



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
SEPTEMBER 1, 2020 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Russell Tippin
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**Bryn Dodd (p.3)
- V. CONSENT AGENDA** Don Hallmark (p.4-30)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, August 4, 2020**
 - B. Consider Approval of Special Meeting Minutes, August 27, 2020**
 - C. Consider Approval of Joint Conference Committee, August 25, 2020**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, July 2020**
- VI. COMMITTEE REPORTS**
 - A. Finance Committee**Bryn Dodd (p. 31-92)
 - 1. Financial Report for Month Ended July 31, 2020
 - 2. Consider Approval of Roche Agreement
 - 3. Consider Approval of Cerner Amendment
 - 4. Consider Approval of QUIDEL Sofia 2 Analyzer Placement Agreement
 - 5. Consider Approval of Staywell Amendment
 - 6. Consider Approval of B-Side CNS Replacement Purchase
 - 7. Capital Expenditure Request
 - a. Consider Approval of V-PRO max Sterilizer 208-230v
- VII. NOTICE OF MEETING TO VOTE ON TAX RATE** Steve Ewing
- VIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**Russell Tippin (p.93-96)
 - A. COVID-19 Update**
 - B. Ad hoc reports**
 - 1. Regional Update
 - 2. Trauma

IX. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code; (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

X. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

B. Consider Approval of MCH Property Lease Agreement

XI. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
AUGUST 4, 2020 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera

**MEMBERS VIRTUALLY
PRESENT:**

Ben Quiroz (present for part of the meeting)

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Adiel Alvarado, President of MCH ProCare
Christin Timmons, Chief Nursing Officer
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Gingie Sredanovich, Chief Compliance and Privacy Officer
Tina Leal, Vice President Physician and Community Relations
Various other interested members of the
Medical Staff, employees, and citizens

I. ROLL CALL

Don Hallmark called the roll to establish a quorum.

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II. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:41 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No public comments were offered.

VIII. EMERGENCY MANAGEMENT OPERATIONS PLAN

Amanda Everett, Emergency Management Coordinator, presented the Emergency Management Operations Plan to the ECHD Board.

David Dunn moved and Richard Herrera seconded the motion to approve the Emergency Management Operations Plan as presented. The motion carried unanimously.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, July 7, 2020**
- B. Consider Approval of Joint Conference Committee, July 28, 2020**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2020**

David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 3, FY2020
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended June 30, 2020
4. Consent Agenda Items
 - a. Consider Approval of Merge Unity Service Agreement
 - b. Consider Approval of Beckman Coulter Agreement
 - c. Consider Approval of Thyssenkrupp Agreement
 - d. Consider Approval of Beacon Medaes Agreement
 - e. Consider Approval of Chem Aqua Agreement
 - f. Consider Approval of Culligan Water Agreement
 - g. Consider Approval of Pearce Services Agreement

- h. Consider Approval of Medical Physicists Consultants Agreement
- i. Consider Approval of Grifols Agreement

- 5. Capital Expenditure Request
 - a. Consider Approval of Shimadzu MX8k Demo Mobile Unit
 - b. Ratification of Emergency Purchase of Bullard PAPR System

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. 2020-2021 Budget

All departments are working on their budgets. Plan is to have a planning session on the budget prior to the next board meeting. The budget will be ready by the deadline of September 30, 2020.

This report was for information only. No action was taken.

B. Bond Refunding

This item was saved for discussion and comments after Executive Session.

No action was taken.

C. COVID-19 Update

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

Today's numbers are encouraging. The mask mandate and the use of masks are working to slow down the exposure. Dr. Benton stated that the Hospital is the best barometer for the community. The rolling seven days of new cases are trending downward. MCH will continue to provide accurate information for the community with the Zoom calls.

This report was for information only. No action was taken.

D. Consider Approval to add Russell Tippin to investment accounts

Steve Ewing presented a resolution appointing Russell Tippin, Chief Executive Officer, as a District Investment Officer and signature for all District accounts held at Hilltop Securities in addition to Steve Ewing. Page 6 of 96

Wallace Dunn moved and Mary Lou Anderson seconded the motion to approve the Resolution Appointing Investment Officer as presented. The motion carried unanimously.

E. Review of Certified Property Valuations

The Ector County Appraisal District has sent out the preliminary valuations. This year the valuation is around \$16.04 billion, which is down about \$700 million or 3-4% decrease.

This report was for information only. No action was taken.

F. Executive Team Member

Toni Land, Chief Patient Experience Officer has submitted her resignation. Courtney Look will be serving as the Interim Chief Patient Experience Officer until a replacement is found.

This report was for information only. No action was taken.

XII. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark; Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera and Steve Steen.

Virtual attendees: ECHD Board member, Ben Quiroz.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding a property lease agreement during Executive Session then was excused.

Tina Leal, Vice President Physician and Community Relations, reported to the Board of Directors regarding provider on-call agreements and a professional services agreement with TTUHSC during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer, and Steve Ewing, Chief Financial Officer, reported to the Board of Directors.

Russell Tippin, Steve Ewing, Kerstin Connolly, and Michaela Johnson were excused from the remainder of Executive Session.

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Executive Session began at 6:25 pm.

Executive Session ended at 8:47 p.m.

No action was taken during Executive Session.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following new contracts:

- Jeffrey Freyder, M.D. This is a three year agreement for Orthopedics.

Don Hallmark presented the following renewals:

- Krishna Ayyagari, M.D. This is a 1 year renewal for Critical Care
- Jackie Lehr, WHNP This is a 3 year renewal for OB/GYN.

Don Hallmark presented the following amendments:

- Meredith Hulseley, M.D. This amendment reflects the Pathology Departments realignment of the department.
- Rebecca Mantsch, M.D. This amendment reflects the Pathology Departments realignment of the department.
- Claudia Molina, M.D. This amendment reflects the Pathology Departments realignment of the department.
- Nawaal Nasser, M.D. This amendment reflects the Pathology Departments realignment of the department.

David Dunn moved and Wallace Dunn seconded the motion to approve the ProCare provider agreement as presented. The motion carried unanimously.

B. Consider Approval of Property Lease Agreement

Don Hallmark presented the following new property lease:

- MCH ProCare – OHI, 540 W. 5th Street, Suite 460, Odessa, Texas 79761. This is a 3 year lease agreement

David Dunn moved and Bryn Dodd seconded the motion to approve the property lease agreement as presented. The motion carried unanimously.

C. Consider Approval of Provider On-Call Agreements

Don Hallmark presented the following on-call agreements:

- Macaulay Nwojo, M.D. – Neurosurgery. This is a 60 day agreement.
- Macaulay Nwojo, M.D. – Spine. This is a 60 day agreement.

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David Dunn moved and Wallace Dunn seconded the motion to approve the resolution as presented. The motion carried unanimously.

D. Professional Services Agreement with TTUHSC

Don Hallmark presented the following Professional Services Agreement:

- TTUHSC for a Critical Care physician. This is a 3 year agreement.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the property lease agreement as presented. The motion carried unanimously.

E. Sale of ECHD Property – 400-406 North Hancock, Odessa, Texas

Don Hallmark presented the only bid that was received on request for the sale of ECHD property located at 400-406 North Hancock, Odessa, Texas. The bid was received from John L. Herriage, Copper Key Realty. His client, Raja FLP, submitted a bid to purchase the property for \$500,000.00, including a 3% commission payable to John L. Herriage by the Hospital.

Wallace Dunn moved and Bryn Dodd seconded the motion to accept the bid as presented. The motion carried unanimously.

F. Chief Executive Officer Annual Evaluation

Chief Legal Counsel, Steve Steen, assisted the Board in the evaluation of CEO Russell Tippin.

Bryn Dodd moved and Wallace Dunn seconded the motion to accept the evaluation as presented. The motion carried unanimously.

G. Chief Executive Officer – Incentive Bonus

Wallace Dunn moved and Bryn Dodd seconded a motion to approve \$50,000 in incentives for CEO Russell Tippin to be paid on or before December 15, 2020. The motion carried unanimously.

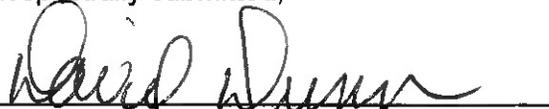
H. Chief Executive Officer Employment Agreement

Wallace Dunn moved and amended his motion and David Dunn seconded the amended motion to approve an agreement for a three year contract with a base salary of \$500,000 plus benefits. The salary increase will become effective no later than December 15, 2020. The motion carried unanimously.

XIV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 8:53 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
AUGUST 27, 2020 – 10:00 a.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Dr. Timothy Benton, Interim Chief Medical Officer
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to the CEO & Public Relations

I. CALL TO ORDER

Don Hallmark called the meeting to order at 10:04 a.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. BOND REFUNDING

Steve Ewing provided an update on the bond refunding.

This presentation was for information purposes only, no action was taken.

III. REVIEW OF THE PROPOSED FISCAL YEAR 2021 OPERATING AND CAPITAL BUDGET

Steve Ewing, Chief Financial Officer, presented the proposed Fiscal Year 2021 Operating and Capital Budgets for discussion and review.

The presentation was for information purposes only, no action was taken.

IV. PROPOSE 2020 AD VALOREM TAX RATE FOR THE 2021 BUDGET YEAR

Steve Ewing stated the Fiscal Year 2021 budget is based on an ad valorem tax rate of \$0.15 per \$100 valuation for 2020. The vote to set the rate will be done at the Regular ECHD board meeting on September 1, 2020.

No action was taken.

V. IF REQUIRED, SET DATE, TIME AND PLACE FOR PUBLIC HEARING ON THE 2021 AD VALOREM TAX RATE

Wallace Dunn made a motion to set a public hearing on the proposed ad valorem tax rate for this Board of Directors to convene and accept public comment, with the public hearing to be held in this Board Room at 5:30 p.m. on Thursday, September 10th, 2020.

Mary Lou Anderson seconded the motion. The motion carried unanimously.

VI. SET DATE, TIME AND PLACE FOR PUBLIC HEARING TO ACCEPT COMMENTS FROM THE PUBLIC ON THE PROPOSED FISCAL YEAR 2021 OPERATING AND CAPITAL BUDGET

Russell Tippin stated that it is necessary to set a date, time and place for a public hearing to accept comments from the public on the proposed Fiscal Year 2021 Operating and Capital Budget as required by both enabling legislation and Health and Human Services Code.

Ben Quiroz made a motion to set a public hearing to accept comments from the public on the Fiscal Year 2021 Operating and Capital Budget on Thursday, September 17th, 2020 at 3:00 p.m. in the Board Room.

Mary Lou Anderson seconded the motion. The motion carried unanimously.

VII. SET DATE, TIME AND PLACE TO VOTE TO APPROVE THE PROPOSED FISCAL YEAR 2021 OPERATING AND CAPITAL BUDGET

Steve Ewing asked for a motion to set the date, time and place to approve the proposed Fiscal Year 2021 Operating and Capital Budget.

Ben Quiroz made a motion to set a hearing on September 17th, 2020 at 3:00 p.m. in the Board Room to adopt a Fiscal Year 2021 Operating and Capital Budget.

Mary Lou Anderson seconded the motion. The motion carried unanimously.

VIII. SET DATE, TIME AND PLACE TO VOTE ON THE 2020 AD VALOREM TAX RATE

Steve Ewing asked for a motion to set the date, time and place to vote to approve the 2020 Ad Valorem tax rate.

Ben Quiroz made a motion to set a hearing to vote to approve the proposed 2020 Ad Valorem Tax Rate at the meeting of the Ector County Hospital District Board of Directors, on Thursday, September 17th, 2010 at 3:00 p.m. in the Board Room.

Mary Lou Anderson seconded the motion. The motion carried unanimously.

IX. CONSIDER PROPOSAL TO TRANSITION ACCREDITING BODIES

Courtney Look, Interim Chief Patient Experience Officer presented to the Board a proposal to transition from Joint Commission to DNV.

Wallace Dunn moved to accept the proposal to move accrediting bodies to DNV. Bryn Dodd seconded the motion. The motion carried unanimously.

X. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding personnel issues pursuant to Section 551.074 of the Texas Government Code.

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ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Ben Quiroz, Russell Tippin, CEO and Steve Steen, Chief Legal Counsel.

Matt Collins, Chief Operating Officer reported the Board of Directors regarding strategic planning during Executive Session.

Steve Ewing, Chief Financial Officer, reported to the board regarding personnel items during Executive Session then was excused.

Matt Collins, Christin Timmons, Chief Nursing Officer, Kerstin Connolly and Michaela Johnson were excused from the remainder of Executive Session.

Executive Session began at 11:23 a.m.
Executive Session ended at 12:55 p.m.

No action was taken during Executive Session.

XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION.

There were no items from Executive Session.

XII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 12:55 p.m.

Respectfully submitted,



David Dunn Secretary
Ector County Hospital District Board of Directors



September 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Rami Bonam, MD	Hospitalist	Hospitalist	ProCare	09/01/2020- 08/31/2021
Andrew Hall, MD **Locum Tenen**	Medicine	Pain Management	Locum Tenen	Locum Tenen
Victor Levy, MD	Pediatrics	Neonatal/Perinatal and Pediatric Cardiology	TTUHSC	09/01/2020- 08/31/2021
*Amanda Murray, DO	OB/GYN	OB/GYN	TTUHSC	09/01/2020- 08/31/2021
Atul Poudel, MD	Pediatrics	Pediatrics	ProCare	09/01/2020- 08/31/2021
Ernest Kinchen III, MD	Radiology	Telemedicine	VRAD	09/01/2020- 08/31/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Michael Munson, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr.	09/01/2020- 08/31/2022

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



September 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Hector Garcia, MD	Pediatrics	Yes	Associate	Pediatrics		None	10/01/2020- 09/30/2021
Rebecca Mantsch, MD	Pathology	Yes	Associate	Pathology	ProCare	None	10/01/2020- 09/30/2021
Claudia Molina, MD	Pathology	Yes	Associate	Pathology	ProCare	None	10/01/2020- 09/30/2021
Fouzia Tabasam, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	10/01/2020- 09/30/2021
Stephanie Villarreal, MD	Pediatrics	Yes	Associate	Pediatrics	TTUHSC	None	10/01/2020- 09/30/2021
Asif Ansari, MD	Medicine	Yes	Active	Nephrology		None	10/01/2020- 09/30/2022
Rafik Ben Abda, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	10/01/2020- 09/30/2022
Manuel Castillo, MD	Pediatrics	Yes	Active	Pediatrics		None	10/01/2020- 09/30/2022
Charles Henry, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	10/01/2020- 09/30/2022
Mary Huff, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	10/01/2020- 09/30/2022
Sindhu Kaitha, MD	Medicine	Yes	Active	Gastroenterology	ProCare	None	10/01/2020- 09/30/2022
Lee David Moore, MD	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	10/01/2020- 09/30/2022
Donald Nicell, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	10/01/2020- 09/30/2022
Ikemefuna Okwuwa, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	10/01/2020- 09/30/2022
Martin Ortega, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	10/01/2020- 09/30/2022
Tejas Patel, MD	Cardiology	Yes	Active	Cardiology	ProCare	None	10/01/2020- 09/30/2022
Robert Shelton Viney, MD	Surgery	Yes	Associate to Active	General Surgery	TTUHSC	None	10/01/2020- 09/30/2022



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
None							

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



September 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Monohar Angirekula, MD	Cardiology	ADD: Left atrial appendage closure- Watchman
Abhishek Bhari Jayadevappa, MD	Anesthesia	ADD: Anesthesia for infants less than 1 year of age; Anesthesia for infants less than 45 weeks postconceptual
Adam Farber, MD	Cardiology	ADD: Left atrial appendage closure- Watchman
Meghana Gillala, MD	Anesthesia	ADD: Anesthesia for infants less than 1 year of age

*Pending Department Meeting Approval

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



September 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Donald Crockett, MD	Associate	Surgery	08/31/2020	Resignation
Therese Duane, MD	Associate	Trauma Surgery	10/31/2020	Resignation
Lon Steinberg, MD	Telemedicine	Medicine	07/31/2020	Resignation
Joseph Ungar, MD	Telemedicine	Radiology	08/12/2020	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



September 1, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Robert Shelton Viney, MD	Surgery	Associate to Active
Rebecca Mantsch, MD	Pathology	Removal of I-FPPE
Claudia Molina, MD	Pathology	Removal of I-FPPE

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
September 2020
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 455,232	\$ 601,485	-24.3%	\$ 551,496	-17.5%	\$ 4,875,242	\$ 5,980,423	-18.5%	\$ 6,177,366	-21.1%
TOTAL PATIENT REVENUE	\$ 455,232	\$ 601,485	-24.3%	\$ 551,496	-17.5%	\$ 4,875,242	\$ 5,980,423	-18.5%	\$ 6,177,366	-21.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 276,435	\$ (15,233)	-1914.7%	\$ (11,189)	-2570.6%	\$ 1,618,817	\$ (153,434)	-1155.1%	\$ 280,486	477.1%
Self Pay Adjustments	119,836	(828)	-14573.0%	(1,458)	-8321.0%	460,731	(8,343)	-5622.4%	6,783	6692.4%
Bad Debts	(72,449)	425,777	-117.0%	309,898	-123.4%	1,078,429	4,288,802	-74.9%	2,997,922	-64.0%
TOTAL REVENUE DEDUCTIONS	\$ 323,822	\$ 409,716	-21.0%	\$ 297,251	8.9%	\$ 3,157,977	\$ 4,127,025	-23.5%	\$ 3,285,191	-3.9%
	71.13%	68.12%		53.90%		64.78%	69.01%		53.18%	
NET PATIENT REVENUE	\$ 131,409	\$ 191,769	-31.5%	\$ 254,246	-48.3%	\$ 1,717,265	\$ 1,853,398	-7.3%	\$ 2,892,174	-40.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 43,628	\$ 7,846	456.1%	\$ -	100.0%	\$ 297,202	\$ 78,460	278.8%	\$ 124,017	139.6%
TOTAL OTHER REVENUE	\$ 43,628	\$ 7,846	456.1%	\$ -	0.0%	\$ 297,202	\$ 78,460	278.8%	\$ 124,017	139.6%
NET OPERATING REVENUE	\$ 175,037	\$ 199,615	-12.3%	\$ 254,246	-31.2%	\$ 2,014,467	\$ 1,931,858	4.3%	\$ 3,016,191	-33.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 89,480	\$ 125,336	-28.6%	\$ 128,538	-30.4%	\$ 970,588	\$ 1,246,190	-22.1%	\$ 1,184,128	-18.0%
Benefits	9,491	34,401	-72.4%	25,000	-62.0%	240,288	335,886	-28.5%	300,996	-20.2%
Physician Services	147,985	174,037	-15.0%	133,622	10.7%	1,266,272	1,730,504	-26.8%	1,434,320	-11.7%
Cost of Drugs Sold	14,938	10,528	41.9%	11,292	32.3%	85,401	104,666	-18.4%	78,956	8.2%
Supplies	3,346	9,508	-64.8%	18,999	-82.4%	50,480	94,708	-46.7%	99,315	-49.2%
Utilities	7,637	6,695	14.1%	5,797	31.7%	58,818	60,034	-2.0%	53,239	10.5%
Repairs and Maintenance	575	1,892	-69.6%	550	4.5%	7,197	18,920	-62.0%	6,794	5.9%
Leases and Rentals	427	391	9.2%	464	-8.0%	4,711	3,910	20.5%	4,393	7.2%
Other Expense	1,000	1,855	-46.1%	1,000	0.0%	13,117	18,550	-29.3%	15,507	-15.4%
TOTAL OPERATING EXPENSES	\$ 274,879	\$ 364,643	-24.6%	\$ 325,262	-15.5%	\$ 2,696,872	\$ 3,613,368	-25.4%	\$ 3,177,648	-15.1%
Depreciation/Amortization	\$ 33,405	\$ 45,842	-27.1%	\$ 44,958	-25.7%	\$ 342,245	\$ 451,018	-24.1%	\$ 451,450	-24.2%
TOTAL OPERATING COSTS	\$ 308,284	\$ 410,485	-24.9%	\$ 370,220	-16.7%	\$ 3,039,117	\$ 4,064,386	-25.2%	\$ 3,629,098	-16.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (133,246)	\$ (210,870)	-36.8%	\$ (115,975)	14.9%	\$ (1,024,649)	\$ (2,132,528)	-52.0%	\$ (612,907)	67.2%
Operating Margin	-76.12%	-105.64%	-27.9%	-45.62%	66.9%	-50.86%	-110.39%	-53.9%	-20.32%	150.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,346	1,630	-17.4%	1,515	-11.2%	13,989	16,207	-13.7%	17,466	-19.9%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	1,346	1,630	-17.4%	1,515	-11.2%	13,989	16,207	-13.7%	18,581	-24.7%
Average Revenue per Office Visit	338.21	369.01	-8.3%	364.02	-7.1%	348.51	369.00	-5.6%	332.46	4.8%
Hospital FTE's (Salaries and Wages)	21.5	32.7	-34.2%	32.8	-34.4%	24.0	33.1	-27.4%	31.2	-23.1%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 288,230	\$ 448,818	-35.8%	\$ 364,689	-21.0%	\$ 3,061,809	\$ 4,461,824	-31.4%	\$ 4,258,118	-28.1%
TOTAL PATIENT REVENUE	\$ 288,230	\$ 448,818	-35.8%	\$ 364,689	-21.0%	\$ 3,061,809	\$ 4,461,824	-31.4%	\$ 4,258,118	-28.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 174,046	\$ 31,779	447.7%	\$ (28,871)	-702.8%	\$ 982,938	\$ 320,108	207.1%	\$ 359,880	173.1%
Self Pay Adjustments	78,967	6,632	1090.7%	(6,719)	-1275.3%	262,125	66,802	292.4%	36,933	609.7%
Bad Debts	(50,148)	201,600	-124.9%	200,710	-125.0%	632,552	2,030,693	-68.9%	1,679,065	-62.3%
TOTAL REVENUE DEDUCTIONS	\$ 202,865	\$ 240,011	-15.5%	\$ 165,120	22.9%	\$ 1,877,614	\$ 2,417,603	-22.3%	\$ 2,075,878	-9.6%
	70.4%	53.5%		45.3%		61.3%	54.2%		48.8%	
NET PATIENT REVENUE	\$ 85,364	\$ 208,807	-59.1%	\$ 199,569	-57.2%	\$ 1,184,195	\$ 2,044,221	-42.1%	\$ 2,182,240	-45.7%
OTHER REVENUE										
FHC Other Revenue	\$ 43,628	\$ 7,846	0.0%	\$ -	0.0%	\$ 297,202	\$ 78,460	0.0%	\$ 124,017	139.6%
TOTAL OTHER REVENUE	\$ 43,628	\$ 7,846	456.1%	\$ -	0.0%	\$ 297,202	\$ 78,460	278.8%	\$ 124,017	139.6%
NET OPERATING REVENUE	\$ 128,992	\$ 216,653	-40.5%	\$ 199,569	-35.4%	\$ 1,481,397	\$ 2,122,681	-30.2%	\$ 2,306,257	-35.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 61,264	\$ 92,710	-33.9%	\$ 95,602	-35.9%	\$ 680,940	\$ 921,655	-26.1%	\$ 871,157	-21.8%
Benefits	6,498	25,446	-74.5%	18,594	-65.1%	168,580	248,414	-32.1%	221,441	-23.9%
Physician Services	104,343	112,881	-7.6%	95,863	8.8%	789,125	1,122,179	-29.7%	1,041,697	-24.2%
Cost of Drugs Sold	10,082	8,882	13.5%	9,489	6.3%	54,815	88,294	-37.9%	58,823	-6.8%
Supplies	1,931	5,909	-67.3%	12,462	-84.5%	39,794	58,864	-32.4%	53,732	-25.9%
Utilities	3,966	3,379	17.4%	3,182	24.6%	29,304	30,769	-4.8%	28,208	3.9%
Repairs and Maintenance	575	1,892	-69.6%	550	4.5%	7,134	18,920	-62.3%	6,794	5.0%
Leases and Rentals	427	391	9.2%	464	-8.0%	4,711	3,910	20.5%	4,393	7.2%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	13,117	18,480	-29.0%	15,507	-15.4%
TOTAL OPERATING EXPENSES	\$ 190,087	\$ 253,338	-25.0%	\$ 237,206	-19.9%	\$ 1,787,519	\$ 2,511,485	-28.8%	\$ 2,301,751	-22.3%
Depreciation/Amortization	\$ 4,081	\$ 5,203	-21.6%	\$ 4,841	-15.7%	\$ 46,206	\$ 51,186	-9.7%	\$ 50,279	-8.1%
TOTAL OPERATING COSTS	\$ 194,168	\$ 258,541	-24.9%	\$ 242,047	-19.8%	\$ 1,833,725	\$ 2,562,671	-28.4%	\$ 2,352,030	-22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (65,175)	\$ (41,888)	-55.6%	\$ (42,478)	-53.4%	\$ (352,328)	\$ (439,990)	19.9%	\$ (45,773)	669.7%
Operating Margin	-50.53%	-19.33%	161.3%	-21.28%	137.4%	-23.78%	-20.73%	14.7%	-1.98%	1098.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	868	1,176	-26.2%	996	-12.9%	8,882	11,691	-24.0%		0.0%
Average Revenue per Office Visit	332.06	381.65	-13.0%	366.15	-9.3%	344.72	381.65	-9.7%	365.25	-5.6%
Hospital FTE's (Salaries and Wages)	14.0	23.8	-41.1%	24.0	-41.5%	16.1	24.1	-32.9%	22.3	-27.6%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 167,002	\$ 152,667	9.4%	\$ 186,807	-10.6%	\$ 1,813,433	\$ 1,518,599	19.4%	\$ 1,919,248	-5.5%
TOTAL PATIENT REVENUE	\$ 167,002	\$ 152,667	9.4%	\$ 186,807	-10.6%	\$ 1,813,433	\$ 1,518,599	19.4%	\$ 1,919,248	-5.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,388	\$ (47,012)	-317.8%	\$ 17,682	479.1%	\$ 635,879	\$ (473,542)	-234.3%	\$ (79,394)	-900.9%
Self Pay Adjustments	40,870	(7,460)	-647.8%	5,261	676.8%	198,606	(75,145)	-364.3%	(30,150)	-758.7%
Bad Debts	(22,301)	224,177	-109.9%	109,187	-120.4%	445,878	2,258,109	-80.3%	1,318,858	-66.2%
TOTAL REVENUE DEDUCTIONS	\$ 120,957	\$ 169,705	-28.7%	\$ 132,131	-8.5%	\$ 1,280,362	\$ 1,709,422	-25.1%	\$ 1,209,314	5.9%
NET PATIENT REVENUE	\$ 46,045	\$ (17,038)	-370.2%	\$ 54,676	-15.8%	\$ 533,071	\$ (190,823)	-379.4%	\$ 709,934	-24.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 46,045	\$ (17,038)	-370.2%	\$ 54,676	-15.8%	\$ 533,071	\$ (190,823)	-379.4%	\$ 709,934	-24.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 28,216	\$ 32,626	-13.5%	\$ 32,936	-14.3%	\$ 289,648	\$ 324,535	-10.7%	\$ 312,971	-7.5%
Benefits	2,993	8,955	-66.6%	6,406	-53.3%	71,708	87,472	-18.0%	79,555	-9.9%
Physician Services	43,642	61,156	-28.6%	37,759	15.6%	477,147	608,325	-21.6%	392,623	21.5%
Cost of Drugs Sold	4,856	1,646	195.0%	1,803	169.3%	30,587	16,372	86.8%	20,132	51.9%
Supplies	1,414	3,599	-60.7%	6,537	-78.4%	10,686	35,844	-70.2%	45,583	-76.6%
Utilities	3,671	3,316	10.7%	2,615	40.4%	29,514	29,265	0.9%	25,032	17.9%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	70	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 84,792	\$ 111,305	-23.8%	\$ 88,056	-3.7%	\$ 909,353	\$ 1,101,883	-17.5%	\$ 875,896	3.8%
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 296,039	\$ 399,832	-26.0%	\$ 401,172	-26.2%
TOTAL OPERATING COSTS	\$ 114,116	\$ 151,944	-24.9%	\$ 128,173	-11.0%	\$ 1,205,392	\$ 1,501,715	-19.7%	\$ 1,277,068	-5.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (68,071)	\$ (168,982)	-59.7%	\$ (73,497)	-7.4%	\$ (672,321)	\$ (1,692,538)	-60.3%	\$ (567,134)	18.5%
Operating Margin	-147.84%	991.79%	-114.9%	-134.42%	10.0%	-126.12%	886.97%	-114.2%	-79.89%	57.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	478	454	5.3%	519	-7.9%	5,107	4,516	13.1%	5,808	-12.1%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	478	454	5.3%	519	-7.9%	5,107	4,516	13.1%	5,808	-12.1%
Average Revenue per Office Visit	349.38	336.27	3.9%	359.94	-2.9%	355.09	336.27	5.6%	277.23	28.1%
Hospital FTE's (Salaries and Wages)	7.5	8.9	-15.7%	8.9	-15.0%	7.9	9.0	-12.8%	8.9	-11.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JULY 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 54,776	\$ 35,671	\$ 90,448	19.9%	\$ 549,256	\$ 427,264	\$ 976,520	20.0%
Medicaid	115,910	56,446	172,356	37.9%	1,179,574	483,789	1,663,364	34.1%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	34,331	29,643	63,974	14.1%	503,478	371,725	875,202	18.0%
Self Pay	80,868	44,564	125,432	27.6%	823,821	527,219	1,351,040	27.7%
Other	2,344	677	3,021	0.7%	5,680	3,435	9,115	0.2%
Total	\$ 288,230	\$ 167,002	\$ 455,232	100.0%	\$ 3,061,809	\$ 1,813,433	\$ 4,875,242	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 12,231	\$ 12,119	\$ 24,350	24.8%	\$ 410,448	\$ 127,509	\$ 537,956	33.7%
Medicaid	19,116	11,174	30,290	30.9%	380,290	146,013	526,303	32.9%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	10,521	8,404	18,924	19.3%	142,153	106,012	248,164	15.5%
Self Pay	15,813	7,778	23,591	24.1%	182,375	94,479	276,853	17.3%
Other	622	286	908	0.9%	6,703	2,034	8,736	0.5%
Total	\$ 58,303	\$ 39,760	\$ 98,063	100.0%	\$ 1,121,967	\$ 476,046	\$ 1,598,013	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,776	19.0%	\$ 56,757	15.6%	\$ 549,256	17.9%	\$ 601,964	14.1%
Medicaid	115,910	40.2%	160,505	44.0%	1,179,574	38.6%	1,842,567	43.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,331	11.9%	65,438	17.9%	503,478	16.4%	811,163	19.0%
Self Pay	80,868	28.1%	80,831	22.2%	823,821	26.9%	991,626	23.3%
Other	2,344	0.8%	1,159	0.3%	5,680	0.2%	10,799	0.3%
TOTAL	\$ 288,230	100.0%	\$ 364,689	100.0%	\$ 3,061,809	100.0%	\$ 4,258,118	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,231	21.0%	\$ 6,374	6.6%	\$ 410,448	36.5%	\$ 65,316	6.7%
Medicaid	19,116	32.8%	50,933	52.6%	380,290	33.9%	462,170	47.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,521	18.0%	26,032	26.9%	142,153	12.7%	263,346	27.1%
Self Pay	15,813	27.1%	13,212	13.7%	182,375	16.3%	178,637	18.4%
Other	622	1.1%	231	0.2%	6,703	0.6%	916	0.1%
TOTAL	\$ 58,303	100.0%	\$ 96,782	100.0%	\$ 1,121,967	100.0%	\$ 970,385	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2020**

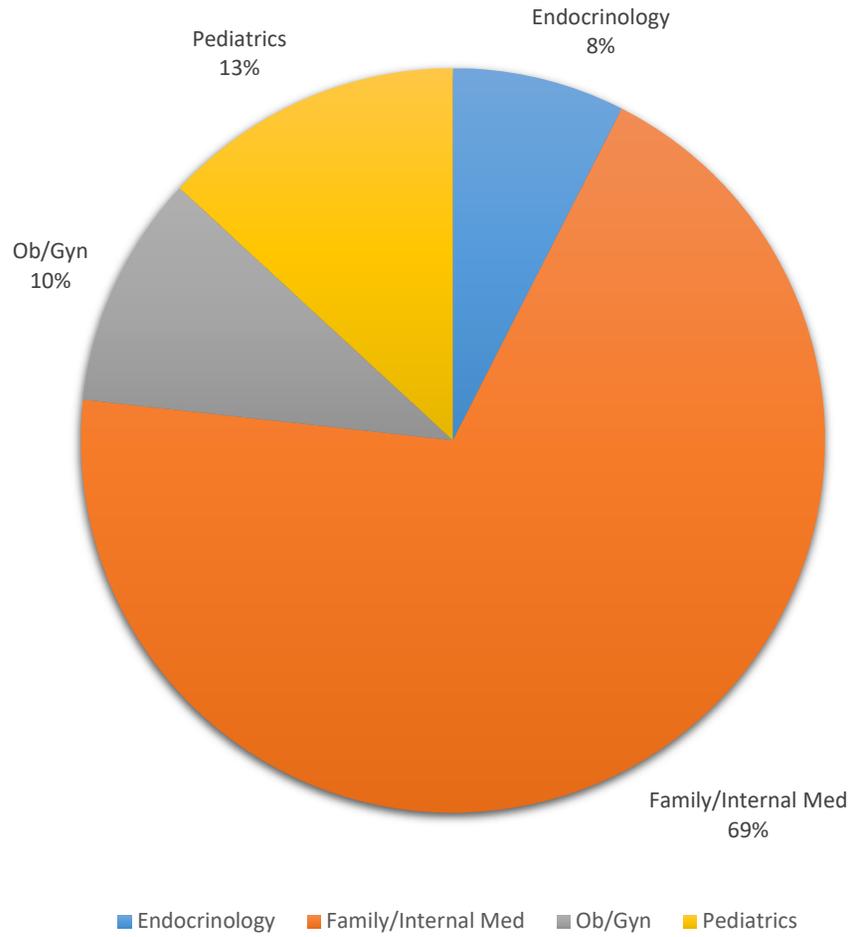
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,671	21.4%	\$ 44,429	23.8%	\$ 427,264	23.6%	\$ 390,883	20.4%
Medicaid	56,446	33.7%	\$ 40,453	21.7%	483,789	26.7%	644,388	33.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	29,643	17.8%	\$ 45,385	24.3%	371,725	20.5%	377,657	19.7%
Self Pay	44,564	26.7%	\$ 56,037	30.0%	527,219	29.0%	505,164	26.3%
Other	677	0.4%	\$ 504	0.3%	3,435	0.2%	1,157	0.1%
TOTAL	\$ 167,002	100.0%	\$ 186,807	100.0%	\$ 1,813,433	100.0%	\$ 1,919,248	100.0%

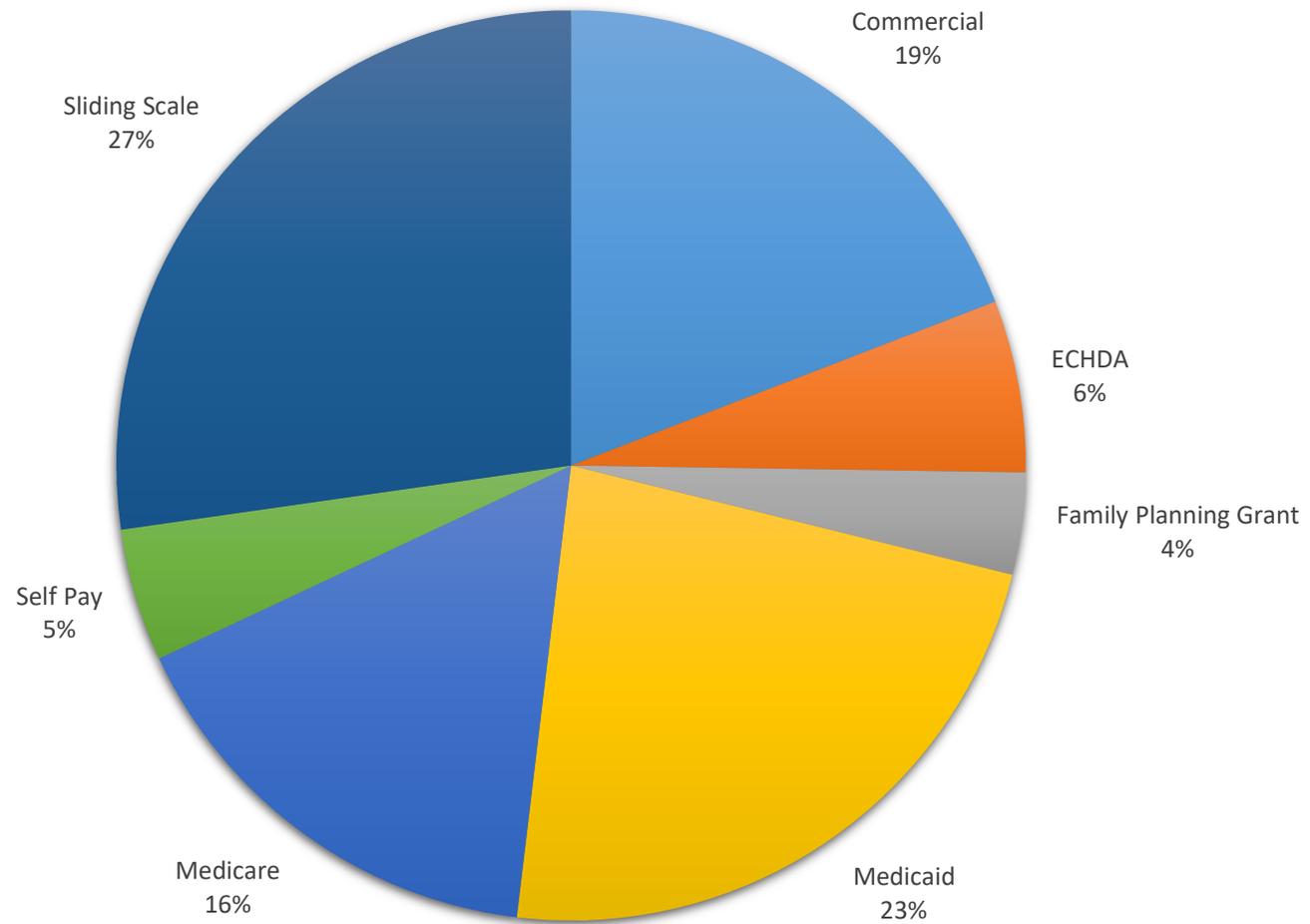
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,119	30.5%	\$ 10,093	24.8%	\$ 127,509	26.8%	\$ 90,243	20.0%
Medicaid	11,174	28.1%	10,192	25.1%	146,013	30.7%	167,704	37.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,404	21.1%	13,977	34.4%	106,012	22.3%	126,264	28.0%
Self Pay	7,778	19.6%	6,362	15.7%	94,479	19.8%	66,367	14.7%
Other	286	0.7%	-	0.0%	2,034	0.4%	(4)	0.0%
TOTAL	\$ 39,760	100.0%	\$ 40,625	100.0%	\$ 476,047	100.0%	\$ 450,573	100.0%

FHC July Visits By Service



FHC July Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Executive Director's Report-September 2020

- **Provider Update:** Dr. Poudel, Pediatrician, is expected to start September 3, 2020. Dr Poudel is replacing Dr Sheridan and will practice at our Clements location.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 5 LVNs, 2 Medical Assistants, 3 Front Desk, and 1 Eligibility Coordinator, and Clinic Manager.
- **Telehealth Update:** For the month of July, telehealth visits accounted for 10% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **Texas Primary Care Grant:** The Family Health Clinic received word that it was awarded the PHC grant in the amount of \$74,872 annually for a total of \$374,360 available over the next five years.
- **COVID 19 Update:** Due to COVID 19, the Family Health Clinic will be temporarily consolidating locations for the next 90 days. Our two providers from West University will be temporarily seeing patients at our Clements location.

FHC has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Thursday 8am-5pm and Friday 8am to noon; implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	948	1,157	-18.1%	1,163	-18.5%	10,524	11,679	-9.9%	11,524	-8.7%
Neonatal ICU (NICU)	16	30	-46.7%	33	-51.5%	273	291	-6.2%	289	-5.5%
Total Admissions	964	1,187	-18.8%	1,196	-19.4%	10,797	11,970	-9.8%	11,813	-8.6%
Patient Days										
Adult & Pediatric	3,654	4,237	-13.8%	4,194	-12.9%	38,294	43,601	-12.2%	42,590	-10.1%
ICU	432	418	3.3%	351	23.1%	4,059	4,272	-5.0%	4,138	-1.9%
CCU	364	418	-12.9%	342	6.4%	3,057	4,273	-28.5%	4,117	-25.7%
NICU	545	552	-1.3%	542	0.6%	5,052	5,356	-5.7%	5,021	0.6%
Total Patient Days	4,995	5,625	-11.2%	5,429	-8.0%	50,462	57,502	-12.2%	55,866	-9.7%
Observation (Obs) Days	444	796	-44.2%	850	-47.8%	7,008	7,763	-9.7%	7,742	-9.5%
Nursery Days	272	279	-2.5%	317	-14.2%	2,974	2,698	10.2%	2,620	13.5%
Total Occupied Beds / Bassinets	5,711	6,700	-14.8%	6,596	-13.4%	60,444	67,963	-11.1%	66,228	-8.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.69	4.38	7.1%	4.20	11.7%	4.31	4.46	-3.4%	4.41	-2.2%
ICU	34.06	18.40	85.1%	16.42	107.4%	18.51	18.41	0.5%	17.37	6.5%
Total ALOS	5.18	4.74	9.3%	4.54	14.1%	4.67	4.80	-2.7%	4.73	-1.2%
Acute / Adult & Pediatric w/o OB	5.91			5.16	14.5%	5.25			5.22	0.5%
Average Daily Census	161.1	181.5	-11.2%	175.1	-8.0%	165.4	188.5	-12.2%	183.8	-10.0%
Hospital Case Mix Index (CMI)	1.6881	1.5510	8.8%	1.5586	8.3%	1.5810	1.5712	0.6%	1.5604	1.3%
Medicare										
Admissions	330	456	-27.6%	443	-25.5%	3,773	4,616	-18.3%	4,542	-16.9%
Patient Days	1,677	2,270	-26.1%	2,158	-22.3%	18,090	23,348	-22.5%	22,754	-20.5%
Average Length of Stay	5.08	4.98	2.1%	4.87	4.3%	4.79	5.06	-5.2%	5.01	-4.3%
Case Mix Index	1.9831			1.6536	19.9%	1.8374			1.7235	6.6%
Medicaid										
Admissions	115	150	-23.3%	131	-12.2%	1,350	1,510	-10.6%	1,450	-6.9%
Patient Days	656	818	-19.8%	730	-10.1%	6,758	8,234	-17.9%	7,767	-13.0%
Average Length of Stay	5.70	5.45	4.6%	5.57	2.4%	5.01	5.45	-8.2%	5.36	-6.5%
Case Mix Index	1.1571			1.5889	-27.2%	1.1481			1.1963	-4.0%
Commercial										
Admissions	249	331	-24.8%	319	-21.9%	2,921	3,328	-12.2%	3,268	-10.6%
Patient Days	1,247	1,368	-8.8%	1,361	-8.4%	12,825	13,972	-8.2%	13,807	-7.1%
Average Length of Stay	5.01	4.13	21.2%	4.27	17.4%	4.39	4.20	4.6%	4.22	3.9%
Case Mix Index	1.6797			1.4937	12.4%	1.4739			1.5165	-2.8%
Self Pay										
Admissions	254	228	11.4%	276	-8.0%	2,500	2,295	8.9%	2,326	7.5%
Patient Days	1,337	1,043	28.2%	1,059	26.3%	11,491	10,664	7.8%	10,338	11.2%
Average Length of Stay	5.26	4.57	15.1%	3.84	37.2%	4.60	4.65	-1.1%	4.44	3.4%
Case Mix Index	1.4998			1.4101	6.4%	1.4685			1.4639	0.3%
All Other										
Admissions	16	22	-27.3%	27	-40.7%	253	221	14.5%	227	11.5%
Patient Days	78	107	-27.1%	121	-35.5%	1,298	1,092	18.9%	1,200	8.2%
Average Length of Stay	4.88	4.86	0.2%	4.48	8.8%	5.13	4.94	3.8%	5.29	-2.9%
Case Mix Index	1.7017			1.6844	1.0%	1.9222			2.0165	-4.7%
Radiology										
InPatient	3,506	4,456	-21.3%	4,192	-16.4%	39,125	45,546	-14.1%	44,239	-11.6%
OutPatient	5,965	7,693	-22.5%	8,137	-26.7%	70,261	76,514	-8.2%	78,312	-10.3%
Cath Lab										
InPatient	375	529	-29.1%	406	-7.6%	4,627	5,407	-14.4%	4,939	-6.3%
OutPatient	586	610	-3.9%	574	2.1%	5,617	6,063	-7.4%	6,091	-7.8%
Laboratory										
InPatient	66,367	71,673	-7.4%	69,782	-4.9%	657,150	732,685	-10.3%	715,811	-8.2%
OutPatient	54,075	58,965	-8.3%	63,827	-15.3%	566,155	586,288	-3.4%	601,502	-5.9%
Other										
Deliveries	165	172	-4.1%	205	-19.5%	1,778	1,663	6.9%	1,634	8.8%
Surgical Cases										
InPatient	183	291	-37.1%	271	-32.5%	2,410	2,936	-17.9%	2,909	-17.2%
OutPatient	310	539	-42.5%	618	-49.8%	4,332	5,357	-19.1%	5,464	-20.7%
Total Surgical Cases	493	830	-40.6%	889	-44.5%	6,742	8,293	-18.7%	8,373	-19.5%
GI Procedures (Endo)										
InPatient	91	149	-38.9%	150	-39.3%	1,320	1,527	-13.6%	1,518	-13.0%
OutPatient	90	226	-60.2%	213	-57.7%	1,987	2,250	-11.7%	2,355	-15.6%
Total GI Procedures	181	375	-51.7%	363	-50.1%	3,307	3,777	-12.4%	3,873	-14.6%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,006	4,648	-35.3%	4,424	-32.1%	38,931	46,436	-16.2%	45,564	-14.6%
Observation Days	444	796	-44.2%	850	-47.8%	7,008	7,763	-9.7%	7,742	-9.5%
Other O/P Occasions of Service	16,170	19,053	-15.1%	19,112	-15.4%	176,824	189,251	-6.6%	191,446	-7.6%
Total O/P Occasions of Svc.	19,620	24,497	-19.9%	24,386	-19.5%	222,763	243,450	-8.5%	244,752	-9.0%
Hospital Operations										
Manhours Paid	251,151	293,432	-14.4%	284,565	-11.7%	2,629,484	2,960,350	-11.2%	2,734,657	-3.8%
FTE's	1,417.8	1,656.5	-14.4%	1,606.4	-11.7%	1,508.7	1,698.6	-11.2%	1,574.2	-4.2%
Adjusted Patient Days	8,632	10,440	-17.3%	10,393	-16.9%	93,082	105,734	-12.0%	103,614	-10.2%
Hours / Adjusted Patient Day	29.09	28.11	3.5%	27.38	6.3%	28.25	28.00	0.9%	26.39	7.0%
Occupancy - Actual Beds	46.2%	52.0%	-11.2%	50.2%	-8.0%	47.4%	54.0%	-12.2%	52.7%	-10.0%
FTE's / Adjusted Occupied Bed	5.1	4.9	3.5%	4.8	6.3%	4.9	4.9	0.9%	4.6	7.0%
InPatient Rehab Unit										
Admissions	37	46	-19.6%	40	-7.5%	353	451	-21.7%	403	-12.4%
Patient Days	486	561	-13.4%	456	6.6%	4,699	5,500	-14.6%	5,023	-6.5%
Average Length of Stay	13.1	12.2	7.7%	11.4	15.2%	13.3	12.2	9.2%	12.5	6.8%
Manhours Paid	8,217	8,549	-3.9%	5,476	50.1%	80,969	85,015	-4.8%	56,773	42.6%
FTE's	46.4	48.3	-3.9%	30.9	50.1%	46.5	48.8	-4.8%	32.7	42.2%
Center for Primary Care - Clements										
Total Medical Visits	868	1,176	-26.2%	996	-12.9%	8,882	11,691	-24.0%	11,658	-23.8%
Manhours Paid	2,484	4,217	-41.1%	4,247	-41.5%	28,124	41,919	-32.9%	38,719	-27.4%
FTE's	14.0	23.8	-41.1%	24.0	-41.5%	16.1	24.1	-32.9%	22.3	-27.6%
Center for Primary Care - West University										
Total Medical Visits	478	454	5.3%	519	-7.9%	5,107	4,516	13.1%	5,808	-12.1%
Total Optometry	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Manhours Paid	1,333	1,581	-15.7%	1,568	-15.0%	13,716	15,725	-12.8%	15,512	-11.6%
FTE's	7.5	8.9	-15.7%	8.9	-15.0%	7.9	9.0	-12.8%	8.9	-11.9%
Total ECHD Operations										
Total Admissions	1,001	1,233	-18.8%	1,236	-19.0%	11,150	12,421	-10.2%	12,216	-8.7%
Total Patient Days	5,481	6,186	-11.4%	5,885	-6.9%	55,161	63,002	-12.4%	60,889	-9.4%
Total Patient and Obs Days	5,925	6,982	-15.1%	6,735	-12.0%	62,169	70,765	-12.1%	68,631	-9.4%
Total FTE's	1,485.7	1,737.5	-14.5%	1,670.2	-11.0%	1,579.2	1,780.4	-11.3%	1,638.1	-3.6%
FTE's / Adjusted Occupied Bed	4.9	4.7	3.6%	4.6	5.8%	4.7	4.7	0.2%	4.4	7.4%
Total Adjusted Patient Days	9,472	11,481	-17.5%	11,266	-15.9%	101,705	114,883	-11.5%	112,948	-10.0%
Hours / Adjusted Patient Day	27.79	26.81	3.6%	26.26	5.8%	27.06	27.01	0.2%	25.19	7.4%
Outpatient Factor	1.7282	1.8560	-6.9%	1.9144	-9.7%	1.8451	1.8275	1.0%	1.8550	-0.5%
Blended O/P Factor	1.9388	2.0982	-7.6%	2.1121	-8.2%	2.0649	2.0345	1.5%	2.0637	0.1%
Total Adjusted Admissions	1,730	2,288	-24.4%	2,366	-26.9%	20,592	22,846	-9.9%	22,660	-9.1%
Hours / Adjusted Admission	152.14	134.49	13.1%	125.04	21.7%	133.66	135.82	-1.6%	125.58	6.4%
FTE's - Hospital Contract	10.4	16.0	-35.3%	53.5	-80.6%	29.7	16.5	79.5%	47.1	-36.9%
FTE's - Mgmt Services	43.0	50.1	-14.2%	61.7	-30.3%	54.2	50.1	8.2%	62.2	-12.8%
Total FTE's (including Contract)	1,539.1	1,803.6	-14.7%	1,785.3	-13.8%	1,663.1	1,847.1	-10.0%	1,747.4	-4.8%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.0	4.9	3.4%	4.9	2.5%	5.0	4.9	1.7%	4.7	6.0%
ProCare FTEs	186.2	240.7	-22.6%	191.8	-2.9%	199.3	240.7	-17.2%	213.1	-6.4%
Total System FTEs	1,725.3	2,044.3	-15.6%	1,977.1	-12.7%	1,862.4	2,087.8	-10.8%	1,960.5	-5.0%
Urgent Care Visits										
JBS Clinic	674	1,011	-33.3%	673	0.1%	8,505	10,335	-17.7%	9,623	-11.6%
West University	370	636	-41.8%	322	14.9%	5,260	6,502	-19.1%	5,751	-8.5%
42nd Street	1,049	694	51.2%	394	166.2%	8,322	7,094	17.3%	6,280	32.5%
Total Urgent Care Visits	2,093	2,341	-10.6%	1,389	50.7%	22,087	23,931	-7.7%	21,654	2.0%
Wal-Mart Clinic Visits										
East Clinic	-	262	-100.0%	334	-100.0%	2,480	4,399	-43.6%	4,470	-44.5%
West Clinic	-	208	-100.0%	297	-100.0%	2,381	3,423	-30.4%	3,511	-32.2%
Total Wal-Mart Visits	-	470	-100.0%	631	-100.0%	4,861	7,822	-37.9%	7,981	-39.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2020**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 72,172,214	\$ 4,750	\$ 72,176,964
Investments	38,706,136	-	38,706,136
Patient Accounts Receivable - Gross	214,649,121	28,464,603	243,113,725
Less: 3rd Party Allowances	(118,601,343)	(5,972,874)	(124,574,217)
Bad Debt Allowance	(73,945,064)	(15,997,077)	(89,942,141)
Net Patient Accounts Receivable	22,102,714	6,494,652	28,597,366
Taxes Receivable	6,519,335	-	6,519,335
Accounts Receivable - Other	(3,860,546)	36,708	(3,823,838)
Inventories	7,063,245	368,358	7,431,603
Prepaid Expenses	3,187,172	105,083	3,292,255
Total Current Assets	145,890,270	7,009,552	152,899,821
CAPITAL ASSETS:			
Property and Equipment	479,455,407	467,364	479,922,771
Construction in Progress	3,100,718	-	3,100,718
	482,556,125	467,364	483,023,489
Less: Accumulated Depreciation and Amortization	(305,891,942)	(327,199)	(306,219,141)
Total Capital Assets	176,664,183	140,165	176,804,348
INTANGIBLE ASSETS / GOODWILL - NET	-	821	821
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,731,735	-	5,731,735
Restricted Assets Held in Endowment	6,357,925	-	6,357,925
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,243,039	-	2,243,039
Pension, Deferred Outflows of Resources	5,327,061	-	5,327,061
Assets whose use is Limited	-	69,238	69,238
TOTAL ASSETS	\$ 342,808,183	\$ 7,219,776	\$ 350,027,959
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,593,612	\$ -	\$ 2,593,612
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	34,341,243	2,276,297	36,617,540
A/R Credit Balances	4,644,448	-	4,644,448
Accrued Interest	994,724	-	994,724
Accrued Salaries and Wages	5,511,328	4,716,736	10,228,064
Accrued Compensated Absences	4,264,823	-	4,264,823
Due to Third Party Payors	2,352,171	-	2,352,171
Deferred Revenue	3,363,430	259,573	3,623,002
Total Current Liabilities	61,245,083	7,252,606	68,497,690
ACCRUED POST RETIREMENT BENEFITS	59,555,276	-	59,555,276
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	40,542,512	-	40,542,512
Total Liabilities	163,380,851	7,252,606	170,633,458
FUND BALANCE	179,427,332	(32,831)	179,394,501
TOTAL LIABILITIES AND FUND BALANCE	\$ 342,808,183	\$ 7,219,776	\$ 350,027,959

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 72,176,964	\$ 21,730,607	\$ 4,700	\$ 50,441,656
Investments	38,706,136	44,279,715	-	(5,573,580)
Patient Accounts Receivable - Gross	243,113,725	212,208,742	24,246,718	6,658,265
Less: 3rd Party Allowances	(124,574,217)	(94,153,094)	(4,149,301)	(26,271,822)
Bad Debt Allowance	(89,942,141)	(83,377,222)	(14,155,859)	7,590,941
Net Patient Accounts Receivable	28,597,366	34,678,425	5,941,558	(12,022,616)
Taxes Receivable	6,519,335	9,069,806	-	(2,550,472)
Accounts Receivable - Other	(3,823,838)	12,414,472	45,727	(16,284,037)
Inventories	7,431,603	6,802,054	356,733	272,817
Prepaid Expenses	3,292,255	3,227,470	211,520	(146,734)
Total Current Assets	152,899,821	132,202,550	6,560,237	14,137,034
CAPITAL ASSETS:				
Property and Equipment	479,922,771	469,803,260	467,364	9,652,147
Construction in Progress	3,100,718	870,112	-	2,230,606
	483,023,489	470,673,371	467,364	11,882,754
Less: Accumulated Depreciation and Amortization	(306,219,141)	(290,984,763)	(304,223)	(14,930,156)
Total Capital Assets	176,804,348	179,688,608	163,141	(3,047,402)
INTANGIBLE ASSETS / GOODWILL - NET	821	5,174	66,358	(70,710)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,731,735	3,849,297	-	1,882,438
Restricted Assets Held in Endowment	6,357,925	6,285,946	-	71,979
Restricted TPC, LLC	593,971	522,753	-	71,218
Restricted MCH West Texas Services	2,243,039	2,232,525	-	10,515
Pension, Deferred Outflows of Resources	5,327,061	33,175,595	-	(27,848,534)
Assets whose use is Limited	69,238	-	29,000	40,238
TOTAL ASSETS	\$ 350,027,959	\$ 357,962,448	\$ 6,818,736	\$ (14,753,225)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,593,612	\$ 4,655,041	\$ -	\$ (2,061,429)
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	36,617,540	24,068,706	435,734	12,113,100
A/R Credit Balances	4,644,448	4,964,667	-	(320,219)
Accrued Interest	994,724	41,791	-	952,933
Accrued Salaries and Wages	10,228,064	7,972,237	5,882,159	(3,626,332)
Accrued Compensated Absences	4,264,823	3,848,446	-	416,378
Due to Third Party Payors	2,352,171	2,717,814	-	(365,642)
Deferred Revenue	3,623,002	348,543	533,674	2,740,784
Total Current Liabilities	68,497,690	51,796,549	6,851,567	9,849,573
ACCRUED POST RETIREMENT BENEFITS	59,555,276	82,062,701	-	(22,507,425)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	40,542,512	40,085,043	-	457,469
Total Liabilities	170,633,458	175,982,273	6,851,567	(12,200,383)
FUND BALANCE	179,394,501	181,980,174	(32,831)	(2,552,842)
TOTAL LIABILITIES AND FUND BALANCE	\$ 350,027,959	\$ 357,962,448	\$ 6,818,736	\$ (14,753,225)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 47,513,735	\$ 55,264,773	-14.0%	\$ 51,093,409	-7.0%	\$ 488,722,262	\$ 557,701,430	-12.4%	\$ 540,106,198	-9.5%
Outpatient Revenue	44,607,478	57,195,264	-22.0%	56,819,732	-21.5%	520,457,660	576,940,610	-9.8%	574,508,840	-9.4%
TOTAL PATIENT REVENUE	\$ 92,121,213	\$ 112,460,037	-18.1%	\$ 107,913,140	-14.6%	\$ 1,009,179,922	\$ 1,134,642,040	-11.1%	\$ 1,114,615,038	-9.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 46,605,462	\$ 66,320,964	-29.7%	\$ 65,108,880	-28.4%	\$ 588,343,125	\$ 668,739,907	-12.0%	\$ 684,104,255	-14.0%
Policy Adjustments	944,992	1,518,066	-37.8%	1,733,032	-45.5%	13,139,291	15,369,951	-14.5%	17,973,190	-26.9%
Uninsured Discount	11,674,186	7,903,069	47.7%	9,138,632	27.7%	128,594,478	81,162,974	58.4%	92,753,042	38.6%
Indigent	1,651,406	1,520,782	8.6%	1,590,694	3.8%	12,741,701	15,322,986	-16.8%	13,894,384	-8.3%
Provision for Bad Debts	13,138,825	9,656,548	36.1%	8,487,428	54.8%	66,388,319	97,334,048	-31.8%	69,389,364	-4.3%
TOTAL REVENUE DEDUCTIONS	\$ 74,014,871	\$ 86,919,429	-14.8%	\$ 86,058,667	-14.0%	\$ 809,206,913	\$ 877,929,866	-7.8%	\$ 878,114,234	-7.8%
	80.35%	77.29%		79.75%		80.18%	77.38%		78.78%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ (468,889)	-559.5%	\$ 20,991,124	9,601,410	118.6%	\$ 2,880,615	628.7%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	4,794,590	4,794,590	0.0%	9,716,580	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,633,834	\$ 1,439,600	83.0%	\$ 502,769	423.9%	\$ 25,785,714	\$ 14,396,000	79.1%	\$ 12,597,195	104.7%
NET PATIENT REVENUE	\$ 20,740,175	\$ 26,980,208	-23.1%	\$ 22,357,242	-7.2%	\$ 225,758,724	\$ 271,108,174	-16.7%	\$ 249,097,999	-9.4%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,625,888	\$ 6,655,614	-30.5%	\$ 5,622,133	-17.7%	\$ 49,917,658	\$ 60,697,619	-17.8%	\$ 59,196,284	-15.7%
Other Revenue	978,387	917,315	6.7%	826,102	18.4%	8,464,025	9,352,590	-9.5%	8,591,288	-1.5%
TOTAL OTHER REVENUE	\$ 5,604,275	\$ 7,572,929	-26.0%	\$ 6,448,235	-13.1%	\$ 58,381,683	\$ 70,050,209	-16.7%	\$ 67,787,572	-13.9%
NET OPERATING REVENUE	\$ 26,344,450	\$ 34,553,137	-23.8%	\$ 28,805,477	-8.5%	\$ 284,140,407	\$ 341,158,383	-16.7%	\$ 316,885,570	-10.3%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,697,145	\$ 13,666,589	-7.1%	\$ 13,356,474	-4.9%	\$ 129,189,423	\$ 137,949,538	-6.4%	\$ 132,360,281	-2.4%
Benefits	1,283,822	2,997,378	-57.2%	2,244,082	-42.8%	26,519,623	30,194,256	-12.2%	27,917,241	-5.0%
Temporary Labor	287,270	953,644	-69.9%	1,336,121	-78.5%	8,279,144	9,565,569	-13.4%	10,794,527	-23.3%
Physician Fees	1,445,638	1,183,835	22.1%	1,538,418	-6.0%	14,820,067	11,838,851	25.2%	12,714,759	16.6%
Texas Tech Support	1,078,587	1,083,333	-0.4%	1,087,068	-0.8%	10,235,909	10,833,330	-5.5%	10,009,066	2.3%
Purchased Services	3,966,071	4,847,922	-18.2%	5,570,789	-28.8%	46,508,435	50,079,904	-7.1%	46,447,061	0.1%
Supplies	4,437,709	5,229,182	-15.1%	4,693,449	-5.4%	45,610,027	52,554,511	-13.2%	49,467,026	-7.8%
Utilities	342,664	374,397	-8.5%	341,433	0.4%	3,245,287	3,687,160	-12.0%	3,200,479	1.4%
Repairs and Maintenance	908,571	752,589	20.7%	709,110	28.1%	6,905,468	7,535,069	-8.4%	7,743,595	-10.8%
Leases and Rent	147,676	117,869	25.3%	150,579	-1.9%	1,492,800	1,177,397	26.8%	1,270,796	17.5%
Insurance	163,690	183,914	-11.0%	132,563	23.5%	1,489,396	1,838,076	-19.0%	1,308,779	13.8%
Interest Expense	244,980	244,980	0.0%	257,487	-4.9%	2,477,467	2,477,466	0.0%	2,586,538	-4.2%
ECHDA	134,298	279,009	-51.9%	219,737	-38.9%	2,865,329	2,790,090	2.7%	2,763,464	3.7%
Other Expense	131,657	433,893	-69.7%	98,710	33.4%	1,385,775	4,158,965	-66.7%	1,561,457	-11.3%
TOTAL OPERATING EXPENSES	\$ 27,269,778	\$ 32,348,534	-15.7%	\$ 31,736,019	-14.1%	\$ 301,024,149	\$ 326,680,182	-7.9%	\$ 310,145,070	-2.9%
Depreciation/Amortization	\$ 1,574,262	\$ 1,606,270	-2.0%	\$ 1,700,373	-7.4%	\$ 15,430,666	\$ 15,810,796	-2.4%	\$ 15,831,154	-2.5%
(Gain) Loss on Sale of Assets	123	-	0.0%	-	0.0%	7,905	-	0.0%	11,357	-30.4%
TOTAL OPERATING COSTS	\$ 28,844,162	\$ 33,954,804	-15.1%	\$ 33,436,392	-13.7%	\$ 316,462,719	\$ 342,490,978	-7.6%	\$ 325,987,581	-2.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,499,712)	\$ 598,333	517.8%	\$ (4,630,915)	46.0%	\$ (32,322,312)	\$ (1,332,595)	2325.5%	\$ (9,102,011)	255.1%
Operating Margin	-9.49%	1.73%	-648.0%	-16.08%	-41.0%	-11.38%	-0.39%	2812.2%	-2.87%	296.0%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 65,650	\$ 84,831	-22.6%	\$ 180,851	-63.7%	\$ 642,872	\$ 848,311	-24.2%	\$ 1,174,266	-45.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	186,415	-100.0%	253,000	208,330	21.4%	486,675	-48.0%
COVID-19 Stimulus	2,000,000	-	0.0%	-	0.0%	25,869,749	-	0.0%	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	792,714	792,770	0.0%	818,876	-3.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (354,532)	\$ 783,274	-145.3%	\$ (4,181,532)	-91.5%	\$ (3,489,447)	\$ 1,688,688	-306.6%	\$ (5,213,535)	-33.1%
Unrealized Gain/(Loss) on Investments	\$ (22,236)	\$ (6,622)	0.0%	\$ 28,089	-179.2%	\$ 102,286	\$ (66,220)	0.0%	\$ 170,710	-40.1%
Investment in Subsidiaries	52,156	59,747	-12.7%	9,098	473.2%	834,319	597,470	39.6%	560,908	48.7%
CHANGE IN NET POSITION	\$ (324,611)	\$ 836,399	138.8%	\$ (4,144,345)	92.2%	\$ (2,552,841)	\$ 2,219,938	215.0%	\$ (4,481,917)	-43.0%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 47,513,735	\$ 55,264,773	-14.0%	\$ 51,093,409	-7.0%	\$ 488,722,262	\$ 557,701,430	-12.4%	\$ 540,106,198	-9.5%
Outpatient Revenue	34,598,186	45,919,065	-24.7%	46,718,662	-25.9%	413,014,407	461,512,755	-10.5%	461,781,526	-10.6%
TOTAL PATIENT REVENUE	\$ 82,111,921	\$ 101,183,838	-18.8%	\$ 97,812,071	-16.1%	\$ 901,736,669	\$ 1,019,214,185	-11.5%	\$ 1,001,887,724	-10.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 41,406,803	\$ 60,709,797	-31.8%	\$ 61,399,030	-32.6%	\$ 540,231,917	\$ 611,504,072	-11.7%	\$ 628,493,945	-14.0%
Policy Adjustments	38,284	216,543	-82.3%	59,757	-35.9%	1,290,921	2,199,535	-41.3%	2,110,091	-38.8%
Uninsured Discount	11,334,840	7,574,871	49.6%	8,495,049	33.4%	121,741,309	77,813,850	56.5%	87,160,884	39.7%
Indigent Care	1,654,105	1,509,726	9.6%	1,580,943	4.6%	12,487,173	15,207,301	-17.9%	13,781,919	-9.4%
Provision for Bad Debts	12,574,616	9,367,804	34.2%	7,685,457	63.6%	57,095,876	94,360,903	-39.5%	66,971,709	-14.7%
TOTAL REVENUE DEDUCTIONS	\$ 67,008,647	\$ 79,378,741	-15.6%	\$ 79,220,236	-15.4%	\$ 732,847,195	\$ 801,085,661	-8.5%	\$ 798,518,549	-8.2%
	81.61%	78.45%		80.99%		81.27%	78.60%		79.70%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ 624,861	244.8%	\$ 20,991,124	\$ 9,601,410	118.6%	\$ 2,880,615	628.7%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	4,794,590	4,794,590	0.0%	9,716,580	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,633,834	\$ 1,439,600	83.0%	\$ 1,596,519	65.0%	\$ 25,785,714	\$ 14,396,000	79.1%	\$ 12,597,195	104.7%
NET PATIENT REVENUE	\$ 17,737,108	\$ 23,244,697	-23.7%	\$ 20,188,354	-12.1%	\$ 194,675,189	\$ 232,524,524	-16.3%	\$ 215,966,370	-9.9%
OTHER REVENUE										
Tax Revenue	\$ 4,625,888	\$ 6,655,614	-30.5%	\$ 5,622,133	-17.7%	\$ 49,917,658	\$ 60,697,619	-17.8%	\$ 59,196,284	-15.7%
Other Revenue	709,524	714,343	-0.7%	662,229	7.1%	6,321,611	7,446,978	-15.1%	7,050,170	-10.3%
TOTAL OTHER REVENUE	\$ 5,335,412	\$ 7,369,957	-27.6%	\$ 6,284,362	-15.1%	\$ 56,239,268	\$ 68,144,597	-17.5%	\$ 66,246,454	-15.1%
NET OPERATING REVENUE	\$ 23,072,520	\$ 30,614,654	-24.6%	\$ 26,472,716	-12.8%	\$ 250,914,457	\$ 300,669,121	-16.5%	\$ 282,212,824	-11.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,087,601	\$ 9,644,101	-5.8%	\$ 9,863,483	-7.9%	\$ 92,089,441	\$ 97,387,930	-5.4%	\$ 94,891,431	-3.0%
Benefits	963,819	2,647,004	-63.6%	1,918,430	-49.8%	22,798,555	26,248,995	-13.1%	24,120,645	-5.5%
Temporary Labor	118,872	188,433	-36.9%	698,206	-83.0%	4,098,847	1,913,459	114.2%	5,355,017	-23.5%
Physician Fees	1,298,586	1,023,021	26.9%	1,368,972	-5.1%	13,117,533	10,139,860	29.4%	11,116,500	18.0%
Texas Tech Support	1,078,587	1,083,333	-0.4%	1,087,068	-0.8%	10,235,909	10,833,330	-5.5%	10,009,066	2.3%
Purchased Services	3,924,833	4,821,977	-18.6%	5,317,327	-26.2%	45,167,391	48,287,446	-6.5%	44,000,215	2.7%
Supplies	4,302,022	5,090,157	-15.5%	4,524,146	-4.9%	44,339,916	51,090,653	-13.2%	47,994,995	-7.6%
Utilities	342,296	370,787	-7.7%	336,093	1.8%	3,223,939	3,655,060	-11.8%	3,160,632	2.0%
Repairs and Maintenance	908,434	751,683	20.9%	708,900	28.1%	6,903,918	7,526,009	-8.3%	7,740,317	-10.8%
Leases and Rentals	(18,660)	(51,246)	-63.6%	(26,780)	-30.3%	(183,114)	(512,460)	-64.3%	(476,439)	-61.6%
Insurance	116,122	134,783	-13.8%	85,935	35.1%	1,007,685	1,347,830	-25.2%	826,351	21.9%
Interest Expense	244,980	244,980	0.0%	257,487	-4.9%	2,477,467	2,477,466	0.0%	2,586,538	-4.2%
ECHDA	134,298	279,009	-51.9%	219,737	-38.9%	2,865,329	2,790,090	2.7%	2,763,464	3.7%
Other Expense	50,065	341,952	-85.4%	66,351	-24.5%	804,301	3,425,420	-76.5%	964,965	-16.6%
TOTAL OPERATING EXPENSES	\$ 22,551,855	\$ 26,569,974	-15.1%	\$ 26,425,354	-14.7%	\$ 248,947,118	\$ 266,611,088	-6.6%	\$ 255,053,696	-2.4%
Depreciation/Amortization	\$ 1,565,967	\$ 1,588,546	-1.4%	\$ 1,680,724	-6.8%	\$ 15,288,138	\$ 15,629,373	-2.2%	\$ 15,632,662	-2.2%
(Gain)/Loss on Disposal of Assets	123	-	0.0%	-	0.0%	1,772	-	100.0%	11,357	-84.4%
TOTAL OPERATING COSTS	\$ 24,117,945	\$ 28,158,520	-14.3%	\$ 28,106,078	-14.2%	\$ 264,237,028	\$ 282,240,461	-6.4%	\$ 270,697,716	-2.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,045,425)	\$ 2,456,134	-142.6%	\$ (1,633,362)	36.0%	\$ (13,322,571)	\$ 18,428,661	-172.3%	\$ 11,515,109	-215.7%
Operating Margin	-4.53%	8.02%	-156.5%	-6.17%	-26.6%	-5.31%	6.13%	-186.6%	4.08%	-230.1%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 65,650	\$ 84,831	-22.6%	\$ 180,851	-63.7%	\$ 642,872	\$ 848,311	-24.2%	\$ 1,174,266	-45.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	186,415	-100.0%	253,000	208,330	21.4%	486,675	-48.0%
COVID-19 Stimulus	2,000,000	-	0.0%	-	0.0%	24,711,430	-	-	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	792,714	792,770	0.0%	818,876	-3.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,099,755	\$ 2,641,075	-58.4%	\$ (1,183,978)	-192.9%	\$ 14,351,974	\$ 21,449,944	-33.1%	\$ 15,403,584	-6.8%
Procure Capital Contribution	(1,454,287)	(1,857,801)	-21.7%	(2,997,553)	-51.5%	(17,841,421)	(19,761,255)	-9.7%	(20,617,119)	-13.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (354,532)	\$ 783,274	-145.3%	\$ (4,181,532)	-91.5%	\$ (3,489,447)	\$ 1,688,689	-306.6%	\$ (5,213,535)	-33.1%
Unrealized Gain/(Loss) on Investments	\$ (22,236)	\$ (6,622)	235.8%	\$ 28,089	-179.2%	\$ 102,286	\$ (66,220)	-254.5%	\$ 170,710	-40.1%
Investment in Subsidiaries	52,156	59,747	-12.7%	9,098	473.2%	834,319	597,470	39.6%	560,908	48.7%
CHANGE IN NET POSITION	\$ (324,611)	\$ 836,399	138.8%	\$ (4,144,345)	92.2%	\$ (2,552,841)	\$ 2,219,939	215.0%	\$ (4,481,916)	-43.0%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,009,291	\$ 11,276,199	-11.2%	\$ 10,101,069	-0.9%	\$ 107,443,254	\$ 115,427,855	-6.9%	\$ 112,727,314	-4.7%
TOTAL PATIENT REVENUE	\$ 10,009,291	\$ 11,276,199	-11.2%	\$ 10,101,069	-0.9%	\$ 107,443,254	\$ 115,427,855	-6.9%	\$ 112,727,314	-4.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,198,659	\$ 5,611,167	-7.4%	\$ 3,709,850	40.1%	\$ 48,111,208	\$ 57,235,835	-15.9%	\$ 55,610,311	-13.5%
Policy Adjustments	906,709	1,301,523	-30.3%	1,673,275	-45.8%	11,848,370	13,170,416	-10.0%	15,863,099	-25.3%
Uninsured Discount	339,346	328,198	3.4%	643,583	-47.3%	6,853,169	3,349,124	104.6%	5,592,158	22.5%
Indigent	(2,699)	11,056	-124.4%	9,751	-127.7%	254,528	115,685	120.0%	112,464	126.3%
Provision for Bad Debts	564,209	288,744	95.4%	801,971	-29.6%	9,292,443	2,973,145	212.5%	2,417,654	284.4%
TOTAL REVENUE DEDUCTIONS	\$ 7,006,224	\$ 7,540,688	-7.1%	\$ 6,838,431	2.5%	\$ 76,359,718	\$ 76,844,205	-0.6%	\$ 79,595,686	-4.1%
	70.00%	66.87%		67.70%		71.07%	66.57%		70.61%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ (1,093,750)	-100.0%	-	-		\$ -	#DIV/0!
NET PATIENT REVENUE	\$ 3,003,067	\$ 3,735,511	-19.6%	\$ 2,168,888	38.5%	\$ 31,083,535	\$ 38,583,650	-19.4%	\$ 33,131,629	-6.2%
						28.9%				
OTHER REVENUE										
Other Income	\$ 268,863	\$ 202,972	32.5%	\$ 163,873	64.1%	\$ 2,142,415	\$ 1,905,612	12.4%	\$ 1,541,117	39.0%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,271,930	\$ 3,938,483	-16.9%	\$ 2,332,761	40.3%	\$ 33,225,950	\$ 40,489,262	-17.9%	\$ 34,672,746	-4.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,609,544	\$ 4,022,488	-10.3%	\$ 3,492,990	3.3%	\$ 37,099,981	\$ 40,561,608	-8.5%	\$ 37,468,851	-1.0%
Benefits	320,003	350,374	-8.7%	325,652	-1.7%	3,721,069	3,945,261	-5.7%	3,796,596	-2.0%
Temporary Labor	168,398	765,211	-78.0%	637,915	-73.6%	4,180,297	7,652,110	-45.4%	5,439,510	-23.1%
Physician Fees	147,052	160,814	-8.6%	169,446	-13.2%	1,702,534	1,698,991	0.2%	1,598,260	6.5%
Purchased Services	41,238	25,945	58.9%	253,463	-83.7%	1,341,044	1,792,458	-25.2%	2,446,846	-45.2%
Supplies	135,687	139,025	-2.4%	169,303	-19.9%	1,270,111	1,463,858	-13.2%	1,472,031	-13.7%
Utilities	368	3,610	-89.8%	5,340	-93.1%	21,348	32,100	-33.5%	39,847	-46.4%
Repairs and Maintenance	137	906	-84.9%	210	-34.9%	1,550	9,060	-82.9%	3,278	-52.7%
Leases and Rentals	166,336	169,115	-1.6%	177,359	-6.2%	1,675,914	1,689,857	-0.8%	1,747,235	-4.1%
Insurance	47,569	49,131	-3.2%	46,628	2.0%	481,711	490,246	-1.7%	482,428	-0.1%
Other Expense	81,592	91,941	-11.3%	32,358	152.2%	581,474	733,545	-20.7%	596,492	-2.5%
TOTAL OPERATING EXPENSES	\$ 4,717,923	\$ 5,778,560	-18.4%	\$ 5,310,665	-11.2%	\$ 52,077,031	\$ 60,069,094	-13.3%	\$ 55,091,373	-5.5%
Depreciation/Amortization	\$ 8,294	\$ 17,724	-53.2%	\$ 19,650	-57.8%	\$ 142,528	\$ 181,423	-21.4%	\$ 198,492	-28.2%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 4,726,218	\$ 5,796,284	-18.5%	\$ 5,330,315	-11.3%	\$ 52,225,691	\$ 60,250,517	-13.3%	\$ 55,289,865	-5.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,454,287)	\$ (1,857,801)	21.7%	\$ (2,997,553)	-51.5%	\$ (18,999,741)	\$ (19,761,255)	3.9%	\$ (20,617,119)	7.8%
Operating Margin	-44.45%	-47.17%	-5.8%	-128.50%	-65.4%	-57.18%	-48.81%	17.2%	-59.46%	-3.8%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ 1,158,320	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,454,287	\$ 1,857,801	-21.7%	\$ 2,997,553	-51.5%	\$ 17,841,421	\$ 19,761,255	-9.7%	\$ 20,617,119	-13.5%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,281	9,270	-10.67%	9,132	-9.32%	88,074	97,922	-10.06%	99,241	-11.25%
Total Hospital Visits	4,492	4,781	-6.04%	5,463	-17.77%	49,900	49,416	0.98%	54,272	-8.06%
Total Procedures	9,093	9,981	-8.90%	10,442	-12.92%	106,617	108,713	-1.93%	118,370	-9.93%
Total Surgeries	641	770	-16.75%	886	-27.65%	7,583	8,045	-5.74%	8,970	-15.46%
Total Provider FTE's	92.3	91.4	0.98%	69.0	33.77%	84.0	91.4	-8.10%	82.7	1.57%
Total Staff FTE's	82.1	136.3	-39.76%	112.7	-27.14%	103.1	136.3	-24.34%	118.8	-13.22%
Total Administrative FTE's	11.8	13.0	-9.00%	10.1	17.12%	12.2	13.0	-6.13%	11.5	5.84%
Total FTE's	186.2	240.7	-22.63%	191.8	-2.90%	199.3	240.7	-17.19%	213.1	-6.45%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 288,230	\$ 448,818	-35.8%	\$ 364,689	-21.0%	\$ 3,061,809	\$ 4,461,824	-31.4%	\$ 4,258,118	-28.1%
TOTAL PATIENT REVENUE	\$ 288,230	\$ 448,818	-35.8%	\$ 364,689	-21.0%	\$ 3,061,809	\$ 4,461,824	-31.4%	\$ 4,258,118	-28.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 174,046	\$ 31,779	447.7%	\$ (28,871)	-702.8%	\$ 982,938	\$ 320,108	207.1%	\$ 359,880	173.1%
Self Pay Adjustments	78,967	6,632	1090.7%	(6,719)	-1275.3%	262,125	66,802	292.4%	36,933	609.7%
Bad Debts	(50,148)	201,600	-124.9%	200,710	-125.0%	632,552	2,030,693	-68.9%	1,679,065	-62.3%
TOTAL REVENUE DEDUCTIONS	\$ 202,865	\$ 240,011	-15.5%	\$ 165,120	22.9%	\$ 1,877,614	\$ 2,417,603	-22.3%	\$ 2,075,878	-9.6%
	70.4%	53.5%		45.3%		61.3%	54.2%		48.8%	
NET PATIENT REVENUE	\$ 85,364	\$ 208,807	-59.1%	\$ 199,569	-57.2%	\$ 1,184,195	\$ 2,044,221	-42.1%	\$ 2,182,240	-45.7%
OTHER REVENUE										
FHC Other Revenue	\$ 43,628	\$ 7,846	0.0%	\$ -	0.0%	\$ 297,202	\$ 78,460	0.0%	\$ 124,017	139.6%
TOTAL OTHER REVENUE	\$ 43,628	\$ 7,846	456.1%	\$ -	0.0%	\$ 297,202	\$ 78,460	278.8%	\$ 124,017	139.6%
NET OPERATING REVENUE	\$ 128,992	\$ 216,653	-40.5%	\$ 199,569	-35.4%	\$ 1,481,397	\$ 2,122,681	-30.2%	\$ 2,306,257	-35.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 61,264	\$ 92,710	-33.9%	\$ 95,602	-35.9%	\$ 680,940	\$ 921,655	-26.1%	\$ 871,157	-21.8%
Benefits	6,498	25,446	-74.5%	18,594	-65.1%	168,580	248,414	-32.1%	221,441	-23.9%
Physician Services	104,343	112,881	-7.6%	95,863	8.8%	789,125	1,122,179	-29.7%	1,041,697	-24.2%
Cost of Drugs Sold	10,082	8,882	13.5%	9,489	6.3%	54,815	88,294	-37.9%	58,823	-6.8%
Supplies	1,931	5,909	-67.3%	12,462	-84.5%	39,794	58,864	-32.4%	53,732	-25.9%
Utilities	3,966	3,379	17.4%	3,182	24.6%	29,304	30,769	-4.8%	28,208	3.9%
Repairs and Maintenance	575	1,892	-69.6%	550	4.5%	7,134	18,920	-62.3%	6,794	5.0%
Leases and Rentals	427	391	9.2%	464	-8.0%	4,711	3,910	20.5%	4,393	7.2%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	13,117	18,480	-29.0%	15,507	-15.4%
TOTAL OPERATING EXPENSES	\$ 190,087	\$ 253,338	-25.0%	\$ 237,206	-19.9%	\$ 1,787,519	\$ 2,511,485	-28.8%	\$ 2,301,751	-22.3%
Depreciation/Amortization	\$ 4,081	\$ 5,203	-21.6%	\$ 4,841	-15.7%	\$ 46,206	\$ 51,186	-9.7%	\$ 50,279	-8.1%
TOTAL OPERATING COSTS	\$ 194,168	\$ 258,541	-24.9%	\$ 242,047	-19.8%	\$ 1,833,725	\$ 2,562,671	-28.4%	\$ 2,352,030	-22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (65,175)	\$ (41,888)	-55.6%	\$ (42,478)	-53.4%	\$ (352,328)	\$ (439,990)	19.9%	\$ (45,773)	669.7%
Operating Margin	-50.53%	-19.33%	161.3%	-21.28%	137.4%	-23.78%	-20.73%	14.7%	-1.98%	1098.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	868	1,176	-26.2%	996	-12.9%	8,882	11,691	-24.0%		0.0%
Average Revenue per Office Visit	332.06	381.65	-13.0%	366.15	-9.3%	344.72	381.65	-9.7%	365.25	-5.6%
Hospital FTE's (Salaries and Wages)	14.0	23.8	-41.1%	24.0	-41.5%	16.1	24.1	-32.9%	22.3	-27.6%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 167,002	\$ 152,667	9.4%	\$ 186,807	-10.6%	\$ 1,813,433	\$ 1,518,599	19.4%	\$ 1,919,248	-5.5%
TOTAL PATIENT REVENUE	\$ 167,002	\$ 152,667	9.4%	\$ 186,807	-10.6%	\$ 1,813,433	\$ 1,518,599	19.4%	\$ 1,919,248	-5.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,388	\$ (47,012)	-317.8%	\$ 17,682	479.1%	\$ 635,879	\$ (473,542)	-234.3%	\$ (79,394)	-900.9%
Self Pay Adjustments	40,870	(7,460)	-647.8%	5,261	676.8%	198,606	(75,145)	-364.3%	(30,150)	-758.7%
Bad Debts	(22,301)	224,177	-109.9%	109,187	-120.4%	445,878	2,258,109	-80.3%	1,318,858	-66.2%
TOTAL REVENUE DEDUCTIONS	\$ 120,957	\$ 169,705	-28.7%	\$ 132,131	-8.5%	\$ 1,280,362	\$ 1,709,422	-25.1%	\$ 1,209,314	5.9%
NET PATIENT REVENUE	\$ 46,045	\$ (17,038)	-370.2%	\$ 54,676	-15.8%	\$ 533,071	\$ (190,823)	-379.4%	\$ 709,934	-24.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 46,045	\$ (17,038)	-370.2%	\$ 54,676	-15.8%	\$ 533,071	\$ (190,823)	-379.4%	\$ 709,934	-24.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 28,216	\$ 32,626	-13.5%	\$ 32,936	-14.3%	\$ 289,648	\$ 324,535	-10.7%	\$ 312,971	-7.5%
Benefits	2,993	8,955	-66.6%	6,406	-53.3%	71,708	87,472	-18.0%	79,555	-9.9%
Physician Services	43,642	61,156	-28.6%	37,759	15.6%	477,147	608,325	-21.6%	392,623	21.5%
Cost of Drugs Sold	4,856	1,646	195.0%	1,803	169.3%	30,587	16,372	86.8%	20,132	51.9%
Supplies	1,414	3,599	-60.7%	6,537	-78.4%	10,686	35,844	-70.2%	45,583	-76.6%
Utilities	3,671	3,316	10.7%	2,615	40.4%	29,514	29,265	0.9%	25,032	17.9%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	70	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 84,792	\$ 111,305	-23.8%	\$ 88,056	-3.7%	\$ 909,353	\$ 1,101,883	-17.5%	\$ 875,896	3.8%
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 296,039	\$ 399,832	-26.0%	\$ 401,172	-26.2%
TOTAL OPERATING COSTS	\$ 114,116	\$ 151,944	-24.9%	\$ 128,173	-11.0%	\$ 1,205,392	\$ 1,501,715	-19.7%	\$ 1,277,068	-5.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (68,071)	\$ (168,982)	-59.7%	\$ (73,497)	-7.4%	\$ (672,321)	\$ (1,692,538)	-60.3%	\$ (567,134)	18.5%
Operating Margin	-147.84%	991.79%	-114.9%	-134.42%	10.0%	-126.12%	886.97%	-114.2%	-79.89%	57.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	478	454	5.3%	519	-7.9%	5,107	4,516	13.1%	5,808	-12.1%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	478	454	5.3%	519	-7.9%	5,107	4,516	13.1%	5,808	-12.1%
Average Revenue per Office Visit	349.38	336.27	3.9%	359.94	-2.9%	355.09	336.27	5.6%	277.23	28.1%
Hospital FTE's (Salaries and Wages)	7.5	8.9	-15.7%	8.9	-15.0%	7.9	9.0	-12.8%	8.9	-11.9%

**ECTOR COUNTY HOSPITAL DISTRICT
JULY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,854,344	39.9%	\$ 37,222,924	38.0%	\$ 343,437,122	38.0%	\$ 390,405,674	38.9%
Medicaid	8,583,865	10.5%	8,522,559	8.7%	106,288,611	11.8%	98,162,364	9.8%
Commercial	22,954,564	28.0%	29,030,070	29.7%	261,541,640	29.0%	288,360,303	28.8%
Self Pay	15,358,865	18.7%	19,223,947	19.7%	161,996,489	18.0%	184,003,996	18.4%
Other	2,360,284	2.9%	3,812,571	3.9%	28,472,807	3.2%	40,955,387	4.1%
TOTAL	\$ 82,111,921	100.0%	\$ 97,812,071	100.0%	\$ 901,736,669	100.0%	\$ 1,001,887,724	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,995,016	40.7%	\$ 7,463,727	36.8%	\$ 68,956,221	38.8%	\$ 75,509,090	38.8%
Medicaid	1,966,764	11.4%	2,051,763	10.1%	22,807,474	12.8%	22,089,185	11.4%
Commercial	6,481,266	37.7%	8,256,156	40.7%	66,543,821	37.4%	74,806,062	38.4%
Self Pay	932,902	5.4%	1,363,151	6.7%	11,442,680	6.4%	14,254,605	7.3%
Other	822,634	4.8%	1,156,647	5.7%	8,140,030	4.6%	7,925,926	4.1%
TOTAL	\$ 17,198,583	100.0%	\$ 20,291,443	100.0%	\$ 177,890,226	100.0%	\$ 194,584,868	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,776	19.0%	\$ 56,757	15.6%	\$ 549,256	17.9%	\$ 601,964	14.1%
Medicaid	115,910	40.2%	160,505	44.0%	1,179,574	38.6%	1,842,567	43.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,331	11.9%	65,438	17.9%	503,478	16.4%	811,163	19.0%
Self Pay	80,868	28.1%	80,831	22.2%	823,821	26.9%	991,626	23.3%
Other	2,344	0.8%	1,159	0.3%	5,680	0.2%	10,799	0.3%
TOTAL	\$ 288,230	100.0%	\$ 364,689	100.0%	\$ 3,061,809	100.0%	\$ 4,258,118	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,231	21.0%	\$ 6,374	6.6%	\$ 410,448	36.5%	\$ 65,316	6.7%
Medicaid	19,116	32.8%	50,933	52.6%	380,290	33.9%	462,170	47.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,521	18.0%	26,032	26.9%	142,153	12.7%	263,346	27.1%
Self Pay	15,813	27.1%	13,212	13.7%	182,375	16.3%	178,637	18.4%
Other	622	1.1%	231	0.2%	6,703	0.6%	916	0.1%
TOTAL	\$ 58,303	100.0%	\$ 96,782	100.0%	\$ 1,121,967	100.0%	\$ 970,385	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,671	21.4%	\$ 44,429	23.8%	\$ 427,264	23.6%	\$ 390,883	20.4%
Medicaid	56,446	33.7%	\$ 40,453	21.7%	483,789	26.7%	644,388	33.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	29,643	17.8%	\$ 45,385	24.3%	371,725	20.5%	377,657	19.7%
Self Pay	44,564	26.7%	\$ 56,037	30.0%	527,219	29.0%	505,164	26.3%
Other	677	0.4%	\$ 504	0.3%	3,435	0.2%	1,157	0.1%
TOTAL	\$ 167,002	100.0%	\$ 186,807	100.0%	\$ 1,813,433	100.0%	\$ 1,919,248	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,119	30.5%	\$ 10,093	24.8%	\$ 127,509	26.8%	\$ 90,243	20.0%
Medicaid	11,174	28.1%	10,192	25.1%	146,013	30.7%	167,704	37.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,404	21.1%	13,977	34.4%	106,012	22.3%	126,264	28.0%
Self Pay	7,778	19.6%	6,362	15.7%	94,479	19.8%	66,367	14.7%
Other	286	0.7%	-	0.0%	2,034	0.4%	(4)	0.0%
TOTAL	\$ 39,760	100.0%	\$ 40,625	100.0%	\$ 476,047	100.0%	\$ 450,573	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JULY 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 58,914,900	\$ -	\$ 58,914,900
Mission Fitness	291,196	-	291,196
Petty Cash	8,950	-	8,950
Dispro	-	3,742,005	3,742,005
General Liability	-	682,403	682,403
Professional Liability	-	1,098,627	1,098,627
Funded Worker's Compensation	-	568,319	568,319
Funded Depreciation	-	5,638,149	5,638,149
Designated Funds	-	1,227,663	1,227,663
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 59,215,046	\$ 12,957,167	\$ 72,172,214

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 1,650,000	\$ 1,650,000
Funded Depreciation	-	29,003,000	29,003,000
Funded Worker's Compensation	-	1,700,000	1,700,000
General Liability	-	2,300,000	2,300,000
Professional Liability	-	2,000,000	2,000,000
Designated Funds	23,622	2,000,000	2,023,622
Allowance for Change in Market Values	-	29,514	29,514
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 38,682,514	\$ 38,706,136
Total Unrestricted Cash and Investments			\$ 110,878,349

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,843,686	\$ -	\$ 3,843,686
Assets Held By Trustee - Debt Payment Reserves	1,888,049	-	1,888,049
Assets Held In Endowment-Board Designated	-	6,357,925	6,357,925
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,243,039	-	2,243,039
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,568,745	\$ 6,357,925	\$ 14,926,670

Total Cash & Investments **\$ 125,805,019**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JULY 2020**

	Hospital	Procare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (2,552,841)	-	\$ (2,552,841)
Noncash Expenses:			
Depreciation and Amortization	14,912,353	88,513	15,000,865
Unrealized Gain/Loss on Investments	102,286	-	102,286
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	12,575,711	(553,095)	12,022,616
Taxes Receivable/Deferred	5,565,358	(274,102)	5,291,256
Inventories, Prepaids and Other	16,054,125	103,830	16,157,955
Accounts Payable	9,952,318	1,840,563	11,792,881
Accrued Expenses	(1,091,598)	(1,205,661)	(2,297,259)
Due to Third Party Payors	(365,642)	-	(365,642)
Accrued Post Retirement Benefit Costs	5,341,109	-	5,341,109
Net Cash Provided by Operating Activities	<u>\$ 60,493,177</u>	<u>49</u>	<u>\$ 60,493,226</u>
Cash Flows from Investing Activities:			
Investments	\$ 5,471,293	-	\$ 5,471,293
Acquisition of Property and Equipment	<u>(11,882,754)</u>	<u>-</u>	<u>(11,882,754)</u>
Net Cash used by Investing Activities	<u>\$ (6,411,460)</u>	<u>-</u>	<u>\$ (6,411,460)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ (2,061,429)	-	\$ (2,061,429)
Intercompany Activities	\$ (0)	0	-
Net Repayment of Long-term Debt/Bond Issuance	<u>457,469</u>	<u>-</u>	<u>457,469</u>
Net Cash used by Financing Activities	<u>(1,603,961)</u>	<u>0</u>	<u>(1,603,960)</u>
Net Increase (Decrease) in Cash	52,477,756	49	52,477,806
Beginning Cash & Cash Equivalents @ 9/30/2019	<u>34,621,128</u>	<u>4,700</u>	<u>34,625,828</u>
Ending Cash & Cash Equivalents @ 7/31/2020	<u><u>\$ 87,098,884</u></u>	<u><u>4,749</u></u>	<u><u>\$ 87,103,633</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 72,172,214	4,750	\$ 72,176,964
Restricted Assets	<u>14,926,670</u>	<u>-</u>	<u>14,926,670</u>
Ending Cash & Cash Equivalents @ 7/31/2020	<u><u>\$ 87,098,884</u></u>	<u><u>4,750</u></u>	<u><u>\$ 87,103,634</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2020

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
FEBRUARY	6,455,075	1,510,369	4,944,706	5,039,715	1,415,360
MARCH	1,361,450	1,510,369	(148,919)	1,683,658	(322,208)
APRIL	271,564	1,510,369	(1,238,805)	315,850	(44,285)
MAY	254,701	1,510,369	(1,255,668)	163,395	91,307
JUNE	177,064	1,510,369	(1,333,305)	122,536	54,528
JULY	106,473	1,510,369	(1,403,896)	117,348	(10,875)
TOTAL	<u>\$ 18,280,458</u>	<u>\$ 15,103,690</u>	<u>\$ 3,176,768</u>	<u>\$ 16,080,039</u>	<u>\$ 2,200,419</u>
<u>SALES</u>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
FEBRUARY	3,771,703	4,566,473	(794,770)	4,702,958	(931,255)
MARCH	3,855,612	4,638,267	(782,655)	4,472,410	(616,798)
APRIL	4,710,736	4,803,821	(93,085)	4,682,192	28,545
MAY	4,055,799	5,327,102	(1,271,303)	4,727,670	(671,871)
JUNE	2,958,862	4,547,671	(1,588,809)	4,245,339	(1,286,478)
JULY	2,762,363	5,145,245	(2,382,882)	4,297,275	(1,534,912)
SUB TOTAL	<u>38,477,897</u>	<u>45,593,929</u>	<u>(7,116,032)</u>	<u>46,068,644</u>	<u>(7,590,747)</u>
ACCRUAL	<u>(3,663,929)</u>	<u>-</u>	<u>(3,663,929)</u>	<u>-</u>	<u>(3,663,929)</u>
TOTAL	<u>\$ 34,813,968</u>	<u>\$ 45,593,929</u>	<u>\$ (10,779,961)</u>	<u>\$ 46,068,644</u>	<u>\$ (11,254,676)</u>
TAX REVENUE	<u>\$ 53,094,426</u>	<u>\$ 60,697,619</u>	<u>\$ (7,603,193)</u>	<u>\$ 62,148,683</u>	<u>\$ (9,054,257)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2020**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	NET INFLOW
DSH			
1st Qtr	\$ (1,200,156)	\$ 3,056,849	\$ 1,856,693
2nd Qtr	(668,408)	1,709,047	1,040,639
3rd Qtr	(5,616,330)	17,060,305	11,443,975
4th Qtr	-	-	-
DSH TOTAL	\$ (7,484,895)	\$ 21,826,201	\$ 14,341,307
UC			
1st Qtr	\$ -	\$ -	-
2nd Qtr	(503,626)	1,287,716	784,090
3rd Qtr	(5,652,432)	17,132,821	11,480,389
4th Qtr	-	-	-
UC TOTAL	\$ (6,156,057)	\$ 18,420,537	\$ 12,264,479
DSRIP			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(1,803,212)	4,600,459	2,797,247
3rd Qtr	-	-	-
4th Qtr	(5,774,723)	18,762,969	12,988,246
DSRIP UPL TOTAL	\$ (7,577,935)	\$ 23,363,429	\$ 15,785,493
UHRIP			
1st Qtr	\$ (1,880,035)	\$ 1,978,942	\$ 98,907
2nd Qtr	-	513,321	513,321
3rd Qtr	(1,071,921)	-	(1,071,921)
4th Qtr	(185,794)	-	(185,794)
UHRIP TOTAL	\$ (3,137,750)	\$ 2,492,262	\$ (645,488)
GME			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(220,796)	564,552	343,756
3rd	-	-	-
4th Qtr	-	-	-
GME TOTAL	\$ (220,796)	\$ 564,552	\$ 343,756
Blended Cash Activity	\$ (24,577,433)	\$ 66,666,981	\$ 42,089,547

INCOME STATEMENT ACTIVITY:

FY 2020 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 11,597,398
Uncompensated Care Accrual	12,233,301
URIP	(3,780,494)
GME	940,920
Regional UPL Benefit	-
Medicaid Supplemental Payments	20,991,124
DSRIP Accrual	4,794,590
Total Adjustments	\$ 25,785,714

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JULY 31, 2020**

<u>ITEM</u>	CIP BALANCE AS OF 6/30/2020	JULY "+" ADDITIONS	JULY "- " ADDITIONS	JULY TRANSFERS	CIP BALANCE AS OF 7/31/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IICU/CCU UPGRADES	405,455	-	-	-	405,455	-	405,455	500,000	94,545
IDIABETES CENTER	197,100	36,494	-	-	233,593	-	233,593	150,000	(83,593)
IODP MOB UPGRADES	154,256	1,520	-	-	155,776	-	155,776	150,000	(5,776)
IREGIONAL LAB	11,853	-	-	-	11,853	-	11,853	150,000	138,148
ISUITE 250 CHW	197,370	228,522	-	-	425,892	-	425,892	442,500	16,608
IBUSINESS OFFICE RENOVATION	-	66,380	-	-	66,380	-	66,380	75,000	8,620
IROCK HOUSE RENOVATIONS	-	1,290	-	-	1,290	-	1,290	48,500	47,210
SUB-TOTAL	\$ 966,033	\$ 334,205	\$ -	\$ -	\$ 1,300,238	\$ -	\$ 1,300,238	\$ 1,516,000	\$ 215,762
<u>MINOR BUILDING IMPROVEMENT</u>									
IL&D SLEEP ROOM	10,802	-	-	-	10,802	-	10,802	45,000	34,198
IREFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
IREHAB EXPANSION	40,167	-	-	-	40,167	-	40,167	25,000	(15,167)
ICATH LAB #2 REPLACEMENT	2,488	-	-	-	2,488	-	2,488	20,000	17,512
ILOADING DOCK IMPROVEMENTS	32,088	-	-	-	32,088	-	32,088	40,000	7,912
IER TUBE STATION	-	-	-	-	-	-	-	48,000	48,000
IER TRIAGE	-	-	-	-	-	-	-	75,000	75,000
SUB-TOTAL	\$ 85,545	\$ -	\$ -	\$ -	\$ 85,545	\$ -	\$ 85,545	\$ 283,000	\$ 197,455
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,178,983	\$ 1,629,539	\$ (3,093,586)	\$ -	\$ 1,714,935	\$ -	\$ 1,714,935	\$ 3,000,000	\$ 1,285,065
SUB-TOTAL	\$ 3,178,983	\$ 1,629,539	\$ (3,093,586)	\$ -	\$ 1,714,935	\$ -	\$ 1,714,935	\$ 3,000,000	\$ 1,285,065
TOTAL CONSTRUCTION IN PROGRESS	\$ 4,230,561	\$ 1,963,744	\$ (3,093,586)	\$ -	\$ 3,100,718	\$ -	\$ 3,100,718	\$ 4,799,000	\$ 1,698,282

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JULY 2020

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2020 CAPITAL EQUIPMENT
CONTINGENCY FUND
JULY 2020**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-19	ER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	IC TELEMETRY UPGRADE	6190	45,000	-	33,964	11,036
Oct-19	Imaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	Anesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	Cart	6620	-	-	4,876	(4,876)
Oct-19	Savi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	Walter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	Portable Monitors	6850	-	-	20,744	(20,744)
Oct-19	Bio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	Isolation Room Renovations	8200	151,650	-	179,298	(27,648)
Nov-19	Procure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	Windows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	Ice Maker	8020	-	-	3,500	(3,500)
Nov-19	Monitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	Air Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	Vital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	Drainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	ER Restrooms Renovation	8200	45,000	-	29,137	15,863
Dec-19	PeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	Honda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	Steamer	8020	-	-	6,937	(6,937)
Jan-20	RF Controller	6620	-	-	27,500	(27,500)
Jan-20	Hot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
Feb-20	Pathology Renovation	7040	20,000	-	16,033	3,967
Feb-20	SQL Server	9100	-	-	44,941	(44,941)
Feb-20	Prime TC Swing - Away Model	7230	-	-	2,836	(2,836)
Feb-20	Fluent System	6620	-	-	27,000	(27,000)
Feb-20	AED Wall Mount Bracket for Lifepak	6850	-	-	2,791	(2,791)
Mar-20	Security Fencing - Family Health Clinic	8200	45,000	-	23,224	21,776
May-20	Imaging C-Arm	7260	-	-	279,876	(279,876)
Jun-20	Neptune 3 Rover	6620	-	-	83,030	(83,030)
Jun-20	Remote Display	6850	-	-	10,916	(10,916)
Jul-20	Hana Table	6620	-	-	86,088	(86,088)
			\$ 1,405,450	\$ -	\$ 2,183,797	\$ (778,347)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JULY 2020**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (2,649,432)	\$ 94,477	\$ -	\$ (2,743,909)
AR UNCOMPENSATED CARE	(31,178)	-	-	(31,178)
AR DSRIP	(7,819,575)	3,171,328	-	(10,990,903)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	1,057,733	4,192,740	-	(3,135,007)
AR GME	597,164	-	-	597,164
AR BAB REVENUE	397,651	82,117	-	315,534
AR PHYSICIAN GUARANTEES	213,676	210,927	-	2,749
AR ACCRUED INTEREST	169,376	220,763	-	(51,387)
AR OTHER:	2,040,042	1,966,337	45,727	27,977
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	2,040,042	1,966,337	45,727	27,977
AR DUE FROM THIRD PARTY PAYOR	<u>2,386,930</u>	<u>4,281,519</u>	<u>-</u>	<u>(1,894,589)</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u><u>\$ (3,823,838)</u></u>	<u><u>\$ 12,414,472</u></u>	<u><u>\$ 45,727</u></u>	<u><u>\$ (16,284,037)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JULY 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
9 CENTRAL	0.1	2.0	-93.1%	5.0	-97.2%	2.8	2.2	25.6%	2.8	-0.2%
5 CENTRAL	2.1	0.2	782.7%	2.4	-11.4%	2.4	0.2	863.4%	0.7	251.1%
CARDIOPULMONARY	1.3	-	0.0%	1.3	-2.6%	2.2	-	0.0%	0.4	516.1%
6 Central	0.9	0.3	175.6%	2.3	-59.9%	1.8	0.3	438.0%	0.7	163.8%
PM&R - PHYSICAL	-	1.9	-100.0%	2.0	-100.0%	1.7	2.0	-15.5%	0.6	168.1%
OPERATING ROOM	-	-	0.0%	0.9	-100.0%	1.7	-	0.0%	0.1	1721.9%
INTENSIVE CARE UNIT 4 (CCU)	-	0.3	-100.0%	2.8	-100.0%	1.4	0.3	321.8%	0.7	102.5%
STERILE PROCESSING	-	-	0.0%	3.1	-100.0%	1.3	-	0.0%	3.9	-67.7%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	1.2	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	0.0	-100.0%	-	0.0%	1.2	0.0	2434.4%	0.0	2522.2%
7 CENTRAL	0.7	0.0	11467.0%	2.4	-72.3%	1.2	0.0	11533.2%	0.3	306.0%
8 CENTRAL	1.0	0.1	828.4%	1.1	-7.3%	1.2	0.1	896.6%	0.3	259.8%
4 CENTRAL	0.1	0.1	150.1%	1.6	-91.0%	1.0	0.1	1719.4%	0.4	172.7%
4 EAST	-	0.3	-100.0%	1.9	-100.0%	0.8	0.3	142.8%	0.6	41.6%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.5	-100.0%	1.0	-100.0%	0.3	0.5	-38.5%	0.1	203.4%
IMAGING - ULTRASOUND	-	0.2	-100.0%	-	0.0%	0.3	0.3	13.2%	0.6	-49.2%
NURSING ORIENTATION	0.7	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
6 West	0.1	0.2	-19.1%	0.5	-70.3%	0.2	0.2	9.9%	0.3	-33.3%
RAD MCH CVI	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
DISASTER AND EMERGENCY OPERATIONS	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	0.9	-100.0%	0.1	-	0.0%	0.5	-85.1%
EMERGENCY DEPARTMENT	-	-	0.0%	0.2	-100.0%	0.1	-	0.0%	0.0	143.7%
INTENSIVE CARE UNIT 2	-	0.2	-100.0%	0.2	-100.0%	0.1	0.2	-77.5%	0.2	-74.5%
INPATIENT REHAB	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.4	-91.2%
PM&R - SPEECH	-	0.2	-100.0%	0.7	-100.0%	0.0	0.2	-88.3%	0.3	-91.1%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.4	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.2	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	1.1	-100.0%	-	1.0	-100.0%	0.5	-100.0%
TRAUMA SERVICE	-	-	0.0%	1.0	-100.0%	-	-	0.0%	0.7	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
FINANCIAL ACCOUNTING	-	-	0.0%	1.6	-100.0%	-	-	0.0%	1.3	-100.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
IT OPERATIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
ADMINISTRATION	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
SUBTOTAL	7.3	7.9	-8.0%	34.5	-78.8%	23.9	8.3	189.4%	18.6	28.8%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.1	2.9	4.5%	3.2	-3.8%	3.0	3.0	0.5%	4.4	-31.3%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	1.1	-100.0%	0.7	-	0.0%	2.8	-76.1%
INPATIENT REHAB - THERAPY	-	1.0	-100.0%	1.0	-100.0%	0.6	1.0	-42.4%	1.0	-38.0%
7 CENTRAL	-	0.1	-100.0%	3.1	-100.0%	0.5	0.1	509.5%	3.4	-84.8%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	5.0	-100.0%	0.4	0.1	437.1%	5.6	-93.5%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	0.8	-100.0%	0.3	1.0	-73.0%	1.0	-71.9%
INTENSIVE CARE UNIT 2	-	0.1	-100.0%	1.3	-100.0%	0.3	0.1	300.5%	1.7	-85.4%
4 EAST	-	-	0.0%	2.2	-100.0%	0.0	-	0.0%	2.1	-97.6%
9 CENTRAL	-	-	0.0%	0.2	-100.0%	0.0	-	0.0%	0.1	-94.4%
8 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	1.6	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	0.7	-100.0%	-	1.0	-100.0%	1.2	-100.0%
OPERATING ROOM	-	2.0	-100.0%	-	0.0%	-	2.0	-100.0%	1.3	-100.0%
6 Central	-	-	0.0%	0.3	-100.0%	-	-	0.0%	0.9	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
4 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
LABOR AND DELIVERY	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
5 WEST	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.1	8.1	-62.1%	19.0	-83.8%	5.8	8.3	-30.3%	28.5	-79.8%
GRAND TOTAL	10.4	16.0	-35.3%	53.5	-80.6%	29.7	16.5	79.5%	47.1	-36.9%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JULY 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
RT TEMPORARY LABOR	\$ 14,219	\$ -	\$ 14,219	100.0%	\$ 17,151	-17.1%	\$ 363,716	\$ -	\$ 363,716	100.0%	\$ 48,366	652.0%
OR TEMPORARY LABOR	-	-	-	100.0%	21,761	-100.0%	329,283	-	329,283	100.0%	21,761	1413.2%
5C TEMPORARY LABOR	26,499	2,918	23,581	808.1%	32,093	-17.4%	311,168	29,780	281,388	944.9%	85,008	266.0%
6C TEMPORARY LABOR	12,369	4,356	8,013	184.0%	31,213	-60.4%	249,596	44,228	205,368	464.3%	91,239	173.6%
L & D TEMPORARY LABOR	-	595	(595)	-100.0%	4	-100.0%	183,505	5,889	177,616	3016.1%	4,698	3805.8%
DIAG TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	163,063	-	163,063	100.0%	-	100.0%
7C TEMPORARY LABOR	9,715	113	9,602	8497.4%	33,340	-70.9%	163,360	1,224	162,136	13246.4%	40,798	300.4%
SP Temporary Labor	-	-	-	100.0%	37,010	-100.0%	146,352	-	146,352	100.0%	447,617	-67.3%
ICU4 TEMPORARY LABOR	-	5,080	(5,080)	-100.0%	38,025	-100.0%	191,250	52,226	139,024	266.2%	99,096	93.0%
IMCU9 TEMPORARY LABOR	2,060	25,229	(23,170)	-91.8%	67,589	-97.0%	389,625	269,035	120,590	44.8%	349,764	11.4%
8C TEMPORARY LABOR	13,367	1,267	12,100	955.0%	16,969	-21.2%	158,002	13,662	144,340	1056.5%	44,285	256.8%
IMCU4 TEMPORARY LABOR	2,018	1,292	726	56.2%	25,959	-92.2%	130,357	12,265	118,092	962.8%	54,090	141.0%
4E TEMPORARY LABOR	-	4,335	(4,335)	-100.0%	29,452	-100.0%	121,369	43,089	78,280	181.7%	77,761	56.1%
MED STAFF TEMPORARY LABOR	-	15,012	(15,012)	-100.0%	23,078	-100.0%	92,183	150,120	(57,938)	-38.6%	29,878	208.5%
ALL OTHER	13,979	58,847	(44,868)	-76.2%	106,222	-86.8%	573,467	593,623	(20,156)	-3.4%	979,285	-41.4%
TOTAL TEMPORARY LABOR	\$ 94,225	\$ 119,044	\$ (24,819)	-20.8%	\$ 479,864	-80.4%	\$ 3,566,313	\$ 1,215,141	\$ 2,351,172	193.5%	\$ 2,373,847	50.2%
ICU4 TRANSITION LABOR	\$ -	\$ -	\$ -	100.0%	12,371	-100.0%	\$ 72,021	\$ -	\$ 72,021	100.0%	\$ 276,761	-74.0%
CHEM TRANSITION LABOR	24,647	19,117	5,530	28.9%	25,728	-4.2%	249,917	193,228	56,689	29.3%	340,413	-26.6%
7C TRANSITION LABOR	-	911	(911)	-100.0%	38,497	-100.0%	57,798	9,851	47,947	486.7%	362,109	-84.0%
REHAB TRANSITION LABOR	-	11,718	(11,718)	-100.0%	10,838	-100.0%	63,920	119,791	(55,871)	-46.6%	84,502	-24.4%
ALL OTHER	-	37,643	(37,643)	-100.0%	130,908	-100.0%	88,878	375,448	(286,570)	-76.3%	1,917,386	-95.4%
TOTAL TRANSITION LABOR	\$ 24,647	\$ 69,389	\$ (44,742)	-64.5%	\$ 218,342	-88.7%	\$ 532,534	\$ 698,318	\$ (165,784)	-23.7%	\$ 2,981,171	-82.1%
GRAND TOTAL TEMPORARY LABOR	\$ 118,872	\$ 188,433	\$ (69,561)	-36.9%	\$ 698,206	-83.0%	\$ 4,098,847	\$ 1,913,459	\$ 2,185,388	114.2%	\$ 5,355,017	-23.5%
PA OTHER PURCH SVCS	\$ 802,000	\$ 151,904	\$ 650,096	428.0%	\$ 431,454	85.9%	\$ 6,336,133	\$ 1,494,540	\$ 4,841,593	324.0%	\$ 1,592,768	297.8%
HIM CODING SERVICES	24,735	23,250	1,485	6.4%	440,219	-94.4%	2,719,306	523,854	2,195,452	419.1%	3,514,283	-22.6%
ADMIN LEGAL FEES	104,442	39,583	64,859	163.9%	54,095	93.1%	701,593	395,830	305,763	77.2%	444,447	57.9%
PA ELIGIBILITY FEES	19,775	34,846	(15,071)	-43.3%	75,266	-73.7%	562,896	342,840	220,056	64.2%	402,494	39.9%
ADM PHYS RECRUITMENT	-	4,293	(4,293)	-100.0%	39	-100.0%	222,558	42,930	179,628	418.4%	43,673	409.6%
COMPLIANCE CONSULTING FEES	5,580	10,112	(4,532)	-44.8%	(9,263)	-160.2%	275,380	101,120	174,260	172.3%	140,386	96.2%
AMBULANCE FEES	29,334	11,173	18,161	162.5%	11,609	152.7%	302,422	109,929	192,493	175.1%	77,116	292.2%
DIET OTHER PURCH SVCS	22,982	9,746	13,236	135.8%	11,665	97.0%	261,427	97,460	163,967	168.2%	107,327	143.6%
OTHER PURCH SVCS	132,930	-	132,930	100.0%	-	100.0%	279,340	-	279,340	100.0%	-	100.0%
MED ASSETS CONTRACT	31,516	25,148	6,368	25.3%	(49,839)	-163.2%	343,416	251,480	91,936	36.6%	63,854	437.8%
NSG OTHER PURCH SVCS	4,124	5,736	(1,612)	-28.1%	704	485.8%	124,735	57,360	67,375	117.5%	53,866	131.6%
ADMIN OTHER FEES	19,951	19,120	831	4.3%	17,717	12.6%	255,763	191,200	64,563	33.8%	239,779	6.7%
OR FEES (PERFUSSION SERVICES)	30,160	28,135	2,025	7.2%	39,873	-24.4%	329,795	281,350	48,445	17.2%	308,144	7.0%
CREDIT CARD FEES	29,125	19,354	9,771	50.5%	39,223	-25.7%	235,858	190,420	45,438	23.9%	240,076	-1.8%
LAB ADMIN OTHER PURCH SVCS	3,193	4,303	(1,110)	-25.8%	2,438	30.9%	72,713	43,030	29,683	69.0%	42,845	69.7%
NSG ED OTHER PURCH SVCS	8,812	7,865	947	12.0%	13,246	-33.5%	105,052	78,650	26,402	33.6%	101,673	3.3%
ADM APPRAISAL DIST FEE	31,659	17,575	14,084	80.1%	-	100.0%	212,476	175,570	36,726	20.9%	160,192	32.6%
MM OTHER PURCH SVCS	7,747	5,667	2,080	36.7%	5,614	38.0%	79,671	56,670	23,001	40.6%	55,206	44.3%
ENGINEERING OTHER PURCH SVCS	7,619	7,347	272	3.7%	8,672	-12.1%	91,845	73,470	18,375	25.0%	78,089	17.6%
PH CONTRACT PURCH SVC	18,325	7,278	11,047	151.8%	524	3400.5%	94,351	72,780	21,571	29.6%	76,590	23.2%
MED STAFF REVIEW FEES	6,338	8,058	(1,720)	-21.3%	11,336	-44.1%	65,897	80,580	(14,683)	-18.2%	57,317	15.0%
340B CONTRACT PURCH SVC	4,822	8,333	(3,511)	-42.1%	7,379	-34.7%	63,069	83,330	(20,261)	-24.3%	87,849	-28.2%
REHAB OTHER PURCH SVCS	5,921	11,552	(5,631)	-48.7%	4,100	44.4%	83,529	115,520	(31,991)	-27.7%	107,183	-22.1%
ECHD POLICE DEPT OTHER PURCH SVCS	747	17,784	(17,037)	-95.8%	18,491	-96.0%	128,406	177,840	(49,435)	-27.8%	181,120	-29.1%
HR RECRUITING FEES	5,017	33,788	(28,771)	-85.2%	90,084	-94.4%	272,206	337,880	(65,674)	-19.4%	456,616	-40.4%
FA AUDIT FEES - INTERNAL	8,870	13,998	(5,128)	-36.6%	-	100.0%	84,470	139,980	(55,510)	-39.7%	63,760	32.5%
FIN ACCT COST REPORT/CONSULTANT FEES	215	14,643	(14,428)	-98.5%	223	-3.6%	76,737	146,430	(69,693)	-47.6%	156,389	-50.9%
MISSION FITNESS OTHER PURCH SVCS	9,836	15,316	(5,480)	-35.8%	17,570	-44.0%	89,075	152,443	(63,368)	-41.6%	124,913	-28.7%
COMM REL ADVERTISEMENT PURCH SVCS	22,802	50,000	(27,198)	-54.4%	29,720	-23.3%	401,417	500,000	(98,583)	-19.7%	362,001	10.9%
SERV EXC SURVEY SERVICES	(58,817)	85,407	(144,224)	-168.9%	73,567	-179.9%	626,966	854,070	(224,104)	-26.2%	847,022	-25.6%
IT INFORMATION SOLUTIONS SVCS	38,280	45,952	(7,672)	-16.7%	35,553	7.7%	356,763	459,520	(102,757)	-22.4%	258,850	37.8%
PHARMACY SERVICES	16,015	23,545	(7,530)	-32.0%	21,356	-25.0%	122,573	235,450	(112,877)	-47.9%	255,429	-52.0%
PRIMARY CARE WEST OTHER PURCH SVCS	43,642	61,156	(17,514)	-28.6%	37,759	15.6%	477,147	608,325	(131,178)	-21.6%	392,623	21.5%
COMM REL MEDIA PLACEMENT	50,339	50,000	339	0.7%	4,450	1031.2%	344,701	500,000	(155,299)	-31.1%	185,862	85.5%
DIALYSIS SERVICES	102,322	130,620	(28,298)	-21.7%	135,558	-24.5%	1,108,033	1,336,043	(228,010)	-17.1%	1,361,669	-18.6%
ADM CONSULTANT FEES	85,095	85,417	(322)	-0.4%	210,378	-59.6%	526,584	854,170	(327,586)	-38.4%	1,358,155	-61.2%
FHC OTHER PURCH SVCS	103,293	112,881	(9,588)	-8.5%	95,338	8.3%	778,100	1,122,179	(344,079)	-30.7%	1,033,484	-24.7%
PT ACCTS COLLECTION FEES	65,900	1,014,884	(948,984)	-93.5%	538,599	-87.8%	2,343,593	9,985,150	(7,641,557)	-76.5%	4,799,128	-51.2%
ALL OTHERS	2,080,049	2,606,208	(526,159)	-20.2%	2,892,607	-28.1%	23,608,257	26,017,873	(2,409,616)	-9.3%	24,168,037	-2.3%
TOTAL PURCHASED SERVICES	\$ 3,924,695	\$ 4,821,977	\$ (897,282)	-18.6%	\$ 5,317,327	-26.2%	\$ 45,167,253	\$ 48,287,446	\$ (3,120,193)	-6.5%	\$ 44,000,215	2.7%

Accts Missing!

Accts Missing!

Ector County Hospital District
Debt Service Coverage Calculation
JULY 2020

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(2,552,841)	(2,552,841)	(3,063,409)
Depreciation/amortization	142,528	15,288,138	15,430,666	18,516,799
GASB 68 Expense	-	4,581,163	4,581,163	5,497,396
GASB 75 Expense	-	7,446	7,446	8,935
Interest expense	-	2,477,467	2,477,467	2,972,960
(Gain) or loss on fixed assets	6,132	1,772	7,905	9,486
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(102,286)	(102,286)	(122,744)
Consolidated net revenues	148,660	19,700,859	19,849,519	23,819,423
GASB 68/Pension Expense, per TB		11,481,163		
District Required Contributions		(6,900,000)		
GASB 68/Pension Expense to remove		4,581,163		
GASB 75/OPEB Expense, per TB		1,107,446		
District Required Contributions		(1,100,000)		
GASB 75/OPEB Expense to remove		7,446		

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,628.95	606,814.63	4,309,443.57	

OR

2.)

Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,679,639	← higher of the two

Covenant Computation

Current FYTD		509.0%
424.2%	(needs to be 110% or higher)	

Liquidity Requirement

Cash on Hand Requirement	
2020	80
2021+	100

	JULY 2020
Consolidated operating costs	316,462,719
Less depreciation and amortization	(15,430,666)
Add: Interest Expense	2,477,467
Less: BABs	(792,714)
Less other non cash expenses:	
GASB 68 - from above	(4,581,163)
GASB 75 - from above	(7,446)
Adjusted expenses	298,128,197
Expenses per day	977,469
Unrestricted cash and cash equivalents	72,176,964
Internally designated noncurrent cash and investments	38,706,136
Assets held in endowment, board designated	6,357,925
Total cash for calculation	117,241,024

Days cash on hand	119.94
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Financial Presentation

For the Month Ended

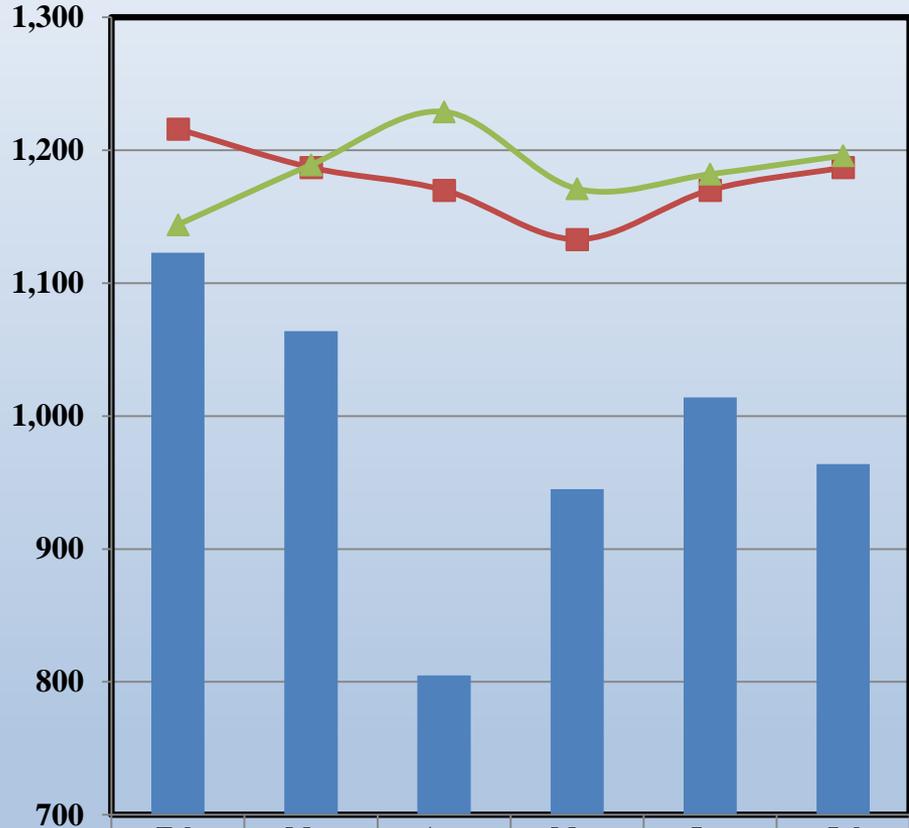
July 31, 2020

Volume



Admissions

Total – Adults and NICU

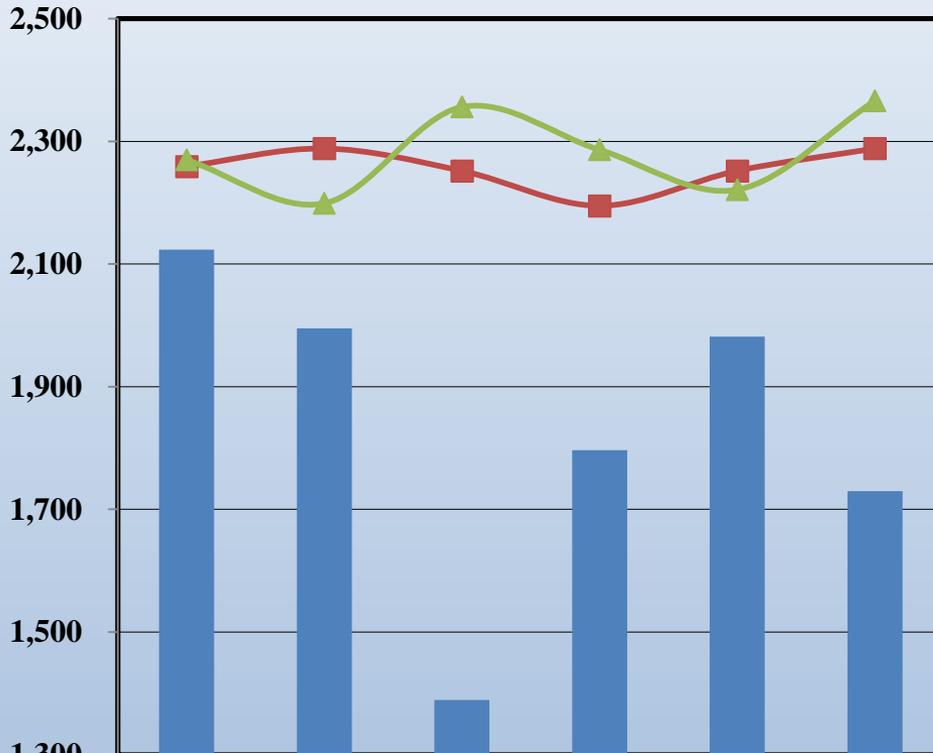


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	964	1,187	1,196
Var %		-18.8%	-19.4%
Year-To-Date	10,797	11,970	11,813
Var %		-9.8%	-8.6%
Annualized	13,086	14,257	14,121
Var %		-8.2%	-7.3%

	Feb	Mar	Apr	May	Jun	Jul
Act	1,123	1,064	805	945	1,014	964
Bud	1,216	1,187	1,170	1,133	1,170	1,187
Prior	1,144	1,189	1,229	1,171	1,182	1,196

Adjusted Admissions

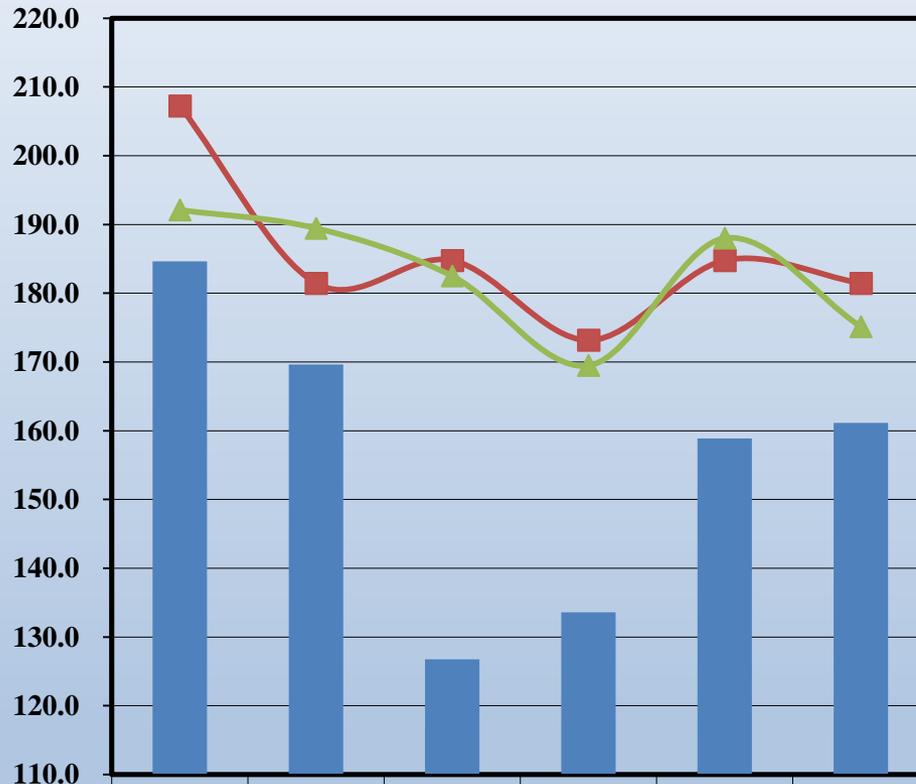
Including Acute & Rehab Unit



	Feb	Mar	Apr	May	Jun	Jul
Act	2,124	1,995	1,389	1,796	1,982	1,730
Bud	2,259	2,288	2,252	2,195	2,252	2,288
Prior	2,270	2,199	2,356	2,286	2,221	2,366

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,730	2,288	2,366
Var %		-24.4%	-26.9%
Year-To-Date	20,592	22,846	22,660
Var %		-9.9%	-9.1%
Annualized	25,169	27,244	27,186
Var %		-7.6%	-7.4%

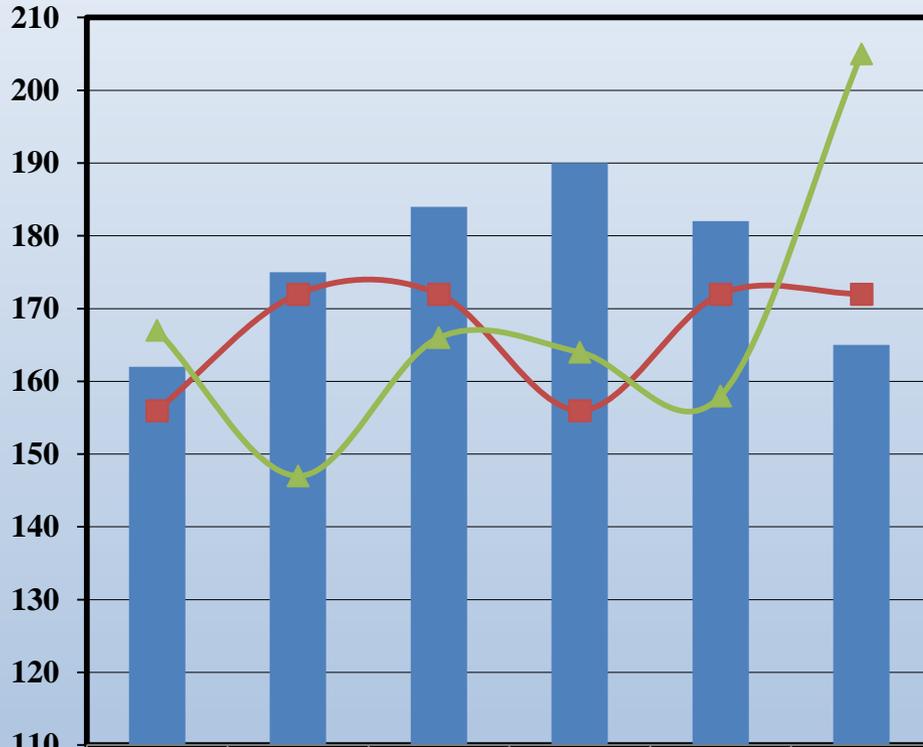
Average Daily Census



Act	184.6	169.6	126.8	133.6	158.9	161.1
Bud	207.2	181.5	184.8	173.2	184.8	181.5
Prior	192.1	189.5	182.5	169.5	188.0	175.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	161.1	181.5	175.1
Var %		-11.2%	-8.0%
Year-To-Date	165.4	188.5	183.8
Var %		-12.2%	-10.0%
Annualized	166.3	186.6	181.5
Var %		-10.9%	-8.4%

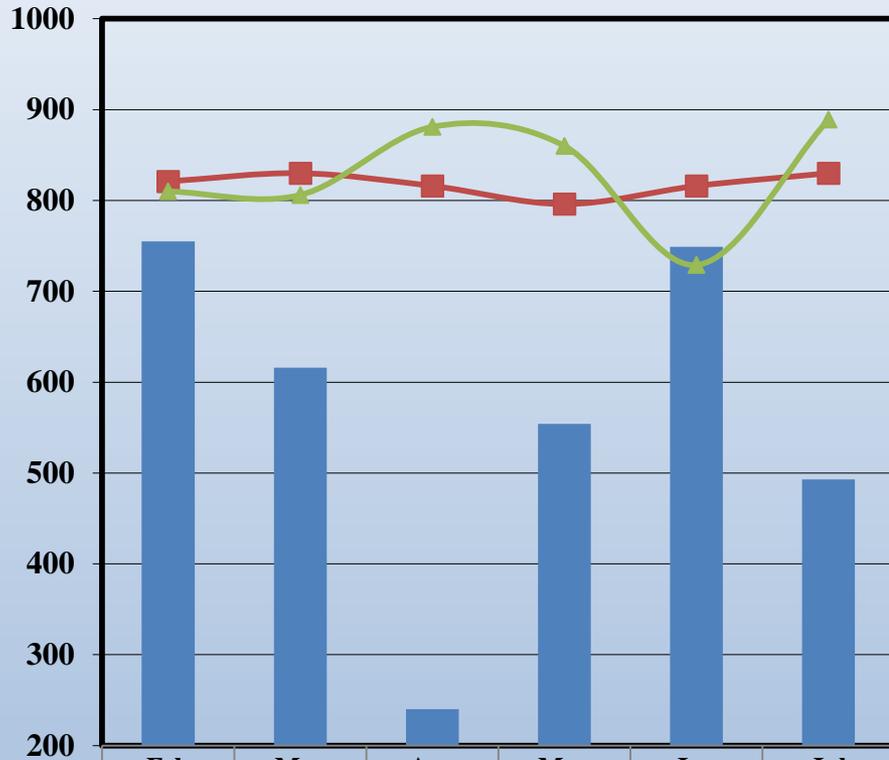
Deliveries



	Feb	Mar	Apr	May	Jun	Jul
Act	162	175	184	190	182	165
Bud	156	172	172	156	172	172
Prior	167	147	166	164	158	205

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	165	172	205
Var %		-4.1%	-19.5%
Year-To-Date	1,778	1,663	1,634
Var %		6.9%	8.8%
Annualized	2,191	2,014	1,964
Var %		8.8%	11.6%

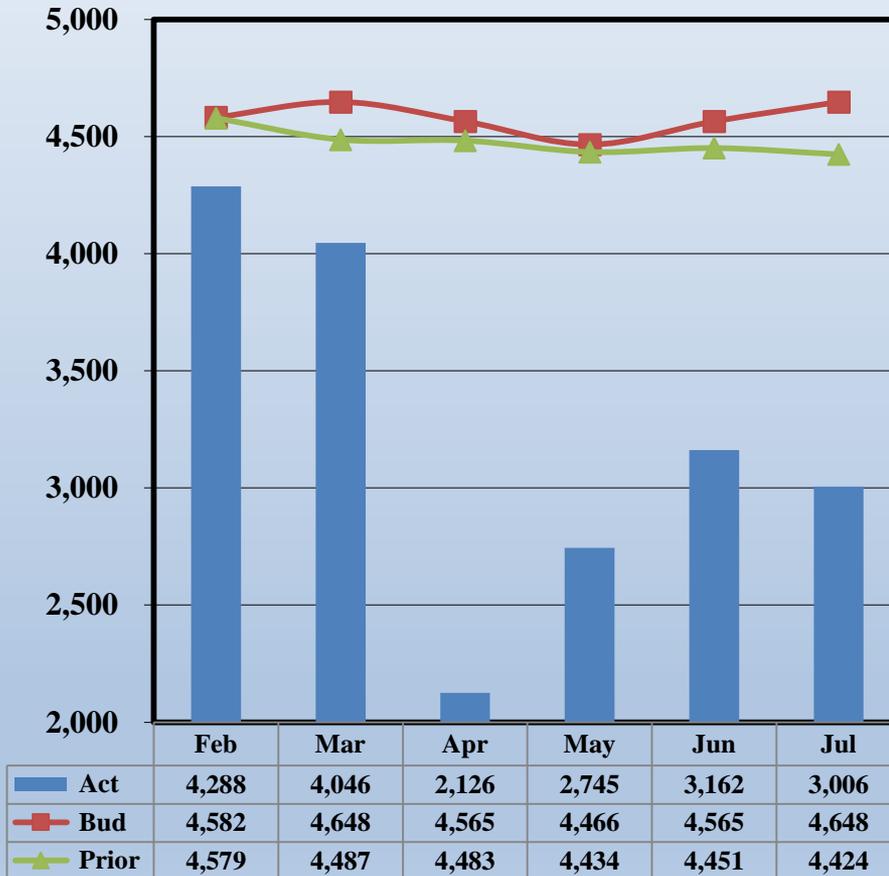
Total Surgical Cases



	Feb	Mar	Apr	May	Jun	Jul
Act	755	616	240	554	749	493
Bud	821	830	816	796	816	830
Prior	810	806	881	860	729	889

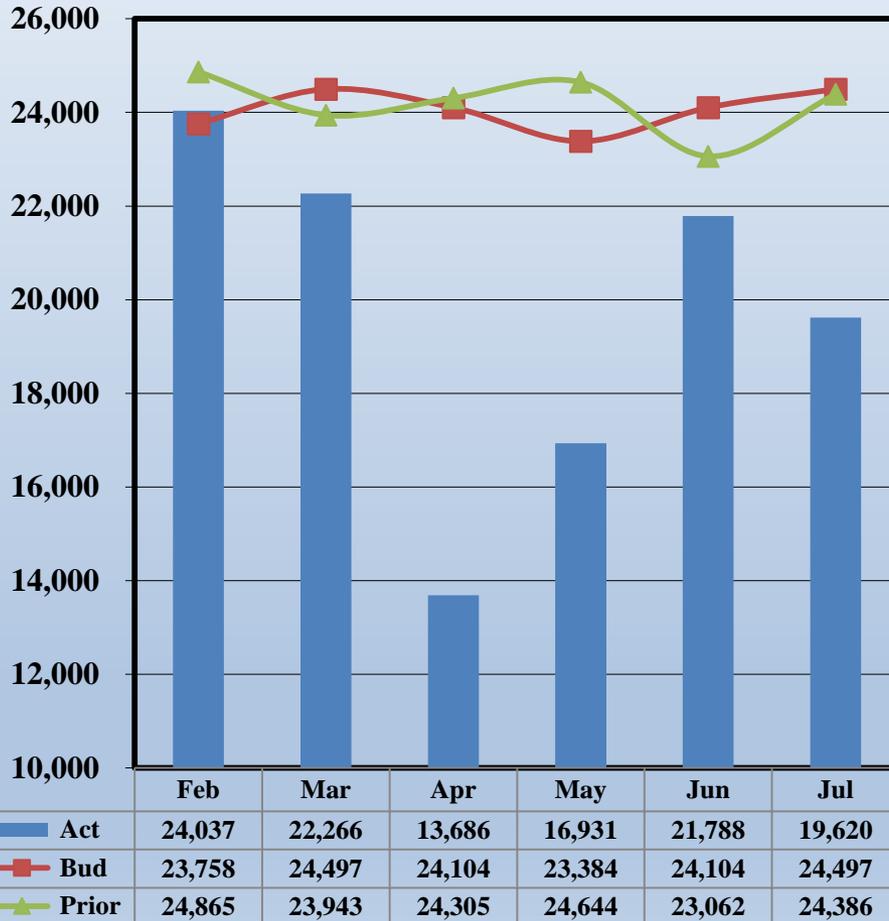
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	493	830	889
Var %		-40.6%	-44.5%
Year-To-Date	6,742	8,293	8,373
Var %		-18.7%	-19.5%
Annualized	8,498	10,150	10,141
Var %		-16.3%	-16.2%

Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,006	4,648	4,424
Var %		-35.3%	-32.1%
Year-To-Date	38,931	46,436	45,564
Var %		-16.2%	-14.6%
Annualized	47,869	55,334	54,194
Var %		-13.5%	-11.7%

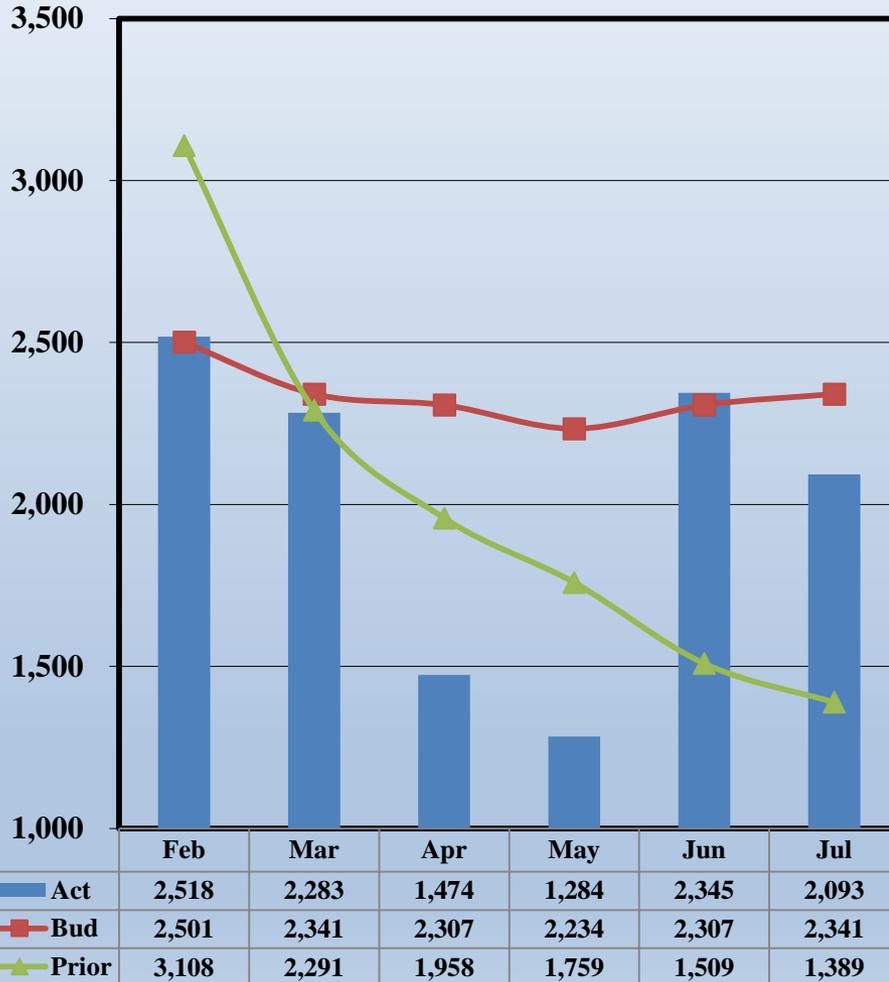
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	19,620	24,497	24,386
Var %		-19.9%	-19.5%
Year-To-Date	222,763	243,450	244,752
Var %		-8.5%	-9.0%
Annualized	272,993	290,900	293,282
Var %		-6.2%	-6.9%

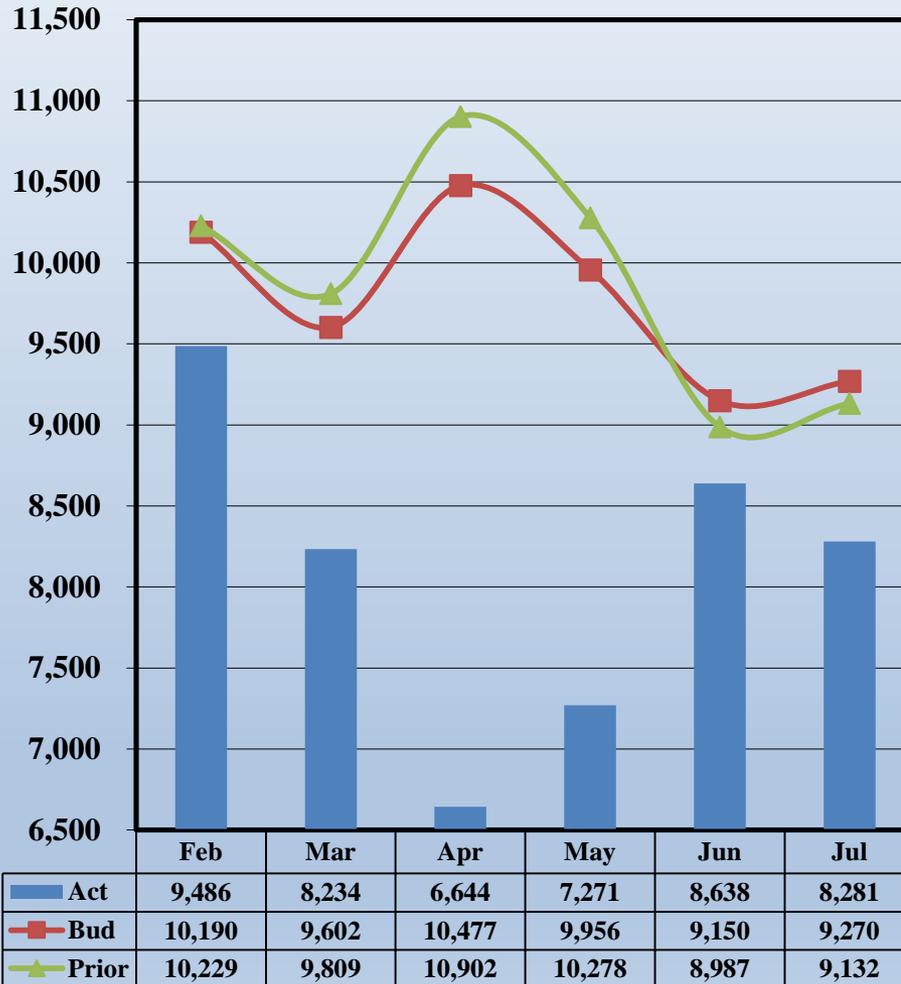
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



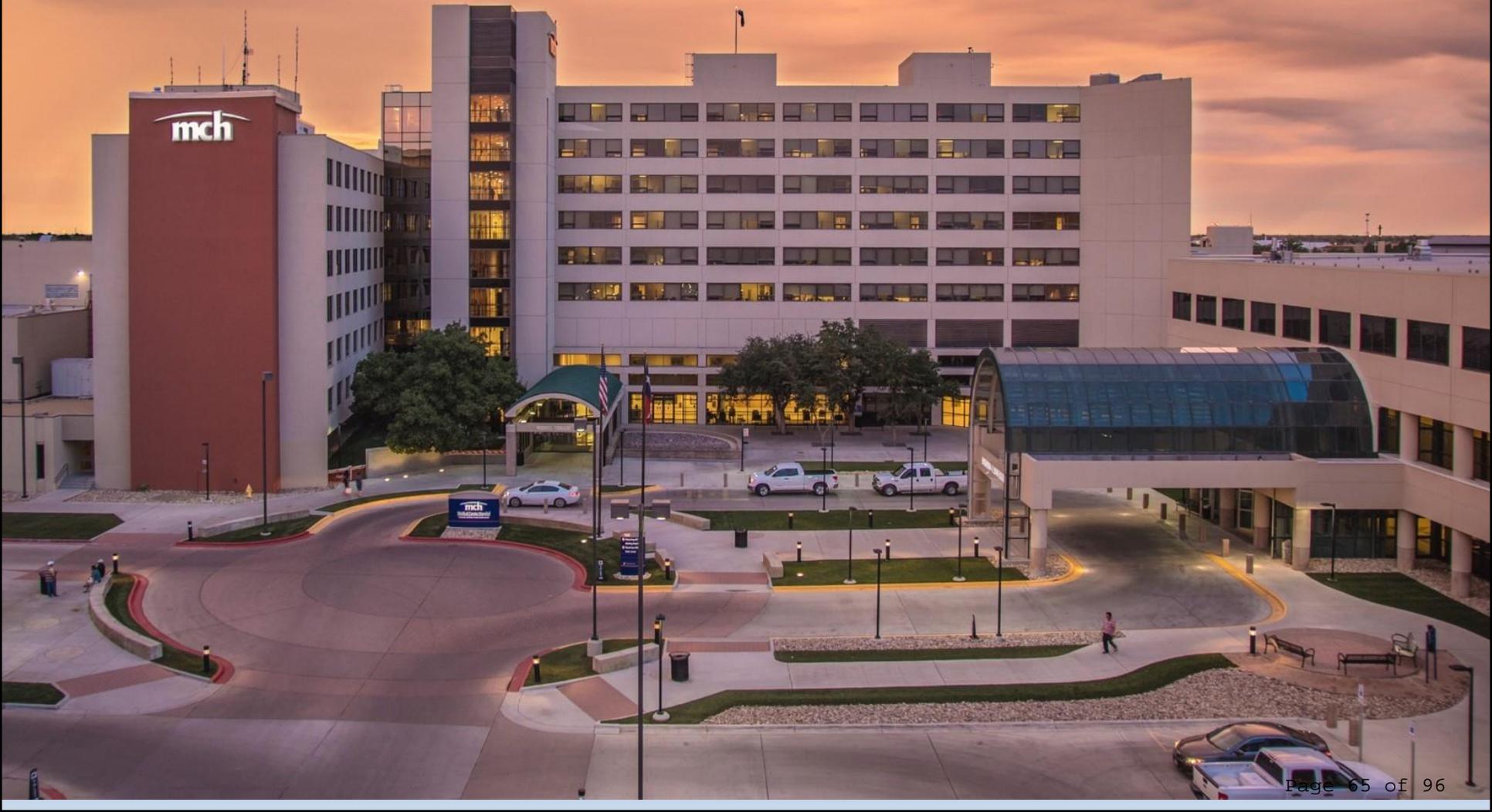
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,093	2,341	1,389
Var %		-10.6%	50.7%
Year-To-Date	22,087	23,931	21,654
Var %		-7.7%	2.0%
Annualized	25,954	29,235	25,679
Var %		-11.2%	1.1%

Total ProCare Office Visits



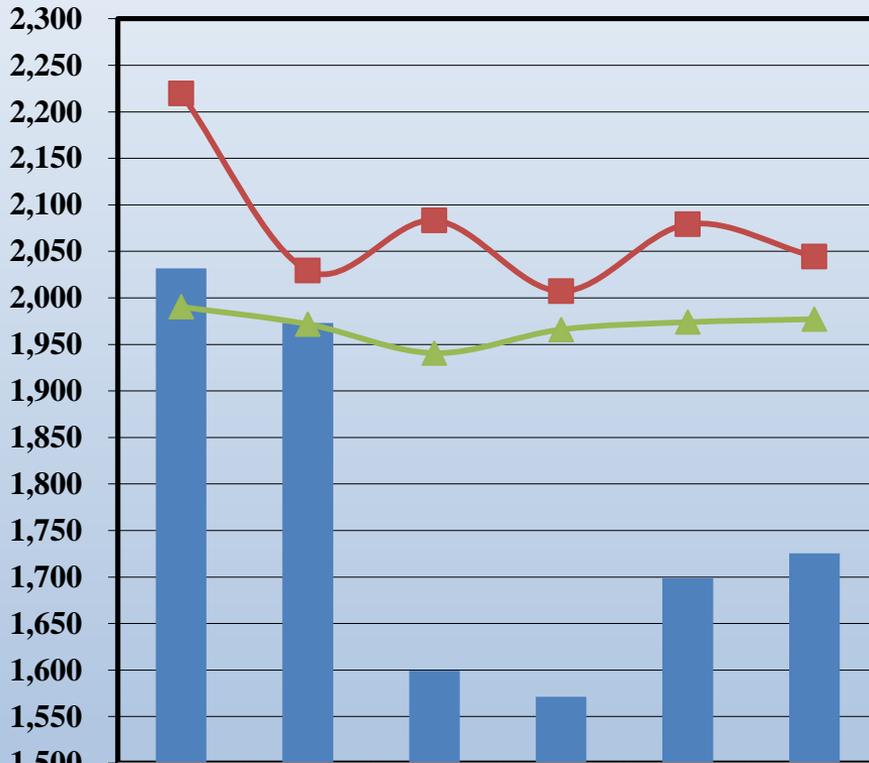
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,281	9,270	9,132
Var %		-10.7%	-9.3%
Year-To-Date	88,074	97,922	99,241
Var %		-10.1%	-11.3%
Annualized	108,063	119,177	119,556
Var %		-9.3%	-9.6%

Staffing



Blended FTE's

Including Contract Labor and Management Services

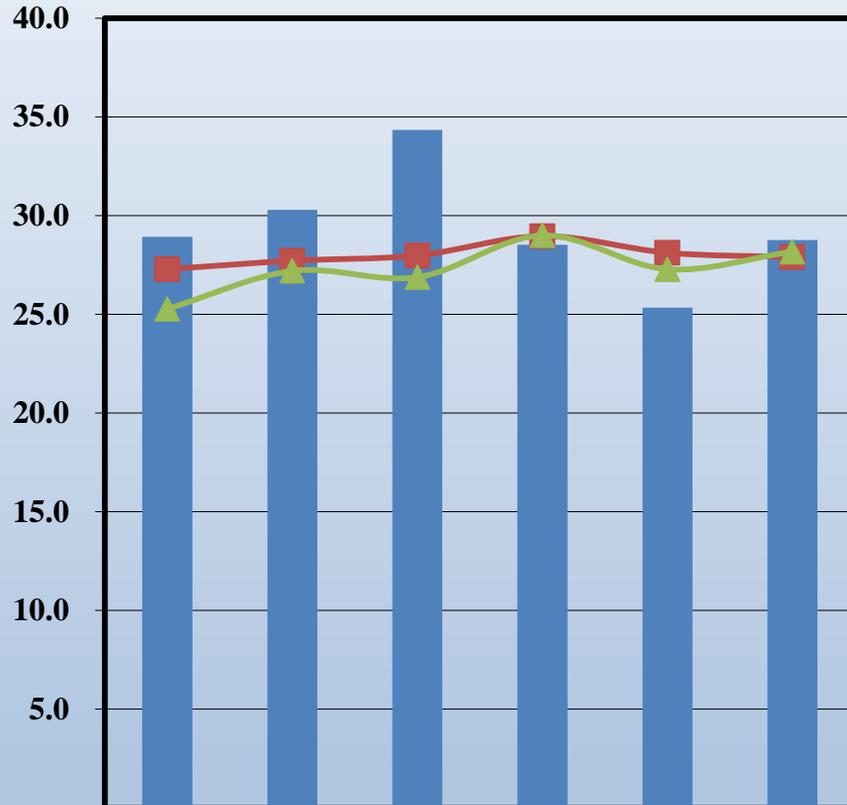


	Feb	Mar	Apr	May	Jun	Jul
Act	2,032	1,973	1,599	1,571	1,699	1,725
Bud	2,220	2,029	2,083	2,007	2,079	2,044
Prior	1,990	1,972	1,941	1,966	1,974	1,977

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,725	2,044	1,977
Var %		-15.6%	-12.7%
Year-To-Date	1,862	2,088	1,960
Var %		-10.8%	-5.0%
Annualized	1,881	2,077	1,951
Var %		-9.5%	-3.6%

Paid Hours per Adjusted Patient Day

(Ector County Hospital District)



	Feb	Mar	Apr	May	Jun	Jul
Act	28.9	30.3	34.3	28.5	25.3	28.8
Bud	27.3	27.7	28.0	29.0	28.1	27.9
Prior	25.3	27.2	26.9	29.0	27.3	28.2

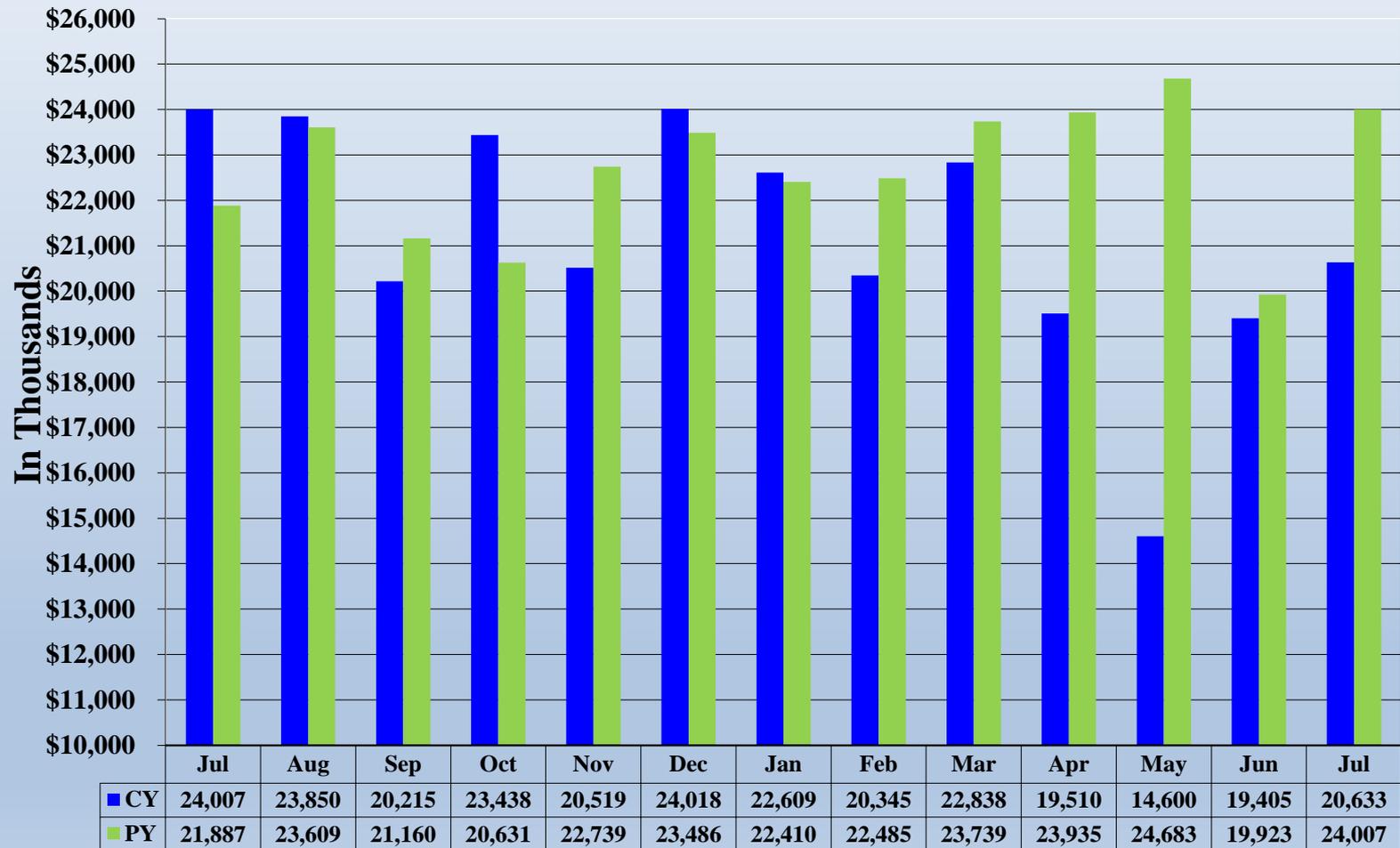
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.8	27.9	28.2
Var %		3.1%	2.1%
Year-To-Date	28.7	28.0	27.2
Var %		2.5%	5.5%
Annualized	28.6	28.1	27.2
Var %		1.8%	5.1%

Accounts Receivable



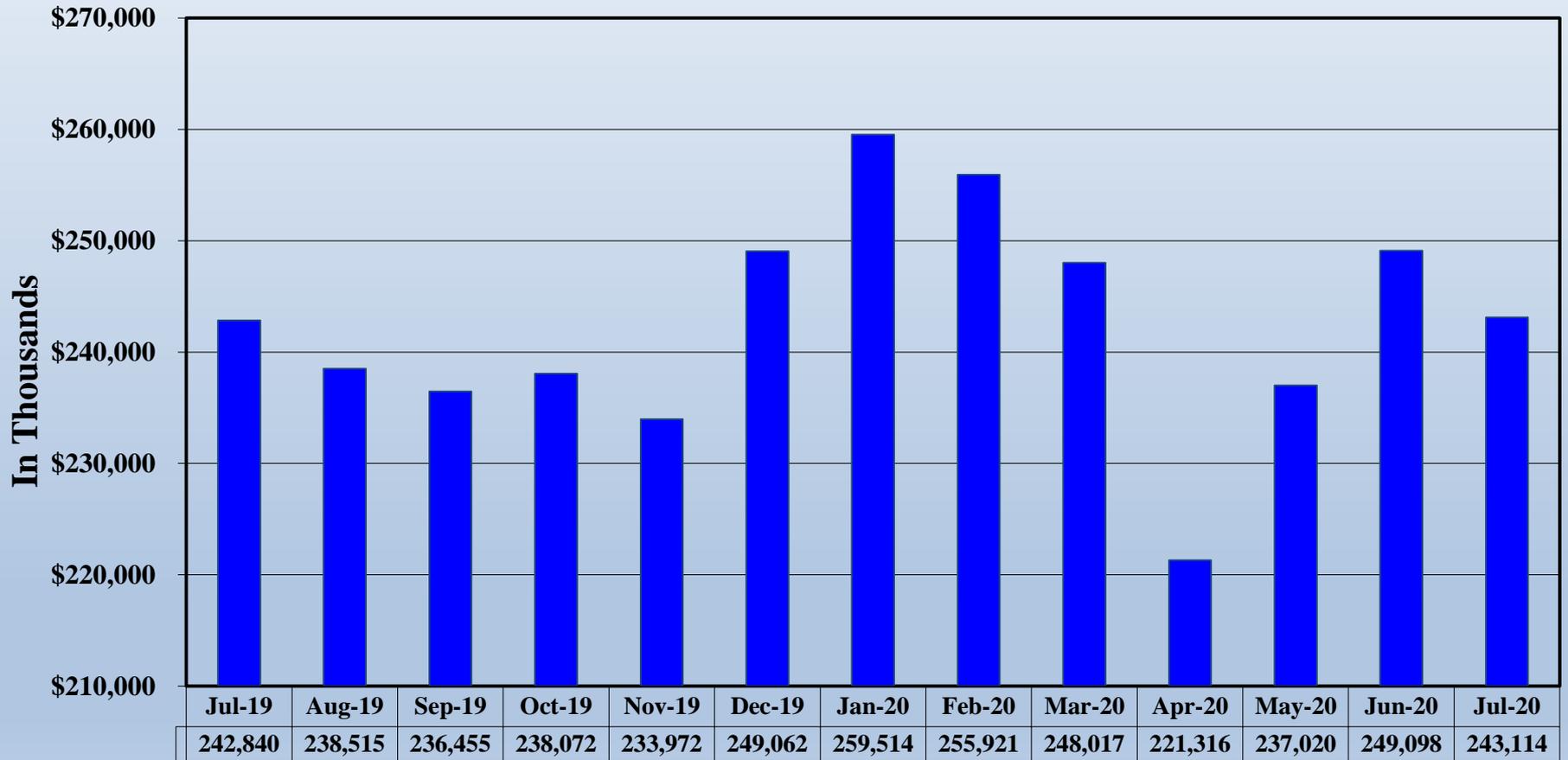
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

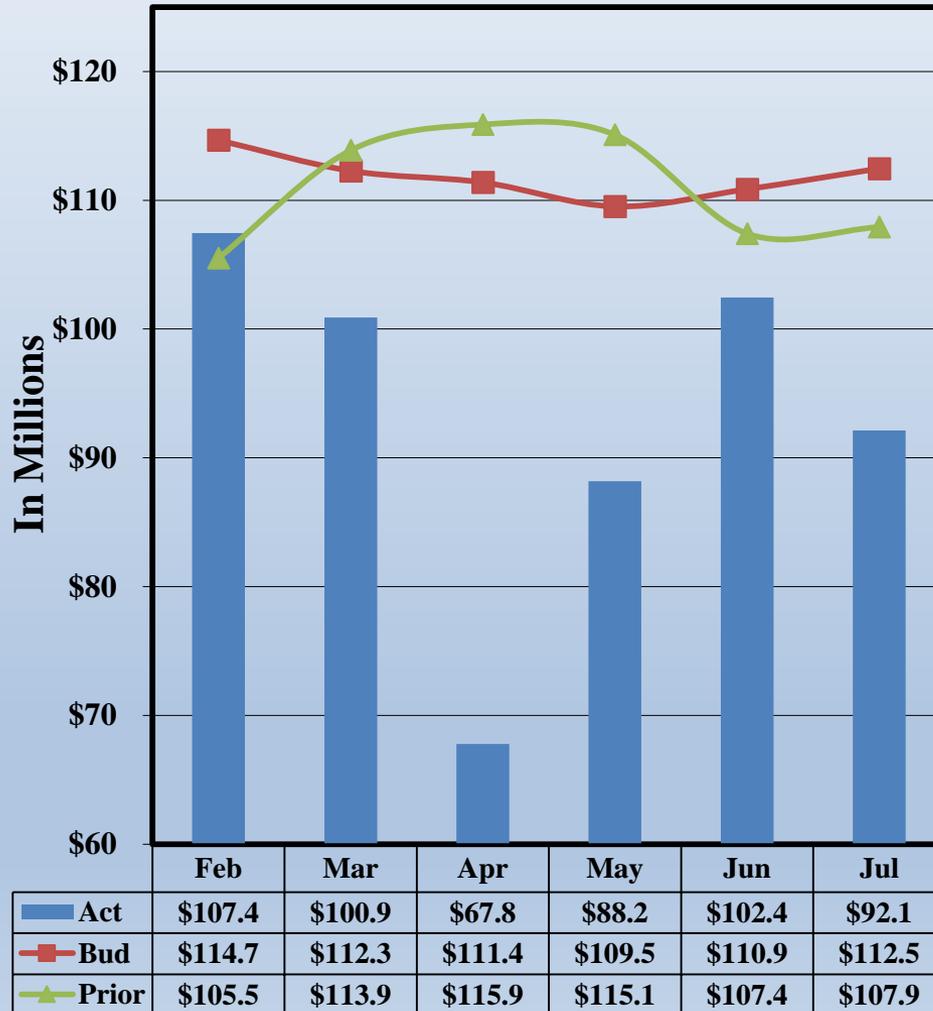


Revenues & Revenue Deductions



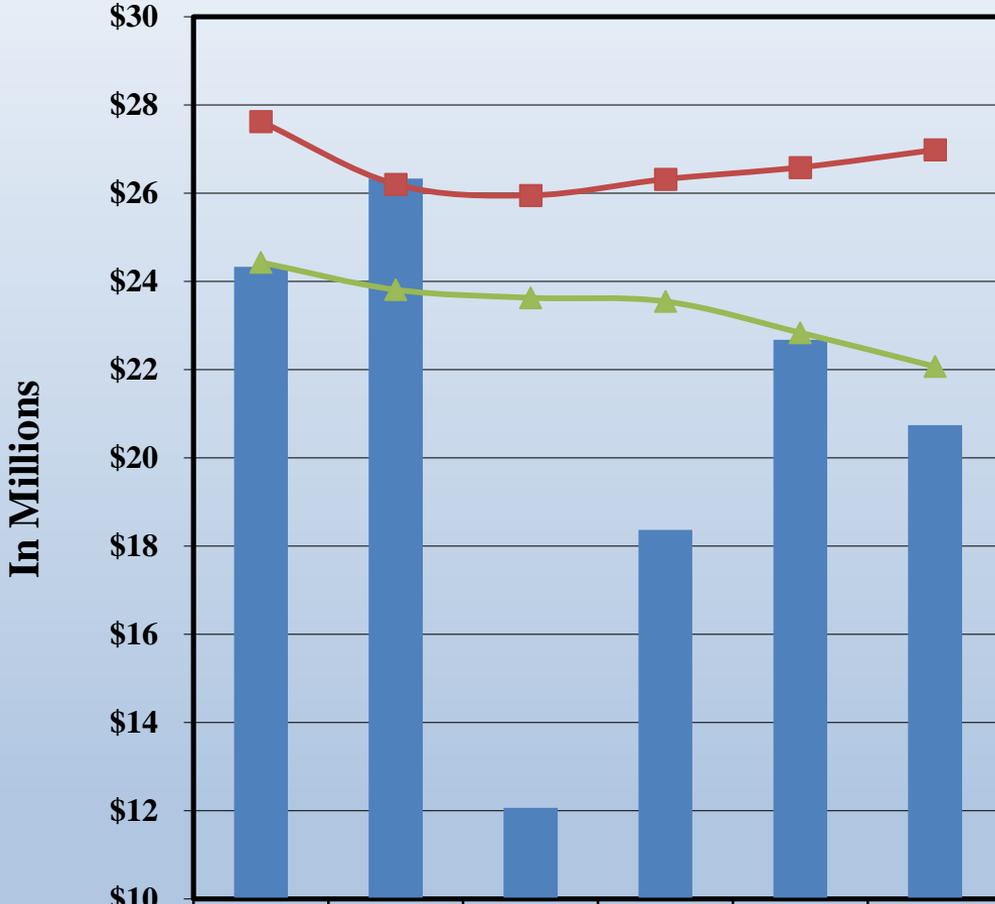
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 92.1	\$ 112.5	\$ 107.9
Var %		-18.1%	-14.6%
Year-To-Date	\$ 1,009.2	\$ 1,134.6	\$ 1,114.6
Var %		-11.1%	-9.5%
Annualized	\$ 1,230.7	\$ 1,348.6	\$ 1,322.2
Var %		-8.7%	-6.9%

Total Net Patient Revenues



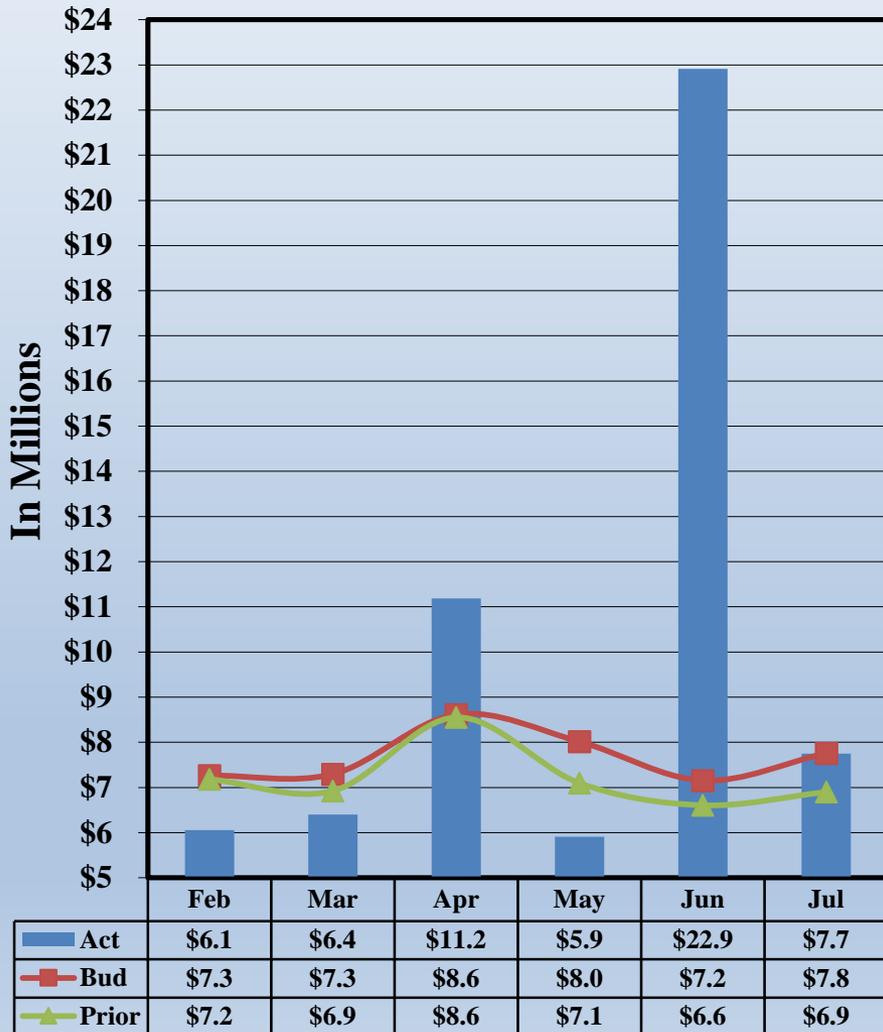
	Feb	Mar	Apr	May	Jun	Jul
Act	\$24.3	\$26.3	\$12.1	\$18.4	\$22.7	\$20.7
Bud	\$27.6	\$26.2	\$25.9	\$26.3	\$26.6	\$27.0
Prior	\$24.4	\$23.8	\$23.6	\$23.5	\$22.8	\$22.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 20.7	\$ 27.0	\$ 22.1
Var %		-23.1%	-6.0%
Year-To-Date	\$ 225.8	\$ 271.1	\$ 242.7
Var %		-16.7%	-7.0%
Annualized	\$ 274.0	\$ 318.6	\$ 296.5
Var %		-14.0%	-7.6%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



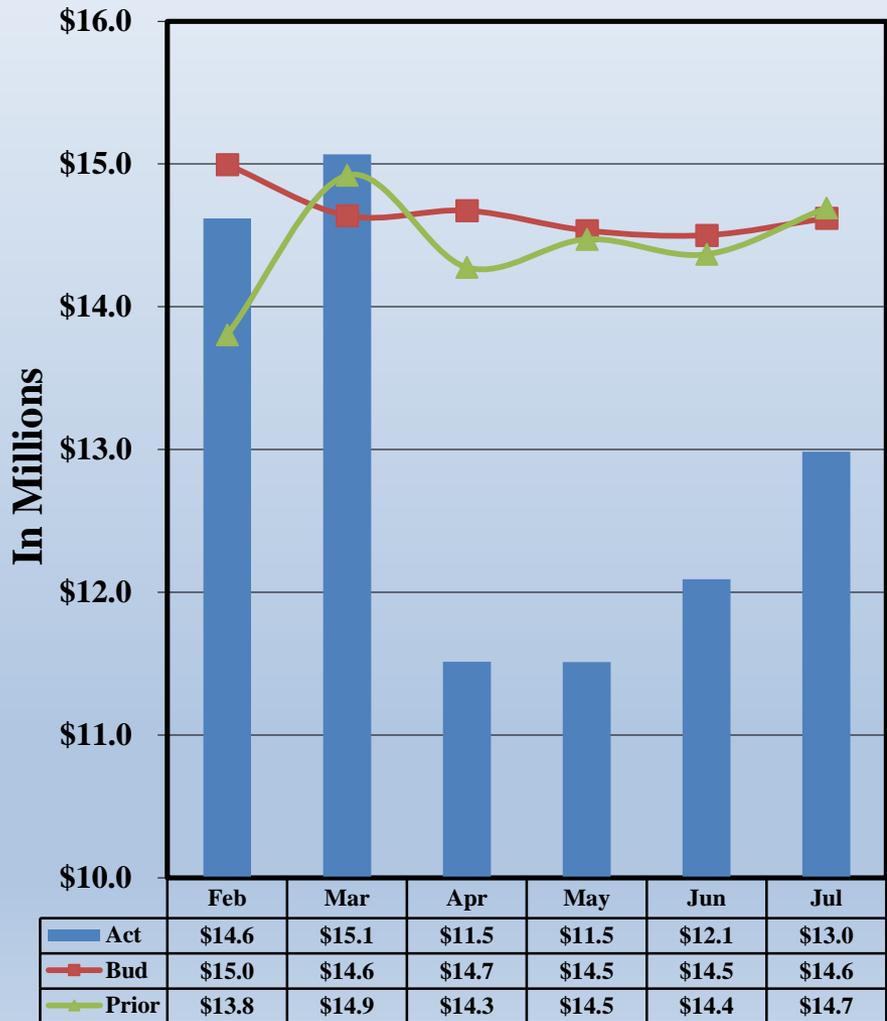
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.7	\$ 7.8	\$ 6.9
Var %		-0.1%	12.3%
Year-To-Date	\$ 86.6	\$ 73.1	\$ 71.7
Var %		18.5%	20.8%
Annualized	\$ 99.7	\$ 87.5	\$ 88.5
Var %		14.0%	12.7%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.0	\$ 14.6	\$ 14.7
Var %		-11.0%	-11.6%
Year-To-Date	\$ 137.5	\$ 147.5	\$ 143.2
Var %		-6.8%	-4.0%
Annualized	\$ 166.8	\$ 175.3	\$ 170.6
Var %		-4.8%	-2.2%

Employee Benefit Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.3	\$ 3.0	\$ 2.7
Var %		-57.2%	-51.8%
Year-To-Date	\$ 26.5	\$ 30.2	\$ 32.1
Var %		-12.2%	-17.4%
Annualized	\$ 31.9	\$ 36.6	\$ 34.3
Var %		-12.8%	-7.0%

Supply Expense

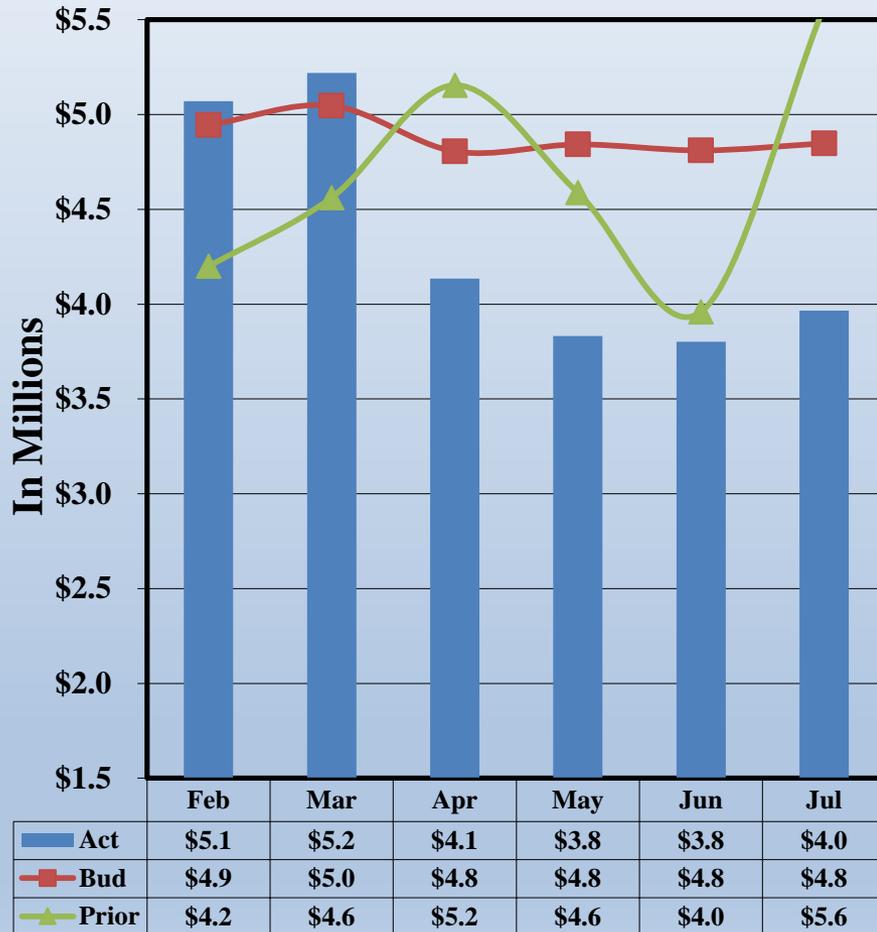
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.4	\$ 5.2	\$ 4.7
Var %		-15.1%	-5.4%
Year-To-Date	\$ 45.6	\$ 52.6	\$ 49.5
Var %		-13.2%	-7.8%
Annualized	\$ 54.5	\$ 62.3	\$ 59.0
Var %		-12.5%	-7.6%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.0	\$ 4.8	\$ 5.6
Var %		-18.2%	-28.8%
Year-To-Date	\$ 46.5	\$ 50.1	\$ 46.4
Var %		-7.1%	0.1%
Annualized	\$ 57.4	\$ 57.6	\$ 54.6
Var %		-0.3%	5.1%

Total Operating Expense

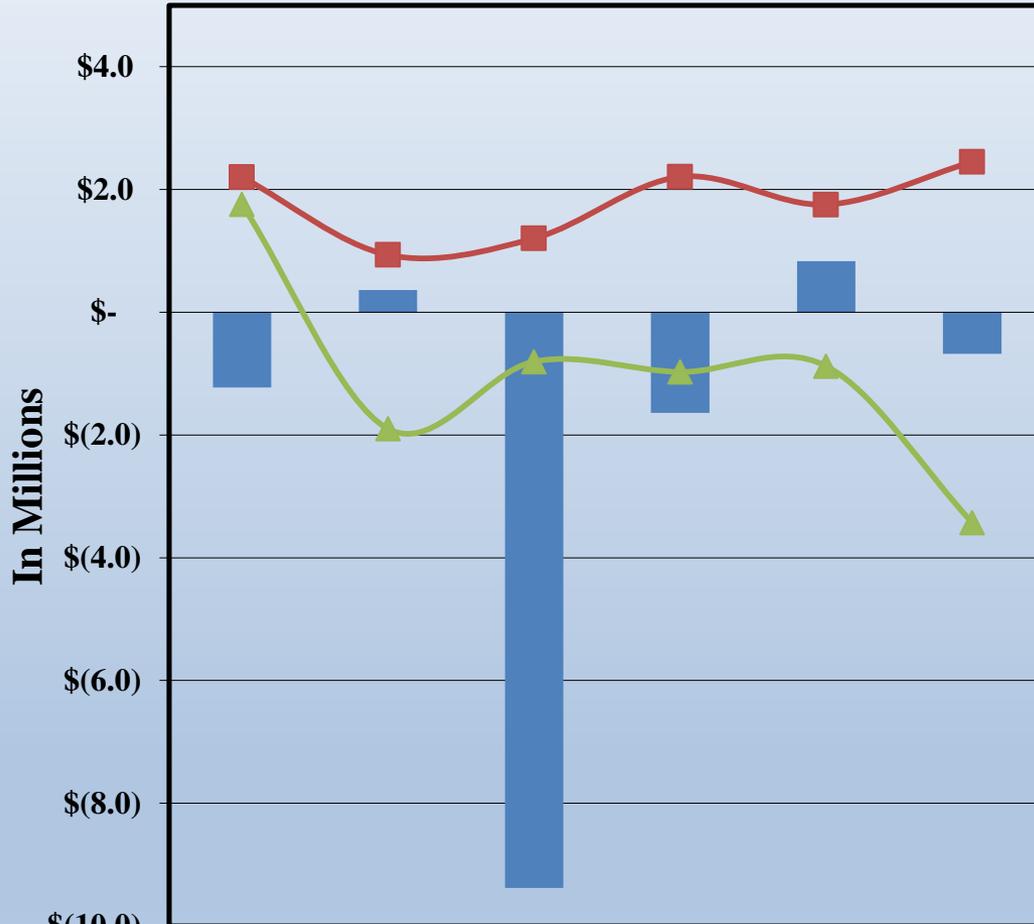
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.3	\$ 32.3	\$ 32.2
Var %		-15.7%	-15.3%
Year-To-Date	\$ 301.0	\$ 326.7	\$ 314.8
Var %		-7.9%	-4.4%
Annualized	\$ 365.1	\$ 386.4	\$ 370.2
Var %		-5.5%	-1.4%

Operating EBIDA

Ector County Hospital District Operations

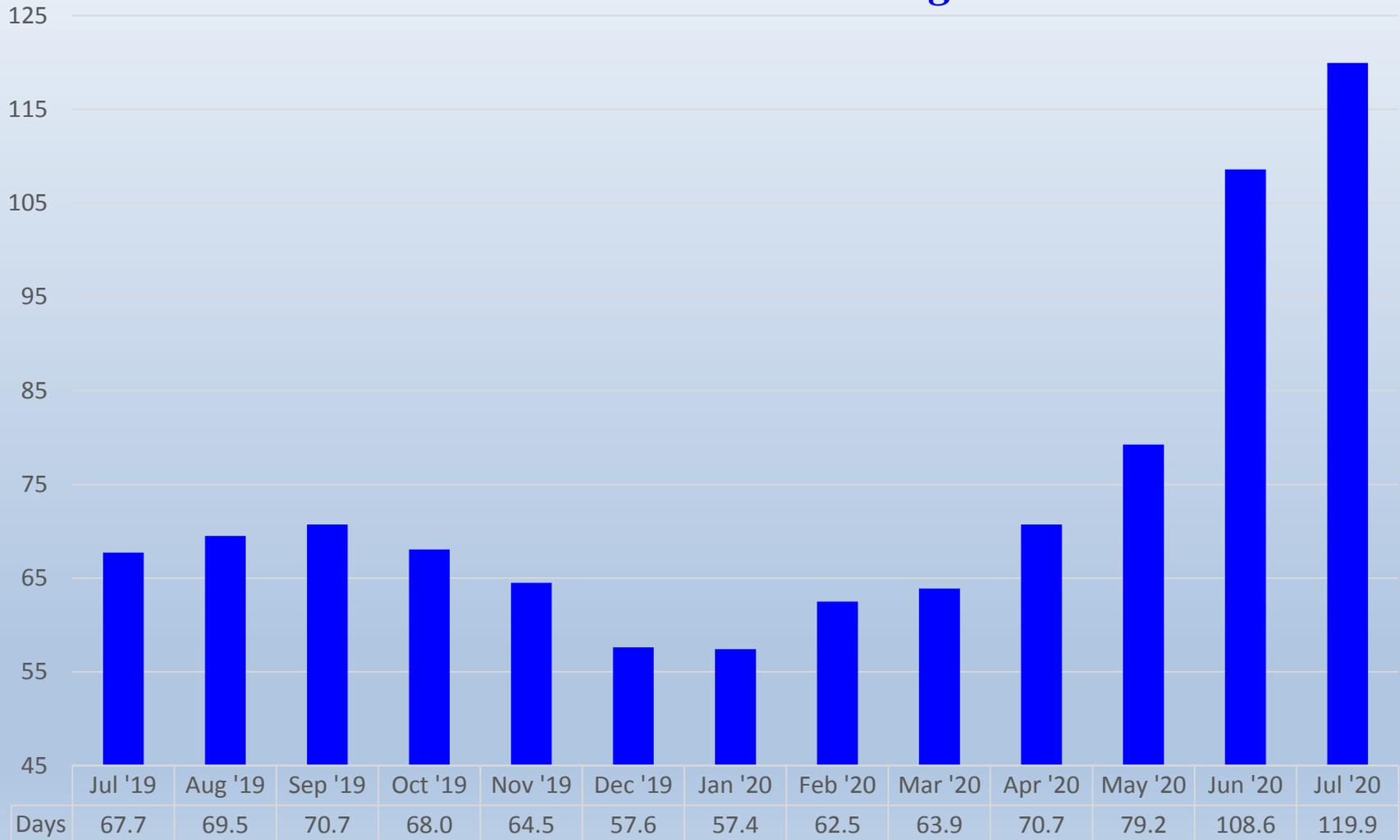


	Feb	Mar	Apr	May	Jun	Jul
■ Act	\$(1.2)	\$0.4	\$(9.4)	\$(1.6)	\$0.8	\$(0.7)
■ Bud	\$2.2	\$0.9	\$1.2	\$2.2	\$1.8	\$2.4
▲ Prior	\$1.8	\$(1.9)	\$(0.8)	\$(1.0)	\$(0.9)	\$(3.4)

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.7)	\$ 2.4	\$ (3.4)
Var %		-129.2%	-79.4%
Year-To-Date	\$ (14.4)	\$ 17.0	\$ (1.7)
Var %		-184.7%	747.1%
Annualized	\$ (17.3)	\$ 19.5	\$ 18.0
Var %		-188.7%	-196.1%

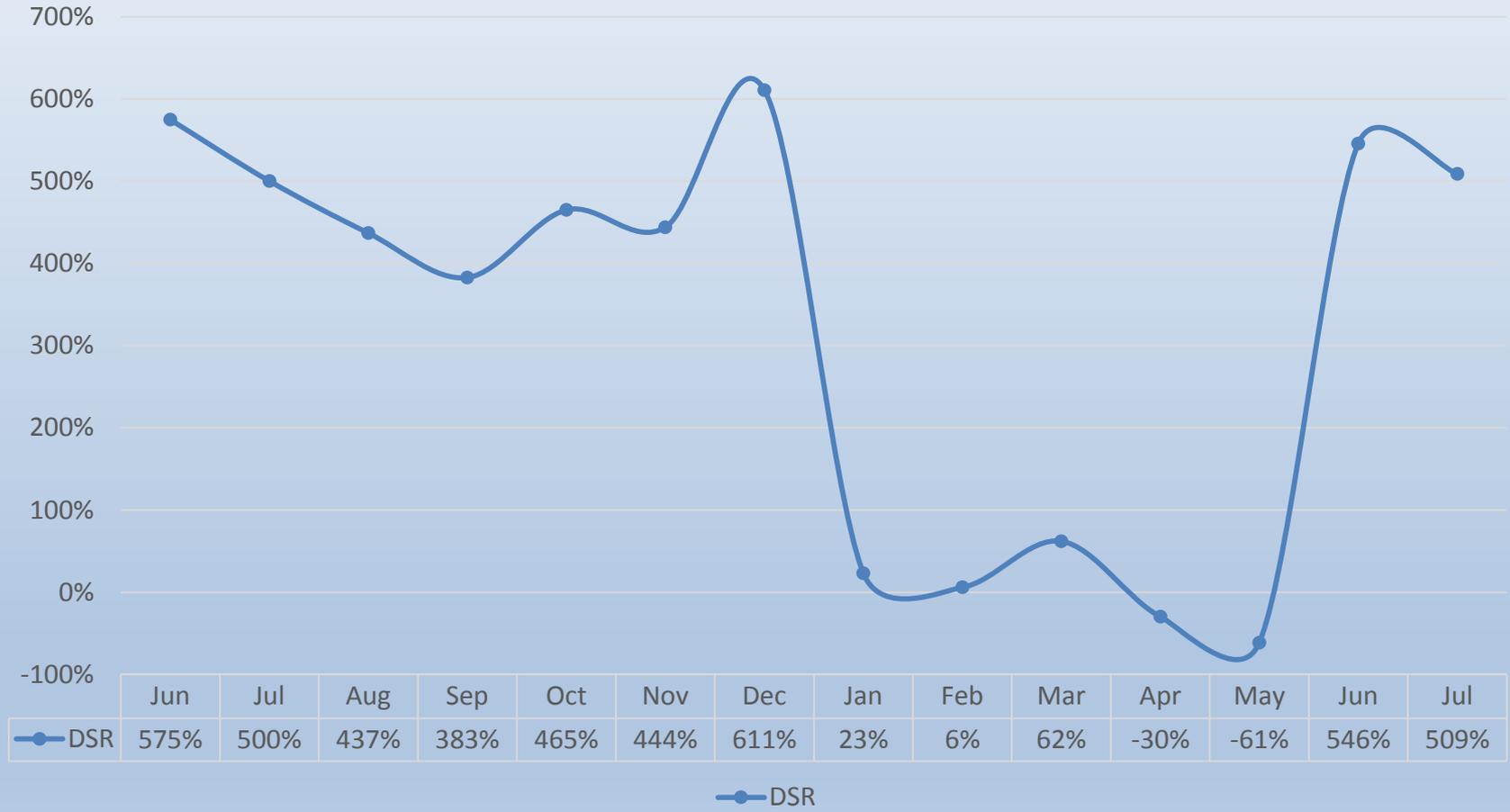
Days Cash on Hand

Thirteen Month Trending



13 Month Debt Service Ratio

Must be Greater Than 110%



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Core Laboratory Supervisor
 Diana Muzquiz, Divisional Director Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Chemistry Analyzer Upgrade

DATE: July 30, 2020

Cost:

Cost-per-Reportable contract (annual) <i>(Operational Budget)</i>	\$792,174.57
Cerner Interface Costs	\$32,100.00
Monthly Cerner Interface fees (annualized)	\$960.00
Project Total (annual)	\$825,234.57
Project Total (term)	\$4,126,172.85

Background:

The existing chemistry analyzers have well exceeded their useful life and are experiencing downtimes that are affecting routine laboratory operations. These analyzers are a critical component of the diagnosis and management of various disease states and as such are critical for routine and specialized medical disciplines. The proposed solution in the provided packet outlines a contract that will guarantee firm pricing for the term, for a minimum annual commitment of \$792,174.57 to Roche Diagnostics and fees to the Cerner Corporation of \$33,060 for the first year and \$960 for each subsequent year. This proposal will save the laboratory and the hospital \$352,180.95 per year for reagent and consumable supplies for routine chemistry testing, which is on track to be \$1,144,355.52 for the current year.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

Existing chemistry equipment will be disposed of through a lab equipment disposal company

Implementation Time Frame:

6-9 months after delivery of equipment to include time for installation and validation procedures.

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, CIO, Vice President Information Technology
 Through Matt Collins, Chief Operating Officer

SUBJECT: Cerner

DATE: August 28, 2020

Cost:

Contract Reduction:

Release and termination of EDI Letters/Statements	\$(2,893,866)
Release and reduction in un-scoped bucket from \$895,000 to \$596,666.	(298,334)
Credit towards value of \$596,666 bucket.	<u>(298,334)</u>
 Contract Total	 \$(3,490,531)

Background:

Over the last several months MCH executives engaged Cerner to negotiate a reduction in fees. An amendment was agreed upon to reduce costs by \$3,490,53. This adjustment will be realized during the eighteen-month period 04-2020 through 10-2021.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: Matt Collins, Chief Operating Officer

FROM: Pat Hoppman, Lab PI Coordinator
Tara Ward, Interim Divisional Director Laboratory Services

SUBJECT: QUIDEL Sofia 2 Analyzer Placement Agreement

DATE: 8-21-2020

Cost:

QUIDEL Sofia 2 Placement Agreement

\$0.00

Purchase Total (3-year reagent usage agreement)

\$78,742.50

Background:

Reagent Rental (Placement) agreement with QUIDEL to provide 6 Sofia 2 analyzers (4 for ED and 2 for the Lab) at no charge. QUIDEL is providing reduced pricing for the test kits based on the 2019 test volumes for ED (FLU AB, STREP, and RSV). QUIDEL is also providing reduced pricing for COVID test kits with no usage requirements. This is a 3- year agreement. We anticipate the testing volumes to be higher during the 2020-2021 respiratory season due to the pandemic.

The analyzers can be relocated to the Urgent Care Centers in the future for FLU AB, STREP, and RSV testing.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Within 30 days of configuration in RALS (POC middleware) and receipt of analyzers from QUIDEL

Funding: non-budgeted operational expense



Date: 08/06/2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

MCH offers educational videos for all diagnosis. Currently we have 1133 education videos on the patient TV's in English and Spanish. Patients are assigned and encouraged to view videos based off their discharge diagnosis and/or a new diagnosis they receive. The Diabetes and Maternal Child programs are the highest utilizer of the videos. The company providing the educational service is Staywell and we are requesting to move to a 3-year term with the following prices each year:

Year 1 License fee: \$26,873.43
Year 2 License fee: \$25,529.76
Year 3 License fee: \$25,529.76

Moving to a 3-year term on the video contract will allow each year to decrease in price.

Thank you for your consideration of this amended contract and pricing

Christin Abbott-Timmons
Chief Nursing Officer



FY 2020 CAPITAL EQUIPMENT REQUEST

Date: 08/06/2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: David Graham MSN, RN Divisional Director of Emergency Services
Sadie Bagwell MSN, RN, CEN, Emergency Department Unit Director

Re: Emergency Department B-Side CNS Replacement/Upgrade

Total Cost... (Unbudgeted) \$35,033.00

OBJECTIVE

Replace and upgrade the current CNS that controls telemetry monitoring for the B-side and Fast track areas of our Emergency Department (20 beds).

HISTORY

The current CNS is problematic and has been beyond its service life for over 3 years. It cannot be repaired if it fails. It is also maxed out on its expansion capacity and will not support future growth of the department. If MCH purchase through 2020 contingency funds we receive an additional \$16000 discount that will expire on 9/30/2020.

PURCHASE CONSIDERATIONS

No other purchase considerations as Nihon Kohden is our current contracted provider for telemetry services/equipment.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

5 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2020 CAPITAL EQUIPMENT REQUEST

Date: August 26, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: V-PRO max Sterilizer 208-230v

Total Cost	\$148,839.93
Unbudgeted Amount... CER 6620-20-01	\$148,839.93

OBJECTIVE

Obtain V-Pro Max 2 sterilizer to compliment the existing one. This sterilizer is used specifically for instrumentation that has lumens (channels). The V-Pro Max 2 machine sterilizes all our laparoscopic and robotic instruments and cameras. We had a backup to this machine until last year, but the machine approached end of service status. We were no longer able to obtain parts for it, so the machine was taken out of service.

HISTORY

The current V-Pro sterilizer has been in use for approx. 5 year. We are beginning to have issues with it needing service and it is unable to be used during that time. This causes issues with the cancelling of surgical procedures. The machine ceased functioning properly August 24th 2020 and was unable to be repaired in time to provide adequate surgical instruments for surgical procedures. Backup plan to continue surgical operations required an outside facilities assistance which is not best practice. A second machine would also alleviate the stress on one machine. Trimedx stated that manufacturer recommendation for preventive maintenance is 6 months but they do ours every 3 months because of our high-volume use.

PURCHASE CONSIDERATIONS

Steris preferred for sterilizer as they have been extremely reliable over the years and we have many Steris products in the Sterile Processing Department.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Vendor to trade in the End of life machine that is completely out of commission and has not been in use for approx. a year.

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

September Board Report

Regional Updates

Crane - Met with Pat, attended med staff. Discussed with group MCH services lines, introduced new audiologist and spoke about Dr Babels services. Providers stated their volume is down in both outpatient and inpatient settings but seems it is rising recently. Pat and team stated they are working on preparing for winter and making more rooms reverse isolation at this time. We discussed community needs per physicians there is a high diabetes population who primarily speak Spanish, they stated they could benefit strongly from OP diabetes education, they are not sure where to send now since our OP center is closed. I have provided with Dr Nargunans information.

Perhaps there is some opportunity here with Telemedicine or just providing education to providers.

Lastly, providers discussed need for swing bed patients, they stated they have a great PT department that comes 2x week to swing bed.

Monahans- Attended Med Staff, introduced self and role and spoke to them about ICA and physician access, the team is super excited to hear this is coming. Providers had concerns about our frequent diversion status. I assured them this has not been an easy call for us and we hope to see this lessen in the next few months. I have let them know when they do have a patient who is unable to transfer please reach out to me to see if I can help as well. Clinic manager stated they have issues still getting into our GI clinic after initial work up or screening done by Dr Daye. I have let them know I will get with clinic and get back with them. Letecia stated they have a few openings in the specialty clinic. I have reached out to a few of our procare groups to see if this would be something of interest to any of them. Specialty groups they feel their community would benefit most from are Orthopedics, Dermatology, and ENT. Letecia stated they have recently partnered with school district for sports medicine-nurse attending games, this might be something Dr Babel is interested in.

McCamey- Met with Dr Addison, Debbie Mercer NP, and clinic staff. Dr Addison stated volume seems to be going up. Dr Klein no longer practicing here, they have hired and NP that should be there within the next month. They are excited to hear about Dr Babbel, they feel this will really benefit their community. They are usually sending these patients to San Angelo and Lubbock. Met with clinic referral specialist she stated she has no issues getting their patient into any clinics, she provided me with form to give our staff to just let her know when appts are made so she can assure she follows up. She does not feel they need any specialty providers in their area, they already use Dr Patel for cardio and doesn't feel there's enough volume to suffice having a provider come there. She stated Dr Farber came down at one time and there was not enough volume, but they are very pleased with Dr Farber's services and use him all the time, they are excited to hear about the potential of some Telehealth available by our providers.

Other projects in progress:

- **Physician Access-**
- **ICA- I connect, sharing images with regional facilities- testing with Crane**
- **Virtual education- PAC**
- **Physician Regional Service Flyer- I will be working with Lab and Dr Hicks to market those services lines in the community and region**

MCH Telecare Updates

Total visits- 60

Total registered- 388

Currently MCH Telecare is still only available to MCH employees, this has been live since 5/13. Per the survey results received thus far, all users provided scores of 9s and 10s and would highly recommend using this platform to family/ friends.

We will be begin the MCH provider onboarding within the next several weeks. There is an anticipated 5-7 MCH providers to be added to the MCH Telecare platform by early September. The training will occur within the next week. This will allow those certain MCH ProCare patients to see their providers on the MCH Telecare platform, this includes Internal Medicine and Cardiology providers.

As we work hard to continue to move along in our project, we will begin onboarding more providers and provide access to more patients. Most all other providers will be using the doxy.me platform until onboarded to the MCH Telecare platform to allow all MCH ProCare patients to have virtual access to their providers.

Jul-20	# of tranfers	Ground	Air	POV
Signature	2	1	0	1
ORMC	1	1	0	0
Excel ER	1	1	0	0
Kermit	1	1	0	0
Alpine	4	0	4	0
Pecos	2	0	2	0
Crane	1	1	0	0
Iraan	2	2	0	0
Andrews	1	1	0	0
Monahans	2	2	0	0
	17	10	6	1

	Time	Reason
Diversion	13.63 days 327 hours	Critical Care full

Average Time in minutes	Average time in minutes
104	52
90	90
60	60
242	242
571	143
272	136
121	121
298	149
92	92
156	78
	116