



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING**

September 5, 2017 – 5:30 p.m.

AGENDA

- I. CALL TO ORDER**..... Mary Thompson, President
- II. INVOCATION** Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE** Mary Thompson
- IV. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM** Mary Thompson, p. 3
- V. SEPTEMBER 2017 EMPLOYEES OF THE MONTH** William Webster
 - Clinical: Travis Jones, Paramedic II, Emergency Department
 - Non-Clinical: Stephanie Baeza, Front Desk Receptionist, MCH ProCare Pediatrics
 - Nurse of the Month: Areli Bustamante, Registered Nurse, ICU 4
- VI. ECHD POLICE OFFICER SWEARING IN CEREMONY**.....Brad Timmons
 - Francisco Castro • Luis Garcia
 - Reyes Nunez • David Parker
- VII. REVIEW OF MINUTES** Mary Thompson, p. 4-15
 - A. Regular Meeting – August 8, 2017**
 - B. Special Meeting – August 17, 2017**
 - C. Special Meeting – August 29, 2017**
- VIII. EDUCATIONAL TOPIC: GASB 68 IMPACT ON MCHS**..... David Duree
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** David Dunn, p. 16-90
 - 1. Financials for ten months ended July 31, 2017
 - 2. CER:
 - Xoran MiniCAT IQ CT Scanner

- B. Joint Conference Committee** Greg Shipkey, MD, p. 91-97
 - 1. Medical Staff or AHP Initial Appointment/Reappointment
 - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
 - 3. Change in Medical Staff or AHP Staff Status
 - 4. Change in Medical Staff or AHP Staff Category
 - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria

X. TTUHSC AT THE PERMIAN BASIN REPORT Gary Ventolini, MD

XI. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT William Webster

INFECTION PREVENTION PLANCharlotte Carr, p. 98-101

XII. TAX ABATEMENT AGREEMENT – Glazer’s Ron Griffin/Wesley Burnett, p. 102-114

XIII. APPOINTMENT TO AUDIT COMMITTEE Mary Thompson

XIV. EXECUTIVE SESSION

Meeting held in closed session as to (1) consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code. (2) Deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Government Code, pertaining to negotiation for arrangement of health care services. (3) The Board will receive an update from the ad hoc executive search committee on the employment of a new President/Chief Executive Officer, pursuant to Section 551.074 of the Texas Government Code. The Board is expected to continue to receive updates on this topic periodically in the future.

XV. MCH PROCARE PROVIDER AGREEMENTS Julian Beseril

XVI. ADJOURNMENT Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
August 8, 2017**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz
- MEMBERS ABSENT:** Adela Vasquez
- OTHERS PRESENT:** William Webster, President/Chief Executive Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Matt Collins, Vice President, Support Services
Ron Griffin, Vice President/Chief Legal Counsel
Chad Dunavan, Vice President/Chief Nursing Officer
John O’Hearn, Vice Pres./Chief Strategy Officer
Jan Ramos, ECHD Board Secretary
Dr. Gary Ventolini, Regional Dean, TTUHSC Permian Basin
Various other interested members of the Media,
Medical Staff, Employees, Retirees and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:38 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. AUGUST 2017 EMPLOYEES OF THE MONTH

Mr. Webster introduced the July 2017 Employees of the Month as follows:

- Clinical: Azucena (Suzie) Cortez, Medical Assistant, ProCare Family Medicine
- Non-Clinical: Heather Maddox, Department Secretary, Physical Medicine
- Nurse of the Month: David Ramirez, Registered Charge Nurse, Emergency Department

VI. REVIEW OF MINUTES

A. Regular Meeting – July 11, 2017

Bryn Dodd moved and David Dunn seconded the motion to accept the minutes of the Regular ECHD Board meeting held July 11, 2017 as presented. Mary Thompson asked if there was any discussion, at which time Ms. Thompson stated that she would like to approve the minutes as presented, but with the correction to add that she had made a public statement regarding the retiree benefit section (XIV. Consider, Discuss and Take Action if Necessary Pertaining to Retiree health Benefit) of the agenda from July 11, 2017. The minutes were approved with the noted correction to be documented in the minutes.

VII. EDUCATIONAL TOPIC: MEDICAID 1115 WAIVER

John O'Hearn, Vice President/Chief Strategy Officer and Jon Riggs, Sr. Vice President/Chief Financial Officer provided an educational presentation related to the Medicaid 1115 Waiver to the ECHD Board for informational purposes. No action was taken.

VIII. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT

Insurance Renewals

Mary Thompson called for a change in the order of the agenda to allow Mr. Barry Couch to present earlier and allow for his early departure for scheduled airline reservation. Mr. Couch presented the HealthSure Annual Insurance Update for informational purposes only. No action was taken.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report: Quarter 3, FY-2017
2. Quarterly Investment Officers Certification: Quarter 3, FY-2017
3. Financials for nine months ended June 30, 2017

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Quarterly Investment Report: Quarter 3, FY-2017, the Quarterly Investment Officers Certification: Quarter 3, FY-2017, and the Financial Report for the nine months ended June 30, 2017. The motion carried.

B. Long Range Planning Committee

Vision 2020 Strategic Plan Approval

Ben Quiroz presented a summary of the Long Range Planning Committee that met July 17, 2017. At that meeting, John O'Hearn, Chief Strategy Officer, and Darin Libby with ECG Management Consultants provided a presentation of the proposed development of a system-wide strategic plan that will enable MCHS to best serve the patients and the community. The Vision 2020 Strategic Plan was approved by the Long Range Planning Committee at that time and recommended for full Board approval at this meeting.

Ben Quiroz moved and David Dunn seconded the motion to approve the Vision 2020 Strategic Plan. The motion carried.

C. Joint Conference Committee

Dr. Greg Shipkey, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/ Privileges	Group	Dates
Bloss, Michael, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019
Blunck, Joshua, MD	Radiology	Telemedicine	VRAD	08/08/2017 –05/31/2019
*Carrizales, Enrique, DO	Medicine	Internal Medicine	ProCare	08/08/2017-08/07/2018
Chang, John, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019
*Gomez, Adriana, MD	Medicine	Internal Medicine	Procare	08/08/2017-08/07/2018
McCorvey, Barbara, MD	Radiology	Telemedicine	VRAD	08/08/2017 –02/28/2018
Reddy, Punaepalli, MD	Anesthesia	Anesthesiology	ProCare	08/08/2017-08/07/2018
Zamora, Kathryn, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019

Allied Health Professional (AHP) Staff Applicants

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Dates
Allbright, Andrew, NP	Surgery	Nurse Practitioner	Acute Surgical Services	Benjamin Turnbow, MD; Benjamin Cunningham, MD	08/08/2017 – 08/07/2019
Wyatt, Alicia, CRNA	Anesthesia	CRNA	Procure	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	08/08/2017 – 08/07/2019

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/Or Allied Health Professional Staff

Applicant	Department	Staff Category	Specialty/ Privileges	Group	Changes in Privileges	Dates
Chae, Phillips, MD	Medicine	Associate	Oncology	Texas Oncology		08/31/2017 – 08/31/2018
Delgado, Jose, MD	Family Medicine	Courtesy	Family Medicine			09/01/2017 – 08/31/2018
Eurman, Daniel, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Garcia, John, MD	Family Medicine	Active	Family Medicine			09/01/2017 – 08/31/2019
Grove, Kathy, MD	Surgery	Associate	General Surgery	Acute Surgical	ADD: Oophorectom y, incidental to G.I. surgery; Proctectomy, complete; Proctectomy, partial; Moderate Sedation, administer; Trauma Privilege Form	08/31/2017 – 08/31/2018
Henry, Thomas, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
*Hicks, Mason, MD	Radiology	Associate	Diagnostic Radiology	Procure	ADD: Gastrointestin al radiology	08/01/2017 – 07/31/2018
Hughes, Douglas, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Nwojo, Raphael, MD	Surgery	Associate	Otolaryngology	Procure		08/31/2017 – 08/31/2018
Pinto, Mauricio,	Family Medicine	Active	Family Medicine	Procure		09/01/2017 – 08/31/2019

MD						
Price, Michael, MD	Anesthesia	Associate	Anesthesiology	Procure		08/31/2017 – 08/31/2018
Simmons, Karen, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Verhey, Peter, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Wan, Christine	Family Medicine	Affiliate	Family Medicine			09/01/2017 – 08/31/2019

Blank **Staff Category** column signifies no change

Allied Health Professionals

NONE Presented.

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

Staff Member	Department	Privilege
Barrera, Zoila Reyna, PA	Cardiology	ADD: Exercise ECG Testing
Grove, Kathy, MD	Surgery	ADD: Oophorectomy, incidental to G.I. surgery; Proctectomy, complete; Proctectomy, partial; Moderate Sedation, administer; Trauma Privilege Form
*Hicks, Mason, MD	Radiology	ADD: Gastrointestinal radiology
Stafford, Lori, DO	OB/GYN	ADD: Updated Ob/Gyn Privilege Form
*Stike, Aaron MD	Surgery	ADD: da Vinci Surgical System - without proctoring

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

Staff Member	Staff Category	Department	Effective Date	Action
Anguay, John, MD	Courtesy	Surgery	10/31/2017	Resigned
Burdex, Ashley, DO	Active	Family Medicine	01/01/2017	Resigned
Grieshop, Neil, MD	Associate	Surgery	08/31/2017	Lapse in privileges
Surapaneni, Vamsi, MD	Active	Medicine	06/30/2017	Resigned
Tucker, Mark, MD	Affiliate	Surgery	10/31/2017	Resigned
Villaroman, Leo, MD	Active	Family Medicine	08/31/2017	Lapse in privileges

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes

Staff Member	Department	Category
Akins, Robin, MD	Radiology	Active to Courtesy
Katada, Jose CRNA	Anesthesia	Removal of Provisional Status
Mayo, Kristina CRNA	Anesthesia	Removal of Provisional Status
Price, Michael MD	Anesthesia	Removal of Provisional Status
Harrison, Brenda FNP	Family Medicine	Extension of Provisional Status 1 year
Chae, Phillip MD	Medicine	Extension of Provisional Status 1 year
Eaton, Catherine NP	Medicine	Removal of Provisional Status
Patel, Sanjay MD	Pediatric	Removal of Provisional Status
Hicks, Mason MD	Radiology	Removal of Provisional Status
Grove, Kathy MD	Surgery	Removal of Provisional Status
Nwojo, Raphael MD	Surgery	Removal of Provisional Status

Change in Credentialing Date

Staff Member	Department	Dates
Casey, Kristin, MD	Radiology/VRAD	05/10/2016 – 11/30/2017

5. Medical Staff Bylaws/Policy/Privilege Criteria

NONE Presented

Mary Lou Anderson moved and David Dunn seconded the motion to approve the Medical Staff recommendations (Items VIII. C. 1, 2, 3, 4) as presented. (There were no items to present under section VIII. C. 5). The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Ventolini provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

XI. APPOINTMENT OF BOARD SECRETARY

Mary Thompson noted that Gingie Sredanovich had transferred to the Chief Compliance Officer role, leaving the ECHD Board Secretary position open. She recommended appointing Jan Ramos, Executive Assistant to the President/Chief Executive Officer to the position.

David Dunn moved and Don Hallmark seconded the motion to appoint Jan Ramos to the position of ECHD Board Secretary as presented. The motion carried.

XII. ECHD BOARD MEMBER RESIGNATION

Mary Thompson read the following resignation letter from Adela Vasquez, District 3 Board Member:

“It is with deep regret that I tender my resignation from the Board of Directors of the Ector County Hospital District effective July 14, 2017. Due to unexpected and increased family obligations, I will not be able to properly represent the citizens of District 3 in this very important position. It is important that the citizens of District 3 have representation from someone who can devote adequate time and attention to the affairs of Medical Center Hospital, and because of the issues cited above I will not be able to do that at this time.

Sincerely,
Adela Vasquez”

David Dunn moved and Bryn Dodd seconded the motion to accept the resignation of Adela Vasquez as presented. The motion carried.

With the acceptance of the resignation of Adela Vasquez, a vacancy was declared in District 3 for the Office of Director of the Ector County Hospital District. An application deadline of September 30, 2017 was established and publication of same will be in the Odessa American newspaper.

David Dunn moved and Bryn Dodd seconded the motion to declare the vacancy and set forth the application acceptance deadline. The motion carried.

XIII. EXECUTIVE SESSION

Mary Thompson stated that the Board would now go into Executive Session for the meeting held in closed session as to (1) consultation with attorney regarding litigation/appeal update *Meisell et al., v. ECHD et al.*, and legal matters and legal issues related to executive search firm contract pursuant to Section 551.071 of the Texas Open Meetings Act, and, (2) deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Open Meetings Act, pertaining to negotiation for arrangement of health care services.

Those present during Executive Session to deliberate related to **Section 551.071, and 551.085** included Mary Thompson, David Dunn, Mary Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, William Webster, Ron Griffin, and Jan Ramos.

Executive Session began at 6:40 p.m.
Executive Session ended at 7:40 p.m.

No action was taken during Executive Session.

XIV. EXECUTIVE SEARCH AGREEMENT WITH SOUTHERLAND PARTNERS

Ron Griffin presented an executive search agreement with Southerland Partners to provide services in the search for a replacement President/Chief Executive Officer upon the retirement of Bill Webster.

David Dunn moved and Ben Quiroz seconded the motion to approve the Southerland Partners executive search agreement as presented.

Mary Thompson asked if there was any discussion, at which time Bryn Dodd expressed her concern that only one agreement was presented for consideration.

The motion carried by a vote of 5-1 with Ms. Dodd voting against the motion.

XV. MCH PROCARE PROVIDER AGREEMENTS

Bill Webster presented one (1) MCH ProCare provider agreement as follows:

Steven Michael Prudencio, FNP. This is a three year full-time agreement for Urgent Care/Retail Clinics to fill a vacancy due to a provider resignation. Candidate is currently a PRN employee and will transition to full-time.

David Dunn moved and Don Hallmark seconded the motion to approve the MCH ProCare Provider agreement with Steven Michael Prudencio, FNP, as presented. The motion carried by a vote of 5-1 with Ms. Dodd voting against the motion.

XVI. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 7:45 p.m.

Respectfully Submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
SPECIAL MEETING
BOARD OF DIRECTORS**

August 17, 2017 – 5:30 P.M.

MINUTES OF THE MEETING

MEMBERS PRESENT: Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz

MEMBERS ABSENT: None

OTHERS PRESENT: William Webster, President/Chief Executive Officer
Tony Ruiz, Senior Vice President/Chief Operating Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Dr. Augusto Sepulveda, Vice President/CMO/CMIO
Chad Dunavan, Vice President/Chief Nursing Officer
Ron Griffin, Vice President/Chief Legal Counsel
Matt Collins, Vice President, Support Services
John O'Hearn, Vice President/Chief Strategy Officer
Robbi Banks, Vice President, Human Resources
Jacqui Gore, Vice President, Communications & Marketing
Grant Trollope, Controller
Jan Ramos, ECHD Board Secretary
Other interested members of the community, hospital staff, and media

I. CALL TO ORDER

Mary Thompson called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ITEMS FOR DISCUSSION/CONSIDERATION

A. Consider, establish, and appoint members to a special ad hoc executive search committee of the Ector County Hospital District for the purpose of employment of a new President/Chief Executive Officer

Mary Thompson presented the agenda item to establish a special ad hoc executive search committee for purposes of assisting with the selection of a new President/Chief Executive Officer.

David Dunn moved and Ben Quiroz seconded the motion to create/establish the committee as presented. The motion carried.

Mary Thompson announced that the special ad hoc executive search committee would consist of the following members:

- Mary Thompson, President ECHD Board of Directors
- Bryn Dodd, Member ECHD Board of Directors
- Ben Quiroz, Member ECHD Board of Directors
- Greg Shipkey, M.D., Chief of Staff
- Fernando Boccalandro, M.D., Vice Chief of Staff
- Renee Earls, President/CEO Odessa Chamber of Commerce
- Sharon Cannon, EdD, RN, Professor and Regional Dean, TTUHSC Permian Basin

B. Review of the Proposed FY 2018 Operating and Capital Budget

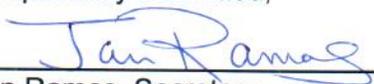
Jon Riggs, Chief Financial Officer, presented the proposed Fiscal Year 2018 Operating and Capital Budgets for discussion and review.

The presentation was for information purposes only, no action was taken.

C. ADJOURNMENT

There being no further business to come before the ECHD Board, the meeting was adjourned at 7:04 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING**

August 29, 2017 – 5:30 p.m.

MINUTES OF THE MEETING

MEMBERS PRESENT: Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz

MEMBERS ABSENT: None

OTHERS PRESENT: William Webster, President/Chief Executive Officer
Tony Ruiz, Senior Vice President/Chief Operating Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Dr. Augusto Sepulveda, Vice President/CMO/CMIO
Chad Dunavan, Vice President/Chief Nursing Officer
Ron Griffin, Vice President/Chief Legal Counsel
Matt Collins, Vice President Support Services
John O’Hearn, Vice President/Chief Strategy Officer
Robbi Banks, Vice President Human Resources
Jacqui Gore, Vice President Communications & Marketing
Grant Trollope, Controller
Jan Ramos, ECHD Board Secretary
Other interested members of the community, hospital staff, and media

I. CALL TO ORDER

Mary Thompson called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. REVIEW OF THE PROPOSED FISCAL YEAR 2018 OPERATING AND CAPITAL BUDGET

Jon Riggs, Chief Financial Officer, presented the proposed Fiscal Year 2018 Operating and Capital Budgets for discussion and review. This included discussion of the GASB 68 calculation, discussion of the potential impact on district bond covenants, and an update on efforts by bond counsel on securing amendments to the bond covenants to allow GASB 68 adjustments.

The presentation was for information purposes only, no action was taken.

III. PROPOSED 2017 AD VALOREM TAX RATE FOR THE 2018 BUDGET YEAR

Mr. Riggs stated the Fiscal Year 2018 budget was based on an ad valorem tax rate of \$0.117920 per \$100 valuation for 2017.

David Dunn moved and Ben Quiroz seconded the motion to propose the 2017 ad valorem tax rate for the 2018 budget year of \$0.117920 per \$100 valuation.

Mary Thompson asked if there was any discussion, at which time Bryn Dodd noted her difficulty in making budget decisions without the FRG report.

The motion carried with a vote of 4-2 with Bryn Dodd and Don Hallmark voting against the motion.

IV. IF REQUIRED, SET DATE, TIME AND PLACE FOR PUBLIC HEARINGS ON THE 2017 AD VALOREM TAX RATE AND TO ACCEPT COMMENTS FROM THE PUBLIC ON THE FISCAL YEAR 2018 OPERATING AND CAPITAL BUDGET

Ron Griffin stated the requirement that the ECHD Board of Directors set a date, time and place for two public hearings and for adoption of the budget and tax rate.

David Dunn moved and Bryn Dodd seconded the motion to set and schedule two public hearings on the proposed ad valorem tax rate, for this Board of Directors to convene and accept public comment, with the first public hearing being in this Board Room at 5:30 p.m. on Wednesday, September 13, 2017, and the second public hearing being in this board room at 5:30 p.m. on Tuesday, September 19, 2017. The motion carried 6-0.

V. SET DATE, TIME AND PLACE TO ADOPT THE FISCAL YEAR 2018 OPERATING AND CAPITAL BUDGET AND THE 2017 AD VALOREM TAX RATE.

Ron Griffin stated the requirement that the Board set a date, time and place for a meeting of the Board of Directors to adopt the Fiscal Year 2017 Operating and Capital Budget and the 2016 Ad Valorem Tax Rate.

David Dunn moved and Mary Lou Anderson seconded the motion to set and schedule a meeting of this Board of Directors in this Board Room at 5:30 p.m. on Tuesday, September 26, 2017, to adopt the fiscal year 2018 Operating and Capital Budget and adopt the 2017 ad valorem tax rate. The motion carried 6-0.

VI. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 6:26 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

DATE: September 1, 2017

TO: Board of Directors
Ector County Hospital District

FROM: Jon E. Riggs 
Senior Vice President and Chief Financial Officer

Subject: Financial Report for the month ended July 31, 2017

Attached are the Financial Statements for the month ended July 31, 2017.

Operating Account - Cash Collections and Disbursements

The following summary is of operating cash receipts and disbursements for the month:

Deposits	Year to Date	July
A/R Payments FHC	1,543,570	49,345
A/R payments *	153,527,681	14,306,547
Non A/R pmts	22,331,984	1,353,906
Sales Tax	28,732,704	3,398,566
Ad Valorem	10,460,944	66,209
Total Deposits	216,596,881	19,174,573
<u>Disbursements</u>		
Accounts Payable & Payroll	240,269,249	21,903,973
Group Medical	15,681,216	1,415,430
Transfer to Foundation (LTAC)	300,000	300,000
Flex Benefit	913,857	118,466
Worker's Comp Claims	278,711	12,954
Total Disbursements	257,443,033	23,750,822
Transfer (To)/From Reserves	41,078,761	5,300,000
Net Increase/(Decrease) in Cash	232,609	723,751

* Includes Patient A/R, MCH Pro Fees and Bad Debt Collections.

Operating Results - Hospital Operations:

For the month ended July, earnings before interest depreciation and amortization (EBIDA) was a deficit of \$1.1M comparing unfavorably to the budget of \$480K by 332.7%. Inpatient (I/P) revenue was above budget by \$5.0M driven by better charge capture with the implementation of MCH¹, increased IP Admissions, length of stay (LOS) that was 4.0% above budget and associated ancillary tests. Outpatient (O/P) revenue was below budget by \$1.2 due to decreased O/P occasions of service. Net Patient Revenue was \$2.0M or 11.3% below the budget of \$18.1M due to MCH¹ implementation difficulties. Net operating revenue was \$984K or 4.5% below budget due to decreased cash collections related to preceding. On a year-to-date (YTD) basis net operating revenue of \$218.0M was 1.4% below budget.

Operating expenses for the month were over budget by \$513K due to unfavorable repairs and maintenance by \$428K, supplies by \$332K and temporary labor by \$238K; partially offset by favorable benefits of \$472K. For the ten months ended July EBIDA is \$5.0M or 29.5% unfavorable to the budgeted \$7.1M.

Operating Results - ProCare (501a) Operations:

For the month of July the net loss from operations before capital contributions was \$1.7M compared to a budgeted loss of \$1.5M. Net operating revenue was above budget by \$34K. Total operating costs were above budget by \$193K that was the result of increased temporary labor of \$404K and was partially offset by favorable benefits by \$125K. After MCH capital contributions of \$1.8M for the month and \$14.3M YTD, ProCare showed a positive contribution of \$57K for the month and a positive \$126K YTD.

Operating Results - Family Health Center Operations:

For the month of July the net loss from operations by location:

- Clements: \$185K loss compared to a budgeted loss of \$118K. Net revenue was unfavorable by \$61K driven by decreased cash collections. Operating costs were only \$6K unfavorable to budget.
- West University: \$140K loss compared to a budgeted loss of \$100K. Net revenue was unfavorable by \$86K and was partially offset by \$46K favorable operating costs.

Blended Operating Results - Ector County Hospital District:

For the month of July EBIDA was <\$1.0M> compared to a budget of \$508K that was created by an accumulation of the variances previously described. On a YTD basis EBIDA was \$5.4M compared to a budget of \$7.4M.

Volume:

Total admissions for the month were 1,064 or 1.8% above budget and 0.2% above last year. YTD admissions were 11,014 or 0.8% above budget and 2.9% above last year. Patient days for the month were 5,378 or 5.8% above budget and 0.1% below last year. YTD patient days were 56,648, or 5.8% above budget and 1.9% below last year. Due to the preceding, total average length of stay (ALOS) was 5.1 for the month, and 5.1 YTD. Observation days were below budget by 8.3% and above prior year by 0.6%. On a YTD basis, observation days are 9.8% below budget and 0.2% above prior year.

Emergency room visits totaled 4,151 resulting in an increase compared to budget of 16.3% and an increase as compared to last year of 5.4%. YTD ED visits were 41,189 or

10.7% above budget and 1.3% above prior year. Total O/P occasions of service were 20.9% below budget for the month and 21.4% below last year. YTD O/P occasions were 4.8% below budget and 9.2% below last year.

Revenues:

I/P revenues were above budget for the month by \$5.0M due to increased charge capture, admissions, LOS and associated I/P ancillary services. O/P revenues were below budget for the month by \$1.2M as a result of decreased O/P volumes. Total patient revenue was above budget by \$3.8M and total revenue deductions were \$5.9M above budget, leaving net patient revenue below budget by \$2.0M.

Operating Expenses:

Total operating expenses for the month were 2.5% above budget. Major unfavorable variances include repairs and maintenance by \$428K, supplies by \$332K and temporary labor by \$238K; that were partially offset by favorable benefits of \$472K. Repairs and maintenance unfavorable variance caused by an x-ray tube replacement of \$210K, \$48K service on a trident detector and various smaller equipment repairs. The unfavorable supplies expense variance was caused by a data feed that was not completed during the MCH1 conversion that allows certain drug costs to flow through the 340b program and allows not-for-profit healthcare facilities to provide medications to indigent patients at a discounted cost. The unfavorable temporary labor variance was caused by increased use of temporary labor to fill open positions. The favorable benefits expense variance was caused by decreased medical claims in the month of July.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,028	1,018	1.0%	1,035	-0.7%	10,714	10,650	0.6%	10,446	2.6%
Neonatal ICU (NICU)	36	27	34.5%	27	33.3%	300	280	7.3%	257	16.7%
Total Admissions	1,064	1,045	1.8%	1,062	0.2%	11,014	10,930	0.8%	10,703	2.9%
Patient Days										
Adult & Pediatric	4,267	3,822	11.6%	4,071	4.8%	44,634	40,150	11.2%	44,798	-0.4%
ICU	377	426	-11.5%	425	-11.3%	4,242	4,450	-4.7%	4,455	-4.8%
CCU	342	423	-19.2%	395	-13.4%	3,859	4,425	-12.8%	4,402	-12.3%
NICU	392	410	-4.3%	495	-20.8%	3,913	4,514	-13.3%	4,099	-4.5%
Total Patient Days	5,378	5,081	5.8%	5,386	-0.1%	56,648	53,540	5.8%	57,754	-1.9%
Observation (Obs) Days	695	758	-8.3%	691	0.6%	6,978	7,736	-9.8%	6,967	0.2%
Nursery Days	181	222	-18.3%	247	-26.7%	2,207	2,315	-4.7%	2,059	7.2%
Total Occupied Beds / Bassinets	6,254	6,060	3.2%	6,324	-1.1%	65,833	63,591	3.5%	66,780	-1.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.85	4.59	5.7%	4.73	2.6%	4.92	4.60	6.9%	5.14	-4.2%
NICU	10.89	15.31	-28.9%	18.33	-40.6%	13.04	16.14	-19.2%	15.95	-18.2%
Total ALOS	5.05	4.86	4.0%	5.07	-0.3%	5.14	4.90	5.0%	5.40	-4.7%
Average Daily Census	173.5	163.9	5.8%	173.7	-0.1%	186.3	176.1	5.8%	189.4	-1.6%
Hospital Case Mix Index (CMI)	1.4971	1.4974	0.0%	1.5304	-2.2%	1.4597	1.4974	-2.5%	1.4984	-2.6%
Medicare										
Admissions	419	693	-39.5%	396	5.8%	4,430	5,257	-15.7%	4,216	5.1%
Patient Days	2,340	3,484	-32.8%	2,361	-0.9%	24,681	26,603	-7.2%	24,896	-0.9%
Average Length of Stay	5.58	5.03	11.1%	5.96	-6.3%	5.57	5.06	10.1%	5.91	-5.7%
Case Mix Index	1.5549			1.4833	4.8%	1.6360			1.7595	-7.0%
Medicaid										
Admissions	104	102	2.0%	135	-23.0%	1,328	1,318	0.8%	1,365	-2.7%
Patient Days	507	479	5.8%	728	-30.4%	6,189	5,881	5.2%	6,876	-10.0%
Average Length of Stay	4.88	4.70	3.8%	5.39	-9.6%	4.66	4.46	4.4%	5.04	-7.5%
Case Mix Index	0.9980			1.0403	-4.1%	1.0609			1.1496	-7.7%
Commercial										
Admissions	287	282	1.8%	248	15.7%	2,740	2,726	0.5%	2,658	3.1%
Patient Days	1,347	1,273	5.8%	1,142	18.0%	13,464	12,683	6.2%	12,535	7.4%
Average Length of Stay	4.69	4.51	4.0%	4.60	1.9%	4.91	4.65	5.6%	4.72	4.2%
Case Mix Index	1.6177			1.5147	6.8%	1.4657			1.3767	6.5%
Self Pay										
Admissions	236	232	1.7%	222	6.3%	2,103	2,081	1.1%	1,955	7.6%
Patient Days	1,060	1,001	5.9%	1,286	-17.6%	11,126	10,510	5.9%	11,590	-4.0%
Average Length of Stay	4.49	4.31	4.1%	5.79	-22.5%	5.29	5.05	4.8%	5.93	-10.8%
Case Mix Index	1.3501			1.5028	-10.2%	1.3682			1.4512	-5.7%
All Other										
Admissions	18	18	0.0%	61	-70.5%	413	414	-0.2%	515	-19.8%
Patient Days	124	117	6.0%	232	-46.6%	2,128	2,037	4.5%	2,260	-5.8%
Average Length of Stay	6.89	6.50	6.0%	3.80	81.1%	5.15	4.92	4.7%	4.39	17.4%
Case Mix Index	1.8685			1.8625	0.3%	1.8317			1.6763	9.3%
Radiology										
InPatient	4,168	3,565	16.9%	3,723	12.0%	39,935	37,255	7.2%	37,290	7.1%
OutPatient	4,772	7,024	-32.1%	7,276	-34.4%	65,166	73,398	-11.2%	74,001	-11.9%
Cath Lab										
InPatient	568	278	104.2%	312	82.1%	3,907	2,718	43.8%	2,693	45.1%
OutPatient	472	267	76.5%	200	136.0%	4,200	2,606	61.2%	2,483	69.2%
Laboratory										
InPatient	63,037	59,754	5.5%	60,038	5.0%	628,698	596,078	5.5%	594,557	5.7%
OutPatient	32,424	38,690	-16.2%	35,413	-8.4%	352,508	375,960	-6.2%	371,798	-5.2%
NonPatient	6,501	6,847	-5.0%	7,196	-9.7%	70,661	69,185	2.1%	64,628	9.3%
Other										
Deliveries	123	133	-7.5%	139	-11.5%	1,347	1,384	-2.7%	1,216	10.8%
Surgical Cases										
InPatient	279	294	-5.1%	315	-11.4%	2,953	3,071	-3.8%	3,289	-10.2%
OutPatient	571	563	1.4%	519	10.0%	5,845	5,778	1.2%	5,913	-1.2%
Total Surgical Cases	850	857	-0.8%	834	1.9%	8,798	8,849	-0.6%	9,202	-4.4%
GI Procedures (Endo)										
InPatient	113	89	27.0%	97	16.5%	1,015	933	8.8%	817	24.2%
OutPatient	202	240	-15.8%	222	-9.0%	2,211	2,482	-10.9%	2,142	3.2%
Total GI Procedures	315	329	-4.3%	319	-1.3%	3,226	3,415	-5.5%	2,959	9.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,151	3,570	16.3%	3,939	5.4%	41,189	37,197	10.7%	40,661	1.3%
Observation Days	695	758	-8.3%	691	0.6%	6,978	7,736	-9.8%	6,967	0.2%
Other O/P Occasions of Service	16,682	22,881	-27.1%	22,760	-26.7%	219,753	236,463	-7.1%	247,331	-11.2%
Total O/P Occasions of Svc.	21,528	27,209	-20.9%	27,390	-21.4%	267,920	281,396	-4.8%	294,959	-9.2%
Hospital Operations										
Manhours Paid	291,122	282,415	3.1%	294,483	-1.1%	2,769,860	2,764,663	0.2%	2,846,743	-2.7%
FTE's	1,643.4	1,594.3	3.1%	1,662.4	-1.1%	1,594.5	1,591.5	0.2%	1,633.4	-2.4%
Adjusted Patient Days	9,413	8,627	9.1%	9,145	2.9%	103,030	90,278	14.1%	97,343	5.8%
Hours / Adjusted Patient Day	30.93	32.74	-5.5%	32.20	-4.0%	26.88	30.62	-12.2%	29.24	-8.1%
Occupancy - Actual Beds	49.7%	47.0%	5.8%	61.4%	-19.0%	53.4%	50.5%	5.8%	66.9%	-20.2%
FTE's / Adjusted Occupied Bed	5.4	5.7	-5.5%	5.6	-4.0%	4.7	5.4	-12.2%	5.1	-8.1%
InPatient Rehab Unit										
Admissions	38	25	52.0%	31	22.6%	364	330	10.3%	350	4.0%
Patient Days	455	258	76.7%	359	26.7%	4,300	4,054	6.1%	4,292	0.2%
Average Length of Stay	12.0	10.3	16.2%	11.6	3.4%	11.8	12.3	-3.8%	12.3	-3.7%
Manhours Paid	6,850	6,238	9.8%	6,225	10.0%	66,879	67,214	-0.5%	66,903	0.0%
FTE's	38.7	35.2	9.8%	35.1	10.0%	38.5	38.7	-0.5%	38.4	0.3%
Center for Primary Care - Clements										
Total Medical Visits	795	1,028	-22.7%	1,032	-23.0%	11,421	12,089	-5.5%	11,772	-3.0%
Total Dental Visits	735	797	-7.7%	632	16.3%	6,781	7,156	-5.2%	6,106	11.1%
Manhours Paid	824	867	-5.0%	821	0.3%	8,460	8,618	-1.8%	11,663	-27.5%
FTE's	4.7	4.9	-5.0%	4.6	0.3%	4.9	5.0	-1.8%	6.7	-27.2%
Center for Primary Care - West University										
Total Medical Visits	372	771	-51.8%	649	-42.7%	5,656	7,539	-25.0%	6,256	-9.6%
Total Optometry	209	255	-18.0%	265	-21.1%	2,648	2,702	-2.0%	2,502	5.8%
Manhours Paid	177	170	4.1%	175	0.9%	1,734	1,888	-8.2%	1,829	-5.2%
FTE's	1.0	1.0	4.1%	1.0	0.9%	1.0	1.1	-8.2%	1.0	-4.9%
Caremobile										
Visits	-	-	0.0%	65	-100.0%	-	-	0.0%	1,162	-100.0%
Manhours Paid	-	-	0.0%	187	-100.0%	6	-	0.0%	1,774	-99.7%
FTE's	0.0	0.0	0.0%	1.1	-100.0%	0.0	0.0	0.0%	1.0	-99.7%
Total ECHD Operations										
Total Admissions	1,102	1,070	3.0%	1,093	0.8%	11,378	11,260	1.0%	11,053	2.9%
Total Patient Days	5,833	5,338	9.3%	5,745	1.5%	60,948	57,594	5.8%	62,046	-1.8%
Total Patient and Obs Days	6,528	6,096	7.1%	6,436	1.4%	67,926	65,330	4.0%	69,013	-1.6%
Total FTE's	1,687.8	1,635.4	3.2%	1,704.2	-1.0%	1,638.9	1,636.2	0.2%	1,680.5	-2.5%
FTE's / Adjusted Occupied Bed	5.1	5.1	0.7%	5.2	-1.0%	4.5	4.6	-3.2%	4.5	0.4%
Hours / Adjusted Patient Day	29.28	29.09	0.7%	29.57	-1.0%	25.68	26.54	-3.2%	25.59	0.4%
Outpatient Factor	1.7502	1.8657	-6.2%	1.7772	-1.5%	1.8181	1.8596	-2.2%	1.8448	-1.4%
Blended O/P Factor	1.9471	2.0830	-6.5%	1.9728	-1.3%	2.0671	2.0704	-0.2%	2.0405	1.3%
Total Adjusted Admissions	1,929	1,982	-2.7%	1,942	-0.7%	20,703	20,860	-0.8%	20,390	1.5%
Hours / Adjusted Admission	155.01	146.14	6.1%	155.42	-0.3%	137.51	136.26	0.9%	143.64	-4.3%
FTE's - Hospital Contract	64.3	46.0	39.7%	60.8	5.7%	67.9	49.2	38.0%	45.8	48.3%
FTE's - Mgmt Services	49.1	62.2	-21.1%	48.6	0.9%	49.1	62.2	-21.0%	49.2	-0.2%
Total FTE's (including Contract)	1,801.1	1,743.6	3.3%	1,813.7	-0.7%	1,755.9	1,747.6	0.5%	1,775.5	-1.1%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.5	5.4	0.8%	5.5	-0.7%	4.8	5.0	-2.9%	4.7	1.8%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	356	-100.0%	396	589	-32.8%	5,470	-92.8%
Golder	383	524	-26.9%	383	0.0%	4,674	6,207	-24.7%	6,304	-25.9%
JBS Clinic	755	533	41.7%	564	33.9%	8,786	7,244	21.3%	8,984	-2.2%
West University	321	417	-23.0%	344	-6.7%	4,952	4,907	0.9%	5,102	-2.9%
42nd Street	283	449	-37.0%	-	0.0%	3,633	3,427	6.0%	-	0.0%
Total Urgent Care Visits	1,742	1,923	-9.4%	1,647	5.8%	22,441	22,374	0.3%	25,860	-13.2%
Wal-Mart Clinic Visits										
East Clinic	269	182	47.8%	191	40.8%	3,699	2,888	28.1%	2,893	27.9%
West Clinic	209	129	62.4%	128	63.3%	2,411	1,576	52.9%	1,572	53.4%
Total Wal-Mart Visits	478	311	53.8%	319	49.8%	6,110	4,465	36.8%	4,465	36.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2017**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 10,939,853	\$ 4,122,639	\$ 15,062,492
Investments	34,774,810	-	34,774,810
Patient Accounts Receivable - Gross	260,439,152	21,727,839	282,166,991
Less: 3rd Party Allowances	(114,065,517)	(12,259,612)	(126,325,129)
Bad Debt Allowance	(107,503,345)	(2,705,075)	(110,208,420)
Net Patient Accounts Receivable	38,870,290	6,763,151	45,633,442
Taxes Receivable	5,434,457	-	5,434,457
Accounts Receivable - Other	20,910,438	3,312,026	24,222,464
Inventories	6,728,553	245,933	6,974,486
Prepaid Expenses	4,098,851	211,965	4,310,816
 Total Current Assets	 121,757,251	 14,655,714	 136,412,965
CAPITAL ASSETS:			
Property and Equipment	449,239,442	522,945	449,762,388
Construction in Progress	2,643,934	-	2,643,934
	451,883,377	522,945	452,406,322
 Less: Accumulated Depreciation and Amortization	 (252,041,572)	 (280,352)	 (252,321,924)
 Total Capital Assets	 199,841,805	 242,594	 200,084,399
 INTANGIBLE ASSETS / GOODWILL - NET	 130,260	 336,119	 466,379
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	6,425,690	-	6,425,690
Restricted Assets Held in Endowment	6,189,509	-	6,189,509
Restricted Cerner Escrow	1,513,225	-	1,513,225
Restricted TPC, LLC	686,412	-	686,412
Restricted MCH West Texas Services	1,940,866	-	1,940,866
Pension, Deferred Outflows of Resources	37,430,525	-	37,430,525
Assets whose use is Limited	-	7,847	7,847
 TOTAL ASSETS	 \$ 375,915,543	 \$ 15,242,274	 \$ 391,157,817
 LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,517,183	\$ -	\$ 4,517,183
Self-Insurance Liability - Current Portion	4,863,777	-	4,863,777
Accounts Payable	21,535,755	5,087,054	26,622,809
Accrued Interest	1,100,831	-	1,100,831
Accrued Salaries and Wages	4,201,600	6,853,801	11,055,402
Accrued Compensated Absences	4,717,511	248,213	4,965,724
Due to Third Party Payors	2,611,484	-	2,611,484
Deferred Revenue	1,967,710	1,010,099	2,977,809
 Total Current Liabilities	 45,515,850	 13,199,168	 58,715,018
ACCRUED POST RETIREMENT BENEFITS	66,251,080	-	66,251,080
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	-	1,927,389
LONG-TERM DEBT - Less Current Maturities	52,170,466	-	52,170,466
 Total Liabilities	 165,864,785	 13,199,168	 179,063,952
 FUND BALANCE	 210,050,758	 2,043,106	 212,093,864
 TOTAL LIABILITIES AND FUND BALANCE	 \$ 375,915,543	 \$ 15,242,274	 \$ 391,157,817

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 15,062,492	\$ 45,227,505	\$ 2,734,905	\$ (32,899,918)
Investments	34,774,810	35,050,242	-	(275,432)
Patient Accounts Receivable - Gross	282,166,991	148,713,694	16,584,930	116,868,367
Less: 3rd Party Allowances	(126,325,129)	(60,195,113)	(6,708,166)	(59,421,850)
Bad Debt Allowance	<u>(110,208,420)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(46,216,236)</u>
Net Patient Accounts Receivable	45,633,442	29,630,017	4,773,143	11,230,281
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	24,222,464	20,974,403	2,482,086	765,974
Inventories	6,974,486	6,694,960	230,652	48,874
Prepaid Expenses	4,310,816	2,769,408	391,597	1,149,811
Total Current Assets	<u>136,412,965</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(19,992,432)</u>
CAPITAL ASSETS:				
Property and Equipment	449,762,388	409,630,693	597,374	39,534,321
Construction in Progress	2,643,934	19,810,539	-	(17,166,605)
	<u>452,406,322</u>	<u>429,441,232</u>	<u>597,374</u>	<u>22,367,716</u>
Less: Accumulated Depreciation and Amortization	<u>(252,321,924)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(17,493,424)</u>
Total Capital Assets	<u>200,084,399</u>	<u>194,911,915</u>	<u>298,192</u>	<u>4,874,292</u>
INTANGIBLE ASSETS / GOODWILL - NET	466,379	203,049	439,873	(176,544)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,425,690	4,661,597	-	1,764,094
Restricted Assets Held in Endowment	6,189,509	6,351,234	-	(161,726)
Restricted MCH West Texas Services	1,940,866	1,759,115	-	181,751
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	7,847	-	19,273	(11,426)
TOTAL ASSETS	<u>\$ 391,157,817</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,589,591)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,517,183	\$ 4,594,799	\$ -	\$ (77,616)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	26,622,809	24,328,868	3,332,924	(1,038,984)
Accrued Interest	1,100,831	96,889	-	1,003,943
Accrued Salaries and Wages	11,055,402	6,125,126	4,774,793	155,484
Accrued Compensated Absences	4,965,724	4,239,710	239,077	486,937
Due to Third Party Payors	2,611,484	2,483,539	-	127,945
Deferred Revenue	2,977,809	416,599	1,105,510	1,455,700
Total Current Liabilities	<u>58,715,018</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>2,113,409</u>
ACCRUED POST RETIREMENT BENEFITS	66,251,080	65,346,188	-	904,892
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,170,466	54,724,037	-	(2,553,571)
Total Liabilities	<u>179,063,952</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>464,729</u>
FUND BALANCE	<u>212,093,864</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(15,054,320)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 391,157,817</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,589,591)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JULY 2017**

	CURRENT MONTH					YEAR TO DATE					
	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	
			VAR	PRIOR YR				VAR	PRIOR YR		
PATIENT REVENUE											
Inpatient Routine Revenue	\$ 47,307,803	\$ 8,032,681	488.9%	\$ 8,723,853	442.3%	\$ 237,354,623	\$ 86,141,731	175.5%	\$ 88,182,461	169.2%	
Inpatient Ancillary Revenue	(6,124)	34,297,604	-100.0%	35,837,335	-100.0%	223,624,550	351,363,994	-36.4%	342,460,230	-34.7%	
Inpatient Revenue	\$ 47,301,679	\$ 42,330,285	11.7%	\$ 44,561,188	6.1%	\$ 460,979,173	\$ 437,505,725	5.4%	\$ 430,642,691	7.0%	
Outpatient Revenue	44,801,692	45,845,250	-2.3%	43,351,033	3.3%	491,918,885	468,286,774	5.0%	448,062,931	9.8%	
TOTAL PATIENT REVENUE	\$ 92,103,371	\$88,175,536	4.5%	\$87,912,221	4.8%	\$ 952,898,059	\$ 905,792,499	5.2%	\$ 878,705,622	8.4%	
TOTAL REVENUE DEDUCTIONS	\$ 73,612,192	\$ 67,683,489	8.8%	\$ 68,219,420	7.9%	\$ 755,744,438	\$ 700,691,024	7.9%	\$ 675,111,616	11.9%	
	79.92%	76.76%		77.60%		79.31%	77.36%		76.83%		
OTHER PATIENT REVENUE											
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 491,667	-39.5%	\$ 2,375,516	2,976,320	-20.2%	\$ 2,897,723	-18.0%	
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	10,000,000	10,000,000	0.0%	10,000,000	0.0%	
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%	
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%	
TOTAL OTHER PATIENT REVENUE	\$ 1,297,632	\$ 1,297,632	0.0%	\$ 1,491,667	-13.0%	\$ 12,375,516	\$ 12,976,320	-4.6%	\$ 13,408,966	-7.7%	
NET PATIENT REVENUE	\$ 19,788,812	\$ 21,789,679	-9.2%	\$ 21,184,469	-6.6%	\$ 209,529,137	\$ 218,077,796	-3.9%	\$ 217,002,971	-3.4%	
OTHER REVENUE											
Tax Revenue	\$ 4,105,937	\$ 3,002,215	36.8%	\$ 2,814,058	45.9%	\$ 37,841,083	\$ 32,765,952	15.5%	\$ 33,735,312	12.2%	
Other Revenue	811,511	864,657	-6.1%	1,012,553	-19.9%	9,322,276	8,882,747	4.9%	9,668,626	-3.6%	
TOTAL OTHER REVENUE	\$ 4,917,448	\$ 3,866,871	27.2%	\$ 3,826,611	28.5%	\$ 47,163,359	\$ 41,648,700	13.2%	\$ 43,403,938	8.7%	
NET OPERATING REVENUE	\$ 24,706,260	\$ 25,656,550	-3.7%	\$ 25,011,079	-1.2%	\$ 256,692,496	\$ 259,726,495	-1.2%	\$ 260,406,909	-1.4%	
OPERATING EXPENSES											
Salaries and Wages	\$ 12,998,531	\$ 13,009,192	-0.1%	\$ 12,407,095	4.8%	\$ 126,943,628	\$ 127,878,862	-0.7%	\$ 123,420,217	2.9%	
Benefits	2,194,872	2,792,610	-21.4%	3,319,321	-33.9%	26,071,283	27,437,038	-5.0%	29,591,441	-11.9%	
Temporary Labor	1,254,564	612,473	104.8%	974,378	28.8%	11,136,159	6,192,032	79.8%	6,978,152	59.6%	
Physician Fees	307,769	361,840	-14.9%	376,689	-18.3%	3,513,561	3,772,059	-6.9%	3,504,522	0.3%	
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	166,961	-100.0%	
Purchased Services	2,484,078	2,522,904	-1.5%	2,427,855	2.3%	23,077,964	24,614,466	-6.2%	24,437,277	-5.6%	
Supplies	4,739,437	4,405,383	7.6%	5,219,221	-9.2%	46,150,406	46,415,951	-0.6%	47,067,870	-1.9%	
Utilities	346,122	326,697	5.9%	308,402	12.2%	3,399,383	3,092,989	9.9%	3,133,268	8.5%	
Repairs and Maintenance	1,128,927	699,307	61.4%	1,038,211	8.7%	9,710,490	9,508,909	2.1%	9,665,444	0.5%	
Leases and Rent	157,148	142,867	10.0%	133,272	17.9%	1,271,527	1,486,895	-14.5%	1,414,433	-10.1%	
Insurance	173,335	132,075	31.2%	87,901	97.2%	1,456,570	1,316,969	10.6%	1,263,702	15.3%	
Interest Expense	283,102	283,454	-0.1%	56,566	400.5%	2,717,117	2,720,633	-0.1%	2,472,524	9.9%	
ECHDA	61,455	67,109	-8.4%	22,398	174.4%	299,981	671,091	-55.3%	341,173	-12.1%	
Other Expense	151,780	218,033	-30.4%	290,915	-47.8%	1,750,456	2,301,117	-23.9%	2,426,298	-27.9%	
TOTAL OPERATING EXPENSES	\$ 26,281,119	\$ 25,573,944	2.8%	\$ 26,678,919	-1.5%	\$ 257,498,524	\$ 257,409,011	0.0%	\$ 255,883,283	0.6%	
Depreciation/Amortization	\$ 2,126,061	\$ 1,918,367	10.8%	\$ 1,728,963	23.0%	\$ 17,760,592	\$ 16,920,406	5.0%	\$ 17,387,035	2.1%	
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(54,522)	-	0.0%	(6,540)	733.7%	
TOTAL OPERATING COSTS	\$ 28,407,180	\$ 27,492,311	3.3%	\$ 28,407,882	0.0%	\$ 275,204,594	\$ 274,329,417	0.3%	\$ 273,263,778	0.7%	
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,700,920)	\$ (1,835,761)	101.6%	\$ (3,396,803)	9.0%	\$ (18,512,098)	\$ (14,602,921)	26.8%	\$ (12,856,868)	44.0%	
Operating Margin	-14.98%	-7.16%	109.4%	-13.58%	10.3%	-7.21%	-5.62%	28.3%	-4.94%	46.1%	
NONOPERATING REVENUE/EXPENSE											
Interest Income	\$ 37,844	\$ 34,112	10.9%	\$ 32,591	16.1%	\$ 443,110	\$ 334,515	32.5%	\$ 312,511	41.8%	
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%	
Donations	133,224	9,674	1277.2%	26,894	395.4%	464,357	277,323	67.4%	724,774	-35.9%	
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	841,332	813,195	3.5%	842,778	-0.2%	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,445,710)	\$ (1,710,656)	101.4%	\$ (3,253,085)	5.9%	\$ (15,903,841)	\$ (12,399,957)	28.3%	\$ (10,198,874)	55.9%	
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -		\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%	
Investment in Subsidiaries	1,598	16,373	-90.2%	11,630	-86.3%	1,264,116	163,729	672.1%	153,531	723.4%	
CHANGE IN NET POSITION	\$ (3,444,112)	\$ (1,694,283)	103.3%	\$ (3,241,455)	6.3%	\$ (15,054,320)	\$ (12,236,228)	23.0%	\$ (10,062,976)	49.6%	
EBIDA	\$ (1,034,949)	\$ 507,537	-303.9%	\$ (1,455,926)	-28.9%	\$ 5,423,389	\$ 7,404,811	-26.8%	\$ 9,796,583	-44.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JULY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 47,301,679	\$ 42,330,285	11.7%	\$ 44,561,188	6.1%	\$ 460,979,173	\$ 437,505,725	5.4%	\$ 430,642,691	7.0%
Outpatient Revenue	35,487,297	36,645,177	-3.2%	34,630,762	2.5%	377,146,689	376,082,643	0.3%	363,790,951	3.7%
TOTAL PATIENT REVENUE	\$ 82,788,976	\$ 78,975,463	4.8%	\$ 79,191,950	4.5%	\$ 838,125,862	\$ 813,588,369	3.0%	\$ 794,433,642	5.5%
TOTAL REVENUE DEDUCTIONS	\$ 67,170,922	\$ 61,317,354	9.5%	\$ 62,497,905	7.5%	\$ 669,501,072	\$ 636,928,677	5.1%	\$ 616,645,167	8.6%
	81.14%	77.64%		78.92%		79.88%	78.29%		77.62%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ (577,368)	\$ (577,368)	0.0%	\$ (383,333)	50.6%	\$ (6,374,484)	\$ (5,773,680)	10.4%	\$ (5,852,277)	8.9%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	10,000,000	10,000,000	0.0%	10,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 422,632	\$ 422,632	0.0%	\$ 616,667	-31.5%	\$ 3,625,516	\$ 4,226,320	-14.2%	\$ 4,658,966	-22.2%
NET PATIENT REVENUE	\$ 16,040,687	\$ 18,080,740	-11.3%	\$ 17,310,712	-7.3%	\$ 172,250,307	\$ 180,886,012	-4.8%	\$ 182,447,440	-5.6%
OTHER REVENUE										
Tax Revenue	\$ 4,105,937	\$ 3,002,215	36.8%	\$ 2,814,058	45.9%	\$ 37,841,083	\$ 32,765,952	15.5%	\$ 33,735,312	12.2%
Other Revenue	682,147	730,270	-6.6%	869,459	-21.5%	7,941,341	7,464,281	6.4%	8,237,458	-3.6%
TOTAL OTHER REVENUE	\$ 4,788,084	\$ 3,732,485	28.3%	\$ 3,683,517	30.0%	\$ 45,782,425	\$ 40,230,233	13.8%	\$ 41,972,771	9.1%
NET OPERATING REVENUE	\$ 20,828,771	\$ 21,813,225	-4.5%	\$ 20,994,229	-0.8%	\$ 218,032,732	\$ 221,116,245	-1.4%	\$ 224,420,211	-2.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,932,241	\$ 8,941,638	-0.1%	\$ 8,811,817	1.4%	\$ 88,022,318	\$ 87,717,875	0.3%	\$ 87,456,034	0.6%
Benefits	1,802,364	2,274,687	-20.8%	2,844,836	-36.6%	21,337,176	21,925,308	-2.7%	24,837,528	-14.1%
Temporary Labor	735,671	497,643	47.8%	665,958	10.5%	8,105,767	5,043,732	60.7%	4,795,306	69.0%
Physician Fees	69,180	74,081	-6.6%	103,201	-33.0%	714,127	749,612	-4.7%	768,087	-7.0%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	-	166,961	-100.0%
Purchased Services	2,606,072	2,589,117	0.7%	2,526,737	3.1%	24,333,302	25,384,340	-4.1%	25,623,134	-5.0%
Supplies	4,607,220	4,275,700	7.8%	5,117,212	-10.0%	44,829,244	45,109,083	-0.6%	45,882,491	-2.3%
Utilities	341,560	321,962	6.1%	304,362	12.2%	3,358,982	3,048,944	10.2%	3,073,769	9.3%
Repairs and Maintenance	1,126,700	698,507	61.3%	1,037,152	8.6%	9,700,468	9,497,909	2.1%	9,637,551	0.7%
Leases and Rentals	(28,521)	(50,495)	-43.5%	(35,823)	-20.4%	(533,161)	(376,572)	41.6%	(265,139)	101.1%
Insurance	128,201	85,992	49.1%	43,736	193.1%	989,288	859,923	15.0%	830,291	19.1%
Interest Expense	283,102	283,454	-0.1%	56,566	400.5%	2,717,117	2,720,633	-0.1%	2,472,524	9.9%
ECHDA	61,455	67,109	-8.4%	22,398	174.4%	299,981	671,091	-55.3%	341,173	-12.1%
Other Expense	63,194	155,918	-59.5%	179,300	-64.8%	1,093,275	1,522,122	-28.2%	1,641,323	-33.4%
TOTAL OPERATING EXPENSES	\$ 20,728,438	\$ 20,215,315	2.5%	\$ 21,694,148	-4.5%	\$ 204,967,884	\$ 203,874,000	0.5%	\$ 207,261,034	-1.1%
Depreciation/Amortization	\$ 2,099,631	\$ 1,891,277	11.0%	\$ 1,700,820	23.4%	\$ 17,483,288	\$ 16,640,674	5.1%	\$ 17,107,381	2.2%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(55,325)	-	100.0%	(6,500)	751.2%
TOTAL OPERATING COSTS	\$ 22,828,068	\$ 22,106,591	3.3%	\$ 23,394,968	-2.4%	\$ 222,395,846	\$ 220,514,674	0.9%	\$ 224,361,914	-0.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,999,297)	\$ (293,366)	581.5%	\$ (2,400,739)	-16.7%	\$ (4,363,115)	\$ 601,570	-825.3%	\$ 58,297	-7584.3%
Operating Margin	-9.60%	-1.34%	613.7%	-11.44%	-16.1%	-2.00%	0.27%	-835.5%	0.03%	-7803.6%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 37,844	\$ 34,112	10.9%	\$ 32,591	16.1%	\$ 443,110	\$ 334,515	32.5%	\$ 312,511	41.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	133,224	9,674	1277.2%	26,894	395.4%	464,357	277,323	67.4%	724,774	-35.9%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	841,332	813,195	3.5%	842,778	-0.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (1,744,087)	\$ (168,262)	936.5%	\$ (2,257,021)	-22.7%	\$ (1,754,858)	\$ 2,804,535	-162.6%	\$ 2,716,291	-164.6%
Procure Capital Contribution	(1,758,373)	(1,542,394)	14.0%	(1,348,151)	30.4%	(14,274,670)	(15,204,490)	-6.1%	(13,244,902)	7.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,502,460)	\$ (1,710,656)	104.7%	\$ (3,605,172)	-2.8%	\$ (16,029,529)	\$ (12,399,955)	29.3%	\$ (10,528,610)	52.2%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%
Investment in Subsidiaries	1,598	16,373	-90.2%	11,630	-86.3%	1,264,116	163,729	672.1%	153,531	723.4%
CHANGE IN NET POSITION	\$ (3,500,862)	\$ (1,694,283)	106.6%	\$ (3,593,542)	-2.6%	\$ (15,180,007)	\$ (12,236,226)	24.1%	\$ (10,392,713)	46.1%
EBIDA	\$ (1,118,130)	\$ 480,448	-332.7%	\$ (1,836,157)	-39.1%	\$ 5,020,397	\$ 7,125,081	-29.5%	\$ 9,187,191	-45.4%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JULY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 9,314,395	\$ 9,200,073	1.2%	\$ 8,720,271	6.8%	\$ 114,772,197	\$ 92,204,131	24.5%	\$ 84,271,980	36.2%
TOTAL PATIENT REVENUE	\$ 9,314,395	\$ 9,200,073	1.2%	\$ 8,720,271	6.8%	\$ 114,772,197	\$ 92,204,131	24.5%	\$ 84,271,980	36.2%
TOTAL REVENUE DEDUCTIONS	\$ 6,441,270	\$ 6,366,134	1.2%	\$ 5,721,514	12.6%	\$ 86,243,366	\$ 63,762,347	35.3%	\$ 58,466,449	47.5%
	69.15%	69.20%		65.61%		75.14%	69.15%		69.38%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	8,750,000	8,750,000	0.0%	\$ 8,750,000	0.0%
NET PATIENT REVENUE	\$ 3,748,125	\$ 3,708,938	1.1%	\$ 3,873,757	-3.2%	\$ 37,278,830	\$ 37,191,784	0.2%	\$ 34,555,531	7.9%
OTHER REVENUE										
Other Income	\$ 129,364	\$ 134,387	-3.7%	\$ 143,094	-9.6%	\$ 1,380,934	\$ 1,418,467	-2.6%	\$ 1,431,168	-3.5%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,877,489	\$ 3,843,325	0.9%	\$ 4,016,850	-3.5%	\$ 38,659,765	\$ 38,610,251	0.1%	\$ 35,986,699	7.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,066,290	\$ 4,067,554	0.0%	\$ 3,595,278	13.1%	\$ 38,921,309	\$ 40,160,988	-3.1%	\$ 35,964,183	8.2%
Benefits	392,508	517,923	-24.2%	474,485	-17.3%	4,734,107	5,511,731	-14.1%	4,753,913	-0.4%
Temporary Labor	518,893	114,830	351.9%	308,420	68.2%	3,030,393	1,148,300	163.9%	2,182,846	38.8%
Physician Fees	238,589	287,760	-17.1%	273,488	-12.8%	2,799,434	3,022,447	-7.4%	2,736,435	2.3%
Purchased Services	(121,994)	(66,213)	84.2%	(98,882)	23.4%	(1,255,338)	(769,874)	63.1%	(1,185,857)	5.9%
Supplies	132,217	129,683	2.0%	102,010	29.6%	1,321,162	1,306,867	1.1%	1,185,379	11.5%
Utilities	4,562	4,735	-3.6%	4,040	12.9%	40,401	44,045	-8.3%	59,499	-32.1%
Repairs and Maintenance	2,227	800	178.4%	1,059	110.4%	10,022	11,000	-8.9%	27,893	-64.1%
Leases and Rentals	185,669	193,362	-4.0%	169,095	9.8%	1,804,688	1,863,467	-3.2%	1,679,572	7.4%
Insurance	45,134	46,082	-2.1%	44,165	2.2%	467,281	457,046	2.2%	433,411	7.8%
Other Expense	88,586	62,114	42.6%	111,615	-20.6%	657,181	778,995	-15.6%	784,975	-16.3%
TOTAL OPERATING EXPENSES	\$ 5,552,682	\$ 5,358,629	3.6%	\$ 4,984,771	11.4%	\$ 52,530,640	\$ 53,535,011	-1.9%	\$ 48,622,249	8.0%
Depreciation/Amortization	\$ 26,430	\$ 27,090	-2.4%	\$ 28,143	-6.1%	\$ 277,305	\$ 279,732	-0.9%	\$ 279,654	-0.8%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	803	-	0.0%	(40)	0.0%
TOTAL OPERATING COSTS	\$ 5,579,112	\$ 5,385,719	3.6%	\$ 5,012,914	11.3%	\$ 52,808,748	\$ 53,814,743	-1.9%	\$ 48,901,864	8.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,701,623)	\$ (1,542,394)	10.3%	\$ (996,064)	70.8%	\$ (14,148,983)	\$ (15,204,492)	-6.9%	\$ (12,915,165)	9.6%
Operating Margin	-43.88%	-40.13%	9.4%	-24.80%	77.0%	-36.60%	-39.38%	-7.1%	-35.89%	2.0%
Regional UPL										
MCH Contribution	\$ 1,758,373	\$ 1,542,394	14.0%	\$ 1,348,151	30.4%	\$ 14,274,671	\$ 15,204,490	-6.1%	\$ 13,244,902	7.8%
CAPITAL CONTRIBUTION	\$ 56,750	\$ -	-100.0%	\$ 352,087	-83.9%	\$ 125,688	\$ -	-100.0%	\$ 329,736	-61.9%
EBIDA	\$ 83,181	\$ 27,090	207.1%	\$ 380,230	-78.1%	\$ 402,993	\$ 279,732	44.1%	\$ 609,391	-33.9%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,740	9,011	-3.01%	8,377	4.33%	93,802	88,695	5.76%	84,652	10.81%
Total Hospital Visits	4,262	4,443	-4.07%	4,063	4.90%	44,060	44,045	0.03%	44,128	-0.15%
Total Procedures	53,610	56,922	-5.82%	61,601	-12.97%	537,707	558,773	-3.77%	562,263	-4.37%
Total Surgeries	794	726	9.37%	603	31.67%	7,801	7,080	10.18%	6,119	27.49%
Total Provider FTE's	83.0	94.7	-12.35%	80.1	3.62%	85.2	93.1	-8.46%	82.0	3.90%
Total Staff FTE's	133.6	135.3	-1.26%	118.3	12.93%	127.6	133.7	-4.56%	113.9	12.03%
Total Administrative FTE's	36.5	39.5	-7.59%	31.0	17.74%	34.7	39.5	-12.15%	33.2	4.52%
Total FTE's	253.1	269.5	-6.09%	229.4	10.33%	247.5	266.3	-7.05%	229.1	8.03%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JULY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 319,597	\$ 335,647	-4.8%	\$ 255,513	25.1%	\$ 3,854,424	\$ 3,539,577	8.9%	\$ 3,161,996	21.9%
TOTAL PATIENT REVENUE	\$ 319,597	\$ 335,647	-4.8%	\$ 255,513	25.1%	\$ 3,854,424	\$ 3,539,577	8.9%	\$ 3,161,996	21.9%
TOTAL REVENUE DEDUCTIONS	\$ 188,562	\$ 152,019	24.0%	\$ 143,833	31.1%	\$ 2,299,442	\$ 1,571,381	46.3%	\$ 1,799,167	27.8%
	59.0%	45.3%		56.3%		59.7%	44.4%		56.9%	
NET PATIENT REVENUE	\$ 131,035	\$ 183,628	-28.6%	\$ 111,680	17.3%	\$ 1,554,982	\$ 1,968,195	-21.0%	\$ 1,362,829	14.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ 8,802	0.0%	\$ -	0.0%	\$ 6,108	\$ 88,024	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ 8,802	-100.0%	\$ -	0.0%	\$ 6,108	\$ 88,024	-93.1%	\$ -	0.0%
NET OPERATING REVENUE	\$ 131,035	\$ 192,430	-31.9%	\$ 111,680	17.3%	\$ 1,561,090	\$ 2,056,220	-24.1%	\$ 1,362,829	14.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 29,559	\$ 32,538	-9.2%	\$ 31,588	-6.4%	\$ 313,147	\$ 323,282	-3.1%	\$ 384,396	-18.5%
Benefits	5,964	8,278	-28.0%	10,198	-41.5%	75,909	80,805	-6.1%	109,168	-30.5%
Physician Services	251,173	241,568	4.0%	205,589	22.2%	2,364,034	2,406,433	-1.8%	2,033,267	16.3%
Cost of Drugs Sold	2,925	5,342	-45.2%	5,393	-45.8%	49,215	56,336	-12.6%	52,406	-6.1%
Supplies	9,757	10,792	-9.6%	9,618	1.4%	86,711	116,541	-25.6%	85,744	1.1%
Utilities	4,169	3,419	21.9%	2,439	70.9%	44,695	32,347	38.2%	32,442	37.8%
Repairs and Maintenance	6,067	1,304	365.4%	1,625	273.4%	37,314	22,736	64.1%	22,000	69.6%
Leases and Rentals	453	525	-13.6%	490	-7.5%	4,660	5,125	-9.1%	5,047	-7.7%
Other Expense	1,000	1,023	-2.2%	1,900	-47.4%	11,595	11,325	2.4%	13,176	-12.0%
TOTAL OPERATING EXPENSES	\$ 311,068	\$ 304,788	2.1%	\$ 268,840	15.7%	\$ 2,987,280	\$ 3,054,930	-2.2%	\$ 2,737,646	9.1%
Depreciation/Amortization	\$ 5,421	\$ 5,246	3.3%	\$ 5,206	4.1%	\$ 54,664	\$ 52,911	3.3%	\$ 53,125	2.9%
TOTAL OPERATING COSTS	\$ 316,488	\$ 310,035	2.1%	\$ 274,046	15.5%	\$ 3,041,944	\$ 3,107,841	-2.1%	\$ 2,790,771	9.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (185,453)	\$ (117,605)	57.7%	\$ (162,366)	14.2%	\$ (1,480,855)	\$ (1,051,621)	40.8%	\$ (1,427,942)	3.7%
Operating Margin	-141.53%	-61.12%	131.6%	-145.39%	-2.7%	-94.86%	-51.14%	85.5%	-104.78%	-9.5%
EBIDA	\$ (180,033)	\$ (112,358)	60.2%	\$ (157,160)	14.6%	\$ (1,426,190)	\$ (998,711)	42.8%	\$ (1,374,817)	3.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	795	1,028	-22.7%	1,032	-23.0%	11,421	12,089	-5.5%	11,772	-3.0%
Dental Visits	735	797	-7.7%	632	16.3%	6,781	7,156	-5.2%	6,106	11.1%
Total Visits	1,530	1,825	-16.1%	1,664	-8.1%	18,202	19,245	-5.4%	17,878	1.8%
Average Revenue per Office Visit	208.89	183.95	13.6%	153.55	36.0%	211.76	183.93	15.1%	176.87	19.7%
Hospital FTE's (Salaries and Wages)	4.7	4.9	-5.0%	4.6	0.3%	4.9	5.0	-1.8%	6.7	-27.2%
Clinic FTE's - (Physician Services)	22.7	28.6	-20.5%	20.2	12.6%	21.8	28.6	-23.6%	16.9	28.8%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 181,739	\$ 245,080	-25.8%	\$ 255,669	-28.9%	\$ 2,200,907	\$ 2,446,194	-10.0%	\$ 2,052,642	7.2%
TOTAL PATIENT REVENUE	\$ 181,739	\$ 245,080	-25.8%	\$ 255,669	-28.9%	\$ 2,200,907	\$ 2,446,194	-10.0%	\$ 2,052,642	7.2%
TOTAL REVENUE DEDUCTIONS	\$ 127,399	\$ 104,933	21.4%	\$ 175,847	-27.6%	\$ 1,629,658	\$ 1,087,214	49.9%	\$ 1,633,259	-0.2%
	70.10%	42.82%		68.78%		74.04%	44.45%		79.57%	
NET PATIENT REVENUE	\$ 54,340	\$ 140,148	-61.2%	\$ 79,823	-31.9%	\$ 571,249	\$ 1,358,981	-58.0%	\$ 419,383	36.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 54,340	\$ 140,148	-61.2%	\$ 79,823	-31.9%	\$ 571,249	\$ 1,358,981	-58.0%	\$ 419,383	36.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 3,524	\$ 3,182	10.8%	\$ 3,367	4.7%	\$ 34,348	\$ 35,330	-2.8%	\$ 33,873	1.4%
Benefits	711	809	-12.1%	1,087	-34.6%	8,326	8,831	-5.7%	9,620	-13.5%
Physician Services	145,607	182,556	-20.2%	179,994	-19.1%	1,424,069	1,801,350	-20.9%	1,617,669	-12.0%
Cost of Drugs Sold	1,972	2,334	-15.5%	2,905	-32.1%	19,328	23,296	-17.0%	23,964	-19.3%
Supplies	(1,977)	5,918	-133.4%	4,970	-139.8%	53,022	54,307	-2.4%	58,106	-8.7%
Utilities	2,998	2,043	46.7%	2,611	14.8%	23,023	20,245	13.7%	21,426	7.5%
Repairs and Maintenance	-	2,355	-100.0%	3,982	-100.0%	12,166	7,446	63.4%	10,730	13.4%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	200	-100.0%	200	-100.0%
TOTAL OPERATING EXPENSES	\$ 152,835	\$ 199,197	-23.3%	\$ 198,916	-23.2%	\$ 1,574,282	\$ 1,951,005	-19.3%	\$ 1,775,586	-11.3%
Depreciation/Amortization	\$ 41,241	\$ 41,241	0.0%	\$ 41,241	0.0%	\$ 412,409	\$ 412,409	0.0%	\$ 412,409	0.0%
TOTAL OPERATING COSTS	\$ 194,075	\$ 240,438	-19.3%	\$ 240,157	-19.2%	\$ 1,986,691	\$ 2,363,415	-15.9%	\$ 2,187,995	-9.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (139,736)	\$ (100,290)	39.3%	\$ (160,335)	-12.8%	\$ (1,415,442)	\$ (1,004,434)	40.9%	\$ (1,768,612)	-20.0%
Operating Margin	-257.15%	-71.56%	259.3%	-200.86%	28.0%	-247.78%	-73.91%	235.2%	-421.72%	-41.2%
EBIDA	\$ (98,495)	\$ (59,050)	66.8%	\$ (119,094)	-17.3%	\$ (1,003,033)	\$ (592,025)	69.4%	\$ (1,356,203)	-26.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	372	771	-51.8%	649	-42.7%	5,656	7,539	-25.0%	6,256	-9.6%
Optometry Visits	209	255	-18.0%	265	-21.1%	2,648	2,702	-2.0%	2,502	5.8%
Total Visits	581	1,026	-43.4%	914	-36.4%	8,304	10,241	-18.9%	8,758	-5.2%
Average Revenue per Office Visit	312.80	238.87	31.0%	279.73	11.8%	265.04	238.87	11.0%	234.37	13.1%
Hospital FTE's (Salaries and Wages)	1.0	1.0	4.1%	1.0	0.9%	1.0	1.1	-8.2%	1.0	-4.9%
Clinic FTE's - (Physician Services)	12.4	14.6	-14.8%	13.1	-5.2%	12.9	14.6	-11.4%	14.5	-10.8%

**ECTOR COUNTY HOSPITAL DISTRICT
JULY 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 31,620,050	38.2%	\$ 32,400,749	40.9%	\$ 337,709,604	40.4%	\$ 336,381,843	42.3%
Medicaid	6,703,915	8.1%	7,471,868	9.4%	93,095,880	11.1%	91,103,783	11.5%
Commercial	23,846,324	28.8%	20,579,091	26.0%	242,520,913	28.9%	223,473,076	28.1%
Self Pay	16,570,800	20.0%	12,790,438	16.2%	114,180,206	13.6%	93,726,929	11.8%
Other	4,047,888	4.9%	5,949,803	7.5%	50,619,259	6.0%	49,748,011	6.3%
TOTAL	\$ 82,788,976	100.0%	\$ 79,191,950	100.0%	\$ 838,125,862	100.0%	\$ 794,433,642	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,304,102	30.0%	\$ 5,199,875	32.1%	\$ 47,434,017	30.6%	\$ 55,169,601	32.0%
Medicaid	1,134,289	7.9%	1,703,582	10.5%	14,176,433	9.1%	15,807,432	9.2%
Commercial	5,804,393	40.4%	7,340,320	45.3%	65,164,921	42.0%	78,594,463	45.4%
Self Pay	696,356	4.9%	1,101,922	6.8%	11,441,992	7.4%	13,780,352	8.0%
Other	2,416,752	16.8%	861,123	5.3%	16,853,888	10.9%	9,295,052	5.4%
TOTAL	\$ 14,355,892	100.0%	\$ 16,206,822	100.0%	\$ 155,071,250	100.0%	\$ 172,646,900	100.0%
TOTAL NET REVENUE	15,618,055		16,694,045		168,624,790		177,788,474	
% OF GROSS REVENUE	18.9%		21.1%		20.1%		22.4%	
VARIANCE	(1,262,163)		(487,223)		(13,553,540)		(5,141,575)	
% VARIANCE TO CASH COLLECTIONS	-8.1%		-2.9%		-8.0%		-2.9%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 21,779	6.8%	\$ 36,636	14.3%	\$ 450,664	11.7%	\$ 398,950	12.6%
Medicaid	72,456	22.7%	63,222	24.7%	1,037,505	26.9%	800,056	25.3%
PHC	64,693	20.2%	99,824	39.2%	1,015,180	26.3%	1,102,032	34.9%
Commercial	62,628	19.6%	28,562	11.2%	628,622	16.3%	448,838	14.2%
Self Pay	98,606	30.9%	18,764	7.3%	635,307	16.5%	310,356	9.8%
Other	(565)	-0.2%	8,505	3.3%	87,145	2.3%	101,764	3.2%
TOTAL	\$ 319,597	100.0%	\$ 255,513	100.0%	\$ 3,854,424	100.0%	\$ 3,161,996	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 862	2.7%	\$ 17,913	15.2%	\$ 107,311	9.8%	\$ 191,055	14.1%
Medicaid	4,242	13.2%	39,474	33.4%	469,754	42.8%	433,348	31.9%
PHC	7,258	22.6%	19,448	16.5%	148,824	13.6%	232,006	17.1%
Commercial	8,957	27.9%	20,770	17.6%	143,048	13.0%	241,481	17.8%
Self Pay	10,808	33.6%	20,412	17.3%	228,795	20.8%	257,887	19.0%
Other	-	0.0%	25	0.0%	115	0.0%	1,024	0.1%
TOTAL	\$ 32,127	100.0%	\$ 118,043	100.0%	\$ 1,097,847	100.0%	\$ 1,356,802	100.0%
TOTAL NET REVENUE	131,035		111,680		1,554,982		1,362,829	
% OF GROSS REVENUE	41.0%		43.7%		40.3%		43.1%	
VARIANCE	(98,908)		6,363		(457,135)		(6,027)	
% VARIANCE TO CASH COLLECTIONS	-75.5%		5.7%		-29.4%		-0.4%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 25,472	14.0%	\$ 50,982	19.9%	\$ 361,911	16.4%	\$ 399,859	19.5%
Medicaid	72,756	40.1%	86,962	34.0%	847,696	38.5%	638,449	31.1%
PHC	9,869	5.4%	49,579	19.4%	276,327	12.6%	386,609	18.8%
Commercial	32,357	17.8%	33,275	13.0%	376,423	17.1%	346,847	16.9%
Self Pay	40,540	22.3%	24,032	9.4%	286,117	13.0%	193,195	9.4%
Other	745	0.4%	10,840	4.2%	52,433	2.4%	87,683	4.3%
TOTAL	\$ 181,739	100.0%	\$ 255,669	100.0%	\$ 2,200,907	100.0%	\$ 2,052,642	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 3,791	22.0%	\$ 13	0.1%	\$ 96,260.98	21.6%	\$ 20,796	9.2%
Medicaid	5,710	33.1%	7,908	38.3%	136,820	30.7%	84,836	37.5%
PHC	577	3.4%	2,045	9.9%	29,217	6.6%	18,442	8.1%
Commercial	2,169	12.6%	3,767	18.3%	76,715	17.2%	41,510	18.3%
Self Pay	4,961	28.8%	6,896	33.4%	106,274	23.8%	60,641	26.8%
Other	10	0.1%	-	0.0%	433	0.1%	243	0.1%
TOTAL	\$ 17,218	100.0%	\$ 20,629	100.0%	\$ 445,722	100.0%	\$ 226,467	100.0%
TOTAL NET REVENUE	54,340		79,823		571,249		419,383	
% OF GROSS REVENUE	29.9%		31.2%		26.0%		20.4%	
VARIANCE	(37,122)		(59,194)		(125,527)		(192,916)	
% VARIANCE TO CASH COLLECTIONS	-68.3%		-74.2%		-22.0%		-46.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JULY 2017**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 1,588,729	\$ -	\$ 1,588,729
Payroll	2,691	-	2,691
Worker's Comp Claims	256,492	-	256,492
UMR Group Medical	109,321	-	109,321
Flex Benefits	44,747	-	44,747
Mission Fitness	547,294	-	547,294
Petty Cash	9,002	-	9,002
Dispro	1,589,060	209,272	1,798,331
			-
Debt Service	212,370	-	212,370
Tobacco Settlement	423	-	423
General Liability	-	1,892,159	1,892,159
Professional Liability	-	1,970,044	1,970,044
Funded Worker's Compensation	-	1,187,350	1,187,350
Funded Depreciation	-	215,401	215,401
Designated Funds	-	1,105,501	1,105,501
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 4,360,127	\$ 6,579,726	\$ 10,939,853

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 10,000,000	\$ 10,000,000
Funded Depreciation	-	19,000,000	19,000,000
Funded Worker's Compensation	-	2,000,000	2,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	90,510	1,942,310	2,032,820
Allowance for Change in Market Values	-	(258,010)	(258,010)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 90,510	\$ 34,684,300	\$ 34,774,810
Total Unrestricted Cash and Investments			\$ 45,714,663

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,663,882	\$ -	\$ 4,663,882
Assets Held By Trustee - Debt Payment Reserves	\$ 1,761,809	-	1,761,809
Assets Held In Endowment	-	6,189,509	6,189,509
Escrow Account - Cerner Financing	1,513,225	-	1,513,225
TPC, LLC	686,412	-	686,412
MCH West TX Services	-	1,940,866	1,940,866
	<hr/>	<hr/>	<hr/>
Total Restricted Assets	\$ 8,625,327	\$ 8,130,375	\$ 16,755,702

Total Cash & Investments			<u><u>\$ 62,470,365</u></u>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JULY 2017**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (15,180,007)	\$ 125,688	\$ (15,054,320)
Noncash Expenses:			
Depreciation and Amortization	17,585,045	84,924	17,669,968
Unrealized Gain/Loss on Investments	(414,595)	-	(414,595)
Accretion (Bonds)	(3,516)	-	(3,516)
Changes in Assets and Liabilities			
Patient Receivables, Net	(9,240,273)	(1,990,009)	(11,230,281)
Taxes Receivable/Deferred	1,563,134	(95,411)	1,467,723
Inventories, Prepays and Other	(1,299,071)	(665,589)	(1,964,659)
Accounts Payable	(2,793,114)	1,754,130	(1,038,984)
Accrued Expenses	(441,782)	2,099,571	1,657,789
Due to Third Party Payors	127,945	-	127,945
Accrued Post Retirement Benefit Costs	904,892	-	904,892
Net Cash Provided by Operating Activities	\$ (9,191,343)	\$ 1,313,305	\$ (7,878,038)
Cash Flows from Investing Activities:			
Investments	\$ 690,027	\$ -	\$ 690,027
Acquisition of Property and Equipment	\$ (13,898,998)	\$ 74,429	\$ (13,824,569)
Cerner Project Costs	\$ (8,543,147)	\$ -	\$ (8,543,147)
Net Cash used by Investing Activities	\$ (21,752,118)	\$ 74,429	\$ (21,677,690)
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,627,670)	\$ -	\$ (2,627,670)
Net Cash used by Financing Activities	\$ (2,627,670)	\$ -	\$ (2,627,670)
Net Increase (Decrease) in Cash	\$ (33,571,131)	\$ 1,387,733	\$ (32,183,398)
Beginning Cash & Cash Equivalents @ 9/30/2016	\$ 61,266,687	\$ 2,734,905	\$ 64,001,593
Ending Cash & Cash Equivalents @ 7/31/2017	\$ 27,695,556	\$ 4,122,639	\$ 31,818,194
Balance Sheet			
Cash and Cash Equivalents	\$ 10,939,853	\$ 4,122,639	\$ 15,062,492
Restricted Assets	16,755,702	-	16,755,702
Ending Cash & Cash Equivalents @ 7/31/2017	\$ 27,695,555	\$ 4,122,639	\$ 31,818,194

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2017

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 249,105	\$ 994,737	\$ (745,632)	\$ 124,292	\$ 124,813
NOVEMBER	924,056	994,737	(70,681)	658,003	266,053
DECEMBER	2,885,709	994,737	1,890,972	1,147,214	1,738,495
JANUARY	3,390,679	994,737	2,395,942	3,102,060	288,619
FEBRUARY	2,266,373	994,737	1,271,636	4,653,270	(2,386,897)
MARCH	327,882	994,737	(666,855)	246,383	81,499
APRIL	152,119	994,737	(842,618)	133,624	18,494
MAY	102,583	710,479	(607,896)	100,892	1,691
JUNE	96,229	727,372	(631,143)	76,218	20,011
JULY	66,209	727,372	(661,163)	42,534	23,675
TOTAL	<u>\$ 10,460,944</u>	<u>\$ 9,128,379</u>	<u>\$ 1,332,564</u>	<u>\$ 10,284,490</u>	<u>\$ 176,453</u>
<u>SALES</u>					
OCTOBER	\$ 2,339,047	\$ 2,362,971	\$ (23,924)	\$ 2,887,145	\$ (548,098)
NOVEMBER	2,839,057	2,553,727	285,330	3,053,244	(214,187)
DECEMBER	2,324,023	2,256,215	67,808	2,631,851	(307,828)
JANUARY	2,583,565	2,171,303	412,261	2,457,544	126,020
FEBRUARY	3,162,907	2,692,643	470,265	2,973,484	189,424
MARCH	2,759,040	2,068,447	690,593	2,225,281	533,760
APRIL	3,121,450	2,238,917	882,533	2,330,153	791,296
MAY	3,168,533	2,813,220	355,313	2,828,891	339,643
JUNE	3,036,516	2,205,288	831,228	2,202,976	833,540
JULY	3,398,566	2,274,843	1,123,723	2,232,204	1,166,362
TOTAL	<u>\$ 28,732,704</u>	<u>\$ 23,637,573</u>	<u>\$ 5,095,131</u>	<u>\$ 25,822,773</u>	<u>\$ 2,909,931</u>
TAX REVENUE	<u>\$ 39,193,648</u>	<u>\$ 32,765,952</u>	<u>\$ 6,427,695</u>	<u>\$ 36,107,263</u>	<u>\$ 3,086,385</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2017**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
2nd Qtr	(1,301,163)	2,969,335		1,668,173
3rd Qtr	(4,056,592)	9,257,397		5,200,806
4th Qtr	-	75,426		75,426
DSH TOTAL	\$ (7,954,754)	\$ 18,228,677		\$ 10,273,922
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(2,237,518)	5,195,968		2,958,449
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (2,237,518)	\$ 5,195,968		\$ 2,958,449
Regional UPL (Community Benefit)				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(22,123,615)	-		(22,123,615)
3rd Qtr	-	-		-
4th Qtr	(1,362,211)	-		(1,362,211)
REGIONAL UPL TOTAL	\$ (23,485,826)	\$ -		\$ (23,485,826)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,530,059)	17,097,519		9,567,460
3rd Qtr	-	-		-
4th Qtr	(1,102,051)	2,428,404		1,326,353
DSRIP UPL TOTAL	\$ (8,632,110)	\$ 19,525,922		\$ 10,893,812
Nursing Home MPAP				
1st Qtr	\$ (18,941)	\$ 254,245		\$ 235,304
2nd Qtr	-	259,925		259,925
3rd Qtr	-	89,320		89,320
4th Qtr	(446,738)	-		(446,738)
Nursing Home MPAP TOTAL	\$ (465,679)	\$ 603,491		\$ 137,811
MCH Cash Activity	\$ (42,775,888)	\$ 43,554,057		\$ 778,169
ProCare Cash Activity			\$ 8,750,000	\$ 8,750,000
Blended Cash Activity	\$ (42,775,888)	\$ 43,554,057	\$ 8,750,000	\$ 9,528,169

INCOME STATEMENT ACTIVITY:

FY 2017 Accrued / (Deferred) Adjustments:

	MCH	PROCARE	BLENDED
DSH Accrual	\$ 3,270,987	\$ -	\$ 3,270,987
Uncompensated Care Accrual	9,169,583	-	9,169,583
Regional UPL Accrual	(19,015,054)	-	(19,015,054)
Nursing Home UPL	200,000	-	200,000
Regional UPL Benefit	-	8,750,000	8,750,000
Medicaid Supplemental Payments	(6,374,484)	8,750,000	2,375,516
DSRIP Accrual	10,000,000	-	10,000,000
Total Adjustments	\$ 3,625,516	\$ 8,750,000	\$ 12,375,516

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JULY 31, 2017**

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
ITEM	CIP BALANCE AS OF 7/1/2017	July "+" ADDITIONS	July "- " ADDITIONS	July TRANSFERS	CIP BALANCE AS OF 7/31/2017	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
<i>RENOVATIONS</i>									
RE NUMBER									
IWOMEN'S CLINIC	\$ 6,014,467	\$ 300,081	\$ -	\$ (6,314,548)	\$ (0)	\$ 6,314,548	\$ 6,314,548	\$ 5,865,337	\$ (449,211)
SUB-TOTAL	\$ 6,014,467	\$ 300,081	\$ -	\$ (6,314,548)	\$ (0)	\$ 6,314,548	\$ 6,314,548	\$ 5,865,337	\$ (449,211)
<i>MINOR BUILDING IMPROVEMENT</i>									
IFAMILY HEALTH CLINIC IMPROVEMENT	\$ 21,208	\$ -	\$ -	\$ -	\$ 21,208	\$ -	\$ 21,208	\$ 45,000	\$ 23,792
IPBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	13,030	-	-	-	13,030	-	13,030	45,000	31,970
IGARAGE PROJECT	5,681	-	-	(5,680)	0	5,680	5,680	10,000	4,320
IPROCARE ENT	268,851	20,092	-	-	288,943	-	288,943	896,000	607,057
IWTCC VAULT	5,408	-	-	-	5,408	-	5,408	10,000	4,592
I9 CENTRAL SHOWER ROOM	51,794	930	-	(52,723)	0	52,723	52,723	45,000	(7,723)
IONE DOCTORS PLACE	8,779	2,853	-	-	11,632	-	11,632	45,000	33,368
IOR ROOF REPAIR	20,776	-	-	-	20,776	-	20,776	45,000	24,224
SUB-TOTAL	\$ 395,526	\$ 23,874	\$ -	\$ (58,403)	\$ 360,997	\$ 58,403	\$ 419,400	\$ 1,141,000	\$ 721,600
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 1,287,831	\$ 1,827,485	\$ -	\$ (832,379)	\$ 2,282,937	\$ -	\$ 2,282,937	\$ 2,500,000	\$ 217,063
SUB-TOTAL	\$ 1,287,831	\$ 1,827,485	\$ -	\$ (832,379)	\$ 2,282,937	\$ -	\$ 2,282,937	\$ 2,500,000	\$ 217,063
TOTAL CONSTRUCTION IN PROGRESS	\$ 7,697,824	\$ 2,151,440	\$ -	\$ (7,205,330)	\$ 2,643,934	\$ 6,372,951	\$ 9,016,885	\$ 9,506,337	\$ 489,452

**ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JULY 2017**

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
8510	Women's Clinic - Contruaction of Building	Building	\$ 5,404,827
8510	Women's Clinic - Fire Alarm System / Installation of Cables	Fixed Equipment	\$ 262,600
9300	Women's Clinic - Furniture and Equipment	Major Movable	\$ 647,121
8200	9 Central Shower Room - Renovation	Building	\$ 29,108
6190	9 Central Shower Room - HVAC and Plumbing	Fixed Equipment	\$ 23,616
8200	Garage Project - South Garage Structural Repairs	Building	\$ 5,680
TOTAL PROJECT TRANSFERS			\$ 6,372,952
EQUIPMENT PURCHASES			
8420	Eaton Powerware 9390 120KVA UPS	Major Movable	\$ 37,808
7270	Eaton Powerware 9390 160KVA UPS	Major Movable	\$ 48,271
6620	Abdominal Flexible System Horizon Bar	Major Movable	\$ 40,744
8200	Siemens 600 Building Panels	Major Movable	\$ 40,000
6620	System 7 Sag Saw	Major Movable	\$ 5,795
7800	S3 Signature for Surgical Beds	Major Movable	\$ 47,578
7370	Vaporizer - Suprane	Major Movable	\$ 28,175
6190	Replacement Telephone for 9 Central	Major Movable	\$ 11,250
6850	Transport Monitors	Major Movable	\$ 12,047
7060	Biological Safety Cabinet with Telescope	Major Movable	\$ 10,990
9080	Equal Nortel i2004 IP Phone	Major Movable	\$ 9,600
9080	Discovery Design Configure Phone	Major Movable	\$ 14,600
9300	Rhino Laryngoscope	Major Movable	\$ 6,840
9300	Vacuum Pump Replacement for Chemtron System	Major Movable	\$ 35,925
8200	Chiller Repair	Major Movable	\$ 165,196
7240	Affirm Prone Biopsy System 3D	Major Movable	\$ 266,115
6620	Blood Recovery System for OR	Major Movable	\$ 51,443
TOTAL EQUIPMENT PURCHASES			\$ 832,379
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES			\$ 7,205,330

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2017 CAPITAL EQUIPMENT
CONTINGENCY FUND
JULY 2017**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-16	Concrete Wheel Stops	8500	-	-	2,800	(2,800)
Oct-16	(2) Alarms in ER	8200	-	-	4,945	(4,945)
Oct-16	Sliding Glass Doors	8200	-	-	11,200	(11,200)
Oct-16	Sidewalk and Ramp	8200	-	-	7,100	(7,100)
Nov-16	Carpet	8200	-	-	2,352	(2,352)
Nov-16	Reach-in Refrigerator	8020	-	-	3,910	(3,910)
Nov-16	Boilerless Steamer	8020	13,491	-	13,653	(162)
Dec-16	InnerSpace Cabinets	7310	9,769	-	9,769	-
Dec-16	Blanket Warmer	7290	3,761	-	3,577	184
Jan-17	Ultrasound Machine, Trauma Bay	7800	55,750	-	62,875	(7,125)
Feb-17	Mini Split AC System	8200	-	-	3,888	(3,888)
Feb-17	Grille Operaton and Transformer	8560	-	-	2,900	(2,900)
Mar-17	Ultrasound Unit	7320	208,741	-	172,178	36,563
Mar-17	Vacuum Pumps	8200	80,000	-	35,925	44,075
Mar-17	Ultrasound Machine - EMT	7800	-	-	469	(469)
Mar-17	Biological Safety Cabinet - EMT	7060	-	-	111	(111)
Mar-17	Annex Fire System	8200	-	-	28,585	(28,585)
Mar-17	Annex Fire System - Installation	8200	-	-	10,000	(10,000)
Mar-17	Fitness Rowing Machine	9310	1,262	-	2,524	(1,262)
Apr-17	BioChem Guard	7330	10,682	-	10,682	-
Apr-17	Heart Bypass	6620	197,349	-	197,349	-
Apr-17	Heart Bypass	6620	50,070	-	52,581	(2,511)
Apr-17	Bariatric Instrument Set	6620	21,475	-	21,475	-
May-17	Police Radios	8380	59,338	54,173	3,956	1,209
May-17	Ice Cuber and Water Dispenser	8020	3,910	-	3,910	-
May-17	Clear Led Monile Barrier Full Window	7920	4,095	-	4,095	-
May-17	Nihn Kohden Monitoring	6850	268,851	-	268,851	-
Jun-17	EIZO Analog to DVI Converter Box	6620	6,779	-	6,779	-
Jun-17	Ultrasound Unit - EMT	8380	-	-	429	(429)
Jun-17	Police Radios	8380	-	-	1,772	(1,772)
Jun-17	VACUUM PUMPS - EMT	8200	-	-	312	(312)
Jun-17	Luminance Meter- EMT	7250	-	-	25	(25)
Jun-17	Clear Led Monile Barrier Full Window	7290	-	-	394	(394)
Jul-17	Annex AHU Condensor	8200	45,000	-	33,217	11,783
Jul-17	Sewer Basement Pump	8200	-	-	11,200	(11,200)
Jul-17	Generator #1 Radiator	8200	-	-	22,105	(22,105)
Jul-17	Replacing Burner on #2 Boiler	8200	-	-	44,500	(44,500)
Jul-17	BioChem Guard	7330	-	-	10,682	(10,682)
Jul-17	USP Hazardous Drug Clean Room	7330	-	-	20,250	(20,250)
			\$ 1,640,322	\$ 54,173	\$ 1,093,322	\$ 492,827

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JULY 2017**

	<u>CURRENT YEAR</u>	<u>PRIOR YEAR</u>		<u>CURRENT YEAR CHANGE</u>
		<u>HOSPITAL AUDITED</u>	<u>PRO CARE AUDITED</u>	
AR DISPRO/UPL	\$ (7,002,935)	\$ -	\$ -	\$ (7,002,935)
AR UNCOMPENSATED CARE	6,092,051	-	-	6,092,051
AR DSRIP	8,265,983	9,159,795	-	(893,812)
AR NURSING HOME UPL	645,787	583,599	-	62,189
AR BAB REVENUE	420,711	84,233	-	336,478
AR PHYSICIAN GUARANTEES	486,673	-	-	486,673
AR ACCRUED INTEREST	245,581	79,286	-	166,294
AR OTHER:	6,620,260	4,636,431	2,482,086	(498,257)
Procure On-Call Fees	76,325	-	46,500	29,825
Procure A/R - FHC	380,424	-	391,968	(11,544)
Other Misc A/R	6,163,511	4,636,431	2,043,618	(516,538)
AR DUE FROM THIRD PARTY PAYOR	4,830,896	4,975,920	-	(145,024)
PROCARE-INTERCOMPANY RECEIVABLE	3,617,456	1,455,140	-	2,162,316
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 24,222,464	\$ 20,974,403	\$ 2,482,086	\$ 765,974
PROCARE-INTERCOMPANY LIABILITY	\$ (3,617,456)	\$ -	\$ (1,455,140)	\$ (2,162,316)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JULY 2017**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
OPERATING ROOM	3.6	0.9	287.1%	6.1	-40.4%	4.4	1.0	342.0%	7.0	-36.5%
NEO-NATAL INTENSIVE CARE	1.3	-	0.0%	4.9	-73.4%	1.9	-	0.0%	1.5	24.0%
LABOR AND DELIVERY	1.6	-	0.0%	4.5	-64.5%	1.9	-	0.0%	2.4	-19.5%
7 CENTRAL	-	0.1	-100.0%	6.4	-100.0%	1.2	0.1	727.4%	5.6	-78.4%
INPATIENT REHAB	0.2	0.6	-66.5%	4.2	-95.4%	1.1	0.6	65.4%	3.0	-65.0%
INTENSIVE CARE UNIT 4 (CCU)	-	0.9	-100.0%	1.4	-100.0%	1.0	0.9	2.1%	1.1	-14.1%
4 EAST	-	-	0.0%	2.9	-100.0%	0.9	-	0.0%	1.0	-10.8%
INTENSIVE CARE UNIT 2	-	-	0.0%	3.6	-100.0%	0.7	-	0.0%	3.1	-78.3%
STERILE PROCESSING	0.9	-	0.0%	0.9	-2.1%	0.4	-	0.0%	3.0	-86.9%
6 CENTRAL	-	-	0.0%	3.3	-100.0%	0.7	-	0.0%	1.0	-33.5%
9 CENTRAL	-	0.9	-100.0%	0.3	-100.0%	0.6	0.9	-29.1%	0.9	-26.2%
8 CENTRAL	-	-	0.0%	2.9	-100.0%	0.5	-	0.0%	1.4	-60.9%
CHW - SPORTS MEDICINE	-	-	0.0%	2.7	-100.0%	0.5	-	0.0%	2.8	-82.8%
EMERGENCY DEPARTMENT	1.0	1.2	-19.8%	2.5	-60.2%	0.8	1.3	-40.0%	2.2	-64.5%
6 WEST	-	0.6	-100.0%	2.5	-100.0%	0.4	0.6	-38.2%	1.6	-75.5%
4 CENTRAL	-	0.1	-100.0%	1.1	-100.0%	0.3	0.1	195.3%	1.1	-73.4%
OP SURGERY	-	0.3	-100.0%	1.2	-100.0%	0.1	0.4	-74.4%	0.5	-82.0%
PM&R - OCCUPATIONAL	0.3	0.7	-62.5%	1.6	-83.5%	0.5	0.8	-37.4%	0.9	-48.6%
PM&R - PHYSICAL	-	0.2	-100.0%	2.6	-100.0%	0.3	0.3	8.3%	0.8	-64.3%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
TRAUMA SERVICE	0.3	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	3.6	-100.0%	0.2	-	0.0%	2.3	-90.5%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
FINANCIAL ACCOUNTING	0.9	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.3	-100.0%
RECOVERY ROOM	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
LABORATORY - CHEMISTRY	-	0.4	-100.0%	0.3	-100.0%	-	0.4	-100.0%	0.4	-100.0%
LABORATORY - MICROBIOLOGY	-	0.4	-100.0%	0.4	-100.0%	-	0.4	-100.0%	0.5	-100.0%
LABORATORY - TRANFUSION SERVICES	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	0.6	-100.0%
PM&R - SPEECH	-	0.2	-100.0%	1.0	-100.0%	-	0.2	-100.0%	0.4	-100.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.2	-100.0%
SUBTOTAL	10.0	9.1	9.9%	60.8	-83.5%	20.2	9.6	110.3%	45.8	-55.8%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	8.9	0.9	852.2%	-	0.0%	6.6	1.0	560.2%	-	0.0%
7 CENTRAL	5.4	4.7	15.3%	-	0.0%	5.1	5.0	1.8%	-	0.0%
8 CENTRAL	4.2	1.9	122.1%	-	0.0%	3.5	2.0	73.7%	-	0.0%
INPATIENT REHAB	3.7	1.8	102.9%	-	0.0%	3.2	2.0	59.8%	-	0.0%
6 CENTRAL	3.4	3.8	-9.7%	-	0.0%	3.1	4.0	-22.9%	-	0.0%
4 EAST	3.8	0.9	309.1%	-	0.0%	3.1	1.0	208.8%	-	0.0%
9 CENTRAL	3.4	-	0.0%	-	0.0%	3.0	-	0.0%	-	0.0%
NEO-NATAL INTENSIVE CARE	3.9	2.7	44.8%	-	0.0%	2.7	3.0	-9.8%	-	0.0%
INTENSIVE CARE UNIT 2	1.4	5.6	-74.7%	-	0.0%	2.7	6.0	-55.3%	-	0.0%
EMERGENCY DEPARTMENT	2.7	0.5	496.4%	-	0.0%	2.7	0.5	451.6%	-	0.0%
5 CENTRAL	3.1	1.9	67.3%	-	0.0%	2.1	2.0	6.4%	-	0.0%
OPERATING ROOM	0.9	3.8	-75.4%	-	0.0%	2.0	4.0	-50.9%	-	0.0%
CHW - SPORTS MEDICINE	2.2	3.3	-34.0%	-	0.0%	1.8	3.5	-49.2%	-	0.0%
LABORATORY - CHEMISTRY	2.2	-	0.0%	-	0.0%	1.6	-	0.0%	-	0.0%
OP SURGERY	2.4	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
4 CENTRAL	0.4	0.9	-54.6%	-	0.0%	0.9	1.0	-10.3%	-	0.0%
LABORATORY - HEMATOLOGY	0.9	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
6 WEST	0.2	0.6	-63.1%	-	0.0%	0.6	0.6	3.7%	-	0.0%
PM&R - OCCUPATIONAL	0.2	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
PM&R - PHYSICAL	1.0	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	3.7	-100.0%	-	0.0%	0.3	4.0	-92.9%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
SUBTOTAL	54.3	36.9	47.0%	-	0.0%	47.7	39.6	20.5%	-	0.0%
GRAND TOTAL	64.3	46.0	39.7%	60.8	5.7%	67.9	49.2	38.0%	45.8	48.3%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JULY 2017**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 56,549	\$ 21,577	\$ 34,972	162.1%	\$ 70,388	-19.7%	\$ 617,285	\$ 210,708	\$ 406,577	193.0%	\$ 848,399	-27.2%
PI TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	180,930	-	180,930	100.0%	-	100.0%
L & D TEMPORARY LABOR	9,971	-	9,971	100.0%	42,586	-76.6%	143,546	-	143,546	100.0%	239,738	-40.1%
NICU TEMPORARY LABOR	12,636	-	12,636	100.0%	48,879	-74.1%	115,046	-	115,046	100.0%	154,392	-25.5%
TRAUMA TEMPORARY LABOR	(882)	-	(882)	100.0%	-	100.0%	104,333	-	104,333	100.0%	-	100.0%
ED TEMPORARY LABOR	11,354	13,181	(1,827)	-13.9%	39,603	-71.3%	202,724	133,338	69,386	52.0%	233,823	-13.3%
OT TEMPORARY LABOR	2,874	10,008	(7,135)	-71.3%	19,654	-85.4%	54,125	103,847	(49,722)	-47.9%	118,772	-54.4%
ALL OTHER	28,724	74,051	(45,327)	-61.2%	444,848	-93.5%	388,366	743,366	(355,000)	-47.8%	3,200,183	-87.9%
TOTAL TEMPORARY LABOR	\$ 121,225	\$ 118,817	\$ 2,408	2.0%	\$ 665,958	-81.8%	\$ 1,806,355	\$ 1,191,258	\$ 615,096	51.6%	\$ 4,795,306	-62.3%
ICU4 TRANSITION LABOR	\$ 102,090	\$ 8,527	\$ 93,563	1097.3%	-	100.0%	\$ 937,939	\$ 83,726	\$ 854,213	1020.2%	-	100.0%
4E TRANSITION LABOR	37,356	8,990	28,366	315.5%	-	100.0%	450,030	94,769	355,261	374.9%	-	100.0%
IMCU9 TRANSITION LABOR	22,288	-	22,288	100.0%	-	100.0%	320,776	-	320,776	100.0%	-	100.0%
ED TRANSITION LABOR	22,974	3,744	19,230	513.6%	-	100.0%	314,049	37,876	276,173	729.1%	-	100.0%
REHAB TRANSITION LABOR	49,496	18,859	30,637	162.5%	-	100.0%	461,511	203,335	258,176	127.0%	-	100.0%
8C TRANSITION LABOR	51,973	20,193	31,781	157.4%	-	100.0%	452,393	207,787	244,606	117.7%	-	100.0%
7C TRANSITION LABOR	54,187	46,520	7,667	16.5%	-	100.0%	665,428	456,538	208,890	45.8%	-	100.0%
5C TRANSITION LABOR	37,539	18,599	18,941	101.8%	-	100.0%	310,679	190,618	120,061	63.0%	-	100.0%
CHEM TRANSITION LABOR	19,027	-	19,027	100.0%	-	100.0%	115,321	-	115,321	100.0%	-	100.0%
NICU TRANSITION LABOR	40,813	27,469	13,344	48.6%	-	100.0%	390,265	283,592	106,673	37.6%	-	100.0%
OP SURGERY TRANSITION LABOR	12,658	-	12,658	100.0%	-	100.0%	105,712	-	105,712	100.0%	-	100.0%
IMCU4 TRANSITION LABOR	9,594	7,995	1,599	20.0%	-	100.0%	134,478	78,392	56,086	71.5%	-	100.0%
HEMA TRANSITION LABOR	8,026	-	8,026	100.0%	-	100.0%	52,934	-	52,934	100.0%	-	100.0%
ORTHO/NEURO TRANSITION LABOR	3,471	4,410	(939)	-21.3%	-	100.0%	87,802	45,983	41,818	90.9%	-	100.0%
OR TRANSITION LABOR	12,333	40,109	(27,777)	-69.3%	-	100.0%	259,794	391,684	(131,891)	-33.7%	-	100.0%
ICU2 TRANSITION LABOR	42,799	62,173	(19,373)	-31.2%	-	100.0%	437,544	610,348	(172,804)	-28.3%	-	100.0%
OP PM&R TRANSITION LABOR	22,048	35,738	(13,690)	-38.3%	-	100.0%	194,388	381,131	(186,744)	-49.0%	-	100.0%
ALL OTHER	65,774	75,500	(9,727)	-12.9%	-	100.0%	608,371	786,693	(178,322)	-22.7%	-	100.0%
TOTAL TRANSITION LABOR	\$ 614,446	\$ 378,826	\$ 235,620	62.2%	\$ -	100.0%	\$ 6,299,412	\$ 3,852,473	\$ 2,446,939	63.5%	\$ -	100.0%
GRAND TOTAL TEMPORARY LABOR	\$ 735,671	\$ 497,643	\$ 238,028	47.8%	\$ 665,958	10.5%	\$ 8,105,767	\$ 5,043,732	\$ 3,062,035	60.7%	\$ 4,795,306	69.0%
ADM CONSULTANT FEES	\$ 91,154	\$ 63,202	\$ 27,952	44.2%	\$ 52,692	73.0%	\$ 879,234	\$ 632,021	\$ 247,213	39.1%	\$ 842,326	4.4%
HK SVC CONTRACT PURCH SVC	83,380	37,139	46,240	124.5%	98,079	-15.0%	584,976	368,509	216,467	58.7%	406,547	43.9%
ADM OTHER	-	-	-	100.0%	-	100.0%	205,210	-	205,210	100.0%	-	100.0%
ADMIN LEGAL FEES	126,137	59,995	66,142	110.2%	22,391	463.3%	584,648	431,803	152,844	35.4%	369,322	58.3%
PI FEES (TRANSITION NURSE PROGRAM)	87,079	53,216	33,864	63.6%	30,955	181.3%	409,837	264,896	144,941	54.7%	254,598	61.0%
COMM REL MEDIA PLACEMENT	49,049	52,384	(3,334)	-6.4%	97,049	-49.5%	535,869	423,964	111,905	26.4%	537,477	-0.3%
COMPLIANCE CONSULTING FEES	6,098	3,628	2,470	68.1%	3,600	69.4%	141,108	57,070	84,038	147.3%	50,240	180.9%
ED FEES (BCA FEES)	660	1,065	(405)	-38.0%	1,590	-58.5%	90,020	6,429	83,591	1300.2%	6,954	1194.5%
ADMIN OTHER FEES	12,213	4,812	7,401	153.8%	18,384	-33.6%	124,793	48,123	76,670	159.3%	51,819	140.8%
HISTOLOGY SERVICES	31,395	36,459	(5,065)	-13.9%	35,627	-11.9%	311,880	247,250	64,630	26.1%	281,037	11.0%
4E OTHER PURCH SVCS	22,338	3,483	18,855	541.4%	2,370	842.5%	76,262	23,927	52,335	218.7%	6,567	1061.3%
PRO OTHER PURCH SVCS	11,510	6,134	5,376	87.6%	11,617	-0.9%	107,949	61,343	46,606	76.0%	64,830	66.5%
NSG OTHER PURCH SVCS	5,369	3,539	1,829	51.7%	9,430	-43.1%	78,752	35,394	43,358	122.5%	59,604	32.1%
TELECOM SERVICES	18,190	15,703	2,487	15.8%	12,452	46.1%	181,764	144,994	36,770	25.4%	118,942	52.8%
REHAB OTHER PURCH SVCS	32,855	11,764	21,091	179.3%	23,700	38.6%	152,473	117,645	34,828	29.6%	126,465	20.6%
FA AUDIT FEES - INTERNAL	-	31,115	(31,115)	-100.0%	(42,052)	-100.0%	85,088	62,231	22,857	36.7%	(6,905)	-1332.2%
DC AM HEALTHWAYS MGMT FEE	8,820	8,015	805	10.0%	7,810	12.9%	90,372	74,094	16,278	22.0%	72,140	25.3%
PT CODING PURCH SVCS	4,338	234	4,105	1757.3%	8,721	-50.3%	51,598	37,895	13,702	36.2%	50,650	1.9%
PH CONTRACT PURCH SVC	116	1,572	(1,457)	-92.7%	12,773	-99.1%	51,971	43,780	8,191	18.7%	123,238	-57.8%
ADM APPRAISAL DIST FEE	-	-	-	100.0%	-	100.0%	78,647	98,845	(20,198)	-20.4%	96,660	-18.6%
NSG ED OTHER PURCH SVCS	4,930	5,882	(952)	-16.2%	3,595	37.1%	54,175	74,617	(20,442)	-27.4%	69,465	-22.0%
MED STAFF REVIEW FEES	13,252	5,124	8,128	158.6%	3,571	271.1%	59,156	94,375	(35,219)	-37.5%	70,988	-16.7%
LTACH OTHER PURCH SVCS	20,000	-	20,000	100.0%	20,015	-0.1%	200,030	240,600	(40,570)	-16.9%	200,615	-0.3%
COMM REL WELLNESS WORKS	21,107	21,314	(207)	-1.0%	20,694	2.0%	169,273	213,143	(43,870)	-20.6%	208,007	-18.6%
AMBULANCE FEES	25,492	24,477	1,015	4.1%	35,253	-27.7%	198,885	244,770	(45,885)	-18.7%	254,452	-21.8%
OR FEES (PERFUSION SERVICES)	35,439	42,917	(7,479)	-17.4%	18,488	91.7%	218,060	286,395	(68,335)	-23.9%	260,261	-16.2%
ADM LEGAL SETTLEMENT FEES	-	-	-	100.0%	-	100.0%	78,592	155,863	(77,271)	-49.6%	311,725	-74.8%
HR RECRUITING FEES	24,660	30,000	(5,340)	-17.8%	11,264	118.9%	218,314	300,000	(81,686)	-27.2%	314,093	-30.5%
ADM CONTRACT STRYKER	2,500	26,343	(23,843)	-90.5%	18,492	-86.5%	181,661	263,428	(81,767)	-31.0%	271,284	-33.0%
UC-CPC 42ND STREET PURCH SVCS-OTHER	27,507	40,901	(13,394)	-32.7%	-	100.0%	327,151	424,772	(97,620)	-23.0%	-	100.0%
PA ELIGIBILITY FEES	38,102	60,593	(22,492)	-37.1%	54,925	-30.6%	533,805	649,512	(115,707)	-17.8%	566,721	-5.8%
ADMT OTHER PURCH SVCS	3,120	35,856	(32,736)	-91.3%	40,511	-92.3%	141,732	303,593	(161,861)	-53.3%	364,306	-61.1%
IT INFORMATION SOLUTIONS SVCS	143,320	84,583	58,736	69.4%	30,851	364.6%	651,339	845,833	(194,494)	-23.0%	747,882	-12.9%
UOM (EHR FEES)	9,760	12,792	(3,032)	-23.7%	477	1946.1%	231,839	451,464	(219,626)	-48.6%	413,379	-43.9%
PRIMARY CARE WEST OTHER PURCH SVCS	145,607	182,556	(36,949)	-20.2%	179,994	-19.1%	1,424,069	1,801,350	(377,281)	-20.9%	1,567,829	-9.2%
ALL OTHERS	1,324,214	1,508,237	(184,022)	-12.2%	1,517,149	-12.7%	13,132,754	14,401,063	(1,268,309)	-8.8%	15,058,729	-12.8%
TOTAL PURCHASED SERVICES	\$ 2,606,072	\$ 2,589,117	\$ 16,954	0.7%	\$ 2,526,737	3.1%	\$ 24,333,302	\$ 25,384,340	\$ (1,051,038)	-4.1%	\$ 25,623,134	-5.0%

Ector County Hospital District
 Debt Service Coverage Calculation
 JULY 2017

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	125,688	(15,180,007)	(15,054,320)	(18,065,183)
Deficiency of revenues over expenses	125,688	(15,180,007)	(15,054,320)	(18,065,183)
Depreciation/amortization	277,305	17,483,288	17,760,592	21,312,711
Interest expense	-	2,717,117	2,717,117	3,260,540
(Gain) or loss on fixed assets	803	(55,325)	(54,522)	(65,427)
Unusual / infrequent / extraordinary items	-	(1,069,016)	(1,069,016)	(1,282,819)
Unrealized (gains) / losses on investments	-	414,595	414,595	497,514
Consolidated net revenues	403,796	4,310,650	4,714,446	5,657,335

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	Cap Lease	Total	110%
2017	3,708,207.37	93,139.20	3,801,346.57	4,181,481.23
2018	3,704,144.87		3,704,144.87	4,074,559.36
2019	3,704,003.09		3,704,003.09	4,074,403.40
2020	3,703,513.46		3,703,513.46	4,073,864.81
2021	3,703,965.62		3,703,965.62	4,074,362.19
2022	3,703,363.82		3,703,363.82	4,073,700.20
2023	3,704,094.49		3,704,094.49	4,074,503.94
2024	3,703,936.71		3,703,936.71	4,074,330.38
2025	3,703,757.92		3,703,757.92	4,074,133.71
2026	3,703,381.35		3,703,381.35	4,073,719.49
2027	3,702,861.24		3,702,861.24	4,073,147.36
2028	3,703,256.93		3,703,256.93	4,073,582.63
2029	3,702,288.56		3,702,288.56	4,072,517.42
2030	3,701,769.56		3,701,769.56	4,071,946.52
2031	3,701,420.06		3,701,420.06	4,071,562.06
2032	3,701,960.19		3,701,960.19	4,072,156.21
2033	3,701,063.45		3,701,063.45	4,071,169.79
2034	3,700,496.62		3,700,496.62	4,070,546.28
2035	3,700,933.18		3,700,933.18	4,071,026.50
	3,703,074.66	93,139.20	3,707,976.72	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	3,801,347	← higher of the two

	Current FYTD		Annualized
Covenant Computation	124.0%	(needs to be 110% or higher)	148.8%



Financial Presentation

For the Month Ended

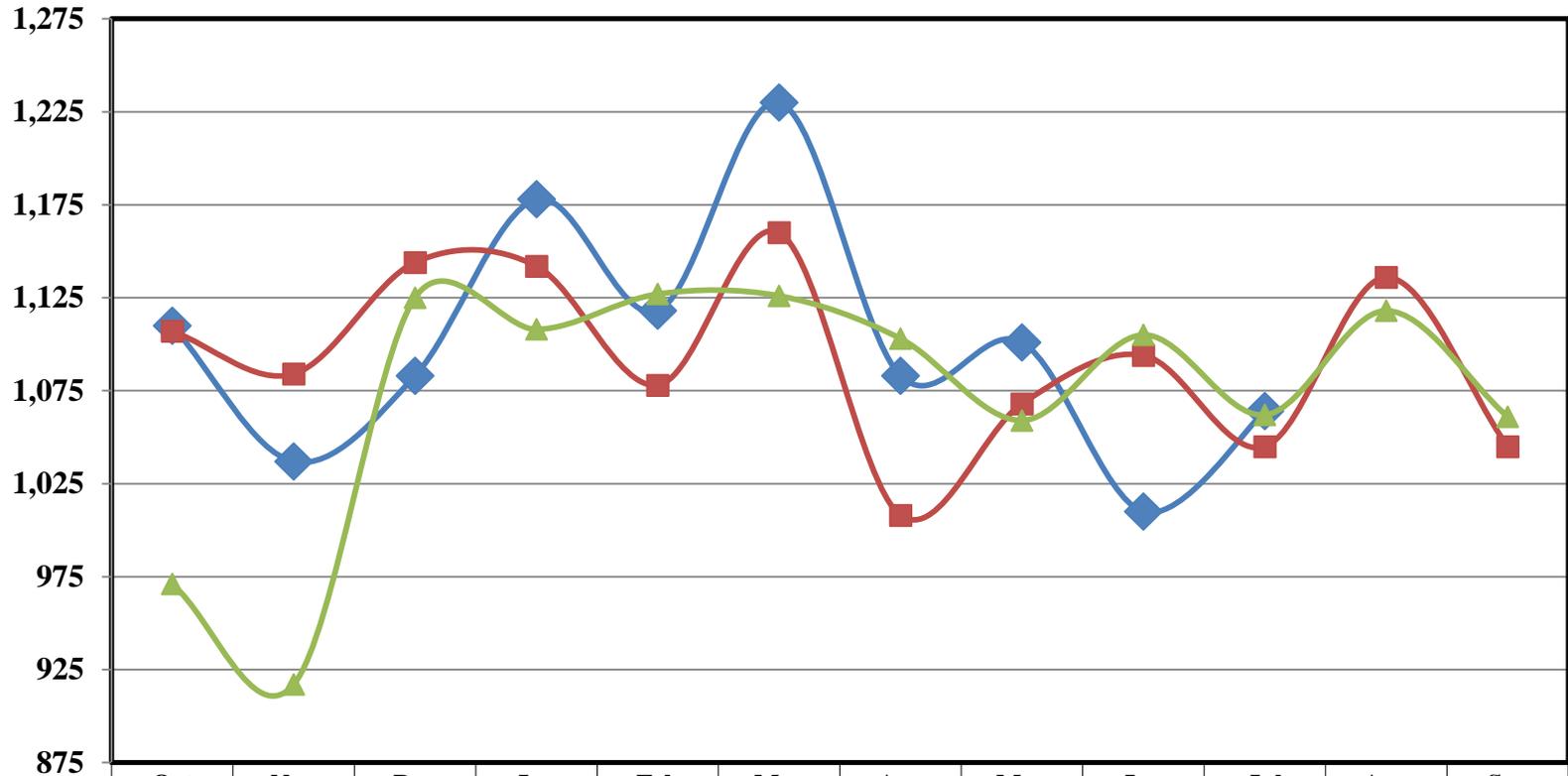
July 31, 2017

Volume



Admissions

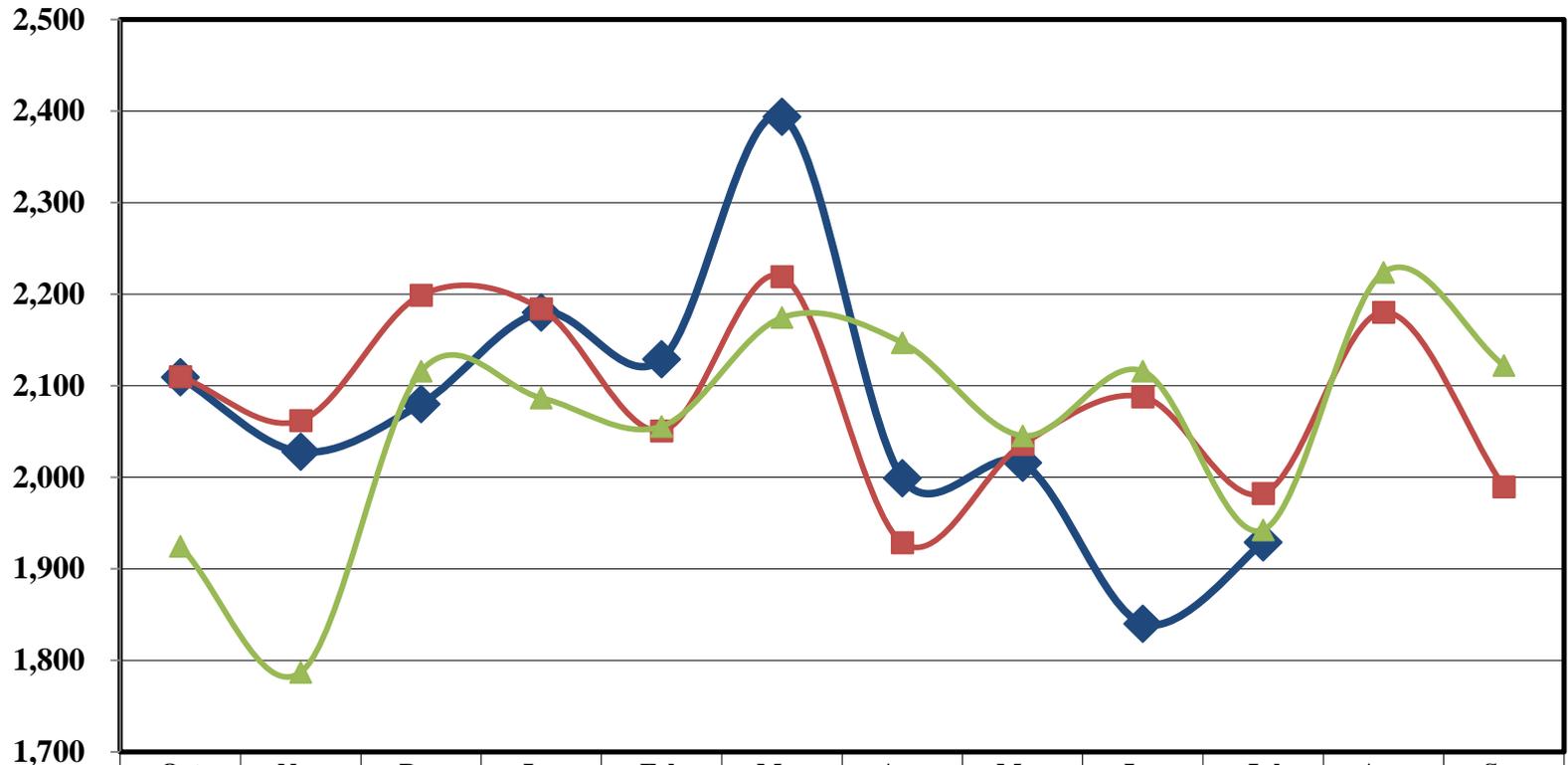
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,110	1,037	1,083	1,178	1,118	1,230	1,083	1,101	1,010	1,064		
FY 2017 Budget	1,107	1,084	1,144	1,142	1,078	1,160	1,008	1,068	1,094	1,045	1,136	1,045
FY 2016	971	917	1,125	1,108	1,127	1,126	1,103	1,059	1,105	1,062	1,118	1,061

Adjusted Admissions

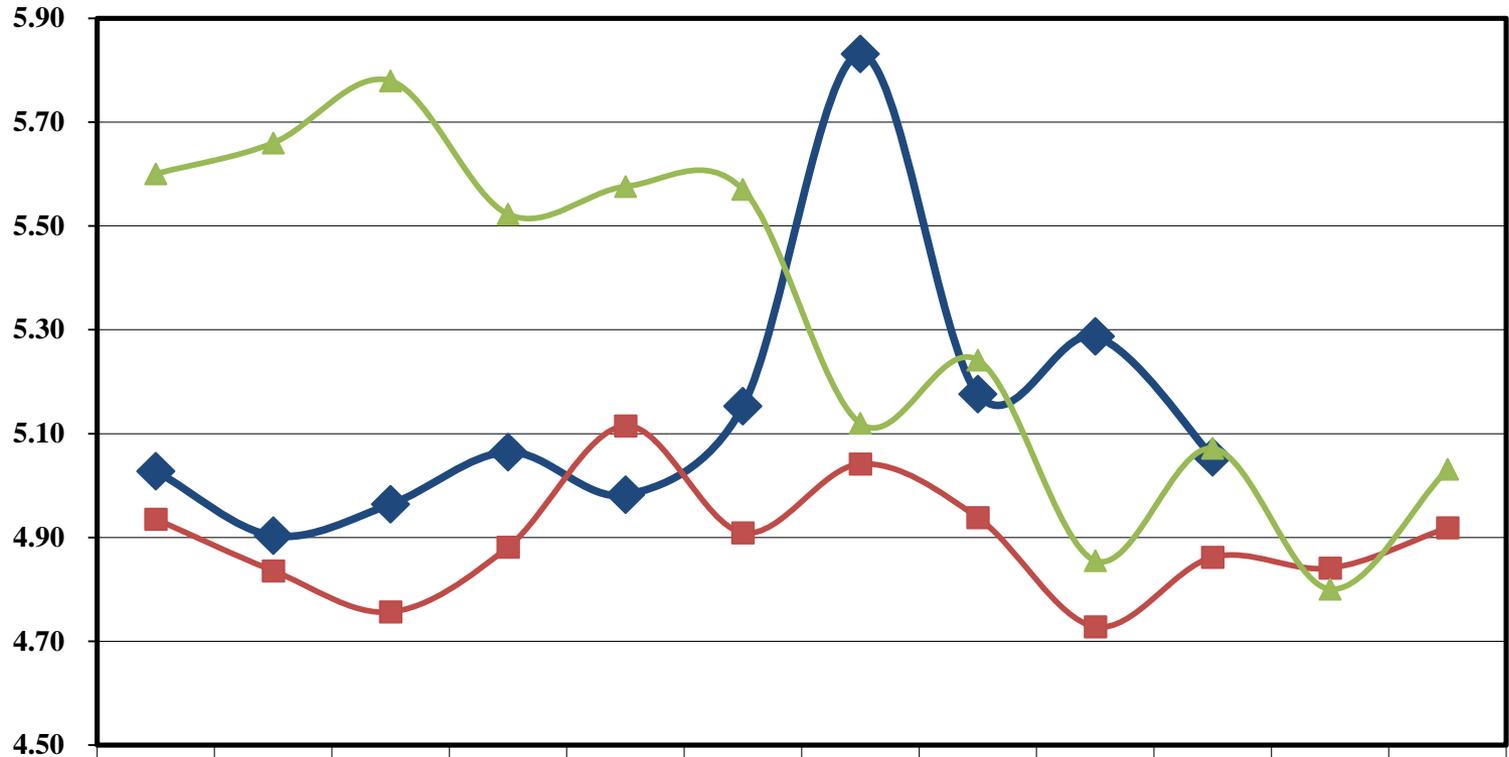
Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	2,109	2,028	2,080	2,180	2,129	2,394	1,999	2,016	1,840	1,929		
FY 2017 Budget	2,110	2,062	2,199	2,184	2,051	2,219	1,929	2,036	2,088	1,982	2,180	1,990
FY 2016	1,925	1,787	2,116	2,087	2,056	2,174	2,147	2,045	2,116	1,942	2,224	2,122

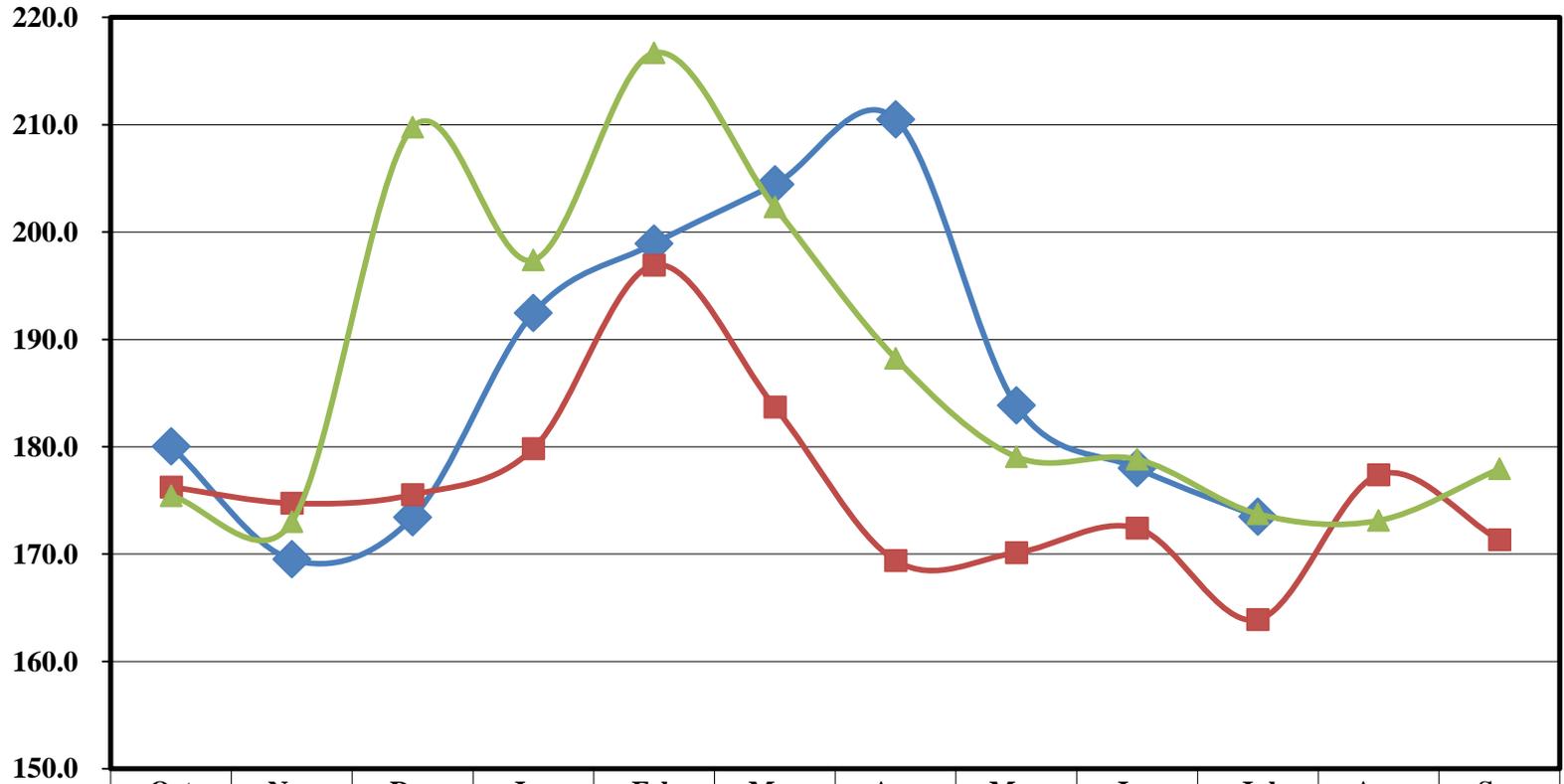
Average Length of Stay

Total – Adults and NICU



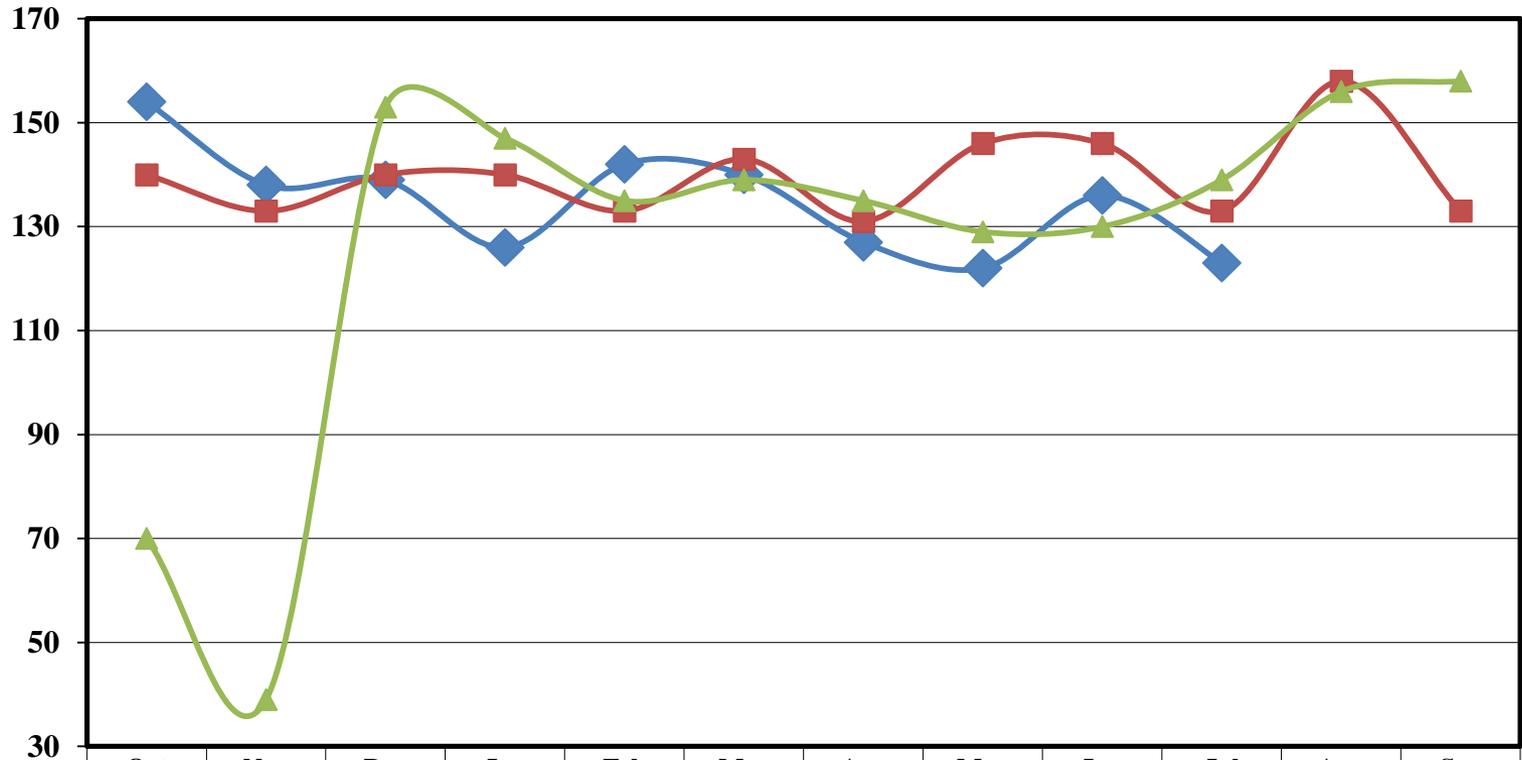
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	5.03	4.90	4.96	5.06	4.98	5.15	5.83	5.18	5.29	5.05		
■ FY 2017 Budget	4.94	4.84	4.76	4.88	5.12	4.91	5.04	4.94	4.73	4.86	4.84	4.92
▲ FY 2016	5.60	5.66	5.78	5.52	5.58	5.57	5.12	5.24	4.86	5.07	4.80	5.03

Average Daily Census



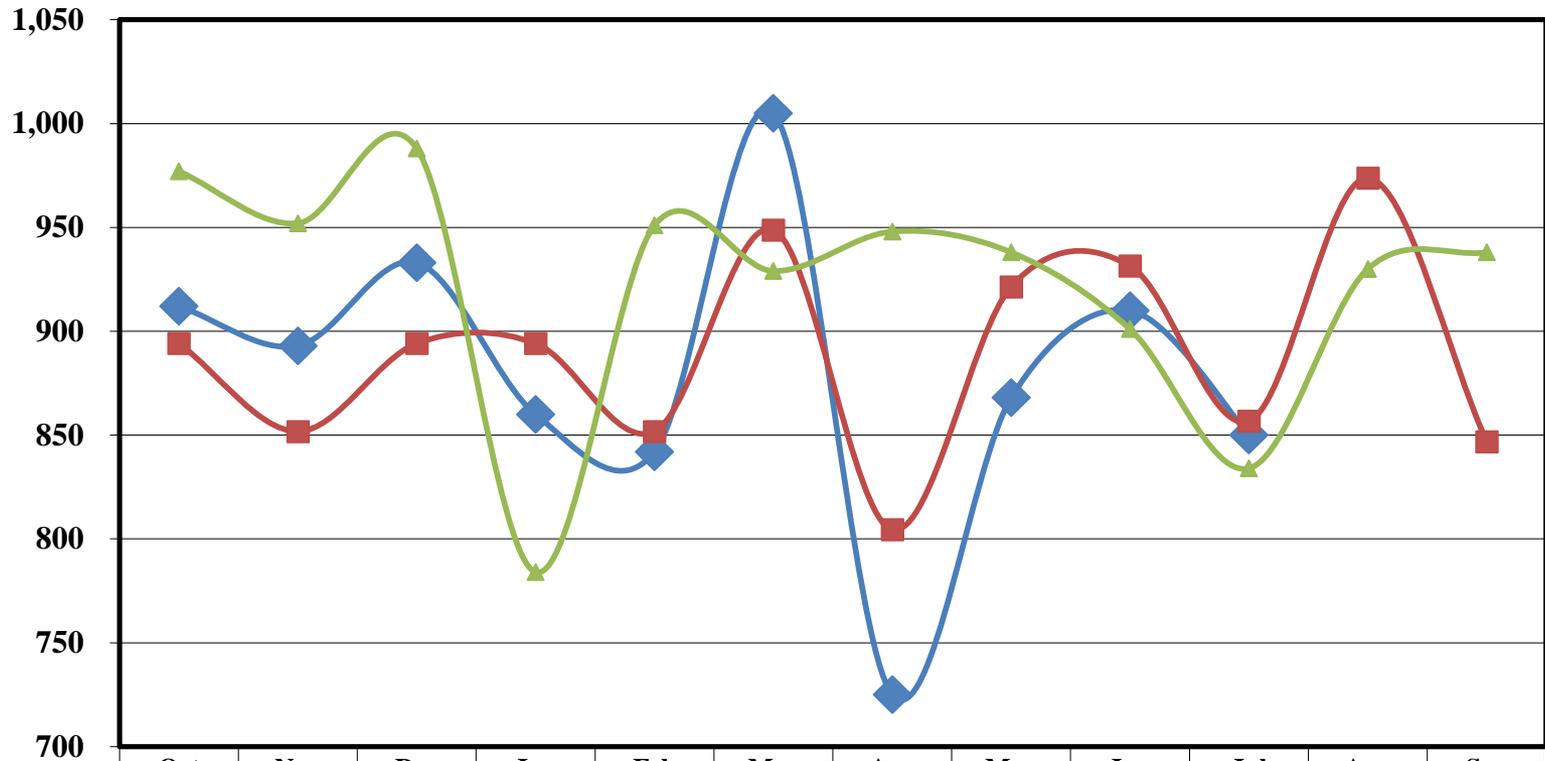
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	180.0	169.5	173.4	192.5	198.9	204.5	210.5	183.8	178.0	173.5		
■ FY 2017 Budget	176.2	174.7	175.5	179.8	196.9	183.7	169.4	170.1	172.4	163.9	177.4	171.3
▲ FY 2016	175.4	173.0	209.7	197.4	216.7	202.3	188.2	179.1	178.8	173.7	173.1	177.9

Deliveries



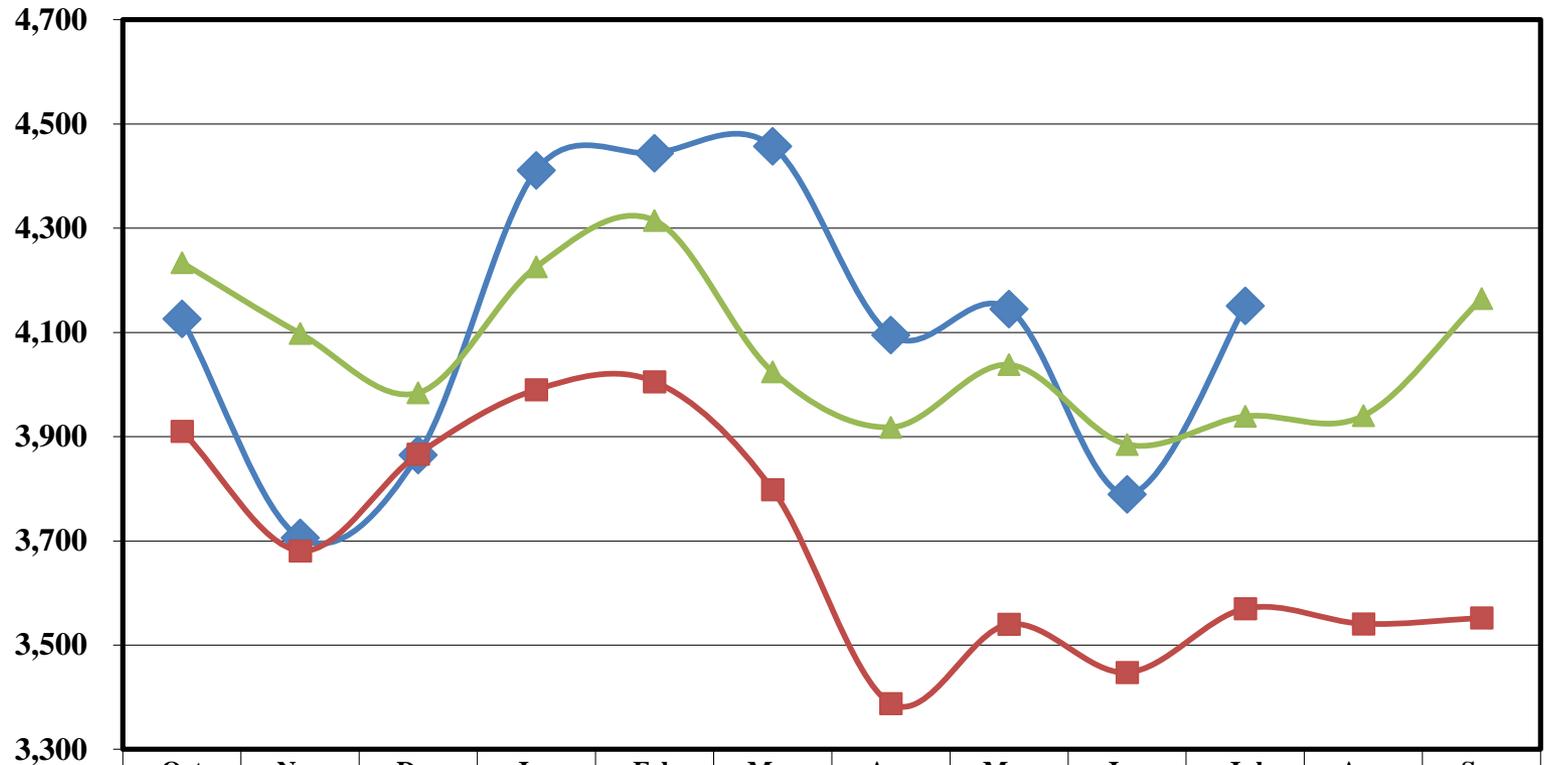
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	154	138	139	126	142	140	127	122	136	123		
■ FY 2017 Budget	140	133	140	140	133	143	131	146	146	133	158	133
▲ FY 2016	70	39	153	147	135	139	135	129	130	139	156	158

Total Surgical Cases



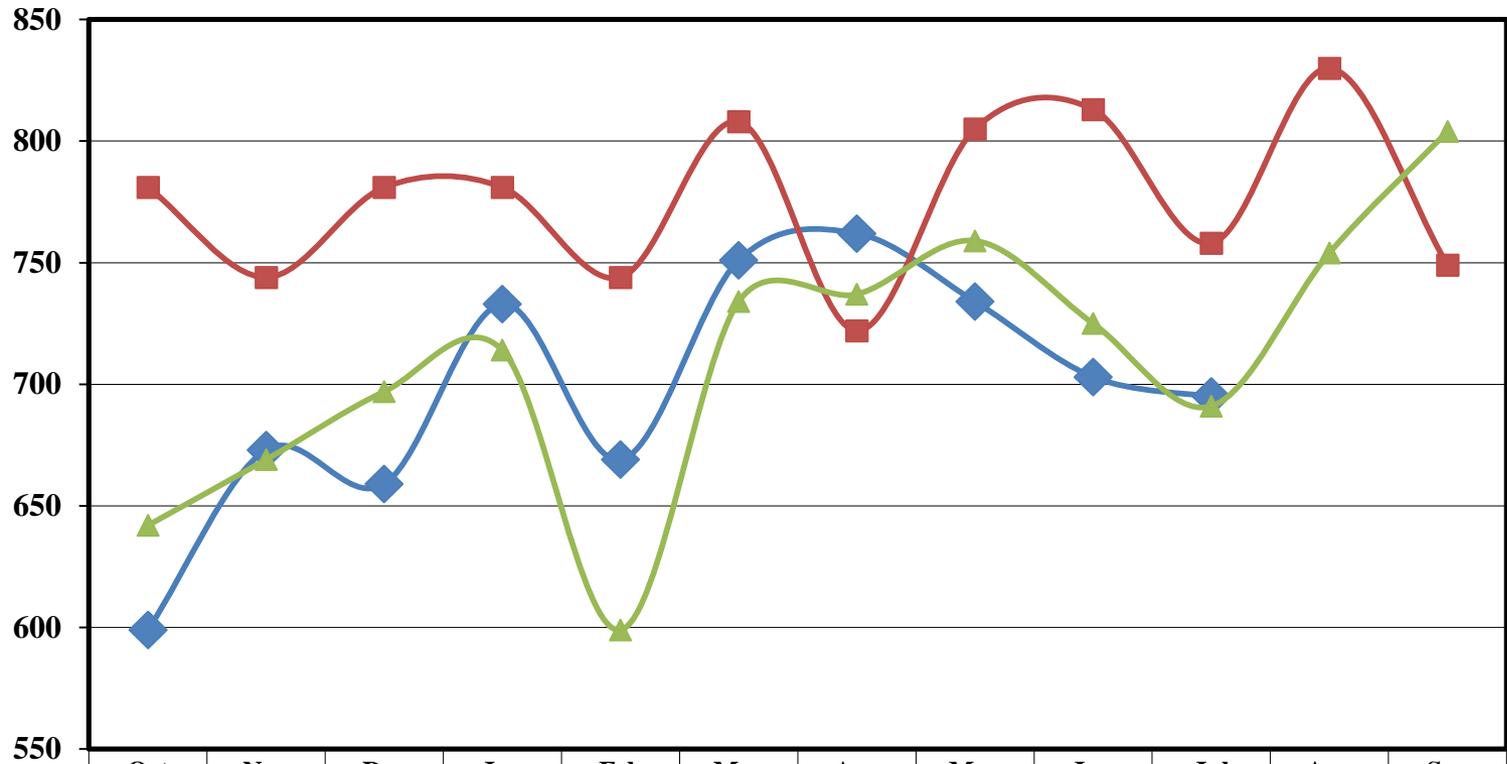
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	912	893	933	860	842	1,005	725	868	910	850		
■ FY 2017 Budget	894	852	894	894	852	949	804	921	931	857	974	847
▲ FY 2016	977	952	988	784	951	929	948	938	901	834	930	938

Emergency Room Visits



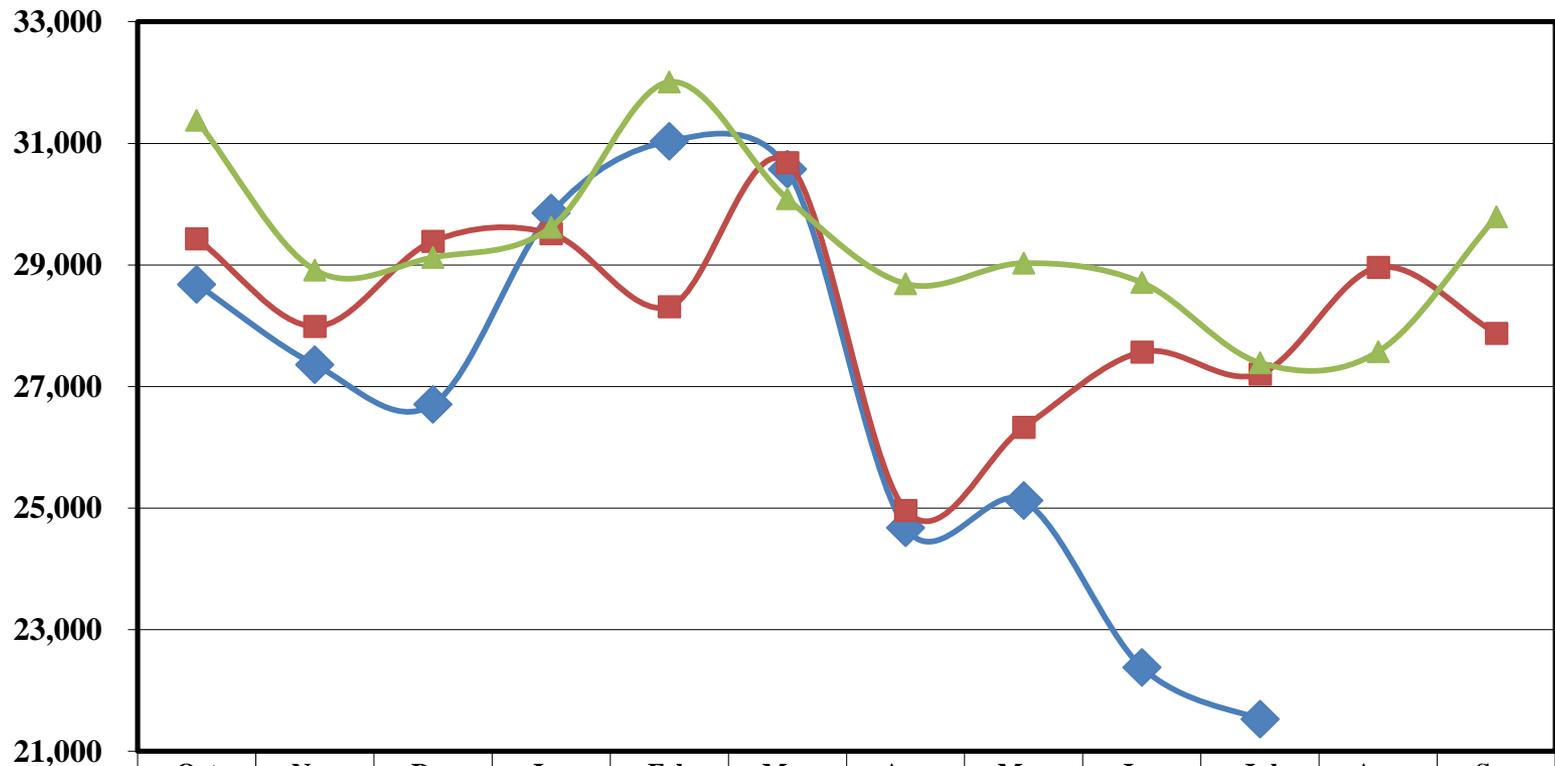
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,126	3,706	3,865	4,411	4,444	4,457	4,095	4,145	3,789	4,151		
■ FY 2017 Budget	3,911	3,681	3,867	3,990	4,005	3,798	3,388	3,540	3,447	3,570	3,541	3,552
▲ FY 2016	4,234	4,098	3,984	4,226	4,315	4,024	3,918	4,038	3,885	3,939	3,940	4,165

Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	599	673	659	733	669	751	762	734	703	695		
■ FY 2017 Budget	781	744	781	781	744	808	722	805	813	758	830	749
▲ FY 2016	642	669	697	714	599	734	737	759	725	691	754	804

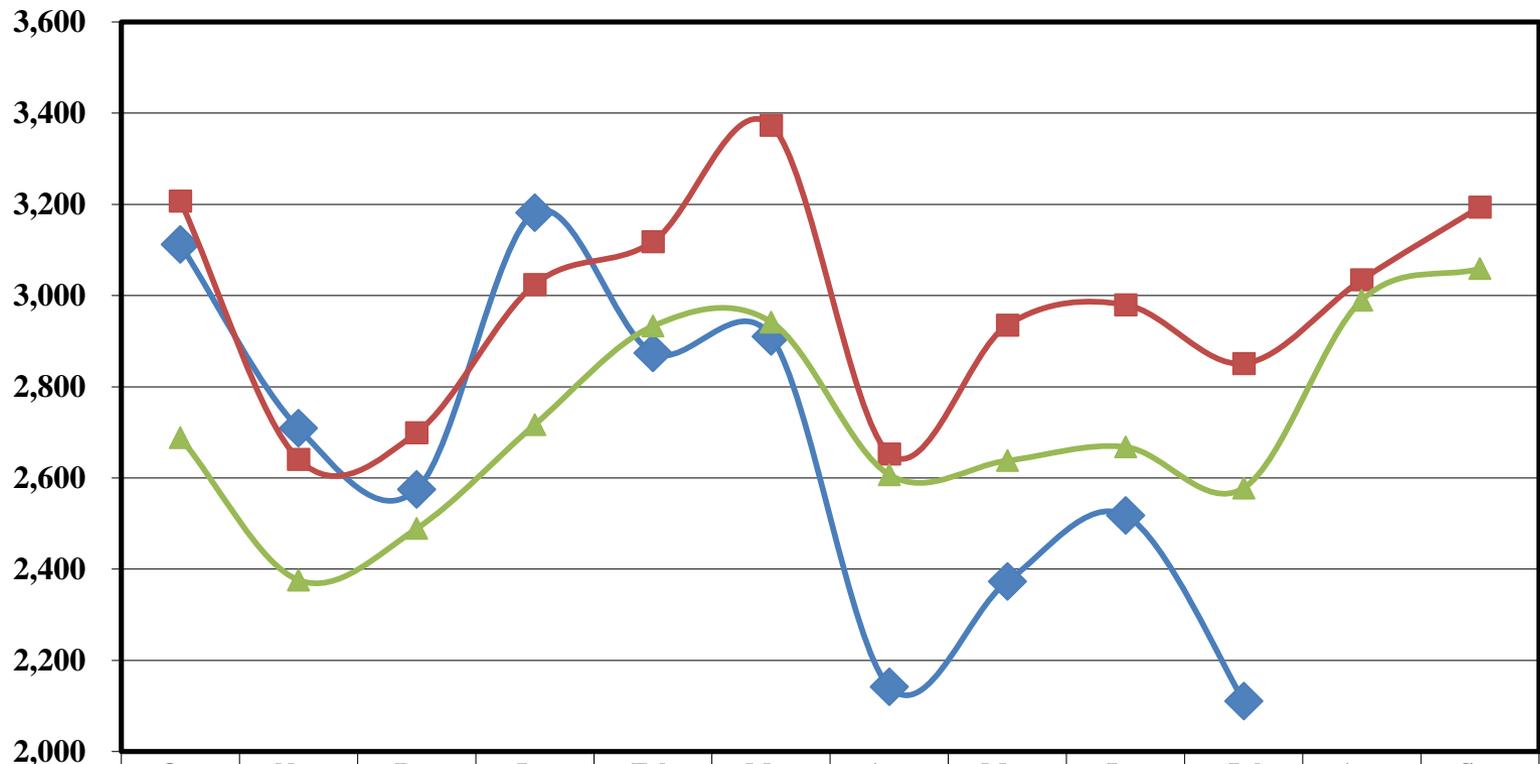
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	28,681	27,360	26,707	29,852	31,036	30,575	24,678	25,123	22,380	21,528		
■ FY 2017 Budget	29,434	27,989	29,390	29,513	28,313	30,685	24,965	26,330	27,568	27,209	28,960	27,875
▲ FY 2016	31,379	28,917	29,124	29,622	32,010	30,087	28,690	29,030	28,710	27,390	27,574	29,793

Center for Primary Care Total Visits

(FQHC - Clements & West University)

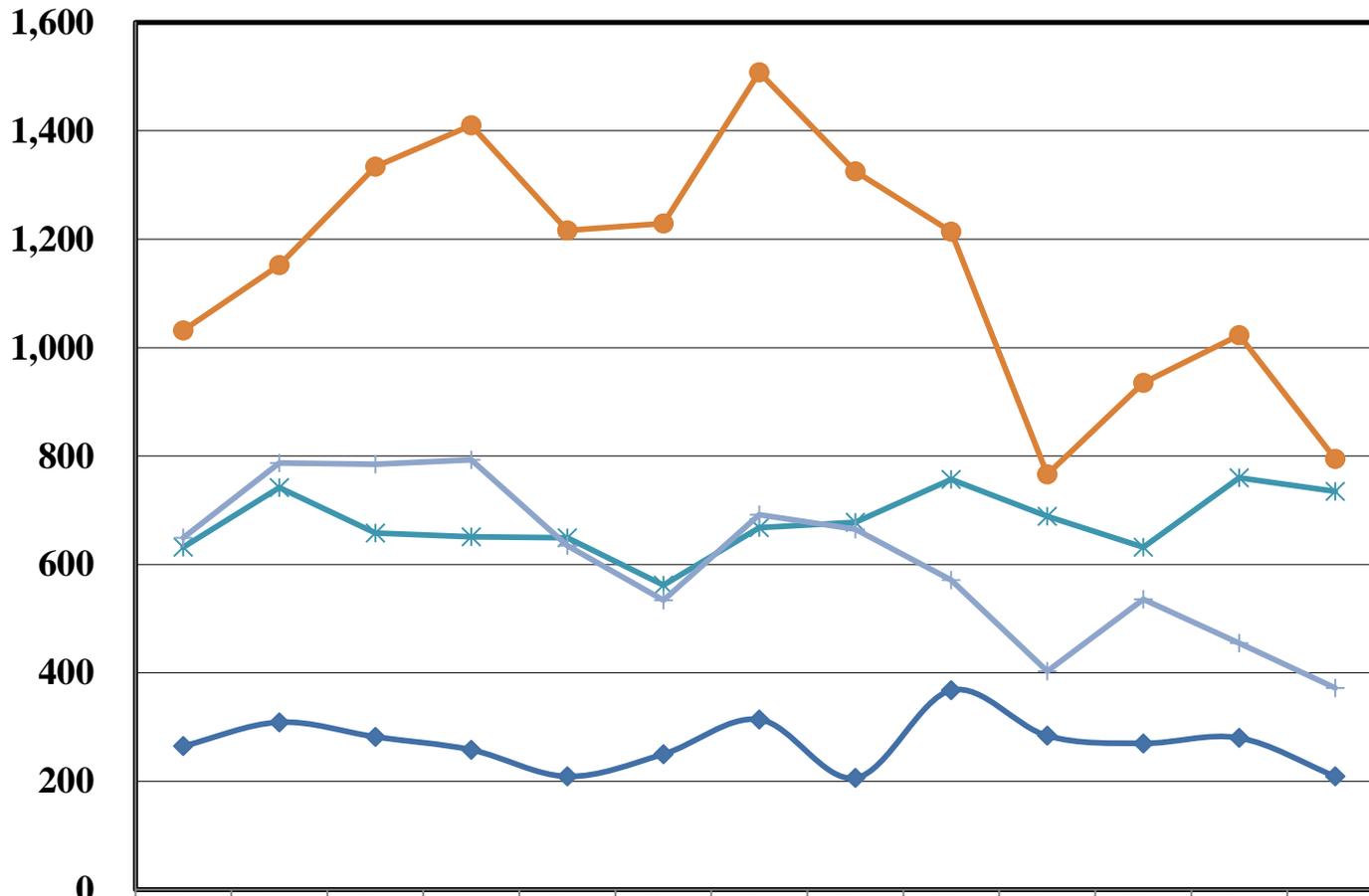


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2017	3,112	2,709	2,575	3,182	2,874	2,910	2,142	2,373	2,518	2,111		
—■— FY 2017 Budget	3,208	2,641	2,700	3,025	3,118	3,374	2,653	2,935	2,980	2,851	3,035	3,194
—▲— FY 2016	2,688	2,376	2,489	2,717	2,933	2,942	2,607	2,638	2,668	2,578	2,990	3,059

Center for Primary Care Visits

(FQHC - Clements and West University)

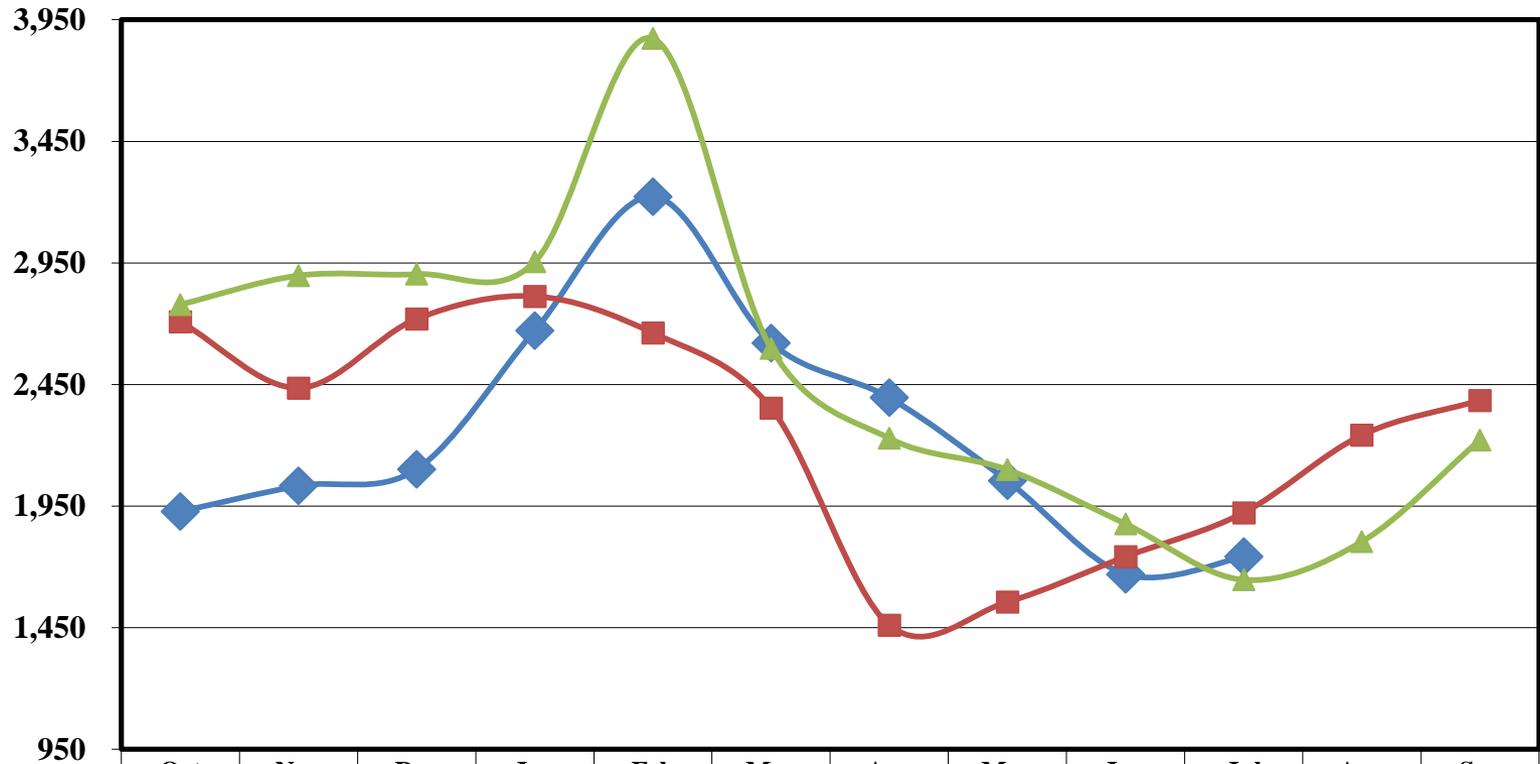
Thirteen Month Trending



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Clements Dental	632	742	658	651	649	562	668	678	757	689	632	760	735
Clements Medical	1,032	1,152	1,334	1,410	1,216	1,229	1,508	1,325	1,214	766	935	1,023	795
W. University Medical	649	787	785	793	635	534	692	665	571	403	536	455	372
W. University Optometry	265	309	282	258	209	250	314	206	368	284	270	280	209

Urgent Care Visits

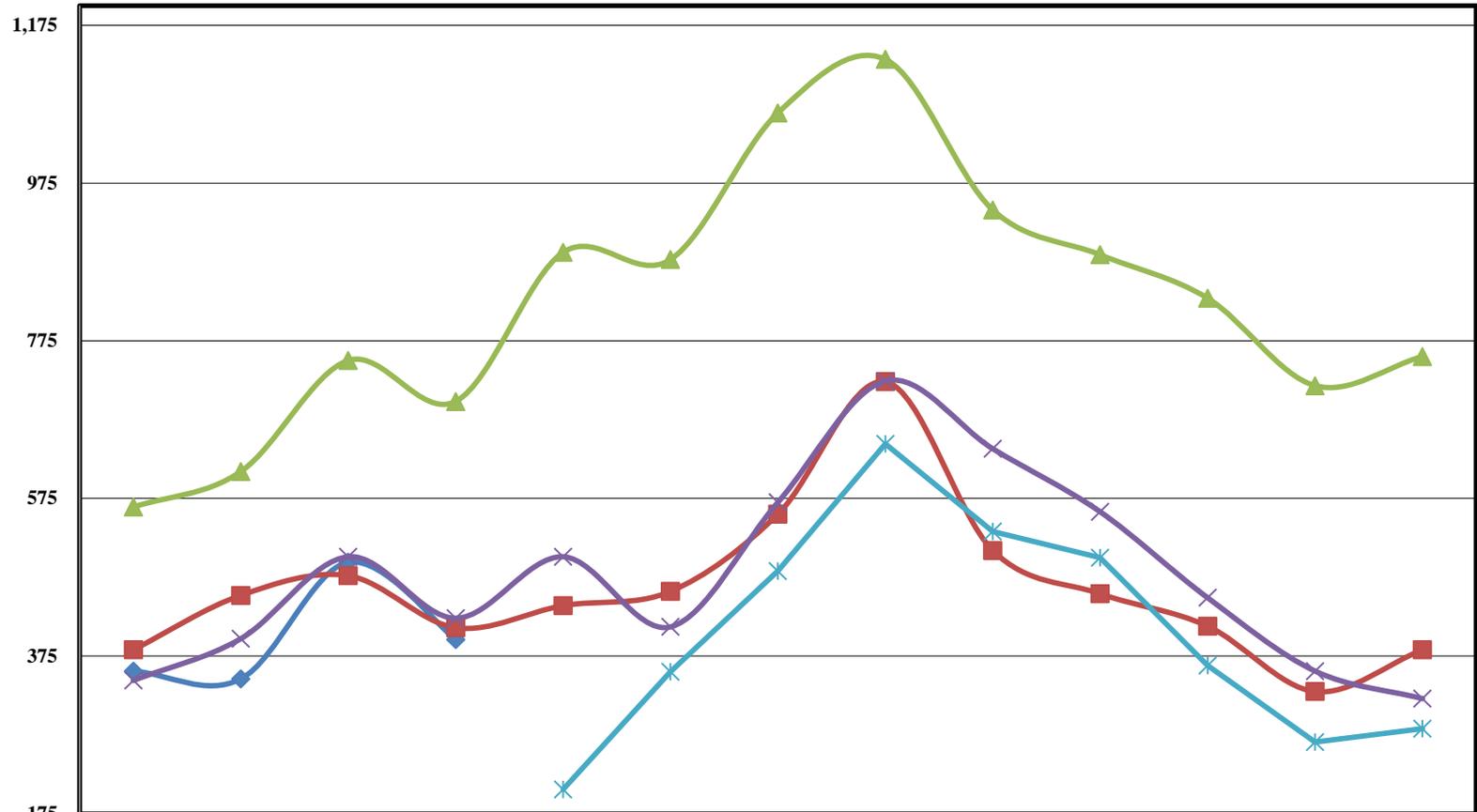
(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,928	2,033	2,102	2,672	3,223	2,621	2,396	2,054	1,670	1,742		
FY 2017 Budget	2,708	2,436	2,720	2,813	2,662	2,353	1,461	1,556	1,742	1,923	2,242	2,385
FY 2016	2,779	2,898	2,904	2,955	3,873	2,598	2,229	2,100	1,877	1,647	1,804	2,222

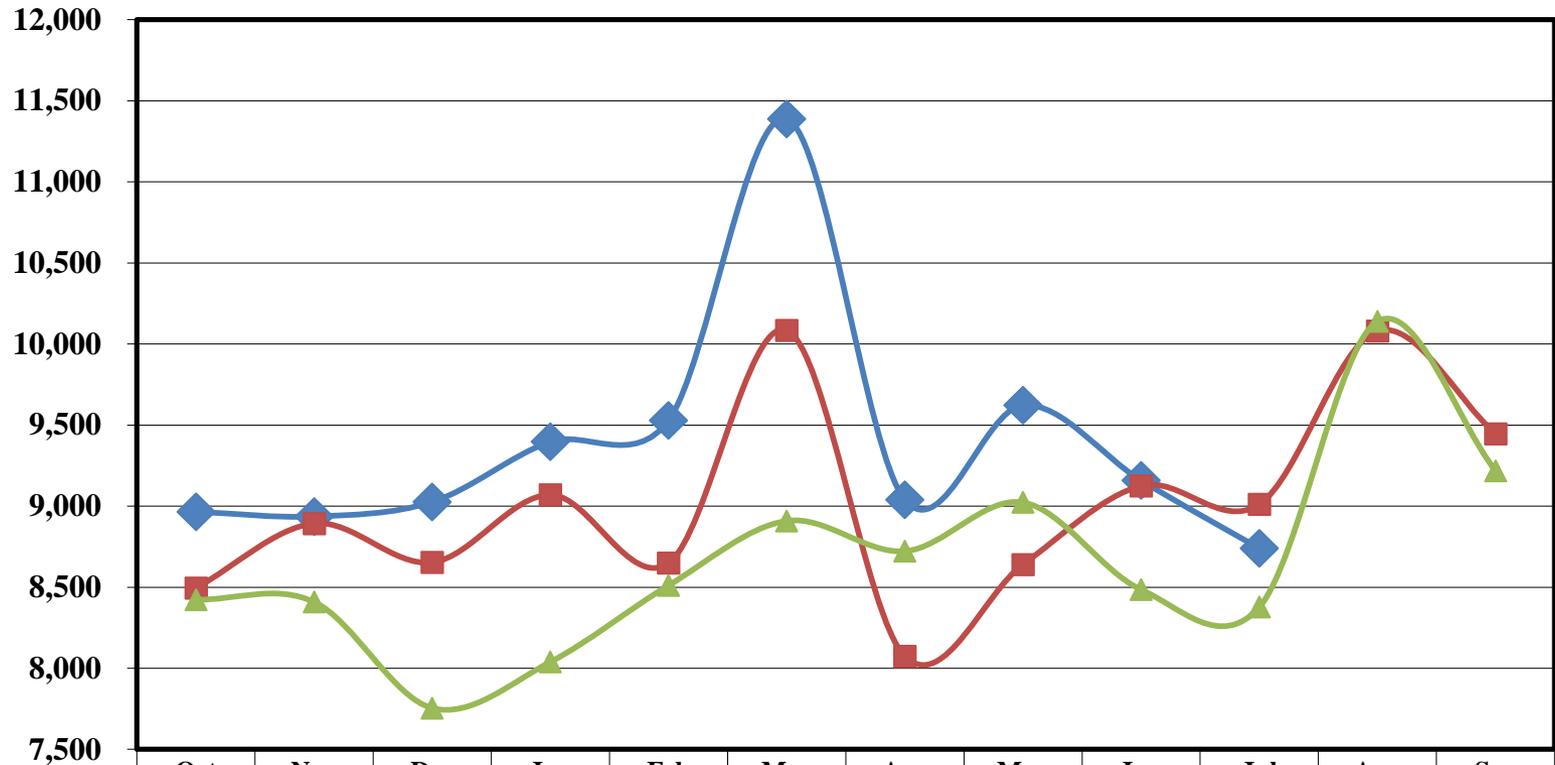
Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)
Thirteen Month Trending



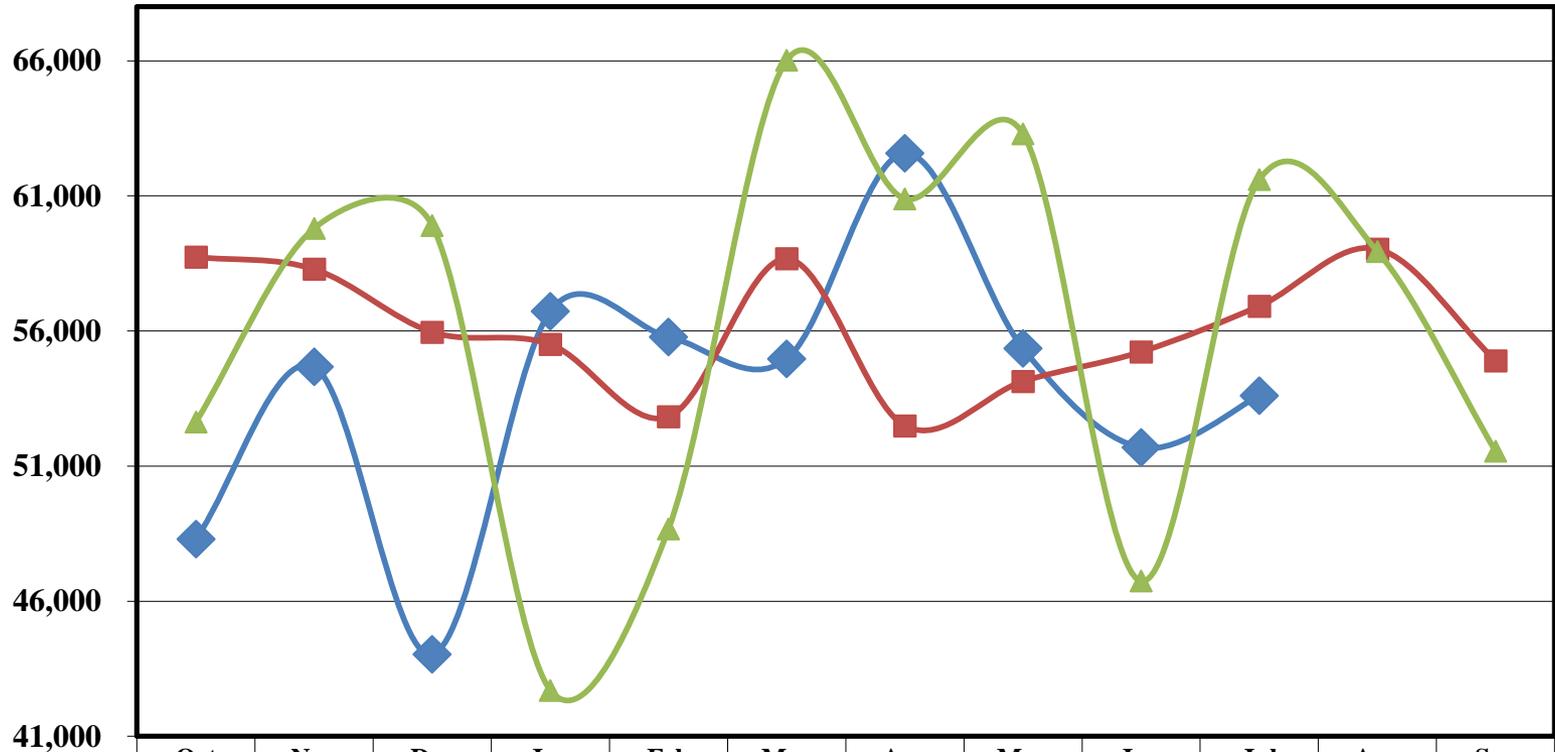
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Health & Wellness	356	346	494	396									
Golder	383	452	477	411	439	457	555	723	509	454	413	330	383
JBS Clinic	564	609	750	698	887	878	1,064	1,132	941	884	829	718	755
West University	344	397	501	423	501	412	570	724	638	558	449	356	321
42nd Street					206	355	483	644	533	500	363	266	283

Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	8,965	8,936	9,026	9,398	9,529	11,389	9,039	9,622	9,158	8,740		
■ FY 2017 Budget	8,495	8,893	8,653	9,070	8,649	10,085	8,074	8,640	9,125	9,011	10,080	9,446
▲ FY 2016	8,423	8,409	7,754	8,039	8,511	8,909	8,722	9,023	8,485	8,377	10,140	9,218

Total ProCare Procedures



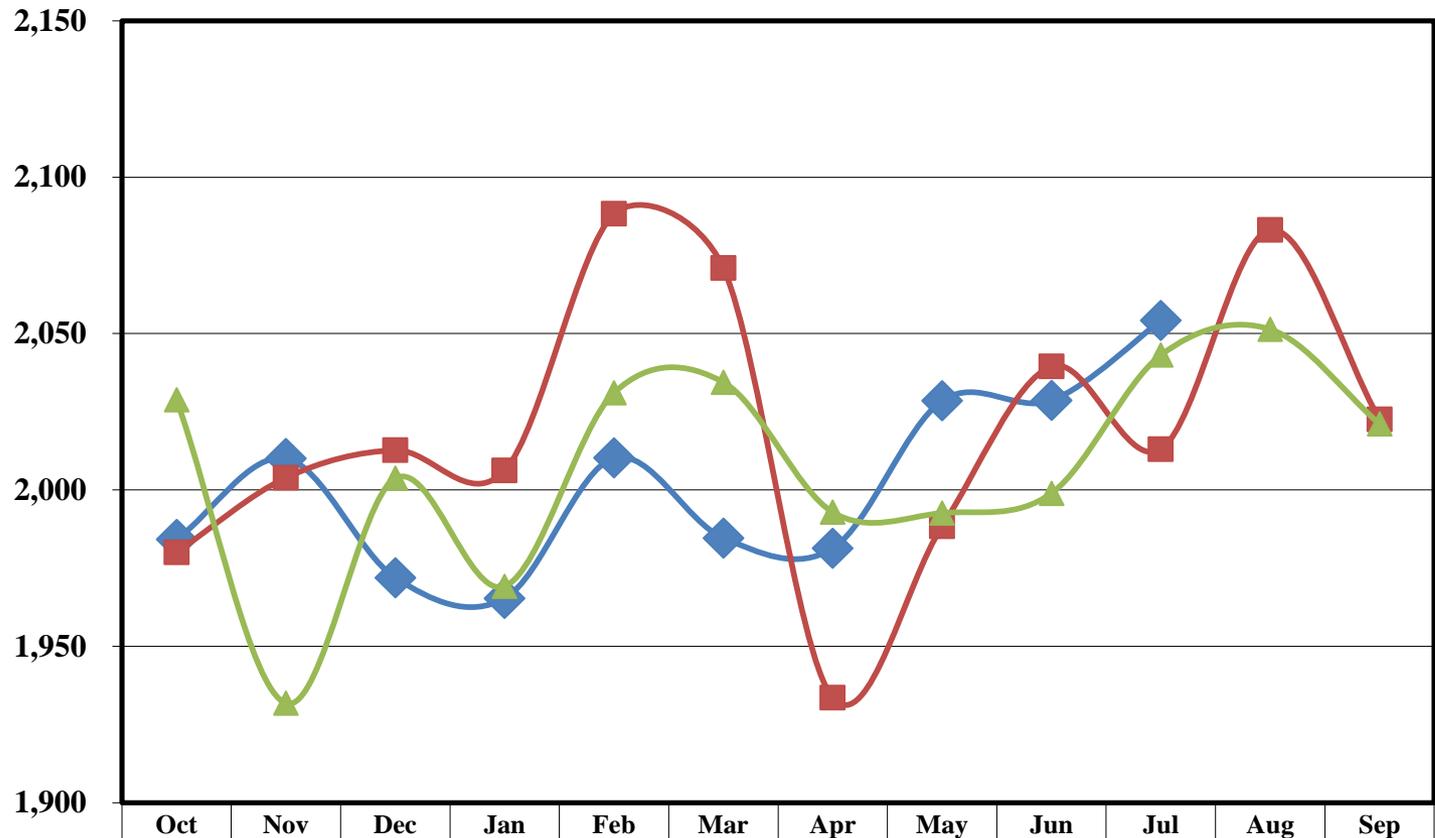
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	48,296	54,671	44,033	56,732	55,777	54,967	62,578	55,355	51,688	53,610		
■ FY 2017 Budget	58,737	58,287	55,958	55,504	52,829	58,677	52,491	54,137	55,231	56,922	59,037	54,902
▲ FY 2016	52,632	59,799	59,902	42,701	48,679	66,015	60,891	63,300	46,743	61,601	58,941	51,547

Staffing



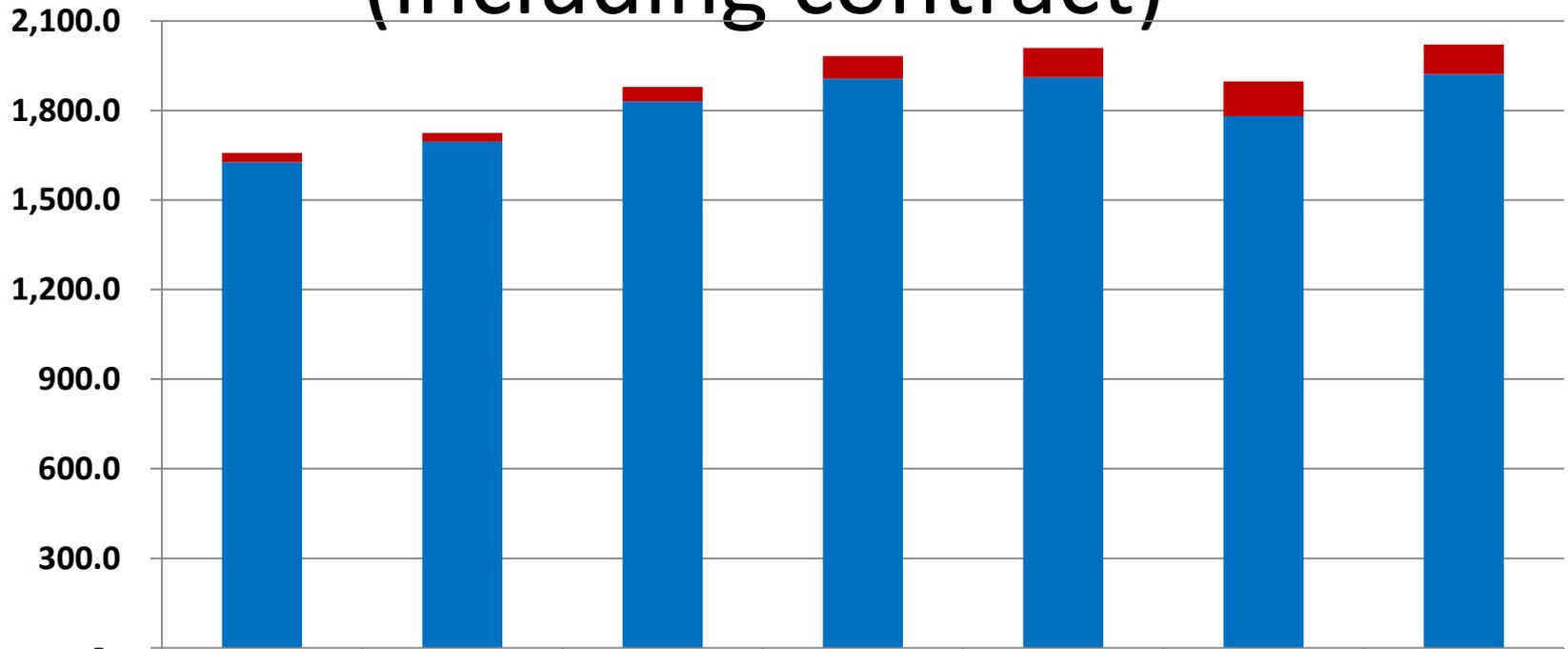
Blended FTE's

Including Contract Labor and Management Services



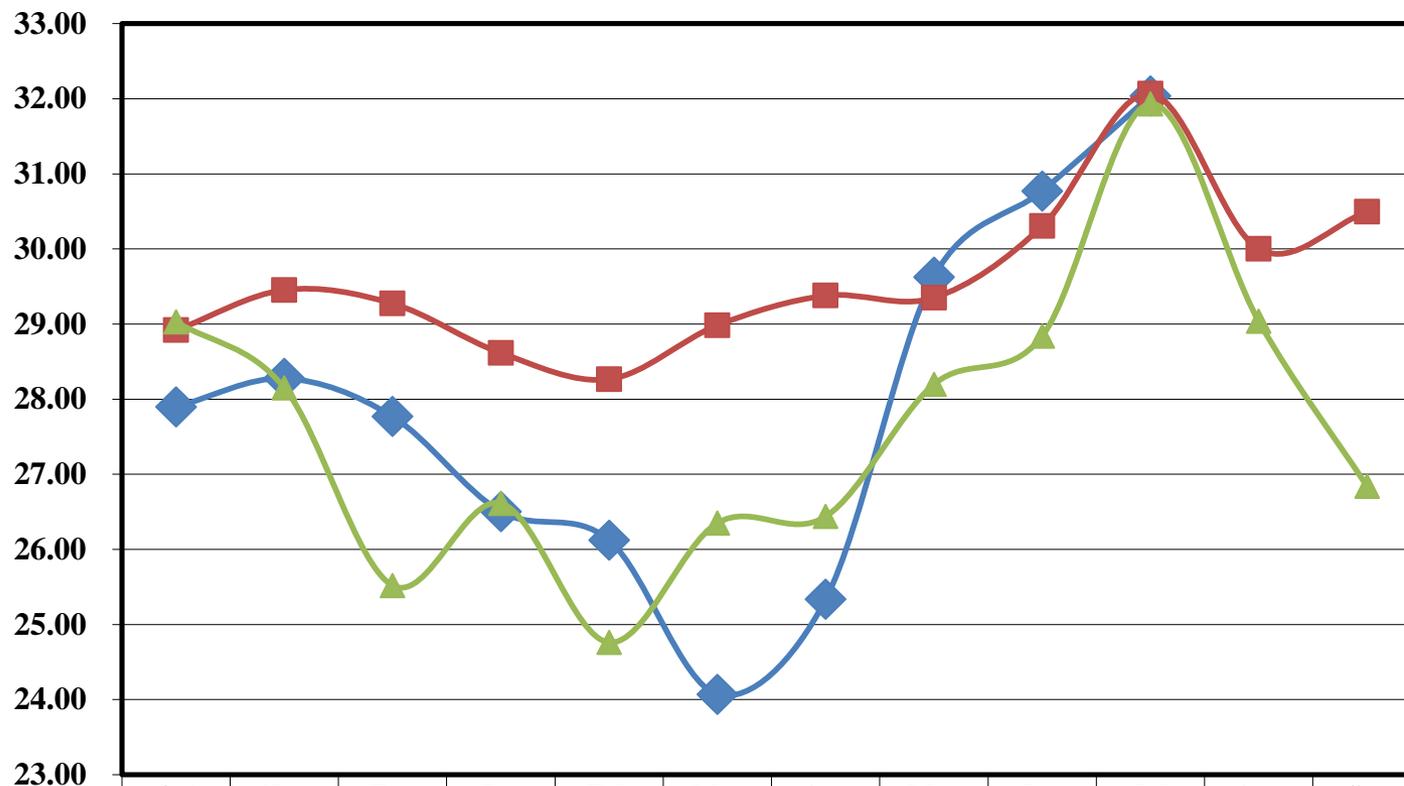
◆ FY 2017	1,984	2,010	1,972	1,965	2,010	1,985	1,981	2,029	2,029	2,054		
■ FY 2017 Budget	1,980	2,004	2,013	2,006	2,088	2,071	1,934	1,988	2,039	2,013	2,083	2,023
▲ FY 2016	2,029	1,932	2,004	1,969	2,031	2,034	1,993	1,993	1,999	2,043	2,051	2,021

Full Time Equivalent Employees (including contract)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
Total	1,658.6	1,725.2	1,879.2	1,981.9	2,010.2	1,897.7	2,020.7
Contracted	31.8	29.5	49.3	75.5	98.8	117.3	98.7
Employed	1,626.8	1,695.7	1,829.9	1,906.4	1,911.4	1,780.4	1,922.0

Paid Hours per Adjusted Patient Day (Blended)



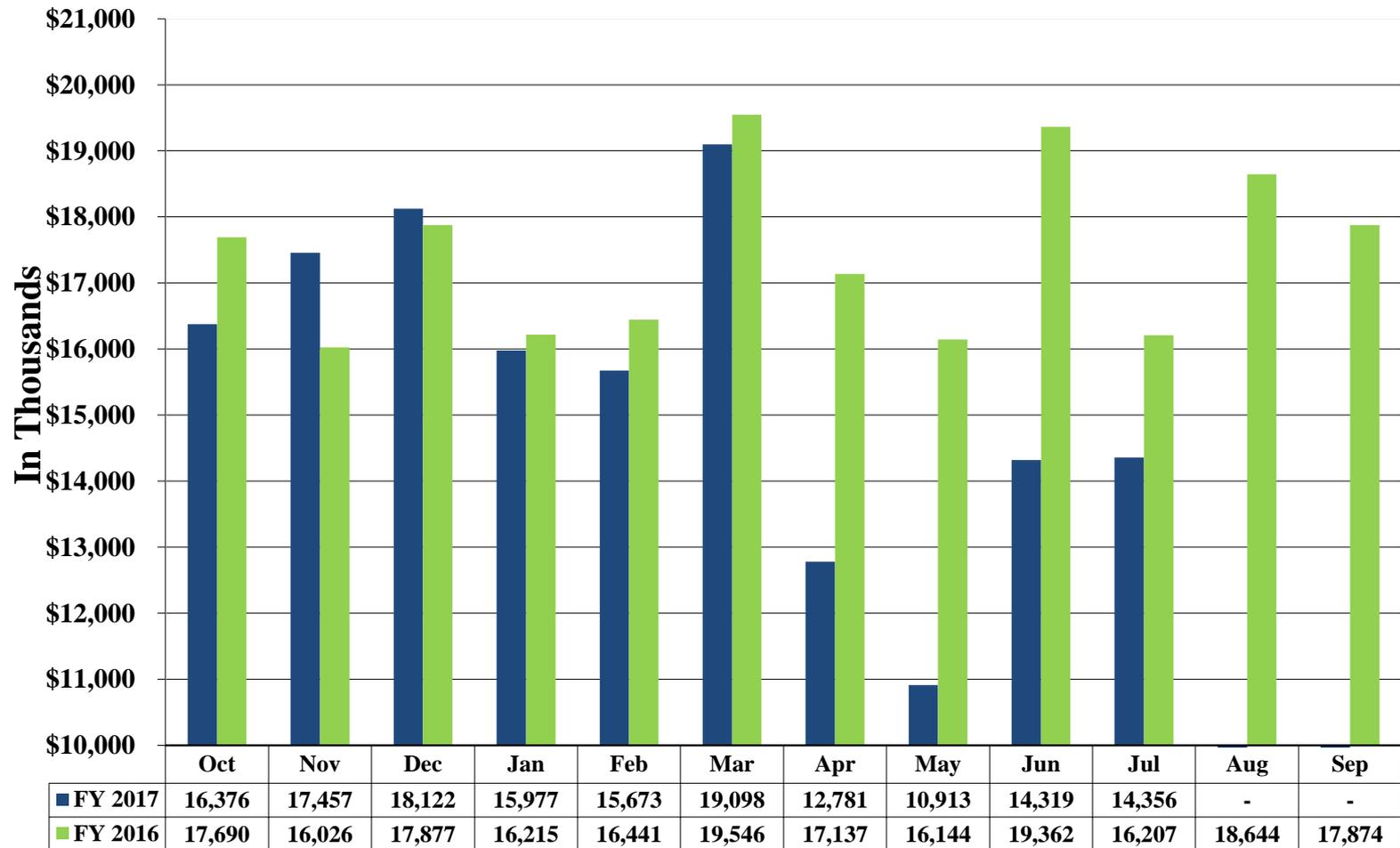
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	27.90	28.28	27.77	26.50	26.12	24.07	25.34	29.63	30.77	32.04		
FY 2017 Budget	28.92	29.45	29.27	28.62	28.27	28.98	29.38	29.35	30.30	32.07	30.00	30.49
FY 2016	29.03	28.15	25.52	26.61	24.76	26.35	26.44	28.20	28.84	31.93	29.04	26.84

Accounts Receivable

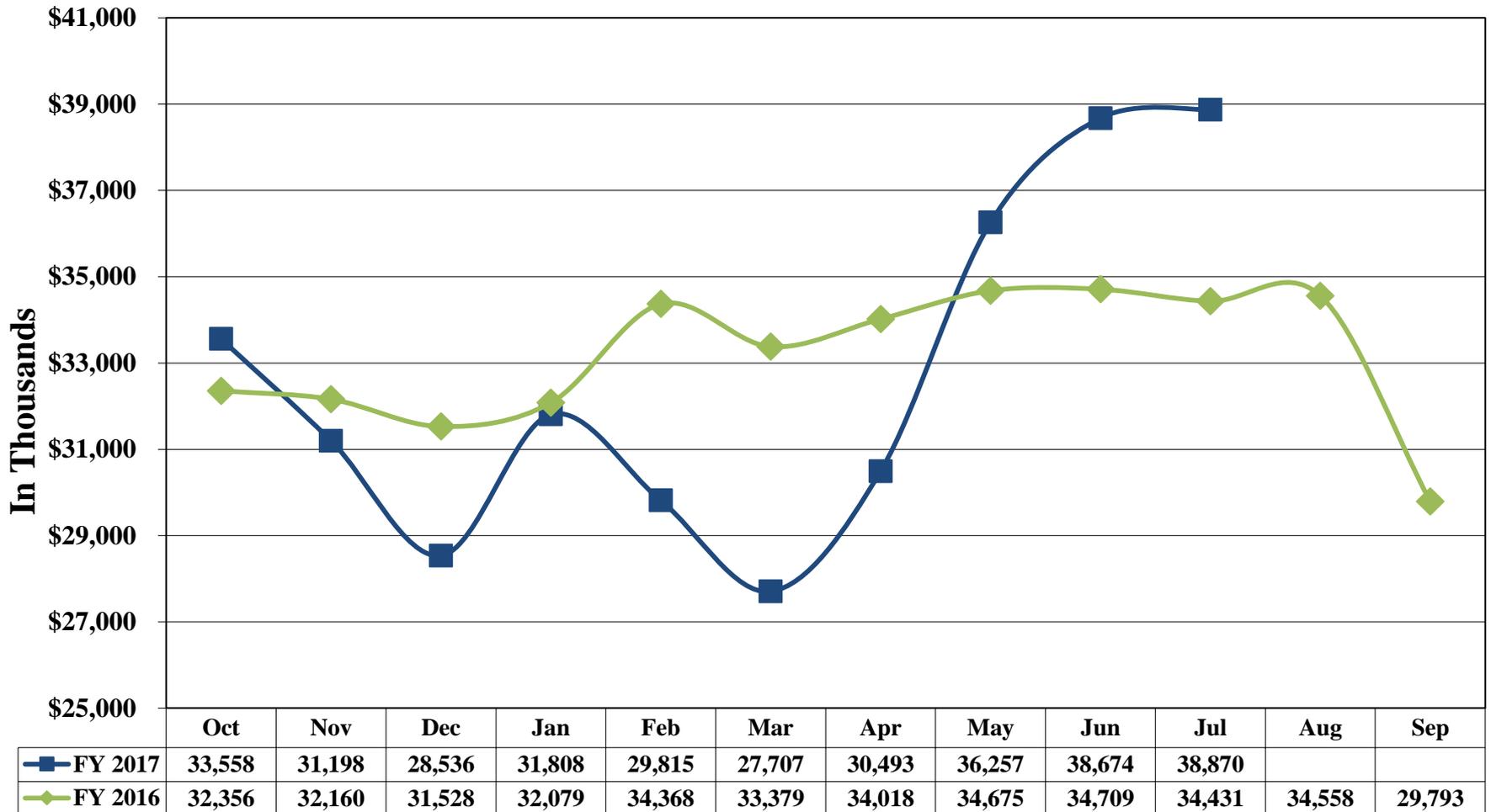


AR Cash Receipts

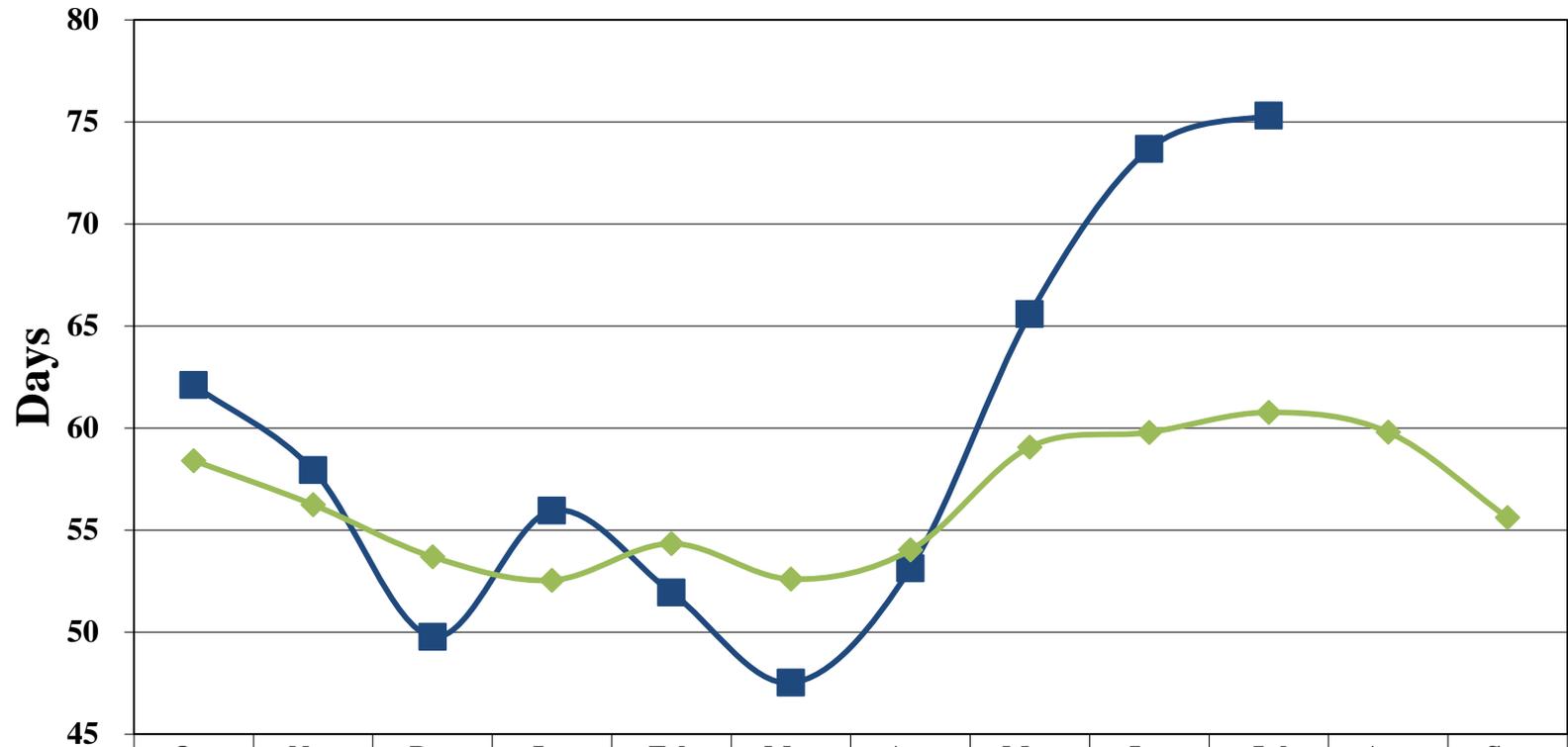
Compared to Prior Year



Accounts Receivable - Net



Net Days in Accounts Receivable – Rolling 3 Month



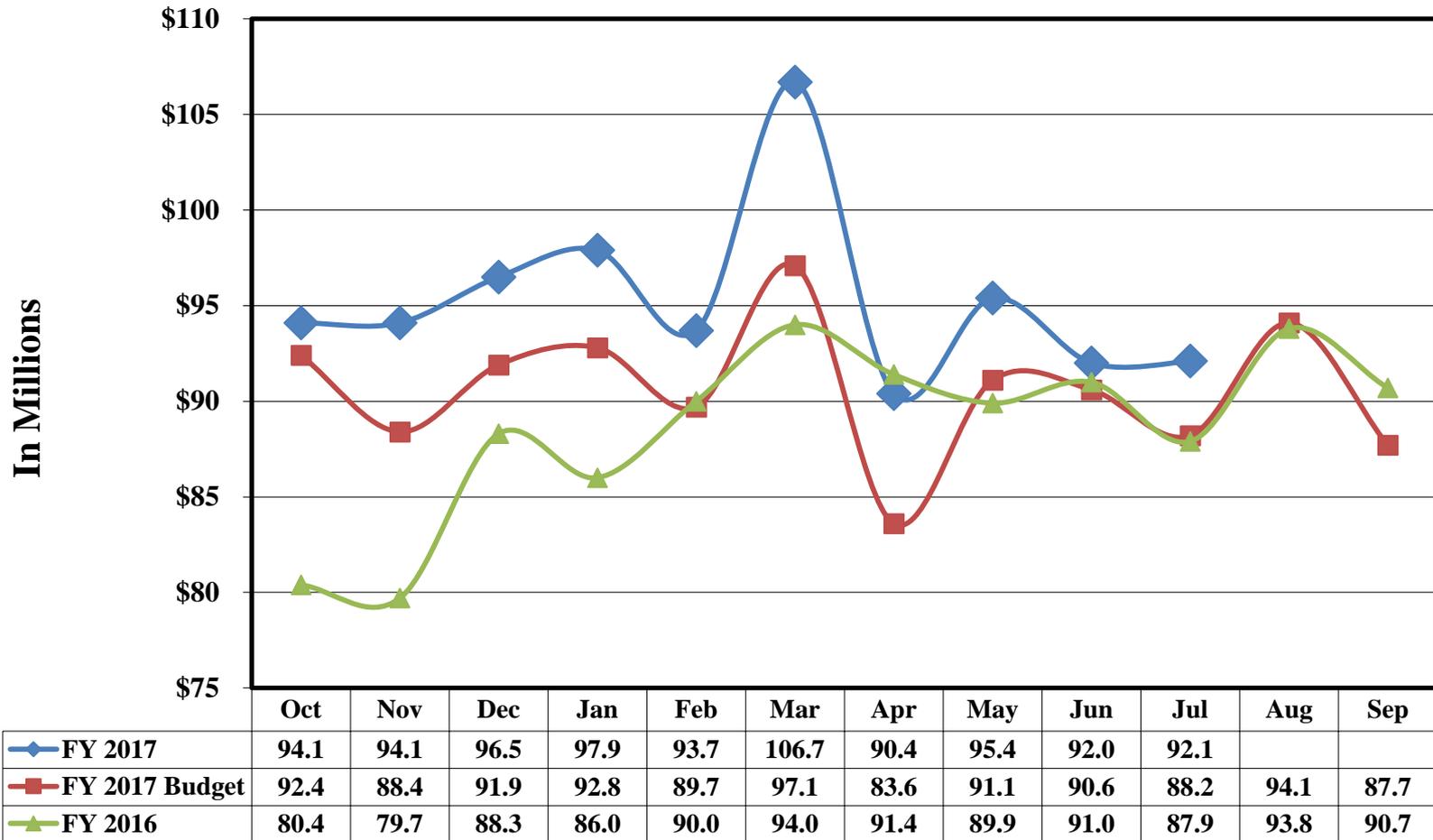
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2017	62.1	57.9	49.8	55.9	51.9	47.5	53.1	65.6	73.7	75.3		
◆ FY 2016	58.4	56.2	53.7	52.5	54.3	52.6	54.0	59.1	59.8	60.8	59.8	55.6

Revenues & Revenue Deductions

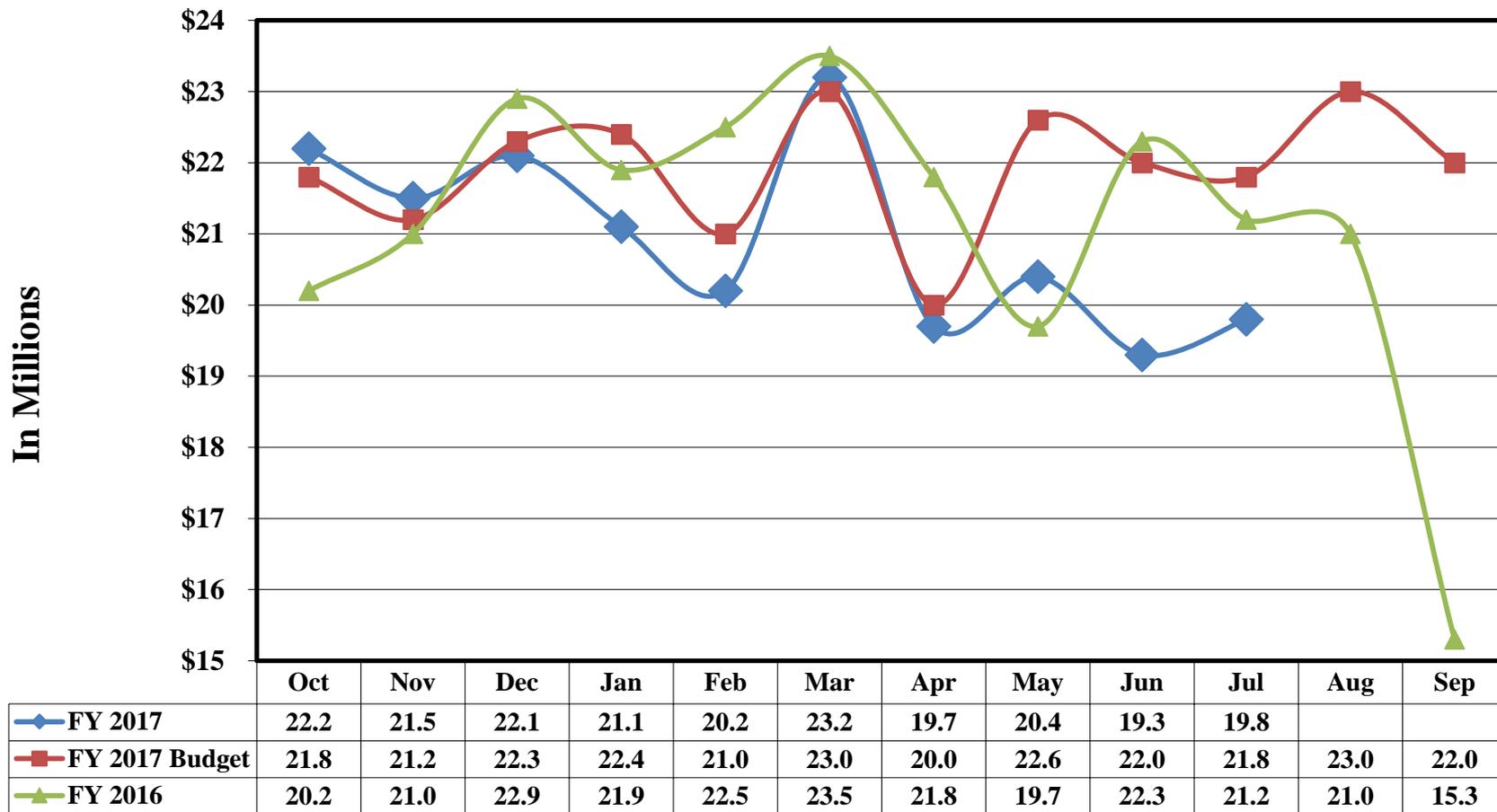


Total Patient Revenues

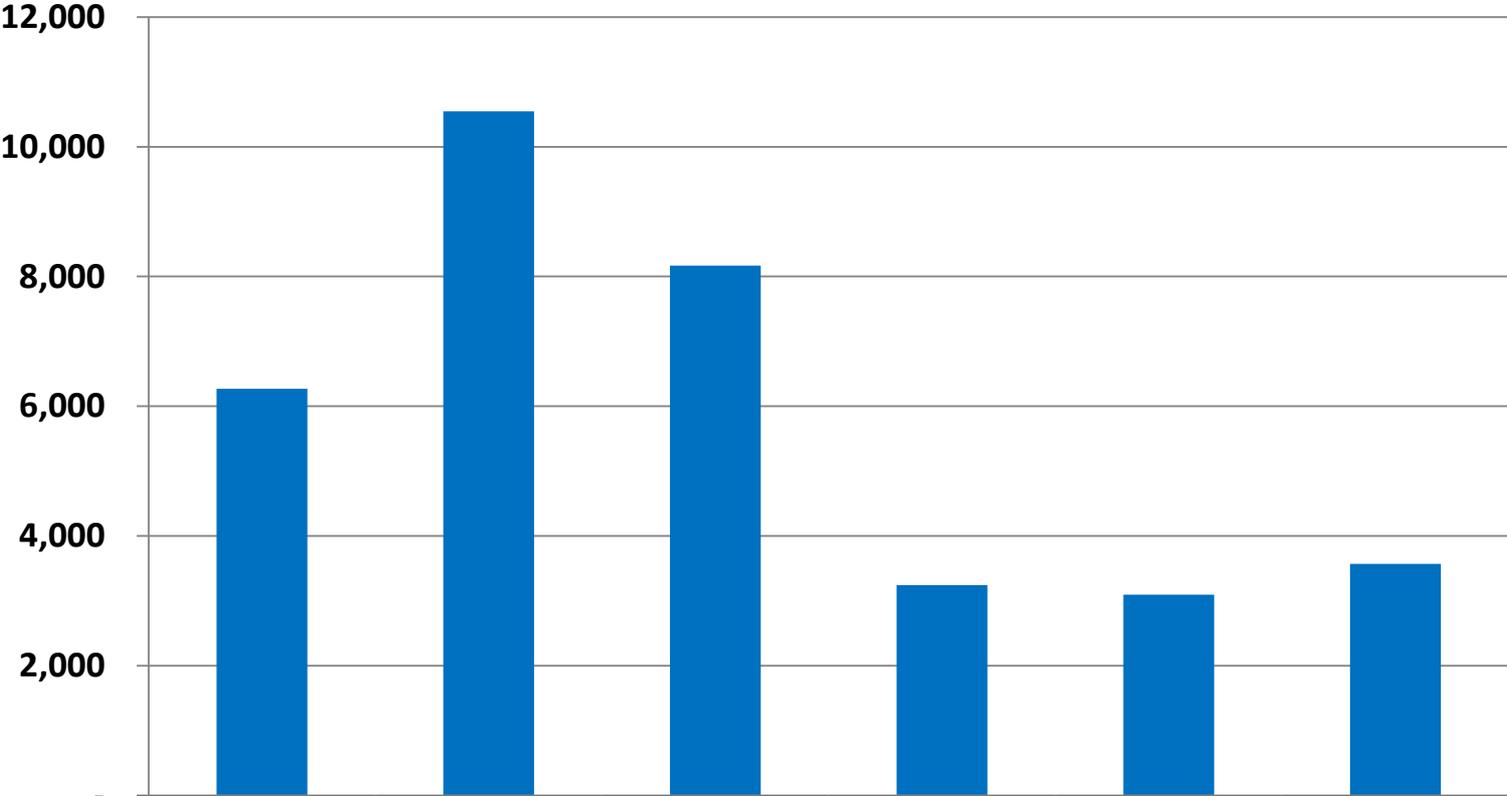
(Blended)



Net Patient Revenues (Blended)



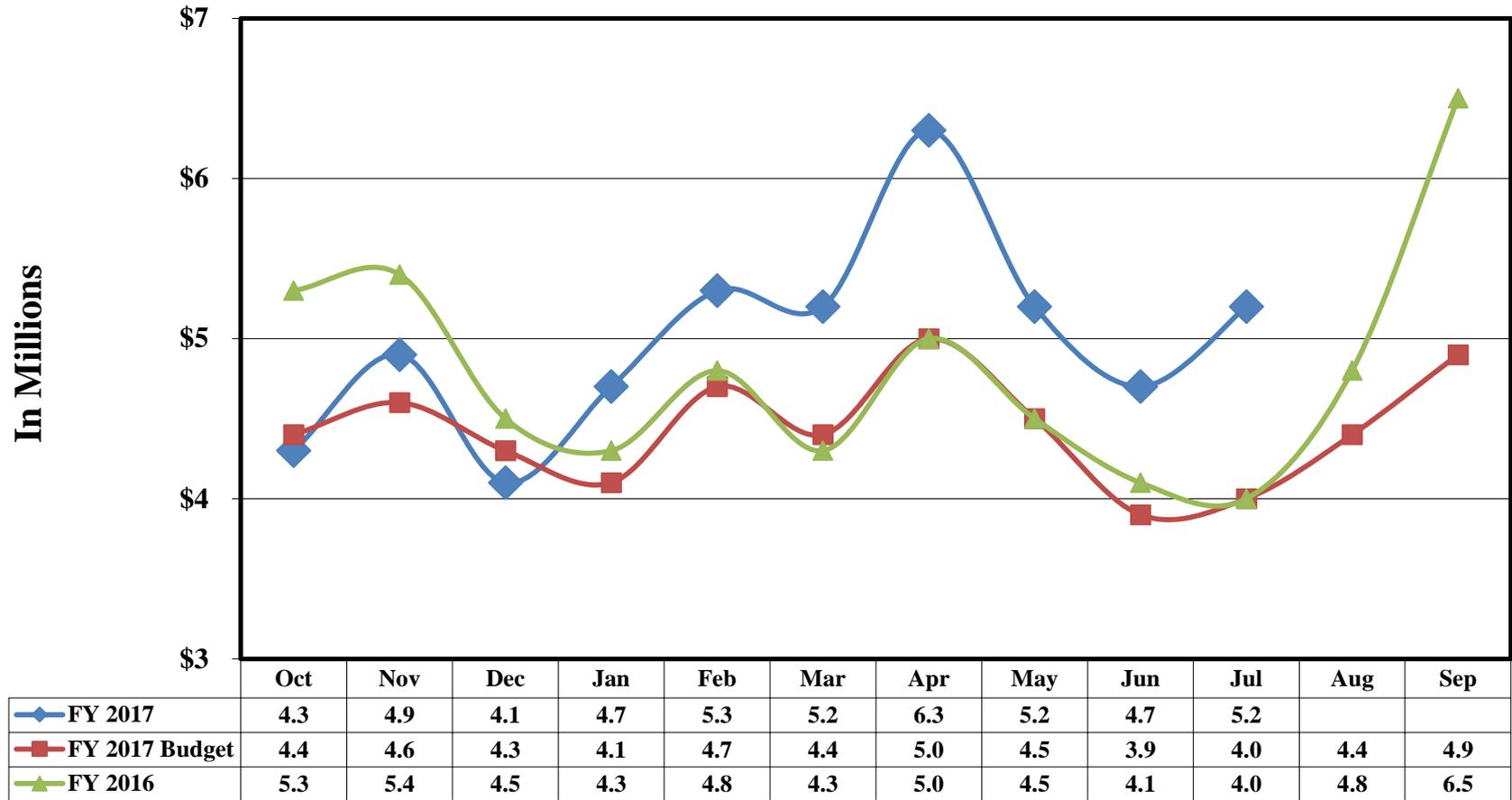
Medicaid Supplemental Payments



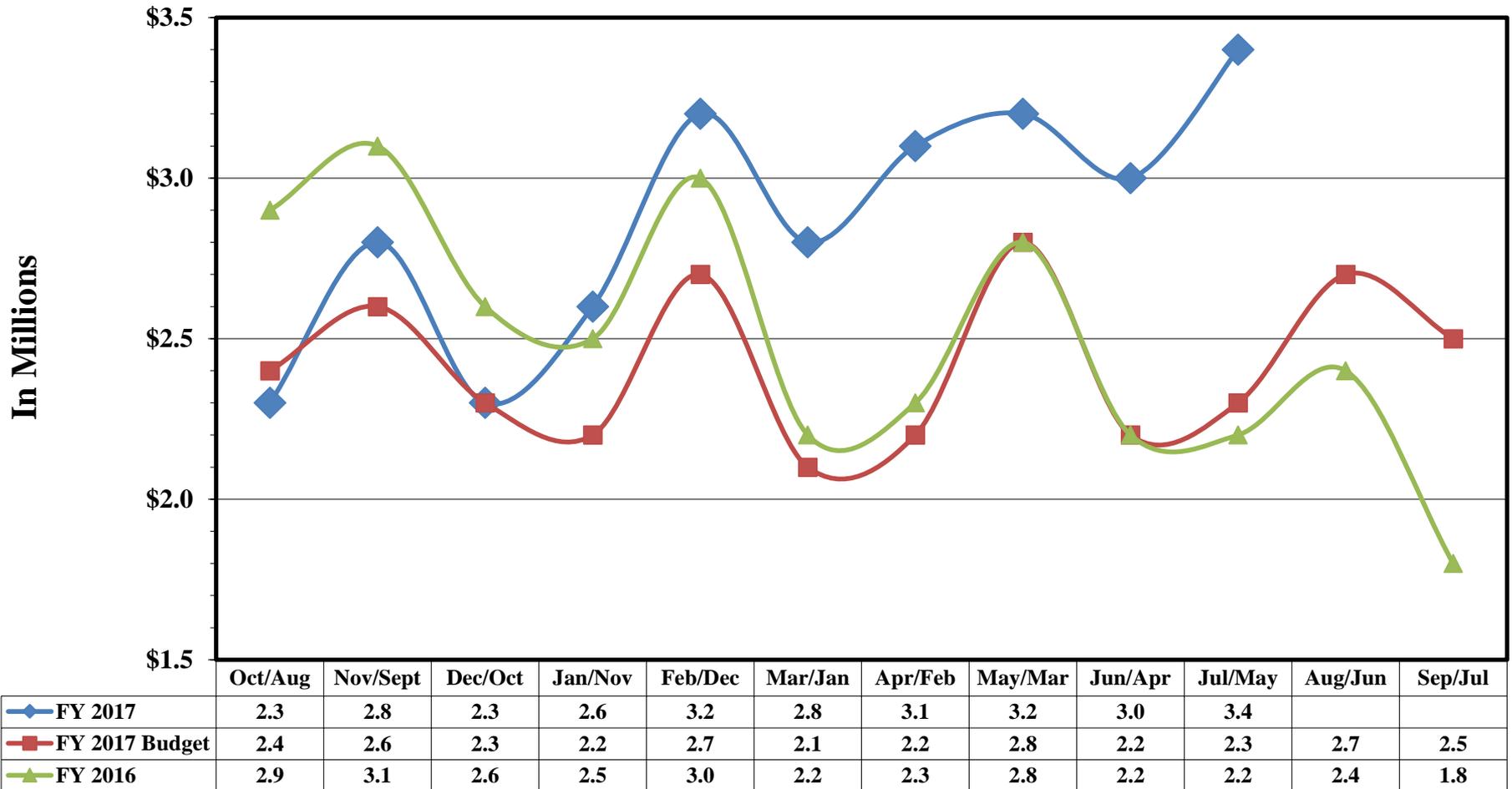
	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
■ Total	6,269	10,547	8,169	3,242	3,097	3,572
Community Benefit	(13,417)	(7,099)	(4,775)	(12,839)	(11,975)	(11,500)
UC	12,369	9,619	7,100	11,931	11,146	11,146
DSH	7,317	8,027	5,844	4,150	3,925	3,925

Other Revenue - Blended

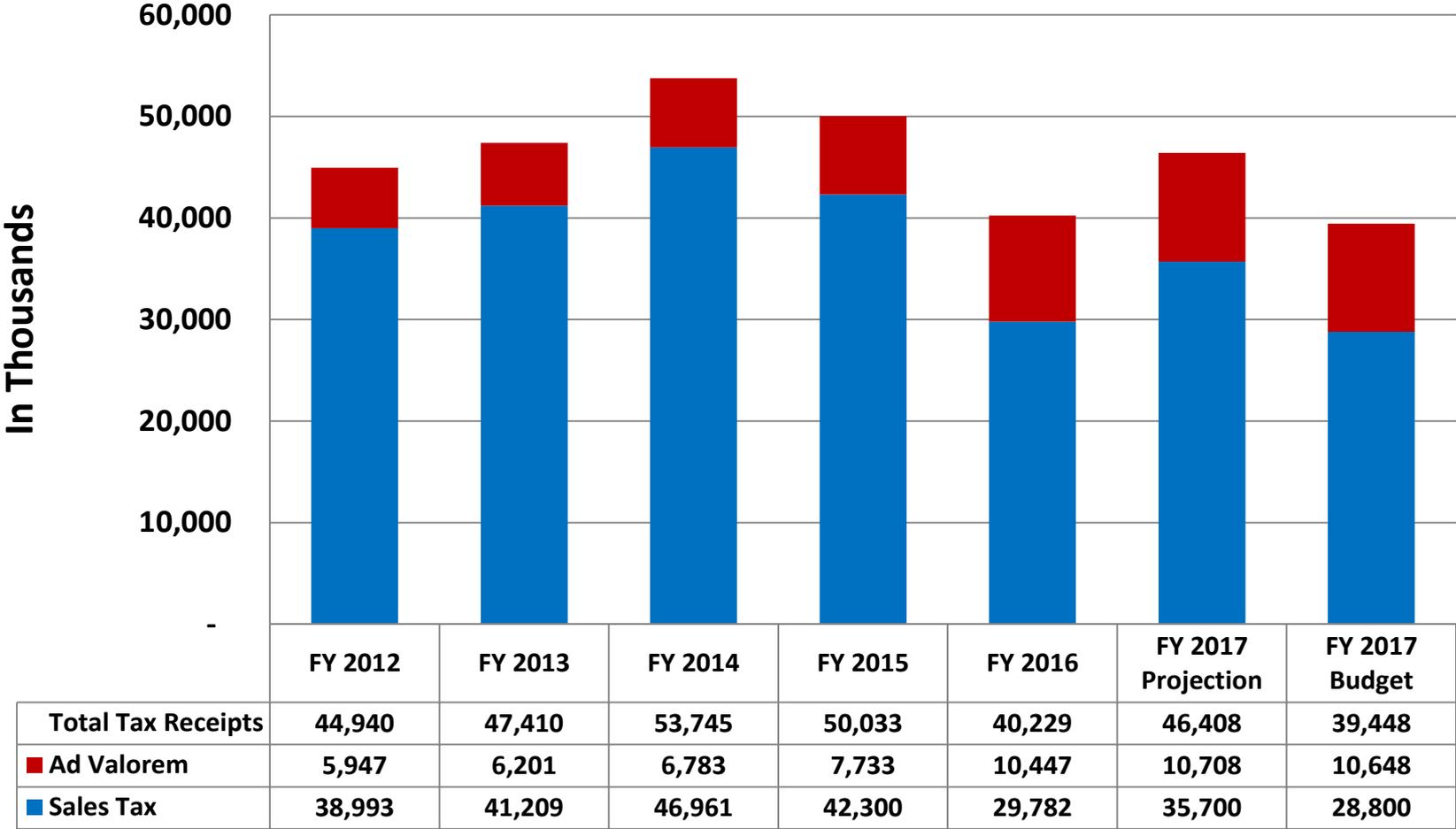
Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts



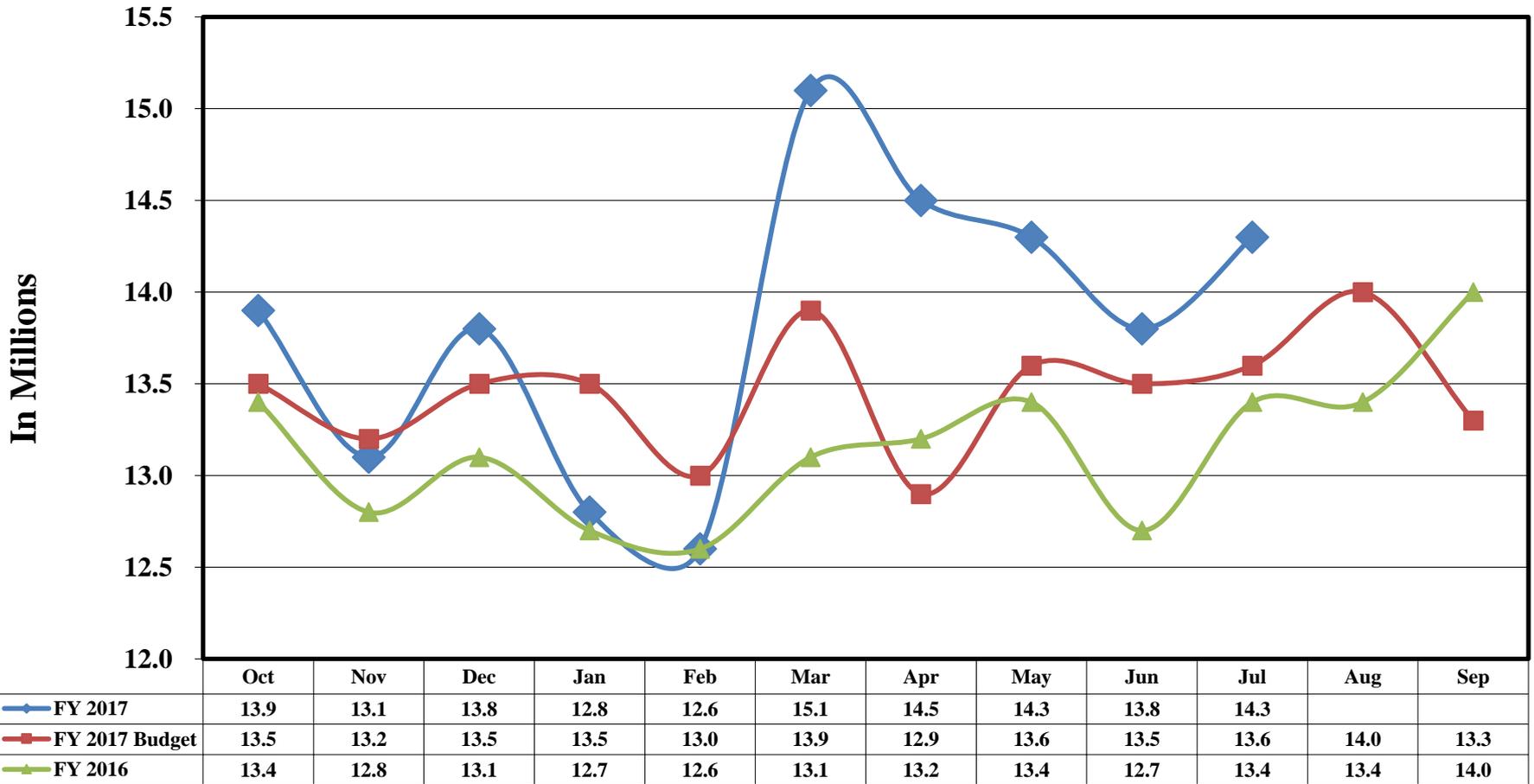
Total Tax Receipt History



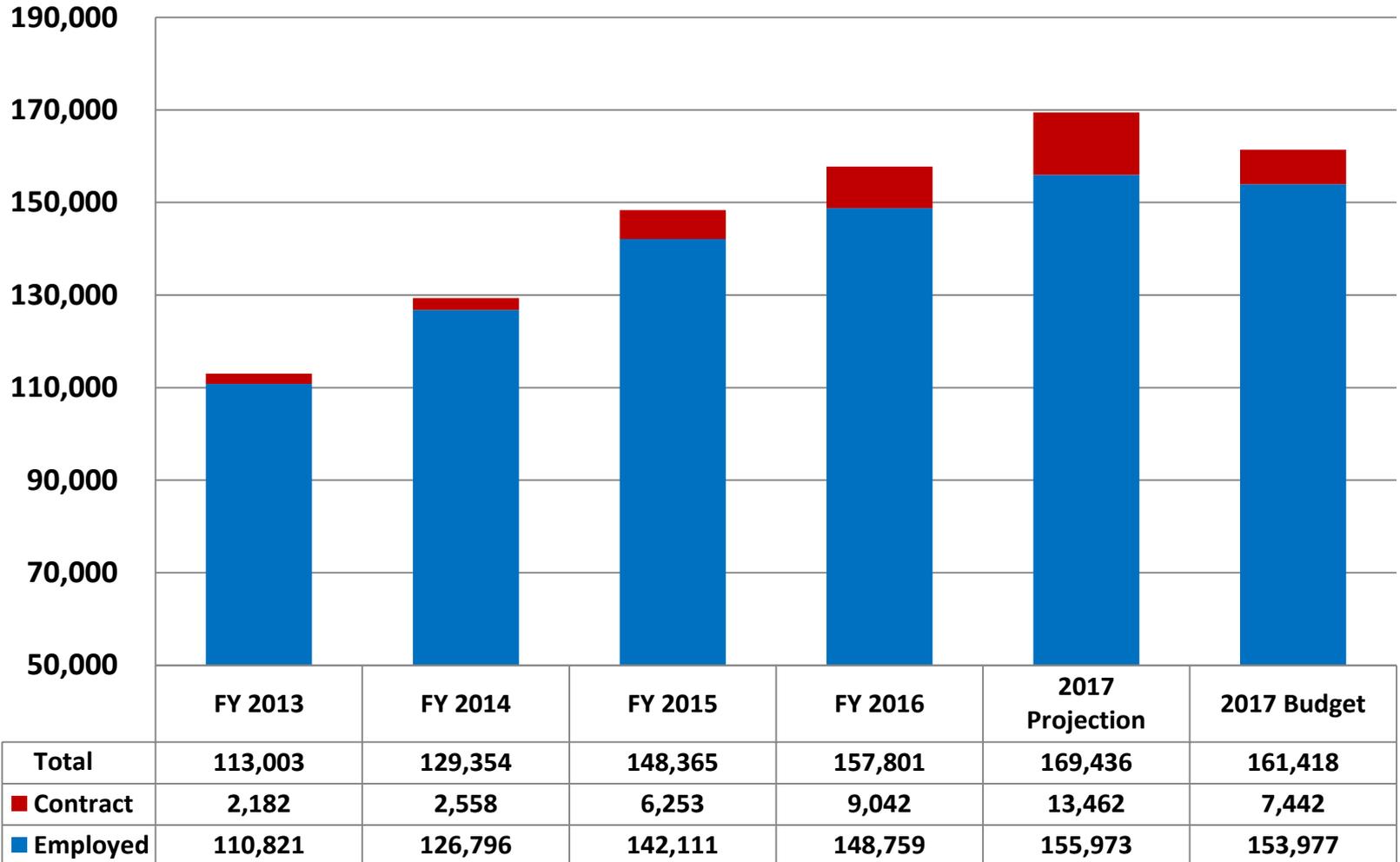
Operating Expenses



Salaries, Wages & Contract Labor (Blended)

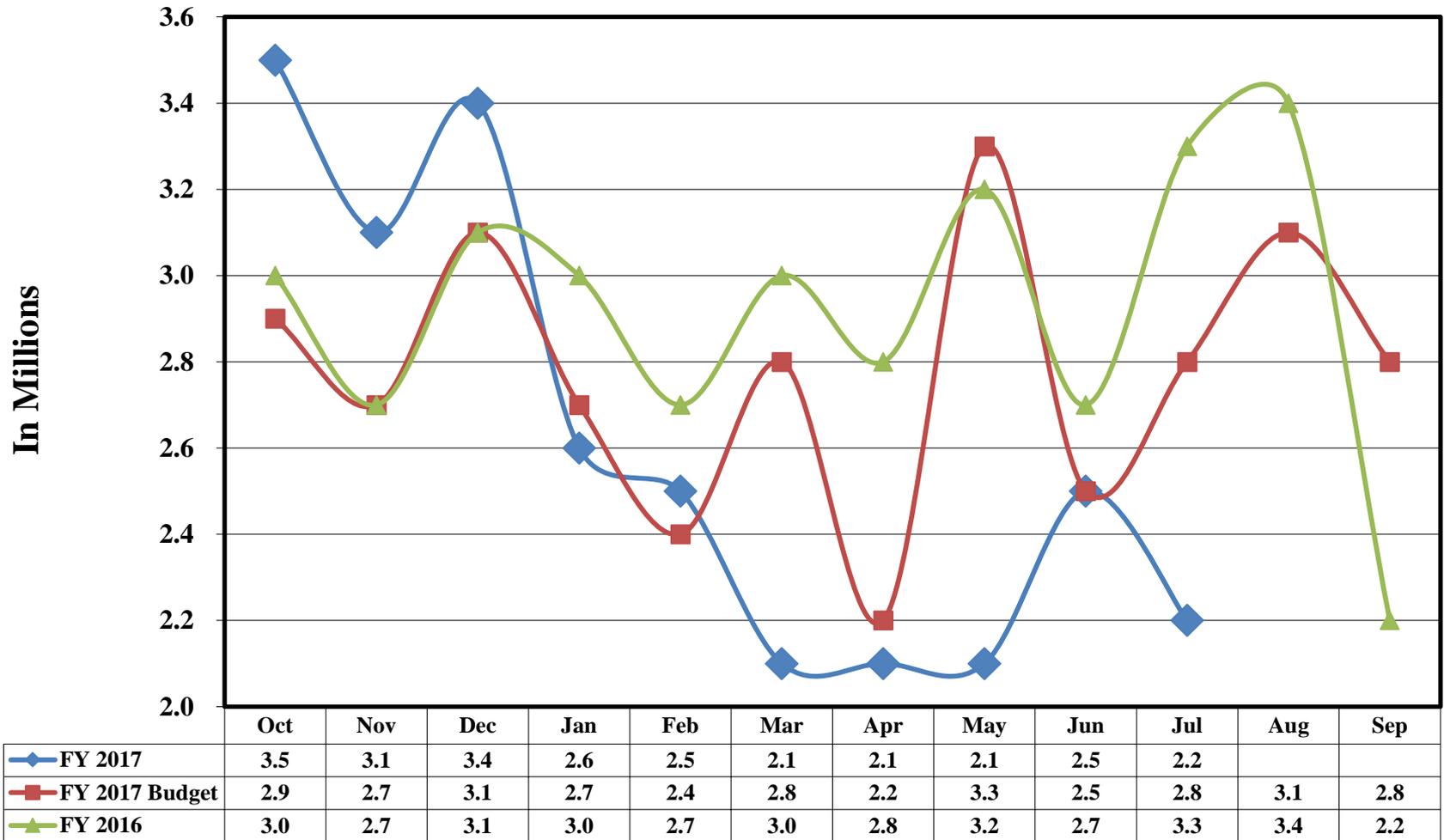


Total Salaries, Wages and Temporary Labor

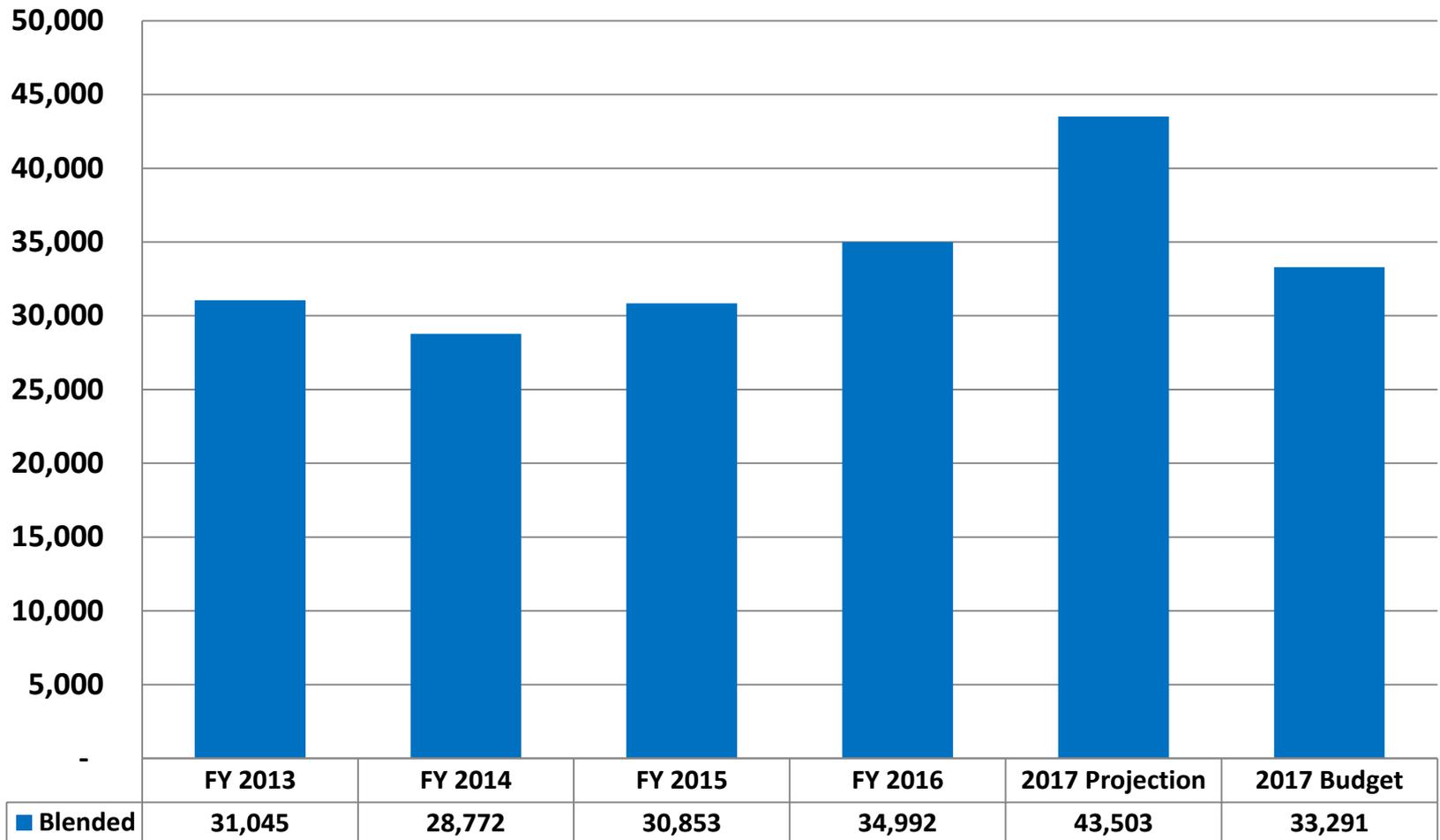


Employee Benefit Expense

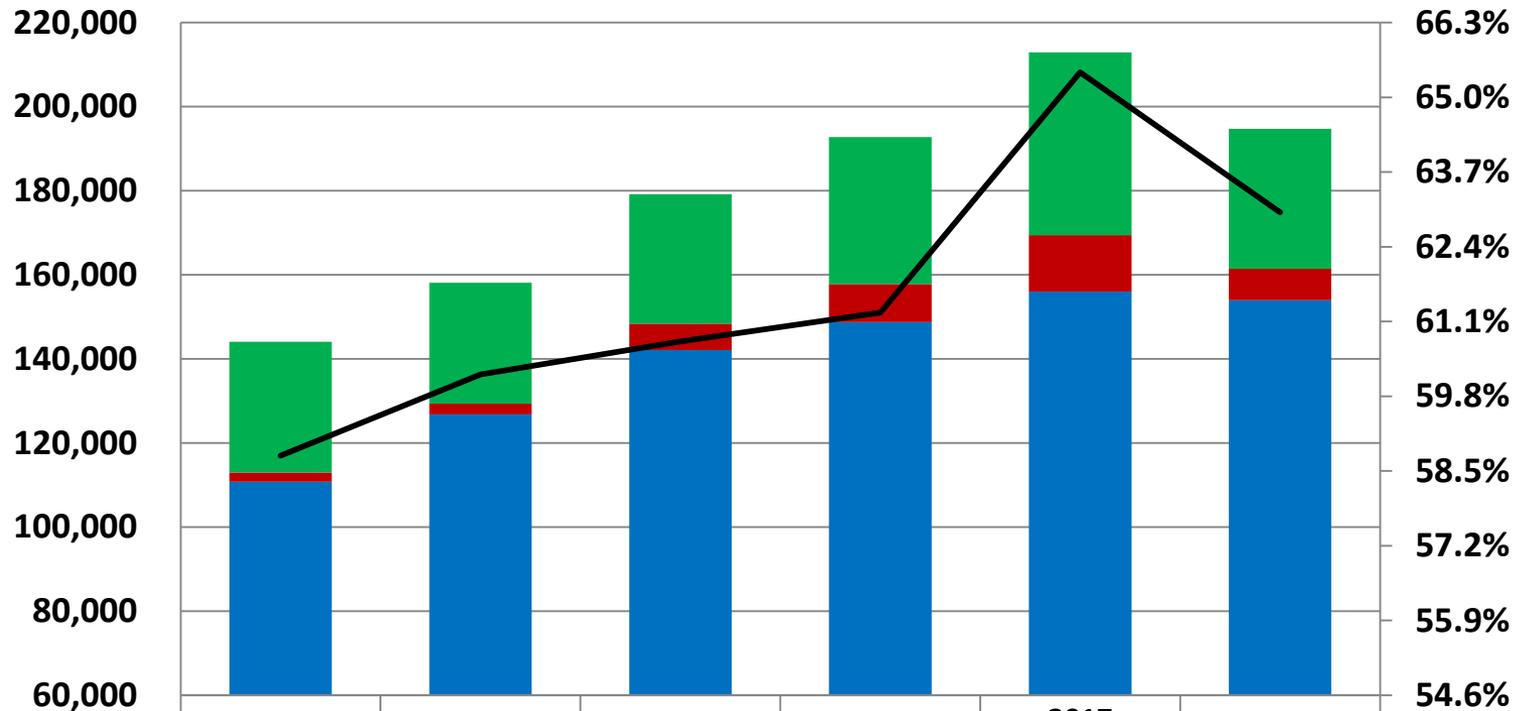
(Blended)



Total Employee Benefit Expense

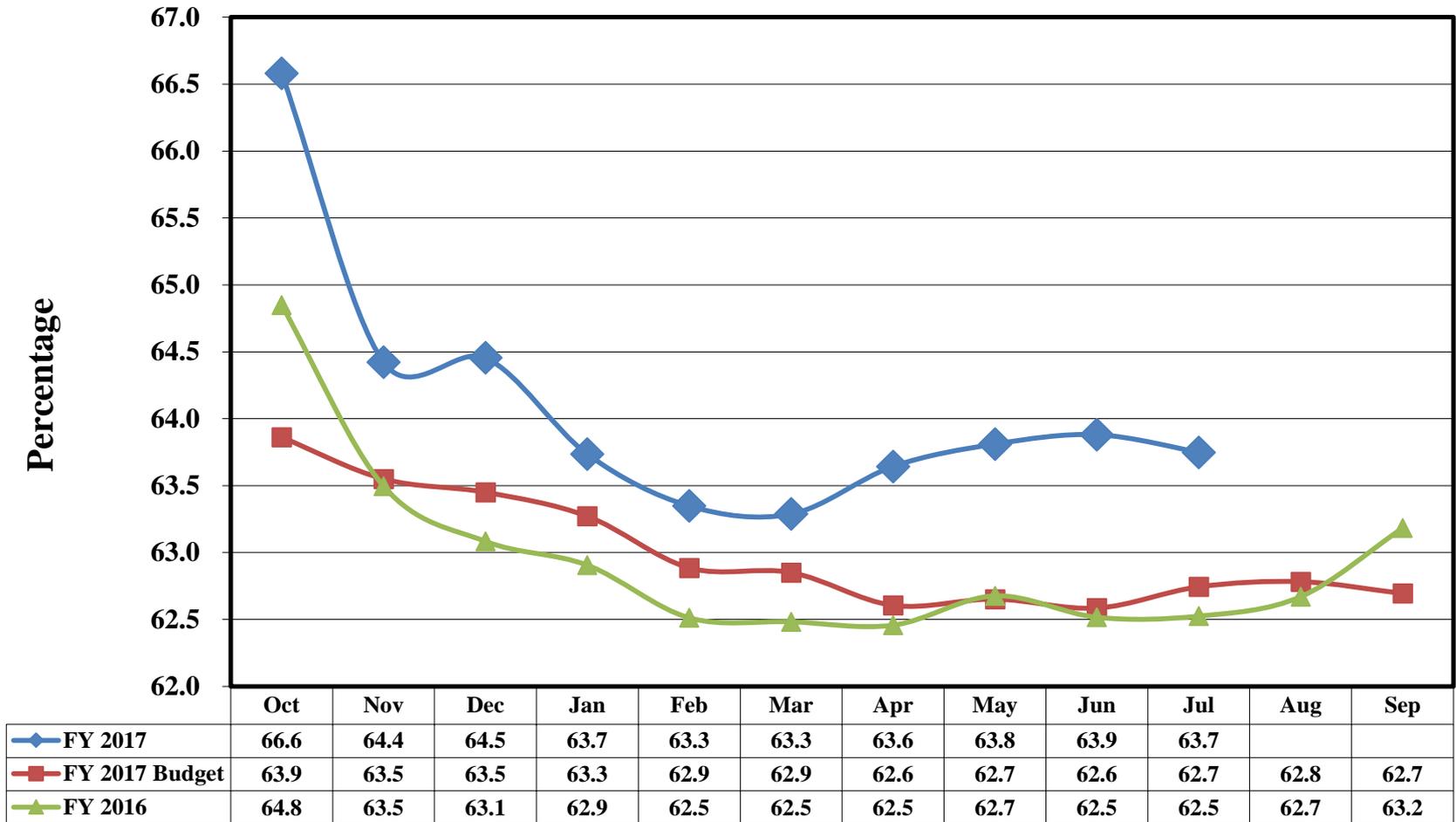


Total Salaries, Wages, Benefits and Temporary Labor



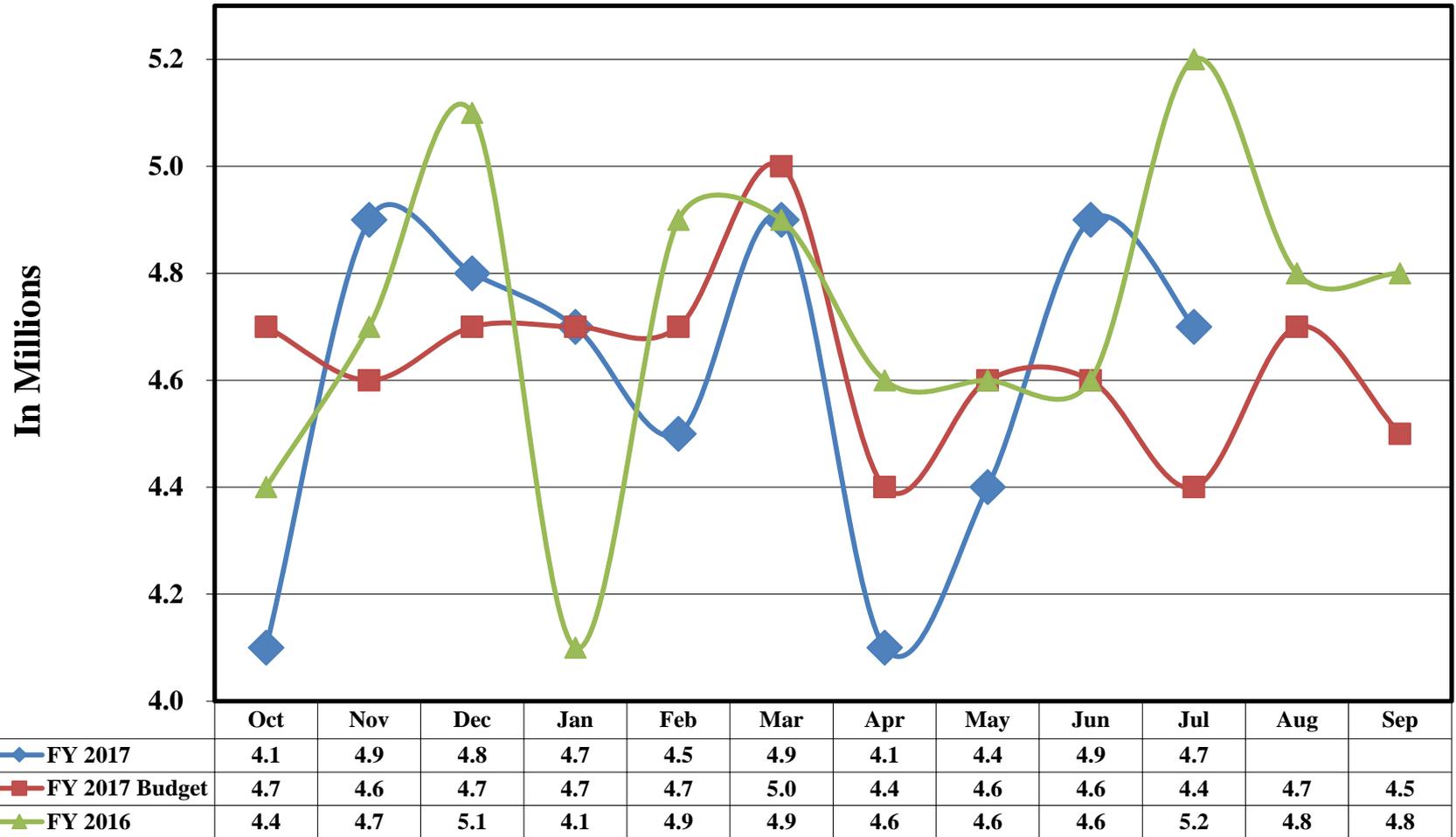
	FY 2013	FY 2014	FY 2015	FY 2016	2017 Projection	2017 Budget
Total	144,048	158,125	179,218	192,792	212,939	194,709
Benefits	31,045	28,772	30,853	34,992	43,503	33,291
Contract	2,182	2,558	6,253	9,042	13,462	7,442
Employed	110,821	126,796	142,111	148,759	155,973	153,977
% of Operating Expense	58.8%	60.2%	60.8%	61.3%	65.4%	63.0%

Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Blended)



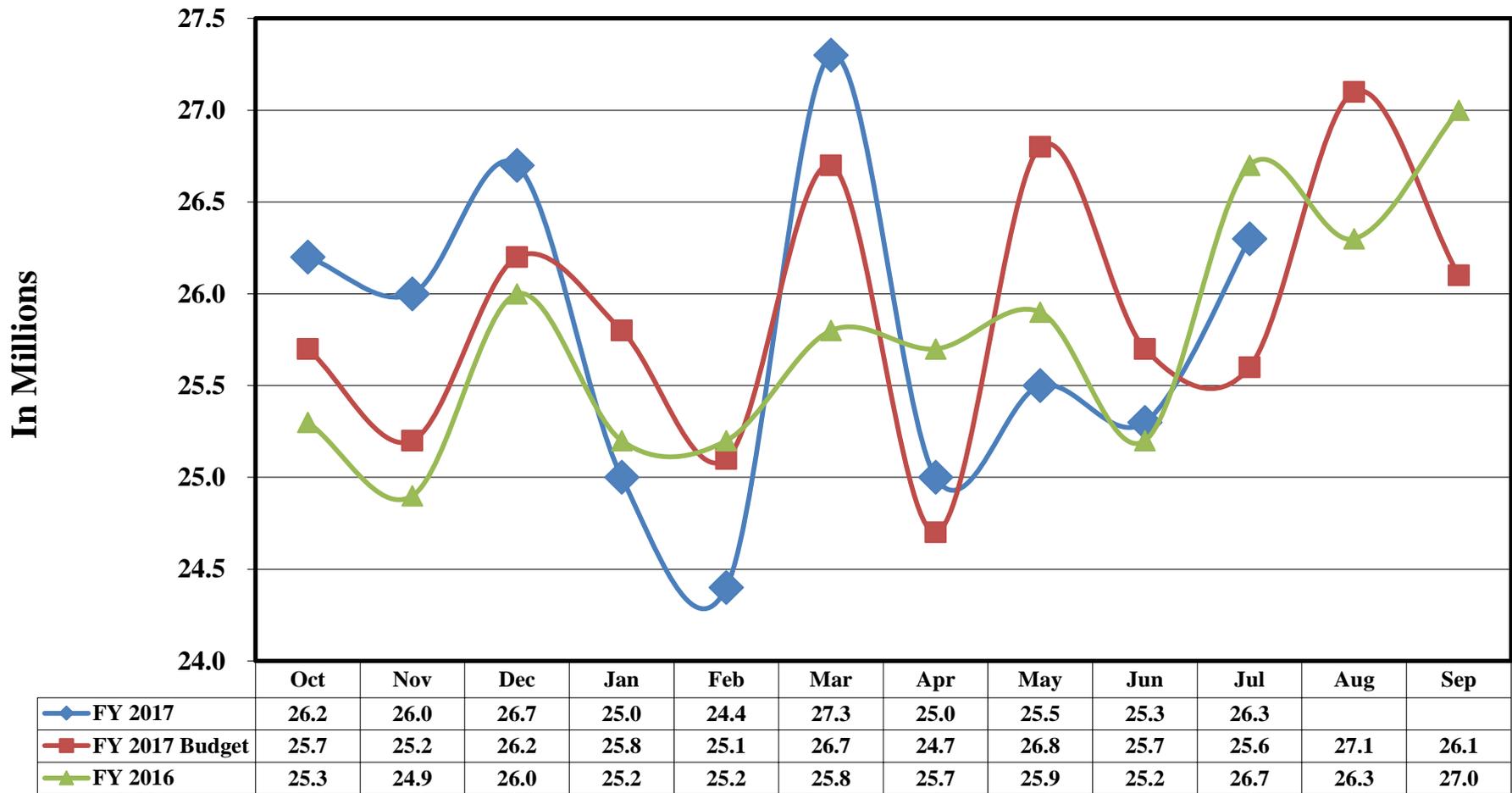
Supply Expense

(Blended)



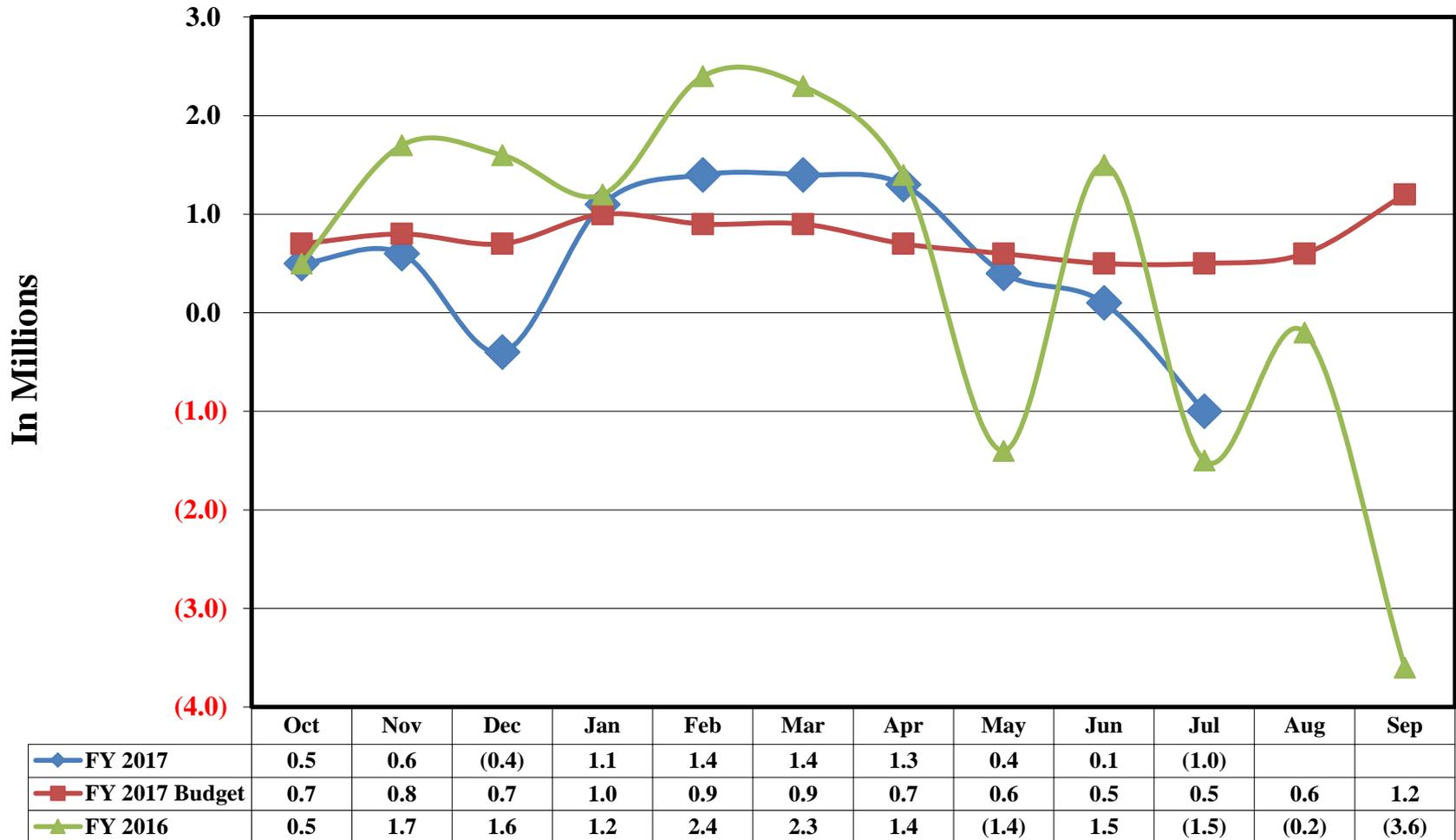
Total Operating Expense

(Blended)

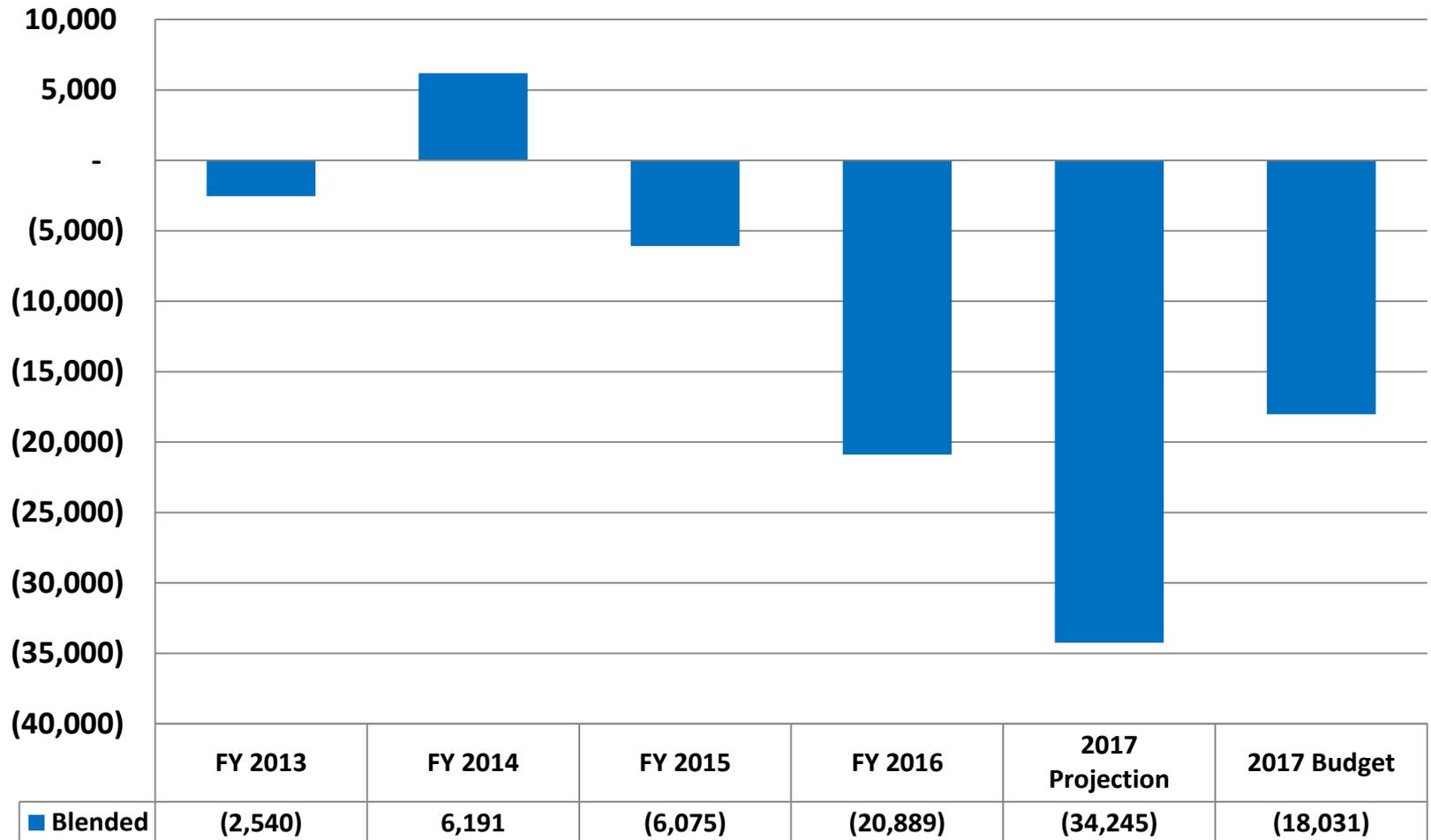


Earnings Before Interest, Depreciation & Amortization (EBIDA)

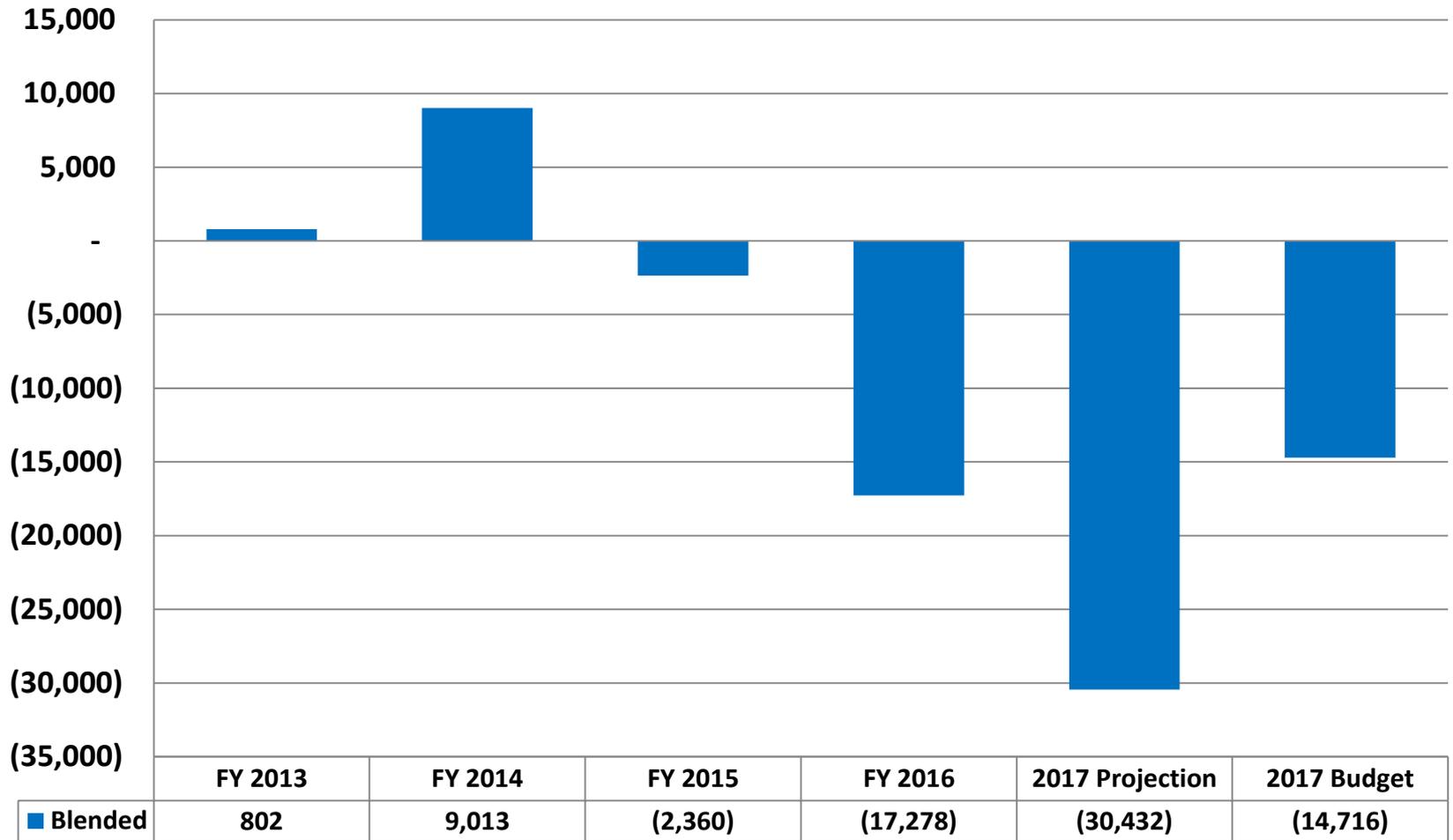
Blended Operations



Net Gain (Loss) from Operations

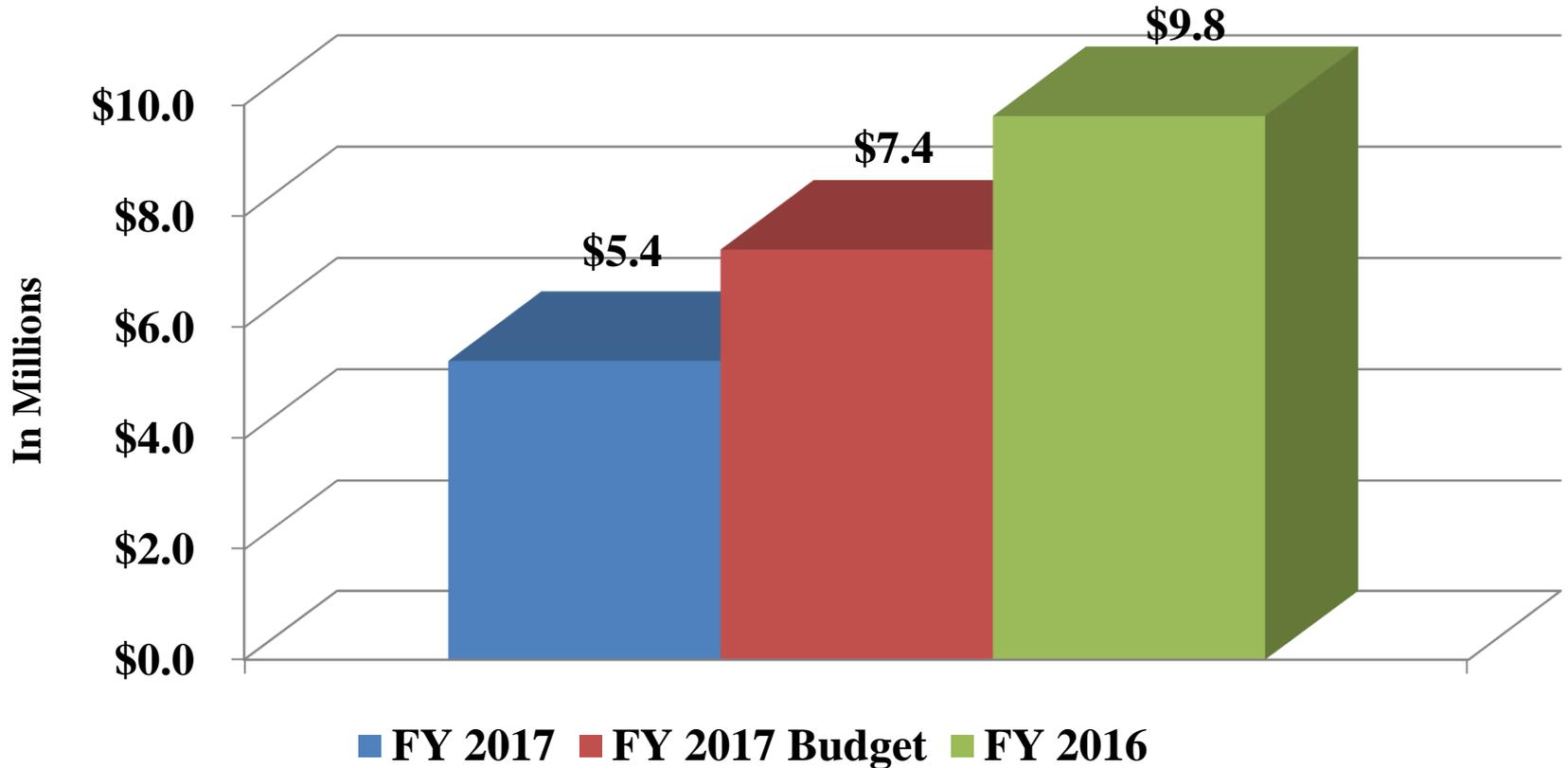


Change in Net Position

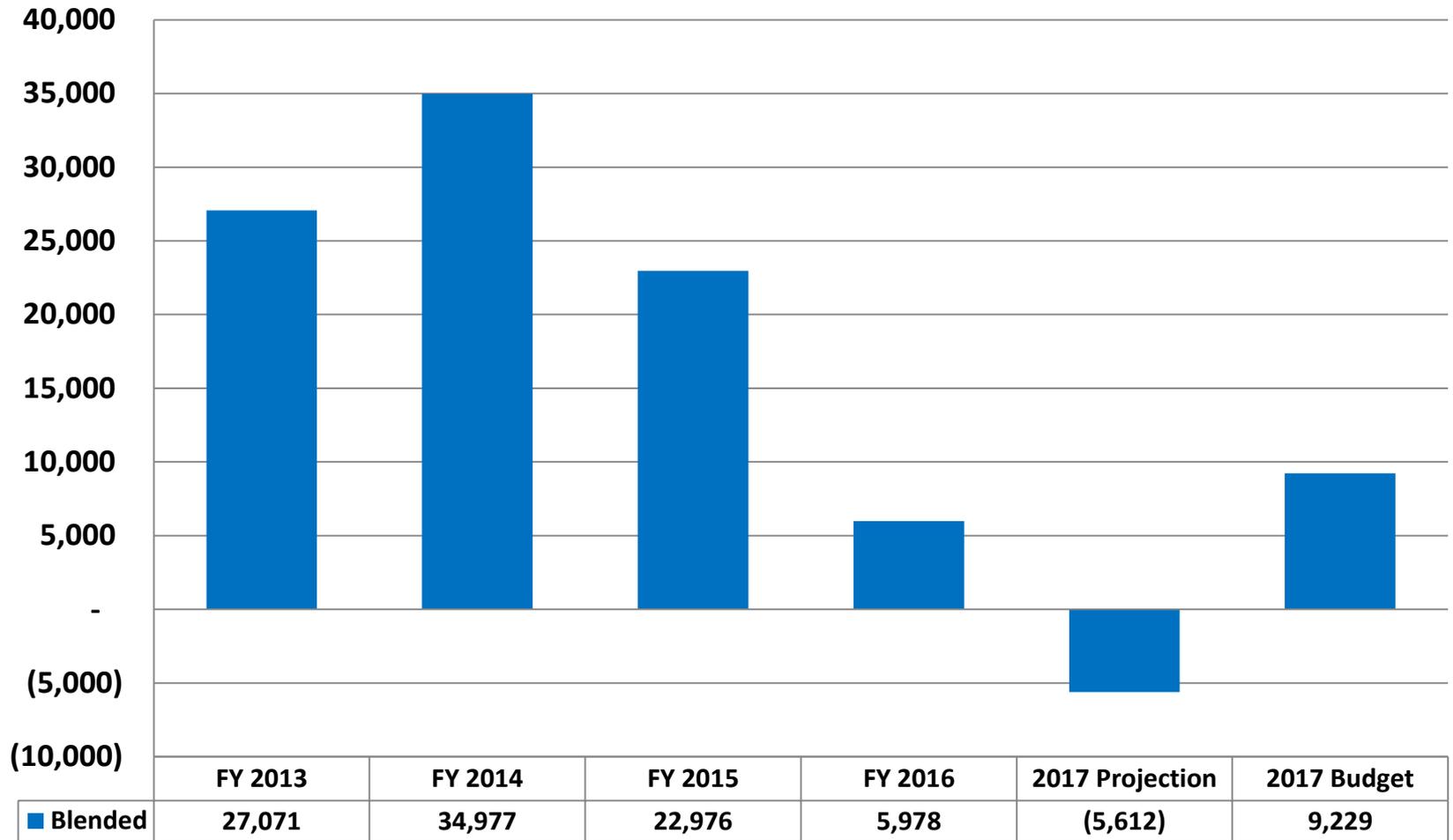


Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations – Year to Date



EBIDA







To: ECHD Board of Directors
Through: Bill Webster, CEO
Through: Whitney Magouyrk, Divisional Director Urgent Care
Date: September 5, 2017
RE: Xoran MiniCAT IQ CT Scanner

REQUEST

MCH ProCare Otolaryngology is requesting approval for a Xoran MiniCAT IQ CT scanner in the ENT outpatient clinic.

OBJECTIVE

The objective is to streamline the process for in-office balloon sinuplasty procedures. Balloon sinuplasty can be a life changing procedure for patients suffering from chronic allergies, chronic sinus headaches and acute/chronic sinusitis. For many people in the Permian Basin this procedure is cost prohibitive, and there are limited number of physicians available to perform the procedure.

Our current workflow requires patients to be sent elsewhere to receive CT scans. Patients tend to leave after their first initial consultation, and not return for follow up. Data shows that 50% of patients are lost after the first consultation. The reasons for this is that the patient does not want to get the CT scan due to pricing, not returning to the office for results, or the patient simply does not follow up to schedule the CT scan. The expected benefits of the CT scanner are associated with the in-office balloon sinuplasty procedure. This procedure is for anyone suffering from sinus issues. When this procedure is done in office, the reimbursement is anywhere between \$2,500 and \$5,000, depending on the type of insurance. Balloon sinuplasty can also be done in the operating room, however, the reimbursement is lower. Whether the patient has the procedure done in the inpatient or outpatient setting, a CT scan is still needed in order to correctly diagnose.

Having a CT scanner in office allows for the patient to receive the scan on their first initial visit, and have a care plan in place before they leave the office. The practice will be able to capture more balloon sinuplasty patients and ProCare will be able to capture the revenue from these procedures. Also, the in-office procedure has no global period.

With the growth of the ProCare ENT clinic, and the lack of ENT specialists in the Permian Basin, being able to provide this service is vital so residents do not have to leave the area to receive treatment. Currently, Texas Allergy in Midland is the only office to provide balloon sinuplasty in the Permian Basin.

VENDOR CONSIDERATION

Vendor	Cost
Xoran MiniCat	\$ 194,556.25
Carestream	\$ 154,256.00

RECOMMENDATION

The recommendation is to purchase the Xoran MiniCat IQ CT Scanner. Although the Carestream unit is cheaper, this particular scanner was developed for dental offices. Special software has to be purchased in order for the scanner to perform the scans needed for ENT. Also, the reviews received from other ENT offices that have this unit have stated the unit's software constantly needs updates, and representatives from Carestream continuously have to go to their location to perform maintenance on the machine.

IT REQUIREMENTS

Images will be backed up to a cloud that is maintained by Xoran. Providers will have the ability to access these images anywhere.

WARRANTY AND SERVICE CONTRACT

5 year manufacturer's warranty parts & labor

MD BUYLINE INFORMATION

Quote was sent for consideration to MD Buyline with no cost savings as our quote reflects a 24% discount.

FUNDING

This CER was presented to Capital Planning Committee, and the cost to purchase this unit is reserved in the FY18 capital budget.

Pay Back Period

12.6 months

Net Present Value

\$549,398

Return on Investment

33%



September 5, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
*Brigmon, Matthew MD	Medicine	Internal Medicine (Hospitalist)	ProCare	09/05/2017 – 09/04/2018
Flaherty, Stephen MD	Surgery	General Surgery / Trauma Surgery	Acute Surgical Care Specialists	09/05/2017 – 09/04/2018
*Green, Leila MD	Surgery	General Surgery / Trauma Surgery	Acute Surgical Care Specialists	09/05/2017 – 09/04/2018
*Nelson, Jonathan MD	Surgery	Urology	WTX Urology	09/05/2017 – 09/04/2018

Allied Health:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Baker, Erik Brent CRNA	Anesthesia	CRNA	ProCare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Abhishek Bhari Jayadevappa, MD	09/05/2017 – 09/04/2019
*Efremov, Maksim CRNA	Anesthesia	CRNA	ProCare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Abhishek Bhari Jayadevappa, MD	09/05/2017 – 09/04/2019



*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



September 5, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Staff Category	Specialty/ Privileges	Group	Dates
Bauer, John MD	Surgery	Associate to Active	Plastic Surgery	TTUHSC	10/01/2017 – 09/30/2019
Bauer, Valerie MD	Surgery	Associate to Active	General Surgery / Colon & Rectal Surgery	TTUHSC	10/01/2017 – 09/30/2019
Bgoya, Kaneza MD	Medicine	Associate	Internal Medicine	ProCare	10/01/2017 – 09/30/2018
Casey, Kristin MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD	10/01/2017 – 09/30/2019
*Castillo, Manuel MD	Pediatrics	Associate	Pediatrics	Private	10/01/2017 – 09/30/2018
Cepero, Ralph MD	Surgery	Active	Otolaryngology	ProCare	11/01/2017 – 10/31/2019
Cunningham, Benjamin MD	Surgery	Active	Orthopedic Surgery	Acute Surgical	11/01/2017 – 10/31/2019
*Kaitha, Sindhu MD	Medicine	Associate	Gastroenterology	ProCare	10/01/2017 – 09/30/2018
Odumusi, Kolawole MD	Pediatrics	Associate to Active	Pediatrics	TTUHSC	10/01/2017 – 09/30/2019
Sokol, Joshua MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD	10/01/2017 – 09/30/2019



Allied Health Professionals:

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Dates
Fletcher, Alicia NP	Medicine	Nurse Practitioner	MCH	Craig Spellman, DO	10/01/2017 – 09/30/2019
Gray, Sara AU	Surgery	Audiology	ProCare	Ralph Cepero, MD	10/01/2017 – 09/30/2019
Saldivar, Adelina FNP	Family Medicine	Nurse Practitioner	ProCare	Mavis Twum- Barimah, MD	10/01/2017 – 09/30/2019

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
 Executive Committee Chair
 /TL



September 5, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:
Change in Clinical Privileges

Statement of Pertinent Facts:
The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Buitrago, William MD	Surgery	Trauma Privilege Form

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



September 5, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Anguay, John MD	Courtesy	Surgery	10/31/2017	Resigned
Campagna, Gina MD	Active	Radiology	07/31/2017	Resigned
Cipriani, Michael FNP	Allied Health Professional	Surgery	06/28/2017	Resigned
Evbuomwan, Omosede MD	Active	Pediatrics	07/31/2017	Resigned
Harrison, Brenda FNP	Allied Health Professional	Family Medicine	07/31/2017	Resigned
Hinojosa, Jennifer RN	Allied Health Professional	Medicine	07/31/2017	Resigned
Ibrahim, Badreldin MD	Associate	Medicine	07/14/2017	Resigned
Marquis, Raymond CCP	Allied Health Professional	Surgery	09/30/2017	Lapse of Privileges
Katuna, Bruce MD	Active	Medicine	07/14/2017	Resigned
Mathews, Arun MD	Active	Medicine	07/21/2017	Resigned
Surapaneni, Vamsi MD	Active	Medicine	07/11/2017	Resigned

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



September 5, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Bauer, John MD	Surgery	Associate to Active
Bauer, Valerie MD	Surgery	Associate to Active
Odumusi, Kolawole MD	Pediatrics	Associate to Active
Van Riper, James DO	OB/GYN	Active to Courtesy

Leave of Absence

Staff Member	Department	Dates
Vyas, Dinesh MD	Surgery	08/01/2017 – 07/31/2018

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL

MEDICAL CENTER HEALTH SYSTEM
ANNUAL EVALUATION OF THE INFECTION CONTROL PROGRAM
2017

PURPOSE

To evaluate the effectiveness of the infection control program to identify those activities that are effective, as well as those activities which require modification so our facilities may continue with Medical Center Health System's commitment to excellence and service.

PROGRAM GOALS

The goals of the infection prevention and control program are:

- To identify high priority areas within the Medical Center Health System and the community environment served.
- Evaluate, develop, and implement specific strategies to address the prioritized risks. These strategies may take the form of
 - Policy and procedure establishment
 - Surveillance and monitoring activities
 - Limit the transmission of infections associated with medical equipment, devices, and supplies
 - Education and training programs.
 - Environmental and engineering controls
 - Combinations of the above

PROGRAM SCOPE

The scope of the infection prevention and control program addresses all pertinent services and sites of care within Medical Center Health System.

INFECTION CONTROL RISK ASSESSMENT

The organization conducts a periodic assessment of the risk(s) for transmission and acquisition of infectious agents. This risk assessment incorporates an analysis of the following:

1. The geographic location and community environment of the organization, the programs and services provided, and the characteristics of the population served.
 - Medical Center Health System (MCHS) is a 402 bed acute care hospital in the city of Odessa, TX in Ector County, located on Interstate 20 in remote West Texas. The principle industry is oil and gas related service. The population of Ector County is approximately 154,000. Medical Center Hospital (MCH) serves a seventeen (17) county level II trauma district, is a tertiary referral center, and is the first major healthcare facility encountered when traveling north from Mexico. So, patients could possibly be from out of the country. Patients are received via private transport, ground medical transport, and medical flight services.
2. The results of the organization's infection prevention and control data as evidenced by but not limited to:
 - The MedMined Surveillance application has been implemented since July 2008. This application provides clustering of organisms and sites. This allows the IP and the unit management to set goals of infection reduction at the unit level.

MedMined system also provides reports to management of significant hospital trends. These reports require more than one year of background data.

As information is received from MedMined, goals are adjusted and fine-tuned to results from interventions.

For data after April 1, 2017, MedMined will not be utilized—Cerner's Infection Prevention module will be utilized beginning April 1, 2017.

3. The care, treatment, and services provided.

- 20-bed Medical-Surgical ICU2
- 20 bed Cardiac ICU4
- Level II Trauma Center
- 30 bed Level 3 NICU
- 19 bed Pediatric Unit
- Comprehensive Diabetes services.
- In and Out patient Endoscopy
- Certified Bariatric Program
- Surgery on the main campus and at Wheatley Stewart Medical Pavilion
- Inpatient hemodialysis and peritoneal dialysis
- In and Out patient Cardiac Rehab
- Family Health Clinics
- MCH Urgent Care sites
- Extensive Radiology services
- Laboratory services
- 24 hour inpatient Pharmacy.
- Emergency Services
- The Center for Health and Wellness (outpatient services)

The risk analysis is conducted / reviewed at least annually and whenever there is a significant change in any of the above factors. The most recent risk assessment required the following changes in the infection control program:

- *Any unresolved goals for year ending December 31, 2016 maybe continued as priorities for Infection Prevention or other departments with periodic evaluation of performance to determine any continued unresolved issues.*
- *2017 high priority areas identified by the Annual Risk Assessment include:*
 1. *New Procedures. Communication between the teams involved in the development of new procedures and Infection Prevention to establish appropriate guidelines and education to emphasize proper compliance when procedure is performed.*
 2. *Increasing potential for multidrug resistant organisms (MDRO), i.e. ESBL/Extended-spectrum B-lactamase, Acinetobacter and CRE/Carbapenem-resistant Enterobacteriaceae. The development of policies and procedures and emphasis on barrier precaution compliance, environmental hygiene, and patient hygiene will be used as means to control the transmission of MDROs.*
 3. *Increasing potential for CDI events. Participation in AHA HRET HEN 2.0 collaboration to improve surveillance, identification, testing, and treatment of C-difficile.*
 4. *Construction/Renovation of several key patient care areas, Center for Women and Infants and 6C. Increasing the need for surveillance and monitoring during the construction/renovation periods.*

EMERGING / REEMERGING PROBLEMS IN THE HEALTHCARE COMMUNITY

The organization keeps abreast of infection control related issues occurring in the healthcare community. This is accomplished by the following:

1. Notices from the public health department
 - Located within the Department of State Health Services (DSHS) Region 9/10 with the main office being in El Paso, TX and a satellite office located 30 miles east of Odessa in Midland, TX. Ector County has a county funded Health Department and most notifiable conditions are reported directly to the ECHD (Ector County Health Department) with occasional special surveillances (i.e. seasonal flu) reported directly to DSHS. The Infection Prevention Coordinator(s) are in frequent contact with both DSHS and ECHD. MCH transmits data to DSHS via ECHD by syndromic surveillance or NEDS which is a statewide surveillance system that runs at ECHD.
2. Notices and recommendations from the Center for Disease Control
3. Current literature and recommendations from professional organization's as well as accrediting and regulatory agencies.
 - Infection Prevention Department consists of two FTEs-with credentialing and membership in professional organizations. Clerical and administrative support is received from the Quality and Patient Safety Department.

SUCCESS OF INFECTION CONTROL INTERVENTIONS

The organization undertook several initiatives to prevent and control infection during the evaluation period of 2016. A summary of the effectiveness of significant interventions is noted below.

- Antimicrobial Stewardship Program which was in development over the past several years has become more fine-tuned within the healthcare organization and bimonthly reports presented at the Infection Prevention Committee meeting.
- NIM reduction program payment through Blue Cross Blue Shield via MedMined participation.

The CLABSI rate per 1000 patient days in our ICUs went from 1.2 in 2015 to 1.4 in 2016. Education continued hospital wide and a zero rate was maintained for 5 months before next infection. 2016 total months without a CLABSI was 5, compared to 8 in 2015. MCHs goal continues to be 0 CLABSIs with continued evaluation and ongoing adjustments to interventions and education as needed.

2016 CAUTI (Catheter Associated Urinary Infection) rate was 1.01, better than 2015 1.8. Monthly reports related to unit specific CAUTI information sent with director review and staff education. 2016 CAUTI reduction of 25% was accomplished by the end of 2016 (43.89% reduction). Continued evaluation is ongoing with adjustments to interventions and education as needed.

INFECTION PREVENTION AND CONTROL GUIDELINES

The organization evaluates relevant infection prevention and control guidelines that are based on evidence or, in the absence of evidence, expert consensus. This is accomplished by reviewing:

1. Notices from the public health department
2. Notices and recommendations from the Center for Disease Control
3. Current literature and recommendations from professional organization's as well as accrediting and regulatory agencies.
 - MCH continues with required continuous monitoring and reporting to appropriate regulatory agencies regarding incidence of MDRO and C-difficile, communicable diseases without appropriate precautions and regulatory compliance with Texas HAI Reporting via NHSN (National Health Safety Network) of Surgical Site Infections

(SSI), CLABSIs in all units within facility, Total Knee Prosthesis, Total Hip Prosthesis, CBGB and CBGC, hysterectomies (total abdominal/vaginal), Colon surgeries, CEAs, and AAA.

- CMS regulatory compliance via reporting through NHSN for CLABSIs in all units within the facility, CAUTI in all adult units with the addition of In-patient Rehab, SSI in colon procedures, SSI in hysterectomies, MRSA Bacteremia and C-difficile LABID events facility wide and reporting of HCW Influenza vaccination.

DETERMINATION OF EFFECTIVENESS

Based on the information noted above, the Infection Control Program was determined to be effective in implementing its activities during the evaluation period. Activities which require improvement will be addressed by the program during the upcoming evaluation period.

In the event of outbreaks or other unanticipated developments, the Infection Prevention Committee will respond using science based and best practice evidence based interventions.

This report will be submitted to the organization's entity charged with overseeing the infection prevention and control program, as well as the entity charged with overseeing the organization's patient safety program.

Infection Prevention Committee

Infection Prevention Coordinator

JOEL V. ROBERTS

Attorney at Law
Of Counsel to City of Odessa

P. O. Box 4398

Odessa, Texas 79760-4398

Phone: (432) 335-3228

Fax (432) 335-3257

August 22, 2017

Mr. William W. Webster, CEO
Medical Center Hospital
P.O. Box 7239
Odessa, TX 79760

RE: Tax Abatement Agreement - Glazer's Beer and Beverage of Texas, LLC and Glazer's Real Estate, LLC (C-7-302.1)

Dear Mr. Webster:

The City of Odessa has approved Reinvestment Zone No. 9 and the Reinvestment Zone Tax Abatement Agreement with RE: Tax Abatement Agreement with Glazer's Beer and Beverage of Texas, LLC and Glazer's Real Estate, LLC. Glazer's has requested that the Tax Abatement Agreement be approved by all Entities that access a property tax. Our records show that you have approved the most recent guidelines.

We have taken the liberty of preparing a draft of the agreement for your consideration. It must be approved by MCH within 90 days of City approval, which was on June 27, 2017.

If approved, please execute three copies and return to me. I will then forward to the company for their signature.

If you will contact Wesley Burnett, Economic Development Director for the Odessa Chamber of Commerce and let him know when you will have your board meeting, he will be glad to attend and make a presentation. Mr. Burnett's telephone number at the Chamber is 432-333-7880.

Thank you for your assistance.

Sincerely yours,



Joel V. Roberts
Attorney at Law

JVR/cmb

cc: Ron Griffin
Angela Lilly
Wesley Burnett
Larry Long
Todd Stephens

Enc(s)

STATE OF TEXAS §

COUNTY OF ECTOR §

REINVESTMENT ZONE
TAX ABATEMENT AGREEMENT
ECTOR COUNTY HOSPITAL DISTRICT OF TEXAS

This Reinvestment Zone Tax Abatement Agreement ("Agreement") is made this the _____ day of _____, 20____, by Ector County Hospital District of Texas, a Participating Tax Entity located in Ector County, Texas, hereinafter referred to as "PTE", and Glazer's Beer and Beverage of Texas, LLC and Glazer's Real Estate, LLC, hereinafter collectively referred to as "Company", for tax abatement and for development and use of the property described as Lot 1, Block 2, GROW INDUSTRIAL WEST PARK, in Section 25, Block 42, T-2-S, T&P R.R. Co. Survey, Ector County, Texas, and depicted in Exhibit "A" ("Property") pursuant to the following terms and conditions:

I.

Purpose

The PTE is authorized by the Property Redevelopment and Tax Abatement Act (Chapter 312, Tax Code) to provide tax abatement which will be reasonably likely as a result of the designation to contribute to the retention or expansion of primary employment or to attract major investment in the zone that would be a benefit to the property and that would contribute to the economic development of the municipality. Such authorization occurred by the creation of Reinvestment Zone No 9. The PTE and Company wish to enter into an agreement by which PTE will provide tax abatement for which Company has shown eligibility. In consideration for these benefits, Company agrees to a specified level of capital investment and job creation in Reinvestment Zone No. 9 and to comply with the governing ordinances and the terms and conditions set forth in this Agreement.

II.

Special Conditions

- 2.1 **Benefits:** PTE will provide tax abatement for which Company is eligible as provided for in Reinvestment Zone No. 9 and under this Agreement.
- 2.2 **Base Year:** The base year assessed value for the property for which tax abatement is sought is the value on January 1, 2017, ("Base Year Value") as shown on the tax rolls of the Ector County Appraisal District.
- 2.3 **Base Year Assessment:** Taxes paid on the Base Year Value shall not be abated as a result of this Agreement.
- 2.4 **Ineligible Properties:** Taxes shall not be abated for the following specific properties:
- (a) vehicles;
 - (b) inventories or supplies;
 - (c) aircraft;
 - (d) residential (except as allowed for a Residential Facility as defined in the Guidelines);
 - (e) boats;
 - (f) property owned by the State of Texas or any state agency; and,
 - (g) property owned or leased by a member of the affected Jurisdiction.
 - (h) property purchased or leased by companies that are moving to the reinvestment zone from other locations in the city of Odessa.
 - (i) personal property and equipment moved from other locations in Ector County; and
 - (j) property not owned by Company
- (New tools, furnishings and other forms of movable personal property are subject to abatement.)
- 2.5 **Value:** The percentage of value of eligible new investment to be abated each year shall be over and above the base value as follows:
- .1 **Real Property:** first year – 100%, second year – 90%, third year, 80%, fourth year – 70%, fifth year – 60%, sixth year – 50%, seventh year – 40%, eighth year – 30%, ninth year – 20%, tenth year – 10%, of the eligible New Investment over and above the Base Value.
 - .2 **Personal Property:** first year – 100%, second year – 80%, third year, 60%, fourth year – 40%, and fifth year – 20% of the eligible New Investment over and above the Base Value.
- 2.6 **New Investment:** (1) New Investment means the portion of the value of the real property or of the tangible personal property located on the real property, or both, to the extent its value for that year exceeds its value for the year in which the agreement is executed or as otherwise provided by Chapter 312 of the Tax Code as now adopted

or as hereinafter amended. (2) It must be an improvement or repair to the property. An improvement means a valuable addition made to property (usually real estate) or amelioration in its condition, amounting to more than maintenance or replacement, costing labor or capital and intended to enhance its value, beauty or utility or to adopt it for new or further purposes. (3) It generally has reference to buildings, but it may also include permanent structures or other development, such as a street, sidewalks, sewers and utilities. (4) It includes personal property, such as machinery, operating equipment, furnishings and tools, however, personal property such as vehicles, inventory or supplies would not be included. (5) Aircraft, housing except as allowed for a Residential Facility as defined herein, boats, hotel accommodation, motel accommodations, property owned by the State of Texas and property owned by a member of an affected jurisdiction are not included. (6) It is also understood that New Investment is meant to be the added value that would be subject to ad valorem taxation but for the tax abatement, except for any improvements that are required to be constructed and dedicated to a public entity. The value will be estimated based on the schedules used by the appraisal district for common property or based on the cost method of valuation used by the appraisal district. Such estimates of cost and value for tax appraisal purposes include the following direct and indirect elements of cost such as direct labor, materials, supervision, utilities, equipment rental, installation of components, architecture and engineering, building permits, title and legal expenses, all risk insurance during construction, other taxes during construction, construction loan fees and interest payments during construction and any overhead for such construction. Though the estimate of New Investment is based on principles of assessing property for ad valorem taxes, the Tax Abatement Agreement does not obligate the appraisal district to find the same value when it performs the official appraisal of the property each year.

Owner or Owned: Means the title owner (Glazer's Real Estate, LLC) or the lessee (Glazer's Beer and Beverage of Texas, LLC), with a lease commitment of at least 15 years, of the Eligible Abatement Property on January 1 of the year subject to the tax abatement. Property owned by persons or entities that relocate from other locations in the city of Odessa are not eligible for tax abatement.

Vehicles: For purposes of this agreement, vehicles include self-propelled vehicles and any equipment that has been affixed to the vehicle in such a way as not to be removed or unloaded except for maintenance, repair or replacement. Trailers that have equipment similarly attached shall be subject to tax abatement, as shall the equipment being transported.

Personal Property: New investment includes machinery, operating equipment, furnishings and tools located within the building and/or used on the property.

2.7 **Tangible Personal Property:** Tax abatement shall be granted on eligible Tangible Personal Property improvements, only to the extent that the Tangible Personal Property improvements to real property are located on the Property subsequent to the execution of the Agreement.

2.8 **New and Retained Jobs and Investment:** Prior to qualifying for any abatements under this Agreement, Company shall create and maintain on site at least 100 retained jobs and creation of 10 new jobs which must be employed to work on site, and make a minimum of at least \$10,780,000.00 in New Investments.

2.9 **Term:** The Agreement shall be effective when executed by all of the parties. The period of abatement shall start on January 1 after the New and Retained Jobs and New Investment required in Section 2.8 of this Agreement (collectively referred to as "Special Requirements") have been satisfied and shall continue for a period of 10 years for Real Property and 5 years for Personal Property. In the event that the new and retained jobs have not been created and the investment completed, within 24 months of the execution of the Agreement by the parties the Agreement shall terminate, subject to any delays caused by force majeure.

2.10 **Access:** Company shall provide access to and authorize inspection of the Property or Improvements by employees of the City with owner to insure Improvements are made according to the specifications and conditions of the Agreement.

2.11 **Use:** Company shall use the Property for the purpose of warehousing and distribution of beverages.

2.12 **Administration:** City is appointed as the administrative agency to administer and enforce this Agreement on behalf of all participating tax entities ("PTEs") through its City Manager and delegated officials and employees.

2.13 **Reports and Monitoring:** Company agrees to the following reporting and monitoring provisions:

- .1 Company shall provide proof to City of New and Retained Jobs, New Investments and any other required consideration. Documentation for jobs may be in the form of quarterly IRS 941 returns, TWC Employer Quarterly Reports, or employee rosters that show the hours worked and positions filled and such other reports as may reasonably be required.
- .2 Company shall allow City personnel access to the Property, in order to do a physical inspection of jobs when accompanied by a representative of Company during normal business hours.
- .3 Company shall certify annually, in a form mutually agreed upon by City and Company, to the City, that the owner is in compliance with each applicable term of this Agreement. Company shall also provide any other reports that are reasonably necessary for City to make such certification.
- .4 Company shall provide any forms required by the State Comptroller including the annual application for Property Tax Abatement Exemption.

2.14 **Suspension:**

If Company should fail to comply with any of the provisions listed in this Section, the breach of any one of which shall constitute an event of default, and fail to cure such violation within sixty (60) days of written notice, or demonstrate to the satisfaction of the Tax Incentive Committee that it has taken appropriate affirmative action to cure such violation, Tax Incentive Committee may suspend this Agreement, the abatement of taxes and the abatement of taxes for all PTEs for the year when the violation occurs and require payment, currently or retroactively of such taxes:

- .1 After initial investment, Company and its assigns shall continue their agreed use at the agreed location at all times during the period of this Agreement.
- .2 Except for taxes to be refunded or abated pursuant to this Agreement, Company shall pay all taxes due and owing by it which are not in good faith being contested by Company, and as provided in Section 2.22, to City and all other participating tax entities.
- .3 Company shall obtain and maintain all necessary rights, licenses, permits, and authorities to carry on its business.
- .4 Company is aware of all applicable statutory limitations on the tax abatement under the Tax Abatement Act (Chapter 312, Tax Code) and acknowledges that Company shall comply with such law as well as all other related laws and regulations.
- .5 Company shall complete the project required by this Agreement and establish or provide the required jobs, investment or other economic development consideration described in this Agreement on or before the specified expiration date and continue such jobs and investment until the expiration date of the Agreement.
- .6 Company shall comply with all of the terms of this Agreement.

2.15 **Process:** Suspension shall be initiated by City furnishing written notice of the violation to the person designated by this Agreement. The Tax Incentive Committee is authorized to make a good faith determination regarding the efforts of the Company to cure the violation. Any such decision shall be made in good faith, and shall be final unless Company files a petition in a District Court in Ector County, Texas, seeking a declaratory judgment within 30 days of the receipt of the written determination letter of the City Manager. In the event of an appeal to the District Court, the parties waive all rights to attorney fees.

2.16 **Partial Suspension:** If Company shall fail to comply with the requirements for jobs and investment during any one year, Tax Incentive Committee may with notice suspend the abatement of taxes for that year for the City of Odessa and all PTE's and require payment, currently or retroactively.

2.17 **Force Majeure:** A violation that would otherwise subject the Company to recapture, payment of taxes retroactively, shall not be a violation and shall not cause recapture, if the violation was caused by fire, explosion or other casualty or accident or natural disaster or other such event beyond the reasonable control of Company, provided

Company did not intentionally or with gross negligence cause such event to occur, and immediately commenced all reasonable and timely efforts to restore operations after the event occurred.

2.18 **Notice:** Any notice required to be given by these criteria or guidelines shall be given in the following manner:

2.19

(a) To the Owner or Applicant:

Glazer's Beer and Beverage of Texas, LLC
Attn.: Matt Swilling
14911 Quorum Drive, Suite 150
Dallas, Texas 75254
Tel: 972-392-8161
Email: MSwilling@glazers.com

and

Glazer's Real Estate, LLC
Attn.: Matt Swilling
14911 Quorum Drive, Suite 150
Dallas, Texas 75254
Tel: 972-392-8161
Email: MSwilling@glazers.com

(b) To PTE:

Ector County Hospital District
Attn.: William W. Webster, CEO
P.O. Box 7239
Odessa, TX 79760
Tel.: (432) 640-2413
Fax: (432) 640-1118

2.20 **Assessment:** The Chief Appraiser of the Ector County Appraisal District shall annually review all of the real and personal property of Company comprising the Property, and assess taxes for the property that is not subject to tax abatement. Each year, Company shall furnish to the Chief Appraiser such information as may be required or authorized by law for the Chief Appraiser to perform the Chief Appraiser's duties. Once value has been established, the Chief Appraiser shall notify City and PTE of the amount to be abated and the amount of assessment.

2.21 **Assignment:** This Agreement may only be assigned with the mutual consent of both parties. The Agreement may not be assigned to an entity that is exempt from ad valorem property taxes as provided in Section 2.22.2. In the event that the assignment by Company is to an entity that is exempt from ad valorem property taxes and not approved by City of Odessa, the abated taxes shall be rebated to the City and all PTE's.

2.22 **Additional Terms and Conditions:** The following additional terms and conditions shall apply:

- .1 Company shall not appeal to court the value of the New Investment as determined by the Appraisal Review Board of the Appraisal District when such value is less than 80% of the New Investment estimated by the Company and expressed as the minimum New Investment in the Tax Abatement Agreement. Such calculations shall exclude any property value for improvements dedicated to a public entity.
- .2 Tax Entity may recapture property tax revenue lost by each participating tax entity, within 90 days after written notice, if the Owner assigns or sells the Real Property to a tax exempt entity prior to ten years after the expiration of the Tax Abatement Agreement.

III.

General Terms

3.1 **Entire Agreement:** This Agreement embodies the complete agreement of the parties hereto, superseding all oral or written previous and contemporary agreements between the parties relating to matters in this Agreement, and except as otherwise provided herein cannot be modified without written agreement of the parties to be attached to and made a part of this Agreement.

3.2 **Relationship:** No term or provision of this Agreement or act of Company in the performance of this Agreement shall be construed as making Company the contractor, agent, servant, joint venture, or employee of the undersigned PTE. PTE is acting solely in a governmental capacity.

- 3.3 **Indemnity:** Company shall indemnify and hold harmless the PTE, its respective officers, employees and agents from any and all claims, liabilities, losses, damages and expenses arising out of or in any manner connected with this Agreement, and resulting from or caused by the negligence, gross negligence, willful or intentional act or omission of the Company, its officers, employees and agents and including all expenses, attorney's fees and court costs which may be reasonably incurred by the PTE in litigation or in resisting any such claims or such causes of action.
- 3.4 **Termination:** The Agreement may be terminated by mutual agreement of the parties or by either party, upon the failure of the other party to fulfill an obligation and cure as set forth herein. The termination of this Agreement shall extinguish all rights, duties, obligations and liabilities of the PTE and Company under this Agreement, except all rights, duties, liabilities, and obligations accrued prior to such termination shall survive termination.
- 3.5 **Counterparts:** This Agreement may be executed in any number of counterparts, each of which shall be deemed an original and constitute one and the same instrument.
- 3.6 **Changes in Tax Laws:** The tax abatement and sales tax refund provided in this Agreement are conditioned upon and subject to any changes in the state tax laws during the term of this Agreement. However, it is agreed that the rights of the Parties under this Agreement shall be grandfathered if permitted by such law.
- 3.7 **Venue:** Should any action, whether real or asserted, at law or in equity, arise out of the execution, performance, attempted performance or non-performance of this Agreement, venue for said action shall be in the City of Odessa, Ector County, Texas.

Executed this the ____ day of _____, 20__.

"PTE"
ECTOR COUNTY HOSPITAL DISTRICT
OF TEXAS

By: _____
William W. Webster, CEO

ATTEST:

Jan Ramos, Board Secretary

APPROVED AS TO FORM:

Ron Griffin, Counsel for District

"COMPANY"
GLAZER'S BEER AND BEVERAGE OF
TEXAS, LLC

By: _____
Bennett J. Glazer, President & CEO

"COMPANY"
GLAZER'S REAL ESTATE, LLC

By: _____
Bennett J. Glazer, President & CEO

(PTE)

STATE OF TEXAS §
COUNTY OF ECTOR §

BEFORE ME, the undersigned authority, on this day personally appeared William W. Webster, CEO, known to me to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that he executed the same in the capacity stated, as the act of the municipal corporation, for the purposes and consideration therein expressed.

GIVEN UNDER MY HAND AND SEAL of office this ____ day of _____, A.D., 20____.

Notary Public in and for the State of Texas

(GLAZER'S BEER AND BEVERAGE OF TEXAS, LLC)

STATE OF TEXAS §
COUNTY OF DALLAS §

BEFORE ME, the undersigned authority, on this day personally appeared Bennett J. Glazer, President & CEO, known to me (or proved to me on the oath of _____ or through _____ [description of identity card or other document]) to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that he executed the same for the purposes and consideration therein expressed.

GIVEN UNDER MY HAND AND SEAL of office this ____ day of _____, A.D., 20____.

Notary Public in and for the State of Texas

(GLAZER'S REAL ESTATE, LLC)

STATE OF TEXAS §
COUNTY OF DALLAS §

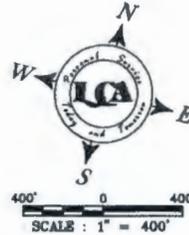
BEFORE ME, the undersigned authority, on this day personally appeared Bennett J. Glazer, President & CEO, known to me (or proved to me on the oath of _____ or through _____ [description of identity card or other document]) to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that he executed the same for the purposes and consideration therein expressed.

GIVEN UNDER MY HAND AND SEAL of office this ____ day of _____, A.D., 20____.

Notary Public in and for the State of Texas

GROW ODESSA INDUSTRIAL WEST PARK

BEING A 191.13 ACRE TRACT LOCATED
IN SECTION 25, BLOCK 42, T-2-S, T&P R.R. CO. SURVEY,
ODESSA, ECTOR COUNTY, TEXAS



STATE OF TEXAS §
COUNTY OF ECTOR §

KNOW ALL MEN BY THESE PRESENTS: THAT I, THE UNDERSIGNED OWNER OF THE LAND SHOWN ON THIS PLAT AND DESIGNATED AS GROW ODESSA INDUSTRIAL WEST PARK, ECTOR COUNTY, TEXAS, BEING A 191.13 ACRE TRACT OF LAND, AS DESCRIBED IN VOLUME 2207, PAGE 550 OF THE ECTOR COUNTY DEED RECORDS, LOCATED IN SECTION 25, BLOCK 42, T-2-S, T&P R.R. CO. SURVEY, ECTOR COUNTY TEXAS AND WHOSE NAME IS SUBSCRIBED HERETO, HEREBY DEDICATE TO THE USE OF THE PUBLIC FOREVER ALL STREETS, ALLEYS, WATER COURSES, DRAINS, EASEMENTS, AND PUBLIC PLACES SHOWN HEREON FOR THE PURPOSE AND CONSIDERATIONS THEREIN EXPRESSED, AND AN EASEMENT OF EGRESS AND INGRESS FOR TRASH COLLECTION PURPOSES IS HEREBY GRANTED.

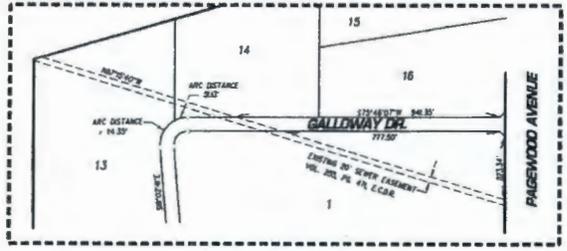
BY: *Craig Van Amburgh*
CRAIG VAN AMBURGH, PRESIDENT
ODESSA INDUSTRIAL DEVELOPMENT CORPORATION

STATE OF TEXAS §
COUNTY OF ECTOR §

BEFORE ME, THE UNDERSIGNED AUTHORITY A NOTARY PUBLIC IN AND FOR THE COUNTY OF ECTOR AND THE STATE OF TEXAS, ON THIS DAY PERSONALLY APPEARED CRAIG VAN AMBURGH, KNOWN TO ME TO BE THE PERSON WHOSE NAME IS SUBSCRIBED TO THE FOREGOING INSTRUMENT, AND ACKNOWLEDGED TO ME THAT HE EXECUTED THE SAME FOR THE PURPOSES AND CONSIDERATION THEREIN EXPRESSED AND IN THE CAPACITY THEREIN STATED.

GIVEN UNDER MY HAND AND SEAL OF OFFICE ON THIS 3rd DAY OF

August, 2017. *John F. Landgraf*
NOTARY PUBLIC IN AND FOR THE STATE OF TEXAS



SEWER EASEMENT AND DIMENSIONAL DETAIL
NOT TO SCALE

THIS PLAT IS HEREBY REVIEWED AS PER THE INTERLOCAL AGREEMENT BETWEEN THE CITY OF ODESSA FOR REGULATION OF SUBDIVISION PLATING IN THE EXTRA TERRITORIAL JURISDICTION OF THE CITY THIS 3rd DAY OF August, 2017, BY THE ECTOR COUNTY PUBLIC WORKS, ECTOR COUNTY, TEXAS.

John F. Landgraf
JOHN F. LANDGRAF, P.E.

KNOW ALL MEN BY THESE PRESENTS: THAT I, JOHN F. LANDGRAF, DO HEREBY CERTIFY THAT I PREPARED THIS PLAT FROM AN ACTUAL AND ACCURATE SURVEY OF THE LAND AND THAT THE CORNER MONUMENTS SHOWN HEREON WERE PROPERLY PLACED UNDER MY SUPERVISION.

DATED: 3 Aug 2017. *John F. Landgraf*
REGISTERED PROFESSIONAL LAND SURVEYOR

THIS PLAT IS HEREBY APPROVED THIS 3 DAY OF August, 2017, BY THE PLANNING AND ZONING COMMISSION, CITY OF ODESSA, TEXAS.

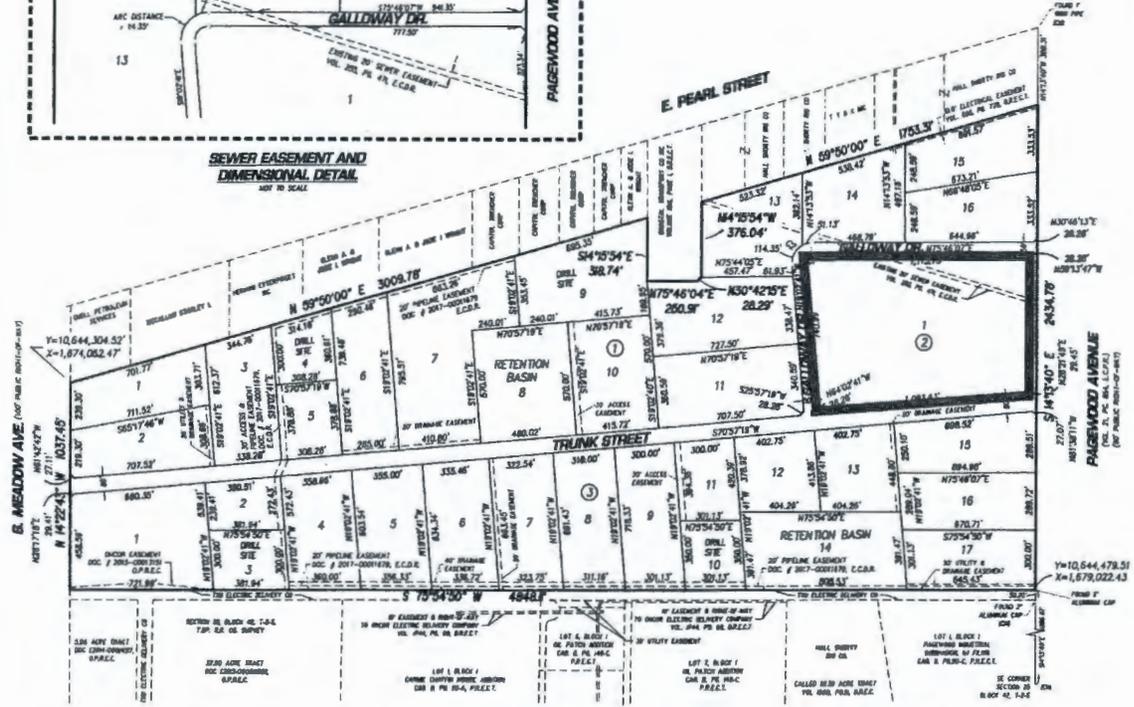
J. Jones *Randal J. Brum*
CHAIRMAN, PLANNING COMMISSION DIRECTOR OF PLANNING

CERTIFICATE OF DIRECTOR OF PUBLIC WORKS
I HEREBY CERTIFY THAT ALL REQUIREMENTS OF THE "URBAN DEVELOPMENT ORDINANCE" CONCERNING SUBMISSION AND/OR APPROVAL OF INFORMATION AND DATA TO THE DIRECTOR OF PUBLIC WORKS AND THE CITY ENGINEER REQUIRED FOR FINAL PLAT APPROVAL HAVE BEEN COMPLIED WITH FOR THIS SUBMISSION.

DATED: August 4, 2017. *J. Hanson*
DIRECTOR OF PUBLIC WORKS

FILED FOR RECORD ON THIS 9th DAY OF August, 2017, AT 8:31 A.M. RECORDED THIS 9th DAY OF August, 2017, AT 8:31 A.M. IN CABINET 3 PAGE 1003 ECTOR COUNTY PLAT RECORDS.
Sinda Jones
COUNTY CLERK OF ECTOR COUNTY, TEXAS

LCA ENVIRONMENTAL • CIVIL ENGINEERING • LAND SURVEYING
521 North Texas, Odessa Tx. 79761 F-001363 F-10034300
Phone # (432) 332-5058 E-Mail: lca@caodessa.com



CURVE	RADIUS	DELTA	ARC	CHORD	BEARINGS	CHORD LENGTH
C1	30.00'	94°46'48"	62.74'	W 28°29'43" E	73.62'	
C2	100.00'	94°46'48"	165.48'	S 28°29'43" W	147.24'	

BASIS OF BEARINGS:
BEARINGS, DISTANCES & COORDINATES ARE RELATIVE TO THE TEXAS STATE PLANE COORDINATE SYSTEM, NAD 83, CENTRAL ZONE (4203), WITH A COMBINED GRID FACTOR OF 0.99986733 AND A THETA ANGLE OF -01°00'35" AT CITY OF ODESSA STATION "007E" WITH PUBLISHED VALUES OF Y=10,633,789.216' AND X=1,687,648.654' IN U.S. SURVEY FEET. ACREAGE STATED HEREON IS AVERAGE SURFACE.

LEGEND

- FOUND 1/2" L.R. OR AS DESCRIBED
- SET 1/2" L.R. W/CAP MARKED "LCA ODESSA TX"
- D.R.E.C.T. DEED RECORDS ECTOR COUNTY TEXAS
- E.C.P.R. ECTOR COUNTY PLAT RECORDS
- COM CONTROL MONUMENT
- PC OR PT OF CURVE



ENC. _____ E.T. _____
SVY. _____ DPT. _____
LCA JOB No. 0113-038 (REV. 2007 015-181)

EXHIBIT "A"