



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
JULY 7, 2020 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL  
ADMINISTRATION CONFERENCE ROOM A (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p. 1-2)**

- I. ROLL CALL** ..... Don Hallmark, President
- II. CALL TO ORDER** ..... Don Hallmark
- III. INVOCATION** ..... Russell Tippin
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .. Don Hallmark (p. 3)
- V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VI. PUBLIC COMMENTS ON AGENDA ITEMS**
- VII. CONSENT AGENDA** ..... Don Hallmark (p.4-31)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. Consider Approval of Regular Meeting Minutes, June 1, 2020**
  - B. Consider Approval of Joint Conference Committee, June 23, 2020**
  - C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2020**
  - D. Consider Approval of Annual ECHD Board Committee Appointments by Board President**
- VIII. COMMITTEE REPORTS**
  - A. Finance Committee** .....Bryn Dodd (p. 31-93)
    - 1. Financial Report for Month Ended May 31, 2020
    - 2. Consent Agenda Items
      - a. Consider Approval of 3M Amendment 27 to the Software License Agreement
      - b. Consider Approval of Firetrol Agreement
      - c. Consider Approval of Lockton Agreement
    - 3. Capital Expenditure Request
      - a. Consider Approval of Mizuho-Hana Orthopedic Surgery Table
    - 4. Bond Refunding
    - 5. 2021 Budget Tax Projections

**IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**Russell Tippin (p.94-105)

- A. Governor Abbott’s Executive Order GA-27**
- B. Odessa Economic Indicators 2020**
- C. COVID-19 Update**
- D. Ad Hoc Reports**
  - 1. Regional Services Update
- E. Sale of ECHD Property – 400-406 North Hancock, Odessa, Texas**
- F. HealthSure Insurance Update**
- G. AMR Contract Update**

**X. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.*

**XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Property Lease Agreement**
- C. Consider Approval of a Resolution authorizing the issuance of Ector County Hospital District Limited Tax General Obligation Refunding Bonds, Series 2020; authorizing the pricing officer of the District to effect the sale of such bonds within certain specified parameters; authorizing the redemption prior to maturity of certain outstanding bonds; providing an effective date; and resolving other matters incidental and related to this resolution**

**XII. ADJOURNMENT** ..... Don Hallmark

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
JUNE 1, 2020 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

Don Hallmark, President  
Mary Lou Anderson

**MEMBERS VIRTUALLY  
PRESENT:**

Bryn Dodd, Vice President  
David Dunn  
Wallace Dunn  
Richard Herrera  
Ben Quiroz

**OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Steve Ewing, Chief Financial Officer  
Steve Steen, Chief Legal Counsel  
Matt Collins, Chief Operating Officer  
Gingie Sredanovich, Chief Compliance and Privacy Officer  
Adiel Alvarado, President of MCH ProCare  
Dr. Donald Davenport, Chief of Staff  
Kerstin Connolly, Paralegal  
Michaela Johnson, Executive Assistant to the CEO

**OTHERS VIRTUALLY  
PRESENT:**

Various other interested members of the  
Medical Staff, employees, and citizens

**I. ROLL CALL**

Don Hallmark called the roll to establish a quorum.

**II. CALL TO ORDER**

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Administration Conference Room A at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act. Page 4 of 105

**III. INVOCATION**

Russell Tippin offered the invocation.

#### **IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

#### **V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

#### **VI. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT**

##### **A. President**

Ben Quiroz nominated Don Hallmark for President. David Dunn seconded the nomination. Don Hallmark was elected unanimously.

##### **B. Vice President**

Don Hallmark nominated Bryn Dodd for Vice President. David Dunn seconded the nomination. Bryn Dodd was elected unanimously.

##### **C. Executive Committee Member**

Bryn Dodd nominated Mary Lou Anderson for Executive Committee Member. Don Hallmark seconded the nomination. Mary Lou Anderson was elected unanimously.

##### **D. Secretary**

David Dunn offered to serve as Secretary. Bryn Dodd seconded the nomination. David Dunn was elected unanimously.

#### **VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No public comments were offered.

#### **VIII. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, May 7, 2020**
- B. Consider Approval of Joint Conference Committee, May 26, 2020**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, April 2020**

David Dunn moved and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye

Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

## IX. COMMITTEE REPORTS

### A. Finance Committee

#### 1. Financial Report for Month Ended April 30, 2020

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

## X. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION

Steve Ewing, Chief Financial Officer, presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the investment agreement, the total net income for the Odessa Junior College Trust is \$17,632.95. Ninety percent of that amount is \$15,869.66 and this will be the amount paid to Odessa Junior College. Ten percent, \$1,763.29 will be retained as an addition to principal.

The total net income for the TTUHSC-PB Trust is \$64,297.87. Ninety percent of that amount is \$57,868.08 and this amount will be paid to TTUHSC-PB. Ten percent, \$6,429.79 will be retained as an addition to principal.

The total net income for the University of Texas-PB Trust is \$14,547.67. Ninety percent of that amount is \$13,092.90 and this amount will be paid to University of Texas-PB. Ten percent, \$1,454.77 will be retained as an addition to principal.

Ben Quiroz moved and Mary Lou Anderson seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank as presented.

Don Hallmark	Aye
Bryn Dodd	Aye

Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye

The motion carried unanimously.

## **XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

### **A. Set Date for Budget Workshop**

Possible dates for the budget timeline will be sent out to the board members.

This report was for information only. No action was taken.

### **B. Discuss Future Board Meetings**

When the Governor updates the open meeting guidelines, we will adjust accordingly. For the time being we plan on continuing with the virtual meetings.

This report was for information only. No action was taken.

### **C. COVID-19 Update**

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

The last two weeks have seen the most significant numbers for the Permian Basin. There are currently 20 positive cases between both hospitals. MCH's frontline workers have performed. MCH is the stronghold, center point, in this region.

This report was for information only. No action was taken.

### **D. Ad Hoc Reports**

The Regional Services Update was provided.

This report was for information only. No action was taken.

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## **XII. EXECUTIVE SESSION**

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Personnel Matters pursuant to Section 551.074 of the Texas

Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

**ATTENDEES for the entire Executive Session:** ECHD Board members Don Hallmark; Mary Lou Anderson Russell Tippin, Steve Steen, Steve Ewing, Kerstin Connolly and Michael Johnson.

**Virtual attendees:** ECHD Board members Bryn Dodd Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, and Ben Quiroz.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer, and Steve Ewing, Chief Financial Officer, reported to the Board of Directors.

**Executive Session began at 5:55 pm.**  
**Executive Session ended at 7:01 p.m.**

No action was taken during Executive Session.

### **XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

#### **A. Consider Approval of MCH ProCare Provider Agreements**

Don Hallmark presented the following new contracts:

- Albino Gelera, N.P.. This is a three year agreement for Hospitalist.
- Michael Cuizon, N.P. This is a three year agreement for Hospitalist.
- Rizwan Asim, M.D. This is a three year agreement for Hospitalist.

Don Hallmark presented the following amendments:

- O.T. Garza, M.D. This amendment changed his compensation.
- Dinesh Gowda, M.D. This amendment changed his compensation.
- West Texas Ear, Nose, Throat, and Sinus Institute. This amendment changed the lease terms.

Don Hallmark presented the following renewals:

- Elias Marquez, N.P. This is a 3 year renewal for Urgent Care
- Punaepalli Reddy, M.D. This is a 3 year renewal for Anesthesia.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the ProCare provider agreement as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye

Ben Quiroz                      Aye

The motion carried unanimously.

#### **XIV. ADJOURNMENT**

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:04 p.m.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary  
Ector County Hospital District



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

**Medical Staff:**

Applicant	Department	Specialty/Privileges	Group	Dates
Jeanne Hansen Bayless, DDS	Surgery	General Dentistry		07/07/2020- 07/06/2021
Mark Davis, MD	Cardiology	Interventional Cardiology & Cardiovascular Disease		07/07/2020- 07/06/2021
Barath Rangaswamy, MD	Medicine	Internal Medicine	TTUHSC	07/07/2020- 07/06/2021
*Ramakrishna Thokala, MD	Medicine	Nephrology	Fresnius	07/07/2020- 07/06/2021

**Allied Health:**

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Juliet Arihi, FNP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Eduardo Salcedo	07/07/2020- 07/06/2022
*Daniel Blake Howell, CRNA	Anesthesia	AHP	Nurse Anesthetist	ProCare Anesthesia	Dr. Bhari, Dr. Bryan, Dr. Gillala, Dr. Price, Dr. Munnell, Dr. Mishra, Dr. Reddy	07/07/2020- 07/06/2022

**\*Please grant temporary Privileges**

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Nancy Beck, MD	Pediatrics	Yes	Associate	Pediatrics	TTUHSC	None	08/01/2020-07/31/2021
Michael Galloway, DO	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	None	08/01/2020-07/31/2021
Pratyusha Parava, MD	Medicine	Yes	Associate	Gastroenterology		None	08/01/2020-07/31/2021
Abhishek Bhari Jayadeveppa, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	08/01/2020-07/31/2022
Kalyan Chakrala, MD	Medicine	Yes	Active	Gastroenterology	ProCare	None	08/01/2020-07/31/2022
Adam Farber, MD	Cardiology	Yes	Associate to Active	Cardiology	ProCare	None	08/01/2020-07/31/2022
Danish Gowda, MD	Pediatrics	Yes	Active	Pediatrics	ProCare	Yes	08/01/2020-07/31/2022
Mason Hicks, MD	Radiology	Yes	Active	Diagnostic Radiology	ProCare	Yes	08/01/2020-07/31/2022
Meredith Hulsey, DO	Pathology	Yes	Associate to Active	Pathology	ProCare	None	08/01/2020-07/31/2022
James Huston, MD	Medicine	Yes	Active	Palliative	TTUHSC	None	08/01/2020-07/31/2022



## Medical Center Hospital

A Member of Medical Center Health System

Kevin McDonnell, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	08/01/2020-07/31/2022
Susan Park, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	08/01/2020-07/31/2022
Marc Paul, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	08/01/2020-07/31/2022
Bruce Reiner, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	08/01/2020-07/31/2022
Christopher Slayden, MD	Surgery	Yes	Associate to Active	Urology	West Texas Urology	Yes	08/01/2020-07/31/2022
Joshua Urteaga, MD	Family Medicine	Yes	Associate to Active	Hospitalist	ProCare	None	08/01/2020-07/31/2022
Elliana Wiesner, MD	Hospitalist	Yes	Associate to Active	Hospitalist	ProCare	None	08/01/2020-07/31/2022
Laura Wike, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	08/01/2020-07/31/2022
Jordan Womack, DPM	Surgery	Yes	Associate to Active	Podiatry	Permian Basin Foot & Ankle	None	08/01/2020-07/31/2022
Domingo Caparas, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	09/01/2020-08/31/2022
Phillip Chae, MD	Medicine	No	Active to Courtesy	Oncology	Texas Oncology	None	09/01/2020-08/31/2022
Anna Marie Francisco, MD	Family Medicine	Yes	Active	Geriatrics	TTUHSC	None	09/01/2020-08/31/2022
Swapna Kolli, MD	Medicine	Yes	Associate to Active	Internal Medicine	TTUHSC	None	09/01/2020-08/31/2022
Raphael Nwojo, MD	Surgery	Yes	Active	Otolaryngology	West Texas ENT & Sinus	None	09/01/2020-08/31/2022
Michael Price, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	09/01/2020-08/31/2022
Debbie Smith, DO	Family Medicine	Yes	Active	Geriatric Medicine	TTUHSC	None	09/01/2020-08/31/2022
Aaron Stike, MD	Surgery	Yes	Active	Urology	West Texas Urology	None	09/01/2020-08/31/2022
James Van Riper, DO	OB/GYN	Yes	Associate to Active	OB/GYN	First Physicians Women's Health	Yes	09/01/2020-08/31/2022

### Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Zolia Barrera, PA	Cardiology	AHP	Physician Assistant	ProCare	Dr. Farber, Dr. Boccalandro, Dr. Angirekula, Dr. Amaram and Dr. Patel	None	08/01/2020- 07/31/2022
Jose Katada, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	None	09/01/2020- 08/31/2022



Hanh Lovitt, PA	Medicine	AHP	Physician Assistant	BEPO	Dr. Shipkey	None	09/01/2020- 08/31/2022
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**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Change in Clinical Privileges:**

Staff Member	Department	Privilege
Alexandra Fierro, PA	Cardiology	<b>ADD: Exercise Stress ECG Testing</b>
Dinesh Gowda, MD	Pediatrics	<b>REMOVE: Resuscitation, newborn</b>
*Kathy Grove, MD	Surgery	<b>ADD: DaVinci Surgical System (temporary privileges while proctoring)</b>
Ma Ellen Novicio, FNP	Cardiology	<b>ADD: Exercise Stress ECG Testing</b>
Vani Selvan, MD	Family Medicine	<b>ADD: Mental status changes, agitation and withdrawal - evaluate and management; Physiological and psychological changes of senescence, care of older patients</b>
Christopher Slayden, MD	Surgery	<b>REMOVE: Bladder augmentation; Hypospadias, surgical repair</b>
James Van Riper, DO	OB/GYN	<b>REMOVE: Resuscitation, newborn</b>

\*Pending Department Meeting Approval

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/ Lapse of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Enrique Carrizales, DO	Active	Hospitalist	09/30/2019	Resignation
Melissa Johnson, CNM	AHP	OB/GYN	05/22/2020	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Phillip Chae, MD	Medicine	Active to Courtesy
Adam Farber, MD	Cardiology	Associate to Active
Swapna Kolli, MD	Medicine	Associate to Active
Christopher Slayden, MD	Surgery	Associate to Active
Joshua Urteaga, MD	Hospitalist	Associate to Active
James Van Riper, DO	OB/GYN	Associate to Active
Elliana Wiesner, MD	Hospitalist	Associate to Active
Jordan Womack, DPM	Surgery	Associate to Active
Pratyusha Parava, MD	Gastroenterologist	Removal of I-FPPE

**Proctoring Credentialing:**

Applicant	Department	Specialty/Privileges	Group	Comments
Scott Carpenter, MD	Surgery	General Surgery		Will be coming into Proctor Dr. Kathy Grove

**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				



**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

CER: Mizuho-Hana Orthopedic Surgery Table

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below of the Hana Table. The Hana Table is a recommendations made pursuant to and in accordance with Article 8 of the Medical Staff Bylaws.

CER: Mizuho-Hana Orthopedic Surgery Table

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Hana Table

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM



July 7, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Updating the privilege forms to reflect - Have successfully completed a residency and, if applicable, fellowship training program approved by the Accreditation Council for Graduate Medical Education or the American Osteopathic Association (**or equivalent Canadian training**) in the specialty in which the applicant seeks clinical privileges.

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below of updating the privilege forms. The Privilege Forms are a recommendations made pursuant to and in accordance with Article 8 of the Medical Staff Bylaws.

Update to the privilege forms

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the update to the privilege forms.

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
July 2020  
ECHD Board Packet



Date: July 2, 2020

To: Board of Directors-Family Health Clinic

From: Grant Trollope, Assistant Chief Financial Officer

Subject: Combined Financial Report for the Month Ended May 31, 2020

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**Visits**

Combined Medical visits for May were 1,131 comparing unfavorably to the budgeted total of 1,568 and unfavorably to the prior year's 1,631 by 27.9% and 30.7% respectively. Year-to-date medical visits were 11,303 comparing unfavorably to budget by 12.9% and unfavorable to prior year by 27.8%.

**Revenues**

Combined net operating revenue for May was \$119,912 comparing unfavorably to the combined budget amount of \$191,578 and unfavorably to the prior year amount of \$241,308. On a year-to-date basis, net operating revenue was \$1,628,106 comparing favorably to budget by 5.9% and unfavorably to prior year by 36.5%.

**Operating Expenses**

Combined salaries and wages expense for May were \$72,259, comparing favorably to a combined budget of \$120,613 and favorably to prior year's \$114,553. Trends in salaries, wages, and benefits resulted from operations, which are now running with 16.9 Full Time Equivalents (FTEs) for May, compared to a budget of 31.5 FTEs and prior year's 29.5 FTEs.

Combined physician services (Provider salaries) for May totaled \$106,471, comparing favorably to a budgeted amount of \$167,485 and favorably to prior year's amount of \$153,328.

Total operating expenses for May were \$218,476 comparing favorably to budgeted expenses of \$351,097 and favorably to prior year expenses of \$315,896. On a year-to date basis total operating expenses were \$2,166,511 comparing favorably to budget by 25.0% and favorable to prior year by 15.4%.

**Operating Results**

Combined operating results for the month of May resulted in a net loss of \$132,509, comparing favorably to the combined budgeted deficit of \$205,361, and unfavorably to prior year loss of \$119,545. Year-to-date the net loss from operations is \$813,300 comparing favorably to budget by 52.5% and unfavorably to prior year by 126.5%

**Revenue and Payments by Payor**

For the month of May, Self-P patients represented the largest revenue financial class, followed by Medicare, and Medicaid. Clinics combined, Medicaid revenue accounted for 23.7%, Self-Pay 32.4%, Commercial 17.9%, Medicare 26.2%, FAP 0.0%, and Other for -.01% of the Clinic's monthly revenue.

Combined payments for the month of May year to date totaled \$1,379,593 compared to the prior year YTD amount of \$1,160,163.

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 335,814	\$ 578,824	-42.0%	\$ 558,430	-39.9%	\$ 3,990,190	\$ 4,788,803	-16.7%	\$ 5,146,764	-22.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 335,814</b>	<b>\$ 578,824</b>	<b>-42.0%</b>	<b>\$ 558,430</b>	<b>-39.9%</b>	<b>\$ 3,990,190</b>	<b>\$ 4,788,803</b>	<b>-16.7%</b>	<b>\$ 5,146,764</b>	<b>-22.5%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 76,925	\$ (14,688)	-623.7%	\$ (42,304)	-281.8%	\$ 1,175,386	\$ (123,214)	-1053.9%	\$ 52,996	2117.9%
Self Pay Adjustments	49,338	(799)	-6275.0%	(9,955)	-595.6%	279,843	(6,700)	-4276.8%	(3,437)	-8243.0%
Bad Debts	116,505	410,579	-71.6%	381,636	-69.5%	1,120,426	3,444,119	-67.5%	2,647,002	-57.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 242,768</b>	<b>\$ 395,092</b>	<b>-38.6%</b>	<b>\$ 329,377</b>	<b>-26.3%</b>	<b>\$ 2,575,655</b>	<b>\$ 3,314,205</b>	<b>-22.3%</b>	<b>\$ 2,696,562</b>	<b>-4.5%</b>
	<b>72.29%</b>	<b>68.26%</b>		<b>58.98%</b>		<b>64.55%</b>	<b>69.21%</b>		<b>52.39%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 93,046</b>	<b>\$ 183,732</b>	<b>-49.4%</b>	<b>\$ 229,053</b>	<b>-59.4%</b>	<b>\$ 1,414,535</b>	<b>\$ 1,474,598</b>	<b>-4.1%</b>	<b>\$ 2,450,201</b>	<b>-42.3%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 26,866	\$ 7,846	242.4%	\$ 12,255	119.2%	\$ 213,571	\$ 62,768	240.3%	\$ 112,398	90.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 26,866</b>	<b>\$ 7,846</b>	<b>242.4%</b>	<b>\$ 12,255</b>	<b>119.2%</b>	<b>\$ 213,571</b>	<b>\$ 62,768</b>	<b>240.3%</b>	<b>\$ 112,398</b>	<b>90.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 119,912</b>	<b>\$ 191,578</b>	<b>-37.4%</b>	<b>\$ 241,308</b>	<b>-50.3%</b>	<b>\$ 1,628,106</b>	<b>\$ 1,537,366</b>	<b>5.9%</b>	<b>\$ 2,562,600</b>	<b>-36.5%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 72,259	\$ 120,613	-40.1%	\$ 114,553	-36.9%	\$ 793,941	\$ 997,882	-20.4%	\$ 937,376	-15.3%
Benefits	21,728	34,148	-36.4%	26,141	-16.9%	204,694	267,928	-23.6%	246,580	-17.0%
Physician Services	106,471	167,485	-36.4%	153,328	-30.6%	992,478	1,385,686	-28.4%	1,173,046	-15.4%
Cost of Drugs Sold	4,990	10,130	-50.7%	9,339	-46.6%	65,284	83,811	-22.1%	63,572	2.7%
Supplies	4,834	9,260	-47.8%	4,895	-1.3%	45,007	75,814	-40.6%	76,003	-40.8%
Utilities	5,579	5,323	4.8%	4,962	12.4%	44,787	45,406	-1.4%	41,261	8.5%
Repairs and Maintenance	1,125	1,892	-40.5%	714	57.6%	5,438	15,136	-64.1%	6,100	-10.9%
Leases and Rentals	491	391	25.5%	573	-14.3%	3,789	3,128	21.1%	3,476	9.0%
Other Expense	1,000	1,855	-46.1%	1,391	-28.1%	11,092	14,840	-25.3%	12,669	-12.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 218,476</b>	<b>\$ 351,097</b>	<b>-37.8%</b>	<b>\$ 315,896</b>	<b>-30.8%</b>	<b>\$ 2,166,511</b>	<b>\$ 2,889,631</b>	<b>-25.0%</b>	<b>\$ 2,560,082</b>	<b>-15.4%</b>
Depreciation/Amortization	\$ 33,944	\$ 45,842	-26.0%	\$ 44,958	-24.5%	\$ 274,895	\$ 360,815	-23.8%	\$ 361,534	-24.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 252,421</b>	<b>\$ 396,939</b>	<b>-36.4%</b>	<b>\$ 360,854</b>	<b>-30.0%</b>	<b>\$ 2,441,406</b>	<b>\$ 3,250,446</b>	<b>-24.9%</b>	<b>\$ 2,921,616</b>	<b>-16.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (132,509)</b>	<b>\$ (205,361)</b>	<b>-35.5%</b>	<b>\$ (119,545)</b>	<b>-10.8%</b>	<b>\$ (813,300)</b>	<b>\$ (1,713,080)</b>	<b>-52.5%</b>	<b>\$ (359,017)</b>	<b>126.5%</b>
Operating Margin	-110.51%	-107.19%	3.1%	-49.54%	123.1%	-49.95%	-111.43%	-55.2%	-14.01%	256.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,131	1,568	-27.9%	1,631	-30.7%	11,303	12,977	-12.9%	14,530	-22.2%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	1,131	1,568	-27.9%	1,631	-30.7%	11,303	12,977	-12.9%	15,645	-27.8%
Average Revenue per Office Visit	296.92	369.15	-19.6%	342.38	-13.3%	353.02	369.02	-4.3%	328.97	7.3%
Hospital FTE's (Salaries and Wages)	16.9	31.5	-46.3%	29.5	-42.6%	24.6	33.1	-25.7%	31.0	-20.6%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 213,339	\$ 431,874	-50.6%	\$ 400,261	-46.7%	\$ 2,527,060	\$ 3,572,848	-29.3%	\$ 3,558,887	-29.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 213,339</b>	<b>\$ 431,874</b>	<b>-50.6%</b>	<b>\$ 400,261</b>	<b>-46.7%</b>	<b>\$ 2,527,060</b>	<b>\$ 3,572,848</b>	<b>-29.3%</b>	<b>\$ 3,558,887</b>	<b>-29.0%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 40,033	\$ 30,645	30.6%	\$ (32,756)	-222.2%	\$ 711,711	\$ 257,063	176.9%	\$ 226,372	214.4%
Self Pay Adjustments	36,842	6,395	476.1%	(7,759)	-574.8%	144,953	53,645	170.2%	42,414	241.8%
Bad Debts	79,117	194,404	-59.3%	268,664	-70.6%	667,958	1,630,746	-59.0%	1,461,123	-54.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 155,992</b>	<b>\$ 231,444</b>	<b>-32.6%</b>	<b>\$ 228,150</b>	<b>-31.6%</b>	<b>\$ 1,524,622</b>	<b>\$ 1,941,454</b>	<b>-21.5%</b>	<b>\$ 1,729,909</b>	<b>-11.9%</b>
	<b>73.1%</b>	<b>53.6%</b>		<b>57.0%</b>		<b>60.3%</b>	<b>54.3%</b>		<b>48.6%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 57,347</b>	<b>\$ 200,430</b>	<b>-71.4%</b>	<b>\$ 172,112</b>	<b>-66.7%</b>	<b>\$ 1,002,437</b>	<b>\$ 1,631,394</b>	<b>-38.6%</b>	<b>\$ 1,828,978</b>	<b>-45.2%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 26,866	\$ 7,846	0.0%	\$ 12,255	119.2%	\$ 213,571	\$ 62,768	0.0%	\$ 112,398	90.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 26,866</b>	<b>\$ 7,846</b>	<b>242.4%</b>	<b>\$ 12,255</b>	<b>119.2%</b>	<b>\$ 213,571</b>	<b>\$ 62,768</b>	<b>240.3%</b>	<b>\$ 112,398</b>	<b>90.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 84,212</b>	<b>\$ 208,276</b>	<b>-59.6%</b>	<b>\$ 184,367</b>	<b>-54.3%</b>	<b>\$ 1,216,008</b>	<b>\$ 1,694,162</b>	<b>-28.2%</b>	<b>\$ 1,941,376</b>	<b>-37.4%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 54,434	\$ 89,209	-39.0%	\$ 86,429	-37.0%	\$ 557,594	\$ 738,024	-24.4%	\$ 688,407	-19.0%
Benefits	16,368	25,257	-35.2%	19,723	-17.0%	143,759	198,157	-27.5%	181,088	-20.6%
Physician Services	68,800	108,619	-36.7%	118,870	-42.1%	600,081	898,595	-33.2%	851,520	-29.5%
Cost of Drugs Sold	3,271	8,546	-61.7%	7,510	-56.4%	44,722	70,702	-36.7%	46,370	-3.6%
Supplies	4,692	5,765	-18.6%	5,866	-20.0%	36,479	47,119	-22.6%	38,198	-4.5%
Utilities	3,095	2,842	8.9%	2,731	13.3%	21,911	23,007	-4.8%	21,629	1.3%
Repairs and Maintenance	1,125	1,892	-40.5%	714	57.6%	5,375	15,136	-64.5%	6,100	-11.9%
Leases and Rentals	491	391	25.5%	573	-14.3%	3,789	3,128	21.1%	3,476	9.0%
Other Expense	1,000	1,848	-45.9%	1,391	-28.1%	11,092	14,784	-25.0%	12,669	-12.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 153,276</b>	<b>\$ 244,369</b>	<b>-37.3%</b>	<b>\$ 243,806</b>	<b>-37.1%</b>	<b>\$ 1,424,803</b>	<b>\$ 2,008,652</b>	<b>-29.1%</b>	<b>\$ 1,849,457</b>	<b>-23.0%</b>
Depreciation/Amortization	\$ 4,620	\$ 5,203	-11.2%	\$ 4,841	-4.6%	\$ 37,505	\$ 40,949	-8.4%	\$ 40,597	-7.6%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 157,896</b>	<b>\$ 249,572</b>	<b>-36.7%</b>	<b>\$ 248,647</b>	<b>-36.5%</b>	<b>\$ 1,462,308</b>	<b>\$ 2,049,601</b>	<b>-28.7%</b>	<b>\$ 1,890,054</b>	<b>-22.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (73,683)</b>	<b>\$ (41,296)</b>	<b>-78.4%</b>	<b>\$ (64,280)</b>	<b>-14.6%</b>	<b>\$ (246,300)</b>	<b>\$ (355,439)</b>	<b>30.7%</b>	<b>\$ 51,322</b>	<b>-579.9%</b>
Operating Margin	-87.50%	-19.83%	341.3%	-34.87%	151.0%	-20.25%	-20.98%	-3.5%	2.64%	-866.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	752	1,131	-33.5%	1,162	-35.3%	7,234	9,361	-22.7%		0.0%
Average Revenue per Office Visit	283.70	381.85	-25.7%	344.46	-17.6%	349.33	381.67	-8.5%	368.49	-5.2%
Hospital FTE's (Salaries and Wages)	12.2	22.9	-46.9%	21.5	-43.4%	16.5	24.1	-31.4%	22.1	-25.1%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 122,475	\$ 146,950	-16.7%	\$ 158,169	-22.6%	\$ 1,463,131	\$ 1,215,955	20.3%	\$ 1,587,877	-7.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 122,475</b>	<b>\$ 146,950</b>	<b>-16.7%</b>	<b>\$ 158,169</b>	<b>-22.6%</b>	<b>\$ 1,463,131</b>	<b>\$ 1,215,955</b>	<b>20.3%</b>	<b>\$ 1,587,877</b>	<b>-7.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 36,892	\$ (45,333)	-181.4%	\$ (9,549)	-486.4%	\$ 463,676	\$ (380,277)	-221.9%	\$ (173,375)	-367.4%
Self Pay Adjustments	12,496	(7,194)	-273.7%	(2,196)	-669.1%	134,890	(60,345)	-323.5%	(45,850)	-394.2%
Bad Debts	37,388	216,175	-82.7%	112,972	-66.9%	452,467	1,813,373	-75.0%	1,185,879	-61.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 86,776</b>	<b>\$ 163,648</b>	<b>-47.0%</b>	<b>\$ 101,227</b>	<b>-14.3%</b>	<b>\$ 1,051,033</b>	<b>\$ 1,372,751</b>	<b>-23.4%</b>	<b>\$ 966,653</b>	<b>8.7%</b>
	<b>70.85%</b>	<b>111.36%</b>		<b>64.00%</b>		<b>71.83%</b>	<b>112.89%</b>		<b>60.88%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 35,699</b>	<b>\$ (16,698)</b>	<b>-313.8%</b>	<b>\$ 56,941</b>	<b>-37.3%</b>	<b>\$ 412,098</b>	<b>\$ (156,796)</b>	<b>-362.8%</b>	<b>\$ 621,224</b>	<b>-33.7%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 35,699</b>	<b>\$ (16,698)</b>	<b>-313.8%</b>	<b>\$ 56,941</b>	<b>-37.3%</b>	<b>\$ 412,098</b>	<b>\$ (156,796)</b>	<b>-362.8%</b>	<b>\$ 621,224</b>	<b>-33.7%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 17,826	\$ 31,404	-43.2%	\$ 28,124	-36.6%	\$ 236,347	\$ 259,858	-9.0%	\$ 248,968	-5.1%
Benefits	5,360	8,891	-39.7%	6,418	-16.5%	60,935	69,771	-12.7%	65,492	-7.0%
Physician Services	37,671	58,866	-36.0%	34,458	9.3%	392,397	487,091	-19.4%	321,525	22.0%
Cost of Drugs Sold	1,719	1,584	8.5%	1,829	-6.1%	20,562	13,109	56.9%	17,201	19.5%
Supplies	142	3,495	-95.9%	(970)	-114.7%	8,527	28,695	-70.3%	37,806	-77.4%
Utilities	2,484	2,481	0.1%	2,231	11.3%	22,877	22,399	2.1%	19,632	16.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	56	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 65,201</b>	<b>\$ 106,728</b>	<b>-38.9%</b>	<b>\$ 72,090</b>	<b>-9.6%</b>	<b>\$ 741,708</b>	<b>\$ 880,979</b>	<b>-15.8%</b>	<b>\$ 710,625</b>	<b>4.4%</b>
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 237,390	\$ 319,866	-25.8%	\$ 320,937	-26.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 94,525</b>	<b>\$ 147,367</b>	<b>-35.9%</b>	<b>\$ 112,207</b>	<b>-15.8%</b>	<b>\$ 979,098</b>	<b>\$ 1,200,845</b>	<b>-18.5%</b>	<b>\$ 1,031,562</b>	<b>-5.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (58,826)</b>	<b>\$ (164,065)</b>	<b>-64.1%</b>	<b>\$ (55,266)</b>	<b>6.4%</b>	<b>\$ (567,000)</b>	<b>\$ (1,357,641)</b>	<b>-58.2%</b>	<b>\$ (410,339)</b>	<b>38.2%</b>
Operating Margin	-164.78%	982.54%	-116.8%	-97.06%	69.8%	-137.59%	865.86%	-115.9%	-66.05%	108.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	379	437	-13.3%	469	-19.2%	4,069	3,616	12.5%	4,872	-16.5%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
<b>Total Visits</b>	<b>379</b>	<b>437</b>	<b>-13.3%</b>	<b>469</b>	<b>-19.2%</b>	<b>4,069</b>	<b>3,616</b>	<b>12.5%</b>	<b>4,872</b>	<b>0.0%</b>
Average Revenue per Office Visit	323.15	336.27	-3.9%	337.25	-4.2%	359.58	336.27	6.9%	265.22	35.6%
Hospital FTE's (Salaries and Wages)	4.8	8.6	-44.6%	8.0	-40.5%	8.1	9.0	-10.8%	8.9	-9.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
MAY 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 56,506	\$ 31,403	\$ 87,908	26.2%	\$ 454,454	\$ 346,418	\$ 800,872	20.1%
Medicaid	48,062	31,514	79,576	23.7%	972,690	379,413	1,352,103	33.9%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	37,695	22,260	59,955	17.9%	426,527	305,381	731,908	18.3%
Self Pay	71,077	37,580	108,657	32.4%	667,677	428,857	1,096,535	27.5%
Other	-	(281)	(281)	-0.1%	5,712	3,061	8,773	0.2%
<b>Total</b>	<b>\$ 213,339</b>	<b>\$ 122,475</b>	<b>\$ 335,814</b>	<b>100.0%</b>	<b>\$ 2,527,060</b>	<b>\$ 1,463,131</b>	<b>\$ 3,990,190</b>	<b>100.0%</b>

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 15,763	\$ 7,344	\$ 23,107	21.1%	\$ 377,882	\$ 102,977	\$ 480,859	34.9%
Medicaid	24,052	16,439	40,491	37.0%	336,515	121,233	457,748	33.2%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	13,084	9,962	23,046	21.1%	117,468	88,541	206,009	14.9%
Self Pay	16,256	6,187	22,443	20.5%	152,028	76,454	228,481	16.6%
Other	245	72	317	0.3%	4,781	1,715	6,496	0.5%
<b>Total</b>	<b>\$ 69,400</b>	<b>\$ 40,004</b>	<b>\$ 109,404</b>	<b>100.0%</b>	<b>\$ 988,673</b>	<b>\$ 390,919</b>	<b>\$ 1,379,593</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MAY 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 56,506	26.5%	\$ 51,998	13.0%	\$ 454,454	18.0%	\$ 492,116	13.8%
Medicaid	48,062	22.5%	156,435	39.1%	972,690	38.5%	1,530,139	43.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,695	17.7%	84,163	21.0%	426,527	16.9%	694,949	19.5%
Self Pay	71,077	33.3%	106,189	26.5%	667,677	26.4%	832,745	23.4%
Other	-	0.0%	1,476	0.4%	5,712	0.2%	8,938	0.3%
<b>TOTAL</b>	<b>\$ 213,339</b>	<b>100.0%</b>	<b>\$ 400,261</b>	<b>100.0%</b>	<b>\$ 2,527,060</b>	<b>100.0%</b>	<b>\$ 3,558,887</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,763	22.7%	\$ 6,398	6.6%	\$ 377,882	38.2%	\$ 52,254	6.7%
Medicaid	24,052	34.6%	40,743	42.0%	336,515	34.0%	362,953	46.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,084	18.9%	29,201	30.1%	117,468	11.9%	214,294	27.4%
Self Pay	16,256	23.4%	20,655	21.3%	152,028	15.4%	151,344	19.4%
Other	245	0.4%	5	0.0%	4,781	0.5%	447	0.1%
<b>TOTAL</b>	<b>\$ 69,400</b>	<b>100.0%</b>	<b>\$ 97,003</b>	<b>100.0%</b>	<b>\$ 988,673</b>	<b>100.0%</b>	<b>\$ 781,293</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MAY 2020**

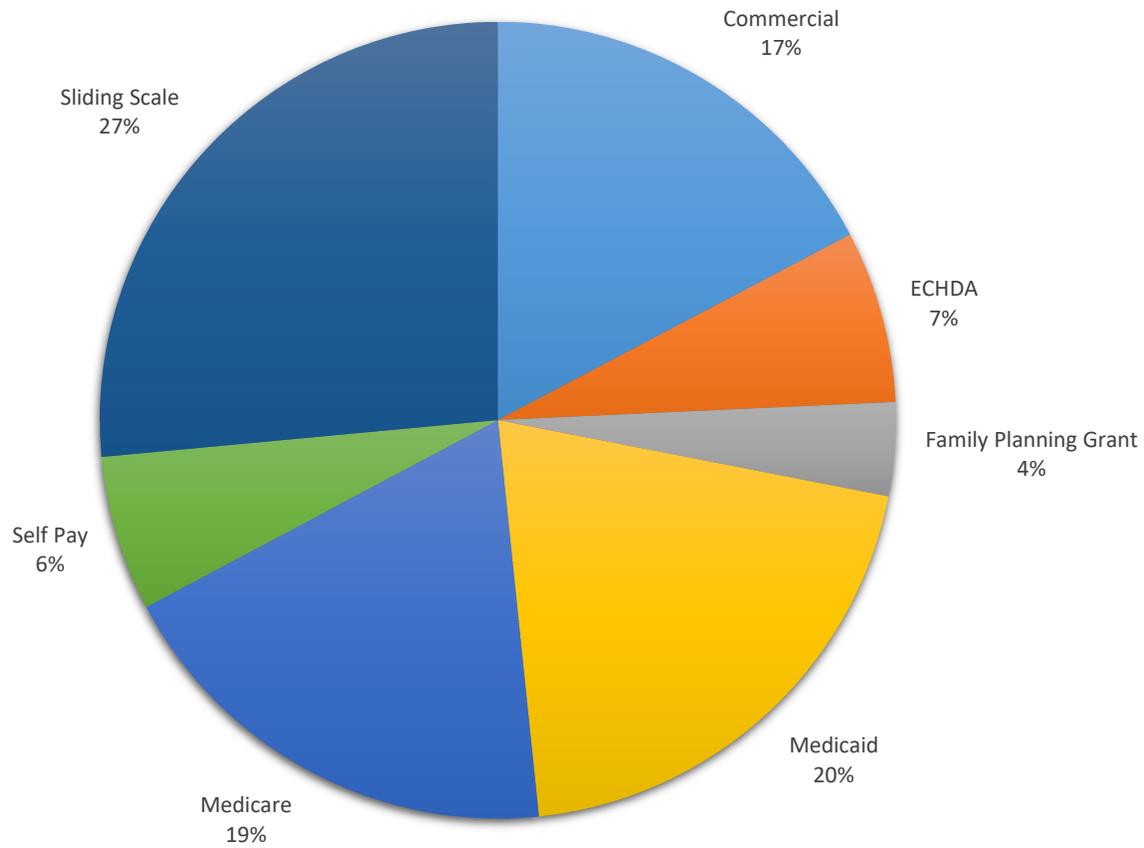
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 31,403	25.6%	\$ 48,949	30.9%	\$ 346,418	23.7%	\$ 304,964	19.2%
Medicaid	31,514	25.7%	\$ 32,628	20.6%	379,413	25.9%	575,895	36.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	22,260	18.2%	\$ 26,110	16.5%	305,381	20.9%	302,480	19.0%
Self Pay	37,580	30.7%	\$ 50,481	31.9%	428,857	29.3%	404,252	25.5%
Other	(281)	-0.2%	\$ -	0.0%	3,061	0.2%	286	0.0%
<b>TOTAL</b>	<b>\$ 122,475</b>	<b>100.0%</b>	<b>\$ 158,169</b>	<b>100.0%</b>	<b>\$ 1,463,131</b>	<b>100.0%</b>	<b>\$ 1,587,877</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

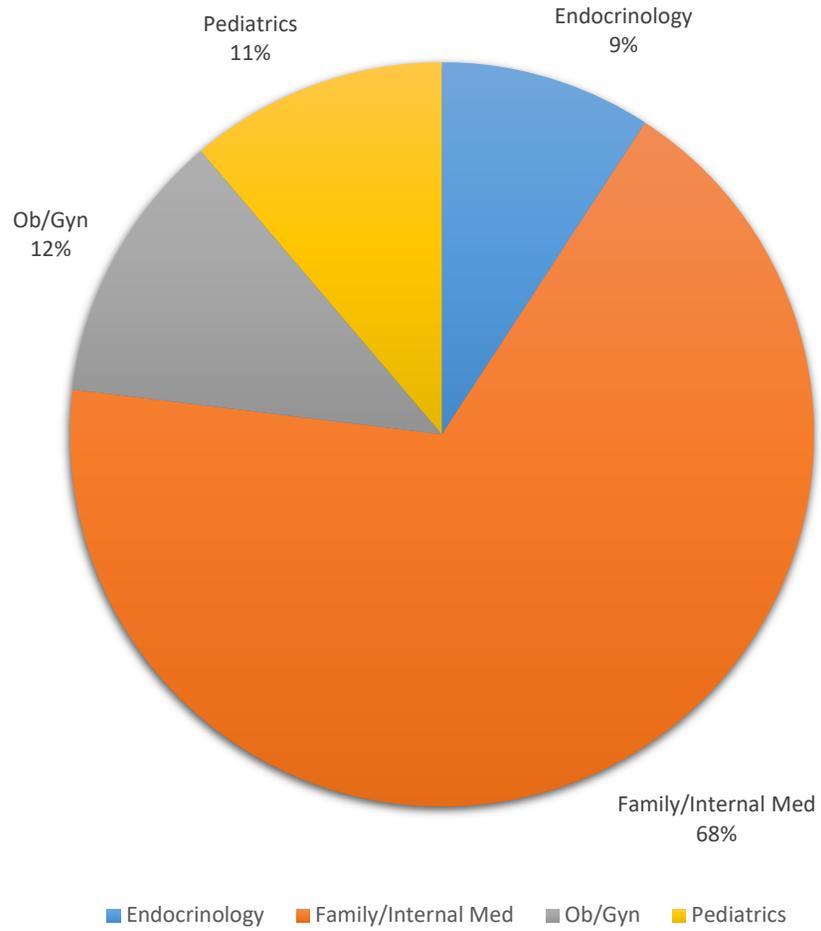
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,344	18.4%	\$ 10,498	27.9%	\$ 102,977	26.3%	\$ 70,875	18.7%
Medicaid	16,439	41.0%	12,958	34.4%	121,233	31.1%	150,007	39.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,962	24.9%	7,022	18.6%	88,541	22.6%	104,056	27.5%
Self Pay	6,187	15.5%	7,175	19.1%	76,454	19.6%	53,916	14.2%
Other	72	0.2%	-	0.0%	1,715	0.4%	16	0.0%
<b>TOTAL</b>	<b>\$ 40,004</b>	<b>100.0%</b>	<b>\$ 37,652</b>	<b>100.0%</b>	<b>\$ 390,920</b>	<b>100.0%</b>	<b>\$ 378,870</b>	<b>100.0%</b>

### FHC May Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC May Visits By Service



## FHC Executive Director's Report-July 2020

- **Provider Update:** Edak Akan, NP will not be joining the Family Health Clinic. Given the downturn we are experiencing with the COVID crisis it is not a good time to add another provider given the decrease in volumes. Dr. Poudel, Pediatrician, has an executed contract in place and we anticipate an August start date.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 4 LVNs, 1 Medical Assistant, 4 Front Desk, and 1 Eligibility Coordinator.
- **Telehealth Update:** For the month of May, telehealth visits accounted for 12% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Thursday 8am-3pm and Friday 8am to noon; implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.

**ECHD BOARD OF DIRECTORS  
2020-2021 COMMITTEE ASSIGNMENTS  
DRAFT - APPROVED AT JULY 7, 2020 MEETING  
(Updated 06/10/20)**

**Finance Committee (monthly)**

Bryn Dodd - Chair (VPRES)  
David Dunn  
Wallace Dunn  
Donald Davenport, DO (COS)  
Timothy Benton, MD (VCOS)  
Russell Tippin (CEO)  
Steve Ewing (CFO)

**Long Range Planning Committee (ad hoc)**

Ben Quiroz, Chair  
Bryn Dodd  
Wallace Dunn  
Russell Tippin (CEO)  
Matt Collins  
Donald Davenport, DO (COS)  
Timothy Benton, MD (VCOS)

**Bylaws Committee (ad hoc)**

Don Hallmark, Chair  
Bryn Dodd  
Richard Herrera

**Audit Committee (quarterly)**

Bryn Dodd, Chair (VPRES)  
David Dunn  
Wallace Dunn

**Executive Committee (ad hoc)**

Don Hallmark, Chair (PRES)  
Bryn Dodd (VPRES)  
Mary Lou Anderson

**Joint Conference Committee (monthly)**

Don Hallmark  
Ben Quiroz  
Mary Lou Anderson  
Donald Davenport, DO  
Timothy Benton, MD  
Russell Tippin (*ex officio*)

**PTRC (monthly)**

Don Hallmark  
Bryn Dodd  
Russell Tippin  
Steve Ewing  
Steve Steen  
Adiel Alvarado  
Gingie Sredanovich

**Real Estate Management Committee (ad hoc)**

Don Hallmark  
David Dunn  
Ben Quiroz  
Steve Ewing  
Matt Collins  
Steve Steen  
Adiel Alvarado

**MCH ProCare Board (monthly)**

Don Hallmark (*ex officio*)  
Mary Lou Anderson (*ex officio*)  
Wallace Dunn (*ex officio*)

**Compliance Committee (semi-monthly)**

Don Hallmark  
Bryn Dodd

**MCHS Foundation**

Don Hallmark (*ex officio*)

**Ector County Appraisal District**

David Dunn

**Local Government (property)**

David Dunn

**TIRZ Board**

Ben Quiroz (appointed 8-6-2019)

Indicates a committee specified in the ECHD Board of Directors Bylaws



DATE: July 2, 2020

TO: Board of Directors  
Ector County Hospital District

FROM: Steve Ewing  
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended May 31, 2020

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Attached are the Financial Statements for the month ended May 31, 2020 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended May, the change in net position was a loss of \$3,376,018 comparing unfavorably to the budgeted gain of \$590,292 by 671.9% and unfavorably to the prior year gain of \$75,693 by 4560.1%. Inpatient (I/P) revenue was below budget by \$11,158,639 or 21.0% driven primarily by decreased admissions, patient days, and associated ancillary procedures. Outpatient (O/P) revenue was below budget by \$9,484,382 or 21.4% due to decreased Emergency Department visits, observation days, and surgical procedures caused by increased safety measures due to the COVID-19 outbreak. Net patient revenue was \$15,735,709 or 29.5% below the budget of \$22,317,411 due to decreased volumes and gross revenue described above. Net operating revenue was \$21,314,644 or 28.8% below budget due to decreased sales tax receipts estimates by \$1,692,487.

Operating expenses for the month were below budget by \$4,732,691 due primarily to favorable labor costs (salaries and wages, and temporary labor), benefits, purchased services, supplies, and other expenses. Favorable labor costs were driven by decreased staffing due to decreased census and OP volumes. FTEs per adjusted occupied bed in the month of May were 5.1 comparing unfavorably to the budget of 5.0 and even with prior year of 5.1. Favorable benefits variance was caused by decreased medical claims during the month. Favorable purchased services were driven by favorable revenue cycle fees in the Business Office and HIM, decreased provider fees from ProCare, and various other purchased services that were utilized less due to decreased volumes. Favorable supplies variances were driven by decreased ancillary services volumes due to decreased inpatient and outpatient visit volumes caused by COVID-19. Unfavorable

physician fees expense was caused \$222,904 in additional trauma services coverage and unbudgeted telemedicine expense.

Operating Results - ProCare (501a) Operations:

For the month of April the net loss from operations before capital contributions was \$1,741,156 compared to a budgeted loss of \$1,861,801. Net operating revenue was under budget by \$1,434,997 due to decreased office, procedure, and surgical volumes due to the COVID-19 virus. Total operating expenses were under budget by \$1,546,222. The favorable expense variance was due to decreased staffing expenses caused by 57.4 fewer than budgeted FTEs.

Volume:

Total admissions for the month were 945 or 16.6% below budget and 19.3% below last year. Year-to-date admissions were 8,819 comparing unfavorably to budget by 8.3% and unfavorably to prior year by 6.5%. Patient days for the month were 4,141 or 22.9% below budget and 21.2% below last year. Year-to-date patient days were 40,701 or 12.2% below budget and 9.1% below last year. Due to the preceding, total average length of stay (ALOS) was 4.38 for the month and 4.62 year-to-date. Observation days were below budget by 27.1% and below prior year by 30.3%.

Emergency room visits for the month were 2,745 resulting in a decrease compared to budget of 38.5% and a decrease compared to last year of 38.1%. On a year-to-date basis, emergency room visits were 32,763 or 12.0% below budget and 6.3% below prior year. Total O/P occasions of service for the month were 27.6% below budget for the month and 31.3% below last year. Year-to-date O/P occasions of service were 181,355 or 6.9% below budget and 8.1% below last year.

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	914	1,106	-17.4%	1,145	-20.2%	8,591	9,382	-8.4%	9,212	-6.7%
Neonatal ICU (NICU)	31	27	14.8%	26	19.2%	228	231	-1.3%	223	2.2%
<b>Total Admissions</b>	<b>945</b>	<b>1,133</b>	<b>-16.6%</b>	<b>1,171</b>	<b>-19.3%</b>	<b>8,819</b>	<b>9,613</b>	<b>-8.3%</b>	<b>9,435</b>	<b>-6.5%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,096	4,073	-24.0%	4,109	-24.7%	31,003	35,197	-11.9%	34,138	-9.2%
ICU	456	399	14.3%	400	14.0%	3,111	3,442	-9.6%	3,344	-7.0%
CCU	97	399	-75.7%	394	-75.4%	2,535	3,443	-26.4%	3,339	-24.1%
NICU	492	497	-1.0%	351	40.2%	4,052	4,252	-4.7%	3,976	1.9%
<b>Total Patient Days</b>	<b>4,141</b>	<b>5,368</b>	<b>-22.9%</b>	<b>5,254</b>	<b>-21.2%</b>	<b>40,701</b>	<b>46,334</b>	<b>-12.2%</b>	<b>44,797</b>	<b>-9.1%</b>
Observation (Obs) Days	553	758	-27.1%	792	-30.3%	5,932	6,184	-4.1%	6,170	-3.8%
Nursery Days	305	253	20.6%	269	13.4%	2,419	2,140	13.0%	2,070	16.9%
<b>Total Occupied Beds / Bassinets</b>	<b>4,999</b>	<b>6,379</b>	<b>-21.6%</b>	<b>6,315</b>	<b>-20.8%</b>	<b>49,052</b>	<b>54,658</b>	<b>-10.3%</b>	<b>53,037</b>	<b>-7.5%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	3.99	4.40	-9.4%	4.28	-6.8%	4.27	4.49	-4.9%	4.43	-3.7%
NICU	15.87	18.41	-13.8%	13.50	17.6%	17.77	18.41	-3.4%	17.83	-0.3%
<b>Total ALOS</b>	<b>4.38</b>	<b>4.74</b>	<b>-7.5%</b>	<b>4.49</b>	<b>-2.3%</b>	<b>4.62</b>	<b>4.82</b>	<b>-4.2%</b>	<b>4.75</b>	<b>-2.8%</b>
Acute / Adult & Pediatric w/o OB	5.05			4.91	2.7%	5.16			5.23	-1.2%
<b>Average Daily Census</b>	<b>133.6</b>	<b>173.2</b>	<b>-22.9%</b>	<b>169.5</b>	<b>-21.2%</b>	<b>166.8</b>	<b>189.9</b>	<b>-12.2%</b>	<b>184.3</b>	<b>-9.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5657</b>	<b>1.5510</b>	<b>0.9%</b>	<b>1.5512</b>	<b>0.9%</b>	<b>1.5721</b>	<b>1.5712</b>	<b>0.1%</b>	<b>1.5604</b>	<b>0.7%</b>
<b>Medicare</b>										
Admissions	316	435	-27.4%	443	-28.7%	3,100	3,711	-16.5%	3,627	-14.5%
Patient Days	1,343	2,165	-38.0%	2,126	-36.8%	14,631	18,843	-22.4%	18,287	-20.0%
Average Length of Stay	4.25	4.98	-14.6%	4.80	-11.4%	4.72	5.08	-7.0%	5.04	-6.4%
Case Mix Index	1.8229			1.6863	8.1%	1.8184			1.7235	5.5%
<b>Medicaid</b>										
Admissions	136	143	-4.9%	139	-2.2%	1,104	1,212	-8.9%	1,182	-6.6%
Patient Days	670	780	-14.1%	603	11.1%	5,502	6,609	-16.7%	6,279	-12.4%
Average Length of Stay	4.93	5.45	-9.7%	4.34	13.6%	4.98	5.45	-8.6%	5.31	-6.2%
Case Mix Index	1.2141			1.1602	4.6%	1.1495			1.1963	-3.9%
<b>Commercial</b>										
Admissions	222	316	-29.7%	337	-34.1%	2,408	2,671	-9.8%	2,636	-8.6%
Patient Days	964	1,306	-26.2%	1,413	-31.8%	10,478	11,257	-6.9%	11,032	-5.0%
Average Length of Stay	4.34	4.13	5.1%	4.19	3.6%	4.35	4.21	3.2%	4.19	4.0%
Case Mix Index	1.4608			1.6324	-10.5%	1.4651			1.5165	-3.4%
<b>Self Pay</b>										
Admissions	245	218	12.4%	226	8.4%	1,990	1,842	8.0%	1,812	9.8%
Patient Days	1,056	997	5.9%	920	14.8%	8,990	8,592	4.6%	8,258	8.9%
Average Length of Stay	4.31	4.57	-5.8%	4.07	5.9%	4.52	4.66	-3.1%	4.56	-0.9%
Case Mix Index	1.5046			1.4233	5.7%	1.4620			1.4639	-0.1%
<b>All Other</b>										
Admissions	26	21	23.8%	26	0.0%	217	177	22.6%	178	21.9%
Patient Days	108	102	5.9%	192	-43.8%	1,100	878	25.3%	941	16.9%
Average Length of Stay	4.15	4.86	-14.5%	7.38	-43.8%	5.07	4.96	2.2%	5.29	-4.1%
Case Mix Index	1.5478			1.4087	9.9%	1.9655			2.0165	-2.5%
<b>Radiology</b>										
InPatient	3,225	4,252	-24.2%	4,245	-24.0%	31,882	36,699	-13.1%	35,557	-10.3%
OutPatient	5,678	7,406	-23.3%	8,240	-31.1%	57,814	61,271	-5.6%	62,353	-7.3%
<b>Cath Lab</b>										
InPatient	397	505	-21.4%	503	-21.1%	3,779	4,357	-13.3%	4,220	-10.5%
OutPatient	715	587	21.8%	751	-4.8%	4,197	4,855	-13.6%	5,040	-16.7%
<b>Laboratory</b>										
InPatient	55,816	68,399	-18.4%	70,284	-20.6%	526,705	590,383	-10.8%	574,135	-8.3%
OutPatient	48,323	56,729	-14.8%	62,057	-22.1%	455,491	469,466	-3.0%	476,686	-4.4%
<b>Other</b>										
Deliveries	190	156	21.8%	164	15.9%	1,431	1,319	8.5%	1,271	12.6%
<b>Surgical Cases</b>										
InPatient	218	278	-21.6%	299	-27.1%	1,976	2,358	-16.2%	2,354	-16.1%
OutPatient	336	518	-35.1%	561	-40.1%	3,524	4,289	-17.8%	4,401	-19.9%
<b>Total Surgical Cases</b>	<b>554</b>	<b>796</b>	<b>-30.4%</b>	<b>860</b>	<b>-35.6%</b>	<b>5,500</b>	<b>6,647</b>	<b>-17.3%</b>	<b>6,755</b>	<b>-18.6%</b>
<b>GI Procedures (Endo)</b>										
InPatient	103	143	-28.0%	168	-38.7%	1,133	1,231	-8.0%	1,209	-6.3%
OutPatient	180	218	-17.4%	279	-35.5%	1,703	1,802	-5.5%	1,892	-10.0%
<b>Total GI Procedures</b>	<b>283</b>	<b>361</b>	<b>-21.6%</b>	<b>447</b>	<b>-36.7%</b>	<b>2,836</b>	<b>3,033</b>	<b>-6.5%</b>	<b>3,101</b>	<b>-8.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	2,745	4,466	-38.5%	4,434	-38.1%	32,763	37,223	-12.0%	36,689	-10.7%
Observation Days	553	758	-27.1%	792	-30.3%	5,932	6,184	-4.1%	6,170	-3.8%
Other O/P Occasions of Service	13,633	18,160	-24.9%	19,418	-29.8%	142,660	151,442	-5.8%	154,445	-7.6%
<b>Total O/P Occasions of Svc.</b>	<b>16,931</b>	<b>23,384</b>	<b>-27.6%</b>	<b>24,644</b>	<b>-31.3%</b>	<b>181,355</b>	<b>194,849</b>	<b>-6.9%</b>	<b>197,304</b>	<b>-8.1%</b>
<b>Hospital Operations</b>										
Manhours Paid	225,657	287,476	-21.5%	279,838	-19.4%	2,140,927	2,377,360	-9.9%	2,177,348	-1.7%
FTE's	1,273.9	1,622.8	-21.5%	1,579.7	-19.4%	1,535.5	1,705.1	-9.9%	1,568.0	-2.1%
Adjusted Patient Days	7,567	10,011	-24.4%	10,002	-24.3%	75,437	85,028	-11.3%	82,841	-8.9%
Hours / Adjusted Patient Day	29.82	28.72	3.8%	27.98	6.6%	28.38	27.96	1.5%	26.28	8.0%
Occupancy - Actual Beds	38.3%	49.6%	-22.9%	48.6%	-21.2%	47.8%	54.4%	-12.2%	52.8%	-9.5%
FTE's / Adjusted Occupied Bed	5.2	5.0	3.8%	4.9	6.6%	5.0	4.9	1.5%	4.6	8.0%
<b>InPatient Rehab Unit</b>										
Admissions	38	44	-13.6%	30	26.7%	282	359	-21.4%	338	-16.6%
Patient Days	517	537	-3.7%	381	35.7%	3,702	4,378	-15.4%	4,135	-10.5%
Average Length of Stay	13.6	12.2	11.5%	12.7	7.1%	13.1	12.2	7.6%	12.2	7.3%
Manhours Paid	7,908	8,237	-4.0%	5,289	49.5%	63,975	67,948	-5.8%	45,229	41.4%
FTE's	44.6	46.5	-4.0%	29.9	49.5%	45.9	48.7	-5.8%	32.6	40.9%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	752	1,131	-33.5%	1,162	-35.3%	7,234	9,361	-22.7%	9,658	-25.1%
Manhours Paid	2,154	4,057	-46.9%	3,806	-43.4%	23,041	33,567	-31.4%	30,621	-24.8%
FTE's	12.2	22.9	-46.9%	21.5	-43.4%	16.5	24.1	-31.4%	22.1	-25.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	379	437	-13.3%	469	-19.2%	4,069	3,616	12.5%	4,872	-16.5%
Total Optometry	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Manhours Paid	843	1,522	-44.6%	1,417	-40.5%	11,233	12,591	-10.8%	12,364	-9.1%
FTE's	4.8	8.6	-44.6%	8.0	-40.5%	8.1	9.0	-10.8%	8.9	-9.5%
<b>Total ECHD Operations</b>										
Total Admissions	983	1,177	-16.5%	1,201	-18.2%	9,101	9,972	-8.7%	9,773	-6.9%
Total Patient Days	4,658	5,905	-21.1%	5,635	-17.3%	44,403	50,712	-12.4%	48,932	-9.3%
Total Patient and Obs Days	5,211	6,663	-21.8%	6,427	-18.9%	50,335	56,896	-11.5%	55,102	-8.7%
Total FTE's	1,335.4	1,700.8	-21.5%	1,639.1	-18.5%	1,605.9	1,786.9	-10.1%	1,631.6	-1.6%
FTE's / Adjusted Occupied Bed	4.9	4.8	1.6%	4.7	2.7%	4.8	4.7	0.6%	4.4	8.8%
<b>Total Adjusted Patient Days</b>	<b>8,512</b>	<b>11,013</b>	<b>-22.7%</b>	<b>10,727</b>	<b>-20.7%</b>	<b>82,253</b>	<b>92,097</b>	<b>-10.7%</b>	<b>90,514</b>	<b>-9.1%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.79</b>	<b>27.36</b>	<b>1.6%</b>	<b>27.07</b>	<b>2.7%</b>	<b>27.22</b>	<b>27.05</b>	<b>0.6%</b>	<b>25.03</b>	<b>8.8%</b>
<b>Outpatient Factor</b>	<b>1.8274</b>	<b>1.8650</b>	<b>-2.0%</b>	<b>1.9037</b>	<b>-4.0%</b>	<b>1.8537</b>	<b>1.8266</b>	<b>1.5%</b>	<b>1.8498</b>	<b>0.2%</b>
<b>Blended O/P Factor</b>	<b>2.0947</b>	<b>2.0785</b>	<b>0.8%</b>	<b>2.1311</b>	<b>-1.7%</b>	<b>2.0666</b>	<b>2.0338</b>	<b>1.6%</b>	<b>2.0606</b>	<b>0.3%</b>
<b>Total Adjusted Admissions</b>	<b>1,796</b>	<b>2,195</b>	<b>-18.2%</b>	<b>2,286</b>	<b>-21.4%</b>	<b>16,880</b>	<b>18,306</b>	<b>-7.8%</b>	<b>18,078</b>	<b>-6.6%</b>
<b>Hours / Adjusted Admission</b>	<b>131.69</b>	<b>137.26</b>	<b>-4.1%</b>	<b>126.99</b>	<b>3.7%</b>	<b>132.65</b>	<b>136.10</b>	<b>-2.5%</b>	<b>125.32</b>	<b>5.8%</b>
<b>FTE's - Hospital Contract</b>	<b>10.0</b>	<b>15.4</b>	<b>-34.9%</b>	<b>46.6</b>	<b>-78.5%</b>	<b>34.8</b>	<b>16.6</b>	<b>109.2%</b>	<b>45.7</b>	<b>-23.9%</b>
<b>FTE's - Mgmt Services</b>	<b>47.5</b>	<b>50.1</b>	<b>-5.3%</b>	<b>65.2</b>	<b>-27.2%</b>	<b>56.8</b>	<b>50.1</b>	<b>13.4%</b>	<b>63.6</b>	<b>-10.6%</b>
<b>Total FTE's (including Contract)</b>	<b>1,392.9</b>	<b>1,766.4</b>	<b>-21.1%</b>	<b>1,750.8</b>	<b>-20.4%</b>	<b>1,697.6</b>	<b>1,853.7</b>	<b>-8.4%</b>	<b>1,740.9</b>	<b>-2.5%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.1</b>	<b>5.0</b>	<b>2.0%</b>	<b>5.1</b>	<b>0.3%</b>	<b>5.0</b>	<b>4.9</b>	<b>2.5%</b>	<b>4.7</b>	<b>7.7%</b>
<b>ProCare FTEs</b>	<b>178.4</b>	<b>240.7</b>	<b>-25.9%</b>	<b>215.2</b>	<b>-17.1%</b>	<b>202.4</b>	<b>240.7</b>	<b>-15.9%</b>	<b>215.8</b>	<b>-6.2%</b>
<b>Total System FTEs</b>	<b>1,571.3</b>	<b>2,007.1</b>	<b>-21.7%</b>	<b>1,966.0</b>	<b>-20.1%</b>	<b>1,899.9</b>	<b>2,094.4</b>	<b>-9.3%</b>	<b>1,956.7</b>	<b>-2.9%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	452	965	-53.2%	847	-46.6%	7,208	8,328	-13.4%	8,188	-12.0%
West University	294	607	-51.6%	429	-31.5%	4,566	5,239	-12.8%	5,047	-9.5%
42nd Street	538	662	-18.7%	483	11.4%	5,875	5,716	2.8%	5,521	6.4%
<b>Total Urgent Care Visits</b>	<b>1,284</b>	<b>2,234</b>	<b>-42.5%</b>	<b>1,759</b>	<b>-27.0%</b>	<b>17,649</b>	<b>19,283</b>	<b>-8.5%</b>	<b>18,756</b>	<b>-5.9%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	20	355	-94.4%	355	-94.4%	2,480	3,861	-35.8%	3,799	-34.7%
West Clinic	-	298	-100.0%	298	-100.0%	2,381	3,007	-20.8%	3,007	-20.8%
<b>Total Wal-Mart Visits</b>	<b>20</b>	<b>653</b>	<b>-96.9%</b>	<b>653</b>	<b>-96.9%</b>	<b>4,861</b>	<b>6,868</b>	<b>-29.2%</b>	<b>6,806</b>	<b>-28.6%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2020**

	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 41,177,336	\$ 4,750	\$ 41,182,086
Investments	31,512,932	-	31,512,932
Patient Accounts Receivable - Gross	207,142,352	29,877,403	237,019,756
Less: 3rd Party Allowances	(109,807,162)	(7,104,103)	(116,911,265)
Bad Debt Allowance	(71,752,877)	(15,840,774)	(87,593,651)
Net Patient Accounts Receivable	25,582,313	6,932,526	32,514,840
Taxes Receivable	6,748,329	-	6,748,329
Accounts Receivable - Other	13,793,634	41,845	13,835,479
Inventories	6,987,480	368,358	7,355,838
Prepaid Expenses	2,919,266	93,978	3,013,244
<b>Total Current Assets</b>	<b>128,721,291</b>	<b>7,441,457</b>	<b>136,162,747</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	475,868,775	467,364	476,336,139
Construction in Progress	2,808,244	-	2,808,244
	478,677,019	467,364	479,144,383
Less: Accumulated Depreciation and Amortization	(302,927,094)	(322,816)	(303,249,909)
<b>Total Capital Assets</b>	<b>175,749,925</b>	<b>144,548</b>	<b>175,894,473</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>-</b>	<b>2,463</b>	<b>2,463</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	4,787,923	-	4,787,923
Restricted Assets Held in Endowment	6,375,547	-	6,375,547
Restricted TPC, LLC	522,753	-	522,753
Restricted MCH West Texas Services	2,194,805	-	2,194,805
Pension, Deferred Outflows of Resources	32,844,671	-	32,844,671
Assets whose use is Limited	-	68,099	68,099
<b>TOTAL ASSETS</b>	<b>\$ 351,196,914</b>	<b>\$ 7,656,567</b>	<b>\$ 358,853,482</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 3,110,632	\$ -	\$ 3,110,632
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	30,694,038	1,681,985	32,376,023
A/R Credit Balances	5,841,039	-	5,841,039
Accrued Interest	578,592	-	578,592
Accrued Salaries and Wages	4,141,293	5,754,591	9,895,884
Accrued Compensated Absences	4,341,049	-	4,341,049
Due to Third Party Payors	2,444,085	-	2,444,085
Deferred Revenue	6,048,702	252,822	6,301,524
<b>Total Current Liabilities</b>	<b>60,378,734</b>	<b>7,689,398</b>	<b>68,068,133</b>
ACCRUED POST RETIREMENT BENEFITS	86,862,701	-	86,862,701
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	40,660,492	-	40,660,492
<b>Total Liabilities</b>	<b>189,939,907</b>	<b>7,689,398</b>	<b>197,629,305</b>
<b>FUND BALANCE</b>	<b>161,257,007</b>	<b>(32,831)</b>	<b>161,224,176</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 351,196,914</b>	<b>\$ 7,656,567</b>	<b>\$ 358,853,482</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 41,182,086	\$ 21,730,607	\$ 4,700	\$ 19,446,779
Investments	31,512,932	44,279,715	-	(12,766,784)
Patient Accounts Receivable - Gross	237,019,756	212,208,742	24,246,718	564,296
Less: 3rd Party Allowances	(116,911,265)	(94,255,751)	(4,149,301)	(18,506,213)
Bad Debt Allowance	<u>(87,593,651)</u>	<u>(83,274,566)</u>	<u>(14,155,859)</u>	<u>9,836,774</u>
Net Patient Accounts Receivable	32,514,840	34,678,425	5,941,558	(8,105,143)
Taxes Receivable	6,748,329	9,069,806	-	(2,321,477)
Accounts Receivable - Other	13,835,479	12,414,472	45,727	1,375,280
Inventories	7,355,838	6,802,054	356,733	197,051
Prepaid Expenses	<u>3,013,244</u>	<u>3,227,470</u>	<u>211,520</u>	<u>(425,746)</u>
Total Current Assets	<u>136,162,747</u>	<u>132,202,550</u>	<u>6,560,237</u>	<u>(2,600,040)</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	476,336,139	469,803,260	467,364	6,065,515
Construction in Progress	<u>2,808,244</u>	<u>870,112</u>	<u>-</u>	<u>1,938,132</u>
	479,144,383	470,673,371	467,364	8,003,647
Less: Accumulated Depreciation and Amortization	<u>(303,249,909)</u>	<u>(290,984,763)</u>	<u>(304,223)</u>	<u>(11,960,923)</u>
Total Capital Assets	<u>175,894,473</u>	<u>179,688,608</u>	<u>163,141</u>	<u>(3,957,276)</u>
INTANGIBLE ASSETS / GOODWILL - NET	2,463	5,174	66,358	(69,068)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,787,923	3,849,297	-	938,626
Restricted Assets Held in Endowment	6,375,547	6,285,946	-	89,601
Restricted TPC, LLC	522,753	522,753	-	-
Restricted MCH West Texas Services	2,194,805	2,232,525	-	(37,720)
Pension, Deferred Outflows of Resources	32,844,671	33,175,595	-	(330,924)
Assets whose use is Limited	<u>68,099</u>	<u>-</u>	<u>29,000</u>	<u>39,099</u>
TOTAL ASSETS	<u>\$ 358,853,482</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (5,927,702)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 3,110,632	\$ 4,655,041	\$ -	\$ (1,544,409)
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	32,376,023	24,068,706	435,734	7,871,583
A/R Credit Balances	5,841,039	4,964,667	-	876,372
Accrued Interest	578,592	41,791	-	536,801
Accrued Salaries and Wages	9,895,884	7,972,237	5,882,159	(3,958,512)
Accrued Compensated Absences	4,341,049	3,848,446	-	492,603
Due to Third Party Payors	2,444,085	2,717,814	-	(273,728)
Deferred Revenue	<u>6,301,524</u>	<u>348,543</u>	<u>533,674</u>	<u>5,419,306</u>
Total Current Liabilities	<u>68,068,132.54</u>	<u>51,796,549.11</u>	<u>6,851,567</u>	<u>9,420,016</u>
ACCRUED POST RETIREMENT BENEFITS	86,862,701	82,062,701	-	4,800,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	40,660,492	40,085,043	-	575,449
Total Liabilities	<u>197,629,305</u>	<u>175,982,273</u>	<u>6,851,567</u>	<u>14,795,465</u>
FUND BALANCE	<u>161,224,176</u>	<u>181,980,174</u>	<u>(32,831)</u>	<u>(20,723,167)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 358,853,482</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (5,927,702)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 42,098,145	\$ 53,256,784	-21.0%	\$ 54,001,141	-22.0%	\$ 394,179,054	\$ 448,091,508	-12.0%	\$ 436,424,949	-9.7%
Outpatient Revenue	46,085,244	56,259,351	-18.1%	61,082,762	-24.6%	420,438,756	463,230,684	-9.2%	462,872,378	-9.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 88,183,389</b>	<b>\$ 109,516,135</b>	<b>-19.5%</b>	<b>\$ 115,083,903</b>	<b>-23.4%</b>	<b>\$ 814,617,811</b>	<b>\$ 911,322,192</b>	<b>-10.6%</b>	<b>\$ 899,297,327</b>	<b>-9.4%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 49,160,388	\$ 64,448,933	-23.7%	\$ 71,622,807	-31.4%	\$ 475,285,709	\$ 537,079,781	-11.5%	\$ 553,327,169	-14.1%
Policy Adjustments	2,255,226	1,572,163	43.4%	1,541,978	46.3%	10,255,813	12,330,355	-16.8%	15,468,454	-33.7%
Uninsured Discount	10,720,312	7,805,068	37.4%	9,427,078	13.7%	107,334,537	65,408,030	64.1%	75,483,900	42.2%
Indigent	1,125,689	1,468,604	-23.3%	1,197,587	-6.0%	10,481,967	12,305,918	-14.8%	11,592,900	-9.6%
Provision for Bad Debts	9,191,660	9,344,472	-1.6%	6,559,748	40.1%	49,434,181	78,169,734	-36.8%	51,401,219	-3.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 72,453,275</b>	<b>\$ 84,639,240</b>	<b>-14.4%</b>	<b>\$ 90,349,198</b>	<b>-19.8%</b>	<b>\$ 652,792,206</b>	<b>\$ 705,293,818</b>	<b>-7.4%</b>	<b>\$ 707,273,642</b>	<b>-7.7%</b>
	82.16%	77.28%		78.51%		80.13%	77.39%		78.65%	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ (468,889)	-559.5%	\$ 16,682,374	7,681,128	117.2%	\$ 3,818,393	336.9%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	3,835,672	3,835,672	0.0%	7,773,264	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,633,834</b>	<b>\$ 1,439,600</b>	<b>83.0%</b>	<b>\$ 502,769</b>	<b>423.9%</b>	<b>\$ 20,518,046</b>	<b>\$ 11,516,800</b>	<b>78.2%</b>	<b>\$ 11,591,657</b>	<b>77.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 18,363,948</b>	<b>\$ 26,316,495</b>	<b>-30.2%</b>	<b>\$ 25,237,474</b>	<b>-27.2%</b>	<b>\$ 182,343,651</b>	<b>\$ 217,545,174</b>	<b>-16.2%</b>	<b>\$ 203,615,342</b>	<b>-10.4%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 5,144,984	\$ 6,837,471	-24.8%	\$ 6,052,528	-15.0%	\$ 41,399,052	\$ 47,983,965	-13.7%	\$ 48,003,953	-13.8%
Other Revenue	628,232	991,871	-36.7%	815,492	-23.0%	6,484,264	7,524,421	-13.8%	6,915,476	-6.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,773,216</b>	<b>\$ 7,829,342</b>	<b>-26.3%</b>	<b>\$ 6,868,020</b>	<b>-15.9%</b>	<b>\$ 47,883,316</b>	<b>\$ 55,508,386</b>	<b>-13.7%</b>	<b>\$ 54,919,429</b>	<b>-12.8%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 24,137,164</b>	<b>\$ 34,145,837</b>	<b>-29.3%</b>	<b>\$ 32,105,494</b>	<b>-24.8%</b>	<b>\$ 230,226,966</b>	<b>\$ 273,053,560</b>	<b>-15.7%</b>	<b>\$ 258,534,771</b>	<b>-10.9%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 11,203,822	\$ 13,587,518	-17.5%	\$ 13,449,587	-16.7%	\$ 104,676,502	\$ 110,733,476	-5.5%	\$ 105,767,953	-1.0%
Benefits	2,656,166	3,054,460	-13.0%	2,548,823	4.2%	22,424,397	24,245,407	-7.5%	23,011,521	-2.6%
Temporary Labor	306,699	946,552	-67.6%	1,023,203	-70.0%	7,717,790	7,660,132	0.8%	8,326,927	-7.3%
Physician Fees	1,523,110	1,192,390	27.7%	1,587,899	-4.1%	12,061,077	9,485,239	27.2%	9,802,016	23.0%
Texas Tech Support	1,022,865	1,083,333	-5.6%	982,131	4.1%	8,107,401	8,666,664	-6.5%	7,939,868	2.1%
Purchased Services	3,832,091	4,842,418	-20.9%	4,587,885	-16.5%	38,740,978	40,421,164	-4.2%	36,916,522	4.9%
Supplies	3,715,196	5,113,653	-27.3%	5,035,703	-26.2%	36,746,103	42,154,944	-12.8%	40,095,026	-8.4%
Utilities	339,019	372,720	-9.0%	312,947	8.3%	2,648,707	2,945,683	-10.1%	2,541,787	4.2%
Repairs and Maintenance	515,944	752,589	-31.4%	710,434	-27.4%	5,595,149	6,022,423	-7.1%	6,320,495	-11.5%
Leases and Rent	171,200	117,867	45.2%	128,472	33.3%	1,183,717	941,659	25.7%	978,969	20.9%
Insurance	145,376	183,914	-21.0%	129,336	12.4%	1,183,788	1,470,247	-19.5%	1,049,887	12.8%
Interest Expense	246,215	246,215	0.0%	258,521	-4.8%	1,986,889	1,986,888	0.0%	2,071,046	-4.1%
ECHDA	268,076	279,009	-3.9%	306,624	-12.6%	2,538,027	2,232,072	13.7%	2,327,253	9.1%
Other Expense	75,320	414,462	-81.8%	115,605	-34.8%	1,159,322	3,322,157	-65.1%	1,331,666	-12.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 26,021,098</b>	<b>\$ 32,187,100</b>	<b>-19.2%</b>	<b>\$ 31,177,169</b>	<b>-16.5%</b>	<b>\$ 246,769,845</b>	<b>\$ 262,288,155</b>	<b>-5.9%</b>	<b>\$ 248,480,937</b>	<b>-0.7%</b>
Depreciation/Amortization	\$ 1,534,502	\$ 1,606,512	-4.5%	\$ 1,555,210	-1.3%	\$ 12,322,734	\$ 12,649,383	-2.6%	\$ 12,592,678	-2.1%
(Gain) Loss on Sale of Assets	-	-	0.0%	3,095	-100.0%	7,009	-	0.0%	11,357	-38.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 27,555,600</b>	<b>\$ 33,793,612</b>	<b>-18.5%</b>	<b>\$ 32,735,475</b>	<b>-15.8%</b>	<b>\$ 259,099,588</b>	<b>\$ 274,937,538</b>	<b>-5.8%</b>	<b>\$ 261,084,972</b>	<b>-0.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (3,418,436)</b>	<b>\$ 352,225</b>	<b>1070.5%</b>	<b>\$ (629,981)</b>	<b>-442.6%</b>	<b>\$ (28,872,621)</b>	<b>\$ (1,883,978)</b>	<b>1432.5%</b>	<b>\$ (2,550,201)</b>	<b>1032.2%</b>
Operating Margin	-14.16%	1.03%	-1473.0%	-1.96%	621.8%	-12.54%	-0.69%	1717.6%	-0.99%	1171.4%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 47,645	\$ 84,832	-43.8%	\$ 145,381	-67.2%	\$ 556,883	\$ 678,649	-17.9%	\$ 889,841	-37.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	5,000	20,833	-76.0%	-	-	253,000	166,664	51.8%	300,260	-15.7%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	5,354,830	-	0.0%	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	633,654	634,216	-0.1%	654,642	-3.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>										
	<b>\$ (3,286,260)</b>	<b>\$ 537,167</b>	<b>-711.8%</b>	<b>\$ (402,482)</b>	<b>716.5%</b>	<b>\$ (20,799,725)</b>	<b>\$ 767,423</b>	<b>-2810.3%</b>	<b>\$ 703,200</b>	<b>-3057.9%</b>
Unrealized Gain/(Loss) on Investments	\$ (71,751)	\$ (6,622)	0.0%	\$ -	-	\$ 114,273	\$ (52,976)	0.0%	\$ (12,555)	-1010.2%
Investment in Subsidiaries	(18,007)	59,747	-130.1%	478,176	-103.8%	(37,715)	477,976	-107.9%	545,841	-106.9%
<b>CHANGE IN NET POSITION</b>	<b>\$ (3,376,019)</b>	<b>\$ 590,292</b>	<b>671.9%</b>	<b>\$ 75,693</b>	<b>4560.1%</b>	<b>\$ (20,723,167)</b>	<b>\$ 1,192,423</b>	<b>1837.9%</b>	<b>\$ 1,236,486</b>	<b>-1776.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 42,098,145	\$ 53,256,784	-21.0%	\$ 54,001,141	-22.0%	\$ 394,179,054	\$ 448,091,508	-12.0%	\$ 436,424,949	-9.7%
Outpatient Revenue	34,830,926	44,315,308	-21.4%	48,800,657	-28.6%	336,507,959	370,387,748	-9.1%	370,871,263	-9.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 76,929,071</b>	<b>\$ 97,572,092</b>	<b>-21.2%</b>	<b>102,801,799</b>	<b>-25.2%</b>	<b>\$ 730,687,013</b>	<b>\$ 818,479,256</b>	<b>-10.7%</b>	<b>\$ 807,296,212</b>	<b>-9.5%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 43,962,481	\$ 58,536,188	-24.9%	\$ 66,575,575	-34.0%	\$ 438,824,519	\$ 491,073,409	-10.6%	\$ 507,201,272	-13.5%
Policy Adjustments	291,821	214,391	36.1%	209,732	39.1%	1,203,469	1,771,921	-32.1%	2,003,699	-39.9%
Uninsured Discount	10,126,801	7,454,445	35.8%	8,416,397	20.3%	101,704,103	62,722,079	62.2%	70,888,419	43.5%
Indigent Care	1,155,605	1,455,835	-20.6%	1,261,963	-8.4%	10,247,776	12,212,211	-16.1%	11,579,965	-11.5%
Provision for Bad Debts	8,290,488	9,033,422	-8.2%	5,311,394	56.1%	41,561,655	75,776,458	-45.2%	50,258,310	-17.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 63,827,196</b>	<b>\$ 76,694,281</b>	<b>-16.8%</b>	<b>\$ 81,775,061</b>	<b>-21.9%</b>	<b>\$ 593,541,522</b>	<b>\$ 643,556,078</b>	<b>-7.8%</b>	<b>\$ 641,931,665</b>	<b>-7.5%</b>
	<b>82.97%</b>	<b>78.60%</b>		<b>79.55%</b>		<b>81.23%</b>	<b>78.63%</b>		<b>79.52%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ 624,861	244.8%	\$ 16,682,374	\$ 7,681,128	117.2%	\$ 1,630,893	922.9%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	3,835,672	3,835,672	0.0%	7,773,264	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,633,834</b>	<b>\$ 1,439,600</b>	<b>83.0%</b>	<b>\$ 1,596,519</b>	<b>65.0%</b>	<b>\$ 20,518,046</b>	<b>\$ 11,516,800</b>	<b>78.2%</b>	<b>\$ 9,404,157</b>	<b>118.2%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 15,735,709</b>	<b>\$ 22,317,411</b>	<b>-29.5%</b>	<b>\$ 22,623,257</b>	<b>-30.4%</b>	<b>\$ 157,663,537</b>	<b>\$ 186,439,978</b>	<b>-15.4%</b>	<b>\$ 174,768,703</b>	<b>-9.8%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 5,144,984	\$ 6,837,471	-24.8%	\$ 6,052,528	-15.0%	\$ 41,399,052	\$ 47,983,965	-13.7%	\$ 48,003,953	-13.8%
Other Revenue	433,951	792,109	-45.2%	657,421	-34.0%	4,803,830	6,013,487	-20.1%	5,674,853	-15.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,578,935</b>	<b>\$ 7,629,580</b>	<b>-26.9%</b>	<b>\$ 6,709,949</b>	<b>-16.9%</b>	<b>\$ 46,202,882</b>	<b>\$ 53,997,452</b>	<b>-14.4%</b>	<b>\$ 53,678,806</b>	<b>-13.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 21,314,644</b>	<b>\$ 29,946,991</b>	<b>-28.8%</b>	<b>\$ 29,333,206</b>	<b>-27.3%</b>	<b>\$ 203,866,419</b>	<b>\$ 240,437,430</b>	<b>-15.2%</b>	<b>\$ 228,447,509</b>	<b>-10.8%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 7,670,479	\$ 9,437,533	-18.7%	\$ 9,636,137	-20.4%	\$ 75,016,319	\$ 78,221,282	-4.1%	\$ 75,521,375	-0.7%
Benefits	2,306,519	2,671,966	-13.7%	2,198,952	4.9%	19,340,723	21,002,146	-7.9%	19,866,170	-2.6%
Temporary Labor	157,817	181,341	-13.0%	534,302	-70.5%	3,875,597	1,538,444	151.9%	4,050,866	-4.3%
Physician Fees	1,413,676	1,023,021	38.2%	1,452,156	-2.6%	10,601,534	8,111,888	30.7%	8,543,990	24.1%
Texas Tech Support	1,022,865	1,083,333	-5.6%	982,131	4.1%	8,107,401	8,666,664	-6.5%	7,939,868	2.1%
Purchased Services	3,801,843	4,807,527	-20.9%	4,302,864	-11.6%	37,565,221	38,695,547	-2.9%	34,940,985	7.5%
Supplies	3,611,727	4,955,130	-27.1%	4,865,893	-25.8%	35,719,225	40,969,486	-12.8%	38,909,516	-8.2%
Utilities	338,627	369,335	-8.3%	308,862	9.6%	2,629,348	2,920,628	-10.0%	2,512,397	4.7%
Repairs and Maintenance	515,944	751,683	-31.4%	710,434	-27.4%	5,593,735	6,015,175	-7.0%	6,318,630	-11.5%
Leases and Rentals	5,257	(51,246)	-110.3%	(46,608)	-111.3%	(156,160)	(409,968)	-61.9%	(416,162)	-62.5%
Insurance	96,841	134,783	-28.2%	81,384	19.0%	798,960	1,078,264	-25.9%	662,077	20.7%
Interest Expense	246,215	246,215	0.0%	258,521	-4.8%	1,986,889	1,986,888	0.0%	2,071,046	-4.1%
ECHDA	268,076	279,009	-3.9%	306,624	-12.6%	2,538,027	2,232,072	13.7%	2,327,253	9.1%
Other Expense	43,006	341,952	-87.4%	52,499	-18.1%	722,313	2,741,516	-73.7%	824,927	-12.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 21,498,891</b>	<b>\$ 26,231,582</b>	<b>-18.0%</b>	<b>\$ 25,644,152</b>	<b>-16.2%</b>	<b>\$ 204,339,132</b>	<b>\$ 213,770,032</b>	<b>-4.4%</b>	<b>\$ 204,072,937</b>	<b>0.1%</b>
Depreciation/Amortization	\$ 1,526,097	\$ 1,588,546	-3.9%	\$ 1,535,531	-0.6%	\$ 12,196,794	\$ 12,503,497	-2.5%	\$ 12,433,515	-1.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	3,095	-100.0%	877	-	100.0%	11,357	-92.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 23,024,988</b>	<b>\$ 27,820,128</b>	<b>-17.2%</b>	<b>\$ 27,182,779</b>	<b>-15.3%</b>	<b>\$ 216,536,803</b>	<b>\$ 226,273,529</b>	<b>-4.3%</b>	<b>\$ 216,517,809</b>	<b>0.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,710,344)</b>	<b>\$ 2,126,863</b>	<b>-180.4%</b>	<b>\$ 2,150,426</b>	<b>179.5%</b>	<b>\$ (12,670,384)</b>	<b>\$ 14,163,901</b>	<b>-189.5%</b>	<b>\$ 11,929,700</b>	<b>-206.2%</b>
Operating Margin	-8.02%	7.10%	-213.0%	7.33%	-209.5%	-6.22%	5.89%	-205.5%	5.22%	-219.0%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 47,645	\$ 84,832	-43.8%	\$ 145,381	-67.2%	\$ 556,883	\$ 678,649	-17.9%	\$ 889,841	-37.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	5,000	20,833	-76.0%	-	0.0%	253,000	166,664	51.8%	300,260	-15.7%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	4,794,987	-	-	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	633,654	634,216	-0.1%	654,642	-3.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ (1,578,169)</b>	<b>\$ 2,311,805</b>	<b>-168.3%</b>	<b>\$ 2,377,925</b>	<b>-166.4%</b>	<b>\$ (5,157,331)</b>	<b>\$ 16,815,302</b>	<b>-130.7%</b>	<b>\$ 15,183,101</b>	<b>-134.0%</b>
Procure Capital Contribution	(1,708,092)	(1,774,638)	-3.7%	(2,780,407)	-38.6%	(15,642,394)	(16,047,879)	-2.5%	(14,479,901)	8.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (3,286,260)</b>	<b>\$ 537,167</b>	<b>-711.8%</b>	<b>\$ (402,482)</b>	<b>716.5%</b>	<b>\$ (20,799,725)</b>	<b>\$ 767,423</b>	<b>-2810.3%</b>	<b>\$ 703,200</b>	<b>-3057.9%</b>
Unrealized Gain/(Loss) on Investments	\$ (71,751)	\$ (6,822)	983.5%	\$ -	0.0%	\$ 114,273	\$ (52,976)	-315.7%	\$ (12,555)	-1010.2%
Investment in Subsidiaries	(18,007)	59,747	-130.1%	478,176	-103.8%	(37,715)	477,976	-107.9%	545,841	-106.9%
<b>CHANGE IN NET POSITION</b>	<b>\$ (3,376,018)</b>	<b>\$ 590,292</b>	<b>671.9%</b>	<b>\$ 75,693</b>	<b>4560.1%</b>	<b>\$ (20,723,166)</b>	<b>\$ 1,192,423</b>	<b>1837.9%</b>	<b>\$ 1,236,486</b>	<b>-1776.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 11,254,317	\$ 11,944,043	-5.8%	\$ 12,282,105	-8.4%	\$ 83,930,798	\$ 92,842,936	-9.6%	\$ 92,001,115	-8.8%
<b>TOTAL PATIENT REVENUE</b>	\$ 11,254,317	\$ 11,944,043	-5.8%	\$ 12,282,105	-8.4%	\$ 83,930,798	\$ 92,842,936	-9.6%	\$ 92,001,115	-8.8%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 5,197,907	\$ 5,912,745	-12.1%	\$ 5,047,233	3.0%	\$ 36,461,190	\$ 46,006,372	-20.7%	\$ 46,125,897	-21.0%
Policy Adjustments	1,963,405	1,357,772	44.6%	1,332,247	47.4%	9,052,344	10,558,434	-14.3%	13,464,755	-32.8%
Uninsured Discount	593,511	350,623	69.3%	1,010,681	-41.3%	5,630,434	2,685,951	109.6%	4,595,480	22.5%
Indigent	(29,916)	12,769	-334.3%	(64,377)	-53.5%	234,190	93,707	149.9%	12,935	1710.5%
Provision for Bad Debts	901,171	311,050	189.7%	1,248,354	-27.8%	7,872,526	2,393,276	228.9%	1,142,909	588.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 8,626,078	\$ 7,944,959	8.6%	\$ 8,574,137	0.6%	\$ 59,250,684	\$ 61,737,740	-4.0%	\$ 65,341,976	-9.3%
	76.65%	66.52%		69.81%		70.59%	66.50%		71.02%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ (1,093,750)	-100.0%	-	-		\$ 2,187,500	-100.0%
<b>NET PATIENT REVENUE</b>	\$ 2,628,239	\$ 3,999,084	-34.3%	\$ 2,614,217	0.5%	\$ 24,680,114	\$ 31,105,196	-20.7%	\$ 28,846,639	-14.4%
						29.4%				
<b>OTHER REVENUE</b>										
Other Income	\$ 194,281	\$ 199,762	-2.7%	\$ 158,071	22.9%	\$ 1,680,433	\$ 1,510,934	11.2%	\$ 1,240,623	35.5%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	\$ 2,822,520	\$ 4,198,846	-32.8%	\$ 2,772,289	1.8%	\$ 26,360,547	\$ 32,616,130	-19.2%	\$ 30,087,262	-12.4%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,533,343	\$ 4,149,985	-14.9%	\$ 3,813,450	-7.3%	\$ 29,660,182	\$ 32,512,194	-8.8%	\$ 30,246,578	-1.9%
Benefits	349,647	382,494	-8.6%	349,870	-0.1%	3,083,674	3,243,261	-4.9%	3,145,351	-2.0%
Temporary Labor	148,882	765,211	-80.5%	488,900	-69.5%	3,842,193	6,121,688	-37.2%	4,276,062	-10.1%
Physician Fees	109,434	169,369	-35.4%	135,743	-19.4%	1,459,542	1,373,351	6.3%	1,258,026	16.0%
Purchased Services	30,247	34,891	-13.3%	285,021	-89.4%	1,175,757	1,725,617	-31.9%	1,975,538	-40.5%
Supplies	103,470	158,523	-34.7%	169,810	-39.1%	1,026,878	1,185,458	-13.4%	1,185,510	-13.4%
Utilities	392	3,385	-88.4%	4,084	-90.4%	19,359	25,055	-22.7%	29,390	-34.1%
Repairs and Maintenance	-	906	-100.0%	-	0.0%	1,413	7,248	-80.5%	1,865	-24.2%
Leases and Rentals	165,943	169,113	-1.9%	175,081	-5.2%	1,339,877	1,351,627	-0.9%	1,395,131	-4.0%
Insurance	48,535	49,131	-1.2%	47,951	1.2%	384,829	391,983	-1.8%	387,811	-0.8%
Other Expense	32,314	72,510	-55.4%	63,106	-48.8%	437,009	580,641	-24.7%	506,739	-13.8%
<b>TOTAL OPERATING EXPENSES</b>	\$ 4,522,207	\$ 5,955,518	-24.1%	\$ 5,533,017	-18.3%	\$ 42,430,713	\$ 48,518,123	-12.5%	\$ 44,408,000	-4.5%
Depreciation/Amortization	\$ 8,405	\$ 17,966	-53.2%	\$ 19,679	-57.3%	\$ 125,939	\$ 145,886	-13.7%	\$ 159,163	-20.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 4,530,612	\$ 5,973,484	-24.2%	\$ 5,552,696	-18.4%	\$ 42,562,784	\$ 48,664,009	-12.5%	\$ 44,567,163	-4.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,708,092)	\$ (1,774,638)	3.7%	\$ (2,780,407)	-38.6%	\$ (16,202,237)	\$ (16,047,879)	-1.0%	\$ (14,479,901)	-11.9%
Operating Margin	-60.52%	-42.26%	43.2%	-100.29%	-39.7%	-61.46%	-49.20%	24.9%	-48.13%	27.7%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ 559,843	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,708,092	\$ 1,774,638	-3.7%	\$ 2,780,407	-38.6%	\$ 15,642,394	\$ 16,047,879	-2.5%	\$ 14,479,901	8.0%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,271	9,956	-26.97%	10,278	-29.26%	71,155	79,502	-10.50%	81,122	-12.29%
Total Hospital Visits	4,475	5,331	-16.06%	5,581	-19.82%	40,946	39,723	3.08%	43,134	-5.07%
Total Procedures	10,079	11,102	-9.21%	12,409	-18.78%	85,770	88,899	-3.52%	97,338	-11.88%
Total Surgeries	616	823	-25.15%	990	-37.78%	6,118	6,446	-5.09%	7,094	-13.76%
Total Provider FTE's	86.8	91.4	-5.03%	84.1	3.21%	81.9	91.4	-10.38%	84.4	-2.95%
Total Staff FTE's	79.3	136.3	-41.82%	120.0	-33.92%	108.1	136.3	-20.67%	119.5	-9.48%
Total Administrative FTE's	12.3	13.0	-5.38%	11.1	10.81%	12.3	13.0	-5.19%	11.9	3.46%
Total FTE's	178.4	240.7	-25.88%	215.2	-17.10%	202.4	240.7	-15.93%	215.8	-6.21%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 213,339	\$ 431,874	-50.6%	\$ 400,261	-46.7%	\$ 2,527,060	\$ 3,572,848	-29.3%	\$ 3,558,887	-29.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 213,339</b>	<b>\$ 431,874</b>	<b>-50.6%</b>	<b>\$ 400,261</b>	<b>-46.7%</b>	<b>\$ 2,527,060</b>	<b>\$ 3,572,848</b>	<b>-29.3%</b>	<b>\$ 3,558,887</b>	<b>-29.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 40,033	\$ 30,645	30.6%	\$ (32,756)	-222.2%	\$ 711,711	\$ 257,063	176.9%	\$ 226,372	214.4%
Self Pay Adjustments	36,842	6,395	476.1%	(7,759)	-574.8%	144,953	53,645	170.2%	42,414	241.8%
Bad Debts	79,117	194,404	-59.3%	268,664	-70.6%	667,958	1,630,746	-59.0%	1,461,123	-54.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 155,992</b>	<b>\$ 231,444</b>	<b>-32.6%</b>	<b>\$ 228,150</b>	<b>-31.6%</b>	<b>\$ 1,524,622</b>	<b>\$ 1,941,454</b>	<b>-21.5%</b>	<b>\$ 1,729,909</b>	<b>-11.9%</b>
	<b>73.1%</b>	<b>53.6%</b>		<b>57.0%</b>		<b>60.3%</b>	<b>54.3%</b>		<b>48.6%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 57,347</b>	<b>\$ 200,430</b>	<b>-71.4%</b>	<b>\$ 172,112</b>	<b>-66.7%</b>	<b>\$ 1,002,437</b>	<b>\$ 1,631,394</b>	<b>-38.6%</b>	<b>\$ 1,828,978</b>	<b>-45.2%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 26,866	\$ 7,846	0.0%	\$ 12,255	119.2%	\$ 213,571	\$ 62,768	0.0%	\$ 112,398	90.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 26,866</b>	<b>\$ 7,846</b>	<b>242.4%</b>	<b>\$ 12,255</b>	<b>119.2%</b>	<b>\$ 213,571</b>	<b>\$ 62,768</b>	<b>240.3%</b>	<b>\$ 112,398</b>	<b>90.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 84,212</b>	<b>\$ 208,276</b>	<b>-59.6%</b>	<b>\$ 184,367</b>	<b>-54.3%</b>	<b>\$ 1,216,008</b>	<b>\$ 1,694,162</b>	<b>-28.2%</b>	<b>\$ 1,941,376</b>	<b>-37.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 54,434	\$ 89,209	-39.0%	\$ 86,429	-37.0%	\$ 557,594	\$ 738,024	-24.4%	\$ 688,407	-19.0%
Benefits	16,368	25,257	-35.2%	19,723	-17.0%	143,759	198,157	-27.5%	181,088	-20.6%
Physician Services	68,800	108,619	-36.7%	118,870	-42.1%	600,081	898,595	-33.2%	851,520	-29.5%
Cost of Drugs Sold	3,271	8,546	-61.7%	7,510	-56.4%	44,722	70,702	-36.7%	46,370	-3.6%
Supplies	4,692	5,765	-18.6%	5,866	-20.0%	36,479	47,119	-22.6%	38,198	-4.5%
Utilities	3,095	2,842	8.9%	2,731	13.3%	21,911	23,007	-4.8%	21,629	1.3%
Repairs and Maintenance	1,125	1,892	-40.5%	714	57.6%	5,375	15,136	-64.5%	6,100	-11.9%
Leases and Rentals	491	391	25.5%	573	-14.3%	3,789	3,128	21.1%	3,476	9.0%
Other Expense	1,000	1,848	-45.9%	1,391	-28.1%	11,092	14,784	-25.0%	12,669	-12.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 153,276</b>	<b>\$ 244,369</b>	<b>-37.3%</b>	<b>\$ 243,806</b>	<b>-37.1%</b>	<b>\$ 1,424,803</b>	<b>\$ 2,008,652</b>	<b>-29.1%</b>	<b>\$ 1,849,457</b>	<b>-23.0%</b>
Depreciation/Amortization	\$ 4,620	\$ 5,203	-11.2%	\$ 4,841	-4.6%	\$ 37,505	\$ 40,949	-8.4%	\$ 40,597	-7.6%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 157,896</b>	<b>\$ 249,572</b>	<b>-36.7%</b>	<b>\$ 248,647</b>	<b>-36.5%</b>	<b>\$ 1,462,308</b>	<b>\$ 2,049,601</b>	<b>-28.7%</b>	<b>\$ 1,890,054</b>	<b>-22.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (73,683)</b>	<b>\$ (41,296)</b>	<b>-78.4%</b>	<b>\$ (64,280)</b>	<b>-14.6%</b>	<b>\$ (246,300)</b>	<b>\$ (355,439)</b>	<b>30.7%</b>	<b>\$ 51,322</b>	<b>-579.9%</b>
Operating Margin	-87.50%	-19.83%	341.3%	-34.87%	151.0%	-20.25%	-20.98%	-3.5%	2.64%	-866.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	752	1,131	-33.5%	1,162	-35.3%	7,234	9,361	-22.7%		0.0%
Average Revenue per Office Visit	283.70	381.85	-25.7%	344.46	-17.6%	349.33	381.67	-8.5%	368.49	-5.2%
Hospital FTE's (Salaries and Wages)	12.2	22.9	-46.9%	21.5	-43.4%	16.5	24.1	-31.4%	22.1	-25.1%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
MAY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 122,475	\$ 146,950	-16.7%	\$ 158,169	-22.6%	\$ 1,463,131	\$ 1,215,955	20.3%	\$ 1,587,877	-7.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 122,475</b>	<b>\$ 146,950</b>	<b>-16.7%</b>	<b>\$ 158,169</b>	<b>-22.6%</b>	<b>\$ 1,463,131</b>	<b>\$ 1,215,955</b>	<b>20.3%</b>	<b>\$ 1,587,877</b>	<b>-7.9%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 36,892	\$ (45,333)	-181.4%	\$ (9,549)	-486.4%	\$ 463,676	\$ (380,277)	-221.9%	\$ (173,375)	-367.4%
Self Pay Adjustments	12,496	(7,194)	-273.7%	(2,196)	-669.1%	134,890	(60,345)	-323.5%	(45,850)	-394.2%
Bad Debts	37,388	216,175	-82.7%	112,972	-66.9%	452,467	1,813,373	-75.0%	1,185,879	-61.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 86,776</b>	<b>\$ 163,648</b>	<b>-47.0%</b>	<b>\$ 101,227</b>	<b>-14.3%</b>	<b>\$ 1,051,033</b>	<b>\$ 1,372,751</b>	<b>-23.4%</b>	<b>\$ 966,653</b>	<b>8.7%</b>
			<b>70.85%</b>		<b>64.00%</b>			<b>71.83%</b>		<b>60.88%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 35,699</b>	<b>\$ (16,698)</b>	<b>-313.8%</b>	<b>\$ 56,941</b>	<b>-37.3%</b>	<b>\$ 412,098</b>	<b>\$ (156,796)</b>	<b>-362.8%</b>	<b>\$ 621,224</b>	<b>-33.7%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 35,699</b>	<b>\$ (16,698)</b>	<b>-313.8%</b>	<b>\$ 56,941</b>	<b>-37.3%</b>	<b>\$ 412,098</b>	<b>\$ (156,796)</b>	<b>-362.8%</b>	<b>\$ 621,224</b>	<b>-33.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 17,826	\$ 31,404	-43.2%	\$ 28,124	-36.6%	\$ 236,347	\$ 259,858	-9.0%	\$ 248,968	-5.1%
Benefits	5,360	8,891	-39.7%	6,418	-16.5%	60,935	69,771	-12.7%	65,492	-7.0%
Physician Services	37,671	58,866	-36.0%	34,458	9.3%	392,397	487,091	-19.4%	321,525	22.0%
Cost of Drugs Sold	1,719	1,584	8.5%	1,829	-6.1%	20,562	13,109	56.9%	17,201	19.5%
Supplies	142	3,495	-95.9%	(970)	-114.7%	8,527	28,695	-70.3%	37,806	-77.4%
Utilities	2,484	2,481	0.1%	2,231	11.3%	22,877	22,399	2.1%	19,632	16.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	56	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 65,201</b>	<b>\$ 106,728</b>	<b>-38.9%</b>	<b>\$ 72,090</b>	<b>-9.6%</b>	<b>\$ 741,708</b>	<b>\$ 880,979</b>	<b>-15.8%</b>	<b>\$ 710,625</b>	<b>4.4%</b>
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 237,390	\$ 319,866	-25.8%	\$ 320,937	-26.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 94,525</b>	<b>\$ 147,367</b>	<b>-35.9%</b>	<b>\$ 112,207</b>	<b>-15.8%</b>	<b>\$ 979,098</b>	<b>\$ 1,200,845</b>	<b>-18.5%</b>	<b>\$ 1,031,562</b>	<b>-5.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (58,826)</b>	<b>\$ (164,065)</b>	<b>-64.1%</b>	<b>\$ (55,266)</b>	<b>6.4%</b>	<b>\$ (567,000)</b>	<b>\$ (1,357,641)</b>	<b>-58.2%</b>	<b>\$ (410,339)</b>	<b>38.2%</b>
Operating Margin	-164.78%	982.54%	-116.8%	-97.06%	69.8%	-137.59%	865.86%	-115.9%	-66.05%	108.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	379	437	-13.3%	469	-19.2%	4,069	3,616	12.5%	4,872	-16.5%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	<b>379</b>	<b>437</b>	<b>-13.3%</b>	<b>469</b>	<b>-19.2%</b>	<b>4,069</b>	<b>3,616</b>	<b>12.5%</b>	<b>4,872</b>	<b>0.0%</b>
Average Revenue per Office Visit	323.15	336.27	-3.9%	337.25	-4.2%	359.58	336.27	6.9%	265.22	35.6%
Hospital FTE's (Salaries and Wages)	4.8	8.6	-44.6%	8.0	-40.5%	8.1	9.0	-10.8%	8.9	-9.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
MAY 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 27,837,506	36.2%	\$ 38,292,272	37.3%	\$ 274,065,858	37.5%	\$ 315,198,072	39.0%
Medicaid	9,500,343	12.3%	8,801,615	8.6%	89,053,295	12.2%	80,876,799	10.0%
Commercial	21,854,466	28.4%	31,075,188	30.2%	215,947,523	29.6%	231,823,864	28.7%
Self Pay	17,827,097	23.2%	19,255,102	18.7%	128,942,418	17.6%	146,551,468	18.2%
Other	(90,342)	-0.1%	5,377,622	5.2%	22,677,919	3.1%	32,846,009	4.1%
<b>TOTAL</b>	<b>\$ 76,929,071</b>	<b>100.0%</b>	<b>\$ 102,801,799</b>	<b>100.0%</b>	<b>\$ 730,687,013</b>	<b>100.0%</b>	<b>\$ 807,296,212</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,397,419	35.4%	\$ 8,054,937	38.7%	\$ 55,772,736	38.5%	\$ 61,375,809	39.1%
Medicaid	2,283,288	18.4%	2,419,565	11.6%	18,630,044	12.9%	18,187,787	11.5%
Commercial	4,493,918	36.2%	7,739,736	37.3%	54,259,184	37.5%	60,091,441	38.1%
Self Pay	904,637	7.3%	1,635,425	7.9%	9,511,837	6.6%	11,707,809	7.4%
Other	335,855	2.7%	927,352	4.5%	6,566,692	4.5%	6,184,758	3.9%
<b>TOTAL</b>	<b>\$ 12,415,117</b>	<b>100.0%</b>	<b>\$ 20,777,015</b>	<b>100.0%</b>	<b>\$ 144,740,492</b>	<b>100.0%</b>	<b>\$ 157,547,604</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MAY 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 56,506	26.5%	\$ 51,998	13.0%	\$ 454,454	18.0%	\$ 492,116	13.8%
Medicaid	48,062	22.5%	156,435	39.1%	972,690	38.5%	1,530,139	43.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,695	17.7%	84,163	21.0%	426,527	16.9%	694,949	19.5%
Self Pay	71,077	33.3%	106,189	26.5%	667,677	26.4%	832,745	23.4%
Other	-	0.0%	1,476	0.4%	5,712	0.2%	8,938	0.3%
<b>TOTAL</b>	<b>\$ 213,339</b>	<b>100.0%</b>	<b>\$ 400,261</b>	<b>100.0%</b>	<b>\$ 2,527,060</b>	<b>100.0%</b>	<b>\$ 3,558,887</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,763	22.7%	\$ 6,398	6.6%	\$ 377,882	38.2%	\$ 52,254	6.7%
Medicaid	24,052	34.6%	40,743	42.0%	336,515	34.0%	362,953	46.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,084	18.9%	29,201	30.1%	117,468	11.9%	214,294	27.4%
Self Pay	16,256	23.4%	20,655	21.3%	152,028	15.4%	151,344	19.4%
Other	245	0.4%	5	0.0%	4,781	0.5%	447	0.1%
<b>TOTAL</b>	<b>\$ 69,400</b>	<b>100.0%</b>	<b>\$ 97,003</b>	<b>100.0%</b>	<b>\$ 988,673</b>	<b>100.0%</b>	<b>\$ 781,293</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MAY 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 31,403	25.6%	\$ 48,949	30.9%	\$ 346,418	23.7%	\$ 304,964	19.2%
Medicaid	31,514	25.7%	\$ 32,628	20.6%	379,413	25.9%	575,895	36.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	22,260	18.2%	\$ 26,110	16.5%	305,381	20.9%	302,480	19.0%
Self Pay	37,580	30.7%	\$ 50,481	31.9%	428,857	29.3%	404,252	25.5%
Other	(281)	-0.2%	\$ -	0.0%	3,061	0.2%	286	0.0%
<b>TOTAL</b>	<b>\$ 122,475</b>	<b>100.0%</b>	<b>\$ 158,169</b>	<b>100.0%</b>	<b>\$ 1,463,131</b>	<b>100.0%</b>	<b>\$ 1,587,877</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,344	18.4%	\$ 10,498	27.9%	\$ 102,977	26.3%	\$ 70,875	18.7%
Medicaid	16,439	41.0%	12,958	34.4%	121,233	31.1%	150,007	39.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,962	24.9%	7,022	18.6%	88,541	22.6%	104,056	27.5%
Self Pay	6,187	15.5%	7,175	19.1%	76,454	19.6%	53,916	14.2%
Other	72	0.2%	-	0.0%	1,715	0.4%	16	0.0%
<b>TOTAL</b>	<b>\$ 40,004</b>	<b>100.0%</b>	<b>\$ 37,652</b>	<b>100.0%</b>	<b>\$ 390,920</b>	<b>100.0%</b>	<b>\$ 378,870</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
MAY 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 20,627,765	\$ -	\$ 20,627,765
Mission Fitness	384,729	-	384,729
Petty Cash	8,950	-	8,950
Dispro	-	2,986,322	2,986,322
General Liability	-	682,391	682,391
Professional Liability	-	91,120	91,120
Funded Worker's Compensation	-	568,310	568,310
Funded Depreciation	-	14,600,106	14,600,106
Designated Funds	-	1,227,642	1,227,642
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 21,021,445	<b>\$ 20,155,892</b>	<b>\$ 41,177,336</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 2,400,000	\$ 2,400,000
Funded Depreciation	-	20,000,000	20,000,000
Funded Worker's Compensation	-	1,700,000	1,700,000
General Liability	-	2,300,000	2,300,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	2,000,000	2,030,802
Allowance for Change in Market Values	-	82,130	82,130
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 31,482,130	<b>\$ 31,512,932</b>
Total Unrestricted Cash and Investments			<b>\$ 72,690,268</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,841,578	\$ -	\$ 3,841,578
Assets Held By Trustee - Debt Payment Reserves	946,345	-	946,345
Assets Held In Endowment-Board Designated	-	6,375,547	6,375,547
Restricted TPC, LLC-Equity Stake	522,753	-	522,753
Restricted MCH West Texas Services-Equity Stake	2,194,805	-	2,194,805
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 7,505,481	\$ 6,375,547	<b>\$ 13,881,028</b>

Total Cash & Investments **\$ 86,571,295**

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
MAY 2020**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (20,723,166)	\$ -	\$ (20,723,166)
Noncash Expenses:			
Depreciation and Amortization	11,947,504	82,487	12,029,991
Unrealized Gain/Loss on Investments	114,273	-	114,273
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	9,096,112	(990,969)	8,105,143
Taxes Receivable/Deferred	8,021,635	(280,852)	7,740,783
Inventories, Prepaids and Other	(1,256,384)	109,799	(1,146,585)
Accounts Payable	7,501,704	1,246,251	8,747,955
Accrued Expenses	(2,801,539)	(166,667)	(2,968,206)
Due to Third Party Payors	(273,728)	-	(273,728)
Accrued Post Retirement Benefit Costs	<u>5,130,924</u>	<u>-</u>	<u>5,130,924</u>
Net Cash Provided by Operating Activities	<u>\$ 16,757,334</u>	<u>\$ 50</u>	<u>\$ 16,757,383</u>
Cash Flows from Investing Activities:			
Investments	\$ 12,652,510	\$ -	\$ 12,652,510
Acquisition of Property and Equipment	<u>(8,003,647)</u>	<u>-</u>	<u>(8,003,647)</u>
Net Cash used by Investing Activities	<u>\$ 4,648,863</u>	<u>\$ -</u>	<u>\$ 4,648,863</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ (1,544,409)	\$ -	\$ (1,544,409)
Net Repayment of Long-term Debt/Bond Issuance	<u>575,449</u>	<u>-</u>	<u>575,449</u>
Net Cash used by Financing Activities	<u>(968,961)</u>	<u>0</u>	<u>(968,960)</u>
Net Increase (Decrease) in Cash	20,437,236	50	20,437,286
Beginning Cash & Cash Equivalents @ 9/30/2019	<u>34,621,128</u>	<u>4,700</u>	<u>34,625,828</u>
Ending Cash & Cash Equivalents @ 5/31/2020	<u>\$ 55,058,364</u>	<u>\$ 4,750</u>	<u>\$ 55,063,114</u>
<hr/>			
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 41,177,336	\$ 4,750	\$ 41,182,086
Restricted Assets	<u>13,881,028</u>	<u>-</u>	<u>13,881,028</u>
Ending Cash & Cash Equivalents @ 5/31/2020	<u>\$ 55,058,364</u>	<u>\$ 4,750</u>	<u>\$ 55,063,114</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2020**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
FEBRUARY	6,455,075	1,510,369	4,944,706	5,039,715	1,415,360
MARCH	1,361,450	1,510,369	(148,919)	1,683,658	(322,208)
APRIL	271,564	1,510,369	(1,238,805)	315,850	(44,285)
MAY	254,701	1,510,369	(1,255,668)	163,395	91,307
TOTAL	<u>\$ 17,996,921</u>	<u>\$ 12,082,952</u>	<u>\$ 5,913,969</u>	<u>\$ 15,840,155</u>	<u>\$ 2,156,766</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
FEBRUARY	3,771,703	4,566,473	(794,770)	4,702,958	(931,255)
MARCH	3,855,612	4,638,267	(782,655)	4,472,410	(616,798)
APRIL	4,710,736	4,803,821	(93,085)	4,682,192	28,545
MAY	4,055,799	5,327,102	(1,271,303)	4,727,670	(671,871)
SUB TOTAL	32,756,672	35,901,013	(3,144,341)	37,526,030	(4,769,358)
ACCRUAL	(3,440,572)	-	(3,440,572)	-	(3,440,572)
TOTAL	<u>\$ 29,316,100</u>	<u>\$ 35,901,013</u>	<u>\$ (6,584,913)</u>	<u>\$ 37,526,030</u>	<u>\$ (8,209,930)</u>
TAX REVENUE	<u><b>\$ 47,313,021</b></u>	<u><b>\$ 47,983,965</b></u>	<u><b>\$ (670,944)</b></u>	<u><b>\$ 53,366,185</b></u>	<u><b>\$ (6,053,164)</b></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2020**

<b>CASH ACTIVITY</b>	<b>TAX (IGT) ASSESSED</b>	<b>GOVERNMENT PAYOUT</b>	<b>NET INFLOW</b>
<b>DSH</b>			
1st Qtr	\$ (1,200,156)	\$ 3,056,849	\$ 1,856,693
2nd Qtr	(668,408)	1,709,047	1,040,639
3rd Qtr	(5,616,330)	17,060,305	11,443,975
4th Qtr	-	-	-
<b>DSH TOTAL</b>	<b>\$ (7,484,895)</b>	<b>\$ 21,826,201</b>	<b>\$ 14,341,307</b>
<b>UC</b>			
1st Qtr	\$ -	\$ -	-
2nd Qtr	(503,626)	1,287,716	784,090
3rd Qtr	-	-	-
4th Qtr	-	-	-
<b>UC TOTAL</b>	<b>\$ (503,626)</b>	<b>\$ 1,287,716</b>	<b>\$ 784,090</b>
<b>DSRIP</b>			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(1,803,212)	4,600,459	2,797,247
3rd Qtr	-	-	-
4th Qtr	-	-	-
<b>DSRIP UPL TOTAL</b>	<b>\$ (1,803,212)</b>	<b>\$ 4,600,459</b>	<b>\$ 2,797,247</b>
<b>UHRIP</b>			
1st Qtr	\$ (1,880,035)	\$ 1,978,942	\$ 98,907
2nd Qtr	-	513,321	513,321
3rd Qtr	-	-	-
4th Qtr	-	-	-
<b>UHRIP TOTAL</b>	<b>\$ (1,880,035)</b>	<b>\$ 2,492,262</b>	<b>\$ 612,227</b>
<b>GME</b>			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(220,796)	564,552	343,756
3rd	-	-	-
4th Qtr	-	-	-
<b>GME TOTAL</b>	<b>\$ (220,796)</b>	<b>\$ 564,552</b>	<b>\$ 343,756</b>
<b>Blended Cash Activity</b>	<b>\$ (11,892,564)</b>	<b>\$ 30,771,191</b>	<b>\$ 18,878,627</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2020 Accrued / (Deferred) Adjustments:**

	<b>BLENDED</b>
DSH Accrual	\$ 9,296,814
Uncompensated Care Accrual	9,786,641
URIP	(3,153,816)
GME	752,736
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>16,682,374</b>
DSRIP Accrual	3,835,672
<b>Total Adjustments</b>	<b>\$ 20,518,046</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF MAY 31, 2020**

<b>ITEM</b>	<b>CIP BALANCE AS OF 4/30/2020</b>	<b>MAY "+" ADDITIONS</b>	<b>MAY "- " ADDITIONS</b>	<b>MAY TRANSFERS</b>	<b>CIP BALANCE AS OF 5/31/2020</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<b><u>RENOVATIONS</u></b>									
IICU/CCU UPGRADES	393,407	-	-	-	393,407	-	393,407	500,000	106,593
IDIABETES CENTER	190,601	2,698	-	-	193,299	-	193,299	150,000	(43,299)
IODP MOB UPGRADES	115,107	33,428	-	-	148,534	-	148,534	150,000	1,466
IREGIONAL LAB	5,603	6,250	-	-	11,853	-	11,853	150,000	138,148
ISUITE 250 CHW	40,527	592	-	-	41,119	-	41,119	442,500	401,381
IBUSINESS OFFICE RENOVATION	-	-	-	-	-	-	-	75,000	75,000
<b>SUB-TOTAL</b>	<b>\$ 745,243</b>	<b>\$ 42,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 788,211</b>	<b>\$ -</b>	<b>\$ 788,211</b>	<b>\$ 1,467,500</b>	<b>\$ 679,289</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
IL&D SLEEP ROOM	10,802	-	-	-	10,802	-	10,802	45,000	34,198
IREFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
IREHAB EXPANSION	40,167	-	-	-	40,167	-	40,167	25,000	(15,167)
ICATH LAB #2 REPLACEMENT	2,488	-	-	-	2,488	-	2,488	20,000	17,512
ILOADING DOCK IMPROVEMENTS	28,748	3,340	-	-	32,088	-	32,088	40,000	7,912
<b>SUB-TOTAL</b>	<b>\$ 82,205</b>	<b>\$ 3,340</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,545</b>	<b>\$ -</b>	<b>\$ 85,545</b>	<b>\$ 160,000</b>	<b>\$ 74,455</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,104,210	\$ -	\$ (169,722)	\$ -	\$ 1,934,488	\$ -	\$ 1,934,488	\$ 2,000,000	\$ 65,512
<b>SUB-TOTAL</b>	<b>\$ 2,104,210</b>	<b>\$ -</b>	<b>\$ (169,722)</b>	<b>\$ -</b>	<b>\$ 1,934,488</b>	<b>\$ -</b>	<b>\$ 1,934,488</b>	<b>\$ 2,000,000</b>	<b>\$ 65,512</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 2,931,658</b>	<b>\$ 46,308</b>	<b>\$ (169,722)</b>	<b>\$ -</b>	<b>\$ 2,808,244</b>	<b>\$ -</b>	<b>\$ 2,808,244</b>	<b>\$ 3,627,500</b>	<b>\$ 819,256</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**MAY 2020**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
None		\$ -
<b>TOTAL PROJECT TRANSFERS</b>		\$ -
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		\$ -
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2020 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
MAY 2020**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-19	ER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	9C TELEMETRY UPGRADE	6190	45,000	-	33,964	11,036
Oct-19	Imaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	Anesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	Cart	6620	-	-	4,876	(4,876)
Oct-19	Savi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	Walter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	Portable Monitors	6850	-	-	20,744	(20,744)
Oct-19	Bio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	Isolation Room Renovations	8200	151,650	-	179,298	(27,648)
Nov-19	Procure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	Windows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	Ice Maker	8020	-	-	3,500	(3,500)
Nov-19	Monitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	Air Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	Vital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	Drainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	ER Restrooms Renovation	8200	45,000	-	29,137	15,863
Dec-19	PeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	Honda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	Steamer	8020	-	-	6,937	(6,937)
Jan-20	RF Controller	6620	-	-	27,500	(27,500)
Jan-20	Hot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
Feb-20	Pathology Renovation	7040	20,000	-	16,033	3,967
Feb-20	SQL Server	9100	-	-	44,941	(44,941)
Feb-20	Prime TC Swing - Away Model	7230	-	-	2,836	(2,836)
Feb-20	Fluent System	6620	-	-	27,000	(27,000)
Feb-20	AED Wall Mount Bracket for Lifepak	6850	-	-	2,791	(2,791)
Mar-20	Security Fencing - Family Health Clinic	8200	45,000	-	23,224	21,776
May-20	Imaging C-Arm	7260	-	-	279,876	(279,876)
			<b>\$ 1,405,450</b>	<b>\$ -</b>	<b>\$ 2,003,763</b>	<b>\$ (598,313)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
MAY 2020**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (4,950,016)	\$ 94,477	\$ -	\$ (5,044,493)
AR UNCOMPENSATED CARE	9,002,550	-	-	9,002,550
AR DSRIP	4,209,753	3,171,328	-	1,038,425
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	426,697	4,192,740	-	(3,766,043)
AR GME	408,980	-	-	408,980
AR BAB REVENUE	238,590	82,117	-	156,473
AR PHYSICIAN GUARANTEES	153,392	210,927	-	(57,535)
AR ACCRUED INTEREST	155,532	220,763	-	(65,231)
AR OTHER:	1,926,322	1,966,337	45,727	(85,742)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,926,322	1,966,337	45,727	(85,742)
AR DUE FROM THIRD PARTY PAYOR	<u>2,478,844</u>	<u>4,281,519</u>	<u>-</u>	<u>(1,802,675)</u>
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<u>\$ 13,835,479</u>	<u>\$ 12,414,472</u>	<u>\$ 45,727</u>	<u>\$ 1,375,280</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
MAY 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
9 CENTRAL	0.2	1.9	-89.4%	4.2	-95.1%	3.4	2.2	52.9%	2.2	56.5%
5 CENTRAL	1.9	0.2	726.8%	1.9	-3.5%	2.5	0.3	898.3%	0.2	912.0%
CARDIOPULMONARY	2.1	-	0.0%	-	0.0%	2.4	-	0.0%	0.3	767.3%
PM&R - PHYSICAL	-	1.9	-100.0%	1.6	-100.0%	2.1	2.0	5.1%	0.3	593.5%
OPERATING ROOM	-	-	0.0%	-	0.0%	2.1	-	0.0%	-	0.0%
6 Central	0.8	0.3	154.0%	2.0	-58.8%	2.1	0.3	504.4%	0.3	515.0%
INTENSIVE CARE UNIT 4 (CCU)	0.1	0.3	-82.9%	0.3	-81.2%	1.8	0.3	423.0%	0.3	428.4%
STERILE PROCESSING	0.3	-	0.0%	3.3	-91.6%	1.6	-	0.0%	4.1	-61.6%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	1.5	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	0.0	-100.0%	0.2	-100.0%	1.5	0.0	3058.2%	0.0	2996.2%
7 CENTRAL	-	0.0	-100.0%	-	0.0%	1.4	0.0	12264.4%	0.0	15292.2%
8 CENTRAL	0.8	0.1	548.0%	1.0	-19.5%	1.3	0.1	911.2%	0.1	942.6%
4 CENTRAL	0.5	0.1	847.6%	0.3	70.2%	1.2	0.1	2147.0%	0.1	2131.2%
4 EAST	-	0.3	-100.0%	1.2	-100.0%	1.0	0.3	203.2%	0.3	202.6%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.5	-100.0%	-	0.0%	0.4	0.5	-23.1%	-	0.0%
IMAGING - ULTRASOUND	-	0.2	-100.0%	-	0.0%	0.4	0.3	41.2%	0.7	-49.2%
NURSING ORIENTATION	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
6 West	-	0.2	-100.0%	0.8	-100.0%	0.2	0.2	26.6%	0.2	29.2%
RAD MCH CVI	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
DISASTER AND EMERGENCY OPERATIONS	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	-	0.0%	0.1	-	0.0%	0.4	-75.3%
EMERGENCY DEPARTMENT	-	-	0.0%	0.0	-100.0%	0.1	-	0.0%	0.0	1340.6%
INPATIENT REHAB	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.5	-91.2%
PM&R - SPEECH	-	0.2	-100.0%	0.8	-100.0%	0.0	0.2	-85.3%	0.2	-81.8%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INTENSIVE CARE UNIT 2	0.4	0.2	77.1%	-	0.0%	0.1	0.2	-72.0%	0.2	-71.7%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	0.2	-100.0%	-	0.1	-100.0%	0.2	-100.0%
PM&R - OCCUPATIONAL	-	0.9	-100.0%	-	0.0%	-	1.0	-100.0%	0.4	-100.0%
TRAUMA SERVICE	-	-	0.0%	1.1	-100.0%	-	-	0.0%	0.6	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
FINANCIAL ACCOUNTING	-	-	0.0%	1.9	-100.0%	-	-	0.0%	1.3	-100.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
IT OPERATIONS	-	-	0.0%	0.8	-100.0%	-	-	0.0%	1.0	-100.0%
ADMINISTRATION	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.1	-100.0%
<b>SUBTOTAL</b>	<b>7.0</b>	<b>7.7</b>	<b>-8.3%</b>	<b>22.3</b>	<b>-68.5%</b>	<b>28.3</b>	<b>8.3</b>	<b>240.4%</b>	<b>15.2</b>	<b>86.4%</b>
<b>TRANSITION LABOR</b>										
LABORATORY - CHEMISTRY	3.0	2.8	6.4%	5.7	-47.1%	3.0	3.0	-0.2%	4.5	-33.2%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	1.3	-100.0%	0.8	-	0.0%	3.2	-74.2%
INPATIENT REHAB - THERAPY	-	1.0	-100.0%	1.1	-100.0%	0.8	1.0	-28.5%	1.0	-21.8%
7 CENTRAL	-	0.1	-100.0%	3.2	-100.0%	0.7	0.1	650.5%	3.5	-81.2%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	5.0	-100.0%	0.5	0.1	574.2%	5.6	-91.9%
PM&R - OCCUPATIONAL	-	0.9	-100.0%	0.8	-100.0%	0.3	1.0	-66.4%	1.0	-65.6%
INTENSIVE CARE UNIT 2	-	0.1	-100.0%	1.7	-100.0%	0.3	0.1	396.1%	1.8	-82.9%
4 EAST	-	-	0.0%	2.4	-100.0%	0.1	-	0.0%	2.1	-97.1%
9 CENTRAL	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.1	-91.9%
8 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	2.0	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	0.3	-100.0%	-	1.0	-100.0%	1.2	-100.0%
OPERATING ROOM	-	1.9	-100.0%	0.4	-100.0%	-	2.0	-100.0%	1.6	-100.0%
6 Central	-	-	0.0%	1.1	-100.0%	-	-	0.0%	0.9	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.0	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
4 CENTRAL	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.1	-100.0%
LABOR AND DELIVERY	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
5 WEST	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
<b>SUBTOTAL</b>	<b>3.0</b>	<b>7.7</b>	<b>-61.3%</b>	<b>24.2</b>	<b>-87.7%</b>	<b>6.4</b>	<b>8.3</b>	<b>-22.4%</b>	<b>30.5</b>	<b>-78.9%</b>
<b>GRAND TOTAL</b>	<b>10.0</b>	<b>15.4</b>	<b>-34.9%</b>	<b>46.6</b>	<b>-78.5%</b>	<b>34.8</b>	<b>16.6</b>	<b>109.2%</b>	<b>45.7</b>	<b>-23.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
MAY 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 2,079	\$ -	\$ 2,079	100.0%	\$ -	100.0%	\$ 329,166	\$ -	\$ 329,166	100.0%	\$ -	100.0%
RT TEMPORARY LABOR	36,137	-	36,137	100.0%	-	100.0%	319,462	-	319,462	100.0%	26,988	1083.7%
5C TEMPORARY LABOR	22,309	2,773	19,536	704.5%	23,208	-3.9%	226,106	24,036	237,070	986.3%	23,208	1025.1%
6C TEMPORARY LABOR	11,185	4,298	6,887	160.2%	26,096	-57.1%	261,874	35,691	191,183	535.7%	34,462	558.3%
L & D TEMPORARY LABOR	-	588	(588)	-100.0%	2,703	-100.0%	183,505	4,750	178,755	3763.3%	4,694	3809.3%
IMCU9 TEMPORARY LABOR	2,539	24,212	(21,673)	-89.5%	59,303	-95.7%	388,754	218,157	170,597	78.2%	209,080	85.3%
DIAG TEMPORARY LABOR	5,818	-	5,818	100.0%	-	100.0%	163,083	-	163,083	100.0%	-	100.0%
7C TEMPORARY LABOR	986	116	870	749.9%	-	100.0%	153,645	998	152,647	15295.3%	673	15694.1%
ICU4 TEMPORARY LABOR	851	4,875	(4,024)	-82.5%	1,996	-57.4%	191,250	42,114	149,136	354.1%	40,814	368.6%
SP Temporary Labor	4,638	-	4,638	100.0%	41,203	-88.7%	146,933	-	146,933	100.0%	374,433	-60.8%
8C TEMPORARY LABOR	9,000	1,320	7,680	581.8%	10,683	-15.8%	130,376	11,124	119,252	1072.0%	10,683	1120.4%
IMCU4 TEMPORARY LABOR	16,715	1,218	15,497	1272.3%	7,082	136.0%	128,338	9,801	118,537	1209.4%	9,681	1225.6%
4E TEMPORARY LABOR	-	3,998	(3,998)	-100.0%	16,365	-100.0%	121,369	34,536	86,833	251.4%	33,916	257.8%
PT TEMPORARY LABOR	-	27,694	(27,694)	-100.0%	26,354	-100.0%	285,849	234,849	51,000	21.7%	39,527	623.2%
MED STAFF TEMPORARY LABOR	-	15,012	(15,012)	-100.0%	-	100.0%	92,183	120,096	(27,914)	-23.2%	-	100.0%
ALL OTHER	26,419	28,831	(2,412)	-8.4%	72,673	-63.6%	273,639	241,856	31,783	13.1%	679,463	-59.7%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 138,675</b>	<b>\$ 114,935</b>	<b>\$ 23,740</b>	<b>20.7%</b>	<b>\$ 287,666</b>	<b>-51.8%</b>	<b>\$ 3,395,530</b>	<b>\$ 978,008</b>	<b>\$ 2,417,522</b>	<b>247.2%</b>	<b>\$ 1,487,923</b>	<b>128.2%</b>
ICU4 TRANSITION LABOR	\$ -	\$ -	\$ -	100.0%	\$ 12,534	-100.0%	\$ 72,021	\$ -	\$ 72,021	100.0%	\$ 253,800	-71.6%
7C TRANSITION LABOR	-	936	(936)	-100.0%	33,242	-100.0%	57,798	8,032	49,766	619.6%	288,987	-80.0%
CHEM TRANSITION LABOR	19,141	18,305	836	4.6%	47,848	-60.0%	197,450	155,305	42,145	27.1%	280,938	-29.7%
REHAB TRANSITION LABOR	-	11,182	(11,182)	-100.0%	11,256	-100.0%	63,920	96,525	(32,605)	-33.8%	63,785	0.2%
ALL OTHER	-	35,983	(35,983)	-100.0%	141,756	-100.0%	88,878	300,574	(211,696)	-70.4%	1,675,432	-94.7%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 19,141</b>	<b>\$ 66,406</b>	<b>\$ (47,265)</b>	<b>-71.2%</b>	<b>\$ 246,637</b>	<b>-92.2%</b>	<b>\$ 480,067</b>	<b>\$ 560,436</b>	<b>\$ (80,369)</b>	<b>-14.3%</b>	<b>\$ 2,562,943</b>	<b>-81.3%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 157,817</b>	<b>\$ 181,341</b>	<b>\$ (23,524)</b>	<b>-13.0%</b>	<b>\$ 534,302</b>	<b>-70.5%</b>	<b>\$ 3,875,597</b>	<b>\$ 1,538,444</b>	<b>\$ 2,337,153</b>	<b>151.9%</b>	<b>\$ 4,050,866</b>	<b>-4.3%</b>
PA OTHER PURCH SVCS	\$ 656,902	\$ 151,904	\$ 504,998	332.4%	\$ 30,722	2038.2%	\$ 4,860,580	\$ 1,195,632	\$ 3,664,948	306.5%	\$ 1,221,516	297.9%
HIM CODING SERVICES	68,430	23,250	45,180	194.3%	298,842	-77.1%	2,625,578	477,354	2,148,224	450.0%	3,006,382	-12.7%
ECHDA OTHER PURCH SVCS	231,710	191,395	40,315	21.1%	125,000	85.4%	1,805,041	1,531,160	273,881	17.9%	1,110,144	62.6%
PA ELIGIBILITY FEES	41,106	34,846	6,260	18.0%	56,100	-26.7%	518,126	274,272	243,854	88.9%	301,332	71.9%
ADMIN LEGAL FEES	26,419	39,583	(13,164)	-33.3%	54,893	-51.9%	526,488	316,664	209,824	66.3%	364,478	44.4%
ADM PHYS RECRUITMENT	2,948	4,293	(1,345)	-31.3%	-	100.0%	220,058	34,344	185,714	540.7%	43,634	404.3%
COMPLIANCE CONSULTING FEES	14,852	10,112	4,740	46.9%	31,347	-52.6%	231,731	80,896	150,835	186.5%	124,190	86.6%
AMBULANCE FEES	29,150	11,173	17,977	160.9%	11,962	143.7%	231,968	87,943	144,025	163.8%	69,482	233.9%
DIET OTHER PURCH SVCS	25,630	9,746	15,884	163.0%	12,056	112.6%	208,899	77,968	128,931	165.4%	85,558	141.8%
NSG OTHER PURCH SVCS	9,774	5,736	4,038	70.4%	7,567	29.2%	133,362	45,888	87,474	190.6%	37,535	255.3%
MED ASSETS CONTRACT	24,073	25,148	(1,075)	-4.3%	200	11936.7%	287,847	201,184	86,663	43.1%	97,772	194.4%
SP OTHER PURCH SVCS	7,129	35,000	(27,871)	-79.6%	51,039	-86.0%	361,534	280,000	81,534	29.1%	250,009	44.6%
ADMIN OTHER FEES	13,102	19,120	(6,018)	-31.5%	17,393	-24.7%	207,130	152,960	54,170	35.4%	195,022	6.2%
OTHER PURCH SVCS	33,313	-	33,313	100.0%	-	100.0%	70,075	-	70,075	100.0%	-	100.0%
OR FEES ( PERFUSSION SERVICES )	48,804	28,135	20,669	73.5%	39,777	22.7%	272,224	225,080	47,144	20.9%	231,672	17.5%
FA EXTERNAL AUDIT FEES	-	18,000	(18,000)	-100.0%	-	100.0%	188,211	144,000	44,211	30.7%	179,288	5.0%
CREDIT CARD FEES	17,457	19,354	(1,897)	-9.8%	27,816	-37.2%	187,334	152,336	34,998	23.0%	176,184	6.3%
LAB ADMIN OTHER PURCH SVCS	3,309	4,303	(994)	-23.1%	7,433	-55.5%	67,040	34,424	32,616	94.7%	38,178	75.6%
ADM APPRAISAL DIST FEE	-	17,575	(17,575)	-100.0%	8,000	-100.0%	168,987	140,600	28,387	20.2%	109,461	54.4%
NSG ED OTHER PURCH SVCS	6,491	7,865	(1,374)	-17.5%	6,406	1.3%	89,815	62,920	26,895	42.7%	73,913	21.5%
MM OTHER PURCH SVCS	5,772	5,667	105	1.9%	5,614	2.8%	66,152	45,336	20,816	45.9%	43,977	50.4%
ENGINEERING OTHER PURCH SVCS	6,218	7,347	(1,129)	-15.4%	5,549	12.0%	77,013	58,776	18,237	31.0%	57,625	33.6%
PH CONTRACT PURCH SVC	8,901	7,278	1,623	22.3%	12,724	-30.0%	74,979	58,224	16,755	28.8%	63,271	18.5%
MED STAFF REVIEW FEES	6,265	8,058	(1,793)	-22.3%	11,881	-47.3%	52,498	64,464	(11,966)	-18.6%	43,646	20.3%
340B CONTRACT PURCH SVC	8,602	8,333	269	3.2%	7,379	16.6%	53,426	66,664	(13,238)	-19.9%	76,871	-30.5%
REHAB OTHER PURCH SVCS	7,720	11,552	(3,832)	-33.2%	10,150	-23.9%	70,604	92,416	(21,812)	-23.6%	96,051	-26.5%
UC-WEST CLINIC - PURCH SVCS-OTHER	24,877	30,901	(6,024)	-19.5%	23,127	7.6%	232,878	247,208	(14,330)	-5.8%	232,700	0.1%
FA AUDIT FEES - INTERNAL	-	13,998	(13,998)	-100.0%	-	100.0%	71,720	111,984	(40,264)	-36.0%	62,240	15.2%
FIN ACCT COST REPORT/CONSULTANT FEES	1,555	14,643	(13,088)	-89.4%	7,804	-80.1%	75,021	117,144	(42,123)	-36.0%	152,522	-50.8%
MISSION FITNESS OTHER PURCH SVCS	9,582	14,376	(4,794)	-33.3%	11,901	-19.5%	73,671	122,581	(48,910)	-39.9%	87,234	-15.5%
IT INFORMATION SOLUTIONS SVCS	24,531	45,952	(21,421)	-46.6%	43,665	-43.8%	300,733	367,616	(66,883)	-18.2%	179,582	67.5%
PHARMACY SERVICES	5,601	23,545	(17,944)	-76.2%	21,365	-73.8%	86,580	188,360	(101,780)	-54.0%	212,701	-59.3%
COMM REL MEDIA PLACEMENT	50,356	50,000	356	0.7%	6,876	632.4%	294,083	400,000	(105,917)	-26.5%	169,647	73.3%
PRIMARY CARE WEST OTHER PURCH SVCS	37,671	58,866	(21,196)	-36.0%	34,458	9.3%	392,397	487,091	(94,694)	-19.4%	321,525	22.0%
DIALYSIS SERVICES	102,598	124,990	(22,392)	-17.9%	90,202	13.7%	906,435	1,076,492	(170,057)	-15.8%	1,105,197	-18.0%
ADM CONSULTANT FEES	34,949	85,417	(50,468)	-59.1%	33,642	3.9%	349,197	683,336	(334,139)	-48.9%	1,042,306	-66.5%
FHC OTHER PURCH SVCS	67,750	108,619	(40,869)	-37.6%	117,382	-42.3%	591,156	898,595	(307,439)	-34.2%	844,358	-30.0%
PT ACCTS COLLECTION FEES	110,057	1,014,884	(904,827)	-89.2%	668,933	-83.5%	2,211,333	7,988,120	(5,776,787)	-72.3%	3,850,070	-42.6%
ALL OTHERS	2,053,117	2,547,464	(494,347)	-19.4%	2,426,784	-15.4%	18,568,194	20,352,723	(1,784,529)	-8.8%	18,816,414	-1.4%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 3,801,843</b>	<b>\$ 4,807,527</b>	<b>\$ (1,005,684)</b>	<b>-20.9%</b>	<b>\$ 4,302,864</b>	<b>-11.6%</b>	<b>\$ 37,565,221</b>	<b>\$ 38,695,547</b>	<b>\$ (1,130,326)</b>	<b>-2.9%</b>	<b>\$ 34,940,985</b>	<b>7.5%</b>

Ector County Hospital District  
Debt Service Coverage Calculation  
MAY 2020

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(20,723,166)	(20,723,166)	(31,084,750)
Depreciation/amortization	125,939	12,196,794	12,322,734	18,484,101
GASB 68 Expense	-	4,596,450	4,596,450	6,894,675
GASB 75 Expense	-	13,240	13,240	19,860
Interest expense	-	1,986,889	1,986,889	2,980,333
(Gain) or loss on fixed assets	6,132	877	7,009	10,513
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(114,273)	(114,273)	(171,410)
Consolidated net revenues	132,071	(2,043,190)	(1,911,119)	(2,866,678)
GASB 68/Pension Expense, per TB		10,116,450		
District Required Contributions		(5,520,000)		
GASB 68/Pension Expense to remove		4,596,450		
GASB 75/OPEB Expense, per TB		893,240		
District Required Contributions		(880,000)		
GASB 75/OPEB Expense to remove		13,240		

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,628.95	606,814.63	4,309,443.57	

OR

2.)

Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,679,639	higher of the two

Covenant Computation

Current FYTD	
-40.8%	(needs to be 110% or higher)
	-61.3%

Liquidity Requirement

Cash on Hand Requirement	
2020	80
2021+	100

	MAY 2020
Consolidated operating costs	259,099,588
Less depreciation and amortization	(12,322,734)
Add: Interest Expense	1,986,889
Less: BABs	(633,654)
Less other non cash expenses:	
GASB 68 - from above	(4,596,450)
GASB 75 - from above	(13,240)
Adjusted expenses	243,520,399
<b>Expenses per day</b>	<b>998,034</b>
Unrestricted cash and cash equivalents	41,182,086
Internally designated noncurrent cash and investments	31,512,932
Assets held in endowment, board designated	6,375,547
<b>Total cash for calculation</b>	<b>79,070,565</b>

Days cash on hand	79.23
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# Financial Presentation

For the Month Ended

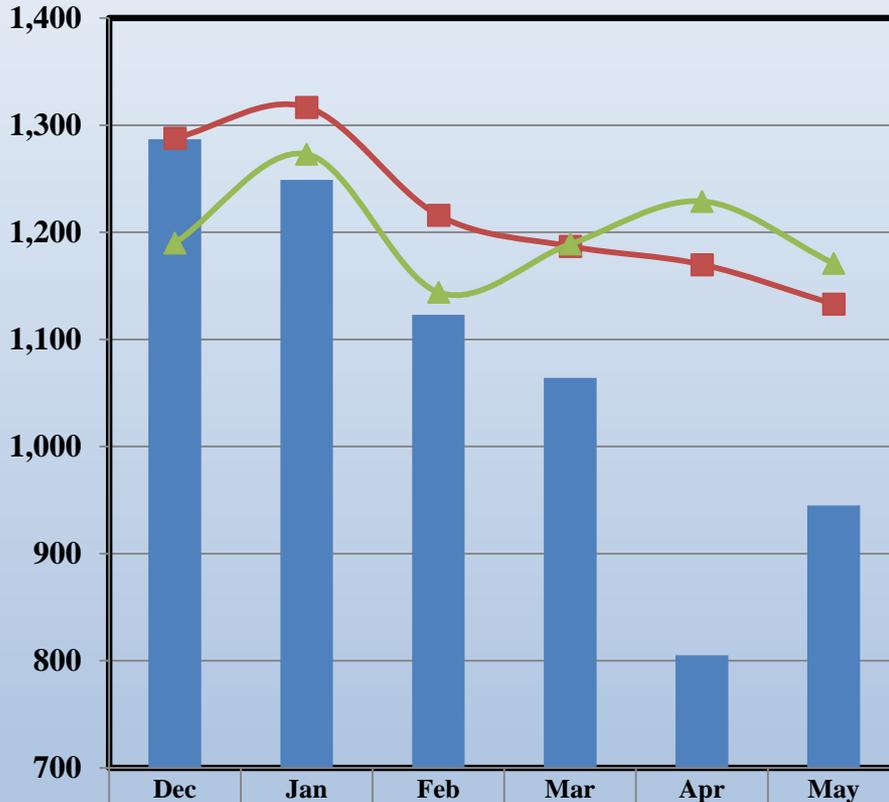
May 31, 2020

# Volume



# Admissions

## *Total – Adults and NICU*

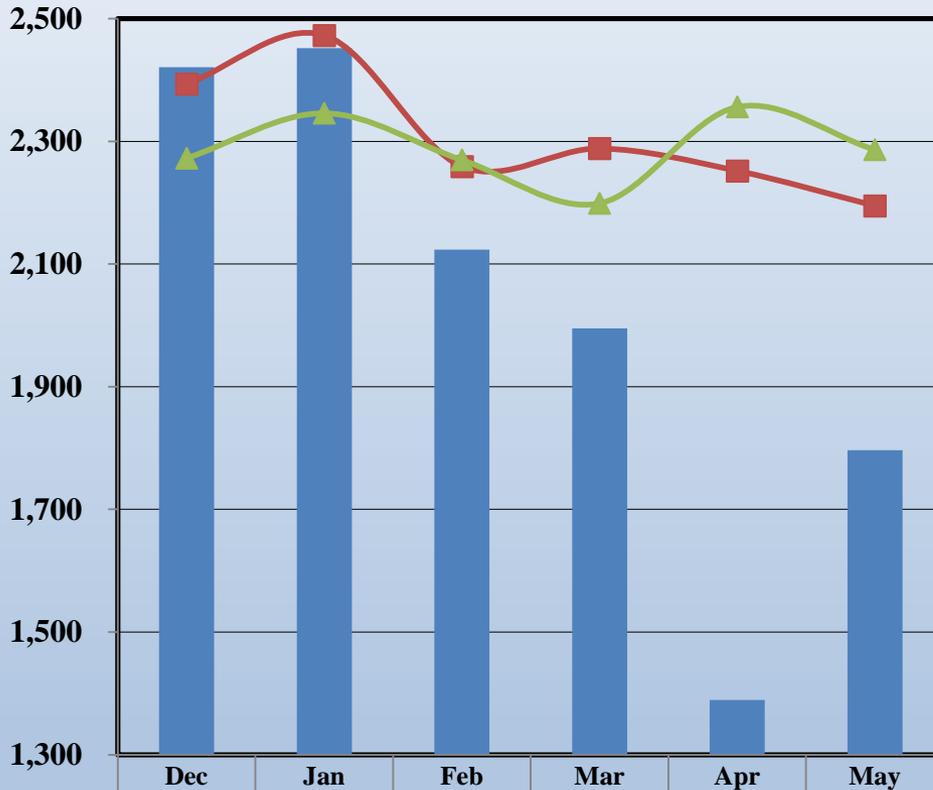


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	945	1,133	1,171
Var %		-16.6%	-19.3%
Year-To-Date	8,819	9,613	9,435
Var %		-8.3%	-6.5%
Annualized	13,486	14,153	14,016
Var %		-4.7%	-3.8%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,287	1,249	1,123	1,064	805	945
Bud	1,288	1,317	1,216	1,187	1,170	1,133
Prior	1,190	1,273	1,144	1,189	1,229	1,171

# Adjusted Admissions

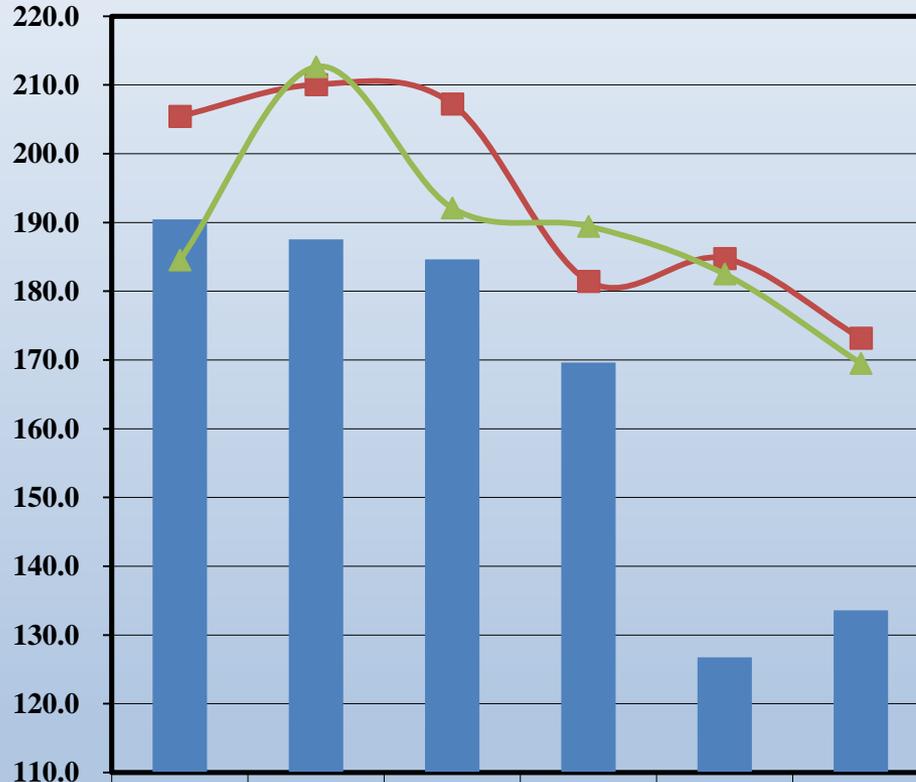
*Including Acute & Rehab Unit*



Act	2,421	2,452	2,124	1,995	1,389	1,796
Bud	2,394	2,473	2,259	2,288	2,252	2,195
Prior	2,273	2,346	2,270	2,199	2,356	2,286

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,796	2,195	2,286
Var %		-18.2%	-21.4%
Year-To-Date	16,880	18,306	18,078
Var %		-7.8%	-6.6%
Annualized	26,045	26,999	26,900
Var %		-3.5%	-3.2%

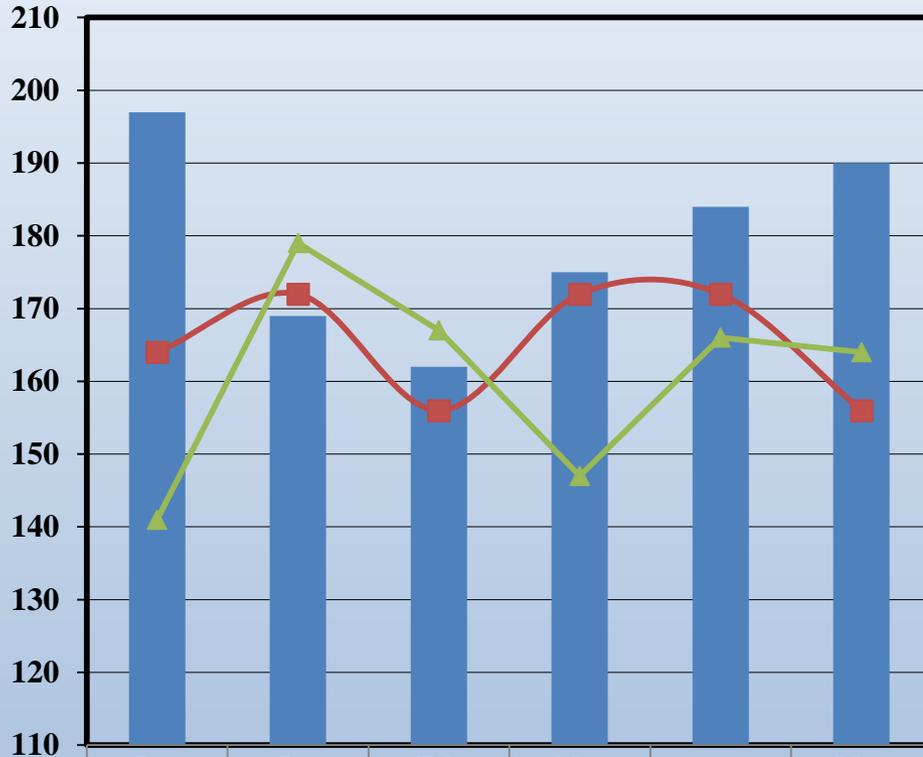
# Average Daily Census



	Dec	Jan	Feb	Mar	Apr	May
Act	190.5	187.5	184.6	169.6	126.8	133.6
Bud	205.5	210.1	207.2	181.5	184.8	173.2
Prior	184.5	212.6	192.1	189.5	182.5	169.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	133.6	173.2	169.5
Var %		-22.9%	-21.2%
Year-To-Date	166.8	189.9	184.3
Var %		-12.2%	-9.5%
Annualized	169.9	185.2	180.6
Var %		-8.3%	-6.0%

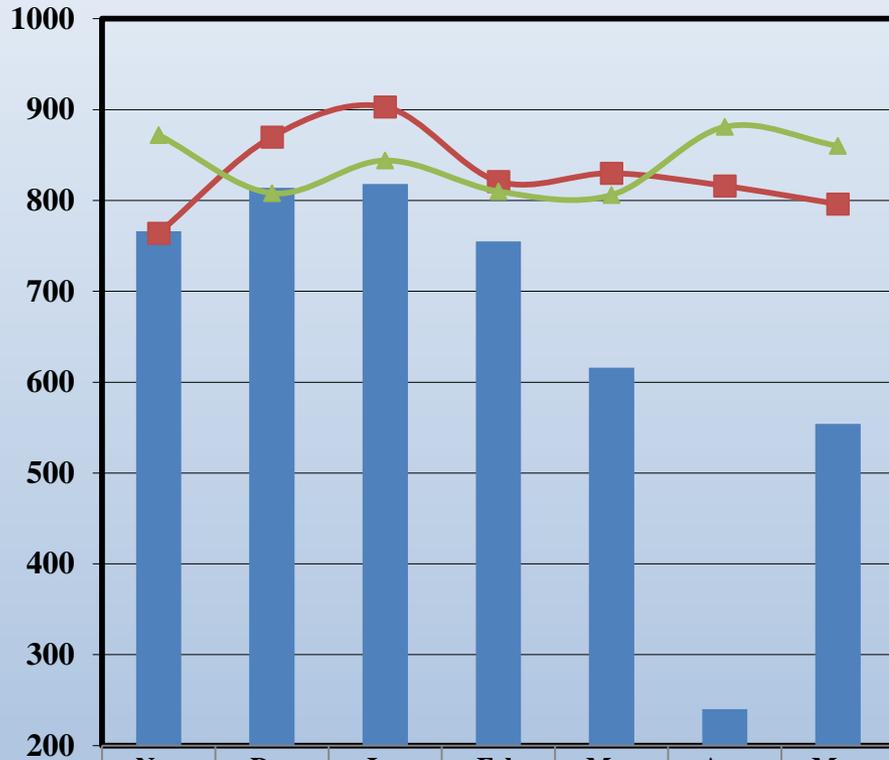
# Deliveries



	Dec	Jan	Feb	Mar	Apr	May
Act	197	169	162	175	184	190
Bud	164	172	156	172	172	156
Prior	141	179	167	147	166	164

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	190	156	164
Var %		21.8%	15.9%
Year-To-Date	1,431	1,319	1,271
Var %		8.5%	12.6%
Annualized	2,207	1,986	1,901
Var %		11.1%	16.1%

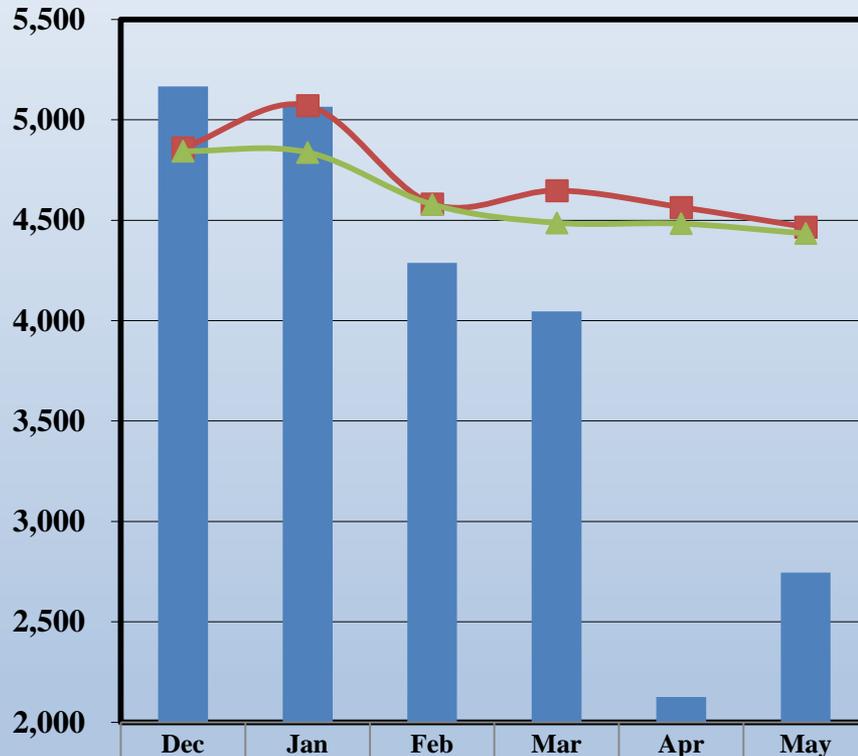
# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	554	796	860
Var %		-30.4%	-35.6%
Year-To-Date	5,500	6,647	6,755
Var %		-17.3%	-18.6%
Annualized	8,874	10,364	10,279
Var %		-14.4%	-13.7%

	Nov	Dec	Jan	Feb	Mar	Apr	May
Act	766	814	818	755	616	240	554
Bud	764	870	903	821	830	816	796
Prior	872	808	844	810	806	881	860

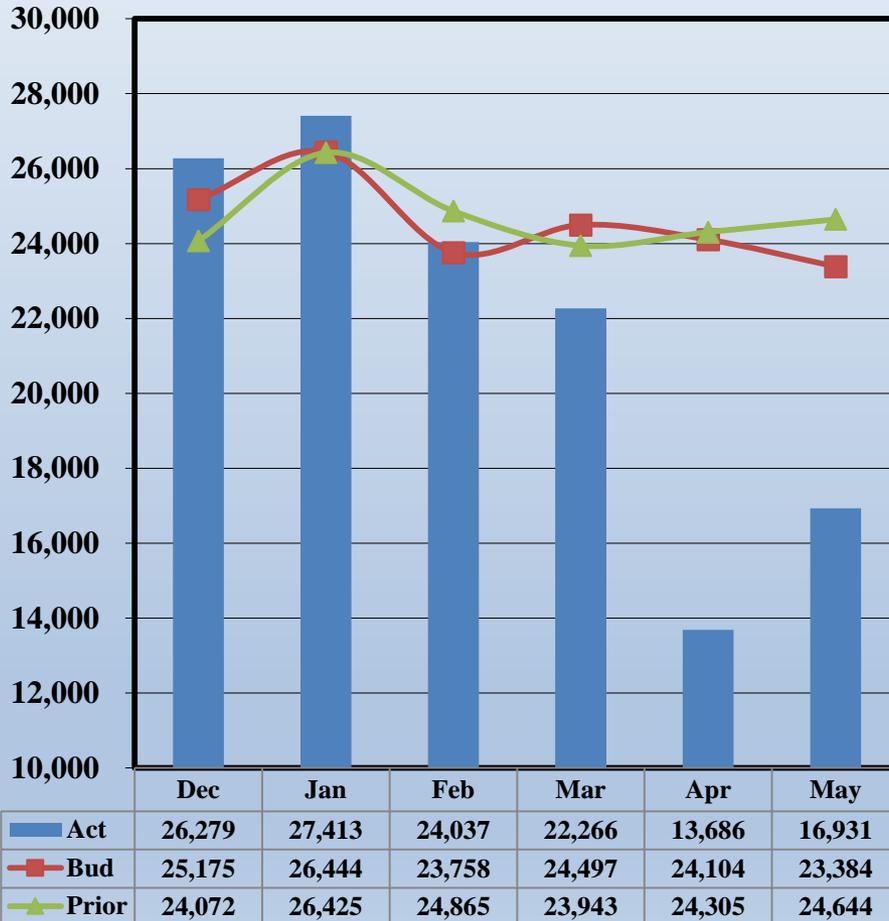
# Emergency Room Visits



Act	5,167	5,066	4,288	4,046	2,126	2,745
Bud	4,861	5,071	4,582	4,648	4,565	4,466
Prior	4,844	4,838	4,579	4,487	4,483	4,434

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,745	4,466	4,434
Var %		-38.5%	-38.1%
Year-To-Date	32,763	37,223	36,689
Var %		-12.0%	-10.7%
Annualized	50,576	55,016	54,069
Var %		-8.1%	-6.5%

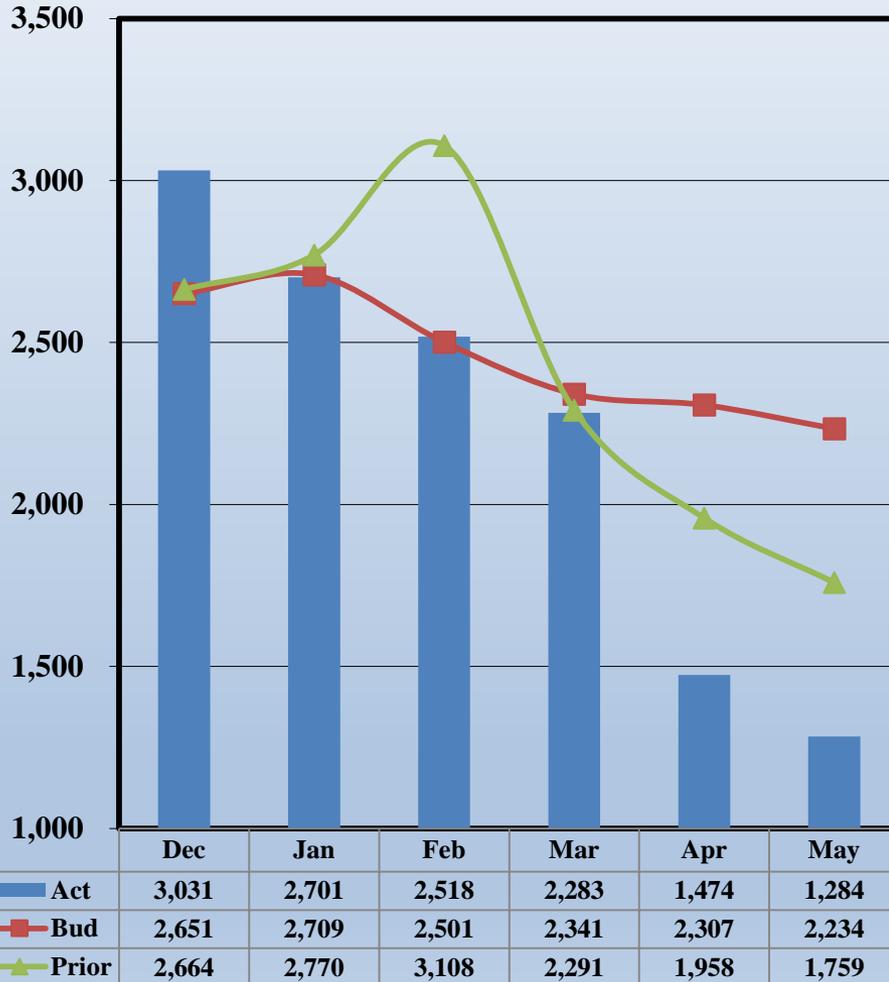
# Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	16,931	23,384	24,644
Var %		-27.6%	-31.3%
Year-To-Date	181,355	194,849	197,304
Var %		-6.9%	-8.1%
Annualized	279,034	286,890	291,266
Var %		-2.7%	-4.2%

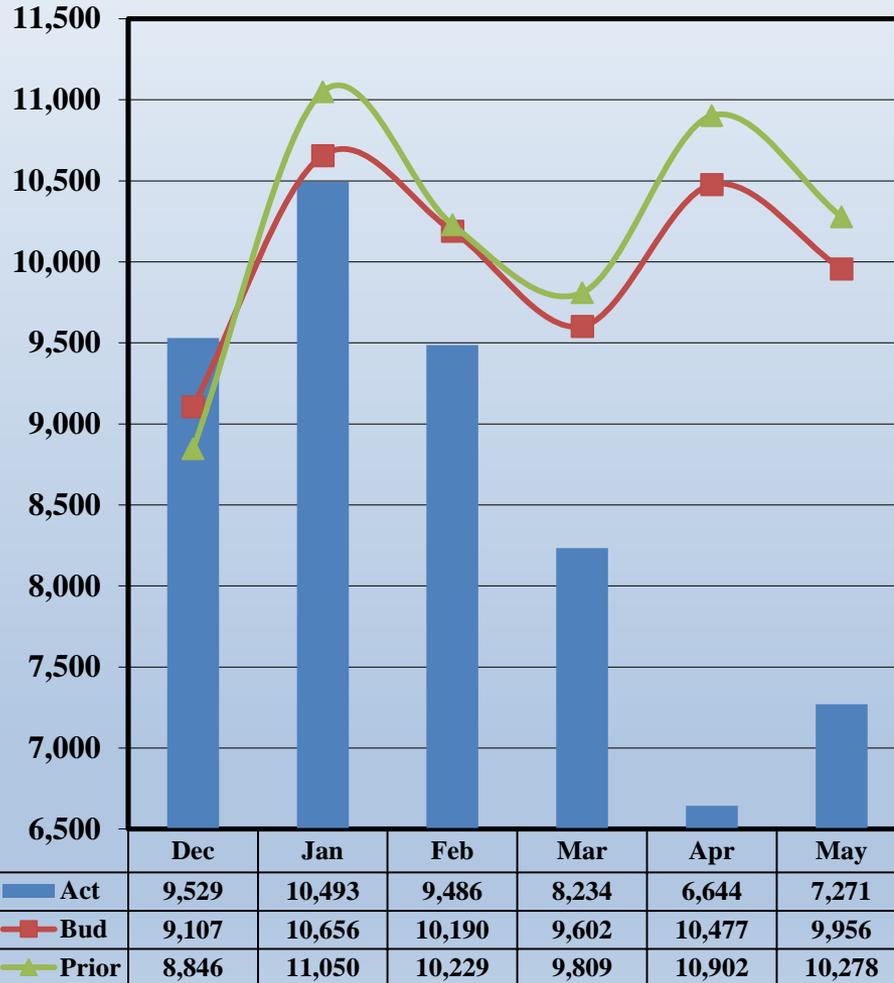
# Urgent Care Visits

*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,284	2,234	1,759
Var %		-42.5%	-27.0%
Year-To-Date	17,649	19,283	18,756
Var %		-8.5%	-5.9%
Annualized	24,414	29,886	25,843
Var %		-18.3%	-5.5%

# Total ProCare Office Visits



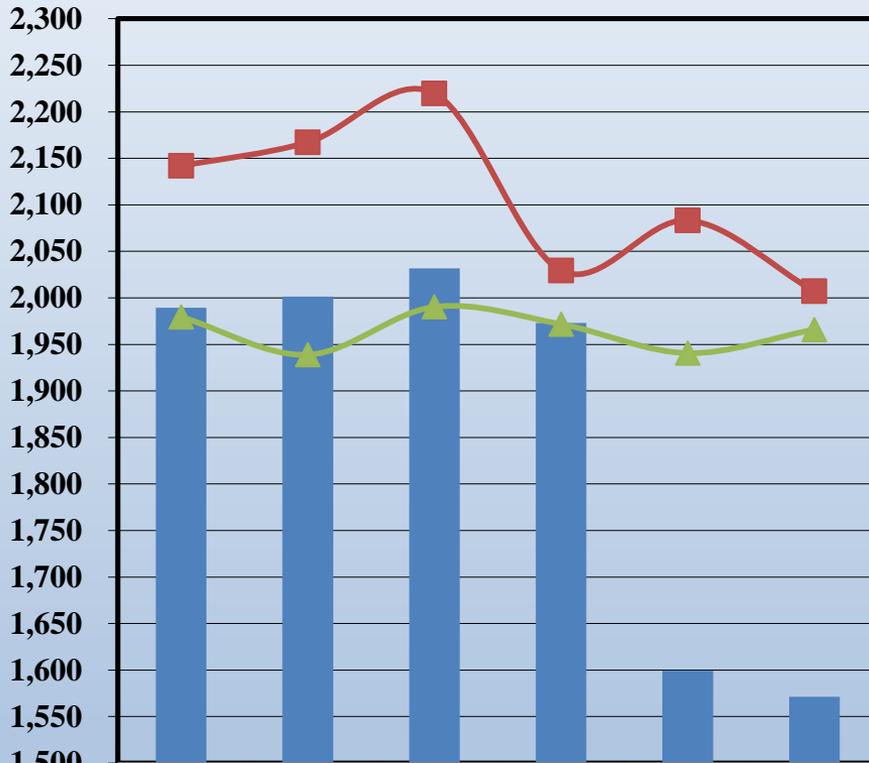
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,271	9,956	10,278
Var %		-27.0%	-29.3%
Year-To-Date	71,155	79,502	81,122
Var %		-10.5%	-12.3%
Annualized	109,263	119,941	119,524
Var %		-8.9%	-8.6%

# Staffing



# Blended FTE's

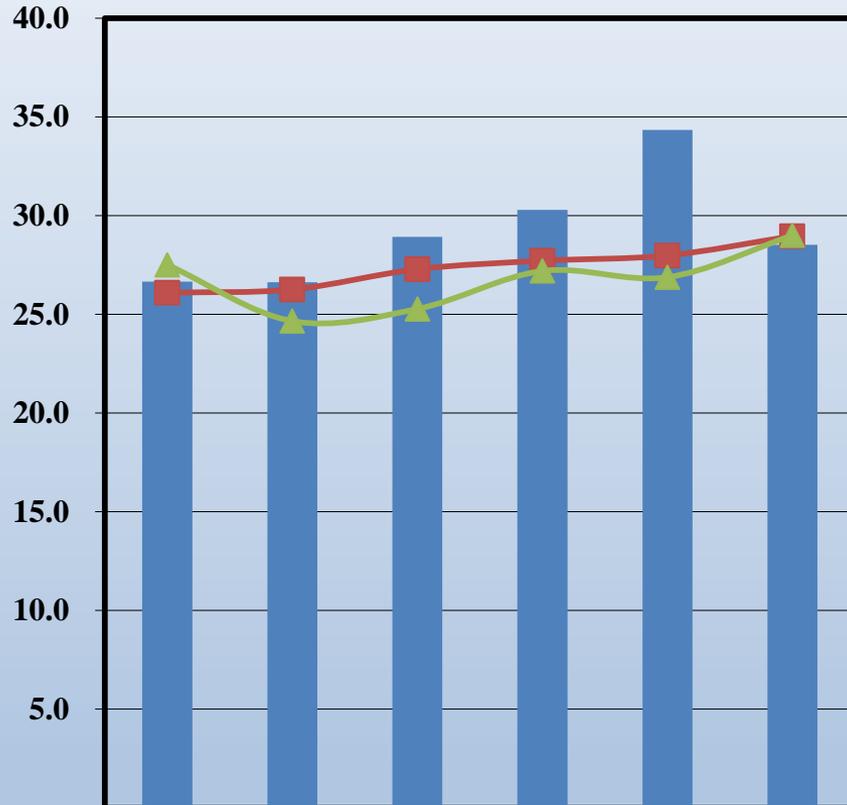
*Including Contract Labor and Management Services*



	Dec	Jan	Feb	Mar	Apr	May
Act	1,989	2,001	2,032	1,973	1,599	1,571
Bud	2,142	2,167	2,220	2,029	2,083	2,007
Prior	1,980	1,939	1,990	1,972	1,941	1,966

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,571	2,007	1,966
Var %		-21.7%	-20.1%
Year-To-Date	1,900	2,094	1,957
Var %		-9.3%	-2.9%
Annualized	1,925	2,070	1,937
Var %		-7.0%	-0.7%

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



	Dec	Jan	Feb	Mar	Apr	May
Act	26.7	26.6	28.9	30.3	34.3	28.5
Bud	26.1	26.3	27.3	27.7	28.0	29.0
Prior	27.5	24.7	25.3	27.2	26.9	29.0

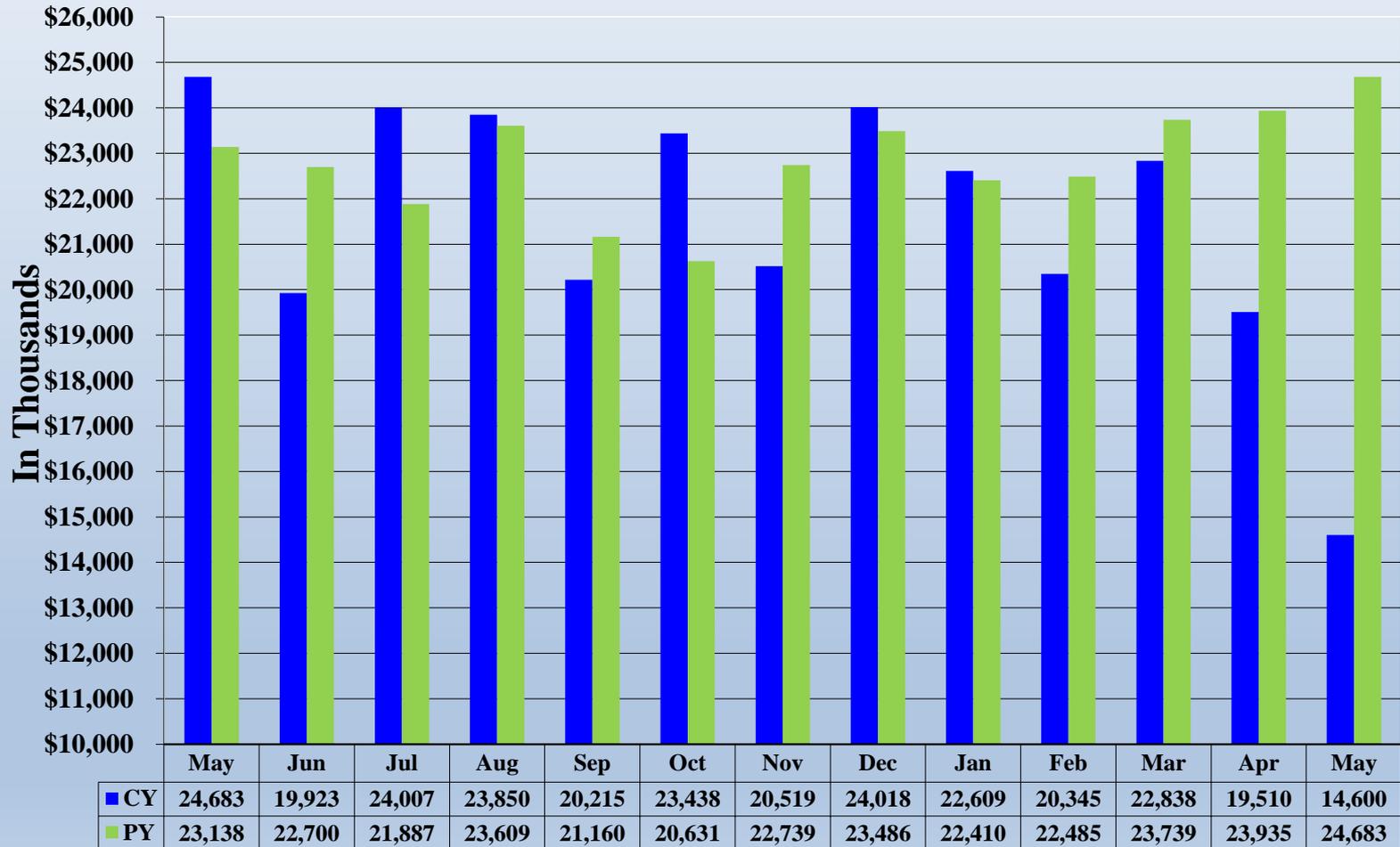
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.5	29.0	29.0
Var %		-1.5%	-1.6%
Year-To-Date	29.2	28.0	27.0
Var %		4.3%	8.1%
Annualized	28.8	28.2	27.1
Var %		2.1%	6.3%

# Accounts Receivable



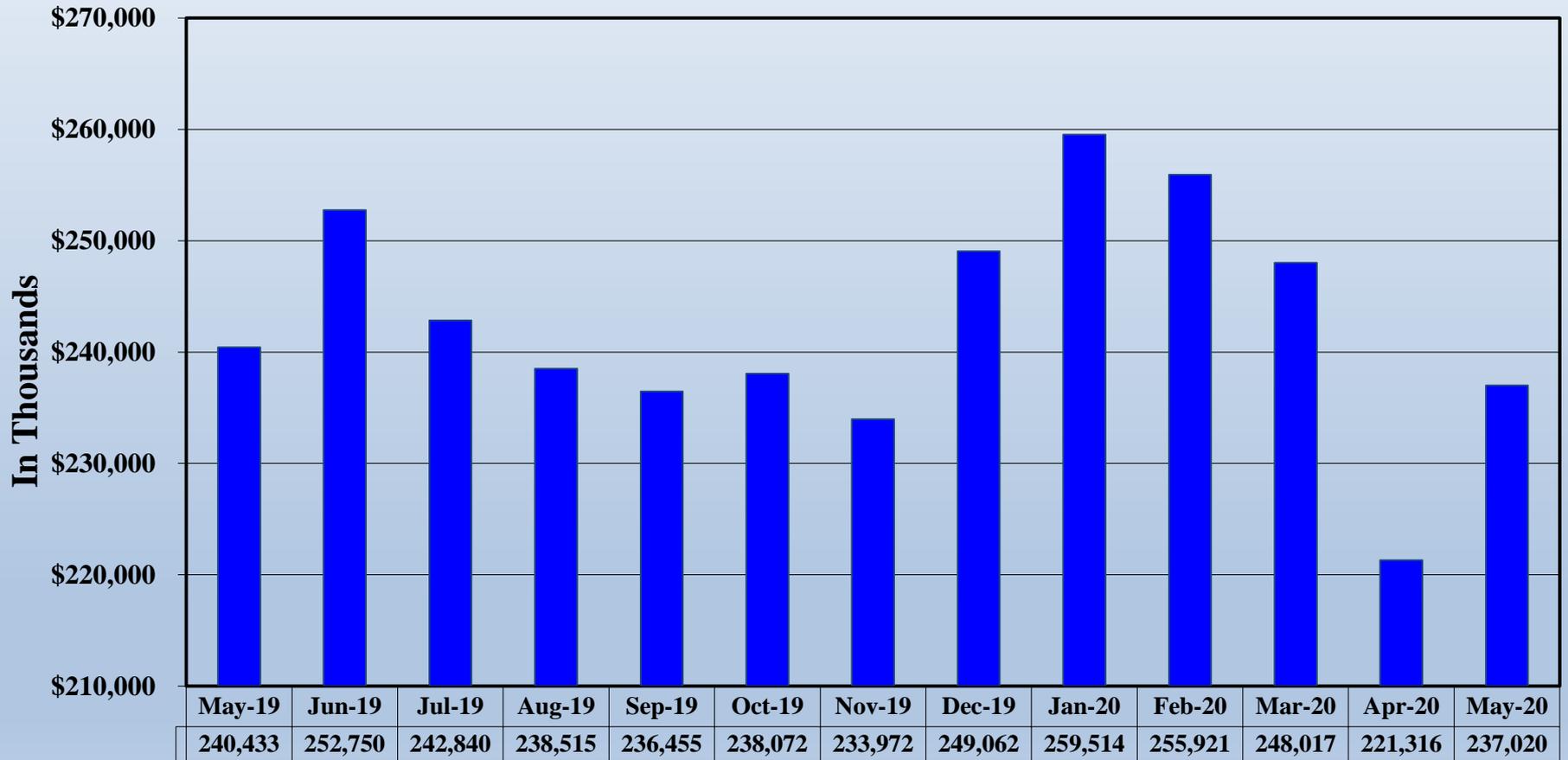
# Total AR Cash Receipts

## 13 Month Trending



# Total Accounts Receivable – Gross

## Thirteen Month Trending

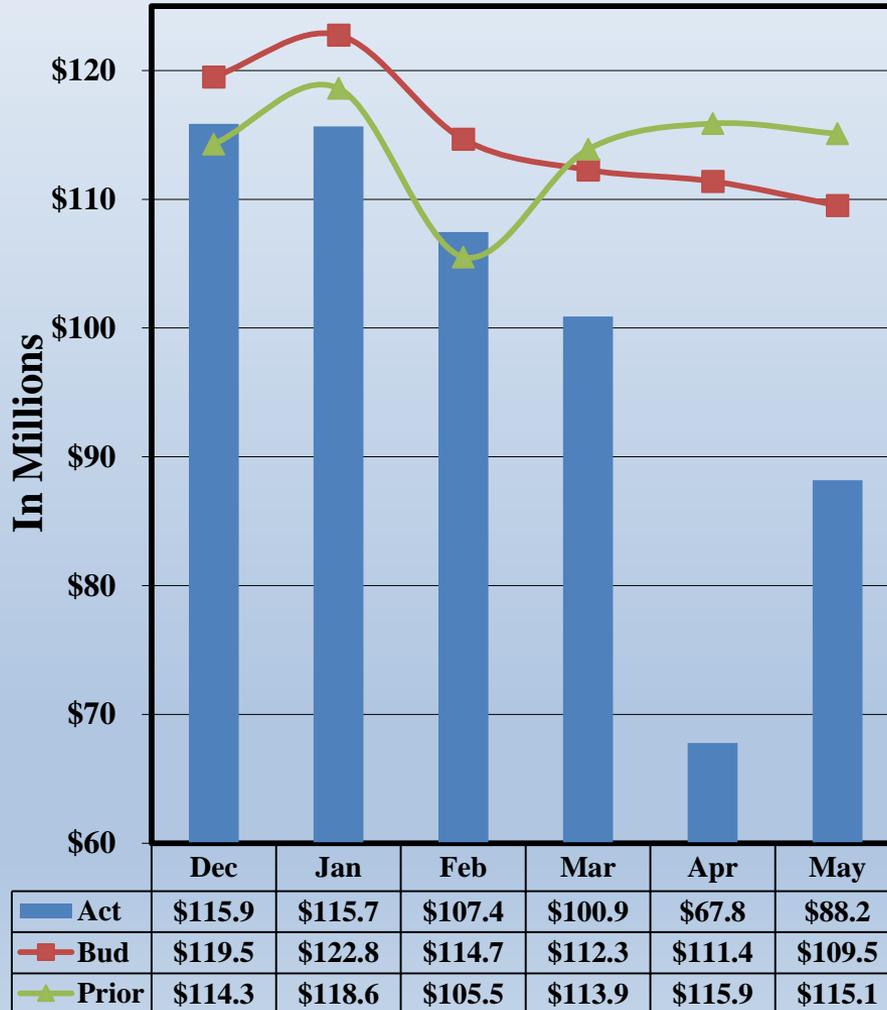


# Revenues & Revenue Deductions



# Total Patient Revenues

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 88.2	\$ 109.5	\$ 115.1
Var %		-19.5%	-23.4%
Year-To-Date	\$ 814.6	\$ 911.3	\$ 899.3
Var %		-10.6%	-9.4%
Annualized	\$ 1,251.4	\$ 1,338.7	\$ 1,311.9
Var %		-6.5%	-4.6%

# Total Net Patient Revenues

In Millions



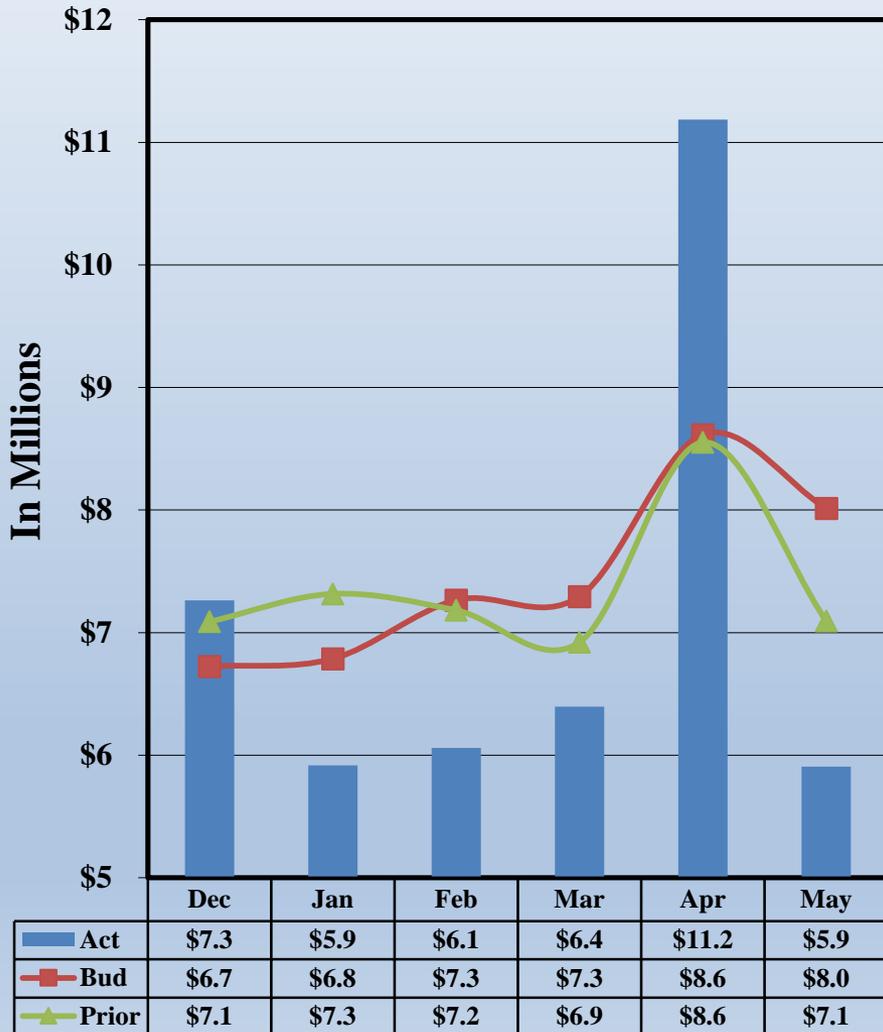
	Dec	Jan	Feb	Mar	Apr	May
Act	\$28.9	\$20.2	\$24.3	\$26.3	\$12.1	\$18.4
Bud	\$28.8	\$29.6	\$27.6	\$26.2	\$25.9	\$26.3
Prior	\$26.7	\$26.0	\$24.4	\$23.8	\$23.6	\$23.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 18.4	\$ 26.3	\$ 23.5
Var %		-30.2%	-22.0%
Year-To-Date	\$ 182.3	\$ 217.5	\$ 197.8
Var %		-16.2%	-7.8%
Annualized	\$ 275.5	\$ 312.1	\$ 293.6
Var %		-11.7%	-6.2%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*



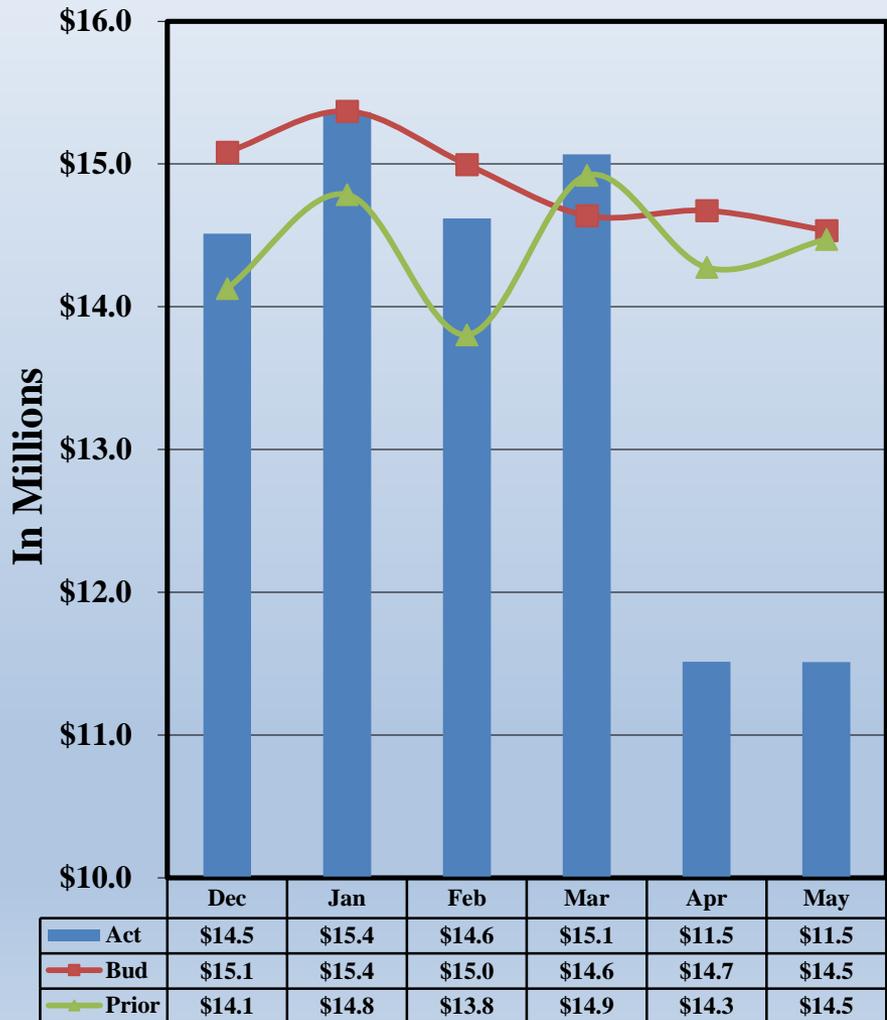
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.9	\$ 8.0	\$ 7.1
Var %		-26.3%	-16.8%
Year-To-Date	\$ 56.0	\$ 58.2	\$ 58.2
Var %		-3.8%	-3.8%
Annualized	\$ 82.6	\$ 86.2	\$ 88.4
Var %		-4.2%	-6.5%

# Operating Expenses



# Salaries, Wages & Contract Labor

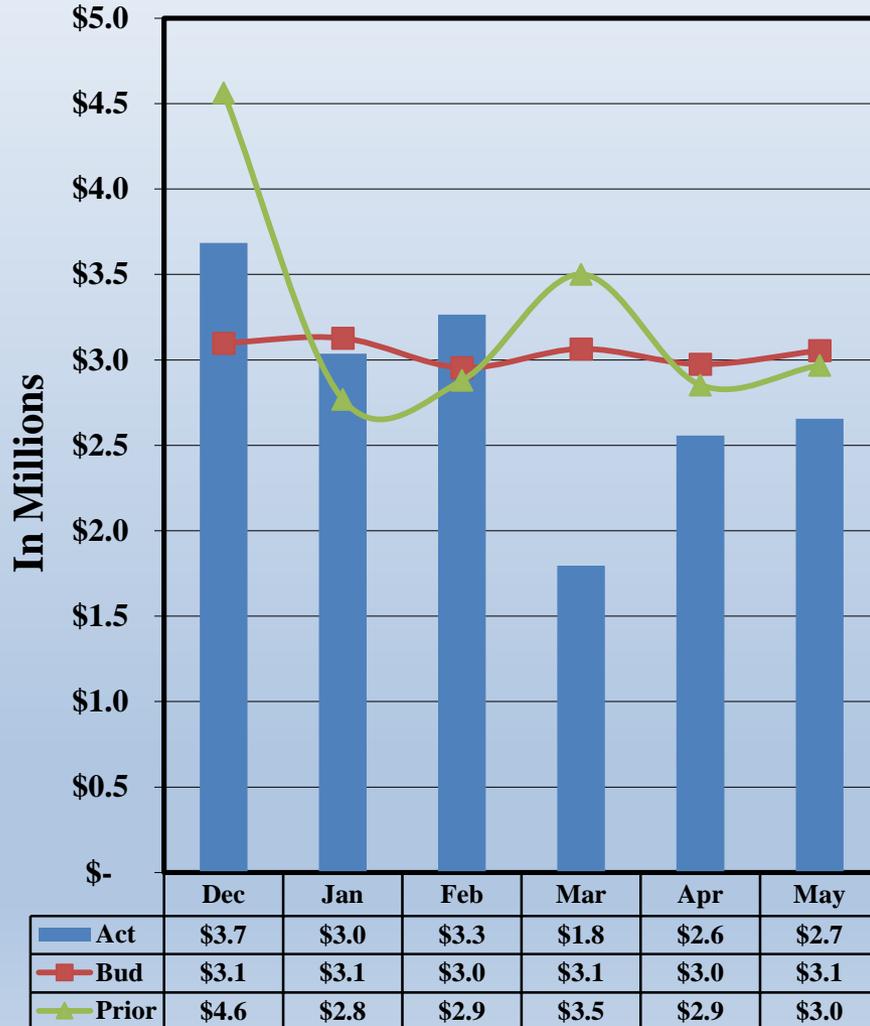
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 11.5	\$ 14.5	\$ 14.5
Var %		-20.7%	-20.7%
Year-To-Date	\$ 112.4	\$ 118.4	\$ 114.1
Var %		-5.1%	-1.5%
Annualized	\$ 170.8	\$ 173.4	\$ 168.6
Var %		-1.5%	1.3%

# *Employee Benefit Expense*

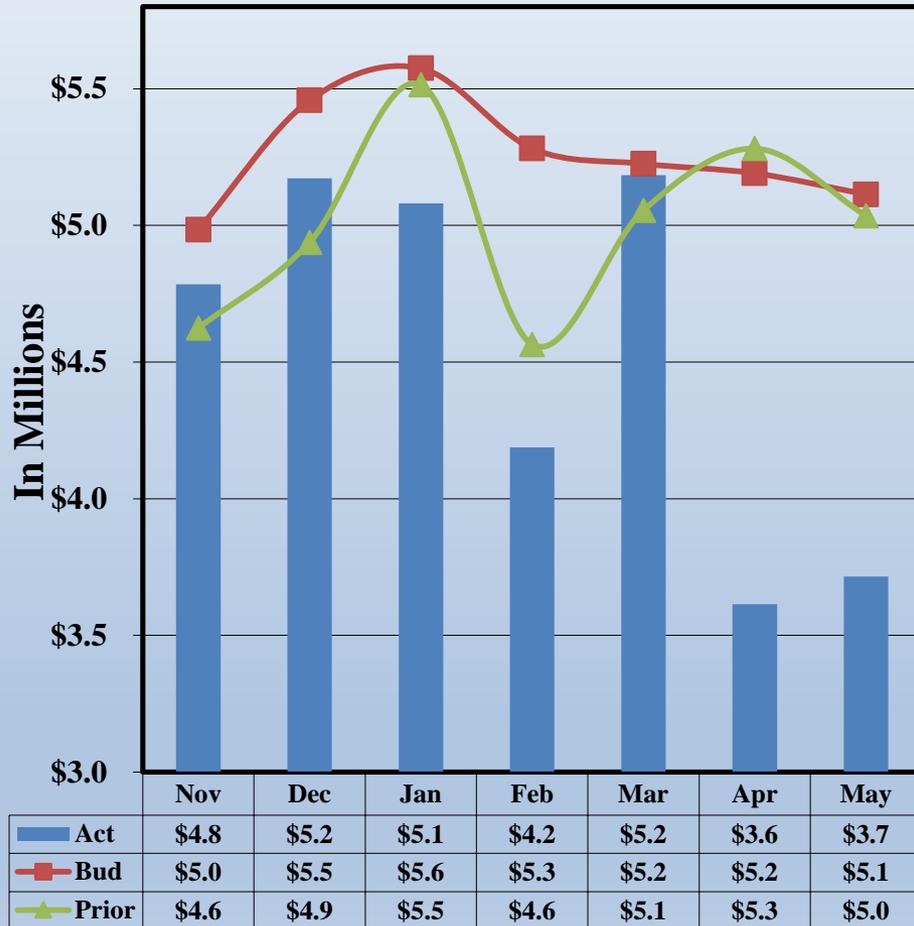
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.7	\$ 3.1	\$ 3.0
Var %		-13.0%	-10.5%
Year-To-Date	\$ 22.4	\$ 24.2	\$ 26.4
Var %		-7.5%	-15.0%
Annualized	\$ 33.5	\$ 37.0	\$ 30.2
Var %		-9.5%	10.9%

# *Supply Expense*

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.7	\$ 5.1	\$ 5.0
Var %		-27.3%	-26.2%
Year-To-Date	\$ 36.7	\$ 42.2	\$ 40.1
Var %		-12.8%	-8.4%
Annualized	\$ 55.0	\$ 61.6	\$ 58.4
Var %		-10.7%	-5.8%

# Purchased Services

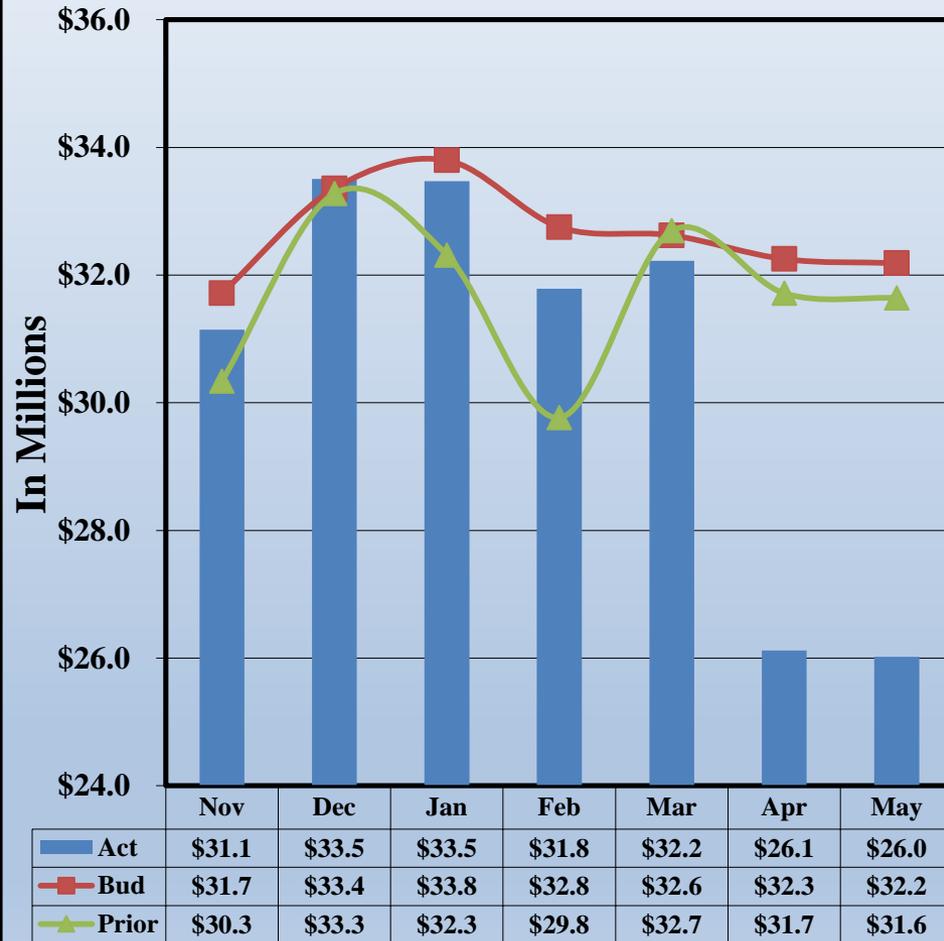
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.8	\$ 4.8	\$ 4.6
Var %		-20.9%	-16.5%
Year-To-Date	\$ 38.7	\$ 40.4	\$ 36.9
Var %		-4.2%	4.9%
Annualized	\$ 58.2	\$ 55.4	\$ 53.5
Var %		5.1%	8.8%

# Total Operating Expense

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.0	\$ 32.2	\$ 31.6
Var %		-19.2%	-17.8%
Year-To-Date	\$ 246.8	\$ 262.3	\$ 252.2
Var %		-5.9%	-2.2%
Annualized	\$ 373.5	\$ 380.7	\$ 361.6
Var %		-1.9%	3.3%

# Operating EBIDA

## *Ector County Hospital District Operations*

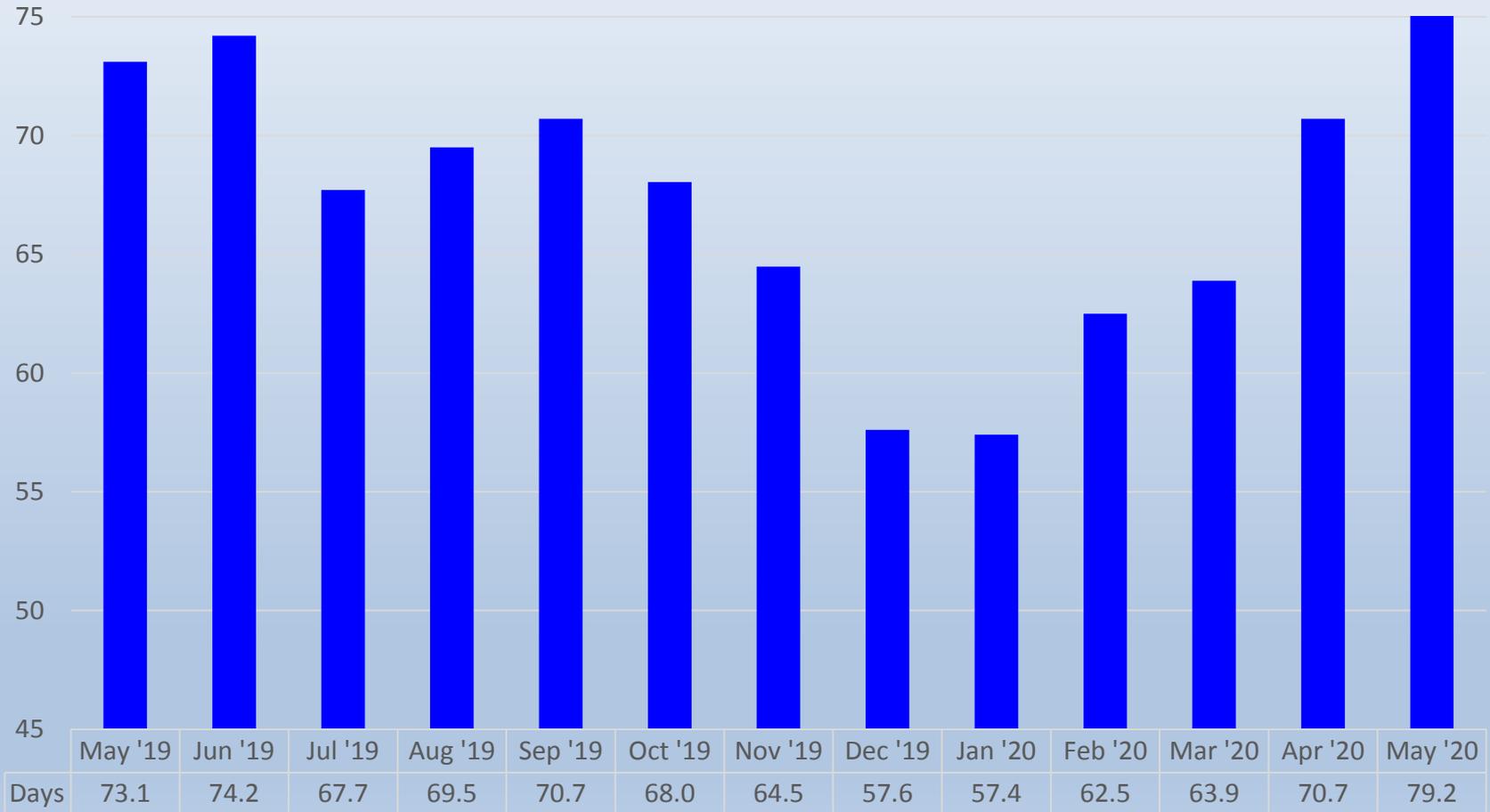


	Dec	Jan	Feb	Mar	Apr	May
Act	\$2.6	\$(7.3)	\$(1.2)	\$0.4	\$(9.4)	\$(1.6)
Bud	\$2.2	\$2.6	\$2.2	\$0.9	\$1.2	\$2.2
Prior	\$2.2	\$1.1	\$1.8	\$(1.9)	\$(0.8)	\$1.0

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (1.6)	\$ 2.2	\$ (1.0)
Var %		-172.7%	60.0%
Year-To-Date	\$ (14.6)	\$ 12.8	\$ 2.6
Var %		-214.1%	-661.5%
Annualized	\$ (21.7)	\$ 17.7	\$ 23.8
Var %		-222.6%	-191.2%

# Days Cash on Hand

## *Thirteen Month Trending*



# 13 Month Debt Service Ratio

Must be Greater Than 110%



mch



**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Linda Carpenter, Vice President/Chief Information Officer

SUBJECT: 3M Amendment 27 to the Software License Agreement

DATE: June 23, 2019

**Cost:**

360 MD Provider Communicator Software Module (add-on) <i>(Operational Budget)</i>	<b>\$51,856.15</b>
Audit Expert Software Module (cancellation) <i>(Operational Budget)</i>	<b>-\$56,507.47</b>
Software Cancellation (credit issued)	\$56,507.47
Software Add-On	<u>-\$51,856.15</u>
Remaining Credit Balance	<b>-\$4,651.32</b>

**Background:**

3M Software License Agreement is the coding medical solution used at Medical Center Health System (MCHS). Amendment 27 is proposed to add-on 360 MD Provider Communicator, module that allows for the manual queries that are generated by our Clinical Documentation Improvement (CDI) and Inpatient Coding teams to be delivered directly to the physicians so they may respond while they are in the patients Electronic Medical Record (EMR) Cerner system. Consequently, this functionality would improve the accuracy and completeness of the data in the patient’s medical record. Without this component, the physicians would be required to go to the Cerner Messaging Center (email) to review the queries.

Additionally, included in Amendment 27 is cancellation of Audit Expert system, component no longer needed.

**Staffing:**

No additional FTE’s required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

4 months

**Funding:**

The annual license fee for 3M MD Provider Communicator is \$5,389.15, plus a one-time implementation and training fee of \$46,467, totaling \$51,856.15.

3m will issue a credit for the cancellation of the Audit Expert Components, totaling \$56,507.47.

Remaining balance of \$-4,651.32 should be credited back to the operational budget.

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
 Through Matt Collins, Chief Operating Officer

SUBJECT: Firetrol Contract Renewal – Fire Alarms

DATE: July 2, 2020

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<b><u>Cost:</u></b>	
Preventative Maintenance (Inspection 6/1/2020 – 5/31/2021) <i>(Operational Budget)</i>	<b>\$65,620.00</b>
Preventative Maintenance (Inspection 6/1/2021 – 5/31/2022) <i>(Operational Budget)</i>	<b>\$73,850.00</b>
Preventative Maintenance (Inspection 6/1/2022 – 5/31/2023) <i>(Operational Budget)</i>	<b><u>\$73,850.00</u></b>
Contract Total	<b>\$213,320.00</b>

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**Background:**

This contract renewal will provide all labor, tools and equipment to test the alarm systems listed in the contract in accordance with National and Local Fire Codes, Standards and Regulations. This testing is required to maintain our compliance with Joint Commission and CMS. Inspection and Service is performed quarterly each year.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense



Memorandum

To: ECHD Board of Directors

From: Kathy Dagnon Vice President of Human Resources

Subject: Renewal of Service Contract with Lockton Companies LLC

Date: July 2, 2020

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Cost:

Yearly cost for administration of Medical, Pharmacy, Health Risk Management, Dental and FSA and EAP Programs and brokerage services for MCHS \$90,000.00

Background:

Lockton Companies LLC has been providing the administration of our Medical, Pharmacy, Health Risk Management, Dental, FSA and EAP Programs and brokerage services to Medical Center Health System (MCHS) since July 5, 2012. The above services monthly cost is \$7,000.00 for a yearly total of \$90,000.00. This renewal will cover the period of the services rendered from July 5, 2020 to July 5, 2021.

Staffing:

No additional FTE's are required.



## **FY 2020 CAPITAL EQUIPMENT REQUEST**

Date: June 5, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan RN, ACNO Surgical Services  
Jade Barroquillo, RN, Director of Surgical Operations

Re: Mizuho -Hana Orthopedic Surgery Table

**Total Cost (unbudgeted)**

**86,088.11**

### **OBJECTIVE**

To replace current unreliable Hana Orthopedic Surgery Table that is used by orthopedic trauma and general orthopedic surgeons with one that is reliable.

### **HISTORY**

Current equipment purchased in 2011. NBV = \$0

It has been down for repairs according to Trimedx reports 6 times in 2019 and 2020. One of the repairs was in 2019 and the 5 in 2020. The traction piece is crucial to using that table and has been an issue on two of the breakdowns. Other issues have been powering the unit on and the wheels not locking. The latest one was the wheels not locking. If the table were to move during drill usage or using a hammer during orthopedic cases, it could result in harm to the patient. An additional new table has been requested by the trauma services group.

### **PURCHASE CONSIDERATIONS**

The HANA table is used frequently and preferred by Orthopedic Trauma Surgeons. We have had ortho trauma patients diverted to other hospital several time between December and February due to the inability to perform certain cases because the bed was out of commission. It is used for TFN (Trochanteric Fixation Nail), TFN Femur, IM (Intramedullary) Nail Femur, Percutaneous hip pinning, ORIF femur and ORIF hip.

**FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

1-year warranty with full-service contract and then maintenance performed by Trimedx.

**DISPOSITION OF EXISTING EQUIPMENT**

Dispose

**LIFE EXPECTANCY OF EQUIPMENT**

10 years

**MD BUYLINE INFORMATION**

Meets MD Buy line and Vizient pricing recommendation.

The quote reflects the HealthTrust Group Buy Program effective April 1 through June 30, 2020.

**COMMITTEE APPROVAL**

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

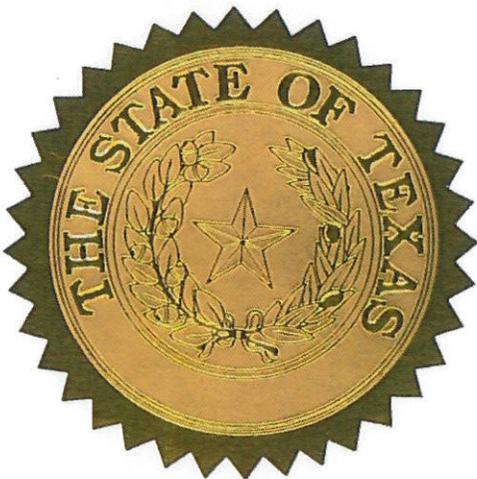
WHEREAS, failure to comply with any executive order issued during the COVID-19 disaster is an offense punishable under Section 418.173 by a fine not to exceed \$1,000, and may be subject to regulatory enforcement;

NOW, THEREFORE, I, Greg Abbott, Governor of Texas, by virtue of the power and authority vested in me by the Constitution and laws of the State of Texas, do hereby order the following effective at 11:59 p.m. on Friday, June 26, 2020:

Every hospital that is licensed under Chapter 241 of the Texas Health and Safety Code, and is also located in Bexar, Dallas, Harris, or Travis counties, shall postpone all surgeries and procedures that are not medically necessary to diagnose or correct a serious medical condition of, or to preserve the life of, a patient who without timely performance of the surgery or procedure would be at risk for serious adverse medical consequences or death, as determined by the patient's physician; provided, however, that this prohibition shall not apply to any surgery or procedure that, if performed in accordance with the commonly accepted standard of clinical practice, would not deplete any hospital capacity needed to cope with the COVID-19 disaster.

The governor may by proclamation add to or subtract from the list of counties covered by this prohibition.

This executive order does not supersede Executive Orders GA-10, GA-13, GA-17, GA-19, GA-24, GA-25, or GA-26. This executive order shall remain in effect and in full force until modified, amended, rescinded, or superseded by the governor.



Given under my hand this the 25th  
day of June, 2020.

A handwritten signature in black ink that reads "Greg Abbott".

GREG ABBOTT  
Governor

ATTESTED BY:

A handwritten signature in black ink, likely belonging to the Secretary of State, positioned below the "ATTESTED BY:" text.

# Odessa Economic Indicators

2020

## Building Permits

May	2020	2019	Total Value
New Single Family	89	59	\$13,977,160
New Commercial	3	5	\$23,700,000
Other	120	131	\$6,821,958
Totals	212	195	\$44,499,118
YTD Totals	870	836	\$174,298,791

## Sales and Use Tax

May	2020	2019	% Change
City of Odessa	\$5,761,072	\$6,434,952	-10.47%
Totals YTD	\$26,296,187	\$30,948,920	-15.03%

## Labor Market Statistics

May	2020	2019
Civilian Labor Force	84,591	87,802
Total Employment	70,621	85,848
Total Unemployment	13,970	1,954
Unemployment Rate	16.5%	2.2%
Payroll Employment Estimate	73,400	84,200

## Permian Basin Rig Count

Month	2020	2019
May	115	351
April	213	356
March	291	356
February	295	368

## Midland International Air and Space Port

May	2020	2019
Enplaned	10,475	59,348
Deplaned	10,114	54,371
Enplaned YTD	139,712	254,272
Deplaned YTD	142,347	251,734

## MLS Statistics-Residential (SF/COND/TH)

May	2020	2019
Total Sold	83	136
Dollar Volume	\$20,560,515	\$33,523,001
Total Sold YTD	493	690
Volume YTD	\$118,261,902	\$160,078,795

Sources: City of Odessa Building Inspection Division, State Comptroller of Public Accounts, Midland International Air and Space Port, Labor Market and Career Information, Odessa Board of Realtors and Baker Hughes Published by the Odessa Chamber of Commerce [kathiv@odessacodev.com](mailto:kathiv@odessacodev.com) (432) 332-9111

## July Regional Board Report

There was time spent at each facility this month talking about COVID-19 updates and new MCH providers along with several other topics. All facilities were excited to hear about Dr. Babbel and all agreed this is a much needed service in Ector County and the counties we services. There was also time spent talking about our partnership with Covenant and MCH ability to take some of the pediatric volume rather than transferring all outside of Ector County. Lastly, there was time spent with each facility discussing what specialty areas are needed most in each rural area. As we move further along in our MCH Telecare journey this was something the team is hoping we can help our regional partners with. Provided all facilities with MCH resource binder. This book includes MCH phone directory, MCH physicians, MCH protocols, educational opportunities and much more. This binder will highlight our physicians and various service lines monthly. There is a place to leave concerns or questions about MCH to assure we are helping all departments at the regional hospitals.

MCH regional call back to occurring weekly at this time, due to increase in cases. Close communication with Ector county clinics, home health's, and nursing homes still occurring at this time.

**Alpine-** Met with ED director Adrienne, COVID cases have increased in their area at this time. She stated they have sent several patients to us recently and all transfers have been smooth. No needs at this time. Also visited with Alpine Medical Center Clinic and the Rural Health Clinic.

**Andrews-** Met with ED Director Mike, Danny CNO, and Lauren Kello ID dept., director. They are happy they have not had to lay off any staff at this point. They stated volume is back to normal and they have sent transfers to MCH with no issues. They have a new radiology director, Albert Acosta, will set up time to meet with him at next visit if possible. Also met with Quick Clinic manager Joan Adams, updated on providers.

**Big Lake-** Met with clinic manager, provided updates on providers. Jon-Michael in meeting at the time of site visit, will reach out via phone.

**Big Spring-** Met with ED staff, no issues with transfers. They stated the transfer center is great to work with. I have reached out to Judy as OHI is wanting to expand our cardiology services to Big Spring, no answer back at this time. Eric has also reached out to CEO and CNO, will continue to follow up.

**Colorado City-** Met with Yvette Mendoza, CNO. She stated she is excited to hear MCH has relationship this far out. She stated she is still identifying any opportunities and we will touch base again at next visit at what MCH can help with. She stated they have a swing bed with all 3 therapies so she knows they are always looking for patients to rehab there. Will continue to follow up.

**Crane-** Met with CNO and CEO, both stated physicians would really be interested in more education similar to the one Dr Pinnow provided before. I have let them know we will follow up on this. Pat stated they would be interested in having other specialties in their area, she stated Dr. Boccolandra has made such a great impact on their community.

**Denver City-** Met with CNO, he requested our visitor policies, they are looking at revamping theirs since the increase in numbers within their community. Craig stated they are getting a new surgeon in the next few months they are excited about, will meet at next visit if possible. We are still on hold for radiology traveling at the moment.

**Ft. Stockton-** Met with Malia, she requested some educational opportunities, all sent at this time. She stated they are getting a new surgeon, Dr Chen in September. Will meet at next visit.

**Iraan-** met with Connie CNO, she stated she is needing some guidance on trauma education and policies, she stated her director recently left so she is now interim. I have connected her with trauma team. Spoke with Dr Garcia, he stated he is excited to hear about Dr. Babbel, he actually has a patient currently on his services who he will be reaching out to his clinic about.

**Kermit-** met with Will and Lorenzo, no issues with transfers. They have a provider Amanda Compton who would like to see OB patients first and second trimester and send for third to our women's procure clinic. Spoke with Audra she stated this can happen. I have connected Will and Audra.

**Lamesa-** Met with Dianne Sherril CNO, Shandy ED director still out at this time. She stated she is glad to know they have MCH as resource, she stated she would love to have some of our providers meet with Dr Gibson, their medical director. Will follow up to set this up once able.

**McCamey-** spoke with Amanda CNO, no issues with transfers. She stated they would benefit from specialty care in the area, she stated currently Dr Patel travels there and it helps out tremendously with community needs in that area. I have connected her with Sherrice and Kim for ACNO guidance, Amanda is needing help with creating policies and general staffing questions.

**Rankin-** Spoke with Tiana CNO, no issues with transfers at this time. Some educational needs at this time, some staff is signed up for TNC class coming up with Sirena, she requested to send all opportunities to hear that arise. Tiana stated she would get with staff to feel what other areas of specialty care that is needed, she stated they have cardiology at this time.

**Reeves-** Spoke with ED staff, no issues with transfers.

**Seminole-** Spoke with Larry CEO, no issues with transfers. Larry is glad to hear there might be some options to expand our specialty care to the region. I have spoken with Adiel and Trapper in regards to expanding ortho services in this area, will continue to follow up to see if this is an option. Spoke with Toya clinic manager she requested maternal fetal specialist information, provided her with Dr Maher information. She stated they are having some issues when attempting to send these patients to Lubbock.

**Stanton-** Spoke with Nancy CNO, she stated she is not aware of any transfer issues. She has been in this role for less than 6 months at this time, she is glad to know we are a resource. She will speak in the next leadership meeting to team about ways MCH can help and some of the provider updates we have. I have let her know I would be more than happy to join, will follow up.

**Ward-** Spoke with Shawn CNO, no issues with transfers. Shawn stated they would love to have some physician education for management of vents, trauma, and intubation. Will discuss with our outreach team what this looks like for the future.

### **Upcoming**

- Regional/ Community Physician access still being worked through at this time. MCH to create education specific to this as it looks different than usual physician access. We are anticipating this to be ready in August.

- iCA (iconnect)- Radiology tool that allows hospitals in the region to send images electronically rather than disc. This project is still in the early phases at this time, assessing personnel and equipment at this time.
- MCH Telecare- Steering committee created, next meeting 6/30. This team will head lead our Telecare journey. Platform went live 5/13 to MCH employees only. Currently 154 registered and 14 visits. The next anticipated phase will be onboarding MCH providers. We will continue to work with marketing to advertise to employees.
- MCH regional outreach committee- next meeting 7/6 to discuss what outreach looks like with COVID outbreak and talk about how we will continue to connect with the region.



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# Annual Insurance Report of Condition



**HEALTHSURE**  
prevent.protect.prosper

Board Meeting  
Tuesday, July 7, 2020

**Ector County Hospital District  
Medical Center Hospital  
Odessa, TX**

**ANNUAL INSURANCE REPORT OF CONDITION**

As of July 1, 2020

EXECUTIVE SUMMARY

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2020. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, Workers’ Compensation and other related lines of insurance as outlined in the Insurance Coverage Summary. This report does not apply to the employee benefits coverages.

**Opinion of the Condition**

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

**Insurance Market Review**

The commercial insurance market generally remains stable with regard to the affordability and availability of coverage. There exists a trend with D&O, Property and Business Auto to correct pricing deficiencies in the US market brought about by upward claims trends and low investment income yields. The current condition of MCH’s insurance program for 2020 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. For the current year from 7-1-20 to 7-1-21, the hospitals total premiums increased by 10% due to program changes increasing policy limits on property and cyber liability as well as exposure increases due to hospital growth in nearly all categories.

**Changes to the Program**

The program always experiences certain changes from the previous year due to factors such as a change in exposures at the hospital, adjustments in property values and payroll and insurance market changes that can affect the pricing and terms of the insurance program. The changes that occurred for 2020 are explained below.

- **Workers Compensation-** Changed carrier from Midwest Employers to Texas Hospital Insurance Exchange (THIE) due to improved insurance terms
- **Privacy & Network Liability-** Increased the aggregate limit to \$3M and the self insured retention to \$50K providing a higher limit to cover increased loss trends in this area

- **Business Automobile-** Changed carrier from CNA to Texas Hospital Insurance Exchange (THIE) due to improved terms
- **Property-** Increased total insured value by 3%, wind and hail deductible changed from \$500,000 flat deductible to 1% of total insured value per location which currently equates to \$6,747,030 on the main campus, and excluded terrorism coverage as management was less concerned about this risk in exchange for the significant cost

### Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or “TCOR”. We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the Texas Tort Claims Act cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal and administrative), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

We have tracked this information determined that the TCOR for 2019 is \$2,645,945 down from \$3,083,063 in 2018 primarily due to a reduction in retained losses and deductible. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues (“NPR”) for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last ten years TCOR Ratios from a low of 0.62% to a high of 1.18%. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

### Special Projects Undertaken

This past year HealthSure identified several areas of focus for reducing cost and improving upon overall Total Cost of Risk for MCH. These areas include:

Facilitated privacy event incident preparedness discussion to assist the hospital in preparation for privacy breach event. The hospital’s CEO, CFO, chief legal counsel, chief compliance officer and lead system security engineer were involved in the discussion that addressed the following topics:

- Preparing for a data breach
- Coverage education
- Contractual risk transfer best practices
- Incident and claims reporting protocol
- Vendors and risk control resources

Staff Education, Orientation and Training- HealthSure provided presentations to educate the new Legal Counsel on:

- Hospital insurance program overview and coverage details for important claims reporting requirements
- Scope of services provided by HealthSure to help reduce cost and improve efficiency
- Tools and resources provided by HealthSure to reduce cost and improve efficiency
- Risk management resources

Presented a workers compensation benchmark report which compares the performance for MCH to its unique industry benchmark for the following four statistical components:

- Total Loss Dollars
- Number of Claims
- Frequency - Number of claims per \$1 Million of Payroll
- Severity - Average Cost per Claim

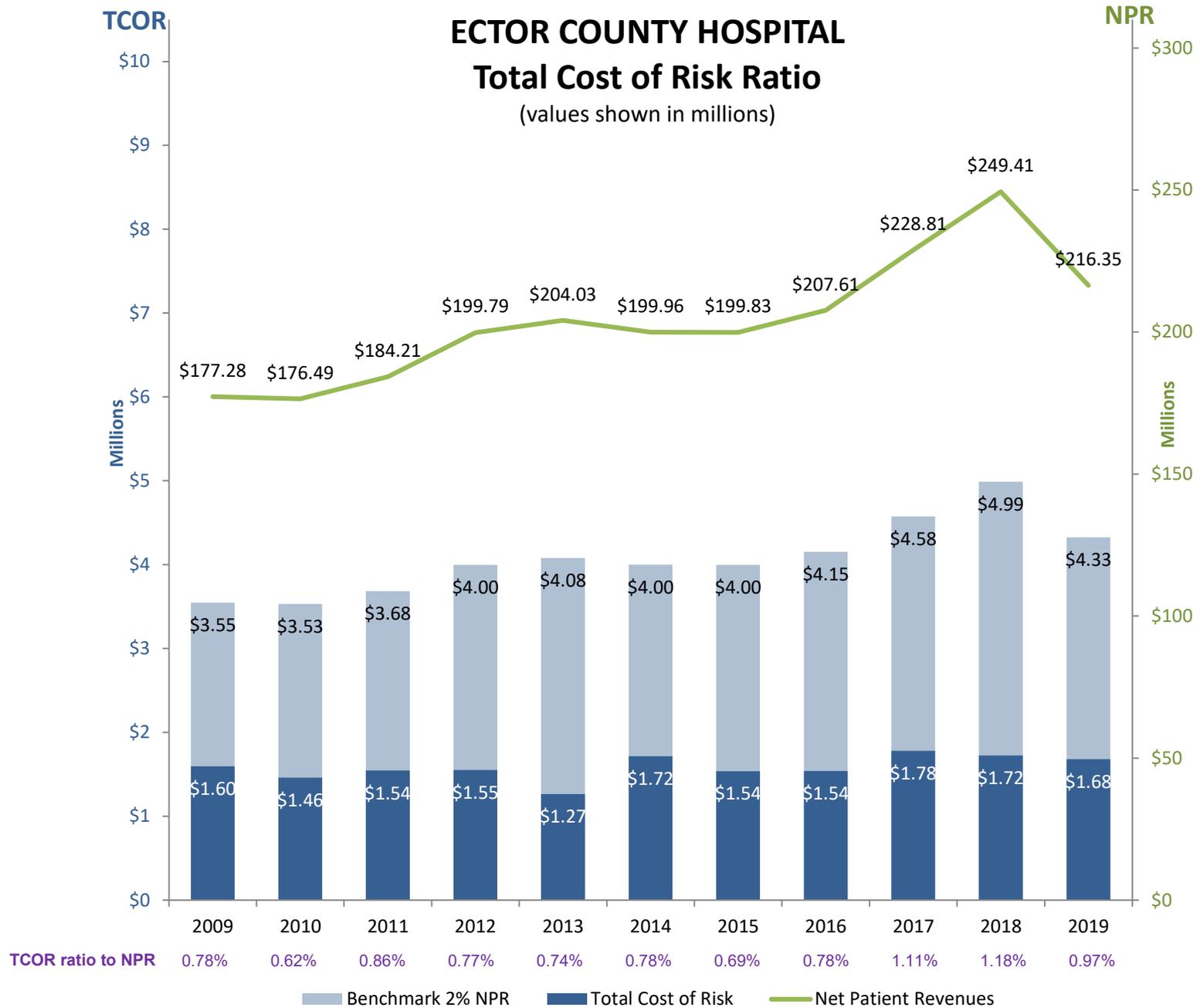
In closing, we would like to thank Russell Tippin, Steve Ewing, Steve Steen, Grant Trollope and Kerstin Connolly for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and risk and taking risk where fiscally appropriate. Finally, we wish to thank the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

HealthSure Insurance Services, Inc.

# ECTOR COUNTY HOSPITAL

## Total Cost of Risk Ratio

(values shown in millions)





**Ector County Hospital District  
Medical Center Hospital & Foundation  
MCH Professional Care**

**Insurance Coverages Summary**

As of 7/1/20

**Current Insurance**

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation and ProCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Workers Compensation-** Coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

**Insurance Coverages Summary**  
**-Continued-**

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cyber/Privacy Liability-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care-** Provides medical professional liability due to allegations of medical malpractice.

NOTES: The Hospital District is self-insured for General and Professional Liability.  
Employee Insurance Group Health Benefits are provided through another agent.