



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JUNE 1, 2020 – 5:30 p.m.
MEDICAL CENTER HOSPITAL
ADMINISTRATION CONFERENCE ROOM A (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (Page 1 -2)

- I. ROLL CALL Don Hallmark, President**
- II. CALL TO ORDER Don Hallmark**
- III. INVOCATION Russell Tippin**
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ... Don Hallmark (p.3)**
- V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VI. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT Don Hallmark**
 - A. President**
 - B. Vice President**
 - C. Executive Committee Member**
 - D. Secretary**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA Don Hallmark (p.4-25)**

(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

 - A. Consider Approval of Regular Meeting Minutes, May 7, 2020**
 - B. Consider Approval of Joint Conference Committee, May 26, 2020**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, April 2020**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee Bryn Dodd (p. 26-82)**
 - 1. Financial Report for Month Ended April 30, 2020
 - 2. Consent Agenda Items
 - a. PowerMax (PMAx) and Merge Unity Storage Solutions
- X. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION Steve Ewing (p. 83)**
- XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS .. Russell Tippin (p. 84)**

- A. Set Date for Budget Workshop**
- B. Discuss Future Board Meetings**
- C. COVID-19 Update**
- D. Ad Hoc Reports**
 - 1. Regional Services Update

XII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**

XIV. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MAY 5, 2020 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President

MEMBERS VIRTUALLY PRESENT: Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
Ben Quiroz

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Christin Timmons, Chief Nursing Officer
Jan Ramos, ECHD Board Secretary

OTHERS VIRTUALLY PRESENT: Various other interested members of the
Medical Staff, employees, and citizens

I. ROLL CALL

Don Hallmark called the roll to establish a quorum.

II. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:32 p.m. in the Ector County Hospital District Administration Conference Room A at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

III. INVOCATION

Russell Tippin offered the invocation.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VI. LEGISLATIVE UPDATE

Representative Brooks Landgraf provided a brief legislative update to the Board.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

Carol Uranga, 10742 E. Emerson, Gardendale, Texas provided comments related to agenda item X. B. Consider Approval of Transfer Service Agreement at a later point in the meeting.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, April 7, 2020**
- B. Consider Approval of Emergency Meeting Minutes, April 21, 2020**
- C. Consider Approval of Joint Conference Committee, April 28, 2020**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, March 2020**
- E. Consider Approval of Annual Organization Wide Risk Management Plan**

David Dunn moved and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 2, FY 2020
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended March 31, 2020

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Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye

Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

X. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. MCH Telecare Presentation

Mason Raven and Mallori Hutson presented a presentation of the MCH Telecare platform that will be going live on May 15, 2020 for all benefited MCH employees.

This report was for information only. No action was taken.

B. Consider Approval of Transfer Service Agreement

Wallace Dunn moved and Richard Herrera seconded the motion to approve the transfer services agreement with AMR as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

C. COVID-19 Update

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

There are currently 4 positive patients in house, we have admitted a total of 15 positive patients. There are currently 14 pending tests. We are using the 45 minute rapid tests to test patients We are moving into a stage of anticipating a second wave of COVID positive cases. The difficult decision have been made and we have seen a 20 -25% reduction in payroll costs.

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This report was for information only. No action was taken.

D. Ad Hoc Reports

No ad hoc reports were provided.

XI. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark; Russell Tippin, Steve Steen, Christin Timmons, Adiel Alvarado, and Jan Ramos.

Virtual attendees: ECHD Board members Bryn Dodd Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, and Ben Quiroz.

Russell Tippin, President and Chief Executive Officer and Adiel Alvarado, President MCH ProCare, reported to the Board of Directors.

Executive Session began at 6:36 pm.

Executive Session ended at 7:15 p.m.

No action was taken during Executive Session.

XII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following new contract:

- Atul Poudel, M.D. This is a three year agreement for FHC Pediatrics.

David Dunn moved and Ben Quiroz seconded the motion to approve the ProCare provider agreement as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

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B. Consider Approval of Letter of Agreement Amendment with NRC Health

David Dunn moved and Bryn Dodd seconded the motion to approve the Letter of Agreement Amendment with NRC Health as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

XIII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:17 p.m.

Respectfully submitted,



Steve Steen, Chief Legal Counsel



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Macaulay Nwojo, MD	Surgery	Neuro-Surgery		06/02/2020- 06/01/2021

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Edak Akan, FNP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Mavis Twum-Barimah	06/02/2020- 06/01/2022
Samsadeen Issah, CRNA	Anesthesia	AHP	Certified Registered Nurse Anesthetist	ProCare	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	06/02/2020- 06/01/2022
Ewa Korzeniowska, CRNA	Anesthesia	AHP	Certified Registered Nurse Anesthetist	ProCare	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	06/02/2020- 06/01/2022
Stephanie Moses, PhD	Family Medicine	AHP	Clinical Psychology	TTUHSC	Dr. Benton	06/02/2020- 06/01/2022

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Dai Le, MD	Pediatrics	Yes	Associate	Pediatrics	Covenant	Yes	07/01/2020- 06/30/2021
Ameen Jamali, MD	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	None	07/01/2020- 06/30/2021
Leela Pillarisetty, MD	OB/GYN	Yes	Associate	OB/GYN		Yes	07/01/2020- 06/30/2021
Sabeena Rahman, DO	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	None	07/01/2020- 06/30/2021
Timothy Benton, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	07/01/2020- 06/30/2022
Matthew Brown, MD	Surgery	Yes	Associate to Active	Hand/Plastic Surgery		None	07/01/2020- 06/30/2022
Pamela McQuillin, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2020- 06/30/2022
Vani Selvan, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	07/01/2020- 06/30/2022
Gregory York, MD	Surgery	Yes	Associate to Active	Trauma Surgery	Envision	None	07/01/2020- 06/30/2022

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Michael Cuizon, FNP	Medicine	AHP	Nurse Practitioner		Dr. Spellman and Dr. Nargunan	None	07/01/2020- 06/30/2022
Catherine Eaton, FNP	Medicine	AHP	Nurse Practitioner		Dr. Spellman and Dr. Nargunan	None	07/01/2020- 06/30/2022
Martha Nunez, FNP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Herrera	None	07/01/2020- 06/30/2022



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
*Alexandra Fierro, PA	Cardiology	ADD: Exercise Stress ECG Testing
Dai Le, MD	Pediatrics	REMOVE: Resuscitation, newborn
*Ma Ellen Novicio, FNP	Cardiology	ADD: Exercise Stress ECG Testing
Leela Pillarisetty, MD	OB/GYN	REMOVE: Resuscitation, newborn

*Pending Department Meeting Approval

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Isadora Subia, ACNP	AHP	Cardiology	09/19/2019	Resignation
Paul Yates, MD	Associate	Radiology	04/19/2020	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Nancy Beck, MD	OB/GYN	Initial FPPE Extended
Matthew Brown, MD	Surgery	Associate to Active
Dai Le, MD	Pediatrics	removal of Initial FPPE
Gregory York, MD	Surgery	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
Alexandra Fierro, PA	AHP	Cardiology	05/05/2020- 05/04/2022
Yvonne Gochangco, CRNA	AHP	Anesthesia	05/05/2020- 05/04/2022
Marie Gue, CRNA	AHP	Anesthesia	05/05/2020- 05/04/2022
Angelina McMurray, CRNA	AHP	Anesthesia	05/05/2020- 05/04/2022
Rania Saleh, MD	Associate	Internal Medicine	05/05/2020- 05/04/2021
Visalakshi Sethuraman, MD	Associate	Pediatrics	05/05/2020- 05/04/2021

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



June 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Credentialing Policy Update to reflect equivalent Canadian training

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on the credentialing policy update. The policy is a recommendations made pursuant to and in accordance with Article 8 of the Medical Staff Bylaws.

Credentialing Policy Update to reflect equivalent Canadian training

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Credentialing Policy update

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
June 2020
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 423,309	\$ 590,135	-28.3%	\$ 564,305	-25.0%	\$ 3,654,376	\$ 4,209,979	-13.2%	\$ 4,588,334	-20.4%
TOTAL PATIENT REVENUE	\$ 423,309	\$ 590,135	-28.3%	\$ 564,305	-25.0%	\$ 3,654,376	\$ 4,209,979	-13.2%	\$ 4,588,334	-20.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 253,518	\$ (14,996)	-1790.6%	\$ 24,071	953.2%	\$ 1,098,461	\$ (108,526)	-1112.2%	\$ 95,301	1052.6%
Self Pay Adjustments	75,088	(815)	-9313.3%	5,411	1287.6%	230,505	(5,901)	-4006.2%	6,518	3436.4%
Bad Debts	(36,749)	419,158	-108.8%	288,051	-112.8%	1,003,921	3,033,540	-66.9%	2,265,367	-55.7%
TOTAL REVENUE DEDUCTIONS	\$ 291,857	\$ 403,347	-27.6%	\$ 317,533	-8.1%	\$ 2,332,887	\$ 2,919,113	-20.1%	\$ 2,367,185	-1.4%
	68.95%	68.35%		56.27%		63.84%	69.34%		51.59%	
NET PATIENT REVENUE	\$ 131,452	\$ 186,788	-29.6%	\$ 246,772	-46.7%	\$ 1,321,489	\$ 1,290,866	2.4%	\$ 2,221,149	-40.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 32,596	\$ 7,846	315.5%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	239.9%	\$ 100,143	86.4%
TOTAL OTHER REVENUE	\$ 32,596	\$ 7,846	315.5%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	239.9%	\$ 100,143	86.4%
NET OPERATING REVENUE	\$ 164,048	\$ 194,634	-15.7%	\$ 265,505	-38.2%	\$ 1,508,195	\$ 1,345,788	12.1%	\$ 2,321,292	-35.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 77,586	\$ 122,972	-36.9%	\$ 113,395	-31.6%	\$ 721,682	\$ 877,269	-17.7%	\$ 822,823	-12.3%
Benefits	22,465	33,486	-32.9%	25,257	-11.1%	182,540	233,784	-21.9%	220,641	-17.3%
Physician Services	115,673	170,781	-32.3%	145,799	-20.7%	886,007	1,218,201	-27.3%	1,019,718	-13.1%
Cost of Drugs Sold	4,615	10,327	-55.3%	(6,885)	-167.0%	60,295	73,681	-18.2%	54,233	11.2%
Supplies	2,739	9,386	-70.8%	375	629.3%	40,173	66,554	-39.6%	71,108	-43.5%
Utilities	4,290	5,414	-20.8%	5,246	-18.2%	39,209	40,083	-2.2%	36,299	8.0%
Repairs and Maintenance	663	1,892	-64.9%	650	2.1%	4,313	13,244	-67.4%	5,386	-19.9%
Leases and Rentals	463	391	18.4%	350	32.3%	3,298	2,737	20.5%	2,903	13.6%
Other Expense	1,000	1,855	-46.1%	1,000	0.0%	10,092	12,985	-22.3%	11,278	-10.5%
TOTAL OPERATING EXPENSES	\$ 229,494	\$ 356,504	-35.6%	\$ 285,187	-19.5%	\$ 1,947,609	\$ 2,538,538	-23.3%	\$ 2,244,388	-13.2%
Depreciation/Amortization	\$ 33,944	\$ 44,361	-23.5%	\$ 45,148	-24.8%	\$ 240,951	\$ 314,973	-23.5%	\$ 316,576	-23.9%
TOTAL OPERATING COSTS	\$ 263,438	\$ 400,865	-34.3%	\$ 330,334	-20.3%	\$ 2,188,559	\$ 2,853,511	-23.3%	\$ 2,560,965	-14.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (99,390)	\$ (206,231)	-51.8%	\$ (64,830)	53.3%	\$ (680,365)	\$ (1,507,723)	-54.9%	\$ (239,673)	183.9%
Operating Margin	-60.59%	-105.96%	-42.8%	-24.42%	148.1%	-45.11%	-112.03%	-59.7%	-10.32%	336.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,154	1,600	-27.9%	1,532	-24.7%	10,172	11,409	-10.8%	12,899	-21.1%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	1,154	1,600	-27.9%	1,532	-24.7%	10,172	11,409	-10.8%	14,014	-27.4%
Average Revenue per Office Visit	366.82	368.83	-0.5%	368.35	-0.4%	359.26	369.01	-2.6%	327.41	9.7%
Hospital FTE's (Salaries and Wages)	18.7	33.2	-43.5%	29.9	-37.3%	25.7	33.3	-22.9%	31.2	-17.6%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 254,949	\$ 440,158	-42.1%	\$ 484,693	-47.4%	\$ 2,313,721	\$ 3,140,974	-26.3%	\$ 3,158,625	-26.7%
TOTAL PATIENT REVENUE	\$ 254,949	\$ 440,158	-42.1%	\$ 484,693	-47.4%	\$ 2,313,721	\$ 3,140,974	-26.3%	\$ 3,158,625	-26.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 147,024	\$ 31,285	370.0%	\$ 62,410	135.6%	\$ 671,677	\$ 226,418	196.7%	\$ 259,127	159.2%
Self Pay Adjustments	42,256	6,529	547.2%	13,131	221.8%	108,111	47,250	128.8%	50,173	115.5%
Bad Debts	(17,835)	198,466	-109.0%	191,040	-109.3%	588,842	1,436,342	-59.0%	1,192,459	-50.6%
TOTAL REVENUE DEDUCTIONS	\$ 171,446	\$ 236,280	-27.4%	\$ 266,581	-35.7%	\$ 1,368,630	\$ 1,710,010	-20.0%	\$ 1,501,759	-8.9%
	67.2%	53.7%		55.0%		59.2%	54.4%		47.5%	
NET PATIENT REVENUE	\$ 83,503	\$ 203,878	-59.0%	\$ 218,112	-61.7%	\$ 945,091	\$ 1,430,964	-34.0%	\$ 1,656,866	-43.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 32,596	\$ 7,846	0.0%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	0.0%	\$ 100,143	86.4%
TOTAL OTHER REVENUE	\$ 32,596	\$ 7,846	315.5%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	239.9%	\$ 100,143	86.4%
NET OPERATING REVENUE	\$ 116,099	\$ 211,724	-45.2%	\$ 236,845	-51.0%	\$ 1,131,796	\$ 1,485,886	-23.8%	\$ 1,757,009	-35.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 54,851	\$ 90,921	-39.7%	\$ 83,987	-34.7%	\$ 503,161	\$ 648,815	-22.4%	\$ 601,978	-16.4%
Benefits	15,882	24,758	-35.9%	18,707	-15.1%	127,268	172,903	-26.4%	161,421	-21.2%
Physician Services	73,384	110,703	-33.7%	134,308	-45.4%	531,281	789,976	-32.7%	732,650	-27.5%
Cost of Drugs Sold	3,968	8,710	-54.4%	(11,013)	-136.0%	41,451	62,156	-33.3%	38,861	6.7%
Supplies	2,257	5,836	-61.3%	2,124	6.3%	31,788	41,354	-23.1%	32,332	-1.7%
Utilities	2,363	2,822	-16.3%	2,689	-12.1%	18,816	20,165	-6.7%	18,897	-0.4%
Repairs and Maintenance	600	1,892	-68.3%	650	-7.7%	4,250	13,244	-67.9%	5,386	-21.1%
Leases and Rentals	463	391	18.4%	350	32.3%	3,298	2,737	20.5%	2,903	13.6%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	10,092	12,936	-22.0%	11,278	-10.5%
TOTAL OPERATING EXPENSES	\$ 154,768	\$ 247,881	-37.6%	\$ 232,802	-33.5%	\$ 1,271,404	\$ 1,764,286	-27.9%	\$ 1,605,707	-20.8%
Depreciation/Amortization	\$ 4,620	\$ 5,034	-8.2%	\$ 5,031	-8.2%	\$ 32,885	\$ 35,746	-8.0%	\$ 35,756	-8.0%
TOTAL OPERATING COSTS	\$ 159,387	\$ 252,915	-37.0%	\$ 237,833	-33.0%	\$ 1,304,290	\$ 1,800,032	-27.5%	\$ 1,641,463	-20.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (43,288)	\$ (41,191)	-5.1%	\$ (988)	-4281.4%	\$ (172,494)	\$ (314,146)	45.1%	\$ 115,546	-249.3%
Operating Margin	-37.29%	-19.46%	91.6%	-0.42%	8838.1%	-15.24%	-21.14%	-27.9%	6.58%	-331.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	690	1,154	-40.2%	1,292	-46.6%	6,482	8,230	-21.2%		0.0%
Average Revenue per Office Visit	369.49	381.42	-3.1%	375.15	-1.5%	356.95	381.65	-6.5%	371.78	-4.0%
Hospital FTE's (Salaries and Wages)	12.6	24.1	-47.9%	21.6	-41.7%	17.2	24.2	-29.2%	22.1	-22.5%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 168,360	\$ 149,977	12.3%	\$ 79,612	111.5%	\$ 1,340,655	\$ 1,069,005	25.4%	\$ 1,429,708	-6.2%
TOTAL PATIENT REVENUE	\$ 168,360	\$ 149,977	12.3%	\$ 79,612	111.5%	\$ 1,340,655	\$ 1,069,005	25.4%	\$ 1,429,708	-6.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 106,493	\$ (46,281)	-330.1%	\$ (38,340)	-377.8%	\$ 426,784	\$ (334,944)	-227.4%	\$ (163,827)	-360.5%
Self Pay Adjustments	32,832	(7,344)	-547.1%	(7,719)	-525.3%	122,394	(53,151)	-330.3%	(43,655)	-380.4%
Bad Debts	(18,915)	220,692	-108.6%	97,011	-119.5%	415,079	1,597,198	-74.0%	1,072,907	-61.3%
TOTAL REVENUE DEDUCTIONS	\$ 120,410	\$ 167,067	-27.9%	\$ 50,952	136.3%	\$ 964,257	\$ 1,209,103	-20.3%	\$ 865,426	11.4%
NET PATIENT REVENUE	\$ 47,949	\$ (17,090)	-380.6%	\$ 28,660	67.3%	\$ 376,399	\$ (140,098)	-368.7%	\$ 564,282	-33.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 47,949	\$ (17,090)	-380.6%	\$ 28,660	67.3%	\$ 376,399	\$ (140,098)	-368.7%	\$ 564,282	-33.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 22,734	\$ 32,051	-29.1%	\$ 29,407	-22.7%	\$ 218,522	\$ 228,454	-4.3%	\$ 220,845	-1.1%
Benefits	6,583	8,728	-24.6%	6,550	0.5%	55,272	60,881	-9.2%	59,220	-6.7%
Physician Services	42,289	60,078	-29.6%	11,490	268.0%	354,726	428,225	-17.2%	287,068	23.6%
Cost of Drugs Sold	647	1,617	-60.0%	4,128	-84.3%	18,843	11,525	63.5%	15,372	22.6%
Supplies	482	3,550	-86.4%	(1,748)	-127.6%	8,385	25,200	-66.7%	38,776	-78.4%
Utilities	1,927	2,592	-25.6%	2,557	-24.6%	20,393	19,918	2.4%	17,401	17.2%
Repairs and Maintenance	63	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	49	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 74,726	\$ 108,623	-31.2%	\$ 52,384	42.7%	\$ 676,205	\$ 774,252	-12.7%	\$ 638,682	5.9%
Depreciation/Amortization	\$ 29,324	\$ 39,327	-25.4%	\$ 40,117	-26.9%	\$ 208,065	\$ 279,227	-25.5%	\$ 280,820	-25.9%
TOTAL OPERATING COSTS	\$ 104,051	\$ 147,950	-29.7%	\$ 92,501	12.5%	\$ 884,270	\$ 1,053,479	-16.1%	\$ 919,502	-3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (56,102)	\$ (165,040)	-66.0%	\$ (63,842)	-12.1%	\$ (507,871)	\$ (1,193,577)	-57.4%	\$ (355,219)	43.0%
Operating Margin	-117.00%	965.71%	-112.1%	-222.76%	-47.5%	-134.93%	851.96%	-115.8%	-62.95%	114.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	464	446	4.0%	240	93.3%	3,690	3,179	16.1%	4,403	-16.2%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	464	446	4.0%	240	93.3%	3,690	3,179	16.1%	4,403	-16.2%
Average Revenue per Office Visit	362.84	336.27	7.9%	331.72	9.4%	363.32	336.27	8.0%	259.10	40.2%
Hospital FTE's (Salaries and Wages)	6.2	9.1	-31.8%	8.3	-25.6%	8.5	9.1	-6.1%	9.0	-5.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
APRIL 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 59,325	\$ 35,744	\$ 95,069	22.5%	\$ 398,110	\$ 315,071	\$ 713,181	19.5%
Medicaid	91,666	49,058	140,724	33.2%	924,324	347,894	1,272,218	34.8%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	34,750	33,854	68,603	16.2%	388,847	283,044	671,891	18.4%
Self Pay	68,235	49,709	117,944	27.9%	596,732	391,316	988,049	27.0%
Other	974	(5)	969	0.2%	5,707	3,330	9,037	0.2%
Total	\$ 254,949	\$ 168,360	\$ 423,309	100.0%	\$ 2,313,721	\$ 1,340,655	\$ 3,654,376	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 15,057	\$ 12,370	\$ 27,427	26.4%	\$ 362,193	\$ 95,671	\$ 457,864	36.0%
Medicaid	21,939	14,088	36,027	34.6%	312,460	104,746	417,206	32.8%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	12,756	8,585	21,341	20.5%	104,351	78,568	182,919	14.4%
Self Pay	11,307	5,554	16,861	16.2%	135,733	70,286	206,019	16.2%
Other	2,112	265	2,377	2.3%	4,537	1,644	6,181	0.5%
Total	\$ 63,171	\$ 40,862	\$ 104,033	100.0%	\$ 919,273	\$ 350,915	\$ 1,270,188	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 59,325	23.3%	\$ 64,221	13.2%	\$ 398,110	17.2%	\$ 440,214	13.9%
Medicaid	91,666	35.9%	228,037	47.1%	924,324	40.0%	1,374,151	43.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,750	13.6%	91,271	18.8%	388,847	16.8%	610,615	19.3%
Self Pay	68,235	26.8%	100,095	20.7%	596,732	25.8%	726,198	23.0%
Other	974	0.4%	1,069	0.2%	5,707	0.2%	7,448	0.2%
TOTAL	\$ 254,949	100.0%	\$ 484,693	100.0%	\$ 2,313,721	100.0%	\$ 3,158,625	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,057	23.8%	\$ 6,578	5.6%	\$ 362,193	39.4%	\$ 45,856	6.7%
Medicaid	21,939	34.8%	67,549	57.6%	312,460	34.0%	322,203	47.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,756	20.2%	25,411	21.7%	104,351	11.4%	185,097	27.0%
Self Pay	11,307	17.9%	17,609	15.0%	135,733	14.8%	130,692	19.1%
Other	2,112	3.3%	137	0.1%	4,537	0.5%	442	0.1%
TOTAL	\$ 63,171	100.0%	\$ 117,284	100.0%	\$ 919,273	100.1%	\$ 684,290	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2020**

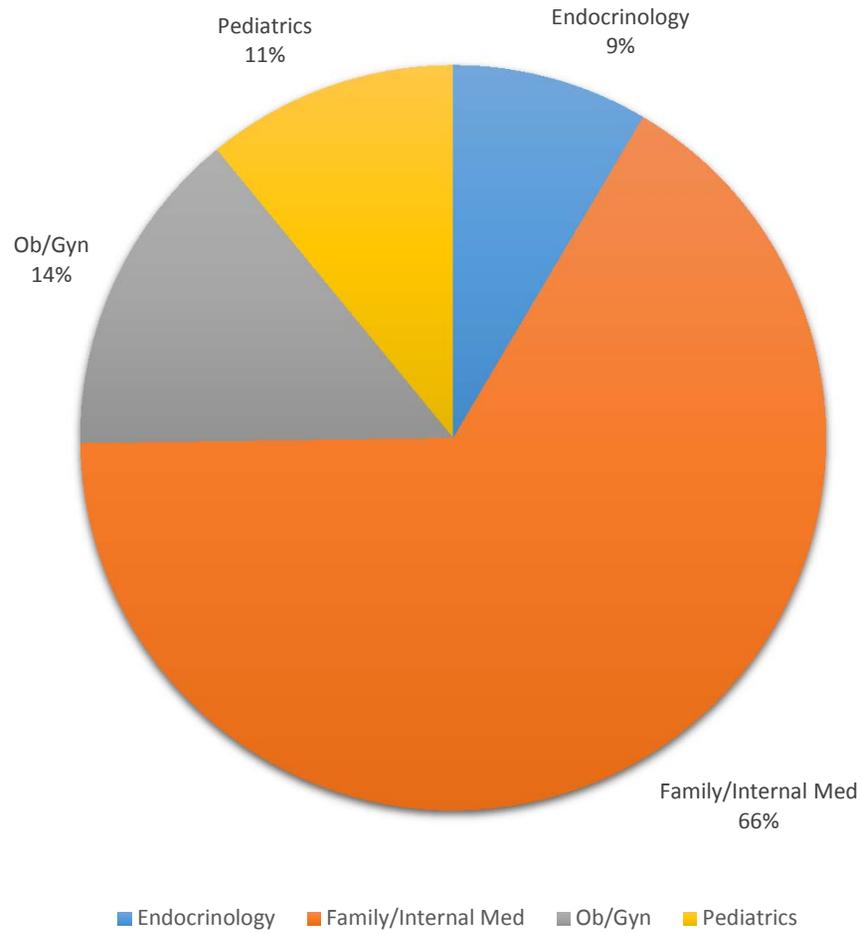
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,744	21.2%	\$ 25,840	32.5%	\$ 315,071	23.5%	\$ 252,750	17.7%
Medicaid	49,058	29.2%	\$ 15,748	19.8%	347,894	26.0%	547,615	38.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	33,854	20.1%	\$ 13,530	17.0%	283,044	21.1%	277,077	19.4%
Self Pay	49,709	29.5%	\$ 24,495	30.8%	391,316	29.2%	351,976	24.6%
Other	(5)	0.0%	\$ -	0.0%	3,330	0.2%	291	0.0%
TOTAL	\$ 168,360	100.0%	\$ 79,612	100.0%	\$ 1,340,655	100.0%	\$ 1,429,708	100.0%

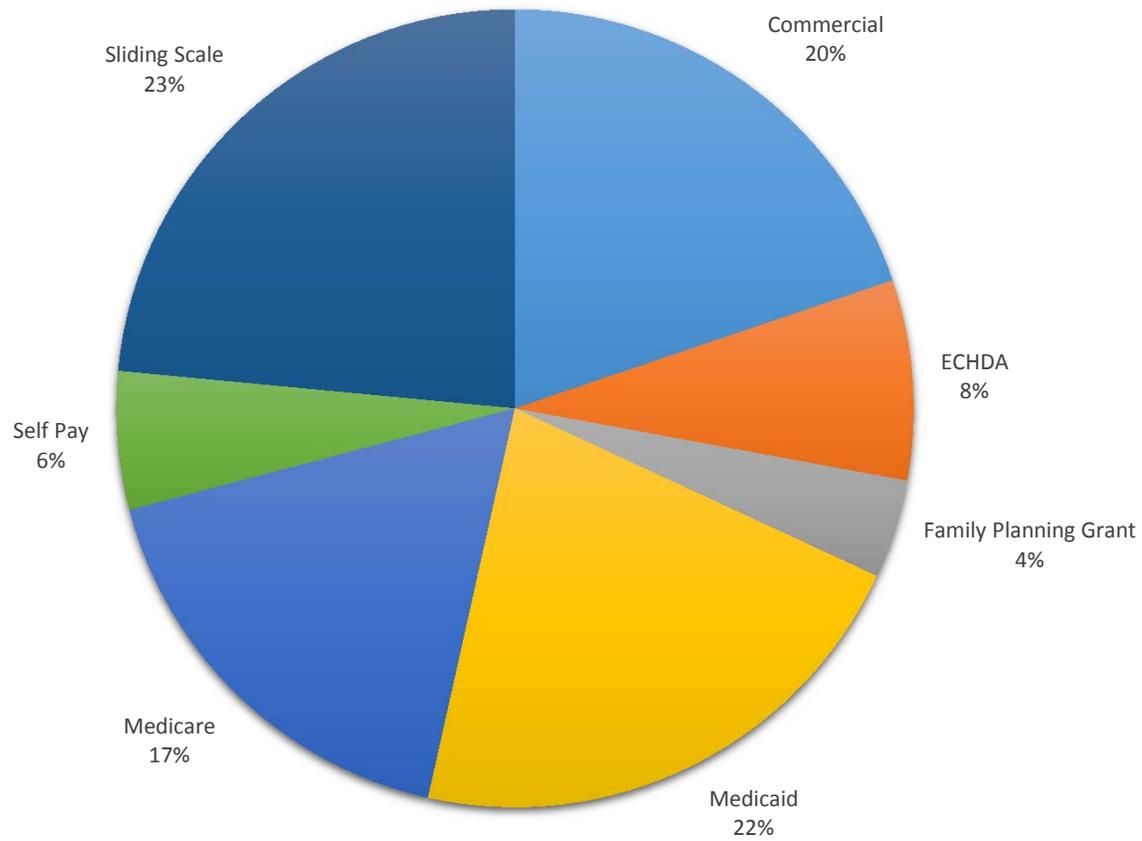
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,370	30.3%	\$ 4,954	22.1%	\$ 95,671	27.3%	\$ 60,381	17.7%
Medicaid	14,088	34.5%	9,135	40.7%	104,746	29.8%	137,047	40.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,585	21.0%	4,177	18.6%	78,568	22.4%	97,031	28.4%
Self Pay	5,554	13.6%	4,189	18.7%	70,286	20.0%	46,743	13.7%
Other	265	0.6%	-	0.0%	1,644	0.5%	16	0.0%
TOTAL	\$ 40,862	100.0%	\$ 22,455	100.0%	\$ 350,916	100.0%	\$ 341,217	100.0%

FHC April Visits By Service



FHC April Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Executive Director's Report-June 2020

- **Provider Update:** Edak Akan, NP is currently on hold until further notice. Given the downturn we are experiencing with the COVID crisis it is not a good time to add another provider given this decrease in volumes. Dr. Poudel, Pediatrician, has an executed contract in place and we anticipate an August start date.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 4 LVNs, 1 Medical Assistant, 2 Front Desk, and 1 Eligibility Coordinator.
- **Telehealth Update:** For the month of April, telehealth visits accounted for 17% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Thursday 8am-3pm and Friday 8am to noon; implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.



DATE: May 29, 2020

TO: Board of Directors
Ector County Hospital District

FROM: Steve Ewing
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended April 30, 2020

Attached are the Financial Statements for the month ended April 30, 2020 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended April, the change in net position was a loss of \$4,500,593 comparing unfavorably to the budgeted gain of \$810,705 by 655.1% and unfavorably to the prior year loss of \$443,428 by 915.0%. Inpatient (I/P) revenue was below budget by \$17,837,273 or 32.8% driven primarily by decreased admissions and patient days. Outpatient (O/P) revenue was below budget by \$21,660,538 or 47.9% due to decreased Emergency Department visits, observation days, surgical procedures and cath lab procedures caused by increased safety measures due to the COVID-19 outbreak. Net patient revenue was \$12,293,492 or 55.9% below the budget of \$21,995,404 due to decreased volumes and gross revenue described above. Net operating revenue was \$13,797,913 or 52.5% below budget due to decreased sales tax receipts estimates by \$2,610,194.

Operating expenses for the month were below budget by \$4,585,689 due primarily to favorable labor costs (salaries and wages, and temporary labor), benefits, purchased services, supplies, and other expenses. Favorable labor costs were driven by decreased staffing due to decreased census and OP volumes. FTEs per adjusted occupied bed in the month of April were 6.0 comparing unfavorably to the budget of 4.9 and prior year of 4.7. Favorable benefits variance was caused by decreased medical claims during the month. Favorable purchased services were driven by favorable revenue cycle fees in the Business Office of \$234,252 and HIM \$40,530; provider fees from ProCare for urgent care staffing of \$125,988, provider fees from ProCare for staffing the Family Health Clinics of \$170,781, and various other purchased services that were utilized less due to decreased volumes. Favorable supplies variances were driven by decreased ancillary services volumes due to decreased inpatient and outpatient visit volumes caused by

COVID-19. Negative other expenses were caused by a refund of overpaid ad valorem taxes of \$151,665. Physician fees unfavorable expense was caused \$222,904 in additional trauma services coverage and \$55,800 in unbudgeted telemedicine expense.

Also of note, the hospital received \$4,794,987 in Federal COVID-19 stimulus funds.

Operating Results - ProCare (501a) Operations:

For the month of April the net loss from operations before capital contributions was \$1,741,156 compared to a budgeted loss of \$1,861,801. Net operating revenue was under budget by \$1,434,997 due to decreased office, procedure, and surgical volumes due to the COVID-19 virus. Total operating expenses were under budget by \$1,546,222. The favorable expense variance was due to decreased staffing expenses caused by 57.4 fewer than budgeted FTEs.

Volume:

Total admissions for the month were 805 or 31.2% below budget and 34.5% below last year. Year-to-date admissions were 7,874 comparing unfavorably to budget by 7.1% and unfavorably to prior year by 4.7%. Patient days for the month were 3,803 or 31.4% below budget and 30.5% below last year. Year-to-date patient days were 36,560 or 10.8% below budget and 7.5% below last year. Due to the preceding, total average length of stay (ALOS) was 4.72 for the month and 4.64 year-to-date. Observation days were below budget by 57.6% and below prior year by 55.3%.

Emergency room visits for the month were 2,126 resulting in a decrease compared to budget of 53.4% and a decrease compared to last year of 52.6%. On a year-to-date basis, emergency room visits were 30,018 or 8.4% below budget and 6.9% below prior year. Total O/P occasions of service for the month were 43.2% below budget for the month and 43.7% below last year. Year-to-date O/P occasions of service were 164,425 or 4.1% below budget and 4.8% below last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	781	1,140	-31.5%	1,211	-35.5%	7,677	8,276	-7.2%	8,067	-4.8%
Neonatal ICU (NICU)	24	30	-20.0%	18	33.3%	197	204	-3.4%	197	0.0%
Total Admissions	805	1,170	-31.2%	1,229	-34.5%	7,874	8,480	-7.1%	8,264	-4.7%
Patient Days										
Adult & Pediatric	2,827	4,167	-32.2%	4,306	-34.3%	27,907	31,124	-10.3%	30,029	-7.1%
ICU	383	412	-7.0%	387	-1.0%	2,655	3,043	-12.8%	2,944	-9.8%
CCU	164	412	-60.2%	372	-55.9%	2,438	3,044	-19.9%	2,945	-17.2%
NICU	429	552	-22.3%	410	4.6%	3,560	3,755	-5.2%	3,625	-1.8%
Total Patient Days	3,803	5,543	-31.4%	5,475	-30.5%	36,560	40,966	-10.8%	39,543	-7.5%
Observation (Obs) Days	332	783	-57.6%	742	-55.3%	5,380	5,426	-0.9%	5,377	0.0%
Nursery Days	342	279	22.6%	284	20.4%	2,114	1,887	12.0%	1,801	17.4%
Total Occupied Beds / Bassinets	4,477	6,605	-32.2%	6,501	-31.1%	44,054	48,279	-8.8%	46,721	-5.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.32	4.38	-1.3%	4.18	3.3%	4.30	4.50	-4.4%	4.45	-3.5%
NICU	17.88	18.40	-2.9%	22.78	-21.5%	18.07	18.41	-1.8%	18.40	-1.8%
Total ALOS	4.72	4.74	-0.3%	4.45	6.0%	4.64	4.83	-3.9%	4.78	-3.0%
Acute / Adult & Pediatric w/o OB	5.58			4.90	13.9%	5.18			5.27	-1.8%
Average Daily Census	126.8	184.8	-31.4%	182.5	-30.5%	171.6	192.3	-10.8%	186.5	-8.0%
Hospital Case Mix Index (CMI)	1.5333	1.5512	-1.2%	1.5833	-3.2%	1.5730	1.5712	0.1%	1.5604	0.8%
Medicare										
Admissions	232	449	-48.3%	473	-51.0%	2,784	3,276	-15.0%	3,184	-12.6%
Patient Days	988	2,235	-55.8%	2,317	-57.4%	13,288	16,678	-20.3%	16,161	-17.8%
Average Length of Stay	4.26	4.98	-14.4%	4.90	-13.1%	4.77	5.09	-6.2%	5.08	-6.0%
Case Mix Index	1.7748			1.7745	0.0%	1.8174			1.7235	5.5%
Medicaid										
Admissions	125	148	-15.5%	137	-8.8%	968	1,069	-9.4%	1,043	-7.2%
Patient Days	577	807	-28.5%	728	-20.7%	4,832	5,829	-17.1%	5,676	-14.9%
Average Length of Stay	4.62	5.45	-15.3%	5.31	-13.1%	4.99	5.45	-8.5%	5.44	-8.3%
Case Mix Index	1.2131			0.9966	21.7%	1.1387			1.1963	-4.8%
Commercial										
Admissions	232	326	-28.8%	338	-31.4%	2,186	2,355	-7.2%	2,299	-4.9%
Patient Days	1,111	1,347	-17.5%	1,263	-12.0%	9,514	9,951	-4.4%	9,619	-1.1%
Average Length of Stay	4.79	4.13	15.9%	3.74	28.2%	4.35	4.23	3.0%	4.18	4.0%
Case Mix Index	1.4723			1.4857	-0.9%	1.4689			1.5165	-3.1%
Self Pay										
Admissions	197	225	-12.4%	252	-21.8%	1,745	1,624	7.5%	1,586	10.0%
Patient Days	1,036	1,029	0.7%	1,055	-1.8%	7,934	7,595	4.5%	7,338	8.1%
Average Length of Stay	5.26	4.57	15.0%	4.19	25.6%	4.55	4.68	-2.8%	4.63	-1.7%
Case Mix Index	1.4452			1.5963	-9.5%	1.4552			1.4639	-0.6%
All Other										
Admissions	19	22	-13.6%	29	-34.5%	191	156	22.4%	152	25.7%
Patient Days	91	107	-15.0%	112	-18.8%	992	776	27.8%	749	32.4%
Average Length of Stay	4.79	4.86	-1.5%	3.86	24.0%	5.19	4.97	4.4%	4.93	5.4%
Case Mix Index	1.6270			2.0719	-21.5%	2.0179			2.0165	0.1%
Radiology										
InPatient	2,782	4,391	-36.6%	4,220	-34.1%	28,657	32,447	-11.7%	31,312	-8.5%
OutPatient	4,043	7,550	-46.5%	8,040	-49.7%	52,136		0.0%	54,113	-3.7%
Cath Lab										
InPatient	378	521	-27.4%	410	-7.8%	3,382	3,852	-12.2%	3,717	-9.0%
OutPatient	391	598	-34.6%	683	-42.8%	3,482	4,268	-18.4%	4,289	-18.8%
Laboratory										
InPatient	50,838	70,629	-28.0%	71,637	-29.0%	470,889	521,984	-9.8%	503,851	-6.5%
OutPatient	35,093	57,857	-39.3%	62,518	-43.9%	407,168	412,737	-1.3%	414,629	-1.8%
Other										
Deliveries	184	172	7.0%	166	10.8%	1,241	1,163	6.7%	1,107	12.1%
Surgical Cases										
InPatient	135	287	-53.0%	290	-53.5%	1,758	2,080	-15.5%	2,055	-14.5%
OutPatient	105	529	-80.2%	591	-82.2%	3,188	3,771	-15.5%	3,840	-17.0%
Total Surgical Cases	240	816	-70.6%	881	-72.8%	4,946	5,851	-15.5%	5,895	-16.1%
GI Procedures (Endo)										
InPatient	53	147	-63.9%	143	-62.9%	1,030	1,088	-5.3%	1,041	-1.1%
OutPatient	20	222	-91.0%	215	-90.7%	1,523	1,584	-3.9%	1,613	-5.6%
Total GI Procedures	73	369	-80.2%	358	-79.6%	2,553	2,672	-4.5%	2,654	-3.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	2,126	4,565	-53.4%	4,483	-52.6%	30,018	32,757	-8.4%	32,255	-6.9%
Observation Days	332	783	-57.6%	742	-55.3%	5,380	5,426	-0.9%	5,377	0.0%
Other O/P Occasions of Service	11,228	18,756	-40.1%	19,080	-41.2%	129,027	133,282	-3.2%	135,027	-4.4%
Total O/P Occasions of Svc.	13,686	24,104	-43.2%	24,305	-43.7%	164,425	171,465	-4.1%	172,659	-4.8%
Hospital Operations										
Manhours Paid	222,748	290,290	-23.3%	268,941	-17.2%	1,915,271	2,089,884	-8.4%	1,897,510	0.9%
FTE's	1,299.4	1,693.4	-23.3%	1,568.8	-17.2%	1,573.6	1,717.0	-8.4%	1,566.3	0.5%
Adjusted Patient Days	6,252	10,266	-39.1%	10,174	-38.5%	67,869	75,017	-9.5%	72,839	-6.8%
Hours / Adjusted Patient Day	35.63	28.28	26.0%	26.44	34.8%	28.22	27.86	1.3%	26.05	8.3%
Occupancy - Actual Beds	36.3%	52.9%	-31.4%	52.3%	-30.5%	49.2%	55.1%	-10.8%	53.4%	-8.0%
FTE's / Adjusted Occupied Bed	6.2	4.9	26.0%	4.6	34.8%	4.9	4.9	1.3%	4.6	8.3%
InPatient Rehab Unit										
Admissions	40	46	-13.0%	39	2.6%	244	315	-22.5%	308	-20.8%
Patient Days	505	561	-10.0%	492	2.6%	3,185	3,841	-17.1%	3,754	-15.2%
Average Length of Stay	12.6	12.2	3.5%	12.6	0.1%	13.1	12.2	7.0%	12.2	7.1%
Manhours Paid	8,855	8,518	4.0%	6,280	41.0%	56,068	59,711	-6.1%	39,940	40.4%
FTE's	51.7	49.7	4.0%	36.6	41.0%	46.1	49.1	-6.1%	33.0	39.7%
Center for Primary Care - Clemons										
Total Medical Visits	690	1,154	-40.2%	1,292	-46.6%	6,482	8,230	-21.2%	8,496	-23.7%
Total Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Manhours Paid	2,155	4,135	-47.9%	3,699	-41.7%	20,887	29,510	-29.2%	26,815	-22.1%
FTE's	12.6	24.1	-47.9%	21.6	-41.7%	17.2	24.2	-29.2%	22.1	-22.5%
Center for Primary Care - West University										
Total Medical Visits	464	446	4.0%	240	93.3%	3,690	3,179	16.1%	4,403	-16.2%
Total Optometry	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Manhours Paid	1,059	1,553	-31.8%	1,422	-25.6%	10,390	11,069	-6.1%	10,947	-5.1%
FTE's	6.2	9.1	-31.8%	8.3	-25.6%	8.5	9.1	-6.1%	9.0	-5.5%
Total ECHD Operations										
Total Admissions	845	1,216	-30.5%	1,268	-33.4%	8,118	8,795	-7.7%	8,572	-5.3%
Total Patient Days	4,308	6,104	-29.4%	5,967	-27.8%	39,745	44,807	-11.3%	43,297	-8.2%
Total Patient and Obs Days	4,640	6,887	-32.6%	6,709	-30.8%	45,125	50,233	-10.2%	48,674	-7.3%
Total FTE's	1,369.2	1,776.2	-22.9%	1,635.3	-16.3%	1,645.3	1,799.4	-8.6%	1,630.5	0.9%
FTE's / Adjusted Occupied Bed	5.8	4.7	23.0%	4.4	31.1%	4.8	4.7	0.5%	4.3	9.7%
Total Adjusted Patient Days	7,082	11,305	-37.4%	11,088	-36.1%	73,742	81,084	-9.1%	79,761	-7.5%
Hours / Adjusted Patient Day	33.14	26.94	23.0%	25.28	31.1%	27.16	27.01	0.5%	24.76	9.7%
Outpatient Factor	1.6439	1.8520	-11.2%	1.8582	-11.5%	1.8568	1.8258	1.7%	1.8422	0.8%
Blended O/P Factor	1.8534	2.0908	-11.4%	2.0740	-10.6%	2.0633	2.0307	1.6%	2.0506	0.6%
Total Adjusted Admissions	1,389	2,252	-38.3%	2,356	-41.0%	15,084	16,111	-6.4%	15,791	-4.5%
Hours / Adjusted Admission	168.97	135.21	25.0%	118.98	42.0%	132.76	135.94	-2.3%	125.08	6.1%
FTE's - Hospital Contract	21.4	16.3	31.5%	38.2	-43.8%	38.4	16.8	128.4%	45.6	-15.8%
FTE's - Mgmt Services	25.5	50.1	-49.2%	53.3	-52.2%	58.2	50.1	16.1%	63.4	-8.2%
Total FTE's (including Contract)	1,416.1	1,842.7	-23.1%	1,726.8	-18.0%	1,741.9	1,866.4	-6.7%	1,739.5	0.1%
Total FTE'S per Adjusted Occupied Bed (including Contract)	6.0	4.9	22.7%	4.7	28.4%	5.0	4.9	2.6%	4.6	8.8%
ProCare FTEs	183.3	240.7	-23.8%	213.9	-14.3%	205.8	240.7	-14.5%	215.8	-4.7%
Total System FTEs	1,599.4	2,083.4	-23.2%	1,940.7	-17.6%	1,947.7	2,107.1	-7.6%	1,955.3	-0.4%
Urgent Care Visits										
JBS Clinic	463	996	-53.5%	936	-50.5%	6,756	7,363	-8.2%	7,341	-8.0%
West University	309	627	-50.7%	495	-37.6%	4,272	4,632	-7.8%	4,618	-7.5%
42nd Street	702	684	2.6%	527	33.2%	5,337	5,054	5.6%	5,038	5.9%
Total Urgent Care Visits	1,474	2,307	-36.1%	1,958	-24.7%	16,365	17,049	-4.0%	16,997	-3.7%
Wal-Mart Clinic Visits										
East Clinic	5	-	0.0%	372	-98.7%	2,460	3,253	-24.4%	3,444	-28.6%
West Clinic	-	-	0.0%	386	-100.0%	2,381	2,379	0.1%	2,709	-12.1%
Total Wal-Mart Visits	5	-	0.0%	758	-99.3%	4,841	5,632	-14.0%	6,153	-21.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
APRIL 2020**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 34,389,171	\$ 4,750	\$ 34,393,921
Investments	31,488,786	-	31,488,786
Patient Accounts Receivable - Gross	194,436,817	26,879,313	221,316,129
Less: 3rd Party Allowances	(97,347,729)	(4,585,911)	(101,933,640)
Bad Debt Allowance	(70,449,087)	(15,774,763)	(86,223,850)
Net Patient Accounts Receivable	26,640,000	6,518,639	33,158,639
Taxes Receivable	7,172,068	-	7,172,068
Accounts Receivable - Other	23,741,242	41,845	23,783,087
Inventories	6,994,085	348,358	7,342,442
Prepaid Expenses	3,169,829	153,429	3,323,258
Total Current Assets	133,595,181	7,067,021	140,662,202
CAPITAL ASSETS:			
Property and Equipment	473,881,069	467,364	474,348,433
Construction in Progress	2,931,658	-	2,931,658
	476,812,727	467,364	477,280,091
Less: Accumulated Depreciation and Amortization	(301,402,557)	(320,624)	(301,723,182)
Total Capital Assets	175,410,170	146,740	175,556,909
INTANGIBLE ASSETS / GOODWILL - NET	0	3,284	3,284
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,790,744	-	4,790,744
Restricted Assets Held in Endowment	6,375,547	-	6,375,547
Restricted TPC, LLC	522,753	-	522,753
Restricted MCH West Texas Services	2,212,812	-	2,212,812
Pension, Deferred Outflows of Resources	32,844,671	-	32,844,671
Assets whose use is Limited	-	63,148	63,148
TOTAL ASSETS	\$ 355,751,878	\$ 7,280,193	\$ 363,032,071
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,858,306	\$ -	\$ 2,858,306
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	28,623,332	2,879,248	31,502,580
A/R Credit Balances	6,955,184	-	6,955,184
Accrued Interest	337,116	-	337,116
Accrued Salaries and Wages	7,199,325	4,132,982	11,332,307
Accrued Compensated Absences	4,201,473	-	4,201,473
Due to Third Party Payors	2,444,085	-	2,444,085
Deferred Revenue	7,337,116	300,794	7,637,909
Total Current Liabilities	63,135,241	7,313,023	70,448,265
ACCRUED POST RETIREMENT BENEFITS	86,262,701	-	86,262,701
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	39,682,931	-	39,682,931
Total Liabilities	191,118,853	7,313,023	198,431,877
FUND BALANCE	164,633,025	(32,831)	164,600,195
TOTAL LIABILITIES AND FUND BALANCE	\$ 355,751,878	\$ 7,280,193	\$ 363,032,071

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
APRIL 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 34,393,921	\$ 21,730,607	\$ 4,700	\$ 12,658,614
Investments	31,488,786	44,279,715	-	(12,790,929)
Patient Accounts Receivable - Gross	221,316,129	212,208,742	24,246,718	(15,139,330)
Less: 3rd Party Allowances	(101,933,640)	(94,255,751)	(4,149,301)	(3,528,588)
Bad Debt Allowance	<u>(86,223,850)</u>	<u>(83,274,566)</u>	<u>(14,155,859)</u>	<u>11,206,575</u>
Net Patient Accounts Receivable	33,158,639	34,678,425	5,941,558	(7,461,343)
Taxes Receivable	7,172,068	9,069,806	-	(1,897,738)
Accounts Receivable - Other	23,783,087	12,414,472	45,727	11,322,888
Inventories	7,342,442	6,802,054	356,733	183,656
Prepaid Expenses	<u>3,323,258</u>	<u>3,227,470</u>	<u>211,520</u>	<u>(115,732)</u>
Total Current Assets	<u>140,662,202</u>	<u>132,202,550</u>	<u>6,560,237</u>	<u>1,899,415</u>
CAPITAL ASSETS:				
Property and Equipment	474,348,433	469,803,260	467,364	4,077,809
Construction in Progress	<u>2,931,658</u>	<u>870,112</u>	<u>-</u>	<u>2,061,546</u>
	477,280,091	470,673,371	467,364	6,139,356
Less: Accumulated Depreciation and Amortization	<u>(301,723,182)</u>	<u>(290,984,763)</u>	<u>(304,223)</u>	<u>(10,434,196)</u>
Total Capital Assets	<u>175,556,909</u>	<u>179,688,608</u>	<u>163,141</u>	<u>(4,294,840)</u>
INTANGIBLE ASSETS / GOODWILL - NET	3,284	5,174	66,358	(68,247)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,790,744	3,849,297	-	941,448
Restricted Assets Held in Endowment	6,375,547	6,285,946	-	89,601
Restricted TPC, LLC	522,753	522,753	-	-
Restricted MCH West Texas Services	2,212,812	2,232,525	-	(19,713)
Pension, Deferred Outflows of Resources	32,844,671	33,175,595	-	(330,924)
Assets whose use is Limited	<u>63,148</u>	<u>-</u>	<u>29,000</u>	<u>34,147</u>
TOTAL ASSETS	<u>\$ 363,032,071</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (1,749,112)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,858,306	\$ 4,655,041	\$ -	\$ (1,796,735)
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	31,502,580	24,068,706	435,734	6,998,139
A/R Credit Balances	6,955,184	4,964,667	-	1,990,518
Accrued Interest	337,116	41,791	-	295,325
Accrued Salaries and Wages	11,332,307	7,972,237	5,882,159	(2,522,089)
Accrued Compensated Absences	4,201,473	3,848,446	-	353,027
Due to Third Party Payors	2,444,085	2,717,814	-	(273,728)
Deferred Revenue	<u>7,637,909</u>	<u>348,543</u>	<u>533,674</u>	<u>6,755,692</u>
Total Current Liabilities	<u>70,448,264.88</u>	<u>51,796,549.11</u>	<u>6,851,567</u>	<u>11,800,148</u>
ACCRUED POST RETIREMENT BENEFITS	86,262,701	82,062,701	-	4,200,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	39,682,931	40,085,043	-	(402,113)
Total Liabilities	<u>198,431,877</u>	<u>175,982,273</u>	<u>6,851,567</u>	<u>15,598,036</u>
FUND BALANCE	<u>164,600,195</u>	<u>181,980,174</u>	<u>(32,831)</u>	<u>(17,347,149)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 363,032,071</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (1,749,113)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 36,567,276	\$ 54,404,549	-32.8%	\$ 55,872,854	-34.6%	\$ 352,080,909	\$ 394,834,724	-10.8%	\$ 382,423,807	-7.9%
Outpatient Revenue	31,206,857	56,982,545	-45.2%	60,006,494	-48.0%	374,353,513	406,971,333	-8.0%	401,789,616	-6.8%
TOTAL PATIENT REVENUE	\$ 67,774,133	\$ 111,387,094	-39.2%	\$ 115,879,348	-41.5%	\$ 726,434,422	\$ 801,806,057	-9.4%	\$ 784,213,424	-7.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 35,243,724	\$ 65,615,313	-46.3%	\$ 69,632,028	-49.4%	\$ 426,125,321	\$ 472,630,848	-9.8%	\$ 481,704,362	-11.5%
Policy Adjustments	944,179	1,550,244	-39.1%	1,023,236	-7.7%	8,000,587	10,758,192	-25.6%	13,926,476	-42.6%
Uninsured Discount	7,463,774	8,691,344	-14.1%	9,815,207	-24.0%	96,614,225	57,602,962	67.7%	66,056,822	46.3%
Indigent	580,430	1,499,410	-61.3%	1,402,034	-58.6%	9,356,277	10,837,314	-13.7%	10,395,313	-10.0%
Provision for Bad Debts	13,798,719	9,521,763	44.9%	10,593,062	30.3%	40,242,521	68,825,262	-41.5%	44,841,471	-10.3%
TOTAL REVENUE DEDUCTIONS	\$ 58,030,826	\$ 86,878,074	-33.2%	\$ 92,465,567	-37.2%	\$ 580,338,932	\$ 620,654,578	-6.5%	\$ 616,924,444	-5.9%
	85.62%	78.00%		79.79%		79.89%	77.41%		78.67%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,841,036	\$ 960,141	91.7%	\$ (468,889)	-492.6%	\$ 14,527,999	6,720,987	116.2%	\$ 4,287,282	238.9%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	3,356,213	3,356,213	0.0%	6,801,606	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,320,495	\$ 1,439,600	61.2%	\$ 502,769	361.5%	\$ 17,884,212	\$ 10,077,200	77.5%	\$ 11,088,888	61.3%
NET PATIENT REVENUE	\$ 12,063,802	\$ 25,948,620	-53.5%	\$ 23,916,549	-49.6%	\$ 163,979,703	\$ 191,228,679	-14.2%	\$ 178,377,868	-8.1%
OTHER REVENUE										
Tax Revenue	\$ 3,703,996	\$ 6,314,190	-41.3%	\$ 6,007,050	-38.3%	\$ 36,254,068	\$ 41,146,494	-11.9%	\$ 41,951,426	-13.6%
Other Revenue	724,311	944,705	-23.3%	1,017,388	-28.8%	5,856,032	6,532,550	-10.4%	6,099,983	-4.0%
TOTAL OTHER REVENUE	\$ 4,428,307	\$ 7,258,895	-39.0%	\$ 7,024,438	-37.0%	\$ 42,110,100	\$ 47,679,044	-11.7%	\$ 48,051,409	-12.4%
NET OPERATING REVENUE	\$ 16,492,109	\$ 33,207,515	-50.3%	\$ 30,940,987	-46.7%	\$ 206,089,802	\$ 238,907,723	-13.7%	\$ 226,429,277	-9.0%
OPERATING EXPENSES										
Salaries and Wages	\$ 10,992,630	\$ 13,722,509	-19.9%	\$ 13,293,287	-17.3%	\$ 93,472,680	\$ 97,145,958	-3.8%	\$ 92,318,366	1.3%
Benefits	2,556,713	2,974,440	-14.0%	2,433,605	5.1%	19,768,231	21,190,947	-6.7%	20,462,698	-3.4%
Temporary Labor	519,944	951,041	-45.3%	982,075	-47.1%	7,411,091	6,713,580	10.4%	7,303,724	1.5%
Physician Fees	1,441,107	1,170,585	23.1%	1,309,701	10.0%	10,537,966	8,292,849	27.1%	8,214,118	28.3%
Texas Tech Support	1,009,522	1,083,333	-6.8%	995,457	1.4%	7,084,536	7,583,331	-6.6%	6,957,736	1.8%
Purchased Services	4,134,842	4,805,736	-14.0%	5,154,945	-19.8%	34,908,887	35,578,746	-1.9%	32,328,638	8.0%
Supplies	3,614,446	5,190,799	-30.4%	5,281,172	-31.6%	33,030,907	37,041,291	-10.8%	35,059,322	-5.8%
Utilities	312,520	363,916	-14.1%	306,672	1.9%	2,309,687	2,572,963	-10.2%	2,228,840	3.6%
Repairs and Maintenance	780,989	752,510	3.8%	618,408	26.3%	5,079,205	5,269,834	-3.6%	5,100,061	-9.5%
Leases and Rent	151,436	117,868	28.5%	110,737	36.8%	1,012,517	823,792	22.9%	850,497	19.1%
Insurance	143,564	183,913	-21.9%	141,559	1.4%	1,038,413	1,286,333	-19.3%	920,552	12.8%
Interest Expense	250,919	246,831	1.7%	259,036	-3.1%	1,740,674	1,740,673	0.0%	1,812,525	-4.0%
ECHDA	275,027	279,009	-1.4%	217,137	26.7%	2,269,951	1,953,063	16.2%	2,020,629	12.3%
Other Expense	(64,117)	408,962	-115.7%	147,282	-143.5%	1,084,003	2,907,695	-62.7%	1,216,062	-10.9%
TOTAL OPERATING EXPENSES	\$ 26,119,540	\$ 32,251,452	-19.0%	\$ 31,251,073	-16.4%	\$ 220,748,747	\$ 230,101,055	-4.1%	\$ 217,303,768	1.6%
Depreciation/Amortization	\$ 1,554,078	\$ 1,555,296	-0.1%	\$ 1,559,788	-0.4%	\$ 10,788,232	\$ 11,042,871	-2.3%	\$ 11,037,467	-2.3%
(Gain) Loss on Sale of Assets	-	-	0.0%	327	-100.0%	7,009	-	0.0%	8,262	-15.2%
TOTAL OPERATING COSTS	\$ 27,673,619	\$ 33,806,748	-18.1%	\$ 32,811,188	-15.7%	\$ 231,543,988	\$ 241,143,926	-4.0%	\$ 228,349,497	1.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (11,181,510)	\$ (599,233)	-1766.0%	\$ (1,870,201)	-497.9%	\$ (25,454,185)	\$ (2,236,203)	1038.3%	\$ (1,920,220)	1225.6%
Operating Margin	-67.80%	-1.80%	3657.2%	-6.04%	1021.7%	-12.35%	-0.94%	1219.5%	-0.85%	1356.4%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 48,306	\$ 84,831	-43.1%	\$ 36,788	31.3%	\$ 509,237	\$ 593,817	-14.2%	\$ 744,460	-31.6%
Tobacco Settlement	1,274,529	1,171,872	8.8%	1,408,658	-9.5%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	-	248,000	145,831	70.1%	300,260	-17.4%
COVID-19 Stimulus	5,354,830	-	0.0%	-	0.0%	5,354,830	-	0.0%	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	554,124	554,939	-0.1%	572,524	-3.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,424,315)	\$ 757,580	-684.0%	\$ (342,638)	1191.3%	\$ (17,513,465)	\$ 230,256	-7706.1%	\$ 1,105,683	-1684.0%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (6,622)	0.0%	\$ (104,229)	-100.0%	\$ 186,025	\$ (46,354)	0.0%	\$ (12,555)	-1581.7%
Investment in Subsidiaries	(76,278)	59,747	-227.7%	3,439	-2317.9%	(19,708)	418,229	-104.7%	67,665	-129.1%
CHANGE IN NET POSITION	\$ (4,500,593)	\$ 810,705	655.1%	\$ (443,428)	-915.0%	\$ (17,347,148)	\$ 602,131	2981.0%	\$ 1,160,793	-1594.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 36,567,276	\$ 54,404,549	-32.8%	\$ 55,872,854	-34.6%	\$ 352,080,909	\$ 394,834,724	-10.8%	\$ 382,423,807	-7.9%
Outpatient Revenue	23,545,849	45,206,387	-47.9%	47,948,899	-50.9%	301,677,032	326,072,440	-7.5%	322,070,606	-6.3%
TOTAL PATIENT REVENUE	\$ 60,113,125	\$ 99,610,936	-39.7%	\$ 103,821,753	-42.1%	\$ 653,757,942	\$ 720,907,164	-9.3%	\$ 704,494,413	-7.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 31,983,993	\$ 59,770,225	-46.5%	\$ 62,640,790	-48.9%	\$ 394,862,038	\$ 432,537,221	-8.7%	\$ 440,625,698	-10.4%
Policy Adjustments	113,885	216,106	-47.3%	202,705	-43.8%	911,648	1,557,530	-41.5%	1,793,967	-49.2%
Uninsured Discount	7,235,384	8,360,362	-13.5%	9,270,011	-21.9%	91,577,302	55,267,634	65.7%	62,472,022	46.6%
Indigent Care	569,564	1,486,257	-61.7%	1,378,858	-58.7%	9,092,171	10,756,376	-15.5%	10,318,002	-11.9%
Provision for Bad Debts	12,828,881	9,222,182	39.1%	10,141,264	28.5%	33,271,167	66,743,036	-50.2%	44,946,916	-26.0%
TOTAL REVENUE DEDUCTIONS	\$ 52,731,707	\$ 79,055,132	-33.3%	\$ 63,633,628	-36.9%	\$ 529,714,326	\$ 566,861,797	-6.6%	\$ 560,156,605	-5.4%
	87.72%	79.36%		80.56%		81.03%	78.63%		79.51%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,841,036	\$ 960,141	91.7%	\$ 624,861	194.6%	\$ 14,527,999	\$ 6,720,987	116.2%	\$ 1,006,032	1344.1%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	3,356,213	3,356,213	0.0%	6,801,606	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,320,495	\$ 1,439,600	61.2%	\$ 1,596,519	45.3%	\$ 17,884,212	\$ 10,077,200	77.5%	\$ 7,807,638	129.1%
NET PATIENT REVENUE	\$ 9,701,912	\$ 21,995,404	-55.9%	\$ 21,784,644	-55.5%	\$ 141,927,828	\$ 164,122,567	-13.5%	\$ 152,145,446	-6.7%
OTHER REVENUE										
Tax Revenue	\$ 3,703,996	\$ 6,314,190	-41.3%	\$ 6,007,050	-38.3%	\$ 36,254,068	\$ 41,146,494	-11.9%	\$ 41,951,426	-13.6%
Other Revenue	392,004	768,728	-49.0%	884,231	-55.7%	4,369,879	5,221,378	-16.3%	5,017,431	-12.9%
TOTAL OTHER REVENUE	\$ 4,096,001	\$ 7,082,918	-42.2%	\$ 6,891,280	-40.6%	\$ 40,623,947	\$ 46,367,872	-12.4%	\$ 46,968,857	-13.5%
NET OPERATING REVENUE	\$ 13,797,913	\$ 29,078,322	-52.5%	\$ 28,675,924	-51.9%	\$ 182,551,775	\$ 210,490,439	-13.3%	\$ 199,114,303	-8.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 7,707,124	\$ 9,536,536	-19.2%	\$ 9,441,787	-18.4%	\$ 67,345,841	\$ 68,783,749	-2.1%	\$ 65,885,238	2.2%
Benefits	2,231,534	2,596,859	-14.1%	2,103,074	6.1%	17,034,204	18,330,180	-7.1%	17,667,218	-3.6%
Temporary Labor	247,175	185,830	33.0%	429,325	-42.4%	3,717,780	1,357,103	173.9%	3,516,563	5.7%
Physician Fees	1,339,849	1,004,951	33.3%	1,147,155	16.8%	9,187,858	7,088,867	29.6%	7,091,834	29.6%
Texas Tech Support	1,009,522	1,083,333	-6.8%	995,457	1.4%	7,084,536	7,583,331	-6.6%	6,957,736	1.8%
Purchased Services	4,059,579	4,771,329	-14.9%	4,813,758	-15.7%	33,763,378	33,888,020	-0.4%	30,638,121	10.2%
Supplies	3,515,287	5,036,122	-30.2%	5,153,350	-31.8%	32,107,498	36,014,356	-10.8%	34,043,623	-5.7%
Utilities	311,574	360,531	-13.6%	303,504	2.7%	2,290,720	2,551,293	-10.2%	2,203,535	4.0%
Repairs and Maintenance	780,989	751,604	3.9%	618,338	26.3%	5,077,792	5,263,492	-3.5%	5,608,196	-9.5%
Leases and Rentals	(14,467)	(51,246)	-71.8%	(63,654)	-77.3%	(161,417)	(358,722)	-55.0%	(369,554)	-56.3%
Insurance	94,728	134,783	-29.7%	93,401	1.4%	702,119	943,481	-25.6%	580,693	20.9%
Interest Expense	250,919	246,831	1.7%	259,036	-3.1%	1,740,674	1,740,673	0.0%	1,812,525	-4.0%
ECHDA	275,027	279,009	-1.4%	217,137	26.7%	2,269,951	1,953,063	16.2%	2,020,629	12.3%
Other Expense	(116,105)	341,952	-134.0%	72,524	-260.1%	679,308	2,399,564	-71.7%	772,428	-12.1%
TOTAL OPERATING EXPENSES	\$ 21,692,735	\$ 26,278,424	-17.5%	\$ 25,584,192	-15.2%	\$ 182,840,241	\$ 187,538,450	-2.5%	\$ 178,428,785	2.5%
Depreciation/Amortization	\$ 1,545,532	\$ 1,537,330	0.5%	\$ 1,540,109	0.4%	\$ 10,670,697	\$ 10,914,951	-2.2%	\$ 10,897,983	-2.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	327	-100.0%	877	-	100.0%	8,262	-89.4%
TOTAL OPERATING COSTS	\$ 23,238,267	\$ 27,815,754	-16.5%	\$ 27,124,628	-14.3%	\$ 193,511,815	\$ 198,453,401	-2.5%	\$ 189,335,030	2.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (9,440,354)	\$ 1,262,568	-847.7%	\$ 1,551,295	708.5%	\$ (10,960,040)	\$ 12,037,038	-191.1%	\$ 9,779,274	-212.1%
Operating Margin	-68.42%	4.34%	-1675.8%	5.41%	-1364.7%	-6.00%	5.72%	-205.0%	4.91%	-222.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 48,306	\$ 84,831	-43.1%	\$ 36,788	31.3%	\$ 509,237	\$ 593,817	-14.2%	\$ 744,460	-31.6%
Tobacco Settlement	1,274,529	1,171,872	8.8%	1,408,658	-9.5%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	0.0%	248,000	145,831	70.1%	300,260	-17.4%
COVID-19 Stimulus	4,794,987	-	0.0%	-	0.0%	4,794,987	-	-	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	554,124	554,939	-0.1%	572,524	-3.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (3,243,002)	\$ 2,619,381	-223.8%	\$ 3,078,859	-205.3%	\$ (3,579,162)	\$ 14,503,497	-124.7%	\$ 12,805,176	-128.0%
Procure Capital Contribution	(1,181,313)	(1,861,801)	-36.5%	(3,421,497)	-65.5%	(13,934,302)	(14,273,241)	-2.4%	(11,699,493)	19.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,424,315)	\$ 757,580	-684.0%	\$ (342,638)	1191.3%	\$ (17,513,465)	\$ 230,256	-7706.1%	\$ 1,105,683	-1684.0%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (6,622)	-100.0%	\$ (104,229)	-100.0%	\$ 186,025	\$ (46,354)	-501.3%	\$ (12,555)	-1581.7%
Investment in Subsidiaries	(76,278)	59,747	-227.7%	3,439	-2317.9%	(19,708)	418,229	-104.7%	67,665	-129.1%
CHANGE IN NET POSITION	\$ (4,500,593)	\$ 810,705	655.1%	\$ (443,428)	-915.0%	\$ (17,347,148)	\$ 602,131	2981.0%	\$ 1,160,793	-1594.4%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 7,661,008	\$ 11,776,158	-34.9%	\$ 12,057,595	-36.5%	\$ 72,676,480	\$ 80,898,893	-10.2%	\$ 79,719,010	-8.8%
TOTAL PATIENT REVENUE	\$ 7,661,008	\$ 11,776,158	-34.9%	\$ 12,057,595	-36.5%	\$ 72,676,480	\$ 80,898,893	-10.2%	\$ 79,719,010	-8.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 3,259,731	\$ 5,845,088	-44.2%	\$ 6,991,238	-53.4%	\$ 31,263,283	\$ 40,093,627	-22.0%	\$ 41,078,664	-23.9%
Policy Adjustments	830,294	1,334,138	-37.8%	820,531	1.2%	7,088,939	9,200,662	-23.0%	12,132,509	-41.6%
Uninsured Discount	228,390	330,982	-31.0%	545,197	-58.1%	5,036,923	2,335,328	115.7%	3,584,799	40.5%
Indigent	10,866	13,153	-17.4%	23,175	-53.1%	264,107	80,938	226.3%	77,312	241.6%
Provision for Bad Debts	969,839	299,581	223.7%	451,798	114.7%	6,971,354	2,082,226	234.8%	(105,445)	-6711.4%
TOTAL REVENUE DEDUCTIONS	\$ 5,299,119	\$ 7,822,942	-32.3%	\$ 8,831,939	-40.0%	\$ 50,624,606	\$ 53,792,781	-5.9%	\$ 56,767,839	-10.8%
	69.17%	66.43%		73.25%		69.66%	66.49%		71.21%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ (1,093,750)	-100.0%	-	-		\$ 3,281,250	-100.0%
NET PATIENT REVENUE	\$ 2,361,889	\$ 3,953,216	-40.3%	\$ 2,131,905	10.8%	\$ 22,051,875	\$ 27,106,112	-18.6%	\$ 26,232,421	-15.9%
						30.3%				
OTHER REVENUE										
Other Income	\$ 332,307	\$ 175,977	88.8%	\$ 133,158	149.6%	\$ 1,486,153	\$ 1,311,172	13.3%	\$ 1,082,552	37.3%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 2,694,196	\$ 4,129,193	-34.8%	\$ 2,265,063	18.9%	\$ 23,538,027	\$ 28,417,284	-17.2%	\$ 27,314,973	-13.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,285,506	\$ 4,185,973	-21.5%	\$ 3,851,500	-14.7%	\$ 26,126,839	\$ 28,362,209	-7.9%	\$ 26,433,128	-1.2%
Benefits	325,180	377,581	-13.9%	330,531	-1.6%	2,734,027	2,860,767	-4.4%	2,795,480	-2.2%
Temporary Labor	272,769	765,211	-64.4%	552,750	-50.7%	3,693,311	5,356,477	-31.0%	3,787,161	-2.5%
Physician Fees	101,258	165,634	-38.9%	162,546	-37.7%	1,350,108	1,203,982	12.1%	1,122,283	20.3%
Purchased Services	75,263	34,407	118.7%	341,188	-77.9%	1,145,510	1,690,726	-32.2%	1,690,517	-32.2%
Supplies	99,159	154,677	-35.9%	127,822	-22.4%	923,409	1,026,935	-10.1%	1,015,700	-9.1%
Utilities	945	3,385	-72.1%	3,168	-70.2%	18,967	21,670	-12.5%	25,306	-25.0%
Repairs and Maintenance	-	906	-100.0%	70	-100.0%	1,413	6,342	-77.7%	1,865	-24.2%
Leases and Rentals	165,902	169,114	-1.9%	174,392	-4.9%	1,173,934	1,182,514	-0.7%	1,220,051	-3.8%
Insurance	48,836	49,130	-0.6%	48,157	1.4%	336,294	342,852	-1.9%	339,859	-1.0%
Other Expense	51,987	67,010	-22.4%	74,758	-30.5%	404,695	508,131	-20.4%	443,633	-8.8%
TOTAL OPERATING EXPENSES	\$ 4,426,806	\$ 5,973,028	-25.9%	\$ 5,666,881	-21.9%	\$ 37,908,506	\$ 42,562,605	-10.9%	\$ 38,874,983	-2.5%
Depreciation/Amortization	\$ 8,547	\$ 17,966	-52.4%	\$ 19,679	-56.6%	\$ 117,534	\$ 127,920	-8.1%	\$ 139,484	-15.7%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 4,435,352	\$ 5,990,994	-26.0%	\$ 5,686,560	-22.0%	\$ 38,032,173	\$ 42,690,525	-10.9%	\$ 39,014,467	-2.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,741,156)	\$ (1,861,801)	6.5%	\$ (3,421,497)	-49.1%	\$ (14,494,146)	\$ (14,273,241)	-1.5%	\$ (11,699,494)	-23.9%
Operating Margin	-64.63%	-45.09%	43.3%	-151.06%	-57.2%	-61.58%	-50.23%	22.6%	-42.83%	43.8%
COVID-19 Stimulus	\$ 559,843	\$ -		\$ -	0.0%	\$ 559,843	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,181,313	\$ 1,861,801	-36.5%	\$ 3,421,497	-65.5%	\$ 13,934,303	\$ 14,273,241	-2.4%	\$ 11,699,494	19.1%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	6,644	10,477	-36.58%	10,902	-39.06%	63,884	69,546	-8.14%	70,844	-9.82%
Total Hospital Visits	3,610	5,061	-28.67%	5,584	-35.35%	36,471	34,392	6.05%	37,553	-2.88%
Total Procedures	7,111	11,577	-38.58%	12,702	-44.02%	75,691	77,797	-2.71%	84,929	-10.88%
Total Surgeries	344	777	-55.73%	894	-61.52%	5,502	5,623	-2.15%	6,104	-9.86%
Total Provider FTE's	82.4	91.4	-9.85%	83.9	-1.79%	81.2	91.4	-11.14%	84.4	-3.82%
Total Staff FTE's	88.4	136.3	-35.14%	119.0	-25.71%	112.2	136.3	-17.65%	119.4	-5.97%
Total Administrative FTE's	12.5	13.0	-3.85%	11.0	13.64%	12.3	13.0	-5.16%	12.0	2.49%
Total FTE's	183.3	240.7	-23.85%	213.9	-14.31%	205.8	240.7	-14.51%	215.8	-4.66%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 254,949	\$ 440,158	-42.1%	\$ 484,693	-47.4%	\$ 2,313,721	\$ 3,140,974	-26.3%	\$ 3,158,625	-26.7%
TOTAL PATIENT REVENUE	\$ 254,949	\$ 440,158	-42.1%	\$ 484,693	-47.4%	\$ 2,313,721	\$ 3,140,974	-26.3%	\$ 3,158,625	-26.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 147,024	\$ 31,285	370.0%	\$ 62,410	135.6%	\$ 671,677	\$ 226,418	196.7%	\$ 259,127	159.2%
Self Pay Adjustments	42,256	6,529	547.2%	13,131	221.8%	108,111	47,250	128.8%	50,173	115.5%
Bad Debts	(17,835)	198,466	-109.0%	191,040	-109.3%	588,842	1,436,342	-59.0%	1,192,459	-50.6%
TOTAL REVENUE DEDUCTIONS	\$ 171,446	\$ 236,280	-27.4%	\$ 266,581	-35.7%	\$ 1,368,630	\$ 1,710,010	-20.0%	\$ 1,501,759	-8.9%
	67.2%	53.7%		55.0%		59.2%	54.4%		47.5%	
NET PATIENT REVENUE	\$ 83,503	\$ 203,878	-59.0%	\$ 218,112	-61.7%	\$ 945,091	\$ 1,430,964	-34.0%	\$ 1,656,866	-43.0%
OTHER REVENUE										
FHC Other Revenue	\$ 32,596	\$ 7,846	0.0%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	0.0%	\$ 100,143	86.4%
TOTAL OTHER REVENUE	\$ 32,596	\$ 7,846	315.5%	\$ 18,733	74.0%	\$ 186,705	\$ 54,922	239.9%	\$ 100,143	86.4%
NET OPERATING REVENUE	\$ 116,099	\$ 211,724	-45.2%	\$ 236,845	-51.0%	\$ 1,131,796	\$ 1,485,886	-23.8%	\$ 1,757,009	-35.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 54,851	\$ 90,921	-39.7%	\$ 83,987	-34.7%	\$ 503,161	\$ 648,815	-22.4%	\$ 601,978	-16.4%
Benefits	15,882	24,758	-35.9%	18,707	-15.1%	127,268	172,903	-26.4%	161,421	-21.2%
Physician Services	73,384	110,703	-33.7%	134,308	-45.4%	531,281	789,976	-32.7%	732,650	-27.5%
Cost of Drugs Sold	3,968	8,710	-54.4%	(11,013)	-136.0%	41,451	62,156	-33.3%	38,861	6.7%
Supplies	2,257	5,836	-61.3%	2,124	6.3%	31,788	41,354	-23.1%	32,332	-1.7%
Utilities	2,363	2,822	-16.3%	2,689	-12.1%	18,816	20,165	-6.7%	18,897	-0.4%
Repairs and Maintenance	600	1,892	-68.3%	650	-7.7%	4,250	13,244	-67.9%	5,386	-21.1%
Leases and Rentals	463	391	18.4%	350	32.3%	3,298	2,737	20.5%	2,903	13.6%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	10,092	12,936	-22.0%	11,278	-10.5%
TOTAL OPERATING EXPENSES	\$ 154,768	\$ 247,881	-37.6%	\$ 232,802	-33.5%	\$ 1,271,404	\$ 1,764,286	-27.9%	\$ 1,605,707	-20.8%
Depreciation/Amortization	\$ 4,620	\$ 5,034	-8.2%	\$ 5,031	-8.2%	\$ 32,885	\$ 35,746	-8.0%	\$ 35,756	-8.0%
TOTAL OPERATING COSTS	\$ 159,387	\$ 252,915	-37.0%	\$ 237,833	-33.0%	\$ 1,304,290	\$ 1,800,032	-27.5%	\$ 1,641,463	-20.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (43,288)	\$ (41,191)	-5.1%	\$ (988)	-4281.4%	\$ (172,494)	\$ (314,146)	45.1%	\$ 115,546	-249.3%
Operating Margin	-37.29%	-19.46%	91.6%	-0.42%	8838.1%	-15.24%	-21.14%	-27.9%	6.58%	-331.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	690	1,154	-40.2%	1,292	-46.6%	6,482	8,230	-21.2%		0.0%
Average Revenue per Office Visit	369.49	381.42	-3.1%	375.15	-1.5%	356.95	381.65	-6.5%	371.78	-4.0%
Hospital FTE's (Salaries and Wages)	12.6	24.1	-47.9%	21.6	-41.7%	17.2	24.2	-29.2%	22.1	-22.5%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 168,360	\$ 149,977	12.3%	\$ 79,612	111.5%	\$ 1,340,655	\$ 1,069,005	25.4%	\$ 1,429,708	-6.2%
TOTAL PATIENT REVENUE	\$ 168,360	\$ 149,977	12.3%	\$ 79,612	111.5%	\$ 1,340,655	\$ 1,069,005	25.4%	\$ 1,429,708	-6.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 106,493	\$ (46,281)	-330.1%	\$ (38,340)	-377.8%	\$ 426,784	\$ (334,944)	-227.4%	\$ (163,827)	-360.5%
Self Pay Adjustments	32,832	(7,344)	-547.1%	(7,719)	-525.3%	122,394	(53,151)	-330.3%	(43,655)	-380.4%
Bad Debts	(18,915)	220,692	-108.6%	97,011	-119.5%	415,079	1,597,198	-74.0%	1,072,907	-61.3%
TOTAL REVENUE DEDUCTIONS	\$ 120,410	\$ 167,067	-27.9%	\$ 50,952	136.3%	\$ 964,257	\$ 1,209,103	-20.3%	\$ 865,426	11.4%
NET PATIENT REVENUE	\$ 47,949	\$ (17,090)	-380.6%	\$ 28,660	67.3%	\$ 376,399	\$ (140,098)	-368.7%	\$ 564,282	-33.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 47,949	\$ (17,090)	-380.6%	\$ 28,660	67.3%	\$ 376,399	\$ (140,098)	-368.7%	\$ 564,282	-33.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 22,734	\$ 32,051	-29.1%	\$ 29,407	-22.7%	\$ 218,522	\$ 228,454	-4.3%	\$ 220,845	-1.1%
Benefits	6,583	8,728	-24.6%	6,550	0.5%	55,272	60,881	-9.2%	59,220	-6.7%
Physician Services	42,289	60,078	-29.6%	11,490	268.0%	354,726	428,225	-17.2%	287,068	23.6%
Cost of Drugs Sold	647	1,617	-60.0%	4,128	-84.3%	18,843	11,525	63.5%	15,372	22.6%
Supplies	482	3,550	-86.4%	(1,748)	-127.6%	8,385	25,200	-66.7%	38,776	-78.4%
Utilities	1,927	2,592	-25.6%	2,557	-24.6%	20,393	19,918	2.4%	17,401	17.2%
Repairs and Maintenance	63	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	49	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 74,726	\$ 108,623	-31.2%	\$ 52,384	42.7%	\$ 676,205	\$ 774,252	-12.7%	\$ 638,682	5.9%
Depreciation/Amortization	\$ 29,324	\$ 39,327	-25.4%	\$ 40,117	-26.9%	\$ 208,065	\$ 279,227	-25.5%	\$ 280,820	-25.9%
TOTAL OPERATING COSTS	\$ 104,051	\$ 147,950	-29.7%	\$ 92,501	12.5%	\$ 884,270	\$ 1,053,479	-16.1%	\$ 919,502	-3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (56,102)	\$ (165,040)	-66.0%	\$ (63,842)	-12.1%	\$ (507,871)	\$ (1,193,577)	-57.4%	\$ (355,219)	43.0%
Operating Margin	-117.00%	965.71%	-112.1%	-222.76%	-47.5%	-134.93%	851.96%	-115.8%	-62.95%	114.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	464	446	4.0%	240	93.3%	3,690	3,179	16.1%	4,403	-16.2%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	464	446	4.0%	240	93.3%	3,690	3,179	16.1%	4,403	-16.2%
Average Revenue per Office Visit	362.84	336.27	7.9%	331.72	9.4%	363.32	336.27	8.0%	259.10	40.2%
Hospital FTE's (Salaries and Wages)	6.2	9.1	-31.8%	8.3	-25.6%	8.5	9.1	-6.1%	9.0	-5.5%

**ECTOR COUNTY HOSPITAL DISTRICT
APRIL 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 19,997,858	33.3%	\$ 40,296,626	38.8%	\$ 246,228,366	37.6%	\$ 276,869,881	39.3%
Medicaid	9,841,650	16.4%	9,530,941	9.2%	79,552,950	12.2%	72,046,039	10.2%
Commercial	17,514,436	29.1%	28,976,083	27.9%	194,093,069	29.7%	200,778,935	28.5%
Self Pay	12,508,654	20.8%	20,680,853	19.9%	111,115,263	17.0%	127,307,911	18.1%
Other	250,527	0.4%	4,337,249	4.2%	22,768,294	3.5%	27,491,647	3.9%
TOTAL	\$ 60,113,125	100.0%	\$ 103,821,753	100.0%	\$ 653,757,942	100.0%	\$ 704,494,413	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,366,173	44.2%	\$ 7,617,671	37.5%	\$ 51,375,317	38.8%	\$ 53,320,872	39.0%
Medicaid	2,010,086	12.0%	2,588,617	12.7%	16,346,756	12.4%	15,768,223	11.5%
Commercial	5,252,125	31.4%	7,475,056	36.8%	49,765,266	37.6%	52,351,704	38.3%
Self Pay	973,648	5.8%	1,740,598	8.6%	8,607,200	6.5%	10,072,384	7.4%
Other	1,105,497	6.6%	896,421	4.4%	6,230,837	4.7%	5,257,406	3.8%
TOTAL	\$ 16,707,530	100.0%	\$ 20,318,363	100.0%	\$ 132,325,375	100.0%	\$ 136,770,590	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 59,325	23.3%	\$ 64,221	13.2%	\$ 398,110	17.2%	\$ 440,214	13.9%
Medicaid	91,666	35.9%	228,037	47.1%	924,324	40.0%	1,374,151	43.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,750	13.6%	91,271	18.8%	388,847	16.8%	610,615	19.3%
Self Pay	68,235	26.8%	100,095	20.7%	596,732	25.8%	726,198	23.0%
Other	974	0.4%	1,069	0.2%	5,707	0.2%	7,448	0.2%
TOTAL	\$ 254,949	100.0%	\$ 484,693	100.0%	\$ 2,313,721	100.0%	\$ 3,158,625	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,057	23.8%	\$ 6,578	5.6%	\$ 362,193	39.4%	\$ 45,856	6.7%
Medicaid	21,939	34.8%	67,549	57.6%	312,460	34.0%	322,203	47.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,756	20.2%	25,411	21.7%	104,351	11.4%	185,097	27.0%
Self Pay	11,307	17.9%	17,609	15.0%	135,733	14.8%	130,692	19.1%
Other	2,112	3.3%	137	0.1%	4,537	0.5%	442	0.1%
TOTAL	\$ 63,171	100.0%	\$ 117,284	100.0%	\$ 919,273	100.1%	\$ 684,290	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,744	21.2%	\$ 25,840	32.5%	\$ 315,071	23.5%	\$ 252,750	17.7%
Medicaid	49,058	29.2%	\$ 15,748	19.8%	347,894	26.0%	547,615	38.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	33,854	20.1%	\$ 13,530	17.0%	283,044	21.1%	277,077	19.4%
Self Pay	49,709	29.5%	\$ 24,495	30.8%	391,316	29.2%	351,976	24.6%
Other	(5)	0.0%	\$ -	0.0%	3,330	0.2%	291	0.0%
TOTAL	\$ 168,360	100.0%	\$ 79,612	100.0%	\$ 1,340,655	100.0%	\$ 1,429,708	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,370	30.3%	\$ 4,954	22.1%	\$ 95,671	27.3%	\$ 60,381	17.7%
Medicaid	14,088	34.5%	9,135	40.7%	104,746	29.8%	137,047	40.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,585	21.0%	4,177	18.6%	78,568	22.4%	97,031	28.4%
Self Pay	5,554	13.6%	4,189	18.7%	70,286	20.0%	46,743	13.7%
Other	265	0.6%	-	0.0%	1,644	0.5%	16	0.0%
TOTAL	\$ 40,862	100.0%	\$ 22,455	100.0%	\$ 350,916	100.0%	\$ 341,217	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
APRIL 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 13,747,805	\$ -	\$ 13,747,805
Mission Fitness	409,472	-	409,472
Petty Cash	9,150	-	9,150
Dispro	-	2,986,272	2,986,272
General Liability	-	690,449	690,449
Professional Liability	-	95,608	95,608
Funded Worker's Compensation	-	573,685	573,685
Funded Depreciation	-	14,644,620	14,644,620
Designated Funds	-	1,232,111	1,232,111
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 14,166,427	\$ 20,222,744	\$ 34,389,171

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 2,400,000	\$ 2,400,000
Funded Depreciation	-	20,000,000	20,000,000
Funded Worker's Compensation	-	1,700,000	1,700,000
General Liability	-	2,300,000	2,300,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	2,000,000	2,030,802
Allowance for Change in Market Values	-	57,984	57,984
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 31,457,984	\$ 31,488,786
Total Unrestricted Cash and Investments			\$ 65,877,957

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,843,568	\$ -	\$ 3,843,568
Assets Held By Trustee - Debt Payment Reserves	947,177	-	947,177
Assets Held In Endowment-Board Designated	-	6,375,547	6,375,547
Restricted TPC, LLC-Equity Stake	522,753	-	522,753
Restricted MCH West Texas Services-Equity Stake	2,212,812	-	2,212,812
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 7,526,309	\$ 6,375,547	\$ 13,901,856

Total Cash & Investments **\$ 79,779,814**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
APRIL 2020**

	Hospital	Procare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (17,347,148)	\$ -	\$ (17,347,148)
Noncash Expenses:			
Depreciation and Amortization	10,422,968	79,475	10,502,443
Unrealized Gain/Loss on Investments	186,025	-	186,025
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	8,038,425	(577,082)	7,461,343
Taxes Receivable/Deferred	8,886,311	(232,881)	8,653,430
Inventories, Prepays and Other	(11,461,160)	70,348	(11,390,812)
Accounts Payable	6,545,143	2,443,514	8,988,657
Accrued Expenses	(124,560)	(1,783,325)	(1,907,884)
Due to Third Party Payors	(273,728)	-	(273,728)
Accrued Post Retirement Benefit Costs	4,530,924	-	4,530,924
Net Cash Provided by Operating Activities	<u>\$ 9,403,199</u>	<u>\$ 50</u>	<u>\$ 9,403,249</u>
Cash Flows from Investing Activities:			
Investments	\$ 12,604,905	\$ -	\$ 12,604,905
Acquisition of Property and Equipment	<u>(6,139,356)</u>	<u>-</u>	<u>(6,139,356)</u>
Net Cash used by Investing Activities	<u>\$ 6,465,549</u>	<u>\$ -</u>	<u>\$ 6,465,549</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ (1,796,735)	\$ -	\$ (1,796,735)
Net Repayment of Long-term Debt/Bond Issuance	<u>(402,113)</u>	<u>-</u>	<u>(402,113)</u>
Net Cash used by Financing Activities	<u>(2,198,848)</u>	<u>0</u>	<u>(2,198,848)</u>
Net Increase (Decrease) in Cash	13,669,900	50	13,669,950
Beginning Cash & Cash Equivalents @ 9/30/2019	<u>34,621,128</u>	<u>4,700</u>	<u>34,625,828</u>
Ending Cash & Cash Equivalents @ 4/30/2020	<u><u>\$ 48,291,028</u></u>	<u><u>\$ 4,750</u></u>	<u><u>\$ 48,295,778</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 34,389,171	\$ 4,750	\$ 34,393,921
Restricted Assets	<u>13,901,856</u>	<u>-</u>	<u>13,901,856</u>
Ending Cash & Cash Equivalents @ 4/30/2020	<u><u>\$ 48,291,028</u></u>	<u><u>\$ 4,750</u></u>	<u><u>\$ 48,295,778</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2020

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
FEBRUARY	6,455,075	1,510,369	4,944,706	5,039,715	1,415,360
MARCH	1,361,450	1,510,369	(148,919)	1,683,658	(322,208)
APRIL	271,564	1,510,369	(1,238,805)	315,850	(44,285)
TOTAL	<u>\$ 17,742,220</u>	<u>\$ 10,572,583</u>	<u>\$ 7,169,637</u>	<u>\$ 15,676,761</u>	<u>\$ 2,065,459</u>
<u>SALES</u>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
FEBRUARY	3,771,703	4,566,473	(794,770)	4,702,958	(931,255)
MARCH	3,855,612	4,638,267	(782,655)	4,472,410	(616,798)
APRIL	4,710,736	4,803,821	(93,085)	4,682,192	28,545
SUB TOTAL	28,700,873	30,573,911	(1,873,038)	32,798,360	(4,097,487)
ACCRUAL	(1,744,859)	-	(1,744,859)	-	(1,744,859)
TOTAL	<u>\$ 26,956,014</u>	<u>\$ 30,573,911</u>	<u>\$ (3,617,897)</u>	<u>\$ 32,798,360</u>	<u>\$ (5,842,346)</u>
TAX REVENUE	<u>\$ 44,698,234</u>	<u>\$ 41,146,494</u>	<u>\$ 3,551,740</u>	<u>\$ 48,475,121</u>	<u>\$ (3,776,887)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2020**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	NET INFLOW
DSH			
1st Qtr	\$ (1,200,156)	\$ 3,056,849	\$ 1,856,693
2nd Qtr	(668,408)	1,709,047	1,040,639
3rd Qtr	(107,728)	251,289	143,562
4th Qtr	-	-	-
DSH TOTAL	\$ (1,976,292)	\$ 5,017,186	\$ 3,040,894
UC			
1st Qtr	\$ -	\$ -	-
2nd Qtr	(503,626)	1,287,716	784,090
3rd Qtr	-	-	-
4th Qtr	-	-	-
UC TOTAL	\$ (503,626)	\$ 1,287,716	\$ 784,090
DSRIP			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(1,803,212)	4,600,459	2,797,247
3rd Qtr	-	-	-
4th Qtr	-	-	-
DSRIP UPL TOTAL	\$ (1,803,212)	\$ 4,600,459	\$ 2,797,247
UHRIP			
1st Qtr	\$ (1,880,035)	\$ 1,978,942	\$ 98,907
2nd Qtr	-	513,321	513,321
3rd Qtr	-	-	-
4th Qtr	-	-	-
UHRIP TOTAL	\$ (1,880,035)	\$ 2,492,262	\$ 612,227
GME			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(220,796)	564,552	343,756
3rd	-	-	-
4th Qtr	-	-	-
GME TOTAL	\$ (220,796)	\$ 564,552	\$ 343,756
Blended Cash Activity	\$ (6,383,961)	\$ 13,962,175	\$ 7,578,215

INCOME STATEMENT ACTIVITY:

FY 2020 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 8,146,522
Uncompensated Care Accrual	8,563,310
URIP	(2,840,477)
GME	658,644
Regional UPL Benefit	-
Medicaid Supplemental Payments	14,527,999
DSRIP Accrual	3,356,213
Total Adjustments	\$ 17,884,212

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF APRIL 30, 2020**

ITEM	CIP BALANCE AS OF 3/31/2020	APRIL "+" ADDITIONS	APRIL "- " ADDITIONS	APRIL TRANSFERS	CIP BALANCE AS OF 4/30/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
ICU/CCU UPGRADES	382,452	10,955	-	-	393,407	-	393,407	500,000	106,593
DIABETES CENTER	182,651	7,950	-	-	190,601	-	190,601	150,000	(40,601)
ODP MOB UPGRADES	104,826	10,281	-	-	115,107	-	115,107	150,000	34,893
REGIONAL LAB	5,603	-	-	-	5,603	-	5,603	150,000	144,398
SUITE 250 CHW	33,413	7,114	-	-	40,527	-	40,527	442,500	401,973
BUSINESS OFFICE RENOVATION	-	-	-	-	-	-	-	75,000	75,000
SUB-TOTAL	\$ 708,944	\$ 36,299	\$ -	\$ -	\$ 745,243	\$ -	\$ 745,243	\$ 1,467,500	\$ 722,257
<u>MINOR BUILDING IMPROVEMENT</u>									
L&D SLEEP ROOM	10,802	-	-	-	10,802	-	10,802	45,000	34,198
REFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
REHAB EXPANSION	27,261	12,906	-	-	40,167	-	40,167	25,000	(15,167)
CATH LAB #2 REPLACEMENT	2,178	310	-	-	2,488	-	2,488	20,000	17,512
LOADING DOCK IMPROVEMENTS	4,355	24,393	-	-	28,748	-	28,748	40,000	11,252
SUB-TOTAL	\$ 44,596	\$ 37,609	\$ -	\$ -	\$ 82,205	\$ -	\$ 82,205	\$ 160,000	\$ 77,795
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 906,738	\$ 1,353,069	\$ (155,598)	\$ -	\$ 2,104,210	\$ -	\$ 2,104,210	\$ 2,250,000	\$ 145,790
SUB-TOTAL	\$ 906,738	\$ 1,353,069	\$ (155,598)	\$ -	\$ 2,104,210	\$ -	\$ 2,104,210	\$ 2,250,000	\$ 145,790
TOTAL CONSTRUCTION IN PROGRESS	\$ 1,660,278	\$ 1,426,977	\$ (155,598)	\$ -	\$ 2,931,658	\$ -	\$ 2,931,658	\$ 3,877,500	\$ 945,842

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
APRIL 2020

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2020 CAPITAL EQUIPMENT
CONTINGENCY FUND
APRIL 2020**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-19	ER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	IC TELEMETRY UPGRADE	6190	45,000	-	33,964	11,036
Oct-19	Imaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	Anesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	Cart	6620	-	-	4,876	(4,876)
Oct-19	Savi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	Walter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	Portable Monitors	6850	-	-	20,744	(20,744)
Oct-19	Bio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	Isolation Room Renovations	8200	151,650	-	179,298	(27,648)
Nov-19	Procure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	Windows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	Ice Maker	8020	-	-	3,500	(3,500)
Nov-19	Monitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	Air Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	Vital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	Drainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	ER Restrooms Renovation	8200	45,000	-	29,137	15,863
Dec-19	PeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	Honda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	Steamer	8020	-	-	6,937	(6,937)
Jan-20	RF Controller	6620	-	-	27,500	(27,500)
Jan-20	Hot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
Feb-20	Pathology Renovation	7040	20,000	-	16,033	3,967
Feb-20	SQL Server	9100	-	-	44,941	(44,941)
Feb-20	Prime TC Swing - Away Model	7230	-	-	2,836	(2,836)
Feb-20	Fluent System	6620	-	-	27,000	(27,000)
Feb-20	AED Wall Mount Bracket for Lifepak	6850	-	-	2,791	(2,791)
Mar-20	Security Fencing - Family Health Clinic	8200	45,000	-	23,224	21,776
			\$ 1,405,450	\$ -	\$ 1,723,888	\$ (318,438)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
APRIL 2020**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 5,200,105	\$ 94,477	\$ -	\$ 5,105,628
AR UNCOMPENSATED CARE	7,779,220	-	-	7,779,220
AR DSRIP	3,730,294	3,171,328	-	558,966
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	740,036	4,192,740	-	(3,452,704)
AR GME	314,888	-	-	314,888
AR BAB REVENUE	159,060	82,117	-	76,943
AR PHYSICIAN GUARANTEES	160,699	210,927	-	(50,228)
AR ACCRUED INTEREST	142,079	220,763	-	(78,685)
AR OTHER:	2,345,420	1,966,337	45,727	333,356
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	2,345,420	1,966,337	45,727	333,356
AR DUE FROM THIRD PARTY PAYOR	2,476,290	4,281,519	-	(1,805,230)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 23,783,087	\$ 12,414,472	\$ 45,727	\$ 11,322,888

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
APRIL 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
9 CENTRAL	1.6	2.0	-22.8%	2.8	-44.2%	3.9	2.3	70.7%	1.9	105.6%
5 CENTRAL	1.0	0.2	321.8%	-	0.0%	2.6	0.3	920.5%	-	0.0%
CARDIOPULMONARY	2.3	-	0.0%	-	0.0%	2.5	-	0.0%	0.3	669.6%
PM&R - PHYSICAL	0.4	2.0	-81.5%	0.8	-54.4%	2.4	2.0	19.2%	0.1	2030.0%
OPERATING ROOM	0.1	-	0.0%	-	0.0%	2.4	-	0.0%	-	0.0%
6 Central	1.4	0.3	326.3%	0.6	144.4%	2.3	0.3	552.4%	0.1	2320.1%
INTENSIVE CARE UNIT 4 (CCU)	3.2	0.3	881.0%	-	0.0%	2.0	0.3	489.1%	0.3	489.1%
STERILE PROCESSING	1.0	-	0.0%	2.6	-63.4%	1.8	-	0.0%	4.2	-58.2%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	1.8	-	0.0%	-	0.0%
LABOR AND DELIVERY	0.7	0.0	1676.9%	0.1	958.6%	1.7	0.0	3501.5%	0.0	6878.1%
7 CENTRAL	0.6	0.0	5444.5%	0.1	766.3%	1.6	0.0	14030.8%	0.0	15283.0%
8 CENTRAL	0.9	0.1	636.8%	-	0.0%	1.3	0.1	960.7%	-	0.0%
4 CENTRAL	0.9	0.1	1670.0%	0.1	1162.3%	1.3	0.1	2324.2%	0.0	6239.3%
4 EAST	1.4	0.3	305.8%	0.9	44.8%	1.2	0.3	243.0%	0.2	444.8%
LABORATORY - CHEMISTRY	1.0	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.5	-100.0%	-	0.0%	0.4	0.5	-12.2%	-	0.0%
IMAGING - ULTRASOUND	-	0.3	-100.0%	-	0.0%	0.4	0.3	60.4%	0.8	-49.3%
NURSING ORIENTATION	0.4	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
6 West	0.1	0.2	-62.1%	0.6	-88.9%	0.3	0.2	44.1%	0.1	203.8%
RAD MCH CVI	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
DISASTER AND EMERGENCY OPERATIONS	0.9	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	0.5	-75.3%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
INPATIENT REHAB	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	0.6	-91.2%
PM&R - SPEECH	-	0.3	-100.0%	0.8	-100.0%	0.0	0.2	-83.2%	0.1	-62.6%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INTENSIVE CARE UNIT 2	-	0.2	-100.0%	-	0.0%	0.0	0.2	-91.7%	0.3	-92.6%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.2	-100.0%	0.9	-100.0%	-	0.2	-100.0%	0.1	-100.0%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	0.1	-100.0%	-	1.0	-100.0%	0.4	-100.0%
TRAUMA SERVICE	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.6	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
FINANCIAL ACCOUNTING	-	-	0.0%	1.8	-100.0%	-	-	0.0%	1.2	-100.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
IT OPERATIONS	-	-	0.0%	0.3	-100.0%	-	-	0.0%	1.0	-100.0%
SUBTOTAL	18.2	8.1	125.5%	13.4	36.0%	31.4	8.4	273.3%	14.2	122.0%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	2.9	3.0	-3.4%	4.9	-40.6%	3.0	3.1	-1.1%	4.4	-30.6%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	2.3	-100.0%	1.0	-	0.0%	3.5	-72.8%
INPATIENT REHAB - THERAPY	0.4	1.0	-64.4%	1.1	-66.0%	0.9	1.1	-19.2%	0.9	-8.8%
7 CENTRAL	-	0.1	-100.0%	3.0	-100.0%	0.7	0.1	748.7%	3.5	-78.7%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	5.1	-100.0%	0.5	0.1	663.6%	5.7	-90.9%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	1.0	-100.0%	0.4	1.0	-61.9%	1.0	-61.6%
INTENSIVE CARE UNIT 2	0.0	0.1	-95.7%	1.6	-99.8%	0.4	0.1	459.7%	1.8	-80.6%
4 EAST	-	-	0.0%	2.3	-100.0%	0.1	-	0.0%	2.1	-96.6%
9 CENTRAL	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.1	-91.9%
8 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	2.3	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	0.5	-100.0%	-	1.0	-100.0%	1.4	-100.0%
OPERATING ROOM	-	2.0	-100.0%	1.0	-100.0%	-	2.0	-100.0%	1.8	-100.0%
6 Central	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.9	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	0.8	-100.0%	-	-	0.0%	1.0	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
4 CENTRAL	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.1	-100.0%
LABOR AND DELIVERY	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.2	8.2	-60.6%	24.8	-86.9%	6.9	8.4	-17.2%	31.4	-77.9%
GRAND TOTAL	21.4	16.3	31.5%	38.2	-43.8%	38.4	16.8	128.4%	45.6	-15.8%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
APRIL 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 25,701	\$ -	\$ 25,701	100.0%	\$ -	100.0%	\$ 327,087	\$ -	\$ 327,087	100.0%	\$ -	100.0%
RT TEMPORARY LABOR	31,319	-	31,319	100.0%	5,394	480.6%	283,324	-	283,324	100.0%	26,988	949.8%
5C TEMPORARY LABOR	16,591	2,846	13,745	483.0%	-	100.0%	238,797	21,263	217,534	1023.1%	19,776	100.0%
IMCU9 TEMPORARY LABOR	19,465	24,598	(5,133)	-20.9%	34,680	-43.9%	386,215	193,945	192,270	99.1%	149,778	157.9%
6C TEMPORARY LABOR	18,557	4,327	14,230	328.9%	7,750	139.4%	215,689	31,393	184,296	587.1%	8,366	2478.1%
L & D TEMPORARY LABOR	11,422	519	10,903	2100.7%	799	1329.5%	183,505	4,162	179,343	4309.1%	1,991	9116.5%
DIAG TEMPORARY LABOR	31	-	31	100.0%	-	100.0%	157,265	-	157,265	100.0%	-	100.0%
ICU4 TEMPORARY LABOR	43,647	5,020	38,627	769.5%	-	100.0%	190,399	37,239	153,160	411.3%	38,818	390.5%
7C TEMPORARY LABOR	8,210	118	8,092	6858.0%	973	744.0%	152,659	882	151,777	17208.3%	973	15592.7%
SP Temporary Labor	10,947	-	10,947	100.0%	28,295	-61.3%	142,295	-	142,295	100.0%	333,230	-57.3%
8C TEMPORARY LABOR	8,932	1,265	7,667	606.1%	-	100.0%	121,375	9,804	111,571	1138.0%	-	100.0%
IMCU4 TEMPORARY LABOR	1,730	1,214	516	42.5%	959	80.4%	111,624	8,583	103,041	1200.5%	2,599	4194.9%
4E TEMPORARY LABOR	20,664	4,273	16,391	383.6%	11,039	87.2%	121,369	30,538	90,831	297.4%	17,552	591.5%
PT TEMPORARY LABOR	6,574	28,450	(21,876)	-76.9%	13,174	-50.1%	285,849	207,155	78,694	38.0%	13,174	2069.9%
ALL OTHER	31,336	44,662	(13,326)	-29.8%	104,815	-70.1%	339,402	318,109	21,293	6.7%	606,790	-44.1%
TOTAL TEMPORARY LABOR	\$ 255,126	\$ 117,292	\$ 137,834	117.5%	\$ 207,878	22.7%	\$ 3,256,855	\$ 863,073	\$ 2,393,782	277.4%	\$ 1,200,257	171.3%
ICU4 TRANSITION LABOR	\$ -	\$ -	\$ -	100.0%	\$ 20,775	-100.0%	\$ 72,021	\$ -	\$ 72,021	100.0%	\$ 241,266	-70.1%
7C TRANSITION LABOR	-	945	(945)	-100.0%	30,310	-100.0%	57,798	7,096	50,702	714.5%	255,746	-77.4%
CHEM TRANSITION LABOR	21,792	18,806	2,986	15.9%	37,913	-42.5%	178,309	137,000	41,309	30.2%	233,089	-23.5%
REHAB TRANSITION LABOR	4,265	11,548	(7,283)	-63.1%	10,620	-59.8%	63,920	85,343	(21,423)	-25.1%	52,529	21.7%
ALL OTHER	(34,006)	37,239	(71,245)	-191.3%	121,830	-127.9%	88,878	264,591	(175,713)	-66.4%	1,533,676	-94.2%
TOTAL TRANSITION LABOR	\$ (7,950)	\$ 68,538	\$ (76,488)	-111.6%	\$ 221,448	-103.6%	\$ 460,925	\$ 494,030	\$ (33,105)	-6.7%	\$ 2,316,306	-80.1%
GRAND TOTAL TEMPORARY LABOR	\$ 247,175	\$ 185,830	\$ 61,345	33.0%	\$ 429,325	-42.4%	\$ 3,717,780	\$ 1,357,103	\$ 2,360,677	173.9%	\$ 3,516,563	5.7%
PA OTHER PURCH SVCS	\$ 771,399	\$ 147,004	\$ 624,395	424.7%	\$ 640,492	20.4%	\$ 4,203,678	\$ 1,043,728	\$ 3,159,950	302.8%	\$ 1,190,793	253.0%
HIM CODING SERVICES	63,780	23,250	40,530	174.3%	(320,417)	-119.9%	2,557,148	454,104	2,103,044	463.1%	2,707,539	-5.8%
ADMIN OTHER FEES	20,753	19,120	1,633	8.5%	17,104	21.3%	194,029	133,840	60,189	45.0%	177,628	9.2%
PA ELIGIBILITY FEES	32,886	33,722	(836)	-2.5%	(33,871)	-197.1%	477,020	239,426	237,594	99.2%	245,232	94.5%
ECHDA OTHER PURCH SVCS	159,904	191,395	(31,491)	-16.5%	378,091	-57.7%	1,573,331	1,339,765	233,566	17.4%	985,144	59.7%
ADMIN LEGAL FEES	40,863	39,583	1,280	3.2%	106,053	-61.5%	500,069	277,081	222,988	80.5%	309,585	61.5%
ADM PHYS RECRUITMENT	5,900	4,293	1,607	37.4%	6,709	-12.1%	217,110	30,051	187,059	622.5%	43,634	397.6%
COMPLIANCE CONSULTING FEES	22,929	10,112	12,817	126.8%	17,920	28.0%	216,879	70,784	146,095	206.4%	92,843	133.6%
AMBULANCE FEES	37,054	10,813	26,241	242.7%	1,201	2984.3%	202,818	76,770	126,048	164.2%	57,520	252.6%
DIET OTHER PURCH SVCS	40,906	9,746	31,160	319.7%	10,658	283.8%	181,269	68,222	113,047	165.7%	73,502	146.6%
SP OTHER PURCH SVCS	10,890	35,000	(24,110)	-68.9%	137,112	-92.1%	354,405	245,000	109,405	44.7%	198,970	78.1%
MED ASSETS CONTRACT	24,164	25,148	(984)	-3.9%	14,611	65.4%	263,774	176,036	87,738	49.8%	97,572	170.3%
NSG OTHER PURCH SVCS	4,671	5,736	(1,065)	-18.6%	8,654	-46.0%	123,588	40,152	83,436	207.8%	29,968	312.4%
FA EXTERNAL AUDIT FEES	-	18,000	(18,000)	-100.0%	-	100.0%	188,211	126,000	62,211	49.4%	179,288	5.0%
PI FEES (TRANSITION NURSE PROGRAM)	42,717	40,667	2,050	5.0%	47,634	-10.3%	331,678	284,669	47,009	16.5%	338,633	-2.1%
CREDIT CARD FEES	28,513	18,730	9,783	52.2%	32,766	-13.0%	169,877	132,982	36,895	27.7%	148,368	14.5%
LAB ADMIN OTHER PURCH SVCS	5,774	4,303	1,471	34.2%	3,611	59.9%	63,731	30,121	33,610	111.6%	30,745	107.3%
UOM (EHR FEES)	10,832	16,905	(6,073)	-35.9%	16,662	-35.0%	147,967	118,335	29,632	25.0%	121,328	22.0%
NSG ED OTHER PURCH SVCS	7,565	7,865	(300)	-3.8%	7,844	-3.6%	83,324	55,055	28,269	51.3%	67,507	23.4%
MM OTHER PURCH SVCS	5,772	5,667	105	1.9%	5,841	-1.2%	60,380	39,669	20,711	52.2%	38,363	57.4%
ENGINEERING OTHER PURCH SVCS	8,991	7,347	1,644	22.4%	7,210	24.7%	70,795	51,429	19,366	37.7%	52,076	35.9%
PH CONTRACT PURCH SVC	9,424	7,278	2,146	29.5%	9,424	0.0%	66,078	50,946	15,132	29.7%	50,547	30.7%
4E OTHER PURCH SVCS	24,412	11,667	12,745	109.2%	4,577	433.4%	95,484	81,669	13,815	16.9%	76,493	24.8%
ADM APPRAISAL DIST FEE	55,000	17,575	37,425	212.9%	-	100.0%	168,987	123,025	45,962	37.4%	101,461	66.6%
REHAB OTHER PURCH SVCS	10,690	11,552	(862)	-7.5%	10,500	1.8%	62,884	80,864	(17,980)	-22.2%	85,901	-26.8%
FA AUDIT FEES - INTERNAL	-	13,998	(13,998)	-100.0%	-	100.0%	71,720	97,986	(26,266)	-26.8%	62,240	15.2%
FIN ACCT COST REPORT/CONSULTANT FEES	340	14,643	(14,303)	-97.7%	195	74.5%	73,466	102,501	(29,035)	-28.3%	144,718	-49.2%
MISSION FITNESS OTHER PURCH SVCS	3,229	16,009	(12,780)	-79.8%	12,834	-74.8%	64,089	108,205	(44,116)	-40.8%	75,333	-14.9%
PHARMACY SERVICES	11,015	23,545	(12,530)	-53.2%	24,623	-55.3%	80,978	164,815	(83,837)	-50.9%	191,336	-57.7%
COMM REL MEDIA PLACEMENT	50,808	50,000	808	1.6%	12,999	290.9%	243,727	350,000	(106,273)	-30.4%	162,771	49.7%
PRIMARY CARE WEST OTHER PURCH SVCS	42,289	60,078	(17,789)	-29.6%	11,490	268.0%	354,726	428,225	(73,499)	-17.2%	287,068	23.6%
DIALYSIS SERVICES	68,592	128,931	(60,339)	-46.8%	126,828	-45.9%	803,837	951,502	(147,665)	-15.5%	1,014,995	-20.8%
FHC OTHER PURCH SVCS	72,509	110,703	(38,194)	-34.5%	133,433	-45.7%	523,406	789,976	(266,570)	-33.7%	726,975	-28.0%
ADM CONSULTANT FEES	85,429	85,417	12	0.0%	185,174	-53.9%	314,248	597,919	(283,671)	-47.4%	1,008,664	-68.8%
PT ACCTS COLLECTION FEES	123,499	982,146	(858,647)	-87.4%	634,484	-80.5%	2,101,276	6,973,236	(4,871,960)	-69.9%	3,181,136	-33.9%
ALL OTHERS	2,156,083	2,963,381	(407,298)	-15.9%	2,541,310	-15.2%	16,557,391	17,953,932	(1,396,541)	-7.8%	16,282,245	1.7%
TOTAL PURCHASED SERVICES	\$ 4,059,579	\$ 4,771,329	\$ (711,750)	-14.9%	\$ 4,813,758	-15.7%	\$ 33,763,378	\$ 33,888,020	\$ (124,642)	-0.4%	\$ 30,638,121	10.2%

Ector County Hospital District
Debt Service Coverage Calculation
APRIL 2020

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(17,347,148)	(17,347,148)	(29,737,968)
Depreciation/amortization	117,534	10,670,697	10,788,232	18,494,111
GASB 68 Expense	-	4,192,922	4,192,922	7,187,867
GASB 75 Expense	-	(5,298)	(5,298)	(9,082)
Interest expense	-	1,740,674	1,740,674	2,984,012
(Gain) or loss on fixed assets	6,132	877	7,009	12,015
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(186,025)	(186,025)	(318,899)
Consolidated net revenues	123,667	(933,301)	(809,634)	(1,387,944)
GASB 68/Pension Expense, per TB		9,022,922		
District Required Contributions		(4,830,000)		
GASB 68/Pension Expense to remove		4,192,922		
GASB 75/OPEB Expense, per TB		764,702		
District Required Contributions		(770,000)		
GASB 75/OPEB Expense to remove		(5,298)		

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,628.95	606,814.63	4,309,443.57	

OR

2.)

Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,679,639	higher of the two

Covenant Computation

Current FYTD	
-17.3%	(needs to be 110% or higher)
	-29.7%

Liquidity Requirement

Cash on Hand Requirement	
2020	80
2021+	100

	APRIL 2020
Consolidated operating costs	231,543,988
Less depreciation and amortization	(10,788,232)
Add: Interest Expense	1,740,674
Less: BABs	(554,124)
Less other non cash expenses:	
GASB 68 - from above	(4,192,922)
GASB 75 - from above	5,298
Adjusted expenses	217,754,682
Expenses per day	1,022,322
Unrestricted cash and cash equivalents	34,393,921
Internally designated noncurrent cash and investments	31,488,786
Assets held in endowment, board designated	6,375,547
Total cash for calculation	72,258,254

Days cash on hand 70.68



Financial Presentation

For the Month Ended

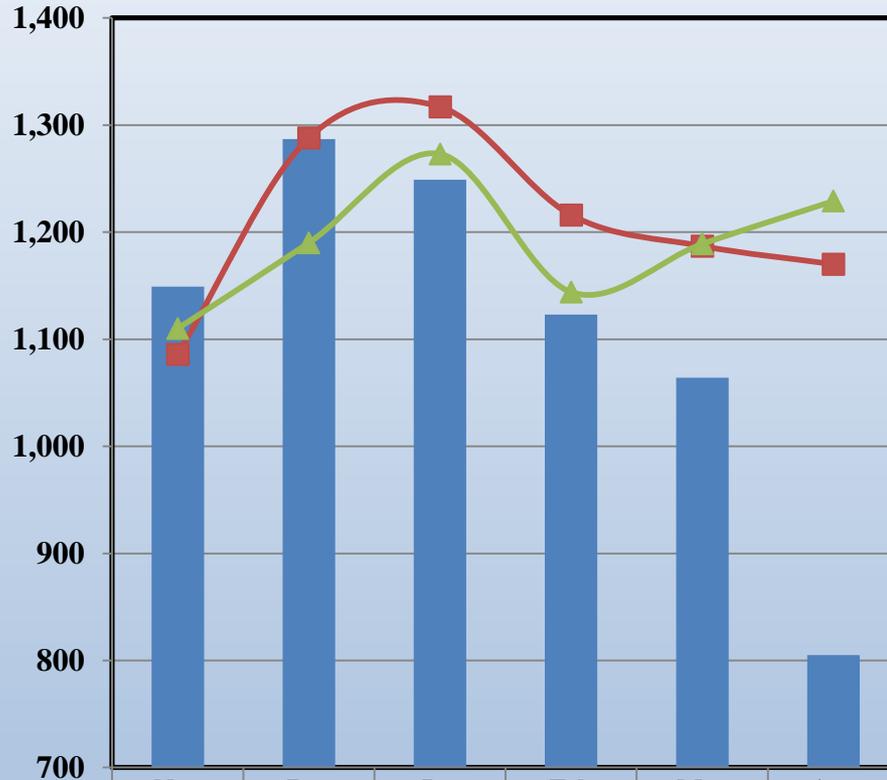
April 30, 2020

Volume



Admissions

Total – Adults and NICU

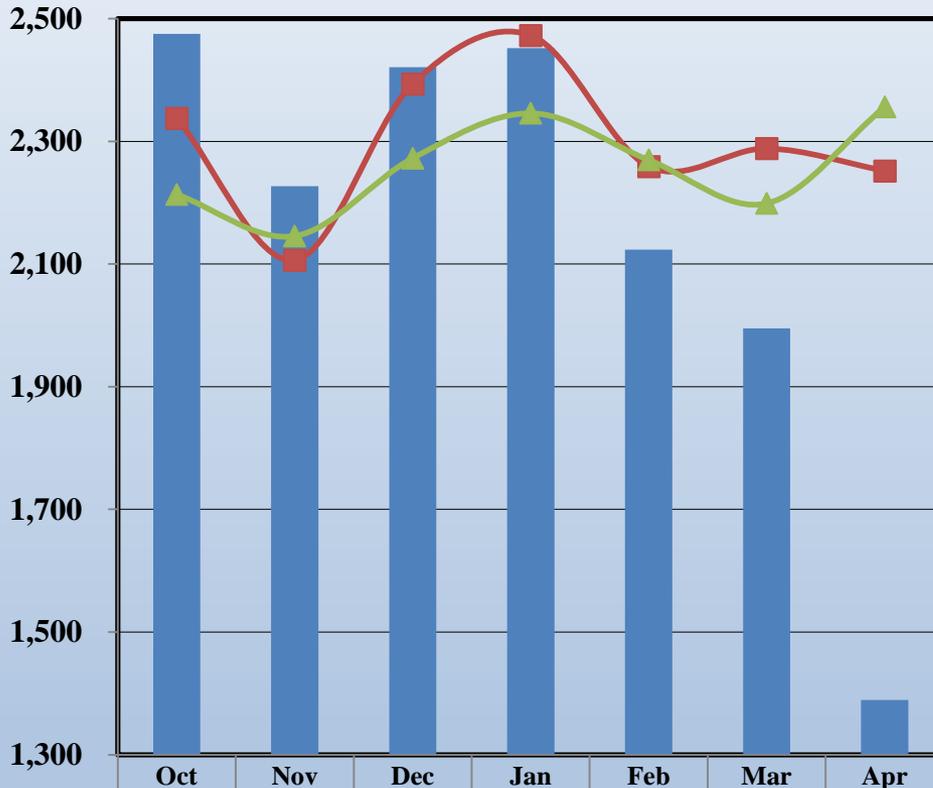


	Nov	Dec	Jan	Feb	Mar	Apr
Act	1,149	1,287	1,249	1,123	1,064	805
Bud	1,086	1,288	1,317	1,216	1,187	1,170
Prior	1,110	1,190	1,273	1,144	1,189	1,229

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	805	1,170	1,229
Var %		-31.2%	-34.5%
Year-To-Date	7,874	8,480	8,264
Var %		-7.1%	-4.7%
Annualized	13,712	14,143	13,979
Var %		-3.0%	-1.9%

Adjusted Admissions

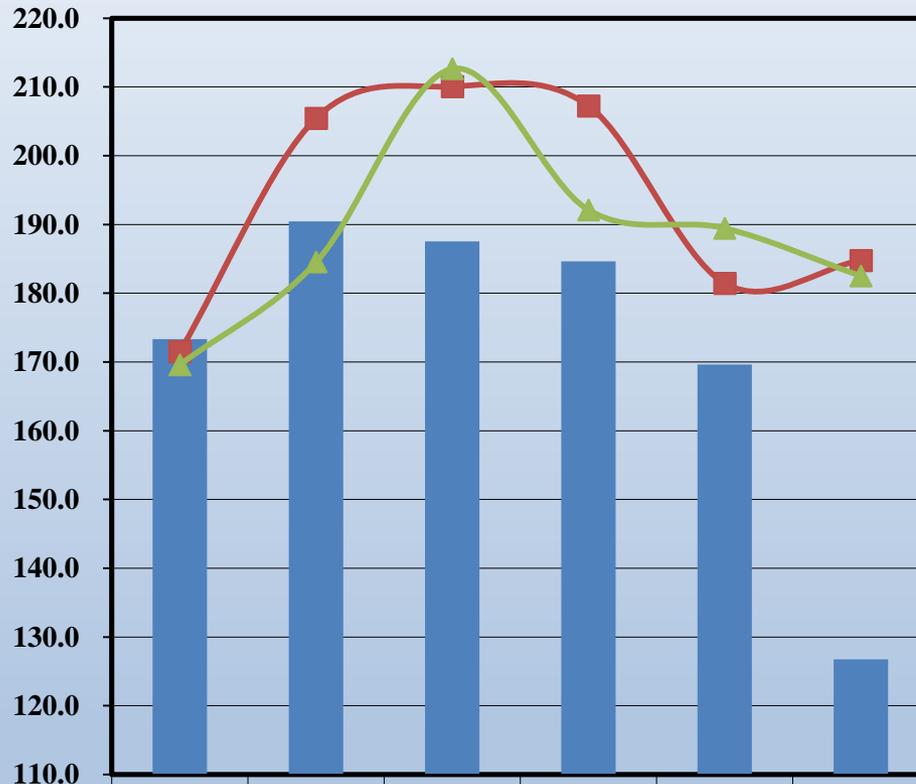
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,389	2,252	2,356
Var %		-38.3%	-41.0%
Year-To-Date	15,084	16,111	15,791
Var %		-6.4%	-4.5%
Annualized	26,535	26,945	26,839
Var %		-1.5%	-1.1%

	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Act	2,475	2,227	2,421	2,452	2,124	1,995	1,389
Bud	2,338	2,106	2,394	2,473	2,259	2,288	2,252
Prior	2,214	2,146	2,273	2,346	2,270	2,199	2,356

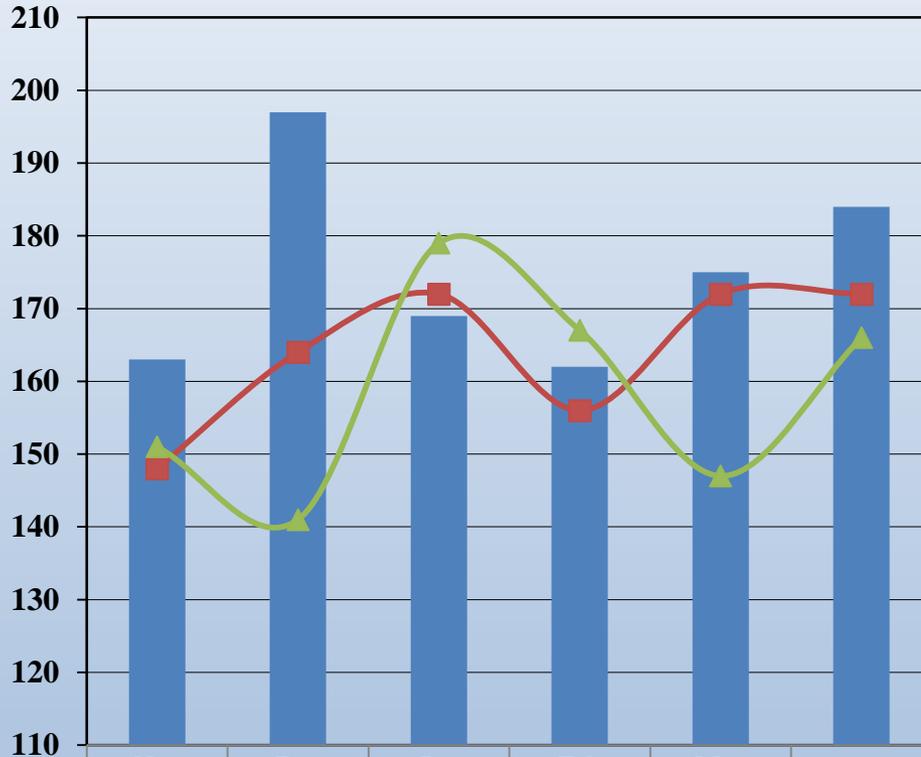
Average Daily Census



	Nov	Dec	Jan	Feb	Mar	Apr
Act	173.3	190.5	187.5	184.6	169.6	126.8
Bud	171.5	205.5	210.1	207.2	181.5	184.8
Prior	169.6	184.5	212.6	192.1	189.5	182.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	126.8	184.8	182.5
Var %		-31.4%	-30.5%
Year-To-Date	171.6	192.3	186.5
Var %		-10.8%	-8.0%
Annualized	172.8	186.3	181.9
Var %		-7.2%	-5.0%

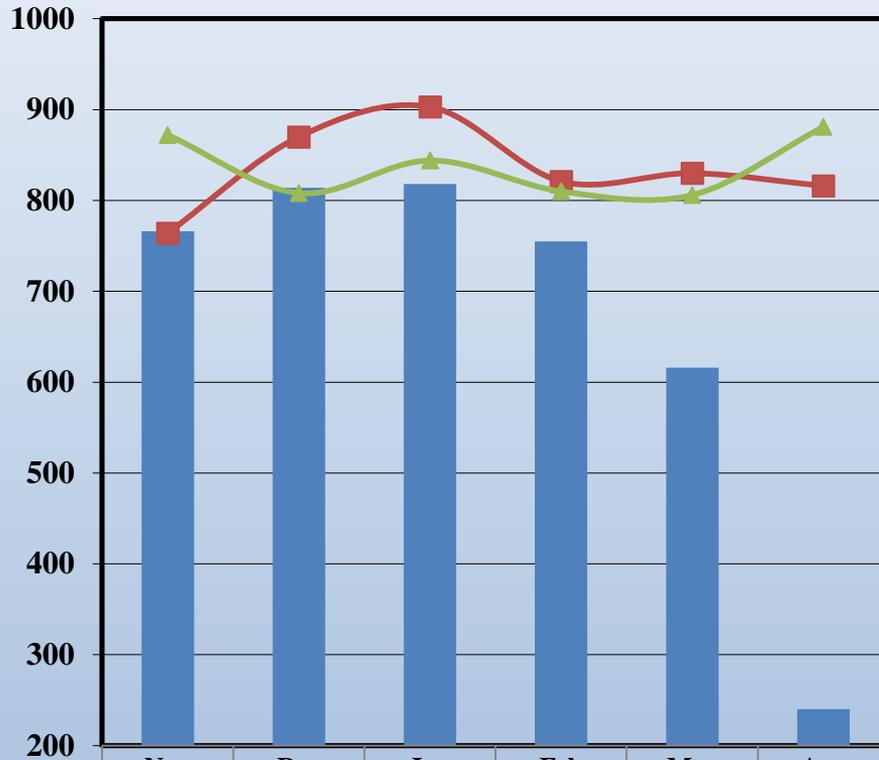
Deliveries



	Nov	Dec	Jan	Feb	Mar	Apr
Act	163	197	169	162	175	184
Bud	148	164	172	156	172	172
Prior	151	141	179	167	147	166

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	184	172	166
Var %		7.0%	10.8%
Year-To-Date	1,241	1,163	1,107
Var %		6.7%	12.1%
Annualized	2,181	1,991	1,892
Var %		9.5%	15.3%

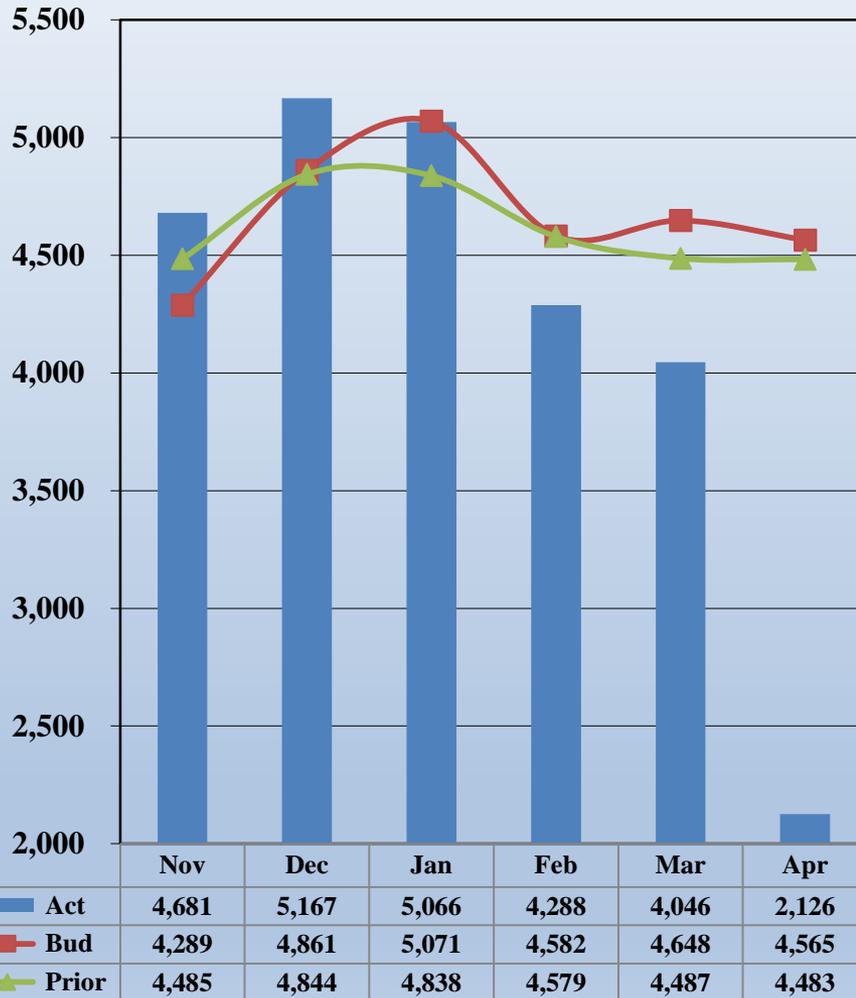
Total Surgical Cases



	Nov	Dec	Jan	Feb	Mar	Apr
Act	766	814	818	755	616	240
Bud	764	870	903	821	830	816
Prior	872	808	844	810	806	881

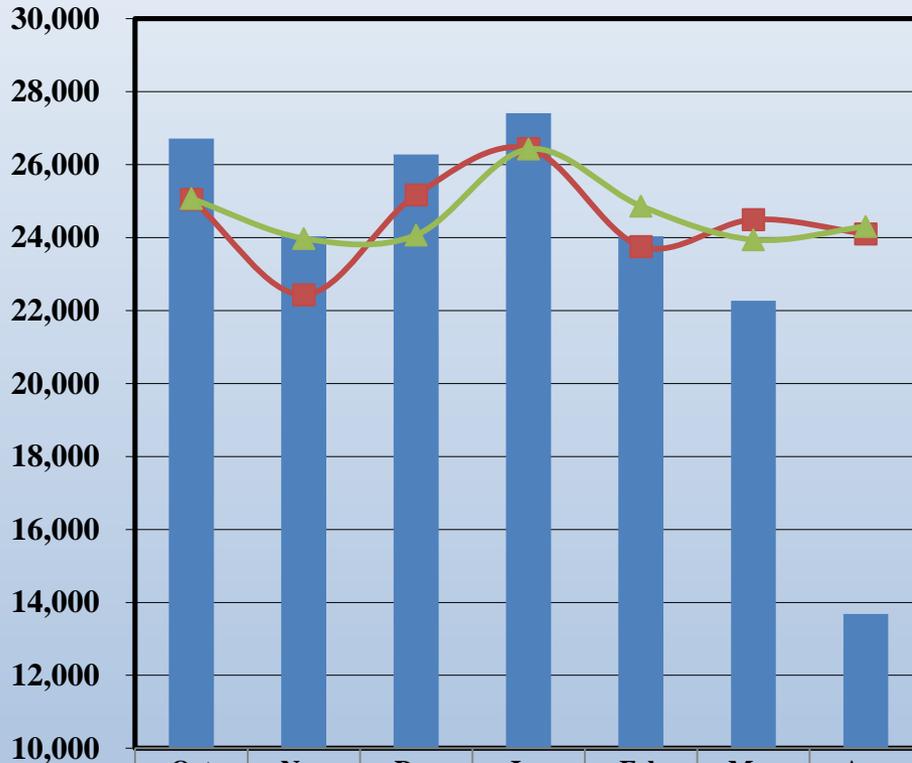
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	240	816	881
Var %		-70.6%	-72.8%
Year-To-Date	4,946	5,851	5,895
Var %		-15.5%	-16.1%
Annualized	9,180	10,542	10,293
Var %		-12.9%	-10.8%

Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,126	4,565	4,483
Var %		-53.4%	-52.6%
Year-To-Date	30,018	32,757	32,255
Var %		-8.4%	-6.9%
Annualized	52,265	55,023	54,220
Var %		-5.0%	-3.6%

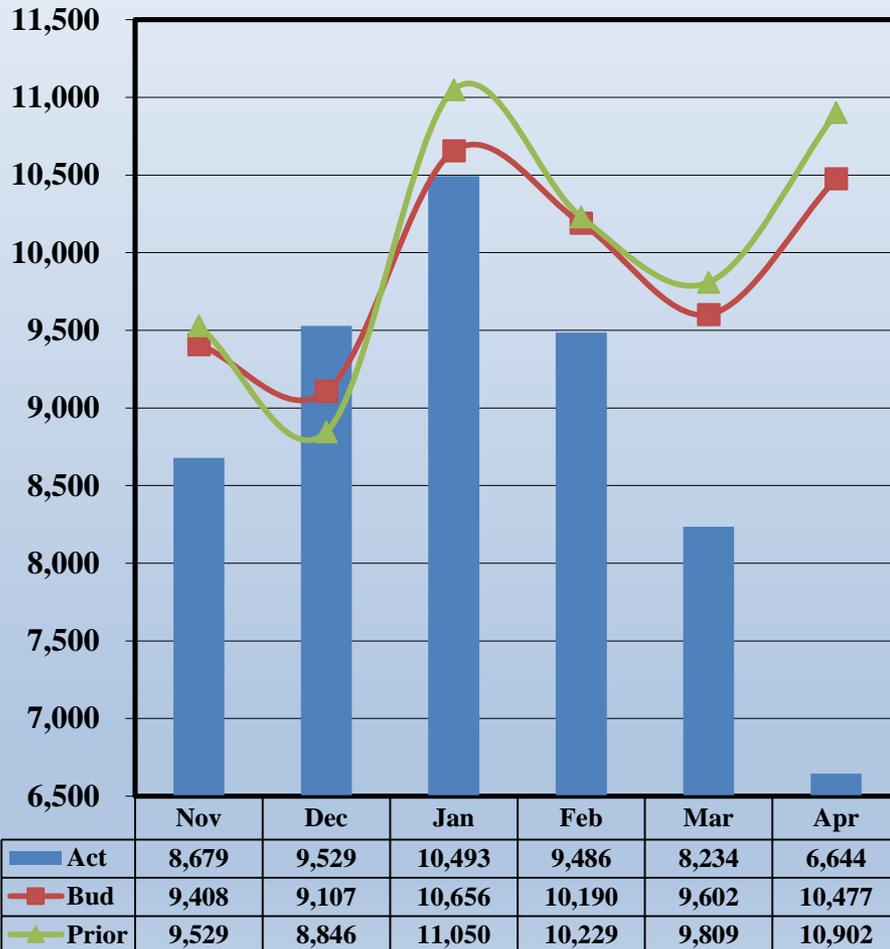
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Act	26,714	24,032	26,279	27,413	24,037	22,266	13,686
Bud	25,055	22,432	25,175	26,444	23,758	24,497	24,104
Prior	25,070	23,979	24,072	26,425	24,865	23,943	24,305

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	13,686	24,104	24,305
Var %		-43.2%	-43.7%
Year-To-Date	164,425	171,465	172,659
Var %		-4.1%	-4.8%
Annualized	286,747	287,540	291,425
Var %		-0.3%	-1.6%

Total ProCare Office Visits



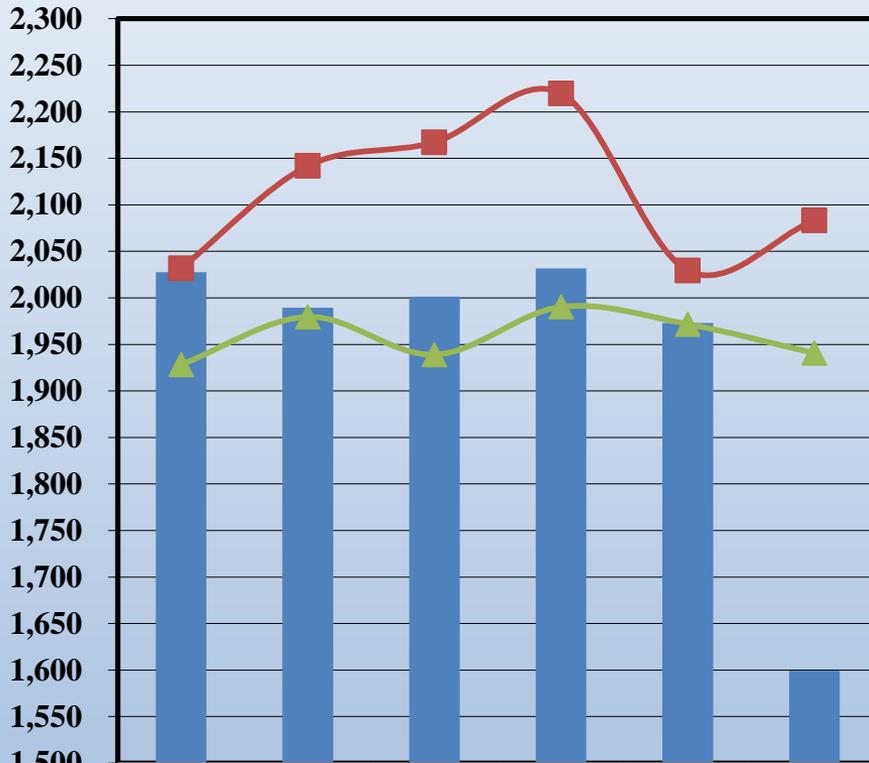
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	6,644	10,477	10,902
Var %		-36.6%	-39.1%
Year-To-Date	63,884	69,546	70,844
Var %		-8.1%	-9.8%
Annualized	112,270	119,909	119,136
Var %		-6.4%	-5.8%

Staffing



Blended FTE's

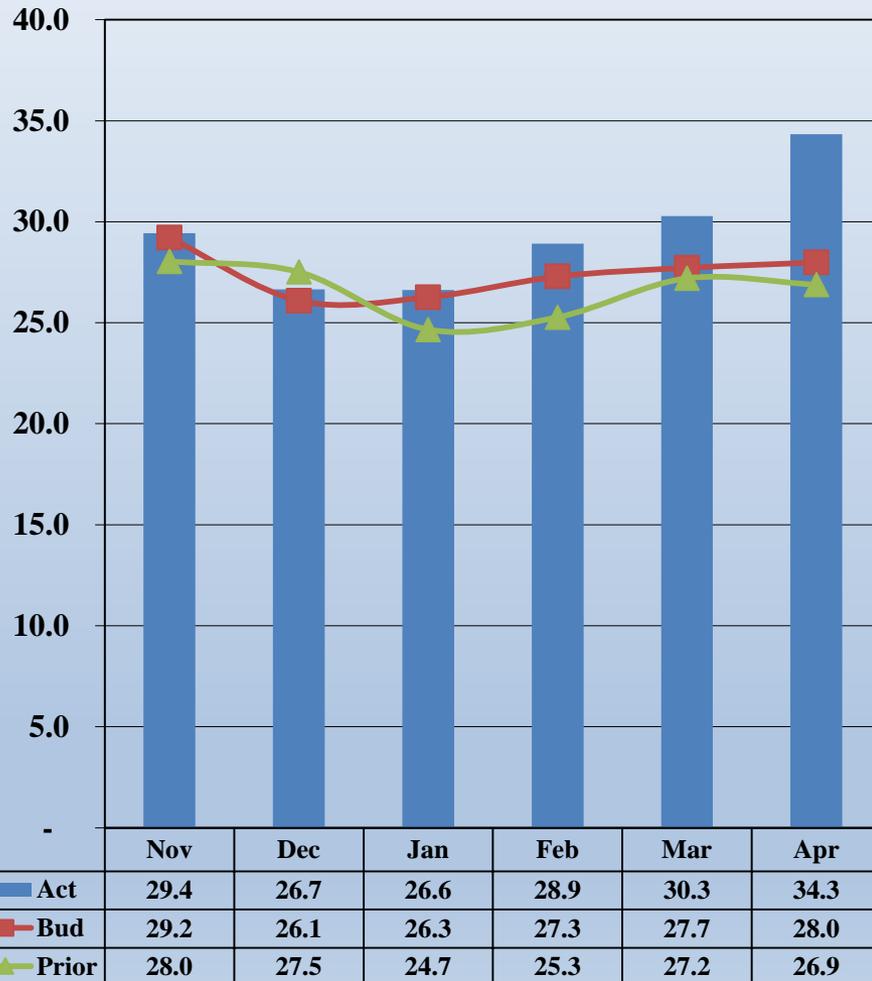
Including Contract Labor and Management Services



	Nov	Dec	Jan	Feb	Mar	Apr
Act	2,028	1,989	2,001	2,032	1,973	1,599
Bud	2,032	2,142	2,167	2,220	2,029	2,083
Prior	1,928	1,980	1,939	1,990	1,972	1,941

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,599	2,083	1,941
Var %		-23.2%	-17.6%
Year-To-Date	1,948	2,107	1,955
Var %		-7.6%	-0.4%
Annualized	1,957	2,073	1,935
Var %		-5.6%	1.2%

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



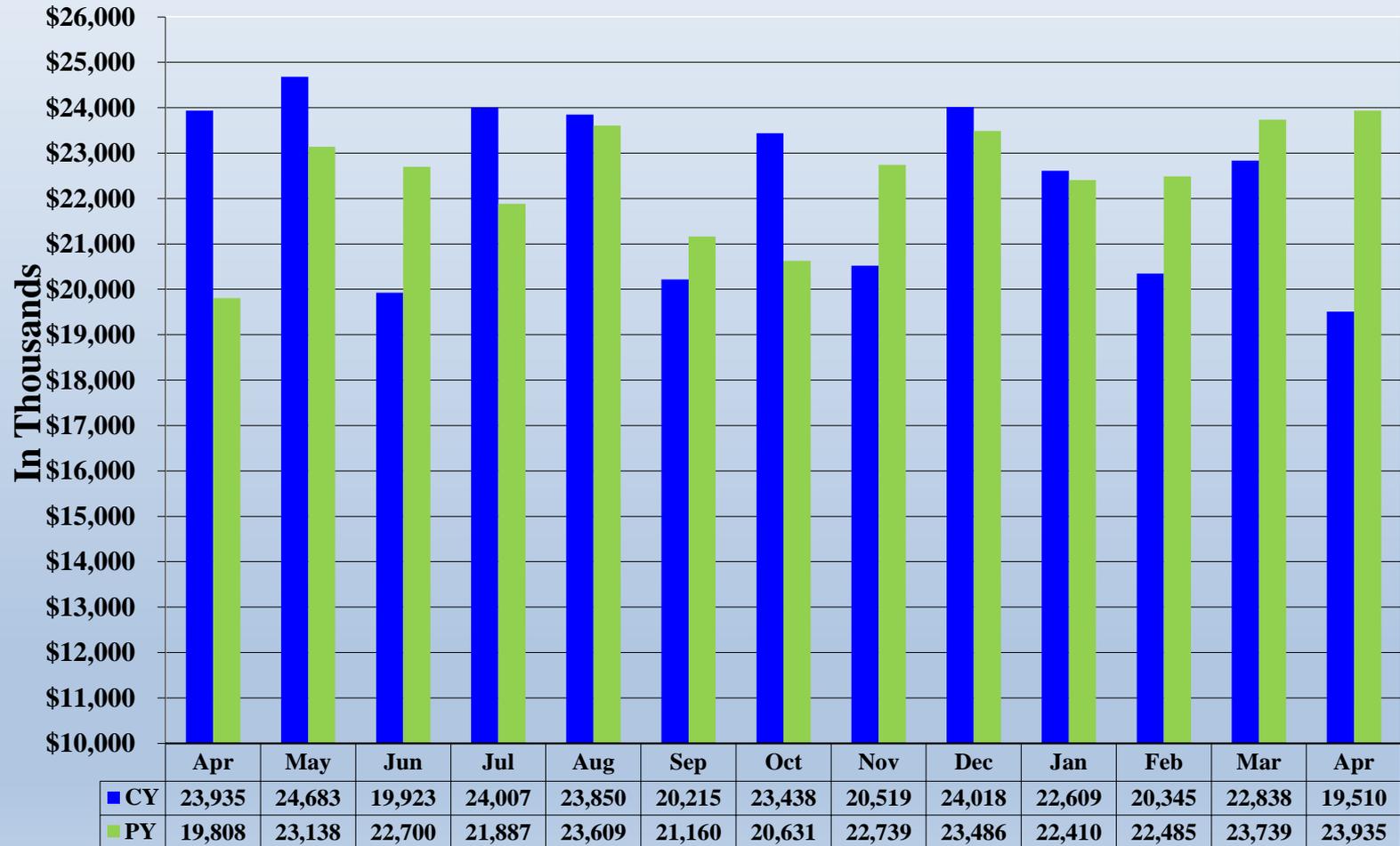
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	34.3	28.0	26.9
Var %		22.7%	27.7%
Year-To-Date	29.3	27.9	26.7
Var %		5.0%	9.7%
Annualized	28.8	28.1	26.8
Var %		2.5%	7.5%

Accounts Receivable



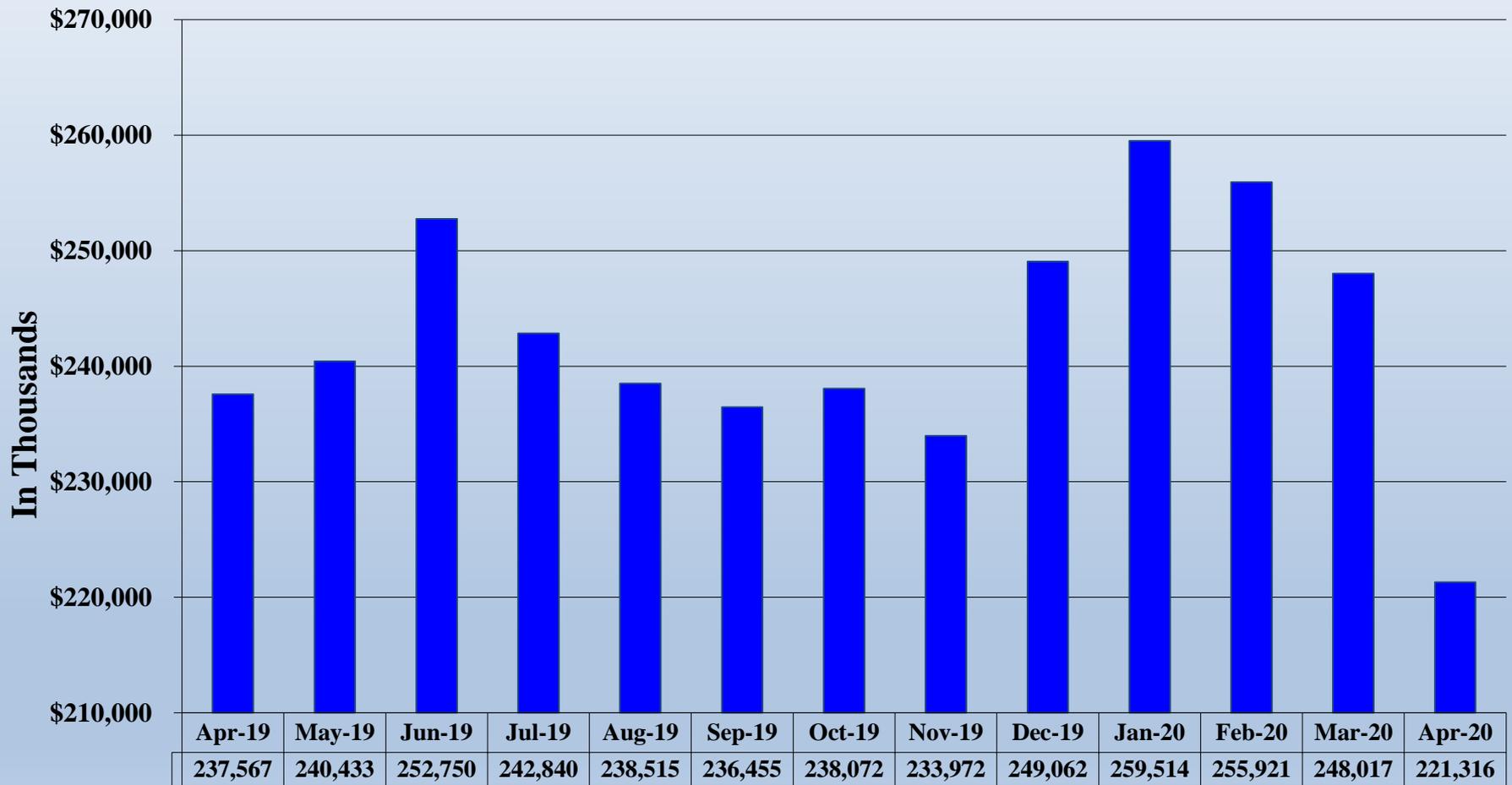
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

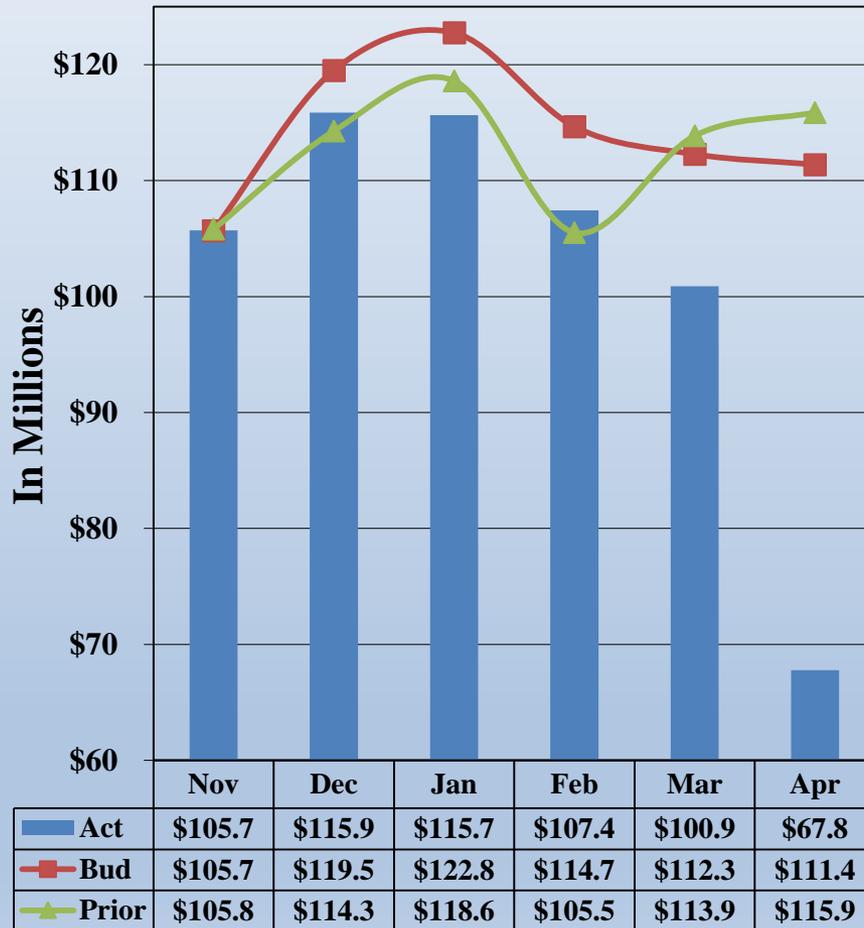


Revenues & Revenue Deductions



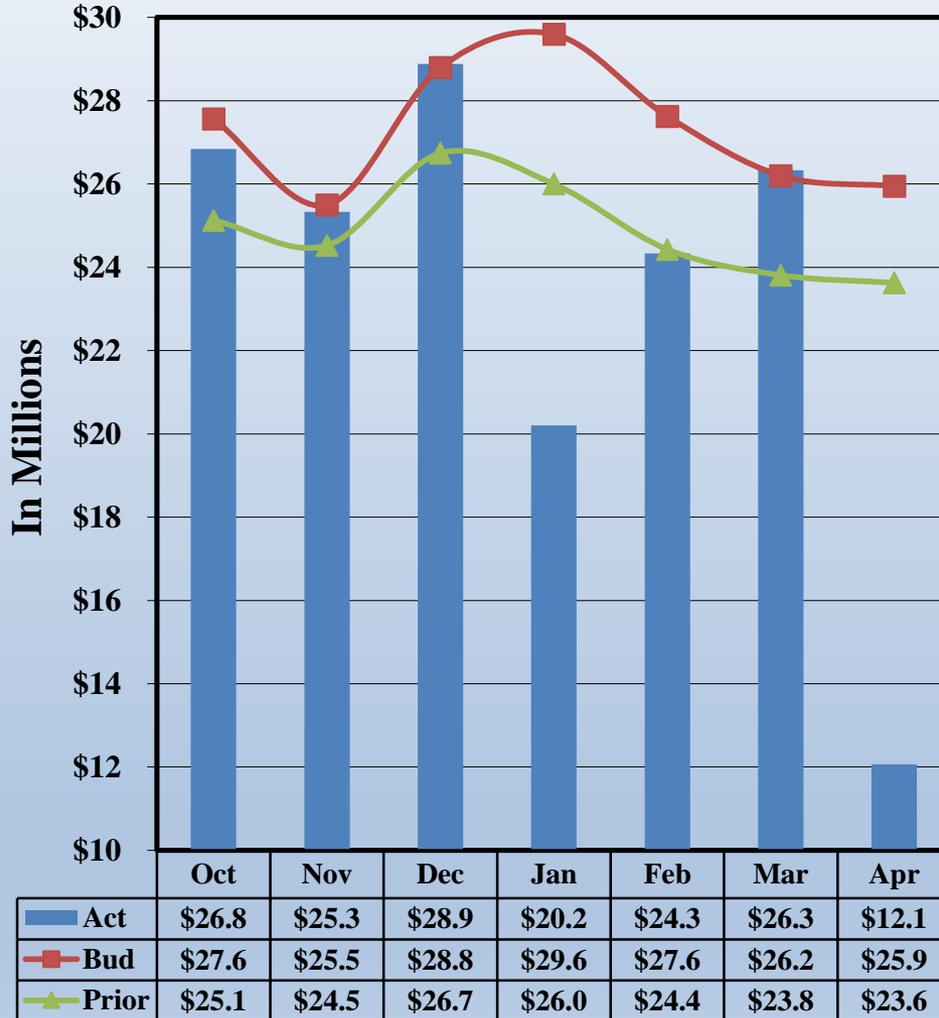
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 67.8	\$ 111.4	\$ 115.9
Var %		-39.2%	-41.5%
Year-To-Date	\$ 726.4	\$ 801.8	\$ 784.2
Var %		-9.4%	-7.4%
Annualized	\$ 1,278.3	\$ 1,340.4	\$ 1,308.1
Var %		-4.6%	-2.3%

Total Net Patient Revenues

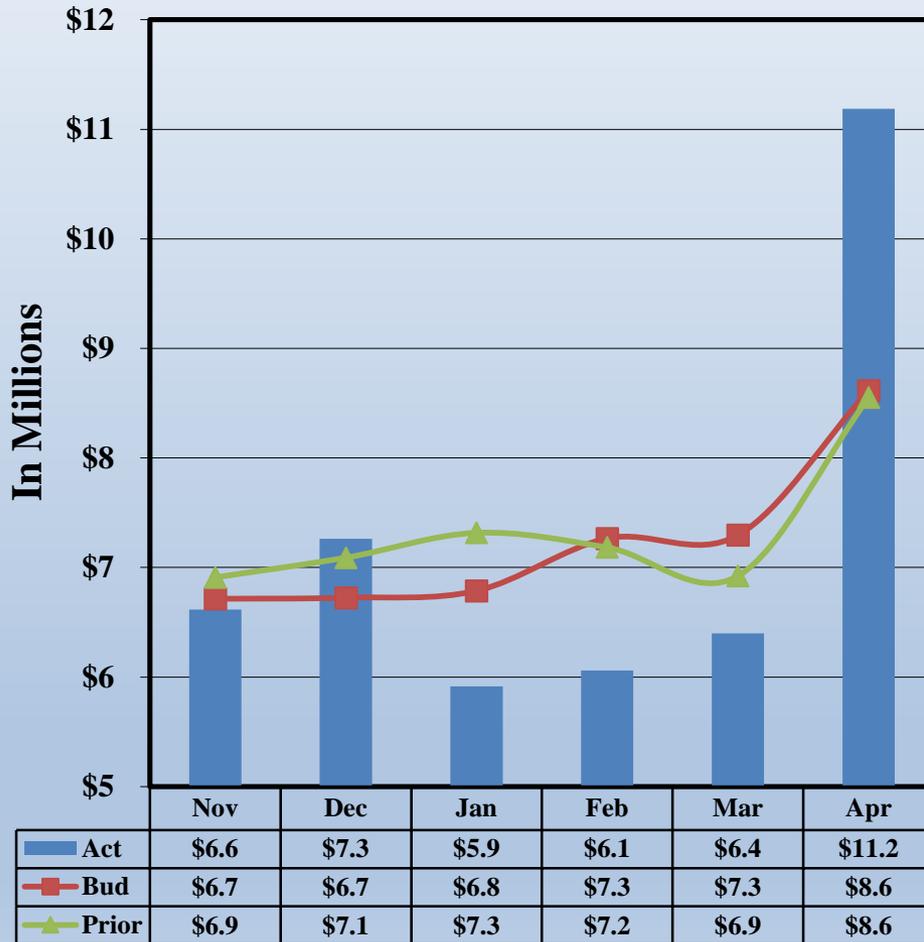


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 12.1	\$ 25.9	\$ 23.6
Var %		-53.5%	-48.9%
Year-To-Date	\$ 164.0	\$ 191.2	\$ 174.3
Var %		-14.2%	-5.9%
Annualized	\$ 280.7	\$ 310.4	\$ 292.0
Var %		-9.6%	-3.9%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



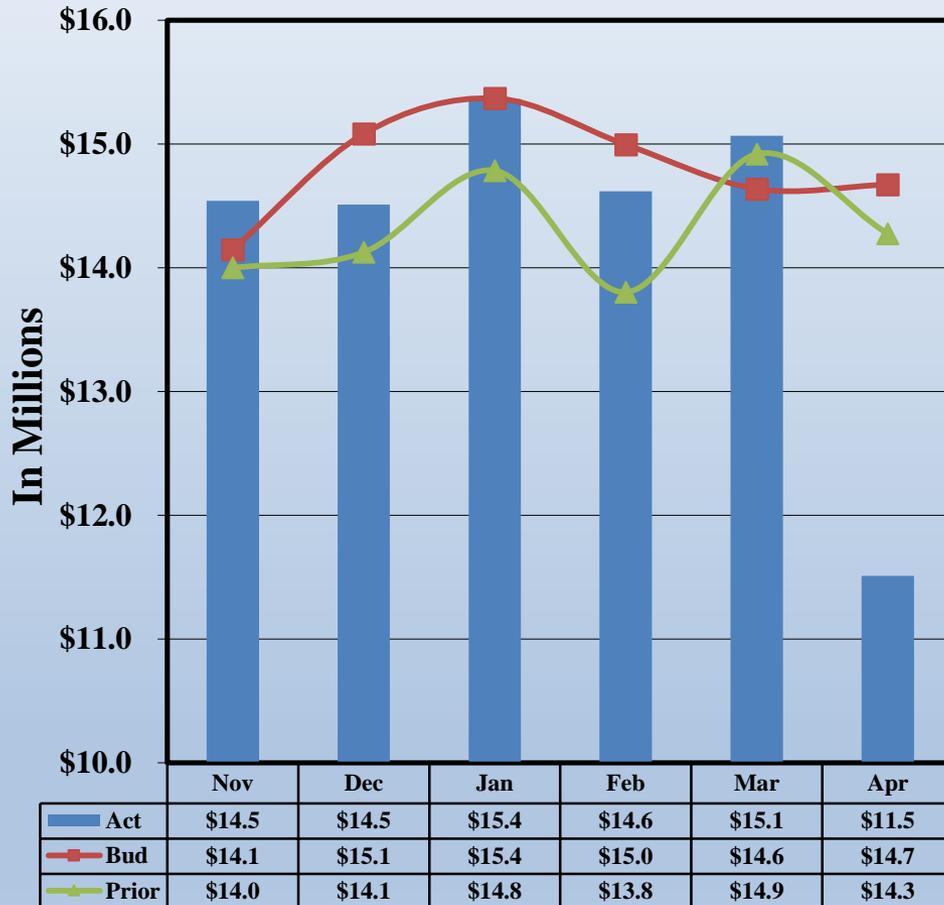
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 11.2	\$ 8.6	\$ 8.6
Var %		29.8%	30.8%
Year-To-Date	\$ 50.1	\$ 50.1	\$ 51.1
Var %		-0.2%	-2.0%
Annualized	\$ 83.8	\$ 84.9	\$ 88.6
Var %		-1.4%	-5.4%

Operating Expenses



Salaries, Wages & Contract Labor

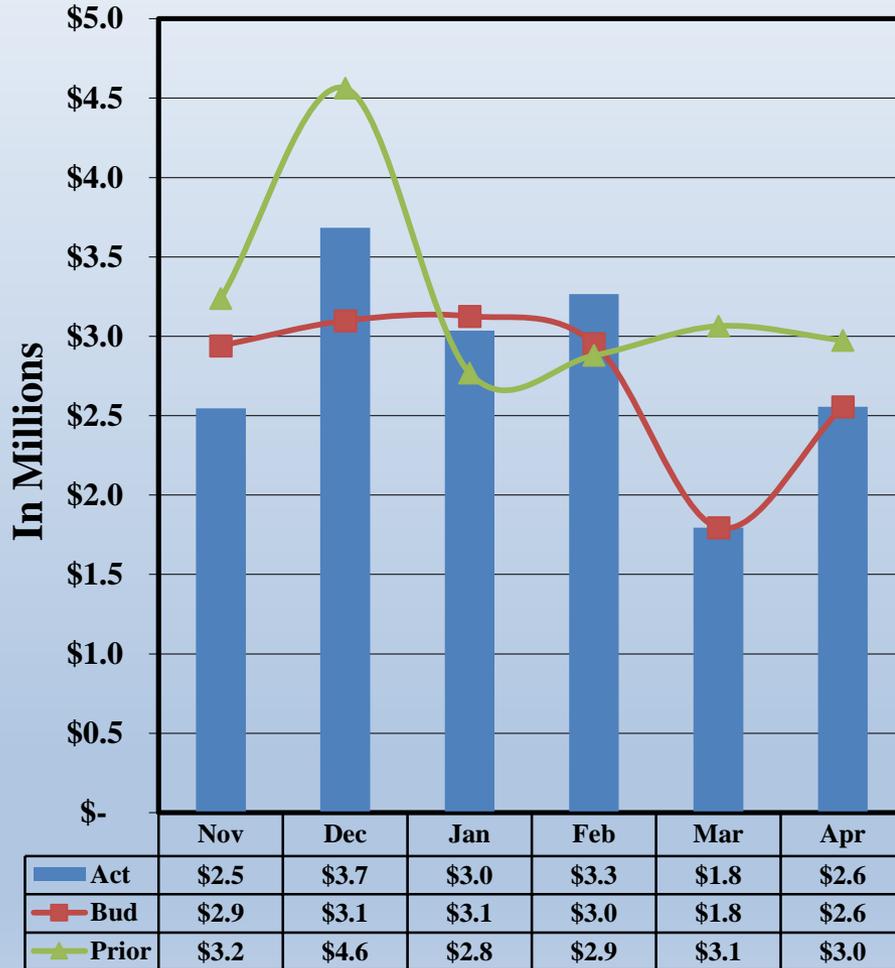
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 11.5	\$ 14.7	\$ 14.3
Var %		-21.8%	-19.6%
Year-To-Date	\$ 100.9	\$ 103.9	\$ 99.6
Var %		-2.9%	1.3%
Annualized	\$ 173.8	\$ 172.7	\$ 168.1
Var %		0.6%	3.4%

Employee Benefit Expense

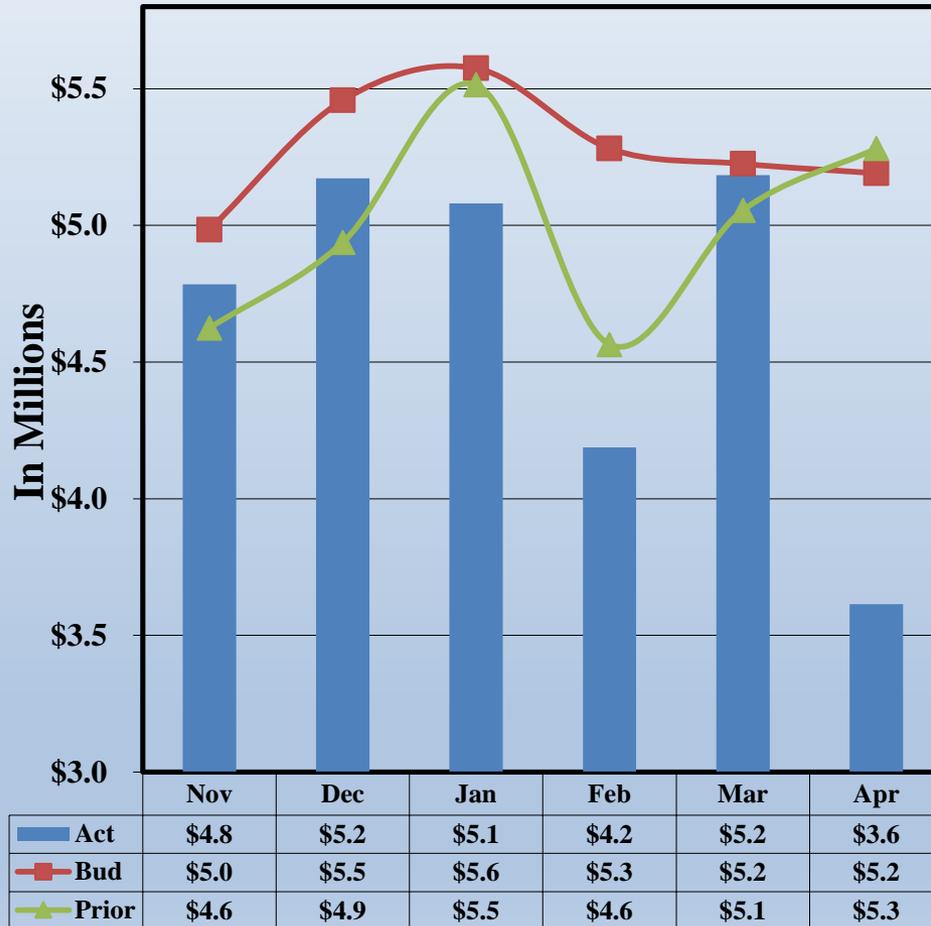
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.6	\$ 3.0	\$ 2.9
Var %		-14.0%	-10.4%
Year-To-Date	\$ 19.8	\$ 21.2	\$ 23.4
Var %		-6.7%	-15.5%
Annualized	\$ 33.8	\$ 37.1	\$ 29.9
Var %		-8.9%	13.0%

Supply Expense

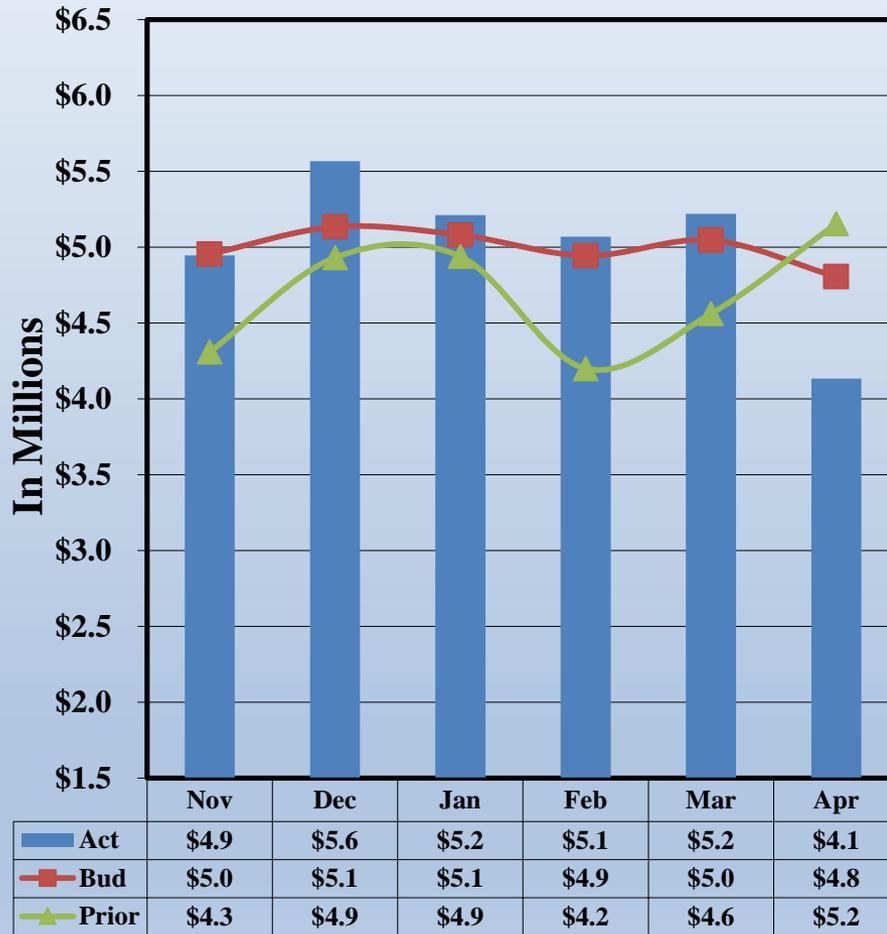
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.6	\$ 5.2	\$ 5.3
Var %		-30.4%	-31.6%
Year-To-Date	\$ 33.0	\$ 37.0	\$ 35.1
Var %		-10.8%	-5.8%
Annualized	\$ 56.4	\$ 61.5	\$ 58.3
Var %		-8.3%	-3.3%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.1	\$ 4.8	\$ 5.2
Var %		-14.0%	-19.8%
Year-To-Date	\$ 34.9	\$ 35.6	\$ 32.3
Var %		-1.9%	8.0%
Annualized	\$ 59.5	\$ 54.1	\$ 52.3
Var %		10.0%	13.8%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.1	\$ 32.3	\$ 31.7
Var %		-19.0%	-17.6%
Year-To-Date	\$ 220.7	\$ 230.1	\$ 220.6
Var %		-4.1%	0.1%
Annualized	\$ 379.1	\$ 378.2	\$ 359.7
Var %		0.2%	5.4%

Operating EBIDA

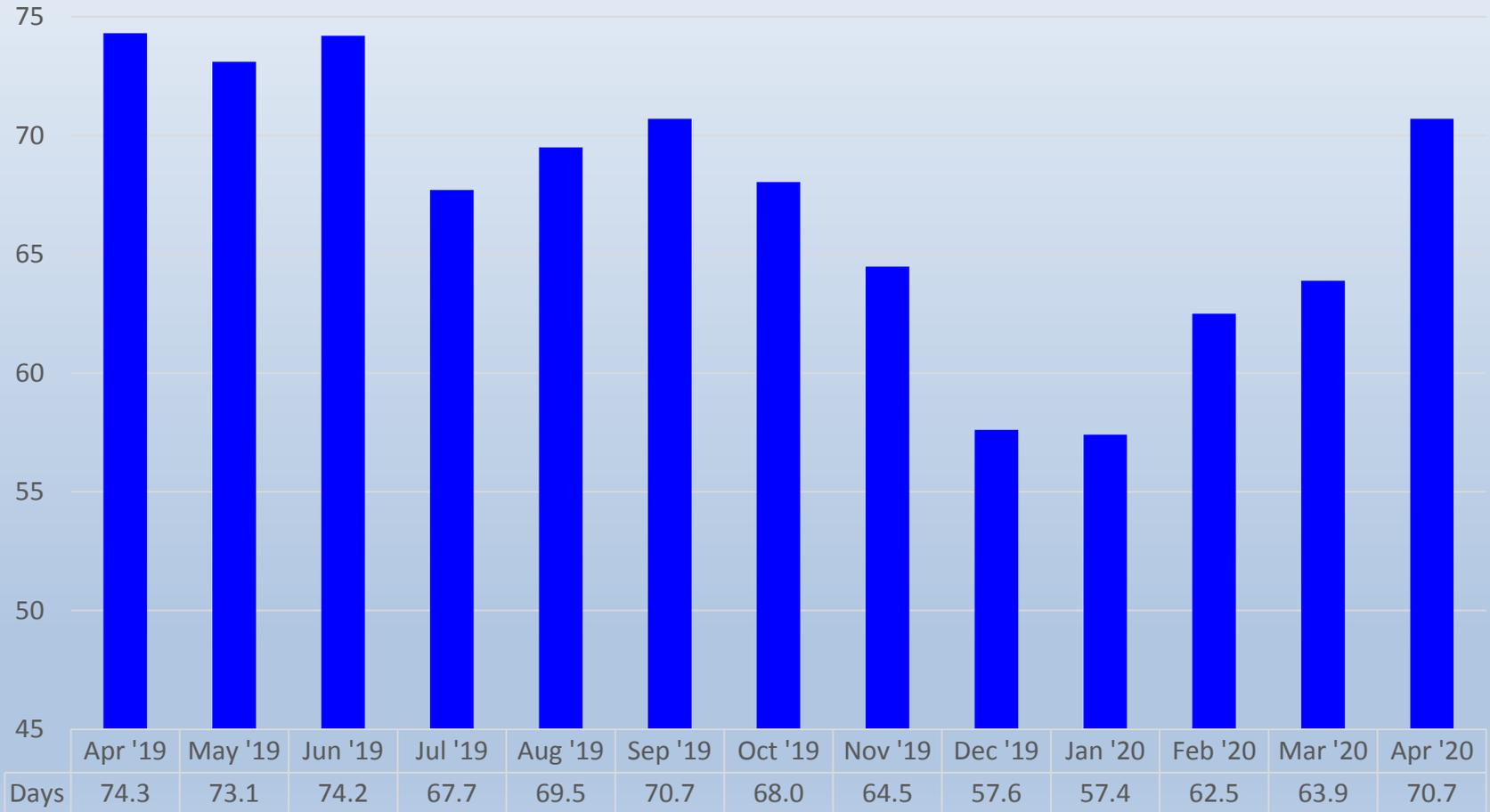
Ector County Hospital District Operations



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (9.4)	\$ 1.2	\$ (0.8)
Var %		-883.3%	1075.0%
Year-To-Date	\$ (12.9)	\$ 10.5	\$ 3.6
Var %		-222.9%	-458.3%
Annualized	\$ (21.1)	\$ 17.2	\$ 24.4
Var %		-222.7%	-186.5%

Days Cash on Hand

Thirteen Month Trending



13 Month Debt Service Ratio

Must be Greater Than 110%



mch



MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Vice President/Chief Information Officer
 SUBJECT: PowerMAX(PMAX) and Merge Unity Storage Solutions
 DATE: June 1, 2020

Cost:	
PMAX Storage	\$605,406.60
<i>3-Year Hardware Support Cost \$213,505.56 (Operational Budget)</i>	
Cost:	
Unity Storage plus Merge Project Mgmt, and services	\$110,177.44
<i>3-Year Hardware Support Cost \$24,434.64 (Operational Budget)</i>	
Total Capital Request:	\$715,584.04
Budget Reference:	
9100-IT20-03 Storage Solution	\$896,299.00
Capital Request	<u>-\$715,584.04</u>
 To Contingency	 \$180,714.96

Background:

Medical Center Health System (MCHS) has aging data storage appliances that need to be replaced as they are now at end of life and end of service. The average storage appliance age is seven years. Our current appliances are now over that seven year mark. They are old, at full capacity, and the security updates to keep our data accessible and secure are no longer being developed. These appliances contain critical patient data as well as user/department files, and host other MCHS servers. The new PMAX storage solution would replace all four appliances and is designed for capacity to accommodate our current data and for five years of growth.

Secondly we are experiencing slowness with the Radiology images loading due to storage limitations on the Unity storage appliance. The steps taken to architect this solution solves the workflow and throughput challenge by eliminating the lengthy process of pre-fetching

and restoring large files from the archive in the cloud by adding an additional Unity appliance to allow for more onsite/online storage.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

Existing equipment will be properly disposed of in accordance to MCHS Hardware Disposal Policy.

Implementation Time Frame:

3 to 4 Months – copy current data from existing storage devices to new PMAX Storage and migrate all images to new Unity Storage solutions.

Funding:

PMAX Storage Solution in the amount of \$605,406.60 from Cerner/Dell, with operational fees of \$213,505.56 (3-yr maintenance) will come from budgeted funds for this project.

Unity Storage Solution in the amount of \$58,177.44 from Cerner/Dell, with operational fees of \$24,434.64 (3-yr maintenance) plus professional services of \$52,000 from Merge Healthcare for configuration of our PACs system to work with the new Unity appliance will come from budgeted funds for this project.



DATE: June 1, 2020
TO: Board of Directors
Ector County Hospital District
FROM: Steve Ewing
Senior Vice President / Chief Financial Officer
Subject: Endowment Fund Distribution

As required by the Trust Agreements for the endowed chairs at Texas Tech University Health Sciences Center-Permian Basin; Odessa College School of Nursing; and the University of Texas –Permian Basin, the Ector County Hospital District must approve the distribution of earnings to the respective institutions.

Following is a summary of the distribution of funds, net of the 10% reinvestment:

- Texas Tech University Health Sciences Center-Permian Basin
For the benefit of the Internal Medicine; Family Practice,
Obstetrics; and School of Nursing. \$57,868.08
- Odessa Junior College
For the benefit of the School of Nursing \$15,869.66
- University of Texas –Permian Basin
For the benefit of the School of Nursing \$13,092.90

Once the Board approves the distributions, we will instruct Prosperity Bank Trust department to issue checks to the appropriate institutions.

June 1, 2020 Regional Services Update

ECHD Board Report

Site Visits

Stanton- Russell and I traveled to Stanton to meet with the CEO, Nancy Cook. Also met with CNO to provide updates on COVID-19. Discussion about beginning elective surgeries took place along with visitor policy updates. CEO very pleased with regional outreach from MCH, will meet again next month to discuss education opportunities. No transfer issues at this time.

Rankin- Russell and I traveled, met with CEO Jim. Discussed current COVID-19 updates, I have let Jim know we are working on some educational opportunities with their radiology department, this will proceed once full travel can occur again. Will continue to meet with Tiana for other educational opportunities. No transfer issues at this time.

Crane- Met with Diane CEO and Pat CNO, MCHS assisted with rapid testing for Nursing Home patients in Crane to help staff isolate appropriate patients. MCH worked to form a direct admission process for nursing home patients to help avoid ED traffic. Crane stated they are thankful for our partnership, will continue to work with Pat and Diane.

- MCH compliance and IT have worked very hard in the last few months to develop a way for physicians to have access to MCH records. This is now ready and MCH is waiting to hear from regional facilities how they would like to receive this education and begin to roll this out to providers in their areas.
- Regional call now occurring every other week with Regional hospitals, next call is 6/11 @ 1:30 pm
- Community outreach is continuing to occur with Ector county clinics, home health agencies, and nursing homes.
- Meeting with Dr. Garcia and Covenant Regional Services outreach coordinator to discuss outreach opportunities 6/1