



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
February 14, 2017 – 5:30 p.m.
Board Room**

AGENDA (p. 1-2)

- I. CALL TO ORDER.....** David Dunn, President
- II. INVOCATION** Chaplain Farrell Ard
- III. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM** David Dunn, p. 3
- IV. FEBRUARY 2017 EMPLOYEES OF THE MONTH** William Webster
 - Clinical: Steve Martinez, Lead Interventional Technologist, Cath Lab
 - Non-Clinical: Maria (Elena) Fernandez, Hot Food Cook, Nutrition Services
 - Nurse of the Month: Ramona Larson, RN, Prospective Payment System Coordinator, Rehab Services
- V. REVIEW OF MINUTES** David Dunn, p. 4-7
 - A. Regular Meeting – January 10, 2017**
- VI. ECHD BOARD SUMMARY OF OBLIGATION FOR TAX SUPPORT** Virgil Trower, p. 8
- VII. COMMITTEE REPORTS**
 - A. Finance Committee** Virgil Trower, p. 9-91
 - 1. Quarterly Investment Report- Quarter 1, FY 2017
 - 2. Quarterly Investment Officer’s Certification
 - 3. Financials for three months ended December 31, 2016
 - B. Joint Conference** Greg Shipkey, MD, p. 92-101
 - 1. Medical Staff or AHP Initial Appointment/Reappointment
 - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
 - 3. Change in Medical Staff or AHP Staff Status
 - 4. Change in Medical Staff or AHP Staff Category
 - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria
- VIII. TTUHSC AT THE PERMIAN BASIN REPORT** Gary Ventolini, MD

- IX. PRESIDENT/CEO REPORT.....William Webster**
 - A. Continuing Medical Education (CME)**
 - 2017 Mission Statement.....Dr. Augusto Sepulveda, p. 102**
 - B. Institutional Review Board (IRB) 2016 Annual Report.....Dr. Arun Mathews, p. 103-104**

- X. ORDER OF ELECTION OF DIRECTORS OF THE
ECTOR COUNTY HOSPITAL DISTRICT.....Ron Griffin, p. 105-107**

- XI. EXECUTIVE SESSION**

Meeting held in closed session as to (1) consultation with attorney regarding legal matters pursuant to Section 551.071 of the Texas Open Meetings Act, and, (2) deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Open Meetings Act, and, (3) Section 551.072 of the Texas Open Meetings Act to deliberate the purchase, exchange, lease or value of real properties.

- XII. MCH PROCARE PROVIDER AGREEMENTS.....William Webster**

- XIII. ADJOURNMENT David Dunn**

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Government Code of Texas, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
January 10, 2017**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Judy Hayes, Vice President
Mary Lou Anderson
David Nelson
Mary Thompson
Virgil Trower
Richard Herrera

MEMBERS ABSENT:

NONE

OTHERS PRESENT:

William Webster, President/Chief Executive Officer
Tony Ruiz, Senior Vice President/Chief Operating Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Chad Dunavan, Vice President/Chief Nursing Officer
Matt Collins, Vice President, Support Services
Robbi Banks, Vice President, Human Resources
Ron Griffin, Chief Legal Counsel
Dr. Arun Mathews, CMO/CMIO (Acute)
Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory)
Dr. Gregory Shipkey, Chief of Staff
Dr. Fernando Boccalandro, Vice Chief of Staff
Dr. Gary Ventolini, Regional Dean, TTUHSC Permian Basin
Ron Griffin, Vice President/Chief Legal Counsel
Miles Nelson, Legal Counsel
Virginia (Gingie) Sredanovich, ECHD Board Secretary
Various other interested members of the Media,
Medical Staff, Employees, Retirees and Citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

David Nelson presented the Mission, Vision and Values of Medical Center Health System.

IV. 2016 EMPLOYEES OF THE YEAR

Mr. Webster introduced the 2016 Employees of the Year as follows:

- Dr. H.E. Hestand Humanitarian Award: Liliana Ramirez, Special Imaging Tech, Radiology Diagnostics Department
- Florence Nightingale Award: Robbin Herrington, RN, 4-East Unit
- Chaplain Jimmy Wilson Service Excellence Award: Cynthia Hernandez, Divisional Secretary, Radiology Administration Department

V. JANUARY 2017 EMPLOYEES OF THE MONTH

Mr. Webster introduced the January 2017 Employees of the Month as follows:

- Clinical: Claudia Cain, Speech Pathologist, Physical Medicine and Rehabilitation Dept.
- Non-Clinical: Renee Culpepper, Performance Improvement Specialist, Performance Improvement Dept.
- Nurse of the Month: Alan Pelopero, RN, 5-West Unit

VI. REVIEW OF MINUTES

A. Regular Meeting – December 6, 2016

David Dunn presented the minutes of the Regular ECHD Board meeting held on December 6, 2016 and asked if there were any additions or corrections.

David Nelson moved and Judy Hayes seconded the motion to accept the minutes of the Regular ECHD Board meeting held December 6, 2016. The motion carried.

VII. ECHD BOARD SUMMARY OF OBLIGATION FOR TAX SUPPORT

Virgil Trower presented the ECHD Summary of Obligation for Tax Support for informational purposes only.

VIII. COMMITTEE REPORTS

A. Finance Committee

1. Financials for the two months ended November 30, 2016

Virgil Trower moved and Mary Lou Anderson seconded the motion to approve the financial report for the two months ended November 30, 2016, as recommended to the ECHD Board by the Finance Committee. The motion carried.

IX. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Ventolini presented the TTUHSC at the Permian Basin report for informational purposes. No action was taken.

X. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT

A. Investment Policy Annual Review and Approval

Jon Riggs, Chief Financial Officer, presented the MCHS Annual Investment Policy to the ECHD Board of Directors for review and approval. Noted that there are no changes proposed to the Investment Policy and it remains in compliance with the Public Funds Investment Act. With the approval of this policy, the ECHD Board will approve the reappointment of the following Broker/Dealers:

- Wells Fargo Bank N.A. (Debt Reserve Funds)
- Hilltop Securities Independent Network (name change from SWS Securities due to merger [Long Term Investment Funds])
- Prosperity Bank (Endowments)
- Frost Bank (Operating, Payroll, and Money Market Accounts)

Judy Hayes moved and Richard Herrera seconded the motion to approve Investment Policy as presented. The motion carried.

XI. EXECUTIVE SESSION

David Dunn stated that the Board would now go into Executive Session for consultation with attorney regarding legal matters pursuant to the Texas Open Meetings Act.

Executive Session began at 5:54 p.m.
Executive Session ended at 7:00 p.m.

No action was taken during Executive Session.

XII. MCH PROCARE PROVIDER AGREEMENTS

Julian Beseril, Vice President/MCH Professional Care, presented three (3) MCH ProCare provider agreements as follows:

- Carlo J. Petrillo, MD, Anesthesia. This is a three year full-time agreement. Employment effective after completing residency in the Summer of 2017.
- Elliana Regina Wiesner, MD, Hospitalist. This is a three year full-time employment agreement. Effective upon completion of licensing, privileging and credentialing.
- Enrique Carrizales IV, DO, Hospitalist. This is a three year full-time employment agreement. Employment upon completion of licensing, privileging and credentialing.

David Nelson moved and Mary Thompson seconded the motion to approve the MCH ProCare Provider agreements with Carlo Peterillo, MD, Elliana Wiesner, MD, and Enrique Carrizales, DO, as presented. The motion carried

XIII. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 7:03 p.m.

Respectfully Submitted,



Virginia Sredanovich, Secretary
Ector County Hospital District Board of Directors

ECHD Summary of Obligations for District Tax Support

YTD Uncompensated Care Obligations 12-31-2016

Ector County Jail Inmates \$ 240,804

Family Health Center \$ 920,568

ECHDA Indigent/Charity @ Cost \$ 6,982,985

Uncompensated Care @ Cost \$ 12,137,473

Total Uncompensated Care Obligation 20,281,830

Tax Revenues \$ 10,486,337

Short Fall between District Obligations 9,795,493

& District Tax Revenue



**ECTOR COUNTY HOSPITAL DISTRICT
Investment Portfolio
Charles Brown, Hilltop Securities Independent Network Inc.
December 31, 2016**

All prices and values reflected in this report are captured from the Hilltop Securities statements dated 12/30/2016.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT

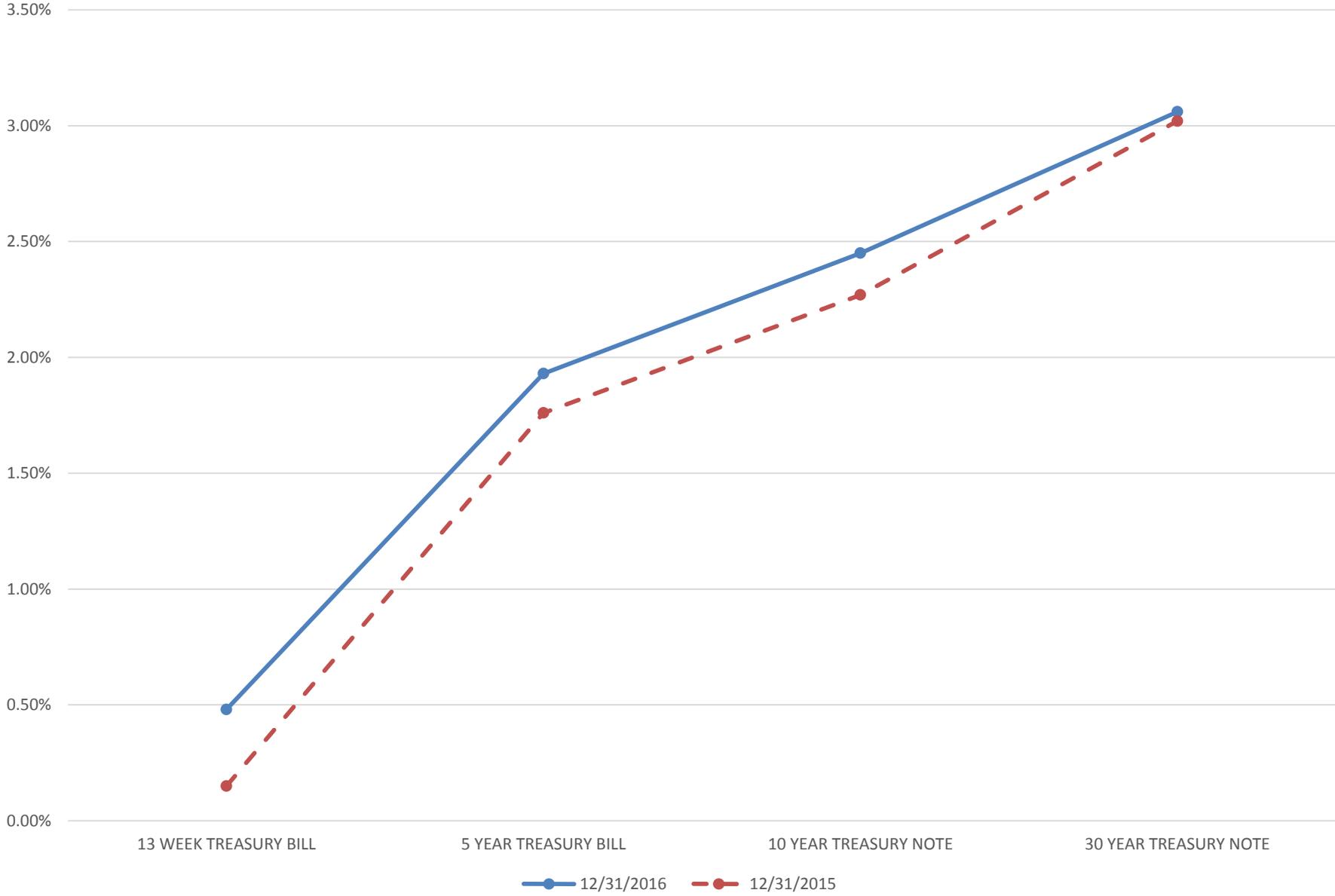
December 31, 2016

Yield Summary

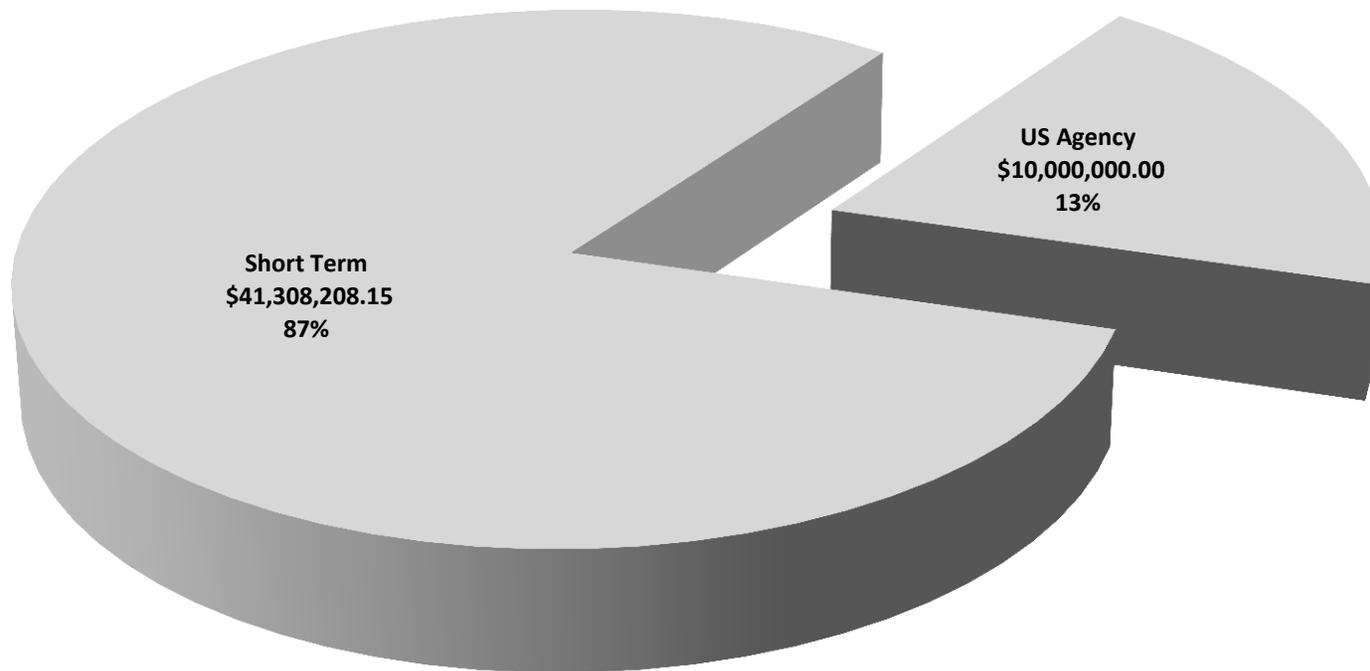
SECTOR	PAR VALUE	Weighted Avg Yield	Market Value	Gain/Loss
US AGENCY	\$ 10,000,000.00	1.73%	\$ 9,741,300.00	(\$258,700.00)
SHORT-TERM INVESTMENTS	\$ 41,308,208.15	0.49%	\$ 41,279,458.15	\$ (28,750.00)
TOTAL	\$ 51,308,208.15	0.73%	\$ 51,020,758.15	(\$287,450.00)

	12/31/2016	12/31/2015
13 WEEK TREASURY BILL	0.48%	0.15%
5 YEAR TREASURY BILL	1.93%	1.76%
10 YEAR TREASURY NOTE	2.45%	2.27%
30 YEAR TREASURY NOTE	3.06%	3.02%

Yield Summary



Distribution by Asset Type Shown at Book Value



ECTOR COUNTY HOSPITAL DISTRICT

December 31, 2016

Safekeeping

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Dispro 4 (339788818)					
3136G35L0	DP4-FNMA	6/30/2021	1.730%	\$ 2,000,000.00	\$ 1,948,260.00
CR12213T4	DP4-CDARS	3/16/2017	0.570%	\$ 5,000,000.00	\$ 4,999,375.00
CR08152T2	DP4-CDARS	8/3/2017	0.650%	\$ 3,000,000.00	\$ 2,996,700.00
CR08252T2	DP4-CDARS	8/10/2017	0.600%	\$ 5,000,000.00	\$ 4,994,500.00
Money Market	DP4-Dreyfus		0.010%	\$ 85,592.07	\$ 85,592.07
TOTAL				\$ 15,085,592.07	\$ 15,024,427.07

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Depreciation (339814498)					
3136G35L0	FND-FNMA	6/30/2021	1.730%	\$ 8,000,000.00	\$ 7,793,040.00
CR12213T4	FND-CDARS	3/16/2017	0.570%	\$ 5,000,000.00	\$ 4,999,375.00
CR08152T2	FND-CDARS	8/3/2017	0.650%	\$ 5,000,000.00	\$ 4,994,500.00
CR08252T2	FND-Dep CDARS	8/10/2017	0.600%	\$ 6,000,000.00	\$ 5,993,400.00
Money Market	FND-Dep Dreyfus		0.010%	\$ 69,322.77	\$ 69,322.77
TOTAL				\$ 24,069,322.77	\$ 23,849,637.77

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Workers Comp (339818296)					
CR08152T2	FWC - CDARS	8/3/2017	0.650%	\$ 1,000,000.00	\$ 998,900.00
CR08252T2	FWC- CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 998,900.00
Money Market	FWC-Dreyfus		0.010%	\$ 1,187,009.96	\$ 1,187,009.96
TOTAL				\$ 3,187,009.96	\$ 3,184,809.96

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Professional Liability (339767185)					
CR08252T2	Prof Liab-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 998,900.00
Money Market	Prof Liab-Dreyfus		0.010%	\$ 1,969,480.40	\$ 1,969,480.40
TOTAL				\$ 2,969,480.40	\$ 2,968,380.40

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Designated Funds (339801057)					
CR08152T2	DES-CDARS	8/3/2017	0.650%	\$ 1,000,000.00	\$ 998,900.00
CR08252T2	DES-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 998,900.00
Money Market	DES-Dreyfus		0.010%	\$ 1,105,185.26	\$ 1,105,185.26
TOTAL				\$ 3,105,185.26	\$ 3,102,985.26

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location General Liability (339809022)					
CR08252T2	GEN Liab-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 998,900.00
Money Market	GEN Liab-Dreyfus		0.010%	\$ 1,891,617.69	\$ 1,891,617.69
TOTAL				\$ 2,891,617.69	\$ 2,890,517.69

GRAND TOTAL	\$	51,308,208.15	\$	51,020,758.15
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ECTOR COUNTY HOSPITAL DISTRICT

December 31, 2016

Maturity Distribution

Maturity Distribution 1-5 Years

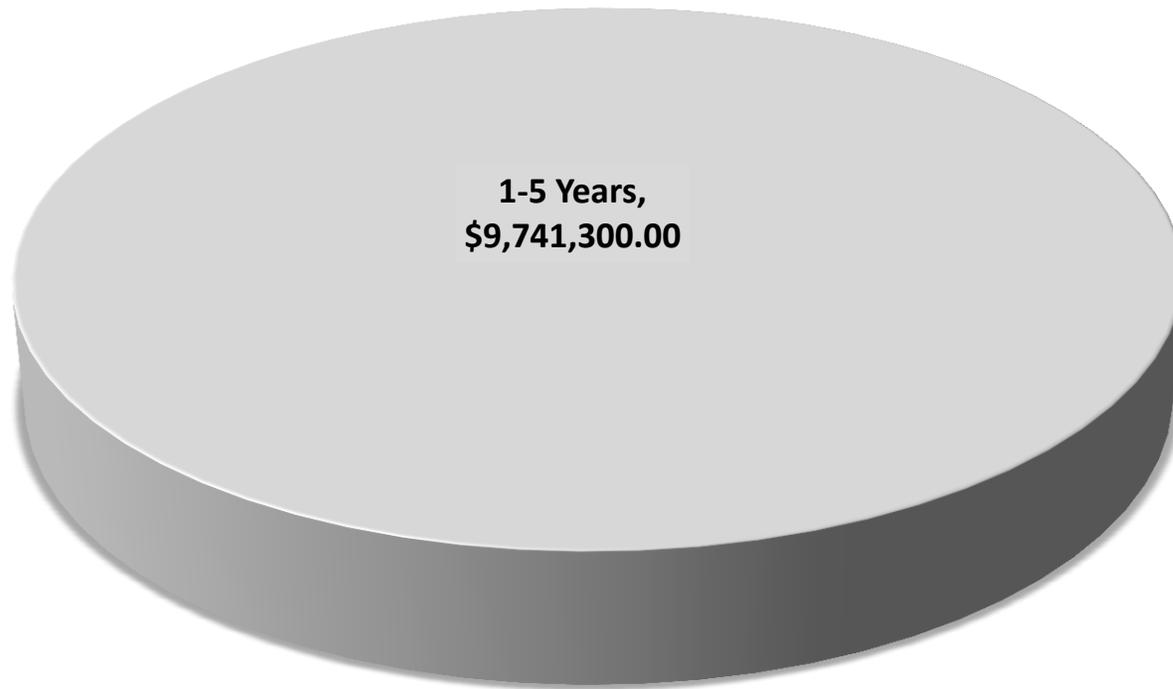
CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
3136G35L0	DP4-FNMA	6/30/2021	1.730%	1.730%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,948,260.00	\$ 34,600.00	(\$51,740.00)
3136G3SLO	FND-FNMA	6/30/2021	1.730%	1.730%	\$ 8,000,000.00	\$ 8,000,000.00	\$ 7,793,040.00	\$ 138,400.00	(\$206,960.00)
					\$10,000,000.00	\$ 10,000,000.00	\$ 9,741,300.00	\$ 173,000.00	(\$258,700.00)

Weighted Avg Life	4.49
Weighted Avg Yield	1.73%

PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
\$ 10,000,000.00	\$ 10,000,000.00	\$ 9,741,300.00	\$ 173,000.00	(\$258,700.00)

Distribution by Maturity

US Agency Shown at Market Value



ECTOR COUNTY HOSPITAL DISTRICT

December 31, 2016

Short Term Investments

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
CR12213T4	DP4-CDARS	3/16/2017	0.570%	0.570%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,999,375.00	\$ 28,500.00	\$ (625.00)
CR12213T4	FND-CDARS	3/16/2017	0.570%	0.570%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,999,375.00	\$ 28,500.00	\$ (625.00)
CR08152T2	DP4-CDARS	8/3/2017	0.650%	0.650%	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 2,996,700.00	\$ 19,500.00	\$ (3,300.00)
CR08152T2	FND-Dep CDARS	8/3/2017	0.650%	0.650%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,994,500.00	\$ 32,500.00	\$ (5,500.00)
CR08152T2	FWC-CDARS	8/3/2017	0.650%	0.650%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,500.00	\$ (1,100.00)
CR08152T2	DES-CDARS	8/3/2017	0.650%	0.650%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,500.00	\$ (1,100.00)
CR08252T2	DP4-CDARS	8/10/2017	0.600%	0.600%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,994,500.00	\$ 30,000.00	\$ (5,500.00)
CR08252T2	FND-Dep CDARS	8/10/2017	0.600%	0.600%	\$ 6,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00	\$ 5,993,400.00	\$ 36,000.00	\$ (6,600.00)
CR08252T2	FWC-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,000.00	\$ (1,100.00)
CR08252T2	Prof Liab-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,000.00	\$ (1,100.00)
CR08252T2	DES-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,000.00	\$ (1,100.00)
CR08252T2	GEN Liab-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 998,900.00	\$ 6,000.00	\$ (1,100.00)
Weighted Avg Life		0.46%			\$ 35,000,000.00	\$ 35,000,000.00	\$ 35,000,000.00	\$ 34,971,250.00	\$ 212,000.00	\$ (28,750.00)
Weighted Avg Yield		0.61%								

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME
Money Market	DP4-Dreyfus		0.010%	0.010%	\$ 85,592.07	\$ 85,592.07	\$ 85,592.07	\$ 85,592.07	\$ 8.56
Money Market	FND-Dep Dreyfus		0.010%	0.010%	\$ 69,322.77	\$ 69,322.77	\$ 69,322.77	\$ 69,322.77	\$ 6.93
Money Market	FWC-Dreyfus		0.010%	0.010%	\$ 1,187,009.96	\$ 1,187,009.96	\$ 1,187,009.96	\$ 1,187,009.96	\$ 118.70
Money Market	Prof Liab-Dreyfus		0.010%	0.010%	\$ 1,969,480.40	\$ 1,969,480.40	\$ 1,969,480.40	\$ 1,969,480.40	\$ 196.95
Money Market	DES-Dreyfus		0.010%	0.010%	\$ 1,105,185.26	\$ 1,105,185.26	\$ 1,105,185.26	\$ 1,105,185.26	\$ 110.52
Money Market	GEN-Liab Dreyfus		0.010%	0.010%	\$ 1,891,617.69	\$ 1,891,617.69	\$ 1,891,617.69	\$ 1,891,617.69	\$ 189.16
Weighted Avg Life		0.00			\$ 6,308,208.15	\$ 6,308,208.15	6,308,208.15	6,308,208.15	\$ 630.82
Weighted Avg Yield		0.010%							

ECTOR COUNTY HOSPITAL DISTRICT

December 31, 2016

Outstanding Bonded Debt

2010-A Tax Free Bonds

Amount	MAT/Call
\$1,625,000	9/15/2017

2010-B Build America Bonds

Amount	MAT/Call
\$1,690,000	9/15/2018
\$1,753,000	9/15/2019
\$1,820,000	9/15/2020
\$10,333,000	9/15/2025 CALL 9/15/2020
\$29,058,000	9/15/2035 CALL 9/15/2020



MEMORANDUM

TO: William Webster, President / C.E.O.

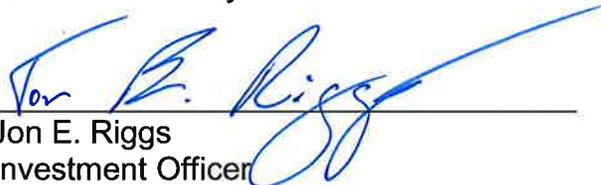
FROM: Jon E. Riggs, Senior Vice President / C.F.O.

RE: **Quarterly Investment Report – First Quarter 2017**

DATE: February 10, 2017

The Investment Report of Ector County Hospital District for the first quarter ended December 31, 2016 will be presented at the Finance Committee meeting February 14, 2017. This report was prepared in order to provide the Hospital President / C.E.O. and Board of Directors information as required under the Public Funds Investment Act. In addition, all investments purchased during the first quarter of fiscal year 2017 are authorized investments as set forth in the District's Investment Policy.

To the best of my knowledge, as of December 31, 2016 the investment portfolio is in compliance with the Public Funds Investment Act and with the Districts Investment Policy.



Jon E. Riggs
Investment Officer



DATE: February 10, 2017

TO: Board of Directors – Finance Committee
 Ector County Hospital District

FROM: Jon E. Riggs 
 Senior Vice President and Chief Financial Officer

Subject: Financial Report for the month ended December 31, 2016

Attached are the Financial Statements for the month ended December 31, 2016.

Operating Account - Cash Collections and Disbursements

The following summary is of operating cash receipts and disbursements for the month:

Deposits	Year to Date	December
A/R Payments FHC	603,928	226,601
A/R payments *	51,428,482	17,895,733
Non A/R pmts	9,643,228	3,597,271
Sales Tax	7,502,127	2,324,023
Ad Valorem	4,058,870	2,885,709
Total Deposits	73,236,635	26,929,336
<u>Disbursements</u>		
Accounts Payable & Payroll	77,545,833	30,075,814
Group Medical	5,985,270	2,343,065
Transfer to Foundation (LTAC)	-	-
Flex Benefit	84,704	27,307
Worker's Comp Claims	39,577	10,926
Total Disbursements	83,655,384	32,457,112
Transfer (To)/From Reserves	10,280,000	4,580,000
Net Increase/(Decrease) in Cash	(138,749)	(947,776)

* Includes Patient A/R, MCH Pro Fees and Bad Debt Collections.

Operating Results - Hospital Operations:

For the month ended December, earnings before interest depreciation and amortization (EBIDA) was a surplus of \$733K comparing favorably to the budget of \$661K by 10.8%. Inpatient (I/P) revenue was above budget by \$1.0M driven by IP increased radiology procedures performed. Outpatient (O/P) revenue was above budget by \$72K due to increased surgeries and cath lab procedures. Net Patient Revenue was \$183K or 1.0% above the budget of \$18.6M. Net operating revenue was \$143K or 0.6% above budget due to the above mentioned volumes. On a year-to-date (YTD) basis net operating revenue is \$154K or 0.2% above the budget of \$66.5M.

Operating expenses for the month were over budget by \$346K due to increased medical claims \$256K, temporary labor \$441K, and repairs & maintenance \$148K that were partially offset by decreased salaries and wages \$395K. For the month ended December, EBIDA was \$733K which is 10.8% favorable to the budgeted \$661K. For the three months ended December, EBIDA is \$665K or 69.0% unfavorable to budget the budgeted \$2.1M.

Operating Results - ProCare (501a) Operations:

For the month of December the net loss from operations before capital contributions was \$2.1M compared to a budgeted loss of \$1.5M. Net operating revenue was below budget by \$457K. Total operating costs were above budget by \$156K. After MCH capital contributions of \$937K for the month and \$3.2M YTD, ProCare showed a negative contribution of \$1.1M for the month and \$57K YTD.

Operating Results - Family Health Center Operations:

For the month of December the net loss from operations by location:

- Clements: \$148K loss compared to a budgeted loss of \$144K. Unfavorable variance caused by physician services (\$33K) partially offset by favorable operating revenue (\$32K).
- West University: \$211K loss compared to a budgeted loss of \$115K. The negative variance was due to decreased net revenue by \$98K.

Blended Operating Results - Ector County Hospital District:

For the month of December EBIDA was a negative \$431K compared to a positive budget of \$690K that was created by an accumulation of the variances previously described. On a YTD basis EBIDA was \$692K compared to a budget of \$2.2M.

Volume:

Total admissions for the month were 1,083 or 5.3% below budget and 3.7% below last year. YTD admissions were 3,230 or 3.1% below budget and 7.2% above last year. Patient days for the month were 5,534 or 1.7% above budget and 14.9% below last year. YTD patient days were 16,200, or 0.3% below budget and 5.4% below last year. Due to the preceding, total average length of stay (ALOS) was 5.1 for the month, and 5.0 YTD.

Emergency room visits totaled 3,865 resulting in a decrease of 2 visits compared to budget and a decrease of 3.0% as compared to last year. YTD ED visits were 11,697 or 2.1% above budget and 5.0% below prior year. Observation days were below budget by 15.6% and below prior year by 5.5%. On a YTD basis, observation days were below

budget by 16.2% and below prior year by 3.8%. Total O/P occasions of service were below budget by 9.1% for the month and below prior year by 8.3%. YTD O/P occasions were below budget by 4.7% and below prior year 7.5%.

Hospital Operations:

Revenues: I/P revenues were above budget for the month by \$1.0M due to increased I/P radiology procedures. O/P revenues were above budget for the month by \$1.2M as a result of increased surgeries and cath lab procedures. Total patient revenue was above budget by \$1.1M and total revenue deductions were \$897K above budget, leaving net patient revenue above budget by \$216K.

Operating Expenses: Total operating expenses for the month were 1.7% above budget. Major unfavorable variances include benefits, temporary labor, and repairs and maintenance. The benefits variance was due to \$860K in higher than budgeted group medical claims and were partially offset by a \$544K YTD accrual reduction for retiree health benefits based on the FY2016 actuarial survey. Temporary labor unfavorable variance of \$144K was caused by open positions in numerous departments. Repairs and maintenance unfavorable variance driven by clinical engineering (\$120K). Salaries and wages favorable variance caused by open positions currently being filled by temporary and transition labor.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,053	1,116	-5.6%	1,093	-3.7%	3,127	3,252	-3.8%	2,952	5.9%
Neonatal ICU (NICU)	30	28	6.8%	32	-6.3%	103	83	24.2%	61	68.9%
Total Admissions	1,083	1,144	-5.3%	1,125	-3.7%	3,230	3,335	-3.1%	3,013	7.2%
Patient Days										
Adult & Pediatric	4,252	4,121	3.2%	5,140	-17.3%	12,549	12,205	2.8%	13,466	-6.8%
ICU	472	447	5.6%	471	0.2%	1,239	1,320	-6.1%	1,394	-11.1%
CCU	433	445	-2.6%	469	-7.7%	1,103	1,313	-16.0%	1,385	-20.4%
NICU	377	428	-12.0%	422	-10.7%	1,309	1,310	-0.1%	885	47.9%
Total Patient Days	5,534	5,442	1.7%	6,502	-14.9%	16,200	16,147	0.3%	17,130	-5.4%
Observation (Obs) Days	659	781	-15.6%	697	-5.5%	1,931	2,305	-16.2%	2,008	-3.8%
Nursery Days	237	233	1.9%	248	-4.4%	707	687	3.0%	413	71.2%
Total Occupied Beds / Bassinets	6,430	6,455	-0.4%	7,447	-13.7%	18,838	19,139	-1.6%	19,551	-3.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.90	4.49	9.0%	5.56	-12.0%	4.76	4.56	4.4%	5.50	-13.5%
NICU	12.57	15.25	-17.6%	13.19	-4.7%	12.71	15.79	-19.5%	14.51	-12.4%
Total ALOS	5.11	4.76	7.4%	5.78	-11.6%	5.02	4.84	3.6%	5.69	-11.8%
Average Daily Census	178.5	175.5	1.7%	209.7	-14.9%	176.1	175.5	0.3%	186.2	-5.4%
Hospital Case Mix Index (CMI)	1.4204	1.4974	-5.1%	1.5845	-10.4%	1.4805	1.4974	-1.1%	1.4984	-1.2%
Medicare										
Admissions	430	454	-5.3%	414	3.9%	1,255	1,294	-3.0%	1,209	3.8%
Patient Days	2,239	2,358	-5.0%	2,743	-18.4%	7,035	6,480	8.6%	7,403	-5.0%
Average Length of Stay	5.21	5.19	0.3%	6.63	-21.4%	5.61	5.01	11.9%	6.12	-8.5%
Case Mix Index	1.6572			1.8978	-12.7%	1.7083			1.7595	-2.9%
Medicaid										
Admissions	160	169	-5.3%	132	21.2%	453	468	-3.2%	327	38.5%
Patient Days	667	656	1.7%	660	1.1%	2,051	2,048	0.1%	1,705	20.3%
Average Length of Stay	4.17	3.88	7.4%	5.00	-16.6%	4.53	4.38	3.5%	5.21	-13.2%
Case Mix Index	1.0391			0.9068	14.6%	1.0249			1.1496	-10.8%
Commercial										
Admissions	100	106	-5.7%	115	-13.0%	313	324	-3.4%	306	2.3%
Patient Days	526	517	1.7%	612	-14.1%	1,642	1,638	0.2%	1,659	-1.0%
Average Length of Stay	5.26	4.88	7.8%	5.32	-1.2%	5.25	5.06	3.8%	5.42	-3.2%
Case Mix Index	1.3333			1.2535	6.4%	1.4729			1.3767	7.0%
Blue Cross										
Admissions	153	162	-5.6%	185	-17.3%	478	495	-3.4%	455	5.1%
Patient Days	589	579	1.7%	920	-36.0%	1,985	1,986	-0.1%	2,048	-3.1%
Average Length of Stay	3.85	3.57	7.7%	4.97	-22.6%	4.15	4.01	3.5%	4.50	-7.7%
Case Mix Index	1.2631			0.9567	32.0%	1.3701			1.4304	-4.2%
Exchange										
Admissions	-	-	0.0%	5	-100.0%	1	1	0.0%	16	-93.8%
Patient Days	-	-	0.0%	11	-100.0%	3	3	0.0%	75	-96.0%
Average Length of Stay	-	-	0.0%	2.20	-100.0%	3.00	3.00	0.0%	4.69	-36.0%
Case Mix Index	0.0000			1.3247	-100.0%	0.9980			1.7667	-43.5%
Self Pay										
Admissions	186	196	-5.1%	200	-7.0%	561	578	-2.9%	542	3.5%
Patient Days	1,062	1,044	1.7%	1,198	-11.4%	3,182	3,175	0.2%	3,598	-11.6%
Average Length of Stay	5.71	5.33	7.2%	5.99	-4.7%	5.67	5.49	3.3%	6.64	-14.6%
Case Mix Index	1.3446			1.2988	3.5%	1.4729			1.4512	1.5%
All Other										
Admissions	54	57	-5.3%	74	-27.0%	169	175	-3.4%	164	3.0%
Patient Days	293	288	1.7%	369	-20.6%	821	817	0.5%	717	14.5%
Case Mix Index	1.6228			1.5845	2.4%	2.0013			1.6763	19.4%
Radiology										
InPatient	3,925	3,743	4.9%	3,897	0.7%	10,936	11,052	-1.0%	10,929	0.1%
OutPatient	6,744	7,375	-8.6%	7,123	-5.3%	21,273	21,773	-2.3%	21,960	-3.1%
Cath Lab										
InPatient	201	271	-25.8%	256	-21.5%	775	800	-3.2%	742	4.4%
OutPatient	268	260	3.2%	217	23.5%	927	767	20.8%	711	30.4%
Laboratory										
InPatient	57,317	59,592	-3.8%	62,225	-7.9%	168,015	175,937	-4.5%	174,132	-3.5%
OutPatient	33,833	37,474	-9.7%	36,458	-7.2%	102,661	110,639	-7.2%	109,866	-6.6%
NonPatient	7,453	6,927	7.6%	5,427	37.3%	23,301	20,450	13.9%	17,252	35.1%
Other										
Deliveries	139	140	-0.7%	153	-9.2%	431	412	4.5%	262	64.5%
Surgical Cases										
InPatient	308	309	-0.2%	345	-10.7%	960	911	5.4%	1,041	-7.8%
OutPatient	625	586	6.7%	643	-2.8%	1,778	1,729	2.8%	1,876	-5.2%
Total Surgical Cases	933	894	4.3%	988	-5.6%	2,738	2,640	3.7%	2,917	-6.1%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,865	3,867	0.0%	3,984	-3.0%	11,697	11,458	2.1%	12,316	-5.0%
Observation Days	659	781	-15.6%	697	-5.5%	1,931	2,305	-16.2%	2,008	-3.8%
GI Procedures (Endo)	346	437	-20.8%	305	13.4%	1,053	1,289	-18.3%	973	8.2%
Other O/P Occasions of Service	21,837	24,306	-10.2%	24,138	-9.5%	68,067	71,760	-5.1%	74,123	-8.2%
Total O/P Occasions of Service	26,707	29,390	-9.1%	29,124	-8.3%	82,748	86,812	-4.7%	89,420	-7.5%
Hospital Operations										
Manhours Paid	278,665	284,672	-2.1%	292,393	-4.7%	835,279	834,255	0.1%	857,545	-2.6%
FTE's	1,573.1	1,607.0	-2.1%	1,650.6	-4.7%	1,588.8	1,586.9	0.1%	1,631.2	-2.6%
Adjusted Patient Days	10,223	9,038	13.1%	10,800	-5.3%	30,061	27,290	10.2%	28,920	3.9%
Hours / Adjusted Patient Day	27.26	31.50	-13.5%	27.07	0.7%	27.79	30.57	-9.1%	29.65	-6.3%
Occupancy - Actual Beds	51.2%	50.3%	1.7%	74.1%	-31.0%	50.5%	50.3%	0.3%	65.8%	-23.3%
FTE's per Adjusted Occupied Bed	4.8	5.5	-13.5%	4.7	0.7%	4.9	5.3	-9.1%	5.2	-6.3%
InPatient Rehab Unit										
Admissions	43	43	0.0%	45	-4.4%	120	104	15.4%	109	10.1%
Patient Days	535	431	24.1%	451	18.6%	1,387	1,160	19.6%	1,215	14.2%
Average Length of Stay	12.4	10.0	24.1%	10.0	24.1%	11.6	11.2	3.7%	11.1	3.7%
Manhours Paid	7,240	6,861	5.5%	6,807	6.4%	19,681	20,185	-2.5%	20,132	-2.2%
FTE's	40.9	38.7	5.5%	38.4	6.4%	37.4	38.4	-2.5%	38.3	-2.2%
Center for Primary Care - Clements										
Total Medical Visits	1,229	1,108	10.9%	1,126	9.1%	3,855	3,594	7.3%	3,445	11.9%
Total Dental Visits	562	636	-11.6%	554	1.4%	1,862	1,894	-1.7%	1,727	7.8%
Manhours Paid	924	911	1.4%	1,232	-25.0%	2,760	2,659	3.8%	3,905	-29.3%
FTE's	5.2	5.1	1.4%	7.0	-25.0%	5.2	5.1	3.8%	7.4	-29.3%
Center for Primary Care - West University										
Total Medical Visits	534	722	-26.0%	601	-11.1%	1,962	2,320	-15.4%	1,782	10.1%
Total Optometry	250	234	6.8%	208	20.2%	717	741	-3.2%	599	19.7%
Manhours Paid	182	206	-11.9%	234	-22.1%	512	591	-13.3%	629	-18.5%
FTE's	1.0	1.2	-11.9%	1.3	-22.1%	1.0	1.1	-13.3%	1.2	-18.5%
Total ECHD Operations										
Total Admissions	1,126	1,187	-5.1%	1,170	-3.8%	3,350	3,439	-2.6%	3,122	7.3%
Total Patient Days	6,069	5,873	3.3%	6,953	-12.7%	17,587	17,307	1.6%	18,345	-4.1%
Total Patient and Obs Days	6,728	6,653	1.1%	7,650	-12.1%	19,518	19,612	-0.5%	20,353	-4.1%
Total FTE's	1,620.2	1,652.1	-1.9%	1,698.3	-4.6%	1,632.5	1,631.5	0.1%	1,679.1	-2.8%
Total FTE's per Adj Occupied Bed	4.5	4.7	-4.2%	4.2	7.0%	4.6	4.7	-1.1%	4.5	2.0%
Total Adjusted Patient Days	11,211	10,956	2.3%	12,573	-10.8%	32,635	32,269	1.1%	34,246	-4.7%
Hours / Adjusted Patient Day	25.60	26.71	-4.2%	23.93	7.0%	26.30	26.58	-1.1%	25.78	2.0%
Outpatient Factor	1.8473	1.8656	-1.0%	1.8083	2.2%	1.8559	1.8645	-0.5%	1.8668	-0.6%
Blended O/P Factor	2.1281	2.0740	2.6%	2.0004	6.4%	2.1443	2.0785	3.2%	2.0754	3.3%
Total Adjusted Admissions	2,080	2,199	-5.4%	2,116	-1.7%	6,217	6,371	-2.4%	5,828	6.7%
Hours / Adjusted Admissions	137.98	133.08	3.7%	142.19	-3.0%	138.04	134.62	2.5%	151.46	-8.9%
FTE's - Hospital Contract	63.4	49.0	29.2%	34.7	82.7%	64.0	49.0	30.7%	38.4	66.8%
FTE's - Mgmt Services	46.9	62.2	-24.6%	47.1	-0.5%	51.2	62.2	-17.6%	47.5	7.8%
Total FTE's (including Contract)	1,730.5	1,763.3	-1.9%	1,780.1	-2.8%	1,747.7	1,742.6	0.3%	1,765.0	-1.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	5.0	-4.1%	4.4	9.0%	4.9	5.0	-0.8%	4.7	3.9%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	674	-100.0%	396	589	-32.8%	1,861	-78.7%
Golder	457	780	-41.4%	705	-35.2%	1,307	2,187	-40.2%	2,091	-37.5%
JBS Clinic	878	970	-9.5%	1,002	-12.4%	2,463	2,817	-12.6%	3,045	-19.1%
West University	412	630	-34.6%	523	-21.2%	1,336	1,679	-20.4%	1,584	-15.7%
42nd Street	355	340	4.4%	-	0.0%	561	592	-5.2%	-	0.0%
Total Urgent Care Visits	2,102	2,720	-22.7%	2,904	-27.6%	6,063	7,864	-22.9%	8,581	-29.3%
Wal-Mart Clinic Visits										
East Clinic	335	370	-9.6%	273	22.7%	893	929	-3.9%	821	8.8%
West Clinic	228	189	20.6%	107	113.1%	542	495	9.5%	405	33.8%
Total Wal-Mart Visits	563	559	0.6%	380	48.2%	1,435	1,424	0.7%	1,226	17.0%
Mission Fitness										
Memberships	2,155	2,183	-1.3%	2,333	-7.6%	2,155	2,183	-1.3%	2,333	-7.6%
Visits	6,164	6,150	0.2%	6,232	-1.1%	20,384	20,900	-2.5%	21,413	-4.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
THREE MONTHS ENDED DECEMBER 31, 2016**

	<u>HOSPITAL</u>	<u>PRO CARE</u>	<u>ECTOR COUNTY HOSPITAL DISTRICT</u>
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 30,925,305	\$ 1,718,707	\$ 32,644,012
Investments	44,769,092	-	44,769,092
Patient Accounts Receivable - Gross	158,335,923	19,959,870	178,295,794
Less: 3rd Party Allowances	(65,238,134)	(10,644,487)	(75,882,621)
Bad Debt Allowance	(64,561,445)	(3,853,795)	(68,415,240)
Net Patient Accounts Receivable	28,536,345	5,461,589	33,997,934
Taxes Receivable	5,440,548	-	5,440,548
Accounts Receivable - Other	25,317,917	2,540,665	27,858,582
Inventories	6,529,430	230,652	6,760,082
Prepaid Expenses	3,342,233	251,483	3,593,716
Total Current Assets	144,860,870	10,203,095	155,063,965
CAPITAL ASSETS:			
Property and Equipment	412,377,708	597,374	412,975,082
Construction in Progress	23,218,695	-	23,218,695
	435,596,403	597,374	436,193,777
Less: Accumulated Depreciation and Amortization	(239,423,022)	(317,057)	(239,740,078)
Total Capital Assets	196,173,382	280,317	196,453,699
INTANGIBLE ASSETS / GOODWILL - NET	181,212	408,747	589,959
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,607,357	-	5,607,357
Restricted Assets Held in Endowment	6,255,213	-	6,255,213
Restricted Corner Escrow	2,390,231	-	2,390,231
Restricted MCH West Texas Services	1,771,336	-	1,771,336
Pension, Deferred Outflows of Resources	37,430,525	-	37,430,525
Assets whose use is Limited	-	8,029	8,029
TOTAL ASSETS	\$ 394,670,127	\$ 10,900,188	\$ 405,570,315
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,587,037	\$ -	\$ 4,587,037
Self-Insurance Liability - Current Portion	4,863,777	-	4,863,777
Accounts Payable	29,373,186	3,511,157	32,884,343
Accrued Interest	925,083	-	925,083
Accrued Salaries and Wages	4,920,381	4,170,685	9,091,066
Accrued Compensated Absences	4,543,380	202,022	4,745,402
Due to Third Party Payors	2,483,539	-	2,483,539
Deferred Revenue	1,496,541	1,156,218	2,652,760
Total Current Liabilities	53,192,924	9,040,082	62,233,006
ACCRUED POST RETIREMENT BENEFITS	65,362,196	-	65,362,196
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	-	1,927,389
LONG-TERM DEBT - Less Current Maturities	53,963,076	-	53,963,076
Total Liabilities	174,445,585	9,040,082	183,485,667
FUND BALANCE	220,224,542	1,860,106	222,084,648
TOTAL LIABILITIES AND FUND BALANCE	\$ 394,670,127	\$ 10,900,188	\$ 405,570,315

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
THREE MONTHS ENDED DECEMBER 31, 2016**

	<u>CURRENT YEAR</u>	<u>PRIOR FISCAL YEAR END</u>		<u>CURRENT YEAR CHANGE</u>
		<u>HOSPITAL UNAUDITED</u>	<u>PRO CARE UNAUDITED</u>	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 32,644,012	\$ 45,297,774	\$ 4,227,339	\$ (16,881,102)
Investments	44,769,092	35,050,242	-	9,718,850
Patient Accounts Receivable - Gross	178,295,794	148,876,893	16,584,930	12,833,971
Less: 3rd Party Allowances	(75,882,621)	(60,195,113)	(6,708,166)	(8,979,341)
Bad Debt Allowance	<u>(68,415,240)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(4,423,056)</u>
Net Patient Accounts Receivable	33,997,934	29,793,217	4,773,143	(568,426)
Taxes Receivable	5,440,548	4,907,422	-	533,126
Accounts Receivable - Other	27,858,582	23,250,504	2,482,086	2,125,992
Inventories	6,760,082	6,694,960	230,652	(165,530)
Prepaid Expenses	<u>3,593,716</u>	<u>2,769,408</u>	<u>391,597</u>	<u>432,711</u>
Total Current Assets	<u>155,063,965</u>	<u>147,763,526</u>	<u>12,104,817</u>	<u>(4,804,379)</u>
CAPITAL ASSETS:				
Property and Equipment	412,975,082	407,780,650	597,374	4,597,058
Construction in Progress	<u>23,218,695</u>	<u>20,242,037</u>	<u>-</u>	<u>2,976,658</u>
	436,193,777	428,022,687	597,374	7,573,716
Less: Accumulated Depreciation and Amortization	<u>(239,740,078)</u>	<u>(233,951,234)</u>	<u>(299,182)</u>	<u>(5,489,662)</u>
Total Capital Assets	<u>196,453,699</u>	<u>194,071,453</u>	<u>298,192</u>	<u>2,084,054</u>
INTANGIBLE ASSETS / GOODWILL - NET	589,959	203,049	439,873	(52,963)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,607,357	4,661,597	-	945,761
Restricted Assets Held in Endowment	6,255,213	6,351,234	-	(96,021)
Restricted Cerner Escrow	2,390,231	2,390,231	-	-
Restricted MCH West Texas Services	1,771,336	1,759,115	-	12,221
Pension, Deferred Outflows of Resources	37,430,525	37,828,652	-	(398,127)
Assets whose use is Limited	<u>8,029</u>	<u>-</u>	<u>19,273</u>	<u>(11,244)</u>
TOTAL ASSETS	<u>\$ 405,570,315</u>	<u>\$ 395,028,857</u>	<u>\$ 12,862,156</u>	<u>\$ (2,320,698)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,587,037	\$ 4,594,799	\$ -	\$ (7,762)
Self-Insurance Liability - Current Portion	4,863,777	2,924,832	-	1,938,945
Accounts Payable	32,884,343	21,198,690	3,332,924	8,352,729
Accrued Interest	925,083	96,889	-	828,194
Accrued Salaries and Wages	9,091,066	6,086,566	6,490,031	(3,485,531)
Accrued Compensated Absences	4,745,402	4,239,710	239,077	266,616
Due to Third Party Payors	2,483,539	4,127,372	-	(1,643,834)
Deferred Revenue	<u>2,652,760</u>	<u>425,824</u>	<u>1,105,510</u>	<u>1,121,426</u>
Total Current Liabilities	<u>62,233,006</u>	<u>43,694,682</u>	<u>11,167,542</u>	<u>7,370,783</u>
ACCRUED POST RETIREMENT BENEFITS	65,362,196	72,191,533	-	(6,829,337)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,602,280	-	325,109
LONG-TERM DEBT - Less Current Maturities	53,963,076	54,724,037	-	(760,961)
Total Liabilities	<u>183,485,667</u>	<u>172,212,532</u>	<u>11,167,542</u>	<u>105,593</u>
FUND BALANCE	<u>222,084,648</u>	<u>222,816,324</u>	<u>1,694,614</u>	<u>(2,426,290)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 405,570,315</u>	<u>\$ 395,028,857</u>	<u>\$ 12,862,156</u>	<u>\$ (2,320,697)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 8,364,058	\$ 8,728,003	-4.2%	\$ 9,576,416	-12.7%	\$ 24,969,513	\$ 25,813,038	-3.3%	\$ 25,372,895	-1.6%
Inpatient Ancillary Revenue	36,974,406	35,569,867	3.9%	34,581,384	6.9%	107,796,003	105,361,883	2.3%	94,366,026	14.2%
Outpatient Revenue	51,147,019	47,575,087	7.5%	44,177,663	15.8%	151,918,340	141,472,310	7.4%	128,766,173	18.0%
TOTAL PATIENT REVENUE	\$96,485,484	\$91,872,957	5.0%	\$88,335,462	9.2%	\$284,683,855	\$272,647,230	4.4%	\$248,505,095	14.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$53,678,477	\$51,680,595	3.9%	\$50,183,267	7.0%	\$165,199,392	\$154,334,450	7.0%	\$137,593,304	20.1%
Policy Adjustments	7,195,828	6,923,883	3.9%	5,863,284	22.7%	19,145,088	20,609,058	-7.1%	17,162,418	11.6%
Uninsured Discount	3,972,519	4,292,792	-7.5%	5,493,804	-27.7%	9,455,559	12,708,145	-25.6%	14,133,631	-33.1%
Indigent	2,440,358	2,002,307	21.9%	2,392,929	2.0%	6,813,647	5,928,997	14.9%	4,694,999	45.1%
Provision for Bad Debts	8,373,695	5,959,330	40.5%	3,024,011	176.9%	22,115,878	17,667,331	25.2%	15,417,032	43.5%
TOTAL REVENUE DEDUCTIONS	\$75,660,877	\$70,858,906	6.8%	\$66,957,296	13.0%	\$222,729,565	\$211,247,980	5.4%	\$189,001,384	17.8%
	78.42%	77.13%		75.80%		78.24%	77.48%		76.06%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 264,242	\$ 297,632	-11.2%	\$ 541,667	-51.2%	\$ 859,506	892,896	-3.7%	\$ 1,625,000	-47.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	3,000,000	3,000,000	0.0%	3,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,264,242	\$ 1,297,632	-2.6%	\$ 1,541,667	-18.0%	\$ 3,859,506	\$ 3,892,896	-0.9%	\$ 4,625,000	-16.6%
NET PATIENT REVENUE	\$22,088,849	\$22,311,683	-1.0%	\$22,919,833	-3.6%	\$ 65,813,797	\$ 65,292,146	0.8%	\$ 64,128,711	2.6%
OTHER REVENUE										
Tax Revenue	\$ 3,318,759	\$ 3,250,951	2.1%	\$ 3,506,705	-5.4%	\$ 10,486,337	\$ 10,157,122	3.2%	\$ 11,196,802	-6.3%
Other Revenue	713,153	872,041	-18.9%	812,118	-12.2%	2,447,918	2,667,970	-8.2%	3,518,162	-30.4%
TOTAL OTHER REVENUE	\$ 4,031,912	\$ 4,122,992	-2.2%	\$ 4,318,823	-6.6%	\$ 12,934,255	\$ 12,825,092	0.9%	\$ 14,714,964	-12.1%
NET OPERATING REVENUE	\$26,120,761	\$26,434,675	-1.2%	\$27,238,656	-4.1%	\$ 78,748,051	\$ 78,117,238	0.8%	\$ 78,843,674	-0.1%
OPERATING EXPENSES										
Salaries and Wages	\$12,706,303	\$12,858,622	-1.2%	\$12,500,850	1.6%	\$ 37,882,184	\$ 38,344,479	-1.2%	\$ 37,209,756	1.8%
Benefits	3,363,718	3,060,122	9.9%	3,102,142	8.4%	9,985,524	8,723,075	14.5%	8,794,690	13.5%
Temporary Labor	1,129,687	626,085	80.4%	562,801	100.7%	2,924,855	1,853,817	57.8%	2,004,017	45.9%
Physician Fees	335,050	387,746	-13.6%	439,438	-23.8%	1,067,936	1,121,214	-4.8%	1,219,849	-12.5%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	50,088	-100.0%
Purchased Services	2,292,407	2,380,029	-3.7%	2,161,652	6.0%	6,842,751	7,060,287	-3.1%	6,492,669	5.4%
Supplies	4,803,514	4,714,665	1.9%	5,093,106	-5.7%	13,863,480	13,989,416	-0.9%	14,183,546	-2.3%
Utilities	316,261	311,686	1.5%	320,878	-1.4%	982,427	916,949	7.1%	929,318	5.7%
Repairs and Maintenance	1,084,996	939,202	15.5%	994,538	9.1%	3,050,627	2,534,968	20.3%	2,834,469	7.6%
Leases and Rent	(17,544)	145,572	-112.1%	146,962	-111.9%	381,973	439,754	-13.1%	413,562	-7.6%
Insurance	164,877	181,505	-9.2%	139,851	17.9%	394,900	393,996	0.2%	417,411	-5.4%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	790,882	791,937	-0.1%	805,319	-1.8%
ECHDA	22,274	67,109	-66.8%	34,791	-36.0%	89,509	201,327	-55.5%	95,936	-6.7%
Other Expense	192,587	218,745	-12.0%	171,818	12.1%	545,543	730,426	-25.3%	652,341	-16.4%
TOTAL OPERATING EXPENSES	\$26,657,759	\$26,155,065	1.9%	\$25,953,961	2.7%	\$ 78,802,590	\$ 77,101,646	2.2%	\$ 76,102,971	3.5%
Depreciation/Amortization	\$ 1,650,569	\$ 1,628,325	1.4%	\$ 1,729,546	-4.6%	\$ 4,964,542	\$ 4,946,548	0.4%	\$ 5,223,385	-5.0%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	-	-	-100.0%	(6,540)	-100.0%
TOTAL OPERATING COSTS	\$28,308,327	\$27,783,390	1.9%	\$27,683,507	2.3%	\$ 83,767,132	\$ 82,048,193	2.1%	\$ 81,319,816	3.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,187,567)	\$ (1,348,715)	62.2%	\$ (444,851)	391.8%	\$ (5,019,081)	\$ (3,930,955)	27.7%	\$ (2,476,142)	102.7%
Operating Margin	-8.37%	-5.10%	64.1%	-1.63%	412.8%	-6.37%	-5.03%	26.7%	-3.14%	102.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 26,277	\$ 34,112	-23.0%	\$ 37,089	-29.2%	\$ 91,295	\$ 101,235	-9.8%	\$ 87,904	3.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	3,180	14,367	-77.9%	28,966	-89.0%	9,755	29,018	-66.4%	49,928	-80.5%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	252,698	243,959	3.6%	251,342	0.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,073,878)	\$ (1,218,918)	70.1%	\$ (295,016)	603.0%	\$ (4,665,334)	\$ (3,556,744)	31.2%	\$ (2,086,969)	123.5%
Unrealized Gain/(Loss) on Investments	\$ (283,107)	\$ -	0.0%	\$ (82,524)	243.1%	\$ (423,757)	\$ -	0.0%	\$ (82,524)	413.5%
Investment in Subsidiaries	12,026	16,373	-26.5%	12,574	-4.4%	25,554	49,119	-48.0%	22,237	14.9%
CHANGE IN NET POSITION	\$ (2,344,958)	\$ (1,202,545)	95.0%	\$ (364,966)	542.5%	\$ (5,063,537)	\$ (3,507,626)	44.4%	\$ (2,147,256)	135.8%
EBIDA	\$ (430,762)	\$ 689,759	-162.5%	\$ 1,633,019	-126.4%	\$ 691,887	\$ 2,230,859	-69.0%	\$ 3,881,448	-82.2%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 8,364,058	\$ 8,728,003	-4.2%	\$ 9,576,416	-12.7%	\$ 24,969,513	\$ 25,813,038	-3.3%	\$ 25,372,895	-1.6%
Inpatient Ancillary Revenue	36,974,406	35,569,867	3.9%	34,581,384	6.9%	107,796,003	105,361,883	2.3%	94,366,026	14.2%
Outpatient Revenue	38,414,784	38,342,522	0.2%	35,692,132	7.6%	113,635,055	113,405,210	0.2%	103,788,244	9.5%
TOTAL PATIENT REVENUE	\$ 83,753,249	\$ 82,640,392	1.3%	\$ 79,849,931	4.9%	\$ 246,400,570	\$ 244,580,130	0.7%	\$ 223,527,166	10.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 45,154,775	\$ 48,119,951	-6.2%	\$ 47,167,136	-4.3%	\$ 139,972,290	\$ 143,492,916	-2.5%	\$ 128,368,751	9.0%
Policy Adjustments	6,869,649	5,469,291	25.6%	4,689,066	46.5%	18,890,685	16,184,777	16.7%	13,598,375	38.9%
Uninsured Discount	3,670,547	3,899,206	-5.9%	5,006,402	-26.7%	8,044,965	11,511,941	-30.1%	12,892,944	-37.6%
Indigent Care	2,281,592	1,958,258	16.5%	2,135,208	6.9%	6,326,512	5,794,896	9.2%	4,365,981	44.9%
Provision for Bad Debts	7,397,003	5,030,305	47.0%	2,019,149	266.3%	20,415,810	14,851,378	37.5%	12,266,526	66.4%
TOTAL REVENUE DEDUCTIONS	\$ 65,373,566	\$ 64,477,012	1.4%	\$ 61,016,961	7.1%	\$ 193,650,262	\$ 191,835,908	0.9%	\$ 171,492,577	12.9%
	78.05%	78.02%		76.41%		78.59%	78.43%		76.72%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (610,758)	\$ (577,368)	5.8%	\$ (333,333)	83.2%	\$ (1,765,494)	\$ (1,732,104)	1.9%	\$ (1,000,000)	76.5%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	3,000,000	3,000,000	0.0%	3,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 389,242	\$ 422,632	-7.9%	\$ 666,667	-41.6%	\$ 1,234,506	\$ 1,267,896	-2.6%	\$ 2,000,000	-38.3%
NET PATIENT REVENUE	\$ 18,768,925	\$ 18,586,012	1.0%	\$ 19,499,637	-3.7%	\$ 53,984,814	\$ 54,012,119	-0.1%	\$ 54,034,589	-0.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 3,318,759	\$ 3,250,951	2.1%	\$ 3,506,705	-5.4%	\$ 10,486,337	\$ 10,157,122	3.2%	\$ 11,196,802	-6.3%
Other Revenue	608,535	715,784	-15.0%	683,171	-10.9%	2,054,091	2,202,260	-6.7%	3,099,031	-33.7%
TOTAL OTHER REVENUE	\$ 3,927,294	\$ 3,966,735	-1.0%	\$ 4,189,876	-6.3%	\$ 12,540,428	\$ 12,359,382	1.5%	\$ 14,295,833	-12.3%
NET OPERATING REVENUE	\$ 22,696,219	\$ 22,552,747	0.6%	\$ 23,689,514	-4.2%	\$ 66,525,242	\$ 66,371,501	0.2%	\$ 68,330,422	-2.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 8,487,376	\$ 8,882,104	-4.4%	\$ 8,899,480	-4.6%	\$ 26,481,879	\$ 26,372,889	0.4%	\$ 26,577,065	-0.4%
Benefits	2,680,858	2,424,546	10.6%	2,556,107	4.9%	8,420,026	7,156,696	17.7%	7,477,004	12.6%
Temporary Labor	951,837	511,255	86.2%	359,758	164.6%	2,322,799	1,509,327	53.9%	1,143,834	103.1%
Physician Fees	50,270	72,175	-30.3%	118,548	-57.6%	215,581	213,354	1.0%	309,030	-30.2%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	50,088	-100.0%
Purchased Services	2,476,032	2,496,540	-0.8%	2,298,426	7.7%	7,182,504	7,301,320	-1.6%	6,905,743	4.0%
Supplies	4,656,335	4,583,104	1.6%	4,992,770	-6.7%	13,439,020	13,590,987	-1.1%	13,820,251	-2.8%
Utilities	312,920	307,181	1.9%	318,257	-1.7%	970,212	903,884	7.3%	921,849	5.2%
Repairs and Maintenance	1,083,160	935,402	15.8%	993,749	9.0%	3,047,137	2,529,568	20.5%	2,827,870	7.8%
Leases and Rentals	(98,797)	(35,241)	180.3%	(20,263)	387.6%	(167,575)	(92,227)	81.7%	(86,108)	94.6%
Insurance	117,333	135,992	-13.7%	91,082	28.8%	252,401	257,977	-2.2%	278,678	-9.4%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	790,882	791,937	-0.1%	805,319	-1.8%
ECHDA	22,274	67,109	-66.8%	34,791	-36.0%	89,509	201,327	-55.5%	95,936	-6.7%
Other Expense	129,181	142,176	-9.1%	136,044	-5.0%	346,342	445,469	-22.3%	445,062	-22.2%
TOTAL OPERATING EXPENSES	\$ 21,132,407	\$ 20,786,322	1.7%	\$ 21,063,886	0.3%	\$ 63,390,715	\$ 61,182,506	3.6%	\$ 61,571,623	3.0%
Depreciation/Amortization	\$ 1,622,426	\$ 1,600,055	1.4%	\$ 1,701,512	-4.6%	\$ 4,880,114	\$ 4,861,405	0.4%	\$ 5,139,071	-5.0%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	-	-	100.0%	(6,500)	-100.0%
TOTAL OPERATING COSTS	\$ 22,754,833	\$ 22,386,377	1.6%	\$ 22,765,398	0.0%	\$ 68,270,828	\$ 66,043,911	3.4%	\$ 66,704,194	2.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (58,614)	\$ 166,370	-135.2%	\$ 924,115	-106.3%	\$ (1,745,586)	\$ 327,589	-632.9%	\$ 1,626,227	-207.3%
Operating Margin	-0.26%	0.74%	-135.0%	3.90%	-106.6%	-2.62%	0.49%	-631.6%	2.38%	-210.3%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 26,277	\$ 34,112	-23.0%	\$ 37,089	-29.2%	\$ 91,295	\$ 101,235	-9.8%	\$ 87,904	3.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Donations	3,180	14,367	-77.9%	28,966	-89.0%	9,755	29,018	-66.4%	49,928	-80.5%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	252,698	243,959	3.6%	251,342	0.5%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 55,075	\$ 296,168	-81.4%	\$ 1,073,950	-94.9%	\$ (1,391,838)	\$ 701,800	-298.3%	\$ 2,015,401	-169.1%
Procure Capital Contribution	(937,272)	(1,515,085)	-38.1%	(1,378,247)	-32.0%	(3,216,182)	(4,258,544)	-24.5%	(3,818,312)	-15.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (882,197)	\$ (1,218,917)	-27.6%	\$ (304,296)	189.9%	\$ (4,608,021)	\$ (3,556,744)	29.6%	\$ (1,802,911)	155.6%
Unrealized Gain/(Loss) on Investments	\$ (283,107)	\$ -	0.0%	\$ (82,524)	243.1%	\$ (423,757)	\$ -	0.0%	\$ (82,524)	413.5%
Investment in Subsidiaries	12,026	16,373	-26.5%	12,574	-4.4%	25,554	49,119	-48.0%	22,237	14.9%
CHANGE IN NET POSITION	\$ (1,153,277)	\$ (1,202,544)	-4.1%	\$ (374,247)	208.2%	\$ (5,006,224)	\$ (3,507,625)	42.7%	\$ (1,863,199)	168.7%
EBIDA	\$ 732,776	\$ 661,490	10.8%	\$ 1,595,706	-54.1%	\$ 664,772	\$ 2,145,717	-69.0%	\$ 4,081,192	-83.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,732,235	\$ 9,232,565	37.9%	\$ 8,485,531	50.0%	\$ 38,283,285	\$ 28,067,100	36.4%	\$ 24,977,929	53.3%
TOTAL PATIENT REVENUE	\$ 12,732,235	\$ 9,232,565	37.9%	\$ 8,485,531	50.0%	\$ 38,283,285	\$ 28,067,100	36.4%	\$ 24,977,929	53.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 8,523,702	\$ 3,560,644	139.4%	\$ 3,016,132	182.6%	\$ 25,227,102	\$ 10,841,533	132.7%	\$ 9,224,553	173.5%
Policy Adjustments	326,179	1,454,591	-77.6%	1,174,219	-72.2%	254,403	4,424,281	-94.2%	3,564,043	-92.9%
Uninsured Discount	301,972	393,586	-23.3%	487,403	-38.0%	1,410,595	1,196,205	17.9%	1,240,687	13.7%
Indigent	158,766	44,049	260.4%	257,720	-38.4%	487,134	134,101	263.3%	329,018	48.1%
Provision for Bad Debts	976,692	929,024	5.1%	1,004,862	-2.8%	1,700,068	2,815,954	-39.6%	3,150,506	-46.0%
TOTAL REVENUE DEDUCTIONS	\$ 10,287,311	\$ 6,381,894	61.2%	\$ 5,940,336	73.2%	\$ 29,079,303	\$ 19,412,073	49.8%	\$ 17,508,807	66.1%
	80.80%	69.12%		70.01%		75.96%	69.16%		70.10%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	2,625,000	2,625,000	0.0%	\$ 2,625,000	0.0%
NET PATIENT REVENUE	\$ 3,319,924	\$ 3,725,671	-10.9%	\$ 3,420,195	-2.9%	\$ 11,828,982	\$ 11,280,027	4.9%	\$ 10,094,122	17.2%
OTHER REVENUE										
Other Income	\$ 104,618	\$ 156,257	-33.0%	\$ 128,946	-18.9%	\$ 393,827	\$ 465,710	-15.4%	\$ 419,131	-6.0%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,424,542	\$ 3,881,928	-11.8%	\$ 3,549,142	-3.5%	\$ 12,222,809	\$ 11,745,737	4.1%	\$ 10,513,253	16.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,218,926	\$ 3,976,518	6.1%	\$ 3,601,370	17.1%	\$ 11,400,305	\$ 11,971,591	-4.8%	\$ 10,632,691	7.2%
Benefits	682,861	635,576	7.4%	546,034	25.1%	1,565,498	1,566,380	-0.1%	1,317,686	18.8%
Temporary Labor	177,851	114,830	54.9%	203,043	-12.4%	602,057	344,490	74.8%	860,183	-30.0%
Physician Fees	284,780	315,571	-9.8%	320,890	-11.3%	852,354	907,860	-6.1%	910,819	-6.4%
Purchased Services	(183,625)	(116,512)	57.6%	(136,774)	34.3%	(339,753)	(241,033)	41.0%	(413,074)	-17.8%
Supplies	147,179	131,561	11.9%	100,335	46.7%	424,460	398,429	6.5%	363,295	16.8%
Utilities	3,341	4,505	-25.8%	2,621	27.5%	12,215	13,065	-6.5%	7,469	63.5%
Repairs and Maintenance	1,835	3,800	-51.7%	789	132.7%	3,490	5,400	-35.4%	6,599	-47.1%
Leases and Rentals	81,253	180,813	-55.1%	167,225	-51.4%	549,548	531,981	3.3%	499,669	10.0%
Insurance	47,544	45,512	4.5%	48,768	-2.5%	142,500	136,019	4.8%	138,732	2.7%
Other Expense	63,407	76,569	-17.2%	35,774	77.2%	199,200	284,957	-30.1%	207,279	-3.9%
TOTAL OPERATING EXPENSES	\$ 5,525,352	\$ 5,368,743	2.9%	\$ 4,890,075	13.0%	\$ 15,411,875	\$ 15,919,139	-3.2%	\$ 14,531,348	6.1%
Depreciation/Amortization	\$ 28,143	\$ 28,270	-0.4%	\$ 28,033	0.4%	\$ 84,429	\$ 85,143	-0.8%	\$ 84,314	0.1%
(Gain)/Loss on Sale of Assets	-	-	-100.0%	-	0.0%	-	-	-100.0%	(40)	0.0%
TOTAL OPERATING COSTS	\$ 5,553,494	\$ 5,397,013	2.9%	\$ 4,918,109	12.9%	\$ 15,496,304	\$ 16,004,282	-3.2%	\$ 14,615,622	6.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,128,953)	\$ (1,515,086)	40.5%	\$ (1,368,967)	55.5%	\$ (3,273,495)	\$ (4,258,545)	-23.1%	\$ (4,102,369)	-20.2%
Operating Margin	-62.17%	-39.03%	59.3%	-38.57%	61.2%	-26.78%	-36.26%	-26.1%	-39.02%	-31.4%
MCH Contribution	\$ 937,272	\$ 1,515,085	-38.1%	\$ 1,378,247	-32.0%	\$ 3,216,183	\$ 4,258,544	-24.5%	\$ 3,818,312	-15.8%
CAPITAL CONTRIBUTION	\$ (1,191,681)	\$ -	-100.0%	\$ 9,280	-12941.2%	\$ (57,312)	\$ -	-100.0%	\$ (284,058)	-79.8%
EBIDA	\$ (1,163,538)	\$ 28,270	-4215.8%	\$ 37,313	-3218.3%	\$ 27,116	\$ 85,143	-68.2%	\$ (199,744)	-113.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	9,026	8,653	4.31%	7,754	16.40%	26,927	26,041	3.40%	24,586	9.52%
Total Hospital Visits	4,093	4,507	-9.19%	4,534	-9.73%	12,652	13,388	-5.50%	12,603	0.39%
Total Procedures	44,033	55,958	-21.31%	59,902	-26.49%	141,438	172,982	-18.24%	172,333	-17.93%
Total Surgeries	1,007	665	51.43%	596	68.96%	2,459	2,002	22.83%	1,836	33.93%
Total Provider FTE's	85.2	91.7	-7.09%	80.1	6.37%	91.7	90.4	1.46%	80.6	13.77%
Total Staff FTE's	121.5	134.3	-9.53%	109.6	10.86%	134.3	131.1	2.44%	109.4	22.76%
Total Administrative FTE's	34.5	39.5	-12.66%	34.0	1.47%	35.5	39.5	-10.13%	34.6	2.60%
Total FTE's	241.2	265.5	-9.15%	223.7	7.82%	261.5	261.0	0.20%	224.6	16.43%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 394,290	\$ 320,593	23.0%	\$ 278,803	41.4%	\$ 1,049,137	\$ 1,009,358	3.9%	\$ 912,362	15.0%
TOTAL PATIENT REVENUE	\$ 394,290	\$ 320,593	23.0%	\$ 278,803	41.4%	\$ 1,049,137	\$ 1,009,358	3.9%	\$ 912,362	15.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 153,615	\$ 101,404	51.5%	\$ 168,492	-8.8%	\$ 508,163	\$ 300,076	69.3%	\$ 299,737	69.5%
Self Pay Adjustments	(1,200)	19,835	-106.0%	(1,392)	-13.8%	(15,927)	58,696	-127.1%	150,943	-110.6%
Bad Debts	39,298	37,964	3.5%	29,583	32.8%	64,468	112,085	-42.5%	44,869	43.7%
TOTAL REVENUE DEDUCTIONS	\$ 191,713	\$ 159,203	20.4%	\$ 196,683	-2.5%	\$ 556,704	\$ 470,857	18.2%	\$ 495,549	12.3%
	48.6%	49.7%		70.5%		53.1%	46.6%		54.3%	
NET PATIENT REVENUE	\$ 202,577	\$ 161,389	25.5%	\$ 82,120	146.7%	\$ 492,433	\$ 538,501	-8.6%	\$ 416,813	18.1%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 8,802	0.0%	\$ -	0.0%	\$ -	\$ 26,407	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ 8,802	-100.0%	\$ -	0.0%	\$ -	\$ 26,407	-100.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 202,577	\$ 170,192	19.0%	\$ 82,120	146.7%	\$ 492,433	\$ 564,908	-12.8%	\$ 416,813	18.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 34,586	\$ 34,184	1.2%	\$ 38,522	-10.2%	\$ 106,111	\$ 99,732	6.4%	\$ 125,508	-15.5%
Benefits	10,925	9,331	17.1%	11,064	-1.3%	33,739	27,064	24.7%	35,310	-4.4%
Physician Services	275,034	242,462	13.4%	210,447	30.7%	655,405	715,236	-8.4%	567,256	15.5%
Cost of Drugs Sold	11,131	5,134	116.8%	3,515	216.7%	15,182	16,115	-5.8%	21,767	-30.3%
Supplies	5,927	11,212	-47.1%	8,578	-30.9%	28,297	33,869	-16.5%	23,848	18.7%
Utilities	4,047	3,146	28.6%	3,112	30.1%	19,441	8,771	121.6%	9,222	110.8%
Repairs and Maintenance	1,723	2,180	-20.9%	1,866	-7.7%	8,066	5,662	42.5%	951	748.3%
Leases and Rentals	477	535	-10.8%	533	-10.4%	1,425	1,627	-12.4%	1,621	-12.1%
Other Expense	600	1,053	-43.0%	1,118	-46.3%	3,279	3,138	4.5%	3,318	-1.2%
TOTAL OPERATING EXPENSES	\$ 344,450	\$ 309,237	11.4%	\$ 278,752	23.6%	\$ 870,945	\$ 911,215	-4.4%	\$ 788,802	10.4%
Depreciation/Amortization	\$ 5,870	\$ 5,336	10.0%	\$ 5,357	9.6%	\$ 16,542	\$ 16,007	3.3%	\$ 16,423	0.7%
TOTAL OPERATING COSTS	\$ 350,320	\$ 314,573	11.4%	\$ 284,109	23.3%	\$ 887,487	\$ 927,222	-4.3%	\$ 805,225	10.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (147,743)	\$ (144,381)	2.3%	\$ (201,989)	-26.9%	\$ (395,054)	\$ (362,314)	9.0%	\$ (388,412)	1.7%
Operating Margin	-72.93%	-84.83%	-14.0%	-245.97%	-70.3%	-80.22%	-64.14%	25.1%	-93.19%	-13.9%
EBIDA	\$ (141,873)	\$ (139,045)	2.0%	\$ (196,632)	-27.8%	\$ (378,512)	\$ (346,307)	9.3%	\$ (371,989)	1.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,229	1,108	10.9%	1,126	9.1%	3,855	3,594	7.3%	3,445	11.9%
Dental Visits	562	636	-11.6%	554	1.4%	1,862	1,894	-1.7%	1,727	7.8%
Total Visits	1,791	1,744	2.7%	1,680	6.6%	5,717	5,488	4.2%	5,172	10.5%
Average Revenue per Office Visit	220.15	183.88	19.7%	165.95	32.7%	183.51	183.93	-0.2%	176.40	4.0%
Hospital FTE's (Salaries and Wages)	5.2	5.1	1.4%	7.0	-25.0%	5.2	5.1	3.8%	7.4	-29.3%
Clinic FTE's - (Physician Services)	21.4	28.6	-25.2%	15.7	36.0%	23.0	28.6	-19.4%	15.3	50.4%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 201,689	\$ 228,467	-11.7%	\$ 120,578	67.3%	\$ 640,430	\$ 731,192	-12.4%	\$ 471,958	35.7%
TOTAL PATIENT REVENUE	\$ 201,689	\$ 228,467	-11.7%	\$ 120,578	67.3%	\$ 640,430	\$ 731,192	-12.4%	\$ 471,958	35.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 84,141	\$ 38,472	118.7%	\$ 31,402	167.9%	\$ 162,388	\$ 113,848	42.6%	\$ 75,628	114.7%
Self Pay Adjustments	(1,308)	27,258	-104.8%	(8,795)	-85.1%	1,073	80,661	-98.7%	152,807	-99.3%
Bad Debts	98,715	44,223	123.2%	90,236	9.4%	401,117	130,565	207.2%	169,116	137.2%
TOTAL REVENUE DEDUCTIONS	\$ 181,548	\$ 109,954	65.1%	\$ 112,843	60.9%	\$ 564,579	\$ 325,074	73.7%	\$ 397,550	42.0%
	90.01%	48.13%		93.59%		88.16%	44.46%		84.23%	
NET PATIENT REVENUE	\$ 20,141	\$ 118,513	-83.0%	\$ 7,735	160.4%	\$ 75,852	\$ 406,119	-81.3%	\$ 74,408	1.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 20,141	\$ 118,513	-83.0%	\$ 7,735	160.4%	\$ 75,852	\$ 406,119	-81.3%	\$ 74,408	1.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,562	\$ 3,863	-7.8%	\$ 3,267	9.0%	\$ 9,804	\$ 11,059	-11.3%	\$ 10,640	-7.9%
Benefits	1,125	1,055	6.6%	938	19.9%	3,117	3,001	3.9%	2,993	4.1%
Physician Services	171,738	178,358	-3.7%	171,373	0.2%	431,733	526,952	-18.1%	524,112	-17.6%
Cost of Drugs Sold	5,003	2,176	129.9%	-	0.0%	5,342	6,963	-23.3%	6,100	-12.4%
Supplies	4,071	4,759	-14.5%	3,851	5.7%	13,121	15,209	-13.7%	14,808	-11.4%
Utilities	2,132	2,051	3.9%	2,075	2.7%	7,576	6,493	16.7%	6,959	8.9%
Repairs and Maintenance	2,597	505	413.9%	872	197.9%	6,950	1,227	466.4%	3,044	128.3%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 190,227	\$ 192,766	-1.3%	\$ 182,376	4.3%	\$ 477,643	\$ 570,903	-16.3%	\$ 568,656	-16.0%
Depreciation/Amortization	\$ 41,241	\$ 41,241	0.0%	\$ 41,241	0.0%	\$ 123,723	\$ 123,723	0.0%	\$ 123,723	0.0%
TOTAL OPERATING COSTS	\$ 231,468	\$ 234,007	-1.1%	\$ 223,617	3.5%	\$ 601,366	\$ 694,626	-13.4%	\$ 692,379	-13.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (211,327)	\$ (115,494)	83.0%	\$ (215,882)	-2.1%	\$ (525,514)	\$ (288,508)	82.1%	\$ (617,971)	-15.0%
Operating Margin	-1049.22%	-97.45%	976.6%	-2791.00%	-62.4%	-692.82%	-71.04%	875.2%	-830.52%	-16.6%
EBIDA	\$ (170,086)	\$ (74,253)	129.1%	\$ (174,641)	-2.6%	\$ (401,791)	\$ (164,785)	143.8%	\$ (494,248)	-18.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	534	722	-26.0%	601	-11.1%	1,962	2,320	-15.4%	1,782	10.1%
Optometry Visits	250	234	6.8%	208	20.2%	717	741	-3.2%	599	19.7%
Total Visits	784	956	-18.0%	809	-3.1%	2,679	3,061	-12.5%	2,381	12.5%
Average Revenue per Office Visit	257.26	238.98	7.6%	149.05	72.6%	239.06	238.87	0.1%	198.22	20.6%
Hospital FTE's (Salaries and Wages)	1.0	1.2	-11.9%	1.3	-22.1%	1.0	1.1	-13.3%	1.2	-18.5%
Clinic FTE's - (Physician Services)	12.4	14.6	-15.3%	15.4	-19.6%	12.9	14.6	-11.6%	17.1	-24.3%

**ECTOR COUNTY HOSPITAL DISTRICT
DECEMBER 2016**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,244,345	39.7%	\$ 33,126,709	41.5%	\$ 100,030,272	40.6%	\$ 92,341,082	41.4%
Medicaid	7,743,712	9.2%	6,027,869	7.5%	24,091,948	9.8%	20,654,663	9.2%
Blue Cross	10,881,489	13.0%	9,414,182	11.8%	32,497,601	13.2%	26,397,916	11.8%
Commercial	12,230,672	14.6%	14,450,055	18.1%	37,271,496	15.1%	39,445,905	17.6%
Self Pay	11,533,244	13.8%	11,636,977	14.6%	30,734,645	12.5%	30,481,319	13.6%
Other	8,119,787	9.7%	5,194,139	6.5%	21,774,608	8.8%	14,206,281	6.4%
TOTAL	\$ 83,753,249	100.0%	\$ 79,849,931	100.0%	\$ 246,400,570	100.0%	\$ 223,527,166	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,172,999	28.5%	\$ 5,612,609	31.4%	\$ 15,466,530	29.8%	\$ 15,732,902	30.5%
Medicaid	1,780,089	9.8%	1,267,982	7.1%	5,308,418	10.2%	4,103,046	8.0%
Blue Cross	3,889,021	21.5%	3,743,694	20.9%	10,420,966	20.1%	11,357,299	22.0%
Commercial	4,767,701	26.3%	4,568,730	25.6%	13,230,542	25.4%	13,418,224	26.0%
Self Pay	1,172,695	6.5%	1,375,894	7.7%	3,811,249	7.3%	3,939,302	7.6%
Other	1,339,828	7.4%	1,308,136	7.3%	3,717,744	7.2%	3,042,714	5.9%
TOTAL	\$ 18,122,333	100.0%	\$ 17,877,045	100.0%	\$ 51,955,448	100.0%	\$ 51,593,486	100.0%

* Includes patient A/R, MCH ProFees and Bad Debt Collections.
MCH Pro Fees, Bad Debt Collections & CareMobile are shown in "Self Pay".

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
DECEMBER 2016**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,418	9.0%	\$ 26,135	9.4%	\$ 109,052	10.4%	\$ 78,923	8.7%
Medicaid	139,313	35.3%	69,238	24.8%	323,226	30.8%	257,176	28.1%
PHC	103,997	26.3%	992	0.4%	326,605	31.1%	22,572	2.5%
Commercial	53,084	13.5%	95,800	34.3%	150,117	14.3%	235,936	25.9%
Self Pay	50,812	12.9%	73,316	26.3%	112,255	10.7%	285,839	31.3%
Other	11,666	3.0%	13,322	4.8%	27,882	2.7%	31,916	3.5%
TOTAL	\$ 394,290	100.0%	\$ 278,803	100.0%	\$ 1,049,137	100.0%	\$ 912,362	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 14,318	7.0%	\$ 5,255	3.5%	\$ 48,833	9.0%	\$ 37,381	9.0%
Medicaid	113,385	55.3%	55,033	36.2%	274,756	50.7%	152,524	36.7%
PHC	21,505	10.5%	44	0.0%	65,488	12.1%	3,278	0.8%
Commercial	29,609	14.5%	42,882	28.3%	77,006	14.2%	97,242	23.4%
Self Pay	25,919	12.7%	48,378	31.9%	75,830	14.0%	124,491	30.0%
Other	-	0.0%	82	0.1%	60	0.0%	341	0.1%
TOTAL	\$ 204,737	100.0%	\$ 151,675	100.0%	\$ 541,974	100.0%	\$ 415,257	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
DECEMBER 2016**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 39,651	19.7%	\$ 14,004	11.6%	\$ 119,581	18.7%	\$ 59,878	12.7%
Medicaid	79,764	39.5%	33,050	27.4%	255,659	39.9%	134,276	28.5%
PHC	28,828	14.3%	422	0.4%	98,872	15.4%	9,822	2.1%
Commercial	32,735	16.2%	54,759	45.4%	94,055	14.7%	197,090	41.8%
Self Pay	14,855	7.4%	12,742	10.6%	51,187	8.0%	50,890	10.8%
Other	5,857	2.9%	5,601	4.6%	21,077	3.3%	20,003	4.2%
TOTAL	\$ 201,689	100.0%	\$ 120,578	100.0%	\$ 640,430	100.0%	\$ 471,958	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,335	56.3%	\$ 539	3.0%	\$ 17,823.79	28.7%	\$ 1,815	3.2%
Medicaid	933	4.3%	10,160	57.2%	16,149	26.1%	29,613	52.1%
PHC	1,221	5.6%	17	0.1%	4,039	6.5%	294	0.5%
Commercial	3,186	14.6%	3,277	18.4%	12,136	19.6%	12,495	22.0%
Self Pay	4,166	19.1%	3,761	21.2%	11,758	19.0%	12,471	22.0%
Other	23	0.1%	16	0.1%	48	0.1%	113	0.2%
TOTAL	\$ 21,864	100.0%	\$ 17,769	100.0%	\$ 61,954	100.0%	\$ 56,802	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
THREE MONTHS ENDED DECEMBER 31, 2016**

	Hospital	Procare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (5,006,224)	\$ (57,312)	\$ (5,063,536)
Noncash Expenses:			
Depreciation and Amortization	5,493,624	49,001	5,542,625
Unrealized Gain/Loss on Investments	(423,757)	-	(423,757)
Accretion (Bonds)	(1,055)	-	(1,055)
Changes in Assets and Liabilities			
Patient Receivables, Net	1,256,872	(688,446)	568,426
Taxes Receivable/Deferred	537,592	50,709	588,300
Inventories, Prepays and Other	(4,180,373)	81,536	(4,098,838)
Accounts Payable	9,389,844	178,233	9,568,077
Accrued Expenses	5,942	(3,837,592)	(3,831,650)
Due to Third Party Payors	(2,970,264)	-	(2,970,264)
Accrued Post Retirement Benefit Costs	16,008	-	16,008
Net Cash Provided by Operating Activities	<u>\$ 4,118,208</u>	<u>\$ (4,223,872)</u>	<u>\$ (105,664)</u>
Cash Flows from Investing Activities:			
Investments	\$ (9,295,093)	\$ -	\$ (9,295,093)
Acquisition of Property and Equipment	\$ (5,845,661)	\$ -	\$ (5,845,661)
Cerner Project Costs	\$ (1,728,055)	\$ -	\$ (1,728,055)
Net Cash used by Investing Activities	<u>\$ (16,868,809)</u>	<u>\$ -</u>	<u>\$ (16,868,809)</u>
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	<u>\$ (759,906)</u>	<u>\$ -</u>	<u>\$ (759,906)</u>
Net Cash used by Financing Activities	<u>\$ (759,906)</u>	<u>\$ -</u>	<u>\$ (759,906)</u>
Net Increase (Decrease) in Cash	\$ (13,510,507)	\$ (4,223,872)	\$ (17,734,379)
Beginning Cash & Cash Equivalents @ 9/30/2016	<u>\$ 60,459,951</u>	<u>\$ 4,227,339</u>	<u>\$ 64,687,290</u>
Ending Cash & Cash Equivalents @ 12/31/2016	<u>\$ 46,949,442</u>	<u>\$ 3,467</u>	<u>\$ 46,952,910</u>
Balance Sheet			
Cash and Cash Equivalents	\$ 30,925,305	\$ 1,718,707	\$ 32,644,012
Restricted Assets	<u>16,024,137</u>	<u>-</u>	<u>16,024,137</u>
Ending Cash & Cash Equivalents @ 12/31/2016	<u>\$ 46,949,442</u>	<u>\$ 1,718,707</u>	<u>\$ 48,668,149</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2017

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>
<u>AD VALOREM</u>				
OCTOBER	\$ 249,105	\$ 994,737	\$ (745,632)	\$ 124,292
NOVEMBER	924,056	994,737	(70,681)	658,003
DECEMBER	2,885,709	994,737	1,890,972	1,147,214
TOTAL	<u>\$ 4,058,870</u>	<u>\$ 2,984,210</u>	<u>\$ 1,074,660</u>	<u>\$ 2,624,562</u>
<u>SALES</u>				
OCTOBER	\$ 2,339,047	\$ 2,362,971	\$ (23,924)	\$ 2,887,145
NOVEMBER	\$ 2,839,057	2,553,727	285,330	3,053,244
DECEMBER	2,324,023	2,256,215	67,808	2,631,851
TOTAL	<u>\$ 7,502,127</u>	<u>\$ 7,172,912</u>	<u>\$ 329,215</u>	<u>\$ 8,572,240</u>
 TAX REVENUE	 <u><u>\$ 11,560,997</u></u>	 <u><u>\$ 10,157,122</u></u>	 <u><u>\$ 1,403,874</u></u>	 <u><u>\$ 11,196,802</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2017**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
UC				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
Regional UPL (Community Benefit)				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ -	\$ -		\$ -
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
Nursing Home MPAP				
1st Qtr	\$ (18,941)	\$ 254,245		\$ 235,304
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
Nursing Home MPAP TOTAL	\$ (18,941)	\$ 254,245		\$ 235,304
MCH Cash Activity	\$ (2,615,941)	\$ 6,180,763		\$ 3,564,821
ProCare Cash Activity			\$ 2,625,000	\$ 2,625,000
Blended Cash Activity	\$ (2,615,941)	\$ 6,180,763	\$ 2,625,000	\$ 6,189,821

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2017 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 981,296	\$ -	\$ 981,296
Uncompensated Care Accrual	2,786,600	-	2,786,600
Regional UPL Accrual	(5,533,390)	-	(5,533,390)
Nursing Home UPL	-	-	-
Regional UPL Benefit	-	2,625,000	2,625,000
Medicaid Supplemental Payments	(1,765,494)	2,625,000	859,506
DSRIP Accrual	3,000,000	-	3,000,000
Total Adjustments	\$ 1,234,506	\$ 2,625,000	\$ 3,859,506

ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS
AS OF DECEMBER 31, 2016

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
ITEM	CIP BALANCE AS OF 12/1/2016	DEC "+" ADDITIONS	DEC "-" ADDITIONS	DEC TRANSFERS	CIP BALANCE AS OF 12/31/2016	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
RENOVATIONS									
6C RENOVATION	\$ 423,484	\$ -	\$ -	\$ -	\$ 423,484	\$ -	\$ 423,484	425,000	\$ 1,516
CHW TT ENDOCRINOLOGY SUITE	841,065	9,732	-	-	850,797	-	850,797	850,000	(797)
WOMEN'S CLINIC	2,598,285	406,466	-	-	3,004,750	-	3,004,750	5,000,000	1,995,250
42ND CLINIC RENOVATIONS	689,027	166,432	-	-	855,458	-	855,458	870,000	14,542
SUB-TOTAL	\$ 4,551,860	\$ 582,630	\$ -	\$ -	\$ 5,134,490	\$ -	\$ 5,134,490	\$ 7,145,000	\$ 2,010,510
MINOR BUILDING IMPROVEMENT									
FAMILY HEALTH CLINIC IMPROVEMENT	\$ 15,781		\$ -	\$ -	\$ 15,781	\$ -	\$ 15,781	\$ 45,000	\$ 29,219
UPS OR (UNINTERRUPTED POWER SUPPLY)	20,422		-	-	20,422	-	20,422	25,000	4,578
PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	6,247		-	-	6,247	-	6,247	45,000	38,753
GARAGE PROJECT	5,388		-	-	5,388	-	5,388	10,000	4,612
PROCARE ENT	16,399	5,882	-	-	22,281	-	22,281	45,000	22,719
WEST CLINIC CHECK IN	37,078	27	-	-	37,105	-	37,105	40,000	2,895
MRI REGULATORY UPGRADES	13,723		-	-	13,723	-	13,723	45,000	31,277
DISCHARGE LOUNGE	12,988	2	-	-	12,990	-	12,990	25,000	12,010
SUITE 401 WSMP	59,044		-	-	59,044	-	59,044	75,000	15,956
WTCC VAULT	-	2,011	-	-	2,011	-	2,011	10,000	7,990
9 CENTRAL SHOWER ROOM	-	670	-	-	670	-	670	45,000	44,330
DR ELAM OFFICE RENOVATION	6,158	392	-	-	6,550	-	6,550	25,000	18,450
CHRIS KYLE MEMORIAL	21,488	4,096	-	-	25,584	-	25,584	45,000	19,416
REPAIR AIR HANDLER UNIT 40	11,728	2,445	-	-	14,173	-	14,173	45,000	30,827
BUSINESS OFFICE RENOVATION	285	1,968	-	-	2,253	-	2,253	10,000	7,747
MAJOR WATER SYSTEM REPAIR PLANT	-	42,830	-	-	42,830	-	42,830	45,000	2,170
SUB-TOTAL	\$ 226,730	\$ 60,322	\$ -	\$ -	\$ 287,052	\$ -	\$ 287,052	\$ 580,000	\$ 292,948
WORK IN PROGRESS - CERNER									
CERNER	\$ 16,572,416	\$ 1,799,419	\$ 8,623	\$ -	\$ 17,503,453	\$ -	\$ 17,503,453	\$ 25,867,367	\$ 8,363,915
SUB-TOTAL	\$ 16,572,416	\$ 1,799,419	\$ 8,623	\$ -	\$ 17,503,453	\$ -	\$ 17,503,453	\$ 25,867,367	\$ 8,363,915
EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 287,947	\$ -	\$ -	\$ 5,754	\$ 293,701	\$ -	\$ 293,701	\$ 16,091,971	\$ 15,798,270
SUB-TOTAL	\$ 287,947	\$ -	\$ -	\$ 5,754	\$ 293,701	\$ -	\$ 293,701	\$ 16,091,971	\$ 15,798,270
TOTAL CONSTRUCTION IN PROGRESS	\$ 21,638,953	\$ 2,442,370	\$ 8,623	\$ 5,754	\$ 23,218,695	\$ -	\$ 23,218,695	\$ 49,684,338	\$ 26,465,643

ECTOR COUNTY HOSPITAL DISTRICT
 CAPITAL PROJECT & EQUIPMENT EXPENDITURES
 DECEMBER 2016

DEPT	ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
	NONE		
TOTAL PROJECT TRANSFERS			\$ -
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/EQUIPMENT			
6190	EMTS FEE FOR TREATMENT CABINET	MOVEABLE	\$ 129
6190	REPLACEMENT TELE FOR 9 CENTRAL	MOVEABLE	5,625
TOTAL EQUIPMENT TRANSFERS			\$ 5,754
TOTAL TRANSFERS FROM CIP			\$ 5,754

ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2017 CAPITAL EQUIPMENT
CONTINGENCY FUND
THREE MONTHS ENDED DECEMBER 31, 2016

<u>MONTH/ YEAR</u>	<u>DESCRIPTION</u>	<u>DEPT NUMBER</u>	<u>BUDGETED AMOUNT</u>	<u>P.O AMOUNT</u>	<u>ACTUAL AMOUNT</u>	<u>TO/(FROM) CONTINGENCY</u>
	Available funds from budget		\$ 600,000			\$ 600,000
Nov-16	Reach-in Refrigerator	8020	-	-	3,910	(3,910)
Nov-16	Boilerless Steamer	8020	13,491	-	13,653	(162)
Dec-17	Blanket Warmer	7290	3,761	-	3,577	184
			<u>\$ 617,252</u>	<u>\$ -</u>	<u>\$ 21,140</u>	<u>\$ 596,112</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (2,348,221)	\$ -	\$ -	\$ (2,348,221)
AR UNCOMPENSATED CARE	2,786,600	-	-	2,786,600
AR DSRIP	12,159,795	10,000,000	-	2,159,795
AR NURSING HOME UPL	348,295	583,599	-	(235,304)
AR BAB REVENUE	336,930	84,233	-	252,698
AR PHYSICIAN GUARANTEES	121,417	-	-	121,417
AR ACCRUED INTEREST	63,774	79,286	-	(15,512)
AR OTHER:	6,910,776	3,826,823	2,482,086	601,867
Procure On-Call Fees	53,840	-	46,500	7,340
Procure A/R - FHC	435,373	-	391,968	43,405
Other Misc A/R	6,421,564	3,826,823	2,043,618	551,122
AR DUE FROM THIRD PARTY PAYOR	5,841,380	7,221,424	-	(1,380,044)
PROCARE-INTERCOMPANY RECEIVABLE	1,637,836	1,455,140	-	182,697
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 27,858,582	\$ 23,250,504	\$ 2,482,086	\$ 2,125,992
PROCARE-INTERCOMPANY LIABILITY	\$ (1,637,836)	\$ -	\$ (1,455,140)	\$ (182,697)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
DECEMBER 2016**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL		BUDGET		PRIOR YR		ACTUAL		BUDGET		PRIOR YR	
			\$ VAR	% VAR		% VAR			\$ VAR	% VAR		% VAR
OR TEMPORARY LABOR	\$ 29,901	\$ 21,177	\$ 8,724	41.2%	\$ 60,627	-50.7%	\$ 150,369	\$ 62,597	\$ 87,771	140.2%	\$ 281,010	-46.5%
ED TEMPORARY LABOR	18,432	13,718	4,714	34.4%	22,198	-17.0%	67,333	40,658	26,675	65.6%	62,119	8.4%
ALL OTHER	(443,602)	86,943	(530,546)	-610.2%	276,933	-260.2%	346,300	254,655	91,645	36.0%	800,705	-56.8%
TOTAL TEMPORARY LABOR	\$ (395,269)	\$ 121,839	\$ (517,108)	-424.4%	\$ 359,758	-209.9%	\$ 564,001	\$ 357,910	\$ 206,092	57.6%	\$ 1,143,834	-50.7%
ICU4 TRANSITION LABOR	\$ 96,072	\$ 8,486	\$ 87,586	1032.1%	\$ -	100.0%	\$ 266,449	\$ 24,519	\$ 241,930	986.7%	\$ -	100.0%
4E TRANSITION LABOR	168,079	9,365	158,714	1694.8%	-	100.0%	168,079	28,530	139,549	489.1%	-	100.0%
7C TRANSITION LABOR	197,933	46,845	151,088	322.5%	-	100.0%	225,086	134,954	90,132	66.8%	-	100.0%
REHAB TRANSITION LABOR	145,892	20,757	125,136	602.9%	-	100.0%	145,892	61,060	84,832	138.9%	-	100.0%
IMCU9 TRANSITION LABOR	75,674	-	75,674	100.0%	-	100.0%	76,472	-	76,472	100.0%	-	100.0%
ED TRANSITION LABOR	45,800	3,897	41,903	1075.3%	-	100.0%	50,773	11,550	39,224	339.6%	-	100.0%
NICU TRANSITION LABOR	110,894	26,233	84,661	322.7%	-	100.0%	110,894	82,638	28,257	34.2%	-	100.0%
5C TRANSITION LABOR	36,607	20,031	16,576	82.7%	-	100.0%	83,090	57,722	25,368	43.9%	-	100.0%
6C TRANSITION LABOR	101,225	42,115	59,110	140.4%	-	100.0%	146,181	122,821	23,361	19.0%	-	100.0%
8C TRANSITION LABOR	48,655	21,213	27,442	129.4%	-	100.0%	85,436	63,763	21,673	34.0%	-	100.0%
OR TRANSITION LABOR	43,768	39,367	4,401	11.2%	-	100.0%	63,618	116,361	(52,743)	-45.3%	-	100.0%
ALL OTHER	276,507	151,108	125,399	83.0%	-	100.0%	336,826	447,499	(110,673)	-24.7%	-	100.0%
TOTAL TRANSITION LABOR	\$ 1,347,106	\$ 389,416	\$ 957,689	245.9%	\$ -	0.0%	\$ 1,758,797	\$ 1,151,417	\$ 607,380	52.8%	\$ -	0.0%
GRAND TOTAL TEMPORARY LABOR	\$ 951,837	\$ 511,255	\$ 440,582	86.2%	\$ 359,758	164.6%	\$ 2,322,799	\$ 1,509,327	\$ 813,472	53.9%	\$ 1,143,834	103.1%
ADM OTHER	\$ -	\$ -	\$ -	100.0%	\$ -	100.0%	\$ 195,210	\$ -	\$ 195,210	100.0%	\$ -	100.0%
LD OTHER PURCH SVCS	97,219	69,931	27,288	39.0%	75,341	29.0%	257,690	153,621	104,069	67.7%	165,505	55.7%
HK SVC CONTRACT PURCH SVC	50,860	18,579	32,281	173.8%	18,579	173.8%	150,790	61,738	89,052	144.2%	61,738	144.2%
IT INFORMATION SOLUTIONS SVCS	50,098	84,583	(34,486)	-40.8%	40,706	23.1%	333,910	253,750	80,160	31.6%	76,916	334.1%
PI FEES (TRANSITION NURSE PROGRAM)	30,973	19,249	11,724	60.9%	33,022	-6.2%	107,425	30,706	76,718	249.8%	52,676	103.9%
PT ACCTS COLLECTION FEES	184,557	99,989	84,568	84.6%	89,130	107.1%	337,232	280,912	56,320	20.0%	250,404	34.7%
HIM CODING SERVICES	113,706	69,244	44,462	64.2%	62,500	81.9%	279,417	237,169	42,248	17.8%	214,072	30.5%
ADMIN LEGAL FEES	66,524	91,609	(25,085)	-27.4%	90,313	-26.3%	181,500	146,853	34,647	23.6%	144,775	25.4%
COMM REL MEDIA PLACEMENT	52,209	28,118	24,091	85.7%	30,984	68.5%	186,947	153,701	33,245	21.6%	169,368	10.4%
HISTOLOGY SERVICES	35,607	17,188	18,419	107.2%	19,710	80.7%	98,630	69,871	28,759	41.2%	80,124	23.1%
PHARMACY SERVICES	17,644	19,646	(2,002)	-10.2%	12,437	41.9%	66,501	43,529	22,972	52.8%	27,555	141.3%
ADMT OTHER PURCH SVCS	35,031	20,465	14,566	71.2%	23,134	51.4%	101,846	79,545	22,301	28.0%	89,918	13.3%
UOM (EHR FEES)	36,060	45,784	(9,725)	-21.2%	40,000	-9.9%	111,972	133,564	(21,592)	-16.2%	116,690	-4.0%
DIET SVC CONTRACT PURCH SVC	23,510	31,627	(8,117)	-25.7%	47,042	-50.0%	70,530	94,882	(24,351)	-25.7%	141,125	-50.0%
UC-CPC 42ND STREET PURCH SVCS-OTHER	40,201	50,201	(10,000)	-19.9%	-	100.0%	75,681	100,102	(24,421)	-24.4%	-	100.0%
HR RECRUITING FEES	10,862	30,000	(19,138)	-63.8%	12,028	-9.7%	64,305	90,000	(25,695)	-28.6%	33,031	94.7%
LTACH OTHER PURCH SVCS	20,000	89,888	(69,888)	-77.8%	60,000	-66.7%	60,030	90,787	(30,757)	-33.9%	60,600	-0.9%
OR FEES (PERFUSION SERVICES)	36,275	29,580	6,695	22.6%	29,522	22.9%	53,006	88,667	(35,661)	-40.2%	88,492	-40.1%
ADM LEGAL SETTLEMENT FEES	50,000	863	49,138	5697.1%	1,725	2798.6%	54,862	115,863	(61,001)	-52.6%	231,725	-76.3%
PRIMARY CARE WEST OTHER PURCH SVCS	171,738	178,358	(6,620)	-3.7%	158,573	8.3%	431,733	526,952	(95,219)	-18.1%	470,032	-8.1%
CERNER OTHER PURCH SVCS	37,667	102,080	(64,413)	-63.1%	5,875	541.1%	201,600	306,241	(104,641)	-34.2%	5,875	3331.5%
PA ELIGIBILITY FEES	33,211	98,336	(65,125)	-66.2%	96,540	-65.6%	78,953	214,461	(135,508)	-63.2%	210,544	-62.5%
ALL OTHERS	1,282,080	1,301,222	(19,142)	-1.5%	1,351,265	-5.1%	3,682,735	4,028,408	(345,673)	-8.6%	4,214,576	-12.6%
TOTAL PURCHASED SERVICES	\$ 2,476,032	\$ 2,496,540	\$ (20,509)	-0.8%	\$ 2,298,426	7.7%	\$ 7,182,504	\$ 7,301,320	\$ (118,816)	-1.6%	\$ 6,905,743	4.0%

*Only departments with an expense of \$50,000 or more and +/-15% YTD budget variance are presented in this schedule.

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
DECEMBER 31, 2016**

		YTD DECEMBER 2017	2015 S&P Comparison**	YTD September 2016	YTD September 2015	YTD September 2014
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	72.7	55.1	73.6	69.4	69.1
Bad Debt Exp/Total Operating Revenue (%)	↓	31.6	N/A	32.2	33.2	34.6
Maximum Debt Service Coverage (x)	↑	1.2	3.8	1.1	8.7	7.1
Maximum Debt Service/Total Operating Revenue (%)	↓	1.4	N/A	1.4	1.5	1.7
EBITDA Margin (%) ¹	↑	1.4	11.5	1.3	6.8	11.6
Operating Margin (%)	↑	-6.4	3.3	-7.5	-2.0	-0.7
Profit Margin (%)	↑	-5.9	5.0	-6.3	-1.2	2.8
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	12.1	10.9	11.2	9.8	8.3
Cushion Ratio (x)	↓	20.9	18.0	22.8	25.5	21.8
Days' Cash on Hand	↓	89.9	209.8	99.9	118.3	113.0
Days in Accounts Receivable	↓	47.1	49.7	49.3	57.5	53.6
Cash Flow/Total Liabilities (%)	↓	0.7	16.5	0.7	11.7	24.5
Unrestricted Cash/Long-Term Debt (%)	↓	143.5	146.4	154.5	164.4	177.7
Long-Term Debt/Capitalization (%)	↑	20.8	36.1	20.7	17.4	18.0
Payment Period (days)	↑	67.8	N/A	60.2	65.5	57.9
<u>Other Ratios:</u>						
Inventory Turnover ²	↓	9.5	17.0	10.0	10.4	12.0

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

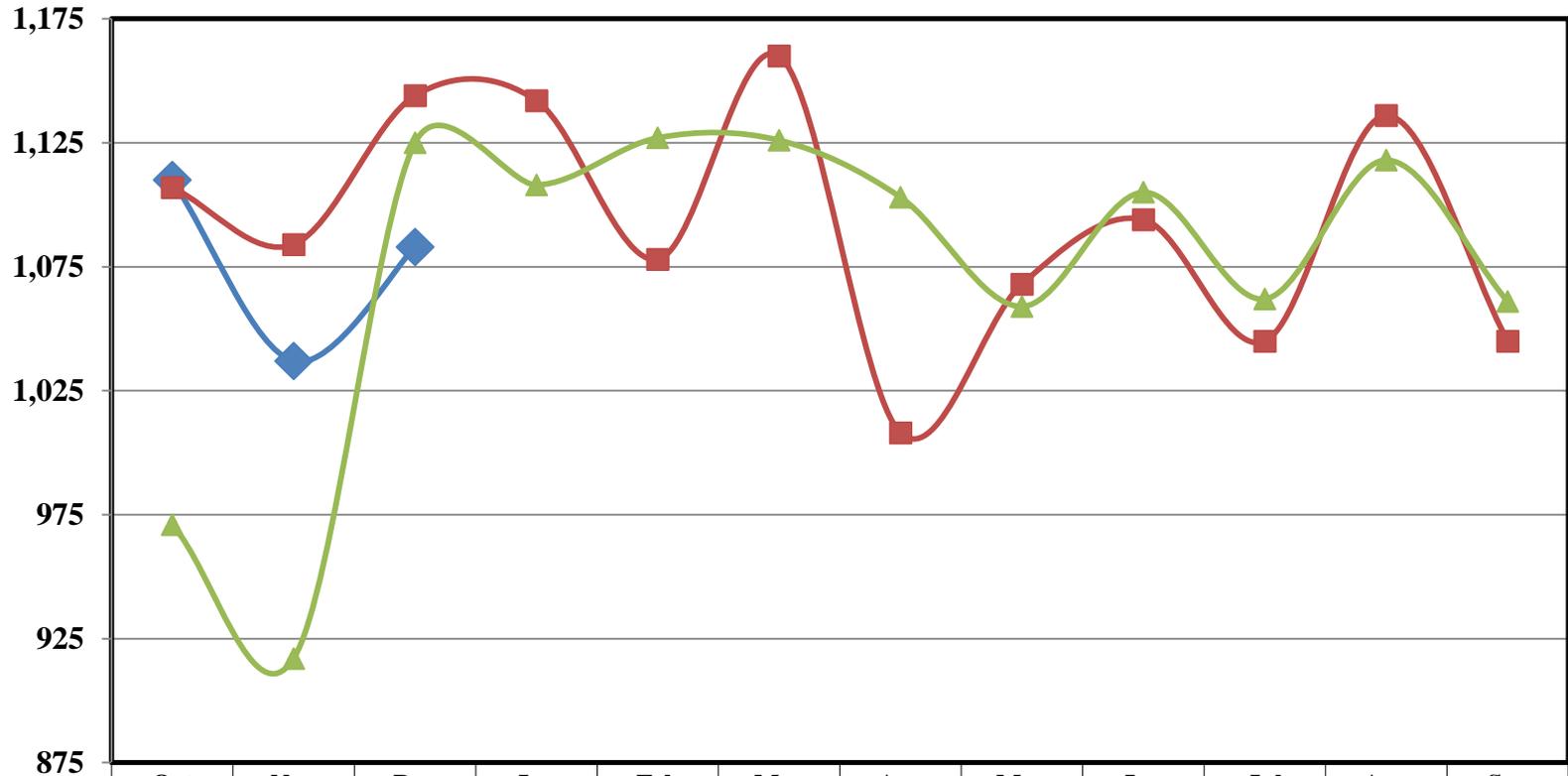
December 31, 2016

Volume



Admissions

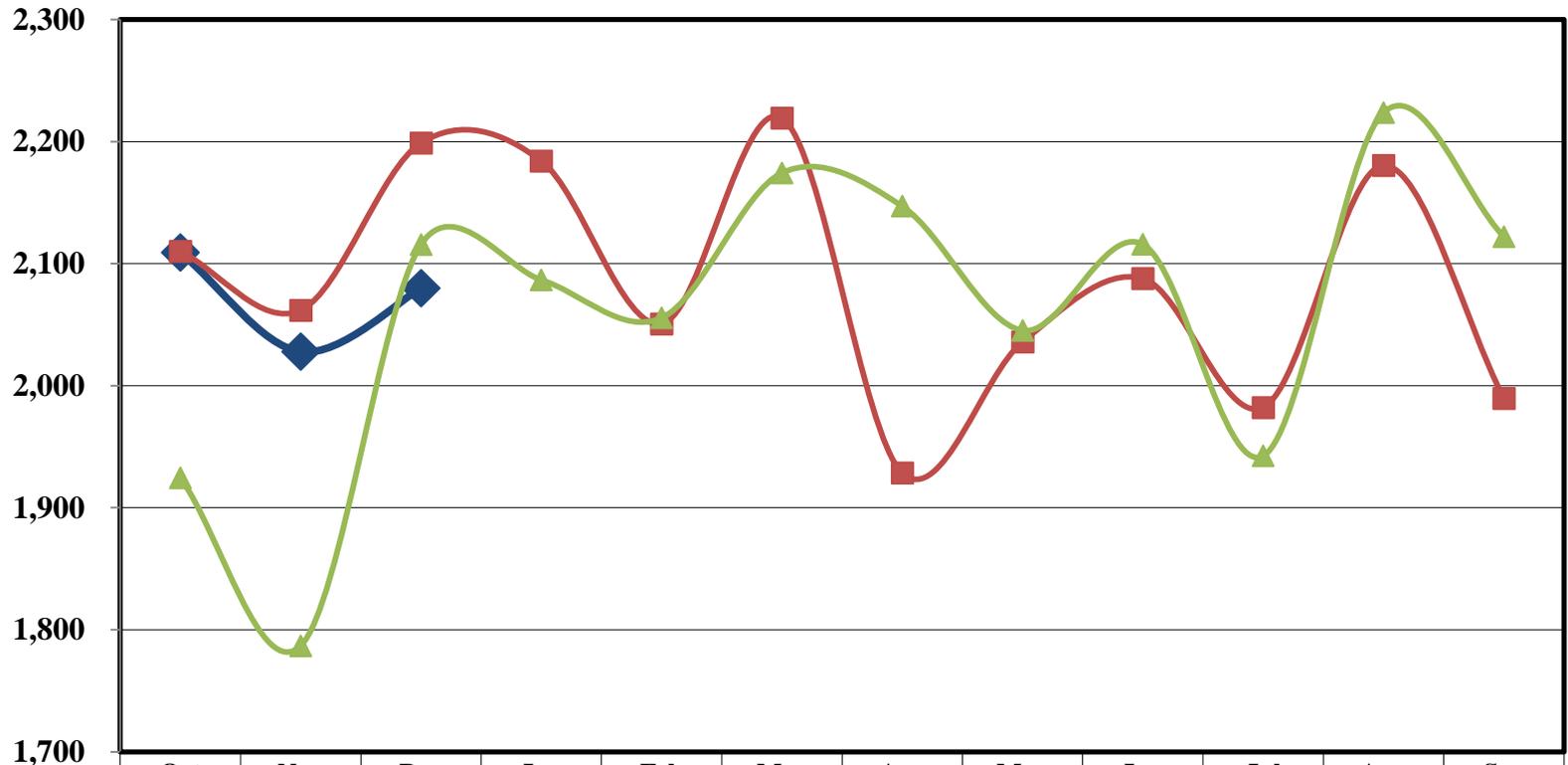
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	1,110	1,037	1,083									
■ FY 2017 Budget	1,107	1,084	1,144	1,142	1,078	1,160	1,008	1,068	1,094	1,045	1,136	1,045
▲ FY 2016	971	917	1,125	1,108	1,127	1,126	1,103	1,059	1,105	1,062	1,118	1,061

Adjusted Admissions

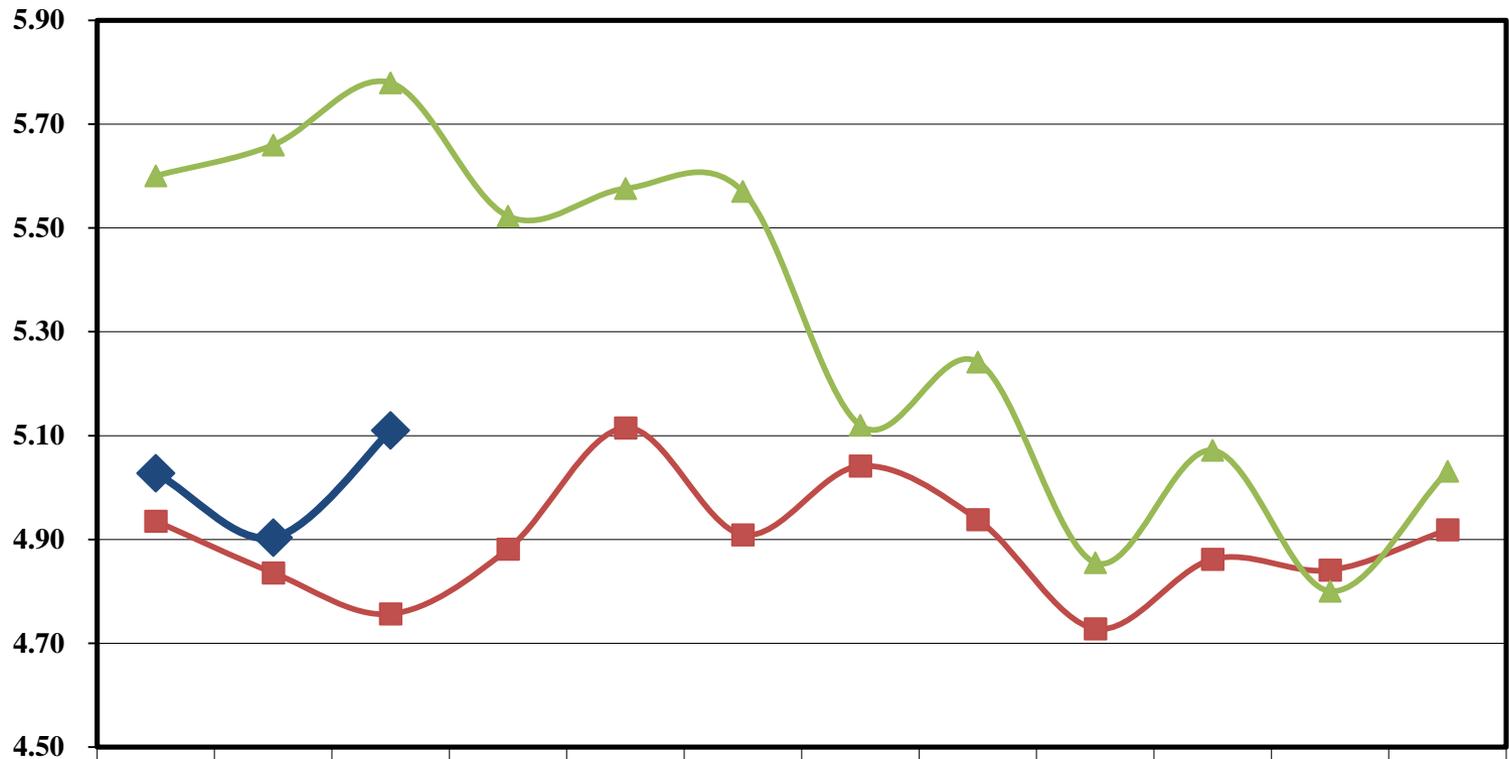
Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	2,109	2,028	2,080									
FY 2017 Budget	2,110	2,062	2,199	2,184	2,051	2,219	1,929	2,036	2,088	1,982	2,180	1,990
FY 2016	1,925	1,787	2,116	2,087	2,056	2,174	2,147	2,045	2,116	1,942	2,224	2,122

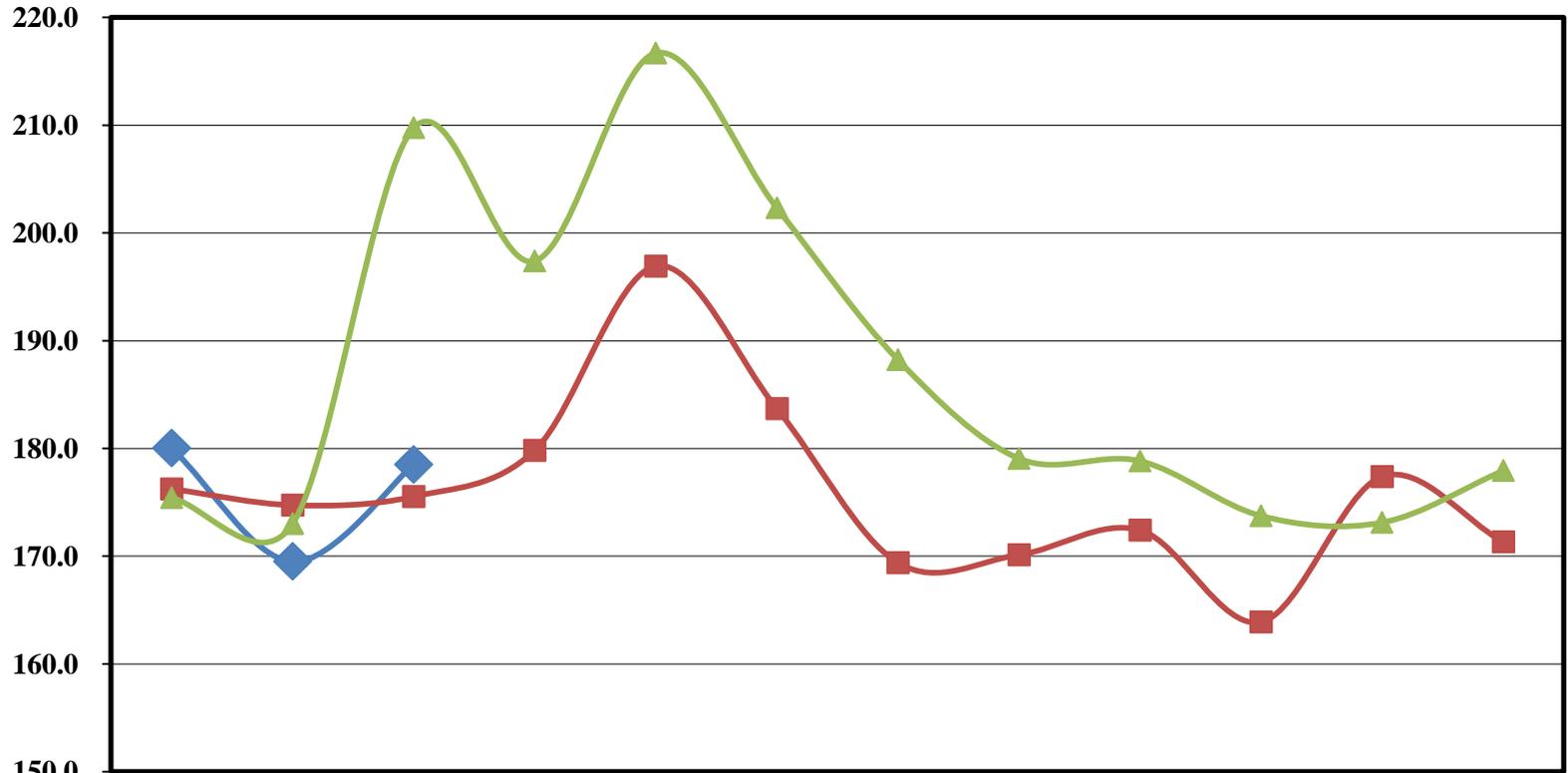
Average Length of Stay

Total – Adults and NICU



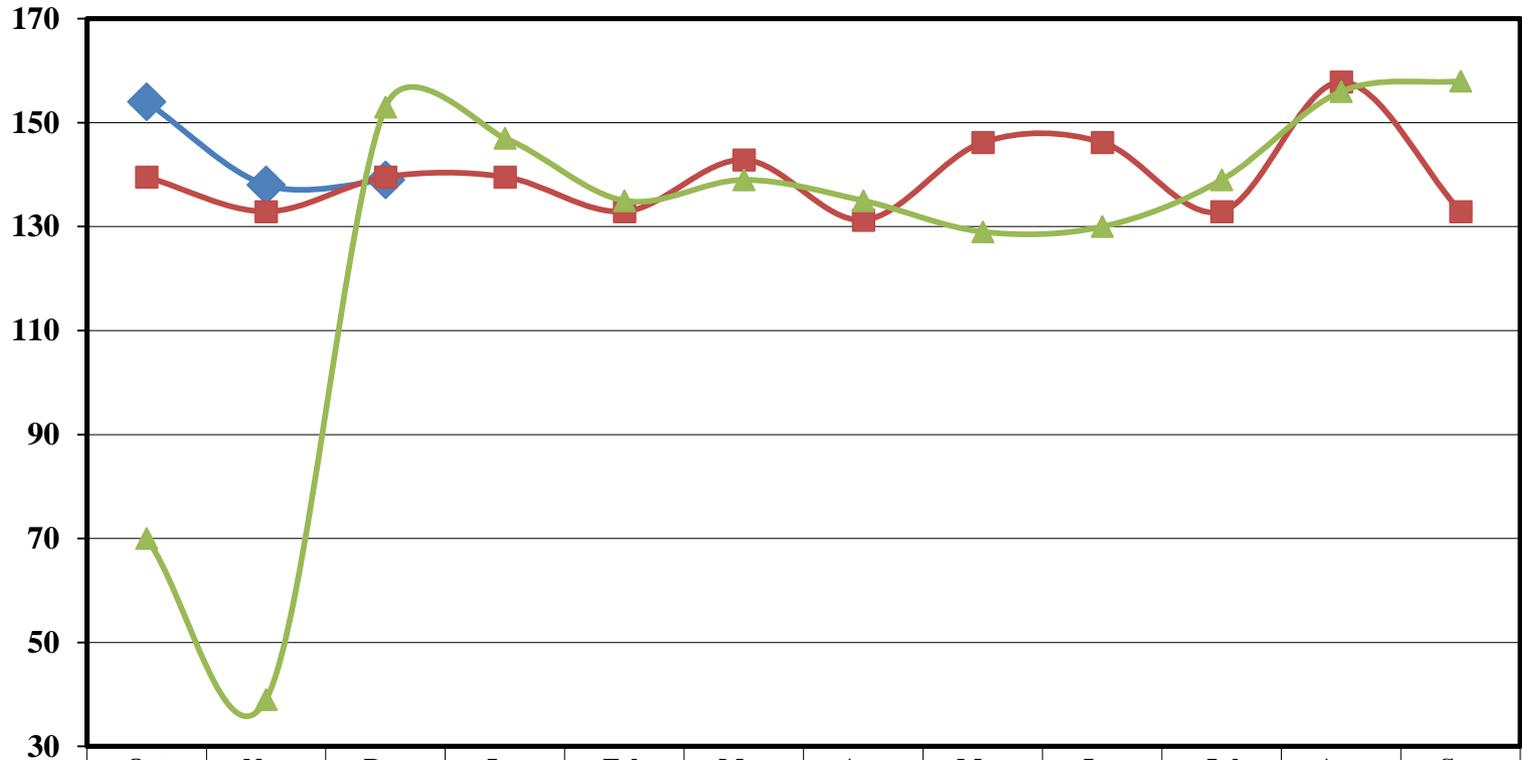
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	5.03	4.90	5.11									
■ FY 2017 Budget	4.94	4.84	4.76	4.88	5.12	4.91	5.04	4.94	4.73	4.86	4.84	4.92
▲ FY 2016	5.60	5.66	5.78	5.52	5.58	5.57	5.12	5.24	4.86	5.07	4.80	5.03

Average Daily Census



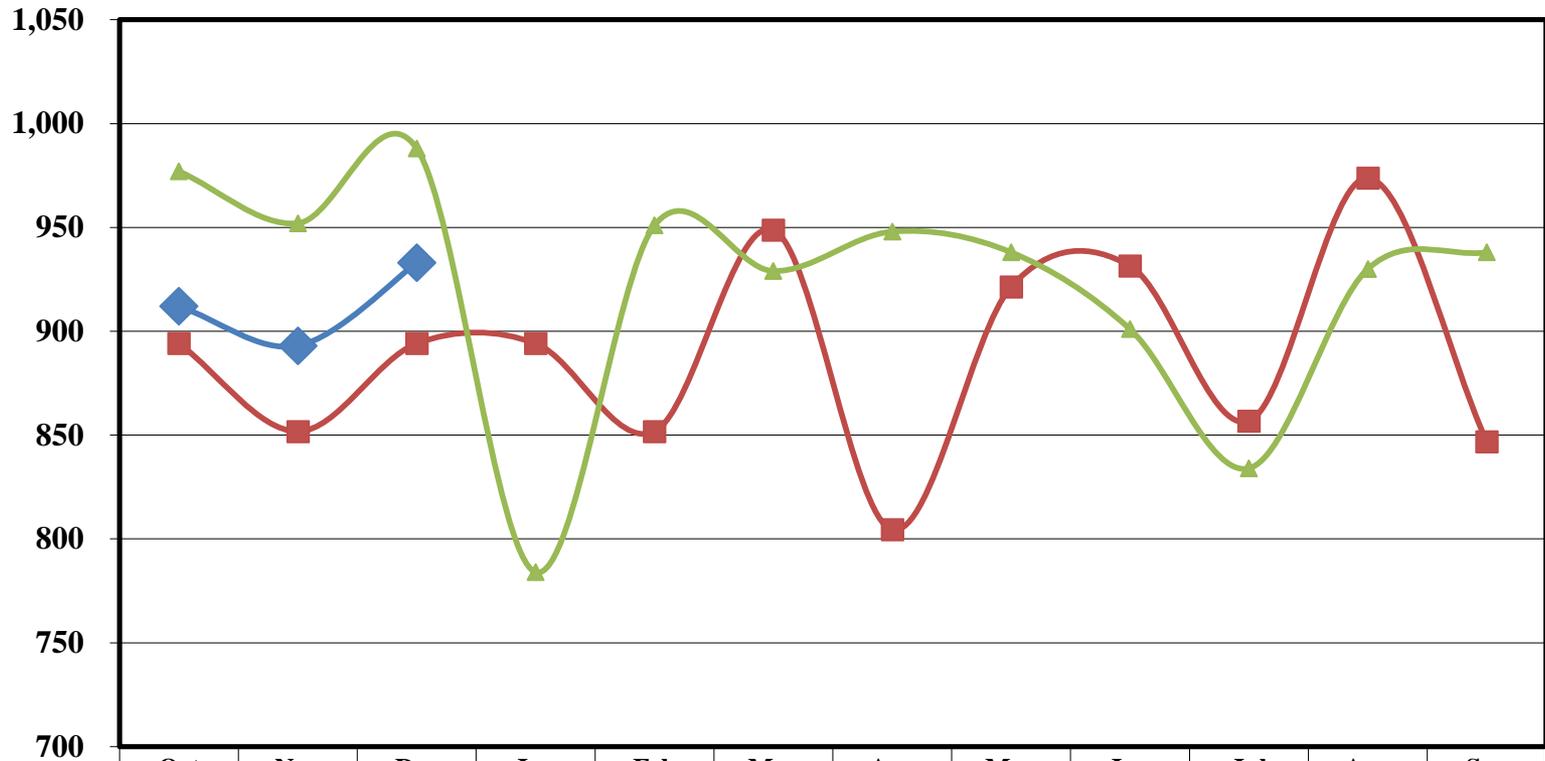
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	180.0	169.5	178.5									
■ FY 2017 Budget	176.2	174.7	175.5	179.8	196.9	183.7	169.4	170.1	172.4	163.9	177.4	171.3
▲ FY 2016	175.4	173.0	209.7	197.4	216.7	202.3	188.2	179.1	178.8	173.7	173.1	177.9

Deliveries



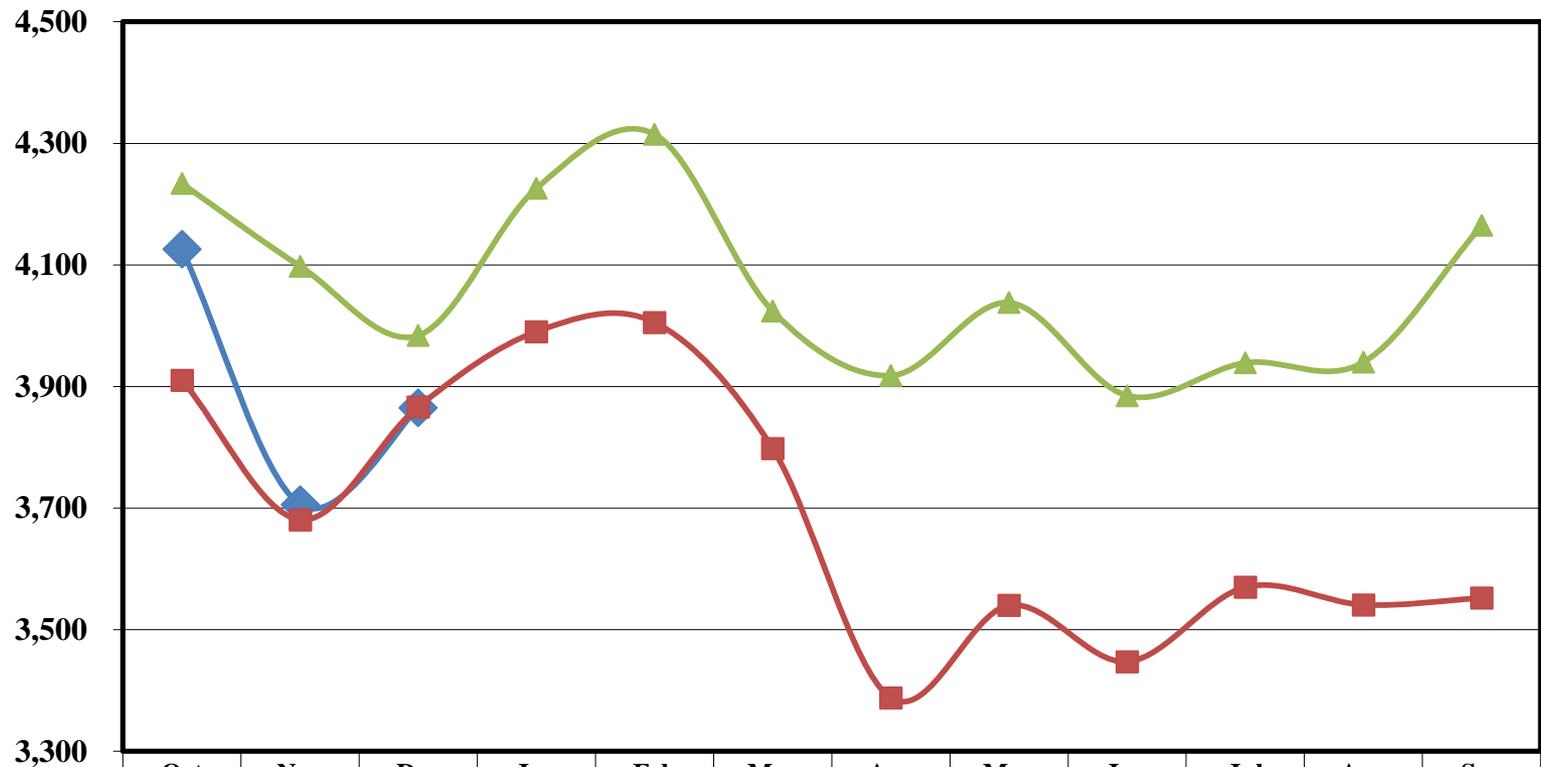
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	154	138	139									
■ FY 2017 Budget	140	133	140	140	133	143	131	146	146	133	158	133
▲ FY 2016	70	39	153	147	135	139	135	129	130	139	156	158

Total Surgical Cases



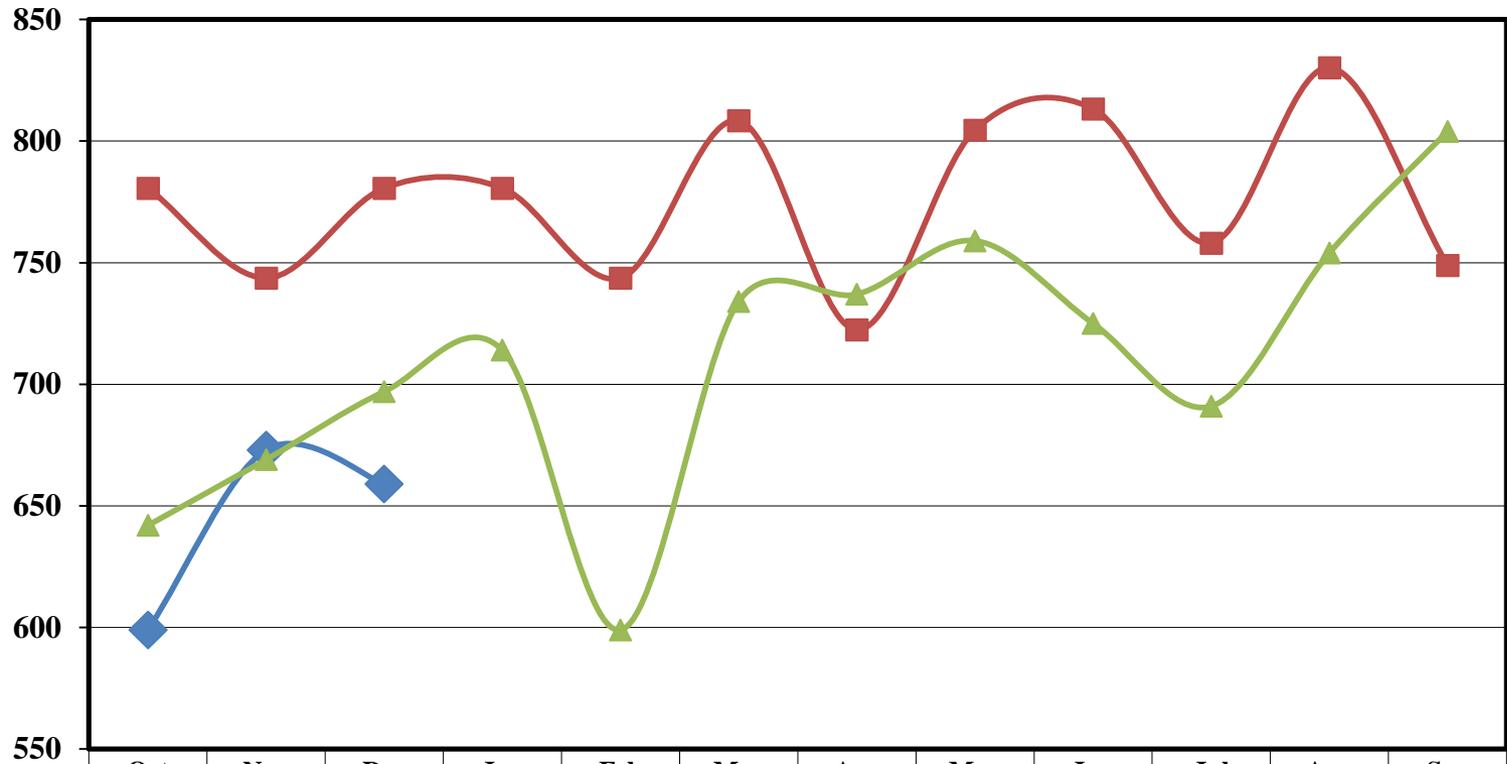
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	912	893	933									
■ FY 2017 Budget	894	852	894	894	852	949	804	921	931	857	974	847
▲ FY 2016	977	952	988	784	951	929	948	938	901	834	930	938

Emergency Room Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,126	3,706	3,865									
■ FY 2017 Budget	3,911	3,681	3,867	3,990	4,005	3,798	3,388	3,540	3,447	3,570	3,541	3,552
▲ FY 2016	4,234	4,098	3,984	4,226	4,315	4,024	3,918	4,038	3,885	3,939	3,940	4,165

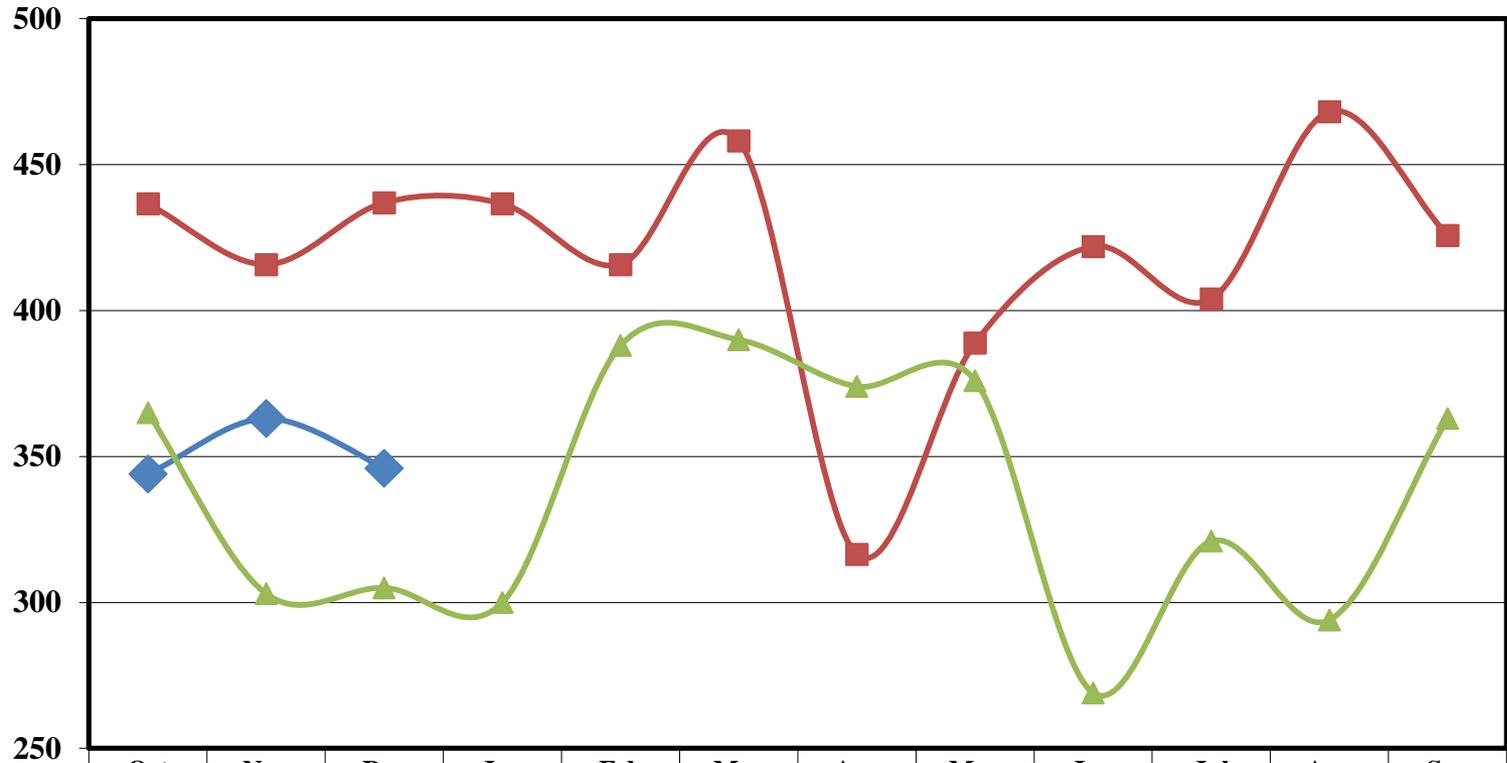
Observation Days



◆ FY 2017
■ FY 2017 Budget
▲ FY 2016

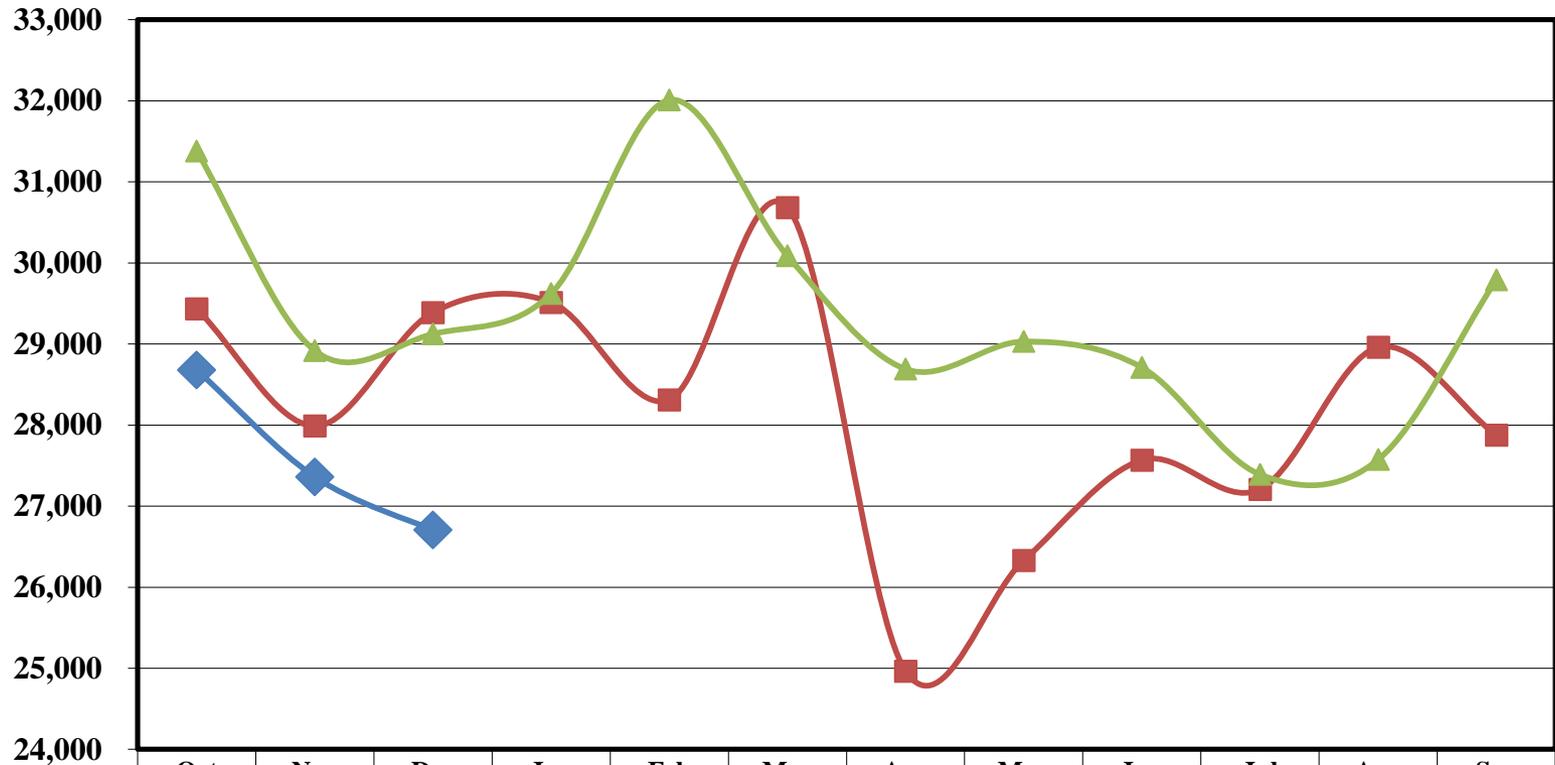
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	599	673	659									
FY 2017 Budget	781	744	781	781	744	808	722	805	813	758	830	749
FY 2016	642	669	697	714	599	734	737	759	725	691	754	804

Endoscopy Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	344	363	346									
■ FY 2017 Budget	437	416	437	437	416	458	316	389	422	404	468	426
▲ FY 2016	365	303	305	300	388	390	374	376	269	321	294	363

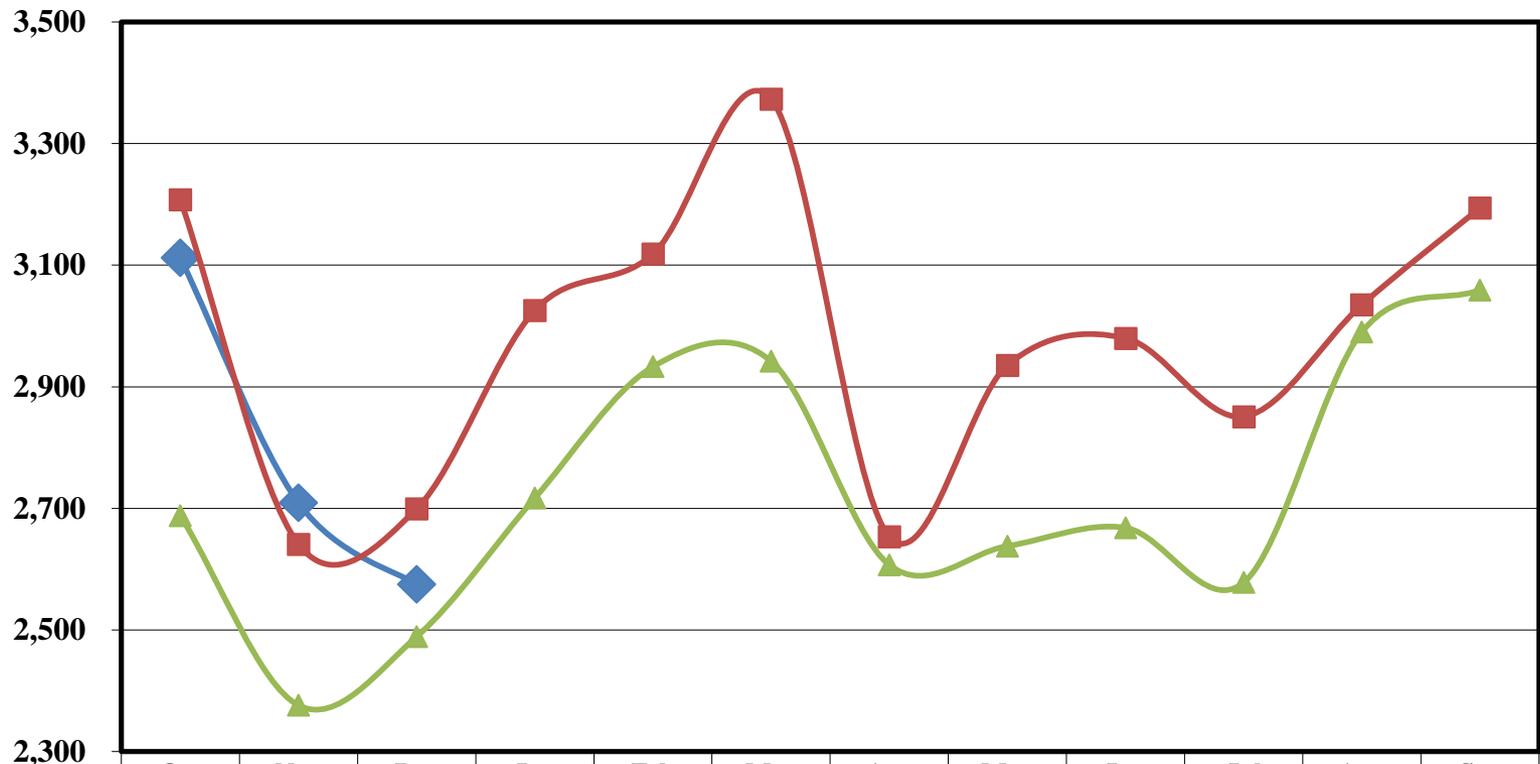
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	28,681	27,360	26,707									
■ FY 2017 Budget	29,434	27,989	29,390	29,513	28,313	30,685	24,965	26,330	27,568	27,209	28,960	27,875
▲ FY 2016	31,379	28,917	29,124	29,622	32,010	30,087	28,690	29,030	28,710	27,390	27,574	29,793

Center for Primary Care Total Visits

(FQHC - Clements & West University)

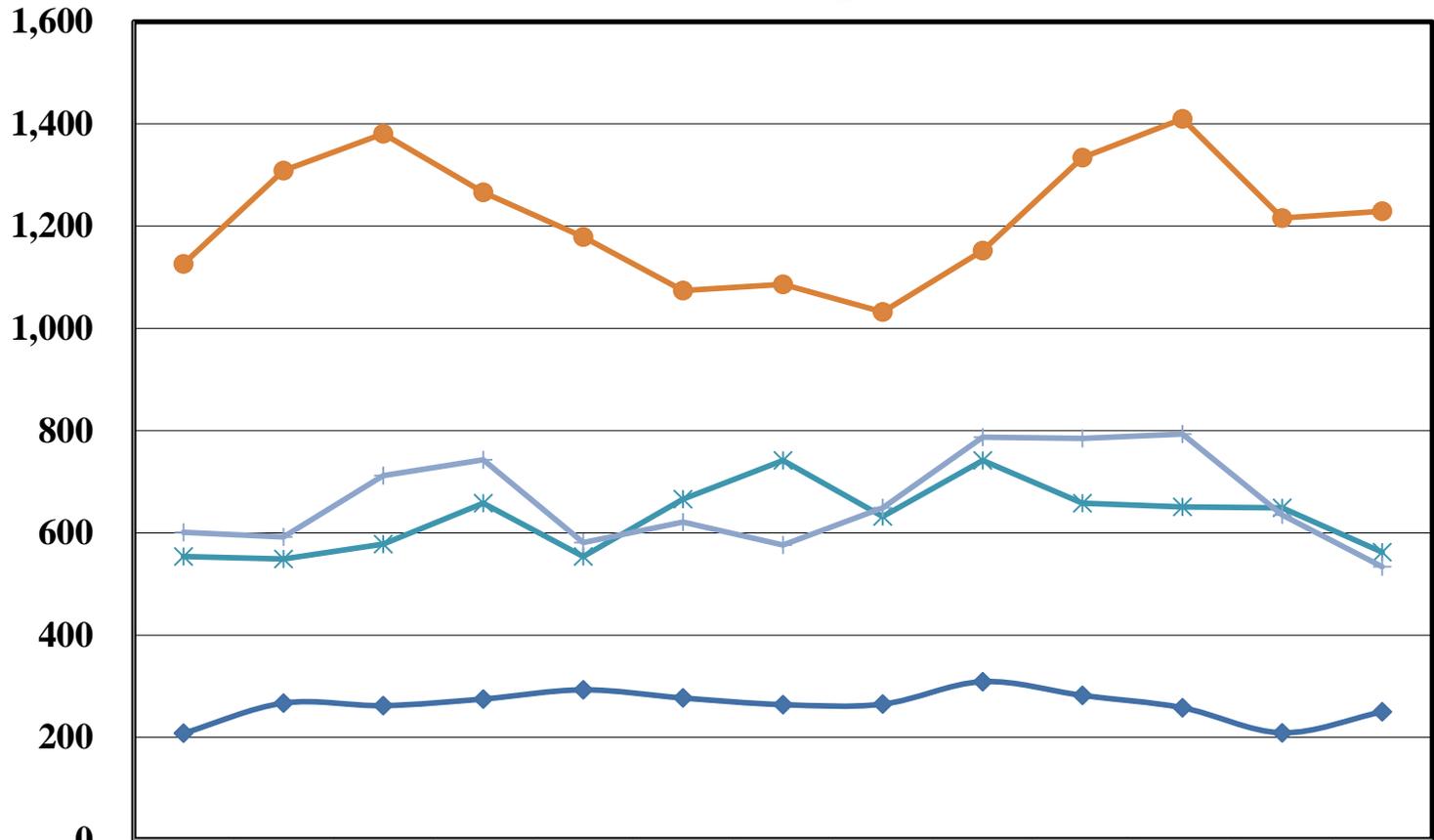


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2017	3,112	2,709	2,575									
—■— FY 2017 Budget	3,208	2,641	2,700	3,026	3,118	3,373	2,653	2,935	2,980	2,851	3,035	3,194
—▲— FY 2016	2,688	2,376	2,489	2,717	2,933	2,942	2,607	2,638	2,668	2,578	2,990	3,059

Center for Primary Care Visits

(FQHC - Clements and West University)

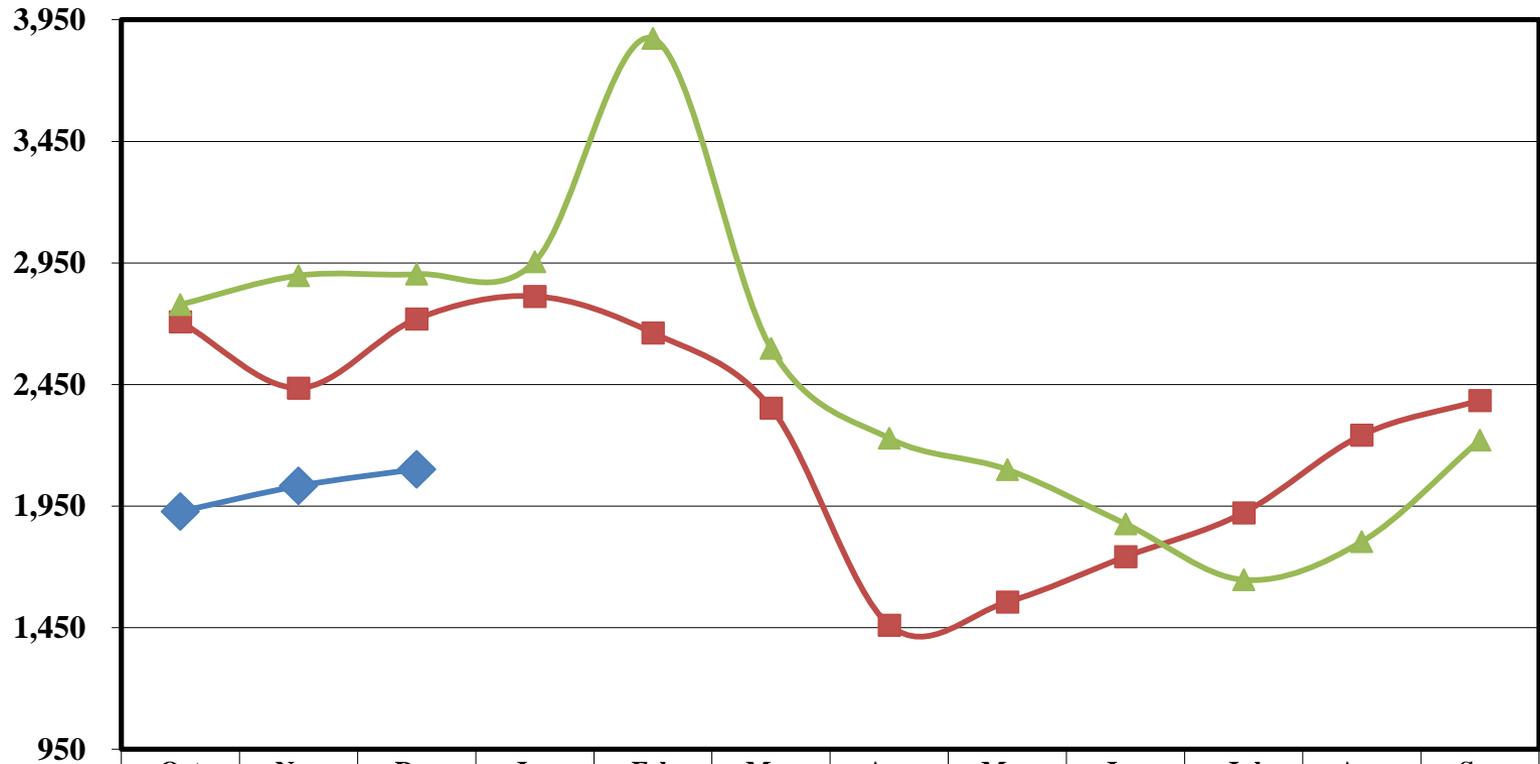
Thirteen Month Trending



	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
—*— Clements Dental	554	549	578	658	554	666	742	632	742	658	651	649	562
—●— Clements Medical	1,126	1,309	1,381	1,266	1,179	1,074	1,086	1,032	1,152	1,334	1,410	1,216	1,229
—+— W. University Medical	601	592	712	743	581	621	576	649	787	785	793	635	534
—◆— W. University Optometry	208	267	262	275	293	277	264	265	309	282	258	209	250

Urgent Care Visits

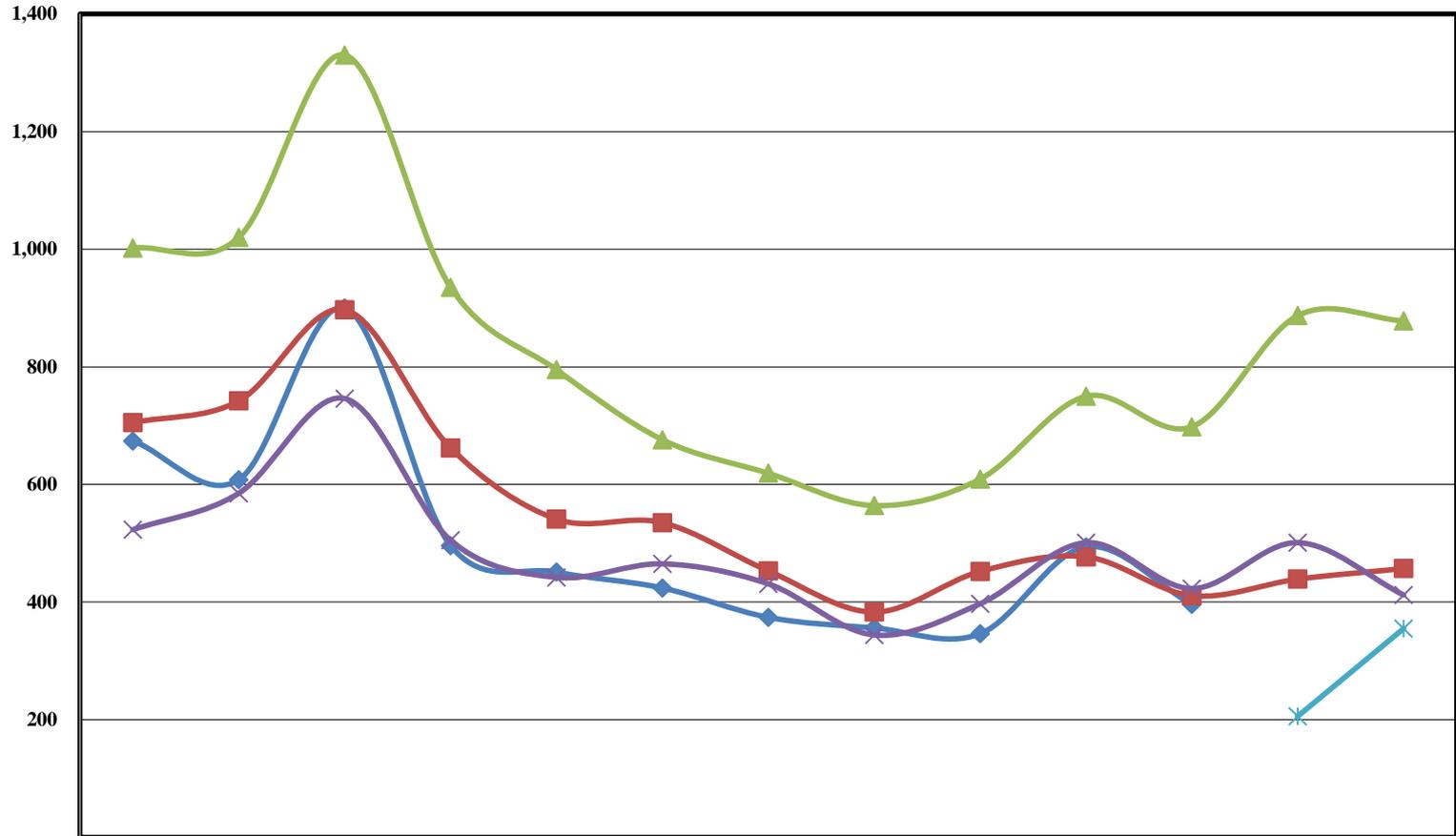
(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,928	2,033	2,102									
FY 2017 Budget	2,708	2,436	2,720	2,813	2,662	2,353	1,461	1,556	1,742	1,923	2,242	2,385
FY 2016	2,779	2,898	2,904	2,955	3,873	2,598	2,229	2,100	1,877	1,647	1,804	2,222

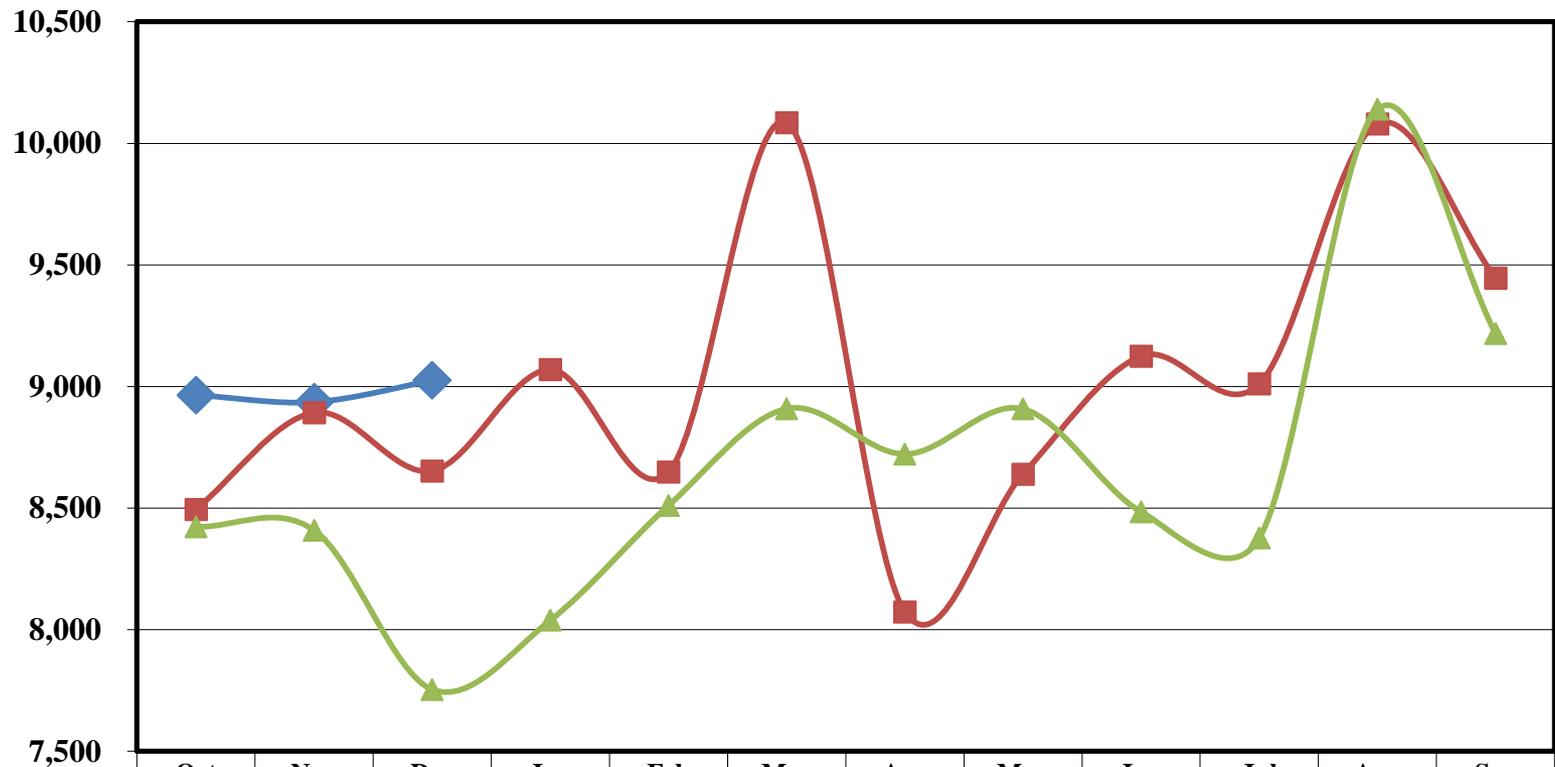
Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)
Thirteen Month Trending



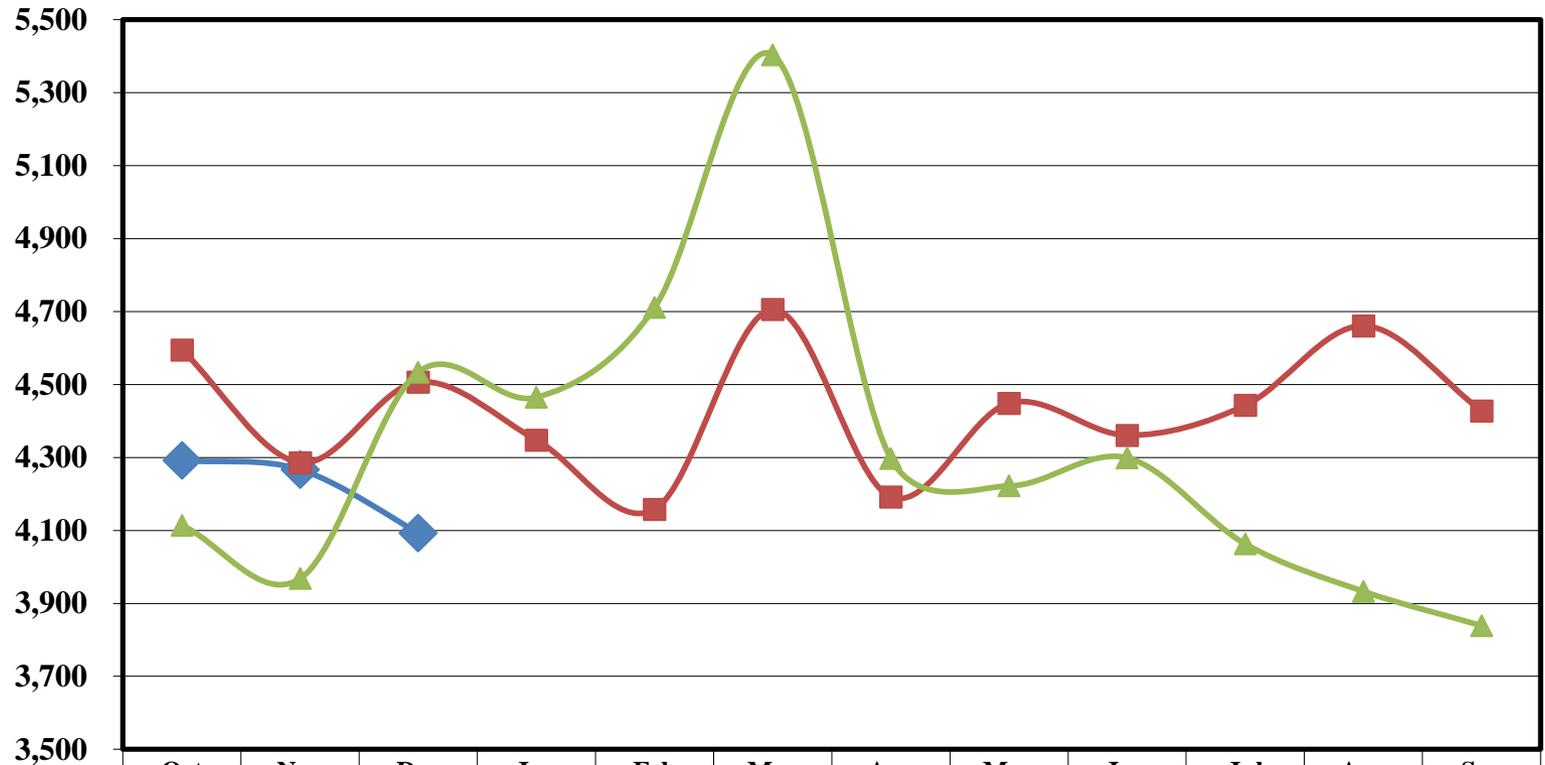
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Health & Wellness	674	608	900	496	451	424	374	356	346	494	396		
Golder	705	742	897	662	541	535	453	383	452	477	411	439	457
JBS Clinic	1,002	1,020	1,330	935	795	676	619	564	609	750	698	887	878
West University	523	585	746	505	442	465	431	344	397	501	423	501	412
42nd Street												206	355

Total ProCare Office Visits



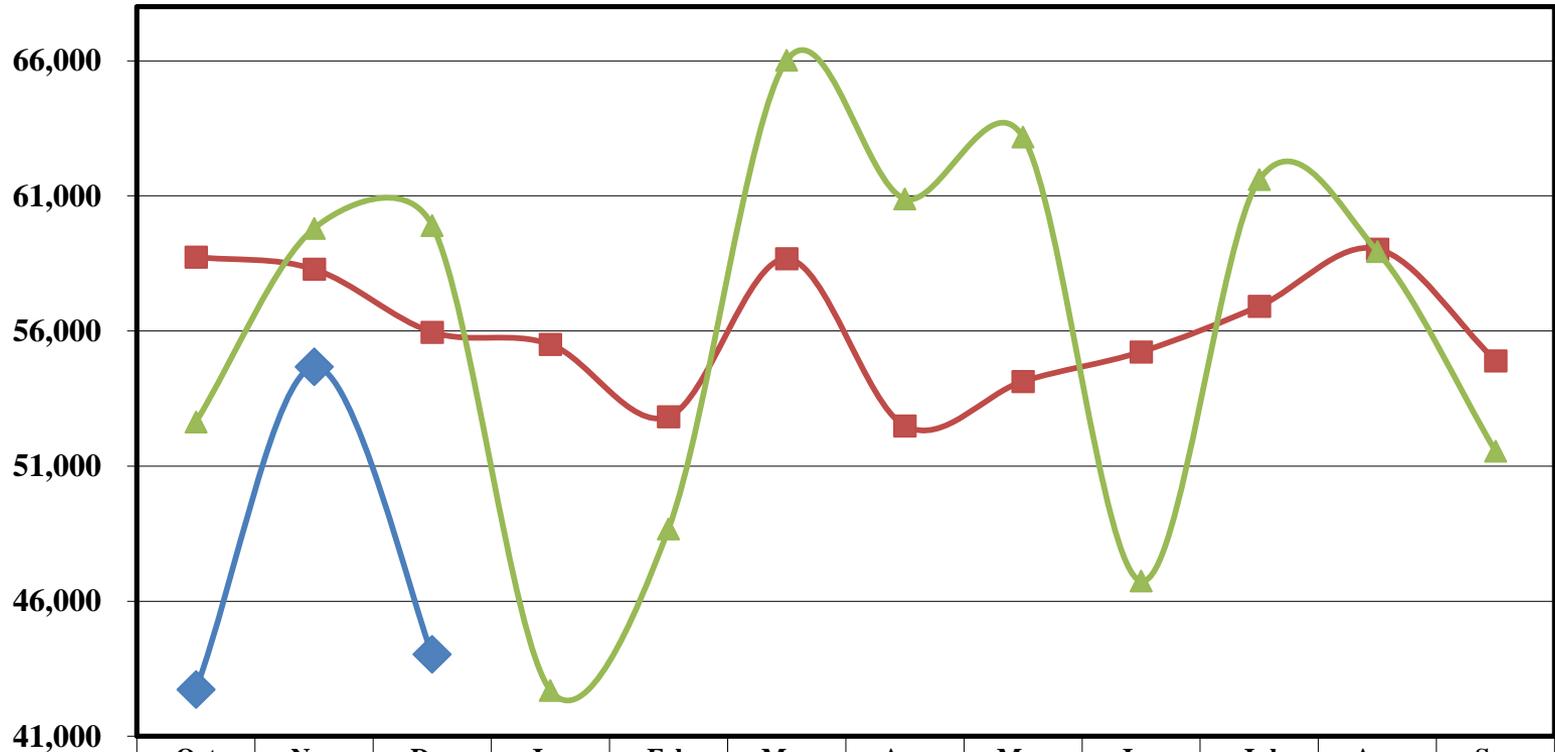
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	8,965	8,936	9,026									
■ FY 2017 Budget	8,495	8,893	8,653	9,070	8,649	10,085	8,074	8,640	9,125	9,011	10,080	9,446
▲ FY 2016	8,423	8,409	7,754	8,039	8,511	8,909	8,722	8,908	8,485	8,377	10,140	9,218

Total ProCare Hospital Visits



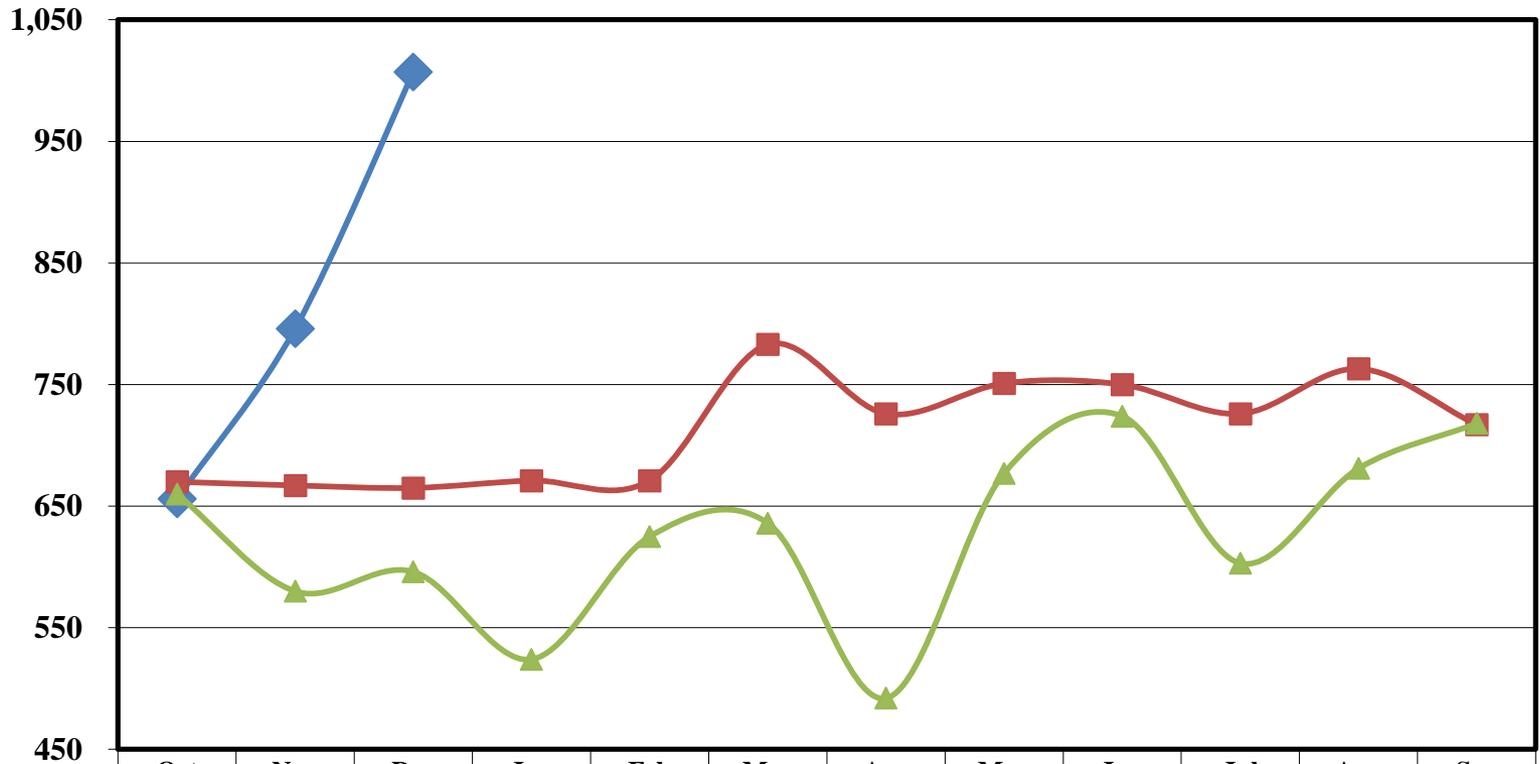
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,292	4,267	4,093									
■ FY 2017 Budget	4,595	4,286	4,507	4,348	4,158	4,706	4,192	4,449	4,361	4,443	4,661	4,428
▲ FY 2016	4,114	3,968	4,534	4,465	4,711	5,404	4,297	4,222	4,299	4,063	3,933	3,839

Total ProCare Procedures



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	42,734	54,671	44,033									
■ FY 2017 Budget	58,737	58,287	55,958	55,504	52,829	58,677	52,491	54,137	55,231	56,922	59,037	54,902
▲ FY 2016	52,632	59,799	59,902	42,701	48,679	66,015	60,891	63,182	46,743	61,601	58,941	51,547

Total ProCare Surgeries

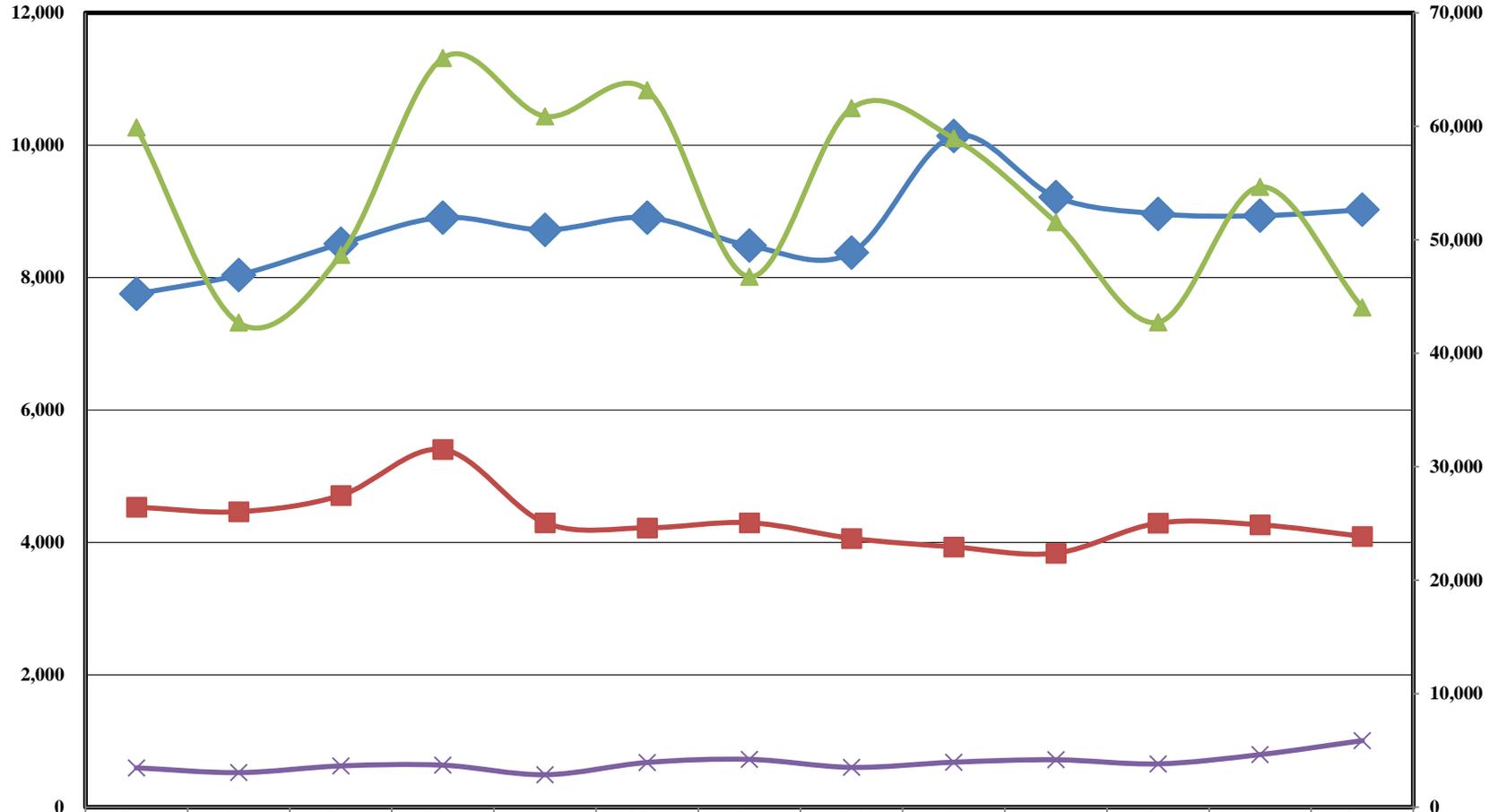


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	656	796	1,007									
FY 2017 Budget	670	667	665	671	671	783	726	751	750	726	763	717
FY 2016	660	580	596	524	625	636	492	677	724	603	681	718

ProCare Statistics

(Office Visits, Hospital Visits, Procedures & Surgeries)

Thirteen Month Trending



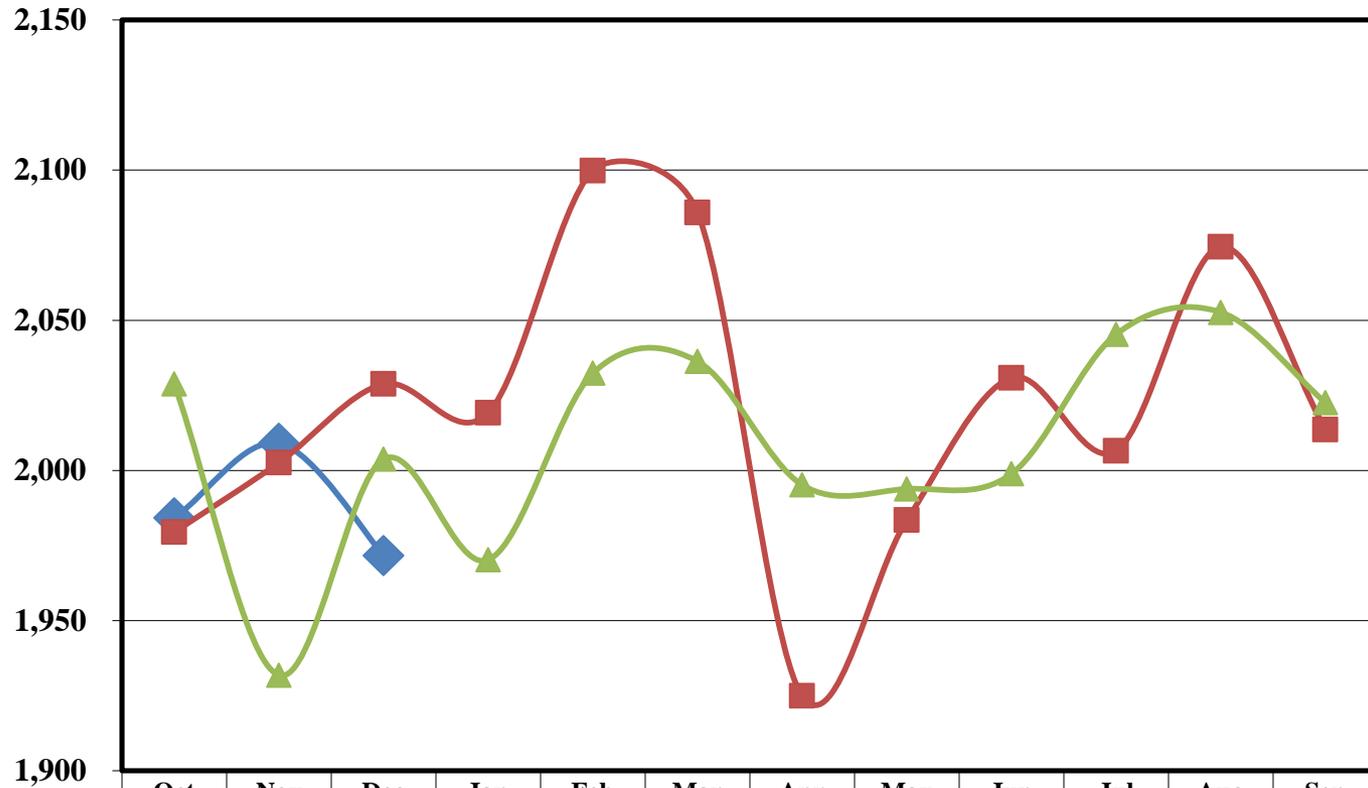
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Office Visits	7,754	8,039	8,511	8,909	8,722	8,908	8,485	8,377	10,140	9,218	8,965	8,936	9,026
Hospital Visits	4,534	4,465	4,711	5,404	4,297	4,222	4,299	4,063	3,933	3,839	4,292	4,267	4,093
Surgeries	596	524	625	636	492	677	724	603	681	718	656	796	1,007
Procedures	59,902	42,701	48,679	66,015	60,891	63,182	46,743	61,601	58,941	51,547	42,734	54,671	44,033

Staffing



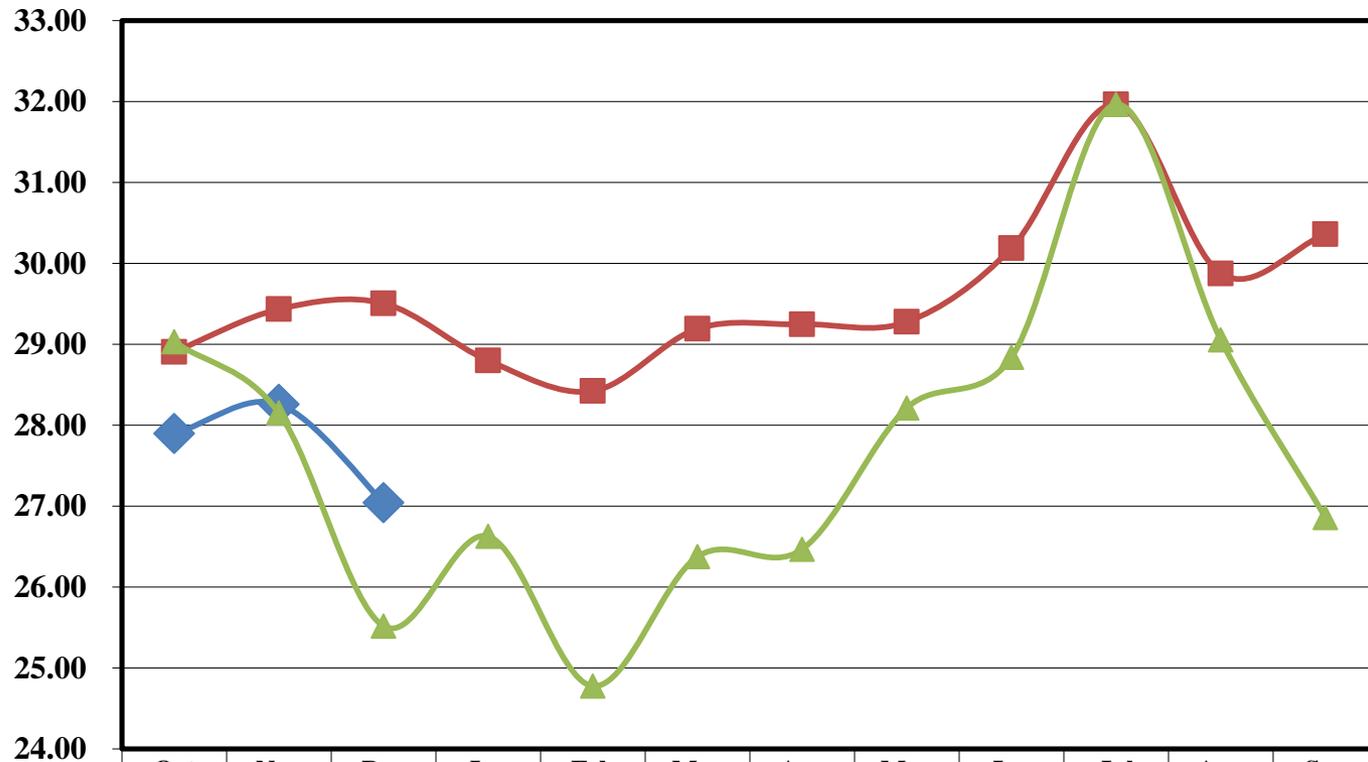
Blended FTE's

Including Contract Labor and Management Services



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,984	2,009	1,972									
FY 2017 Budget	1,979	2,003	2,029	2,019	2,100	2,086	1,925	1,983	2,031	2,007	2,074	2,014
FY 2016	2,029	1,932	2,004	1,970	2,032	2,036	1,995	1,994	1,999	2,045	2,053	2,023

Paid Hours per Adjusted Patient Day (Blended)



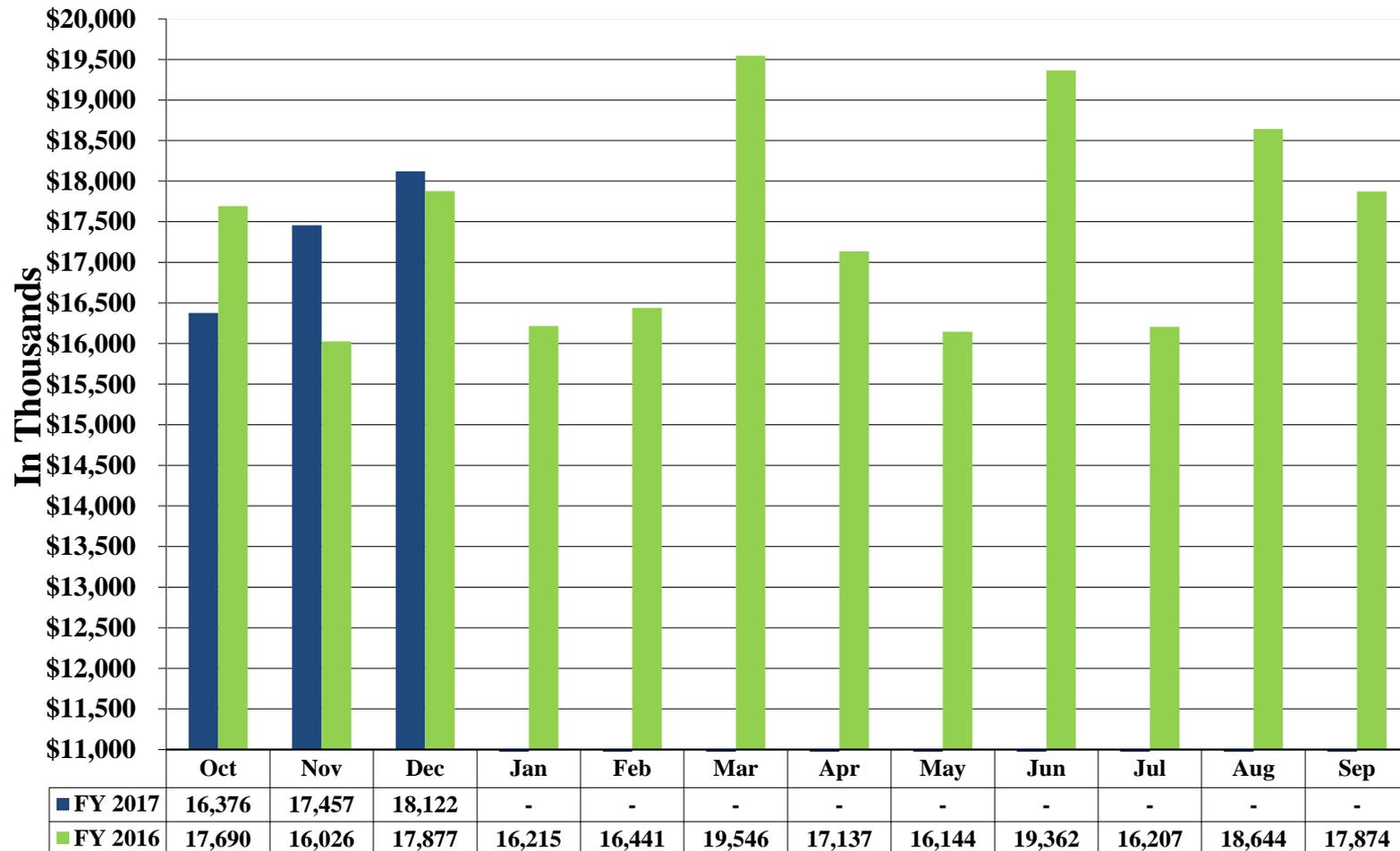
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	27.90	28.26	27.04									
■ FY 2017 Budget	28.91	29.43	29.51	28.80	28.42	29.19	29.25	29.28	30.19	31.96	29.88	30.36
▲ FY 2016	29.03	28.15	25.52	26.63	24.78	26.38	26.47	28.21	28.84	31.97	29.06	26.86

Accounts Receivable

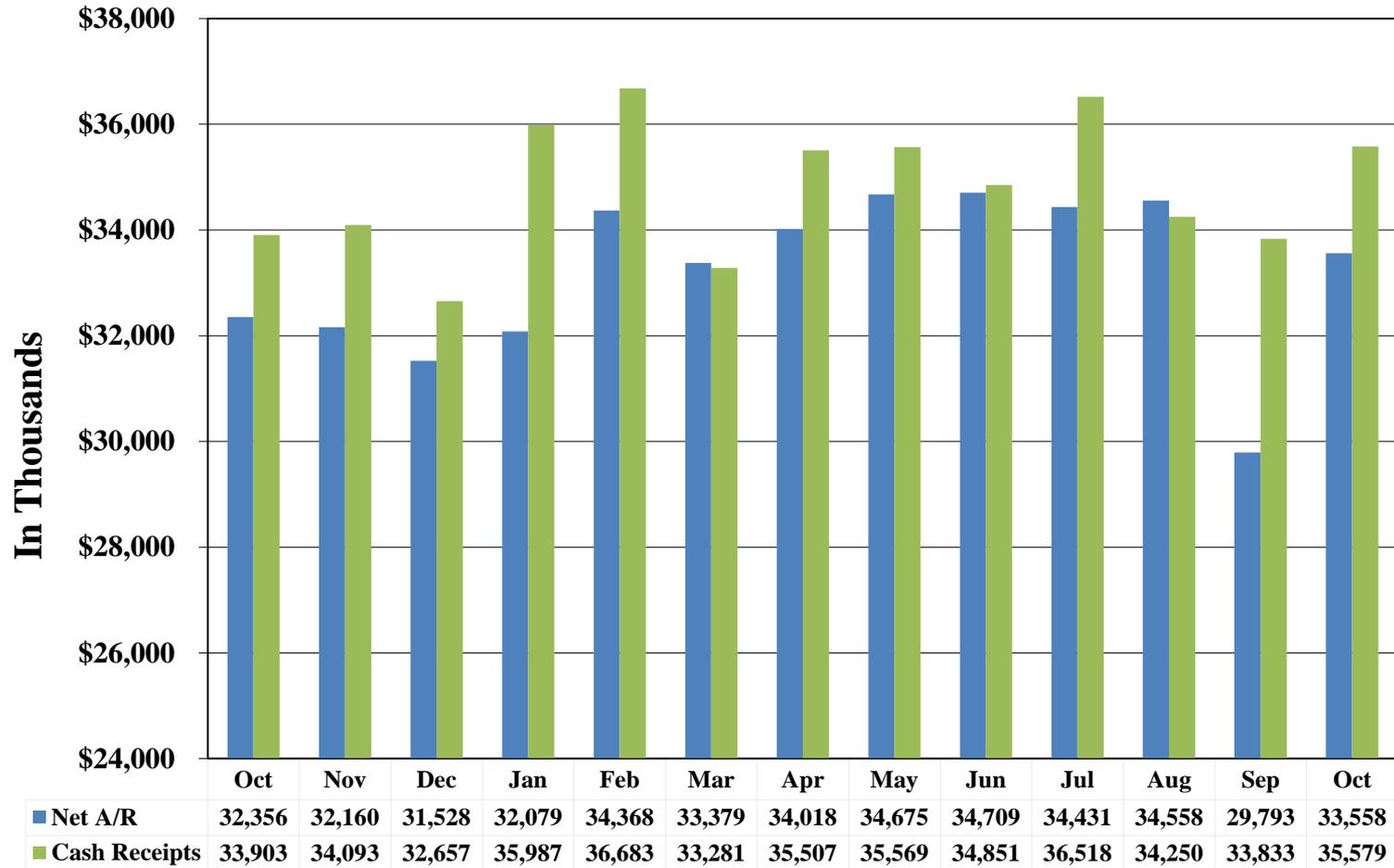


AR Cash Receipts

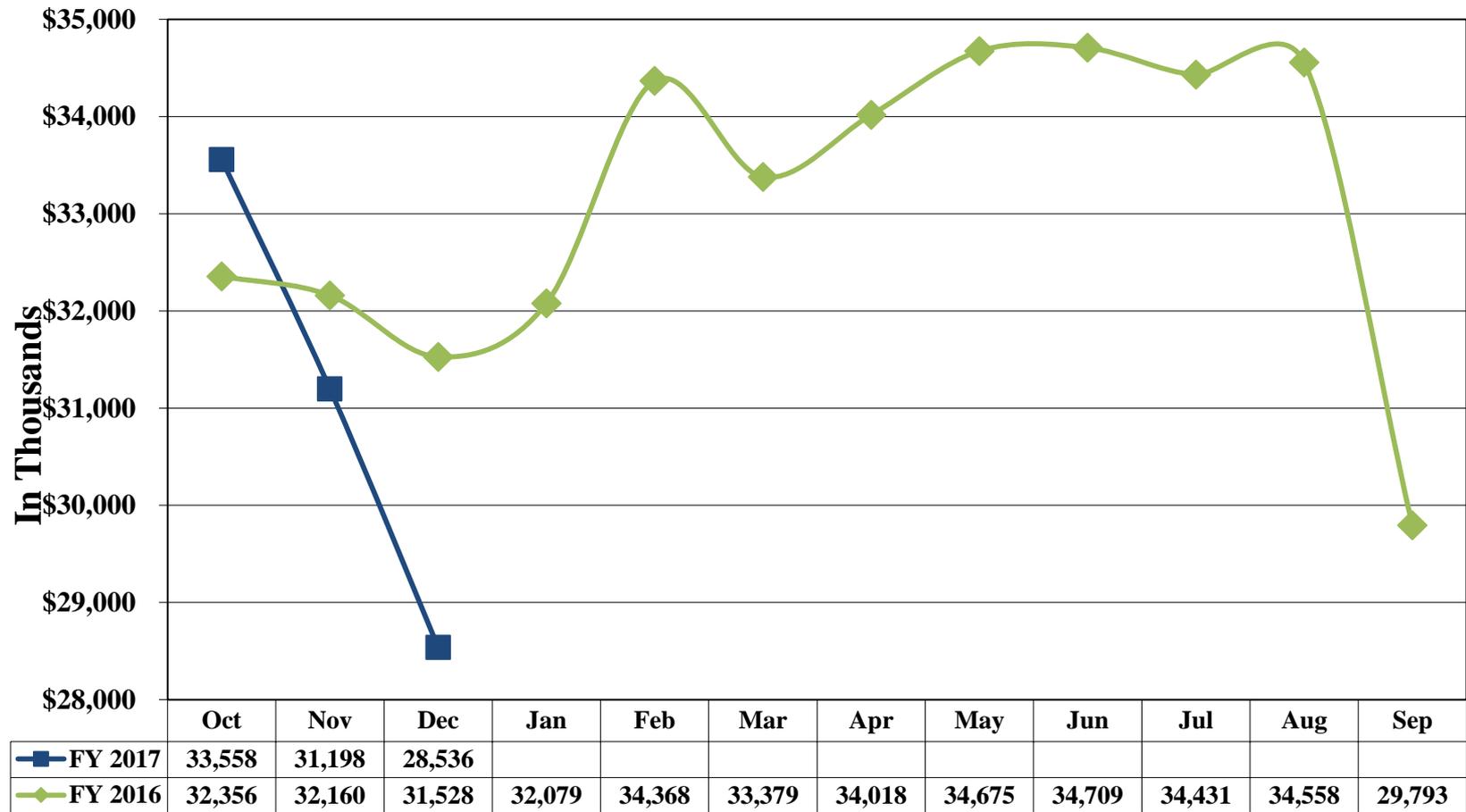
Compared to Prior Year



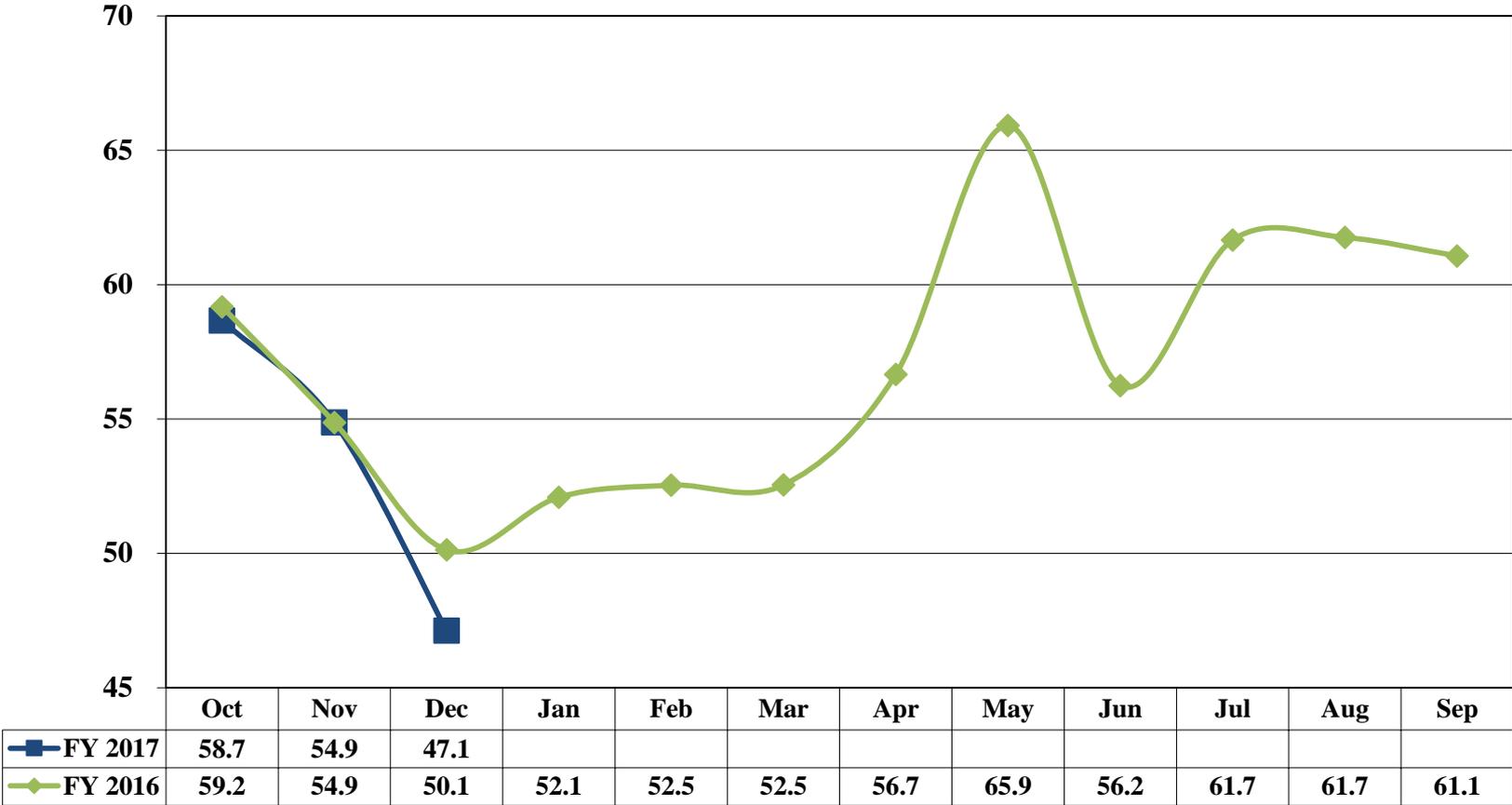
Net AR compared to 60 Days Subsequent Cash Receipts



Accounts Receivable - Net



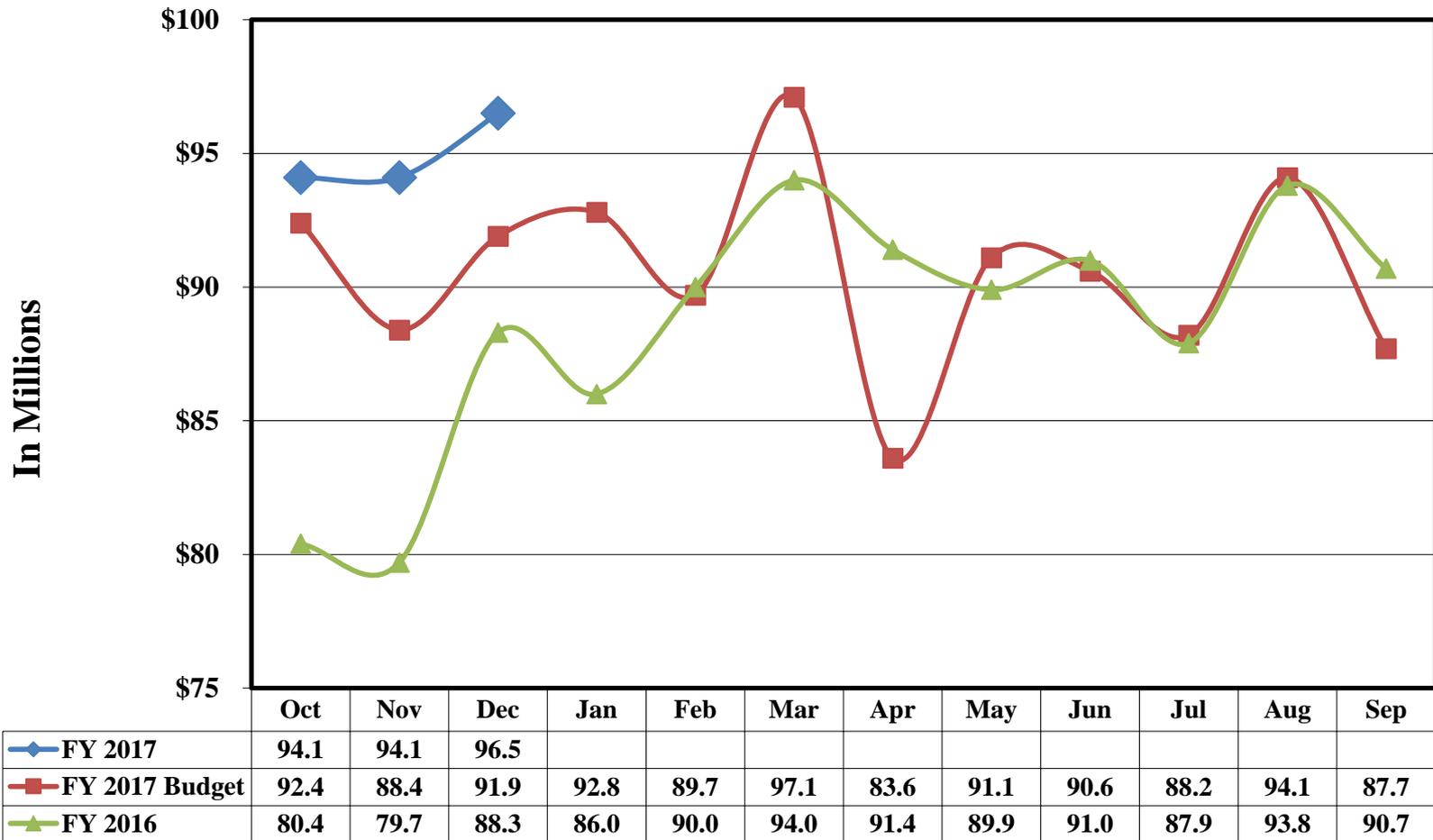
Net Days in Accounts Receivable



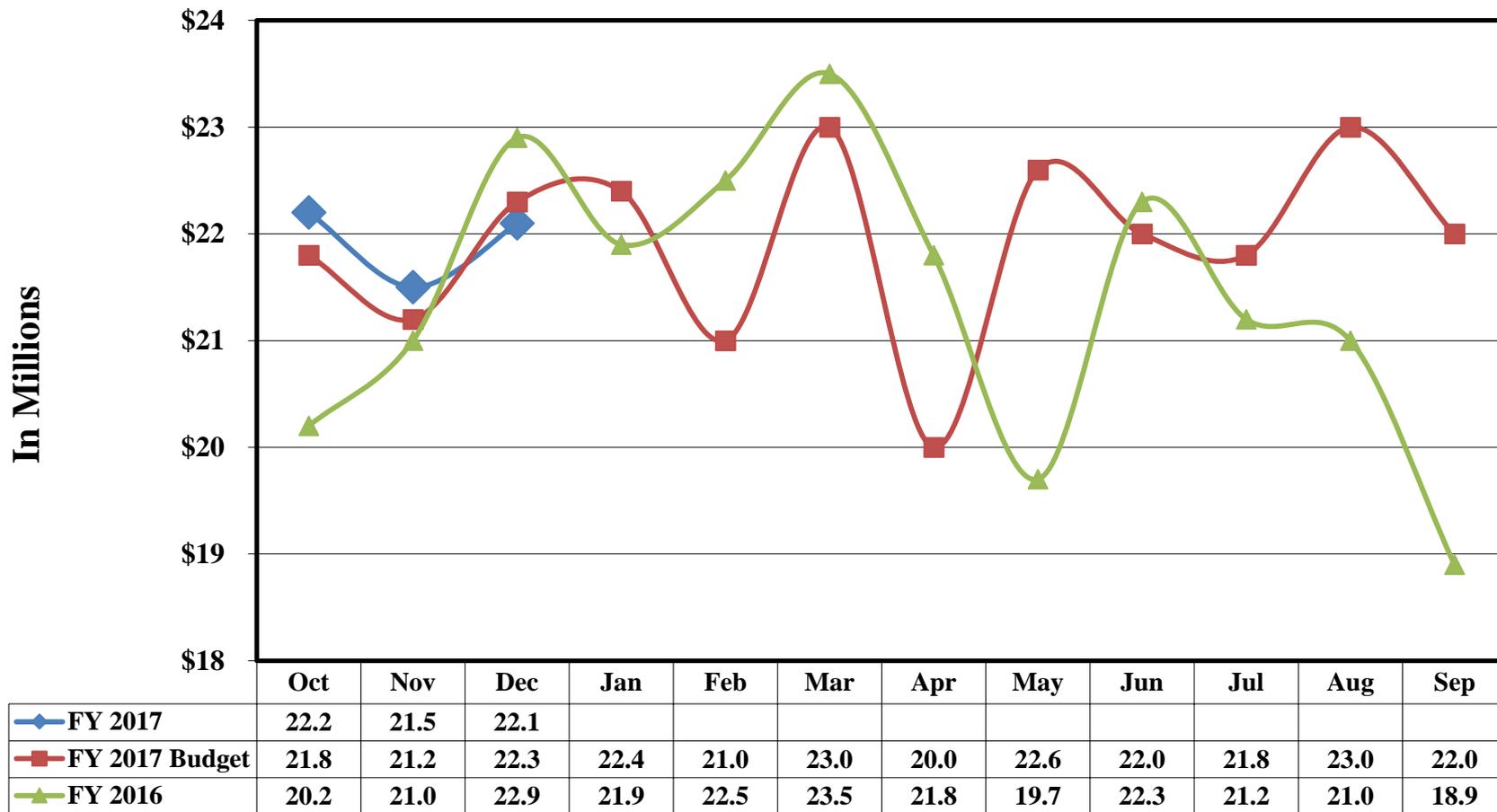
Revenues & Revenue Deductions



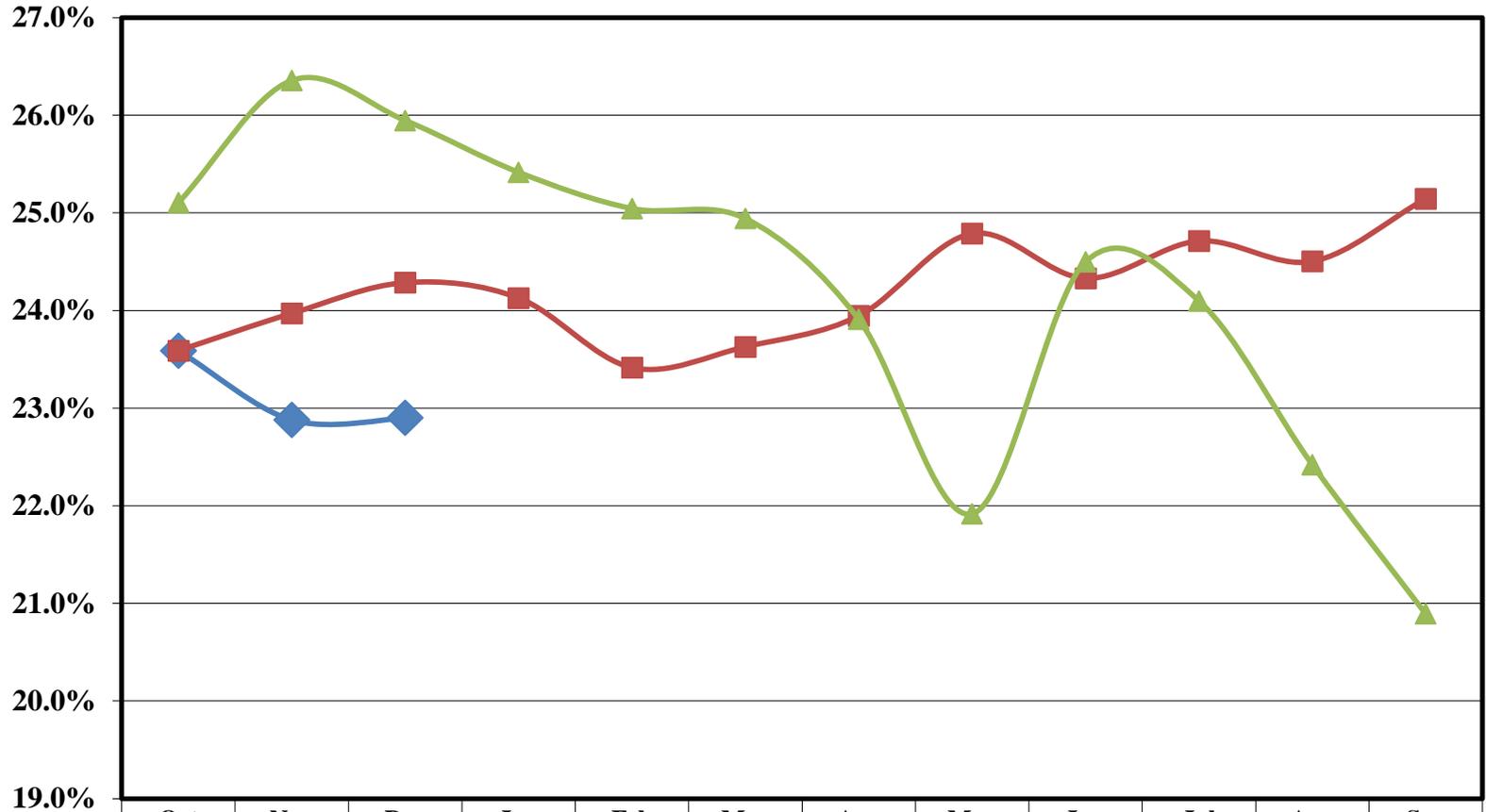
Total Patient Revenues (Blended)



Net Patient Revenues (Blended)



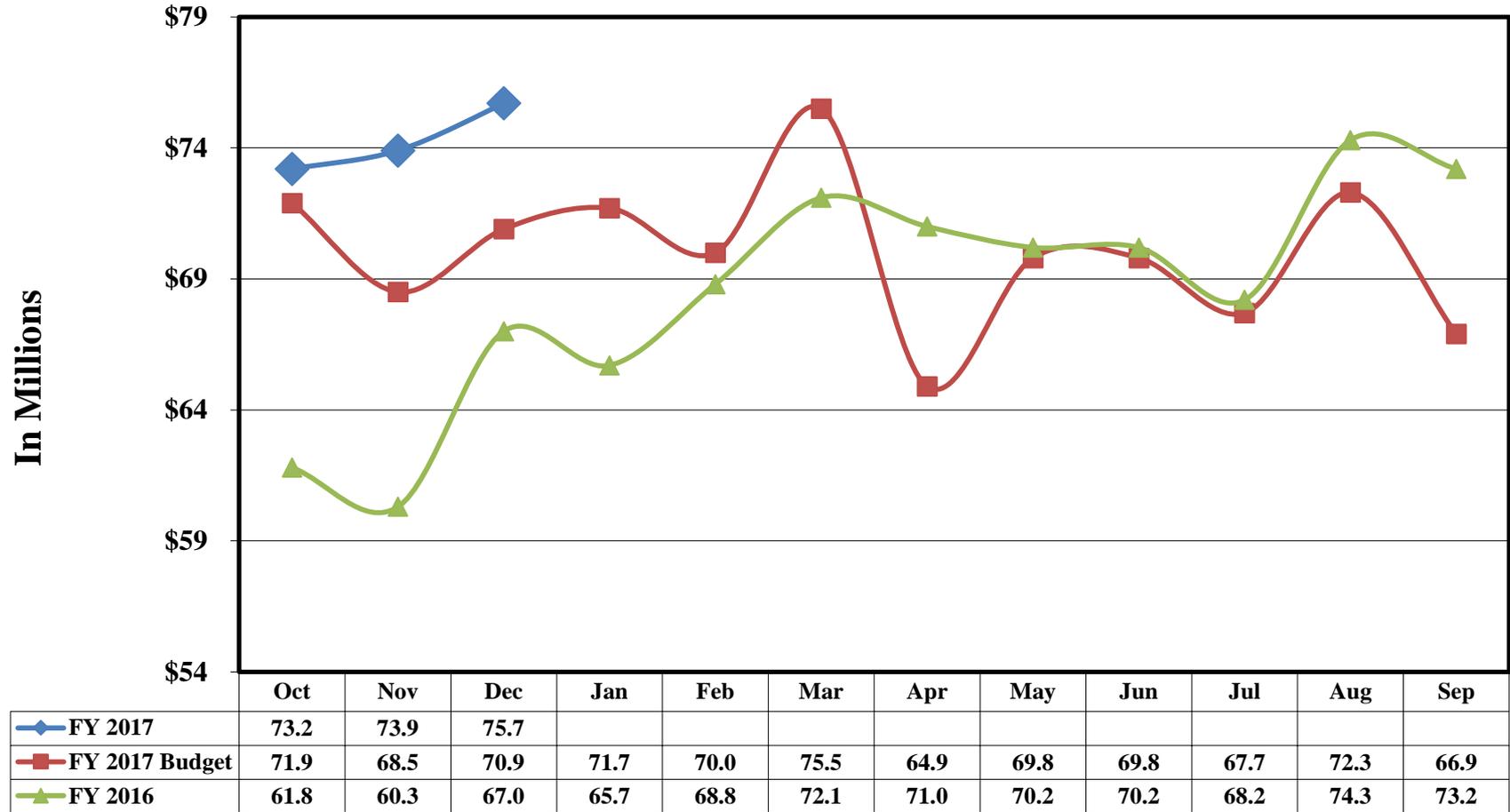
Net Patient Revenue as a Percent of Gross Charges (Blended)



◆ FY 2017	23.6%	22.9%	22.9%									
■ FY 2017 Budget	23.6%	24.0%	24.3%	24.1%	23.4%	23.6%	23.9%	24.8%	24.3%	24.7%	24.5%	25.1%
▲ FY 2016	25.1%	26.4%	25.9%	25.4%	25.0%	24.9%	23.9%	21.9%	24.5%	24.1%	22.4%	20.9%

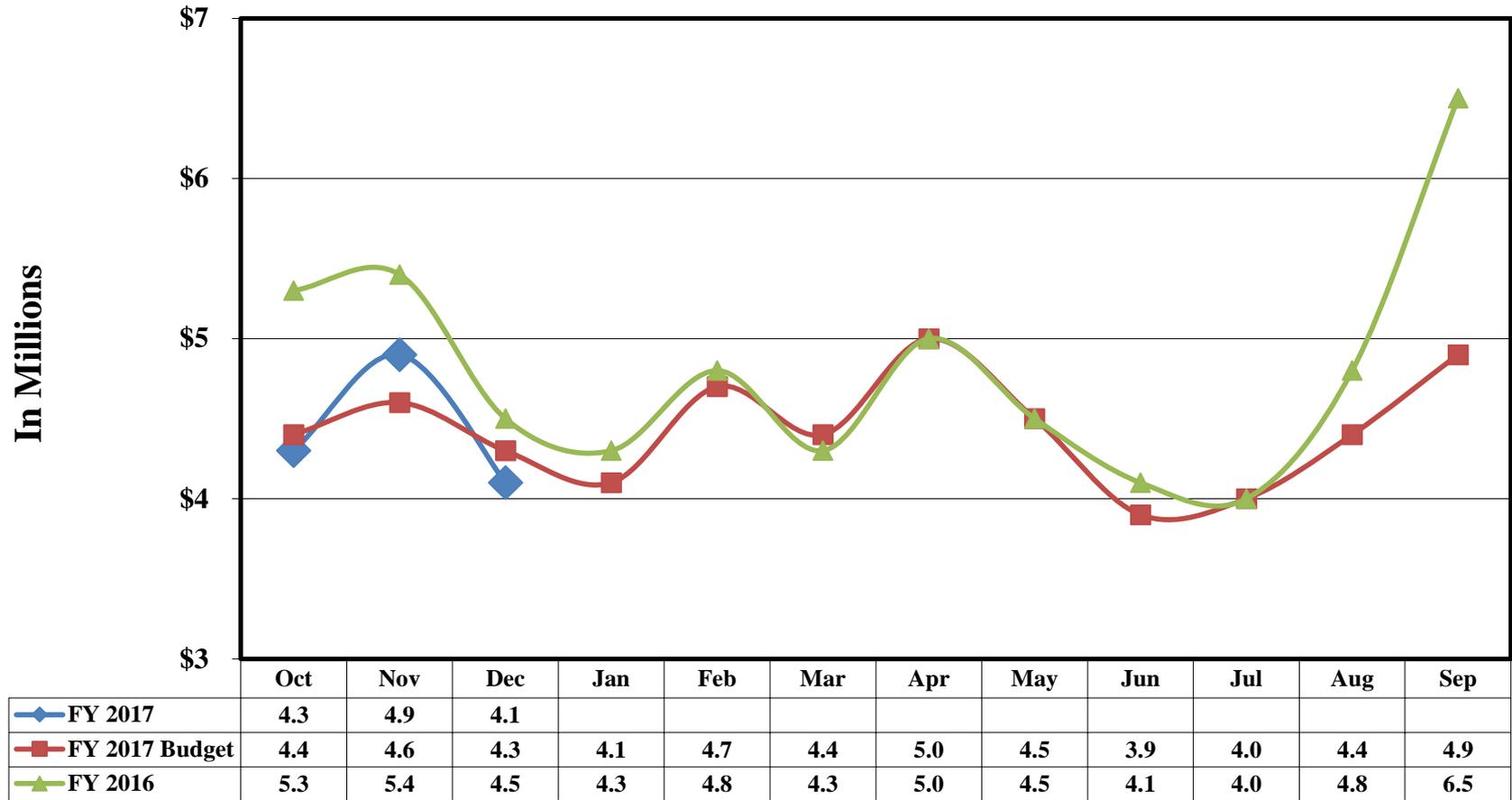
Revenue Deductions

(Blended)

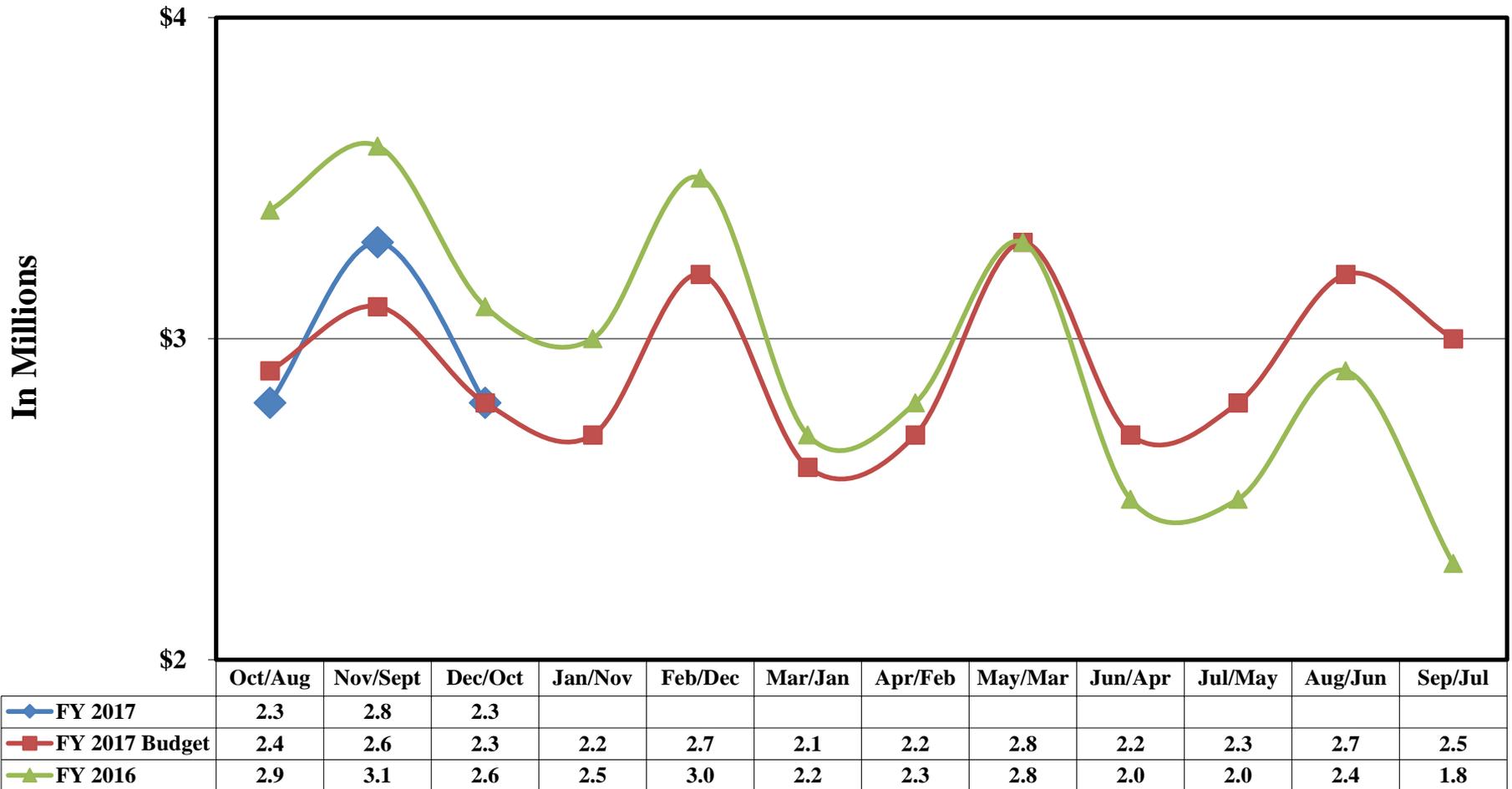


Other Revenue - Blended

Including Tax Receipts, Interest & Other Operating Income



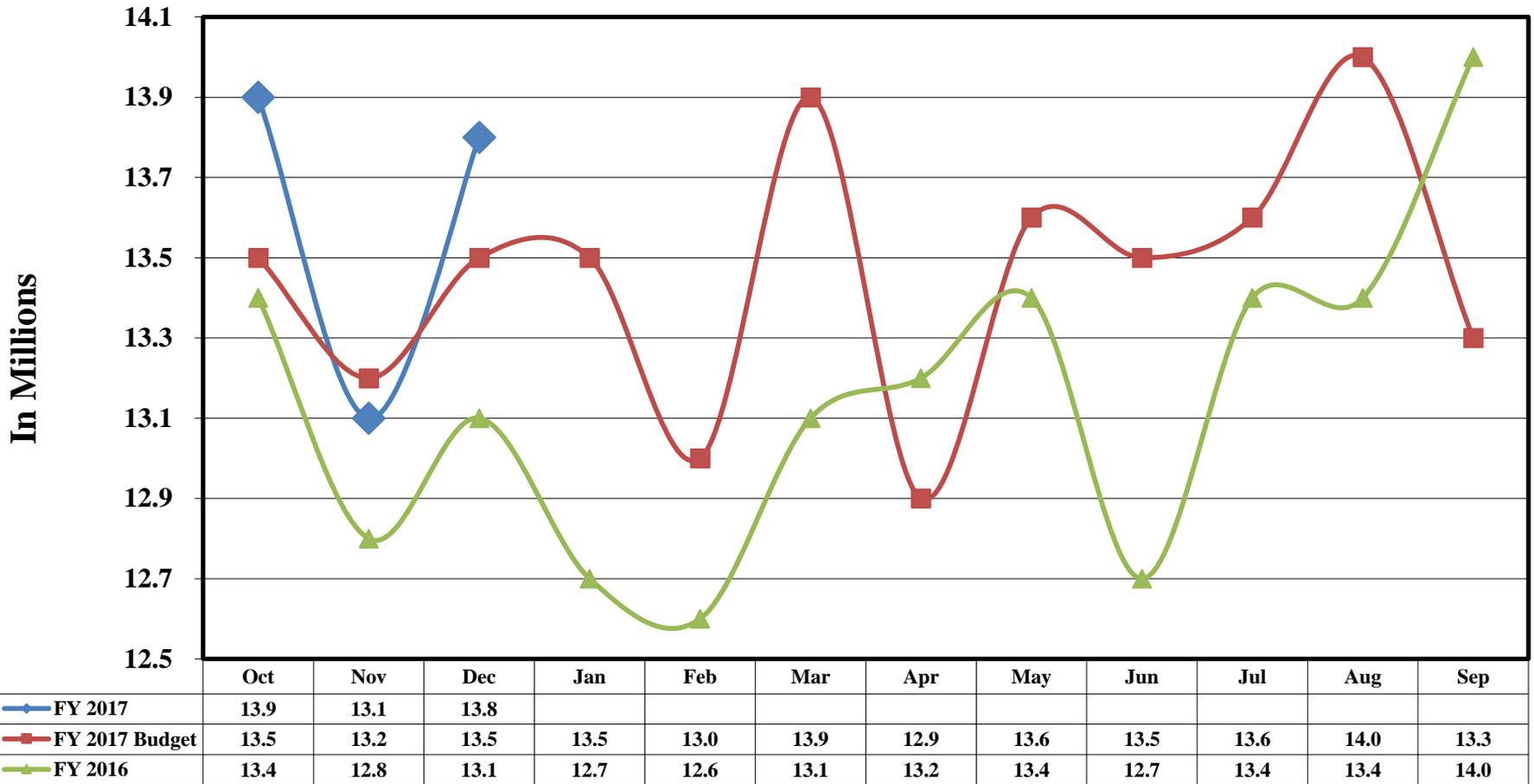
Sales Tax Receipts



Operating Expenses

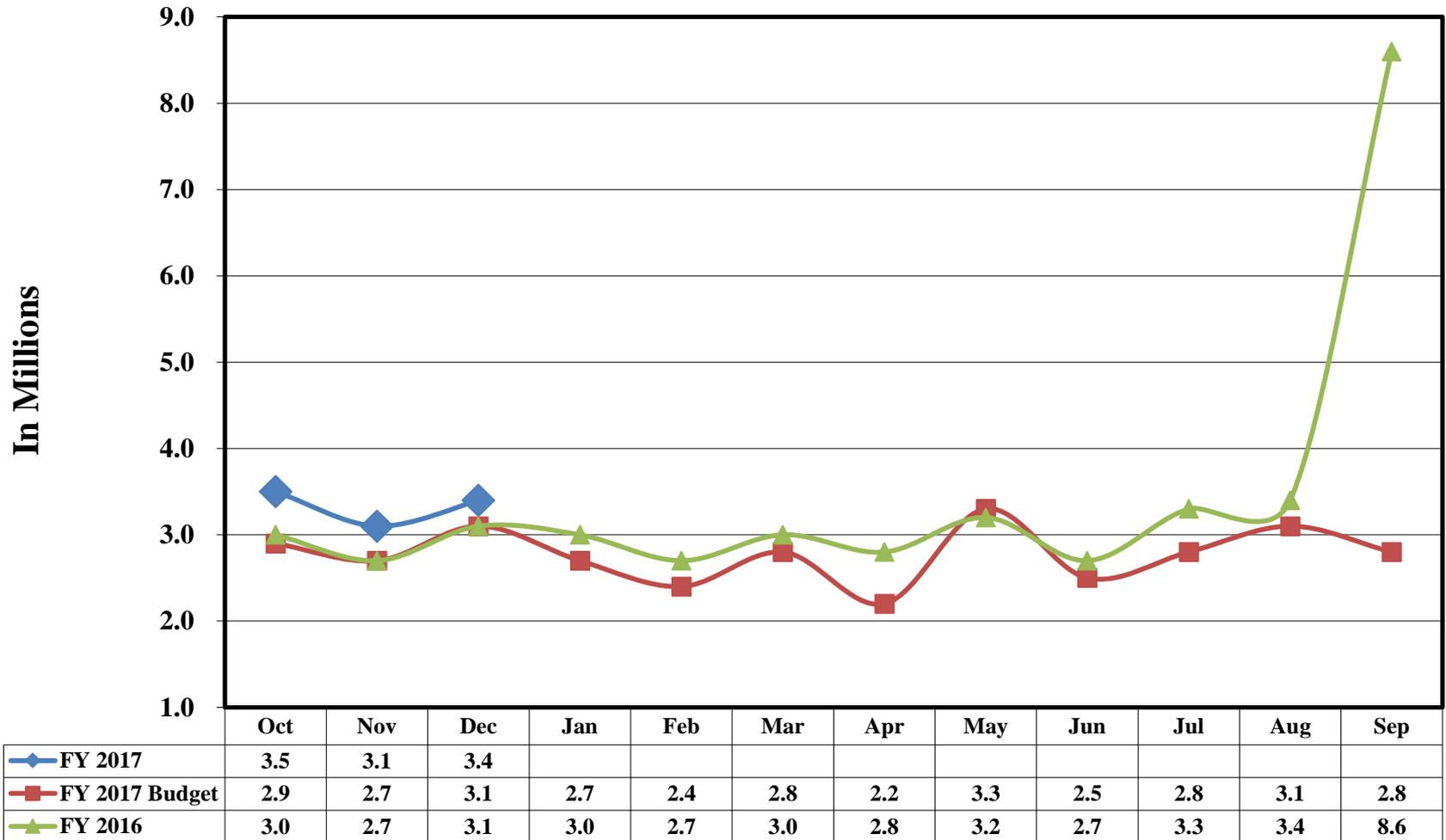


Salaries, Wages & Contract Labor (Blended)



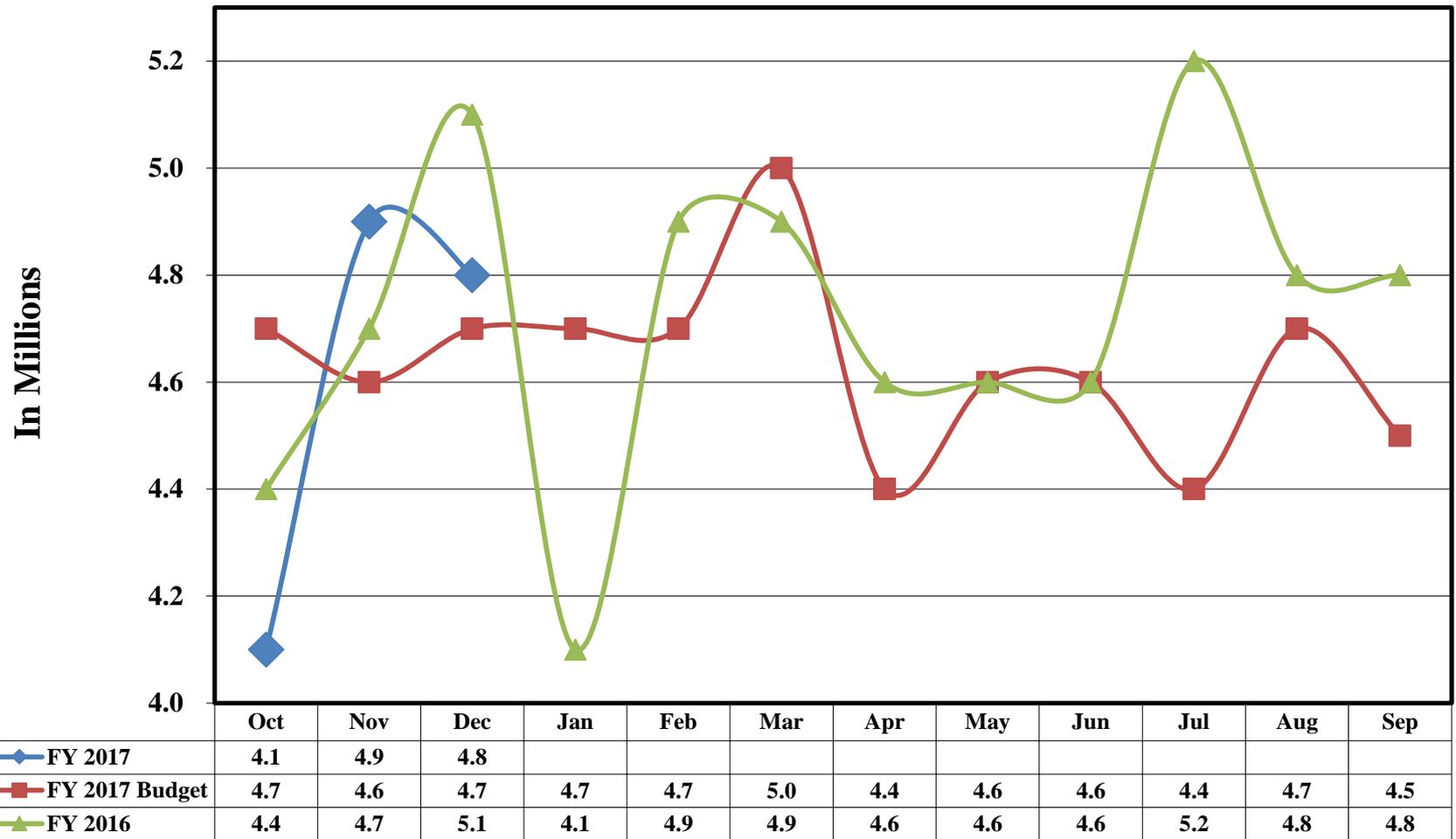
Employee Benefit Expense

(Blended)



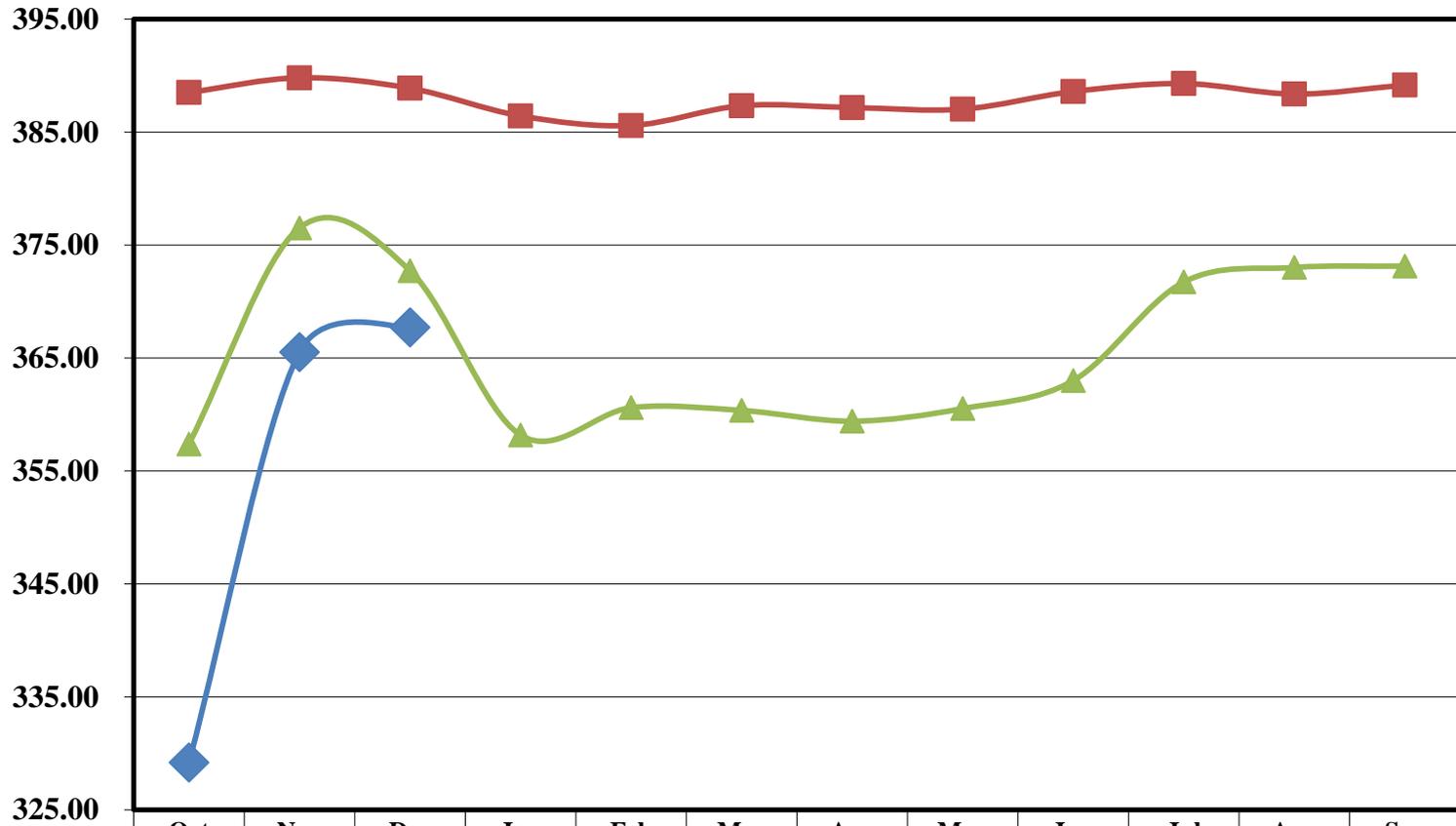
Supply Expense

(Blended)



Supply Expense per APD - Blended

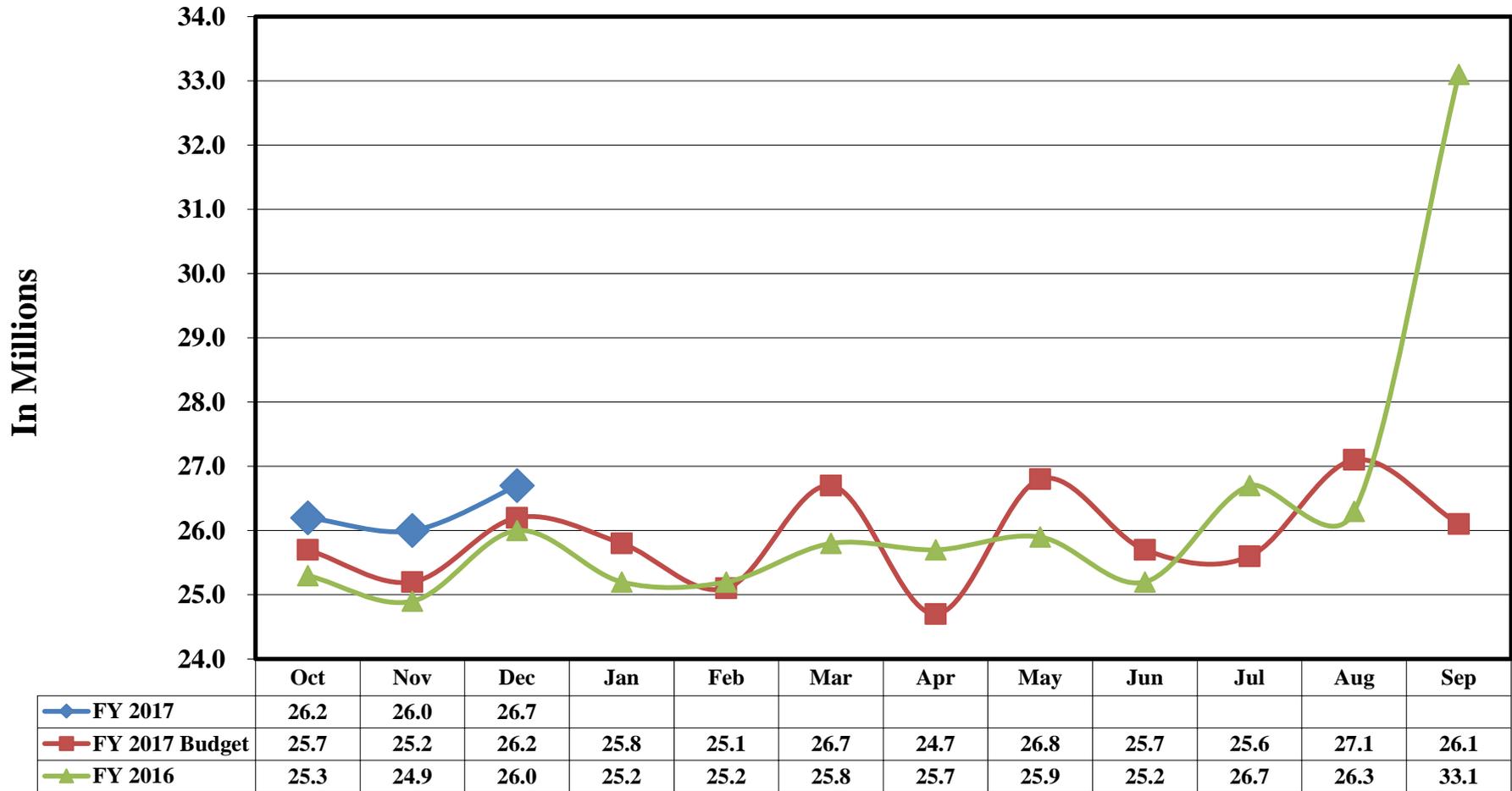
Year to Date



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	329.20	365.54	367.72									
FY 2017 Budget	388.52	389.82	388.89	386.44	385.60	387.34	387.18	387.04	388.60	389.31	388.38	389.17
FY 2016	357.39	376.52	372.74	358.19	360.61	360.37	359.41	360.53	363.01	371.74	373.02	373.15

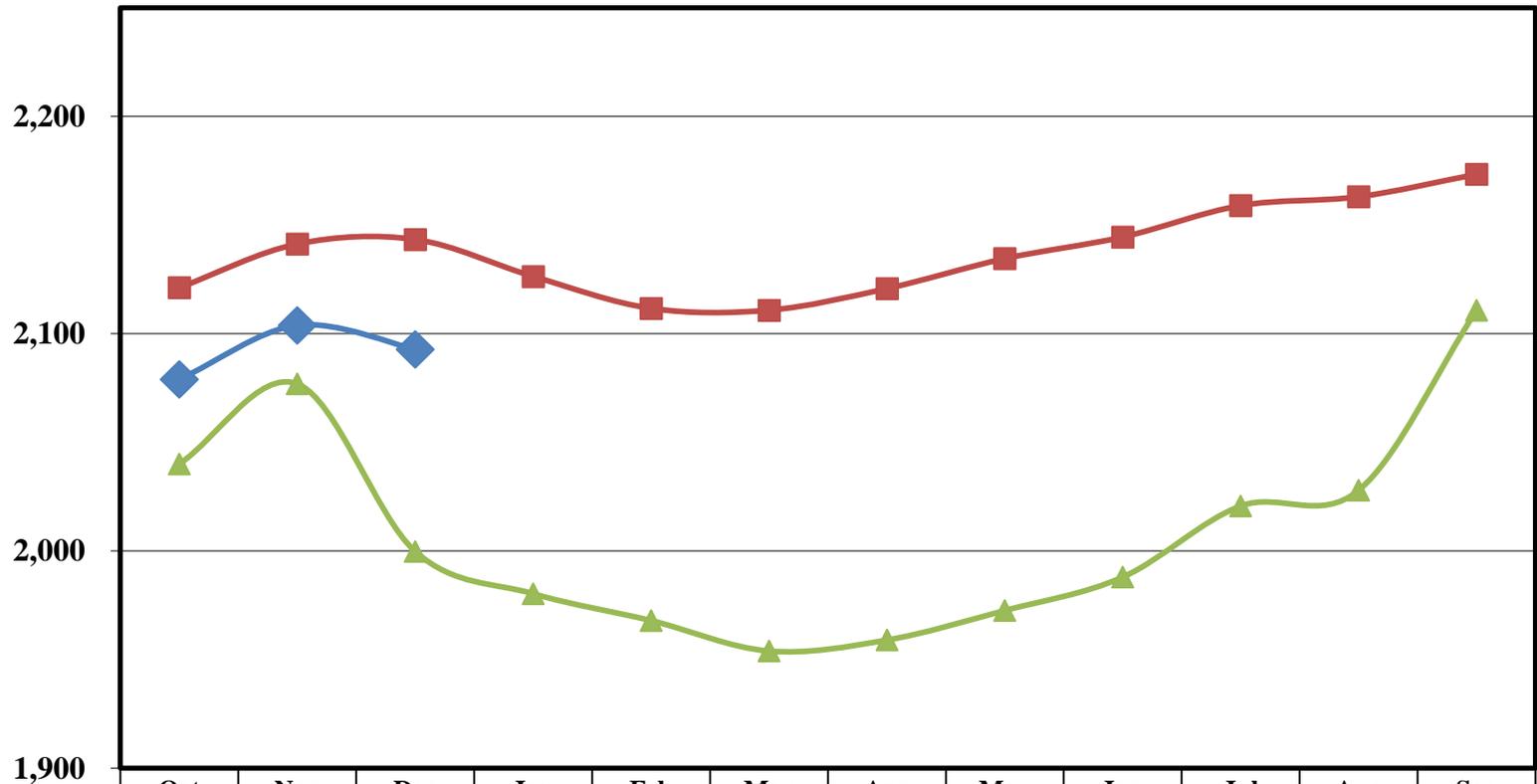
Total Operating Expense

(Blended)



Total Operating Expense per APD - Blended

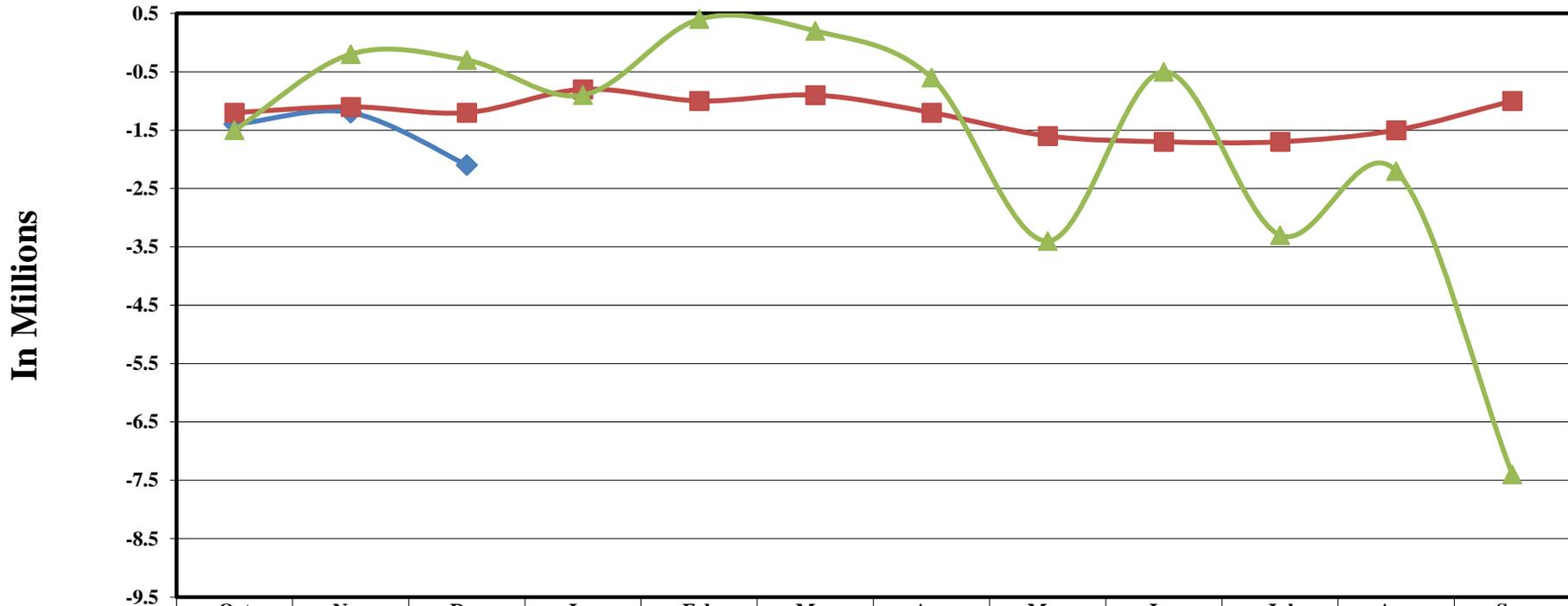
Year to Date



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	2,079	2,104	2,093									
FY 2017 Budget	2,121	2,141	2,143	2,126	2,112	2,111	2,121	2,135	2,145	2,159	2,163	2,173
FY 2016	2,040	2,077	2,000	1,980	1,968	1,954	1,959	1,973	1,988	2,021	2,028	2,111

Excess of Revenue over Expense – Blended Operations

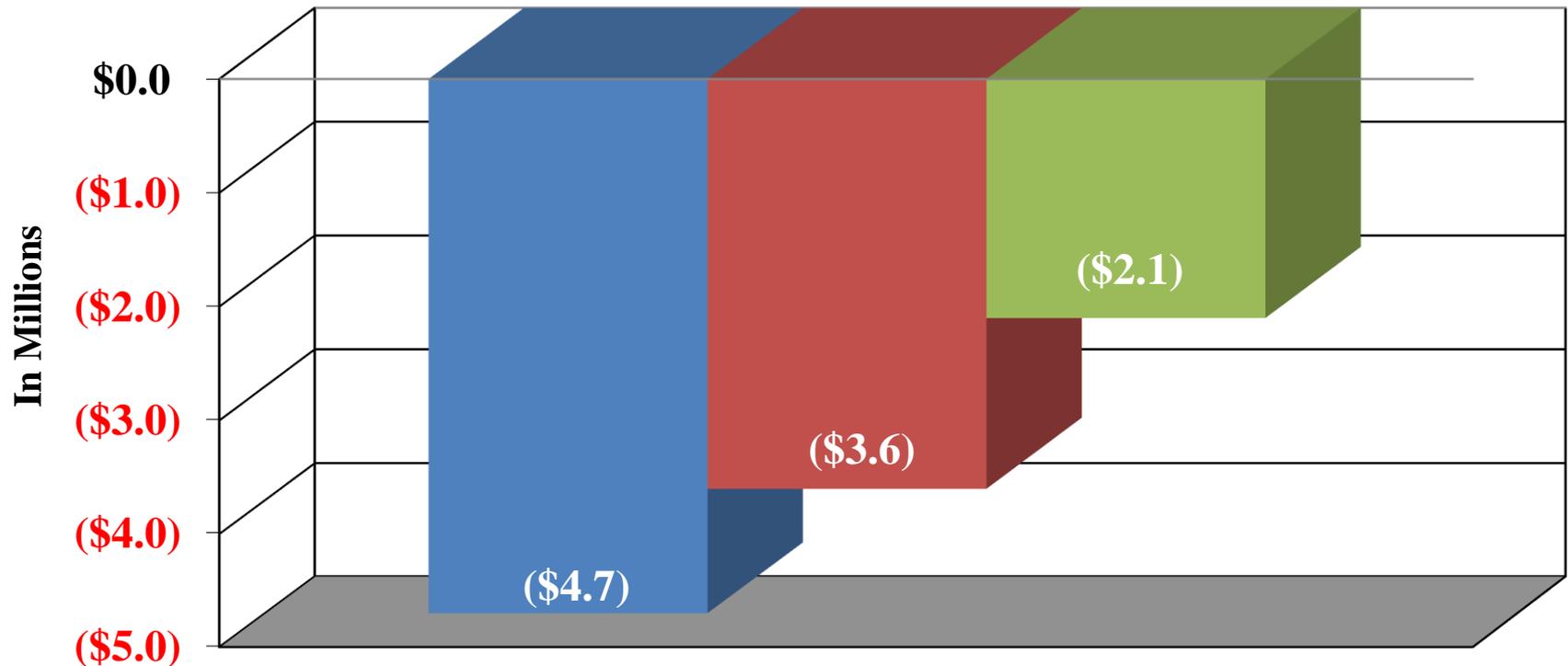
Before Investment Activity



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	(1.4)	(1.2)	(2.1)									
■ FY 2017 Budget	(1.2)	(1.1)	(1.2)	(0.8)	(1.0)	(0.9)	(1.2)	(1.6)	(1.7)	(1.7)	(1.5)	(1.0)
▲ FY 2016	(1.5)	(0.2)	(0.3)	(0.9)	0.4	0.2	(0.6)	(3.4)	(0.5)	(3.3)	(2.2)	(7.4)

Excess of Revenue over Expense – Blended Operations

Before Investment Activity – Year to Date



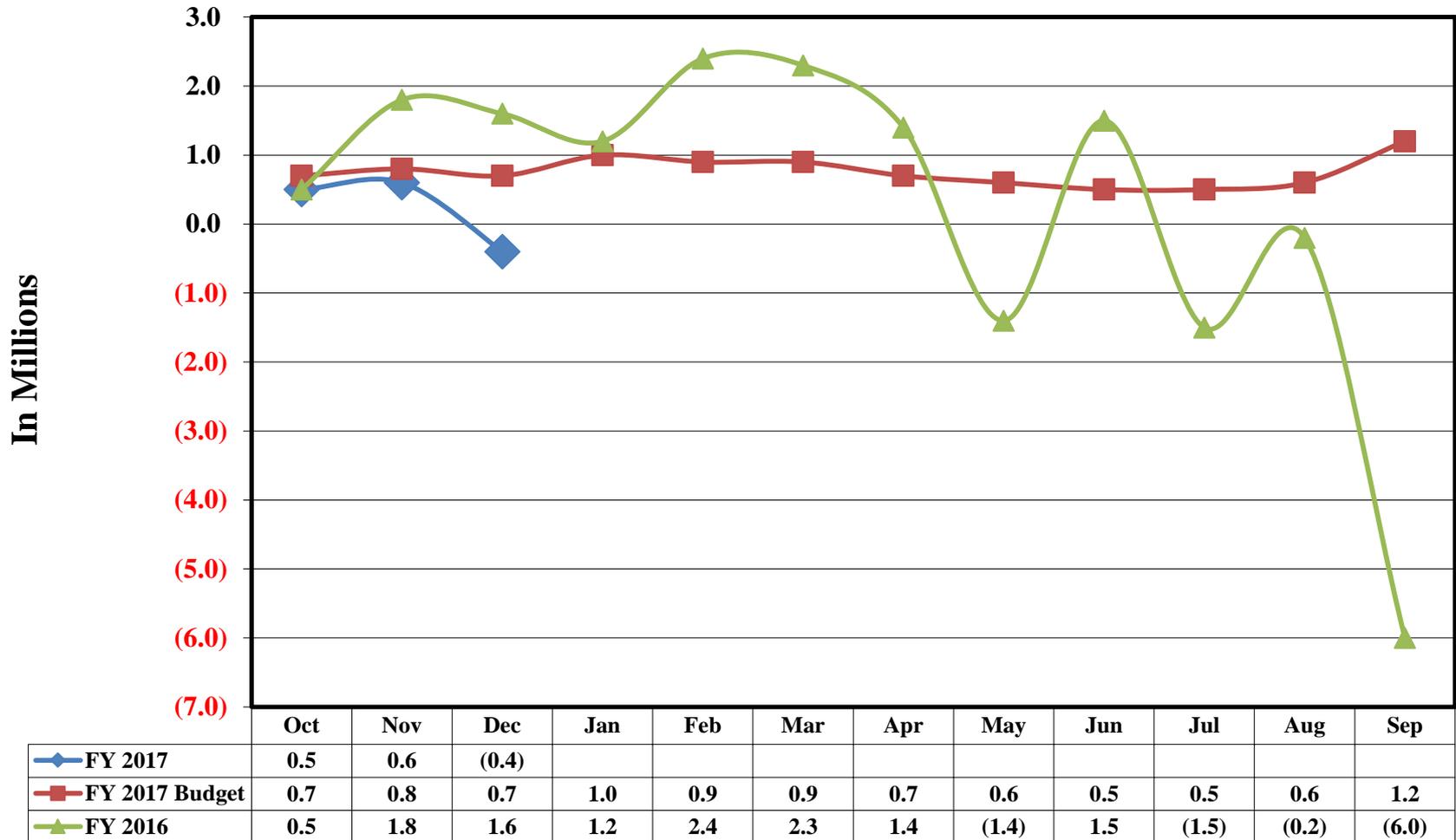
■ FY 2017

■ FY 2017 Budget

■ FY 2016

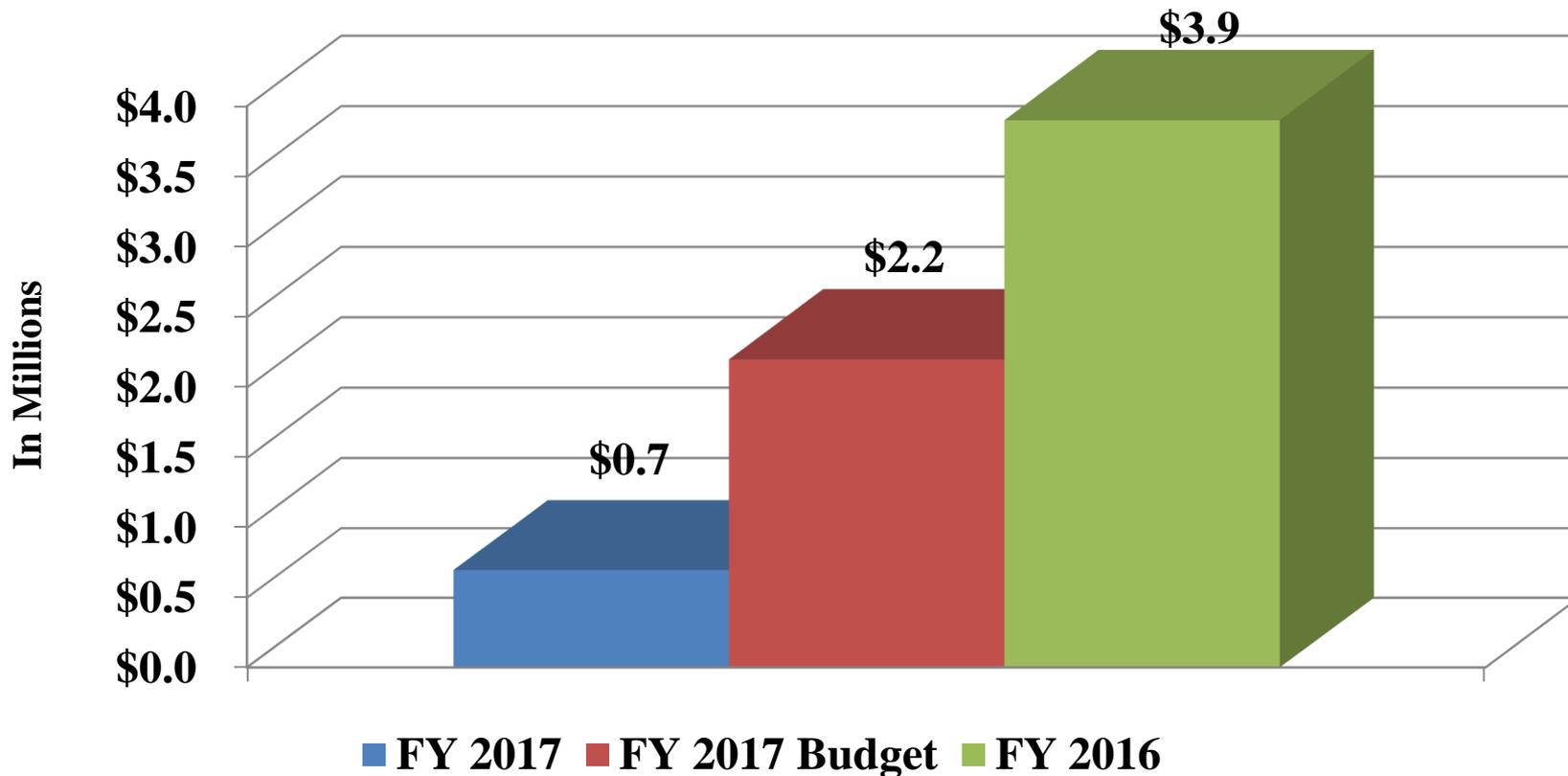
Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations



Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations – Year to Date







February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
*Barry, Floyd MD	Pediatrics	Pediatrics / Hospitalist	Covenant Medical Group	02/14/2017 to 01/31/2018
*Carter, Bonnie MD	Family Medicine	Family Medicine	MCH ProCare	02/14/2017 to 01/31/2018
*Glass, Darren MD	Surgery	General Surgery	Odessa Surgical Services	02/14/2017 to 01/31/2018
*Gutierrez, Jennifer MD	Radiology	Teleradiology	VRAD	02/14/2017 to 01/31/2019
Hoang, Vivian MD	Medicine	Intraoperative Neuromonitoring	Real Time Neuromonitoring Associates	02/14/2017 to 01/31/2019
Hyson, Morton MD	Medicine	Intraoperative Neuromonitoring	Private	02/14/2017 to 01/31/2019
*Oner, Banu MD	Radiology	Teleradiology	VRAD	02/14/2017 to 01/31/2019
*Reynolds, Lizabeth MD	Radiology	Teleradiology	VRAD	02/14/2017 to 01/31/2019
Steinberg, Lon MD	Medicine	Intraoperative Neuromonitoring	Real Time Neuromonitoring Associates	02/14/2017 to 01/31/2019
Zafar, Muhammad MD	Medicine	Psychiatry	Texas Tech University HSC	02/14/2017 to 01/31/2018

Allied Health:

Applicant	Depart.	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
LaVallee, Dayna PA	OB / GYN	Physician Assistant	Private	Dr. Ghassan Fanous	02/14/2017 to 01/31/2019
*Siwald, Lauren PA	Surgery	Physician Assistant	EmCare	Dr. Paul Merkle	02/14/2017 to 01/31/2019

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes in Privileges	Dates
Alabd Alrazzak, Baraa MD	Pediatrics	Associate to Active	Pediatrics	Covenant Medical		03/01/2017 – 02/28/2019
Atolagbe, Adebayo MD	Pediatrics	Associate to Active	Pediatrics	Covenant Medical	Delete: Bladder Catherization; Endotracheal Intubation	04/01/2017 – 03/31/2019
Bronstein, Yulia MD	Radiology	Telemedicine	Teleradiology	VRAD		04/01/2017 – 03/31/2019
*Davis, Steven MD	Radiology	Telemedicine	Teleradiology	VRAD		02/01/2017 – 01/31/2019
Giyani, Ravi MD	Radiology	Telemedicine	Teleradiology	VRAD		04/01/2017 – 03/31/2019
Hahn, Joseph MD	Surgery	Associate	Orthopedic Surgery	Acute Surgical		03/01/2017 – 02/28/2018
Meda, Srikala MD	Medicine	Associate	Internal Medicine	MCH ProCare		04/01/2017 – 03/31/2018
Peterson, Wylan MD	Surgery	Associate to Active	General Surgery	Acute Surgical		03/01/2017 – 02/28/2019
Rex, David MD	Radiology	Telemedicine	Teleradiology	VRAD		03/01/2017 – 02/28/2019
Sonken, Ronald MD	Radiology	Telemedicine	Teleradiology	VRAD		04/01/2017 – 03/31/2019
Vyas, Dinesh MD	Surgery	Associate	General Surgery	Texas Tech		03/01/2017 – 02/28/2018

Allied Health Professionals:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Baquirin, Nancy NP	Family Medicine	Nurse Practitioner	MCH ProCare	Dr. Santiago Giraldo	04/01/2017 – 03/31/2019
Cox, Joseph Aaron FNP	Emergency Medicine	Nurse Practitioner	BEPO	Dr. Gregory Shipkey	04/01/2017 – 03/31/2019
Dillard, Steven PA	Emergency Medicine	Physician Assistant	BEPO	Dr. Gregory Shipkey	04/01/2017 – 03/31/2019
Grimes, Jennifer NP	Surgery	Nurse Practitioner	Acute Surgical	Dr. Lieser, Dr. Halpert, Dr. Burman, Dr. Daniel, Dr. Grove, Dr. Buitrago	04/01/2017 – 03/31/2019
Hafiz, Tanvir PA	Family Medicine	Physician Assistant	MCH ProCare	Dr. Getnet Aberra	03/01/2017 – 02/28/2019
Horton, James CRNA	Anesthesia	CRNA	MCH ProCare	Dr. Gillala; Dr. Tang, Dr. Batch, Dr. Bryan, Dr. Munnell; Dr. Young	04/01/2017 – 03/31/2019
Islam, Moinul PA	Family Medicine	Physician Assistant	MCH ProCare	Dr. Jorge Alamo	04/01/2017 – 03/31/2019
King (Luciano), Danielle PA	Cardiology	Physician Assistant	MCH ProCare	Dr. Angirekula ; Dr. Boccalandro; Dr. Amaram; Dr. Patel	03/01/2017 – 02/28/2019
Marquez, Elias FNP	Family Medicine	Nurse Practitioner	MCH ProCare	Dr. Getnet Aberra	03/01/2017 – 02/28/2019
Notley, Kayla FNP	Surgery	Nurse Practitioner	MCH ProCare	Dr. Vijay Borra	04/01/2017 – 03/31/2019

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
 Executive Committee Chair
 /TL



February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:
 Change in Clinical Privileges

Statement of Pertinent Facts:
 The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Burman, Sudeep DO	Surgery	Trauma Privilege Form
Anderson, Joy MD	OB/GYN	Revised OB/GYN Privilege Form
Brown, Elisa MD	OB/GYN	Revised OB/GYN Privilege Form
Chavez, Antonio DO	OB/GYN	Revised OB/GYN Privilege Form
Garcia, Avelino MD	OB/GYN	Revised OB/GYN Privilege Form
Hampton, Raymond MD	OB/GYN	Revised OB/GYN Privilege Form
Harris, Norman MD	OB/GYN	Revised OB/GYN Privilege Form
Kelly, Randall MD	OB/GYN	Revised OB/GYN Privilege Form
Libson, David MD	OB/GYN	Revised OB/GYN Privilege Form
Lively, Charles MD	OB/GYN	Revised OB/GYN Privilege Form
Maher, James MD	OB/GYN	Revised OB/GYN Privilege Form
Makii, Michael MD	OB/GYN	Revised OB/GYN Privilege Form
Martinez, Raymond MD	OB/GYN	Revised OB/GYN Privilege Form
McQuillin, Pamela MD	OB/GYN	Revised OB/GYN Privilege Form
Moore, Lee MD	OB/GYN	Revised OB/GYN Privilege Form
Murphy, Krystal MD	OB/GYN	Revised OB/GYN Privilege Form



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Depart.	Effective Date	Action
Anderson, Susan CRNA	Allied Health Professional	Anesthesia	03/31/2017	Lapse of Privileges
Arora, Suthep MD	Active	Medicine	12/01/2017	Resigned
Barnard, Life MD	Active	Family Medicine	12/12/2016	Retired
Bowman, Erin MD	Telemedicine	Radiology	11/17/2016	Resigned
Carpenter, Melanie Gordon Sheets Ph.D.	Psychiatry	Medicine	11/14/2016	Resigned
Cheema, Zulfiqar MD	Associate	Surgery	12/02/2016	Resigned
Cox, David CRNA	Allied Health Professional	Anesthesia	12/12/2016	Resigned
Dunavan, Kacee FNP	Allied Health Professional	Medicine	10/24/2016	Resigned
Elam, Gary MD	Active	Surgery	12/12/2016	Retired
Garcia, Hector MD	Associate	Pediatrics	01/09/2017	Resigned
Ice, Amy CRNA	Allied Health Professional	Anesthesia	12/30/2016	Resigned
Keliddari, Farhad MD	Telemedicine	Radiology	11/16/2016	Resigned
Lukose, Biju MD	Associate	Surgery	02/28/2017	Lapse of Privileges
Mercer (Neal), Holly PA	Allied Health Professional	Surgery	01/03/2017	Resigned
Smith, Corey CRNA	Allied Health Professional	Anesthesia	12/21/2016	Resigned
Walsh, Karen FNP	Allied Health Professional	Pediatrics	12/12/2016	Retired
Weatherly, Dick CRNA	Allied Health Professional	Anesthesia	12/12/2016	Retired
Wheeler, Barbara CRNA	Allied Health Professional	Anesthesia	11/17/2016	Resigned
Cox, Jefferson MD	Active	Radiology	01/02/2017	Deceased



Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Changes:

Staff Member	Department	Category
Alabd Alrazzak, Baraa MD	Pediatrics	Associate to Active
Atolagbe, Adebayo MD	Pediatrics	Associate to Active
Peterson, Wylan MD	Surgery	Associate to Active
Alabd-Alrazzak, Barra MD	Pediatrics	Removal of Provisional Status
Aderinboye, Omolara MD	Pediatrics	Removal of Provisional Status
Gonzalez-Mendoza, Yarines, APR	Medicine	Removal of Provisional Status
Wolinsky, Joel MD	Medicine	Extension of Provisional Status 1 year
Baumgardner, Samuel PA	Surgery	Extension of Provisional Status 1 year
Vyas, Dinesh MD	Surgery	Extension of Provisional Status 1 year
York ,Carolina PA	Surgery	Extension of Provisional Status 1 year
Hahn, Joseph MD	Surgery	Removal of Provisional Status
Gallinghouse, Gerald J. Jr, MD	Cardiology	Removal of Provisional Status

Change to Credentialing Date:

Staff Member	Department	Dates
Brown, Justin DPM	Surgery	02/01/2017 – 01/31/2019

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



February 14, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Bylaws/ Policies / Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Continuing Medical Education (CME) 2016 Annual Report
- Institutional Review Board (IRB) 2016 Annual Report

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL

CONTINUING MEDICAL EDUCATION (CME) Annual Report for 2016

January 10, 2017

The following report was prepared for the CME Chair, Dr. Sepulveda, as an annual review of the summary of cme activities / events for the year of 2016.

CME Mission Statement: reviewed and approved without changes on 01/19/2016.

CME Activities for 2016 a substantial increase from the previous year:

Trauma Conferences: RSS – 12 monthly sessions	94.5 Credits Issued
Pending Renewal Series Approval for 2017	
Pending Annual Program Evaluation for 2016	
Tumor Board Conference: RSS – 24 Bi-weekly sessions	266 Credits Issued
Completed Renewal Series Approval for 2017	
Completed Annual Program Evaluation for 2016	
07/12/16 – “Hepatitis C: A Curable Disease” Dr. Apurva Modi	11 Credits Issued
07/22/16 – “West Texas Rural Trauma Conference” All Day Conference/Joint Sponsorship/multiple Speakers	9 Credits Issued
09/29/16 – “Physician Leadership Development Institute (PLDI)” cme & ethics / Dr. Steven Berkowitz	9 Credits Issued
10/21/16 – “The Future of Hospitalist Management Practices in the New Era of Health Reform” Dr. David Yu	11 Credits Issued
11/28/16 – “2016 Clinical Cancer Education” Dr. Charles Burns	4 Credits Issued
12/01/16 - “MACRA” David Wofford / Annual Ethics CME	93 Credits Issued
Total for the Year =	497.5 Credits Issued

Goals for 2017:

To continue in process of proactive initiation of cme activities for accreditation standards in the various departments throughout the hospital.

CC: Augusto Sepulveda, MD CMO / CMIO
 Tina A Leal, MSS Director



Institutional Review Board
 500 W. 4th Street
 Odessa, TX 79761
 Office: (432) 640-1116
 Fax: (432) 640-1057

“Investigators should not have the sole responsibility for determining whether research involving human subjects fulfills ethical standards. Others who are independent of the research must share in the responsibility”

National Commission for the
 Protection of Human Subjects of
 Biomedical and Behavioral Research
 – 1974

**2016 Institutional Review Board
 ANNUAL REPORT
 To the
 Ector County Hospital District Board**

2016 IRB ANNUAL REPORT

I. Policy Statement

The Institutional Review Board (IRB) shall (1) approve or disapprove biomedical research, investigational studies and clinical trials involving human subjects; (2) conduct periodic reviews of such research, studies and trials; and (3) provide this policy for the protection of the rights and welfare of such human subjects. Concern for the interests of the subjects must prevail over the interests of science and society.

II. 2016 Study Activity

a. New Approved studies	8
b. Denied	0
c. Closed	2
d. Not Engaged	2
e. Suspended	0
f. Active studies.....	10
g. TTUHSC IRB studies involving MCHS patients / data.....	6

*Note: Full list of studies, as well as minutes of each convened meeting, are available upon request.

III. 2016 Changes

- a) In February, the **application for a new study was updated** to be more specific in the area of MCH resources. Detailed inclusions of which department, description of service being requested, limitations of service and Dept.’s authorizing signature for use of resources
- b) The **IRB Policy was reviewed with approval for additional verbiage** to include any research studies regarding the outlying clinics associated with the hospital as coming under the umbrella / supervision of the hospital’s IRB
- c) **Membership changes:**
 Resignations – Beverly Parsons; Francisco Guardado, MD; Rev. Jimmy Braswell
 New Appointments – Crystal Sanchez, MT; Vani Selvan, MD; Rev. Gian Villatoro

IV. 2017 Goals

- a) Increase committee membership
- b) Increase number of research studies

V. 2016 IRB Members

The IRB membership is limited to not less than (5) members and not more than (13) voting members. Members are appointed by the Administrator/CEO of the Ector County Hospital District and shall serve a term of four (4) years. The members shall have varying backgrounds to promote complete and adequate review of research activities. Members shall be sufficiently qualified through experience, expertise and diversity, including considerations of race, gender, cultural backgrounds, and sensitivity to such issues as community attitudes, so as to promote respect for the Board’s advice and counsel in safeguarding the rights and welfare of human subjects. In addition to possessing the professional competence necessary to review specific research activities, the IRB shall be able to ascertain the acceptability of proposed research in terms of Hospital commitments and policies, applicable law, and standards of professional conduct and practice. At least two (2) members shall be unaffiliated with the Ector County Hospital District and Medical Center Hospital and shall not be part of the immediate family of a person who is affiliated with the District or the Hospital.

Membership shall include the following:

- a. Community Representative(s)
- b. Pharmacist
- c. Hospital Administrator
- d. Physician(s)
- e. Member of Clergy
- f. Associate/Assistant Hospital Administrator
- g. Registered Nurse
- h. A person who is not a physician but whose primary concerns are in the scientific area.
- i. Attorney (advisory & non-voting member)

IRB 2016 Committee Members:

Boccalandro, Fernando	MD
Braswell, Jimmy	Reverend (resigned 10/11/16)
Burks, Kelli	Community Member
Dawson, Charlene	Pharmacy Dir./ RPh
Dingman, Barbara	Compliance Officer / Ex Officio
Javier Flores-Guardado	MD (resigned 8/17/16)
Griffin, Ron	JD
Leftwich, Kim	Nursing / DNP, RN
Mathews, Arun	MD,CMO / CIMO
Mocherla, Satish	MD, IRB Chair
Morin, Toni	Lab / MLT (ASCP), MBA
Oud, Lavi	MD
Palmer, James	Pharmacy / Pharm D
Sanchez, Crystal	MT (ASCP) (appointed 03/30/16)
Selvan, Vanti	MD (appointed 09/09/16)
Spellman, Craig	DO, PhD
Villatoro, Gian	Reverend (appointed 10/17/16)

ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT
ORDEN DE ELECCIÓN DE DIRECTORES DEL DISTRITO DEL HOSPITAL DEL CONDADO DE
ECTOR

An election is hereby ordered to be held on **May 6, 2017** for the purpose of electing directors for the Ector County Hospital District for Districts 1, 3, 5, and 7.

Se ordena una elección el 6 de mayo del 2017 con el propósito de elegir a los directores del distrito del hospital del condado de ector para los distritos 1, 3, 5, y 7.

Applications for a place on the ballot shall be filed by **February 17, 2017**.

Las solicitudes para un lugar en la boleta deben ser archivadas hacia el 17 de febrero del 2017.

Early voting by personal appearance will be conducted each weekday at **1010 East 8th Street** between the hours of 8:00 a.m. and 5:00 p.m. beginning on **April 24, 2017**, and ending on ***May 2, 2017**. (****May 1 and May 2, 2017 between 7:00 a.m. and 7:00 p.m.***)

*Las votaciones adelantadas en persona se llevara a cabo cada día de la semana en el 1010 al este de la calle ocho entre las horas de las 8:00 de la mañana a las 5:00 de la tarde a partir del 24 de abril del 2017 y termina el *2 de mayo del 2017. (*las horas de las 7:00 de la mañana a las 7:00 de la tarde a partir del 1 de mayo y 2 de mayo del 2017.)*

Applications for ballot by mail shall be mailed to:

Solicitudes de boletas por correo deben ser enviadas al:

Ector County Elections Office
Attn: Elizabeth Sertuche
1010 East 8th Street
Odessa, Texas 79761

Applications for ballots by mail must be received no later than the close of business on **May 6, 2017**.

Las solicitudes para boletas por correo deberán recibirse para el fin de las horas de negocio del 6 de mayo del 2017.

Tentative based on need related to contested districts - Polling locations for the Saturday, **May 6, 2017**, election will be open from 7:00 a.m. to 7:00 p.m. at the following locations:

Tentativa basada en necesidad relacionados con distritos disputados- Las ubicaciones de votación designadas abajo para la elección del sábado, 6 de mayo del 2017 estarán abiertas de las 7:00 de la mañana hasta las 7:00 de la noche.

**JOINT GENERAL ELECTION FOR THE
ECTOR COUNTY INDEPENDENT SCHOOL DISTRICT, ECTOR COUNTY
HOSPITAL DISTRICT AND ODESSA COLLEGE SCHOOL**

SATURDAY, MAY 06, 2017
ELECTION DAY VOTE CENTERS
7:00 A.M. – 7:00 P.M.

**(La Elección General Conjunta Para el Distrito Escolar Independiente del Condado de Ector,
el Distrito del Hospital del Condado de Ector y el Distrito del Colegio de Odessa**

Sábado, 6 de mayo del 2017
Centros de votación para el día de la elección
7:00 A.M. – 7:00 P.M

Polling Places	Address
Crossroads Fellowship Iglesia Crossroads	6901 Texas 191 Frontage Rd., Odessa, TX. 79762 6901 Texas 191 Frontal
Family Health Center Centro de Salud Familiar	840 W. Clements 840 al Oeste de la calle Clements
First Baptist Church Primera Iglesia Bautista	709 N. Lee St., Odessa, TX. 79761 709 Norte de la Avenida Lee
Gardendale Community Bldg. Edificio Comunitario de Gardendale	4226 E. Larkspur, Gardendale, TX. 79758 4226 Este de la calle Larkspur en Gardendale, TX
Goldsmith Community Center Edificio Comunitario de Goldsmith	301 Ave. H Goldsmith, TX 79741 301 Avenida H, Goldsmith, TX 79741
Lincoln Tower Casa de Retiro Lincoln Tower	311 W. 4th St., Odessa, TX. 79761 311 Oeste de la calle 4
MCH Primary Care-West Centro Medico MCH	6030 W University Blvd., Odessa TX 79764 6030 Oeste de la calle Universidad
Murry Fly Elementary Escuela Primaria Murry Fly	11688 W. Westview Dr., Odessa, TX. 79764 11688 Oeste de la calle Westview
Northside Senior Center Centro de Ancianos Northside	1225 N. Adams Ave., Odessa, TX. 79761 1225 Norte Avenida Adams
Odessa Christian Faith Center 180 Youth Bldg. Iglesia Odessa Christian Faith Center (Edificio 180)	8828 Andrews Hwy., Odessa, TX. 79762 8828 Carretera Andrews
Odessa College Sports Center Centro de Deportes Del Colegio de Odessa	201 W. University Blvd., Odessa, TX. 79764 201 Oeste de la calle Universidad
Pleasant Farms Community Bldg. Edificio Comunitario Pleasant Farms	4455 West Apple St., Odessa, TX. 4455 Oeste de la calle Apple

St. Elizabeth Catholic Church Iglesia Católica St. Elizabeth	7601 N. Grandview Ave., Odessa, TX 79765 7601 Norte de la calle Grandview
Westlake Hardware Tienda Ferretería Westlake	4652 E. University Blvd., Odessa, TX. 79761 4652 Este de la calle Universidad
Woodson Community Bldg. Edificio Comunitario Woodson	1010 E. Murphy St., Odessa, TX. 79761 1010 Este de la calle Murphy

Issued the 14 day of February, 2017.

Emitida este día 14 de febrero del 2017.

Judy Hayes

David Nelson, President/*Presidente*

Mary Lou Anderson

Mary Thompson

Richard Herrera

Virgil Trower

David Dunn