



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
SEPTEMBER 3, 2019 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA

- I. CALL TO ORDER Don Hallmark, President
II. INVOCATION Chaplain Farrell Ard
III. PLEDGE OF ALLEGIANCE Don Hallmark
IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ... Don Hallmark, p. 3
V. AWARDS AND RECOGNITION
A. September 2019 Associates of the Month..... Russell Tippin
- Clinical: Cecilia Von Schoettler, Registered Cardiovascular Technologist, Echo Lab
- Non-Clinical: Anusha Donepudi, Software Engineer, IT Works
- Nurse: Yesinia Anzures, Clinical RN, 9 Central
B. August 2019 Patient Satisfaction Winners Russell Tippin
- Medical Practice: Endocrinology, 100th percentile
- Inpatient: 5 Central, 100th percentile
- Outpatient: Infusion Services and Wound Care, 100th percentile
C. NCDR Chest Pain – MI Registry 2019 Silver Performance Achievement Award
..... Rene Rodriguez
VI. QUALITY AND PATIENT SAFETY UPDATE Dr. Sari Nabulsi
VII. CONSENT AGENDA Don Hallmark, p. 4-39
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
A. Consider Approval of Regular Meeting Minutes, August 6, 2019
B. Consider Approval of Special Meeting Minutes, August 8, 2019
C. Consider Approval of Special Meeting Minutes, August 22, 2019
D. Consider Approval of Long Range Planning Committee Minutes, August 23, 2019
E. Consider Approval of Special Meeting Minutes, August 26, 2019
F. Consider Approval of Joint Conference Committee, August 27, 2019
G. Consider Approval of Federally Qualified Health Center Monthly Report, July 2019

VIII. COMMITTEE REPORTS

- A. Finance Committee** Bryn Dodd, p. 40-116
 - 1. Financial Report for Month Ended July 31, 2019
 - 2. Consent Agenda
 - a. Consider Approval of Phillips Allura Clarity
 - 3. Capital Expenditure Request
 - a. Consider Approval of Cerner Interface Connectivity (for Draeger Anesthesia Machines)
 - b. Consider Approval of Firetrol Nurse Call

IX. TTUHSC AT THE PERMIAN BASIN REPORT.....Dr. Gary Ventolini

X. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS..... Russell Tippin

- A. Consider Resolution for the Approval of HRSA’s New Access Point Grant Application** David Garcia, p. 117
- B. Consider Resolution Amending MCH Professional Care Funding Agreement for FY 2019** Steve Ewing, p. 118

XI. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code; (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

XII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**

XIII. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
AUGUST 6, 2019 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
Ben Quiroz
- MEMBERS ABSENT:** Bryn Dodd, Vice President
- OTHERS PRESENT:** Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Christin Timmons, Chief Nursing Officer
Matt Collins, Chief Operating Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Miles Nelson, Legal Counsel
Jan Ramos, ECHD Board Secretary
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

David Dunn presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITIONS

A. August 2019 Associates of the Month

Robert Abernethy introduced the August 2019 Associates of the Month as follows:

- Clinical: Rosekeanna Saiz, Phlebotomist, Lab Phlebotomy
- Non-Clinical: Gabi Kent, Accounts Payable Clerk, Financial Accounting
- Nurse: Francisco Gimenez, Clinical RN, 7 Central

B. July Patient Satisfaction Winners

The following units were recognized for their Net Promoter scores:

- Medical Practice: Family Health Clinic South Obstetrics, 100th Percentile
- Inpatient: 4 East Labor/Delivery/Postpartum, 74th Percentile
- Outpatient: Cardiac Rehabilitation, 100th Percentile

VI. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into executive session for the governing board to deliberate the appointment/employment of a new President/Chief Executive Officer of the Ector County Hospital District pursuant to Chapter 551.074 of the Texas Government Code, and any necessary consultation with attorney pursuant to 551.071 regarding any ancillary matters associated with the deliberation under 551.074.

The individuals present during Executive Session were Don Hallmark, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Ben Quiroz, Robert Abernethy, Miles Nelson, and Jan Ramos.

Executive Session began at 5:42 pm.
Executive Session ended at 6:20 p.m.

No action was taken during Executive Session.

VII. ECHD PRESIDENT/EXECUTIVE OFFICER SEARCH/APPOINTMENT

David Dunn made the following motion:

"I move, as per the Ector County Hospital District Enabling Legislation, to appoint Russell Tippin as the next President/Chief Executive Officer of the Ector County Hospital District/Medical Center Health System and to approve the following general terms and conditions of employment for Russell Tippin:

- At-will employee with a start date of September 9, 2019

Mary Lou Anderson seconded the motion. The motion carried unanimously.

Mr. Tippin then addressed the room and stressed that communication would be emphasized under his leadership.

VIII. AMERICAN STROKE ASSOCIATION'S 2019 GET WITH THE GUIDELINES®

- **Target: Stroke Honor Roll Gold Plus Quality Achievement Award**
- **Target: Stroke Honor Roll Awards;**

AMERICAN HEART ASSOCIATION'S 2019 GET WITH THE GUIDELINES®

- **Heart Failure Silver Plus Award**

Rene Rodriguez presented the American Stroke Association's 2019 *Get With the Guidelines*® awards. Medical Center Hospital received these awards by making specific quality achievement measures for the diagnosis and treatment of stroke patients for a period of at least 24 months.

Hailey Bennion presented American Heart Association's 2019 *Get With the Guidelines*® Heart Failure Silver Plus Award. Medical Center Hospital received this award because during 12 consecutive months the Heart Team has cared for, charted, discharged with the proper medications, educated and followed up with patients consistently over 90 per cent of the time.

These presentations were for information only. No action was taken.

IX. TRANSCATHETER AORTIC VALVE REPLACEMENT (TAVR) PRESENTATION

Matt Collins introduced Dr. Adam Farber and Lisette Aguirre who introduced a new cardiac procedure, the Transcatheter Aortic Valve Replacement, TAVR. This procedure will allow implantation of prosthetic valves through alternative access sites without opening the patient's chest.

This presentation was for information only. No action was taken.

X. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, July 9, 2019**
- B. Consider Approval of Special Meeting Minutes, July 23, 2019**
- C. Consider Approval of Joint Conference Committee, July 23, 2019**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, June 2019**

David Dunn moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

XI. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report - Quarter 3, FY 2019
2. Quarterly Investment Officer's Certification

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Quarterly Investment Officer's Certification for Quarter 3, FY 2019, as presented. The motion carried unanimously.

3. Financial Report for Month Ended June 30, 2019

David Dunn moved and Wallace Dunn seconded the motion to approve the Financial Report for Month Ended June 30, 2019 as presented. The motion carried unanimously.

4. Capital Expenditure Requests

- a. Consider Approval of da Vinci Xi Dual Console
- b. Consider Approval of Trumpf Surgical Table for da Vinci Xi
- c. Consider Ratification of Emergency Purchase of Operating Room Hush-Slush Machine

David Dunn moved and Wallace Dunn seconded the motion to approve all Capital Expenditure Requests as presented. The motion carried unanimously.

XII. APPOINTMENT OF TAX INCREMENT REINVESTMENT ZONE (TIRZ) BOARD MEMBER

Don Hallmark announced that his choice to represent Ector County Hospital District on the Tax Increment Reinvestment Zone Board of Directors is Ben Quiroz.

This announcement was for information only. No action was taken.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Consider Approval of Community Health Needs Assessment

Christin Timmons presented the Community Health Needs Assessment (CHNA) and Implementation Plan. This is required every three years for not-for profit-hospitals by the Patient Protection & Affordable Care Act and by IRS regulations. This study collected and analyzed the most current health indicator data for residents of Ector County, including, but not limited to demographic data, health data, and community input.

David Dunn moved and Richard Herrera seconded the motion to approve the Community Health Needs Assessment as presented. The motion carried unanimously.

Richard Herrera excused himself from the remainder of the meeting.

B. Review of Certified Property Valuations

Robert Abernethy presented the Certified 2019 Property Appraisal Roll from the Ector County Appraisal District. He stated that the tax roll value for 2019 is \$16,404,216,927 which is \$2,136,136,513 higher than the prior year.

- Last year's tax rate of \$0.112720/\$100 valuation would produce \$18,123,698 in tax revenues for 2020.
- Current year's effective rate of \$0.100650/\$100 valuation would produce \$16,511,925 in tax revenues for 2020.
- Rollback tax rate of \$0.093528/\$100 valuation would produce \$15,342,490 in tax revenues for 2020.

These tax options will be discussed at the August 8, 2019 budget review meeting.

Ben Quiroz moved and Mary Lou Anderson seconded the motion to approve the Certification of the 2019 Property Appraisal Roll as presented. The motion carried unanimously.

XIV. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were Don Hallmark, Mary Lou Anderson, David Dunn, Wallace Dunn, Ben Quiroz, Robert Abernethy, Miles Nelson, and Jan Ramos.

Adiel Alvarado, reported to the Board of Directors during Executive Session then was excused.

Executive Session began at 7:04 pm.
Executive Session ended at 7:50 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s)

Don Hallmark presented the following new contracts:

- Claudia Molina, MD. This is a three year agreement for Pathology.
- Dinesh Gowda, MD. This is a three year agreement for Pediatrics.
- Alan Robinson, CRNA. This is a three year agreement for Anesthesia.
- Christi Tucker, MSN, FNP-C. This is a three year agreement for the Hospitalist group.
- Trudian Lester, MSN, RN. This is a three year agreement for Family Medicine.
- Garrison Whitaker, MD. This is a three year agreement for Orthopedics.

Don Hallmark presented the following contract renewal:

- Rhoena Obafial, CRNA. This is a three year agreement for Anesthesia.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreements as presented. The motion carried unanimously.

B. Consider Approval of Resignation of Chief Legal Counsel as Tendered

David Dunn moved and Ben Quiroz seconded the motion to accept the resignation of Chief Legal Counsel as tendered. The motion carried unanimously.

XVI. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:52 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
AUGUST 8, 2019 – 4:00 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
- MEMBERS ABSENT:** Bryn Dodd, Vice President
Ben Quiroz
- OTHERS PRESENT:** Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Dr. Sari Nabulsi, Chief Medical Officer
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

Don Hallmark called the meeting to order at 4:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. REVIEW OF THE PROPOSED FISCAL YEAR 2020 OPERATING AND CAPITAL BUDGET

Steve Ewing, Chief Financial Officer, presented the proposed Fiscal Year 2020 Operating and Capital Budgets for discussion and review.

The presentation was for information purposes only, no action was taken.

III. PROPOSE 2019 AD VALOREM TAX RATE FOR THE 2020 BUDGET YEAR

Steve Ewing stated the Fiscal Year 2020 budget is based on an ad valorem tax rate of 0.11272 per \$100 valuation for 2019.

Richard Herrera made the following motion:

"I move to propose a 2019 ad valorem tax rate of 0.11272 for the 2020 budget year, and that the entire amount be allocated to maintenance and operations according to the proposed Fiscal Year 2020 Operating and Capital Budget."

Mary Lou Anderson seconded the motion. The motion carried unanimously.

IV. IF REQUIRED, SET DATE, TIME AND PLACE FOR PUBLIC HEARINGS ON THE 2019 AD VALOREM TAX RATE

Steve Ewing stated that because the proposed 2019 Ad Valorem Tax Rate exceeds the rollback tax rate, it is required that the Ector County Hospital District Board hold two public hearings on the proposed 2019 Ad Valorem Tax Rate.

Mary Lou Anderson made the following motion:

"I move to set and schedule two public hearings on the proposed ad valorem tax rate for this Board of Directors to convene and accept public comment, with the first public hearing to be held in this Board Room at 5:00 p.m. on Thursday, August 22, 2019, and the second public hearing to be held in this Board Room at 4:00 p.m. on Monday, August 26, 2019."

David Dunn the motion. The motion carried unanimously.

V. SET DATE, TIME AND PLACE FOR PUBLIC HEARING TO ACCEPT COMMENTS FROM THE PUBLIC ON THE PROPOSED FISCAL YEAR 2020 OPERATING AND CAPITAL BUDGET

Steve Ewing stated that it is necessary to set a date, time and place for a public hearing to accept comments from the public on the proposed Fiscal Year 2020 Operating and Capital Budget as required by both enabling legislation and Health and Human Services Code.

Mary Lou Anderson made the following motion:

"I move that the Ector County Hospital District Board convene and hold the public hearing to accept comments from the public on the Fiscal Year 2020 Operating and Capital Budget on Tuesday, September 3, 2019 at 5:00 p.m. in this Board Room."

David Dunn seconded the motion. The motion carried unanimously.

VI. SET DATE, TIME AND PLACE TO VOTE TO APPROVE THE PROPOSED FISCAL YEAR 2020 OPERATING AND CAPITAL BUDGET

Steve Ewing asked for a motion to set the date, time and place to approve the proposed Fiscal Year 2020 Operating and Capital Budget.

Mary Lou Anderson made the following motion:

"I move that the Ector County Hospital District Board adopt a budget for Fiscal Year 2020 at the conclusion of the September 3, 2019 hearing to accept comments from the public on the proposed Fiscal Year 2020 Operating and Capital Budget."

David Dunn seconded the motion. The motion carried unanimously.

VII. SET DATE, TIME AND PLACE TO VOTE ON THE 2019 AD VALOREM TAX RATE

Steve Ewing asked for a motion to set the date, time and place to vote to approve the 2019 Ad Valorem tax rate.

Mary Lou Anderson made the following motion:

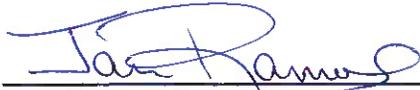
"I move that the Ector County Hospital District Board vote to approve the proposed 2019 Ad Valorem Tax Rate at the meeting of the Ector County Hospital District Board of Directors, which is now scheduled to be held on Tuesday, September 3, 2019 at 5:00 p.m. in this Board Room."

David Dunn seconded the motion. The motion carried unanimously.

VIII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 4:28 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
AUGUST 22, 2019 – 5:00 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

Don Hallmark called the meeting to order at 5:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. PUBLIC HEARING

Mr. Hallmark stated *“The Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2019 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Ramos, the ECHD Board Secretary. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

No members of the public requested to address the ECHD Board of Directors.

Mr. Hallmark then stated *“The next Special Meeting of the ECHD Board of Directors will occur on August 26, 2019 at 4:00 p.m. in this Board Room. At that Special Meeting, the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2019 Ad Valorem Tax Rate.”*

“A Special Meeting of the ECHD Board of Directors will be held in this Board Room on September 3, 2019 at 5:00 p.m. to accept comments from the public on the proposed Fiscal Year 2020 Operating and Capital Budget and to vote on the proposed 2019 Ad Valorem Tax Rate.”

III. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 5:11 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
LONG RANGE PLANNING COMMITTEE MEETING
AUGUST 23, 2019**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, Chair
Bryn Dodd
Wallace Dunn
Robert Abernethy
Matt Collins
- MEMBERS ABSENT:** Fernando Boccalandro, MD
Donald Davenport, DO
- OTHERS PRESENT:** Ben Quiroz, ECHD Board Member
Mary Lou Anderson ECHD Board Member
David Dunn, ECHD Board Member
Steve Ewing, Chief Financial Officer
Dr. Sari Nabulsi, Chief Medical Officer
Adiel Alvarado, President MCH ProCare
Christin Timmons, Chief Nursing Officer
Alison Pradon, VP Development
Kathy Dagnon, Vice President Human Resources
Tina Leal, VP Physician & Community Relations
Mason Raven, Administrative Fellow
Jan Ramos, ECHD Board Secretary
Sasha Preble, Optum
Michelle Molden, Optum
Kanwal Ali, Optum

I. CALL TO ORDER

Don Hallmark, Chair, called the meeting to order at 2:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ITEMS FOR DISCUSSION/CONSIDERATION:

A. Introductions and Objectives

All attendees were introduced as well as the following objectives:

- Highlight important steps of the strategic planning process
- Discuss key initiatives that can advance our positioning
- Align priorities and no regret moves for MCHS

B. Review Strategic Planning Roadmap

In prior planning workshops, MCHS leadership identified six key areas of focus for 2020. Physicians focused on three specific areas where they have influence and impact. Discussion from both groups of stakeholders revealed meaningful areas of overlap and significant agreement on key priorities.

C. Discuss Range of Potential Initiatives

The range of potential initiatives, “What will we do differently tomorrow to make a near-term impact?” include:

- Viability – Capabilities and Service Offerings
- Physician – Physician Engagement
- Patients – Community and Patient Alignment
- Sustainability – Finance
- Credibility – Quality and Safety
- People – Team Member Engagement

D. Identify and Prioritize Goals

Prioritization tools to support next steps were discussed:

- Develop specific goals for strategic priorities
- Create specific tactics and accountabilities to support each goal
- Vet overall goals with all stakeholders

E. Articulate Next Steps

Next steps include:

1. Identify no regret moves and confirm strategic priorities
2. Obtain board support
3. Establish a Strategic Implementation Council
4. Define implementation, prioritization and sequencing
5. Define milestones, timelines, accountabilities, authority, contingencies and communication pathways
6. Develop business case for each key initiative
7. Obtain board sign off on strategic plan and business case

All presentations were informational only. No action was taken.

III. ADJOURNMENT

There being no further business to come before the committee, Don Hallmark adjourned the meeting at 4:00 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
AUGUST 26, 2019 – 4:00 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
Ben Quiroz

OTHERS PRESENT: Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Dr. Sari Nabulsi, Chief Medical Officer
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

Don Hallmark called the meeting to order at 4:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. PUBLIC HEARING

Mr. Hallmark stated *“The Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2019 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Ramos, the ECHD Board Secretary. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

No members of the public requested to address the ECHD Board of Directors.

Mr. Hallmark then stated *“A Special Meeting of the ECHD Board of Directors will be held in this Board Room on September 3, 2019 at 5:00 p.m. to accept comments from the public on the proposed Fiscal Year 2020 Operating and Capital Budget and to vote on the proposed 2019 Ad Valorem Tax Rate.”*

III. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 4:10 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Grace Eve Cieutat, MD	Surgery	Surgery/ Trauma	Envision	09/03/2019- 09/02/2020
Michael Heidlebaugh, MD	Emergency Medicine	Emergency Medicine	BEPO	09/03/2019- 09/02/2020
Jeffrey Manley, MD	OB/GYN	OB/GYN	The Women’s Center of the Permian Basin	09/03/2019- 09/02/2020
*Srikanth Mukkera, MD	Medicine	Rheumatology	TTUHSC	09/03/2019- 09/02/2020
Mary Nguyen, DDS	Surgery	Pediatric Dentistry		09/03/2019- 09/02/2020
Joy Okwuwa, MD	Medicine	Nephrology	Permian Nephrology Associates	09/03/2019- 09/02/2020

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Haley Frizzell, PA	Surgery	APC	Physician Assitant/ Urology	West Texas Urology	Dr. Dragun, Dr. Staub, Dr. Slayden	09/03/2019- 09/02/2021
*Christi Tucker, FNP	Family Medicine	APC	Nurse Practitioner	ProCare	Dr. Johany Herrera	09/03/2019- 09/02/2021

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Donald Crockett, MD	Surgery	Incomplete	Associate	Surgery	TTUHSC	None	09/01/2019-08/31/2020
Helaman Erickson, MD	Surgery	Incomplete	Associate	Dentistry	Permian Basin Oral Surgery	None	09/01/2019-08/31/2020
Joshua Houser, MD	Emergency Medicine	Y	Associate	Emergency Medicine	BEPO	None	09/01/2019-08/31/2020
Sarah Kiani, MD	Medicine	Y	Associate	Internal Medicine	TTUHSC	None	09/01/2019-08/31/2020
Christopher Petr, MD	OB/GYN	Y	Associate	OB/GYN	ProCare	None	09/01/2019-08/31/2020
Gregory York, MD	Surgery	Y	Associate to Active	Surgery/Trauma	Envision	None	09/01/2019-08/31/2021
Steven Irving, MD	Emergency Medicine	Y	Associate	Emergency Medicine	BEPO	None	10/01/2019-09/30/2020
Robert Shelton Viney, MD	Surgery	Y	Associate	Surgery	TTUHSC	None	10/01/2019- 09/30/2020
Kristen Casey, MD	Radiology	Y	Telemedicine	Telemedicine	VRAD	None	10/01/2019-09/30/2021
Joshua Sokol, MD	Radiology	Y	Telemedicine	Telemedicine	VRAD	None	10/01/2019-09/30/2021
Therese Duane, MD	Surgery	Y	Associate	Surgery/Trauma	Envision	None	11/01/2019-10/31/2020
Mohammed Aljarwi, MD	Pediatrics	Y	Associate to Courtesy	Pediatrics	Covenant	None	11/01/2019-10/31/2021
Krishna Ayyagari, MD	Medicine	Y	Associate to Active	Critical Care	ProCare	None	11/01/2019-10/31/2021
John Dorman, MD	Surgery	Y	Active	Neurology	West Texas Neurosurgery	None	11/01/2019-10/31/2021

*Pending Department Meeting Approval



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Eric Baker, CRNA	Anesthesia	APC	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	09/01/2019- 08/31/2021
Maksim Efremov, CRNA	Anesthesia	APC	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	09/01/2019- 08/31/2021
Alicia Fletcher, NP	Medicine	APC	Nurse Practitioner	MCH Diabetes Center	Dr. Craig Spellman	None	10/01/2019- 09/30/2021
Brian Griffin, NP	Surgery	APC	Nurse Practitioner	Envision	Dr. Benjamin Turnbow	None	10/01/2019- 09/30/2021
Hannah Roeder, PA	Family Medicine	APC	Physician Assitant	ProCare	Johany Herrera	None	10/01/2019- 09/30/2021
Benedict Novicio, CRNA	Anesthesia	APC	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	11/01/2019- 10/31/2021

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /MM



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Adam Farber, MD	Cardiology	ADDING- Transcatheter Aortic Valve Replacement
Michael Galloway, DO	OB/GYN	ADDING- Da Vinci
Kirit Patel, MD	Surgery	ADDING- Transcatheter Aortic Valve Replacement
Leela Pillarisetty, MD	OB/GYN	ADDING- Da Vinci

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jason Akrami, MD	Telemedicine	Radiology	07/07/2019	Resigned
Chelsie Campbell, MSN,RNC-NIC,NNP-BC	AHP	Pediatrics	09/01/2019	Resigned
Craig Daniel, MD	Active	Surgery/Trauma	10/31/2019	Lapse in Privileges
Michael Halpert, MD	Active	Surgery/Trauma	10/31/2019	Lapse in Privileges
Michael Makii, MD	Active	OB/GYN	07/31/2019	Resigned
Anita Marshall, NP	Suspended	Emergency Medicine	07/24/2019	Resigned
Bhavana Mocherla, MD	Active	Family Medicine	08/31/2019	Resigned
Louis Roemhildt, MD	Telemedicine	Radiology	07/28/2019	Resigned
Arpita Vyas, MD	Active	Pediatrics	12/01/2018	Resigned

Leave of Absence

None

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges and Leave of Absence.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Mohammed Aljarwi, MD	Pediatrics	Associate to Courtesy
Krishna Ayyagari, MD	Medicine	Associate to Active
Gregory York, MD	Surgery	Associate to Active

Changes to Credentialing Dates:

None

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



September 3, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Bylaws /Policies / Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following Medical Staff Bylaws/ Policies / Privilege Criteria. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Medical Staff Bylaws/ Policies / Privilege Criteria

Professional Practice Evaluation Policy

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the policy.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
September 2019
ECHD Board Packet



Date: August 30, 2019

To: Board of Directors-Family Health Clinic

From: Grant Trollope, Assistant Chief Financial Officer

Subject: Combined Financial Report for the Month Ended July 31, 2019

Visits

Combined clinic visits for July were 1,515 comparing unfavorably to the budgeted total of 1,569 and unfavorably to the prior year's 1,601 by 3.4% and 5.4% respectively. Combined medical visits for July totaled 1,515 favorable to the budgeted amount of 1,352 and favorable to the prior year 1,386 visits.

Revenues and Revenue Deductions

Combined patient revenue for July totaled \$551,496 comparing unfavorably to the combined budget of \$701,376 by 21.4% and unfavorably to prior year's total of \$582,701 by 5.3%.

Combined revenue deductions for July were \$297,251 comparing favorably to the combined budgeted amount of \$441,048 and favorably to prior year's total of \$479,539.

Combined net operating revenue for July was \$254,246, comparing unfavorably to the combined budget amount of \$261,652 and favorably to the prior year amount of \$102,533.

Operating Expenses

Combined operating expenses for July totaled \$325,262, comparing favorably to a combined budget of \$406,827 and unfavorably to prior year's expenses of \$263,306.

Combined salaries and wages expense for July were \$128,538, comparing favorably to a combined budget of \$128,824 and unfavorably to prior year's \$103,459. Trends in salaries, wages, and benefits resulted from operations, which are now running with 32.8, Full Time Equivalent (FTEs) for July, compared to a budget of 35.9 FTEs and prior year's 28.1 FTEs.

Combined physician services (Provider salaries) for July totaled \$133,622, comparing favorably to a budgeted amount of \$204,890 and favorably to prior year's amount of \$135,933.

Combined supplies expense for July totaled \$18,999 comparing unfavorably to budgeted supply expense of \$9,142 and unfavorably to the prior year's amount of \$5,946.

Combined Repairs and Maintenance expense for July totaled \$550, comparing favorably to a budgeted amount of \$4,451 and favorably prior year amount of \$4,570.

Operating Results

Combined operating results for the month of July resulted in a Net Loss of \$115,975, comparing favorably to the combined budgeted deficit of \$190,135, and to prior year loss of \$206,048.

Revenue and Payments by Pavor

For the month of July, Medicaid patients represented the largest revenue financial class, followed by Self-Pay, and Commercial. Clinics combined, Medicaid revenue accounted for 36.4%, Self-Pay 24.8%, Commercial 20.1%, Medicare 18.3%, FAP 0.0%, and Other for 0.3% of the Clinic's monthly revenue.

Combined payments for the month of July year to date totaled \$1,420,958 compared to the prior year YTD amount of \$1,011,532.

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 551,496	\$ 701,376	-21.4%	\$ 582,071	-5.3%	\$ 6,177,366	\$ 6,877,147	-10.2%	\$ 6,708,824	-7.9%
TOTAL PATIENT REVENUE	\$ 551,496	\$ 701,376	-21.4%	\$ 582,071	-5.3%	\$ 6,177,366	\$ 6,877,147	-10.2%	\$ 6,708,824	-7.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ (11,189)	\$ 130,339	-108.6%	\$ 21,309	-152.5%	\$ 280,486	\$ 1,283,629	-78.1%	\$ 1,035,711	-72.9%
Self Pay Adjustments	(1,458)	26,386	-105.5%	5,725	-125.5%	6,783	259,862	-97.4%	219,517	-96.9%
Bad Debts	309,898	284,323	9.0%	452,505	-31.5%	2,997,922	2,800,120	7.1%	4,328,137	-30.7%
TOTAL REVENUE DEDUCTIONS	\$ 297,251	\$ 441,048	-32.6%	\$ 479,539	-38.0%	\$ 3,285,191	\$ 4,343,611	-24.4%	\$ 5,583,365	-41.2%
	53.90%	62.88%		82.38%		53.18%	63.16%		83.22%	
NET PATIENT REVENUE	\$ 254,246	\$ 260,328	-2.3%	\$ 102,533	148.0%	\$ 2,892,174	\$ 2,533,536	14.2%	\$ 1,125,458	157.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ 1,324	-100.0%	\$ -	100.0%	\$ 124,017	\$ 13,240	836.7%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ -	\$ 1,324	-100.0%	\$ -	0.0%	\$ 124,017	\$ 13,240	836.7%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 254,246	\$ 261,652	-2.8%	\$ 102,533	148.0%	\$ 3,016,191	\$ 2,546,776	18.4%	\$ 1,136,053	165.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 128,538	\$ 128,824	-0.2%	\$ 103,459	24.2%	\$ 1,184,128	\$ 1,263,157	-6.3%	\$ 747,252	58.5%
Benefits	25,000	40,750	-38.7%	1,565	1497.4%	300,996	397,535	-24.3%	217,343	38.5%
Physician Services	133,622	204,890	-34.8%	135,933	-1.7%	1,434,320	2,374,963	-39.6%	2,143,174	-33.1%
Cost of Drugs Sold	11,292	9,178	23.0%	3,796	197.4%	78,956	89,994	-12.3%	71,833	9.9%
Supplies	18,999	9,142	107.8%	5,946	219.5%	99,315	89,975	10.4%	77,785	27.7%
Utilities	5,797	6,352	-8.7%	6,294	-7.9%	53,239	62,786	-15.2%	67,815	-21.5%
Repairs and Maintenance	550	4,451	-87.6%	4,570	-88.0%	6,794	44,510	-84.7%	40,705	-83.3%
Leases and Rentals	464	380	22.2%	374	24.0%	4,393	3,800	15.6%	3,767	16.6%
Other Expense	1,000	2,860	-65.0%	1,367	-26.9%	15,507	15,980	-3.0%	11,537	34.4%
TOTAL OPERATING EXPENSES	\$ 325,262	\$ 406,827	-20.0%	\$ 263,306	23.5%	\$ 3,177,648	\$ 4,342,700	-26.8%	\$ 3,381,211	-6.0%
Depreciation/Amortization	\$ 44,958	\$ 44,960	0.0%	\$ 45,275	-0.7%	\$ 451,450	\$ 451,470	0.0%	\$ 452,842	-0.3%
TOTAL OPERATING COSTS	\$ 370,220	\$ 451,787	-18.1%	\$ 308,581	20.0%	\$ 3,629,098	\$ 4,794,170	-24.3%	\$ 3,834,053	-5.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (115,975)	\$ (190,135)	-39.0%	\$ (206,048)	-43.7%	\$ (612,907)	\$ (2,247,394)	-72.7%	\$ (2,698,000)	-77.3%
Operating Margin	-45.62%	-72.67%	-37.2%	-200.96%	-77.3%	-20.32%	-88.24%	-77.0%	-237.49%	-91.4%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,515	1,352	12.1%	1,386	9.3%	16,321	15,221	7.2%	15,544	5.0%
Optometry Visits	-	217	-100.0%	215	-100.0%	1,115	2,530	-55.9%	2,510	-55.6%
Total Visits	1,515	1,569	-3.4%	1,601	-5.4%	17,436	17,751	-1.8%	18,054	-3.4%
Average Revenue per Office Visit	364.02	447.02	-18.6%	363.57	0.1%	354.29	387.43	-8.6%	371.60	-4.7%
Hospital FTE's (Salaries and Wages)	32.8	35.9	-8.6%	27.1	21.3%	31.2	35.9	-13.1%	18.4	69.6%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	15.4	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 364,689	\$ 367,974	-0.9%	\$ 335,788	8.6%	\$ 4,258,118	\$ 3,608,135	18.0%	\$ 3,595,826	18.4%
TOTAL PATIENT REVENUE	\$ 364,689	\$ 367,974	-0.9%	\$ 335,788	8.6%	\$ 4,258,118	\$ 3,608,135	18.0%	\$ 3,595,826	18.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (28,871)	\$ 73,455	-139.3%	\$ 19,109	-251.1%	\$ 359,880	\$ 723,413	-50.3%	\$ 668,350	-46.2%
Self Pay Adjustments	(6,719)	16,953	-139.6%	5,422	-223.9%	36,933	166,959	-77.9%	155,281	-76.2%
Bad Debts	200,710	127,479	57.4%	240,742	-16.6%	1,679,065	1,255,463	33.7%	2,048,291	-18.0%
TOTAL REVENUE DEDUCTIONS	\$ 165,120	\$ 217,887	-24.2%	\$ 265,273	-37.8%	\$ 2,075,878	\$ 2,145,835	-3.3%	\$ 2,871,921	-27.7%
	45.3%	59.2%		79.0%		48.8%	59.5%		79.9%	
NET PATIENT REVENUE	\$ 199,569	\$ 150,087	33.0%	\$ 70,515	183.0%	\$ 2,182,240	\$ 1,462,300	49.2%	\$ 723,904	201.5%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 1,324	0.0%	\$ -	0.0%	\$ 124,017	\$ 13,240	0.0%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ -	\$ 1,324	-100.0%	\$ -	0.0%	\$ 124,017	\$ 13,240	836.7%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 199,569	\$ 151,411	31.8%	\$ 70,515	183.0%	\$ 2,306,257	\$ 1,475,540	56.3%	\$ 734,499	214.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 95,602	\$ 83,983	13.8%	\$ 67,883	40.8%	\$ 871,157	\$ 823,490	5.8%	\$ 525,973	65.6%
Benefits	18,594	26,566	-30.0%	1,027	1710.5%	221,441	259,165	-14.6%	152,983	44.7%
Physician Services	95,863	122,968	-22.0%	49,087	95.3%	1,041,697	1,440,164	-27.7%	1,259,407	-17.3%
Cost of Drugs Sold	9,489	6,031	57.3%	2,618	262.5%	58,823	59,138	-0.5%	45,479	29.3%
Supplies	12,462	3,172	292.9%	130	9487.0%	53,732	31,317	71.6%	30,871	74.1%
Utilities	3,182	3,629	-12.3%	3,070	3.7%	28,208	36,808	-23.4%	39,080	-27.8%
Repairs and Maintenance	550	3,974	-86.2%	4,570	-88.0%	6,794	39,740	-82.9%	36,891	-81.6%
Leases and Rentals	464	380	22.2%	374	24.0%	4,393	3,800	15.6%	3,767	16.6%
Other Expense	1,000	2,850	-64.9%	1,367	-26.9%	15,507	15,880	-2.3%	11,456	35.4%
TOTAL OPERATING EXPENSES	\$ 237,206	\$ 253,553	-6.4%	\$ 130,127	82.3%	\$ 2,301,751	\$ 2,709,502	-15.0%	\$ 2,105,906	9.3%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,121	-5.5%	\$ 50,279	\$ 50,290	0.0%	\$ 51,643	-2.6%
TOTAL OPERATING COSTS	\$ 242,047	\$ 258,395	-6.3%	\$ 135,248	79.0%	\$ 2,352,030	\$ 2,759,792	-14.8%	\$ 2,157,549	9.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (42,478)	\$ (106,984)	-60.3%	\$ (64,733)	-34.4%	\$ (45,773)	\$ (1,284,252)	-96.4%	\$ (1,423,050)	-96.8%
Operating Margin	-21.28%	-70.66%	-69.9%	-91.80%	-76.8%	-1.98%	-87.04%	-97.7%	-193.74%	-99.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	996	840	18.6%	890	11.9%	11,658	8,816	32.2%	9,336	24.9%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	996	840	18.6%	890	11.9%	11,658	8,816	32.2%	9,686	20.4%
Average Revenue per Office Visit	366.15	438.06	-16.4%	377.29	-3.0%	365.25	409.26	-10.8%	371.24	-1.6%
Hospital FTE's (Salaries and Wages)	24.0	21.9	9.3%	16.3	47.2%	22.3	21.9	1.6%	11.5	93.8%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	8.6	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 186,807	\$ 333,402	-44.0%	\$ 246,284	-24.1%	\$ 1,919,248	\$ 3,269,012	-41.3%	\$ 3,112,998	-38.3%
TOTAL PATIENT REVENUE	\$ 186,807	\$ 333,402	-44.0%	\$ 246,284	-24.1%	\$ 1,919,248	\$ 3,269,012	-41.3%	\$ 3,112,998	-38.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 17,682	\$ 56,884	-68.9%	\$ 2,200	703.6%	\$ (79,394)	\$ 560,216	-114.2%	\$ 367,361	-121.6%
Self Pay Adjustments	5,261	9,433	-44.2%	302	1639.4%	(30,150)	92,903	-132.5%	64,237	-146.9%
Bad Debts	109,187	156,844	-30.4%	211,763	-48.4%	1,318,858	1,544,657	-14.6%	2,279,846	-42.2%
TOTAL REVENUE DEDUCTIONS	\$ 132,131	\$ 223,161	-40.8%	\$ 214,266	-38.3%	\$ 1,209,314	\$ 2,197,776	-45.0%	\$ 2,711,444	-55.4%
	70.73%	66.93%		87.00%		63.01%	67.23%		87.10%	
NET PATIENT REVENUE	\$ 54,676	\$ 110,241	-50.4%	\$ 32,017	70.8%	\$ 709,934	\$ 1,071,236	-33.7%	\$ 401,554	76.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 54,676	\$ 110,241	-50.4%	\$ 32,017	70.8%	\$ 709,934	\$ 1,071,236	-33.7%	\$ 401,554	76.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 32,936	\$ 44,841	-26.5%	\$ 35,576	-7.4%	\$ 312,971	\$ 439,667	-28.8%	\$ 221,279	41.4%
Benefits	6,406	14,184	-54.8%	538	1090.7%	79,555	138,370	-42.5%	64,360	23.6%
Physician Services	37,759	81,922	-53.9%	86,846	-56.5%	392,623	934,799	-58.0%	883,767	-55.6%
Cost of Drugs Sold	1,803	3,147	-42.7%	1,179	53.0%	20,132	30,856	-34.8%	26,355	-23.6%
Supplies	6,537	5,970	9.5%	5,816	12.4%	45,583	58,658	-22.3%	46,914	-2.8%
Utilities	2,615	2,723	-4.0%	3,225	-18.9%	25,032	25,978	-3.6%	28,735	-12.9%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	4,770	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	100	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 88,056	\$ 153,274	-42.5%	\$ 133,179	-33.9%	\$ 875,896	\$ 1,633,198	-46.4%	\$ 1,275,305	-31.3%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 401,172	\$ 401,180	0.0%	\$ 401,199	0.0%
TOTAL OPERATING COSTS	\$ 128,173	\$ 193,392	-33.7%	\$ 173,333	-26.1%	\$ 1,277,068	\$ 2,034,378	-37.2%	\$ 1,676,504	-23.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (73,497)	\$ (83,151)	-11.6%	\$ (141,316)	-48.0%	\$ (567,134)	\$ (963,142)	-41.1%	\$ (1,274,950)	-55.5%
Operating Margin	-134.42%	-75.43%	78.2%	-441.37%	-69.5%	-79.89%	-89.91%	-11.1%	-317.50%	-74.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	519	512	1.4%	496	4.6%	4,663	6,405	-27.2%	6,208	-24.9%
Optometry Visits	-	217	-100.0%	215	-100.0%	1,115	2,530	-55.9%	2,510	-55.6%
Total Visits	519	729	-28.8%	711	-27.0%	5,778	8,934	-35.3%	8,718	-33.7%
Average Revenue per Office Visit	359.94	457.34	-21.3%	346.39	3.9%	332.16	365.89	-9.2%	357.08	-7.0%
Hospital FTE's (Salaries and Wages)	8.9	14.0	-36.6%	10.8	-17.7%	8.9	14.0	-36.1%	6.9	29.2%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	6.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JULY 2019**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 56,757	\$ 44,429	\$ 101,186	18.3%	\$ 601,964	\$ 390,883	\$ 992,846	16.1%
Medicaid	160,505	40,453	200,958	36.4%	1,842,567	644,388	2,486,955	40.3%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	65,438	45,385	110,822	20.1%	811,163	377,657	1,188,819	19.2%
Self Pay	80,831	56,037	136,868	24.8%	991,626	505,164	1,496,790	24.2%
Other	1,159	504	1,663	0.3%	10,799	1,157	11,956	0.2%
Total	\$ 364,689	\$ 186,807	\$ 551,496	100.0%	\$ 4,258,118	\$ 1,919,248	\$ 6,177,366	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 6,374	\$ 10,093	\$ 16,467	12.0%	\$ 65,316	\$ 90,243	\$ 155,559	10.9%
Medicaid	50,933	10,192	61,126	44.5%	462,170	167,703	629,873	44.3%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	26,032	13,977	40,009	29.1%	263,346	126,264	389,610	27.4%
Self Pay	13,212	6,362	19,575	14.2%	178,637	66,367	245,004	17.2%
Other	231	-	231	0.2%	916	(4)	912	0.1%
Total	\$ 96,782	\$ 40,625	\$ 137,407	100.0%	\$ 970,385	\$ 450,574	\$ 1,420,958	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 56,757	15.6%	\$ 49,096	14.6%	\$ 601,964	14.1%	\$ 487,689	13.6%
Medicaid	160,505	44.0%	127,715	38.1%	1,842,567	43.3%	1,335,031	37.1%
PHC	-	0.0%	-	0.0%	-	0.0%	26,575	0.7%
Commercial	65,438	17.9%	65,696	19.6%	811,163	19.0%	684,637	19.0%
Self Pay	80,831	22.2%	92,803	27.6%	991,626	23.3%	1,056,270	29.4%
Other	1,159	0.3%	479	0.1%	10,799	0.3%	5,625	0.2%
TOTAL	\$ 364,689	100.0%	\$ 335,788	100.0%	\$ 4,258,118	100.0%	\$ 3,595,826	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,374	6.6%	\$ 4,324	7.5%	\$ 65,316	6.7%	\$ 27,966	4.6%
Medicaid	50,933	52.6%	23,574	40.8%	462,170	47.7%	196,082	32.2%
PHC	-	0.0%	-	0.0%	-	0.0%	5,628	0.9%
Commercial	26,032	26.9%	12,493	21.6%	263,346	27.1%	199,989	32.8%
Self Pay	13,212	13.7%	17,360	30.1%	178,637	18.4%	179,579	29.4%
Other	231	0.2%	-	0.0%	916	0.1%	734	0.1%
TOTAL	\$ 96,782	100.0%	\$ 57,752	100.0%	\$ 970,385	100.0%	\$ 609,978	100.0%
TOTAL NET REVENUE	199,569		70,515		2,182,240		723,904	
% OF GROSS REVENUE	54.7%		21.0%		51.2%		20.1%	
VARIANCE	(102,787)		(12,763)		(1,211,855)		(113,926)	
% VARIANCE TO CASH COLLECTIONS	-51.5%		-18.1%		-55.5%		-15.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2019**

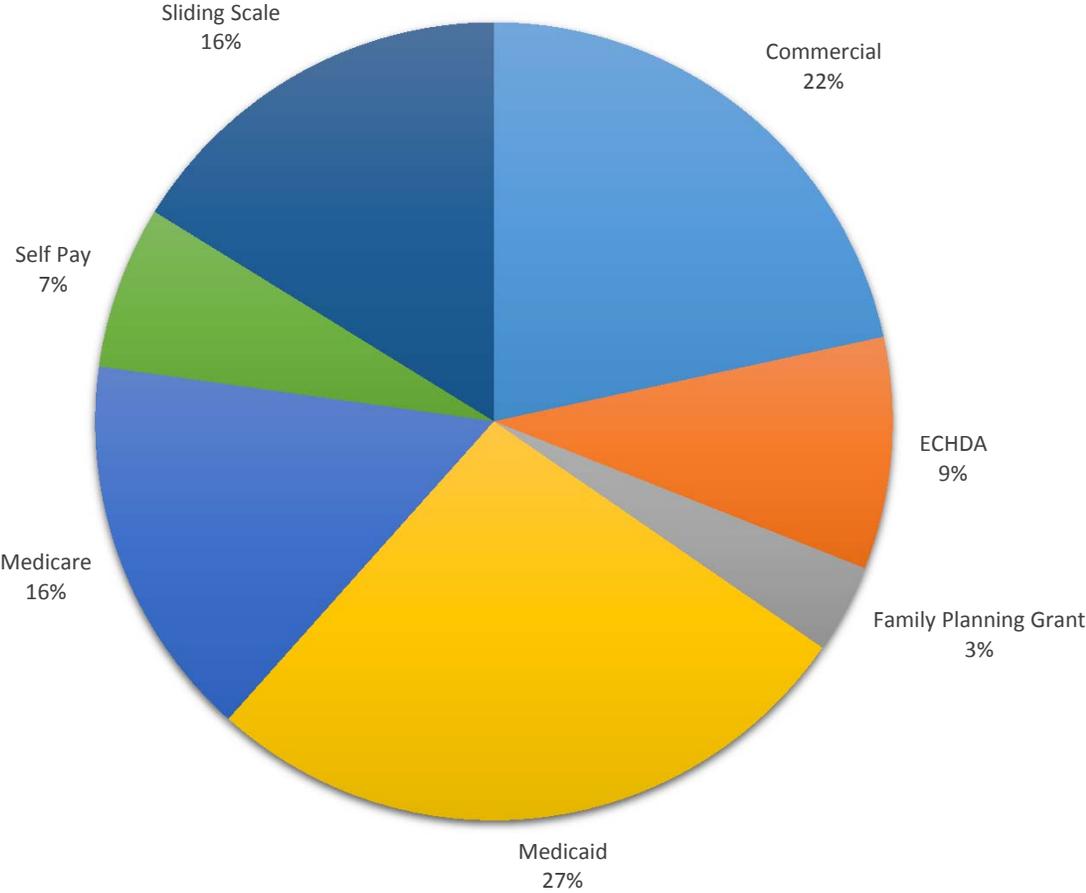
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,429	23.8%	\$ 39,137	15.9%	\$ 390,883	20.4%	\$ 430,289	13.8%
Medicaid	40,453	21.7%	\$ 108,325	44.0%	644,388	33.5%	1,406,758	45.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	61,659	2.0%
Commercial	45,385	24.3%	\$ 47,536	19.3%	377,657	19.7%	577,327	18.5%
Self Pay	56,037	29.9%	\$ 51,286	20.8%	505,164	26.3%	630,911	20.3%
Other	504	0.3%	\$ -	0.0%	1,157	0.1%	6,054	0.2%
TOTAL	\$ 186,807	100.0%	\$ 246,284	100.0%	\$ 1,919,248	100.0%	\$ 3,112,998	100.0%

PAYMENTS BY PAYOR

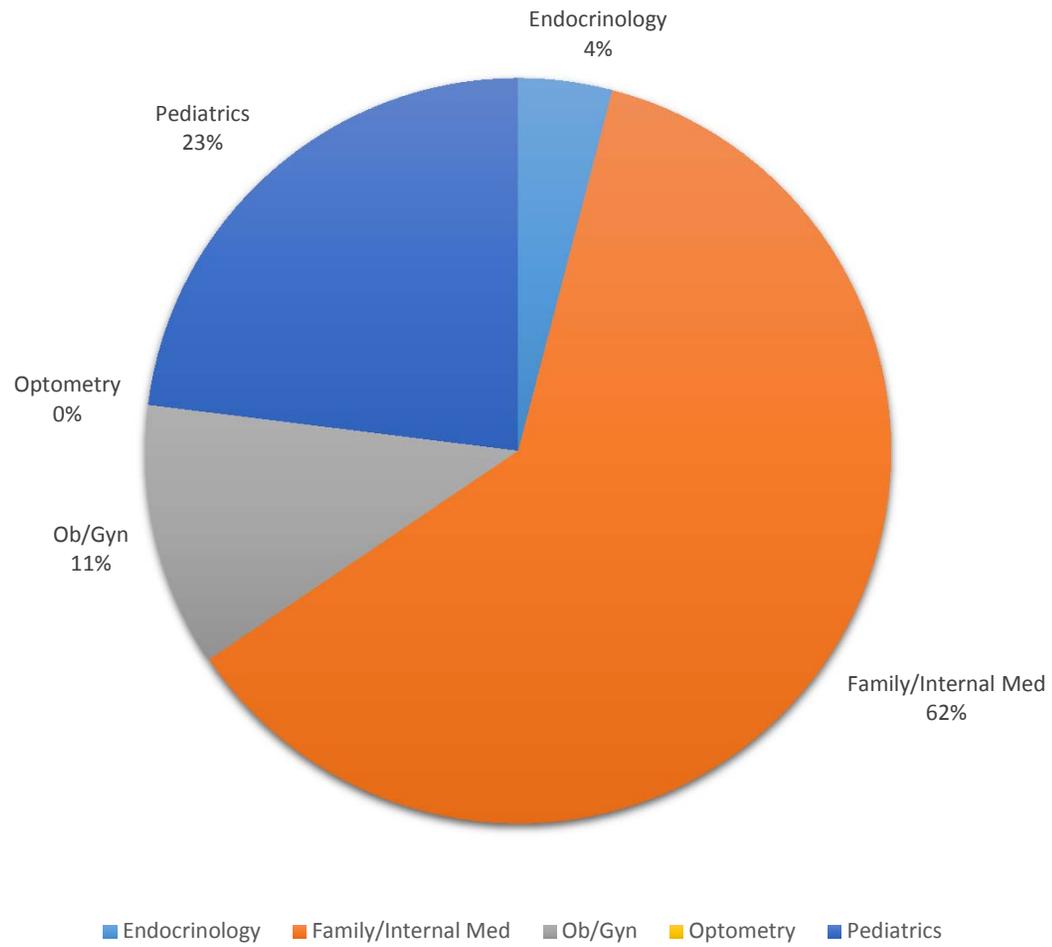
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,093	24.8%	\$ 5,136	18.4%	\$ 90,243	20.0%	\$ 17,860	5.2%
Medicaid	10,192	25.1%	4,903	17.6%	167,703	37.3%	120,764	34.9%
PHC	-	0.0%	-	0.0%	-	0.0%	3,457	1.0%
Commercial	13,977	34.4%	10,396	37.3%	126,264	28.0%	99,559	28.8%
Self Pay	6,362	15.7%	7,458	26.7%	66,367	14.7%	103,435	29.9%
Other	-	0.0%	-	0.0%	(4)	0.0%	571	0.2%
TOTAL	\$ 40,625	100.0%	\$ 27,893	100.0%	\$ 450,574	100.0%	\$ 345,646	100.0%
TOTAL NET REVENUE	54,676		32,017		709,934		401,554	
% OF GROSS REVENUE	29.3%		13.0%		37.0%		12.9%	
VARIANCE	(14,052)		(4,125)		(259,360)		(55,908)	
% VARIANCE TO CASH COLLECTIONS	-25.7%		-12.9%		-36.5%		-13.9%	

FHC July Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC July Visits By Service



FHC Executive Director's Report- September 2019

- **Provider Update:** The Family Health Clinic is currently searching for the following provider: Pediatrician and Pediatric Nurse Practitioner. Merritt Hawkins is the search firm that is assisting us with recruiting for our open provider positions.
- **Staffing Update:** The Family Health Clinic has the following open positions: 2 LVNs and a Medical Assistant
- **2019 Community Health Needs Assessment:** The Family Health Clinic's 2019 Community Health Needs Assessment and Operational Plan was approved and adopted by the FHC Board on August 8, 2019. Completing a community health needs assessment is a HRSA requirement to maintain Federally Qualified Look A Like status and must be completed every three years.
- **Back to School Vaccines:** The Family Health Clinic, in partnership with the Ector County Health Department, held a free back to school immunizations event on Friday August 9, 2019 at our West University location. The event provided 559 immunizations to 203 individuals.



DATE: August 30, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Steve Ewing
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended July 31, 2019

Attached are the Financial Statements for the month ended July 31, 2019 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended July, the change in net position was a loss of \$4,144,345 comparing unfavorably to the budgeted deficit of \$493,050 by 740.6%. Inpatient (I/P) revenue was above budget by \$303,885 or 0.6% driven primarily by increased admissions and patient days with associated ancillary tests and GI procedures. Outpatient (O/P) revenue was above budget by \$3,656,734 or 8.5% due to increased observation days and other outpatient volumes. Net patient revenue was \$636,845 or 7.0% above the budget of \$19,630,739. Net operating revenue was \$1,155,569 or 3.3%, above budget due to increased net patient revenue. receipts.

Operating expenses for the month were over budget by \$2,298,344 due primarily to unfavorable salaries, physician fees and purchased services. \$877,279 unfavorable salaries and wages expenses were caused by increased inpatient and outpatient volumes combined with 4% unbudgeted across the board salary increase given in January 2019. Actual FTEs per EEOB were 4.6 vs. budgeted 4.9. Physician fees unfavorable variance was caused by \$258,881 in call pay to ProCare physicians that was previously paid by the Permian Basin Clinical Servicing Partnership and \$92,801 in additional trauma fees. Purchased services unfavorable variances include \$900,000 for healthcare expenses for Ector County Jail Inmates, \$394,512 in additional collection fees, \$358,009 in additional coding fees, and \$253,709 service contract for biomedical engineering that was previously paid under repairs and maintenance. Large favorable variances include benefits, \$301,621 due to decreased GASB 68 accrual and decreased medical benefit claims. Supplies were also under budget by \$164,389 due to decreased surgical and cath lab procedures during the month.

Operating Results - ProCare (501a) Operations:

For the month of July the net loss from operations before capital contributions was \$2,997,553 compared to a budgeted loss of \$1,050,637. Net operating revenue was below budget by \$1,771,859 due primarily to \$875,000 unpaid Medicaid Supplemental Payments from the Permian Basin Clinical Servicing Partnership during the month, as well as reserving \$1,093,750 of the accrued outstanding receivable. Total operating costs were over budget by \$175,058. The unfavorable expense variance was due to increased temporary labor due to increased contract CRNA and usage of \$217,567, anesthesia locums of \$21,315, ENT Locums of \$66,034, pathology locums of \$26,680 and \$46,213 in locum radiologist expense.

Operating Results - Family Health Center Operations:

For the month of July the net loss from operations by location:

- Clements: \$42,478 loss compared to a budgeted loss of \$106,984. Net revenue was favorable by \$48,158 due to increased volume. Operating costs were \$16,347 favorable to budget due primarily to a decreased physician salary allocation from ProCare.
- West University: \$73,497 loss compared to a budgeted loss of \$83,151. Net revenue was unfavorable by \$55,565 due to decreased volumes. Operating costs were favorable by \$65,218 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of June was a deficit of \$4,144,345 comparing unfavorably to a budgeted deficit of \$493,050. The Change in Net Position year to date is a deficit of \$4,483,398 comparing favorably to a budgeted deficit of \$6,864,114.

Volume:

Total admissions for the month were 1,196 or 2.7% above budget and 2.0% above last year. Year to date admissions were 11,813 or 5.4% above budget and 4.4% above last year. Patient days for the month were 5,429 or 6.2% above budget and 0.1% below last year. Year to date patient days were 50,437 or 0.5% above budget and 1.0% above last year. Due to the preceding, total average length of stay (ALOS) was 4.54 for the month and 4.73 year to date. Observation days were above budget by 31.8% and above prior year by 51.6%.

Emergency room visits for the month were 4,424 resulting in a decrease compared to budget of 2.7% and a decrease compared to last year of 1.7%. Year to date emergency room visits were 45,564 or 2.9% above budget and 3.3% above prior year. Total O/P occasions of service for the month were 4.4% above budget for the month and 2.1% above last year. Year to date OP occasions of service were 9.1% above budget and 6.3% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,163	1,128	3.1%	1,140	2.0%	11,524	10,923	5.5%	11,037	4.4%
Neonatal ICU (NICU)	33	36	-9.2%	35	-5.7%	289	289	0.1%	278	4.0%
Total Admissions	1,196	1,165	2.7%	1,175	1.8%	11,813	11,212	5.4%	11,315	4.4%
Patient Days										
Adult & Pediatric	4,194	3,855	8.8%	4,297	-2.4%	42,590	42,307	0.7%	42,677	-0.2%
ICU	351	384	-8.6%	406	-13.5%	4,138	3,840	7.8%	4,069	1.7%
CCU	342	403	-15.1%	360	-5.0%	4,117	4,033	2.1%	3,865	6.5%
NICU	542	470	15.3%	370	46.5%	5,021	5,110	-1.7%	4,746	5.8%
Total Patient Days	5,429	5,112	6.2%	5,433	-0.1%	55,866	55,290	1.0%	55,357	0.9%
Observation (Obs) Days	850	645	31.8%	561	51.6%	7,742	6,453	20.0%	6,358	21.8%
Nursery Days	317	238	33.2%	235	34.9%	2,620	2,380	10.1%	2,369	10.6%
Total Occupied Beds / Bassinets	6,596	5,995	10.0%	6,229	5.9%	66,228	64,123	3.3%	64,084	3.3%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.20	4.11	2.1%	4.44	-5.4%	4.41	4.59	-4.0%	4.59	-3.8%
NICU	16.42	12.94	27.0%	10.57	55.4%	17.37	17.71	-1.9%	17.07	1.8%
Total ALOS	4.54	4.39	3.4%	4.62	-1.8%	4.73	4.93	-4.1%	4.89	-3.3%
Acute / Adult & Pediatric w/o OB	5.16			5.10	1.0%	5.22			5.43	-3.8%
Average Daily Census	175.1	164.9	6.2%	175.3	-0.1%	183.8	181.9	1.0%	182.1	0.9%
Hospital Case Mix Index (CMI)	1.5586	1.5166	2.8%	1.4242	9.4%	1.5717	1.5166	3.6%	1.5166	3.6%
Medicare										
Admissions	443	431	2.9%	427	3.7%	4,542	4,310	5.4%	4,462	1.8%
Patient Days	2,158	2,032	6.2%	2,015	7.1%	22,754	22,485	1.2%	22,654	0.4%
Average Length of Stay	4.87	4.72	3.2%	4.72	3.2%	5.01	5.22	-4.0%	5.08	-1.3%
Case Mix Index	1.6536			1.6529	0.0%	1.7194			1.6438	4.6%
Medicaid										
Admissions	131	128	2.3%	143	-8.4%	1,450	1,380	5.1%	1,358	6.8%
Patient Days	730	687	6.3%	647	12.8%	7,767	7,682	1.1%	7,171	8.3%
Average Length of Stay	5.57	5.37	3.8%	4.52	23.2%	5.36	5.57	-3.8%	5.28	1.4%
Case Mix Index	1.5889			1.1949	33.0%	1.2169			1.1827	2.9%
Commercial										
Admissions	319	311	2.6%	323	-1.2%	3,268	3,101	5.4%	2,987	9.4%
Patient Days	1,361	1,282	6.2%	1,491	-8.7%	13,807	13,686	0.9%	13,743	0.5%
Average Length of Stay	4.27	4.12	3.5%	4.62	-7.6%	4.22	4.41	-4.3%	4.60	-8.2%
Case Mix Index	1.4937			1.4639	2.0%	1.5463			1.5257	1.3%
Self Pay										
Admissions	276	269	2.6%	260	6.2%	2,326	2,206	5.4%	2,262	2.8%
Patient Days	1,059	997	6.2%	1,139	-7.0%	10,338	10,236	1.0%	10,436	-0.9%
Average Length of Stay	3.84	3.71	3.5%	4.38	-12.4%	4.44	4.64	-4.2%	4.61	-3.7%
Case Mix Index	1.4101			1.3933	1.2%	1.4709			1.3948	5.5%
All Other										
Admissions	27	26	3.8%	22	22.7%	227	215	5.6%	246	-7.7%
Patient Days	121	114	6.1%	141	-14.2%	1,200	1,201	-0.1%	1,353	-11.3%
Average Length of Stay	4.48	4.38	2.2%	6.41	-30.1%	5.29	5.59	-5.4%	5.50	-3.9%
Case Mix Index	1.6844			1.8459	-8.7%	2.0062			1.8170	10.4%
Radiology										
InPatient	4,195	4,562	-8.0%	4,348	-3.5%	44,259	45,629	-3.0%	44,274	0.0%
OutPatient	8,137	7,549	7.8%	7,773	4.7%	78,312	75,493	3.7%	74,220	5.5%
Cath Lab										
InPatient	406	569	-28.6%	468	-13.2%	4,939	5,687	-13.2%	5,509	-10.3%
OutPatient	574	582	-1.4%	342	67.8%	6,091	5,820	4.7%	5,426	12.3%
Laboratory										
InPatient	69,782	69,961	-0.3%	68,444	2.0%	715,811	699,610	2.3%	693,730	3.2%
OutPatient	63,827	55,258	15.5%	54,378	17.4%	601,502	552,574	8.9%	549,307	9.5%
Other										
Deliveries	205	161	27.3%	157	30.6%	1,636	1,586	3.2%	1,556	5.1%
Surgical Cases										
InPatient	271	302	-10.3%	331	-18.1%	2,909	3,023	-3.8%	2,816	3.3%
OutPatient	618	628	-1.6%	550	12.4%	5,464	6,283	-13.0%	5,879	-7.1%
Total Surgical Cases	889	930	-4.4%	881	0.9%	8,373	9,306	-10.0%	8,695	-3.7%
GI Procedures (Endo)										
InPatient	150	106	41.5%	89	68.5%	1,518	1,060	43.2%	1,000	51.8%
OutPatient	213	282	-24.5%	213	0.0%	2,355	2,823	-16.6%	2,641	-10.8%
Total GI Procedures	363	388	-6.4%	302	20.2%	3,873	3,883	-0.3%	3,641	6.4%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,424	4,545	-2.7%	4,501	-1.7%	45,564	44,280	2.9%	44,125	3.3%
Observation Days	850	645	31.8%	561	51.6%	7,742	6,453	20.0%	6,358	21.8%
Other O/P Occasions of Service	19,112	18,178	5.1%	18,823	1.5%	191,446	173,551	10.3%	179,708	6.5%
Total O/P Occasions of Svc.	24,386	23,368	4.4%	23,885	2.1%	244,752	224,284	9.1%	230,191	6.3%
Hospital Operations										
Manhours Paid	282,475	276,105	2.3%	274,362	3.0%	2,711,879	2,794,811	-3.0%	2,739,190	-1.0%
FTE's	1,594.6	1,558.7	2.3%	1,548.8	3.0%	1,561.1	1,608.9	-3.0%	1,576.8	-1.0%
Adjusted Patient Days	10,393	9,446	10.0%	9,924	4.7%	103,614	101,475	2.1%	101,571	2.0%
Hours / Adjusted Patient Day	27.18	29.23	-7.0%	27.65	-1.7%	26.17	27.54	-5.0%	26.97	-2.9%
Occupancy - Actual Beds	50.2%	47.3%	6.2%	50.2%	-0.1%	52.7%	52.1%	1.0%	52.2%	0.9%
FTE's / Adjusted Occupied Bed	4.8	5.1	-7.0%	4.8	-1.7%	4.6	4.8	-5.0%	4.7	-2.9%
InPatient Rehab Unit										
Admissions	40	36	9.8%	30	33.3%	403	392	2.7%	323	24.8%
Patient Days	456	559	-18.4%	487	-6.4%	5,023	5,454	-7.9%	4,297	16.9%
Average Length of Stay	11.4	15.3	-25.7%	16.2	-29.8%	12.5	13.9	-10.4%	13.3	-6.3%
Manhours Paid	7,566	8,571	-11.7%	7,392	2.4%	79,551	84,047	-5.3%	64,787	22.8%
FTE's	42.7	48.4	-11.7%	41.7	2.4%	45.8	48.4	-5.3%	37.3	22.8%
Center for Primary Care - Clements										
Total Medical Visits	996	840	18.6%	890	11.9%	11,658	8,816	32.2%	9,336	24.9%
Manhours Paid	4,247	3,887	9.3%	2,886	47.2%	38,719	38,114	1.6%	19,979	93.8%
FTE's	24.0	21.9	9.3%	16.3	47.2%	22.3	21.9	1.6%	11.5	93.8%
Center for Primary Care - West University										
Total Medical Visits	519	512	1.4%	496	4.6%	4,663	6,405	-27.2%	6,208	-24.9%
Total Optometry	-	217	-100.0%	215	-100.0%	1,115	2,530	-55.9%	2,510	-55.6%
Manhours Paid	1,568	2,474	-36.6%	1,906	-17.7%	15,512	24,257	-36.1%	12,003	29.2%
FTE's	8.9	14.0	-36.6%	10.8	-17.7%	8.9	14.0	-36.1%	6.9	29.2%
Total ECHD Operations										
Total Admissions	1,236	1,201	2.9%	1,205	2.6%	12,216	11,604	5.3%	11,638	5.0%
Total Patient Days	5,885	5,671	3.8%	5,920	-0.6%	60,889	60,744	0.2%	59,654	2.1%
Total Patient and Obs Days	6,735	6,316	6.6%	6,481	3.9%	68,631	67,197	2.1%	66,012	4.0%
Total FTE's	1,670.2	1,643.0	1.7%	1,617.6	3.2%	1,638.1	1,693.1	-3.2%	1,632.5	0.3%
FTE's / Adjusted Occupied Bed	4.6	4.9	-5.4%	4.6	-0.9%	4.4	4.7	-5.3%	4.5	-2.7%
Total Adjusted Patient Days	11,266	10,479	7.5%	10,814	4.2%	112,928	110,567	2.1%	109,488	3.1%
Hours / Adjusted Patient Day	26.26	27.77	-5.4%	26.50	-0.9%	25.20	26.60	-5.3%	25.90	-2.7%
Outpatient Factor	1.9144	1.8478	3.6%	1.8266	4.8%	1.8550	1.8356	1.1%	1.8354	1.1%
Blended O/P Factor	2.1121	2.0982	0.7%	2.0601	2.5%	2.0637	2.0848	-1.0%	2.0891	-1.2%
Total Adjusted Admissions	2,366	2,219	6.6%	2,201	7.5%	22,676	21,301	6.5%	21,360	6.2%
Hours / Adjusted Admission	125.04	131.14	-4.7%	130.18	-4.0%	125.49	138.08	-9.1%	132.77	-5.5%
FTE's - Hospital Contract	53.5	47.9	11.7%	49.1	8.8%	47.1	50.5	-6.7%	58.2	-19.1%
FTE's - Mgmt Services	61.7	50.1	23.1%	13.8	347.3%	62.2	50.1	24.1%	27.5	126.5%
Total FTE's (including Contract)	1,785.3	1,740.9	2.5%	1,680.5	6.2%	1,747.4	1,793.8	-2.6%	1,718.2	1.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	5.2	-4.6%	4.8	2.0%	4.7	4.9	-4.6%	4.8	-1.4%
ProCare FTEs	191.8	241.1	-20.4%	214.7	-10.7%	228.5	241.1	-5.2%	228.9	-0.2%
Total System FTEs	1,977.1	1,982.0	-0.2%	1,895.2	4.3%	1,975.9	2,034.9	-2.9%	1,947.1	1.5%
Urgent Care Visits										
JBS Clinic	673	1,122	-40.0%	734	-8.3%	9,623	11,004	-12.5%	10,292	-6.5%
West University	322	733	-56.1%	394	-18.3%	5,751	7,187	-20.0%	6,801	-15.4%
42nd Street	394	838	-53.0%	368	7.1%	6,280	8,218	-23.6%	6,768	-7.2%
Total Urgent Care Visits	1,389	2,693	-48.4%	1,496	-7.2%	21,654	26,409	-18.0%	23,861	-9.2%
Wal-Mart Clinic Visits										
East Clinic	334	231	44.6%	252	32.5%	4,470	4,616	-3.2%	4,258	5.0%
West Clinic	297	176	68.8%	208	42.8%	3,511	3,334	5.3%	3,307	6.2%
Total Wal-Mart Visits	631	407	55.0%	460	37.2%	7,981	7,950	0.4%	7,565	5.5%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2019**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 10,462,095	\$ 4,900	\$ 10,466,995
Investments	52,389,312	-	52,389,312
Patient Accounts Receivable - Gross	217,816,121	25,024,084	242,840,205
Less: 3rd Party Allowances	(100,798,036)	(5,640,090)	(106,438,125)
Bad Debt Allowance	(78,385,193)	(15,109,858)	(93,495,051)
Net Patient Accounts Receivable	38,632,893	4,274,136	42,907,029
Taxes Receivable	9,745,045	-	9,745,045
Accounts Receivable - Other	14,641,745	41,865	14,683,609
Inventories	6,686,079	317,246	7,003,324
Prepaid Expenses	3,710,057	218,309	3,928,365
Total Current Assets	136,267,224	4,856,455	141,123,680
CAPITAL ASSETS:			
Property and Equipment	465,332,754	467,364	465,800,118
Construction in Progress	1,171,901	-	1,171,901
	466,504,654	467,364	466,972,018
Less: Accumulated Depreciation and Amortization	(288,289,990)	(298,916)	(288,588,906)
Total Capital Assets	178,214,664	168,448	178,383,112
INTANGIBLE ASSETS / GOODWILL - NET	6,898	87,109	94,007
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,651,418	-	5,651,418
Restricted Assets Held in Endowment	6,241,247	-	6,241,247
Restricted TPC, LLC	519,579	-	519,579
Restricted MCH West Texas Services	2,208,489	-	2,208,489
Pension, Deferred Outflows of Resources	6,725,511	-	6,725,511
Assets whose use is Limited	-	17,034	17,034
TOTAL ASSETS	\$ 335,835,032	\$ 5,129,046	\$ 340,964,078
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,493,156	-	3,493,156
Accounts Payable	11,816,955	2,483,188	14,300,144
A/R Credit Balances	4,158,903	-	4,158,903
Accrued Interest	1,010,886	-	1,010,886
Accrued Salaries and Wages	5,405,297	4,980,716	10,386,013
Accrued Compensated Absences	3,970,821	-	3,970,821
Due to Third Party Payors	1,013,020	-	1,013,020
Deferred Revenue	3,305,132	520,597	3,825,729
Total Current Liabilities	38,948,149	7,984,502	46,932,651
ACCRUED POST RETIREMENT BENEFITS	51,149,123	-	51,149,123
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	-	2,409,871
LONG-TERM DEBT - Less Current Maturities	42,259,304	-	42,259,304
Total Liabilities	134,766,447	7,984,502	142,750,949
FUND BALANCE	201,068,585	(2,855,456)	198,213,129
TOTAL LIABILITIES AND FUND BALANCE	\$ 335,835,032	\$ 5,129,046	\$ 340,964,078

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 10,466,995	\$ 35,063,275	\$ 5,200	\$ (24,601,480)
Investments	52,389,312	20,681,168	-	31,708,144
Patient Accounts Receivable - Gross	242,840,205	233,801,086	50,818,982	(41,779,862)
Less: 3rd Party Allowances	(106,438,125)	(96,357,975)	(14,361,289)	4,281,139
Bad Debt Allowance	(93,495,051)	(106,436,913)	(30,938,698)	43,880,561
Net Patient Accounts Receivable	42,907,029	31,006,197	5,518,995	6,381,837
Taxes Receivable	9,745,045	9,874,752	-	(129,707)
Accounts Receivable - Other	14,683,609	20,607,851	1,919,795	(7,844,037)
Inventories	7,003,324	6,668,788	207,786	126,751
Prepaid Expenses	3,928,365	3,915,303	361,509	(348,446)
Total Current Assets	141,123,680	127,817,334	8,013,284	5,293,061
CAPITAL ASSETS:				
Property and Equipment	465,800,118	461,430,074	520,697	3,849,347
Construction in Progress	1,171,901	194,727	-	977,174
	466,972,018	461,624,800	520,697	4,826,521
Less: Accumulated Depreciation and Amortization	(288,588,906)	(273,018,611)	(325,258)	(15,245,038)
Total Capital Assets	178,383,112	188,606,190	195,439	(10,418,516)
INTANGIBLE ASSETS / GOODWILL - NET	94,007	28,354	190,863	(125,210)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,651,418	4,731,764	-	919,655
Restricted Assets Held in Endowment	6,241,247	6,105,800	-	135,448
Restricted MCH West Texas Services	2,208,489	2,121,628	-	86,861
Pension, Deferred Outflows of Resources	6,725,511	6,725,511	-	-
Assets whose use is Limited	17,034	-	61,843	(44,809)
TOTAL ASSETS	\$ 340,964,078	\$ 336,519,221	\$ 8,461,429	\$ (4,016,572)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	14,300,144	16,840,141	2,485,674	(5,025,671)
A/R Credit Balances	4,158,903	4,449,515	-	(290,613)
Accrued Interest	1,010,886	42,618	-	968,268
Accrued Salaries and Wages	10,386,013	6,378,073	6,008,586	(2,000,645)
Accrued Compensated Absences	3,970,821	3,936,690	-	34,131
Due to Third Party Payors	1,013,020	335,256	-	677,764
Deferred Revenue	3,825,729	353,553	-	3,472,175
Total Current Liabilities	46,932,650.74	40,602,981.94	8,494,259	(2,164,590)
ACCRUED POST RETIREMENT BENEFITS	51,149,123	45,849,123	-	5,300,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	42,259,304	44,929,369	-	(2,670,065)
Total Liabilities	142,750,949	133,791,345	8,494,259	465,345
FUND BALANCE	198,213,129	202,727,876	(32,831)	(4,481,917)
TOTAL LIABILITIES AND FUND BALANCE	\$ 340,964,078	\$ 336,519,221	\$ 8,461,429	\$ (4,016,572)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 51,093,409	\$ 50,789,745	0.6%	\$ 50,112,803	2.0%	\$ 540,106,198	\$ 514,224,779	5.0%	\$ 502,325,611	7.5%
Outpatient Revenue	56,819,732	55,778,985	1.9%	53,125,250	7.0%	574,508,840	557,833,561	3.0%	547,093,496	5.0%
TOTAL PATIENT REVENUE	\$ 107,913,140	\$ 106,568,730	1.3%	\$ 103,238,052	4.5%	\$ 1,114,615,038	\$ 1,072,058,340	4.0%	\$ 1,049,419,107	6.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 65,108,880	\$ 67,336,088	-3.3%	\$ 62,931,875	3.5%	\$ 684,105,736	\$ 679,704,568	0.6%	\$ 673,075,067	1.6%
Policy Adjustments	1,733,032	1,696,050	2.2%	1,356,588	27.7%	17,973,190	16,739,907	7.4%	15,194,589	18.3%
Uninsured Discount	9,138,632	8,064,019	13.3%	9,774,860	-6.5%	92,753,042	80,018,937	15.9%	78,715,782	17.8%
Indigent	1,590,694	1,741,265	-8.6%	2,226,314	-28.6%	13,894,384	17,177,491	-19.1%	5,540,024	150.8%
Provision for Bad Debts	8,487,428	6,338,404	33.9%	7,786,225	9.0%	69,389,364	62,862,747	10.4%	77,597,869	-10.6%
TOTAL REVENUE DEDUCTIONS	\$ 86,058,667	\$ 85,175,826	1.0%	\$ 84,075,863	2.4%	\$ 878,115,715	\$ 856,503,650	2.5%	\$ 850,123,332	3.3%
	79.75%	79.93%		81.44%		78.78%	79.89%		81.01%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (468,889)	\$ 1,156,242	-140.6%	\$ 1,156,242	-140.6%	\$ 2,880,615	11,562,420	-75.1%	\$ 11,562,424	-75.1%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	9,716,580	9,716,580	0.0%	9,773,262	-0.6%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 502,769	\$ 2,127,900	-76.4%	\$ 2,156,242	-76.7%	\$ 12,597,195	\$ 21,279,000	-40.8%	\$ 21,467,737	-41.3%
NET PATIENT REVENUE	\$ 22,357,242	\$ 23,520,804	-4.9%	\$ 21,318,432	4.9%	\$ 249,096,518	\$ 236,833,690	5.2%	\$ 220,763,513	12.8%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,622,133	\$ 5,872,557	-4.3%	\$ 6,029,048	-6.7%	\$ 59,196,284	\$ 57,735,530	2.5%	\$ 54,905,854	7.8%
Other Revenue	826,102	945,217	-12.6%	757,234	9.1%	8,591,288	8,946,509	-4.0%	8,058,842	6.6%
TOTAL OTHER REVENUE	\$ 6,448,235	\$ 6,817,774	-5.4%	\$ 6,786,282	-5.0%	\$ 67,787,572	\$ 66,682,039	1.7%	\$ 62,964,696	7.7%
NET OPERATING REVENUE	\$ 28,805,477	\$ 30,338,578	-5.1%	\$ 28,104,714	2.5%	\$ 316,884,089	\$ 303,515,729	4.4%	\$ 283,728,209	11.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,356,474	\$ 12,771,893	4.6%	\$ 12,689,876	5.3%	\$ 132,360,281	\$ 127,607,742	3.7%	\$ 128,079,197	3.3%
Benefits	2,244,082	3,183,274	-29.5%	453,564	394.8%	27,917,241	32,385,869	-13.8%	30,288,893	-7.8%
Temporary Labor	1,336,121	792,786	68.5%	985,655	35.6%	10,794,527	8,557,814	26.1%	9,377,418	15.1%
Physician Fees	1,538,418	1,094,288	40.6%	1,035,887	48.5%	12,714,759	11,518,121	10.4%	11,497,587	10.6%
Texas Tech Support	1,087,068	1,001,417	8.6%	975,000	11.5%	10,009,066	10,014,170	-0.1%	8,935,694	12.0%
Purchased Services	5,570,789	3,718,207	49.8%	4,994,305	11.5%	46,447,061	37,784,578	22.9%	27,589,644	68.3%
Supplies	4,693,449	4,839,995	-3.0%	4,378,503	7.2%	49,467,026	48,564,075	1.9%	46,780,285	5.7%
Utilities	341,433	291,726	17.0%	292,045	16.9%	3,200,479	3,269,878	-2.1%	3,316,544	-3.5%
Repairs and Maintenance	709,110	651,459	8.8%	1,014,666	-30.1%	7,743,595	6,114,949	26.6%	9,336,439	-17.1%
Leases and Rent	150,579	89,877	67.5%	141,447	6.5%	1,270,796	1,017,820	24.9%	1,255,302	1.2%
Insurance	132,563	136,656	-3.0%	137,327	-3.5%	1,308,779	1,356,230	-3.5%	1,387,440	-5.7%
Interest Expense	257,487	263,030	-2.1%	271,718	-5.2%	2,586,538	2,594,512	-0.3%	2,739,739	-5.6%
ECHDA	219,737	253,230	-13.2%	311,052	-29.4%	2,763,464	2,484,660	11.2%	2,513,078	10.0%
Other Expense	98,710	174,508	-43.4%	156,384	-36.9%	1,561,457	1,940,661	-19.5%	1,679,900	-7.1%
TOTAL OPERATING EXPENSES	\$ 31,736,019	\$ 29,262,346	8.5%	\$ 27,837,428	14.0%	\$ 310,145,070	\$ 295,211,079	5.1%	\$ 284,777,158	8.9%
Depreciation/Amortization	\$ 1,700,374	\$ 1,670,195	1.8%	\$ 1,733,485	-1.9%	\$ 15,831,154	\$ 17,094,718	-7.4%	\$ 17,093,006	-7.4%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	11,357	-	0.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 33,436,393	\$ 30,932,541	8.1%	\$ 29,570,914	13.1%	\$ 325,987,581	\$ 312,305,797	4.4%	\$ 301,868,213	8.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (4,630,915)	\$ (593,963)	-679.7%	\$ (1,466,199)	-215.8%	\$ (9,103,492)	\$ (8,790,068)	3.6%	\$ (18,140,005)	-49.8%
Operating Margin	-16.08%	-1.96%	721.2%	-5.22%	208.2%	-2.87%	-2.90%	-0.8%	-6.39%	-55.1%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 180,851	\$ 25,351	613.4%	\$ 28,564	533.2%	\$ 1,174,266	\$ 234,461	400.8%	\$ 273,668	329.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	186,415	-	-	66,506	180.3%	486,675	786	61817.9%	67,429	621.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	818,876	821,170	-0.3%	844,404	-3.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,181,532)	\$ (486,495)	759.5%	\$ (1,286,717)	225.0%	\$ (5,215,016)	\$ (6,798,564)	-23.3%	\$ (16,019,416)	-67.4%
Unrealized Gain/(Loss) on Investments	\$ 28,089	\$ (12,484)	0.0%	\$ -	-	\$ 170,710	\$ (124,840)	0.0%	\$ (119,060)	-243.4%
Investment in Subsidiaries	9,098	5,929	53.5%	6,673	36.3%	560,908	59,290	846.0%	678,340	-17.3%
CHANGE IN NET POSITION	\$ (4,144,345)	\$ (493,050)	-740.6%	\$ (1,280,044)	-223.8%	\$ (4,483,398)	\$ (6,864,114)	34.7%	\$ (15,460,136)	71.0%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 51,093,409	\$ 50,789,524	0.6%	\$ 50,115,637	2.0%	\$ 540,106,198	\$ 514,222,638	5.0%	\$ 502,326,678	7.5%
Outpatient Revenue	46,718,662	43,061,928	8.5%	41,425,534	12.8%	461,781,526	429,682,345	7.5%	419,636,295	10.0%
TOTAL PATIENT REVENUE	\$ 97,812,071	\$ 93,851,673	4.2%	\$ 91,538,337	6.9%	\$ 1,001,887,724	\$ 943,907,124	6.1%	\$ 921,961,906	8.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 61,399,030	\$ 60,788,577	1.0%	\$ 57,338,195	7.1%	\$ 628,495,426	\$ 613,751,050	2.4%	\$ 607,175,848	3.5%
Policy Adjustments	59,757	1,483,138	-96.0%	85,220	-29.9%	2,110,091	14,610,679	-85.6%	11,822,889	-82.2%
Uninsured Discount	8,495,049	7,952,653	6.8%	9,252,381	-8.2%	87,160,884	78,885,407	10.5%	77,412,999	12.6%
Indigent Care	1,580,943	1,664,502	-5.0%	2,216,371	-28.7%	13,781,919	16,392,979	-15.9%	5,015,470	174.8%
Provision for Bad Debts	7,685,457	3,663,894	109.8%	7,001,171	9.8%	66,971,709	36,227,015	84.9%	54,051,931	23.9%
TOTAL REVENUE DEDUCTIONS	\$ 79,220,236	\$ 75,552,764	4.9%	\$ 75,893,337	4.4%	\$ 798,520,029	\$ 759,867,130	5.1%	\$ 755,479,137	5.7%
	80.99%	80.50%		82.91%		79.70%	80.50%		81.94%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 624,861	\$ 281,242	122.2%	\$ 281,242	122.2%	\$ 2,880,615	\$ 2,812,420	2.4%	\$ 2,812,424	2.4%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	9,716,580	9,716,580	0.0%	9,773,262	-0.6%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,596,519	\$ 1,252,900	27.4%	\$ 1,281,242	24.6%	\$ 12,597,195	\$ 12,529,000	0.5%	\$ 12,717,737	-0.9%
NET PATIENT REVENUE	\$ 20,188,354	\$ 19,551,809	3.3%	\$ 16,926,242	19.3%	\$ 215,964,889	\$ 196,568,994	9.9%	\$ 179,200,506	20.5%
OTHER REVENUE										
Tax Revenue	\$ 5,622,133	\$ 5,872,557	-4.3%	\$ 6,029,048	-6.7%	\$ 59,196,284	\$ 57,735,530	2.5%	\$ 54,905,854	7.8%
Other Revenue	662,229	809,592	-18.2%	603,201	9.8%	7,050,170	7,564,303	-6.8%	6,633,145	6.3%
TOTAL OTHER REVENUE	\$ 6,284,362	\$ 6,682,149	-6.0%	\$ 6,632,249	-5.2%	\$ 66,246,454	\$ 65,299,833	1.4%	\$ 61,539,000	7.6%
NET OPERATING REVENUE	\$ 26,472,716	\$ 26,233,958	0.9%	\$ 23,558,490	12.4%	\$ 282,211,343	\$ 261,868,827	7.8%	\$ 240,739,506	17.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,863,483	\$ 8,986,204	9.8%	\$ 9,292,133	6.1%	\$ 94,891,431	\$ 90,743,006	4.6%	\$ 90,143,822	5.3%
Benefits	1,918,430	2,842,585	-32.5%	140,609	1264.4%	24,120,645	28,558,277	-15.5%	26,218,883	-8.0%
Temporary Labor	698,206	554,885	25.8%	513,120	36.1%	5,355,017	5,732,986	-6.6%	6,690,580	-20.0%
Physician Fees	1,368,972	980,919	39.6%	868,250	57.7%	11,116,500	10,467,240	6.2%	9,960,270	11.6%
Texas Tech Support	1,087,068	1,001,417	8.6%	975,000	11.5%	10,009,066	10,014,170	-0.1%	8,935,694	12.0%
Purchased Services	5,317,327	3,496,798	52.1%	4,426,724	20.1%	44,000,215	35,605,258	23.6%	26,802,946	64.2%
Supplies	4,524,146	4,688,535	-3.5%	4,281,340	5.7%	47,994,995	47,082,007	1.9%	45,366,777	5.8%
Utilities	336,093	286,535	17.3%	286,026	17.5%	3,160,632	3,226,877	-2.1%	3,275,883	-3.5%
Repairs and Maintenance	708,900	650,419	9.0%	1,014,311	-30.1%	7,740,317	6,104,549	26.8%	9,328,287	-17.0%
Leases and Rentals	(26,780)	(83,452)	-67.9%	(50,839)	-47.3%	(476,439)	(710,048)	-32.9%	(650,896)	-26.8%
Insurance	85,935	87,358	-1.6%	88,827	-3.3%	826,351	873,580	-5.4%	881,323	-6.2%
Interest Expense	257,487	263,030	-2.1%	271,718	-5.2%	2,586,538	2,594,512	-0.3%	2,739,739	-5.6%
ECHDA	219,737	253,230	-13.2%	311,052	-29.4%	2,763,464	2,484,660	11.2%	2,513,078	10.0%
Other Expense	66,351	118,547	-44.0%	87,072	-23.8%	964,965	1,271,393	-24.1%	1,004,759	-4.0%
TOTAL OPERATING EXPENSES	\$ 26,425,354	\$ 24,127,010	9.5%	\$ 22,505,344	17.4%	\$ 255,053,696	\$ 244,048,467	4.5%	\$ 233,211,145	9.4%
Depreciation/Amortization	\$ 1,680,724	\$ 1,650,274	1.8%	\$ 1,713,053	-1.9%	\$ 15,632,662	\$ 16,900,285	-7.5%	\$ 16,871,670	-7.3%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	11,357	-	100.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 28,106,078	\$ 25,777,284	9.0%	\$ 24,218,397	16.1%	\$ 270,697,716	\$ 260,948,752	3.7%	\$ 250,080,864	8.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,633,362)	\$ 456,674	-457.7%	\$ (659,907)	-147.5%	\$ 11,513,628	\$ 920,075	1151.4%	\$ (9,341,358)	-223.3%
Operating Margin	-6.17%	1.74%	-454.4%	-2.80%	120.3%	4.08%	0.35%	1061.2%	-3.88%	-205.1%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 180,851	\$ 25,351	613.4%	\$ 28,564	533.2%	\$ 1,174,266	\$ 234,461	400.8%	\$ 273,668	329.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	186,415	-	0.0%	66,506	180.3%	486,675	786	61817.9%	67,429	621.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	818,876	821,170	-0.3%	844,404	-3.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (1,183,978)	\$ 564,142	-309.9%	\$ (480,424)	146.4%	\$ 15,402,103	\$ 2,911,579	429.0%	\$ (7,220,769)	-313.3%
Procure Capital Contribution	(2,997,553)	(1,050,637)	185.3%	(727,885)	311.8%	(20,617,119)	(9,710,143)	112.3%	(9,460,714)	117.9%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,181,532)	\$ (486,495)	759.5%	\$ (1,208,308)	246.1%	\$ (5,215,016)	\$ (6,798,564)	-23.3%	\$ (16,681,483)	-68.7%
Unrealized Gain/(Loss) on Investments	\$ 28,089	\$ (12,484)	-325.0%	\$ -	0.0%	\$ 170,710	\$ (124,840)	-236.7%	\$ (119,060)	-243.4%
Investment in Subsidiaries	9,098	5,929	53.5%	6,673	36.3%	560,908	59,290	846.0%	678,340	-17.3%
CHANGE IN NET POSITION	\$ (4,144,345)	\$ (493,050)	-740.6%	\$ (1,201,635)	-244.9%	\$ (4,483,397)	\$ (6,864,114)	34.7%	\$ (16,122,203)	72.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,101,069	\$ 12,717,057	-20.6%	\$ 11,699,716	-13.7%	\$ 112,727,314	\$ 128,151,216	-12.0%	\$ 127,457,201	-11.6%
TOTAL PATIENT REVENUE	\$ 10,101,069	\$ 12,717,057	-20.6%	\$ 11,699,716	-13.7%	\$ 112,727,314	\$ 128,151,216	-12.0%	\$ 127,457,201	-11.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 3,709,850	\$ 6,547,511	-43.3%	\$ 5,593,681	-33.7%	\$ 55,610,311	\$ 65,953,518	-15.7%	\$ 65,899,219	-15.6%
Policy Adjustments	1,673,275	212,912	685.9%	1,271,368	31.6%	15,863,099	2,129,228	645.0%	3,371,700	370.5%
Uninsured Discount	643,583	111,366	477.9%	522,480	23.2%	5,592,158	1,133,530	393.3%	1,302,784	329.2%
Indigent	9,751	76,763	-87.3%	9,943	-1.9%	112,464	784,512	-85.7%	524,554	-78.6%
Provision for Bad Debts	801,971	2,674,510	-70.0%	785,054	2.2%	2,417,654	26,635,732	-90.9%	23,545,938	-89.7%
TOTAL REVENUE DEDUCTIONS	\$ 6,838,431	\$ 9,623,062	-28.9%	\$ 8,182,525	-16.4%	\$ 79,595,686	\$ 96,636,520	-17.6%	\$ 94,644,195	-15.9%
	67.70%	75.67%		69.94%		70.61%	75.41%		74.26%	
Medicaid Supplemental Payments	\$ (1,093,750)	\$ 875,000	-225.0%	\$ 875,000	-225.0%	-	8,750,000	-100.0%	\$ 8,750,000	-100.0%
NET PATIENT REVENUE	\$ 2,168,888	\$ 3,968,995	-45.4%	\$ 4,392,190	-50.6%	\$ 33,131,629	\$ 40,264,696	-17.7%	\$ 41,563,007	-20.3%
OTHER REVENUE										
Other Income	\$ 163,873	\$ 135,625	20.8%	\$ 154,033	6.4%	\$ 1,541,117	\$ 1,382,206	11.5%	\$ 1,425,697	8.1%
TOTAL OTHER REVENUE	\$ 163,873	\$ 135,625	20.8%	\$ 154,033	6.4%	\$ 1,541,117	\$ 1,382,206	11.5%	\$ 1,425,697	8.1%
NET OPERATING REVENUE	\$ 2,332,761	\$ 4,104,620	-43.2%	\$ 4,546,224	-48.7%	\$ 34,672,746	\$ 41,646,902	-16.7%	\$ 42,988,703	-19.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,492,990	\$ 3,785,689	-7.7%	\$ 3,397,743	2.8%	\$ 37,468,851	\$ 36,864,736	1.6%	\$ 37,935,374	-1.2%
Benefits	325,652	340,689	-4.4%	312,955	4.1%	3,796,596	3,827,592	-0.8%	4,070,010	-6.7%
Temporary Labor	637,915	237,901	168.1%	472,534	35.0%	5,439,510	2,824,828	92.6%	2,686,838	102.5%
Physician Fees	169,446	113,369	49.5%	167,636	1.1%	1,598,260	1,050,881	52.1%	1,537,316	4.0%
Purchased Services	253,463	221,409	14.5%	567,581	-55.3%	2,446,846	2,179,320	12.3%	786,698	211.0%
Supplies	169,303	151,460	11.8%	97,163	74.2%	1,472,031	1,482,068	-0.7%	1,413,508	4.1%
Utilities	5,340	5,191	2.9%	6,019	-11.3%	39,847	43,001	-7.3%	40,661	-2.0%
Repairs and Maintenance	210	1,040	-79.8%	354	-40.7%	3,278	10,400	-68.5%	8,152	-59.8%
Leases and Rentals	177,359	173,329	2.3%	192,286	-7.8%	1,747,235	1,727,868	1.1%	1,906,198	-8.3%
Insurance	46,628	49,298	-5.4%	48,500	-3.9%	482,428	482,650	0.0%	506,117	-4.7%
Other Expense	32,358	55,961	-42.2%	69,313	-53.3%	596,492	669,268	-10.9%	675,141	-11.6%
TOTAL OPERATING EXPENSES	\$ 5,310,665	\$ 5,135,336	3.4%	\$ 5,332,085	-0.4%	\$ 55,091,373	\$ 51,162,612	7.7%	\$ 51,566,013	6.8%
Depreciation/Amortization	\$ 19,650	\$ 19,921	-1.4%	\$ 20,432	-3.8%	\$ 198,492	\$ 194,433	2.1%	\$ 221,336	-10.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,330,315	\$ 5,155,257	3.4%	\$ 5,352,517	-0.4%	\$ 55,289,865	\$ 51,357,045	7.7%	\$ 51,787,350	6.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,997,553)	\$ (1,050,637)	-185.3%	\$ (806,293)	271.8%	\$ (20,617,119)	\$ (9,710,143)	-112.3%	\$ (8,798,647)	-134.3%
Operating Margin	-128.50%	-25.60%	402.0%	-17.74%	624.5%	-59.46%	-23.32%	155.0%	-20.47%	190.5%
MCH Contribution	\$ 2,997,553	\$ 1,050,637	185.3%	\$ 727,885	311.8%	\$ 20,617,119	\$ 9,710,143	112.3%	\$ 9,460,714	117.9%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ (78,409)	-100.0%	\$ -	\$ -	0.0%	\$ 662,067	-100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	9,132	9,713	-5.98%	9,070	0.68%	99,241	99,470	-0.23%	98,765	0.48%
Total Hospital Visits	5,463	4,857	12.48%	4,709	16.01%	54,272	49,873	8.82%	49,144	10.43%
Total Procedures	10,442	11,812	-11.60%	10,686	-2.28%	118,370	119,931	-1.30%	117,017	1.16%
Total Surgeries	886	726	22.04%	869	1.96%	8,970	7,551	18.79%	8,582	4.52%
Total Provider FTE's	69.0	92.0	-25.03%	83.6	-17.46%	86.4	87.3	-1.02%	85.7	0.82%
Total Staff FTE's	112.7	137.1	-17.77%	120.0	-6.08%	130.1	141.8	-8.26%	126.2	3.09%
Total Administrative FTE's	10.1	12.0	-15.83%	11.1	-9.01%	12.0	12.0	0.00%	17.0	-29.41%
Total FTE's	191.8	241.1	-20.45%	214.7	-10.67%	228.5	241.1	-5.23%	228.9	-0.17%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 364,689	\$ 367,974	-0.9%	\$ 335,788	8.6%	\$ 4,258,118	\$ 3,608,135	18.0%	\$ 3,595,826	18.4%
TOTAL PATIENT REVENUE	\$ 364,689	\$ 367,974	-0.9%	\$ 335,788	8.6%	\$ 4,258,118	\$ 3,608,135	18.0%	\$ 3,595,826	18.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (28,871)	\$ 73,455	-139.3%	\$ 19,109	-251.1%	\$ 359,880	\$ 723,413	-50.3%	\$ 668,350	-46.2%
Self Pay Adjustments	(6,719)	16,953	-139.6%	5,422	-223.9%	36,933	166,959	-77.9%	155,281	-76.2%
Bad Debts	200,710	127,479	57.4%	240,742	-16.6%	1,679,065	1,255,463	33.7%	2,048,291	-18.0%
TOTAL REVENUE DEDUCTIONS	\$ 165,120	\$ 217,887	-24.2%	\$ 265,273	-37.8%	\$ 2,075,878	\$ 2,145,835	-3.3%	\$ 2,871,921	-27.7%
	45.3%	59.2%		79.0%		48.8%	59.5%		79.9%	
NET PATIENT REVENUE	\$ 199,569	\$ 150,087	33.0%	\$ 70,515	183.0%	\$ 2,182,240	\$ 1,462,300	49.2%	\$ 723,904	201.5%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 1,324	0.0%	\$ -	0.0%	\$ 124,017	\$ 13,240	0.0%	\$ 10,595	1070.6%
TOTAL OTHER REVENUE	\$ -	\$ 1,324	-100.0%	\$ -	0.0%	\$ 124,017	\$ 13,240	836.7%	\$ 10,595	1070.6%
NET OPERATING REVENUE	\$ 199,569	\$ 151,411	31.8%	\$ 70,515	183.0%	\$ 2,306,257	\$ 1,475,540	56.3%	\$ 734,499	214.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 95,602	\$ 83,983	13.8%	\$ 67,883	40.8%	\$ 871,157	\$ 823,490	5.8%	\$ 525,973	65.6%
Benefits	18,594	26,566	-30.0%	1,027	1710.5%	221,441	259,165	-14.6%	152,983	44.7%
Physician Services	95,863	122,968	-22.0%	49,087	95.3%	1,041,697	1,440,164	-27.7%	1,259,407	-17.3%
Cost of Drugs Sold	9,489	6,031	57.3%	2,618	262.5%	58,823	59,138	-0.5%	45,479	29.3%
Supplies	12,462	3,172	292.9%	130	9487.0%	53,732	31,317	71.6%	30,871	74.1%
Utilities	3,182	3,629	-12.3%	3,070	3.7%	28,208	36,808	-23.4%	39,080	-27.8%
Repairs and Maintenance	550	3,974	-86.2%	4,570	-88.0%	6,794	39,740	-82.9%	36,891	-81.6%
Leases and Rentals	464	380	22.2%	374	24.0%	4,393	3,800	15.6%	3,767	16.6%
Other Expense	1,000	2,850	-64.9%	1,367	-26.9%	15,507	15,880	-2.3%	11,456	35.4%
TOTAL OPERATING EXPENSES	\$ 237,206	\$ 253,553	-6.4%	\$ 130,127	82.3%	\$ 2,301,751	\$ 2,709,502	-15.0%	\$ 2,105,906	9.3%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,121	-5.5%	\$ 50,279	\$ 50,290	0.0%	\$ 51,643	-2.6%
TOTAL OPERATING COSTS	\$ 242,047	\$ 258,395	-6.3%	\$ 135,248	79.0%	\$ 2,352,030	\$ 2,759,792	-14.8%	\$ 2,157,549	9.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (42,478)	\$ (106,984)	-60.3%	\$ (64,733)	-34.4%	\$ (45,773)	\$ (1,284,252)	-96.4%	\$ (1,423,050)	-96.8%
Operating Margin	-21.28%	-70.66%	-69.9%	-91.80%	-76.8%	-1.98%	-87.04%	-97.7%	-193.74%	-99.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	996	840	18.6%	890	11.9%	11,658	8,816	32.2%	9,336	24.9%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	996	840	18.6%	890	11.9%	11,658	8,816	32.2%	9,686	20.4%
Average Revenue per Office Visit	366.15	438.06	-16.4%	377.29	-3.0%	365.25	409.26	-10.8%	371.24	-1.6%
Hospital FTE's (Salaries and Wages)	24.0	21.9	9.3%	16.3	47.2%	22.3	21.9	1.6%	11.5	93.8%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	8.6	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 186,807	\$ 333,402	-44.0%	\$ 246,284	-24.1%	\$ 1,919,248	\$ 3,269,012	-41.3%	\$ 3,112,998	-38.3%
TOTAL PATIENT REVENUE	\$ 186,807	\$ 333,402	-44.0%	\$ 246,284	-24.1%	\$ 1,919,248	\$ 3,269,012	-41.3%	\$ 3,112,998	-38.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 17,682	\$ 56,884	-68.9%	\$ 2,200	703.6%	\$ (79,394)	\$ 560,216	-114.2%	\$ 367,361	-121.6%
Self Pay Adjustments	5,261	9,433	-44.2%	302	1639.4%	(30,150)	92,903	-132.5%	64,237	-146.9%
Bad Debts	109,187	156,844	-30.4%	211,763	-48.4%	1,318,858	1,544,657	-14.6%	2,279,846	-42.2%
TOTAL REVENUE DEDUCTIONS	\$ 132,131	\$ 223,161	-40.8%	\$ 214,266	-38.3%	\$ 1,209,314	\$ 2,197,776	-45.0%	\$ 2,711,444	-55.4%
	70.73%	66.93%		87.00%		63.01%	67.23%		87.10%	
NET PATIENT REVENUE	\$ 54,676	\$ 110,241	-50.4%	\$ 32,017	70.8%	\$ 709,934	\$ 1,071,236	-33.7%	\$ 401,554	76.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 54,676	\$ 110,241	-50.4%	\$ 32,017	70.8%	\$ 709,934	\$ 1,071,236	-33.7%	\$ 401,554	76.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 32,936	\$ 44,841	-26.5%	\$ 35,576	-7.4%	\$ 312,971	\$ 439,667	-28.8%	\$ 221,279	41.4%
Benefits	6,406	14,184	-54.8%	538	1090.7%	79,555	138,370	-42.5%	64,360	23.6%
Physician Services	37,759	81,922	-53.9%	86,846	-56.5%	392,623	934,799	-58.0%	883,767	-55.6%
Cost of Drugs Sold	1,803	3,147	-42.7%	1,179	53.0%	20,132	30,856	-34.8%	26,355	-23.6%
Supplies	6,537	5,970	9.5%	5,816	12.4%	45,583	58,658	-22.3%	46,914	-2.8%
Utilities	2,615	2,723	-4.0%	3,225	-18.9%	25,032	25,978	-3.6%	28,735	-12.9%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	4,770	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	100	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 88,056	\$ 153,274	-42.5%	\$ 133,179	-33.9%	\$ 875,896	\$ 1,633,198	-46.4%	\$ 1,275,305	-31.3%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 401,172	\$ 401,180	0.0%	\$ 401,199	0.0%
TOTAL OPERATING COSTS	\$ 128,173	\$ 193,392	-33.7%	\$ 173,333	-26.1%	\$ 1,277,068	\$ 2,034,378	-37.2%	\$ 1,676,504	-23.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (73,497)	\$ (83,151)	-11.6%	\$ (141,316)	-48.0%	\$ (567,134)	\$ (963,142)	-41.1%	\$ (1,274,950)	-55.5%
Operating Margin	-134.42%	-75.43%	78.2%	-441.37%	-69.5%	-79.89%	-89.91%	-11.1%	-317.50%	-74.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	519	512	1.4%	496	4.6%	4,663	6,405	-27.2%	6,208	-24.9%
Optometry Visits	-	217	-100.0%	215	-100.0%	1,115	2,530	-55.9%	2,510	-55.6%
Total Visits	519	729	-28.8%	711	-27.0%	5,778	8,934	-35.3%	8,718	-33.7%
Average Revenue per Office Visit	359.94	457.34	-21.3%	346.39	3.9%	332.16	365.89	-9.2%	357.08	-7.0%
Hospital FTE's (Salaries and Wages)	8.9	14.0	-36.6%	10.8	-17.7%	8.9	14.0	-36.1%	6.9	29.2%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	6.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
JULY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,222,924	38.0%	\$ 32,394,827	35.3%	\$ 390,405,674	38.9%	\$ 345,799,697	37.4%
Medicaid	8,522,559	8.7%	8,301,795	9.1%	98,162,364	9.8%	87,503,286	9.5%
Commercial	29,030,070	29.7%	25,278,839	27.6%	288,360,303	28.8%	268,790,774	29.2%
Self Pay	19,223,947	19.7%	19,923,997	21.8%	184,003,996	18.4%	175,806,730	19.1%
Other	3,812,571	3.9%	5,638,878	6.2%	40,955,387	4.1%	44,061,419	4.8%
TOTAL	\$ 97,812,071	100.0%	\$ 91,538,337	100.0%	\$ 1,001,887,724	100.0%	\$ 921,961,906	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,463,727	36.8%	\$ 6,111,083	33.5%	\$ 75,509,090	38.8%	\$ 67,099,832	37.1%
Medicaid	2,051,763	10.1%	2,540,853	13.9%	22,089,185	11.4%	17,219,274	9.5%
Commercial	8,256,156	40.7%	7,657,320	41.9%	74,806,062	38.4%	70,880,193	39.2%
Self Pay	1,363,151	6.7%	1,260,680	6.9%	14,254,605	7.3%	13,042,517	7.2%
Other	1,156,647	5.7%	698,068	3.8%	7,925,926	4.1%	12,578,997	7.0%
TOTAL	\$ 20,291,443	100.0%	\$ 18,268,004	100.0%	\$ 194,584,868	100.0%	\$ 180,820,813	100.0%
TOTAL NET REVENUE	18,591,835		15,644,999		203,367,694		166,482,769	
% OF GROSS REVENUE	19.0%		17.1%		20.3%		18.1%	
VARIANCE	1,699,608		2,623,005		(8,782,826)		14,338,044	
% VARIANCE TO CASH COLLECTIONS	9.1%		16.8%		-4.3%		8.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 56,757	15.6%	\$ 49,096	14.6%	\$ 601,964	14.1%	\$ 487,689	13.6%
Medicaid	160,505	44.0%	127,715	38.1%	1,842,567	43.3%	1,335,031	37.1%
PHC	-	0.0%	-	0.0%	-	0.0%	26,575	0.7%
Commercial	65,438	17.9%	65,696	19.6%	811,163	19.0%	684,637	19.0%
Self Pay	80,831	22.2%	92,803	27.6%	991,626	23.3%	1,056,270	29.4%
Other	1,159	0.3%	479	0.1%	10,799	0.3%	5,625	0.2%
TOTAL	\$ 364,689	100.0%	\$ 335,788	100.0%	\$ 4,258,118	100.0%	\$ 3,595,826	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,374	6.6%	\$ 4,324	7.5%	\$ 65,316	6.7%	\$ 27,966	4.6%
Medicaid	50,933	52.6%	23,574	40.8%	462,170	47.7%	196,082	32.2%
PHC	-	0.0%	-	0.0%	-	0.0%	5,628	0.9%
Commercial	26,032	26.9%	12,493	21.6%	263,346	27.1%	199,989	32.8%
Self Pay	13,212	13.7%	17,360	30.1%	178,637	18.4%	179,579	29.4%
Other	231	0.2%	-	0.0%	916	0.1%	734	0.1%
TOTAL	\$ 96,782	100.0%	\$ 57,752	100.0%	\$ 970,385	100.0%	\$ 609,978	100.0%
TOTAL NET REVENUE	199,569		70,515		2,182,240		723,904	
% OF GROSS REVENUE	54.7%		21.0%		51.2%		20.1%	
VARIANCE	(102,787)		(12,763)		(1,211,855)		(113,926)	
% VARIANCE TO CASH COLLECTIONS	-51.5%		-18.1%		-55.5%		-15.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,429	23.8%	\$ 39,137	15.9%	\$ 390,883	20.4%	\$ 430,289	13.8%
Medicaid	40,453	21.7%	\$ 108,325	44.0%	644,388	33.5%	1,406,758	45.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	61,659	2.0%
Commercial	45,385	24.3%	\$ 47,536	19.3%	377,657	19.7%	577,327	18.5%
Self Pay	56,037	29.9%	\$ 51,286	20.8%	505,164	26.3%	630,911	20.3%
Other	504	0.3%	\$ -	0.0%	1,157	0.1%	6,054	0.2%
TOTAL	\$ 186,807	100.0%	\$ 246,284	100.0%	\$ 1,919,248	100.0%	\$ 3,112,998	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,093	24.8%	\$ 5,136	18.4%	\$ 90,243	20.0%	\$ 17,860	5.2%
Medicaid	10,192	25.1%	4,903	17.6%	167,703	37.3%	120,764	34.9%
PHC	-	0.0%	-	0.0%	-	0.0%	3,457	1.0%
Commercial	13,977	34.4%	10,396	37.3%	126,264	28.0%	99,559	28.8%
Self Pay	6,362	15.7%	7,458	26.7%	66,367	14.7%	103,435	29.9%
Other	-	0.0%	-	0.0%	(4)	0.0%	571	0.2%
TOTAL	\$ 40,625	100.0%	\$ 27,893	100.0%	\$ 450,574	100.0%	\$ 345,646	100.0%
TOTAL NET REVENUE	54,676		32,017		709,934		401,554	
% OF GROSS REVENUE	29.3%		13.0%		37.0%		12.9%	
VARIANCE	(14,052)		(4,125)		(259,360)		(55,908)	
% VARIANCE TO CASH COLLECTIONS	-25.7%		-12.9%		-36.5%		-13.9%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JULY 2019**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 4,871,727	\$ -	\$ 4,871,727
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	(36,613)	-	(36,613)
Mission Fitness	415,960	-	415,960
Petty Cash	9,012	-	9,012
Dispro	22,202.65	56,854	79,057
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	12,883	12,883
Professional Liability	-	38,726	38,726
Funded Worker's Compensation	-	12,576	12,576
Funded Depreciation	-	5,034,088	5,034,088
Designated Funds	-	24,680	24,680
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 5,282,289	\$ 5,179,807	\$ 10,462,095

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,238,000	\$ 5,238,000
Funded Depreciation	-	36,000,000	36,000,000
Funded Worker's Compensation	-	2,221,000	2,221,000
General Liability	-	2,926,000	2,926,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	3,148,000	3,178,802
Allowance for Change in Market Values	-	(174,490)	(174,490)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 52,358,510	\$ 52,389,312
Total Unrestricted Cash and Investments			\$ 62,851,407

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,806,312	\$ -	\$ 3,806,312
Assets Held By Trustee - Debt Payment Reserves	1,845,107	-	1,845,107
Assets Held In Endowment-Board Designated	-	6,241,247	6,241,247
Restricted TPC, LLC-Equity Stake	519,579	-	519,579
Restricted MCH West Texas Services-Equity Stake	2,208,489	-	2,208,489
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,379,487	\$ 6,241,247	\$ 14,620,734

Total Cash & Investments			<hr/> \$ 77,472,141 <hr/>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JULY 2019**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (4,483,397)	\$ -	\$ (4,483,397)
Noncash Expenses:			
Depreciation and Amortization	15,292,836	77,412	15,370,248
Unrealized Gain/Loss on Investments	170,710	-	170,710
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	(7,626,695)	1,244,858	(6,381,837)
Taxes Receivable/Deferred	3,081,285	520,597	3,601,882
Inventories, Prepaids and Other	6,154,062	1,911,671	8,065,733
Accounts Payable	(5,312,318)	(2,485)	(5,314,804)
Accrued Expenses	29,623	(983,061)	(953,437)
Due to Third Party Payors	677,764	-	677,764
Accrued Post Retirement Benefit Costs	5,300,000	-	5,300,000
Net Cash Provided by Operating Activities	<u>\$ 13,283,870</u>	<u>\$ 2,768,992</u>	<u>\$ 16,052,863</u>
Cash Flows from Investing Activities:			
Investments	\$ (31,878,854)	\$ -	\$ (31,878,854)
Acquisition of Property and Equipment	<u>(4,879,854)</u>	<u>53,333</u>	<u>(4,826,521)</u>
Net Cash used by Investing Activities	<u>\$ (36,758,708)</u>	<u>\$ 53,333</u>	<u>\$ (36,705,375)</u>
Cash Flows from Financing Activities:			
Intercompany Activities	2,822,625	(2,822,625)	-
Net Repayment of Long-term Debt/Bond Issuance	<u>\$ (2,670,065)</u>	<u>\$ -</u>	<u>\$ (2,670,065)</u>
Net Cash used by Financing Activities	<u>\$ 152,560</u>	<u>\$ (2,822,625)</u>	<u>\$ (2,670,065)</u>
Net Increase (Decrease) in Cash	<u>\$ (23,322,278)</u>	<u>\$ (300)</u>	<u>\$ (23,322,578)</u>
Beginning Cash & Cash Equivalents @ 9/30/2018	<u>\$ 48,405,107</u>	<u>\$ 5,200</u>	<u>\$ 48,410,307</u>
Ending Cash & Cash Equivalents @ 7/31/2019	<u><u>\$ 25,082,829</u></u>	<u><u>\$ 4,900</u></u>	<u><u>\$ 25,087,729</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 10,462,095	\$ 4,900	\$ 10,466,995
Restricted Assets	<u>14,620,734</u>	<u>-</u>	<u>14,620,734</u>
Ending Cash & Cash Equivalents @ 7/31/2019	<u><u>\$ 25,082,830</u></u>	<u><u>\$ 4,900</u></u>	<u><u>\$ 25,087,730</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
DECEMBER	3,052,335	1,324,858	1,727,477	1,135,578	1,916,757
JANUARY	4,374,472	1,324,858	3,049,614	5,479,301	(1,104,829)
FEBRUARY	5,039,715	1,324,858	3,714,857	3,286,610	1,753,105
MARCH	1,683,658	1,324,858	358,800	3,496,754	(1,813,096)
APRIL	315,850	1,324,858	(1,009,008)	791,566	(475,717)
MAY	163,395	1,324,858	(1,161,463)	336,130	(172,735)
JUNE	122,536	1,324,858	(1,202,322)	209,881	(87,345)
JULY	117,348	1,324,858	(1,207,510)	81,348	36,000
TOTAL	\$ 16,080,039	\$ 13,248,580	\$ 2,831,459	\$ 15,677,636	\$ 402,403
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
DECEMBER	4,814,865	4,336,372	478,493	3,829,080	985,785
JANUARY	4,940,411	4,504,342	436,069	3,865,539	1,074,872
FEBRUARY	4,702,958	4,532,577	170,381	4,197,093	505,865
MARCH	4,472,410	4,594,896	(122,486)	4,263,080	209,330
APRIL	4,682,192	4,445,370	236,822	4,415,242	266,950
MAY	4,727,670	4,323,006	404,664	4,896,195	(168,525)
JUNE	4,245,339	4,390,972	(145,633)	4,179,812	65,527
JULY	4,297,275	4,547,699	(250,424)	4,729,048	(431,772)
TOTAL	\$ 46,068,644	\$ 44,486,950	\$ 1,581,694	\$ 41,905,854	\$ 4,162,790
TAX REVENUE	\$ 62,148,683	\$ 57,735,530	\$ 4,413,153	\$ 57,583,491	\$ 4,565,193

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	(948,218)	2,267,921		1,319,703
3rd Qtr	(3,975,903)	9,509,455		5,533,552
4th Qtr	-	-		-
DSH TOTAL	\$ (7,032,252)	\$ 16,819,546		\$ 9,787,294
UC				
1st Qtr	\$ (894,033)	\$ 2,073,361		1,179,328
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (894,033)	\$ 2,073,361		\$ 1,179,328
Regional UPL (Community Benefit)				
1st Qtr	\$ (4,805,375)	\$ -		\$ (4,805,375)
2nd Qtr	(1,202,741)	-		(1,202,741)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (6,008,116)	\$ -		\$ (6,008,116)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,632,806)	18,330,182		10,697,375
3rd Qtr	-	-		-
4th Qtr	(2,529,868)	5,962,309		3,432,441
DSRIP UPL TOTAL	\$ (10,162,674)	\$ 24,292,490		\$ 14,129,816
UHRIP				
1st Qtr	\$ (1,801,944)	\$ -		\$ (1,801,944)
2nd Qtr	-	-		-
3rd Qtr	(2,656,558)	-		(2,656,558)
4th Qtr	-	-		-
UHRIP TOTAL	\$ (4,458,502)	\$ -		\$ (4,458,502)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(254,281)	254,281		-
3rd	-	-		-
4th Qtr	(106,315)	254,281		147,966
GME TOTAL	\$ (360,596)	\$ 508,562		\$ 147,966
MCH Cash Activity	\$ (28,916,174)	\$ 43,693,960		\$ 14,777,786
ProCare Cash Activity			\$ -	\$ -
Blended Cash Activity	\$ (28,916,174)	\$ 43,693,960	\$ -	\$ 14,777,786

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2019 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 3,270,990	\$ -	\$ 3,270,990
Uncompensated Care Accrual	7,444,430	-	7,444,430
Regional UPL Accrual	(4,741,800)	-	(4,741,800)
URIP	(3,240,972)	-	(3,240,972)
GME	147,966	-	147,966
Regional UPL Benefit	-	-	-
Medicaid Supplemental Payments	2,880,615	-	2,880,615
DSRIP Accrual	9,716,580	-	9,716,580
Total Adjustments	\$ 12,597,195	\$ -	\$ 12,597,195

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JULY 31, 2019**

ITEM	CIP BALANCE AS OF 6/30/2019	JULY "+" ADDITIONS	JULY "- " ADDITIONS	JULY TRANSFERS	CIP BALANCE AS OF 7/31/2019	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
IISOLATION ROOM RENOVATIONS	3,791	29,263		-	33,053	-	33,053	151,650	118,597
ICAFETERIA RENOVATION	226,684	18,590	(53,908)	-	191,366	-	191,366	150,000	(41,366)
IRADIOLOGY SCHEDULING OFFICE RENOVATION	14,107			(14,107)	-	-	-	25,000	25,000
IPROCARE ADMIN RENOVATION	44,820	34,431	-	-	79,251	-	79,251	298,800	219,549
IER RENOVATION	58,748	18,402	-	-	77,149	-	77,149	125,000	47,851
INURSING EDUCATION	50,859	15,008	-	-	65,867	-	65,867	125,000	59,133
IDIETARY FLOOR	1,750	53,908	-	(55,658)	-	-	-	150,000	150,000
IFIRST LEVEL FLOORING	156,103	-	-	(156,103)	-	-	-	150,000	150,000
IICU/CCU UPGRADES	-	125	-	-	125	-	125	500,000	499,875
SUB-TOTAL	\$ 556,860	\$ 169,725	\$ (53,908)	\$ (225,867)	\$ 446,810	\$ -	\$ 446,810	\$ 1,675,450	\$ 1,228,640
<i>MINOR BUILDING IMPROVEMENT</i>									
IICU LOGISTICS MANAGEMENT SPACE	36,157	-	-	(36,157)	-	-	-	45,000	45,000
IFURNITURE UPDATE: PHASE 3	8,082	87,284	-	-	95,367	-	95,367	45,000	(50,367)
ICASA ORTIZ ROOF	32,301	-	-	(32,301)	-	-	-	35,000	35,000
IONE DOCTOR PLACE/TRAUMA	56,386	24,322	-	(80,708)	-	-	-	45,000	45,000
IOUTDOOR COMMON AREA IMPROVEMENTS	28,416	-	-	-	28,416	-	28,416	45,000	16,584
I9C TELEMETRY UPGRADE	-	19,099	-	-	19,099	-	19,099	45,000	25,901
IDRAINAGE REPAIRS	-	-	-	-	-	-	-	45,000	45,000
ISECURITY FENCING	-	-	-	-	-	-	-	45,000	45,000
SUB-TOTAL	\$ 161,342	\$ 130,706	\$ -	\$ (149,165)	\$ 142,882	\$ -	\$ 142,882	\$ 350,000	\$ 207,118
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 681,826	\$ 160,039	\$ (259,656)	\$ -	\$ 582,208	\$ -	\$ 582,208	\$ 2,000,000	\$ 1,417,792
SUB-TOTAL	\$ 681,826	\$ 160,039	\$ (259,656)	\$ -	\$ 582,208	\$ -	\$ 582,208	\$ 2,000,000	\$ 1,417,792
TOTAL CONSTRUCTION IN PROGRESS	\$ 1,400,028	\$ 460,470	\$ (313,564)	\$ (375,032)	\$ 1,171,901	\$ -	\$ 1,171,901	\$ 4,025,450	\$ 2,853,549

**ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JULY 2019**

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
ICU LOGISTICS MANAGEMENT SPACE	BUILDING	\$ 36,157
RADIOLOGY SCHEDULING OFFICE RENOVATION	BUILDING & EQUIPMENT	14,107
CASA ORTIZ ROOF	BUILDING	32,301
ONE DOCTOR PLACE/TRAUMA	BUILDING & EQUIPMENT	80,708
DIETARY FLOORING	BUILDING	55,658
FIRST LEVEL FLOORING	BUILDING	\$ 156,103
TOTAL PROJECT TRANSFERS		\$ 375,032
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 375,032

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
JULY 2019**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-18	Birthing Bed	6700	-	-	33,000	(33,000)
Nov-18	SmartPump	6620	-	-	8,207	(8,207)
Nov-18	Endoscope	6790	-	-	17,664	(17,664)
Dec-18	Trauma / OR Upgrades	8200	30,000		18,496	11,504
Dec-18	Golder Site Signage	8200	20,000		8,107	11,893
Jan-19	Infusion Pump	6700			41,860	(41,860)
Jan-19	Laryngoscope	7370			29,475	(29,475)
Jan-19	Laparoscope	6620			10,000	(10,000)
Jan-19	Dialysis	7440	45,000		171,664	(126,664)
Feb-19	CO2 Endoscopic Insufflator	6600			4,995	(4,995)
Feb-19	Utility Cart	8200			3,095	(3,095)
Feb-19	Fire System Upgrade	8200	125,000		121,500	3,500
Feb-19	Furniture Update: Phase 2	Various	50,000		46,228	3,772
Mar-19	Print to Mail Endeavour	7240			5,289	(5,289)
Mar-19	BTH400 Cyclone Heater	8200			19,940	(19,940)
Apr-19	S5 Heart Lung Perfusion System	6620			159,879	(159,879)
May-19	Hemotherm	6620			34,980	(34,980)
May-19	Premier	9100			193,492	(193,492)
May-19	Kronos WF Scheduler	9100			70,000	(70,000)
Jun-19	Digital Scale	6150			2,380	(2,380)
Jun-19	60 Mil Fleece Back TPO	8200			49,710	(49,710)
Jun-19	Fetal Monitor	6850			4,595	(4,595)
Jun-19	Procedure Cart	6850			5,885	(5,885)
Jun-19	Cart	6850			4,775	(4,775)
Jun-19	Supply Cart	6850			5,178	(5,178)
Jun-19	Digital Scale	6190			2,380	(2,380)
Jun-19	Digital Scale	6140			2,380	(2,380)
Jun-19	Imaging Injector	7220			27,870	(27,870)
Jun-19	Stress Test System	7290			21,002	(21,002)
Jun-19	Endoscope Video System	9300			16,707	(16,707)
Jul-19	Articulating Examination Chair	9300			35,236	(35,236)
Jul-19	Cubicle Curtains	6330			9,131	(9,131)
Jul-19	Vital Signs Monitor	7250			3,729	(3,729)
Jul-19	Evolve Base Cabinet	7310			2,499	(2,499)
Jul-19	Treatment Recliner	6850			10,212	(10,212)
Jul-19	Fetal Monitor	6700			4,600	(4,600)
Jul-19	Endoscope	6700			13,300	(13,300)
Jul-19	Surgery Hush Slush Machine	6620			60,000	(60,000)
Jul-19	ICU Logistics Management Space	6310	45,000		36,157	8,843
Jul-19	Radiology Scheduling Office Renovat	7250	25,000		14,107	10,893
Jul-19	Casa Ortiz Roof	8200	35,000		32,301	2,700
Jul-19	One Doctor Place/Trauma	Various	45,000		80,708	(35,708)
Jul-19	Dietary Flooring	8020	150,000		55,658	94,342
Jul-19	First Level Flooring	8200	150,000		156,103	(6,103)
			\$ 1,320,000	\$ -	\$ 1,654,473	\$ (334,473)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JULY 2019**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (6,516,304)	\$ -	\$ -	\$ (6,516,304)
AR UNCOMPENSATED CARE	7,035,351	770,249	-	6,265,102
AR DSRIP	4,059,475	8,472,711	-	(4,413,236)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	3,549,920	2,332,390	-	1,217,531
AR GME	(147,966)	-	-	(147,966)
AR BAB REVENUE	410,586	84,413	-	326,173
AR PHYSICIAN GUARANTEES	272,990	568,942	-	(295,952)
AR ACCRUED INTEREST	416,729	46,923	-	369,806
AR OTHER:	1,919,804	5,923,220	1,919,795	(5,923,211)
Procure On-Call Fees	-	-	51,000	(51,000)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,919,804	5,923,220	1,868,795	(5,872,211)
AR DUE FROM THIRD PARTY PAYOR	2,873,404	1,599,384	-	1,274,020
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 14,683,609	\$ 20,607,851	\$ 1,919,795	\$ (7,844,037)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JULY 2019**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
IT OPERATIONS	-	-	0.0%	0.5	-100.0%	0.8	-	0.0%	1.5	-47.0%
INPATIENT REHAB	-	1.8	-100.0%	2.9	-100.0%	0.4	1.8	-77.9%	1.6	-75.5%
9 CENTRAL	5.0	0.8	549.9%	4.4	13.1%	2.8	0.9	224.8%	1.7	62.2%
CARDIOPULMONARY	1.3	0.7	78.3%	1.3	4.3%	0.4	0.8	-52.4%	1.4	-73.7%
LABOR AND DELIVERY	-	0.8	-100.0%	-	0.0%	0.0	0.8	-94.7%	1.1	-95.9%
NEO-NATAL INTENSIVE CARE	-	0.6	-100.0%	0.3	-100.0%	0.1	0.6	-80.7%	1.0	-87.5%
4 EAST	1.9	0.8	144.3%	0.7	181.9%	0.6	0.9	-33.6%	1.0	-41.6%
TRAUMA SERVICE	1.0	-	0.0%	0.4	116.5%	0.7	-	0.0%	0.9	-22.5%
OPERATING ROOM	0.9	0.8	10.6%	0.4	118.1%	0.1	0.8	-88.9%	0.8	-88.5%
INTENSIVE CARE UNIT 2	0.2	0.3	-35.0%	-	0.0%	0.2	0.3	-36.3%	0.6	-65.8%
PM&R - OCCUPATIONAL	1.1	0.6	69.1%	1.0	3.9%	0.5	0.6	-23.8%	0.7	-26.6%
INTENSIVE CARE UNIT 4 (CCU)	2.8	0.3	951.7%	-	0.0%	0.7	0.3	155.8%	0.5	28.2%
STERILE PROCESSING	3.1	0.5	500.4%	-	0.0%	3.9	0.5	638.5%	0.5	682.8%
PATIENT ACCOUNTING	-	0.3	-100.0%	1.7	-100.0%	0.2	0.3	-43.6%	0.4	-57.5%
EMERGENCY DEPARTMENT	0.2	0.3	-21.5%	-	0.0%	0.0	0.3	-90.2%	0.2	-89.6%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
PM&R - PHYSICAL	2.0	0.2	804.0%	-	0.0%	0.6	0.2	181.0%	0.2	250.5%
FINANCIAL ACCOUNTING	1.6	-	0.0%	0.9	89.1%	1.3	-	0.0%	0.3	408.6%
5 WEST	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
4 CENTRAL	1.6	0.0	6839.3%	-	0.0%	0.4	0.0	1462.5%	0.0	1443.2%
8 CENTRAL	1.1	0.0	6577.7%	-	0.0%	0.3	0.0	1878.5%	0.0	1466.9%
6 Central	2.3	0.0	40462.0%	-	0.0%	0.7	0.0	12034.8%	0.0	9058.3%
7 CENTRAL	2.4	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	0.5	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
6 West	0.5	0.0	954.0%	-	0.0%	0.3	0.0	571.6%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	2.4	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	0.9	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	0.2	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
ADMINISTRATION	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	0.7	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
MEDICAL STAFF	1.0	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
SUBTOTAL	34.5	9.2	275.5%	14.5	137.4%	18.6	9.5	95.6%	14.9	24.4%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	1.1	6.1	-81.3%	4.4	-74.1%	2.8	6.2	-54.7%	8.2	-65.7%
7 CENTRAL	3.1	4.9	-36.3%	3.8	-18.9%	3.4	5.5	-37.4%	5.2	-34.6%
NEO-NATAL INTENSIVE CARE	5.0	3.5	43.9%	4.1	22.4%	5.6	3.8	45.3%	3.8	46.6%
INTENSIVE CARE UNIT 2	1.3	2.3	-46.3%	3.2	-60.9%	1.7	2.4	-27.6%	3.3	-48.3%
8 CENTRAL	-	3.1	-100.0%	2.4	-100.0%	1.6	3.5	-54.1%	3.2	-49.9%
INPATIENT REHAB	0.7	3.8	-80.8%	3.3	-77.8%	1.2	3.8	-69.2%	3.0	-61.5%
6 Central	0.3	2.5	-86.8%	1.3	-75.5%	0.9	2.8	-68.8%	2.5	-65.5%
4 EAST	2.2	2.5	-11.3%	2.1	2.2%	2.1	2.7	-23.1%	2.5	-16.3%
LABORATORY - CHEMISTRY	3.2	2.2	45.2%	2.5	27.3%	4.4	2.2	97.0%	2.3	91.6%
OPERATING ROOM	-	2.1	-100.0%	2.3	-100.0%	1.3	2.1	-38.9%	2.1	-38.1%
EMERGENCY DEPARTMENT	-	0.6	-100.0%	1.1	-100.0%	0.3	0.6	-50.7%	1.5	-80.1%
5 CENTRAL	-	1.0	-100.0%	0.9	-100.0%	0.3	1.1	-73.4%	1.5	-79.7%
LABORATORY - HEMATOLOGY	-	1.2	-100.0%	1.5	-100.0%	0.8	1.3	-34.5%	1.3	-35.8%
OP SURGERY	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	0.8	-100.0%
PM&R - OCCUPATIONAL	0.8	0.5	65.1%	1.1	-22.6%	1.0	0.5	89.7%	0.6	56.0%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.4	-100.0%
4 CENTRAL	-	0.4	-100.0%	0.1	-100.0%	0.0	0.4	-89.3%	0.3	-87.0%
PM&R - PHYSICAL	-	0.3	-100.0%	-	0.0%	-	0.4	-100.0%	0.3	-100.0%
INPATIENT REHAB - THERAPY	1.0	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
9 CENTRAL	0.2	0.3	-29.7%	0.2	2.1%	0.1	0.3	-62.7%	0.3	-58.3%
LABOR AND DELIVERY	-	0.1	-100.0%	0.4	-100.0%	0.0	0.1	-43.4%	0.1	-69.2%
6 West	-	0.1	-100.0%	0.1	-100.0%	0.0	0.1	-55.9%	0.1	-51.7%
5 WEST	-	0.0	-100.0%	-	0.0%	0.0	0.0	25.0%	0.0	25.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	19.0	38.7	-51.0%	34.6	-45.2%	28.5	41.0	-30.4%	43.3	-34.1%
GRAND TOTAL	53.5	47.9	11.7%	49.1	8.8%	47.1	50.5	-6.7%	58.2	-19.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JULY 2019**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	\$ 37,010	\$ 4,953	\$ 32,057	647.2%	\$ 3,404	987.3%	\$ 447,817	\$ 49,536	\$ 398,281	804.0%	\$ 50,038	795.0%
IMCU9 TEMPORARY LABOR	67,589	8,323	59,266	712.1%	54,266	24.6%	349,764	90,682	259,082	285.7%	194,295	80.0%
TELECOM TEMPORARY LABOR	-	-	-	100.0%	5,041	-100.0%	98,790	-	98,790	100.0%	144,317	-31.5%
TRAUMA TEMPORARY LABOR	12,934	-	12,934	100.0%	5,840	121.5%	90,446	-	90,446	100.0%	103,567	-12.7%
6C TEMPORARY LABOR	31,213	84	31,129	37058.4%	-	100.0%	91,239	922	90,317	9795.7%	861	10493.7%
US TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	89,804	-	89,804	100.0%	-	100.0%
5C TEMPORARY LABOR	32,093	-	32,093	100.0%	-	100.0%	85,008	-	85,008	100.0%	-	100.0%
PT TEMPORARY LABOR	19,927	2,274	17,653	776.3%	-	100.0%	106,246	22,737	83,509	367.3%	18,193	484.0%
NM TEMPORARY LABOR	18,141	-	18,141	100.0%	-	100.0%	81,720	-	81,720	100.0%	-	100.0%
FA TEMPORARY LABOR	9,875	-	9,875	100.0%	5,703	73.2%	81,210	-	81,210	100.0%	16,105	404.3%
ICU4 TEMPORARY LABOR	38,025	3,541	34,484	973.8%	-	100.0%	99,096	35,413	63,683	179.8%	76,229	29.3%
ADM TEMPORARY LABOR	(13,650)	-	(13,650)	100.0%	-	100.0%	52,001	-	52,001	100.0%	-	100.0%
IMCU4 TEMPORARY LABOR	25,959	229	25,730	11235.7%	-	100.0%	54,090	2,500	51,590	2063.6%	3,097	1646.4%
4E TEMPORARY LABOR	29,452	11,385	18,067	158.7%	10,330	185.1%	77,761	121,085	(43,324)	-35.8%	137,042	-43.3%
REHAB TEMPORARY LABOR	-	16,176	(16,176)	-100.0%	23,054	-100.0%	61,281	157,824	(96,543)	-61.2%	152,892	-59.9%
ALL OTHER	171,297	55,994	115,303	205.9%	28,585	499.2%	507,573	564,533	(56,960)	-10.1%	853,953	-40.6%
TOTAL TEMPORARY LABOR	\$ 479,864	\$ 102,959	\$ 376,905	366.1%	\$ 136,223	252.3%	\$ 2,373,847	\$ 1,045,232	\$ 1,328,615	127.1%	\$ 1,750,988	35.6%
NICU TRANSITION LABOR	\$ 59,474	\$ 38,450	\$ 21,024	54.7%	\$ 46,407	29.2%	\$ 629,057	\$ 418,254	\$ 210,803	50.4%	\$ 417,326	50.7%
CHEM TRANSITION LABOR	25,728	18,598	7,130	38.3%	22,946	12.1%	340,413	185,980	154,433	83.0%	193,541	75.9%
REHAB TRANSITION LABOR	10,838	-	10,838	100.0%	-	100.0%	84,502	-	84,502	100.0%	-	100.0%
OT TRANSITION LABOR	10,395	5,497	4,898	89.1%	12,849	-19.1%	116,846	54,904	61,942	112.8%	66,265	76.3%
HEMA TRANSITION LABOR	1,681	10,402	(8,721)	-83.8%	13,755	-87.8%	66,431	104,017	(37,586)	-36.1%	107,673	-38.3%
4E TRANSITION LABOR	22,651	26,761	(4,110)	-15.4%	24,593	-7.9%	220,399	284,624	(64,225)	-22.6%	263,111	-16.2%
ICU2 TRANSITION LABOR	13,862	27,695	(13,833)	-49.9%	38,378	-63.9%	196,588	277,154	(80,566)	-29.1%	393,760	-50.1%
OR TRANSITION LABOR	-	27,515	(27,515)	-100.0%	17,034	-100.0%	180,232	275,150	(94,918)	-34.5%	256,859	-29.8%
7C TRANSITION LABOR	38,497	52,139	(13,642)	-26.2%	45,461	-15.3%	362,109	569,789	(207,680)	-36.4%	546,848	-33.8%
6C TRANSITION LABOR	4,341	28,875	(24,534)	-85.0%	14,221	-69.5%	93,245	316,098	(222,853)	-70.5%	285,399	-67.3%
8C TRANSITION LABOR	-	38,264	(38,264)	-100.0%	28,415	-100.0%	163,713	420,968	(257,255)	-61.1%	384,250	-57.4%
REHAB TRANSITION LABOR	11,920	51,817	(39,897)	-77.0%	36,838	-67.6%	140,997	505,562	(364,565)	-72.1%	391,621	-64.0%
ICU4 TRANSITION LABOR	12,371	76,086	(63,715)	-83.7%	41,956	-70.5%	276,761	760,857	(484,096)	-63.6%	988,256	-72.0%
ALL OTHER	6,585	49,827	(43,242)	-86.8%	34,405	-80.9%	109,878	514,397	(404,519)	-78.6%	644,684	-83.0%
TOTAL TRANSITION LABOR	\$ 218,342	\$ 451,926	\$ (233,584)	-51.7%	\$ 376,898	-42.1%	\$ 2,981,171	\$ 4,687,754	\$ (1,706,583)	-36.4%	\$ 4,939,591	-39.6%
GRAND TOTAL TEMPORARY LABOR	\$ 698,206	\$ 554,885	\$ 143,321	25.8%	\$ 513,120	38.1%	\$ 5,355,017	\$ 5,732,986	\$ (377,969)	-6.6%	\$ 6,690,580	-20.0%
PT ACCTS COLLECTION FEES	\$ 538,599	\$ 144,087	\$ 394,512	273.8%	\$ 756,489	-28.8%	\$ 4,799,128	\$ 1,571,750	\$ 3,227,378	205.3%	\$ 2,017,723	137.8%
HIM CODING SERVICES	440,219	130,751	309,468	236.7%	1,358,579	-67.6%	3,514,283	1,004,959	2,509,324	249.7%	2,562,144	37.2%
CE OTHER PURCH SVCS	317,211	63,502	253,709	399.5%	63,750	397.6%	2,303,684	635,020	1,668,664	262.8%	635,517	262.5%
ADM CONSULTANT FEES	210,378	40,119	170,259	424.4%	80,825	160.3%	1,358,155	401,190	956,965	238.5%	514,195	164.1%
ECHDA OTHER PURCH SVCS	829,588	142,208	687,380	483.4%	415,778	99.5%	2,064,732	1,422,080	642,652	45.2%	860,319	140.0%
PA E-SCAN DATA SYSTEM	431,454	121,506	309,948	255.1%	(123,907)	-448.2%	1,592,768	1,215,060	377,708	31.1%	1,907,531	-9.9%
IT INFORMATION SOLUTIONS SVCS	35,553	-	35,553	100.0%	30,785	15.5%	258,850	-	258,850	100.0%	281,031	-7.9%
HR RECRUITING FEES	90,084	10,684	79,400	743.2%	21,767	313.8%	456,616	227,332	229,284	100.9%	324,671	40.6%
PA ELIGIBILITY FEES	75,266	23,126	52,140	225.5%	49,252	52.8%	402,494	242,687	159,807	65.8%	285,205	41.1%
COMM REL ADVERTISEMENT PURCH SVCS	29,720	13,027	16,693	128.1%	9,143	225.1%	362,001	211,573	150,428	71.1%	254,963	42.0%
ADMIN OTHER FEES	17,717	14,038	3,679	26.2%	11,413	55.2%	239,779	140,380	99,399	70.8%	134,560	78.2%
PH CONTRACT PURCH SVC	524	-	524	100.0%	4,111	-87.3%	76,590	-	76,590	100.0%	43,031	78.0%
CREDIT CARD FEES	39,223	17,284	21,939	126.9%	12,453	215.0%	240,076	171,615	68,461	39.9%	167,931	43.0%
INFECTION CONTROL OTHER PURCH SVCS	9,418	-	9,418	100.0%	-	100.0%	94,178	28,215	65,963	233.8%	-	100.0%
DIET OTHER PURCH SVCS	11,665	4,440	7,225	162.7%	9,052	28.9%	107,327	44,400	62,927	141.7%	52,779	103.4%
OR FEES (PERFUSSION SERVICES)	39,873	23,996	15,877	66.2%	23,869	67.0%	308,144	251,484	56,660	22.5%	274,879	12.1%
FIN ACCT COST REPORT/CONSULTANT FEES	223	23,526	(23,303)	-99.1%	796	-72.0%	156,389	111,896	44,493	39.8%	125,827	24.3%
REHAB OTHER PURCH SVCS	4,100	7,320	(3,220)	-44.0%	7,749	-47.1%	107,183	73,200	33,983	46.4%	77,988	37.4%
ORLD OTHER PURCH SVCS	2,449	3,021	(572)	-18.9%	6,130	-60.0%	72,604	46,647	25,957	55.6%	59,153	22.7%
CL OTHER PURCH SVCS	16,038	13,944	2,094	15.0%	18,962	-15.4%	158,554	134,085	24,469	18.2%	129,455	22.5%
ECHD POLICE DEPT OTHER PURCH SVCS	18,491	15,725	2,766	17.6%	17,457	5.9%	181,120	157,250	23,870	15.2%	160,392	12.9%
ADM APPRAISAL DIST FEE	-	13,679	(13,679)	-100.0%	-	100.0%	160,192	136,790	23,402	17.1%	160,150	0.0%
MISSION FITNESS OTHER PURCH SVCS	17,570	10,864	6,706	61.7%	13,927	26.2%	124,913	107,682	17,231	16.0%	118,595	5.3%
340B CONTRACT PURCH SVC	7,379	7,338	41	0.6%	(1,922)	-484.0%	87,849	73,380	14,469	19.7%	30,999	183.4%
NSG ED OTHER PURCH SVCS	13,246	6,758	6,488	96.0%	4,707	181.4%	101,673	87,610	14,063	16.1%	72,994	39.3%
DC AM HEALTHWAYS MGMT FEE	2,875	8,705	(5,830)	-67.0%	8,192	-64.9%	73,979	87,050	(13,071)	-15.0%	86,021	-14.0%
AMBULANCE FEES	11,609	15,080	(3,471)	-23.0%	7,859	47.7%	77,116	100,031	(22,915)	-22.9%	172,931	-55.4%
CREDIT CARD FEES	1,725	16,854	(15,129)	-89.8%	20,244	-91.5%	139,187	163,870	(24,683)	-15.1%	156,858	-11.3%
NSG OTHER PURCH SVCS	704	7,939	(7,235)	-91.1%	6,870	-89.8%	53,866	79,390	(25,524)	-32.2%	72,399	-25.6%
COMM REL WELLNESS WORKS	-	21,954	(21,954)	-100.0%	21,960	-100.0%	183,779	219,540	(35,761)	-16.3%	195,041	-5.8%
COMM REL MEDIA PLACEMENT	650	5,275	(4,625)	-87.7%	3,965	-83.6%	54,345	100,225	(45,880)	-45.8%	66,928	-18.8%
UC-WEST CLINIC - PURCH SVCS-OTHER	27,759	24,507	3,252	13.3%	29,950	-7.3%	286,193	350,600	(64,407)	-18.4%	334,059	-14.3%
FA AUDIT FEES - INTERNAL	-	-	-	0.0%	-	100.0%	63,760	128,824	(65,064)	-50.5%	145,040	-56.0%
PHARMACY SERVICES	21,356	37,312	(15,956)	-42.8%	16,784	27.2%	255,429	357,004	(101,575)	-28.5%	236,638	7.9%
PRO OTHER PURCH SVCS	5,106	20,028	(14,922)	-74.5%	19,722	-74.1%	82,200	187,561	(105,361)	-56.2%	202,428	-59.4%
PI FEES (TRANSITION NURSE PROGRAM)	48,059	57,336	(9,277)	-16.2%	77,595	-38.1%	441,520	573,360	(131,840)	-23.0%	429,035	2.9%
MED ASSETS CONTRACT	(49,839)	8,986	(58,825)	-654.6%	63,978	-177.9%	63,854	274,814	(210,960)	-76.8%	313,326	-79.6%
UC-CPC 42ND STREET PURCH SVCS-OTHER	33,752	56,759	(23,007)	-40.5%	52,826	-36.1%	368,891	599,363	(230,472)	-38.5%	593,483	-37.8%
COMM REL MEDIA PLACEMENT	4,450	36,538	(32,088)	-87.8%	41,538	-89.3%	185,862	442,114	(256,252)	-58.0%	362,999	-48.8%
FHC OTHER PURCH SVCS	95,338	120,968	(25,630)	-21.2%	49,833	91.3%	1,033,484	1,420,164	(386,680)	-27.2%	1,249,444	-17.3%
PRIMARY CARE WEST OTHER PURCH SVCS	37,759	81,922	(44,163)	-53.9%	86,846	-56.5%	392,623	934,799	(542,176)	-58.0%	883,767	-55.6%
ALL OTHERS	1,871,711	2,123,004	(251,293)	-11.8%	1,122,464	66.8%	20,830,658	21,054,990	(224,332)	-1.1%	10,143,245	105.4%
TOTAL PURCHASED SERVICES	\$ 5,317,327	\$ 3,496,798	\$ 1,820,529	52.1%	\$ 4,426,724	20.1%	\$ 44,000,215	\$ 35,605,258	\$ 8,394,957	23.6%	\$ 26,802,946	64.2%

Ector County Hospital District
Debt Service Coverage Calculation
JULY 2019

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(4,483,397)	(4,483,397)	(5,380,076)
Deficiency of revenues over expenses	-	(4,483,397)	(4,483,397)	(5,380,076)
Depreciation/amortization	198,492	15,632,662	15,831,154	18,997,385
GASB 68	-	5,900,000	5,900,000	7,080,000
Interest expense	-	2,586,538	2,586,538	3,103,845
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(170,710)	(170,710)	(204,852)
Consolidated net revenues	<u>198,492</u>	<u>19,465,093</u>	<u>19,663,585</u>	<u>23,596,302</u>

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	<u>3,702,709.78</u>	<u>632,916.13</u>	<u>4,335,625.91</u>	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Covenant Computation

Current FYTD		
413.6%	(needs to be 110% or higher)	496.3%

Liquidity Requirement

Cash on Hand Requirement	
2019	60
2020	80
2021+	100

JULY 2019	
Consolidated operating costs	325,987,581
Less depreciation and amortization	(15,831,154)
Less other non cash expenses:	
GASB 68 - from above	(5,900,000)
GASB 75 - from above	-
Adjusted expenses	<u>304,256,427</u>

Expenses per day 1,000,844

Unrestricted cash and cash equivalents	10,466,995
Internally designated noncurrent cash and investments	52,389,312
Assets held in endowment, board designated	6,241,247
Total cash for calculation	<u>69,097,554</u>

Days cash on hand 69.04



Financial Presentation

For the Month Ended

July 31, 2019

Volume

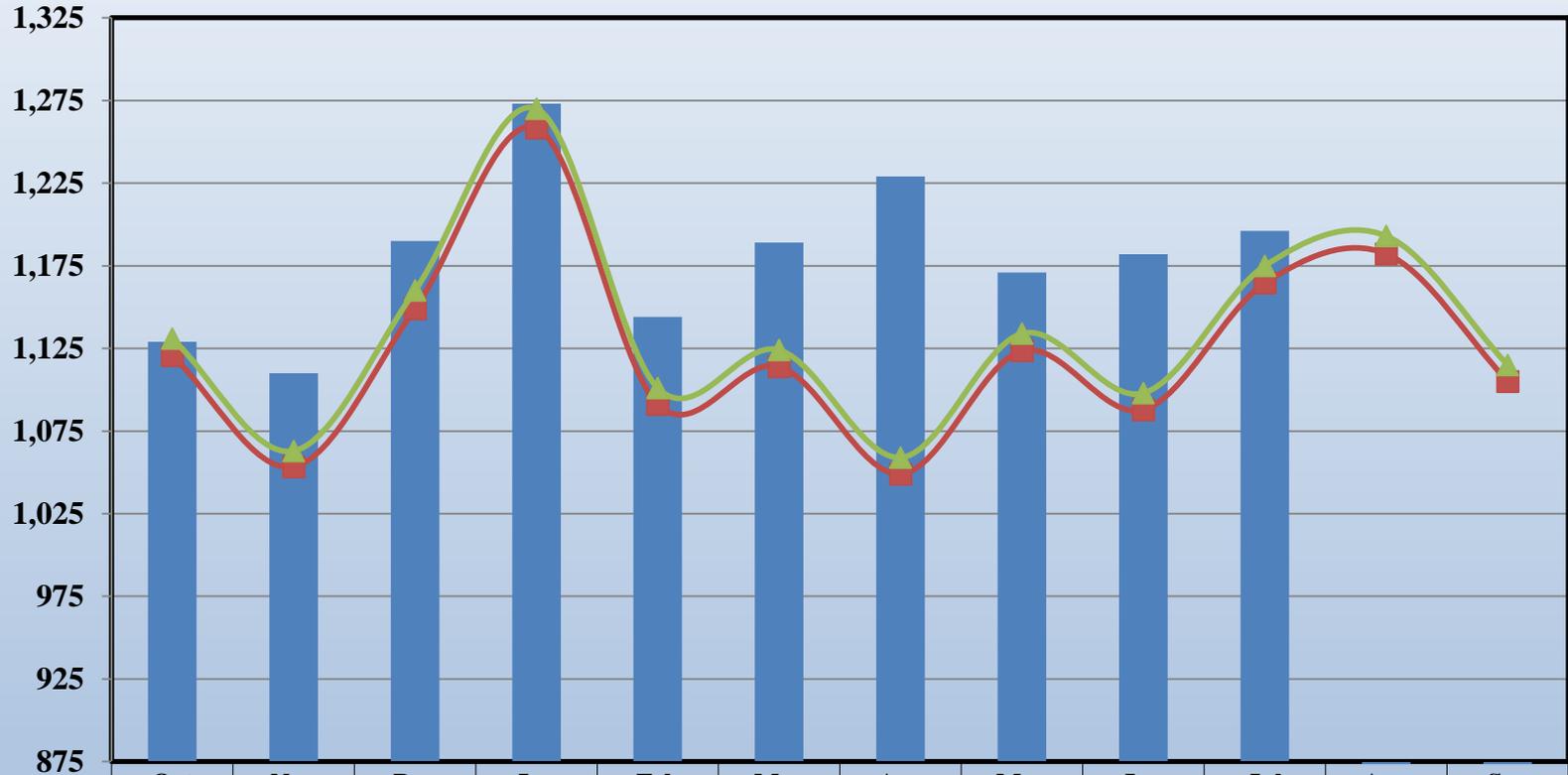


Admissions

Total – Adults and NICU

YTD Bdgt +5.4%

YTD LstYr +4.4%



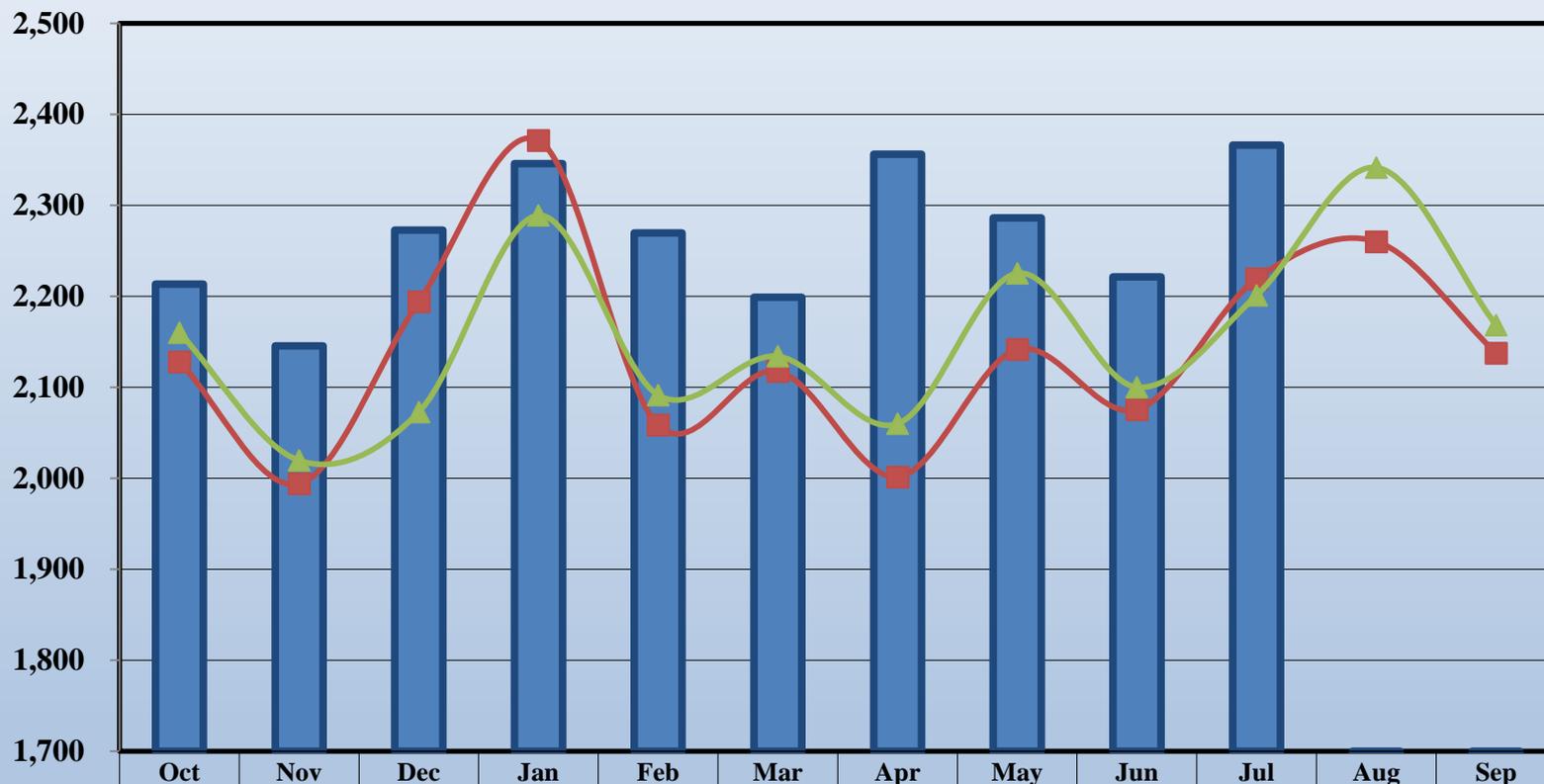
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	1,129	1,110	1,190	1,273	1,144	1,189	1,229	1,171	1,182	1,196	-	-
■ FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
▲ FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

Adjusted Admissions

Including Acute & Rehab Unit

YTD Bdgt +6.5%

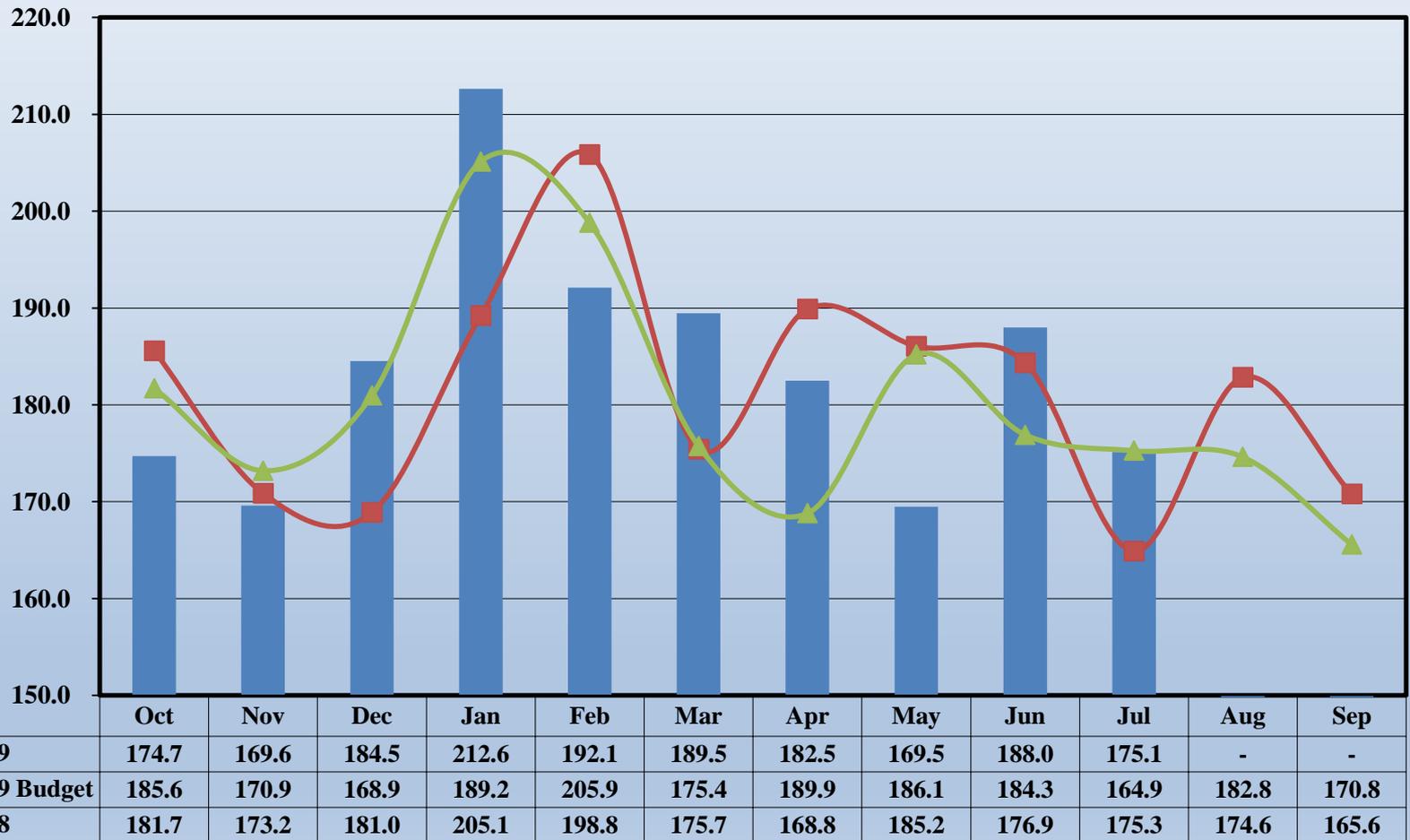
YTD LstYr +6.2%



FY 2019	2,214	2,146	2,273	2,346	2,270	2,199	2,356	2,286	2,221	2,366	-	-
FY 2019 Budget	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

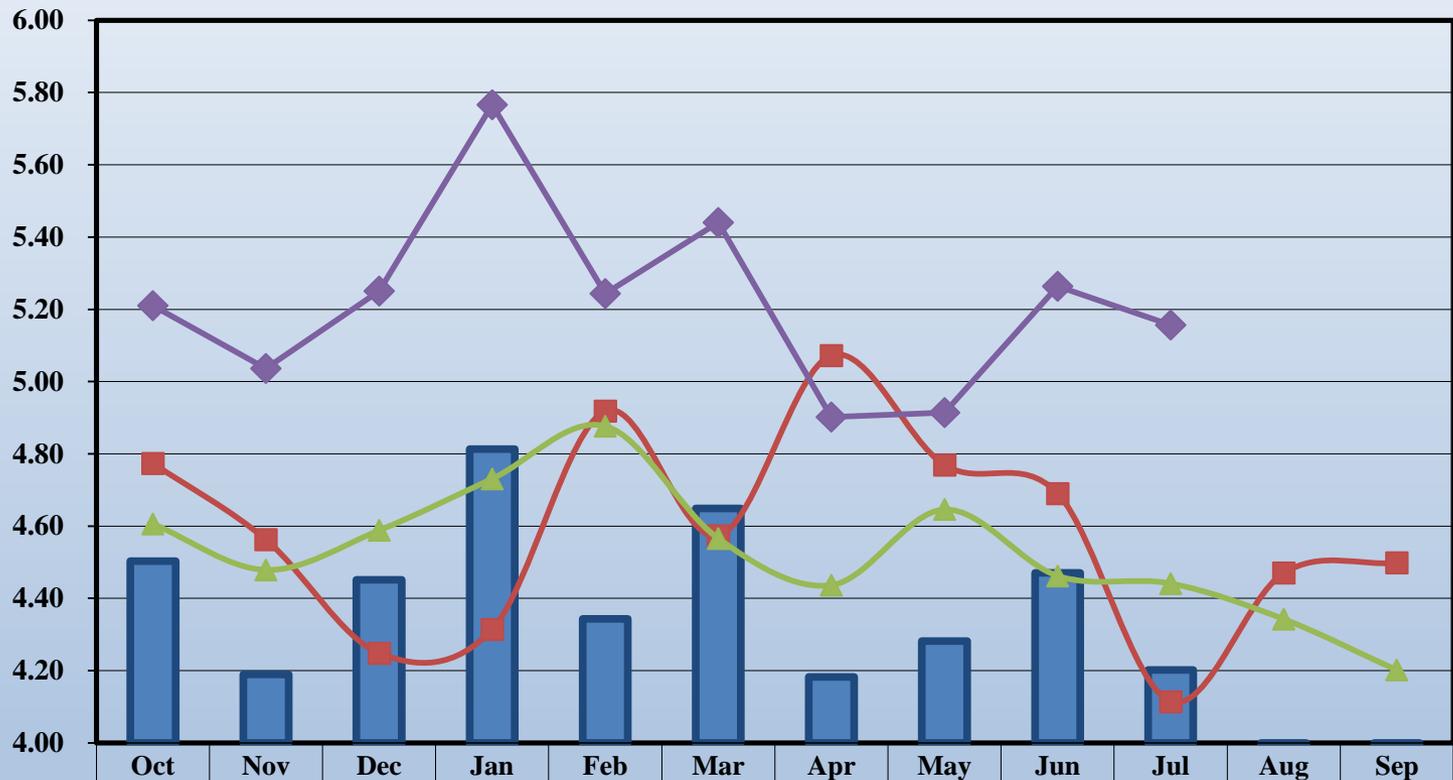
Average Daily Census

YTD Bdgt +1.0%
YTD LstYr +0.9%



Average Length of Stay

Total – Adults and Pedi

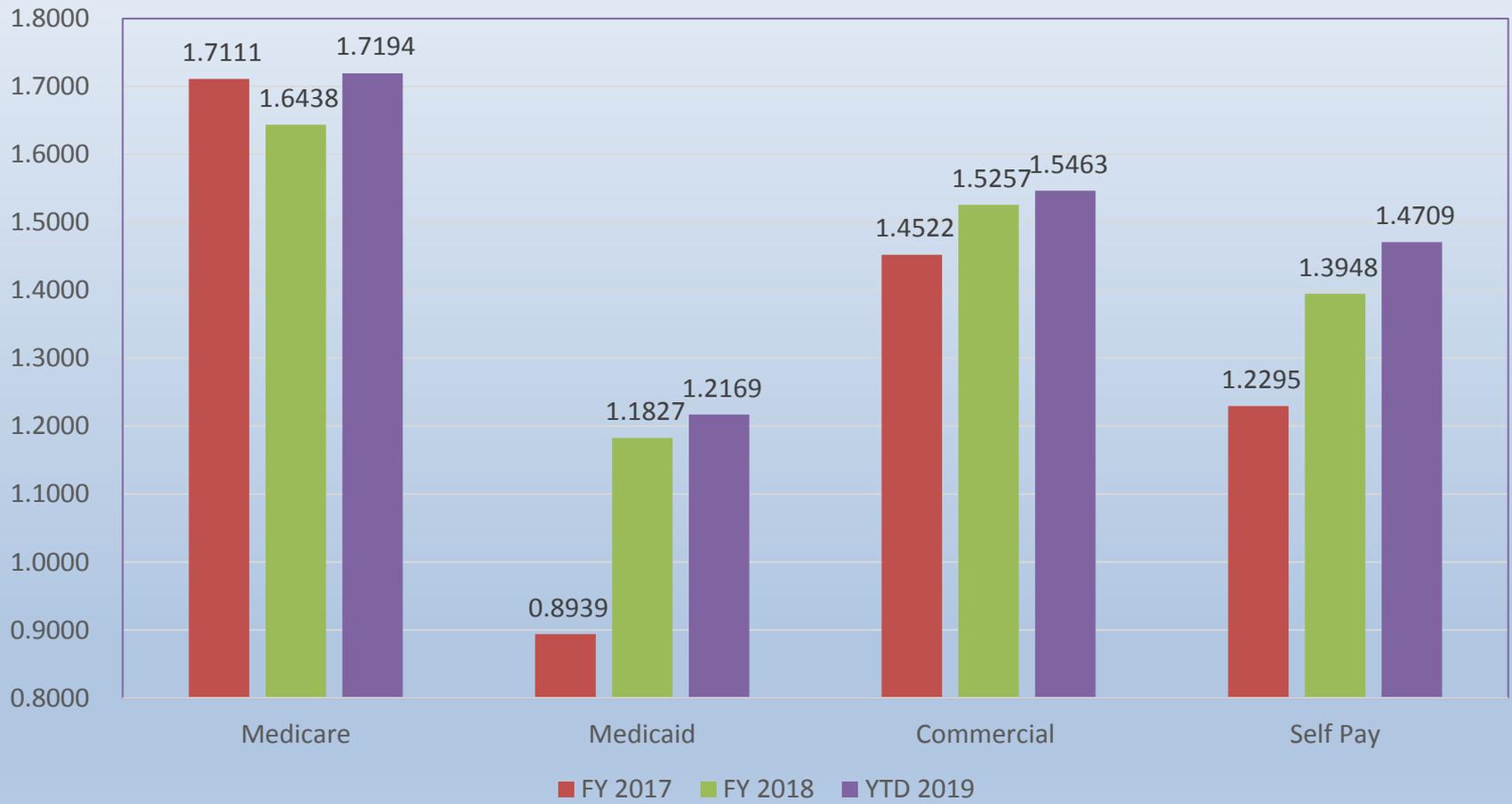


FY 2019	4.50	4.19	4.45	4.81	4.34	4.65	4.18	4.28	4.47	4.20	-	-
FY 2019 Budget	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
FY 2019 Excluding OB	5.21	5.04	5.25	5.77	5.24	5.44	4.90	4.91	5.26	5.16		

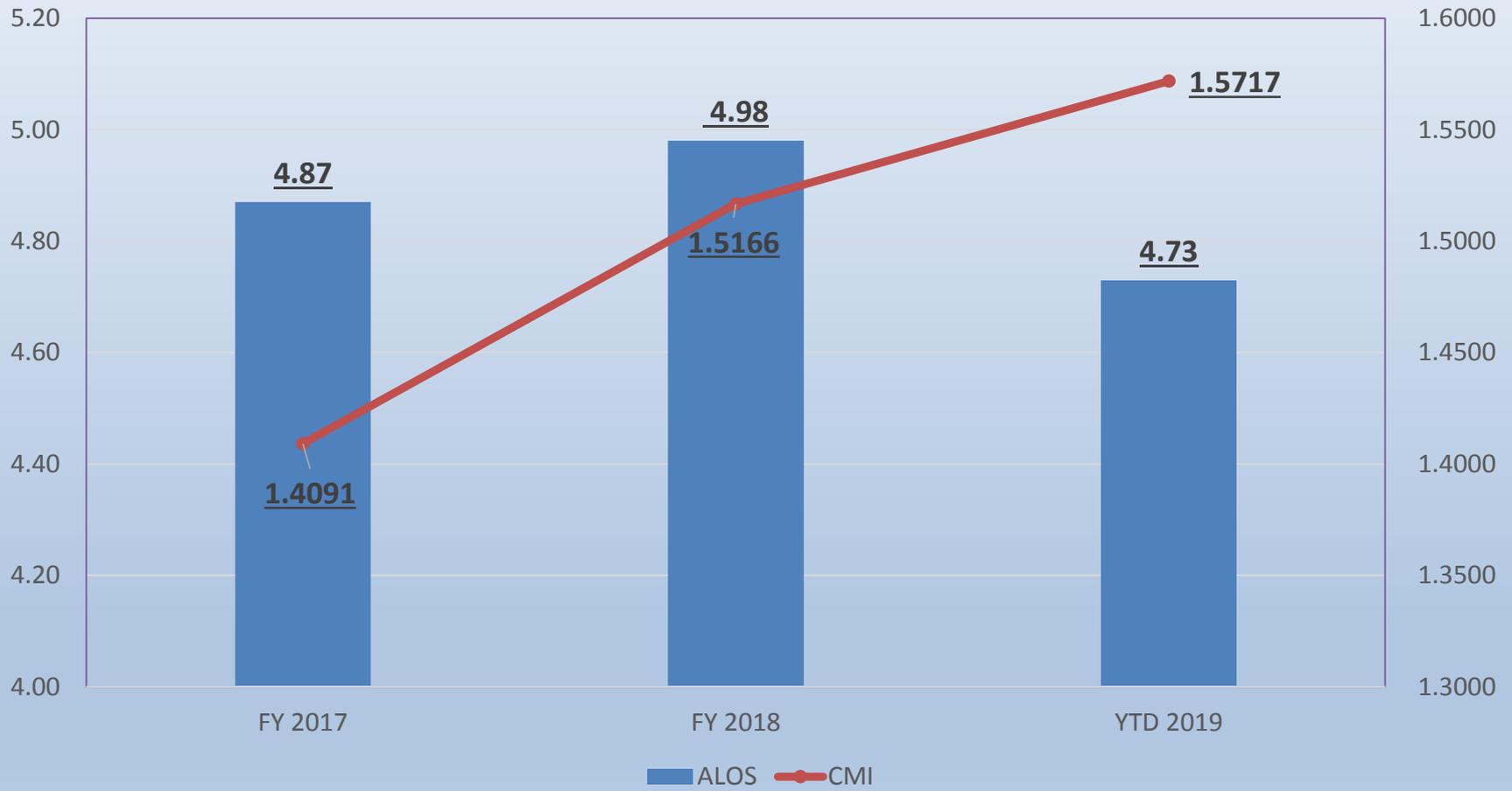
Average Length of Stay by Financial Class



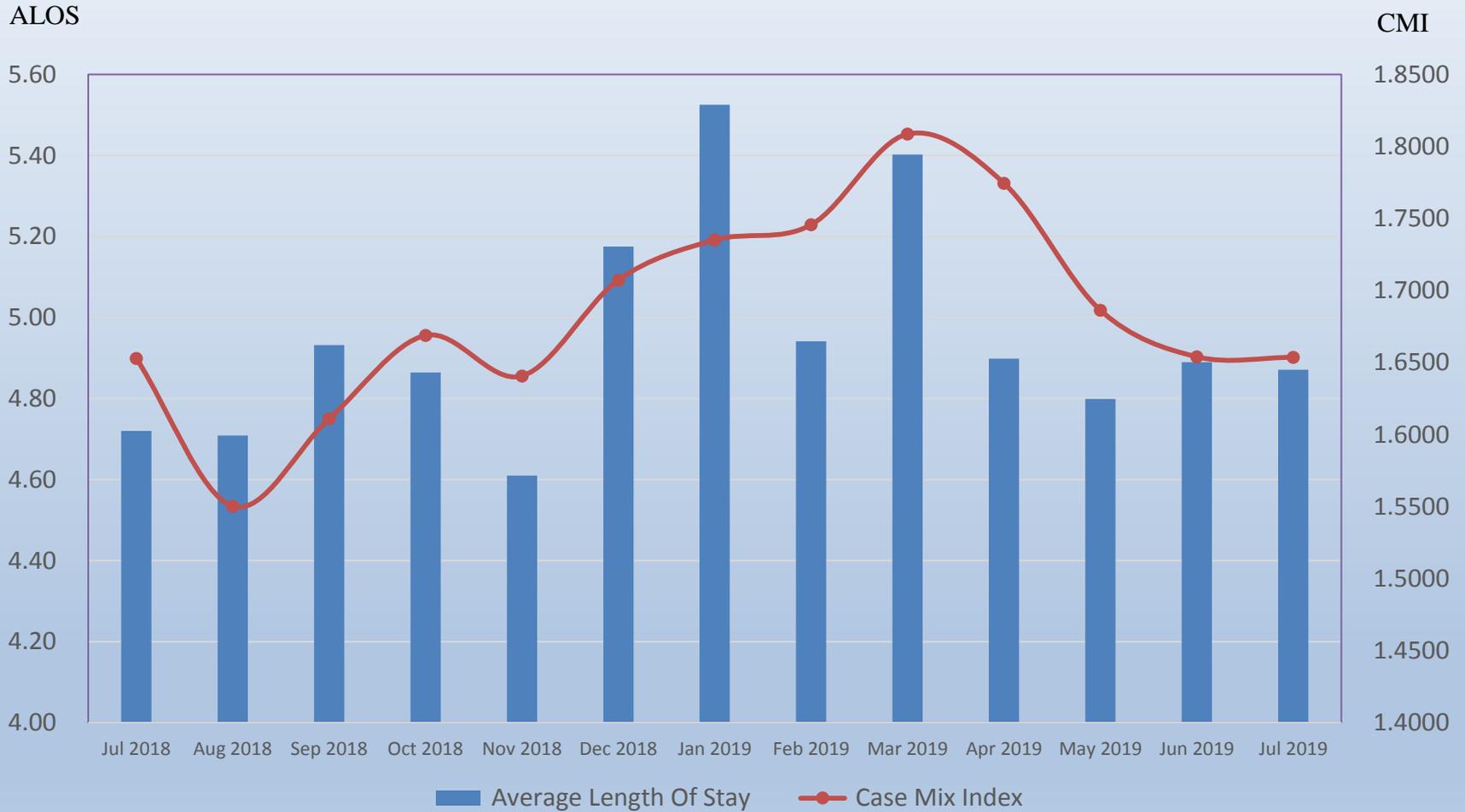
Case Mix Index by Financial Class



Total Inpatient Cases ALOS with CMI

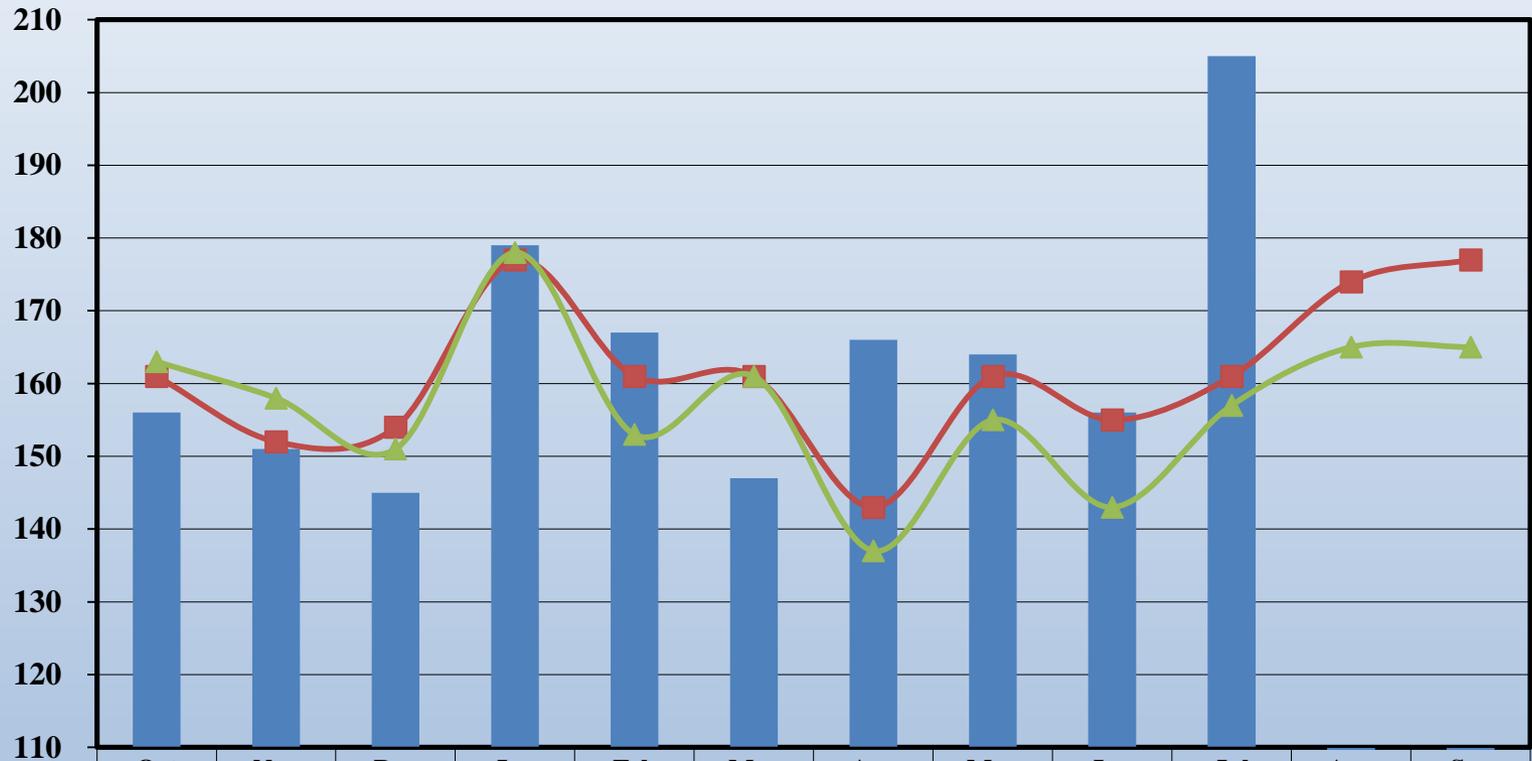


Medicare ALOS and CMI 13 Month Trending



Deliveries

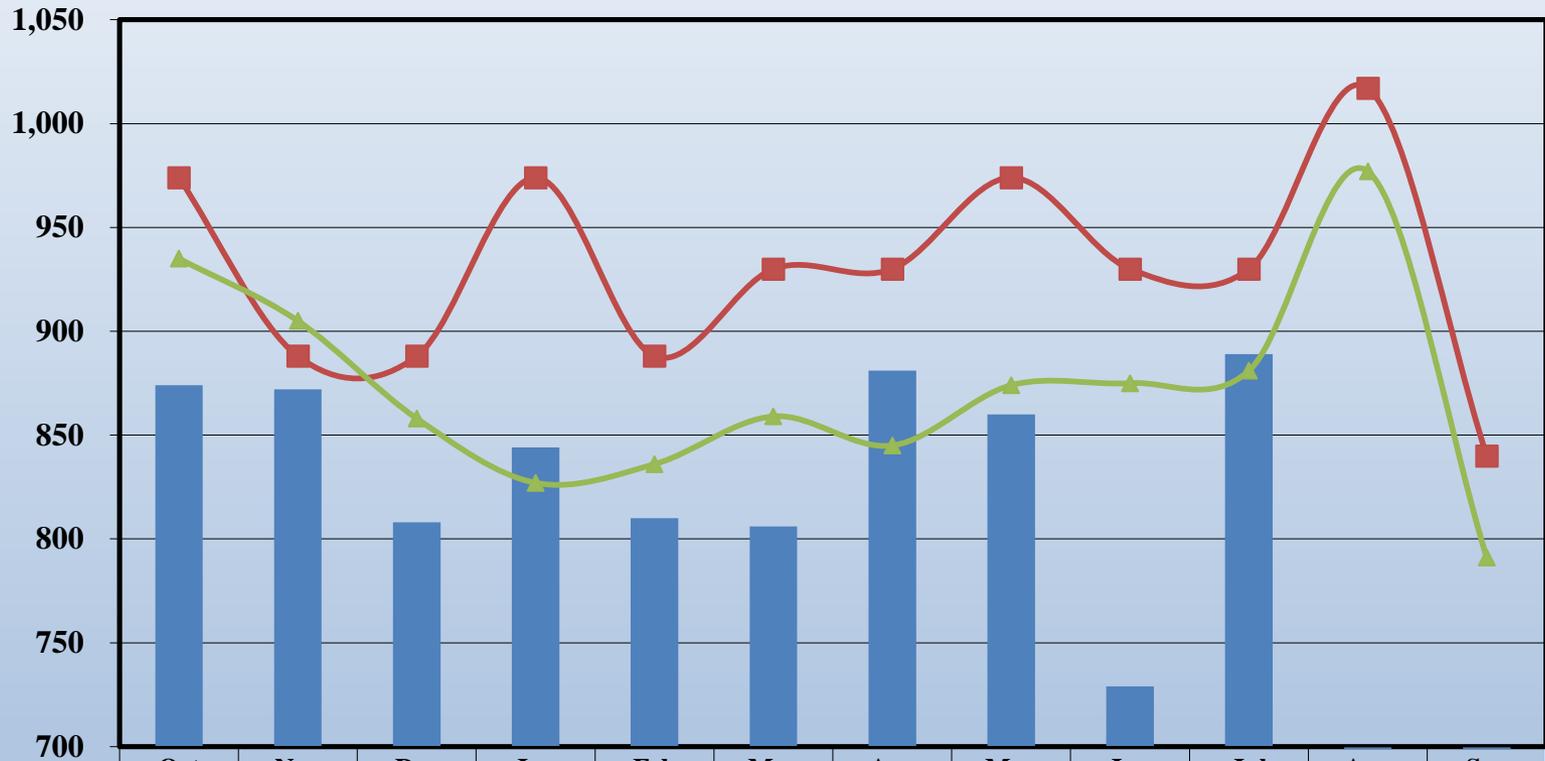
YTD Bdgt +3.2%
YTD LstYr +5.1%



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	156	151	145	179	167	147	166	164	156	205	-	-
FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

Total Surgical Cases

YTD Bdgt -10.0%
YTD LstYr -3.7%

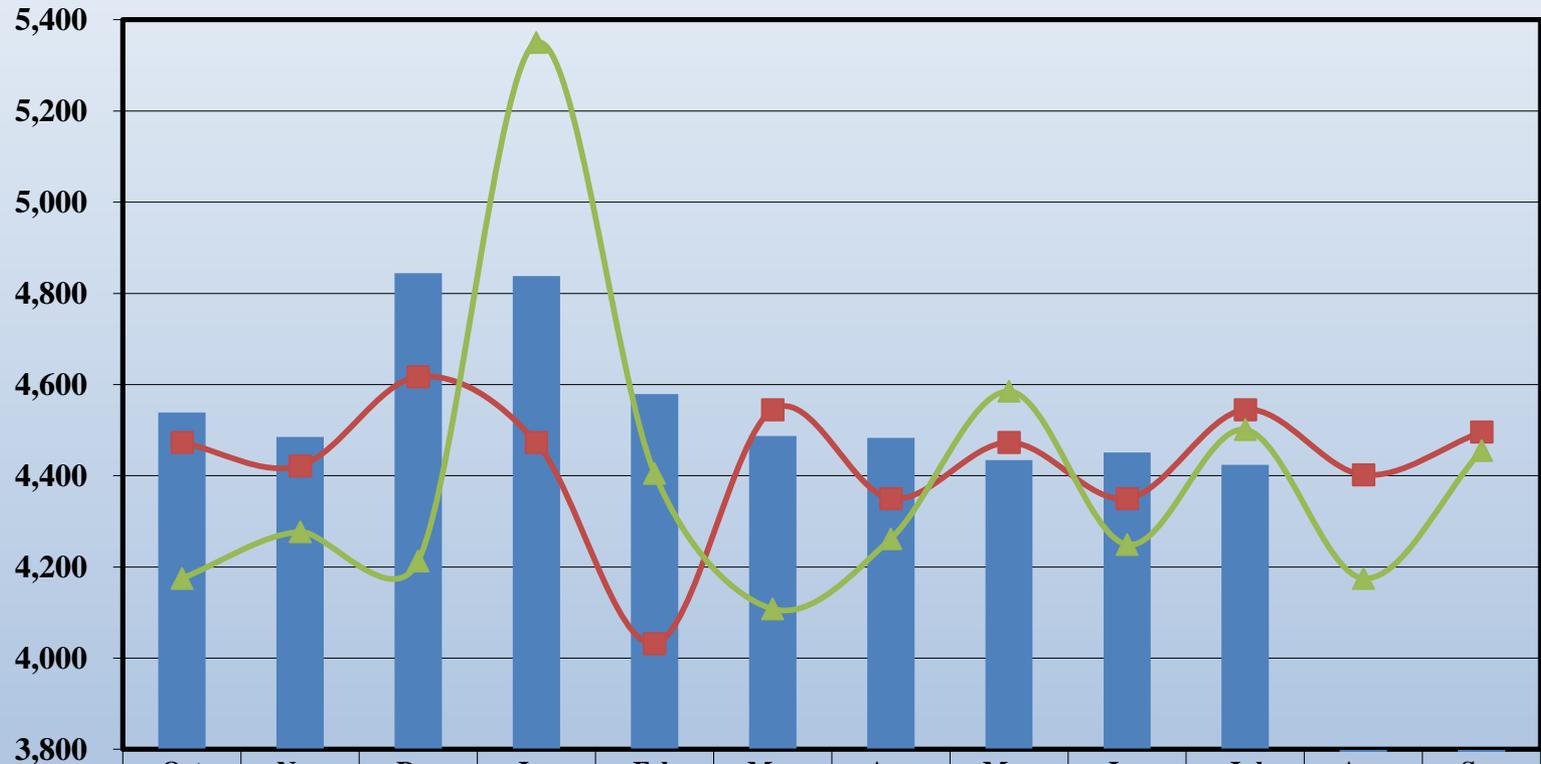


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	874	872	808	844	810	806	881	860	729	889	-	-
FY 2019 Budget	974	888	888	974	888	930	930	974	930	930	1,017	840
FY 2018	935	905	858	827	836	859	845	874	875	881	977	791

YTD Bdgt +2.9%

YTD LstYr +3.3%

Emergency Room Visits

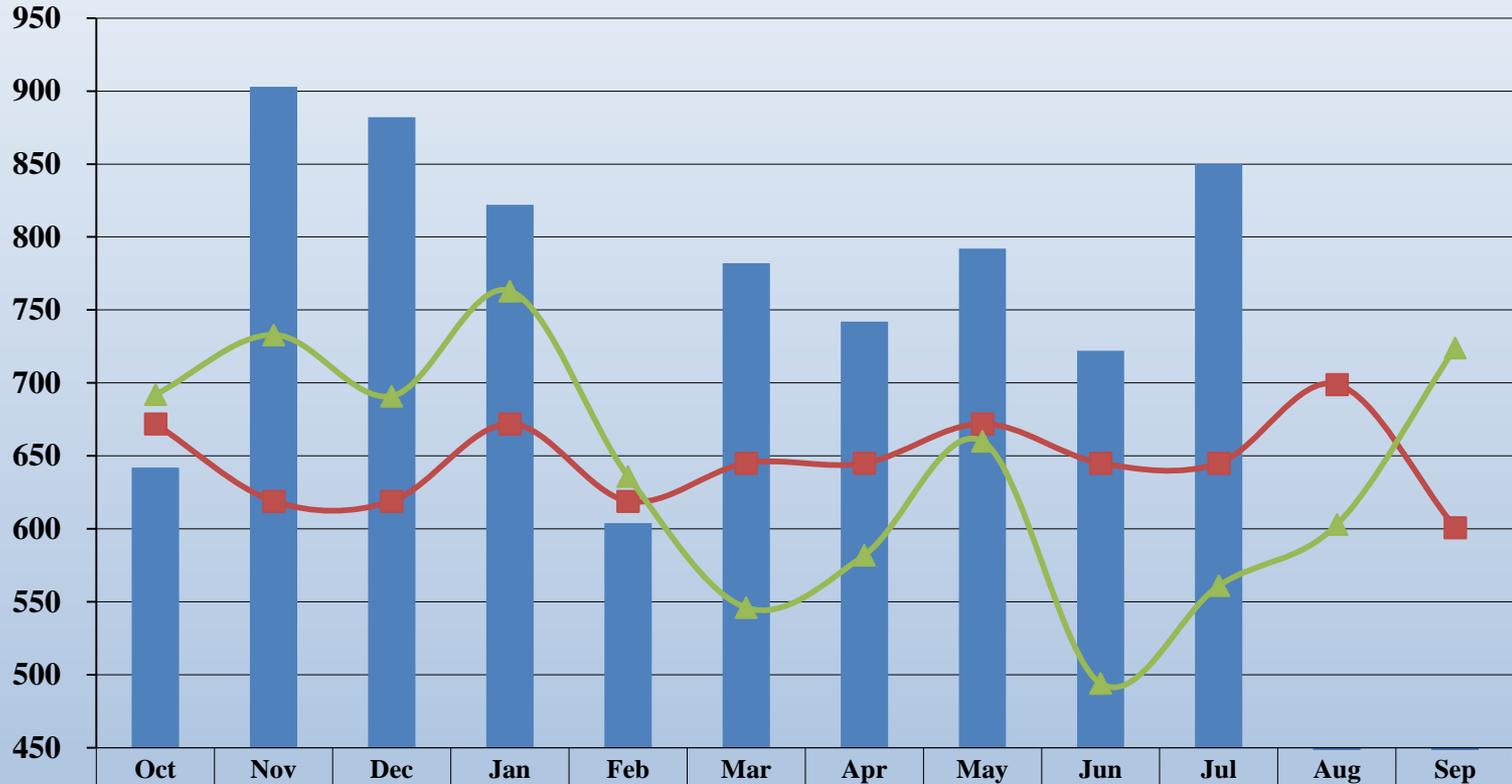


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	4,539	4,485	4,844	4,838	4,579	4,487	4,483	4,434	4,451	4,424	-	-
■ FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
▲ FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

Observation Days

YTD Bdgt +20.0%

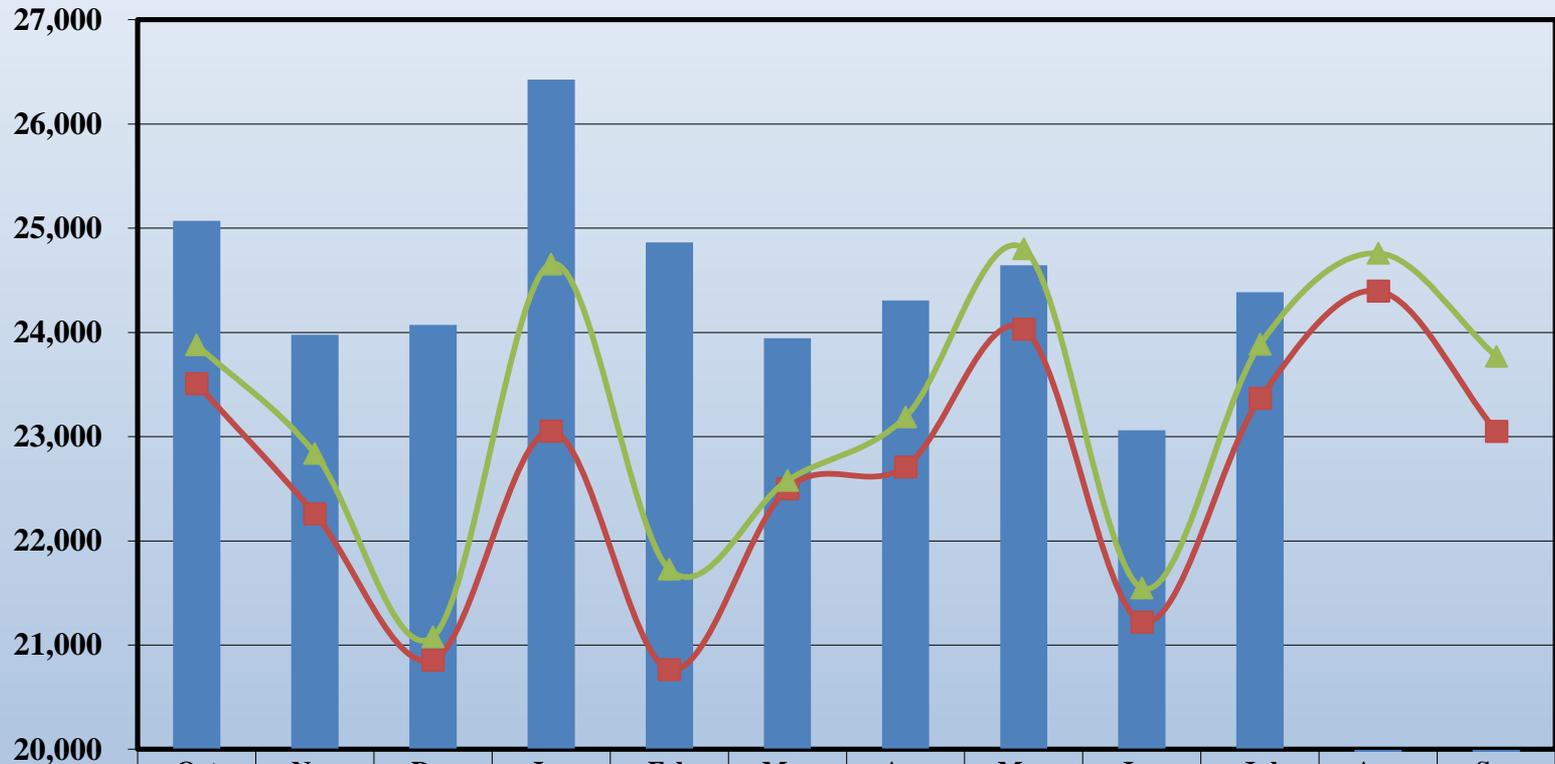
YTD LstYr +21.8%



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	642	903	882	822	604	782	742	792	722	850	-	-
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

Total Outpatient Occasions of Service

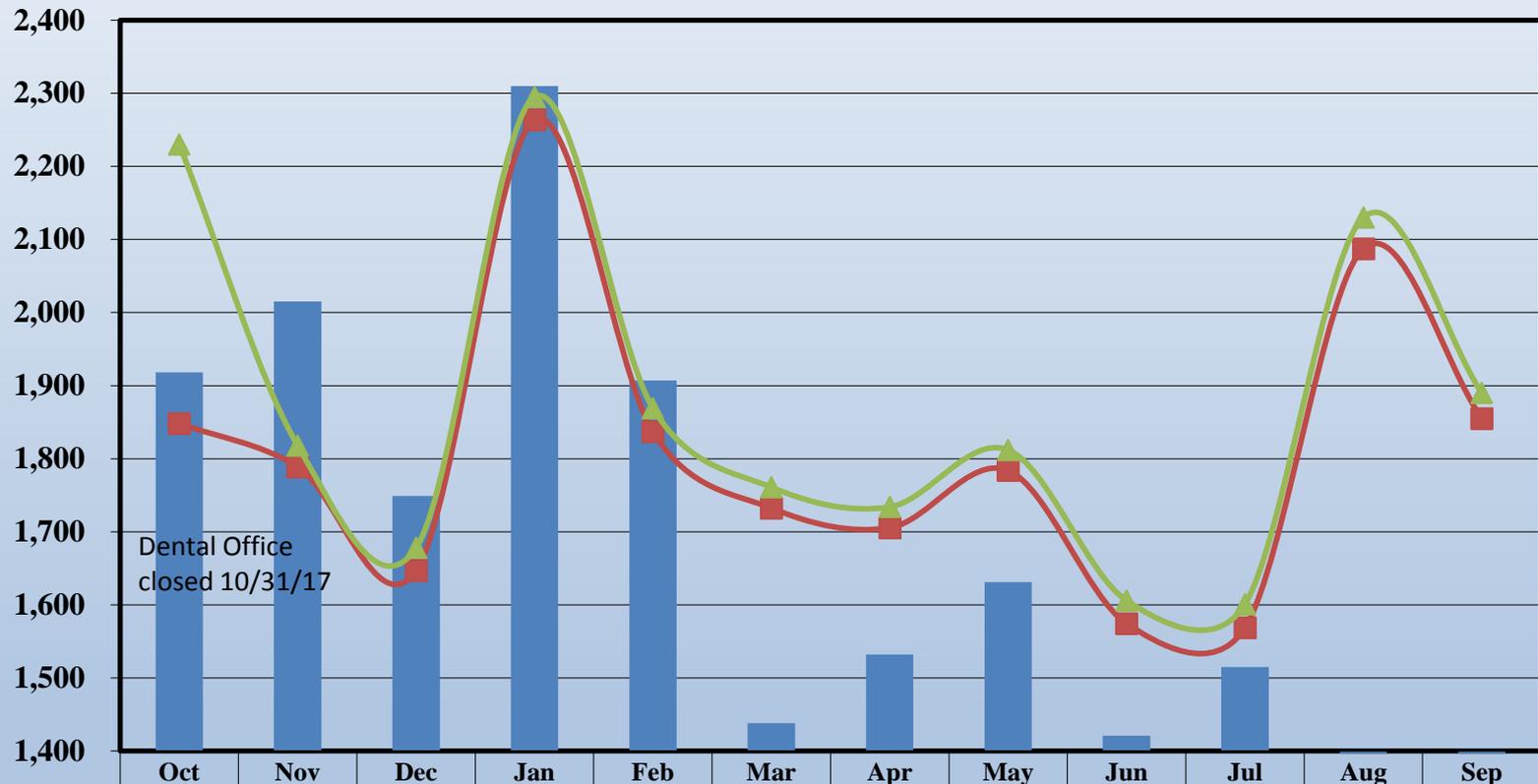
YTD Bdgt +9.1%
YTD LstYr +6.3%



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	25,070	23,979	24,072	26,425	24,865	23,943	24,305	24,644	23,062	24,386	-	-
FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

Center for Primary Care Total Visits

(FQHC - Clements & West University)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	1,918	2,015	1,749	2,310	1,907	1,438	1,532	1,631	1,421	1,515	-	-
■ FY 2019 Budget	1,848	1,789	1,647	2,264	1,837	1,732	1,705	1,784	1,575	1,569	2,087	1,855
▲ FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

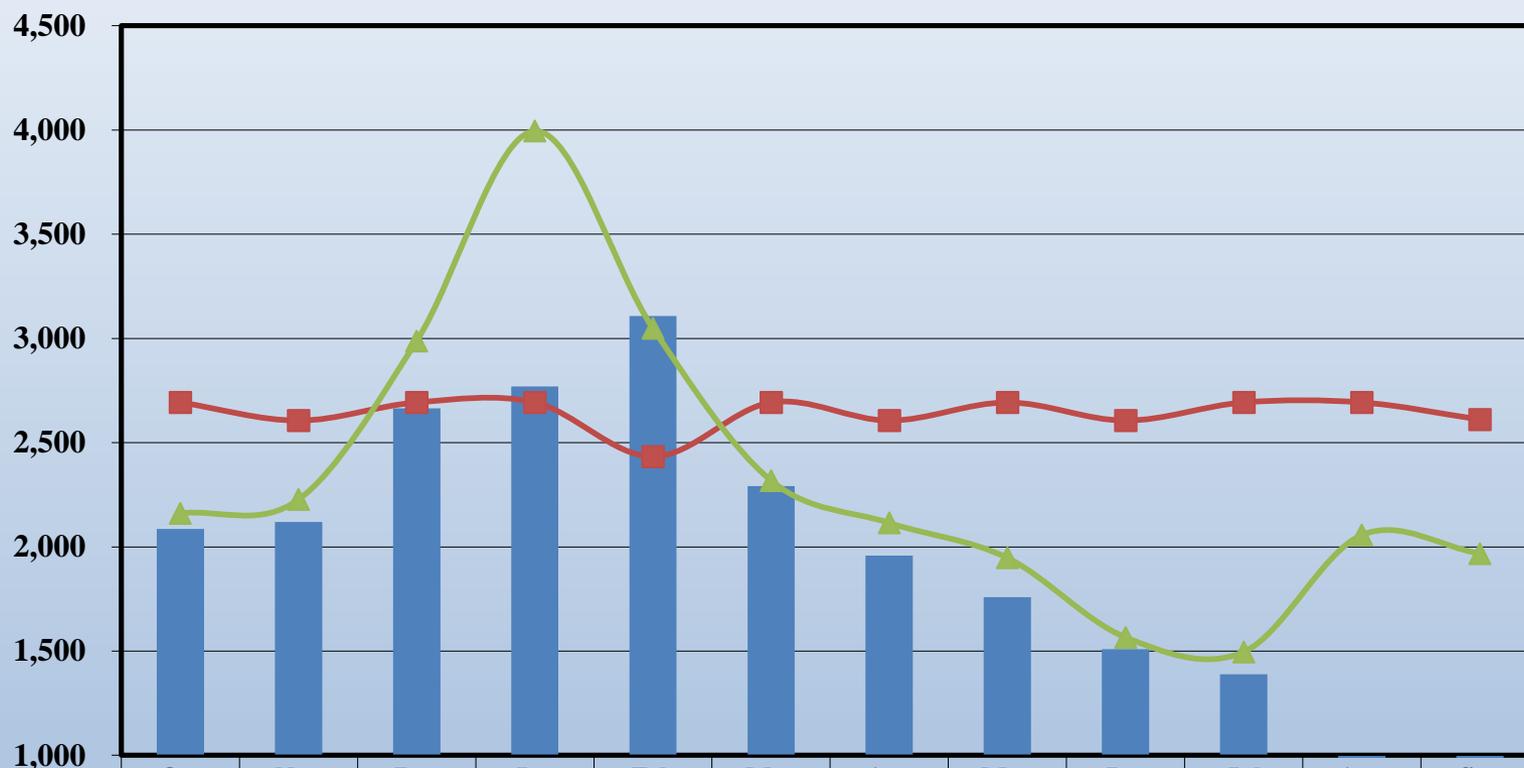
FY 2018 excludes Dental Clinic after 10/31/2017

Urgent Care Visits

(JBS Clinic, West University & 42nd Street)

YTD Bdgt -18.0%

YTD LstYr -9.2%

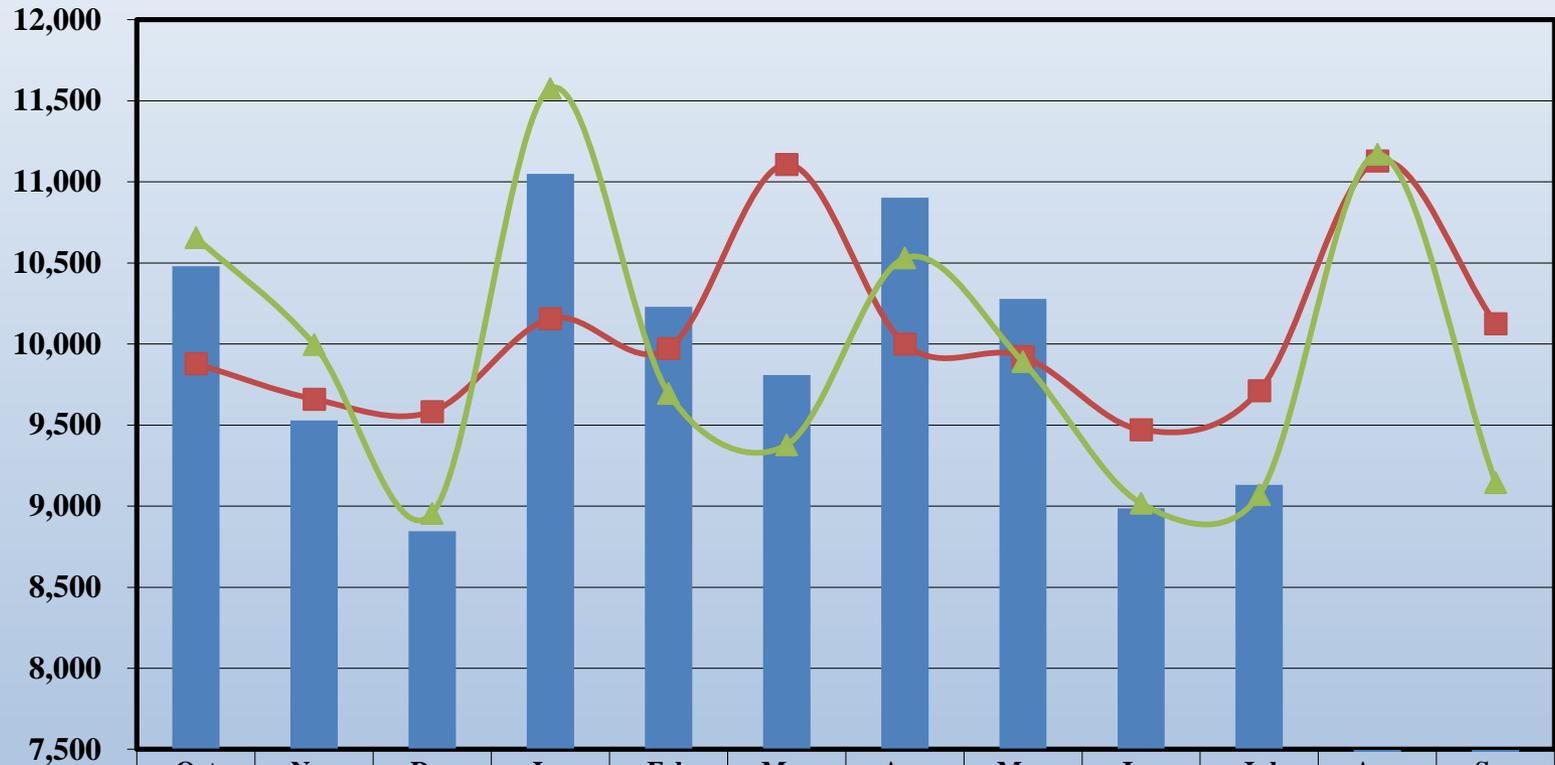


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	2,086	2,120	2,664	2,770	3,108	2,291	1,958	1,759	1,509	1,389	-	-
FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

Total ProCare Office Visits

YTD Bdgt -0.2%

YTD LstYr +0.5%



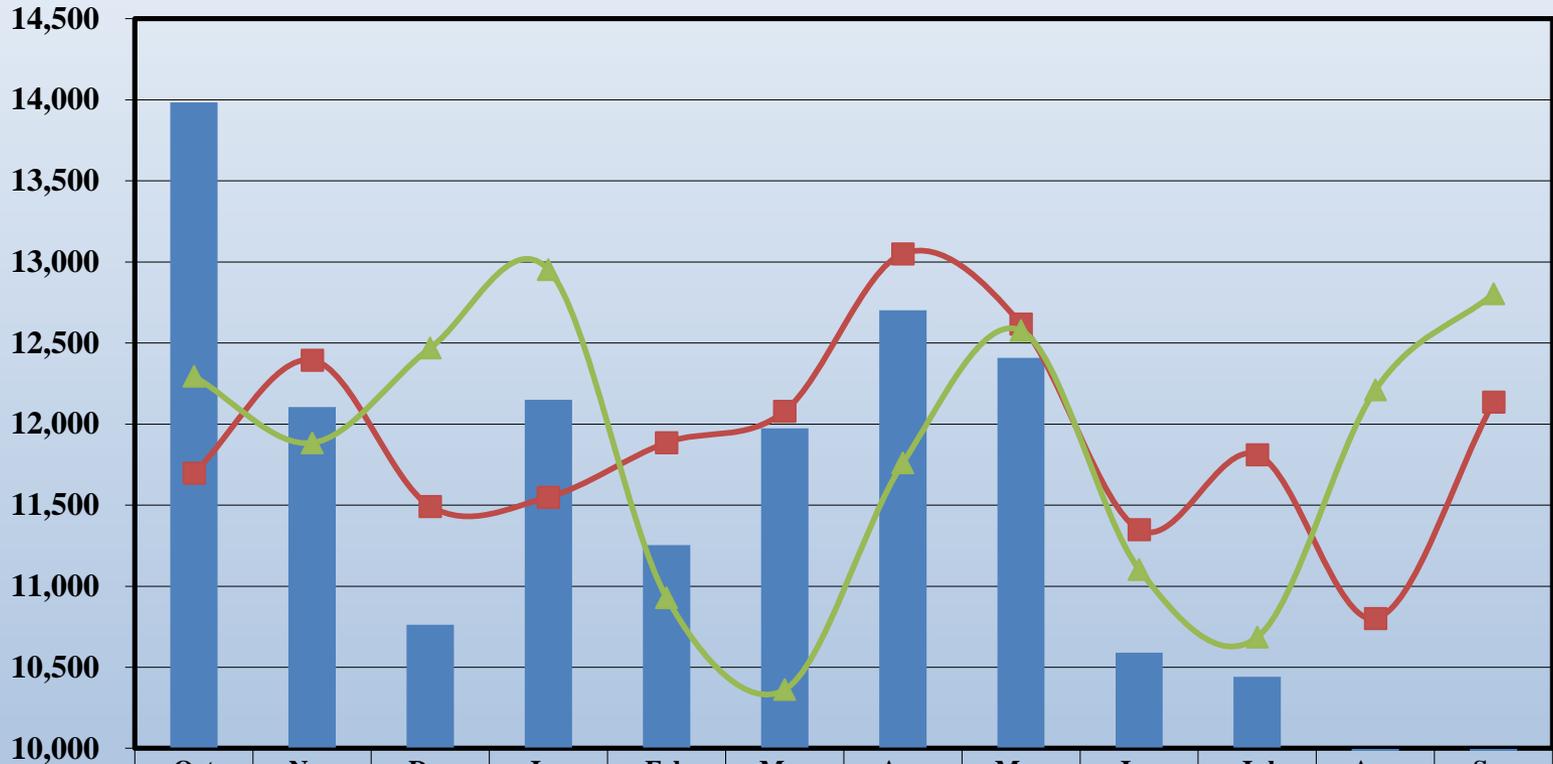
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	10,479	9,529	8,846	11,050	10,229	9,809	10,902	10,278	8,987	9,132	-	-
■ FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
▲ FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

YTD Bdgt -1.3%

YTD LstYr +1.2%

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	13,984	12,104	10,763	12,149	11,254	11,973	12,702	12,409	10,590	10,442	-	-
FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

Staffing

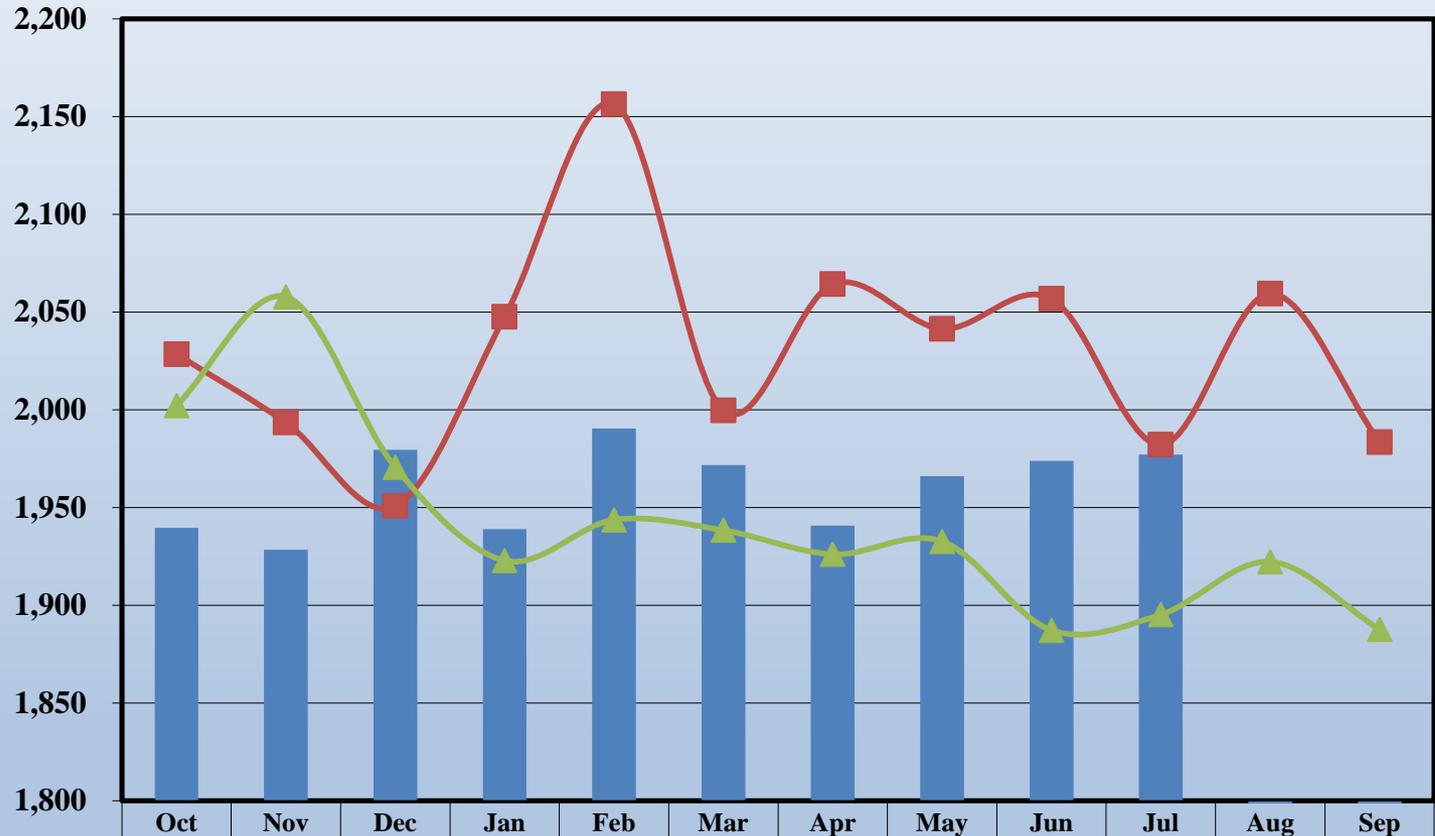


Blended FTE's

YTD Bdgt -2.9%

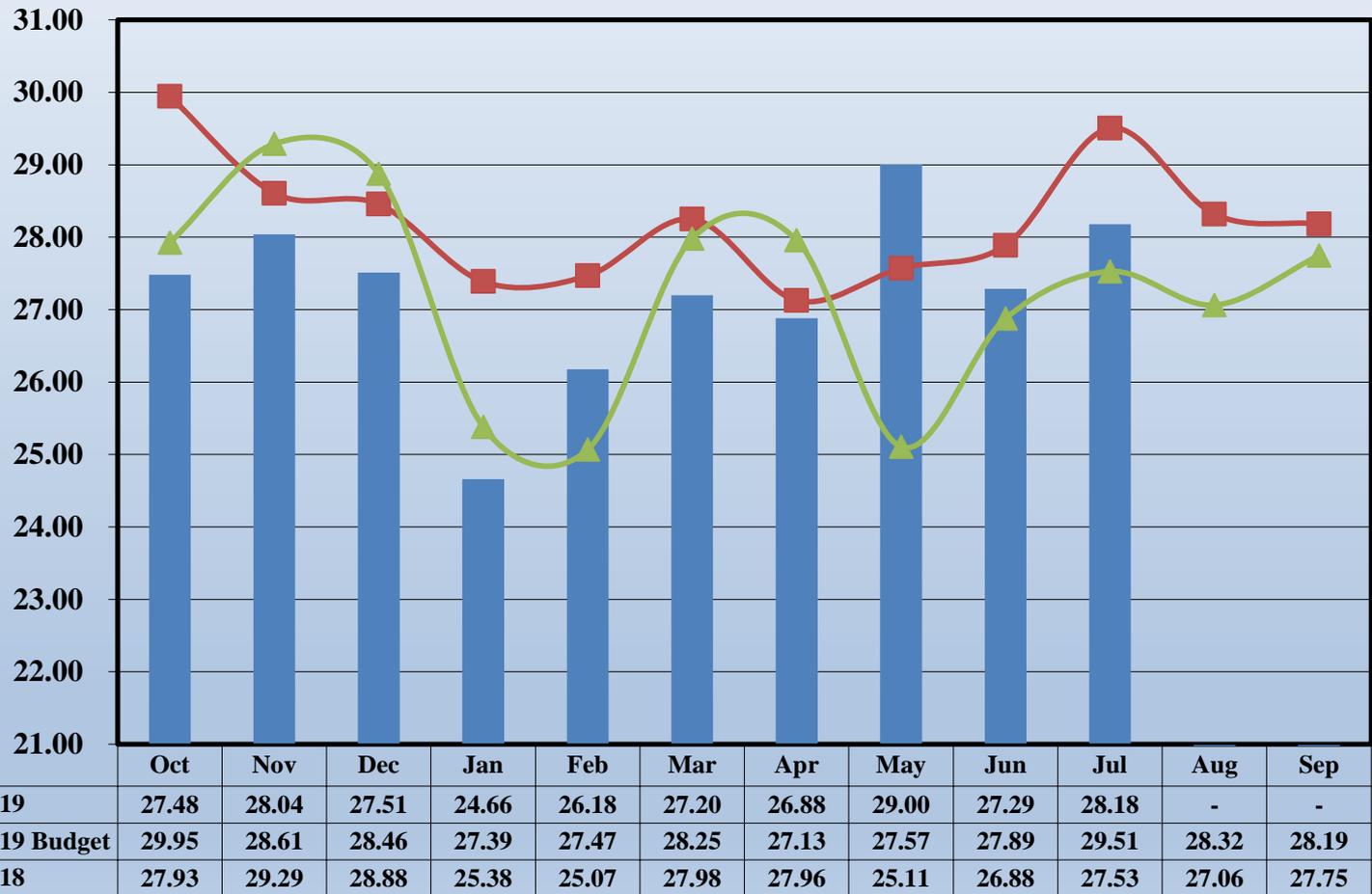
YTD LstYr +1.5%

Including Contract Labor and Management Services

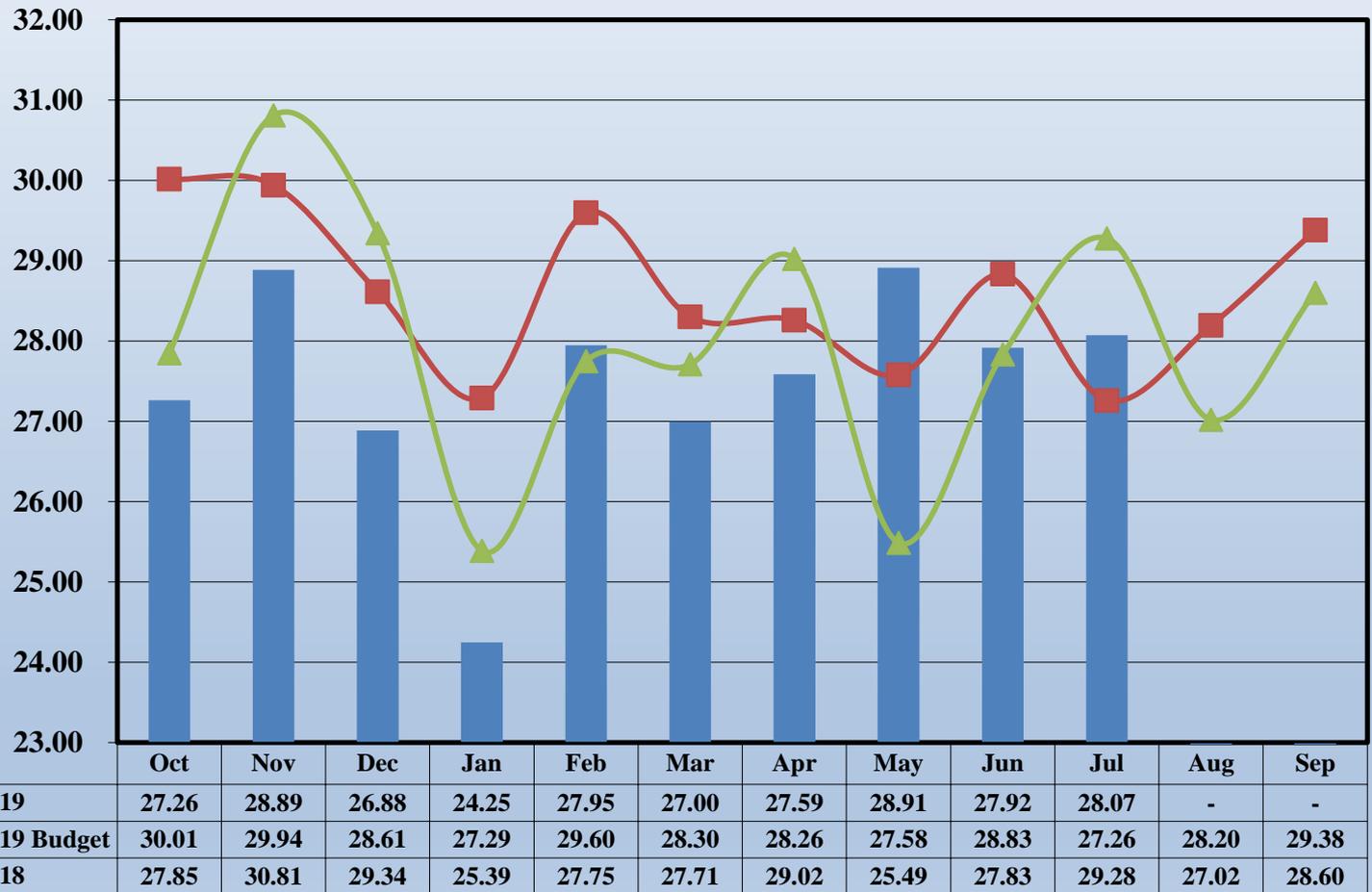


FY 2019	1,940	1,928	1,980	1,939	1,990	1,972	1,941	1,966	1,974	1,977	-	-
FY 2019 Budget	2,028	1,993	1,951	2,047	2,156	2,000	2,064	2,041	2,057	1,982	2,059	1,983
FY 2018	2,002	2,058	1,971	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



Paid Hours per Adjusted Patient Day *(Medical Center Hospital)*



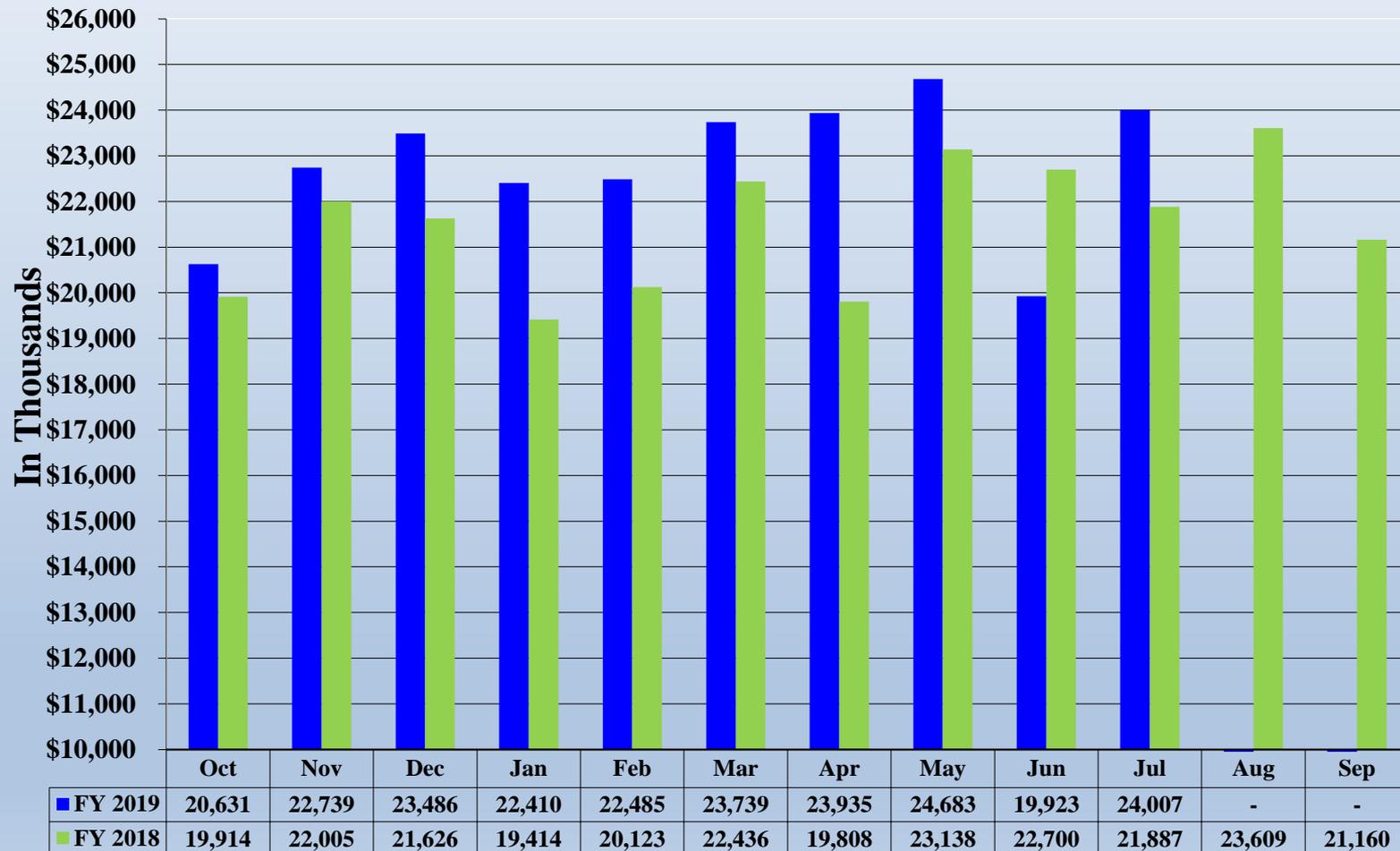
Accounts Receivable



Total AR Cash Receipts

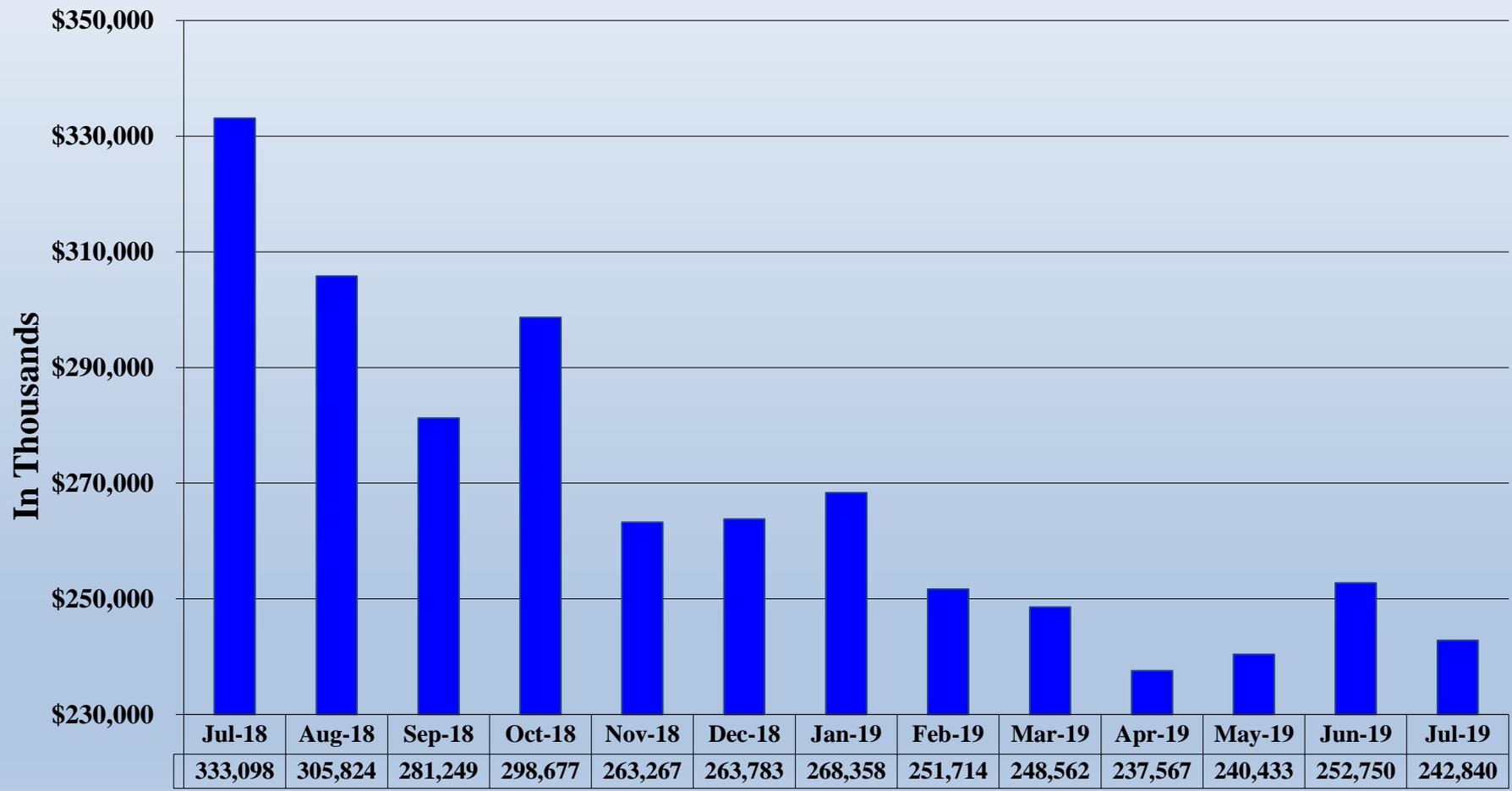
Compared to Prior Year

YTD LstYr +\$15.0M



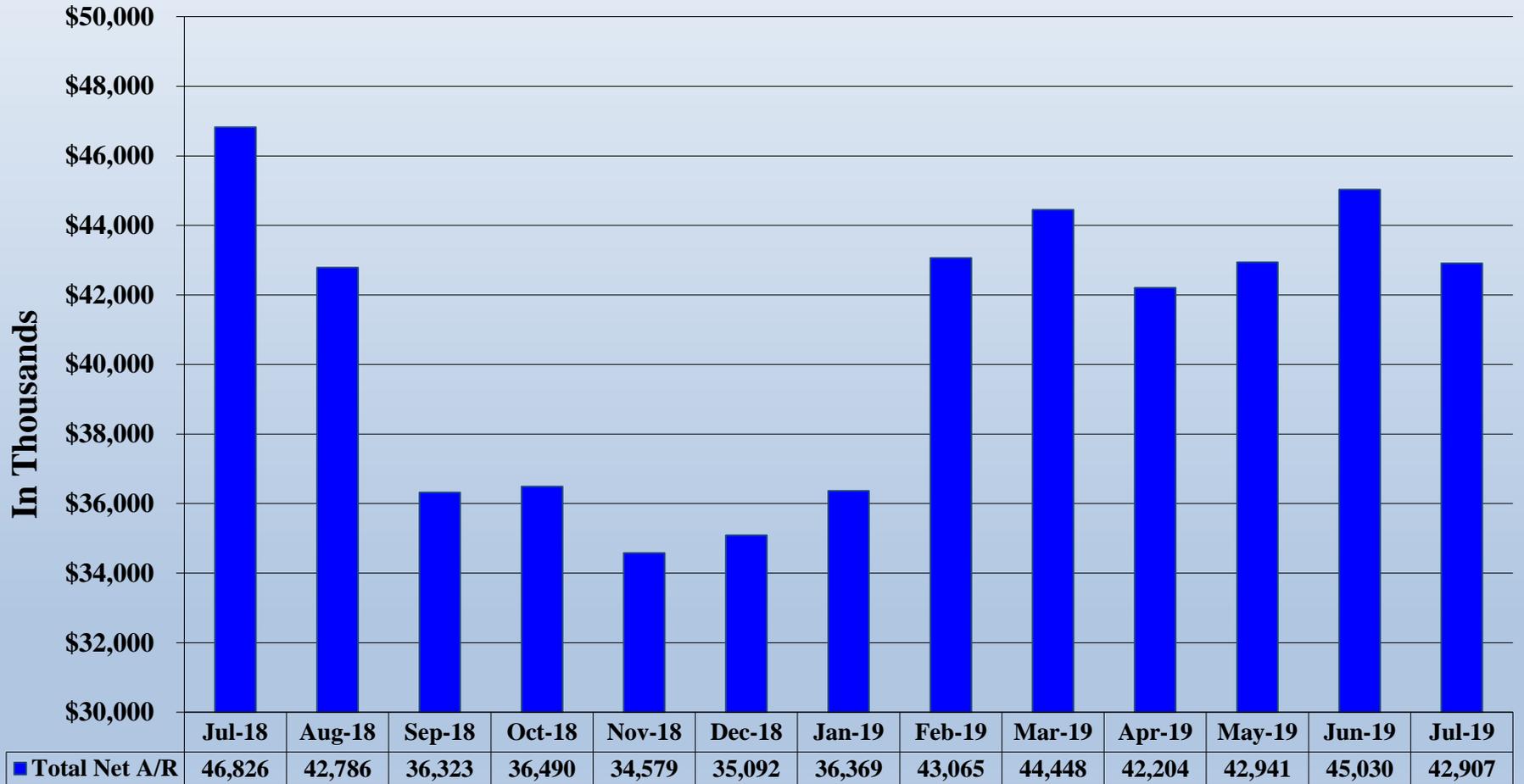
Total Accounts Receivable – Gross

Thirteen Month Trending



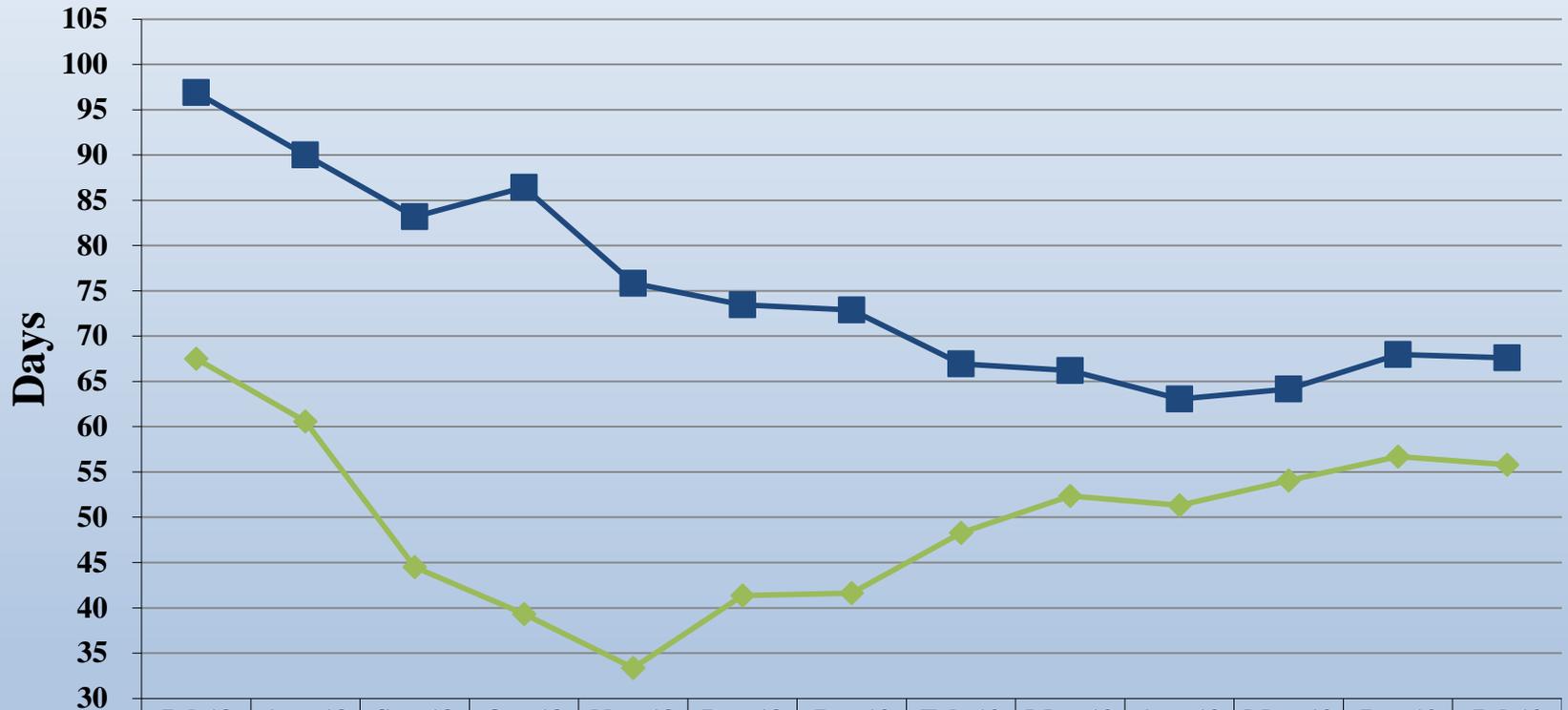
Total Net Accounts Receivable

Thirteen Month Trending



Days in Accounts Receivable

Ector County Hospital District



	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19
■ Gross pt AR	96.9	90	83.2	86.4	75.8	73.5	72.9	66.9	66.2	63.1	64.1	68.0	67.6
◆ Net pt AR	67.5	60.6	44.5	39.3	33.3	41.4	41.6	48.3	52.4	51.3	54.1	56.7	55.8

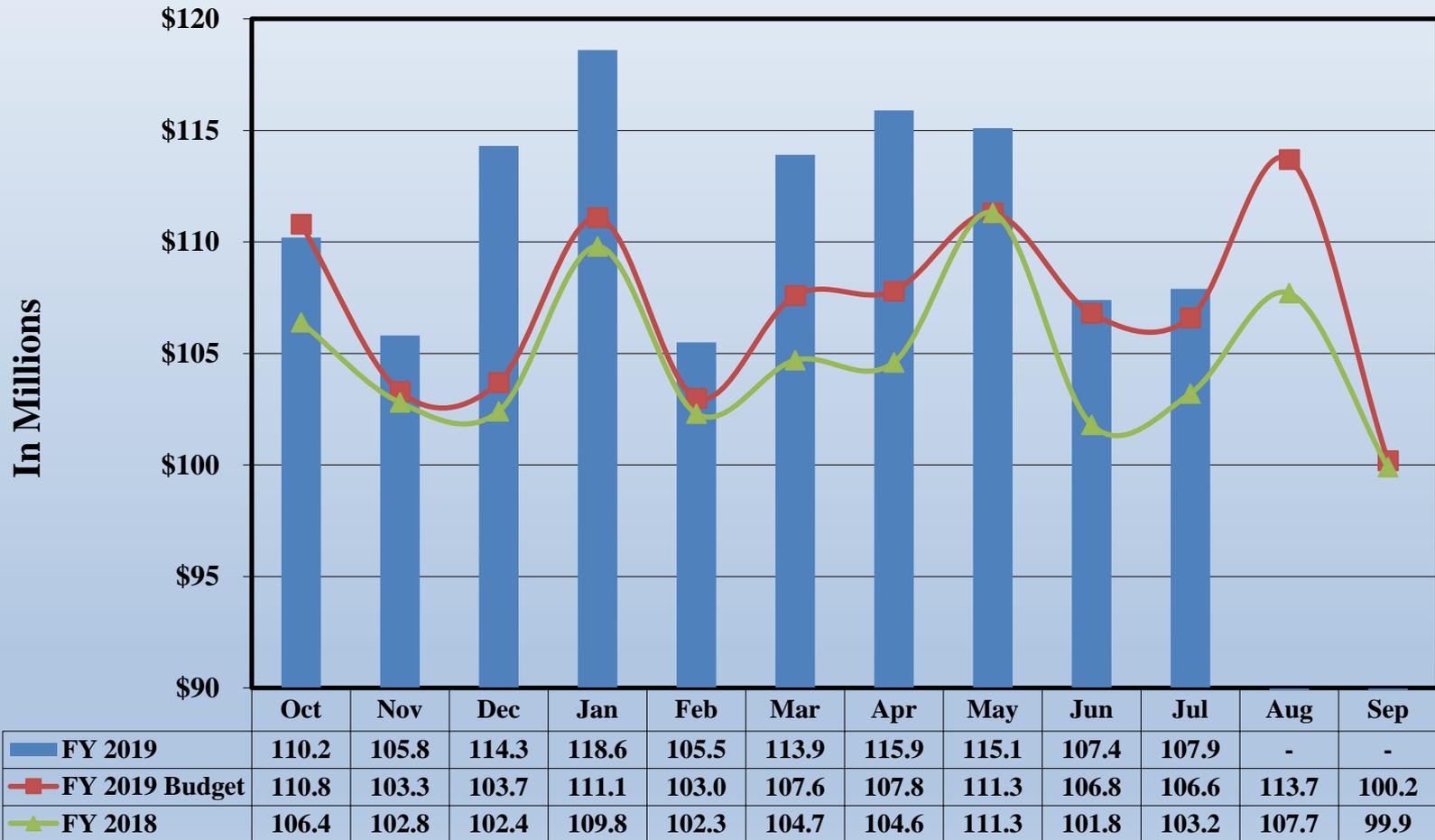
Revenues & Revenue Deductions



Total Patient Revenues

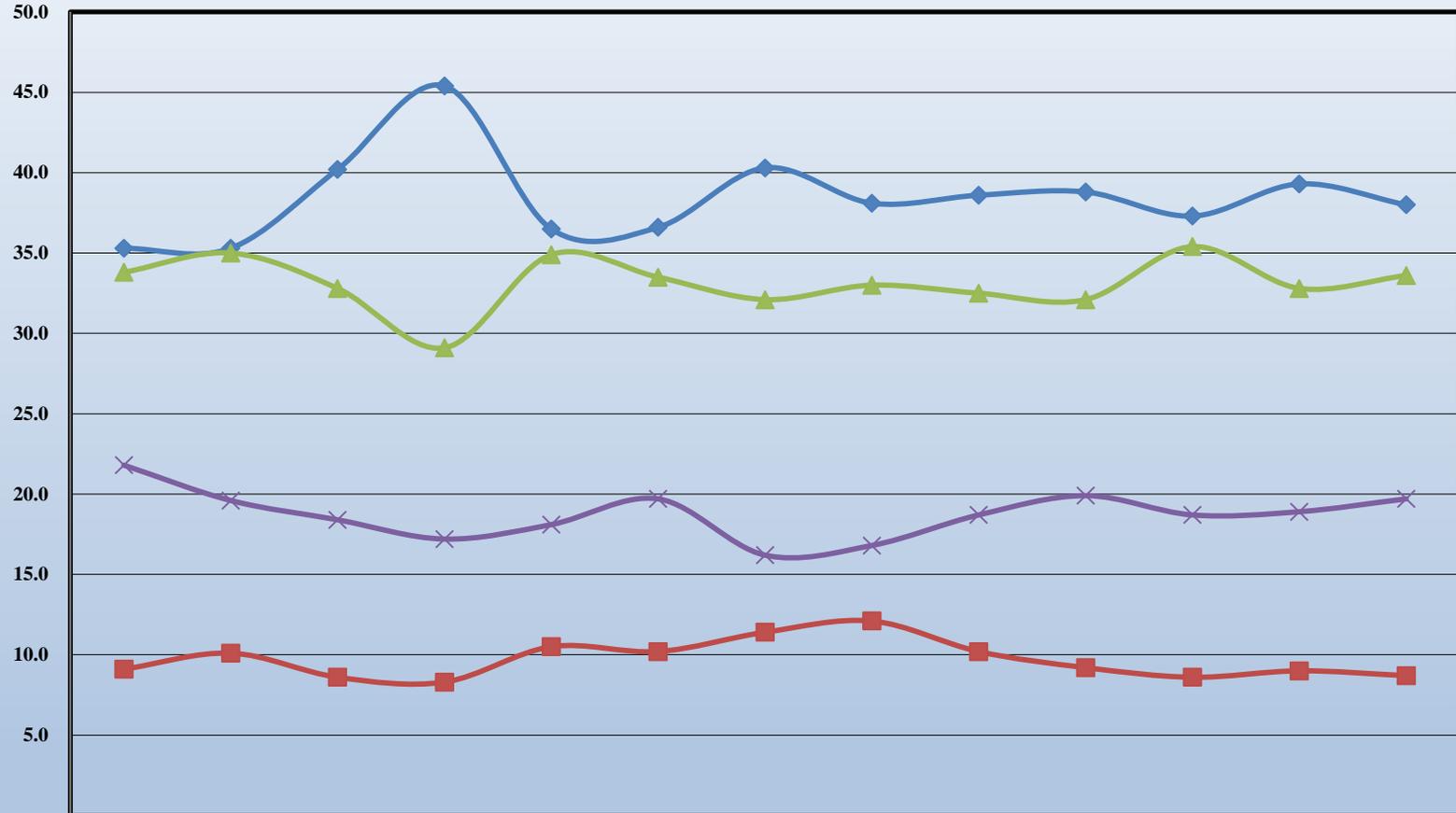
(Ector County Hospital District)

YTD Bdgt +4.0%
YTD LstYr +6.2%



Hospital Revenue Payor Mix

13 Month Trend

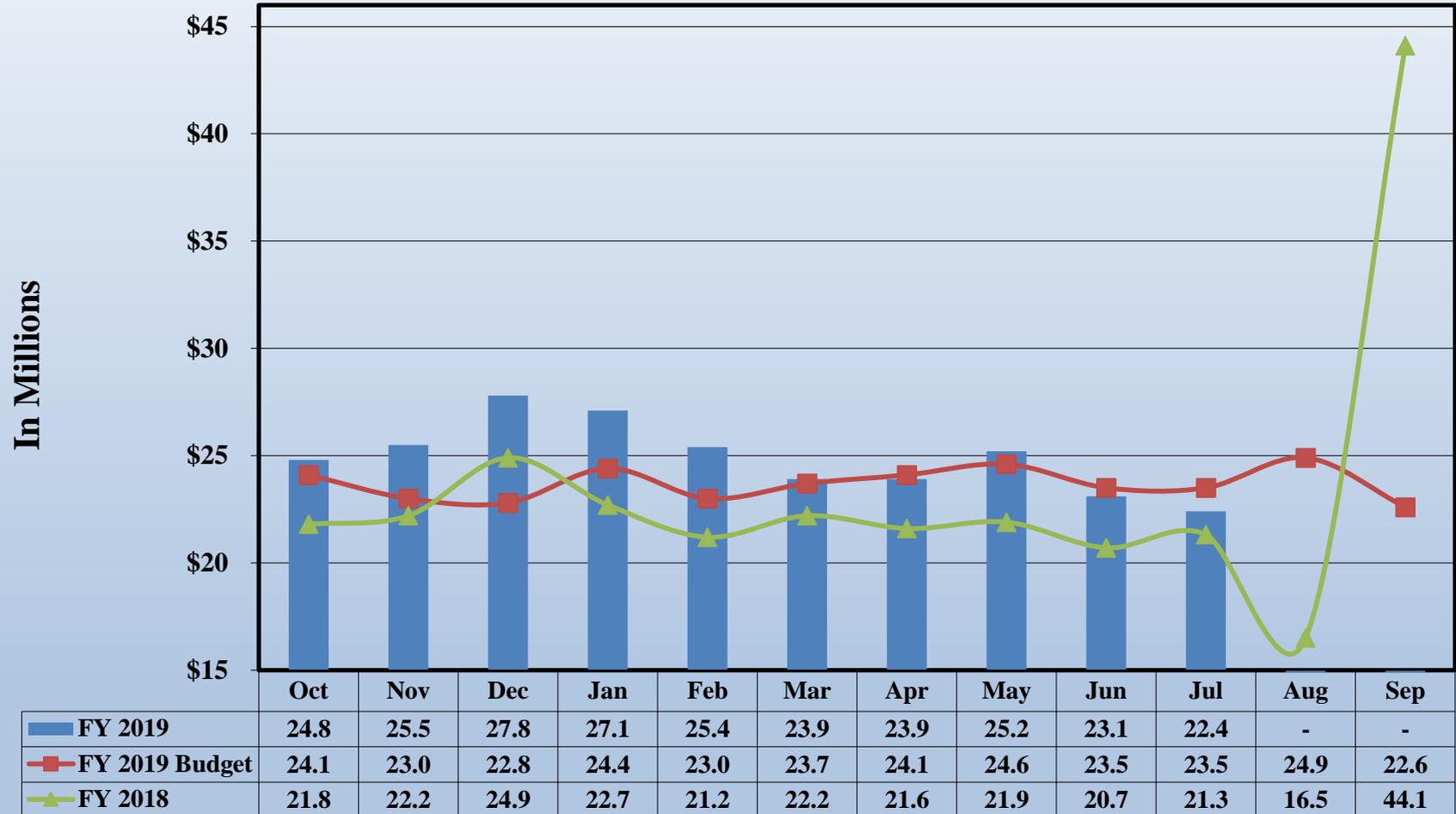


	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Medicare	35.3	35.3	40.2	45.4	36.5	36.6	40.3	38.1	38.6	38.8	37.3	39.3	38.0
Medicaid	9.1	10.1	8.6	8.3	10.5	10.2	11.4	12.1	10.2	9.2	8.6	9.0	8.7
Third Party	33.8	35.0	32.8	29.1	34.9	33.5	32.1	33.0	32.5	32.1	35.4	32.8	33.6
Private	21.8	19.6	18.4	17.2	18.1	19.7	16.2	16.8	18.7	19.9	18.7	18.9	19.7

YTD Bdgt +5.2%

YTD LstYr +12.8%

Total Net Patient Revenues



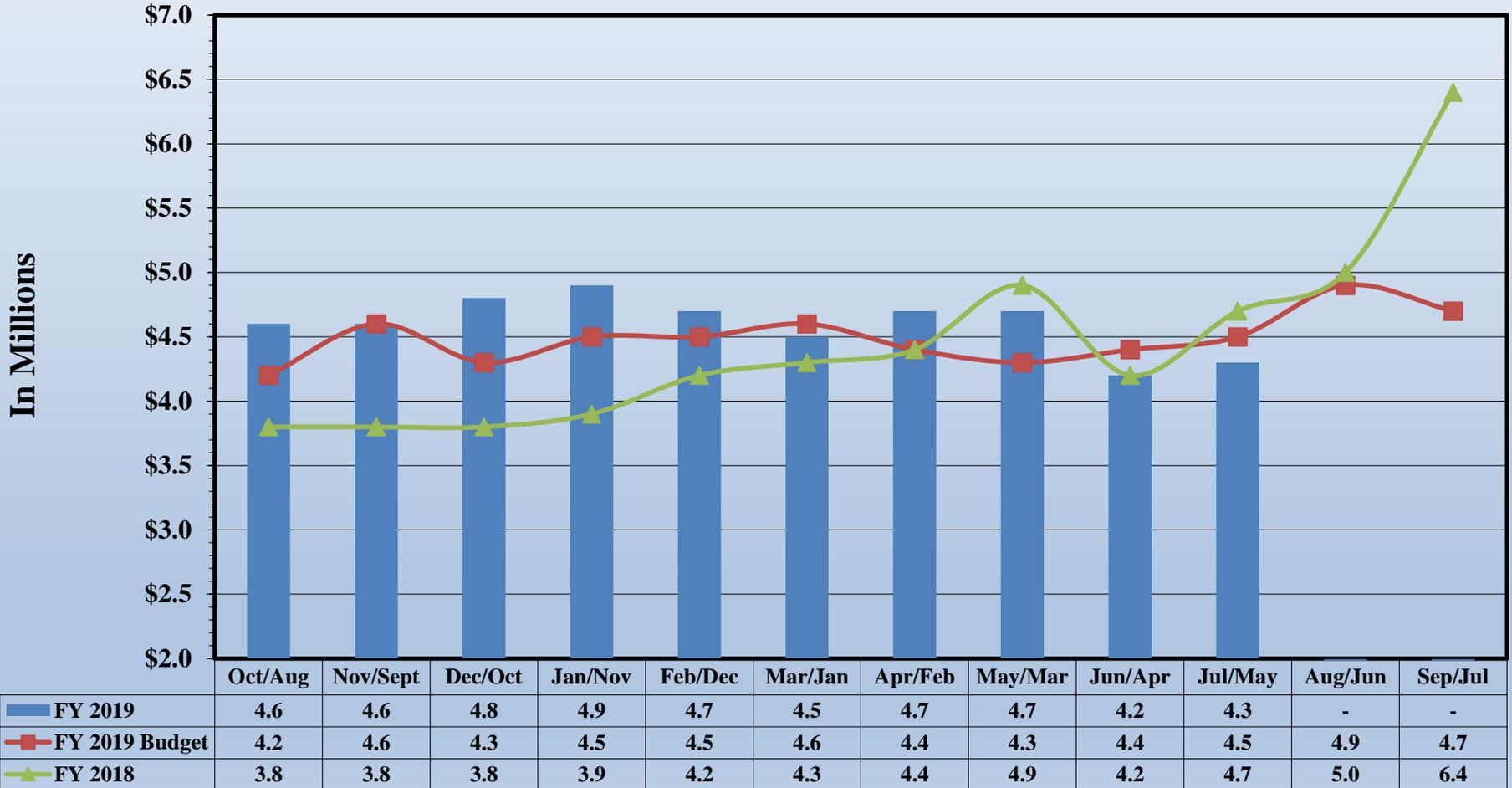
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts



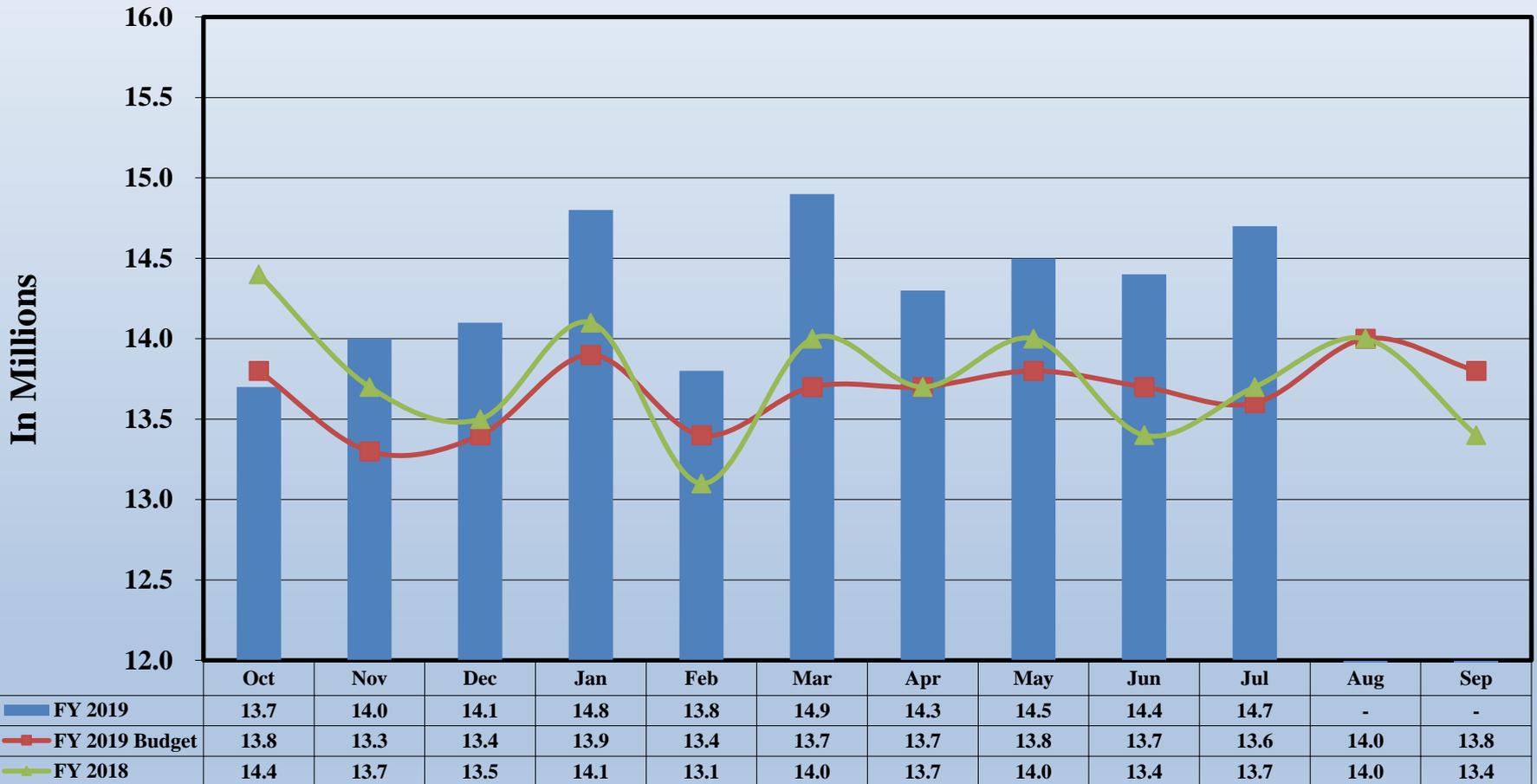
Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)

YTD Bdgt +5.1%
YTD LstYr +4.1%

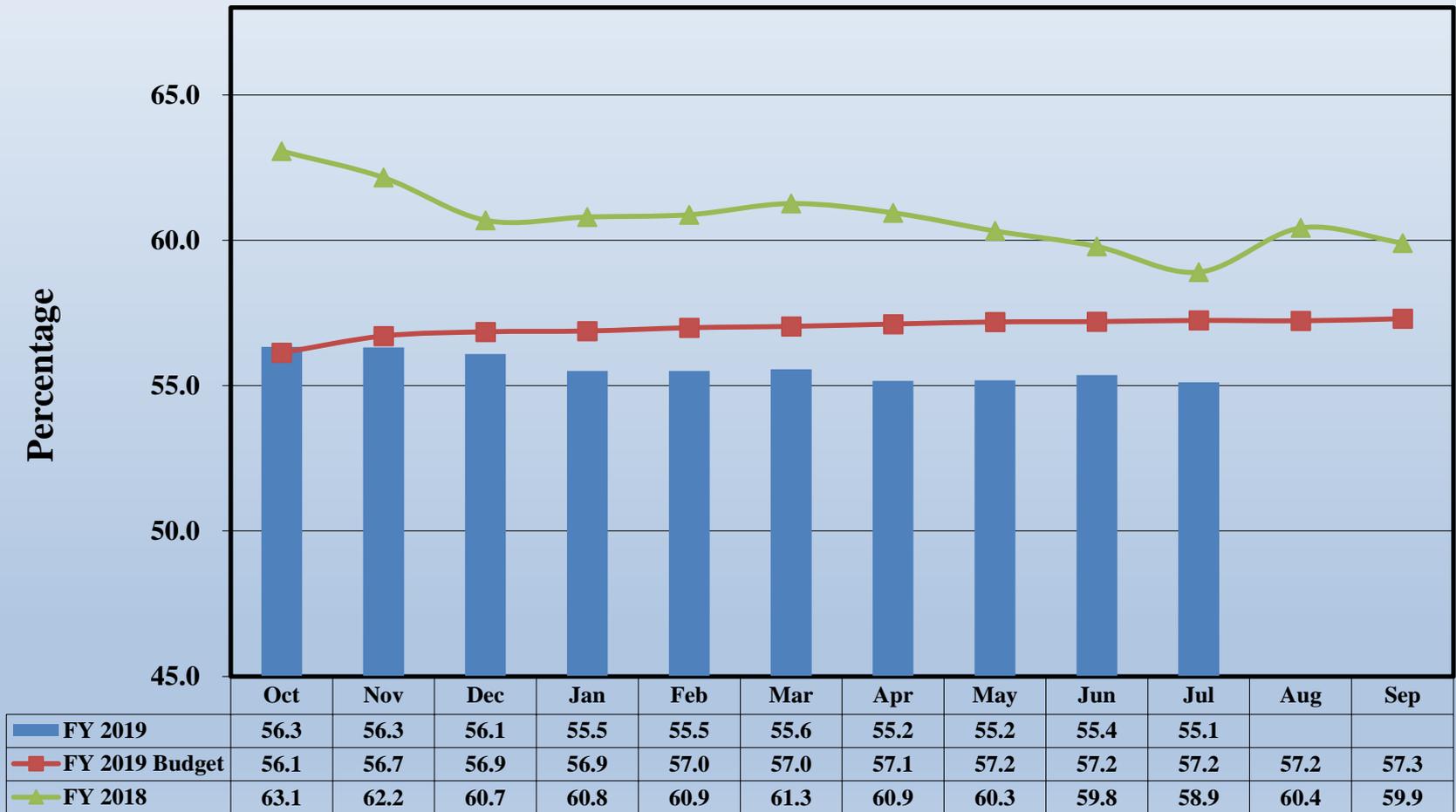


Employee Benefit Expense

(Ector County Hospital District)



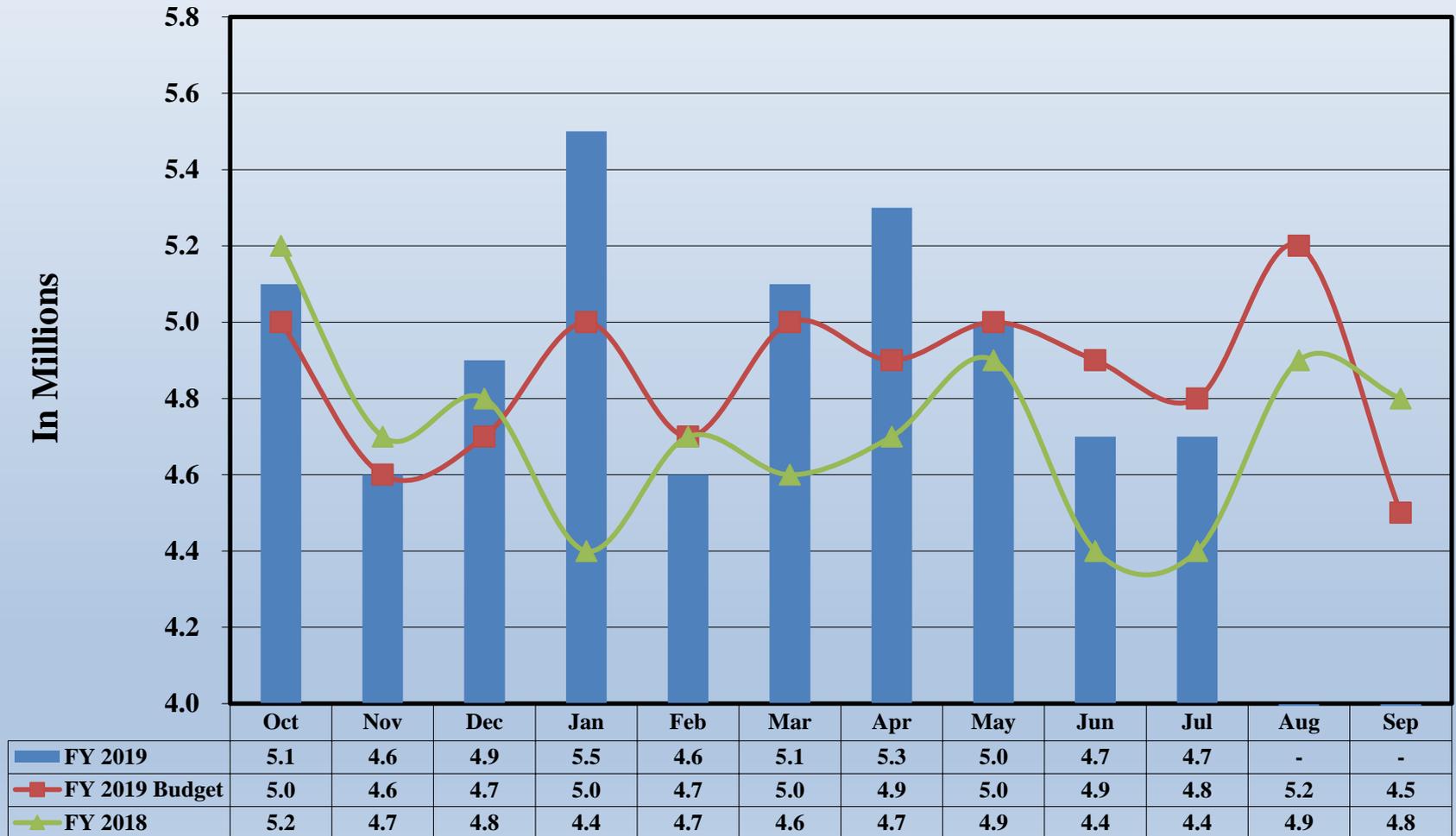
Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



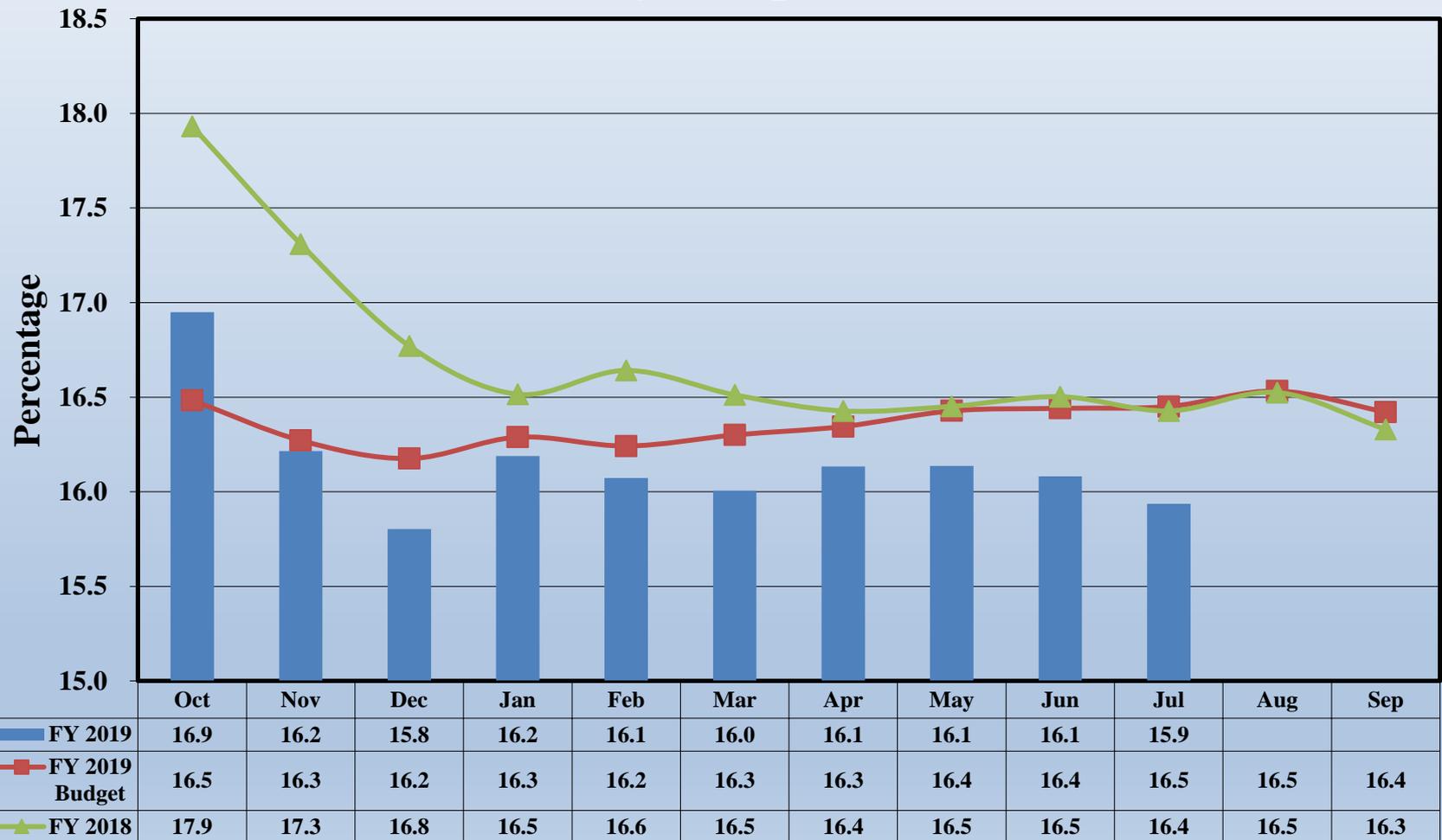
Supply Expense

(Ector County Hospital District)

YTD Bdgt +1.9%
YTD LstYr +5.7%



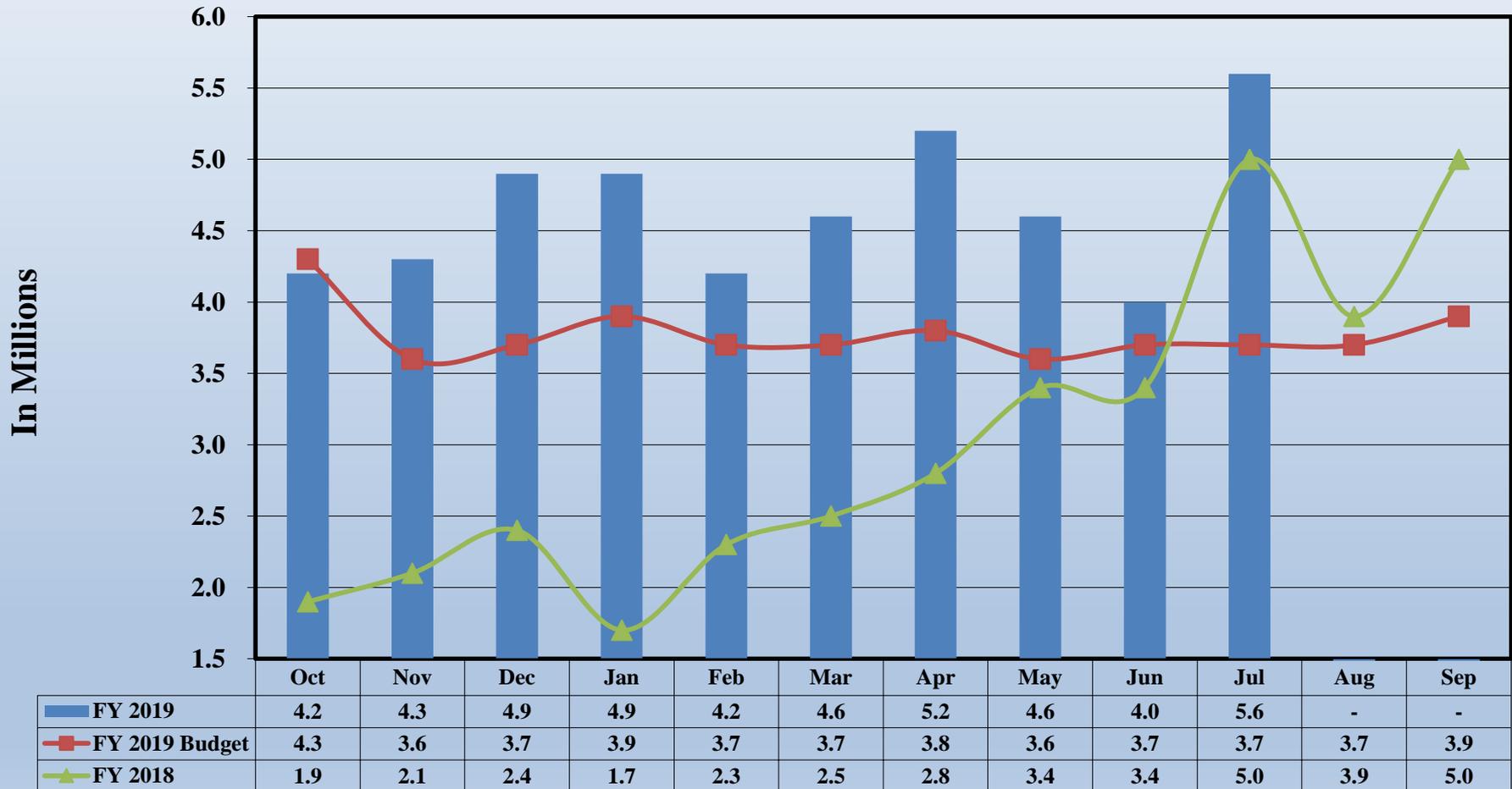
Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



Purchased Services

(Ector County Hospital District)

YTD Bdgt +22.9%
YTD LstYr +68.3%

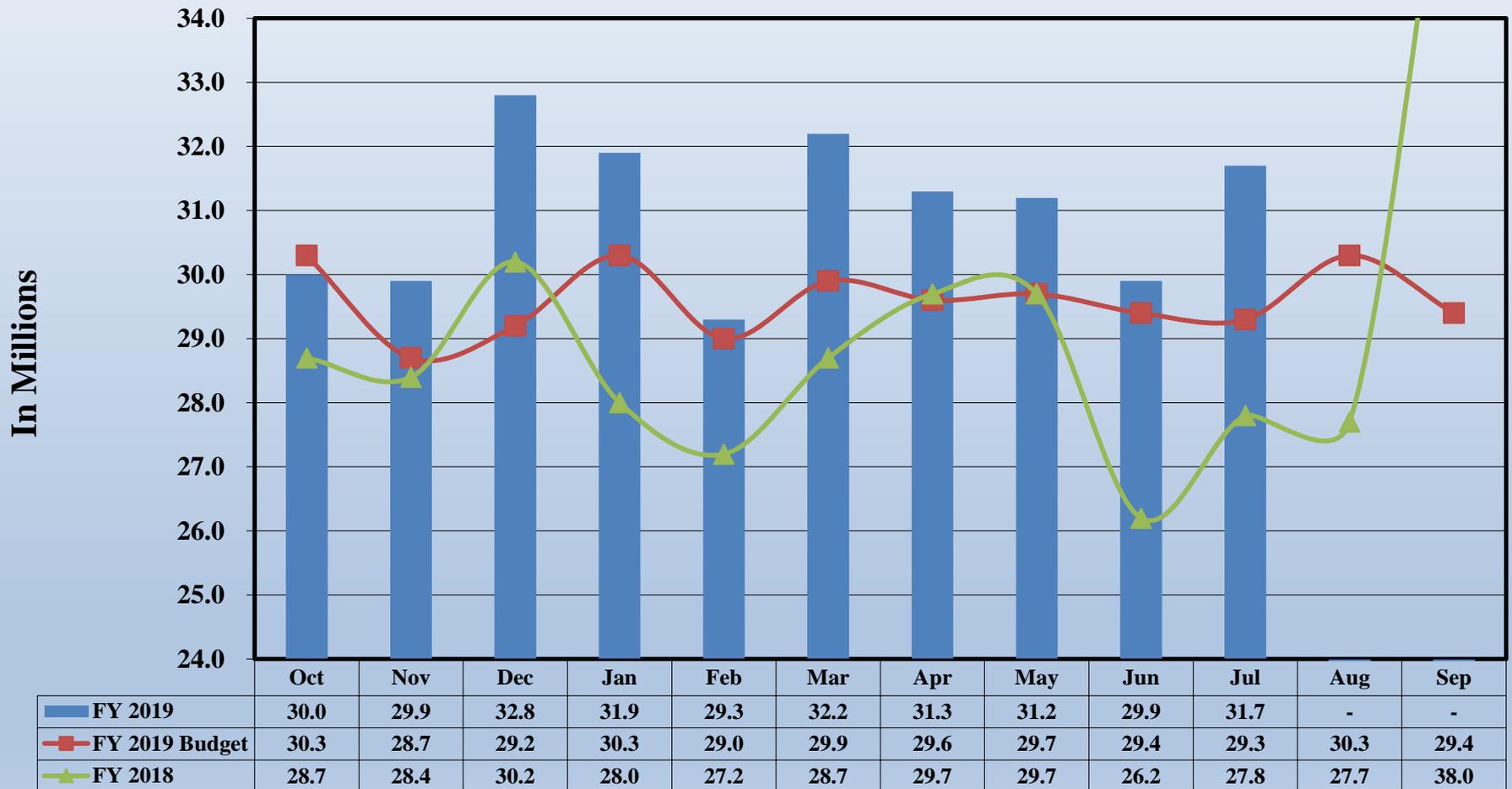


Total Operating Expense

(Ector County Hospital District)

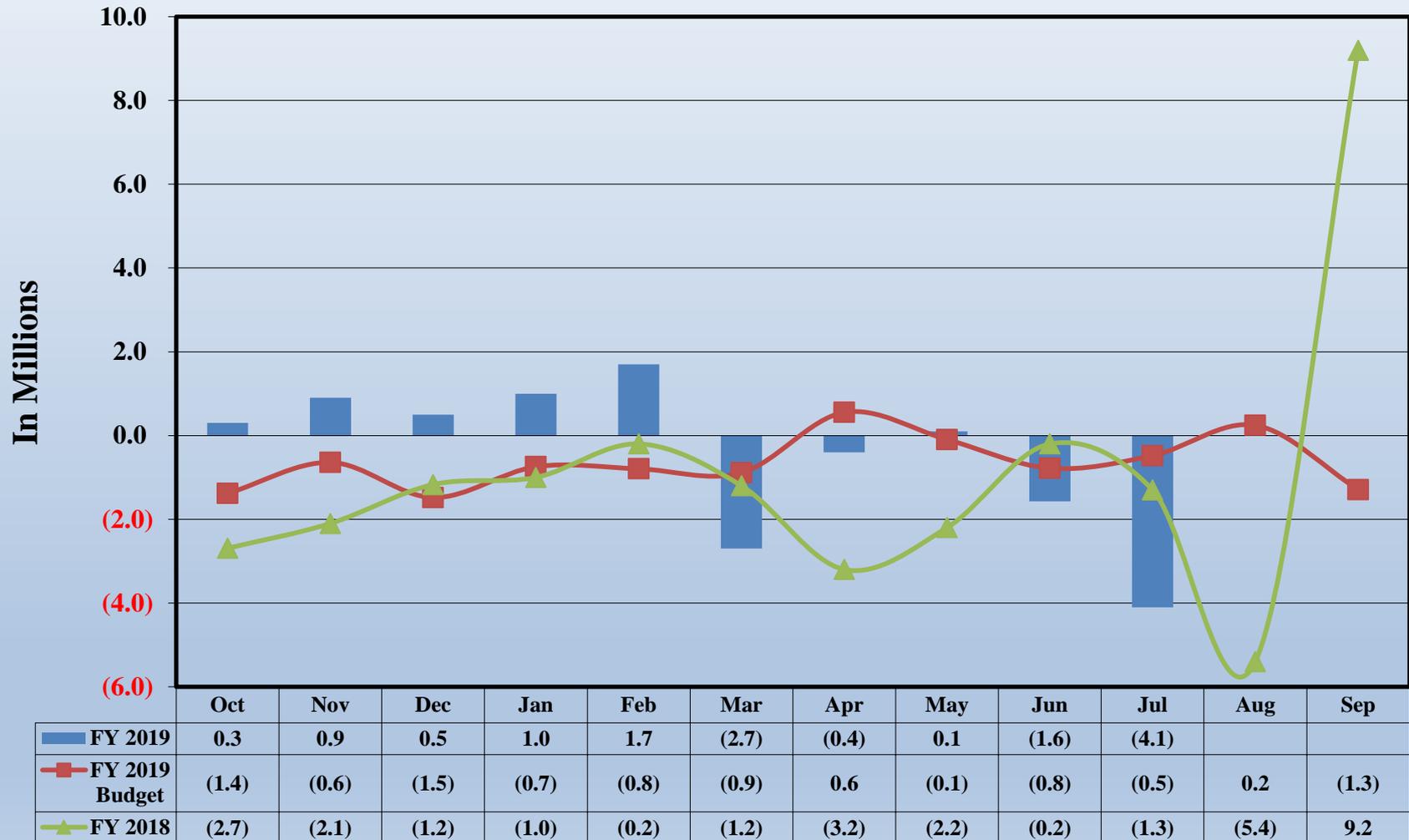
YTD Bdgt +5.1%

YTD LstYr +8.9%



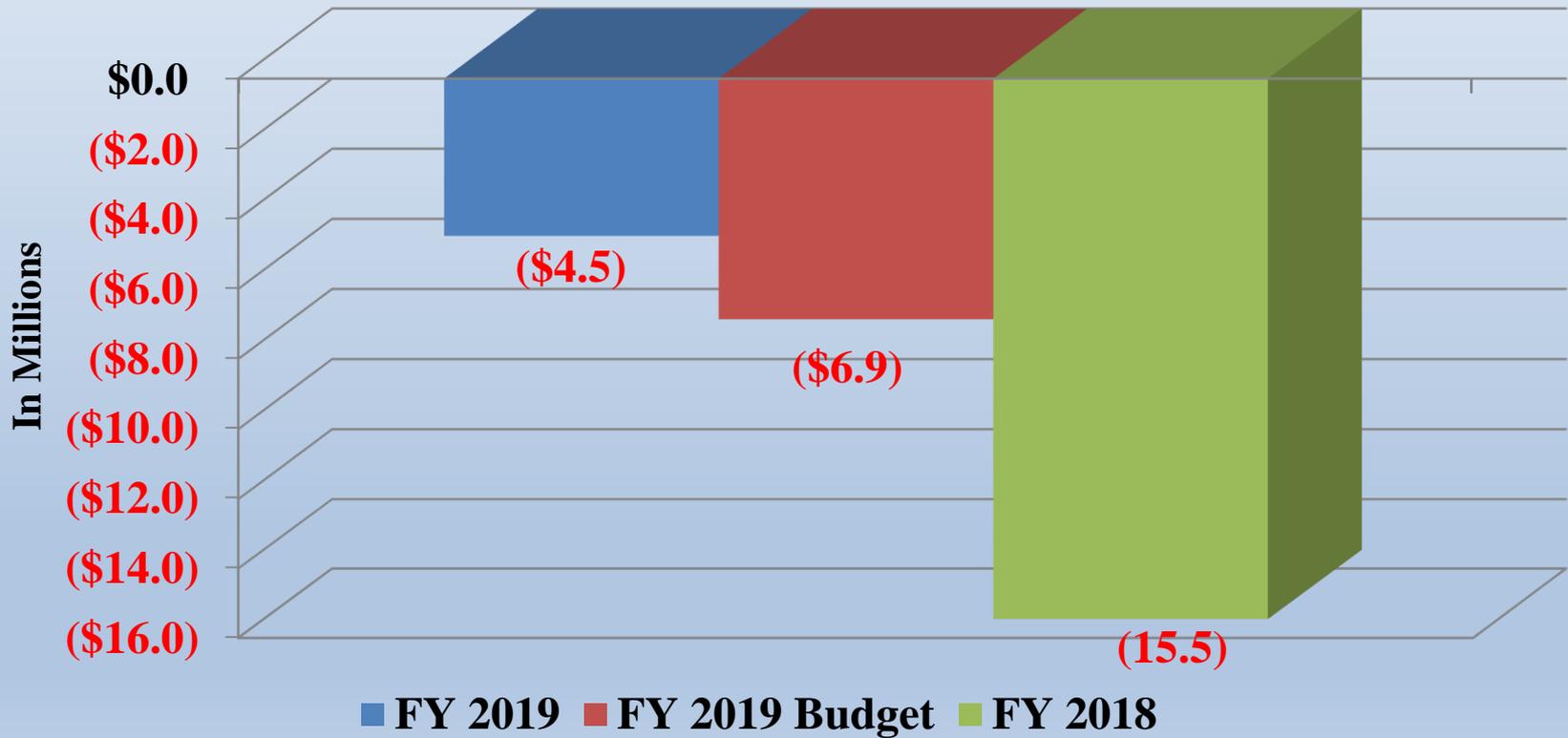
Change in Net Position

Ector County Hospital District Operations



Change in Net Position

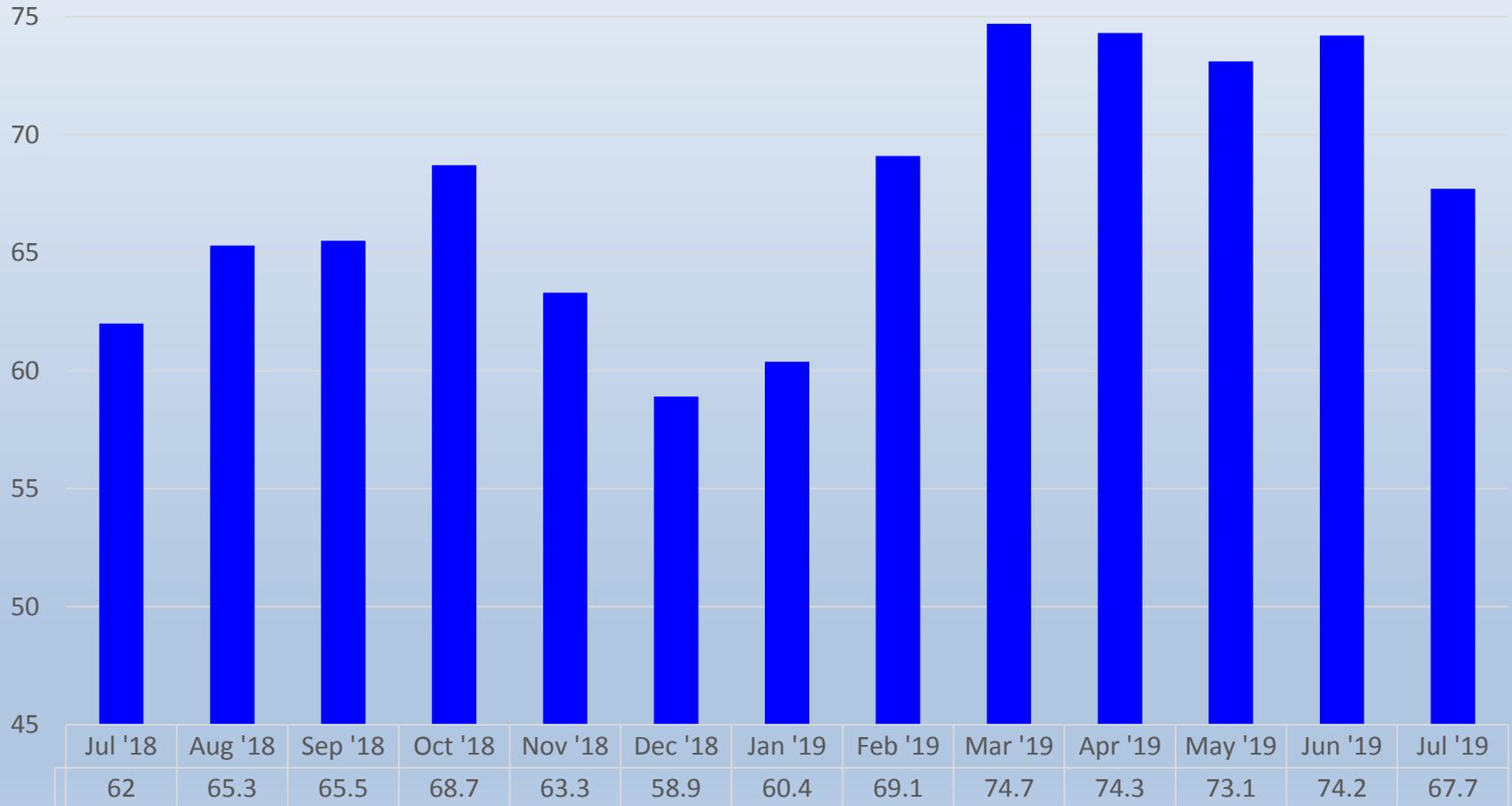
Ector County Hospital District Operations – Year to Date



Days Cash on Hand

Thirteen Month Trending

Oper Loss	\$(2.6M)
Chg W/C	(3.9M)
Cap Ex	(0.3M)
Bond Pmt	(0.3M)
Total	\$(7.0M)



Year-to-Date Debt Service Ratio

Must be Greater Than 110%



mch



mch

mch
HOSPITALITY

FY 2019 CAPITAL EQUIPMENT REQUEST

Date: August 16, 2019
To: Ector County Hospital District Board of Directors
Through: Matt Collins, Chief Operating Officer
From: Rene M. Rodriguez
Divisional Director, The Center for Heart Disease
Re: Philips Allura Clarity

Total Cost... **\$112,500.00**

OBJECTIVE

Philips Allura Clarity software provides a higher quality image and a reduced dose of scattered radiation for our patients, physicians, and Cath Lab Team members.

HISTORY

N/A

PURCHASE CONSIDERATIONS

Current radiology equipment in the Cath Lab does not provide reduced radiation exposure for our patients, physicians and staff. With more complex procedures evolving, this software will benefit all involved in the procedure, including the patient through higher quality images and reduced radiation exposure.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

N/A

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

N/A

COMMITTEE APPROVAL

ECHD Board September 3 Pending

FY 2019 CAPITAL EQUIPMENT REQUEST

Date: July 15, 2019

To: Ector County Hospital District Board of Directors

Through: Robert Abernethy, President / CEO
Christin Timmons, Vice-President / CNO

From: Don Owens, RN, ACNO Surgical Services
Cody McKee, RN, Director of Surgical Operations

Re: Cerner Interface Connectivity (for Draeger Anesthesia Machines)

Total Cost... (Unbudgeted) \$57,165.52

OBJECTIVE

Cerner software license and service / maintenance connectivity for new Draeger anesthesia machines.

HISTORY

N/A

PURCHASE CONSIDERATIONS

N/A

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

N/A

COMMITTEE APPROVAL

ECHD Board September 3 Pending

FY 2019 CAPITAL EQUIPMENT REQUEST

Date: August 27, 2019
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / CEO
Matt Collins, Chief Operating Officer
From: Carlos Aguilar Director of Engineering
Re: Nurse Call Radiology

Total Cost \$52,500.00

OBJECTIVE

Replace nurse call system in Radiology. Nurse call is a requirement for patient care. This is a requirement for TDHS and TJC

HISTORY

The old system was installed in 1997. It is old and outdated. Replacement parts are no longer available.

PURCHASE CONSIDERATIONS

Proprietary system (TechTone) used throughout hospital. Purchase from contingency

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty

DISPOSITION OF EXISTING EQUIPMENT

Dispose

LIFE EXPECTANCY OF EQUIPMENT

10 years



MEMORANDUM

Date: August 26, 2019

From: David Garcia, FHC Executive Director/Director of Governmental Affairs

Subject: Resolution for the approval of HRSA's New Access Point Grant application

The purpose of HRSA's (Health Resources and Services Administration) New Access Point (NAP) funding opportunity is to improve the health of the nation's underserved communities and vulnerable populations by expanding access to affordable, accessible, quality, and cost effective primary health care services. NAP funding provides operational support for new service delivery sites for the provision of comprehensive primary health care services.

The Family Health Clinic is requesting consideration and approval of a resolution that would allow applying for HRSA's New Access Point (NAP) grant under the current Public Entity/Co-Applicant FQHC model. ECHD/Medical Center Hospital and the Family Health Clinic are currently recognized as a Federally Qualified Health Center (FQHC) Look-A-Like under the Public Entity/Co-Applicant model.

Being awarded HRSA's New Access Point 330 grant would transition the Family Health Clinic from a "Look-A-Like" to a full FQHC 330 Grantee. The New Access Point grant is a two year award worth \$650,000 annually. Additional ongoing funding opportunities will be available once full FQHC status is granted that are only available to full FQHCs.

While there isn't a current NAP award opportunity open, we anticipate a NAP award opportunity opening up in the next twelve months. We will continue to make preparations to our application package in anticipation of an application notice.

Thank you for your consideration and continued support in helping us to serve the underserved and vulnerable populations of Ector County.

DATE: September 3, 2019

TO: ECHD Board of Directors

FROM: Steve Ewing, Chief Financial Officer

SUBJECT: Resolution Amending FY 2019 MCH ProCare Funding

The Medical Center Health System FY 2019 budget process included approval of \$12,000,000 for the operational needs of MCH Professional Care. Projected operational needs for FY 2019 were \$11,985,093, which included \$10,500,000 of supplemental Medicaid Waiver 1115 monies. During the current fiscal year, the anticipated funding did not occur due to changes in state funded components of the program. Consequently, MCH ProCare operational needs exceeded the initial projection and with other incurred operational losses the full year projected needs are \$24,599,181. It is necessary to approve funding the anticipated \$13,000,000 difference.