



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
June 6, 2017 – 5:30 p.m.  
Board Room**

**AGENDA (p. 1-2)**

- I. CALL TO ORDER.....** David Dunn, President
- II. INVOCATION .....** Chaplain Farrell Ard
- III. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM .....** David Dunn, p. 3
- IV. JUNE 2017 EMPLOYEES OF THE MONTH.....** William Webster
  - Clinical: Sandra Reyes, Respiratory Therapy Supervisor, Respiratory Care Department
  - Non-Clinical: Mary Helen Lopez, HPF Imaging Analyst, Health Information Management Department
  - Nurse of the Month: Bertha Gomez, RN, Wound Care Department
- V. REVIEW OF MINUTES .....** David Dunn
  - A. Regular Meeting – May 2, 2017.....**p. 4-13
  - B. Special ECHD Board Meeting – May 16, 2017.....**p, 14-16
  - C. ECHD Board Retreat – May 18-19, 2017.....**p. 17-21
- VI. EMERGENCY MANAGEMENT EDUCATION TO ECHD BOARD.....**Matt Collins
- VII. FINANCIAL REPORT FOR SEVEN MONTHS ENDED APRIL 30, 2017....**Jon Riggs, p. 22-85
- VIII. COMMITTEE REPORTS**
  - A. Joint Conference .....**Augusto Sepulveda, MD, p. 86-91
    - 1. Medical Staff or AHP Initial Appointment/Reappointment
    - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
    - 3. Change in Medical Staff or AHP Staff Status
    - 4. Change in Medical Staff or AHP Staff Category
    - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria
- IX. TTUHSC AT THE PERMIAN BASIN REPORT .....** Gary Ventolini, MD

**X. CHANGE ECHD BOARD OF DIRECTORS FINANCE COMMITTEE AND  
REGULAR MEETING DATE FROM AUGUST 1 TO AUGUST 8, 2017**.....David Dunn

**XI. ECHD BOARD OFFICER ELECTIONS/APPOINTMENT**.....David Dunn

- A. President**
- B. Vice President**
- C. Executive Committee Member**
- D. Secretary**

**XII. EXECUTIVE SESSION**

Meeting held in closed session as to (1) consultation with attorney regarding legal matters pursuant to Section 551.071 of the Texas Open Meetings Act; and, (2) Section 551.072 of the Texas Open Meetings Act to deliberate the purchase, exchange, lease or value of real properties, and (3) Section 551.085 of the Texas Open Meetings Act to deliberate pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital, hospital district, or nonprofit health maintenance organization.

**XIII. MCH PROCARE PROVIDER AGREEMENTS**.....Julian Beseril

**XIV. DISCUSSION REGARDING RETIREE HEALTHCARE BENEFITS**.....Don Hallmark

**XV. ADJOURNMENT**..... David Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Government Code of Texas, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
May 2, 2017**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

David Dunn, President  
Judy Hayes, Vice President  
Mary Lou Anderson  
David Nelson  
Mary Thompson  
Virgil Trower

**MEMBERS ABSENT:**

Richard Herrera

**OTHERS PRESENT:**

William Webster, President/Chief Executive Officer  
Jon Riggs, Senior Vice President/Chief Financial Officer  
Matt Collins, Vice President, Support Services  
Robbi Banks, Vice President, Human Resources  
Ron Griffin, Vice President/Chief Legal Counsel  
Chad Dunavan, Vice President/Chief Nursing Officer  
Dr. Arun Mathews, CMO/CMIO (Acute)  
Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory)  
Dr. Gregory Shipkey, Chief of Staff  
Dr. Gary Ventolini, Regional Dean, TTUHSC Permian Basin  
Various other interested members of the Media,  
Medical Staff, Employees, Retirees and Citizens

**I. CALL TO ORDER**

David Dunn, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Farrell Ard offered the invocation.

**III. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

David Nelson presented the Mission, Vision and Values of Medical Center Health System.

#### **IV. APRIL 2017 EMPLOYEES OF THE MONTH**

Mr. Webster introduced the May 2017 Employees of the Month as follows:

- Clinical: Jesus Dominguez, Service Coordinator, Cath Lab
- Non-Clinical: Susan Thornton, Community Relations Coordinator, Communications & Marketing
- Nurse of the Month: Amanda Molina, RN, 9-Central

#### **V. VOLUNTEER SERVICES RECOGNITION**

Patricia Garcia, Director of Volunteer Services, accompanied by Roz Shinn, representing the MCHS Auxiliary, thanked all volunteers and reported the 2016 statistics for the following volunteer programs:

- Monetary donations
- Volunteer hours and interactions
- Friendship Home
- A Tu Salud
- My MCH Records
- Odessa Farmers Market
- Junior Volunteers

#### **VI. CLABSI and CAUTI RECOGNITION AWARD**

Chad Dunavan, Vice President/Chief Nursing Officer, introduced the recipients of the Central Line Associated Bloodstream Infections (CLABSI) and Catheter Associate Urinary Tract Infections (CAUTI) prevention award recipients. Mr. Dunavan highlighted the success of the following nursing units for receiving these awards:

##### **CLBASI Awards**

- 6-West
- 7-Central
- 8-Central
- 9-Central

##### **CAUTI Awards**

- 6-West
- 8-Central

#### **VII. FACES OF NURSING**

In honor of Nurses' Week, Chad Dunavan, Vice President/Chief Nursing Officer, recognized several outstanding nurses that provide extraordinary companionship and care to our patients. These individuals each possess specific traits and kindheartedness qualities making them stand out amongst patients, families, and their peers. The recognized nurses were:

Hilda Ramirez  
Melinda Webb  
Areli Bustamante

Meghan Moss  
Michelle Judy  
Crystal Nichols

Felipe Heredia  
Cody McKee  
Lisa Urias

Shasta Thomas  
Joan Ceron  
Mariah Swearington  
Mariana Gomez  
Kailea Stephens

Natalie Chapman  
Kori Harvel  
Leisha Sanchez  
Alan Pelopero  
Ramona Larson

Ronan Sanchez  
Katrina Loera  
Amanda Molina  
Robbin Herrington

## **VIII. REVIEW OF MINUTES**

### **A. Regular Meeting – April 4, 2017**

David Dunn presented the minutes of the Regular ECHD Board meeting held on April 4, 2017 and asked if there were any additions or corrections.

Mary Anderson moved and Mary Thompson seconded the motion to accept the minutes of the Regular ECHD Board meeting held April 4, 2017 as presented. The motion carried.

## **IX. ECHD BOARD SUMMARY OF OBLIGATION FOR TAX SUPPORT**

Virgil Trower presented the ECHD Summary of Obligation for Tax Support for informational purposes only.

## **X. COMMITTEE REPORTS**

### **A. Finance Committee**

#### **1. Financials for the six months ended March 31, 2017**

Virgil Trower moved and Judy Hayes seconded the motion to approve the financial report for the six months ended March 31, 2017, as recommended to the ECHD Board by the Finance Committee. The motion carried.

#### **2. Quarterly Investment Report: Quarter 2, FY-2017**

Virgil Trower moved and Mary Thompson seconded the motion to approve the Quarterly Investment Report as recommended to the ECHD Board by the Finance Committee. The motion carried.

#### **3. Quarterly Investment Officer's Certification: Quarter 2, FY-2017**

Virgil Trower moved and Mary Anderson seconded the motion to approve the Quarterly Investment Report as recommended to the ECHD Board by the Finance Committee. The motion carried.

4. CER:

- a) Nihon Kohden Monitors for Emergency Department
- b) Motorola APX6000Li Radios for ECHD Police Department

Virgil Trower moved and Mary Anderson seconded the motion to approve the CERs: Nihon Kohden Monitors for Emergency Department, and the Motorola APX6000Li Radios as recommended to the ECHD Board by the Finance Committee. The motion carried.

**B. Joint Conference Committee**

Dr. Gregory Shipkey, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

**1. Medical Staff or AHP Initial Appointment/Reappointment**

**Medical Staff**

<b>Applicant</b>	<b>Department</b>	<b>Specialty/Privileges</b>	<b>Group</b>	<b>Dates</b>
Dyrstad, Bradley MD	Surgery	Orthopedic Surgery	Basin Orthopedic Surgical Specialists	05/02/2017- 04/30/2018

**Allied Health Professional (AHP) Staff Applicants**

<b>Applicant</b>	<b>Department</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Dates</b>
Barrett, Brent CRNA	Anesthesia	CRNA	Procure	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	05/02/2017 – 04/30/2019
Browning, Michael CRNA	Anesthesia	CRNA	Procure	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	05/02/2017 – 04/30/2019
Gifford, Beverly FNP	Family Medicine	Nurse Practitioner	Procure	Mavis Twum-Barimah, MD	05/02/2017 – 04/30/2019
Gilmore, Julia PA	Medicine	Physician Assistant	Procure	Santiago Giraldo, MD	05/02/2017 – 04/30/2019

## Reappointment of the Medical Staff and Allied Health Professional Staff

### Medical Staff

<b>Applicant</b>	<b>Department</b>	<b>Staff Category</b>	<b>Specialty/ Privileges</b>	<b>Group</b>	<b>Changes in Privileges</b>	<b>Dates</b>
Aberra, Getnet MD	Family Medicine	Associate to Active	Family Medicine	Procare		08/01/2017 – 07/31/2019
Andrade, Liliana MD	Family Medicine	Active	Family Medicine	Texas Tech		08/01/2017 – 07/31/2019
Brown, Elisa MD	OB/GYN	Active	Obstetrics and Gynecology	Texas Tech	ADD: Amniocentesis	07/01/2017 – 06/30/2019
Desai, Manisha MD	Pediatrics	Active	Pediatrics			07/01/2017 – 06/30/2019
Fanou, Ghassan MD	OB/GYN	Active	Obstetrics and Gynecology			07/01/2017 – 06/30/2019
Garcia, Avelino MD	OB/GYN	Active	Obstetrics and Gynecology	Procare		07/01/2017 – 06/30/2019
Hampton, Raymond MD	OB/GYN	Active	Obstetrics and Gynecology	Texas Tech		07/01/2017 – 06/30/2019
Harris, Norman MD	OB/GYN	Active	Obstetrics and Gynecology			07/01/2017 – 06/30/2019
Hendryx, April DO	Pathology	Associate to Active	Anatomic Pathology & Clinical Pathology	Porcare		07/01/2017 – 06/30/2019
Jennings, John MD	OB/GYN	Affiliate	None	Texas Tech		07/01/2017 – 06/30/2019
Kelly, Randall MD	OB/GYN	Active	Obstetrics and Gynecology	Texas Tech	DELETE: Abdominal cervicoisthmic cerclage	07/01/2017 – 06/30/2019
Kim, Eugene MD	Radiology	Telemedicine	Telemedicine	VRAD		08/01/2017 – 07/31/2019
Kona, Samata DDS	Surgery	Associate to Active	General Dentistry	Procare		06/01/2017 – 05/31/2019
Li, Eileen MD	Pediatrics	Affiliate	None			07/01/2017 – 06/30/2019
Libson, David MD	OB/GYN	Active	Obstetrics and Gynecology			07/01/2017 – 06/30/2019
Lively, Charles MD	OB/GYN	Active	Obstetrics and Gynecology			07/01/2017 – 06/30/2019
Maguire, Christopher DO	OB/GYN	Active	Obstetrics and Gynecology	Texas Tech		07/01/2017 – 06/30/2019
Martinez, Raymond MD	OB/GYN	Active	Obstetrics and Gynecology	Procare	DELETE: da Vinci Surgical System	07/01/2017 – 06/30/2019
Monzon, Migdalia MD	Pediatrics	Active	Pediatrics			07/01/2017 – 06/30/2019
Odionu, Andrew MD	Pediatrics	Associate to Active	Pediatric Hospitalists	CompHealth		08/01/2017 – 07/31/2019
Nasuhoglu, Cem MD	Pediatrics	Active	Pediatric Cardiologists			07/01/2017 – 06/30/2019
Patel, Sanjay MD	Pediatrics	Associate to Courtesy	Neonatologists			07/01/2017 – 06/30/2018
Ramos, Victor MD	Pediatrics	Active	Pediatrics			07/01/2017 – 06/30/2019
Sheridan-Shayeb, Eileen MD	Pediatrics	Active	Pediatrics	Procare	DELETE: Sedation-analgesia for procedures; Umbilical Arterial and	07/01/2017 – 06/30/2019

					Venous Catheterization; Laryngoscopy, Direct; Suprapubic Bladder Aspiration; Thoracentesis; Venous aspiration, internal jugular; Pediatric intensive care of patients following traumatic injury, evaluation and management of; Polysomnography (Sleep Studies)	
Twum-Barimah, Mavis MD	Family Medicine	Associate to Active	Family Medicine	Procare		08/01/2017 – 07/31/2019
Uy, Sing MD	Medicine	Active	Internal Medicine/ Pediatrics		ADD: Arthrocentesis; General Lumbar Puncture; Transurethral Catheterization; Neurological disorders (common), diagnose and manage or refer to specialist; Injections: - subcutaneous;- intradermal; intramuscular; Intraosseous lines, placement of; Simple dislocation/fractures, diagnosis of; Splinting; Transurethral Catheterization; Tympanometry; Cystic fibrosis, evaluate and triage; Diabetic ketoacidosis, management of; Hypotension, diagnose and manage; Metabolic disorders, diagnosis of; Neurologic disorders, diagnosis of; Oncologic, diagnose and refer; Orthopedic diseases (common), management of; Pain management, pediatric; Poisonings and ingestion, diagnosis of; Seizures,	07/01/2017 – 06/30/2019

					evaluation and management of; Sepsis, diagnose and manage; Vision screening; Wound care, management of	
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Blank **Staff Category** column signifies no change

**Allied Health Professionals**

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Change in Privileges	Dates
Bavousett, Tamara APRN	Pediatrics	Nurse Practitioner		Violeta Bello, MD	ADD: Prescribe medications (must provide a supervisor-signed "Notice of Prescriptive Authority" which requires current DPS/DEA/TMB registration)	07/01/2017 - 06/30/2019
Hinojos, Sissy PA	Family Medicine	Physician Assistant	Procare	Michael Auringer, MD		07/01/2017 - 06/30/2019
Koskei, Janny CRNA	Anesthesia	CRNA	Procare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD		08/01/2017 - 07/31/2019
Willis, Jack PA	Emergency Medicine	Physician Assistant	BEPO	Neil Slater, MD		06/01/2017 - 05/31/2019

Blank **Staff Category** column signifies no change

**2. Change in Clinical Privileges/or Scope of Practice/or Supervisor**

**Clinical/ Additional Privileges**

Staff Member	Department	Privilege
Bavousett, Tamara APRN	Pediatrics	ADD: Prescribe medications (must provide a supervisor-signed "Notice of Prescriptive Authority" which requires current DPS/DEA/TMB registration)
Brown, Elisa MD	Ob/Gyn	ADD: Amniocentesis
*Cipriani, Michael NP	Surgery	ADD: Acute traumatic wound management and closure; Assist in Surgery
Kelly, Randall MD	Ob/Gyn	DELETE: Abdominal cervicoisthmus cerclage
Martinez, Raymond MD	Ob/Gyn	DELETE: da Vinci Surgical System

Sheridan-Shayeb, Eileen MD	Pediatric	DELETE: Sedation- analgesia for procedures; Umbilical Arterial and Venous Catheterization; Laryngoscopy, Direct; Suprapubic Bladder Aspiration; Thoracentesis; Venous aspiration, internal jugular; Pediatric intensive care of patients following traumatic injury, evaluation and management of; Polysomnography (Sleep Studies)
Uy, Sing	Internal Medicine / Pediatrics	ADD: Arthrocentesis; General Lumbar Puncture; Transurethral Catheterization; Neurological disorders (common), diagnose and manage or refer to specialist; Injections: -subcutaneous;- intradermal; intramuscular; Intraosseous lines, placement of; Simple dislocation/fractures, diagnosis of; Splinting; Transurethral Catheterization; Tympanometry; Cystic fibrosis, evaluate and triage; Diabetic ketoacidosis, management of; Hypotension, diagnose and manage; Metabolic disorders, diagnosis of; Neurologic disorders, diagnosis of; Oncologic, diagnose and refer; Orthopedic diseases (common), management of; Pain management, pediatric; Poisonings and ingestion, diagnosis of; Seizures, evaluation and management of; Sepsis, diagnose and manage; Vision screening; Wound care, management of

**3. Change in Medical Staff or AHP Staff Status**

**Resignation / Expiration of Privileges**

Staff Member	Staff Category	Department	Effective Date	Action
Azad, Mohammad MD	Active	Medicine	04/11/2017	Resigned
Bridges, Constanza ANP	Allied Health Professional	Medicine	03/13/2017	Resigned
Devish, Michael DO	Associate	Surgery	03/13/2017	Resigned
Ellis, Clyde Neal MD	Associate	Surgery	03/23/2017	Resigned
Reghitto, Mike MD	Associate	Emergency Medicine	03/25/2017	Resigned

**4. Change in Medical Staff or AHP Staff Category**

**Staff Category Changes**

Staff Member	Department	Category
Aberra, Getnet MD	Family Medicine	Associate to Active
Hendryx, April DO	Pathology	Associate to Active
Kona, Samata DDS	Surgery	Associate to Active
Odiou, Andrew, MD	Pediatrics	Associate to Active
Patel, Sanjay MD	Pediatrics	Associate to Courtesy
Twum-Barimah, Mavis MD	Family Medicine	Associate to Active
Vindhya, Prema MD	Medicine	Active to Affiliate
Willis, Jack PA	Emergency Medicine	Removal of Provisional
Allen, Michael MD	Radiology	Removal of Provisional
Casey, Kristen MD	Radiology	Removal of Provisional

Kaler, Lawrence MD	Radiology	Removal of Provisional
Khatod, Elaine MD	Radiology	Removal of Provisional
McGehee, Mark MD	Radiology	Removal of Provisional
Melotti, Michelle MD	Radiology	Removal of Provisional
Robinette, Alison MD	Radiology	Removal of Provisional
Welte, Frank MD	Radiology	Removal of Provisional
Wolfe, Gregory MD	Radiology	Removal of Provisional

**5. Medical Staff Bylaws/Policy/Privilege Criteria**

**NONE Presented**

Mary Thompson moved and Virgil Trower seconded the motion to approve the Medical Staff recommendations (Items X. B. 1-4) as presented, (Dr. Shipkey did not present the items under section X. B. 5). The motion carried.

**XI. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr. Ventolini provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

**XII. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT**

**A. MCHS Organization Wide Performance Improvement Plan Approval**

Heather Bulman presented the Organization Wide Performance Improvement Plan. This plan is provided to the ECHD Board of Directors on an annual basis for consideration and approval.

**B. MCHS Organization Risk Management Plan Approval**

Heather Bulman presented the Organization Risk Management Plan. This plan is provided to the ECHD Board of Directors on an annual basis for consideration and approval.

David Nelson moved, and Judy Hayes seconded the motion to approve the MCHS Organization Wide Performance Improvement Plan and the MCHS Organization Risk Management Plan. The motion carried.

**XIII. EXECUTIVE SESSION**

David Dunn stated that the Board would now go into Executive Session for consultation with attorney regarding legal matters pursuant to Section 551.07 of the Texas Open Meetings Act, and consideration of certain providers of health care services of the hospital, pursuant to Section 551.085 of the Texas Open Meetings Act.

**Executive Session began at 6:08 p.m.  
 Executive Session ended at 7:10 p.m.**

No action was taken during Executive Session.

#### **XIV. MCH PROCARE PROVIDER AGREEMENTS**

In Julian Beseril's absence, William Webster presented three (3) MCH ProCare provider agreements as follows:

- Matthew Marcus Brigmon, M.D. This is a three year full-time agreement for a Hospitalist Physician. Employment effective upon licensing, privileging, and credentialing but no later than October 31, 2017.
- Hannah S. Roeder, P.A. This is a three year full-time agreement for a Hospitalist Physician Assistant. Employment effective upon licensing, privileging, and credentialing with payers. Target date of August 2017.
- Sandra Nieto, N.P. This is a three year full-time agreement for a Hospitalist Nurse Practitioner. Employment effective upon licensing, privileging, and credentialing with payers.

David Nelson moved and Judy Hayes seconded the motion to approve the three (3) MCH ProCare provider agreements as presented. The motion carried.

#### **XV. PHYSICIAN RECRUITMENT AGREEMENT**

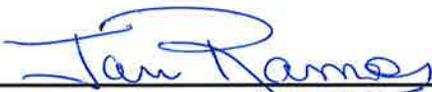
Ron Griffin presented a physician recruitment agreement for Jonathan Nelson, M.D. to relocate and provide urological services to residents of Ector County based on an established community need, which contained an income guarantee and repayment obligations.

Judy Hayes moved and David Nelson seconded the motion to approve the physician recruitment agreement as presented. The motion carried.

#### **XVI. ADJOURNMENT**

There being no further business to come before the Board, David Dunn adjourned the meeting at 7:13 p.m.

Respectfully Submitted,



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Jan Ramos, Acting Secretary  
In The Absence of Virginia Sredanovich, Secretary  
Ector County Hospital District Board of Directors

**SPECIAL MEETING  
OF THE BOARD OF DIRECTORS  
OF THE ECTOR COUNTY HOSPITAL DISTRICT**

**May 16, 2017**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

David Dunn, President  
Mary Lou Anderson  
Mary Thompson

**OTHERS PRESENT:**

William Webster, President/Chief Executive Officer  
Jon Riggs, Senior Vice President/Chief Financial Officer  
Chad Dunavan, Vice President/Chief Nursing Officer  
Ron Griffin, Vice President/Chief Legal Counsel  
Ron Eckert, Ector County Judge  
Virginia Sredanovich, ECHD Board Secretary  
Various other interested members of the Executive  
Leadership, Medical Staff, Employees, Media,  
Retirees and Citizens

**I. CALL TO ORDER**

David Dunn, President, called the special meeting to order at 4:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. Canvass of Votes**

**A. Resolution on 2017 Canvass of Votes**

Mr. Ron Griffin, Vice President/Chief Legal Counsel presented the Canvass Report provided by Lisa Sertuche, Ector County Elections Administrator. The following Resolution on 2017 Canvass of Votes was read, and as reflected in this resolution the attendance at the May 16, 2017 special meeting of the ECHD Board is noted.

**RESOLUTION**

**Canvass of 2017 Votes**

WHEREAS, in the State of Texas, the County of Ector, on the 16th day of May, 2017, the Board of Directors of the Ector County Hospital District convened in a called session with the following members present, to-wit:

**Present** David Dunn, President  
**Absent** Judy Hayes, Vice President  
**Present** Mary Anderson  
**Absent** Richard Herrera  
**Absent** David Nelson  
**Absent** Virgil Trower  
**Present** Mary Thompson

constituting a quorum (of two district board members) pursuant to Chapter 67 of the Texas Election Code and among other proceedings had by said board was the following:

WHEREAS, there came to be considered the returns of an election held on the 6th day of May, 2017, for the purpose of electing directors of the Board of Directors of Ector County Hospital District for Districts 1, 3, 5, and 7 and said returns of said election having been duly canvassed by the Board of Directors of the Ector County Hospital District and there being cast a total 1,875 votes for Ector County Hospital District candidates and each of the candidates in said election received the following votes, to-wit:

	<b><u>Number of Votes</u></b>
Director, District 1	
Bryn Dodd	164
Judy Hayes	40
Director, District 3	
Write-In Candidate Adela Vasquez	56
Director, District 5	
Don Hallmark	306
Julie Molland	284
David Nelson	191
Director, District 7	
Ben Casey Quiroz	587
Virgil Trower	247

**IT IS, THEREFORE,** found and declared and so ordered by the Board of Directors of the Ector County Hospital District that the above directors' election was duly called, that notice of said election was duly posted, and that said election was held on May 6, 2017 in accordance with the law; that at said election the following named candidates were fully elected at said election to the respective named office of the Ector County Hospital District Board of Directors:

Bryn Nicole Dodd Director, District 1

Adela Vasquez Director, District 3

Don Hallmark Director, District 5

Ben Casey Quiroz Director, District 7

**PASSED AND APPROVED** by the Board of Directors of the Ector County Hospital District of Odessa, Texas, this the 16th day of May, 2017.

**B. Oaths of Office**

Ron Eckert, Ector County Judge, read the Oath of Office to Bryn Nicole Dodd, to which Ms. Dodd Affirmed.

Virginia Sredanovich, ECHD Board Secretary, read the Oath of Office to Adela Vasquez, Don Hallmark, and Ben Casey Quiroz, to which each individual affirmed.

**III. ADJOURNMENT**

There being no further business to come before the Board, David Dunn adjourned the meeting at 4:38 p.m.

Respectfully Submitted,



Virginia Sredanovich, Secretary  
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
BOARD RETREAT  
The Willows, Odessa, Texas  
May 18-19, 2017**

**May 18, 2016**

**MEMBERS PRESENT:**

David Dunn, President  
Mary Lou Anderson  
Mary Thompson  
Adela Vasquez  
Ben Quiroz  
Bryn Dodd  
Don Hallmark

**MEMBERS ABSENT:**

None

**OTHERS PRESENT:**

William Webster, President/Chief Executive Officer  
Tony Ruiz, Senior Vice President/Chief Operating Officer  
Jon Riggs, Senior Vice President/Chief Financial Officer  
Chad Dunavan, Vice President/Chief Nursing Officer  
John O'Hearn, Vice President, Strategy and Development  
Ron Griffin, Vice President/Chief Legal Counsel  
Julian Beseiril, Vice President, MCH ProCare  
Dr. Gregory Shipkey, Chief of Staff  
Dr. Fernando Boccalandro, Vice Chief of Staff  
Dr. Arun Mathews, CMO/CMIO (Acute)  
Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory)  
Robbi Banks, Vice President Human Resources  
Matt Collins, Vice President Support Services  
Jacqui Gore, Vice President Communications & Marketing  
Bridgette Meyers, Executive Director, MCHS Foundation  
Gary Ventolini, MD, Regional Dean, TTUHSC  
Mark Johnston, ECG Management Consultants  
Darin Libby, ECG Management Consultants  
Rhonda Lewallen, Public Relations Director  
Virginia Sredanovich, Exec. Asst. to President/CEO and  
ECHD Board Secretary  
Nithin Shakamuri

**CALL TO ORDER**

David Dunn, President, called the meeting to order at 8:03 a.m. at The Willows in Odessa, Texas. Notice of the meeting had been properly posted as required by the Open Meetings Act.

## **WELCOME/INTRODUCTIONS**

William Webster, President/Chief Executive Officer, welcomed all attendees and introduced all present.

## **HISTORY OF MEDICAL CENTER HEALTH SYSTEM**

William Webster, President/Chief Executive Officer, presented a summary of the history of Medical Center Health System, 1949 to present.

This was for informational purposes only and no action was taken.

## **MCHS 101**

William Webster, President/Chief Executive Officer, presented an educational introduction to Medical Center Health System, including:

- Mission, Vision, Values
- Members of MCHS
- Strategic Priorities FY 2016-2017
- Empowering Excellence (e<sup>2</sup>)
- MCHS Meets Community Needs
- MCH is a Teaching Hospital
- MCH is a Safety Net Hospital
- MCH is a Regional Medical Center
- MCHS is an Integrated Delivery System
- Historical Admissions/Visits
- MCHS Economic Impact on Area

This was for informational purposes only and no action was taken.

## **TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER, PERMIAN BASIN UPDATE**

Gary Ventolini, MD, Regional Dean of Texas Tech University Health Sciences Center, Permian Basin provided the TTUHSC Permian Basin Update.

This was for informational purposes only and no action was taken.

## **LEGAL STRUCTURE/COMPLIANCE**

Ron Griffin, Vice President/Chief Legal Counsel, presented an overview of the legal structure and compliance requirements of Medical Center Health System, including:

- ECHD Enabling Legislation
- ECHD Board Bylaws
- Open Meetings Act
- HIPAA (Health Insurance Portability and Accountability Act)

This was for informational purposes only and no action was taken.

## **MEDICAL STAFF STRUCTURE/BYLAWS**

Dr. Gregory Shipkey, Chief of Staff, and Dr. Arun Mathews, CMO/CMIO (Acute), presented an overview of the organizational structure and bylaws of the Medical Staff.

This was for informational purposes only and no action was taken.

## **FINANCIAL OVERVIEW**

Jon Riggs, Senior Vice President/Chief Financial Officer, presented the Financial Overview and John O'Hearn, Vice President Strategy and Development/RHP 14 Program Director, presented the Medicaid 1115 Transformation Waiver Overview.

This was for informational purposes only and no action was taken.

## **ENVIRONMENTAL UPDATE – NATIONAL LANDSCAPE**

John O'Hearn, Vice President Strategy and Development, Mark Johnston, ECG Management Consultants, and Darin Libby, ECG Management Consultants, presented an overview of the healthcare industry at the national level.

This was for informational purposes only and no action was taken.

## **ADJOURNMENT**

There being no further business to come before the Board, Mary Lou Anderson moved and Mary Thompson seconded the motion to adjourn. The motion carried and the meeting was adjourned at 4:49 p.m.

**May 19, 2016**

**MEMBERS PRESENT:**

David Dunn, President  
Mary Lou Anderson  
Mary Thompson  
Adela Vasquez  
Ben Quiroz  
Bryn Dodd  
Don Hallmark

**MEMBERS ABSENT:**

None

**OTHERS PRESENT:**

William Webster, President/Chief Executive Officer  
Tony Ruiz, Senior Vice President/Chief Operating Officer  
Jon Riggs, Senior Vice President/Chief Financial Officer  
Chad Dunavan, Vice President/Chief Nursing Officer  
John O'Hearn, Vice President, Strategy and Development  
Ron Griffin, Vice President/Chief Legal Counsel  
Julian Beseiril, Vice President, MCH ProCare  
Dr. Gregory Shipkey, Chief of Staff  
Dr. Fernando Boccalandro, Vice Chief of Staff  
Dr. Arun Mathews, CMO/CMIO (Acute)  
Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory)  
Robbi Banks, Vice President Human Resources  
Matt Collins, Vice President Support Services  
Jacqui Gore, Vice President Communications & Marketing  
Bridgette Meyers, Executive Director, MCHS Foundation  
Mark Johnston, ECG Management Consultants  
Darin Libby, ECG Management Consultants  
Rhonda Lewallen, Public Relations Director  
Virginia Sredanovich, Exec. Asst. to President/CEO and  
ECHD Board Secretary  
Nithin Shakamuri  
Dr. George Rodenko, ProCare Board Vice Chairman  
(In attendance for *MCH ProCare 101* only)  
Heather Bulman, Divisional Director, Quality Patient Safety  
(In attendance for *Accreditation/Regulatory  
Overview* only)

**CALL TO ORDER**

David Dunn, President, called the meeting to order at 8:00 a.m. at The Willows in Odessa, Texas. Notice of the meeting had been properly posted as required by the Open Meetings Act.

**ENVIRONMENTAL UPDATE – STATE AND LOCAL LANDSCAPE**

John O'Hearn, Vice President Strategy and Development, Mark Johnston, ECG Management Consultants, and Darin Libby, ECG Management Consultants, presented an overview of the healthcare industry at the state and local level.

This was for informational purposes only and no action was taken.

### **MCH<sup>1</sup> (CERNER) UPDATE**

Dr. Arun Mathews, CMO/CMIO (Acute), Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory), and Jon Riggs, Senior Vice President/Chief Financial Officer, presented an update of MCH<sup>1</sup> (Cerner), the new Electronic Medical Records (EMR) system.

This was for informational purposes only and no action was taken.

### **MCH PROCARE 101**

Dr. Augusto Sepulveda, CMO/CMIO (Ambulatory) and Julian Beseril, Vice President, MCH ProCare, presented an educational overview of MCH Professional Care "ProCare".

This was for informational purposes only and no action was taken.

### **ACCREDITATION/REGULATORY OVERVIEW**

Heather Bulman, Divisional Director of Quality Patient Safety, presented an overview of the accreditation and regulatory requirements for MCHS.

This was for informational purposes only and no action was taken.

### **MCHS FOUNDATION UPDATE**

Bridgette Meyers, Executive Director, MCHS Foundation, presented an update of the MCHS Foundation.

This was for informational purposes only and no action was taken.

### **STRATEGIC OVERVIEW**

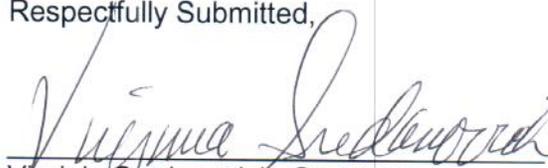
John O'Hearn, Vice President Strategy and Development, Mark Johnston, ECG Management Consultants, and Darin Libby, ECG Management Consultants, presented an Enterprise Strategic Planning Strategic Overview.

This was for informational purposes only and no action was taken.

### **ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at 4:14 p.m.

Respectfully Submitted,

  
Virginia Sredanovich, Secretary  
Ector County Hospital District Board of Directors

DATE: June 2, 2017

TO: Board of Directors  
Ector County Hospital District

FROM: Jon E. Riggs   
Senior Vice President and Chief Financial Officer

Subject: Financial Report for the month ended April 30, 2017

Attached are the Financial Statements for the month ended April 30, 2017.

Operating Account - Cash Collections and Disbursements

The following summary is of operating cash receipts and disbursements for the month:

Deposits	Year to Date	April
A/R Payments FHC	1,372,398	124,851
A/R payments *	114,110,589	12,655,905
Non A/R pmts	17,612,698	2,101,973
Sales Tax	19,129,088	3,121,450
Ad Valorem	10,195,922	152,119
Total Deposits	162,420,697	18,156,298
<u>Disbursements</u>		
Accounts Payable & Payroll	171,362,172	20,540,413
Group Medical	11,388,301	790,112
Transfer to Foundation (LTAC)	-	
Flex Benefit	502,454	114,538
Worker's Comp Claims	151,746	32,015
Total Disbursements	183,404,672	21,477,078
Transfer (To)/From Reserves	20,978,761	2,000,000
Net Increase/(Decrease) in Cash	(5,215)	(1,320,780)

\* Includes Patient A/R, MCH Pro Fees and Bad Debt Collections.

#### Operating Results - Hospital Operations:

For the month ended April, earnings before interest depreciation and amortization (EBIDA) was a surplus of \$1.5M comparing favorably to the budget of \$676K by 121.9%. Inpatient (I/P) revenue was above budget by \$3.9M driven by IP admissions 7.4% and associated ancillary tests. Outpatient (O/P) revenue was above budget by \$1.9M due to increased cath lab volume. Net Patient Revenue was \$276K or 1.7% below the budget of \$16.2M. Net operating revenue was \$833K or 4.1% above budget due to increased sales tax revenue. On a year-to-date (YTD) basis net operating revenue was 0.8% above budget at \$155.4M.

Operating expenses for the month were over budget by \$289K due to unfavorable salaries and wages of \$913K and temporary labor of \$389K. The preceding was partially offset by favorable purchased services \$413K, supplies \$217K, and repairs and maintenance \$327K. For the seven months ended April, EBIDA is \$5.7M or 2.8% favorable to the budget of \$5.5M.

#### Operating Results - ProCare (501a) Operations:

For the month of April the net loss from operations before capital contributions was \$1.7M compared to a budgeted loss of \$1.7M. Net operating revenue was below budget by \$21K. Total operating costs were above budget by \$13K. Increased temporary labor of \$221K was the primary driver of the unfavorable operating costs and were offset by favorable benefits of \$148K and purchased services of \$109K. After MCH capital contributions of \$1.5M for the month and \$9.4M YTD, ProCare showed a negative contribution of \$209K for the month and a positive \$54K YTD.

#### Operating Results - Family Health Center Operations:

For the month of April the net loss from operations by location:

- Clements: \$127K loss compared to a budgeted loss of \$128K. Favorable net revenue of \$46K was offset by increased physician services.
- West University: \$151K loss compared to a budgeted loss of \$107K. The negative variance was due to decreased net revenue of \$69K.

#### Blended Operating Results - Ector County Hospital District:

For the month of April EBIDA was \$1.3M compared to a budget of \$0.7M that was created by an accumulation of the variances previously described. On a YTD basis EBIDA was \$5.9M compared to a budget of \$5.7M.

#### Volume:

Total admissions for the month were 1,083 or 7.4% above budget and 1.8% below last year. YTD admissions were 7,839 or 1.5% above budget and 4.8% above last year. Patient days for the month were 6,315 or 24.3% above budget and 11.8% above last year. YTD patient days were 40,231, or 5.8% above budget and 2.9% below last year. Due to the preceding, total average length of stay (ALOS) was 5.8 for the month, and 5.1 YTD. Observation days were above budget by 5.5% and were above prior year by 3.4%. On a YTD basis, observation days are 9.6% below budget and 1.1% above prior year.

Emergency room visits totaled 4,095 resulting in an increase compared to budget of 20.9% and an increase as compared to last year of 4.5%. YTD ED visits were 29,104 or

9.3% above budget and 1.1% above prior year. Total O/P occasions of service were 1.2% below budget for the month and 14.0% below last year. YTD O/P occasions were 0.7% below budget and 5.2% below last year.

Hospital Operation Revenues:

I/P revenues were above budget for the month by \$3.9M due to increased IP admissions and the resulting IP ancillary services. O/P revenues were above budget for the month by \$1.9M as a result of increased cath lab procedures. Total patient revenue was above budget by \$5.8M and total revenue deductions were \$6.0M above budget, leaving net patient revenue below budget by \$0.3M.

Hospital Operation Operating Expenses:

Total operating expenses for the month were 1.5% above budget. Major unfavorable variances include salaries and wages, and temporary labor that was partially offset by favorable purchased services, supplies, and repairs and maintenance expenses. Salaries and wages unfavorable variance of \$913K was caused primarily by additional staffing for MCH1/Cerner go-live. Temporary labor unfavorable variance of \$389K caused by open positions in numerous departments. Purchased services favorable variance of \$413K caused primarily by lower than expected costs associated with the MCH1/Cerner go-live of \$295K and lower than expected collection agency fees of \$78K. Favorable supplies expense of \$217K was caused by decreased pharmacy costs of \$136K and fewer total joint implants of \$88k. Favorable repairs and maintenance expense of \$327K was created by lower than expected implementation costs for MCH1/Cerner go-live.

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,062	983	8.1%	1,076	-1.3%	7,625	7,529	1.3%	7,301	4.4%
Neonatal ICU (NICU)	21	25	-17.4%	27	-22.2%	214	194	10.3%	176	21.6%
<b>Total Admissions</b>	<b>1,083</b>	<b>1,008</b>	<b>7.4%</b>	<b>1,103</b>	<b>-1.8%</b>	<b>7,839</b>	<b>7,723</b>	<b>1.5%</b>	<b>7,477</b>	<b>4.8%</b>
<b>Patient Days</b>										
Adult & Pediatric	5,097	3,890	31.0%	4,324	17.9%	31,540	28,667	10.0%	32,154	-1.9%
ICU	400	405	-1.1%	438	-8.7%	3,045	3,087	-1.4%	3,197	-4.8%
CCU	392	402	-2.6%	460	-14.8%	2,784	3,070	-9.3%	3,242	-14.1%
NICU	426	385	10.6%	425	0.2%	2,862	3,188	-10.2%	2,859	0.1%
<b>Total Patient Days</b>	<b>6,315</b>	<b>5,082</b>	<b>24.3%</b>	<b>5,647</b>	<b>11.8%</b>	<b>40,231</b>	<b>38,013</b>	<b>5.8%</b>	<b>41,452</b>	<b>-2.9%</b>
Observation (Obs) Days	762	722	5.5%	737	3.4%	4,846	5,360	-9.6%	4,792	1.1%
Nursery Days	254	210	20.7%	207	22.7%	1,617	1,606	0.7%	1,340	20.7%
<b>Total Occupied Beds / Bassinets</b>	<b>7,331</b>	<b>6,015</b>	<b>21.9%</b>	<b>6,591</b>	<b>11.2%</b>	<b>46,694</b>	<b>44,979</b>	<b>3.8%</b>	<b>47,584</b>	<b>-1.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.55	4.78	16.0%	4.85	14.3%	4.90	4.63	6.0%	5.29	-7.3%
NICU	20.29	15.15	33.9%	15.74	28.9%	13.37	16.43	-18.6%	16.24	-17.7%
<b>Total ALOS</b>	<b>5.83</b>	<b>5.04</b>	<b>15.7%</b>	<b>5.12</b>	<b>13.9%</b>	<b>5.13</b>	<b>4.92</b>	<b>4.3%</b>	<b>5.54</b>	<b>-7.4%</b>
<b>Average Daily Census</b>	<b>210.5</b>	<b>169.4</b>	<b>24.3%</b>	<b>188.2</b>	<b>11.8%</b>	<b>189.8</b>	<b>179.3</b>	<b>5.8%</b>	<b>194.6</b>	<b>-2.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4982</b>	<b>1.4974</b>	<b>0.1%</b>	<b>1.4281</b>	<b>4.9%</b>	<b>1.4481</b>	<b>1.4974</b>	<b>-3.3%</b>	<b>1.4984</b>	<b>-3.4%</b>
<b>Medicare</b>										
Admissions	405	376	7.7%	426	-4.9%	3,151	3,099	1.7%	2,965	6.3%
Patient Days	2,366	2,129	11.1%	2,523	-6.2%	17,556	15,613	12.4%	17,776	-1.2%
Average Length of Stay	5.84	5.66	3.2%	5.92	-1.4%	5.57	5.04	10.6%	6.00	-7.1%
Case Mix Index	1.5912			1.6695	-4.7%	1.6840			1.7595	-4.3%
<b>Medicaid</b>										
Admissions	120	112	7.1%	157	-23.6%	1,025	1,013	1.2%	929	10.3%
Patient Days	557	448	24.3%	695	-19.9%	4,731	4,505	5.0%	4,736	-0.1%
Average Length of Stay	4.64	4.00	16.0%	4.43	4.9%	4.62	4.45	3.8%	5.10	-9.5%
Case Mix Index	1.1913			1.1470	3.9%	1.0651			1.1496	-7.4%
<b>Commercial</b>										
Admissions	293	273	7.3%	293	0.0%	1,885	1,860	1.3%	1,907	-1.2%
Patient Days	1,700	1,368	24.3%	1,371	24.0%	9,050	8,509	6.4%	9,140	-1.0%
Average Length of Stay	5.80	5.01	15.8%	4.68	24.0%	4.80	4.57	4.9%	4.79	0.2%
Case Mix Index	1.4409			1.3758	4.7%	4.8011			1.3767	248.7%
<b>Self Pay</b>										
Admissions	249	232	7.3%	178	39.9%	1,443	1,417	1.8%	1,315	9.7%
Patient Days	1,280	1,030	24.3%	1,083	18.2%	8,183	7,730	5.9%	8,261	-0.9%
Average Length of Stay	5.14	4.44	15.8%	6.08	-15.5%	5.67	5.46	4.0%	6.28	-9.7%
Case Mix Index	1.4171			1.2644	12.1%	1.4536			1.4512	0.2%
<b>All Other</b>										
Admissions	16	15	6.7%	49	-67.3%	335	334	0.3%	367	-8.7%
Patient Days	133	107	24.3%	218	-39.0%	1,726	1,656	4.2%	1,559	10.7%
Case Mix Index	1.3779			1.6086	-14.3%	1.9014			1.6763	13.4%
<b>Radiology</b>										
InPatient	3,545	3,387	4.7%	3,561	-0.4%	27,125	25,847	4.9%	26,485	2.4%
OutPatient	6,268	6,673	-6.1%	7,508	-16.5%	49,674	50,922	-2.5%	51,690	-3.9%
<b>Cath Lab</b>										
InPatient	308	245	25.6%	273	12.8%	2,464	1,872	31.7%	1,776	38.7%
OutPatient	494	235	110.1%	271	82.3%	2,678	1,794	49.3%	1,739	54.0%
<b>Laboratory</b>										
InPatient	65,404	53,916	21.3%	59,010	10.8%	426,075	411,465	3.6%	420,067	1.4%
OutPatient	37,818	33,905	11.5%	36,242	4.3%	260,665	258,752	0.7%	261,906	-0.5%
NonPatient	1,999	6,267	-68.1%	7,865	-74.6%	46,666	47,826	-2.4%	43,806	6.5%
<b>Other</b>										
Deliveries	127	131	-3.3%	135	-5.9%	966	959	0.8%	818	18.1%
<b>Surgical Cases</b>										
InPatient	233	279	-16.5%	305	-23.6%	2,088	2,130	-2.0%	2,342	-10.8%
OutPatient	492	525	-6.3%	643	-23.5%	4,082	4,009	1.8%	4,187	-2.5%
<b>Total Surgical Cases</b>	<b>725</b>	<b>804</b>	<b>-9.9%</b>	<b>948</b>	<b>-23.5%</b>	<b>6,170</b>	<b>6,139</b>	<b>0.5%</b>	<b>6,529</b>	<b>-5.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,095	3,388	20.9%	3,918	4.5%	29,104	26,640	9.3%	28,799	1.1%
Observation Days	762	722	5.5%	737	3.4%	4,846	5,360	-9.6%	4,792	1.1%
GI Procedures (Endo)	181	316	-42.8%	374	-51.6%	2,165	2,916	-25.8%	2,425	-10.7%
Other O/P Occasions of Service	19,640	20,539	-4.4%	23,661	-17.0%	162,774	165,373	-1.6%	173,813	-6.4%
<b>Total O/P Occasions of Svc.</b>	<b>24,678</b>	<b>24,965</b>	<b>-1.2%</b>	<b>28,690</b>	<b>-14.0%</b>	<b>198,889</b>	<b>200,289</b>	<b>-0.7%</b>	<b>209,829</b>	<b>-5.2%</b>
<b>Hospital Operations</b>										
Manhours Paid	269,861	259,327	4.1%	277,486	-2.7%	1,915,141	1,927,904	-0.7%	1,986,401	-3.6%
FTE's	1,574.2	1,512.7	4.1%	1,618.7	-2.7%	1,580.9	1,591.4	-0.7%	1,632.0	-3.1%
Adjusted Patient Days	11,352	8,579	32.3%	9,533	19.1%	74,003	63,995	15.6%	69,748	6.1%
Hours / Adjusted Patient Day	23.77	30.23	-21.4%	29.11	-18.3%	25.88	30.13	-14.1%	28.48	-9.1%
Occupancy - Actual Beds	60.3%	48.5%	24.3%	66.5%	-9.3%	54.4%	51.4%	5.8%	68.8%	-20.9%
FTE's / Adjusted Occupied Bed	4.2	5.3	-21.4%	5.1	-18.3%	4.5	5.3	-14.1%	5.0	-9.1%
<b>InPatient Rehab Unit</b>										
Admissions	29	33	-12.1%	35	-17.1%	267	241	10.8%	254	5.1%
Patient Days	349	459	-24.0%	487	-28.3%	3,117	2,867	8.7%	3,024	3.1%
Average Length of Stay	12.0	13.9	-13.5%	13.9	-13.5%	11.7	11.9	-1.9%	11.9	-1.9%
Manhours Paid	6,621	6,510	1.7%	7,119	-7.0%	46,857	47,629	-1.6%	47,940	-2.3%
FTE's	38.6	38.0	1.7%	41.5	-7.0%	38.7	39.3	-1.6%	39.4	-1.8%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	766	1,048	-26.9%	1,179	-35.0%	8,668	8,851	-2.1%	8,580	1.0%
Total Dental Visits	689	644	6.9%	554	24.4%	4,654	4,655	0.0%	4,066	14.5%
Manhours Paid	803	777	3.3%	933	-13.9%	6,088	5,984	1.7%	8,633	-29.5%
FTE's	4.7	4.5	3.3%	5.4	-13.9%	5.0	4.9	1.7%	7.1	-29.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	403	676	-40.4%	581	-30.6%	4,293	5,326	-19.4%	4,410	-2.7%
Total Optometry	284	285	-0.4%	293	-3.1%	1,889	1,887	0.1%	1,696	11.4%
Manhours Paid	167	206	-18.9%	171	-2.1%	1,212	1,362	-11.0%	1,313	-7.8%
FTE's	1.0	1.2	-18.9%	1.0	-2.1%	1.0	1.1	-11.0%	1.1	-7.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,112	1,041	6.8%	1,138	-2.3%	8,106	7,964	1.8%	7,731	4.9%
Total Patient Days	6,664	5,541	20.3%	6,134	8.6%	43,348	40,880	6.0%	44,476	-2.5%
Total Patient and Obs Days	7,426	6,263	18.6%	6,871	8.1%	48,194	46,240	4.2%	49,268	-2.2%
Total FTE's	1,618.5	1,556.5	4.0%	1,667.7	-3.0%	1,625.6	1,636.8	-0.7%	1,680.6	-3.3%
FTE's / Adjusted Occupied Bed	4.1	4.6	-12.2%	4.3	-6.2%	4.3	4.6	-5.4%	4.4	-0.8%
<b>Total Adjusted Patient Days</b>	<b>11,980</b>	<b>10,115</b>	<b>18.4%</b>	<b>11,573</b>	<b>3.5%</b>	<b>79,746</b>	<b>75,966</b>	<b>5.0%</b>	<b>82,205</b>	<b>-3.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.16</b>	<b>26.38</b>	<b>-12.2%</b>	<b>24.70</b>	<b>-6.2%</b>	<b>24.69</b>	<b>26.10</b>	<b>-5.4%</b>	<b>24.88</b>	<b>-0.8%</b>
<b>Outpatient Factor</b>	<b>1.7977</b>	<b>1.8255</b>	<b>-1.5%</b>	<b>1.8867</b>	<b>-4.7%</b>	<b>1.8404</b>	<b>1.8584</b>	<b>-1.0%</b>	<b>1.8483</b>	<b>-0.4%</b>
<b>Blended O/P Factor</b>	<b>2.0118</b>	<b>2.0362</b>	<b>-1.2%</b>	<b>2.1066</b>	<b>-4.5%</b>	<b>2.1072</b>	<b>2.0690</b>	<b>1.8%</b>	<b>2.0439</b>	<b>3.1%</b>
<b>Total Adjusted Admissions</b>	<b>1,999</b>	<b>1,929</b>	<b>3.7%</b>	<b>2,147</b>	<b>-6.9%</b>	<b>14,919</b>	<b>14,754</b>	<b>1.1%</b>	<b>14,289</b>	<b>4.4%</b>
<b>Hours / Adjusted Admission</b>	<b>138.80</b>	<b>138.35</b>	<b>0.3%</b>	<b>133.15</b>	<b>4.2%</b>	<b>132.00</b>	<b>134.40</b>	<b>-1.8%</b>	<b>143.15</b>	<b>-7.8%</b>
<b>FTE's - Hospital Contract</b>	<b>72.4</b>	<b>46.4</b>	<b>56.0%</b>	<b>45.4</b>	<b>59.6%</b>	<b>68.2</b>	<b>49.8</b>	<b>36.9%</b>	<b>40.3</b>	<b>69.0%</b>
<b>FTE's - Mgmt Services</b>	<b>46.9</b>	<b>62.2</b>	<b>-24.6%</b>	<b>51.4</b>	<b>-8.9%</b>	<b>48.7</b>	<b>62.2</b>	<b>-21.6%</b>	<b>49.7</b>	<b>-2.0%</b>
<b>Total FTE's (including Contract)</b>	<b>1,737.8</b>	<b>1,665.0</b>	<b>4.4%</b>	<b>1,764.5</b>	<b>-1.5%</b>	<b>1,742.5</b>	<b>1,748.8</b>	<b>-0.4%</b>	<b>1,770.6</b>	<b>-1.6%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>4.9</b>	<b>-11.9%</b>	<b>4.6</b>	<b>-4.9%</b>	<b>4.6</b>	<b>4.9</b>	<b>-5.1%</b>	<b>4.6</b>	<b>1.0%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	451	-100.0%	396	589	-32.8%	4,316	-90.8%
Golder	454	363	25.1%	541	-16.1%	3,548	4,794	-26.0%	4,933	-28.1%
JBS Clinic	884	393	124.9%	795	11.2%	6,484	5,869	10.5%	7,125	-9.0%
West University	558	301	85.4%	442	26.2%	3,826	3,746	2.1%	3,862	-0.9%
42nd Street	500	404	23.8%	-	0.0%	2,721	2,155	26.3%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,396</b>	<b>1,461</b>	<b>64.0%</b>	<b>2,229</b>	<b>7.5%</b>	<b>16,975</b>	<b>17,153</b>	<b>-1.0%</b>	<b>20,236</b>	<b>-16.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	390	250	56.0%	263	48.3%	2,866	2,203	30.1%	2,195	30.6%
West Clinic	254	150	69.3%	150	69.3%	1,837	1,157	58.8%	1,163	58.0%
<b>Total Wal-Mart Visits</b>	<b>644</b>	<b>400</b>	<b>61.0%</b>	<b>413</b>	<b>55.9%</b>	<b>4,703</b>	<b>3,360</b>	<b>40.0%</b>	<b>3,358</b>	<b>40.1%</b>
<b>Mission Fitness</b>										
Memberships	2,200	2,207	-0.3%	2,314	-4.9%	2,200	2,207	-0.3%	2,314	-4.9%
Visits	7,460	8,150	-8.5%	8,274	-9.8%	53,108	55,200	-3.8%	56,419	-5.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2017**

	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 25,766,045	\$ 4,785,963	\$ 30,552,009
Investments	34,973,162	-	34,973,162
Patient Accounts Receivable - Gross	200,438,959	17,868,353	218,307,312
Less: 3rd Party Allowances	(87,244,642)	(8,880,760)	(96,125,402)
Bad Debt Allowance	(82,701,553)	(3,831,288)	(86,532,842)
Net Patient Accounts Receivable	30,492,764	5,156,304	35,649,068
Taxes Receivable	5,434,457	-	5,434,457
Accounts Receivable - Other	20,830,083	3,495,758	24,325,841
Inventories	6,714,433	245,933	6,960,366
Prepaid Expenses	4,101,023	227,493	4,328,517
 Total Current Assets	 128,311,967	 13,911,452	 142,223,419
<b>CAPITAL ASSETS:</b>			
Property and Equipment	440,088,299	522,945	440,611,245
Construction in Progress	6,673,621	-	6,673,621
	446,761,920	522,945	447,284,865
 Less: Accumulated Depreciation and Amortization	 (246,021,459)	 (266,051)	 (246,287,510)
 Total Capital Assets	 200,740,461	 256,894	 200,997,356
 INTANGIBLE ASSETS / GOODWILL - NET	 152,097	 367,245	 519,342
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	5,475,398	-	5,475,398
Restricted Assets Held in Endowment	6,285,545	-	6,285,545
Restricted Corner Escrow	636,219	-	636,219
Restricted MCH West Texas Services	1,892,966	-	1,892,966
Pension, Deferred Outflows of Resources	37,430,525	-	37,430,525
Assets whose use is Limited	-	7,113	7,113
 TOTAL ASSETS	 \$ 380,925,178	 \$ 14,542,704	 \$ 395,467,883
 <b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 4,548,229	\$ -	\$ 4,548,229
Self-Insurance Liability - Current Portion	4,863,777	-	4,863,777
Accounts Payable	17,436,599	4,295,921	21,732,519
Accrued Interest	408,944	-	408,944
Accrued Salaries and Wages	3,394,802	6,796,874	10,191,675
Accrued Compensated Absences	5,087,253	267,115	5,354,368
Due to Third Party Payors	2,994,964	-	2,994,964
Deferred Revenue	3,851,800	1,211,603	5,063,403
 Total Current Liabilities	 42,586,367	 12,571,512	 55,157,880
ACCRUED POST RETIREMENT BENEFITS	65,857,815	-	65,857,815
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	-	1,927,389
LONG-TERM DEBT - Less Current Maturities	52,941,662	-	52,941,662
 Total Liabilities	 163,313,234	 12,571,512	 175,884,746
 FUND BALANCE	 217,611,945	 1,971,192	 219,583,137
 TOTAL LIABILITIES AND FUND BALANCE	 \$ 380,925,178	 \$ 14,542,704	 \$ 395,467,883

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 30,552,009	\$ 45,227,505	\$ 2,734,905	\$ (17,410,401)
Investments	34,973,162	35,050,242	-	(77,080)
Patient Accounts Receivable - Gross	218,307,312	148,713,694	16,584,930	53,008,688
Less: 3rd Party Allowances	(96,125,402)	(60,195,113)	(6,708,166)	(29,222,122)
Bad Debt Allowance	<u>(86,532,842)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(22,540,658)</u>
Net Patient Accounts Receivable	35,649,068	29,630,017	4,773,143	1,245,908
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	24,325,841	20,974,403	2,482,086	869,352
Inventories	6,960,366	6,694,960	230,652	34,754
Prepaid Expenses	<u>4,328,517</u>	<u>2,769,408</u>	<u>391,597</u>	<u>1,167,511</u>
Total Current Assets	<u>142,223,419</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(14,181,978)</u>
CAPITAL ASSETS:				
Property and Equipment	440,611,245	409,630,693	597,374	30,383,178
Construction in Progress	<u>6,673,621</u>	<u>19,810,539</u>	<u>-</u>	<u>(13,136,919)</u>
	447,284,865	429,441,232	597,374	17,246,259
Less: Accumulated Depreciation and Amortization	<u>(246,287,510)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(11,459,011)</u>
Total Capital Assets	<u>200,997,356</u>	<u>194,911,915</u>	<u>298,192</u>	<u>5,787,249</u>
INTANGIBLE ASSETS / GOODWILL - NET	519,342	203,049	439,873	(123,581)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,475,398	4,661,597	-	813,802
Restricted Assets Held in Endowment	6,285,545	6,351,234	-	(65,689)
Restricted Cerner Escrow	636,219	3,267,237	-	(2,631,018)
Restricted MCH West Texas Services	1,892,966	1,759,115	-	133,851
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>7,113</u>	<u>-</u>	<u>19,273</u>	<u>(12,160)</u>
TOTAL ASSETS	<u>\$ 395,467,883</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (10,279,524)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,548,229	\$ 4,594,799	\$ -	\$ (46,570)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	21,732,519	24,328,868	3,332,924	(5,929,273)
Accrued Interest	408,944	96,889	-	312,055
Accrued Salaries and Wages	10,191,675	6,125,126	4,774,793	(708,243)
Accrued Compensated Absences	5,354,368	4,239,710	239,077	875,581
Due to Third Party Payors	2,994,964	2,483,539	-	511,426
Deferred Revenue	<u>5,063,403</u>	<u>416,599</u>	<u>1,105,510</u>	<u>3,541,294</u>
Total Current Liabilities	<u>55,157,880</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(1,443,729)</u>
ACCRUED POST RETIREMENT BENEFITS	65,857,815	65,346,188	-	511,627
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,941,662	54,724,037	-	(1,782,375)
Total Liabilities	<u>175,884,746</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(2,714,477)</u>
FUND BALANCE	<u>219,583,137</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(7,565,048)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 395,467,883</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (10,279,525)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 44,949,052	\$ 41,073,190	9.4%	\$ 43,373,923	3.6%	\$ 319,569,669	\$ 307,381,073	4.0%	\$ 298,400,491	7.1%
Outpatient Revenue	45,479,946	42,558,326	6.9%	47,999,237	-5.2%	353,827,080	328,592,856	7.7%	311,487,941	13.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 90,428,998</b>	<b>\$83,631,516</b>	<b>8.1%</b>	<b>\$91,373,160</b>	<b>-1.0%</b>	<b>\$ 673,396,750</b>	<b>\$ 635,973,929</b>	<b>5.9%</b>	<b>\$ 609,888,432</b>	<b>10.4%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 71,903,466</b>	<b>\$ 64,903,050</b>	<b>10.8%</b>	<b>\$ 70,968,206</b>	<b>1.3%</b>	<b>\$ 531,786,392</b>	<b>\$ 493,379,419</b>	<b>7.8%</b>	<b>\$ 466,520,854</b>	<b>14.0%</b>
	<b>79.51%</b>	<b>77.61%</b>		<b>77.67%</b>		<b>78.97%</b>	<b>77.58%</b>		<b>76.49%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 200,243	\$ 297,632	-32.7%	\$ 441,667	-54.7%	\$ 1,482,619	2,083,424	-28.8%	\$ 2,941,790	-49.6%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	7,000,000	7,000,000	0.0%	7,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,200,243</b>	<b>\$ 1,297,632</b>	<b>-7.5%</b>	<b>\$ 1,441,667</b>	<b>-16.7%</b>	<b>\$ 8,482,619</b>	<b>\$ 9,083,424</b>	<b>-6.6%</b>	<b>\$ 10,453,033</b>	<b>-18.9%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 19,725,776</b>	<b>\$ 20,026,098</b>	<b>-1.5%</b>	<b>\$ 21,846,621</b>	<b>-9.7%</b>	<b>\$ 150,092,977</b>	<b>\$ 151,677,934</b>	<b>-1.0%</b>	<b>\$ 153,820,611</b>	<b>-2.4%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 4,116,186	\$ 3,233,653	27.3%	\$ 3,205,007	28.4%	\$ 26,092,246	\$ 23,307,379	11.9%	\$ 24,682,680	5.7%
Other Revenue	1,125,586	895,488	25.7%	827,539	36.0%	6,795,247	6,308,989	7.7%	7,040,598	-3.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,241,773</b>	<b>\$ 4,129,141</b>	<b>26.9%</b>	<b>\$ 4,032,546</b>	<b>30.0%</b>	<b>\$ 32,887,493</b>	<b>\$ 29,616,368</b>	<b>11.0%</b>	<b>\$ 31,723,277</b>	<b>3.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 24,967,548</b>	<b>\$ 24,155,240</b>	<b>3.4%</b>	<b>\$ 25,879,167</b>	<b>-3.5%</b>	<b>\$ 182,980,471</b>	<b>\$ 181,294,302</b>	<b>0.9%</b>	<b>\$ 185,543,889</b>	<b>-1.4%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,293,694	\$ 12,286,701	8.2%	\$ 12,637,819	5.2%	\$ 88,349,270	\$ 89,082,695	-0.8%	\$ 86,582,093	2.0%
Benefits	2,138,967	2,195,194	-2.6%	2,768,699	-22.7%	19,198,497	18,869,812	1.7%	20,340,674	-5.6%
Temporary Labor	1,183,760	573,706	106.3%	612,160	93.4%	7,450,108	4,337,425	71.8%	4,288,897	73.7%
Physician Fees	385,376	385,564	0.0%	280,117	37.6%	2,578,110	2,669,752	-3.4%	2,510,838	2.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	116,873	-100.0%
Purchased Services	1,964,415	2,485,870	-21.0%	2,756,674	-28.7%	16,324,905	16,996,273	-4.0%	17,012,523	-4.0%
Supplies	4,113,080	4,356,219	-5.6%	4,569,863	-10.0%	32,138,333	32,745,381	-1.9%	32,664,230	-1.6%
Utilities	309,357	304,524	1.6%	325,445	-4.9%	2,430,454	2,149,736	13.1%	2,211,632	9.9%
Repairs and Maintenance	863,197	1,191,427	-27.5%	945,819	-8.7%	6,767,806	6,587,636	2.7%	6,720,394	0.7%
Leases and Rent	124,413	150,189	-17.2%	143,131	-13.1%	868,195	1,040,372	-16.5%	986,776	-12.0%
Insurance	112,350	131,970	-14.9%	133,582	-15.9%	982,208	920,850	6.7%	872,632	12.6%
Interest Expense	263,627	284,925	-7.5%	268,440	-1.8%	1,845,391	1,868,799	-1.3%	1,879,079	-1.8%
ECHDA	35,791	67,109	-46.7%	29,320	22.1%	225,619	469,764	-52.0%	228,209	-1.1%
Other Expense	168,957	242,045	-30.2%	222,957	-24.2%	1,249,305	1,624,357	-23.1%	1,647,358	-24.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 24,956,985</b>	<b>\$ 24,655,443</b>	<b>1.2%</b>	<b>\$ 25,710,721</b>	<b>-2.9%</b>	<b>\$ 180,408,201</b>	<b>\$ 179,362,852</b>	<b>0.6%</b>	<b>\$ 178,062,207</b>	<b>1.3%</b>
Depreciation/Amortization	\$ 1,967,926	\$ 1,558,210	26.3%	\$ 1,735,354	13.4%	\$ 11,663,766	\$ 11,145,494	4.7%	\$ 12,204,525	-4.4%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	803	-	0.0%	(6,540)	-112.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 26,924,911</b>	<b>\$ 26,213,654</b>	<b>2.7%</b>	<b>\$ 27,446,075</b>	<b>-1.9%</b>	<b>\$ 192,072,770</b>	<b>\$ 190,508,345</b>	<b>0.8%</b>	<b>\$ 190,260,192</b>	<b>1.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,957,363)</b>	<b>\$ (2,058,414)</b>	<b>-4.9%</b>	<b>\$ (1,566,907)</b>	<b>24.9%</b>	<b>\$ (9,092,300)</b>	<b>\$ (9,214,043)</b>	<b>-1.3%</b>	<b>\$ (4,716,304)</b>	<b>92.8%</b>
Operating Margin	-7.84%	-8.52%	-8.0%	-6.05%	29.5%	-4.97%	-5.08%	-2.2%	-2.54%	95.5%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 34,940	\$ 33,011	5.8%	\$ 30,477	14.6%	\$ 237,494	\$ 233,280	1.8%	\$ 227,212	4.5%
Tobacco Settlement	859,458	777,932	10.5%	777,932	10.5%	859,458	777,932	10.5%	777,932	10.5%
Donations	53,848	10,281	423.8%	26,260	105.1%	100,755	239,665	-58.0%	138,784	-27.4%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	588,905	569,237	3.5%	590,080	-0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (924,974)</b>	<b>\$ (1,155,870)</b>	<b>-20.0%</b>	<b>\$ (648,005)</b>	<b>42.7%</b>	<b>\$ (7,305,687)</b>	<b>\$ (7,393,929)</b>	<b>-1.2%</b>	<b>\$ (2,982,295)</b>	<b>145.0%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -		\$ (406,557)	\$ -	0.0%	\$ 11,812	-3541.8%
Investment in Subsidiaries	13,080	16,373	-20.1%	26,097	-49.9%	147,196	114,610	28.4%	115,257	27.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (911,894)</b>	<b>\$ (1,139,497)</b>	<b>-20.0%</b>	<b>\$ (621,909)</b>	<b>46.6%</b>	<b>\$ (7,565,048)</b>	<b>\$ (7,279,319)</b>	<b>3.9%</b>	<b>\$ (2,855,226)</b>	<b>165.0%</b>
<b>EBIDA</b>	<b>\$ 1,319,659</b>	<b>\$ 703,639</b>	<b>87.5%</b>	<b>\$ 1,381,885</b>	<b>-4.5%</b>	<b>\$ 5,944,109</b>	<b>\$ 5,734,973</b>	<b>3.6%</b>	<b>\$ 11,228,377</b>	<b>-47.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 44,949,052	\$ 41,073,190	9.4%	\$ 43,373,923	3.6%	\$ 319,569,669	\$ 307,381,073	4.0%	\$ 298,400,491	7.1%
Outpatient Revenue	35,853,953	33,905,008	5.7%	38,459,836	-6.8%	268,556,945	263,856,679	1.8%	253,133,703	6.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 80,803,006</b>	<b>\$ 74,978,197</b>	<b>7.8%</b>	<b>\$ 81,833,760</b>	<b>-1.3%</b>	<b>\$ 588,126,615</b>	<b>\$ 571,237,751</b>	<b>3.0%</b>	<b>\$ 551,534,194</b>	<b>6.6%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 64,903,669</b>	<b>\$ 58,900,585</b>	<b>10.2%</b>	<b>\$ 64,387,598</b>	<b>0.8%</b>	<b>\$ 466,990,338</b>	<b>\$ 448,623,356</b>	<b>4.1%</b>	<b>\$ 425,546,864</b>	<b>9.7%</b>
	<b>80.32%</b>	<b>78.56%</b>		<b>78.68%</b>		<b>79.40%</b>	<b>78.54%</b>		<b>77.16%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ (674,757)	\$ (577,368)	16.9%	\$ (433,333)	55.7%	\$ (4,642,381)	\$ (4,041,576)	14.9%	\$ (3,183,210)	45.8%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	7,000,000	7,000,000	0.0%	7,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 325,243</b>	<b>\$ 422,632</b>	<b>-23.0%</b>	<b>\$ 566,667</b>	<b>-42.6%</b>	<b>\$ 2,357,619</b>	<b>\$ 2,958,424</b>	<b>-20.3%</b>	<b>\$ 4,328,033</b>	<b>-45.5%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 16,224,580</b>	<b>\$ 16,500,244</b>	<b>-1.7%</b>	<b>\$ 18,012,829</b>	<b>-9.9%</b>	<b>\$ 123,493,896</b>	<b>\$ 125,572,820</b>	<b>-1.7%</b>	<b>\$ 130,315,363</b>	<b>-5.2%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 4,116,186	\$ 3,233,653	27.3%	\$ 3,205,007	28.4%	\$ 26,092,246	\$ 23,307,379	11.9%	\$ 24,682,680	5.7%
Other Revenue	986,122	760,151	29.7%	686,900	43.6%	5,842,967	5,297,333	10.3%	6,063,395	-3.6%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,102,308</b>	<b>\$ 3,993,805</b>	<b>27.8%</b>	<b>\$ 3,891,907</b>	<b>31.1%</b>	<b>\$ 31,935,213</b>	<b>\$ 28,604,712</b>	<b>11.6%</b>	<b>\$ 30,746,075</b>	<b>3.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 21,326,888</b>	<b>\$ 20,494,048</b>	<b>4.1%</b>	<b>\$ 21,904,736</b>	<b>-2.6%</b>	<b>\$ 155,429,109</b>	<b>\$ 154,177,531</b>	<b>0.8%</b>	<b>\$ 161,061,438</b>	<b>-3.5%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 9,171,911	\$ 8,259,374	11.0%	\$ 9,050,889	1.3%	\$ 61,339,174	\$ 61,084,979	0.4%	\$ 61,503,382	-0.3%
Benefits	1,755,552	1,663,586	5.5%	2,324,653	-24.5%	15,633,784	14,931,389	4.7%	16,968,532	-7.9%
Temporary Labor	848,014	458,876	84.8%	409,091	107.3%	5,663,463	3,533,615	60.3%	2,770,165	104.4%
Physician Fees	84,827	85,815	-1.2%	70,150	20.9%	509,161	517,451	-1.6%	540,143	-5.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	-	116,873	-100.0%
Purchased Services	2,149,650	2,562,230	-16.1%	2,778,208	-22.6%	17,086,261	17,566,417	-2.7%	17,858,251	-4.3%
Supplies	4,021,439	4,238,274	-5.1%	4,486,870	-10.4%	31,204,811	31,828,214	-2.0%	31,838,026	-2.0%
Utilities	305,140	300,639	1.5%	296,923	2.8%	2,402,055	2,119,046	13.4%	2,167,558	10.8%
Repairs and Maintenance	863,197	1,190,627	-27.5%	944,882	-8.6%	6,760,453	6,579,036	2.8%	6,697,046	0.9%
Leases and Rentals	(57,839)	(44,903)	28.8%	(24,730)	133.9%	(384,426)	(243,010)	58.2%	(186,665)	105.9%
Insurance	65,938	85,992	-23.3%	104,472	-36.9%	656,884	601,946	9.1%	583,597	12.6%
Interest Expense	263,627	284,925	-7.5%	268,440	-1.8%	1,845,391	1,868,799	-1.3%	1,879,079	-1.8%
ECHDA	35,791	67,109	-46.7%	29,320	22.1%	225,619	469,764	-52.0%	228,209	-1.1%
Other Expense	107,816	173,663	-37.9%	163,912	-34.2%	786,488	1,041,094	-24.5%	1,144,595	-31.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 19,615,064</b>	<b>\$ 19,326,209</b>	<b>1.5%</b>	<b>\$ 20,919,775</b>	<b>-6.2%</b>	<b>\$ 143,729,119</b>	<b>\$ 141,898,741</b>	<b>1.3%</b>	<b>\$ 144,108,789</b>	<b>-0.3%</b>
Depreciation/Amortization	\$ 1,939,519	\$ 1,530,593	26.7%	\$ 1,707,466	13.6%	\$ 11,466,463	\$ 10,947,830	4.7%	\$ 12,008,800	-4.5%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	-	-	100.0%	(6,500)	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 21,554,582</b>	<b>\$ 20,856,802</b>	<b>3.3%</b>	<b>\$ 22,627,241</b>	<b>-4.7%</b>	<b>\$ 155,195,582</b>	<b>\$ 152,846,571</b>	<b>1.5%</b>	<b>\$ 156,111,089</b>	<b>-0.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (227,695)</b>	<b>\$ (362,754)</b>	<b>-37.2%</b>	<b>\$ (722,505)</b>	<b>-68.5%</b>	<b>\$ 233,527</b>	<b>\$ 1,330,960</b>	<b>-82.5%</b>	<b>\$ 4,950,349</b>	<b>-95.3%</b>
Operating Margin	-1.07%	-1.77%	-39.7%	-3.30%	-67.6%	0.15%	0.86%	-82.6%	3.07%	-95.1%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 34,940	\$ 33,011	5.8%	\$ 30,477	14.6%	\$ 237,494	\$ 233,280	1.8%	\$ 227,212	4.5%
Tobacco Settlement	859,458	777,932	10.5%	777,932	10.5%	859,458	777,932	10.5%	777,932	10.5%
Donations	53,848	10,281	423.8%	26,260	105.1%	100,755	239,665	-58.0%	138,784	-27.4%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	588,905	569,237	3.5%	590,080	-0.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 804,695</b>	<b>\$ 539,791</b>	<b>49.1%</b>	<b>\$ 196,397</b>	<b>309.7%</b>	<b>\$ 2,020,140</b>	<b>\$ 3,151,074</b>	<b>-35.9%</b>	<b>\$ 6,684,358</b>	<b>-69.8%</b>
Procure Capital Contribution	(1,520,974)	(1,695,660)	-10.3%	(1,078,106)	41.1%	(9,379,600)	(10,545,002)	-11.1%	(9,202,643)	1.9%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (716,279)</b>	<b>\$ (1,155,869)</b>	<b>-38.0%</b>	<b>\$ (881,709)</b>	<b>-18.8%</b>	<b>\$ (7,359,460)</b>	<b>\$ (7,393,928)</b>	<b>-0.5%</b>	<b>\$ (2,518,285)</b>	<b>192.2%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ (406,557)	\$ -	0.0%	\$ 11,812	-3541.8%
Investment in Subsidiaries	13,080	16,373	-20.1%	26,097	-49.9%	147,196	114,610	28.4%	115,257	27.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (703,200)</b>	<b>\$ (1,139,496)</b>	<b>-38.3%</b>	<b>\$ (855,612)</b>	<b>-17.8%</b>	<b>\$ (7,618,821)</b>	<b>\$ (7,279,318)</b>	<b>4.7%</b>	<b>\$ (2,391,216)</b>	<b>218.6%</b>
<b>EBIDA</b>	<b>\$ 1,499,946</b>	<b>\$ 676,022</b>	<b>121.9%</b>	<b>\$ 1,120,293</b>	<b>33.9%</b>	<b>\$ 5,693,033</b>	<b>\$ 5,537,311</b>	<b>2.8%</b>	<b>\$ 11,496,662</b>	<b>-50.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 9,625,993	\$ 8,653,319	11.2%	\$ 9,539,400	0.9%	\$ 85,270,135	\$ 64,736,177	31.7%	\$ 58,354,238	46.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 9,625,993</b>	<b>\$ 8,653,319</b>	<b>11.2%</b>	<b>\$ 9,539,400</b>	<b>0.9%</b>	<b>\$ 85,270,135</b>	<b>\$ 64,736,177</b>	<b>31.7%</b>	<b>\$ 58,354,238</b>	<b>46.1%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 6,999,797</b>	<b>\$ 6,002,464</b>	<b>16.6%</b>	<b>\$ 6,580,608</b>	<b>6.4%</b>	<b>\$ 64,796,054</b>	<b>\$ 44,756,063</b>	<b>44.8%</b>	<b>\$ 40,973,990</b>	<b>58.1%</b>
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	6,125,000	6,125,000	0.0%	\$ 6,125,000	0.0%
<b>NET PATIENT REVENUE</b>	<b>\$ 3,501,196</b>	<b>\$ 3,525,855</b>	<b>-0.7%</b>	<b>\$ 3,833,792</b>	<b>-8.7%</b>	<b>\$ 26,599,081</b>	<b>\$ 26,105,114</b>	<b>1.9%</b>	<b>\$ 23,505,248</b>	<b>13.2%</b>
<b>OTHER REVENUE</b>										
Other Income	\$ 139,465	\$ 135,337	3.1%	\$ 140,639	-0.8%	\$ 952,281	\$ 1,011,657	-5.9%	\$ 977,203	-2.6%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	<b>\$ 3,640,661</b>	<b>\$ 3,661,191</b>	<b>-0.6%</b>	<b>\$ 3,974,431</b>	<b>-8.4%</b>	<b>\$ 27,551,362</b>	<b>\$ 27,116,771</b>	<b>1.6%</b>	<b>\$ 24,482,451</b>	<b>12.5%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 4,121,783	\$ 4,027,327	2.3%	\$ 3,586,930	14.9%	\$ 27,010,097	\$ 27,997,716	-3.5%	\$ 25,078,711	7.7%
Benefits	383,416	531,609	-27.9%	444,046	-13.7%	3,564,713	3,938,423	-9.5%	3,372,142	5.7%
Temporary Labor	335,746	114,830	192.4%	203,069	65.3%	1,786,645	803,810	122.3%	1,518,733	17.6%
Physician Fees	300,549	299,749	0.3%	209,967	43.1%	2,068,949	2,152,301	-3.9%	1,970,695	5.0%
Purchased Services	(185,234)	(76,360)	142.6%	(21,534)	760.2%	(761,356)	(570,145)	33.5%	(845,727)	-10.0%
Supplies	91,641	117,944	-22.3%	82,993	10.4%	933,522	917,166	1.8%	826,203	13.0%
Utilities	4,217	3,885	8.5%	28,522	-85.2%	28,399	30,690	-7.5%	44,074	-35.6%
Repairs and Maintenance	-	800	-100.0%	937	-100.0%	7,353	8,600	-14.5%	23,348	-68.5%
Leases and Rentals	182,251	195,092	-6.6%	167,862	8.6%	1,252,620	1,283,382	-2.4%	1,173,441	6.7%
Insurance	46,412	45,978	0.9%	29,110	59.4%	325,324	318,904	2.0%	289,035	12.6%
Other Expense	61,141	68,382	-10.6%	59,045	3.6%	462,818	583,263	-20.7%	502,763	-7.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 5,341,921</b>	<b>\$ 5,329,235</b>	<b>0.2%</b>	<b>\$ 4,790,946</b>	<b>11.5%</b>	<b>\$ 36,679,082</b>	<b>\$ 37,464,111</b>	<b>-2.1%</b>	<b>\$ 33,953,418</b>	<b>8.0%</b>
Depreciation/Amortization	\$ 28,408	\$ 27,617	2.9%	\$ 27,888	1.9%	\$ 197,303	\$ 197,663	-0.2%	\$ 195,725	0.8%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	803	-	0.0%	(40)	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 5,370,329</b>	<b>\$ 5,356,851</b>	<b>0.3%</b>	<b>\$ 4,818,834</b>	<b>11.4%</b>	<b>\$ 36,877,188</b>	<b>\$ 37,661,774</b>	<b>-2.1%</b>	<b>\$ 34,149,103</b>	<b>8.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,729,668)</b>	<b>\$ (1,695,660)</b>	<b>2.0%</b>	<b>\$ (844,403)</b>	<b>104.8%</b>	<b>\$ (9,325,827)</b>	<b>\$ (10,545,003)</b>	<b>-11.6%</b>	<b>\$ (9,666,653)</b>	<b>-3.5%</b>
Operating Margin	-47.51%	-46.31%	2.6%	-21.25%	123.6%	-33.85%	-38.89%	-13.0%	-39.48%	-14.3%
MCH Contribution	\$ 1,520,974	\$ 1,695,660	-10.3%	\$ 1,078,106	41.1%	\$ 9,379,601	\$ 10,545,002	-11.1%	\$ 9,202,643	1.9%
<b>CAPITAL CONTRIBUTION</b>	<b>\$ (208,694)</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ 233,704</b>	<b>-189.3%</b>	<b>\$ 53,774</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ (464,011)</b>	<b>-111.6%</b>
EBIDA	\$ (180,287)	\$ 27,617	-752.8%	\$ 261,591	-168.9%	\$ 251,077	\$ 197,663	27.0%	\$ (268,285)	-193.6%

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,039	8,074	11.95%	8,722	3.63%	66,282	61,919	7.05%	58,767	12.79%
Total Hospital Visits	6,085	4,192	45.16%	4,297	41.61%	31,087	30,792	0.96%	31,544	-1.45%
Total Procedures	62,578	52,491	19.22%	60,891	2.77%	377,054	392,483	-3.93%	390,619	-3.47%
Total Surgeries	661	726	-8.95%	492	34.35%	5,380	4,853	10.86%	4,113	30.80%
Total Provider FTE's	84.8	94.2	-9.98%	82.2	3.16%	85.6	92.3	-7.31%	82.3	4.01%
Total Staff FTE's	123.9	134.8	-8.09%	115.1	7.65%	124.7	133.0	-6.24%	113.4	9.96%
Total Administrative FTE's	34.9	39.5	-11.65%	31.1	12.22%	33.7	39.5	-14.68%	34.0	-0.88%
Total FTE's	243.6	268.5	-9.27%	228.4	6.65%	244.0	264.8	-7.87%	229.7	6.23%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 356,941	\$ 311,323	14.7%	\$ 302,294	18.1%	\$ 2,755,817	\$ 2,484,166	10.9%	\$ 2,291,638	20.3%
<b>TOTAL PATIENT REVENUE</b>	\$ 356,941	\$ 311,323	14.7%	\$ 302,294	18.1%	\$ 2,755,817	\$ 2,484,166	10.9%	\$ 2,291,638	20.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 140,395	\$ 144,347	-2.7%	\$ 154,734	-9.3%	\$ 1,627,515	\$ 1,100,136	47.9%	\$ 1,270,864	28.1%
	39.3%	46.4%		51.2%		59.1%	44.3%		55.5%	
<b>NET PATIENT REVENUE</b>	\$ 216,546	\$ 166,976	29.7%	\$ 147,560	46.8%	\$ 1,128,302	\$ 1,384,031	-18.5%	\$ 1,020,774	10.5%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 5,305	\$ 8,802	0.0%	\$ -	0.0%	\$ 5,305	\$ 61,617	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	\$ 5,305	\$ 8,802	-39.7%	\$ -	0.0%	\$ 5,305	\$ 61,617	-91.4%	\$ -	0.0%
<b>NET OPERATING REVENUE</b>	\$ 221,850	\$ 175,778	26.2%	\$ 147,560	50.3%	\$ 1,133,607	\$ 1,445,647	-21.6%	\$ 1,020,774	11.1%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 28,572	\$ 29,146	-2.0%	\$ 33,781	-15.4%	\$ 227,779	\$ 224,485	1.5%	\$ 277,987	-18.1%
Benefits	5,469	5,871	-6.8%	8,676	-37.0%	58,055	54,872	5.8%	76,696	-24.3%
Physician Services	287,338	239,427	20.0%	189,733	51.4%	1,665,017	1,679,982	-0.9%	1,391,800	19.6%
Cost of Drugs Sold	6,972	4,975	40.1%	5,605	24.4%	36,337	39,563	-8.2%	40,603	-10.5%
Supplies	9,243	10,531	-12.2%	10,504	-12.0%	62,890	81,930	-23.2%	59,163	6.3%
Utilities	2,846	4,900	-41.9%	4,751	-40.1%	34,338	22,738	51.0%	22,637	51.7%
Repairs and Maintenance	2,191	2,320	-5.6%	2,116	3.5%	23,676	18,070	31.0%	14,060	68.4%
Leases and Rentals	467	506	-7.6%	503	-7.3%	3,303	3,565	-7.3%	3,551	-7.0%
Other Expense	100	948	-89.4%	1,000	-90.0%	8,595	7,070	21.6%	7,475	15.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 343,198	\$ 298,624	14.9%	\$ 256,670	33.7%	\$ 2,119,989	\$ 2,132,274	-0.6%	\$ 1,893,972	11.9%
Depreciation/Amortization	\$ 5,420	\$ 5,246	3.3%	\$ 5,271	2.8%	\$ 38,403	\$ 37,171	3.3%	\$ 37,507	2.4%
<b>TOTAL OPERATING COSTS</b>	\$ 348,618	\$ 303,870	14.7%	\$ 261,941	33.1%	\$ 2,158,392	\$ 2,169,446	-0.5%	\$ 1,931,480	11.7%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (126,768)	\$ (128,092)	-1.0%	\$ (114,381)	10.8%	\$ (1,024,785)	\$ (723,798)	41.6%	\$ (910,706)	12.5%
Operating Margin	-57.14%	-72.87%	-21.6%	-77.52%	-26.3%	-90.40%	-50.07%	80.6%	-89.22%	1.3%
<b>EBIDA</b>	\$ (121,347)	\$ (122,846)	-1.2%	\$ (109,110)	11.2%	\$ (986,383)	\$ (686,627)	43.7%	\$ (873,199)	13.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	766	1,048	-26.9%	1,179	-35.0%	8,668	8,851	-2.1%	8,580	1.0%
Dental Visits	689	644	6.9%	554	24.4%	4,654	4,655	0.0%	4,066	14.5%
Total Visits	1,455	1,692	-14.0%	1,733	-16.0%	13,322	13,506	-1.4%	12,646	5.3%
Average Revenue per Office Visit	245.32	183.95	33.4%	174.43	40.6%	206.86	183.93	12.5%	181.21	14.2%
Hospital FTE's (Salaries and Wages)	4.7	4.5	3.4%	5.4	-13.9%	5.0	4.9	1.7%	7.1	-29.1%
Clinic FTE's - (Physician Services)	20.8	28.6	-27.2%	18.0	15.2%	21.8	28.6	-23.8%	16.4	32.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 245,780	\$ 229,434	7.1%	\$ 203,647	20.7%	\$ 1,538,854	\$ 1,722,932	-10.7%	\$ 1,390,003	10.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 245,780</b>	<b>\$ 229,434</b>	<b>7.1%</b>	<b>\$ 203,647</b>	<b>20.7%</b>	<b>\$ 1,538,854</b>	<b>\$ 1,722,932</b>	<b>-10.7%</b>	<b>\$ 1,390,003</b>	<b>10.7%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 185,369</b>	<b>\$ 99,648</b>	<b>86.0%</b>	<b>\$ 149,955</b>	<b>23.6%</b>	<b>\$ 1,144,893</b>	<b>\$ 759,677</b>	<b>50.7%</b>	<b>\$ 1,104,929</b>	<b>3.6%</b>
	<b>75.42%</b>	<b>43.43%</b>		<b>73.63%</b>		<b>74.40%</b>	<b>44.09%</b>		<b>79.49%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 60,411</b>	<b>\$ 129,787</b>	<b>-53.5%</b>	<b>\$ 53,692</b>	<b>12.5%</b>	<b>\$ 393,960</b>	<b>\$ 963,255</b>	<b>-59.1%</b>	<b>\$ 285,074</b>	<b>38.2%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 60,411</b>	<b>\$ 129,787</b>	<b>-53.5%</b>	<b>\$ 53,692</b>	<b>12.5%</b>	<b>\$ 393,960</b>	<b>\$ 963,255</b>	<b>-59.1%</b>	<b>\$ 285,074</b>	<b>38.2%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 3,650	\$ 3,860	-5.4%	\$ 3,220	13.4%	\$ 23,915	\$ 25,483	-6.2%	\$ 23,449	2.0%
Benefits	699	777	-10.0%	827	-15.5%	6,095	6,229	-2.2%	6,469	-5.8%
Physician Services	153,337	181,221	-15.4%	137,954	11.2%	984,233	1,254,633	-21.6%	1,147,053	-14.2%
Cost of Drugs Sold	3,421	2,185	56.6%	4,310	-20.6%	14,761	16,408	-10.0%	15,882	-7.1%
Supplies	5,840	5,344	9.3%	3,990	46.4%	38,585	37,838	2.0%	43,646	-11.6%
Utilities	1,974	1,961	0.6%	1,916	3.0%	15,929	14,037	13.5%	14,630	8.9%
Repairs and Maintenance	1,465	207	607.3%	95	1441.7%	9,853	4,681	110.5%	6,373	54.6%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 170,385</b>	<b>\$ 195,555</b>	<b>-12.9%</b>	<b>\$ 152,311</b>	<b>11.9%</b>	<b>\$ 1,093,370</b>	<b>\$ 1,359,308</b>	<b>-19.6%</b>	<b>\$ 1,257,502</b>	<b>-13.1%</b>
Depreciation/Amortization	\$ 41,241	\$ 41,241	0.0%	\$ 41,241	0.0%	\$ 288,686	\$ 288,686	0.0%	\$ 288,686	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 211,626</b>	<b>\$ 236,796</b>	<b>-10.6%</b>	<b>\$ 193,552</b>	<b>9.3%</b>	<b>\$ 1,382,057</b>	<b>\$ 1,647,994</b>	<b>-16.1%</b>	<b>\$ 1,546,189</b>	<b>-10.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (151,215)</b>	<b>\$ (107,009)</b>	<b>41.3%</b>	<b>\$ (139,860)</b>	<b>8.1%</b>	<b>\$ (988,096)</b>	<b>\$ (684,739)</b>	<b>44.3%</b>	<b>\$ (1,261,115)</b>	<b>-21.6%</b>
Operating Margin	-250.31%	-82.45%	203.6%	-260.49%	-3.9%	-250.81%	-71.09%	252.8%	-442.38%	-43.3%
<b>EBIDA</b>	<b>\$ (109,974)</b>	<b>\$ (65,768)</b>	<b>67.2%</b>	<b>\$ (98,619)</b>	<b>11.5%</b>	<b>\$ (699,410)</b>	<b>\$ (396,053)</b>	<b>76.6%</b>	<b>\$ (972,428)</b>	<b>-28.1%</b>

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	403	676	-40.4%	581	-30.6%	4,293	5,326	-19.4%	4,410	-2.7%
Optometry Visits	284	285	-0.4%	293	-3.1%	1,889	1,887	0.1%	1,696	11.4%
<b>Total Visits</b>	<b>687</b>	<b>961</b>	<b>-28.5%</b>	<b>874</b>	<b>-21.4%</b>	<b>6,182</b>	<b>7,213</b>	<b>-14.3%</b>	<b>6,106</b>	<b>1.2%</b>
Average Revenue per Office Visit	357.76	238.75	49.8%	233.01	53.5%	248.92	238.87	4.2%	227.65	9.3%
Hospital FTE's (Salaries and Wages)	1.0	1.2	-18.9%	1.0	-2.1%	1.0	1.1	-11.0%	1.1	-7.3%
Clinic FTE's - (Physician Services)	13.0	14.6	-10.9%	15.2	-14.2%	12.9	14.6	-11.5%	15.4	-16.3%

**ECTOR COUNTY HOSPITAL DISTRICT  
APRIL 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,973,383	40.9%	\$ 33,771,173	41.3%	\$ 249,436,539	42.3%	\$ 232,688,555	42.2%
Medicaid	10,449,918	12.9%	7,135,233	8.7%	63,879,654	10.9%	60,725,105	11.0%
Blue Cross	7,596,513	9.4%	9,721,006	11.9%	69,470,050	11.8%	63,892,861	11.6%
Commercial	10,367,220	12.8%	14,320,672	17.5%	91,609,221	15.6%	94,854,445	17.2%
Self Pay	18,126,085	22.4%	11,753,390	14.4%	69,835,318	11.9%	66,238,666	12.0%
Other	1,289,887	1.6%	5,132,286	6.3%	43,895,834	7.5%	33,134,563	6.0%
<b>TOTAL</b>	<b>\$ 80,803,006</b>	<b>100.0%</b>	<b>\$ 81,833,760</b>	<b>100.1%</b>	<b>\$ 588,126,615</b>	<b>100.0%</b>	<b>\$ 551,534,194</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,543,200	35.5%	\$ 5,497,543	32.0%	\$ 36,126,001	31.3%	\$ 38,724,659	32.0%
Medicaid	698,929	5.5%	1,645,160	9.6%	11,079,329	9.6%	10,713,788	8.9%
Blue Cross	2,588,930	20.3%	3,830,251	22.4%	22,642,896	19.6%	25,604,424	21.2%
Commercial	3,002,186	23.5%	4,065,814	23.7%	27,741,845	24.0%	29,649,861	24.5%
Self Pay	972,994	7.6%	1,368,773	8.0%	9,009,427	7.8%	9,898,834	8.2%
Other	974,518	7.6%	729,564	4.3%	8,883,490	7.7%	6,341,673	5.2%
<b>TOTAL</b>	<b>\$ 12,780,757</b>	<b>100.0%</b>	<b>\$ 17,137,105</b>	<b>100.0%</b>	<b>\$ 115,482,988</b>	<b>100.0%</b>	<b>\$ 120,933,239</b>	<b>100.0%</b>
TOTAL NET REVENUE	15,899,337		17,446,162		121,136,277		125,987,331	
% OF GROSS REVENUE	19.7%		21.3%		20.6%		22.8%	
VARIANCE	(3,118,580)		(309,057)		(5,653,289)		(5,054,092)	
% VARIANCE TO CASH COLLECTIONS	-19.6%		-1.8%		-4.7%		-4.0%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
APRIL 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 64,321	18.0%	\$ 43,366	14.3%	\$ 363,434	13.2%	\$ 271,796	11.9%
Medicaid	54,197	15.2%	59,435	19.7%	746,245	27.1%	592,348	25.8%
PHC	124,673	34.9%	125,807	41.6%	854,908	31.0%	782,734	34.2%
Commercial	51,278	14.4%	39,182	13.0%	384,169	13.9%	335,113	14.6%
Self Pay	46,847	13.1%	27,708	9.2%	319,521	11.6%	238,803	10.4%
Other	15,625	4.4%	6,795	2.2%	87,540	3.2%	70,843	3.1%
<b>TOTAL</b>	<b>\$ 356,941</b>	<b>100.0%</b>	<b>\$ 302,294</b>	<b>100.0%</b>	<b>\$ 2,755,817</b>	<b>100.0%</b>	<b>\$ 2,291,637</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 14,794	17.4%	\$ 18,103	13.3%	\$ 98,555	9.9%	\$ 141,594	14.1%
Medicaid	22,411	26.4%	41,261	30.2%	479,723	47.9%	334,042	33.1%
PHC	14,520	17.1%	25,266	18.5%	127,826	12.8%	162,916	16.2%
Commercial	11,096	13.1%	22,138	16.2%	126,128	12.6%	177,824	17.7%
Self Pay	22,105	26.0%	29,823	21.8%	168,175	16.8%	189,788	18.8%
Other	-	0.0%	-	0.0%	102	0.0%	878	0.1%
<b>TOTAL</b>	<b>\$ 84,925</b>	<b>100.0%</b>	<b>\$ 136,592</b>	<b>100.0%</b>	<b>\$ 1,000,508</b>	<b>100.0%</b>	<b>\$ 1,007,041</b>	<b>100.0%</b>
TOTAL NET REVENUE	221,850		147,560		1,133,607		1,020,774	
% OF GROSS REVENUE	62.2%		48.8%		41.1%		44.5%	
VARIANCE	(136,925)		(10,967)		(133,099)		(13,732)	
% VARIANCE TO CASH COLLECTIONS	-61.7%		-7.4%		-11.7%		-1.3%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
APRIL 2017**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 51,171	20.8%	\$ 50,478	24.8%	\$ 287,188	18.7%	\$ 270,922	19.5%
Medicaid	81,930	33.4%	55,627	27.3%	566,526	36.7%	398,036	28.6%
PHC	31,017	12.6%	37,950	18.6%	248,751	16.2%	268,642	19.3%
Commercial	52,684	21.4%	33,706	16.6%	251,793	16.4%	253,133	18.2%
Self Pay	26,304	10.7%	18,593	9.1%	134,944	8.8%	139,553	10.0%
Other	2,674	1.1%	7,292	3.6%	49,652	3.2%	59,715	4.3%
<b>TOTAL</b>	<b>\$ 245,780</b>	<b>100.0%</b>	<b>\$ 203,647</b>	<b>100.0%</b>	<b>\$ 1,538,854</b>	<b>100.0%</b>	<b>\$ 1,390,002</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,273	23.2%	\$ 7,722	32.5%	\$ 83,516.54	22.5%	\$ 18,537	11.4%
Medicaid	12,540	31.5%	4,284	18.0%	120,978	32.5%	60,297	37.1%
PHC	1,650	4.1%	1,419	6.0%	25,786	6.9%	12,907	7.9%
Commercial	6,502	16.3%	4,070	17.1%	65,437	17.6%	28,750	17.7%
Self Pay	9,921	24.8%	6,265	26.4%	75,888	20.4%	41,974	25.8%
Other	40	0.1%	11	0.0%	283	0.1%	172	0.1%
<b>TOTAL</b>	<b>\$ 39,926</b>	<b>100.0%</b>	<b>\$ 23,772</b>	<b>100.0%</b>	<b>\$ 371,890</b>	<b>100.0%</b>	<b>\$ 162,637</b>	<b>100.0%</b>
TOTAL NET REVENUE	60,411		53,692		393,960		285,074	
% OF GROSS REVENUE	24.6%		26.4%		25.6%		20.5%	
VARIANCE	(20,485)		(29,920)		(22,071)		(122,437)	
% VARIANCE TO CASH COLLECTIONS	-33.9%		-55.7%		-5.6%		-42.9%	

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
APRIL 2017**

<u>Cash and Cash Equivalents</u>	<u>CASH</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating		\$ 1,350,906	\$ -	\$ 1,350,906
Payroll		2,891	-	2,891
Worker's Comp Claims		255,518	-	255,518
UMR Group Medical		38,957	-	38,957
Flex Benefits		45,638	-	45,638
Mission Fitness		655,830	-	655,830
Petty Cash		9,420	-	9,420
Dispro		7,008,399	5,092,733	12,101,132
Debt Service		74,551	-	74,551
Tobacco Settlement		422	-	422
General Liability		-	1,891,865	1,891,865
Professional Liability		-	1,969,738	1,969,738
Funded Worker's Compensation		-	1,187,165	1,187,165
Funded Depreciation		-	5,076,683	5,076,683
Designated Funds		-	1,105,330	1,105,330
		<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents		\$ 9,442,532	\$ 16,323,513	\$ <b>25,766,045</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 10,000,000	\$ 10,000,000
Funded Depreciation	-	19,000,000	19,000,000
Funded Worker's Compensation	-	2,000,000	2,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	90,510	1,966,032	2,056,542
Allowance for Change in Market Values	-	(83,380)	(83,380)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 90,510	\$ 34,882,652	\$ <b>34,973,162</b>
Total Unrestricted Cash and Investments			\$ <b>60,739,207</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,660,195	\$ -	\$ 4,660,195
Assets Held By Trustee - Debt Payment Reserves	\$ 815,203	-	815,203
Assets Held In Endowment	-	6,285,545	6,285,545
Escrow Account - Cerner Financing	636,219	-	636,219
MCH West TX Services	-	1,892,966	1,892,966
	<hr/>	<hr/>	<hr/>
Total Restricted Assets	\$ 6,111,618	\$ 8,178,511	\$ <b>14,290,129</b>

Total Cash & Investments **\$ 75,029,336**

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
APRIL 2017**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (7,618,821)	\$ 53,774	\$ (7,565,047)
Noncash Expenses:			
Depreciation and Amortization	11,543,094	39,497	11,582,591
Unrealized Gain/Loss on Investments	(406,557)	-	(406,557)
Accretion (Bonds)	(2,461)	-	(2,461)
Changes in Assets and Liabilities			
Patient Receivables, Net	(862,746)	(383,162)	(1,245,908)
Taxes Receivable/Deferred	3,447,224	106,093	3,553,317
Inventories, Prepays and Other	(1,206,768)	(864,849)	(2,071,618)
Accounts Payable	(6,892,270)	962,997	(5,929,273)
Accrued Expenses	(1,570,727)	2,062,279	491,553
Due to Third Party Payors	511,426	-	511,426
Accrued Post Retirement Benefit Costs	511,627	-	511,627
	\$ (2,546,979)	\$ 1,976,629	\$ (570,350)
Cash Flows from Investing Activities:			
Investments	\$ 483,637	\$ -	\$ 483,637
Acquisition of Property and Equipment	\$ (32,211,321)	\$ 74,429	\$ (32,136,892)
Cerner Project Costs	\$ 14,890,633	\$ -	\$ 14,890,633
	\$ (16,837,051)	\$ 74,429	\$ (16,762,623)
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	\$ (1,826,483)	\$ -	\$ (1,826,483)
	\$ (1,826,483)	\$ -	\$ (1,826,483)
Net Increase (Decrease) in Cash	\$ (21,210,513)	\$ 2,051,058	\$ (19,159,456)
Beginning Cash & Cash Equivalents @ 9/30/2016	\$ 61,266,687	\$ 2,734,905	\$ 64,001,593
Ending Cash & Cash Equivalents @ 4/30/2017	\$ 40,056,174	\$ 4,785,963	\$ 44,842,137
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 25,766,045	\$ 4,785,963	\$ 30,552,009
Restricted Assets	14,290,129	-	14,290,129
Ending Cash & Cash Equivalents @ 4/30/2017	\$ 40,056,174	\$ 4,785,963	\$ 44,842,137

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2017**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 249,105	\$ 994,737	\$ (745,632)	\$ 124,292	\$ 124,813
NOVEMBER	924,056	994,737	(70,681)	658,003	266,053
DECEMBER	2,885,709	994,737	1,890,972	1,147,214	1,738,495
JANUARY	3,390,679	994,737	2,395,942	3,102,060	288,619
FEBRUARY	2,266,373	994,737	1,271,636	4,653,270	(2,386,897)
MARCH	327,882	994,737	(666,855)	246,383	81,499
APRIL	152,119	994,737	(842,618)	133,624	18,494
<b>TOTAL</b>	<b><u>\$ 10,195,922</u></b>	<b><u>\$ 6,963,157</u></b>	<b><u>\$ 3,232,765</u></b>	<b><u>\$ 10,064,846</u></b>	<b><u>\$ 131,076</u></b>
<b><u>SALES</u></b>					
OCTOBER	\$ 2,339,047	\$ 2,362,971	\$ (23,924)	\$ 2,887,145	\$ (548,098)
NOVEMBER	2,839,057	2,553,727	285,330	3,053,244	(214,187)
DECEMBER	2,324,023	2,256,215	67,808	2,631,851	(307,828)
JANUARY	2,583,565	2,171,303	412,261	2,457,544	126,020
FEBRUARY	3,162,907	2,692,643	470,265	2,973,484	189,424
MARCH	2,759,040	2,068,447	690,593	2,225,281	533,760
APRIL	3,121,450	2,238,917	882,533	2,330,153	791,296
<b>TOTAL</b>	<b><u>\$ 19,129,089</u></b>	<b><u>\$ 16,344,222</u></b>	<b><u>\$ 2,784,867</u></b>	<b><u>\$ 18,558,702</u></b>	<b><u>\$ 570,387</u></b>
<b>TAX REVENUE</b>	<b><u>\$ 29,325,011</u></b>	<b><u>\$ 23,307,379</u></b>	<b><u>\$ 6,017,632</u></b>	<b><u>\$ 28,623,549</u></b>	<b><u>\$ 701,463</u></b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2017**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
<b>DSH</b>				
1st Qtr	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
2nd Qtr	(1,301,163)	2,969,335		1,668,173
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (3,898,163)</b>	<b>\$ 8,895,853</b>		<b>\$ 4,997,690</b>
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(2,237,518)	5,195,968		2,958,449
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (2,237,518)</b>	<b>\$ 5,195,968</b>		<b>\$ 2,958,449</b>
<b>Regional UPL (Community Benefit)</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(22,123,615)	-		(22,123,615)
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>REGIONAL UPL TOTAL</b>	<b>\$ (22,123,615)</b>	<b>\$ -</b>		<b>\$ (22,123,615)</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,530,059)	17,097,519		9,567,460
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (7,530,059)</b>	<b>\$ 17,097,519</b>		<b>\$ 9,567,460</b>
<b>Nursing Home MPAP</b>				
1st Qtr	\$ (18,941)	\$ 254,245		\$ 235,304
2nd Qtr	-	259,925		259,925
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>Nursing Home MPAP TOTAL</b>	<b>\$ (18,941)</b>	<b>\$ 514,171</b>		<b>\$ 495,229</b>
<b>MCH Cash Activity</b>	<b>\$ (35,808,296)</b>	<b>\$ 31,703,510</b>		<b>\$ (4,104,787)</b>
<b>ProCare Cash Activity</b>			\$ 6,125,000	<b>\$ 6,125,000</b>
<b>Blended Cash Activity</b>	<b>\$ (35,808,296)</b>	<b>\$ 31,703,510</b>	<b>\$ 6,125,000</b>	<b>\$ 2,020,213</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2017 Accrued / (Deferred) Adjustments:**

	<u>MCH</u>	<u>PROCARE</u>	<u>BLENDED</u>
DSH Accrual	\$ 2,289,691	\$ -	\$ 2,289,691
Uncompensated Care Accrual	6,382,984	-	6,382,984
Regional UPL Accrual	(13,515,055)	-	(13,515,055)
Nursing Home UPL	200,000	-	200,000
Regional UPL Benefit	-	6,125,000	6,125,000
<b>Medicaid Supplemental Payments</b>	<b>(4,642,381)</b>	<b>6,125,000</b>	<b>1,482,619</b>
DSRIP Accrual	7,000,000	-	7,000,000
<b>Total Adjustments</b>	<b>\$ 2,357,619</b>	<b>\$ 6,125,000</b>	<b>\$ 8,482,619</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF APRIL 30, 2017**

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
<b>ITEM</b>	<b>CIP BALANCE AS OF 4/1/2017</b>	<b>April "+" ADDITIONS</b>	<b>April "- " ADDITIONS</b>	<b>April TRANSFERS</b>	<b>CIP BALANCE AS OF 4/30/2017</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) BOARD APRVD/BUDGET</b>
<u>RENOVATIONS</u>									
<b>RE NUMBER</b>									
IWOMEN'S CLINIC	\$ 5,234,853	\$ 135,571	\$ (2,130)	\$ -	\$ 5,368,295	\$ -	\$ 5,368,295	\$ 5,000,000	\$ (368,295)
I42ND CLINIC RENOVATIONS	949,250	6,049	-	(955,299)	0	955,299	955,299	925,000	(30,299)
<b>SUB-TOTAL</b>	<b>\$ 6,184,103</b>	<b>\$ 141,621</b>	<b>\$ (2,130)</b>	<b>\$ (955,299)</b>	<b>\$ 5,368,295</b>	<b>\$ 955,299</b>	<b>\$ 6,323,594</b>	<b>\$ 5,925,000</b>	<b>\$ (398,594)</b>
<u>MINOR BUILDING IMPROVEMENT</u>									
I FAMILY HEALTH CLINIC IMPROVEMENT	\$ 15,781	\$ -	\$ -	\$ -	\$ 15,781	\$ -	\$ 15,781	\$ 45,000	\$ 29,219
I UPS OR (UNINTERRUPTED POWER SUPPLY)	20,422	12,837	-	(33,259)	(0)	33,259	33,259	25,000	(8,259)
I PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	13,030	-	-	-	13,030	-	13,030	45,000	31,970
I GARAGE PROJECT	5,681	-	-	-	5,681	-	5,681	10,000	4,320
I PROCARE ENT	56,389	19,676	-	-	76,065	-	76,065	896,000	819,935
I DISCHARGE LOUNGE	12,804	3,631	-	(16,434)	0	16,434	16,434	25,000	8,566
I SUITE 401 WSMP	(21,674)	-	-	-	(21,674)	-	(21,674)	75,000	96,674
I WTCC VAULT	5,408	-	-	-	5,408	-	5,408	10,000	4,592
I 9 CENTRAL SHOWER ROOM	12,952	5,818	-	-	18,769	-	18,769	45,000	26,231
I HVAC REPAIR TEMP HUMIDITY CONROL	223,596	6,564	-	-	230,160	-	230,160	145,000	(85,160)
I BUSINESS OFFICE RENOVATION	2,253	-	-	(2,253)	0	2,253	2,253	10,000	7,747
I PRE OP EXPRESS	59,283	-	-	(59,283)	(0)	59,283	59,283	45,000	(14,283)
I ONE DOCTORS PLACE	-	1,042	-	-	1,042	-	1,042	45,000	43,958
<b>SUB-TOTAL</b>	<b>\$ 405,924</b>	<b>\$ 49,568</b>	<b>\$ -</b>	<b>\$ (111,229)</b>	<b>\$ 344,263</b>	<b>\$ 111,229</b>	<b>\$ 455,492</b>	<b>\$ 1,421,000</b>	<b>\$ 965,508</b>
<u>WORK IN PROGRESS - CERNER</u>									
CERNER	\$ 22,624,556	\$ 1,909,993	\$ -	\$ (24,534,549)	\$ -	\$ 24,534,549	\$ 24,534,549	\$ 25,867,367	\$ 1,332,819
<b>SUB-TOTAL</b>	<b>\$ 22,624,556</b>	<b>\$ 1,909,993</b>	<b>\$ -</b>	<b>\$ (24,534,549)</b>	<b>\$ -</b>	<b>\$ 24,534,549</b>	<b>\$ 24,534,549</b>	<b>\$ 25,867,367</b>	<b>\$ 1,332,819</b>
<u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 803,867	\$ -	\$ (3,724)	\$ 160,920	\$ 961,064	\$ -	\$ 961,064	\$ 16,091,971	\$ 15,130,907
<b>SUB-TOTAL</b>	<b>\$ 803,867</b>	<b>\$ -</b>	<b>\$ (3,724)</b>	<b>\$ 160,920</b>	<b>\$ 961,064</b>	<b>\$ -</b>	<b>\$ 961,064</b>	<b>\$ 16,091,971</b>	<b>\$ 15,130,907</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 30,018,450</b>	<b>\$ 2,101,181</b>	<b>\$ (5,854)</b>	<b>\$ (25,440,157)</b>	<b>\$ 6,673,621</b>	<b>\$ 25,601,077</b>	<b>\$ 32,274,698</b>	<b>\$ 49,305,338</b>	<b>\$ 17,030,641</b>

ECTOR COUNTY HOSPITAL DISTRICT  
CAPITAL PROJECT & EQUIPMENT EXPENDITURES  
APRIL 2017

DEPT	ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>			
6960	42ND CLINIC RENOVATIONS	BUILDING	\$ 955,299
8200	UPS OR (UNINTERRUPTED POWER SUPPLY)	FIXED EQUIPMENT	33,259
8200	DISCHARGE LOUNGE	BUILDING	16,434
8200	BUSINESS OFFICE RENOVATION	BUILDING	2,253
6650	PRE OP EXPRESS	MOVEABLE	59,283
9070	CERNER SOFTWARE	MOVEABLE	24,534,549
8200	CHILLER REPAIR	MOVEABLE	(200,130)
9080	CHW AVAYA - CS1000B PBX	MOVEABLE	\$ 39,210
<b>TOTAL PROJECT TRANSFERS</b>			<b>\$ 25,440,157</b>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/EQUIPMENT</b>			
	NONE		\$ -
<b>TOTAL EQUIPMENT TRANSFERS</b>			<b>\$ -</b>
<b>TOTAL TRANSFERS FROM CIP</b>			<b>\$ 25,440,157</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2017 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
APRIL 2017**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-16	Concrete Wheel Stops	8500	-	-	2,800	(2,800)
Oct-16	(2) Alarms in ER	8200	-	-	4,945	(4,945)
Oct-16	Sliding Glass Doors	8200	-	-	11,200	(11,200)
Oct-16	Sidewalk and Ramp	8200	-	-	7,100	(7,100)
Nov-16	Carpet	8200	-	-	2,352	(2,352)
Nov-16	Reach-in Refrigerator	8020	-	-	3,910	(3,910)
Nov-16	Boilerless Steamer	8020	13,491	-	13,653	(162)
Dec-16	InnerSpace Cabinets	7310	9,769	-	9,769	-
Dec-16	Blanket Warmer	7290	3,761	-	3,577	184
Jan-17	Ultrasound Machine, Trauma Bay	7800	55,750	-	62,875	(7,125)
Feb-17	Mini Split AC System	8200	-	-	3,888	(3,888)
Feb-17	Grille Operaton and Transformer	8560	-	-	2,900	(2,900)
Mar-17	Ultrasound Unit	7320	208,741	-	172,178	36,563
Mar-17	Vacuum Pumps	8200	80,000	-	35,925	44,075
Mar-17	Ultrasound Machine - EMT	7800	-	-	469	(469)
Mar-17	Biological Safety Cabinet - EMT	7060	-	-	111	(111)
Mar-17	Annex Fire System	8200	-	-	28,585	(28,585)
Mar-17	Annex Fire System - Installation	8200	-	-	10,000	(10,000)
Mar-17	Fitness Rowing Machine	9310	1,262	-	2,524	(1,262)
Apr-17	BioChem Guard	7330	10,682	-	10,682	-
Apr-17	Heart Bypass	6620	197,349	-	197,349	-
Apr-17	Heart Bypass	6620	50,070	-	52,581	(2,511)
Apr-17	Bariatric Instrument Set	6620	21,475	-	21,475	-
			<b>\$ 1,252,350</b>	<b>\$ -</b>	<b>\$ 660,846</b>	<b>\$ 591,503</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
APRIL 2017**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (2,707,999)	\$ -	\$ -	\$ (2,707,999)
AR UNCOMPENSATED CARE	3,305,451	-	-	3,305,451
AR DSRIP	6,592,336	9,159,795	-	(2,567,460)
AR NURSING HOME UPL	288,369	583,599	-	(295,229)
AR BAB REVENUE	168,284	84,233	-	84,052
AR PHYSICIAN GUARANTEES	341,431	-	-	341,431
AR ACCRUED INTEREST	165,248	79,286	-	85,962
AR OTHER:	7,816,412	4,636,431	2,482,086	697,895
Procure On-Call Fees	149,090	-	46,500	102,590
Procure A/R - FHC	430,492	-	391,968	38,524
Other Misc A/R	7,236,830	4,636,431	2,043,618	556,781
AR DUE FROM THIRD PARTY PAYOR	5,503,669	4,975,920	-	527,749
PROCARE-INTERCOMPANY RECEIVABLE	2,852,639	1,455,140	-	1,397,500
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 24,325,841</b>	<b>\$ 20,974,403</b>	<b>\$ 2,482,086</b>	<b>\$ 869,352</b>
PROCARE-INTERCOMPANY LIABILITY	\$ (2,852,639)	\$ -	\$ (1,455,140)	\$ (1,397,500)

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
APRIL 2017**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
OPERATING ROOM	5.8	0.9	519.0%	7.6	-23.7%	4.7	1.0	359.9%	7.2	-35.0%
NEO-NATAL INTENSIVE CARE	1.1	-	0.0%	1.5	-23.7%	2.1	-	0.0%	0.8	149.2%
LABOR AND DELIVERY	2.2	-	0.0%	2.9	-23.2%	2.0	-	0.0%	1.6	24.3%
7 CENTRAL	-	0.1	-100.0%	5.4	-100.0%	1.7	0.1	1064.4%	5.7	-69.5%
INPATIENT REHAB	-	0.6	-100.0%	2.3	-100.0%	1.4	0.6	116.0%	2.3	-39.8%
INTENSIVE CARE UNIT 4 (CCU)	-	0.9	-100.0%	1.4	-100.0%	1.4	0.9	47.1%	1.0	31.9%
4 EAST	-	-	0.0%	1.1	-100.0%	1.3	-	0.0%	0.6	128.4%
INTENSIVE CARE UNIT 2	-	-	0.0%	5.2	-100.0%	1.0	-	0.0%	2.9	-66.3%
STERILE PROCESSING	1.0	-	0.0%	2.9	-65.9%	0.1	-	0.0%	3.5	-96.0%
6 CENTRAL	-	-	0.0%	0.2	-100.0%	0.9	-	0.0%	0.2	282.0%
9 CENTRAL	-	0.9	-100.0%	0.7	-100.0%	0.9	0.9	-0.1%	0.9	-2.6%
8 CENTRAL	-	-	0.0%	1.0	-100.0%	0.8	-	0.0%	1.0	-19.5%
CHW - SPORTS MEDICINE	-	-	0.0%	3.0	-100.0%	0.7	-	0.0%	2.7	-74.5%
PERFORMANCE IMPROVEMENT	0.9	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	0.5	1.2	-58.3%	1.3	-61.2%	0.7	1.3	-49.0%	1.8	-62.9%
6 WEST	-	0.6	-100.0%	1.7	-100.0%	0.6	0.7	-13.3%	1.1	-48.1%
4 CENTRAL	-	0.1	-100.0%	1.5	-100.0%	0.4	0.1	316.2%	1.2	-65.9%
PM&R - OCCUPATIONAL	0.5	0.7	-32.6%	0.5	-4.6%	0.4	0.8	-45.4%	0.7	-37.2%
PM&R - PHYSICAL	0.5	0.2	92.3%	0.4	34.8%	0.4	0.3	52.5%	0.1	724.4%
TRAUMA SERVICE	1.3	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	1.4	-100.0%	0.3	-	0.0%	1.9	-83.6%
OP SURGERY	-	0.3	-100.0%	-	0.0%	0.1	0.4	-64.0%	0.3	-53.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
CERNER	(0.0)	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	0.3	-100.0%	1.0	-100.0%	-	0.3	-100.0%	0.2	-100.0%
RECOVERY ROOM	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	-	0.0%
LABORATORY - CHEMISTRY	-	0.4	-100.0%	0.7	-100.0%	-	0.4	-100.0%	0.5	-100.0%
LABORATORY - MICROBIOLOG\	-	0.4	-100.0%	0.5	-100.0%	-	0.4	-100.0%	0.5	-100.0%
LABORATORY - TRANFUSION S	-	0.7	-100.0%	0.7	-100.0%	-	0.8	-100.0%	0.9	-100.0%
PM&R - SPEECH	-	0.2	-100.0%	0.5	-100.0%	-	0.2	-100.0%	0.2	-100.0%
MEDICAL STAFF	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.3	-100.0%
<b>SUBTOTAL</b>	<b>13.7</b>	<b>9.0</b>	<b>51.7%</b>	<b>45.4</b>	<b>-69.8%</b>	<b>23.3</b>	<b>9.7</b>	<b>139.6%</b>	<b>40.3</b>	<b>-42.2%</b>
<b>TRANSITION LABOR</b>										
INTENSIVE CARE UNIT 4 (CCU)	7.3	0.9	692.6%	-	0.0%	6.0	1.0	505.9%	-	0.0%
7 CENTRAL	6.7	4.9	36.4%	-	0.0%	4.9	5.1	-4.5%	-	0.0%
INTENSIVE CARE UNIT 2	3.3	5.5	-40.4%	-	0.0%	3.4	5.9	-43.5%	-	0.0%
8 CENTRAL	4.7	2.0	138.8%	-	0.0%	3.2	2.0	55.6%	-	0.0%
6 CENTRAL	3.8	3.9	-4.0%	-	0.0%	3.1	4.1	-24.9%	-	0.0%
INPATIENT REHAB	3.6	2.0	85.0%	-	0.0%	2.9	2.0	43.7%	-	0.0%
4 EAST	4.6	1.0	382.0%	-	0.0%	2.8	1.0	175.1%	-	0.0%
9 CENTRAL	4.5	-	0.0%	-	0.0%	2.8	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	3.9	0.4	769.3%	-	0.0%	2.5	0.5	394.9%	-	0.0%
NEO-NATAL INTENSIVE CARE	3.7	2.6	41.1%	-	0.0%	2.3	3.0	-22.6%	-	0.0%
5 CENTRAL	2.2	2.0	11.9%	-	0.0%	2.0	2.0	-1.0%	-	0.0%
OPERATING ROOM	2.6	3.8	-29.9%	-	0.0%	1.8	4.1	-56.2%	-	0.0%
CHW - SPORTS MEDICINE	2.5	3.1	-21.2%	-	0.0%	1.5	3.6	-58.9%	-	0.0%
LABORATORY - CHEMISTRY	1.1	-	0.0%	-	0.0%	1.3	-	0.0%	-	0.0%
4 CENTRAL	1.3	1.0	29.5%	-	0.0%	1.1	1.0	3.5%	-	0.0%
OP SURGERY	0.9	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
6 WEST	0.1	0.6	-87.3%	-	0.0%	0.7	0.6	11.3%	-	0.0%
PM&R - OCCUPATIONAL	0.5	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
LABORATORY - HEMATOLOGY	1.1	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
LABOR AND DELIVERY	0.1	3.8	-98.2%	-	0.0%	0.4	4.0	-89.8%	-	0.0%
CERNER	0.5	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>58.7</b>	<b>37.4</b>	<b>57.0%</b>	<b>-</b>	<b>0.0%</b>	<b>44.8</b>	<b>40.1</b>	<b>11.9%</b>	<b>-</b>	<b>0.0%</b>
<b>GRAND TOTAL</b>	<b>72.4</b>	<b>46.4</b>	<b>56.0%</b>	<b>45.4</b>	<b>59.6%</b>	<b>68.2</b>	<b>49.8</b>	<b>36.9%</b>	<b>40.3</b>	<b>69.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
APRIL 2017**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 87,955	\$ 19,707	\$ 68,248	346.3%	\$ 84,341	4.3%	\$ 447,492	\$ 147,454	\$ 300,039	203.5%	\$ 622,464	-28.1%
PI TEMPORARY LABOR	19,865	-	19,865	100.0%	-	100.0%	141,398	-	141,398	100.0%	-	100.0%
L & D TEMPORARY LABOR	23,234	-	23,234	100.0%	30,960	-25.0%	96,638	-	96,638	100.0%	117,525	-17.8%
NICU TEMPORARY LABOR	11,042	-	11,042	100.0%	9,686	14.0%	79,154	-	79,154	100.0%	55,649	42.2%
TRAUMA TEMPORARY LABOR	21,517	-	21,517	100.0%	-	100.0%	71,450	-	71,450	100.0%	-	100.0%
ED TEMPORARY LABOR	21,346	12,184	9,162	75.2%	11,168	91.1%	154,490	94,185	60,305	64.0%	116,125	33.0%
4E TEMPORARY LABOR	5,550	-	5,550	100.0%	9,108	-39.1%	53,323	-	53,323	100.0%	33,753	58.0%
ALL OTHER	27,881	78,967	(51,086)	-64.7%	263,827	-89.4%	283,589	593,587	(309,998)	-52.2%	1,824,649	-84.5%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 218,390</b>	<b>\$ 110,858</b>	<b>\$ 107,532</b>	<b>97.0%</b>	<b>\$ 409,091</b>	<b>-46.6%</b>	<b>\$ 1,327,534</b>	<b>\$ 835,226</b>	<b>\$ 492,308</b>	<b>58.9%</b>	<b>\$ 2,770,165</b>	<b>-52.1%</b>
ICU4 TRANSITION LABOR	\$ 75,265	\$ 7,430	\$ 67,835	913.0%	\$ -	100.0%	\$ 639,442	\$ 56,889	\$ 582,552	1024.0%	\$ -	100.0%
4E TRANSITION LABOR	44,463	8,355	36,109	432.2%	-	100.0%	325,070	66,901	258,169	385.9%	-	100.0%
IMCU9 TRANSITION LABOR	34,903	-	34,903	100.0%	-	100.0%	213,587	-	213,587	100.0%	-	100.0%
ED TRANSITION LABOR	43,660	3,461	40,199	1161.4%	-	100.0%	207,115	26,754	180,361	674.1%	-	100.0%
REHAB TRANSITION LABOR	30,150	19,690	10,460	53.1%	-	100.0%	313,627	144,100	169,527	117.6%	-	100.0%
7C TRANSITION LABOR	76,649	42,454	34,195	80.5%	-	100.0%	478,457	320,419	158,038	49.3%	-	100.0%
8C TRANSITION LABOR	57,945	19,827	38,118	192.2%	-	100.0%	287,974	147,800	140,174	94.8%	-	100.0%
5C TRANSITION LABOR	32,909	17,822	15,087	84.7%	-	100.0%	208,840	133,856	74,984	56.0%	-	100.0%
OP SURGERY TRANSITION LABOR	10,777	-	10,777	100.0%	-	100.0%	69,741	-	69,741	100.0%	-	100.0%
CHEM TRANSITION LABOR	7,845	-	7,845	100.0%	-	100.0%	65,376	-	65,376	100.0%	-	100.0%
NICU TRANSITION LABOR	35,751	23,772	11,979	50.4%	-	100.0%	259,414	198,202	61,212	30.9%	-	100.0%
IMCU4 TRANSITION LABOR	11,598	7,457	4,141	55.5%	-	100.0%	106,737	55,254	51,483	93.2%	-	100.0%
ORTHO/NEURO TRANSITION LABOR	3,557	4,451	(894)	-20.1%	-	100.0%	71,756	32,724	39,032	119.3%	-	100.0%
ICU2 TRANSITION LABOR	34,998	52,965	(17,967)	-33.9%	-	100.0%	352,294	418,576	(66,282)	-15.8%	-	100.0%
OR TRANSITION LABOR	29,304	36,633	(7,329)	-20.0%	-	100.0%	174,699	274,101	(99,402)	-36.3%	-	100.0%
OP PM&R TRANSITION LABOR	22,240	31,347	(9,107)	-29.1%	-	100.0%	113,265	269,875	(156,611)	-58.0%	-	100.0%
ALL OTHER	77,608	72,355	5,253	7.3%	-	100.0%	448,537	552,938	(104,401)	-18.9%	-	100.0%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 629,624</b>	<b>\$ 348,019</b>	<b>\$ 281,605</b>	<b>80.9%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 4,335,929</b>	<b>\$ 2,698,389</b>	<b>\$ 1,637,540</b>	<b>60.7%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 848,014</b>	<b>\$ 458,876</b>	<b>\$ 389,137</b>	<b>84.8%</b>	<b>\$ 409,091</b>	<b>107.3%</b>	<b>\$ 5,663,463</b>	<b>\$ 3,533,615</b>	<b>\$ 2,129,848</b>	<b>60.3%</b>	<b>\$ 2,770,165</b>	<b>104.4%</b>
ADM OTHER	\$ -	\$ -	\$ -	100.0%	\$ -	100.0%	\$ 195,210	\$ -	\$ 195,210	100.0%	\$ -	100.0%
COMM REL MEDIA PLACEMENT	53,349	43,586	9,764	22.4%	48,028	11.1%	421,407	290,025	131,382	45.3%	319,588	31.9%
PI FEES ( TRANSITION NURSE PROGRAM)	28,609	24,287	4,322	17.8%	41,664	-31.3%	249,263	129,612	119,651	92.3%	222,348	12.1%
HK SVC CONTRACT PURCH SVC	41,229	49,156	(7,927)	-16.1%	49,156	-16.1%	386,719	288,071	98,648	34.2%	288,071	34.2%
ADMIN LEGAL FEES	77,814	38,947	38,866	99.8%	38,396	102.7%	386,049	291,646	94,403	32.4%	287,519	34.3%
ED FEES ( BCA FEES )	360	1,095	(735)	-67.1%	1,095	-67.1%	88,895	5,364	83,531	1557.3%	5,364	1557.3%
COMPLIANCE CONSULTING FEES	4,660	3,421	1,239	36.2%	3,601	29.4%	116,816	37,474	79,342	211.7%	39,440	196.2%
ADMIN OTHER FEES	18,662	4,812	13,849	287.8%	25,839	-27.8%	105,218	33,686	71,532	212.4%	49,905	110.8%
ADM CONSULTANT FEES	8,468	63,202	(54,734)	-86.6%	55,857	-84.8%	508,919	442,415	66,504	15.0%	434,913	17.0%
FA EXTERNAL AUDIT FEES	8,056	19,771	(11,715)	-59.3%	19,304	-58.3%	204,437	138,396	66,041	47.7%	135,129	51.3%
HISTOLOGY SERVICES	16,414	18,592	(2,178)	-11.7%	21,320	-23.0%	210,991	157,170	53,821	34.2%	180,234	17.1%
PRO OTHER PURCH SVCS	7,424	6,134	1,290	21.0%	8,263	-10.2%	90,620	42,940	47,680	111.0%	47,500	90.8%
NSG OTHER PURCH SVCS	41,537	3,539	37,997	1073.6%	592	6920.3%	53,012	24,776	28,237	114.0%	39,515	34.2%
PHARMACY SERVICES	23,213	12,260	10,953	89.3%	7,761	199.1%	172,722	148,818	23,904	16.1%	94,206	83.3%
MED ASSETS CONTRACT	14,744	35,868	(21,124)	-58.9%	35,033	-57.9%	101,193	82,537	18,655	22.6%	80,617	25.5%
REHAB OTHER PURCH SVCS	17,840	11,764	6,076	51.6%	12,834	39.0%	94,802	82,351	12,451	15.1%	77,158	22.9%
ADM CONTRACT STRYKER	24,417	26,343	(1,926)	-7.3%	47,435	-48.5%	156,717	184,399	(27,683)	-15.0%	167,971	-6.7%
AMBULANCE FEES	12,218	24,477	(12,259)	-50.1%	31,138	-60.8%	141,221	171,339	(30,118)	-17.6%	180,747	-21.9%
COMM REL WELLNESS WORKS	21,107	21,314	(207)	-1.0%	20,694	2.0%	105,951	149,200	(43,249)	-29.0%	145,926	-27.4%
OR FEES ( PERFUSION SERVICES )	20,142	19,048	1,094	5.7%	19,010	6.0%	121,868	187,610	(65,742)	-35.0%	187,240	-34.9%
LTACH OTHER PURCH SVCS	20,000	29,963	(9,963)	-33.3%	20,000	0.0%	140,030	210,637	(70,607)	-33.5%	140,600	-0.4%
UC-CPC 42ND STREET PURCH SVCS-OTHER	38,001	47,431	(9,430)	-19.9%	-	100.0%	225,322	296,037	(70,715)	-23.9%	-	100.0%
ADM LEGAL SETTLEMENT FEES	-	40,000	(40,000)	-100.0%	80,000	-100.0%	78,592	155,863	(77,271)	-49.6%	311,725	-74.8%
UOM ( EHR FEES )	30,072	52,770	(22,698)	-43.0%	46,103	-34.8%	272,151	367,138	(94,988)	-25.9%	320,756	-15.2%
HR RECRUITING FEES	(5,657)	30,000	(35,657)	-118.9%	11,522	-149.1%	81,923	210,000	(128,077)	-61.0%	173,516	-52.8%
IT INFORMATION SOLUTIONS SVCS	39,907	84,583	(44,677)	-52.8%	324,435	-87.7%	441,766	592,083	(150,317)	-25.4%	522,400	-15.4%
PRIMARY CARE WEST OTHER PURCH SVCS	153,337	181,221	(27,884)	-15.4%	137,954	11.2%	984,233	1,254,633	(270,400)	-21.6%	1,097,213	-10.3%
PT ACCTS COLLECTION FEES	80,111	157,857	(77,746)	-49.3%	140,714	-43.1%	557,432	885,332	(327,901)	-37.0%	789,185	-29.4%
ALL OTHERS	1,388,092	1,408,708	(20,615)	-1.5%	1,509,318	-8.0%	9,397,446	9,992,301	(594,855)	-6.0%	10,794,385	-12.9%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 2,149,650</b>	<b>\$ 2,562,230</b>	<b>\$ (412,580)</b>	<b>-16.1%</b>	<b>\$ 2,778,208</b>	<b>-22.6%</b>	<b>\$ 17,086,261</b>	<b>\$ 17,566,417</b>	<b>\$ (480,156)</b>	<b>-2.7%</b>	<b>\$ 17,858,251</b>	<b>-4.3%</b>

**Ector County Hospital District  
Debt Service Coverage Calculation  
APRIL 2017**

**Average Annual Debt Service Requirements of 110%:**

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	53,774	(7,618,821)	(7,565,047)	(12,968,652)
Deficiency of revenues over expenses	53,774	(7,618,821)	(7,565,047)	(12,968,652)
Depreciation/amortization	197,303	11,466,463	11,663,766	19,995,028
Interest expense	-	1,845,391	1,845,391	3,163,528
(Gain) or loss on fixed assets	803	-	803	1,377
Unusual / infrequent / extraordinary items	-	-	-	0
Unrealized (gains) / losses on investments	-	406,557	406,557	696,954
Consolidated net revenues	251,880	6,099,590	6,351,470	10,888,234

**Note:** Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	Cap Lease	Key Taxable	Key Exempt	Total	110%
2017	3,708,207.37	93,139.20	641,832.00	2,489,040.00	6,932,218.57	7,625,440.43
2018	3,704,144.87		641,832.00	2,489,040.00	6,835,016.87	7,518,518.56
2019	3,704,003.09		641,832.00	2,489,040.00	6,834,875.09	7,518,362.60
2020	3,703,513.46		588,346.00	2,281,620.00	6,573,479.46	7,230,827.41
2021	3,703,965.62				3,703,965.62	4,074,362.19
2022	3,703,363.82				3,703,363.82	4,073,700.20
2023	3,704,094.49				3,704,094.49	4,074,503.94
2024	3,703,936.71				3,703,936.71	4,074,330.38
2025	3,703,757.92				3,703,757.92	4,074,133.71
2026	3,703,381.35				3,703,381.35	4,073,719.49
2027	3,702,861.24				3,702,861.24	4,073,147.36
2028	3,703,256.93				3,703,256.93	4,073,582.63
2029	3,702,288.56				3,702,288.56	4,072,517.42
2030	3,701,769.56				3,701,769.56	4,071,946.52
2031	3,701,420.06				3,701,420.06	4,071,562.06
2032	3,701,960.19				3,701,960.19	4,072,156.21
2033	3,701,063.45				3,701,063.45	4,071,169.79
2034	3,700,496.62				3,700,496.62	4,070,546.28
2035	3,700,933.18				3,700,933.18	4,071,026.50
	<u>3,703,074.66</u>	<u>93,139.20</u>	<u>628,460.50</u>	<u>2,437,185.00</u>	<u>4,353,375.77</u>	

**OR**

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds		Annualized
Debt Service	6,932,219	← higher of the two	
Covenant Comp	91.6%	(needs to be 110% or higher)	157.1%



# Financial Presentation

For the Month Ended

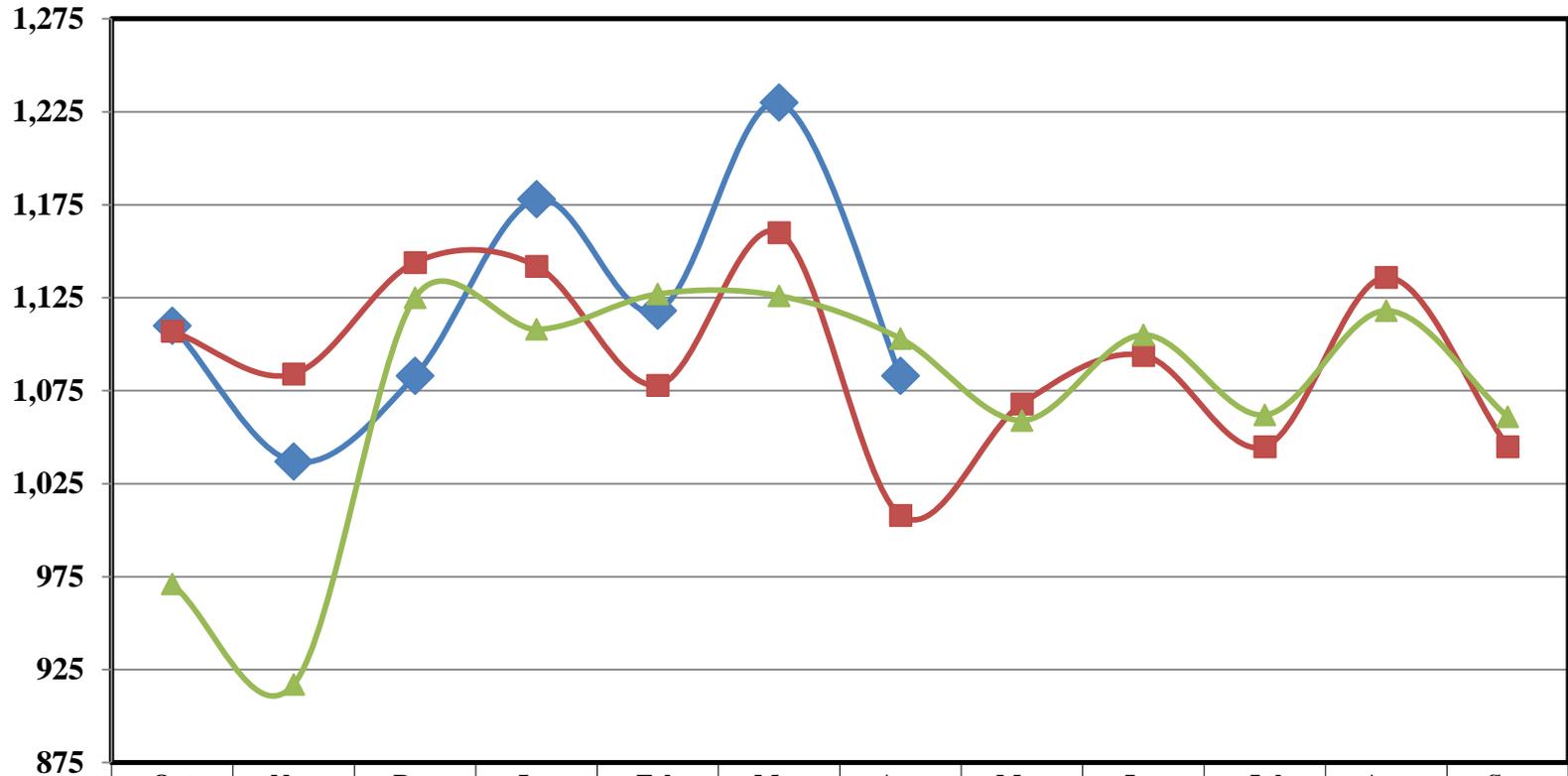
April 30, 2017

# Volume



# Admissions

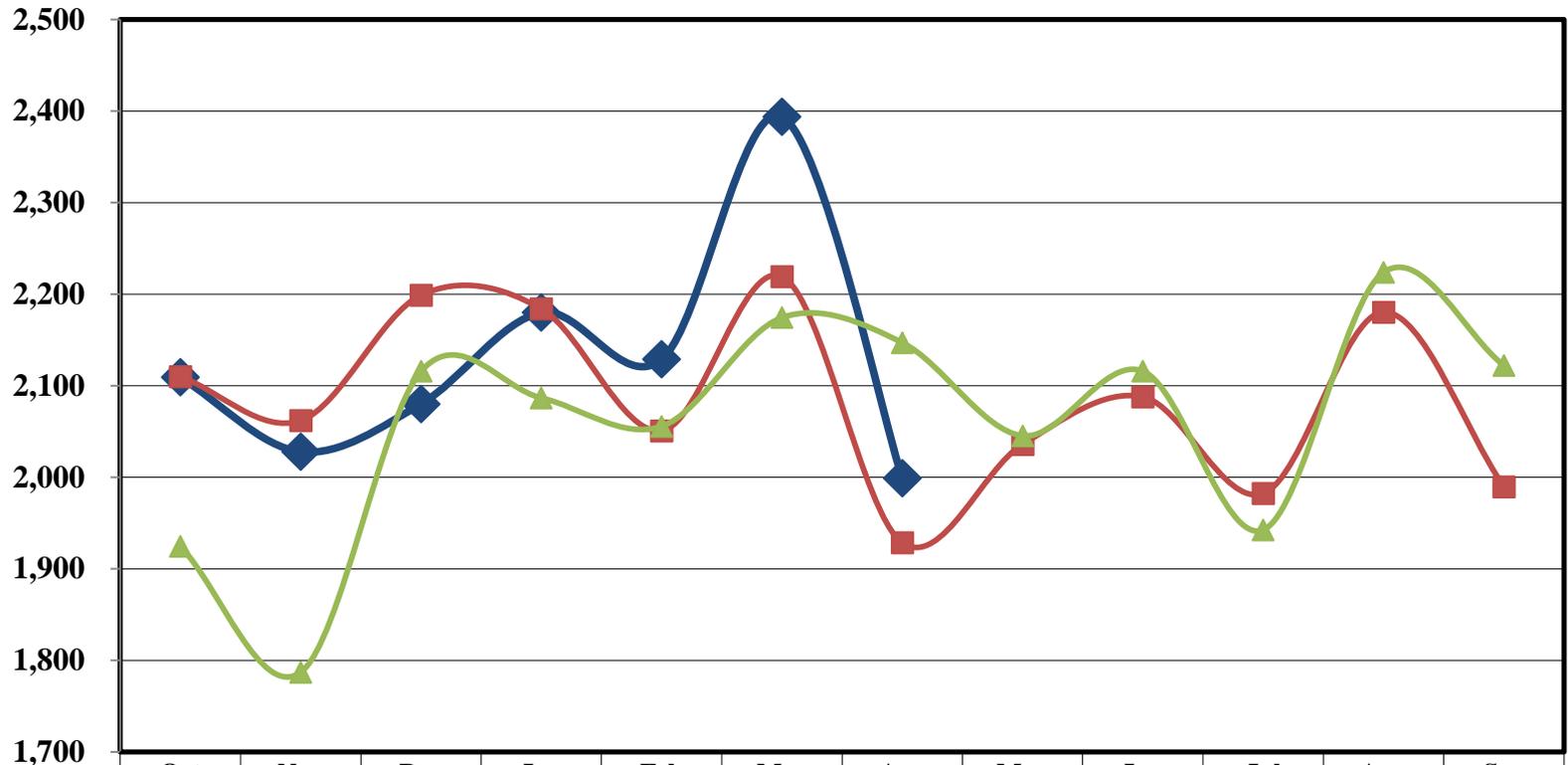
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,110	1,037	1,083	1,178	1,118	1,230	1,083					
FY 2017 Budget	1,107	1,084	1,144	1,142	1,078	1,160	1,008	1,068	1,094	1,045	1,136	1,045
FY 2016	971	917	1,125	1,108	1,127	1,126	1,103	1,059	1,105	1,062	1,118	1,061

# Adjusted Admissions

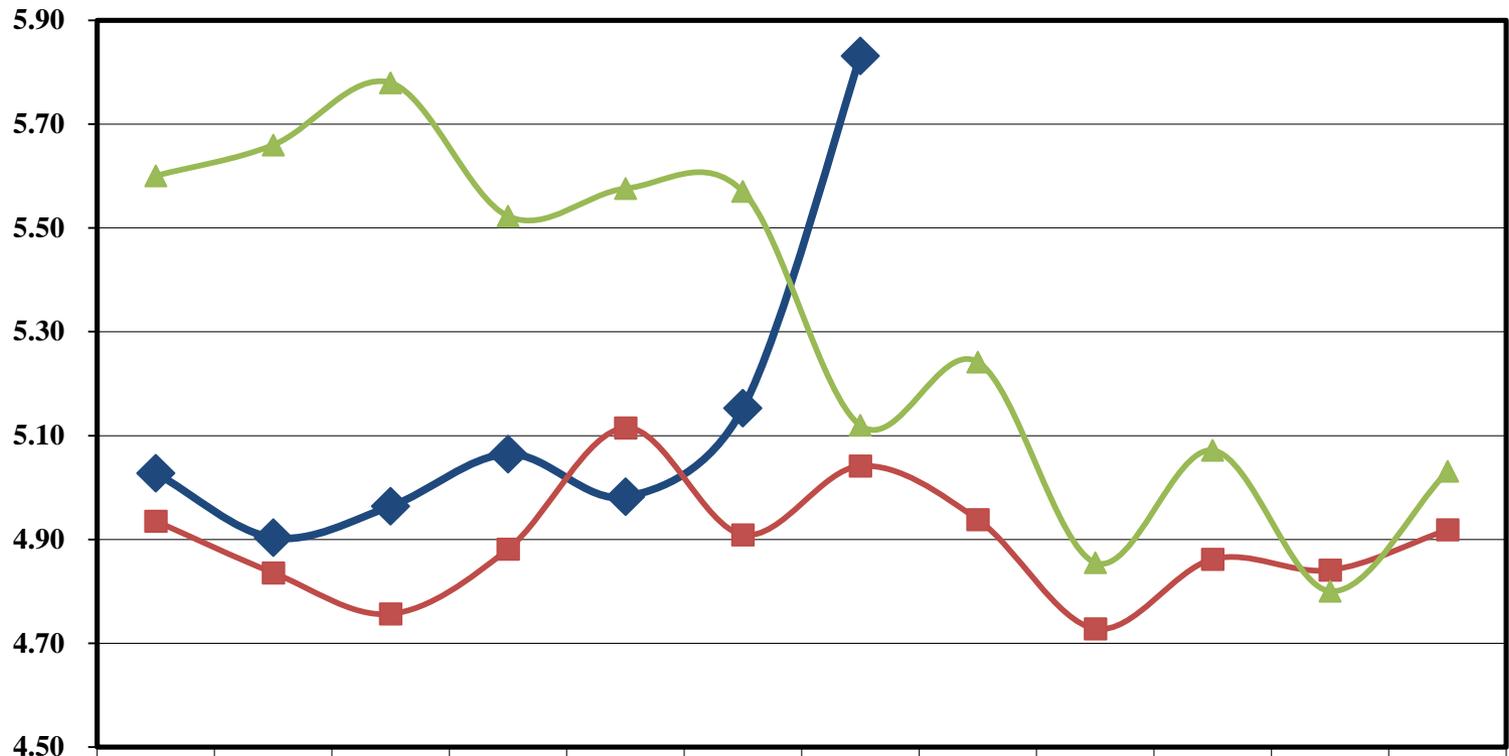
Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>FY 2017</b>	2,109	2,028	2,080	2,180	2,129	2,394	1,999					
<b>FY 2017 Budget</b>	2,110	2,062	2,199	2,184	2,051	2,219	1,929	2,036	2,088	1,982	2,180	1,990
<b>FY 2016</b>	1,925	1,787	2,116	2,087	2,056	2,174	2,147	2,045	2,116	1,942	2,224	2,122

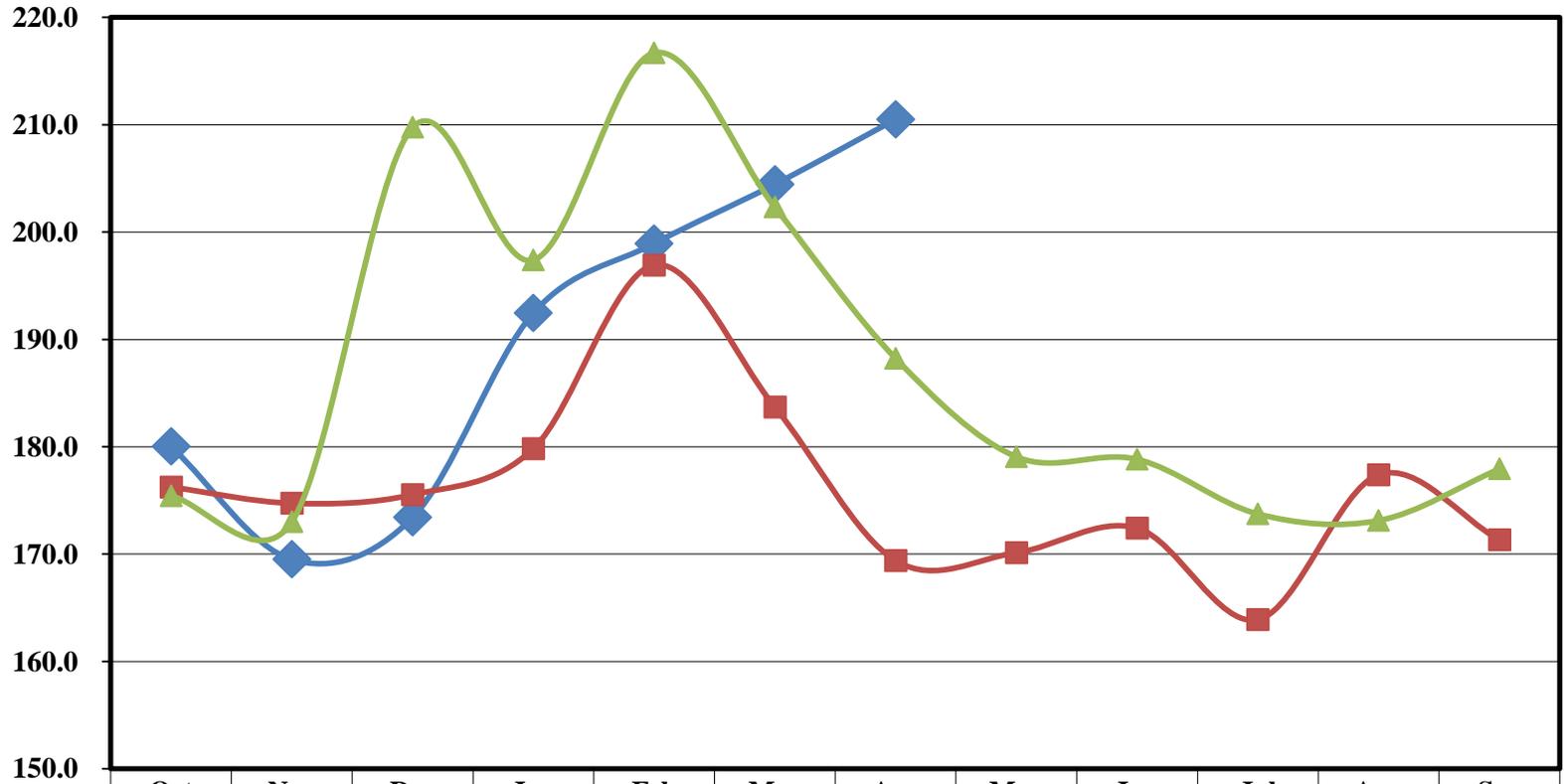
# Average Length of Stay

Total – Adults and NICU



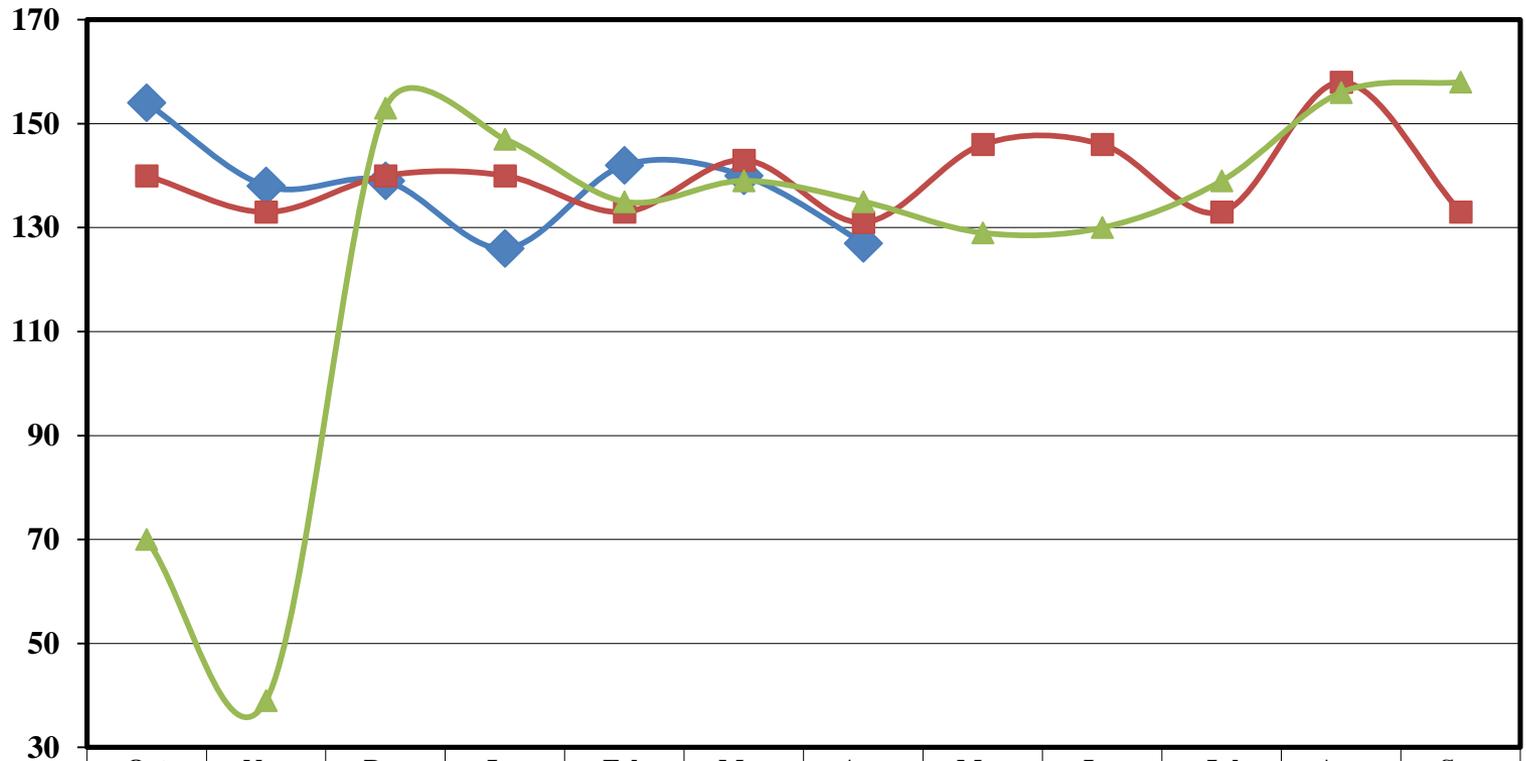
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	5.03	4.90	4.96	5.06	4.98	5.15	5.83					
■ FY 2017 Budget	4.94	4.84	4.76	4.88	5.12	4.91	5.04	4.94	4.73	4.86	4.84	4.92
▲ FY 2016	5.60	5.66	5.78	5.52	5.58	5.57	5.12	5.24	4.86	5.07	4.80	5.03

# Average Daily Census



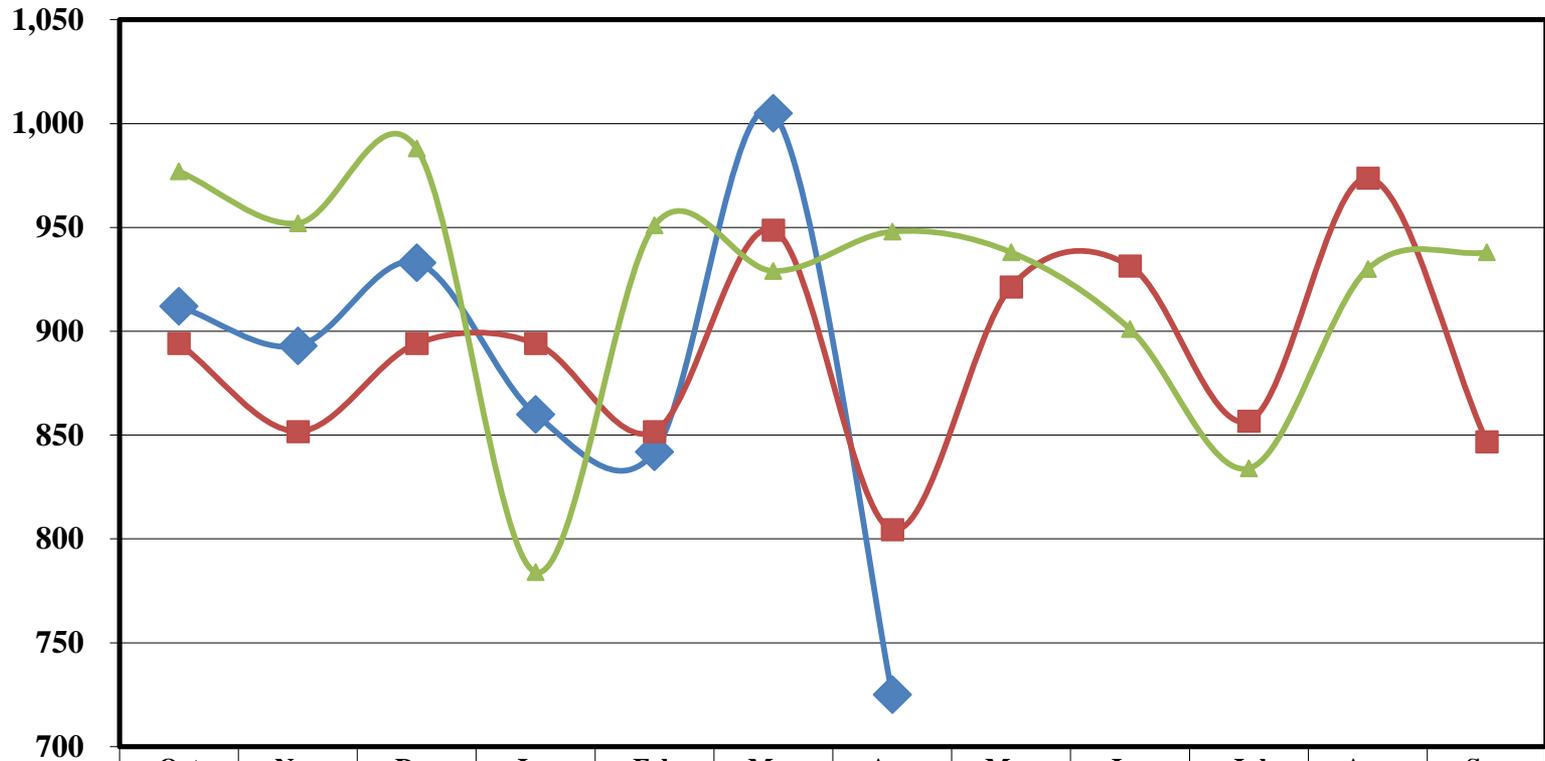
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	180.0	169.5	173.4	192.5	198.9	204.5	210.5					
■ FY 2017 Budget	176.2	174.7	175.5	179.8	196.9	183.7	169.4	170.1	172.4	163.9	177.4	171.3
▲ FY 2016	175.4	173.0	209.7	197.4	216.7	202.3	188.2	179.1	178.8	173.7	173.1	177.9

# Deliveries



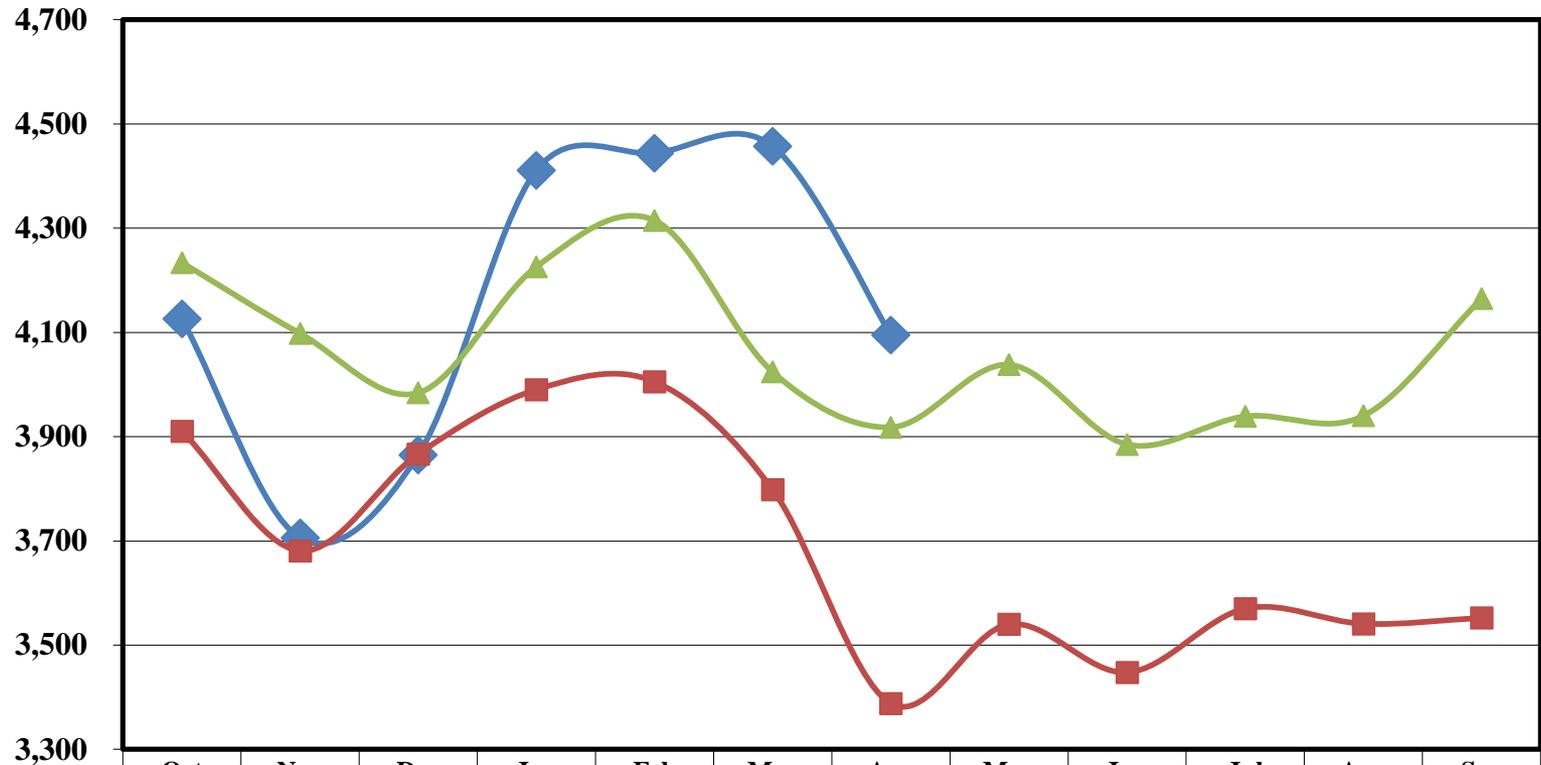
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">◆</span> FY 2017	154	138	139	126	142	140	127					
<span style="color: red;">■</span> FY 2017 Budget	140	133	140	140	133	143	131	146	146	133	158	133
<span style="color: green;">▲</span> FY 2016	70	39	153	147	135	139	135	129	130	139	156	158

# Total Surgical Cases



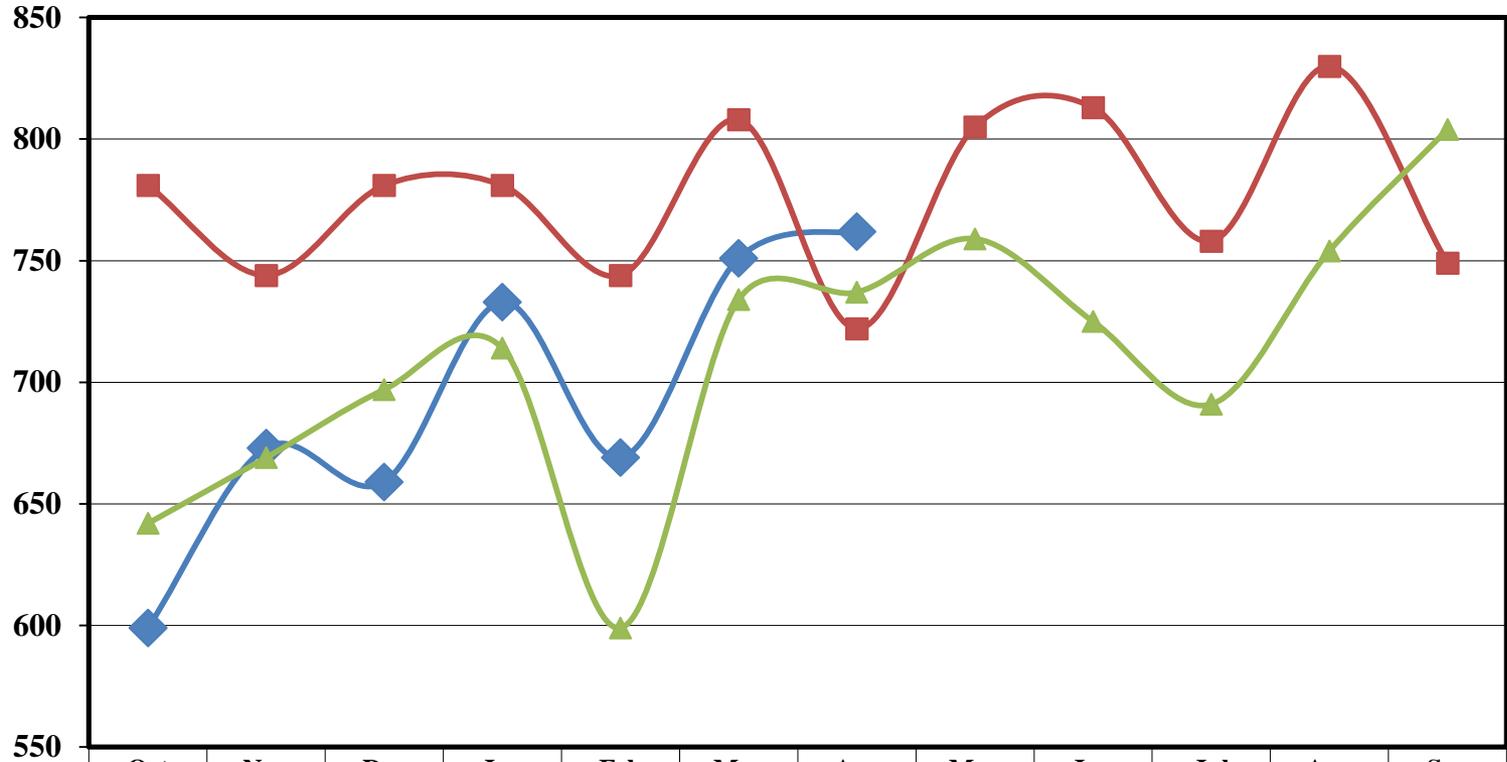
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">◆</span> FY 2017	912	893	933	860	842	1,005	725					
<span style="color: red;">■</span> FY 2017 Budget	894	852	894	894	852	949	804	921	931	857	974	847
<span style="color: green;">▲</span> FY 2016	977	952	988	784	951	929	948	938	901	834	930	938

# Emergency Room Visits



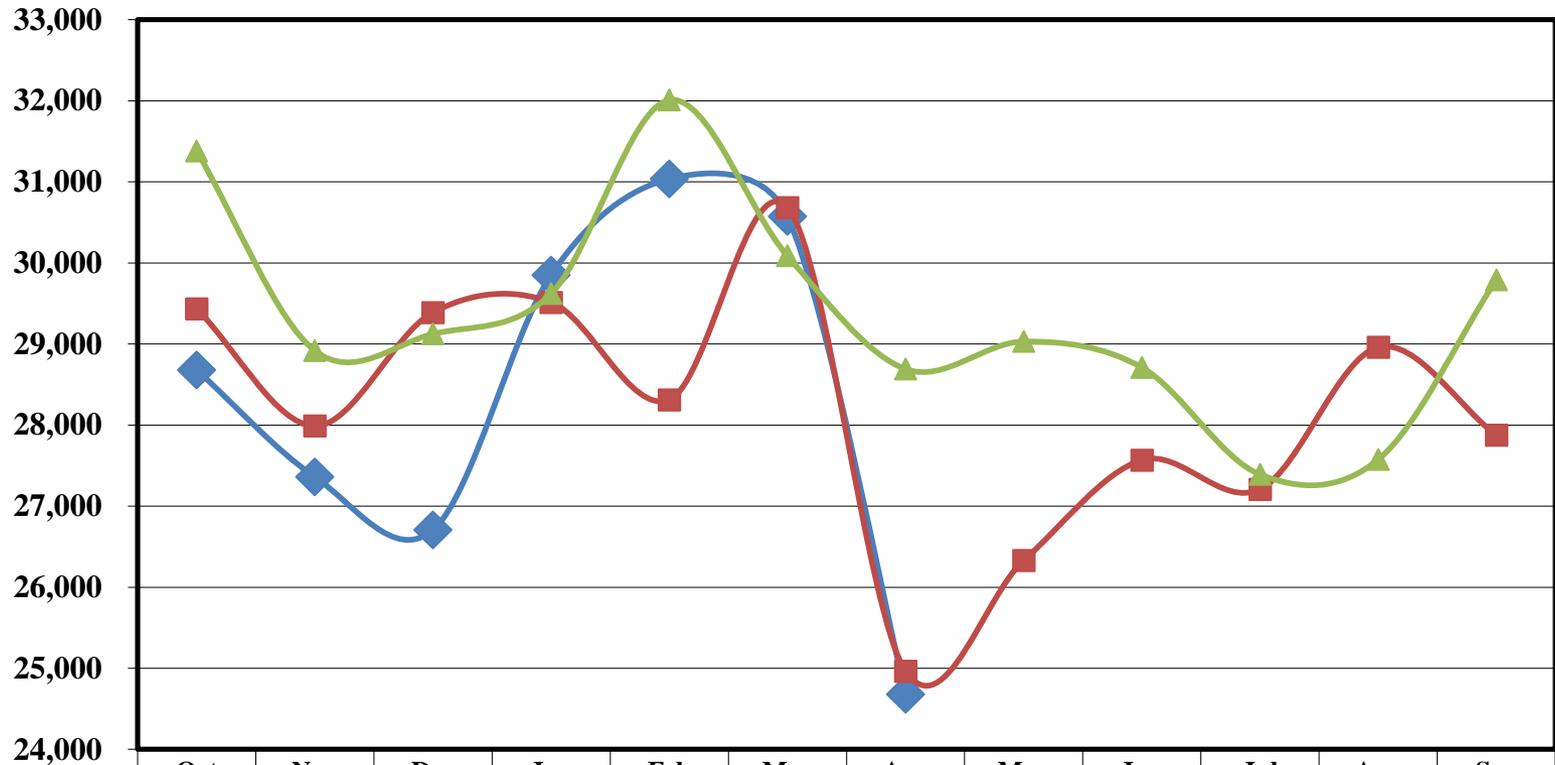
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,126	3,706	3,865	4,411	4,444	4,457	4,095					
■ FY 2017 Budget	3,911	3,681	3,867	3,990	4,005	3,798	3,388	3,540	3,447	3,570	3,541	3,552
▲ FY 2016	4,234	4,098	3,984	4,226	4,315	4,024	3,918	4,038	3,885	3,939	3,940	4,165

# Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	599	673	659	733	669	751	762					
■ FY 2017 Budget	781	744	781	781	744	808	722	805	813	758	830	749
▲ FY 2016	642	669	697	714	599	734	737	759	725	691	754	804

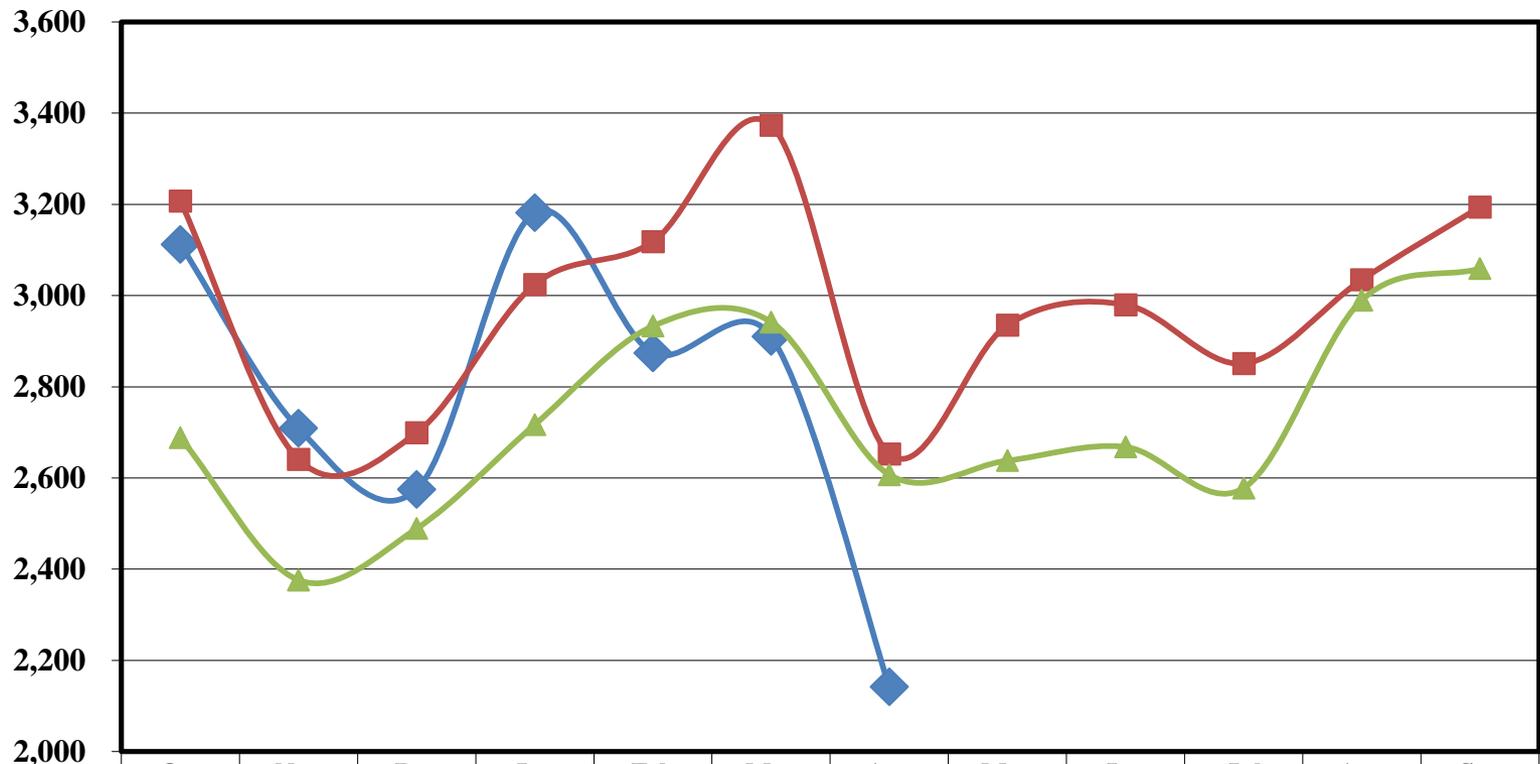
# Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	28,681	27,360	26,707	29,852	31,036	30,575	24,678					
■ FY 2017 Budget	29,434	27,989	29,390	29,513	28,313	30,685	24,965	26,330	27,568	27,209	28,960	27,875
▲ FY 2016	31,379	28,917	29,124	29,622	32,010	30,087	28,690	29,030	28,710	27,390	27,574	29,793

# Center for Primary Care Total Visits

(FQHC - Clements & West University)

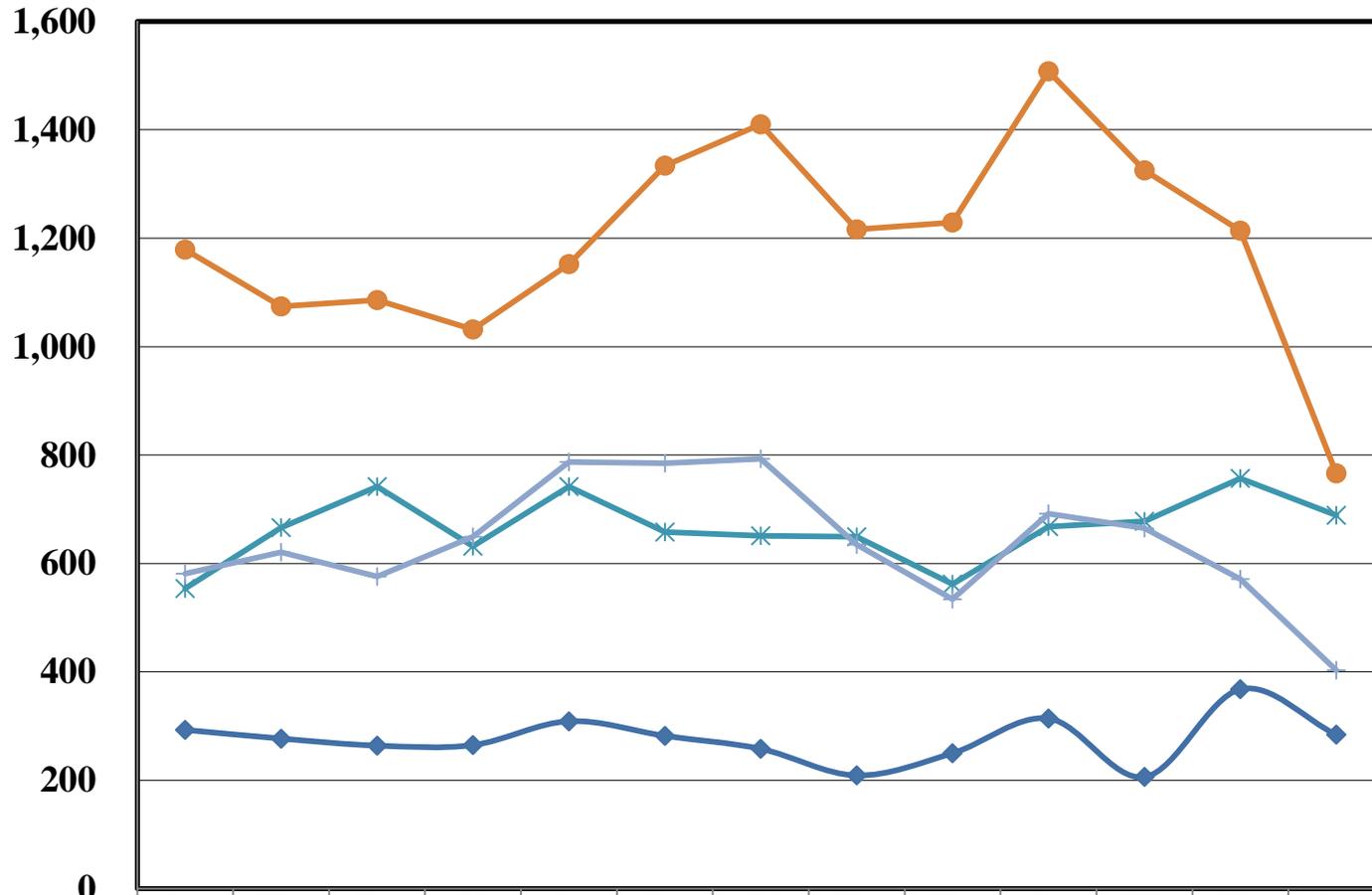


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	3,112	2,709	2,575	3,182	2,874	2,910	2,142					
FY 2017 Budget	3,208	2,641	2,700	3,025	3,118	3,374	2,653	2,935	2,980	2,851	3,035	3,194
FY 2016	2,688	2,376	2,489	2,717	2,933	2,942	2,607	2,638	2,668	2,578	2,990	3,059

# Center for Primary Care Visits

(FQHC - Clements and West University)

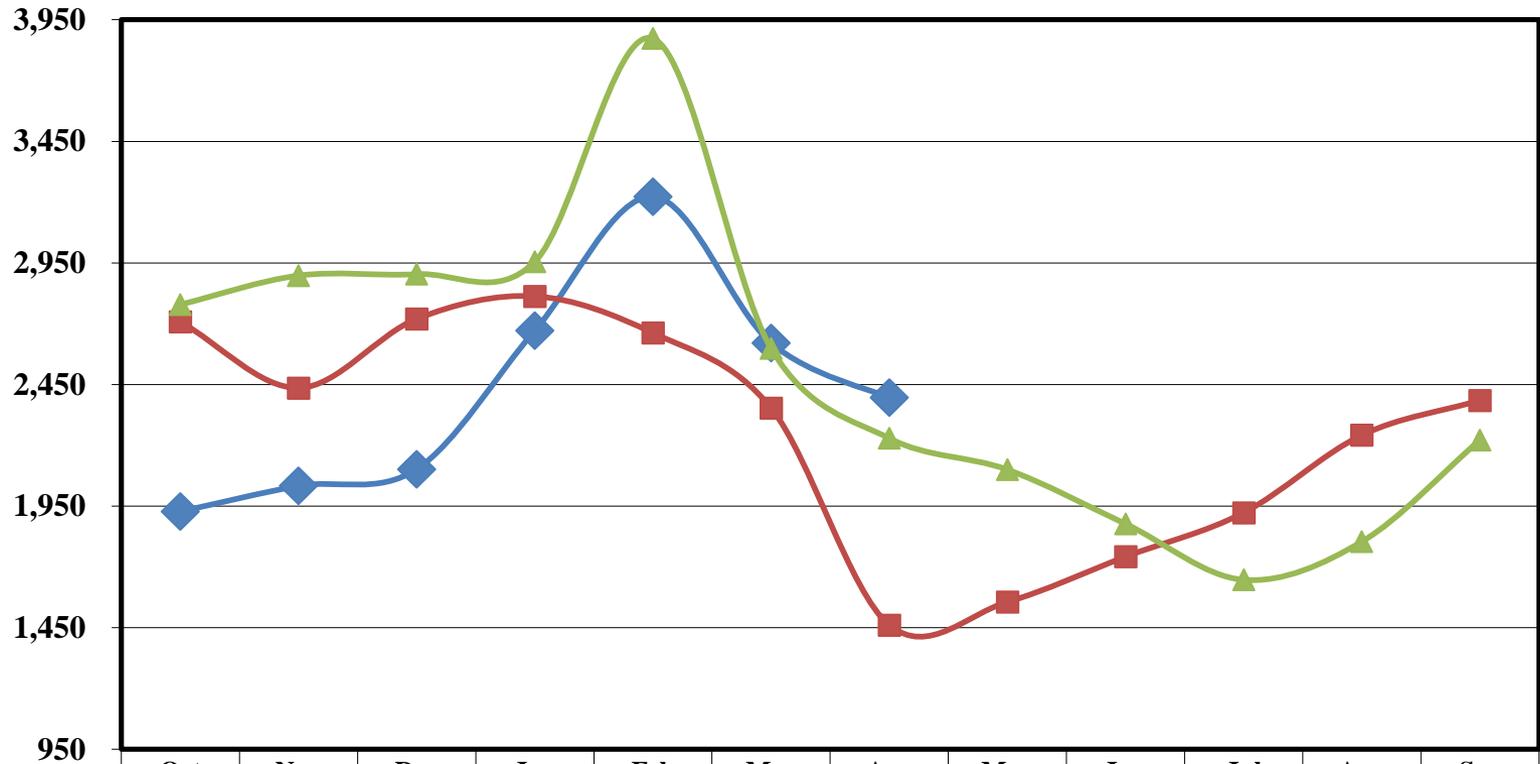
Thirteen Month Trending



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Clements Dental	554	666	742	632	742	658	651	649	562	668	678	757	689
Clements Medical	1,179	1,074	1,086	1,032	1,152	1,334	1,410	1,216	1,229	1,508	1,325	1,214	766
W. University Medical	581	621	576	649	787	785	793	635	534	692	665	571	403
W. University Optometry	293	277	264	265	309	282	258	209	250	314	206	368	284

# Urgent Care Visits

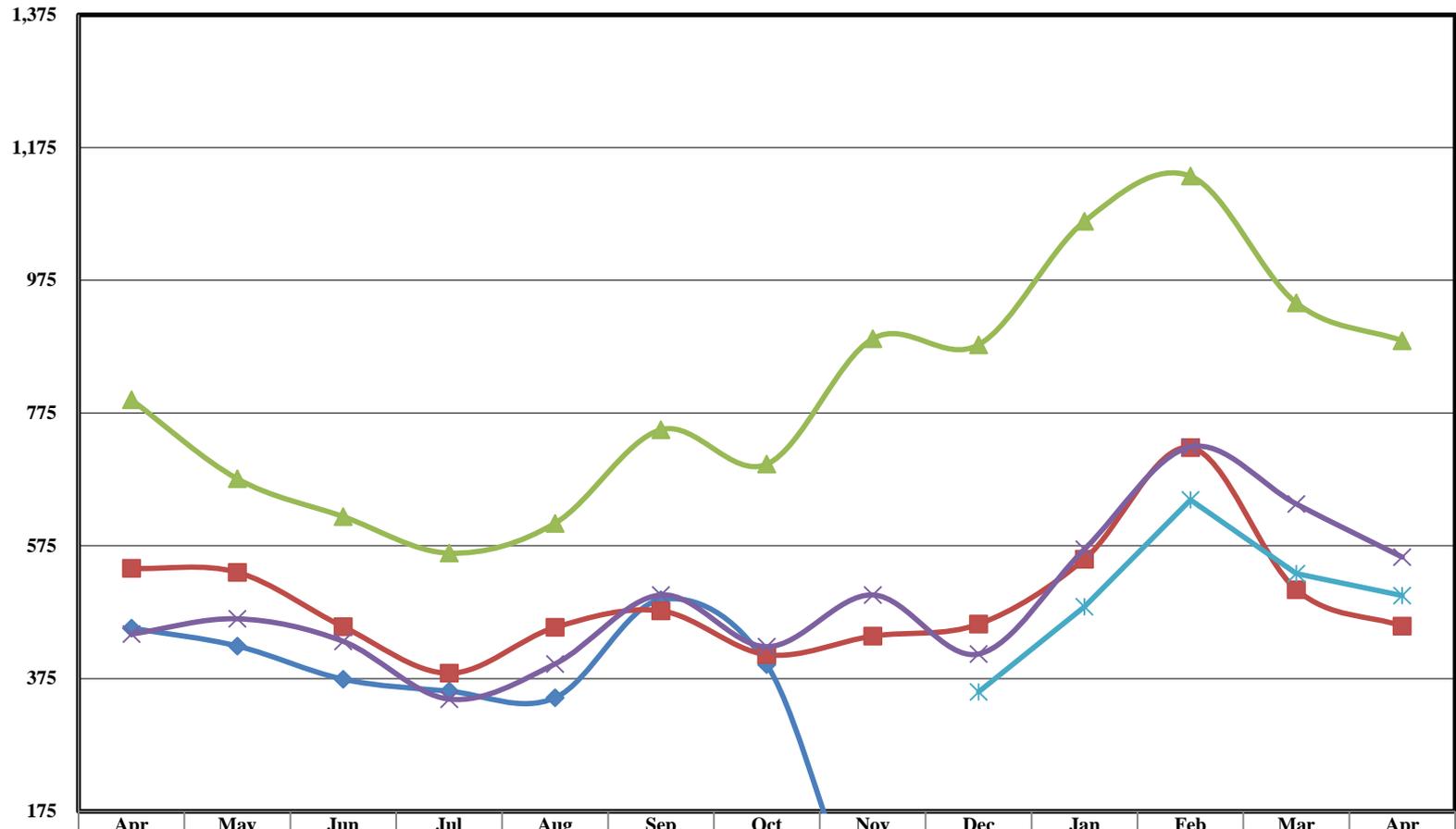
(Health and Wellness, Golder, JBS Clinic, West University & 42<sup>nd</sup> Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">◆</span> FY 2017	1,928	2,033	2,102	2,672	3,223	2,621	2,396					
<span style="color: red;">■</span> FY 2017 Budget	2,708	2,436	2,720	2,813	2,662	2,353	1,461	1,556	1,742	1,923	2,242	2,385
<span style="color: green;">▲</span> FY 2016	2,779	2,898	2,904	2,955	3,873	2,598	2,229	2,100	1,877	1,647	1,804	2,222

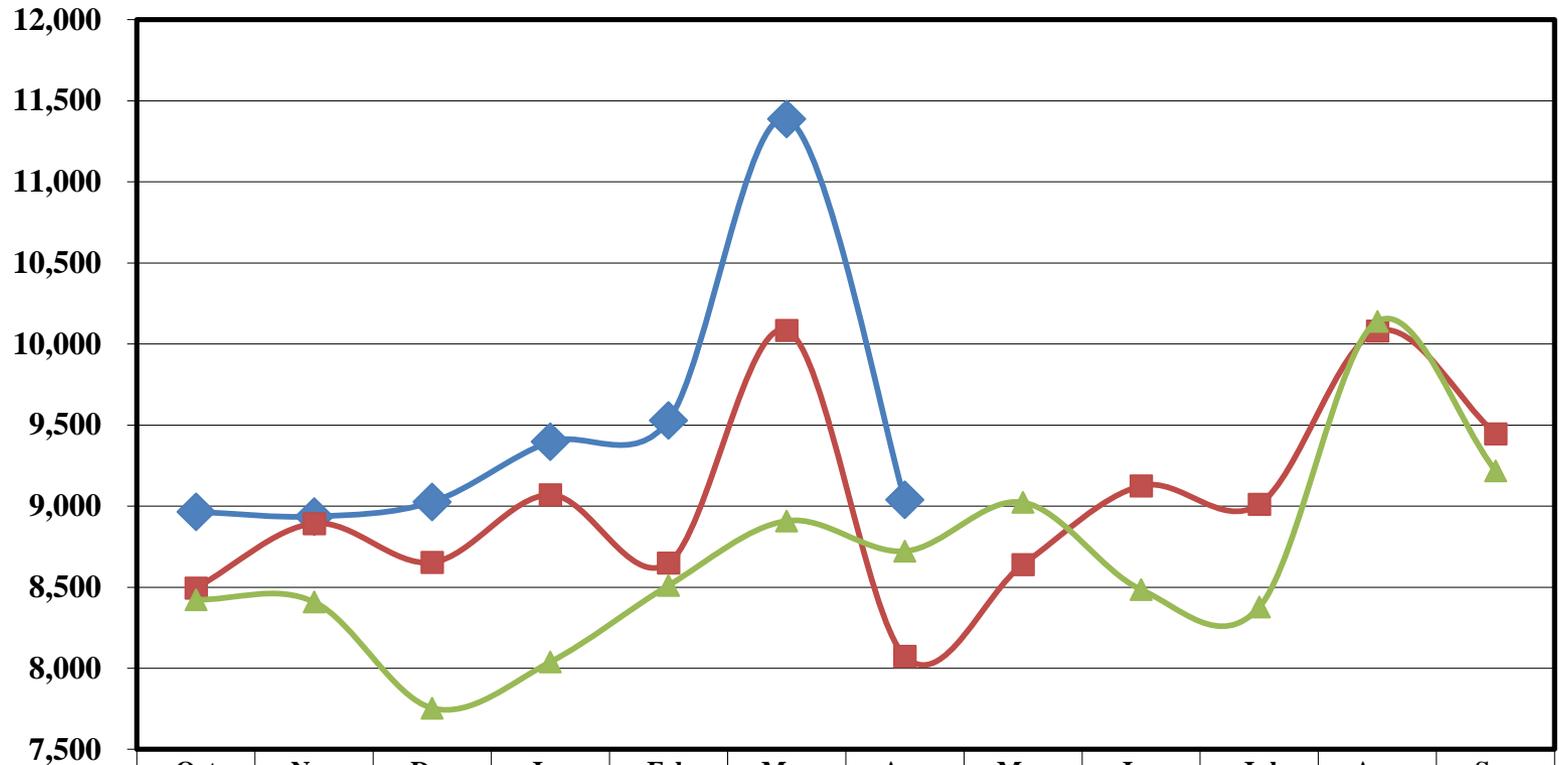
# Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42<sup>nd</sup> Street)  
Thirteen Month Trending



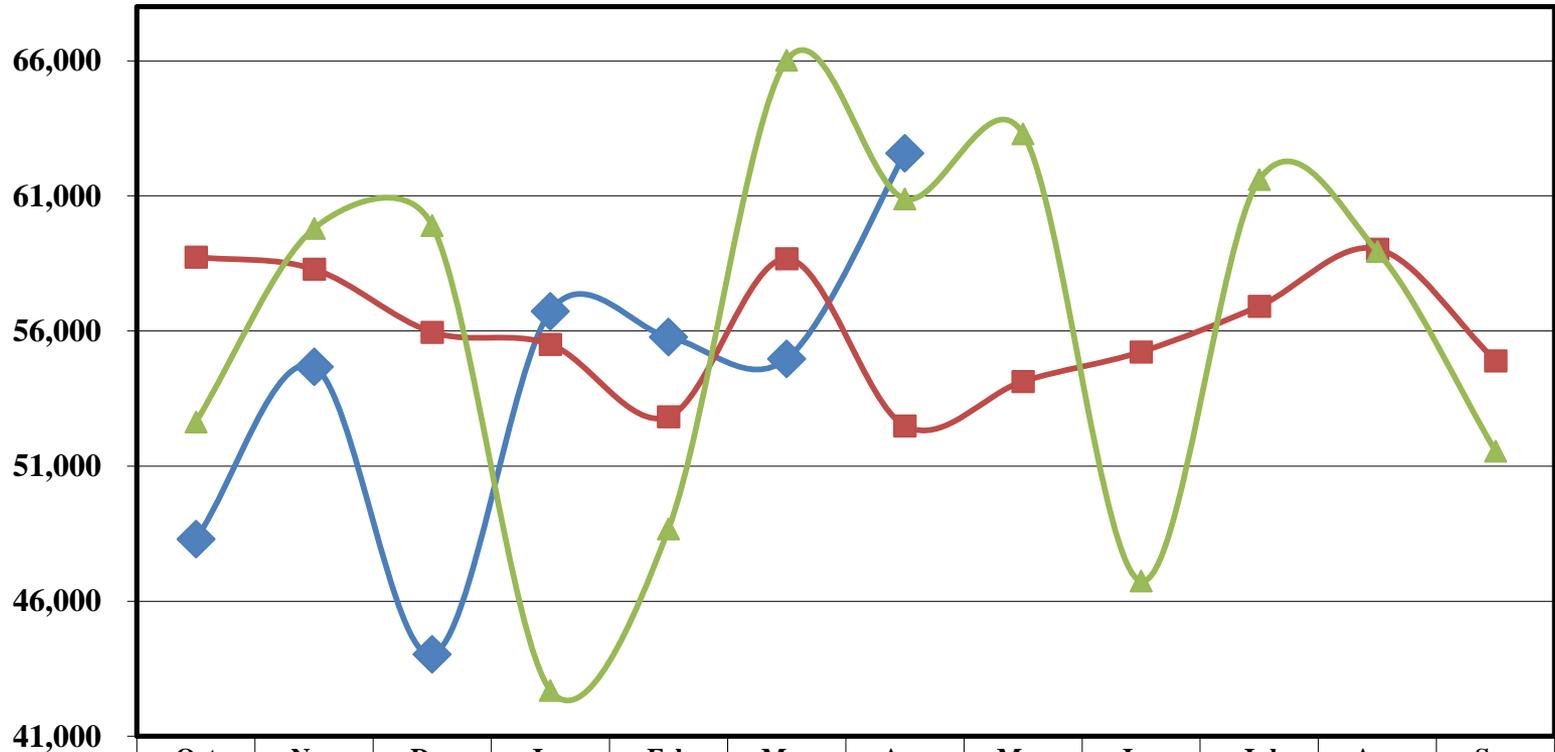
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Health & Wellness	451	424	374	356	346	494	396	0	0				
Golder	541	535	453	383	452	477	411	439	457	555	723	509	454
JBS Clinic	795	676	619	564	609	750	698	887	878	1,064	1,132	941	884
West University	442	465	431	344	397	501	423	501	412	570	724	638	558
42nd Street									355	483	644	533	500

# Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	8,965	8,936	9,026	9,398	9,529	11,389	9,039					
■ FY 2017 Budget	8,495	8,893	8,653	9,070	8,649	10,085	8,074	8,640	9,125	9,011	10,080	9,446
▲ FY 2016	8,423	8,409	7,754	8,039	8,511	8,909	8,722	9,023	8,485	8,377	10,140	9,218

# Total ProCare Procedures



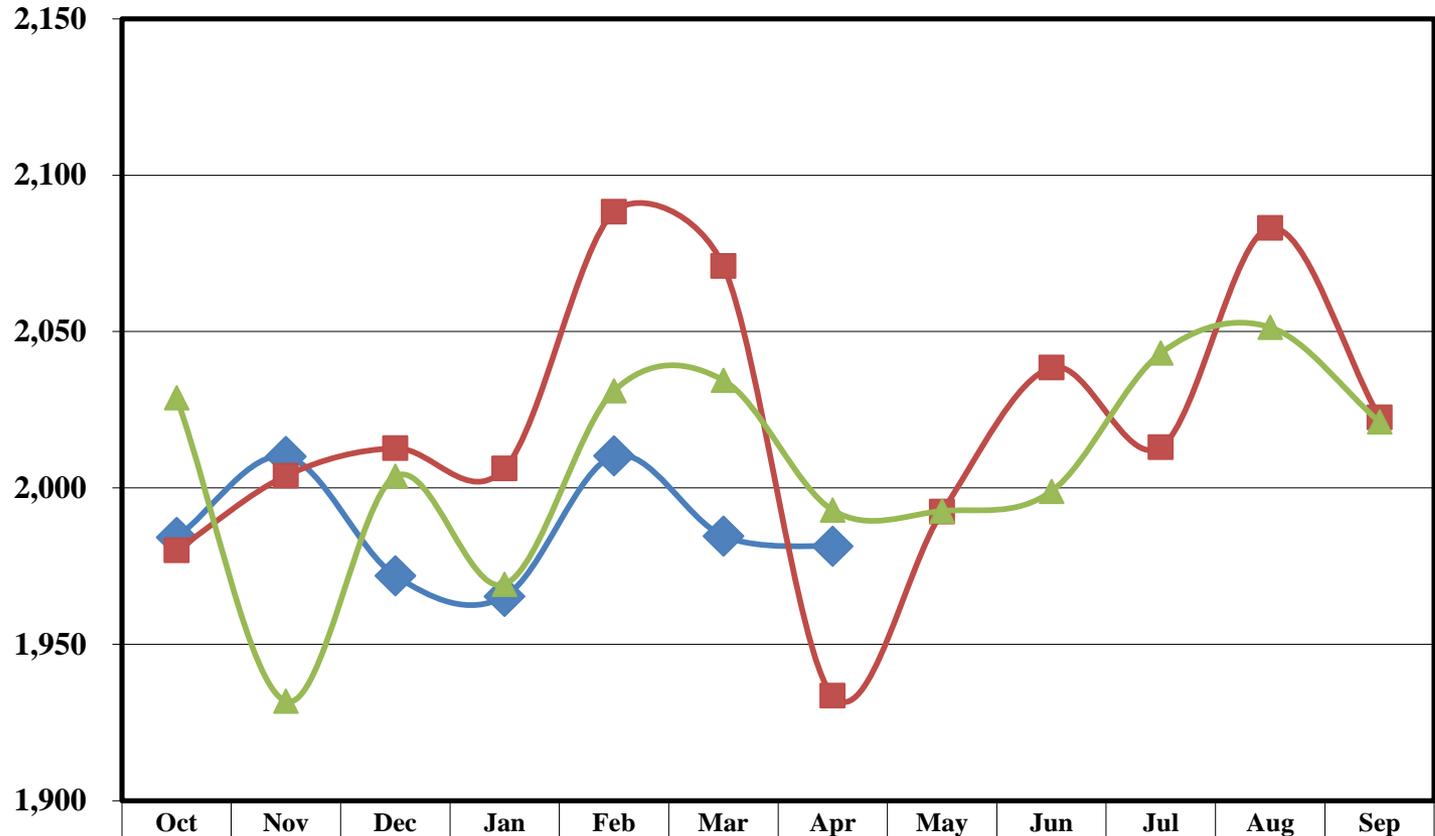
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	48,296	54,671	44,033	56,732	55,777	54,967	62,578					
■ FY 2017 Budget	58,737	58,287	55,958	55,504	52,829	58,677	52,491	54,137	55,231	56,922	59,037	54,902
▲ FY 2016	52,632	59,799	59,902	42,701	48,679	66,015	60,891	63,300	46,743	61,601	58,941	51,547

# Staffing



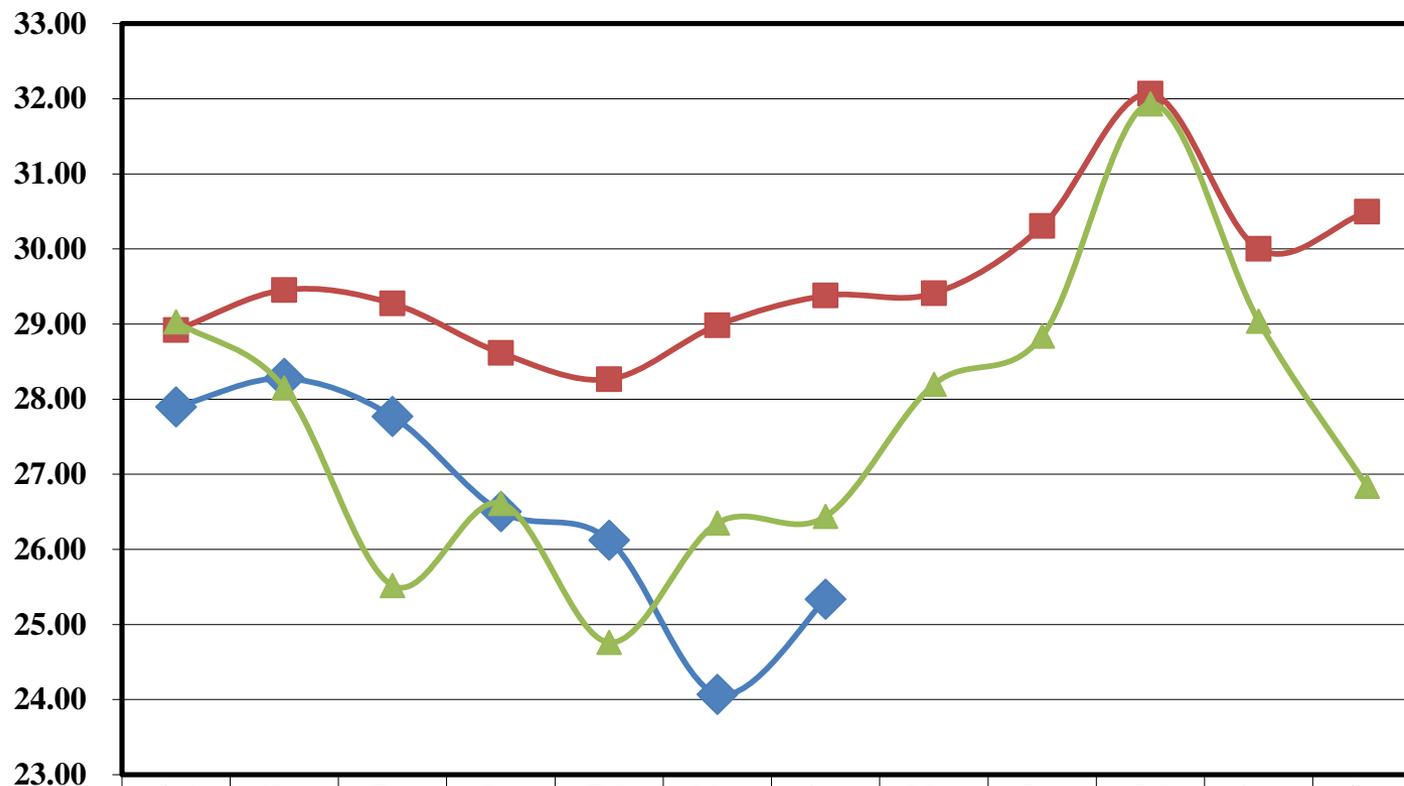
# Blended FTE's

Including Contract Labor and Management Services



◆ FY 2017	1,984	2,010	1,972	1,965	2,010	1,985	1,981					
■ FY 2017 Budget	1,980	2,004	2,013	2,006	2,088	2,071	1,934	1,992	2,038	2,013	2,083	2,023
▲ FY 2016	2,029	1,932	2,004	1,969	2,031	2,034	1,993	1,993	1,999	2,043	2,051	2,021

# Paid Hours per Adjusted Patient Day (Blended)



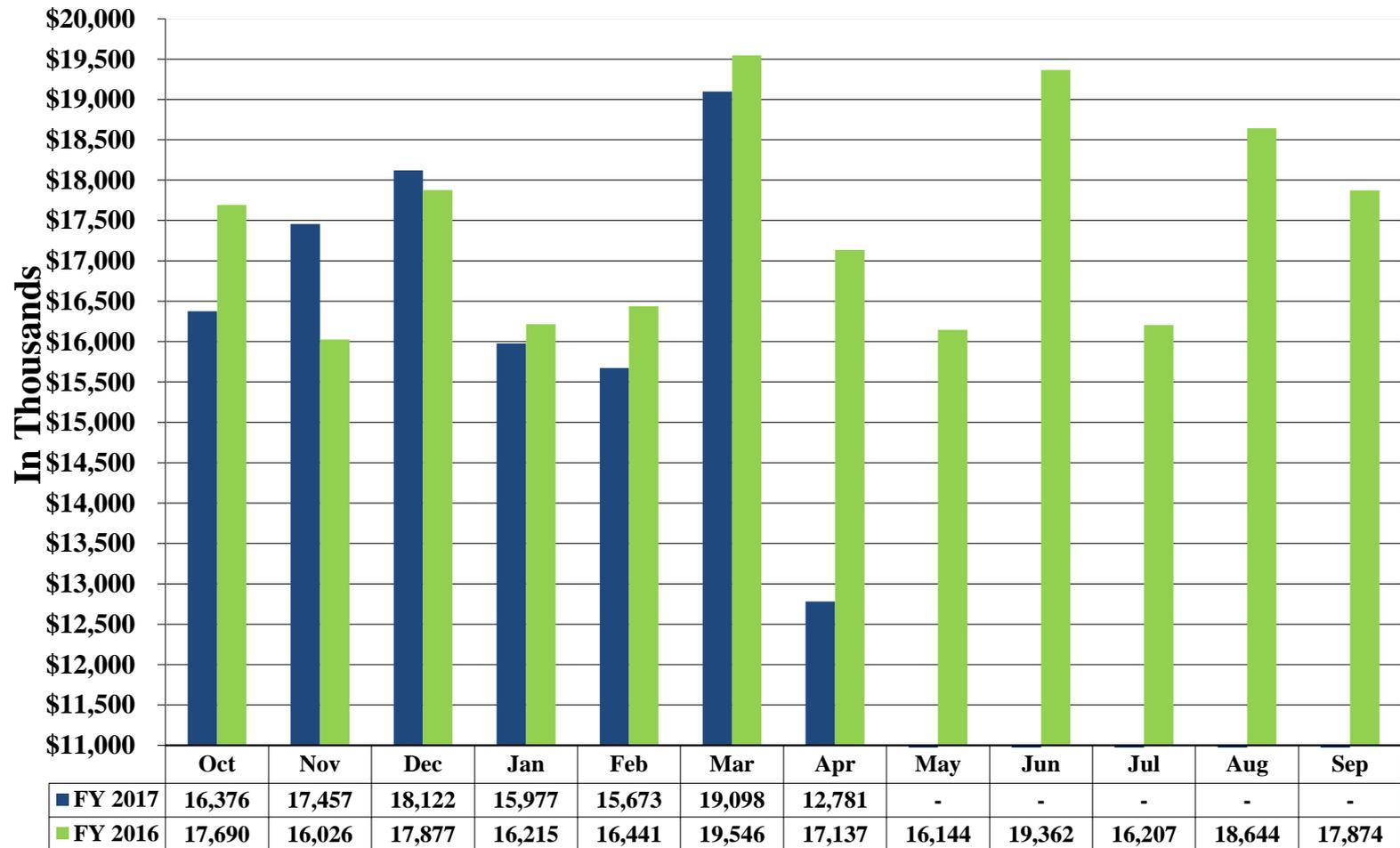
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	27.90	28.28	27.77	26.50	26.12	24.07	25.34					
■ FY 2017 Budget	28.92	29.45	29.27	28.62	28.27	28.98	29.38	29.41	30.30	32.07	30.00	30.49
▲ FY 2016	29.03	28.15	25.52	26.61	24.76	26.35	26.44	28.20	28.84	31.93	29.04	26.84

# Accounts Receivable

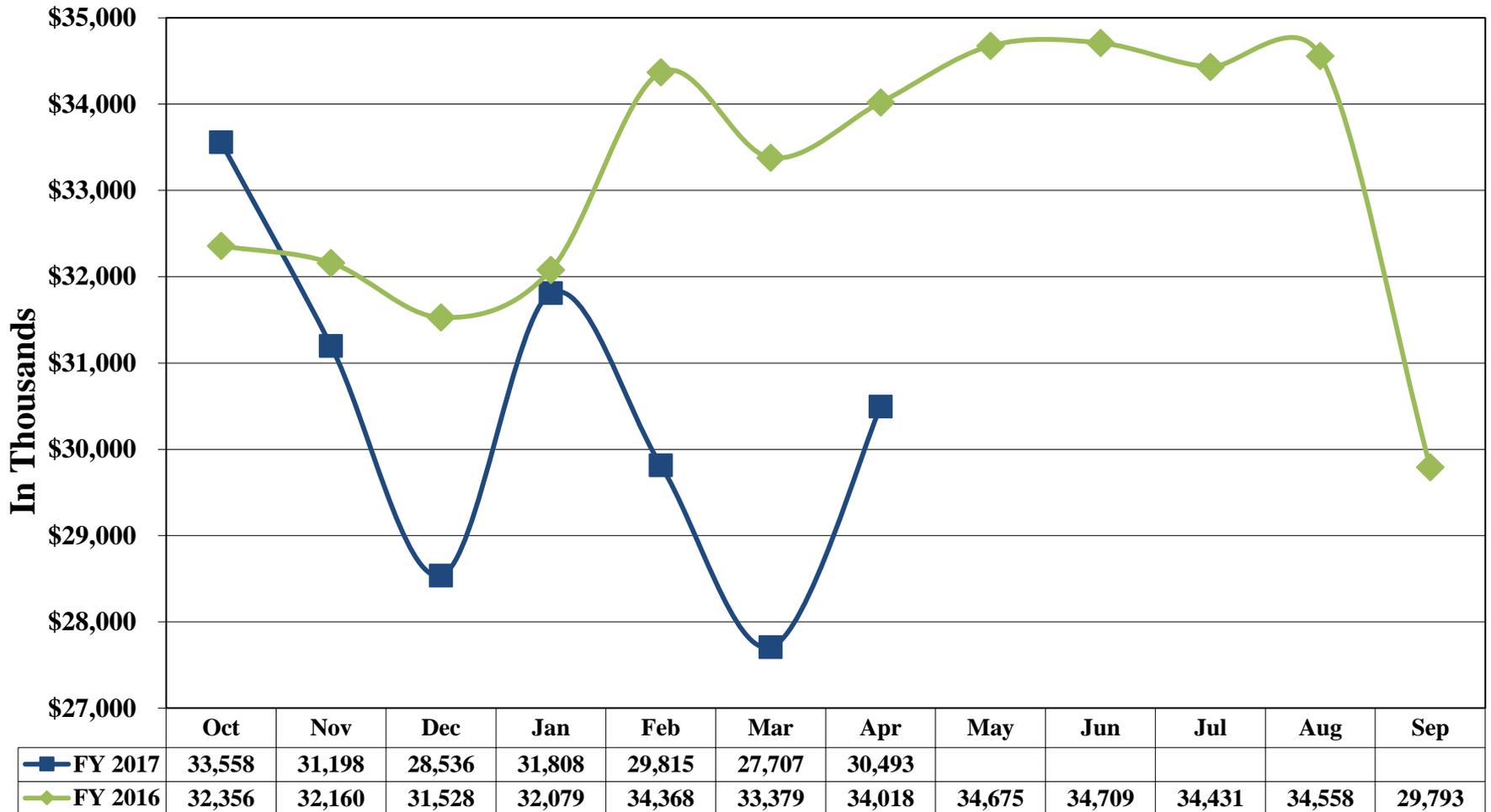


# AR Cash Receipts

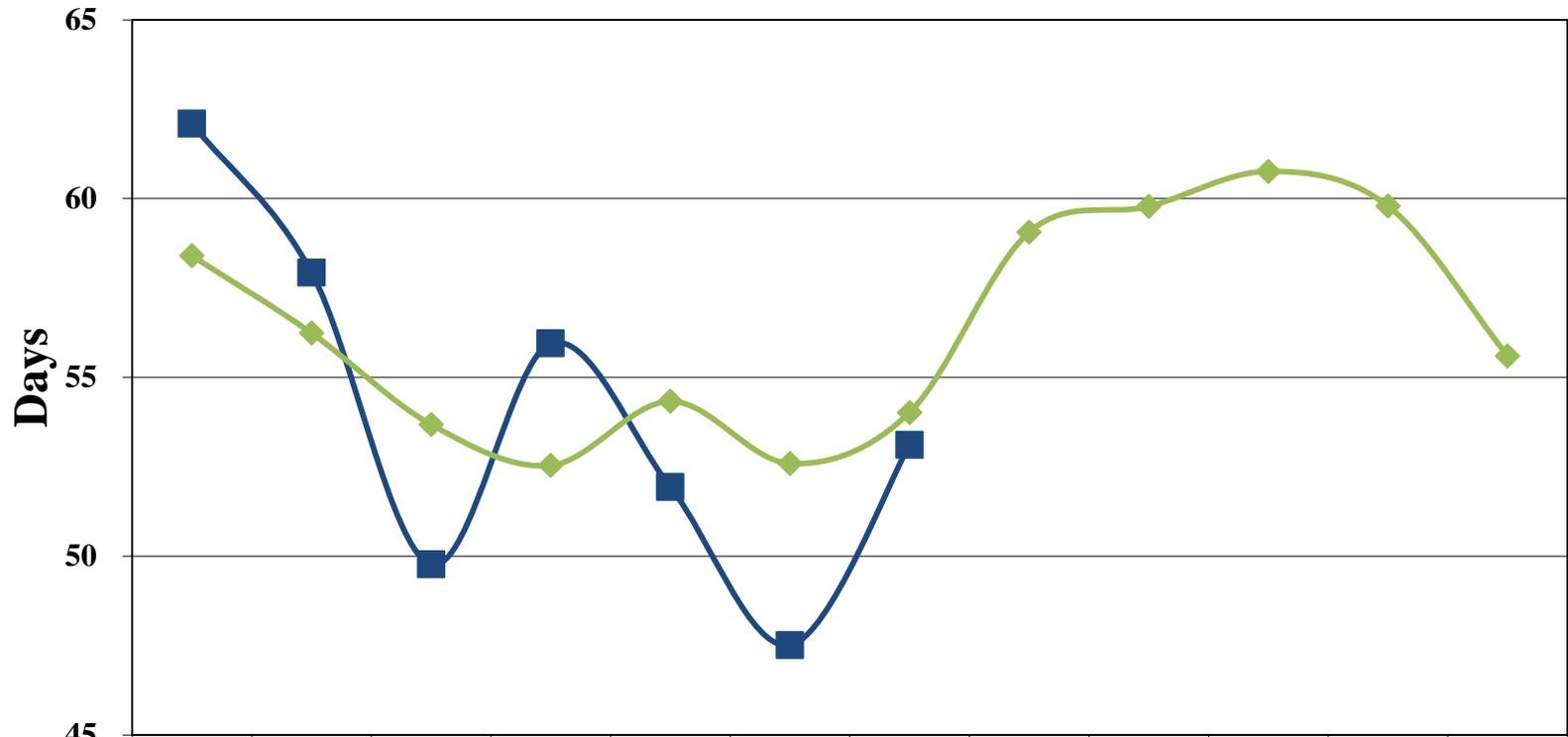
Compared to Prior Year



# Accounts Receivable - Net



# Net Days in Accounts Receivable – Rolling 3 Month



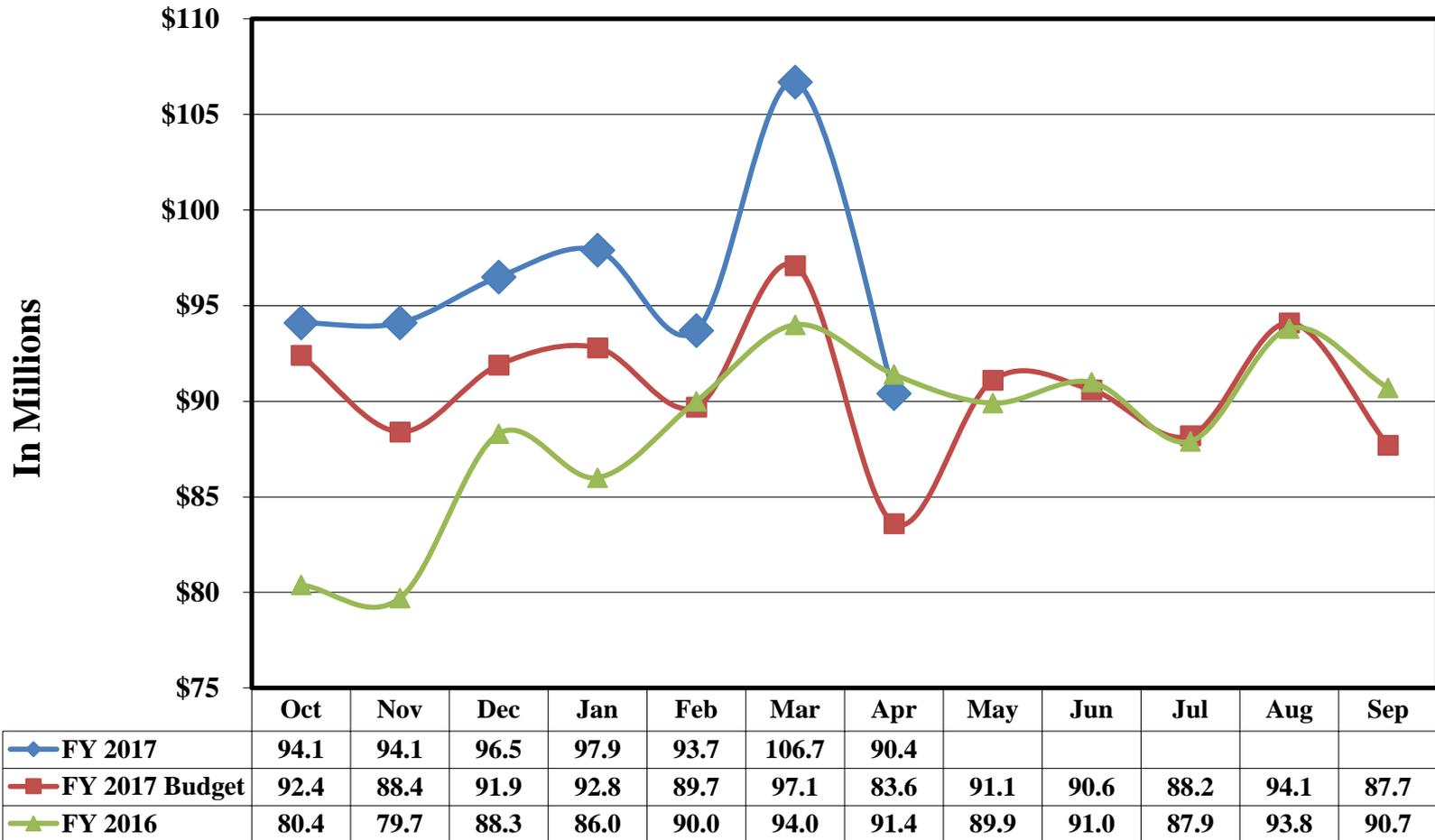
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2017	62.1	57.9	49.8	55.9	51.9	47.5	53.1					
◆ FY 2016	58.4	56.2	53.7	52.5	54.3	52.6	54.0	59.1	59.8	60.8	59.8	55.6

# Revenues & Revenue Deductions

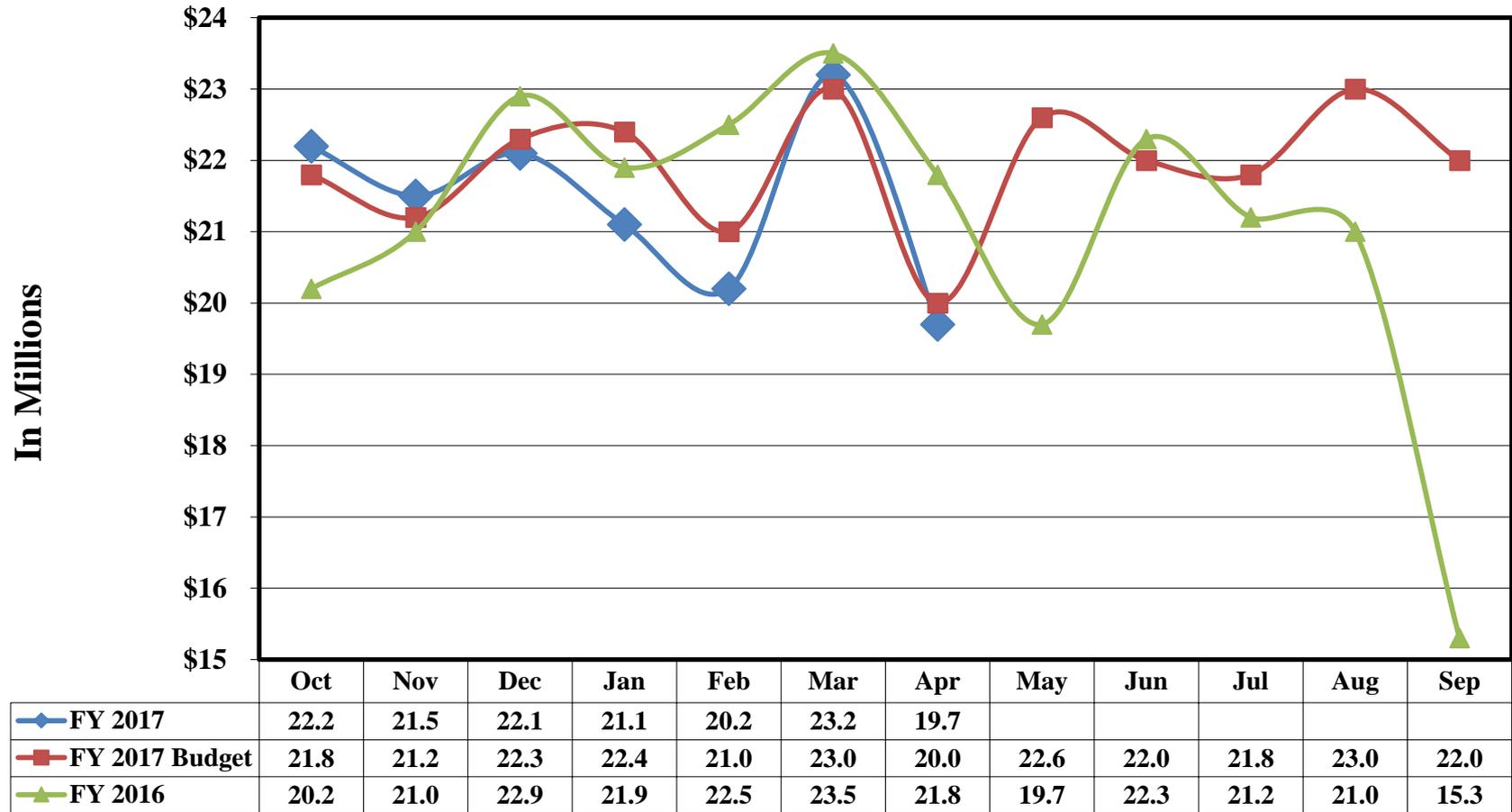


# Total Patient Revenues

(Blended)

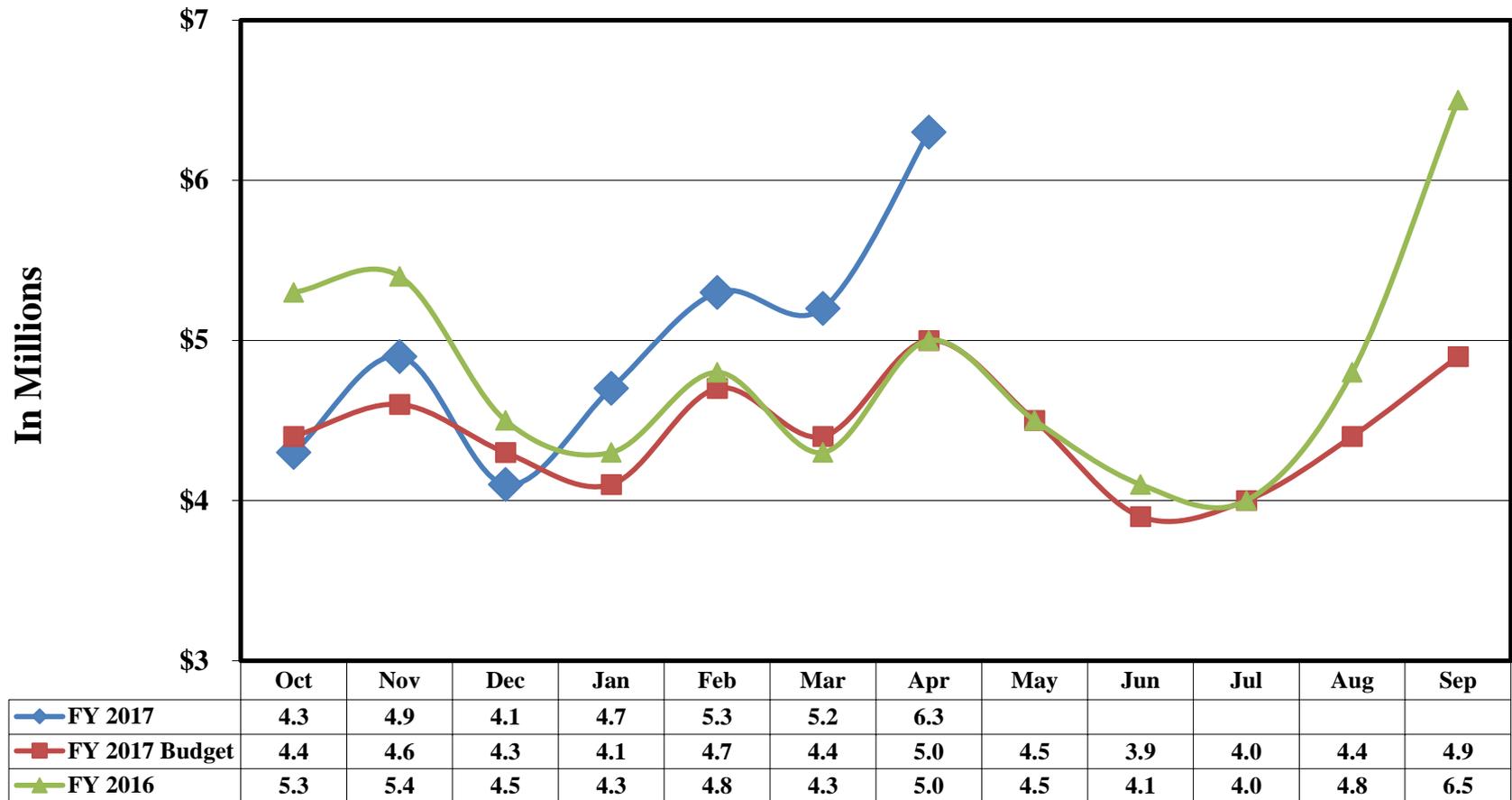


# Net Patient Revenues (Blended)

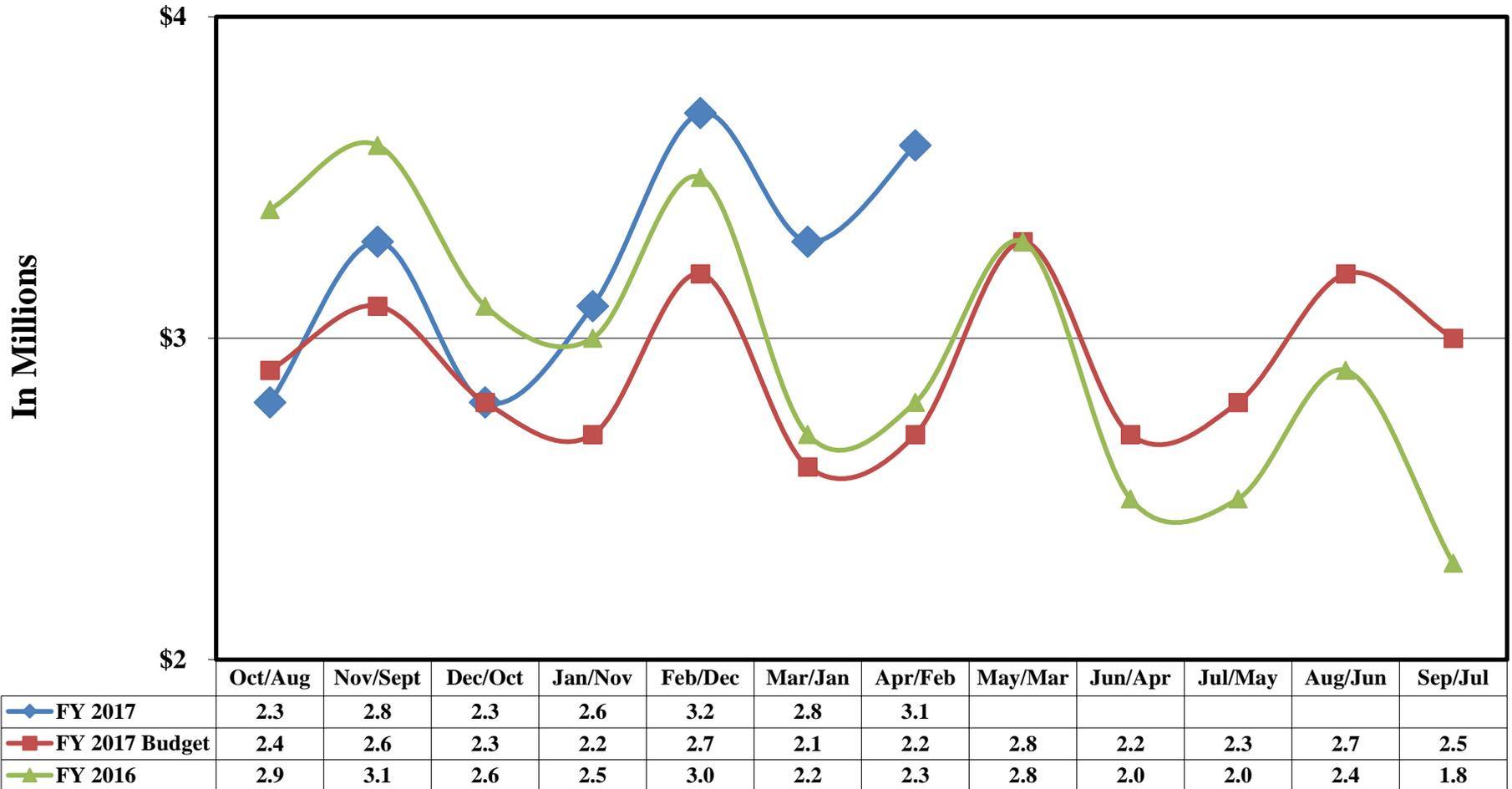


# Other Revenue - Blended

Including Tax Receipts, Interest & Other Operating Income



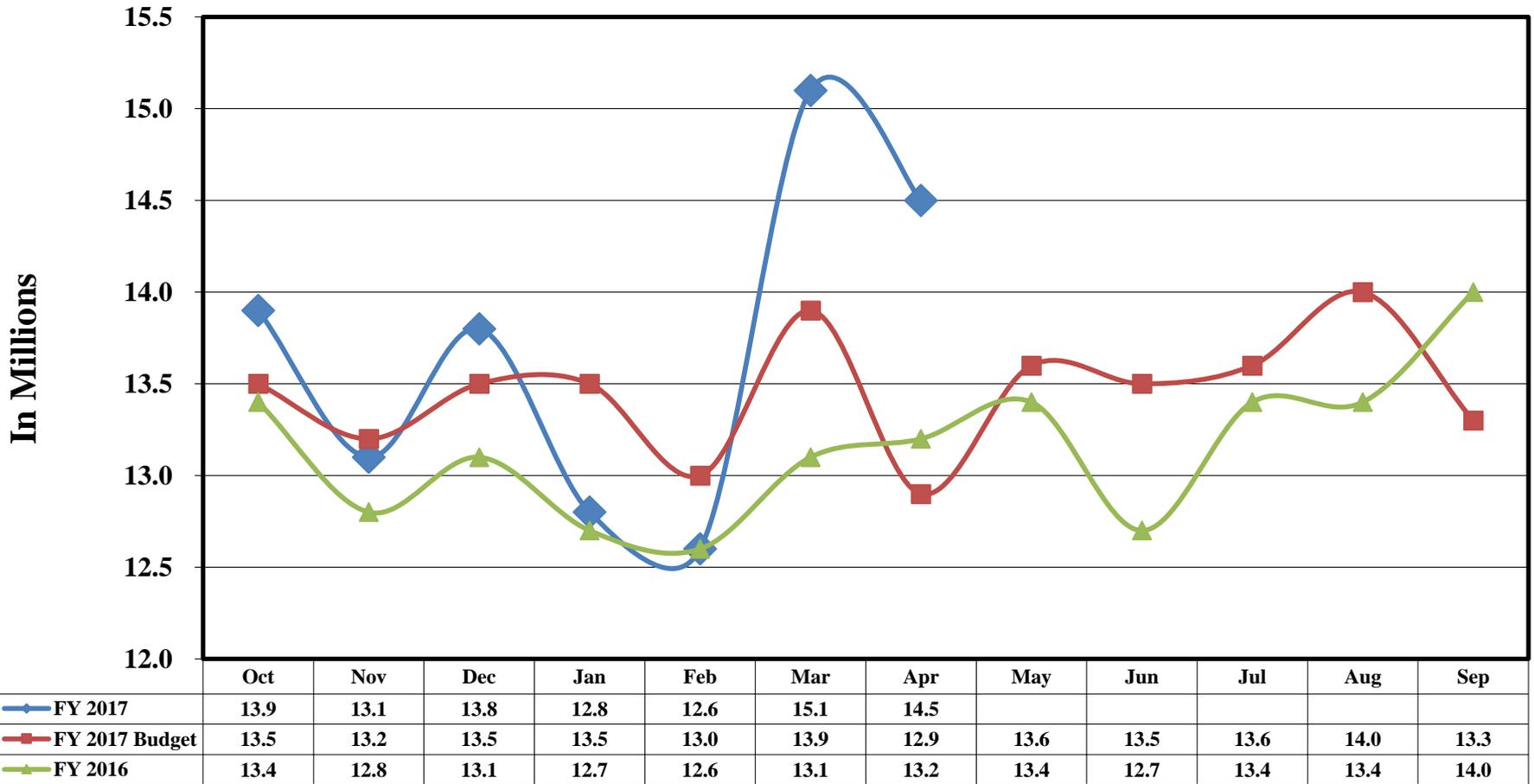
# Sales Tax Receipts



# Operating Expenses

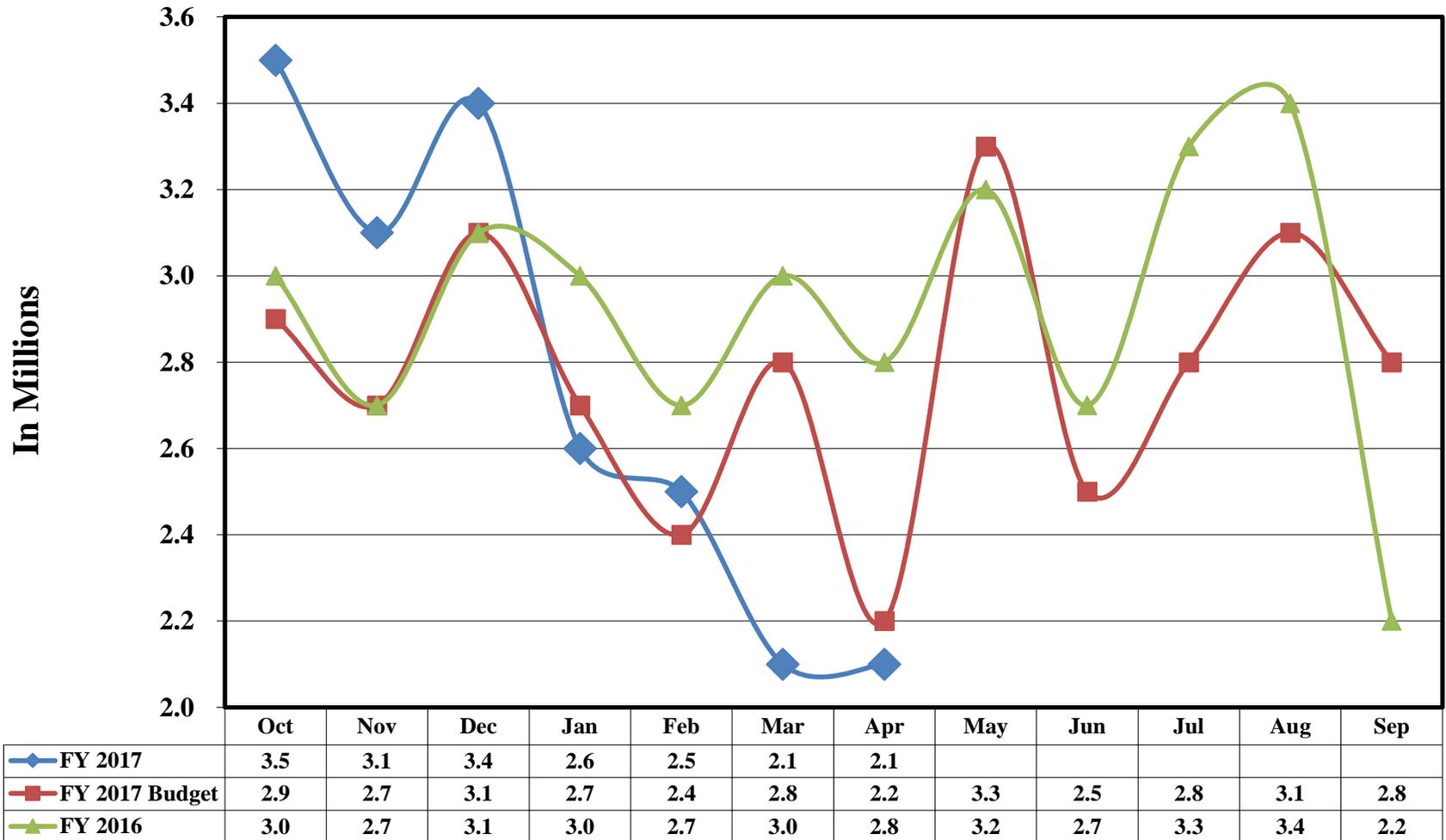


# Salaries, Wages & Contract Labor (Blended)

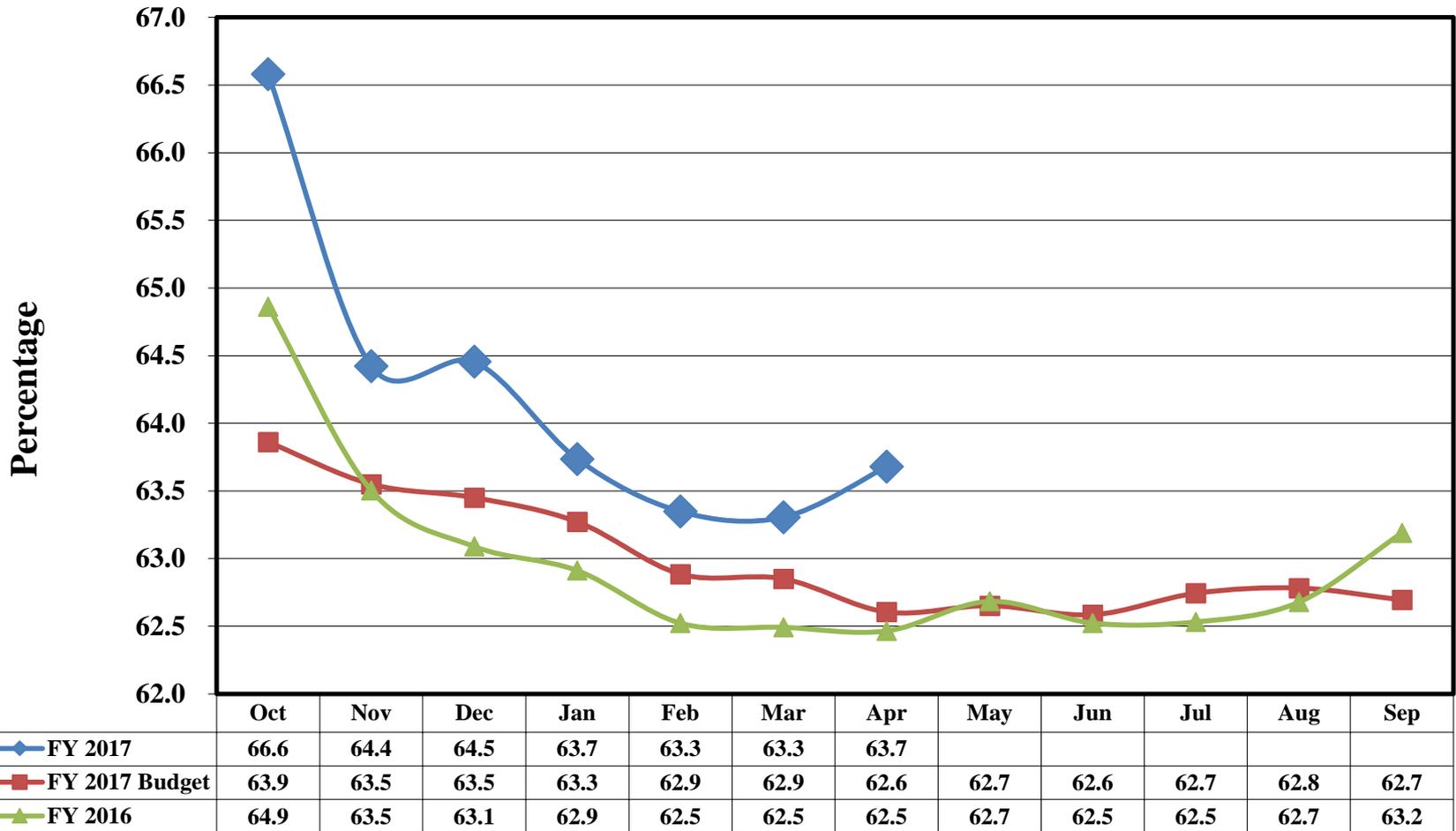


# Employee Benefit Expense

## (Blended)

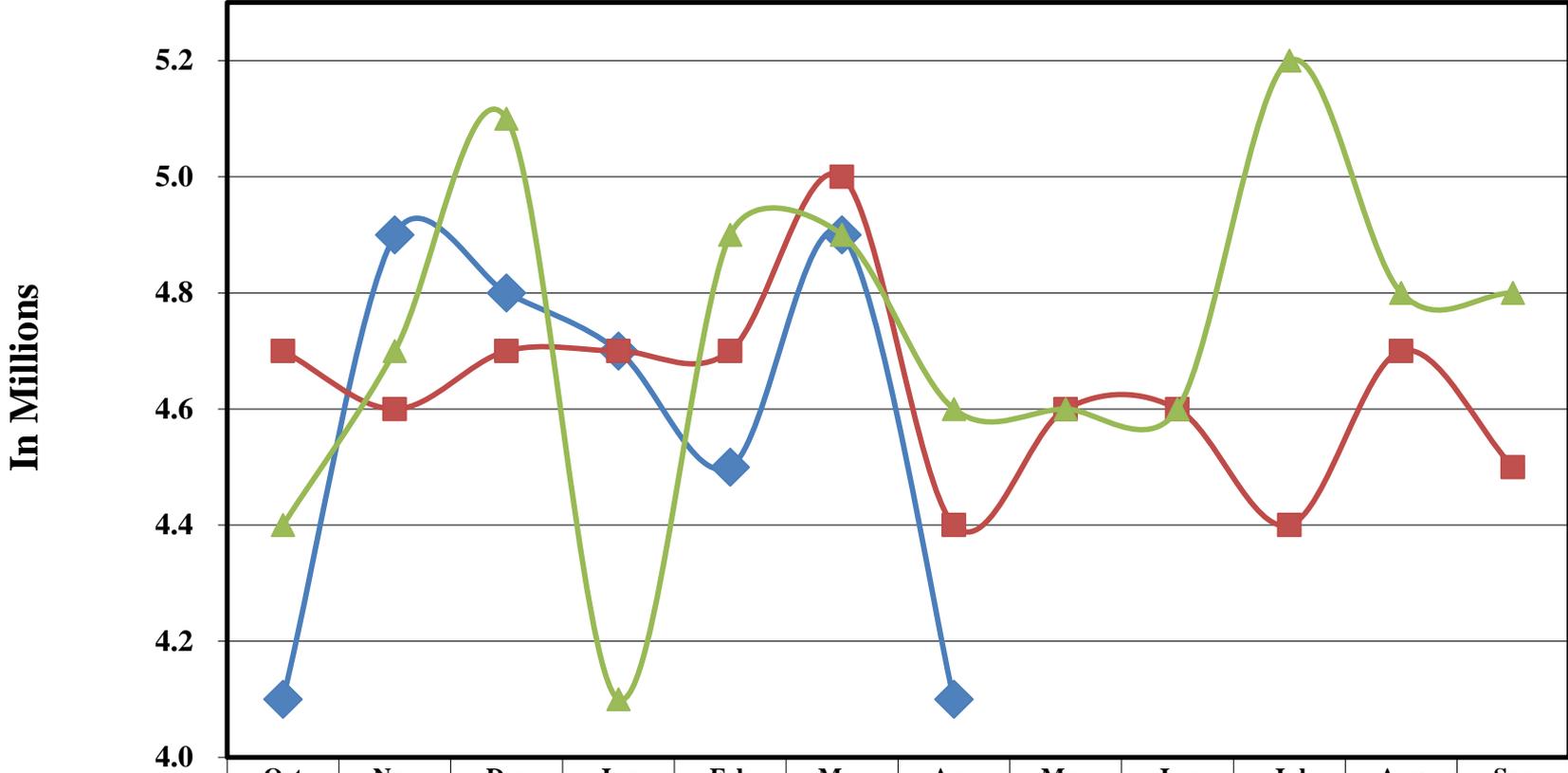


# Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Blended)



# Supply Expense

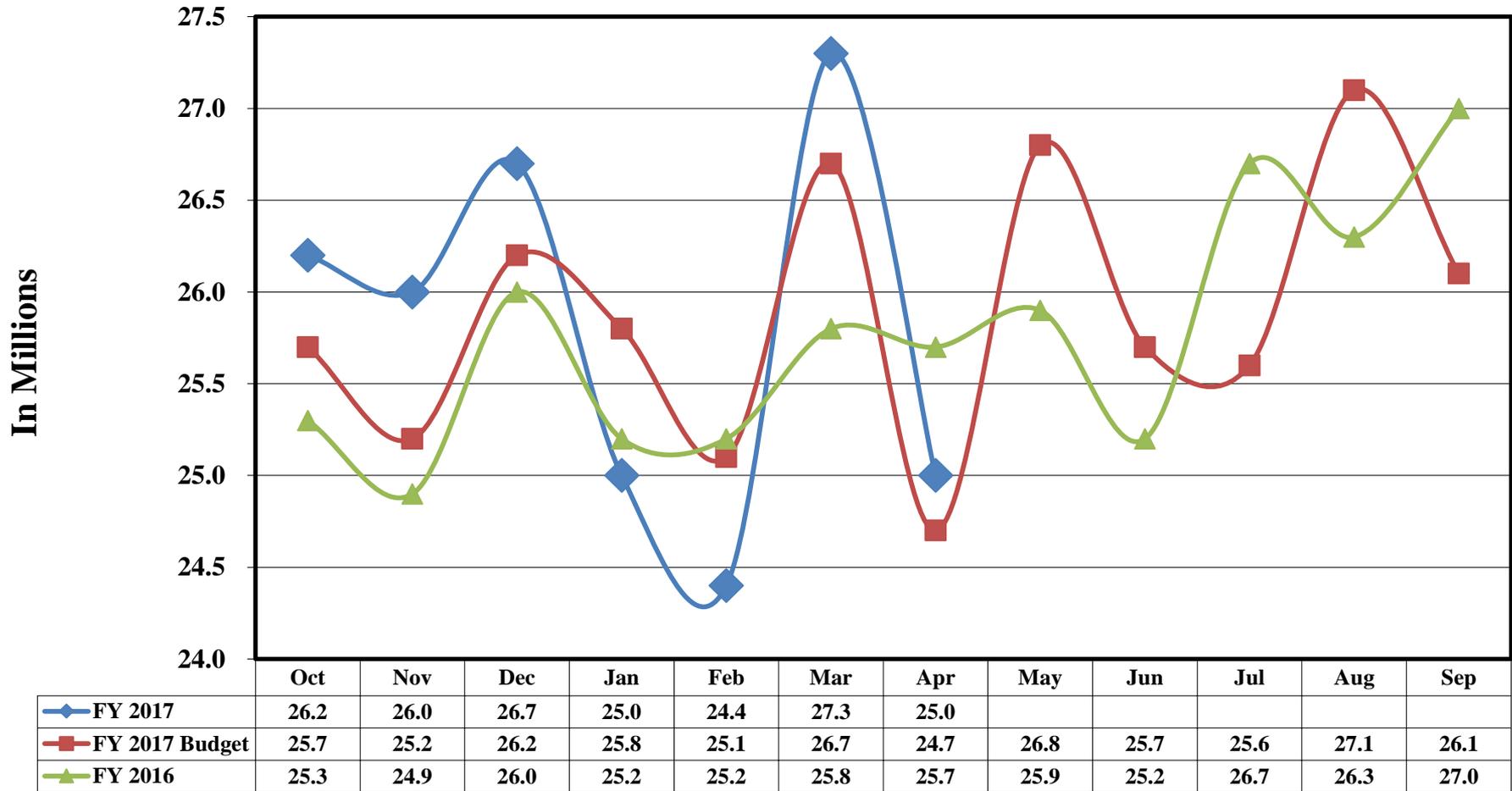
(Blended)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>FY 2017</b>	4.1	4.9	4.8	4.7	4.5	4.9	4.1					
<b>FY 2017 Budget</b>	4.7	4.6	4.7	4.7	4.7	5.0	4.4	4.6	4.6	4.4	4.7	4.5
<b>FY 2016</b>	4.4	4.7	5.1	4.1	4.9	4.9	4.6	4.6	4.6	5.2	4.8	4.8

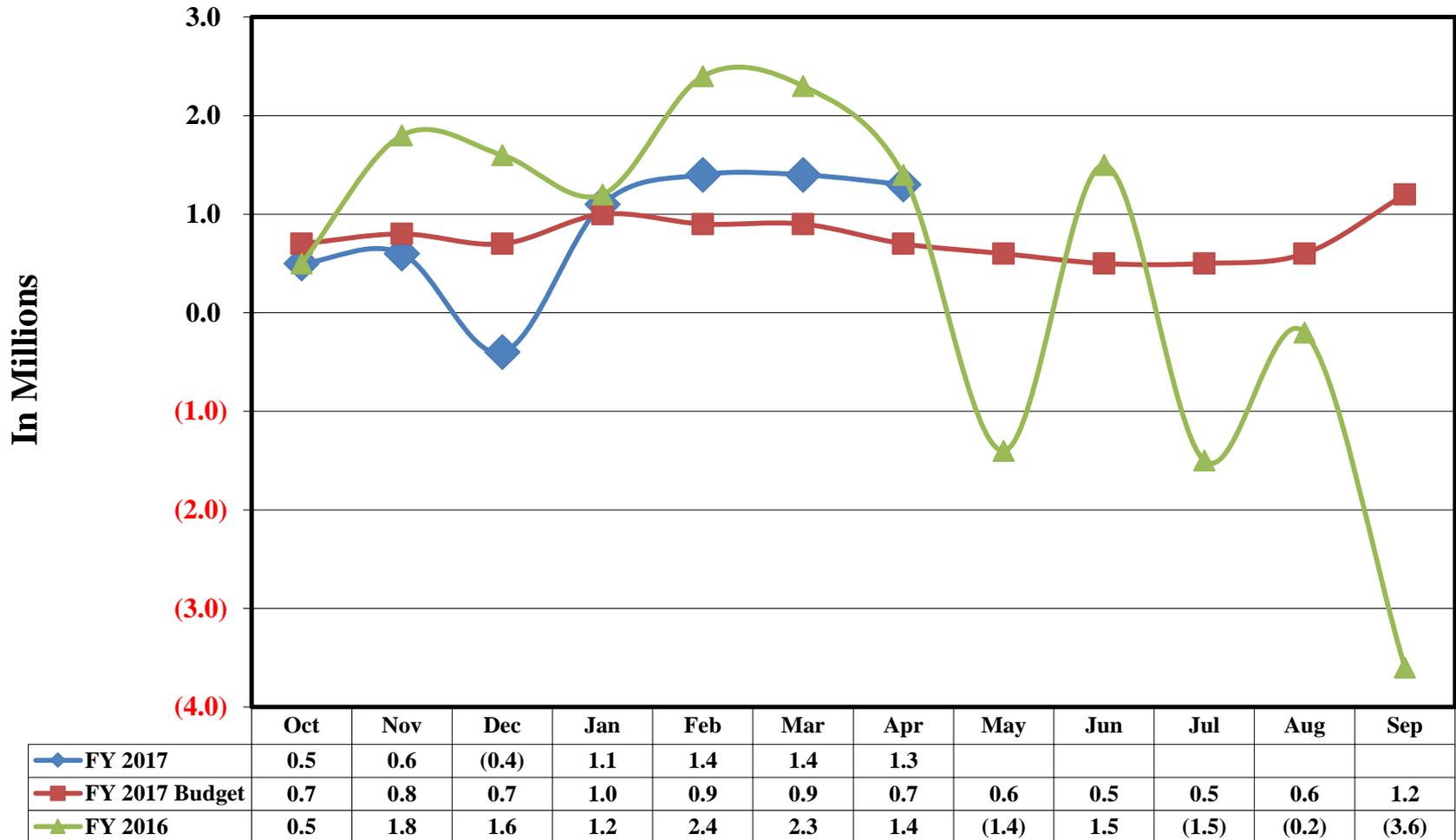
# Total Operating Expense

## (Blended)



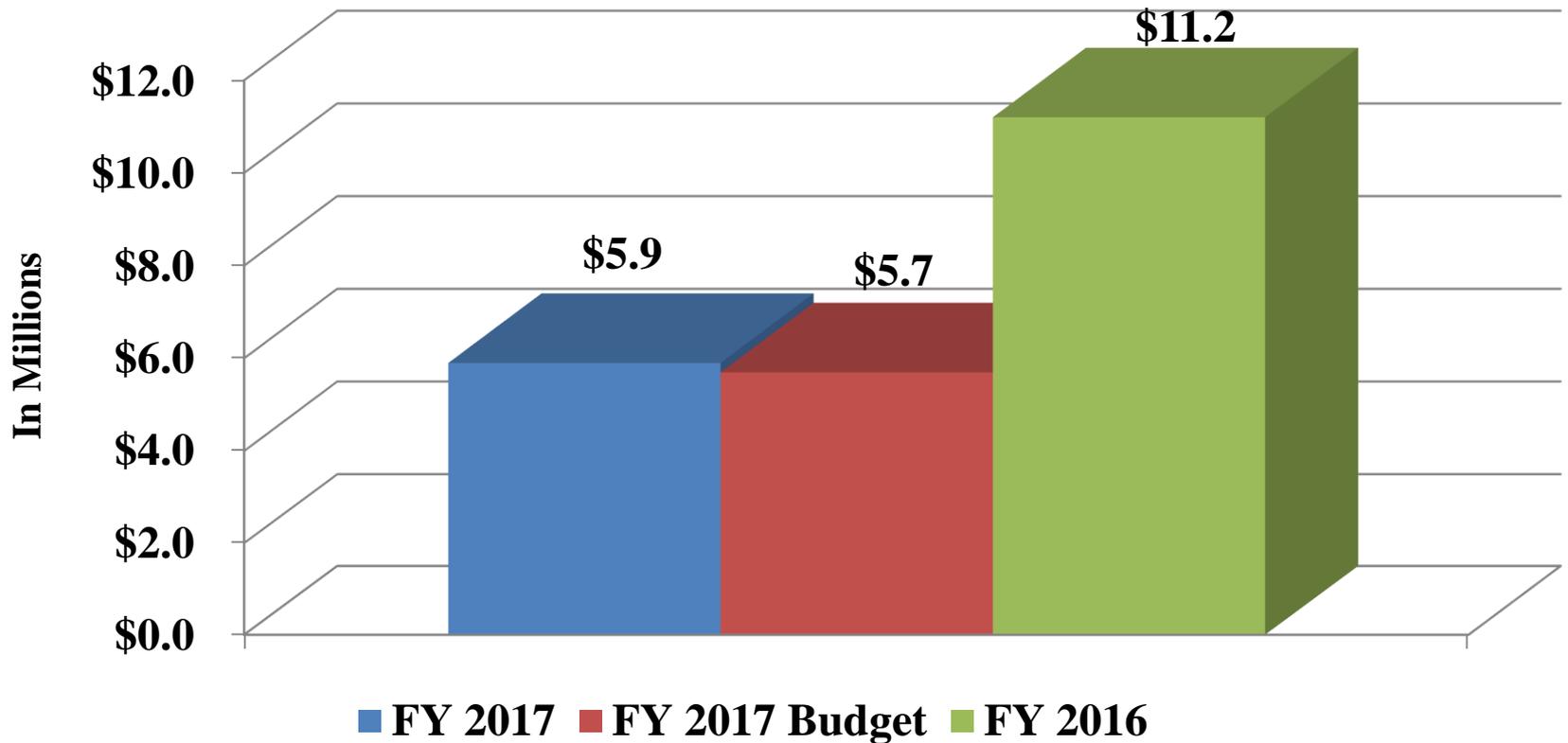
# Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations



# Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations – Year to Date







June 6, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
NONE				

Allied Health:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Williams, Lauren CRNA	Anesthesia	CRNA	Pro Care	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	06/06/2017-05/30/2019

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL

June 6, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
 BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

**Medical Staff:**

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes in Privileges	Dates
Bueno, Jose MD	Pediatrics	Active	Pediatrics			07/01/2017 – 06/30/2019
Bulczak, Dariusz MD	Radiology	Telemedicine	Telemedicine	VRAD		06/01/2017 – 05/30/2019
Huston, James MD	Medicine	Associate	Internal Medicine	Pro Care		08/01/2017 – 07/31/2018
Nguyen, Vinh MD	Pediatrics	Active	Pediatrics		DELETE: Umbilical Arterial and Venous Catheterization; Autotransfusion; Bone Marrow Aspiration; Chest Tube Placement; Echocardiography; Laryngoscopy, Direct; Moderate Sedation, administer; Paracentesis; Subdural taps; Suprapubic Bladder Aspiration; Thoracentesis; Venous aspiration, internal jugular	07/01/2017 – 06/30/2019
Raja, Pill MD	OB/GYN	Active	Obstetrics and Gynecology		ADD: Abortion induced (Medically indicated, First Trimester); Hysterectomy, cesarean section; Hysterosalpingography	07/01/2017 – 06/30/2019
Selvan, Vani MD	Medicine	Associate	Family Medicine	Texas Tech		07/01/2017 – 06/30/2018
Wolfe, Gregory MD	Radiology	Telemedicine	Telemedicine	VRAD		07/01/2017 – 06/30/2019



**Allied Health Professionals:**

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Change in Privileges	Dates
Jackson, Gary OD	Surgery	Optometry	Pro Care	Independent AHP		07/01/2017 – 06/30/2019

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff  
 Executive Committee Chair  
 /TL



June 6, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

**Change in Clinical Privileges:**

Staff Member	Department	Privilege
Nguyen, Vinh MD	Pediatrics	DELETE: Umbilical Arterial and Venous Catheterization; Autotransfusion; Bone Marrow Aspiration; Chest Tube Placement; Echocardiography; Laryngoscopy, Direct; Moderate Sedation, administer; Paracentesis; Subdural taps; Suprapubic Bladder Aspiration; Thoracentesis; Venous aspiration, internal jugular
Raja, Pill MD	OB/GYN	ADD: Abortion induced (Medically indicated, First Trimester); Hysterectomy, cesarean section; Hysterosalpingography
Stike, Aaron MD	Surgery	ADD: da Vinci Surgical System- Proctor first 3 cases
Uy, Sing MD	Pediatrics	ADD: Resuscitation, newborn
Vyas, Dinesh MD	Surgery	ADD: da Vinci Surgical System- Proctor first 3 cases

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL



June 6, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

**Resignation/ Lapse of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Bardini, John MD	Telemedicine	Radiology	04/23/2017	Resigned
Rex, David MD	Telemedicine	Radiology	04/25/2017	Resigned
Trump, Mark, MD	Associate	Surgery	07/31/2017	Resigned

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL



June 6, 2017

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

<b>Staff Member</b>	<b>Department</b>	<b>Category</b>
James William Huston, MD	Medicine	Removal of Provisional Status
Emily Sullivan , PA	Family Medicine	Removal of Provisional Status
Tabatha Pittman, PA	Family Medicine	Removal of Provisional Status
Patrick Williams, APRN	Family Medicine	Removal of Provisional Status
Vani Selvan, MD	Family Medicine	Removal of Provisional Status
Martha Nunez, FNP	Family Medicine	Removal of Provisional Status
Verna Auge, CRNA	Anesthesia	Removal of Provisional Status
Bhari Jayadevappa Abhishek, MD	Anesthesia	Removal of Provisional Status
Lawrence Blanchard, MD	Anesthesia	Removal of Provisional Status

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff  
Executive Committee Chair  
/TL