



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
NOVEMBER 5, 2019 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA

- I. CALL TO ORDER Don Hallmark, President**
- II. INVOCATION Chaplain Farrell Ard**
- III. PLEDGE OF ALLEGIANCE Don Hallmark**
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM Don Hallmark, p.3**
- V. AWARDS AND RECOGNITION**
 - A. November 2019 Associates of the Month..... Russell Tippin**
 - Clinical: Karlie Felts, Licensed Physical Therapy Assistant, PM&R
 - Non-Clinical: Marsha Dummer, Contract Manager, Compliance Department
 - Nurse: Linda Dennis, RN, Administrative Coordinator, Nursing Administration
 - C. September 2019 Patient Satisfaction Winners..... Russell Tippin**
 - Medical Practice: MCH ProCare Family Medicine CHW, 95th percentile
 - Inpatient: 6 West, 90th percentile
 - Outpatient: Regional Lab West, 100th percentile
 - D. Check Presentation to the MCHS Foundation from The Human Bean**
 - E. Stroke Support Group Recognition of the ECHD Board of Directors**
- VI. PUBLIC COMMENTS ON AGENDA ITEMS**
- VII. CONSENT AGENDA Don Hallmark, p.4-32**

(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

 - A. Consider Approval of Regular Meeting Minutes, October 1, 2019**
 - B. Consider Approval of Joint Conference Committee, October 29, 2019**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, September, 2019**

VIII. COMMITTEE REPORTS

- A. Finance Committee** Bryn Dodd, p.33-80
1. Quarterly Investment Report – Quarter 4, FY 2019
 2. Quarterly Investment Officer’s Certification
 3. Financial Report for Month Ended August 31, 2019
 4. Consent Agenda
 - a. Consider Approval of Cath Lab 2 Azurion 7 C20
 - b. Consider Approval of BD Pyxis Pharmacy Automation System
 - c. Consider Approval of Lieca Tissue Processor ASP300S
 - d. Consider Approval of Invivo DynaCAD System
 5. Capital Expenditure Requests
 - a. Consider Approval of Dialysis Telemetry Upgrade
 - b. Consider Approval of 8 Central Telemetry Upgrade

- B. Audit Committee** Bryn Dodd
1. FY2020 Update of Interim Internal Work Performed

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS..... Russell Tippin

- A. Consider Approval of Absorption of Direct Hospital Charges for Victims of August 31, 2019 Mass Shooting Incident** Russell Tippin

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Rama Chemitiganti, p.81-83

XI. EXECUTIVE SESSION

Meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**

XIII. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
OCTOBER 1, 2019 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
Ben Quiroz

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Christin Timmons, Chief Nursing Officer
Matt Collins, Chief Operating Officer
Dr. Sari Nabulsi, Chief Medical Officer
Toni Land, Chief Patient Experience Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Miles Nelson, Legal Counsel
Steve Steen, Legal Counsel
Dr. Gary Ventolini, TTUHSC Permian Basin
Jan Ramos, ECHD Board Secretary
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITIONS

A. Recognition of Mary Thompson

This item was moved to accommodate Ms. Thompson.

B. October 2019 Associates of the Month

Russell Tippin introduced the September 2019 Associates of the Month as follows:

- Clinical: Raleigh Stahl, Special Imaging Technologist, Diagnostic Radiology
- Non-Clinical: Maggie Marquez, Quality Control Analyst, Purchasing
- Nurse: Daniela Flores, RN Service Coordinator, Operating Room

C. September 2019 Patient Satisfaction Winners

The following units were recognized for their Net Promoter scores:

- Medical Practice: MCH ProCare Cardio Golder, 100th percentile
- Inpatient: 3 West Inpatient Rehab, 100th percentile
- Outpatient: Physical / Occupational / Speech Therapy, 100th percentile

VI. CONSENT AGENDA

- A. Consider Approval of Special Meeting Minutes, September 3, 2019
- B. Consider Approval of Regular Meeting Minutes, September 3, 2019
- C. Consider Approval of Joint Conference Committee, September 24, 2019
- D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2019
- E. Consider Approval of January 2020 through January 2021 Board/Finance Committee Meeting Dates

January 7, 2020	<i>To Be Determined (Board Retreat)</i>	October 6, 2020
February 4, 2020	June 2, 2020	November 3, 2020
March 3, 2020	July 7, 2020	December 1, 2020
April 7, 2020	August 4, 2020	<u>January 5, 2021</u>
May 5, 2020	September 1, 2020	

Bryn Dodd moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

VII. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended August 31, 2019
2. Consent Agenda
 - a. Consider Approval of Capital Expenditure Request: LifePak Defibrillators and AEDs
3. Capital Expenditure Requests
 - a. Consider Approval of Cianna Scout System

b. Consider Approval of Shimadzu RadSpeed ProA80 X-Ray Unit – WSMP

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

VIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

A. Consider Authorization for Chief Executive Officer to Enter Into New Power Management Agreement

Matt Collins presented information relative to forward electricity evaluation and the recommendation for future purchase of power. The market presents advantageous opportunity for Medical Center Health System to purchase a long term power contract. This request will allow the Chief Executive Officer to enter into an agreement when prices fall to the lowest expected price.

David Dunn moved and Richard Herrera seconded the motion to approve the authorization for Chief Executive Officer to enter into new power management agreement as presented. The motion carried unanimously.

Recognition of Mary Thompson

Russell Tippin and David Dunn presented Mary Thompson with a plaque in appreciation of her 30 years as a member of the ECHD Board of Directors. Ms. Thompson was on the original Board of Directors, elected on May 5, 1990. She was a Certified Healthcare Trustee and served on the board of Texas Healthcare Trustees. She was also as a member of Texas Hospital Association and named Outstanding Texas Hospital Trustee in 2004.

This presentation was informational only. No action was taken.

B. Clinical Perfection C DIFF Team Presentation

Charlotte Carr, Director Infection Prevention Control, provided a presentation on the Clinical Perfection C Diff team’s performance improvement project. Clostridioides difficile (C Diff) is a bacterial infection that can be community acquired or hospital acquired. This interdisciplinary team focused on decreasing the hospital acquired infection to improve and promote patient safety. This project resulted in a significant decrease in the number of infections over the last three quarters and is now in the sustainment phase.

This presentation was informational only. No action was taken.

IX. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector

County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Ben Quiroz, Russell Tippin, Miles Nelson, Steve Steen, and Jan Ramos.

Adiel Alvarado, President MCH ProCare, reported to the Board of Directors during Executive Session then was excused.

Executive Session began at 6:05 pm.
Executive Session ended at 7:10 p.m.

No action was taken during Executive Session.

X. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following new contracts:


- Thomas Garret Hanselman, PA. This is a three year agreement for the Hospitalist group.
- Candy Bowen, MSN, AG-ACNP-BC. This is a three year agreement for the Hospitalist group.

Richard Herrera moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreements as presented. The motion carried unanimously.

XI. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:11 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:
 Medical Staff and AHP Staff Applications

Statement of Pertinent Facts:
 Pursuant to Section 4.1-5 of the Medical Staff Bylaws, the application process for the following Medical Staff applicants is complete. The respective Departments and Medical Executive Committee recommend approval of privileges and membership to the Medical Staff for the following applicants, effective upon Board Approval:

Statement of Pertinent Facts:
 Pursuant to Section 6.2-6 of the Medical Staff Bylaws, the application process for the following Allied Health Professional applicants is complete. The respective Departments and Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
*Valerie Drnovsek, MD	Radiology	Interventional Radiology	ProCare	11/05/2019-11/04/2020
Obiageli Sogbetun, MD	Medicine	Infectious Disease	Eagle Telemedicine	11/05/2019-11/04/2020
Surinder Rai, DO	Radiology	Telemedicine	VRAD	11/05/2019-11/04/2020

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Candy Bowen, NP	Medicine	APC	Nurse Practitioner	ProCare	Dr. Herrera	11/05/2019-11/04/2021
*Sigrid Marfo, CRNA	Anesthesia	APC	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	11/05/2019-11/04/2021
*Susanne Owens, CRNA	Anesthesia	APC	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	11/05/2019-11/04/2021
*Robin Renee Samford, CFA	Surgery	APC	First Assist		Dr. Davenport	11/05/2019-11/04/2021

***Please grant temporary privilege**



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Advice, Opinions, Recommendations and Motions:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and approve privileges and membership to the Medical Staff as well as and scope of practice and Allied Health Professionals Staff membership for the above listed applicants. Forward a recommendation to the Hospital District Board of Directors.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

Reappointment of the Medical Staff and Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee accepts and forwards the recommend of reappointment of Medical Staff and/or Allied Health Professional as requested and shown below. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019

Joint Conference Committee

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Sulekha Parshad, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	11/01/2019-10/31/2020
Christina Geatrakas, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	11/01/2019-10/31/2021
Brian Risinger, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	11/01/2019-10/31/2021
Marenda Dent, DO	Family Medicine	No	Associate	Family Medicine	TTUHSC	Yes	12/01/2019-11/30/2020
Errol Anderson, MD	Radiology	Yes	Active	Radiology	Procure	None	12/01/2019-11/30/2021
Michael Auringer, MD	Family Medicine	No	Active to Affiliate	Family Medicine	ProCare	None	12/01/2019-11/30/2021
Aaron Chen, MD	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	12/01/2019-11/30/2021
Landis Griffeth, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology Associates	None	12/01/2019-11/30/2021
Stanley Grossman, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology Associates	None	12/01/2019-11/30/2021
Christopher Huerta, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	12/01/2019-11/30/2021
Sajjadul Isalm, MD	Radiology	Yes	Active	Radiology	West Texas Imaging	None	12/01/2019-11/30/2021
Kristin Joyner, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology Associates	None	12/01/2019-11/30/2021
Jospeh Kaczor, MD	Radiology	Yes	Active	Oncology	Texas Oncology	None	12/01/2019-11/30/2021
Abdul Kadir, MD	Medicine	Yes	Active	Neurology		None	12/01/2019-11/30/2021
Hamid Latifi, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology Associates	None	12/01/2019-11/30/2021
Shailendri Philip, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	12/01/2019-11/30/2021
Douglas Porter, MD	Medicine	Yes	Telemedicine	Neurology	Real Time Neuromonitoring	None	12/01/2019-11/30/2021
Varadareddy Reddy, MD	Radiology	Yes	Active	Radiology		None	12/01/2019-11/30/2021
Alison Robinette, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	12/01/2019-11/30/2021
George Rodenko, MD	Radiology	Yes	Active	Radiology	Procure	None	12/01/2019-11/30/2021
Russell Schroeder, MD	Radiology	Yes	Active	Radiology	Procure	None	12/01/2019-11/30/2021
Richard Slone, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	12/01/2019-11/30/2021
Peter Wiltse, DO	Surgery	Yes	Associate to Active	Trauma Surgery	EmCare	None	12/01/2019-11/30/2021
Nam Kim, MD	Cardiology	Yes	Active	Cardiology	Complete Care Cardiology	None	01/01/2020-12/31/2021
Suresh Prasad, MD	Medicine	Yes	Affiliate	Medicine	Permian Internal Medicine Associates	None	01/01/2020-12/31/2021



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

***Pending Department Meeting Approval**

Allied Health:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Albino Gelera, NP	Medicine	APC	Hospice and Palliative Medicine		Dr. James Huston	None	12/01/2019-11/30/2021
Annalee Mora, NP	Family Medicine	APC	Nurse Practitioner	ProCare	Dr. Getnet Aberra	None	12/01/2019-11/30/2021
Ellen Novicio, NP	Medicine	APC	Nurse Practitioner	Complete Kidney Care	Dr. Ronald Gibbons	None	12/01/2019-11/30/2021

blank Staff Category column signifies no change

Advice, Opinions, Recommendations and Motions:

If the Joint Conference Committee concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee relating to the reappointment of the Medical Staff and Allied Health Professional Staff. Forward a recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following change in clinical privileges. The respective departments determined that the practitioners have complied with the Bylaws requirements and are eligible for the additions noted below:

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendations of the Medical Executive Committee to approve the additions. Forward the recommendations to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

Change in Medical Staff and/or AHP staff status – Resignation/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following changes in staff status. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change in staff noted below:

Resignation / Expiration of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Vijay Adimoolam, MD	Active	Medicine	07/31/2019	Resignation
Alexander Axelrad, MD	Associate	Surgery	06/14/2019	Resignation
Michael Bloss, MD	Active	Telemedicine	06/23/2019	Resignation
Matthew Brigmon, MD	Associate	Medicine	07/31/2019	Resignation
Jose Delgado, MD	Courtesy	Family Medicine	06/16/2019	Resignation
Mauricio Pinto, MD	Active	Family Medicine	08/31/2019	Lapse in Privileges
Larry Settles, PA	Associate	Emergency Medicine	06/26/2019	Resignation
Sing Dy Uy, MD	Active	Pediatrics	07/01/2019	Resignation

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the status changes. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following changes in staff status. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change in staff noted below:

Staff Category Changes:

Staff Member	Department	Category
Michael Auringer, MD	Family Medicine	Active to Affiliate
Aaron Chen, MD	Emergency Medicine	Associate to Active
Peter Wiltse, DO	Surgery	Associate to Active
Jonathan Lee, MD	Radiology	Completion of I-FPPE Process
Dawood Malik, MD	Radiology	Completion of I-FPPE Process
Chiraq Patel, MD	Radiology	Completion of I-FPPE Process
Alan Pratt, MD	Radiology	Completion of I-FPPE Process
Wesley Pruett, MD	Radiology	Completion of I-FPPE Process
Duane Wilson, MD	Radiology	Completion of I-FPPE Process

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the status changes. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

Medical Staff Bylaws / Policies/ Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- LAAC Watchman Criteria
- Updated Interventional Cardiology Privilege form
- Updated Clinical Cardiac Electrophysiology

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the changes to the above privileges and the Bylaws and Documents. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019
Joint Conference Committee

Item to be considered:

- CER: Dialysis Telemetry Upgrade
- CER: 8C Telemetry Upgrade
- CER: Cath Lab 2 Azurion 7C20
- CER: Automation System including dispensing cabinets, two carousels and accessories
- CER: Leica CM 1860 UV Cryostat
- CER: Tissue Processor
- CER: Invivo DynaCAD System

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- CER: Dialysis Telemetry Upgrade
- CER: 8C Telemetry Upgrade
- CER: Cath Lab 2 Azurion 7C20
- CER: Automation System including dispensing cabinets, two carousels and accessories
- CER: Leica CM 1860 UV Cryostat
- CER: Tissue Processor
- CER: Invivo DynaCAD System

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the CER: Dialysis Telemetry Upgrade, 8C Telemetry Upgrade, Cath Lab 2 Azurion 7C20, Automation System including dispensing cabinets, two carousels and accessories, Leica CM 1860 UV Cryostat, Tissue Processor, and Invivo DynaCAD System
Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM



Fernando Boccalandro, MD
Joint Conference Committee Chair

October 29, 2019

Joint Conference Committee

Item to be considered:

Cardiology Department Chair

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Removal of Chairman pursuant to the bylaws

Advice, Opinions, Recommendations and Motion:

- If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the removal of Chairman pursuant to the bylaws
Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/MM

Criteria for Privileges in
Left atrial appendage closure - Watchman

ECHD approved :

Minimum threshold criteria for requesting Left atrial appendage closure:

Eligibility: Core Privileges in Interventional Cardiology or Electrophysiology

AND

Required Documentation: Possess the highest level of certification or eligibility available in their specialty. Currently certified by one of the affiliated specialties of the American Board of Medical Specialties, the American Board of Internal Medicine in Interventional Cardiology or American Board of Internal Medicine in Clinical Cardiac Electrophysiology. Practice as an Interventional Cardiologists or Electrophysiologists.

_____ Has received training prescribed by the manufacturer on the safe and effective use of the device prior to performing LAAC; and

_____ Has performed ≥ 25 interventional cardiac procedures that involve transeptal puncture through an intact septum.

Reappointment:

Applicants must be able to demonstrate that they have maintained competence by documenting that they have successfully performed 12 procedures over the two year period.

I have requested only those privileges for which by education, training, current experience and demonstrated performance I am qualified to perform. I understand that by making this request, I am bound by the applicable bylaws & policies of the hospital, and hereby stipulate that I meet the minimum threshold criteria for this request and that I have no mental or physical condition which would limit my clinical abilities.

Applicant's Signature

Typed or printed name (applicant)

Date

Supervising Physician signature

Supervising Physician (Print Name)

Date

Ector County Hospital District - Medical Center
Delineation of Clinical Privileges and Procedures

Specialty: Interventional Cardiology
Basic Education: MD or DO

Minimal Formal Training & Experience/Specialty Description

(ECHD approval: 6/07, 10/11, 11/12) Reviewed (11/2015) Revised 8/6/19

Training: Successful completion of a residency or fellowship training program in interventional cardiology accredited by the ACGME.

Experience: Should demonstrate performance of 250 coronary interventions to inpatients or outpatients in the past 12 months. This can be demonstrated in one of the following ways:

An applicant who has just completed a residency or fellowship shall provide his/her residency or fellowship log.

OR

An applicant who is not applying directly out of a residency or fellowship shall provide a quality profile from hospital(s) where he/she currently has privileges showing his or her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications.

OR

If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months.

Certification: Advanced Cardiac Life Support (ACLS) and, within five years of completion of an approved residency or fellowship in interventional cardiology, certification in interventional cardiology by the American Board of Internal Medicine or a certificate of added qualifications in interventional cardiology by the American Osteopathic Board of Internal Medicine.

4.1-2 QUALIFICATIONS FOR MEMBERSHIP The applicant is board certified as that term is defined in the Article 4.1-2(e) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a Board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties. 6/11/13

By making a request for privileges, the applicant stipulates that:

He/she is requesting only those privileges for which by education, training, current experience and demonstrated performance is qualified to perform.

He/she is bound by the applicable Bylaws and policies of Medical Center Hospital

He/she meets the minimum threshold criteria for the privileges requested and has no mental or physical condition which would limit his/her clinical abilities

Core Privileges - Interventional Cardiology

Requested	Granted Y/N	Privilege Description
		CardioMems implant
		Carotid angiography
		Carotid stenting
		Closure of PFO / ASD
		Coronary Atherectomy
		Coronary interventional procedures, intra-operative management, revascularization and complications of
		Coronary Thrombectomy
		Coronary thrombolysis
		Doppler flow, intracoronary pressure measurement and monitoring, and flow reserve

	Endovascular Aortic Stent Graft Placement - abdominal
	Endovascular Aortic Stent Graft Placement - thoracic
	Implantable Cardioverter Defibrillator (ICD) Implantation
	Inferior vena cava filter
	Intra-cranial angiography
	Intravascular Ultrasound
	Intravascular administration of peripheral, intra-cranial or pulmonary thrombolysis
	Laser angioplasty
	Loop Recorder Implant
	Permanent Pacemaker Implant
	Peripheral Thrombectomy
	Peripheral Atherectomy
	Peripheral interventional procedures, arterial or venous, acute or chronic, intra-operative management, revascularization and complications of peripheral, pulmonary, visceral vessels
	Peripheral, angiography arterial or venous
	Resynchronization device implantation
	Transcatheter Left Ventricular Assist Device Placement
	Septal ablation
	Vascular embolization

Special Privileges – Interventional Cardiology

	Transcatheter Aortic Valve Replacement
	Left atrial appendage closure - Watchman

Applicant Signature _____ Date _____

Division Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Division Signature _____ Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____ Date _____

The credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented below.

Privileges Reviewed and Recommended By:

Signature_____

Date_____

Exceptions/Conditions:

**Ector County Hospital District - Medical Center
Delineation of Clinical Privileges and Procedures**

Specialty: Clinical Cardiac Electrophysiology
Basic Education: MD or DO

Minimal Formal Training & Experience/Specialty Description

(ECHD 6/07, 11/15)

Training: Successful completion of an ACGME-accredited fellowship in cardiovascular disease, followed by successful completion of an additional year of accredited residency training in clinical cardiac electrophysiology.

Experience: Should demonstrate performance of at least 150 intracardiac procedures in at least 75 inpatients or outpatients in the past 12 months, including

- * 75 catheter ablation procedures, including post-diagnostic testing, and
- * 25 initial implantable cardioverter-defibrillator procedures that included programming.

This can be demonstrated in one of the following ways:

An applicant who has just completed a residency shall provide his/her residency log.

OR

An applicant who is not applying directly out of residency shall provide a quality profile from hospital(s) where he/she currently has privileges showing his or her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications.

OR

If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months.

Certification: Within five years of completion of training in clinical cardiac electrophysiology, certification in clinical cardiac electrophysiology by the American Board of Internal Medicine or the American Osteopathic Board of Internal Medicine.
4.1-2 QUALIFICATIONS FOR MEMBERSHIP The applicant is board certified as that term is defined in the Article 4.1-2(e) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a Board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties. 6/11/13

By making a request for privileges, the applicant stipulates that:
He/she is requesting only those privileges for which by education, training, current experience and demonstrated performance is qualified to perform.
He/she is bound by the applicable Bylaws and policies of Medical Center Hospital
He/she meets the minimum threshold criteria for the privileges requested and has no mental or physical condition which would limit his/her clinical abilities

Core Privileges - Clinical Cardiac Electrophysiology

Requested	Granted Y/N	<u>Privilege Description</u>
		Atrial Fibrillation Ablation
		Defibrillation threshold testing
		Endocardial mapping
		Implantable Cardioverter Defibrillator (ICD) Implantation
		Intracardiac electrophysiological studies, perform and interpret
		Loop Recorder Placement
		Management and programming cardiac rhythm devices
		Resynchronization device implantation

		SVT Ablation
		VT Ablation

Special Privileges – Clinical Cardiac Electrophysiology

		Left atrial appendage closure - Watchman
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Applicant Signature _____ Date _____

Division Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Division Signature _____ Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____ Date _____

The credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented below.

Privileges Reviewed and Recommended By:

Signature _____ Date _____

Exceptions/Conditions:

Family Health Clinic
November 2019
ECHD Board Packet



Date: November 1, 2019

To: Board of Directors-Family Health Clinic

From: Grant Trollope, Assistant Chief Financial Officer

Subject: Combined Financial Report for the Month Ended September 30, 2019

Visits

Combined clinic visits for September were 1,620 comparing unfavorably to the budgeted total of 1,855 and unfavorably to the prior year's 1,890 by 12.7% and 14.3% respectively. Combined medical visits for September totaled 1,620 favorable to the budgeted amount of 1,1587 and unfavorable to the prior year 1,624 visits.

Revenues and Revenue Deductions

Combined patient revenue for September totaled \$500,602 comparing unfavorably to the combined budget of \$677,066 by 26.1% and unfavorably to prior year's total of \$675,146 by 25.9%.

Combined revenue deductions for September were \$322,994 comparing favorably to the combined budgeted amount of \$410,809 and unfavorably to prior year's total of \$171,391.

Combined net operating revenue for September was \$198,661, comparing unfavorably to the combined budget amount of \$267,584 and unfavorably to the prior year amount of \$512,883.

Operating Expenses

Combined operating expenses for September totaled \$297,509, comparing favorably to a combined budget of \$393,908 and favorably to prior year's expenses of \$398,274.

Combined salaries and wages expense for September were \$116,976, comparing favorably to a combined budget of \$124,402 and unfavorably to prior year's \$118,713. Trends in salaries, wages, and benefits resulted from operations, which are now running with 30.7, Full Time Equivalents (FTEs) for September, compared to a budget of 35.9 FTEs and prior year's 33.1 FTEs.

Combined physician services (Provider salaries) for September totaled \$125,602, comparing favorably to a budgeted amount of \$198,348 and favorably to prior year's amount of \$194,352.

Combined supplies expense for September totaled \$11,519 comparing unfavorably to budgeted supply expense of \$6,375 and unfavorably to the prior year's amount of \$6,574.

Combined Repairs and Maintenance expense for September totaled \$0, comparing favorably to a budgeted amount of \$4,436 and favorably prior year amount of \$575.

Operating Results

Combined operating results for the month of September resulted in a Net Loss of \$135,790, comparing favorably to the combined budgeted deficit of \$163,244, and unfavorably to prior year gain of \$69,371.

Revenue and Payments by Payer

For the month of September, Medicaid patients represented the largest revenue financial class, followed by Self-Pay, and Commercial. Clinics combined, Medicaid revenue accounted for 35.2%, Self-Pay 26.9%, Commercial 19.4%, Medicare 18.0%, FAP 0.0%, and Other for 0.5% of the Clinic's monthly revenue.

Combined payments for the month of September year to date totaled \$1,723,483 compared to the prior year YTD amount of \$1,270,125.

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 500,602	\$ 677,066	-26.1%	\$ 675,146	-25.9%	\$ 7,280,613	\$ 8,255,589	-11.8%	\$ 8,116,536	-10.3%
TOTAL PATIENT REVENUE	\$ 500,602	\$ 677,066	-26.1%	\$ 675,146	-25.9%	\$ 7,280,613	\$ 8,255,589	-11.8%	\$ 8,116,536	-10.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (15,650)	\$ 121,403	-112.9%	\$ (70,881)	-77.9%	\$ 218,321	\$ 1,543,853	-85.9%	\$ 861,617	-74.7%
Self Pay Adjustments	(6,319)	24,575	-125.7%	(12,274)	-48.5%	(3,780)	312,540	-101.2%	190,033	-102.0%
Bad Debts	344,963	264,831	30.3%	254,545	35.5%	3,752,232	3,367,776	11.4%	5,306,771	-29.3%
TOTAL REVENUE DEDUCTIONS	\$ 322,994	\$ 410,809	-21.4%	\$ 171,391	88.5%	\$ 3,966,773	\$ 5,224,169	-24.1%	\$ 6,358,421	-37.6%
	64.52%	60.67%		25.39%		54.48%	63.28%		78.34%	
NET PATIENT REVENUE	\$ 177,608	\$ 266,257	-33.3%	\$ 503,755	-64.7%	\$ 3,313,840	\$ 3,031,420	9.3%	\$ 1,758,115	88.5%
OTHER REVENUE										
FHC Other Revenue	\$ 21,053	\$ 1,327	1486.5%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	890.2%	\$ 28,185	458.3%
TOTAL OTHER REVENUE	\$ 21,053	\$ 1,327	1486.5%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	890.2%	\$ 28,185	458.3%
NET OPERATING REVENUE	\$ 198,661	\$ 267,584	-25.8%	\$ 512,883	-61.3%	\$ 3,471,187	\$ 3,047,311	13.9%	\$ 1,786,300	94.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 116,976	\$ 124,402	-6.0%	\$ 118,713	-1.5%	\$ 1,426,646	\$ 1,516,383	-5.9%	\$ 978,105	45.9%
Benefits	27,551	40,783	-32.4%	21,194	30.0%	349,713	477,360	-26.7%	251,112	39.3%
Physician Services	125,602	198,348	-36.7%	194,352	-35.4%	1,715,013	2,778,201	-38.3%	2,469,364	-30.5%
Cost of Drugs Sold	4,372	8,863	-50.7%	45,621	-90.4%	106,087	108,035	-1.8%	130,091	-18.5%
Supplies	11,519	8,911	29.3%	9,538	20.8%	121,686	108,028	12.6%	100,858	20.7%
Utilities	8,768	6,375	37.5%	6,574	33.4%	69,266	75,517	-8.3%	84,495	-18.0%
Repairs and Maintenance	-	4,436	-100.0%	575	-100.0%	7,432	53,397	-86.1%	42,135	-82.4%
Leases and Rentals	526	376	39.9%	336	56.7%	5,376	4,556	18.0%	4,468	20.3%
Other Expense	2,195	1,414	55.2%	1,371	60.1%	18,702	18,820	-0.6%	14,057	33.0%
TOTAL OPERATING EXPENSES	\$ 297,509	\$ 393,908	-24.5%	\$ 398,274	-25.3%	\$ 3,819,921	\$ 5,140,297	-25.7%	\$ 4,074,686	-6.3%
Depreciation/Amortization	\$ 36,942	\$ 36,920	0.1%	\$ 45,238	-18.3%	\$ 533,332	\$ 533,332	0.0%	\$ 541,599	-1.5%
TOTAL OPERATING COSTS	\$ 334,451	\$ 430,828	-22.4%	\$ 443,512	-24.6%	\$ 4,353,253	\$ 5,673,629	-23.3%	\$ 4,616,285	-5.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (135,790)	\$ (163,244)	-16.8%	\$ 69,371	-295.7%	\$ (882,066)	\$ (2,626,318)	-66.4%	\$ (2,829,985)	-68.8%
Operating Margin	-68.35%	-61.01%	12.0%	13.53%	-605.4%	-25.41%	-86.18%	-70.5%	-158.43%	-84.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,620	1,587	2.1%	1,624	-0.2%	19,821	18,605	6.5%	19,010	4.3%
Optometry Visits	-	268	-100.0%	266	-100.0%	1,115	3,088	-63.9%	3,064	-63.6%
Total Visits	1,620	1,855	-12.7%	1,890	-14.3%	20,936	21,693	-3.5%	22,074	-5.2%
Average Revenue per Office Visit	309.01	365.00	-15.3%	357.22	-13.5%	347.76	380.56	-8.6%	367.70	-5.4%
Hospital FTE's (Salaries and Wages)	30.7	35.9	-14.4%	32.1	-4.3%	31.2	35.9	-13.0%	20.4	52.9%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	12.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 347,880	\$ 355,645	-2.2%	\$ 352,728	-1.4%	\$ 4,998,808	\$ 4,331,754	15.4%	\$ 4,369,414	14.4%
TOTAL PATIENT REVENUE	\$ 347,880	\$ 355,645	-2.2%	\$ 352,728	-1.4%	\$ 4,998,808	\$ 4,331,754	15.4%	\$ 4,369,414	14.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (8,255)	\$ 68,418	-112.1%	\$ (61,596)	-86.6%	\$ 288,463	\$ 870,066	-66.8%	\$ 583,828	-50.6%
Self Pay Adjustments	(1,825)	15,791	-111.6%	(10,885)	-83.2%	22,154	200,806	-89.0%	138,426	-84.0%
Bad Debts	235,812	118,735	98.6%	137,862	71.0%	2,203,264	1,509,973	45.9%	2,547,529	-13.5%
TOTAL REVENUE DEDUCTIONS	\$ 225,732	\$ 202,944	11.2%	\$ 65,382	245.3%	\$ 2,513,881	\$ 2,580,845	-2.6%	\$ 3,269,783	-23.1%
	64.9%	57.1%		18.5%		50.3%	59.6%		74.8%	
NET PATIENT REVENUE	\$ 122,148	\$ 152,701	-20.0%	\$ 287,347	-57.5%	\$ 2,484,927	\$ 1,750,909	41.9%	\$ 1,099,631	126.0%
OTHER REVENUE										
FHC Other Revenue	\$ 21,053	\$ 1,327	0.0%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	0.0%	\$ 28,185	458.3%
TOTAL OTHER REVENUE	\$ 21,053	\$ 1,327	1486.5%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	890.2%	\$ 28,185	458.3%
NET OPERATING REVENUE	\$ 143,201	\$ 154,028	-7.0%	\$ 296,475	-51.7%	\$ 2,642,275	\$ 1,766,800	49.6%	\$ 1,127,815	134.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 79,489	\$ 81,172	-2.1%	\$ 84,770	-6.2%	\$ 1,039,264	\$ 988,645	5.1%	\$ 687,557	51.2%
Benefits	18,722	26,611	-29.6%	15,134	23.7%	254,754	311,227	-18.1%	176,519	44.3%
Physician Services	93,653	119,070	-21.3%	98,645	-5.1%	1,231,455	1,682,202	-26.8%	1,464,019	-15.9%
Cost of Drugs Sold	4,257	5,831	-27.0%	37,054	-88.5%	77,151	71,000	8.7%	89,961	-14.2%
Supplies	7,775	3,107	150.2%	3,019	157.6%	70,978	37,596	88.8%	40,673	74.5%
Utilities	3,373	3,640	-7.3%	3,770	-10.5%	35,293	44,129	-20.0%	48,105	-26.6%
Repairs and Maintenance	-	3,963	-100.0%	575	-100.0%	7,432	47,677	-84.4%	38,321	-80.6%
Leases and Rentals	526	376	39.9%	336	56.7%	5,376	4,556	18.0%	4,468	20.3%
Other Expense	2,195	1,404	56.3%	1,371	60.1%	18,702	18,700	0.0%	13,977	33.8%
TOTAL OPERATING EXPENSES	\$ 209,990	\$ 245,174	-14.4%	\$ 244,673	-14.2%	\$ 2,740,404	\$ 3,205,732	-14.5%	\$ 2,563,599	6.9%
Depreciation/Amortization	\$ 4,823	\$ 4,811	0.3%	\$ 5,121	-5.8%	\$ 59,925	\$ 59,925	0.0%	\$ 61,885	-3.2%
TOTAL OPERATING COSTS	\$ 214,814	\$ 249,985	-14.1%	\$ 249,794	-14.0%	\$ 2,800,330	\$ 3,265,657	-14.2%	\$ 2,625,484	6.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (71,613)	\$ (95,957)	-25.4%	\$ 46,681	-253.4%	\$ (158,055)	\$ (1,498,857)	-89.5%	\$ (1,497,669)	-89.4%
Operating Margin	-50.01%	-62.30%	-19.7%	15.75%	-417.6%	-5.98%	-84.83%	-92.9%	-132.79%	-95.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,171	958	22.2%	1,014	15.5%	14,043	10,889	29.0%	11,531	21.8%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,171	958	22.2%	1,014	15.5%	14,043	10,889	29.0%		0.0%
Average Revenue per Office Visit	297.08	371.24	-20.0%	347.86	-14.6%	355.96	397.81	-10.5%	367.76	-3.2%
Hospital FTE's (Salaries and Wages)	19.9	21.9	-9.5%	21.8	-8.9%	22.0	21.9	0.4%	12.9	70.4%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	7.1	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 152,721	\$ 321,421	-52.5%	\$ 322,417	-52.6%	\$ 2,281,805	\$ 3,923,835	-41.8%	\$ 3,747,122	-39.1%
TOTAL PATIENT REVENUE	\$ 152,721	\$ 321,421	-52.5%	\$ 322,417	-52.6%	\$ 2,281,805	\$ 3,923,835	-41.8%	\$ 3,747,122	-39.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (7,396)	\$ 52,985	-114.0%	\$ (9,285)	-20.4%	\$ (70,142)	\$ 673,787	-110.4%	\$ 277,789	-125.3%
Self Pay Adjustments	(4,495)	8,784	-151.2%	(1,388)	223.7%	(25,934)	111,734	-123.2%	51,607	-150.3%
Bad Debts	109,152	146,096	-25.3%	116,683	-6.5%	1,548,968	1,857,803	-16.6%	2,759,242	-43.9%
TOTAL REVENUE DEDUCTIONS	\$ 97,261	\$ 207,865	-53.2%	\$ 106,009	-8.3%	\$ 1,452,893	\$ 2,643,324	-45.0%	\$ 3,088,638	-53.0%
NET PATIENT REVENUE	\$ 55,460	\$ 113,556	-51.2%	\$ 216,408	-74.4%	\$ 828,912	\$ 1,280,511	-35.3%	\$ 658,484	25.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 55,460	\$ 113,556	-51.2%	\$ 216,408	-74.4%	\$ 828,912	\$ 1,280,511	-35.3%	\$ 658,484	25.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 37,487	\$ 43,230	-13.3%	\$ 33,943	10.4%	\$ 387,383	\$ 527,738	-26.6%	\$ 290,548	33.3%
Benefits	8,829	14,172	-37.7%	6,060	45.7%	94,959	166,133	-42.8%	74,593	27.3%
Physician Services	31,949	79,278	-59.7%	95,707	-66.6%	483,558	1,095,999	-55.9%	1,005,345	-51.9%
Cost of Drugs Sold	115	3,032	-96.2%	8,567	-98.7%	28,936	37,035	-21.9%	40,131	-27.9%
Supplies	3,744	5,804	-35.5%	6,520	-42.6%	50,708	70,432	-28.0%	60,185	-15.7%
Utilities	5,395	2,735	97.2%	2,804	92.4%	33,973	31,388	8.2%	36,391	-6.6%
Repairs and Maintenance	-	473	-100.0%	-	100.0%	-	5,720	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	120	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 87,519	\$ 148,734	-41.2%	\$ 153,601	-43.0%	\$ 1,079,517	\$ 1,934,565	-44.2%	\$ 1,511,087	-28.6%
Depreciation/Amortization	\$ 32,118	\$ 32,109	0.0%	\$ 40,117	-19.9%	\$ 473,407	\$ 473,407	0.0%	\$ 479,713	-1.3%
TOTAL OPERATING COSTS	\$ 119,637	\$ 180,843	-33.8%	\$ 193,718	-38.2%	\$ 1,552,924	\$ 2,407,972	-35.5%	\$ 1,990,800	-22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (64,177)	\$ (67,287)	-4.6%	\$ 22,690	-382.8%	\$ (724,011)	\$ (1,127,461)	-35.8%	\$ (1,332,316)	-45.7%
Operating Margin	-115.72%	-59.25%	95.3%	10.48%	-1203.7%	-87.34%	-88.05%	-0.8%	-202.33%	-56.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	449	629	-28.6%	610	-26.4%	5,778	7,716	-25.1%	7,479	-22.7%
Optometry Visits	-	268	-100.0%	266	-100.0%	1,115	3,088	-63.9%	3,064	-63.6%
Total Visits	449	897	-49.9%	876	-48.7%	6,893	10,804	-36.2%		0.0%
Average Revenue per Office Visit	340.14	358.33	-5.1%	368.06	-7.6%	331.03	363.18	-8.9%	355.41	-6.9%
Hospital FTE's (Salaries and Wages)	10.8	13.9	-22.2%	10.3	5.4%	9.2	14.0	-34.0%	7.5	22.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	5.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
SEPTEMBER 2019**

	MONTHLY REVENUE			YTD REVENUE				
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 46,587	\$ 43,314	\$ 89,901	18.0%	\$ 697,469	\$ 482,271	\$ 1,179,740	16.2%
Medicaid	140,430	35,848	176,277	35.2%	2,157,919	724,722	2,882,641	39.6%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	69,438	27,652	97,090	19.4%	961,493	456,143	1,417,636	19.5%
Self Pay	90,327	44,533	134,859	26.9%	1,167,864	613,927	1,781,792	24.5%
Other	1,099	1,374	2,473	0.5%	14,062	4,742	18,804	0.3%
Total	\$ 347,880	\$ 152,721	\$ 500,602	100.0%	\$ 4,998,808	\$ 2,281,805	\$ 7,280,613	100.0%

	MONTHLY PAYMENTS			YEAR TO DATE PAYMENTS				
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 7,434	\$ 12,339	\$ 19,773	13.6%	\$ 80,424	\$ 117,390	\$ 197,814	11.5%
Medicaid	54,305	12,729	67,034	46.2%	564,093	188,725	752,818	43.7%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	21,621	13,255	34,876	24.1%	318,670	158,730	477,400	27.7%
Self Pay	16,850	5,874	22,724	15.7%	212,534	80,506	293,039	17.0%
Other	97	504	601	0.4%	1,670	742	2,411	0.1%
Total	\$ 100,307	\$ 44,702	\$ 145,009	100.0%	\$ 1,177,390	\$ 546,094	\$ 1,723,483	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,587	13.4%	\$ 60,336	17.1%	\$ 697,469	14.0%	\$ 609,826	14.0%
Medicaid	140,430	40.3%	131,430	37.3%	2,157,919	43.1%	1,631,195	37.3%
PHC	-	0.0%	-	0.0%	-	0.0%	26,477	0.6%
Commercial	69,438	20.0%	63,865	18.1%	961,493	19.2%	825,887	18.9%
Self Pay	90,327	26.0%	94,605	26.8%	1,167,864	23.4%	1,266,668	29.0%
Other	1,099	0.3%	2,493	0.7%	14,062	0.3%	9,361	0.2%
TOTAL	\$ 347,880	100.0%	\$ 352,728	100.0%	\$ 4,998,808	100.0%	\$ 4,369,414	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,434	7.4%	\$ 8,182	12.9%	\$ 80,424	6.8%	\$ 43,258	5.6%
Medicaid	54,305	54.1%	22,409	35.4%	564,093	47.9%	256,822	33.3%
PHC	-	0.0%	-	0.0%	-	0.0%	5,670	0.7%
Commercial	21,621	21.6%	15,910	25.2%	318,670	27.1%	245,471	31.9%
Self Pay	16,850	16.8%	16,305	25.8%	212,534	18.1%	217,840	28.3%
Other	97	0.1%	437	0.7%	1,670	0.1%	1,180	0.2%
TOTAL	\$ 100,307	100.0%	\$ 63,244	100.0%	\$ 1,177,390	100.0%	\$ 770,242	100.0%
TOTAL NET REVENUE	122,148		287,347		2,484,927		1,099,631	
% OF GROSS REVENUE	35.1%		81.5%		49.7%		25.2%	
VARIANCE	(21,841)		(224,103)		(1,307,537)		(329,389)	
% VARIANCE TO CASH COLLECTIONS	-17.9%		-78.0%		-52.6%		-30.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2019**

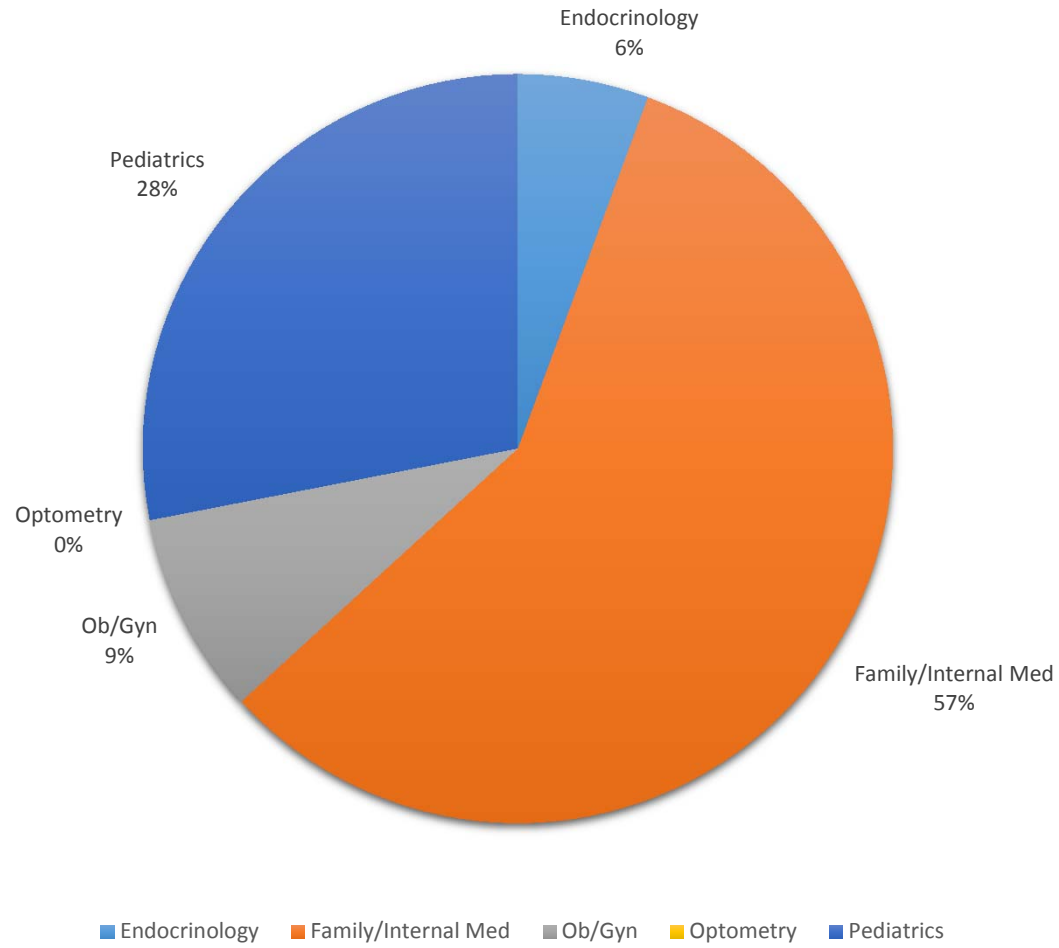
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 43,314	28.4%	\$ 46,086	14.3%	\$ 482,271	21.1%	\$ 514,292	13.7%
Medicaid	35,848	23.5%	\$ 154,586	47.9%	724,722	31.8%	1,705,330	45.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	63,110	1.7%
Commercial	27,652	18.1%	\$ 58,907	18.3%	456,143	20.0%	694,288	18.5%
Self Pay	44,533	29.1%	\$ 62,838	19.5%	613,927	26.9%	763,906	20.4%
Other	1,374	0.9%	\$ -	0.0%	4,742	0.2%	6,196	0.2%
TOTAL	\$ 152,721	100.0%	\$ 322,417	100.0%	\$ 2,281,805	100.0%	\$ 3,747,122	100.0%

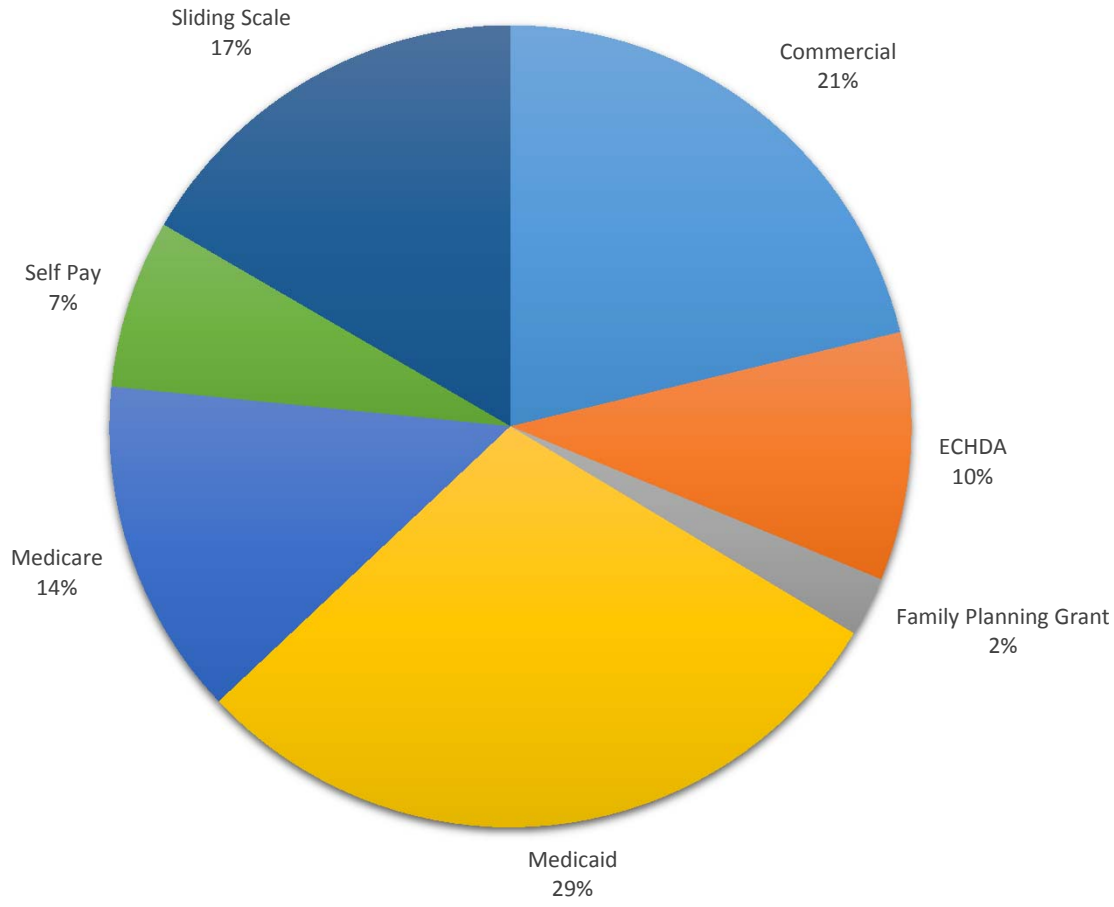
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,339	27.6%	\$ 7,501	15.4%	\$ 117,390	21.5%	\$ 73,536	14.7%
Medicaid	12,729	28.5%	18,576	38.2%	188,725	34.6%	168,049	33.6%
PHC	-	0.0%	-	0.0%	-	0.0%	3,375	0.7%
Commercial	13,255	29.7%	14,613	30.0%	158,730	29.1%	134,957	27.0%
Self Pay	5,874	13.1%	7,859	16.2%	80,506	14.7%	119,307	23.9%
Other	504	1.1%	96	0.2%	742	0.1%	658	0.1%
TOTAL	\$ 44,702	100.0%	\$ 48,644	100.0%	\$ 546,094	100.0%	\$ 499,883	100.0%
TOTAL NET REVENUE	55,460		216,408		828,912		658,484	
% OF GROSS REVENUE	36.3%		67.1%		36.3%		17.6%	
VARIANCE	(10,758)		(167,764)		(282,819)		(158,601)	
% VARIANCE TO CASH COLLECTIONS	-19.4%		-77.5%		-34.1%		-24.1%	

FHC September Visits By Service



FHC September Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Executive Director's Report-November 2019

- **Provider Update:** The Family Health Clinic is currently searching for the following providers: Pediatrician and Pediatric Mid Level. Merritt Hawkins is the search firm that is assisting us with recruiting for our open positions. Dr Kanesan, Pediatrician, will unfortunately not be joining FHC/Procure, we have reopened the search for Dr Sheridan's replacement.
- **Staffing Update:** The Family Health Clinic has the following open positions: 4 LVNs.
- **Community Events:** The Family Health Clinic participated in the City of Odessa Block Party on Saturday October 12, 2019. FHC provided information about the clinic and its services at this event. On Thursday October 24, 2019, FHC participated in the Odessa College Disability Awareness Day, providing blood pressure checks and information about the clinic and its services.



**ECTOR COUNTY HOSPITAL DISTRICT
Investment Portfolio
Charles Brown, Hilltop Securities Independent Network Inc.
September 30, 2019**

All prices and values reflected in this report are captured from the Hilltop Securities statements dated 09/30/2019.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT

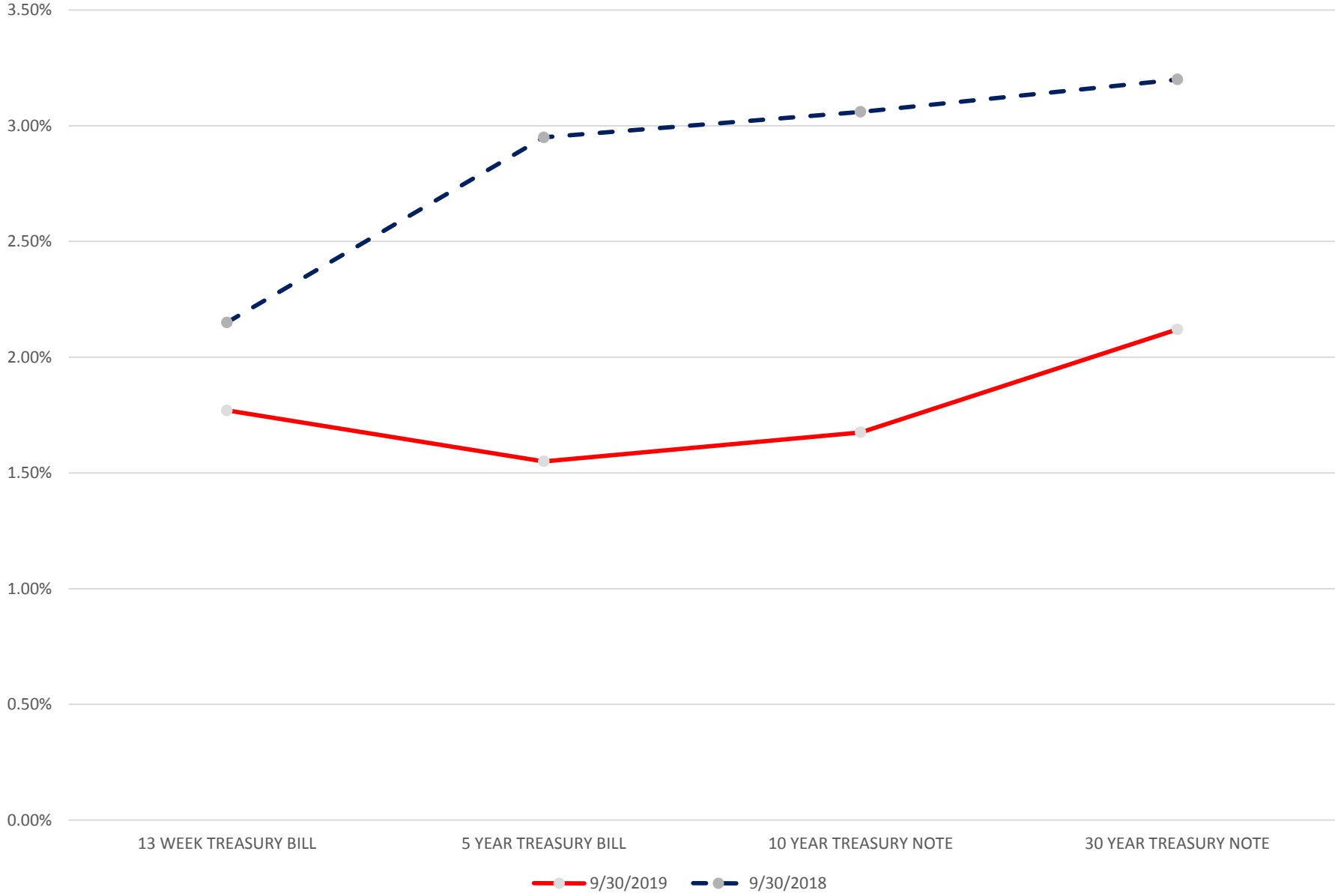
September 30, 2019

Yield Summary

SECTOR	PAR VALUE	Weighted Avg Yield	Market Value	Gain/Loss
US AGENCY	\$ 10,000,000.00	1.73%	\$ 10,000,900.00	\$ 900.00
SHORT-TERM INVESTMENTS	\$ 48,063,033.08	1.74%	\$ 47,992,416.08	(\$70,617.00)
TOTAL	\$ 58,063,033.08	1.740%	\$ 57,993,316.08	\$ (69,717.00)

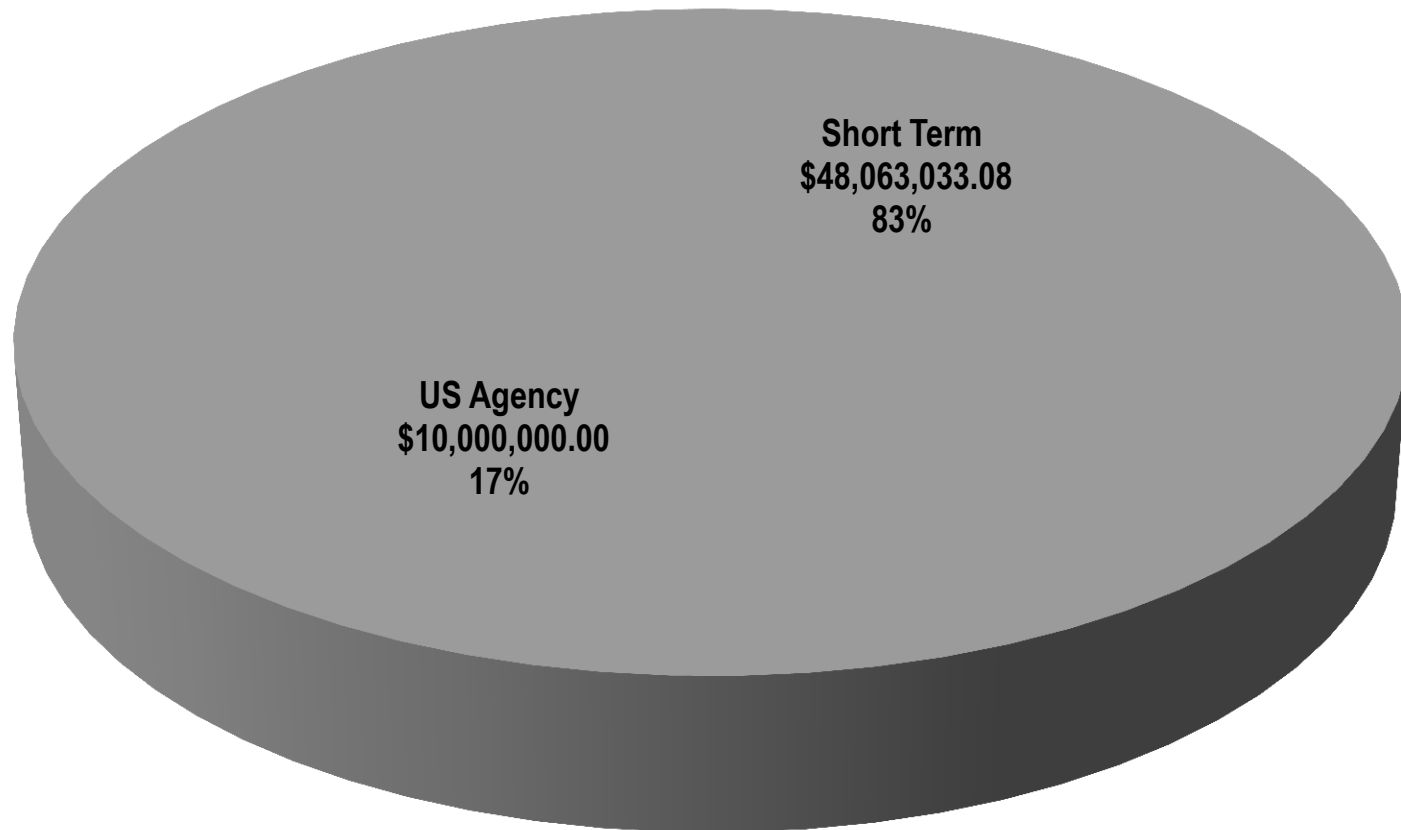
	9/30/2019	9/30/2018
13 WEEK TREASURY BILL	1.77%	2.15%
5 YEAR TREASURY BILL	1.55%	2.95%
10 YEAR TREASURY NOTE	1.675%	3.06%
30 YEAR TREASURY NOTE	2.120%	3.20%

Yield Summary



Distribution by Asset Type

Shown at Book Value



ECTOR COUNTY HOSPITAL DISTRICT

September 30, 2019

Maturity Distribution 1-5 Years

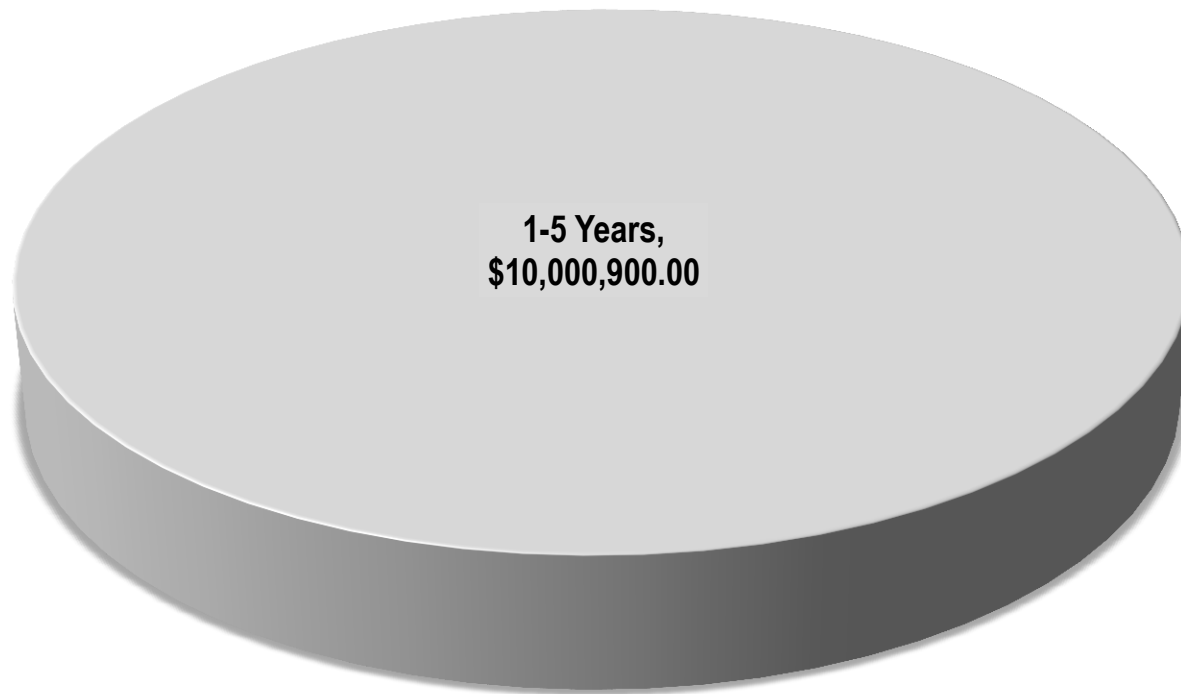
CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
3136G35L0	DP4-FNMA	6/30/2021	1.730%	1.730%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 2,000,180.00	\$ 34,600.00	\$ 180.00
3136G3SLO	FND-FNMA	6/30/2021	1.730%	1.730%	\$ 8,000,000.00	\$ 8,000,000.00	\$ 8,000,720.00	\$ 138,400.00	\$ 720.00
					\$10,000,000.00	\$ 10,000,000.00	\$ 10,000,900.00	\$ 173,000.00	\$ 900.00

Weighted Avg Life	1.74
Weighted Avg Yield	1.73%

\$10,000,000.00	\$ 10,000,000.00	\$ 10,000,900.00	\$ 173,000.00	\$ 900.00
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Distribution by Maturity

US Agency Shown at Market Value



ECTOR COUNTY HOSPITAL DISTRICT

September 30, 2019

Safekeeping

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Dispro 4 (339788818)					
3136G3SL0	DP4-FMNA	6/30/2021	1.730%	\$ 2,000,000.00	\$ 2,000,180.00
CR05326T2	DP4-CDARS	11/14/2019	2.400%	\$ 1,500,000.00	\$ 1,491,150.00
912828VV9	DP4-US Treasury	8/31/2020	2.125%	\$ 900,000.00	\$ 902,214.00
9128283Y4	DP4-US Treasury	2/29/2020	2.250%	\$ 900,000.00	\$ 901,269.00
Money Market			0.980%	\$ 10,731.91	\$ 10,731.91
TOTAL				\$ 5,310,731.91	\$ 5,305,544.91

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Depreciation (339814498)					
C108452T1	FND-CDARS	8/20/2020	1.806%	\$ 5,000,000.00	\$ 4,999,000.00
3136G35L0	FND-FMNA	6/30/2021	1.730%	\$ 8,000,000.00	\$ 8,000,720.00
CR05326T2	FND-Dep CDARS	11/14/2019	2.400%	\$ 10,000,000.00	\$ 9,941,000.00
C108426T1	FND-CDARS	2/20/2020	1.846%	\$ 5,000,000.00	\$ 4,999,540.00
Money Market	FND-Dep Dreyfus		0.980%	\$ 13,266,631.26	\$ 13,266,631.26
TOTAL				\$ 41,266,631.26	\$ 41,206,891.26

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Workers Comp (339818296)					
C108452T1	FWC-CDARS	8/20/2020	1.806%	\$ 600,000.00	\$ 599,880.00
C108426T1	FWC-CDARS	2/20/2020	1.846%	\$ 600,000.00	\$ 599,944.80
9128283Y4	FWC-US Treasury	2/29/2020	2.250%	\$ 500,000.00	\$ 500,705.00
912828VV9	FWC-US Treasury	8/31/2020	2.125%	\$ 500,000.00	\$ 501,230.00
Money Market	FWC-Dreyfus		0.980%	\$ 57,673.43	\$ 57,673.43
TOTAL				\$ 2,257,673.43	\$ 2,259,433.23

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Professional Liability (339767185)					
CR05326T2	Prof Liab-CDARS	11/14/2019	2.400%	\$ 2,000,000.00	\$ 1,988,200.00
C108426T1	Prof Liab-CDARS	2/20/2020	1.846%	\$ 500,000.00	\$ 499,954.00
C108452T1	Prof Liab-CDARS	8/20/2020	1.806%	\$ 500,000.00	\$ 499,900.00
Money Market	Prof Liab-Dreyfus		0.980%	\$ 50,942.60	\$ 50,942.60
TOTAL				\$ 3,050,942.60	\$ 3,038,996.60

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Designated Funds (339801057)					
C108426T1	DES-CDARS	2/20/2020	1.846%	\$ 500,000.00	\$ 499,954.00
C108452T1	DES-CDARS	8/20/2020	1.806%	\$ 500,000.00	\$ 499,900.00
9128283Y4	DES-US Treasury	2/29/2020	2.250%	\$ 1,000,000.00	\$ 1,001,410.00
912828VV9	DES-US Treasury	8/31/2020	2.125%	\$ 1,000,000.00	\$ 1,002,460.00
Money Market	DES-Dreyfus		0.980%	\$ 205,403.72	\$ 205,403.72
TOTAL				\$ 3,205,403.72	\$ 3,209,127.72

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location General Operating (339809022)					
C108426T1	GEN Op-CDARS	2/20/2020	1.846%	\$ 900,000.00	\$ 899,917.20
C108452T1	GEN Op-CDARS	8/20/2020	1.806%	\$ 900,000.00	\$ 899,820.00
9128283Y4	Gen Op-US Treasury	2/29/2020	2.250%	\$ 500,000.00	\$ 500,705.00
912828VV9	Gen Op-US Treasury	8/31/2020	2.125%	\$ 500,000.00	\$ 501,230.00
Money Market	GEN Op-Dreyfus		0.980%	\$ 171,650.16	\$ 171,650.16
TOTAL				\$ 2,971,650.16	\$ 2,973,322.36

GRAND TOTAL	\$	58,063,033.08	\$	57,993,316.08
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ECTOR COUNTY HOSPITAL DISTRICT

September 30, 2019

Short Term Investments

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
C108426T1	DES-CDARS	2/20/2020	1.846%	1.846%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 499,954.00	\$ 9,230.00	(\$46.00)
C108452T1	DES-CDARS	8/20/2020	1.806%	1.806%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 499,900.00	\$ 9,030.00	(\$100.00)
9128283Y4	DES-US Treasury	2/29/2020	2.250%	1.770%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,001,410.00	\$ 17,700.00	\$1,410.00
912828VV9	DES-US Treasury	8/31/2020	2.125%	1.680%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,002,460.00	\$ 16,800.00	\$2,460.00
CR05326T2	DP4-CDARS	11/14/2019	2.400%	2.400%	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,491,150.00	\$ 36,000.00	(\$8,850.00)
9128283Y4	DP4-US Treasury	2/20/2020	2.250%	1.770%	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 901,269.00	\$ 15,930.00	\$1,269.00
912828VV9	DP4-US Treasury	8/31/2020	2.125%	1.680%	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 902,214.00	\$ 15,120.00	\$2,214.00
CR05326T2	FND Dep-CDARS	11/14/2019	2.400%	2.400%	\$ 10,000,000.00	\$ 10,000,000.00	\$ 10,000,000.00	\$ 9,941,000.00	\$ 240,000.00	(\$59,000.00)
C108426T1	FND Dep-CDARS	2/20/2020	1.846%	1.846%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,999,540.00	\$ 92,300.00	(\$460.00)
C108452T1	FND Dep-CDARS	8/20/2020	1.806%	1.806%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,999,000.00	\$ 90,300.00	(\$1,000.00)
C108426T1	FWC-CDARS	2/20/2020	1.846%	1.846%	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 599,944.80	\$ 11,076.00	(\$55.20)
C108452T1	FWC-CDARS	8/20/2020	1.806%	1.806%	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 599,880.00	\$ 10,836.00	(\$120.00)
9128283Y4	FWC-US Treasury	2/29/2020	2.250%	1.770%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,705.00	\$ 8,850.00	\$705.00
912828VV9	FWC-US Treasury	8/31/2020	2.125%	1.680%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 501,230.00	\$ 8,400.00	\$1,230.00
C108452T1	GEN Op-CDARS	8/20/2020	1.806%	1.806%	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 899,820.00	\$ 16,254.00	(\$180.00)
C108426T1	GEN Op-CDARS	2/20/2020	1.846%	1.846%	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 899,917.20	\$ 16,614.00	(\$82.80)
912828VV9	GenOp-US Treasury	8/31/2020	2.125%	1.680%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 501,230.00	\$ 8,400.00	\$1,230.00
9128283Y4	GenOp-US Treasury	2/29/2020	2.250%	1.770%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,705.00	\$ 8,850.00	\$705.00
CR05326T2	Prof Liab - CDARS	11/14/2019	2.400%	2.400%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,988,200.00	\$ 48,000.00	(\$11,800.00)
C108426T1	Prof Liab - CDARS	2/20/2020	1.846%	1.846%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 499,954.00	\$ 9,230.00	\$100.00
C108452T1	Prof Liab - CDARS	8/20/2020	1.846%	1.846%	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 499,900.00	\$ 9,230.00	\$100.00

Weighted Avg Life	0.674				\$ 34,300,000.00	\$ 34,300,000.00	\$ 34,229,383.00	\$ 698,150.00	\$70,617.00
Weighted Avg Yield	2.010%								

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME
Money Market	DP4-Dreyfus		0.98%	0.98%	\$ 10,731.91	\$ 10,731.91	\$ 10,731.91	\$ 10,731.91	\$ 105.17
Money Market	FND-Dep Dreyfus		0.98%	0.98%	\$ 13,266,631.26	\$ 13,266,631.26	\$ 13,266,631.26	\$ 13,266,631.26	\$ 130,012.99
Money Market	FWC-Dreyfus		0.98%	0.98%	\$ 57,673.43	\$ 57,673.43	\$ 57,673.43	\$ 57,673.43	\$ 565.20
Money Market	Prof Liab-Dreyfus		0.98%	0.98%	\$ 50,942.60	\$ 50,942.60	\$ 50,942.60	\$ 50,942.60	\$ 499.24
Money Market	DES-Dreyfus		0.98%	0.98%	\$ 205,403.72	\$ 205,403.72	\$ 205,403.72	\$ 205,403.72	\$ 2,012.96
Money Market	GEN-Op Dreyfus		0.98%	0.98%	\$ 171,650.16	\$ 171,650.16	\$ 171,650.16	\$ 171,650.16	\$ 1,682.17
Weighted Avg Life		0.00			\$ 13,763,033.08	\$ 13,763,033.08	13,763,033.08	13,763,033.08	\$134,877.72
Weighted Avg Yield		0.98%							

ECTOR COUNTY HOSPITAL DISTRICT

September 30, 2019

Outstanding Bonded Debt

2010-B Build America Bonds

Amount	MAT/Call		
\$1,820,000	9/15/2020		
\$10,333,000	9/15/2025	CALL	9/15/2020
\$29,058,000	9/15/2035	CALL	9/15/2020

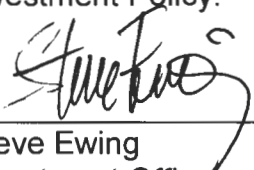


MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report – Fourth Quarter 2019**
DATE: November 5, 2019

The Investment Report of Ector County Hospital District for the fourth quarter ended September 30, 2019 will be presented at the Finance Committee meeting November 5, 2019. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. No investments were purchased during the fourth quarter of fiscal 2019.

To the best of my knowledge, as of September 30, 2019 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Steve Ewing
Investment Officer



DATE: November 1, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Steve Ewing
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended September 30, 2019

Attached are the Financial Statements for the month ended September 30, 2019 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended September, the change in net position was a loss of \$2,388,154 comparing unfavorably to the budgeted loss of \$1,302,503 by 83.4%. Inpatient (I/P) revenue was above budget by \$1,002,711 or 2.1% driven primarily by increased deliveries and NICU days. Outpatient (O/P) revenue was above budget by \$6,417,933 or 16.0% due to increased observation days, cath lab procedures, surgeries, and other outpatient volumes. Net patient revenue was \$875,097 or 4.8% above the budget of \$18,268,178. Net operating revenue was \$236,337 or 0.9% below budget due decreased sales tax receipts by \$609,812 and a reduction of outstanding sales tax receipts of \$809,709.

Operating expenses for the month were over budget by \$1,501,679 due primarily to unfavorable salaries including temporary labor, physician fees, physician fees, and purchased services. \$565,823 unfavorable salaries and wages and temporary labor expenses were caused by increased outpatient volumes combined with 4% unbudgeted across the board salary increase given in January 2019. Actual FTEs per EEOB were 5.1 vs. budgeted 5.0. Physician fees unfavorable variance was caused by \$99,226 in call pay to ProCare physicians that was previously paid by the Permian Basin Clinical Servicing Partnership and \$102,581 in additional trauma fees. Purchased services unfavorable variances include \$596,433 in additional collection fees, \$134,343 in additional revenue cycle fees, \$381,941 in additional coding fees, and \$253,709 service contract for biomedical engineering that was previously paid under repairs and maintenance. The unfavorable variance in repairs and maintenance was due to miscellaneous repairs across the facility. Texas Tech support fees were under budget by \$374,464.

Operating Results - ProCare (501a) Operations:

For the month of September the net loss from operations before capital contributions was \$1,250,723 compared to a budgeted loss of \$1,255,434. Net operating revenue was under budget by \$301,133 due primarily to a one time net revenue adjustment to recognize \$580,000 in additional patient net revenue based on an updated analysis of collection percentages on zero balance patient accounts offset by \$875,000 in unpaid Medicaid Supplemental Payments from the Permian Basin Clinical Servicing Partnership during the month. Total operating expenses were under budget by \$305,924. The favorable expense variance was due to decreased volumes, offset by increased contract CRNA and usage of \$213,551, ENT Locums of \$45,979, and radiology locums of \$59,803.

Operating Results - Family Health Center Operations:

For the month of September the net loss from operations by location:

- Clements: \$71,613 loss compared to a budgeted loss of \$95,957. Net revenue was unfavorable by \$10,827. Operating expenses were \$35,184 favorable to budget due primarily to a decreased physician salary allocation from ProCare.
- West University: \$64,177 loss compared to a budgeted loss of \$67,287. Net revenue was unfavorable by \$58,096 due to decreased volumes. Operating costs were favorable by \$61,215 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of September was a deficit of \$2,388,154 comparing unfavorably to a budgeted deficit of 1,302,503. The Change in Net Position year to date is a deficit of \$8,263,883 comparing unfavorably to a budgeted deficit of \$7,935,462.

Volume:

Total admissions for the month were 1,192 or 0.8% above budget and 0.1% below last year. Year to date admissions were 13,005 or 4.9% above budget and 2.3% above last year. Patient days for the month were 5,432 or 4.2% below budget and 0.4% above last year. Year to date patient days were 61,298 or 0.6% above budget and 0.9% above last year. Due to the preceding, total average length of stay (ALOS) was 4.56 for the month and 4.71 year to date. Observation days were above budget by 21.7% and above prior year by 41.1%.

Emergency room visits for the month were 4,552 resulting in an increase compared to budget of 3.4% and an increase compared to last year of 9.0%. Year to date emergency room visits were 50,116 or 2.9% above budget and 3.8% above prior year. Total O/P occasions of service for the month were 5.2% above budget for the month and 3.7% above last year. Year to date OP occasions of service were 8.7% above budget and 6.1% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,069	1,071	-0.2%	1,082	-1.2%	13,758	13,144	4.7%	13,281	3.6%
Neonatal ICU (NICU)	28	34	-18.3%	33	-15.2%	344	355	-3.1%	342	0.6%
Total Admissions	1,097	1,105	-0.7%	1,115	-1.6%	14,102	13,499	4.5%	13,623	3.5%
Patient Days										
Adult & Pediatric	3,826	4,103	-6.8%	3,851	-0.6%	50,667	50,688	0.0%	50,832	-0.3%
ICU	302	345	-12.5%	366	-17.5%	4,814	4,605	4.5%	4,840	-0.5%
CCU	339	369	-8.1%	329	3.0%	4,865	4,845	0.4%	4,531	7.4%
NICU	495	307	61.2%	421	17.6%	5,914	5,944	-0.5%	5,534	6.9%
Total Patient Days	4,962	5,124	-3.2%	4,967	-0.1%	66,260	66,082	0.3%	65,737	0.8%
Observation (Obs) Days	799	601	33.0%	724	10.4%	9,392	7,753	21.1%	7,685	22.2%
Nursery Days	346	246	40.7%	267	29.6%	3,313	2,864	15.7%	2,897	14.4%
Total Occupied Beds / Bassinets	6,107	5,971	2.3%	5,958	2.5%	78,965	76,699	3.0%	76,319	3.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.18	4.50	-7.1%	4.20	-0.5%	4.39	4.58	-4.1%	4.53	-3.2%
NICU	17.68	8.96	97.3%	12.76	38.6%	17.19	16.74	2.7%	16.18	6.2%
Total ALOS	4.52	4.64	-2.4%	4.45	1.5%	4.70	4.90	-4.0%	4.83	-2.6%
Acute / Adult & Pediatric w/o OB	5.15			4.95	4.0%	5.21			5.35	-2.6%
Average Daily Census	165.4	170.8	-3.2%	165.6	-0.1%	181.5	181.0	0.3%	180.1	0.8%
Hospital Case Mix Index (CMI)	1.4791	1.5166	-2.5%	1.4627	1.1%	1.5604	1.5166	2.9%	1.5166	2.9%
Medicare										
Admissions	361	364	-0.8%	426	-15.3%	5,326	5,093	4.6%	5,317	0.2%
Patient Days	1,877	1,937	-3.1%	2,101	-10.7%	26,755	26,638	0.4%	26,775	-0.1%
Average Length of Stay	5.20	5.32	-2.3%	4.93	5.4%	5.02	5.23	-4.0%	5.04	-0.2%
Case Mix Index	1.7626			1.6110	9.4%	1.7235			1.6438	4.8%
Medicaid										
Admissions	139	140	-0.7%	142	-2.1%	1,721	1,651	4.2%	1,643	4.7%
Patient Days	630	651	-3.2%	654	-3.7%	8,950	8,910	0.4%	8,442	6.0%
Average Length of Stay	4.53	4.65	-2.5%	4.61	-1.6%	5.20	5.40	-3.6%	5.14	1.2%
Case Mix Index	1.1455			1.1507	-0.4%	1.1963			1.1827	1.1%
Commercial										
Admissions	330	332	-0.6%	288	14.6%	3,924	3,756	4.5%	3,602	8.9%
Patient Days	1,372	1,417	-3.2%	1,127	21.7%	16,532	16,515	0.1%	16,331	1.2%
Average Length of Stay	4.16	4.27	-2.6%	3.91	6.2%	4.21	4.40	-4.2%	4.53	-7.1%
Case Mix Index	1.3378			1.3938	-4.0%	1.5165			1.5257	-0.6%
Self Pay										
Admissions	244	246	-0.8%	234	4.3%	2,859	2,739	4.4%	2,757	3.7%
Patient Days	966	998	-3.2%	964	0.2%	12,555	12,539	0.1%	12,541	0.1%
Average Length of Stay	3.96	4.06	-2.4%	4.12	-3.9%	4.39	4.58	-4.1%	4.55	-3.5%
Case Mix Index	1.3479			1.4258	-5.5%	1.4639			1.3948	5.0%
All Other										
Admissions	23	23	0.0%	25	-8.0%	272	260	4.6%	304	-10.5%
Patient Days	117	121	-3.3%	121	-3.3%	1,468	1,480	-0.8%	1,648	-10.9%
Average Length of Stay	5.09	5.26	-3.3%	4.84	5.1%	5.40	5.69	-5.2%	5.42	-0.4%
Case Mix Index	1.9335			1.8347	5.4%	2.0165			1.8170	11.0%
Radiology										
InPatient	3,884	4,132	-6.0%	4,120	-5.7%	52,500	54,758	-4.1%	52,721	-0.4%
OutPatient	8,143	6,834	19.2%	7,735	5.3%	94,920		0.0%	90,034	5.4%
Cath Lab										
InPatient	399	508	-21.5%	556	-28.2%	6,030	6,817	-11.5%	6,634	-9.1%
OutPatient	615	522	17.8%	493	24.7%	7,593	6,979	8.8%	6,531	16.3%
Laboratory										
InPatient	64,185	63,398	1.2%	63,585	0.9%	847,980	839,523	1.0%	825,663	2.7%
OutPatient	61,211	50,221	21.9%	56,635	8.1%	726,233	663,086	9.5%	666,370	9.0%
Other										
Deliveries	204	177	15.3%	165	23.6%	2,047	1,937	5.7%	1,886	8.5%
Surgical Cases										
InPatient	240	271	-11.4%	254	-5.5%	3,458	3,623	-4.6%	3,392	1.9%
OutPatient	574	569	0.9%	537	6.9%	6,671	7,540	-11.5%	7,071	-5.7%
Total Surgical Cases	814	840	-3.1%	791	2.9%	10,129	11,163	-9.3%	10,463	-3.2%
GI Procedures (Endo)										
InPatient	88	101	-12.9%	107	-17.8%	1,778	1,277	39.2%	1,235	44.0%
OutPatient	202	253	-20.2%	258	-21.7%	2,810	3,385	-17.0%	3,248	-13.5%
Total GI Procedures	290	354	-18.1%	365	-20.5%	4,588	4,662	-1.6%	4,483	2.3%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,386	4,496	-2.4%	4,455	-1.5%	54,502	53,178	2.5%	52,755	3.3%
Observation Days	799	601	33.0%	724	10.4%	9,392	7,753	21.1%	7,685	22.2%
Other O/P Occasions of Service	19,371	17,954	7.9%	18,591	4.2%	231,088	210,803	9.6%	218,281	5.9%
Total O/P Occasions of Svc.	24,556	23,051	6.5%	23,770	3.3%	294,982	271,734	8.6%	278,721	5.8%
Hospital Operations										
Manhours Paid	270,115	267,428	1.0%	257,356	5.0%	3,260,866	3,351,305	-2.7%	3,273,552	-0.4%
FTE's	1,575.7	1,560.0	1.0%	1,501.2	5.0%	1,563.4	1,606.8	-2.7%	1,569.5	-0.4%
Adjusted Patient Days	9,748	9,475	2.9%	9,309	4.7%	123,849	121,348	2.1%	121,152	2.2%
Hours / Adjusted Patient Day	27.71	28.23	-1.8%	27.65	0.2%	26.33	27.62	-4.7%	27.02	-2.6%
Occupancy - Actual Beds	47.4%	48.9%	-3.2%	47.4%	-0.1%	52.0%	51.9%	0.3%	51.6%	0.8%
FTE's / Adjusted Occupied Bed	4.8	4.9	-1.8%	4.8	0.2%	4.6	4.8	-4.7%	4.7	-2.6%
InPatient Rehab Unit										
Admissions	27	51	-47.1%	42	-35.7%	465	493	-5.7%	406	14.5%
Patient Days	352	557	-36.8%	553	-36.3%	5,851	6,570	-10.9%	5,316	10.1%
Average Length of Stay	13.0	10.9	19.4%	13.2	-1.0%	12.6	13.3	-5.6%	13.1	-3.9%
Manhours Paid	7,086	8,475	-16.4%	6,979	1.5%	95,301	101,093	-5.7%	78,546	21.3%
FTE's	41.3	49.4	-16.4%	40.7	1.5%	45.7	48.5	-5.7%	37.7	21.3%
Center for Primary Care - Clemons										
Total Medical Visits	1,171	958	22.2%	1,014	15.5%	14,043	10,889	29.0%	11,531	21.8%
Manhours Paid	3,403	3,759	-9.5%	3,736	-8.9%	45,937	45,760	0.4%	26,955	70.4%
FTE's	19.9	21.9	-9.5%	21.8	-8.9%	22.0	21.9	0.4%	12.9	70.4%
Center for Primary Care - West University										
Total Medical Visits	449	629	-28.6%	610	-26.4%	5,778	7,716	-25.1%	7,479	-22.7%
Total Optometry	-	268	-100.0%	266	-100.0%	1,115	3,088	-63.9%	3,064	-63.6%
Manhours Paid	1,860	2,389	-22.2%	1,765	5.4%	19,221	29,120	-34.0%	15,667	22.7%
FTE's	10.8	13.9	-22.2%	10.3	5.4%	9.2	14.0	-34.0%	7.5	22.7%
Total ECHD Operations										
Total Admissions	1,124	1,156	-2.8%	1,157	-2.9%	14,567	13,992	4.1%	14,029	3.8%
Total Patient Days	5,314	5,681	-6.5%	5,520	-3.7%	72,111	72,652	-0.7%	71,053	1.5%
Total Patient and Obs Days	6,113	6,282	-2.7%	6,244	-2.1%	81,503	80,405	1.4%	78,738	3.5%
Total FTE's	1,647.7	1,645.3	0.1%	1,574.0	4.7%	1,640.2	1,691.2	-3.0%	1,627.6	0.8%
FTE's / Adjusted Occupied Bed	4.7	4.7	0.8%	4.6	3.7%	4.4	4.7	-4.7%	4.5	-2.0%
Total Adjusted Patient Days	10,440	10,505	-0.6%	10,346	0.9%	134,774	132,496	1.7%	130,998	2.9%
Hours / Adjusted Patient Day	27.06	26.85	0.8%	26.08	3.7%	25.38	26.62	-4.7%	25.91	-2.0%
Outpatient Factor	1.9646	1.8491	6.2%	1.8742	4.8%	1.8695	1.8365	1.8%	1.8437	1.4%
Blended O/P Factor	2.1907	2.1235	3.2%	2.1127	3.7%	2.0819	2.0863	-0.2%	2.0953	-0.6%
Total Adjusted Admissions	2,208	2,138	3.3%	2,168	1.8%	27,253	25,699	6.0%	25,865	5.4%
Hours / Adjusted Admisssion	127.91	131.94	-3.1%	124.44	2.8%	125.53	137.25	-8.5%	131.25	-4.4%
FTE's - Hospital Contract	51.5	46.9	9.9%	49.9	3.2%	47.9	50.3	-4.8%	56.6	-15.4%
FTE's - Mgmt Services	60.3	50.1	20.3%	46.5	29.6%	61.2	50.1	22.2%	28.7	113.5%
Total FTE's (including Contract)	1,759.5	1,742.3	1.0%	1,670.5	5.3%	1,749.4	1,791.6	-2.4%	1,712.9	2.1%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.0	1.6%	4.8	4.4%	4.7	4.9	-4.0%	4.8	-0.7%
ProCare FTEs	206.1	241.1	-14.5%	217.1	-5.1%	212.9	241.1	-11.7%	222.1	-4.1%
Total System FTEs	1,965.6	1,983.4	-0.9%	1,887.6	4.1%	1,962.3	2,032.7	-3.5%	1,935.0	1.4%
Urgent Care Visits										
JBS Clinic	859	1,086	-20.9%	856	0.4%	11,403	13,212	-13.7%	12,088	-5.7%
West University	517	711	-27.3%	558	-7.3%	6,749	8,631	-21.8%	7,977	-15.4%
42nd Street	548	814	-32.7%	554	-1.1%	7,369	9,870	-25.3%	7,821	-5.8%
Total Urgent Care Visits	1,924	2,611	-26.3%	1,968	-2.2%	25,521	31,713	-19.5%	27,886	-8.5%
Wal-Mart Clinic Visits										
East Clinic	352	406	-13.3%	389	-9.5%	5,386	5,595	-3.7%	5,842	-7.8%
West Clinic	338	351	-3.7%	276	22.5%	4,378	4,337	0.9%	4,175	4.9%
Total Wal-Mart Visits	690	757	-8.9%	665	3.8%	9,764	9,932	-1.7%	10,017	-2.5%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2019**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 21,526,316	\$ 4,700	\$ 21,531,016
Investments	44,279,715	-	44,279,715
Patient Accounts Receivable - Gross	212,208,742	24,260,863	236,469,604
Less: 3rd Party Allowances	(94,255,751)	(4,149,301)	(98,405,052)
Bad Debt Allowance	(76,410,418)	(14,155,859)	(90,566,277)
Net Patient Accounts Receivable	41,542,573	5,955,702	47,498,275
Taxes Receivable	9,097,760	-	9,097,760
Accounts Receivable - Other	13,615,568	45,727	13,661,295
Inventories	6,802,054	356,733	7,158,786
Prepaid Expenses	3,379,618	211,520	3,591,138
Total Current Assets	140,243,605	6,574,382	146,817,987
CAPITAL ASSETS:			
Property and Equipment	470,583,577	467,364	471,050,941
Construction in Progress	710,236	-	710,236
	471,293,812	467,364	471,761,176
Less: Accumulated Depreciation and Amortization	(291,179,842)	(304,223)	(291,484,065)
Total Capital Assets	180,113,970	163,141	180,277,112
INTANGIBLE ASSETS / GOODWILL - NET	5,174	66,358	71,532
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	3,849,297	-	3,849,297
Restricted Assets Held in Endowment	6,285,946	-	6,285,946
Restricted TPC, LLC	522,753	-	522,753
Restricted MCH West Texas Services	2,232,525	-	2,232,525
Pension, Deferred Outflows of Resources	46,454,787	-	46,454,787
Assets whose use is Limited	-	29,000	29,000
TOTAL ASSETS	\$ 379,708,056	\$ 6,832,881	\$ 386,540,937
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,655,041	\$ -	\$ 4,655,041
Self-Insurance Liability - Current Portion	3,493,156	-	3,493,156
Accounts Payable	22,452,038	3,051,090	25,503,128
A/R Credit Balances	6,428,358	-	6,428,358
Accrued Interest	41,791	-	41,791
Accrued Salaries and Wages	7,345,640	5,882,159	13,227,799
Accrued Compensated Absences	3,848,446	-	3,848,446
Due to Third Party Payors	1,006,645	-	1,006,645
Deferred Revenue	348,543	533,674	882,218
Total Current Liabilities	49,619,657	9,466,923	59,086,581
ACCRUED POST RETIREMENT BENEFITS	90,528,280	-	90,528,280
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	-	2,409,871
LONG-TERM DEBT - Less Current Maturities	40,085,043	-	40,085,043
Total Liabilities	182,642,852	9,466,923	192,109,775
FUND BALANCE	197,065,205	(2,634,042)	194,431,162
TOTAL LIABILITIES AND FUND BALANCE	\$ 379,708,056	\$ 6,832,881	\$ 386,540,937

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 21,531,016	\$ 35,063,275	\$ 5,200	\$ (13,537,458)
Investments	44,279,715	20,681,168	-	23,598,547
Patient Accounts Receivable - Gross	236,469,604	233,801,086	50,818,982	(48,150,463)
Less: 3rd Party Allowances	(98,405,052)	(96,357,975)	(14,361,289)	12,314,212
Bad Debt Allowance	<u>(90,566,277)</u>	<u>(106,436,913)</u>	<u>(30,938,698)</u>	<u>46,809,334</u>
Net Patient Accounts Receivable	47,498,275	31,006,197	5,518,995	10,973,084
Taxes Receivable	9,097,760	9,874,752	-	(776,991)
Accounts Receivable - Other	13,661,295	20,607,851	1,919,795	(8,866,352)
Inventories	7,158,786	6,668,788	207,786	282,213
Prepaid Expenses	<u>3,591,138</u>	<u>3,915,303</u>	<u>361,509</u>	<u>(685,674)</u>
Total Current Assets	<u>146,817,987</u>	<u>127,817,334</u>	<u>8,013,284</u>	<u>10,987,368</u>
CAPITAL ASSETS:				
Property and Equipment	471,050,941	461,430,074	520,697	9,100,170
Construction in Progress	<u>710,236</u>	<u>194,727</u>	<u>-</u>	<u>515,509</u>
	471,761,176	461,624,800	520,697	9,615,679
Less: Accumulated Depreciation and Amortization	<u>(291,484,065)</u>	<u>(273,018,611)</u>	<u>(325,258)</u>	<u>(18,140,196)</u>
Total Capital Assets	<u>180,277,112</u>	<u>188,606,190</u>	<u>195,439</u>	<u>(8,524,517)</u>
INTANGIBLE ASSETS / GOODWILL - NET	71,532	28,354	190,863	(147,686)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	3,849,297	4,731,764	-	(882,467)
Restricted Assets Held in Endowment	6,285,946	6,105,800	-	180,146
Restricted MCH West Texas Services	2,232,525	2,121,628	-	110,897
Pension, Deferred Outflows of Resources	46,454,787	6,725,511	-	39,729,276
Assets whose use is Limited	<u>29,000</u>	<u>-</u>	<u>61,843</u>	<u>(32,842)</u>
TOTAL ASSETS	<u>\$ 386,540,937</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 41,560,287</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,655,041	\$ 4,773,979	\$ -	\$ (118,938)
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	25,503,128	16,840,141	2,485,674	6,177,313
A/R Credit Balances	6,428,358	4,449,515	-	1,978,842
Accrued Interest	41,791	42,618	-	(827)
Accrued Salaries and Wages	13,227,799	6,378,073	6,008,586	841,141
Accrued Compensated Absences	3,848,446	3,936,690	-	(88,244)
Due to Third Party Payors	1,006,645	335,256	-	671,388
Deferred Revenue	<u>882,218</u>	<u>353,553</u>	<u>-</u>	<u>528,664</u>
Total Current Liabilities	<u>59,086,580.70</u>	<u>40,602,981.94</u>	<u>8,494,259</u>	<u>9,989,340</u>
ACCRUED POST RETIREMENT BENEFITS	90,528,280	45,849,123	-	44,679,157
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	40,085,043	44,929,369	-	(4,844,326)
Total Liabilities	<u>192,109,775</u>	<u>133,791,345</u>	<u>8,494,259</u>	<u>49,824,171</u>
FUND BALANCE	<u>194,431,162</u>	<u>202,727,876</u>	<u>(32,831)</u>	<u>(8,263,883)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 386,540,937</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 41,560,287</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 48,196,999	\$ 47,194,501	2.1%	\$ 47,288,538	1.9%	\$ 641,785,360	\$ 616,395,381	4.1%	\$ 599,938,662	7.0%
Outpatient Revenue	57,386,230	53,021,865	8.2%	52,618,619	9.1%	694,323,724	669,615,479	3.7%	657,093,159	5.7%
TOTAL PATIENT REVENUE	\$ 105,583,229	\$ 100,216,366	5.4%	\$ 99,907,157	5.7%	\$ 1,336,109,085	\$ 1,286,010,860	3.9%	\$ 1,257,031,821	6.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 61,088,899	\$ 61,804,920	-1.2%	\$ 49,884,122	22.5%	\$ 809,151,098	\$ 814,806,636	-0.7%	\$ 769,761,642	5.1%
Policy Adjustments	1,719,711	1,597,513	7.6%	2,024,059	-15.0%	20,195,446	20,122,301	0.4%	18,880,072	7.0%
Uninsured Discount	15,245,326	8,593,573	77.4%	1,543,724	887.6%	119,328,329	96,112,140	24.2%	85,773,322	39.1%
Indigent	4,166,713	1,629,833	155.7%	(44,912)	-9377.6%	19,540,309	20,659,096	-5.4%	10,585,312	84.6%
Provision for Bad Debts	1,322,854	6,098,908	-78.3%	4,211,668	-68.6%	85,749,697	75,481,793	13.6%	109,599,913	-21.8%
TOTAL REVENUE DEDUCTIONS	\$ 83,543,503	\$ 79,724,747	4.8%	\$ 57,618,662	45.0%	\$ 1,053,964,878	\$ 1,027,181,966	2.6%	\$ 994,600,261	6.0%
	79.13%	79.55%		57.67%		78.88%	79.87%		79.12%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 182,101	\$ 1,156,247	-84.3%	\$ 8,021,020	-97.7%	\$ 3,687,577	13,874,909	-73.4%	\$ 19,864,687	-81.4%
DSRIP	971,658	971,655	0.0%	(5,048,095)	-119.2%	11,659,896	11,659,893	0.0%	5,725,167	103.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	98,392	-100.0%	26,554	-	0.0%	230,443	-88.5%
TOTAL OTHER PATIENT REVENUE	\$ 1,153,759	\$ 2,127,902	-45.8%	\$ 3,071,318	-62.4%	\$ 15,374,027	\$ 25,534,802	-39.8%	\$ 25,820,297	-40.5%
NET PATIENT REVENUE	\$ 23,193,486	\$ 22,619,521	2.5%	\$ 45,359,812	-48.9%	\$ 297,518,233	\$ 284,363,696	4.6%	\$ 288,251,858	3.2%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,108,387	\$ 6,071,862	-15.9%	\$ 8,313,146	-38.6%	\$ 69,872,726	\$ 70,028,445	-0.2%	\$ 69,533,108	0.5%
Other Revenue	796,609	946,466	-15.8%	1,060,988	-24.9%	10,445,112	10,837,495	-3.6%	10,106,215	3.4%
TOTAL OTHER REVENUE	\$ 5,904,996	\$ 7,018,328	-15.9%	\$ 9,374,134	-37.0%	\$ 80,317,838	\$ 80,865,940	-0.7%	\$ 79,639,323	0.9%
NET OPERATING REVENUE	\$ 29,098,482	\$ 29,637,849	-1.8%	\$ 54,733,947	-46.8%	\$ 377,836,071	\$ 365,229,636	3.5%	\$ 367,891,181	2.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,926,288	\$ 13,054,916	-1.0%	\$ 12,572,385	2.8%	\$ 158,934,066	\$ 153,825,343	3.3%	\$ 153,776,812	3.4%
Benefits	2,526,282	3,182,175	-20.6%	1,891,478	33.6%	32,415,799	38,747,753	-16.3%	32,467,577	-0.2%
Temporary Labor	1,245,907	758,697	64.2%	850,261	46.5%	13,300,826	10,157,530	30.9%	11,147,847	19.3%
Physician Fees	1,404,382	1,181,622	18.9%	1,709,039	-17.8%	15,605,145	13,886,990	12.4%	14,241,337	9.6%
Texas Tech Support	626,949	1,001,413	-37.4%	982,604	-36.2%	11,754,896	12,017,000	-2.2%	11,005,254	6.8%
Purchased Services	5,341,449	3,888,942	37.3%	9,779,708	-45.4%	57,101,352	45,328,876	26.0%	41,252,808	38.4%
Supplies	4,567,835	4,470,761	2.2%	4,781,163	-4.5%	59,064,616	58,283,451	1.3%	56,422,338	4.7%
Utilities	318,866	336,266	-5.2%	303,466	5.1%	3,894,687	4,009,555	-2.9%	3,989,725	-2.4%
Repairs and Maintenance	774,892	633,815	22.3%	1,224,726	-36.7%	9,166,117	7,398,119	23.9%	11,659,775	-21.4%
Leases and Rent	124,591	128,377	-2.9%	149,375	-16.6%	1,535,800	1,282,642	19.7%	1,551,105	-1.0%
Insurance	166,638	136,794	21.8%	623,589	-73.3%	1,650,666	1,629,784	1.3%	2,180,272	-24.3%
Interest Expense	210,732	254,197	-17.1%	232,990	-9.6%	3,054,239	3,111,436	-1.8%	3,243,940	-5.8%
ECHDA	211,101	245,283	-13.9%	208,968	1.0%	3,268,786	2,983,173	9.6%	2,927,062	11.7%
Other Expense	185,646	162,545	14.2%	2,735,683	-93.2%	1,969,429	2,270,692	-13.3%	4,694,935	-58.1%
TOTAL OPERATING EXPENSES	\$ 30,631,558	\$ 29,435,803	4.1%	\$ 38,045,434	-19.5%	\$ 372,716,424	\$ 354,932,344	5.0%	\$ 350,560,790	6.3%
Depreciation/Amortization	\$ 1,536,316	\$ 1,605,796	-4.3%	\$ 1,378,393	11.5%	\$ 18,891,293	\$ 20,360,868	-7.2%	\$ 20,123,527	-6.1%
(Gain) Loss on Sale of Assets	9,464	-	0.0%	-	0.0%	20,821	-	0.0%	(3,452)	-703.2%
TOTAL OPERATING COSTS	\$ 32,177,338	\$ 31,041,599	3.7%	\$ 39,423,826	-18.4%	\$ 391,628,538	\$ 375,293,212	4.4%	\$ 370,680,866	5.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,078,856)	\$ (1,403,750)	-119.3%	\$ 15,310,121	120.1%	\$ (13,792,467)	\$ (10,063,576)	37.1%	\$ (2,789,685)	394.4%
Operating Margin	-10.58%	-4.74%	123.4%	27.97%	-137.8%	-3.65%	-2.76%	32.5%	-0.76%	381.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 54,497	\$ 25,090	117.2%	\$ 55,070	-1.0%	\$ 1,287,459	\$ 284,902	351.9%	\$ 432,751	197.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Trauma Funds	4,341	-	0.0%	-	0.0%	4,341	-	0.0%	-	0.0%
Donations	340,060	597	56861.5%	55,890	508.4%	826,735	1,383	59678.4%	123,319	570.4%
Build America Bonds Subsidy	82,117	82,120	0.0%	84,413	-2.7%	983,111	985,407	-0.2%	1,013,231	-3.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,597,841)	\$ (1,295,943)	100.5%	\$ 15,505,494	-116.8%	\$ (9,282,163)	\$ (7,856,797)	18.1%	\$ (285,297)	3153.5%
Unrealized Gain/(Loss) on Investments	\$ 193,547	\$ (12,486)	0.0%	\$ (47,726)	-505.5%	\$ 430,158	\$ (149,810)	0.0%	\$ (166,787)	-357.9%
Investment in Subsidiaries	16,140	5,926	172.4%	2,238	621.3%	588,121	71,145	726.7%	696,728	-15.6%
CHANGE IN NET POSITION	\$ (2,388,154)	\$ (1,302,503)	83.4%	\$ 15,460,006	-115.4%	\$ (8,263,883)	\$ (7,935,462)	-4.1%	\$ 244,645	3477.9%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	48,196,999	\$ 47,194,288	2.1%	\$ 47,288,538	1.9%	\$ 641,785,360	\$ 616,392,809	4.1%	\$ 599,939,729	7.0%
Outpatient Revenue	46,490,999	40,073,066	16.0%	41,339,029	12.5%	558,042,719	515,637,214	8.2%	506,145,310	10.3%
TOTAL PATIENT REVENUE	94,687,998	\$ 87,267,567	8.5%	\$ 88,627,566	6.8%	\$ 1,199,828,080	\$ 1,132,032,595	6.0%	\$ 1,106,083,972	8.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	57,415,292	\$ 55,354,474	3.7%	\$ 44,904,735	27.9%	\$ 743,379,556	\$ 735,730,324	1.0%	\$ 693,568,467	7.2%
Policy Adjustments	86,316	1,389,430	-93.8%	138,433	-37.6%	2,264,001	17,571,728	-87.1%	12,108,321	-81.3%
Uninsured Discount	14,484,650	8,479,982	70.8%	642,712	2153.7%	112,280,507	94,749,034	18.5%	83,432,158	34.6%
Indigent Care	4,201,436	1,550,837	170.9%	(145,357)	-2990.4%	19,455,634	19,716,138	-1.3%	9,879,921	96.9%
Provision for Bad Debts	510,788	3,477,568	-85.3%	3,491,192	-85.4%	82,140,512	43,545,264	88.6%	84,483,587	-2.8%
TOTAL REVENUE DEDUCTIONS	76,698,482	\$ 70,252,291	9.2%	\$ 49,031,716	56.4%	\$ 959,520,211	\$ 911,312,488	5.3%	\$ 883,472,454	8.6%
	81.00%	80.50%		55.32%		79.97%	80.50%		79.87%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	182,101	\$ 281,247	-35.3%	\$ 7,146,020	-97.5%	\$ 3,687,577	\$ 3,374,909	9.3%	\$ 10,239,687	-64.0%
DSRIP	971,658	971,655	0.0%	(5,048,095)	-119.2%	11,659,896	11,659,893	0.0%	5,725,167	103.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	98,392	-100.0%	26,554	-	0.0%	230,443	-88.5%
TOTAL OTHER PATIENT REVENUE	1,153,759	\$ 1,252,902	-7.9%	\$ 2,196,318	-47.5%	\$ 15,374,027	\$ 15,034,802	2.3%	\$ 16,195,297	-5.1%
NET PATIENT REVENUE	19,143,275	\$ 18,268,178	4.8%	\$ 41,792,168	-54.2%	\$ 255,681,895	\$ 235,754,909	8.5%	\$ 238,806,815	7.1%
OTHER REVENUE										
Tax Revenue	5,108,387	\$ 6,071,862	-15.9%	\$ 8,313,146	-38.6%	\$ 69,872,726	\$ 70,028,445	-0.2%	\$ 69,533,108	0.5%
Other Revenue	665,869	813,829	-18.2%	886,081	-24.9%	8,623,554	9,182,608	-6.1%	8,359,645	3.2%
TOTAL OTHER REVENUE	5,774,256	\$ 6,885,691	-16.1%	\$ 9,199,227	-37.2%	\$ 78,496,279	\$ 79,211,053	-0.9%	\$ 77,892,753	0.8%
NET OPERATING REVENUE	24,917,532	\$ 25,153,869	-0.9%	\$ 50,991,395	-51.1%	\$ 334,178,174	\$ 314,965,962	6.1%	\$ 316,699,568	5.5%
OPERATING EXPENSE										
Salaries and Wages	9,243,171	\$ 8,677,348	6.5%	\$ 8,881,002	4.1%	\$ 114,041,907	\$ 108,796,404	4.8%	\$ 108,248,790	5.4%
Benefits	2,177,056	2,844,733	-23.5%	1,585,576	37.3%	27,954,971	34,249,312	-18.4%	27,791,045	0.6%
Temporary Labor	683,893	526,418	29.9%	508,435	34.5%	6,759,063	6,862,522	-1.5%	7,728,831	-12.5%
Physician Fees	1,213,495	1,075,146	12.9%	1,557,142	-22.1%	13,584,792	12,613,016	7.7%	12,434,579	9.3%
Texas Tech Support	626,949	1,001,413	-37.4%	982,604	-36.2%	11,754,896	12,017,000	-2.2%	11,005,254	6.8%
Purchased Services	5,158,308	3,664,856	40.8%	9,522,275	-45.8%	54,235,146	42,711,013	27.0%	39,980,898	35.7%
Supplies	4,403,235	4,314,690	2.1%	4,581,563	-3.9%	57,285,134	56,485,851	1.4%	54,699,005	4.7%
Utilities	313,256	331,077	-5.4%	301,324	4.0%	3,842,813	3,956,173	-2.9%	3,942,003	-2.5%
Repairs and Maintenance	774,517	632,777	22.4%	1,224,726	-36.8%	9,161,601	7,385,641	24.0%	11,651,424	-21.4%
Leases and Rentals	(51,269)	(45,041)	13.8%	(26,319)	94.8%	(568,171)	(791,973)	-28.3%	(715,717)	-20.6%
Insurance	121,075	87,359	38.6%	576,164	-79.0%	1,053,633	1,048,297	0.5%	1,583,109	-33.4%
Interest Expense	210,732	254,197	-17.1%	232,990	-9.6%	3,054,239	3,111,436	-1.8%	3,243,940	-5.8%
ECHDA	211,101	245,283	-13.9%	208,968	1.0%	3,268,786	2,983,173	9.6%	2,927,062	11.7%
Other Expense	132,472	106,058	24.9%	2,674,602	-95.0%	1,222,293	1,489,988	-18.0%	3,873,846	-68.4%
TOTAL OPERATING EXPENSES	25,217,990	\$ 23,716,311	6.3%	\$ 32,811,052	-23.1%	\$ 306,651,103	\$ 292,917,853	4.7%	\$ 288,394,069	6.3%
Depreciation/Amortization	1,518,211	\$ 1,585,874	-4.3%	\$ 1,358,077	11.8%	\$ 18,655,046	\$ 20,126,592	-7.3%	\$ 19,861,443	-6.1%
(Gain)/Loss on Disposal of Assets	9,464	-	0.0%	-	0.0%	20,821	-	100.0%	(3,452)	-703.2%
TOTAL OPERATING COSTS	26,745,666	\$ 25,302,185	5.7%	\$ 34,169,129	-21.7%	\$ 325,326,969	\$ 313,044,445	3.9%	\$ 308,252,061	5.5%
NET GAIN (LOSS) FROM OPERATIONS	(1,828,134)	\$ (148,316)	1132.6%	\$ 16,822,265	110.9%	\$ 8,851,205	\$ 1,921,517	360.6%	\$ 8,447,508	4.8%
Operating Margin	-7.34%	-0.59%	1144.3%	32.99%	-122.2%	2.65%	0.61%	334.2%	2.67%	-0.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	54,497	\$ 25,090	117.2%	\$ 55,070	-1.0%	\$ 1,287,459	\$ 284,902	351.9%	\$ 432,751	197.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Trauma Funds	4,341	-	0.0%	-	0.0%	4,341	-	0.0%	-	0.0%
Donations	340,060	597	56861.5%	55,890	508.4%	826,735	1,383	59678.4%	123,319	570.4%
Build America Bonds Subsidy	82,117	82,120	0.0%	84,413	-2.7%	983,111	985,407	-0.2%	1,013,231	-3.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	(1,347,118)	\$ (40,509)	3225.5%	\$ 17,017,640	-107.9%	\$ 13,361,509	\$ 4,128,296	223.7%	\$ 10,951,896	22.0%
Procure Capital Contribution	(1,250,723)	(1,255,434)	-0.4%	(1,103,832)	13.3%	(22,643,671)	(11,985,093)	88.9%	(11,237,193)	101.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	(2,597,841)	\$ (1,295,943)	100.5%	\$ 15,913,807	-116.3%	\$ (9,282,163)	\$ (7,856,797)	18.1%	\$ (285,297)	3153.5%
Unrealized Gain/(Loss) on Investments	193,547	\$ (12,486)	-1650.1%	\$ (47,726)	-505.5%	\$ 430,158	\$ (149,810)	-387.1%	\$ (166,787)	-357.9%
Investment in Subsidiaries	16,140	5,926	172.4%	2,238	621.3%	588,121	71,145	726.7%	696,728	-15.6%
CHANGE IN NET POSITION	(2,388,154)	\$ (1,302,503)	-83.4%	\$ 15,868,319	115.0%	\$ (8,263,883)	\$ (7,935,462)	-4.1%	\$ 244,645	3477.9%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,895,231	\$ 12,948,799	-15.9%	\$ 11,279,590	-3.4%	\$ 136,281,005	\$ 153,978,265	-11.5%	\$ 150,947,849	-9.7%
TOTAL PATIENT REVENUE	\$ 10,895,231	\$ 12,948,799	-15.9%	\$ 11,279,590	-3.4%	\$ 136,281,005	\$ 153,978,265	-11.5%	\$ 150,947,849	-9.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 3,673,607	\$ 6,450,446	-43.0%	\$ 4,979,387	-26.2%	\$ 65,771,542	\$ 79,076,312	-16.8%	\$ 76,193,176	-13.7%
Policy Adjustments	1,633,395	208,083	685.0%	1,885,625	-13.4%	17,931,444	2,550,573	603.0%	6,771,751	164.8%
Uninsured Discount	760,676	113,591	569.7%	901,012	-15.6%	7,047,822	1,363,106	417.0%	2,341,163	201.0%
Indigent	(34,723)	78,996	-144.0%	100,445	-134.6%	84,675	942,958	-91.0%	705,391	-88.0%
Provision for Bad Debts	812,066	2,621,340	-69.0%	720,476	12.7%	3,609,184	31,936,529	-88.7%	25,116,326	-85.6%
TOTAL REVENUE DEDUCTIONS	\$ 6,845,021	\$ 9,472,456	-27.7%	\$ 8,586,946	-20.3%	\$ 94,444,667	\$ 115,869,478	-18.5%	\$ 111,127,807	-15.0%
	62.83%	73.15%		76.13%		69.30%	75.25%		73.62%	
Medicaid Supplemental Payments	\$ -	\$ 875,000	-100.0%	\$ 875,000	-100.0%	-	10,500,000	-100.0%	\$ 9,625,000	-100.0%
NET PATIENT REVENUE	\$ 4,050,210	\$ 4,351,343	-6.9%	\$ 3,567,645	13.5%	\$ 41,836,338	\$ 48,608,787	-13.9%	\$ 49,445,042	-15.4%
						30.7%				
OTHER REVENUE										
Other Income	\$ 130,740	\$ 132,637	-1.4%	\$ 174,907	-25.3%	\$ 1,821,559	\$ 1,654,887	10.1%	\$ 1,746,570	4.3%
TOTAL OTHER REVENUE	\$ 130,740	\$ 132,637	-1.4%	\$ 174,907	-25.3%	\$ 1,821,559	\$ 1,654,887	10.1%	\$ 1,746,570	4.3%
NET OPERATING REVENUE	\$ 4,180,950	\$ 4,483,980	-6.8%	\$ 3,742,552	11.7%	\$ 43,657,896	\$ 50,263,674	-13.1%	\$ 51,191,612	-14.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,683,117	\$ 4,377,568	-15.9%	\$ 3,691,383	-0.2%	\$ 44,892,159	\$ 45,028,939	-0.3%	\$ 45,528,022	-1.4%
Benefits	349,225	337,442	3.5%	305,902	14.2%	4,460,828	4,498,441	-0.8%	4,676,532	-4.6%
Temporary Labor	562,015	232,279	142.0%	341,826	64.4%	6,541,763	3,295,008	98.5%	3,419,017	91.3%
Physician Fees	190,888	106,476	79.3%	151,897	25.7%	2,020,353	1,273,974	58.6%	1,806,758	11.8%
Purchased Services	183,141	224,086	-18.3%	257,433	-28.9%	2,866,206	2,617,863	9.5%	1,271,910	125.3%
Supplies	164,601	156,071	5.5%	199,599	-17.5%	1,779,482	1,797,600	-1.0%	1,723,333	3.3%
Utilities	5,610	5,192	8.1%	2,142	161.9%	51,874	53,382	-2.8%	47,722	8.7%
Repairs and Maintenance	375	1,038	-63.9%	0	3747300.0%	4,516	12,478	-63.8%	8,351	-45.9%
Leases and Rentals	175,860	173,418	1.4%	175,694	0.1%	2,103,971	2,074,615	1.4%	2,266,823	-7.2%
Insurance	45,563	49,435	-7.8%	47,425	-3.9%	597,034	581,487	2.7%	597,164	0.0%
Other Expense	53,174	56,487	-5.9%	61,080	-12.9%	747,136	780,704	-4.3%	821,090	-9.0%
TOTAL OPERATING EXPENSES	\$ 5,413,568	\$ 5,719,492	-5.3%	\$ 5,234,382	3.4%	\$ 66,065,322	\$ 62,014,491	6.5%	\$ 62,166,721	6.3%
Depreciation/Amortization	\$ 18,105	\$ 19,922	-9.1%	\$ 20,316	-10.9%	\$ 236,247	\$ 234,276	0.8%	\$ 262,084	-9.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,431,673	\$ 5,739,414	-5.4%	\$ 5,254,697	3.4%	\$ 66,301,568	\$ 62,248,767	6.5%	\$ 62,428,805	6.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,250,723)	\$ (1,255,434)	0.4%	\$ (1,512,146)	-17.3%	\$ (22,643,672)	\$ (11,985,093)	-88.9%	\$ (11,237,193)	-101.5%
Operating Margin	-29.91%	-28.00%	6.8%	-40.40%	-26.0%	-51.87%	-23.84%	117.5%	-21.95%	136.3%
MCH Contribution	\$ 1,250,723	\$ 1,255,434	-0.4%	\$ 228,832	446.6%	\$ 22,643,672	\$ 11,985,093	88.9%	\$ 11,237,193	101.5%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ (1,283,313)	-100.0%	\$ -	\$ -	0.0%	\$ (0)	-100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	9,538	10,126	-5.81%	9,145	4.30%	119,230	120,725	-1.24%	119,080	0.13%
Total Hospital Visits	4,881	4,929	-0.97%	4,864	0.35%	64,570	59,884	7.83%	58,898	9.63%
Total Procedures	11,189	12,136	-7.80%	12,803	-12.61%	141,885	142,868	-0.69%	142,031	-0.10%
Total Surgeries	861	733	17.46%	849	1.41%	10,877	9,038	20.35%	10,425	4.34%
Total Provider FTE's	78.9	81.2	-2.83%	85.2	-7.39%	82.9	86.7	-4.44%	85.5	-3.04%
Total Staff FTE's	116.3	147.9	-21.37%	119.8	-2.92%	118.6	142.4	-16.69%	125.5	-5.50%
Total Administrative FTE's	10.9	12.0	-9.17%	12.1	-9.92%	11.4	12.0	-5.00%	11.1	2.70%
Total FTE's	206.1	241.1	-14.52%	217.1	-5.07%	212.9	241.1	-11.70%	222.1	-4.14%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 347,880	\$ 355,645	-2.2%	\$ 352,728	-1.4%	\$ 4,998,808	\$ 4,331,754	15.4%	\$ 4,369,414	14.4%
TOTAL PATIENT REVENUE	\$ 347,880	\$ 355,645	-2.2%	\$ 352,728	-1.4%	\$ 4,998,808	\$ 4,331,754	15.4%	\$ 4,369,414	14.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (8,255)	\$ 68,418	-112.1%	\$ (61,596)	-86.6%	\$ 288,463	\$ 870,066	-66.8%	\$ 583,828	-50.6%
Self Pay Adjustments	(1,825)	15,791	-111.6%	(10,885)	-83.2%	22,154	200,806	-89.0%	138,426	-84.0%
Bad Debts	235,812	118,735	98.6%	137,862	71.0%	2,203,264	1,509,973	45.9%	2,547,529	-13.5%
TOTAL REVENUE DEDUCTIONS	\$ 225,732	\$ 202,944	11.2%	\$ 65,382	245.3%	\$ 2,513,881	\$ 2,580,845	-2.6%	\$ 3,269,783	-23.1%
	64.9%	57.1%		18.5%		50.3%	59.6%		74.8%	
NET PATIENT REVENUE	\$ 122,148	\$ 152,701	-20.0%	\$ 287,347	-57.5%	\$ 2,484,927	\$ 1,750,909	41.9%	\$ 1,099,631	126.0%
OTHER REVENUE										
FHC Other Revenue	\$ 21,053	\$ 1,327	0.0%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	0.0%	\$ 28,185	458.3%
TOTAL OTHER REVENUE	\$ 21,053	\$ 1,327	1486.5%	\$ 9,128	130.6%	\$ 157,347	\$ 15,891	890.2%	\$ 28,185	458.3%
NET OPERATING REVENUE	\$ 143,201	\$ 154,028	-7.0%	\$ 296,475	-51.7%	\$ 2,642,275	\$ 1,766,800	49.6%	\$ 1,127,815	134.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 79,489	\$ 81,172	-2.1%	\$ 84,770	-6.2%	\$ 1,039,264	\$ 988,645	5.1%	\$ 687,557	51.2%
Benefits	18,722	26,611	-29.6%	15,134	23.7%	254,754	311,227	-18.1%	176,519	44.3%
Physician Services	93,653	119,070	-21.3%	98,645	-5.1%	1,231,455	1,682,202	-26.8%	1,464,019	-15.9%
Cost of Drugs Sold	4,257	5,831	-27.0%	37,054	-88.5%	77,151	71,000	8.7%	89,961	-14.2%
Supplies	7,775	3,107	150.2%	3,019	157.6%	70,978	37,596	88.8%	40,673	74.5%
Utilities	3,373	3,640	-7.3%	3,770	-10.5%	35,293	44,129	-20.0%	48,105	-26.6%
Repairs and Maintenance	-	3,963	-100.0%	575	-100.0%	7,432	47,677	-84.4%	38,321	-80.6%
Leases and Rentals	526	376	39.9%	336	56.7%	5,376	4,556	18.0%	4,468	20.3%
Other Expense	2,195	1,404	56.3%	1,371	60.1%	18,702	18,700	0.0%	13,977	33.8%
TOTAL OPERATING EXPENSES	\$ 209,990	\$ 245,174	-14.4%	\$ 244,673	-14.2%	\$ 2,740,404	\$ 3,205,732	-14.5%	\$ 2,563,599	6.9%
Depreciation/Amortization	\$ 4,823	\$ 4,811	0.3%	\$ 5,121	-5.8%	\$ 59,925	\$ 59,925	0.0%	\$ 61,885	-3.2%
TOTAL OPERATING COSTS	\$ 214,814	\$ 249,985	-14.1%	\$ 249,794	-14.0%	\$ 2,800,330	\$ 3,265,657	-14.2%	\$ 2,625,484	6.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (71,613)	\$ (95,957)	-25.4%	\$ 46,681	-253.4%	\$ (158,055)	\$ (1,498,857)	-89.5%	\$ (1,497,669)	-89.4%
Operating Margin	-50.01%	-62.30%	-19.7%	15.75%	-417.6%	-5.98%	-84.83%	-92.9%	-132.79%	-95.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,171	958	22.2%	1,014	15.5%	14,043	10,889	29.0%	11,531	21.8%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,171	958	22.2%	1,014	15.5%	14,043	10,889	29.0%	11,881	0.0%
Average Revenue per Office Visit	297.08	371.24	-20.0%	347.86	-14.6%	355.96	397.81	-10.5%	367.76	-3.2%
Hospital FTE's (Salaries and Wages)	19.9	21.9	-9.5%	21.8	-8.9%	22.0	21.9	0.4%	12.9	70.4%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	7.1	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 152,721	\$ 321,421	-52.5%	\$ 322,417	-52.6%	\$ 2,281,805	\$ 3,923,835	-41.8%	\$ 3,747,122	-39.1%
TOTAL PATIENT REVENUE	\$ 152,721	\$ 321,421	-52.5%	\$ 322,417	-52.6%	\$ 2,281,805	\$ 3,923,835	-41.8%	\$ 3,747,122	-39.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (7,396)	\$ 52,985	-114.0%	\$ (9,285)	-20.4%	\$ (70,142)	\$ 673,787	-110.4%	\$ 277,789	-125.3%
Self Pay Adjustments	(4,495)	8,784	-151.2%	(1,388)	223.7%	(25,934)	111,734	-123.2%	51,607	-150.3%
Bad Debts	109,152	146,096	-25.3%	116,683	-6.5%	1,548,968	1,857,803	-16.6%	2,759,242	-43.9%
TOTAL REVENUE DEDUCTIONS	\$ 97,261	\$ 207,865	-53.2%	\$ 106,009	-8.3%	\$ 1,452,893	\$ 2,643,324	-45.0%	\$ 3,088,638	-53.0%
NET PATIENT REVENUE	\$ 55,460	\$ 113,556	-51.2%	\$ 216,408	-74.4%	\$ 828,912	\$ 1,280,511	-35.3%	\$ 658,484	25.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 55,460	\$ 113,556	-51.2%	\$ 216,408	-74.4%	\$ 828,912	\$ 1,280,511	-35.3%	\$ 658,484	25.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 37,487	\$ 43,230	-13.3%	\$ 33,943	10.4%	\$ 387,383	\$ 527,738	-26.6%	\$ 290,548	33.3%
Benefits	8,829	14,172	-37.7%	6,060	45.7%	94,959	166,133	-42.8%	74,593	27.3%
Physician Services	31,949	79,278	-59.7%	95,707	-66.6%	483,558	1,095,999	-55.9%	1,005,345	-51.9%
Cost of Drugs Sold	115	3,032	-96.2%	8,567	-98.7%	28,936	37,035	-21.9%	40,131	-27.9%
Supplies	3,744	5,804	-35.5%	6,520	-42.6%	50,708	70,432	-28.0%	60,185	-15.7%
Utilities	5,395	2,735	97.2%	2,804	92.4%	33,973	31,388	8.2%	36,391	-6.6%
Repairs and Maintenance	-	473	-100.0%	-	100.0%	-	5,720	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	120	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 87,519	\$ 148,734	-41.2%	\$ 153,601	-43.0%	\$ 1,079,517	\$ 1,934,565	-44.2%	\$ 1,511,087	-28.6%
Depreciation/Amortization	\$ 32,118	\$ 32,109	0.0%	\$ 40,117	-19.9%	\$ 473,407	\$ 473,407	0.0%	\$ 479,713	-1.3%
TOTAL OPERATING COSTS	\$ 119,637	\$ 180,843	-33.8%	\$ 193,718	-38.2%	\$ 1,552,924	\$ 2,407,972	-35.5%	\$ 1,990,800	-22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (64,177)	\$ (67,287)	-4.6%	\$ 22,690	-382.8%	\$ (724,011)	\$ (1,127,461)	-35.8%	\$ (1,332,316)	-45.7%
Operating Margin	-115.72%	-59.25%	95.3%	10.48%	-1203.7%	-87.34%	-88.05%	-0.8%	-202.33%	-56.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	449	629	-28.6%	610	-26.4%	5,778	7,716	-25.1%	7,479	-22.7%
Optometry Visits	-	268	-100.0%	266	-100.0%	1,115	3,088	-63.9%	3,064	-63.6%
Total Visits	449	897	-49.9%	876	-48.7%	6,893	10,804	-36.2%	10,543	0.0%
Average Revenue per Office Visit	340.14	358.33	-5.1%	368.06	-7.6%	331.03	363.18	-8.9%	355.41	-6.9%
Hospital FTE's (Salaries and Wages)	10.8	13.9	-22.2%	10.3	5.4%	9.2	14.0	-34.0%	7.5	22.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	5.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SEPTEMBER 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,487,701	37.5%	\$ 35,637,374	40.2%	\$ 465,316,389	38.7%	\$ 415,023,725	37.4%
Medicaid	8,926,685	9.4%	7,642,317	8.6%	115,148,275	9.6%	104,842,799	9.5%
Commercial	27,265,549	28.8%	24,686,853	27.9%	343,814,389	28.7%	322,474,949	29.2%
Self Pay	19,435,237	20.5%	16,337,428	18.4%	226,648,838	18.9%	210,834,736	19.1%
Other	3,572,826	3.8%	4,323,594	4.9%	48,900,189	4.1%	52,907,763	4.8%
TOTAL	\$ 94,687,998	100.0%	\$ 88,627,566	100.0%	\$ 1,199,828,080	100.0%	\$ 1,106,083,972	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,747,810	40.1%	\$ 6,033,225	33.8%	\$ 90,124,618	38.9%	\$ 80,449,909	36.7%
Medicaid	1,843,842	10.9%	2,374,042	13.3%	26,221,957	11.3%	22,006,540	10.1%
Commercial	6,573,740	39.0%	7,259,983	40.6%	89,288,836	38.6%	86,688,770	39.6%
Self Pay	1,131,437	6.7%	1,164,485	6.5%	16,760,873	7.2%	15,737,668	7.2%
Other	557,621	3.3%	1,032,368	5.8%	9,178,800	4.0%	13,916,815	6.4%
TOTAL	\$ 16,854,449	100.0%	\$ 17,864,104	100.0%	\$ 231,575,083	100.0%	\$ 218,799,703	100.0%
TOTAL NET REVENUE	17,989,516		39,595,850		240,307,868		222,611,519	
% OF GROSS REVENUE	19.0%		44.7%		20.0%		20.1%	
VARIANCE	(1,135,067)		(21,731,746)		(8,732,785)		(3,811,816)	
% VARIANCE TO CASH COLLECTIONS	-6.3%		-54.9%		-3.6%		-1.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,587	13.4%	\$ 60,336	17.1%	\$ 697,469	14.0%	\$ 609,826	14.0%
Medicaid	140,430	40.3%	131,430	37.3%	2,157,919	43.1%	1,631,195	37.3%
PHC	-	0.0%	-	0.0%	-	0.0%	26,477	0.6%
Commercial	69,438	20.0%	63,865	18.1%	961,493	19.2%	825,887	18.9%
Self Pay	90,327	26.0%	94,605	26.8%	1,167,864	23.4%	1,266,668	29.0%
Other	1,099	0.3%	2,493	0.7%	14,062	0.3%	9,361	0.2%
TOTAL	\$ 347,880	100.0%	\$ 352,728	100.0%	\$ 4,998,808	100.0%	\$ 4,369,414	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,434	7.4%	\$ 8,182	12.9%	\$ 80,424	6.8%	\$ 43,258	5.6%
Medicaid	54,305	54.1%	22,409	35.4%	564,093	47.9%	256,822	33.3%
PHC	-	0.0%	-	0.0%	-	0.0%	5,670	0.7%
Commercial	21,621	21.6%	15,910	25.2%	318,670	27.1%	245,471	31.9%
Self Pay	16,850	16.8%	16,305	25.8%	212,534	18.1%	217,840	28.3%
Other	97	0.1%	437	0.7%	1,670	0.1%	1,180	0.2%
TOTAL	\$ 100,307	100.0%	\$ 63,244	100.0%	\$ 1,177,390	100.0%	\$ 770,242	100.0%
TOTAL NET REVENUE	122,148		287,347		2,484,927		1,099,631	
% OF GROSS REVENUE	35.1%		81.5%		49.7%		25.2%	
VARIANCE	(21,841)		(224,103)		(1,307,537)		(329,389)	
% VARIANCE TO CASH COLLECTIONS	-17.9%		-78.0%		-52.6%		-30.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 43,314	28.4%	\$ 46,086	14.3%	\$ 482,271	21.1%	\$ 514,292	13.7%
Medicaid	35,848	23.5%	\$ 154,586	47.9%	724,722	31.8%	1,705,330	45.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	63,110	1.7%
Commercial	27,652	18.1%	\$ 58,907	18.3%	456,143	20.0%	694,288	18.5%
Self Pay	44,533	29.1%	\$ 62,838	19.5%	613,927	26.9%	763,906	20.4%
Other	1,374	0.9%	\$ -	0.0%	4,742	0.2%	6,196	0.2%
TOTAL	\$ 152,721	100.0%	\$ 322,417	100.0%	\$ 2,281,805	100.0%	\$ 3,747,122	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,339	27.6%	\$ 7,501	15.4%	\$ 117,390	21.5%	\$ 73,536	14.7%
Medicaid	12,729	28.5%	18,576	38.2%	188,725	34.6%	168,049	33.6%
PHC	-	0.0%	-	0.0%	-	0.0%	3,375	0.7%
Commercial	13,255	29.7%	14,613	30.0%	158,730	29.1%	134,957	27.0%
Self Pay	5,874	13.1%	7,859	16.2%	80,506	14.7%	119,307	23.9%
Other	504	1.1%	96	0.2%	742	0.1%	658	0.1%
TOTAL	\$ 44,702	100.0%	\$ 48,644	100.0%	\$ 546,094	100.0%	\$ 499,883	100.0%
TOTAL NET REVENUE	55,460		216,408		828,912		658,484	
% OF GROSS REVENUE	36.3%		67.1%		36.3%		17.6%	
VARIANCE	(10,758)		(167,764)		(282,819)		(158,601)	
% VARIANCE TO CASH COLLECTIONS	-19.4%		-77.5%		-34.1%		-24.1%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
SEPTEMBER 2019**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 7,497,514	\$ -	\$ 7,497,514
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	-	-	-
Mission Fitness	256,819	-	256,819
Petty Cash	8,950	-	8,950
Dispro	0.20	10,732	10,732
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	171,650	171,650
Professional Liability	-	50,943	50,943
Funded Worker's Compensation	-	57,674	57,674
Funded Depreciation	-	13,266,631	13,266,631
Designated Funds	-	205,404	205,404
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 7,763,283	\$ 13,763,034	\$ 21,526,317

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,300,000	\$ 5,300,000
Funded Depreciation	-	28,000,000	28,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	2,800,000	2,800,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	3,000,000	3,030,802
Allowance for Change in Market Values	<hr/>	(69,717)	(69,717)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 44,230,283	\$ 44,261,085
			<hr/>
Total Unrestricted Cash and Investments			\$ 65,787,402

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,817,373	\$ -	\$ 3,817,373
Assets Held By Trustee - Debt Payment Reserves	31,924	-	31,924
Assets Held In Endowment-Board Designated	-	6,285,946	6,285,946
Restricted TPC, LLC-Equity Stake	522,753	-	522,753
Restricted MCH West Texas Services-Equity Stake	2,232,525	-	2,232,525
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 6,604,574	\$ 6,285,946	\$ 12,890,520

Total Cash & Investments			<hr/> \$ 78,677,922 <hr/>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
SEPTEMBER 2019**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (8,263,883)	\$ -	\$ (8,263,883)
Noncash Expenses:			
Depreciation and Amortization	\$ 18,184,412	\$ 103,470	18,287,882
Unrealized Gain/Loss on Investments	\$ 430,158	\$ -	430,158
Accretion (Bonds)	\$ -	\$ -	-
Changes in Assets and Liabilities			
Patient Receivables, Net	\$ (10,536,376)	\$ (436,708)	(10,973,084)
Taxes Receivable/Deferred	\$ 771,981	\$ 533,674	1,305,655
Inventories, Prepays and Other	\$ 7,394,703	\$ 1,875,110	9,269,813
Accounts Payable	\$ 7,590,739	\$ 565,416	8,156,155
Accrued Expenses	\$ 878,496	\$ (93,584)	784,912
Due to Third Party Payors	\$ 671,388	\$ -	671,388
Accrued Post Retirement Benefit Costs	\$ 4,949,881	\$ -	4,949,881
Net Cash Provided by Operating Activities	\$ 22,071,500	\$ 2,547,379	\$ 24,618,879
Cash Flows from Investing Activities:			
Investments	\$ (24,028,706)	\$ -	\$ (24,028,706)
Acquisition of Property and Equipment	\$ (9,669,012)	\$ 53,333	(9,615,679)
Net Cash used by Investing Activities	\$ (33,697,718)	\$ 53,333	\$ (33,644,385)
Cash Flows from Financing Activities:			
Intercompany Activities	\$ 2,601,212	\$ (2,601,212)	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (4,963,263)	\$ -	(4,963,263)
Net Cash used by Financing Activities	\$ (2,362,052)	\$ (2,601,212)	\$ (4,963,263)
Net Increase (Decrease) in Cash	\$ (13,988,270)	\$ (500)	\$ (13,988,770)
Beginning Cash & Cash Equivalents @ 9/30/2018	\$ 48,405,107	\$ 5,200	\$ 48,410,307
Ending Cash & Cash Equivalents @ 9/30/2019	\$ 34,416,837	\$ 4,700	\$ 34,421,537
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 21,526,317	\$ 4,700	\$ 21,531,017
Restricted Assets	\$ 12,890,520	\$ -	12,890,520
Ending Cash & Cash Equivalents @ 9/30/2019	\$ 34,416,837	\$ 4,700	\$ 34,421,537

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
DECEMBER	3,052,335	1,324,858	1,727,477	1,135,578	1,916,757
JANUARY	4,374,472	1,324,858	3,049,614	5,479,301	(1,104,829)
FEBRUARY	5,039,715	1,324,858	3,714,857	3,286,610	1,753,105
MARCH	1,683,658	1,324,858	358,800	3,496,754	(1,813,096)
APRIL	315,850	1,324,858	(1,009,008)	791,566	(475,717)
MAY	163,395	1,324,858	(1,161,463)	336,130	(172,735)
JUNE	122,536	1,324,858	(1,202,322)	209,881	(87,345)
JULY	117,348	1,324,858	(1,207,510)	81,348	36,000
AUGUST	76,544	1,324,858	(1,248,314)	74,034	2,510
SEPTEMBER	35,093	1,324,861	(1,289,768)	44,752.03	(9,659)
SUB TOTAL	16,191,676	15,898,299	293,377	15,796,422	395,254
ACCRUAL	41,729	-	41,729	360,543	(318,814)
TOTAL	<u>\$ 16,233,405</u>	<u>\$ 15,898,299</u>	<u>\$ 335,106</u>	<u>\$ 16,156,965.16</u>	<u>\$ 76,440</u>
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
DECEMBER	4,814,865	4,336,372	478,493	3,829,080	985,785
JANUARY	4,940,411	4,504,342	436,069	3,865,539	1,074,872
FEBRUARY	4,702,958	4,532,577	170,381	4,197,093	505,865
MARCH	4,472,410	4,594,896	(122,486)	4,263,080	209,330
APRIL	4,682,192	4,445,370	236,822	4,415,242	266,950
MAY	4,727,670	4,323,006	404,664	4,896,195	(168,525)
JUNE	4,245,339	4,390,972	(145,633)	4,179,812	65,527
JULY	4,297,275	4,547,699	(250,424)	4,729,048	(431,772)
AUGUST	4,243,196	4,896,195	(652,999)	5,014,108	(770,911)
SEPTEMBER	3,327,480	4,747,001	(1,419,521)	6,387,275	(3,059,795)
SUB TOTAL	53,639,320	54,130,146	(490,826)	53,307,236	332,084
ACCRUAL	-	-	-	68,906	(68,906)
TOTAL	<u>\$ 53,639,320</u>	<u>\$ 54,130,146</u>	<u>\$ (490,826)</u>	<u>\$ 53,376,142.20</u>	<u>\$ 263,178</u>
TAX REVENUE	<u><u>\$ 69,872,726</u></u>	<u><u>\$ 70,028,445</u></u>	<u><u>\$ (155,719)</u></u>	<u><u>\$ 69,533,107</u></u>	<u><u>\$ 339,618</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	(948,218)	2,267,921		1,319,703
3rd Qtr	(3,975,903)	9,509,455		5,533,552
4th Qtr	(235,798)	570,801		335,003
DSH TOTAL	\$ (7,268,050)	\$ 17,390,347		\$ 10,122,297
UC				
1st Qtr	\$ (894,033)	\$ 2,073,361		1,179,328
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	(2,939,685)	7,031,056		4,091,372
UC TOTAL	\$ (3,833,718)	\$ 9,104,417		\$ 5,270,700
Regional UPL (Community Benefit)				
1st Qtr	\$ (4,805,375)	\$ -		\$ (4,805,375)
2nd Qtr	(1,202,741)	-		(1,202,741)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (6,008,116)	\$ -		\$ (6,008,116)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,632,806)	18,330,182		10,697,375
3rd Qtr	-	-		-
4th Qtr	(2,552,070)	6,006,713		3,454,643
DSRIP UPL TOTAL	\$ (10,184,877)	\$ 24,336,895		\$ 14,152,019
UHRIP				
1st Qtr	\$ (1,801,944)	\$ -		\$ (1,801,944)
2nd Qtr	-	-		-
3rd Qtr	(2,656,558)	-		(2,656,558)
4th Qtr	-	-		-
UHRIP TOTAL	\$ (4,458,502)	\$ -		\$ (4,458,502)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(254,281)	254,281		-
3rd	-	-		-
4th Qtr	(106,315)	254,281		147,966
GME TOTAL	\$ (360,596)	\$ 508,562		\$ 147,966
MCH Cash Activity	\$ (32,113,859)	\$ 51,340,221		\$ 19,226,363
ProCare Cash Activity			\$ -	\$ -
Blended Cash Activity	\$ (32,113,859)	\$ 51,340,221	\$ -	\$ 19,226,363

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2019 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 8,670,893	\$ -	\$ 8,670,893
Uncompensated Care Accrual	5,244,893	-	5,244,893
Regional UPL Accrual	(5,799,082)	-	(5,799,082)
URIP	(4,577,093)	-	(4,577,093)
GME	147,966	-	147,966
Regional UPL Benefit	-	-	-
Medicaid Supplemental Payments	3,687,577	-	3,687,577
DSRIP Accrual	11,659,896	-	11,659,896
Total Adjustments	\$ 15,347,473	\$ -	\$ 15,347,473

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF SEPTEMBER 30, 2019**

ITEM	CIP BALANCE AS OF 8/31/2019	SEPTEMBER "+" ADDITIONS	SEPTEMBER "- " ADDITIONS	SEPTEMBER TRANSFERS	CIP BALANCE AS OF 9/30/2019	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
ISOLATION ROOM RENOVATIONS	160,667	1,115	-	-	161,782	-	161,782	151,650	(10,132)
PROCARE ADMIN RENOVATION	118,380	13,483	-	-	131,862	-	131,862	298,800	166,938
ER RENOVATION	84,518	1,120	-	-	85,638	-	85,638	125,000	39,362
NURSING EDUCATION	68,380	-	-	(68,380)	-	-	-	125,000	125,000
ICU/CCU UPGRADES	43,734	71,200	-	-	114,934	-	114,934	500,000	385,066
SUB-TOTAL	\$ 475,678	\$ 86,917	\$ -	\$ (68,380)	\$ 494,216	\$ -	\$ 494,216	\$ 1,200,450	\$ 706,234
<i>MINOR BUILDING IMPROVEMENT</i>									
FURNITURE UPDATE: PHASE 3	95,367	-	-	(95,367)	-	-	-	45,000	45,000
OUTDOOR COMMON AREA IMPROVEMENTS	42,292	-	-	(42,292)	-	-	-	45,000	45,000
9C TELEMETRY UPGRADE	21,597	8,370	-	-	29,967	-	29,967	45,000	15,033
DRAINAGE REPAIRS	1,845	14,960	-	-	16,805	-	16,805	45,000	28,195
SECURITY FENCING	-	-	-	-	-	-	-	45,000	45,000
ER RESTROOMS	2,853	2,995	-	-	5,848	-	5,848	45,000	39,152
9 CENTRAL 4 CENTRAL RESTROOMS	-	4,642	-	-	4,642	-	4,642	30,000	25,358
PATHOLOGY RENOVATION	-	3,600	-	-	3,600	-	3,600	20,000	16,400
L&D SLEEP ROOM	-	5,000	-	-	5,000	-	5,000	45,000	40,000
SUB-TOTAL	\$ 163,954	\$ 39,567	\$ -	\$ (137,659)	\$ 65,862	\$ -	\$ 65,862	\$ 365,000	\$ 299,138
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 1,368,534	\$ 43,779	\$ (1,262,155)	\$ -	\$ 150,158	\$ -	\$ 150,158	\$ 1,250,000	\$ 1,099,842
SUB-TOTAL	\$ 1,368,534	\$ 43,779	\$ (1,262,155)	\$ -	\$ 150,158	\$ -	\$ 150,158	\$ 1,250,000	\$ 1,099,842
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,008,166	\$ 170,264	\$ (1,262,155)	\$ (206,039)	\$ 710,236	\$ -	\$ 710,236	\$ 2,815,450	\$ 2,105,214

**ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
SEPTEMBER 2019**

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
NURSING EDUCATION RENOVATION	BUILDING	\$ 68,380
FURNITURE UPDATE: PHASE 3	FURNITURE	95,367
OUTDOOR COMMON AREA IMPROVEMENT	BUILDING	42,292
TOTAL PROJECT TRANSFERS		\$ 206,039
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 206,039

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
SEPTEMBER 2019**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-18	Birthing Bed	6700	-	-	33,000	(33,000)
Nov-18	SmartPump	6620	-	-	8,207	(8,207)
Nov-18	Endoscope	6790	-	-	17,664	(17,664)
Dec-18	Trauma / OR Upgrades	8200	30,000	-	18,496	11,504
Dec-18	Golder Site Signage	8200	20,000	-	8,107	11,893
Jan-19	Infusion Pump	6700	-	-	41,860	(41,860)
Jan-19	Laryngoscope	7370	-	-	29,475	(29,475)
Jan-19	Laparoscope	6620	-	-	10,000	(10,000)
Jan-19	Dialysis	7440	45,000	-	176,414	(131,414)
Feb-19	CO2 Endoscopic Insufflator	6600	-	-	4,995	(4,995)
Feb-19	Utility Cart	8200	-	-	3,095	(3,095)
Feb-19	Fire System Upgrade	8200	125,000	-	121,500	3,500
Feb-19	Furniture Update: Phase 2	Various	50,000	-	46,228	3,772
Mar-19	Print to Mail Endeavour	7240	-	-	5,289	(5,289)
Mar-19	BTH400 Cyclone Heater	8200	-	-	19,940	(19,940)
Apr-19	S5 Heart Lung Perfusion System	6620	-	-	159,879	(159,879)
May-19	Hemotherm	6620	-	-	34,980	(34,980)
May-19	Premier	9100	-	-	193,492	(193,492)
May-19	Kronos WF Scheduler	9100	-	-	70,000	(70,000)
Jun-19	Digital Scale	6150	-	-	2,380	(2,380)
Jun-19	60 Mil Fleece Back TPO	8200	-	-	49,710	(49,710)
Jun-19	Fetal Monitor	6850	-	-	4,595	(4,595)
Jun-19	Procedure Cart	6850	-	-	5,885	(5,885)
Jun-19	Cart	6850	-	-	4,775	(4,775)
Jun-19	Supply Cart	6850	-	-	5,178	(5,178)
Jun-19	Digital Scale	6190	-	-	2,380	(2,380)
Jun-19	Digital Scale	6140	-	-	2,380	(2,380)
Jun-19	Imaging Injector	7220	-	-	27,870	(27,870)
Jun-19	Stress Test System	7290	-	-	21,002	(21,002)
Jun-19	Endoscope Video System	9300	-	-	16,707	(16,707)
Jul-19	Articulating Examination Chair	9300	-	-	35,236	(35,236)
Jul-19	Cubicle Curtains	6330	-	-	9,131	(9,131)
Jul-19	Vital Signs Monitor	7250	-	-	3,729	(3,729)
Jul-19	Evolve Base Cabinet	7310	-	-	2,499	(2,499)
Jul-19	Treatment Recliner	6850	-	-	10,212	(10,212)
Jul-19	Fetal Monitor	6700	-	-	4,600	(4,600)
Jul-19	Endoscope	6700	-	-	13,300	(13,300)
Jul-19	Surgery Hush Slush Machine	6620	-	-	60,000	(60,000)
Jul-19	ICU Logistics Management Space	6310	45,000	-	36,157	8,843
Jul-19	Radiology Scheduling Office Renovat	7250	25,000	-	17,657	7,343
Jul-19	Casa Ortiz Roof	8200	35,000	-	32,301	2,700
Jul-19	One Doctor Place/Trauma	Various	45,000	-	81,198	(36,198)
Jul-19	Dietary Flooring	8020	150,000	-	55,658	94,342
Jul-19	First Level Flooring	8200	150,000	-	166,411	(16,411)
Aug-19	Da Vinci Dual Console System	6620	-	-	2,433,000	(2,433,000)
Aug-19	TruSystem 7000dV	6620	-	-	99,035	(99,035)
Aug-19	Dodge Grand Caravan	9300	-	-	29,362	(29,362)
Aug-19	Nurse Call System	8200	-	-	52,500	(52,500)
Aug-19	Cafeteria Renovation	8020	150,000	-	205,531	(55,531)
Sep-19	HVAC	8200	-	-	9,318	(9,318)
Sep-19	OptiPlex 7070	9080	-	-	39,946	(39,946)
Sep-19	Post Partum Hemorrhage Rapid Resp	6700	-	-	8,992	(8,992)
Sep-19	Nursing Education Renovation	6040	125,000	-	68,380	56,620
Sep-19	Furniture Update: Phase 3	Various	45,000	-	95,367	(50,367)
Sep-19	Outdoor Common Area Improvements	8020	45,000	-	42,292	2,708
			\$ 1,685,000	\$ -	\$ 4,757,293	\$ (3,072,293)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
SEPTEMBER 2019**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (1,451,404)	\$ -	\$ -	\$ (1,451,404)
AR UNCOMPENSATED CARE	4,432,866	770,249	-	3,662,617
AR DSRIP	2,292,166	8,472,711	-	(6,180,545)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,213,798	2,332,390	-	(118,591)
AR GME	(147,966)	-	-	(147,966)
AR BAB REVENUE	82,117	84,413	-	(2,296)
AR PHYSICIAN GUARANTEES	210,927	568,942	-	(358,015)
AR ACCRUED INTEREST	220,763	46,923	-	173,840
AR OTHER:	2,012,064	5,923,220	1,919,795	(5,830,951)
Procure On-Call Fees	-	-	51,000	(51,000)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	2,012,064	5,923,220	1,868,795	(5,779,951)
AR DUE FROM THIRD PARTY PAYOR	2,986,344	1,599,384	-	1,386,960
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 13,661,295	\$ 20,607,851	\$ 1,919,795	\$ (8,866,352)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
SEPTEMBER 2019**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
STERILE PROCESSING	3.9	0.5	690.2%	1.9	107.9%	3.9	0.5	634.3%	0.7	452.8%
9 CENTRAL	4.3	0.8	406.1%	2.7	59.7%	3.1	0.9	260.8%	1.9	62.4%
FINANCIAL ACCOUNTING	0.9	-	0.0%	0.7	25.8%	1.3	-	0.0%	0.4	264.3%
PM&R - PHYSICAL	3.4	0.2	1539.2%	-	0.0%	1.1	0.2	369.6%	0.1	604.2%
6 Central	2.7	0.0	7674.7%	-	0.0%	1.0	0.0	12628.5%	0.0	8425.8%
INTENSIVE CARE UNIT 4 (CCU)	2.2	0.3	765.3%	0.1	2279.6%	1.0	0.3	277.0%	0.5	123.6%
5 CENTRAL	1.9	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
7 CENTRAL	3.1	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
4 EAST	0.9	0.8	4.2%	0.2	320.7%	0.7	0.9	-23.9%	0.8	-22.0%
IT OPERATIONS	-	-	0.0%	1.6	-100.0%	0.6	-	0.0%	1.5	-56.5%
TRAUMA SERVICE	0.1	-	0.0%	0.2	-66.7%	0.6	-	0.0%	0.8	-21.6%
CARDIOPULMONARY	3.6	0.7	417.2%	6.1	-40.9%	0.7	0.8	-13.3%	1.6	-60.1%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
PM&R - OCCUPATIONAL	-	0.6	-100.0%	0.4	-100.0%	0.5	0.6	-23.4%	0.7	-27.5%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
8 CENTRAL	0.6	-	0.0%	-	0.0%	0.4	0.0	2724.3%	0.0	2360.5%
6 West	1.0	0.1	1324.4%	-	0.0%	0.4	0.0	780.5%	-	0.0%
PM&R - SPEECH	0.8	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
4 CENTRAL	1.0	0.0	5571.3%	-	0.0%	0.4	0.0	1727.8%	0.0	1472.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
OPERATING ROOM	2.1	0.8	185.4%	-	0.0%	0.3	0.8	-58.1%	0.7	-48.0%
INPATIENT REHAB	-	1.8	-100.0%	2.0	-100.0%	0.3	1.8	-81.6%	1.7	-80.6%
MEDICAL STAFF	0.9	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	2.4	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
INTENSIVE CARE UNIT 2	0.2	0.3	-47.8%	1.0	-84.7%	0.2	0.3	-32.7%	0.6	-63.7%
ADMINISTRATION	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
PATIENT ACCOUNTING	-	0.3	-100.0%	0.2	-100.0%	0.2	0.3	-52.8%	0.5	-66.2%
EMERGENCY DEPARTMENT	1.1	0.3	312.1%	-	0.0%	0.1	0.3	-48.4%	0.2	-34.1%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
NEO-NATAL INTENSIVE CARE	-	0.4	-100.0%	0.9	-100.0%	0.1	0.6	-83.4%	0.9	-89.0%
LABOR AND DELIVERY	0.3	0.9	-62.3%	-	0.0%	0.1	0.8	-92.3%	0.9	-92.8%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
5 WEST	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	37.2	9.0	315.6%	17.9	107.6%	21.6	9.5	127.5%	15.0	44.1%
TRANSITION LABOR										
NEO-NATAL INTENSIVE CARE	1.1	2.4	-52.9%	4.4	-74.8%	4.9	3.7	30.7%	3.9	25.4%
LABORATORY - CHEMISTRY	3.6	2.1	75.8%	2.2	63.9%	4.3	2.2	90.0%	2.3	84.7%
7 CENTRAL	2.0	5.3	-62.8%	4.2	-52.2%	3.2	5.5	-41.0%	5.1	-37.4%
INTENSIVE CARE UNIT 4 (CCU)	2.7	5.7	-52.4%	4.6	-41.2%	2.7	6.2	-55.7%	7.6	-63.7%
4 EAST	0.9	2.5	-64.9%	1.6	-44.8%	2.0	2.7	-25.8%	2.4	-15.9%
INTENSIVE CARE UNIT 2	1.1	2.2	-47.6%	2.0	-42.4%	1.7	2.4	-29.7%	3.1	-46.8%
8 CENTRAL	0.1	3.4	-95.8%	2.0	-92.7%	1.3	3.5	-61.0%	3.0	-54.8%
INPATIENT REHAB	0.6	3.9	-84.5%	3.2	-81.1%	1.1	3.8	-71.0%	3.0	-63.8%
OPERATING ROOM	-	2.0	-100.0%	2.0	-100.0%	1.1	2.1	-49.1%	2.2	-50.0%
INPATIENT REHAB - THERAPY	0.9	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
PM&R - OCCUPATIONAL	0.9	0.5	87.5%	1.0	-7.7%	0.9	0.5	86.8%	0.7	37.1%
6 Central	-	2.7	-100.0%	1.6	-100.0%	0.7	2.8	-73.8%	2.3	-68.8%
LABORATORY - HEMATOLOGY	-	1.1	-100.0%	1.0	-100.0%	0.7	1.3	-45.4%	1.3	-45.6%
EMERGENCY DEPARTMENT	-	0.6	-100.0%	1.1	-100.0%	0.3	0.6	-58.9%	1.5	-82.6%
5 CENTRAL	-	1.1	-100.0%	0.7	-100.0%	0.2	1.1	-77.8%	1.4	-81.9%
9 CENTRAL	0.2	0.3	-33.3%	0.1	162.3%	0.1	0.3	-63.5%	0.3	-54.6%
4 CENTRAL	0.1	0.4	-81.3%	0.2	-67.1%	0.0	0.4	-89.5%	0.3	-86.3%
LABOR AND DELIVERY	-	0.1	-100.0%	0.1	-100.0%	0.0	0.1	-43.2%	0.1	-69.1%
6 West	-	0.1	-100.0%	-	0.0%	0.0	0.1	-43.6%	0.1	-35.2%
5 WEST	-	0.0	-100.0%	-	0.0%	0.0	0.0	-16.7%	0.0	25.0%
OP SURGERY	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	0.7	-100.0%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.3	-100.0%
PM&R - PHYSICAL	-	0.3	-100.0%	-	0.0%	-	0.4	-100.0%	0.2	-100.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	14.3	37.9	-62.4%	32.0	-55.4%	26.3	40.9	-35.5%	41.6	-36.8%
GRAND TOTAL	51.5	46.9	9.9%	49.9	3.2%	47.9	50.3	-4.8%	56.6	-15.4%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
SEPTEMBER 2019**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	\$ 39,011	\$ 4,484	\$ 34,527	770.0%	15,785	147.1%	\$ 534,649	\$ 59,445	\$ 475,204	799.4%	\$ 77,049	593.9%
IMCU9 TEMPORARY LABOR	64,759	8,772	55,987	638.2%	31,429	106.0%	490,085	108,727	381,358	350.7%	261,624	87.3%
PT TEMPORARY LABOR	68,192	2,058	66,134	3213.5%	-	100.0%	226,106	27,285	198,821	728.7%	18,193	1142.8%
6C TEMPORARY LABOR	36,779	89	36,690	41225.0%	-	100.0%	163,686	1,105	162,581	14713.2%	1,456	11145.1%
5C TEMPORARY LABOR	25,185	-	25,185	100.0%	-	100.0%	146,403	-	146,403	100.0%	-	100.0%
ICU4 TEMPORARY LABOR	31,793	3,212	28,581	889.8%	(2,049)	-1651.4%	173,877	42,504	131,373	309.1%	70,091	148.1%
7C TEMPORARY LABOR	39,982	-	39,982	100.0%	-	100.0%	114,828	-	114,828	100.0%	-	100.0%
NM TEMPORARY LABOR	4,823	-	4,823	100.0%	-	100.0%	104,327	-	104,327	100.0%	-	100.0%
MED STAFF TEMPORARY LABOR	25,840	-	25,840	100.0%	-	100.0%	100,598	-	100,598	100.0%	-	100.0%
TELECOM TEMPORARY LABOR	-	-	-	100.0%	16,466	-100.0%	98,790	-	98,790	100.0%	176,679	-44.1%
TRAUMA TEMPORARY LABOR	863	-	863	100.0%	2,869	-69.9%	97,875	-	97,875	100.0%	110,917	-11.8%
FA TEMPORARY LABOR	5,021	-	5,021	100.0%	5,587	-10.1%	92,575	-	92,575	100.0%	26,369	251.1%
US TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	89,804	-	89,804	100.0%	-	100.0%
ST TEMPORARY LABOR	17,990	-	17,990	100.0%	-	100.0%	83,529	-	83,529	100.0%	-	100.0%
IMCU4 TEMPORARY LABOR	13,237	241	12,996	5392.0%	-	100.0%	72,232	2,996	69,236	2311.0%	3,989	1710.9%
8C TEMPORARY LABOR	6,829	169	6,660	3941.0%	-	100.0%	69,482	2,079	67,403	3242.1%	2,376	2823.9%
ORTHONEURO TEMPORARY LABOR	13,255	311	12,944	4162.0%	-	100.0%	69,168	3,806	65,362	1717.3%	2,966	2232.3%
ADM TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	52,001	-	52,001	100.0%	-	100.0%
OT TEMPORARY LABOR	3,724	5,717	(1,993)	-34.9%	4,716	-21.0%	63,593	75,619	(12,026)	-15.9%	90,236	-29.5%
4E TEMPORARY LABOR	12,706	11,425	1,281	11.2%	1,711	642.6%	109,572	145,135	(35,563)	-24.5%	139,350	-21.4%
OR TEMPORARY LABOR	32,232	7,508	24,724	329.3%	-	100.0%	61,873	99,555	(37,682)	-37.9%	78,157	-20.8%
RT TEMPORARY LABOR	51,572	12,587	38,985	309.7%	48,916	5.4%	102,548	166,936	(64,388)	-38.6%	275,984	-62.8%
REHAB TEMPORARY LABOR	-	16,120	(16,120)	-100.0%	21,012	-100.0%	61,281	190,120	(128,839)	-67.8%	198,929	-69.2%
ALL OTHER	71,658	24,600	47,058	181.3%	22,822	214.0%	308,031	327,374	(19,343)	-5.9%	508,221	-39.5%
TOTAL TEMPORARY LABOR	\$ 565,450	\$ 97,293	\$ 468,157	481.2%	\$ 169,264	234.1%	\$ 3,486,914	\$ 1,252,686	\$ 2,234,228	178.4%	\$ 2,043,584	70.6%
CHEM TRANSITION LABOR	\$ 30,608	\$ 16,826	\$ 13,782	81.9%	\$ 18,083	69.3%	\$ 397,097	\$ 223,176	\$ 173,921	77.9%	\$ 232,019	71.1%
NICU TRANSITION LABOR	4,937	25,288	(20,351)	-80.5%	47,349	-89.6%	649,300	486,685	162,615	33.4%	510,394	27.2%
REHAB TRANSITION LABOR	9,013	-	9,013	100.0%	-	100.0%	103,636	-	103,636	100.0%	-	100.0%
OT TRANSITION LABOR	11,227	4,981	6,246	125.4%	11,921	-5.8%	139,380	65,908	73,472	111.5%	92,979	49.9%
HEMA TRANSITION LABOR	-	9,410	(9,410)	-100.0%	11,104	-100.0%	68,431	124,819	(56,388)	-48.8%	127,227	-47.8%
4E TRANSITION LABOR	10,303	26,856	(16,553)	-61.6%	17,354	-40.6%	256,254	341,156	(84,902)	-24.9%	303,674	-15.6%
ICU2 TRANSITION LABOR	10,248	25,034	(14,786)	-59.1%	18,978	-46.0%	224,358	332,611	(108,253)	-32.5%	460,465	-51.3%
OR TRANSITION LABOR	(2,459)	24,897	(27,356)	-109.9%	26,044	-109.4%	177,773	330,183	(152,410)	-46.2%	308,397	-42.4%
7C TRANSITION LABOR	16,234	54,926	(38,692)	-70.4%	41,758	-61.1%	405,321	682,824	(277,503)	-40.6%	645,282	-37.2%
6C TRANSITION LABOR	-	30,521	(30,521)	-100.0%	17,148	-100.0%	94,681	378,728	(284,047)	-75.0%	316,673	-70.1%
8C TRANSITION LABOR	2,872	40,792	(37,920)	-93.0%	20,330	-85.9%	169,793	504,549	(334,756)	-66.3%	430,563	-60.6%
REHAB TRANSITION LABOR	5,816	51,634	(45,818)	-88.7%	35,056	-83.4%	157,249	609,013	(451,764)	-74.2%	557,784	-65.6%
ICU4 TRANSITION LABOR	22,667	59,027	(36,360)	-67.2%	45,457	-50.1%	321,825	913,325	(591,400)	-64.9%	1,093,170	-70.6%
ALL OTHER	(3,022)	48,933	(51,955)	-106.2%	28,590	-110.6%	109,051	616,969	(507,908)	-82.3%	706,620	-84.6%
TOTAL TRANSITION LABOR	\$ 118,443	\$ 429,125	\$ (310,682)	-72.4%	\$ 339,171	-65.1%	\$ 3,272,149	\$ 5,609,836	\$ (2,337,687)	-41.7%	\$ 5,685,247	-42.4%
GRAND TOTAL TEMPORARY LABOR	\$ 683,893	\$ 526,418	\$ 157,475	29.9%	\$ 508,435	34.5%	\$ 6,759,063	\$ 6,862,522	\$ (103,459)	-1.5%	\$ 7,728,831	-12.5%
PT ACCTS COLLECTION FEES	\$ 743,266	\$ 146,833	\$ 596,433	406.2%	\$ 1,194,025	-37.8%	\$ 6,197,353	\$ 1,880,522	\$ 4,316,831	229.6%	\$ 3,636,733	70.4%
HIM CODING SERVICES	484,324	82,383	381,941	463.6%	255,944	81.4%	4,600,569	1,142,679	3,457,890	302.6%	3,478,649	32.3%
CE OTHER PURCH SVCS	317,246	63,502	253,744	399.6%	63,750	397.6%	2,938,142	762,024	2,176,118	285.6%	763,017	285.1%
ADM CONSULTANT FEES	140,959	40,116	100,843	251.4%	204,112	-30.9%	1,541,595	481,425	1,060,170	220.2%	1,003,622	53.6%
ECHDIA OTHER PURCH SVCS	(79,026)	142,430	(221,456)	-155.5%	268,184	-129.5%	2,285,706	1,706,718	578,988	33.9%	1,318,555	73.6%
PA E-SCAN DATA SYSTEM	255,841	121,498	134,343	110.6%	296,638	-13.8%	1,970,770	1,458,064	512,706	35.2%	2,105,938	-6.4%
IT INFORMATION SOLUTIONS SVCS	160,855	-	160,855	100.0%	36,116	345.4%	438,322	-	438,322	100.0%	332,532	31.8%
PA ELIGIBILITY FEES	71,726	21,896	49,830	227.6%	12,699	464.8%	473,710	291,570	182,140	62.5%	330,110	43.5%
COMM REL ADVERTISEMENT PURCH SVCS	30,458	(1)	30,459	3045874.0%	65,891	-53.8%	402,142	224,599	177,543	79.0%	330,499	21.7%
ADMIN OTHER FEES	40,545	14,035	26,510	188.9%	3,345	1112.0%	308,502	168,453	140,049	83.1%	149,588	106.2%
PH CONTRACT PURCH SVC	9,424	-	9,424	100.0%	3,000	214.1%	93,137	-	93,137	100.0%	67,415	38.2%
DIET OTHER PURCH SVCS	14,776	4,440	10,336	232.8%	8,127	81.5%	132,763	53,280	79,483	149.2%	70,753	87.6%
CREDIT CARD FEES	26,013	20,869	5,145	24.7%	10,898	138.7%	288,128	212,526	75,602	36.0%	201,604	43.4%
OR FEES (PERFUSSION SERVICES)	53,558	30,775	22,783	74.0%	27,817	92.5%	395,085	325,031	70,054	21.6%	328,565	20.2%
INFECTION CONTROL OTHER PURCH SVCS	-	-	-	100.0%	-	100.0%	94,977	28,215	66,762	236.6%	-	100.0%
UOM (EHR FEES)	27,404	23,511	3,893	16.6%	18,240	50.2%	231,432	184,611	46,821	25.4%	181,600	27.4%
ADM APPRAISAL DIST FEE	50,731	13,681	37,050	270.8%	50,717	0.0%	210,922	164,150	46,772	28.5%	210,867	0.0%
OBLD OTHER PURCH SVCS	6,962	3,044	3,918	128.7%	-	100.0%	92,822	52,712	40,110	76.1%	65,280	42.2%
REHAB OTHER PURCH SVCS	7,440	7,325	115	1.6%	8,500	-12.5%	124,123	87,845	36,278	41.3%	95,388	30.1%
ECHD POLICE DEPT OTHER PURCH SVCS	17,971	15,725	2,246	14.3%	17,377	3.4%	219,372	188,700	30,672	16.3%	195,182	12.4%
CL OTHER PURCH SVCS	17,111	17,695	(584)	-3.3%	16,842	1.6%	192,106	165,116	26,990	16.3%	161,745	18.8%
3A0B CONTRACT PURCH SVC	16,021	7,342	8,679	118.2%	1,858	762.1%	111,250	88,060	23,190	26.3%	34,716	220.5%
MISSION FITNESS OTHER PURCH SVCS	12,012	10,376	1,636	15.8%	9,590	25.2%	148,272	128,469	19,803	15.4%	142,394	4.1%
TEXAS ONCOLOGY FEES	-	6,164	(6,164)	-100.0%	6,164	-100.0%	61,640	73,968	(12,328)	-16.7%	73,968	-16.7%
DC AM HEALTHWAYS MGMT FEE	2,891	8,701	(5,810)	-66.8%	8,831	-67.3%	79,745	104,456	(24,711)	-23.7%	103,345	-22.8%
AMBULANCE FEES	(821)	9,191	(10,012)	-108.9%	6,001	36.9%	83,324	120,000	(36,676)	-30.6%	179,204	-53.5%
COMM REL MEDIA PLACEMENT	-	(1)	1	-100.0%	5,620	-100.0%	55,808	105,499	(49,691)	-47.1%	78,489	-28.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	28,460	34,809	(6,349)	-18.2%	32,783	-13.2%	345,946	413,816	(67,870)	-16.4%	401,324	-13.8%
COMM REL WELLNESS WORKS	-	21,947	(21,947)	-100.0%	21,960	-100.0%	183,779	263,411	(79,632)	-30.2%	238,961	-23.1%
PRO OTHER PURCH SVCS	8,531	17,337	(8,806)	-50.8%	11,101	-23.2%	94,190	210,500	(116,310)	-55.3%	241,259	-61.0%
FA AUDIT FEES - INTERNAL	-	39,131	(39,131)	-100.0%	9,173	-100.0%	63,760	196,800	(133,040)	-67.6%	192,253	-68.8%
PHARMACY SERVICES	24,342	34,767	(10,425)	-30.0%	27,202	-10.5%	290,619	427,390	(136,771)	-32.0%	294,370	-1.3%
PI FEES (TRANSITION NURSE PROGRAM)	35,343	57,339	(21,996)	-38.4%	36,356	-2.8%	514,225	688,035	(173,810)	-25.3%	529,932	-3.0%
COMM REL MEDIA PLACEMENT	10,929	1	10,928	109282.0%	19,311	-43.4%	207,472	475,000	(267,528)	-56.3%	417,693	-50.3%
MED ASSETS CONTRACT	2,722	43,026	(40,304)	-93.7%	47,057	-94.2%	84,563	363,284	(278,721)	-76.7%	411,015	-79.4%
UC-CPC 42ND STREET PURCH SVCS-OTHER	29,770	65,913	(36,143)	-54.8%	48,622	-38.8%	435,123	725,051	(289,928)	-40.0%	682,954	-36.3%
FHC OTHER PURCH SVCS	92,603	117,070	(24,4									

Ector County Hospital District
Debt Service Coverage Calculation
SEPTEMBER 2019

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(8,263,883)	(8,263,883)	(8,263,883)
Deficiency of revenues over expenses	-	(8,263,883)	(8,263,883)	(8,263,883)
Depreciation/amortization	236,247	18,655,046	18,891,293	18,891,293
GASB 68	-	4,949,881	4,949,881	4,949,881
Interest expense	-	3,054,239	3,054,239	3,054,239
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(430,158)	(430,158)	(430,158)
Consolidated net revenues	<u>236,247</u>	<u>17,965,124</u>	<u>18,201,371</u>	<u>18,201,371</u>

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	<u>3,702,709.78</u>	<u>632,916.13</u>	<u>4,335,625.91</u>	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Covenant Computation

Current FYTD		
382.8%	(needs to be 110% or higher)	382.8%

Liquidity Requirement

Cash on Hand Requirement	
2019	60
2020	80
2021+	100

SEPTEMBER 2019

Consolidated operating costs	391,628,538
Less depreciation and amortization	(18,891,293)
Less other non cash expenses:	
GASB 68 - from above	(4,949,881)
GASB 75 - from above	-

Adjusted expenses 367,787,364

Expenses per day 1,007,637

Unrestricted cash and cash equivalents	21,531,016
Internally designated noncurrent cash and investments	44,279,715
Assets held in endowment, board designated	6,285,946
Total cash for calculation	<u>72,096,678</u>

Days cash on hand 71.55

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
SEPTEMBER 30, 2019**

		YTD SEPTEMBER 2019	2017 S&P Comparison**	YTD September 2018	YTD September 2017	YTD September 2016
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	64.3	56.4	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	40.0	N/A	41.1	34.6	34.1
Maximum Debt Service Coverage (x)	↓	3.6	2.5	5.3	7.1	7.9
Maximum Debt Service/Total Operating Rev	↓	1.2	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	3.6	8.0	5.6	51.7	7.2
Operating Margin (%)	↓	-3.6	-0.3	-2.0	-0.7	0.7
Profit Margin (%)	↓	-2.2	1.4	-1.1	-8.4	-1.2
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	15.4	12.4	13.2	12.7	11.7
Cushion Ratio (x)	↑	17.4	13.3	15.5	11.3	22.4
Days' Cash on Hand	↑	71.6	159.1	65.5	58.9	120.2
Days in Accounts Receivable	↑	61.1	46.8	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	5.5	9.9	9.9	-0.3	10.9
Unrestricted Cash/Long-Term Debt (%)	↑	164.2	131.3	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↓	18.1	34.3	19.7	18.0	18.6
Payment Period (days)	↓	55.1	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↓	8.6	17.0	9.4	12.0	12.1

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

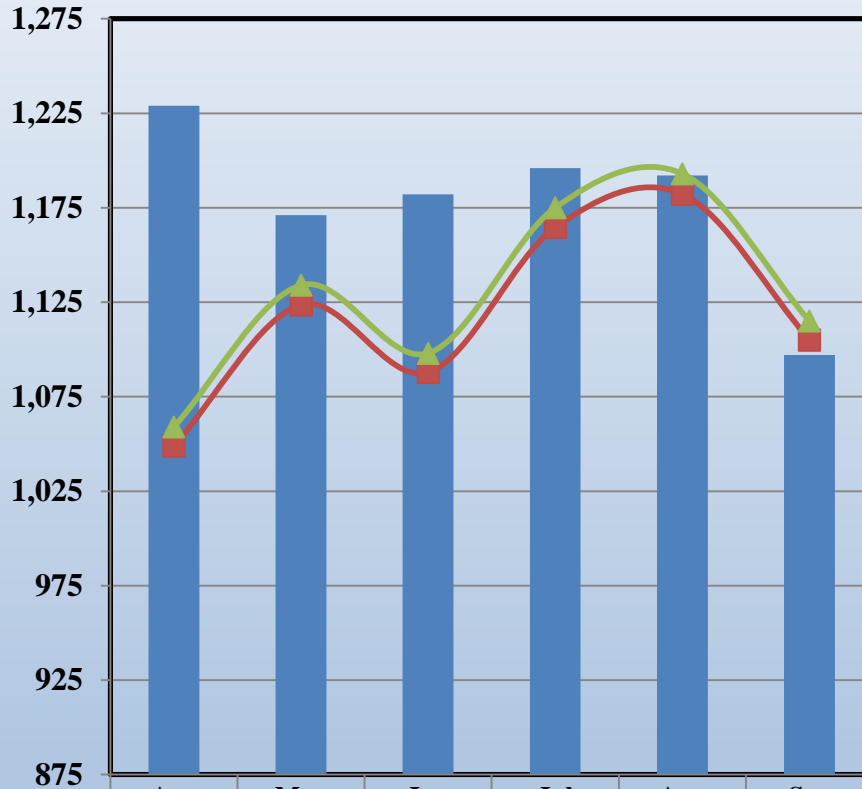
September 30, 2019

Volume



Admissions

Total – Adults and NICU

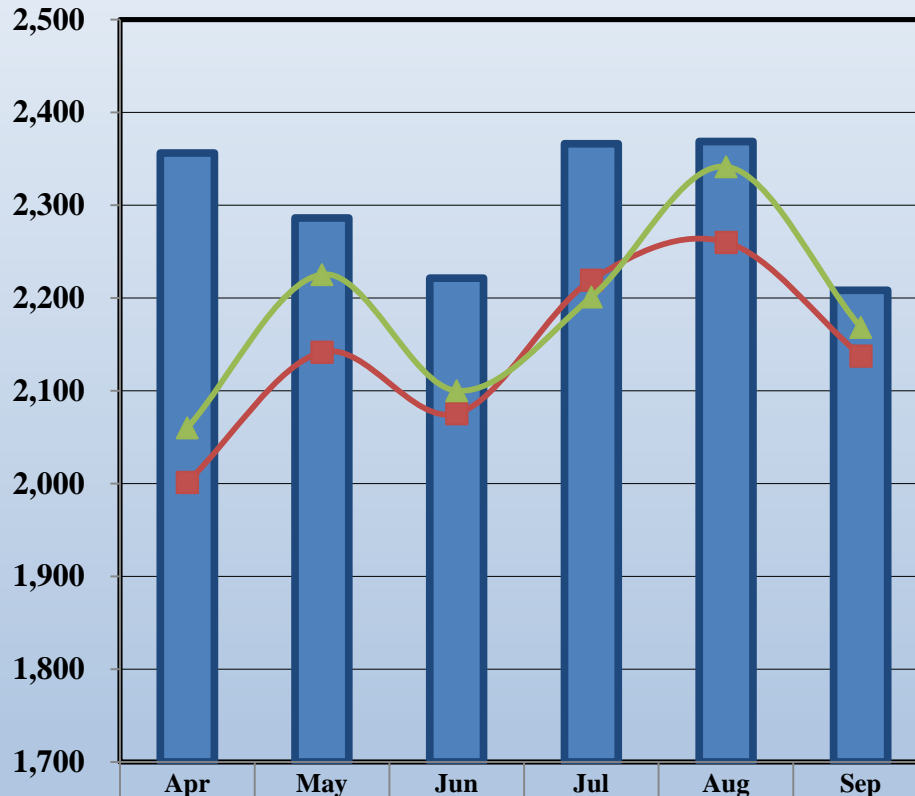


■ FY19	1,229	1,171	1,182	1,196	1,192	1,097
■ FY19B	1,049	1,124	1,088	1,165	1,182	1,105
▲ FY18	1,059	1,134	1,098	1,175	1,193	1,115

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,097	1,105	1,115
Var %		-0.7%	-1.6%
Year-To-Date	14,102	13,499	13,623
Var %		4.5%	3.5%
Annualized	14,102	13,499	13,623
Var %		4.5%	3.5%

Adjusted Admissions

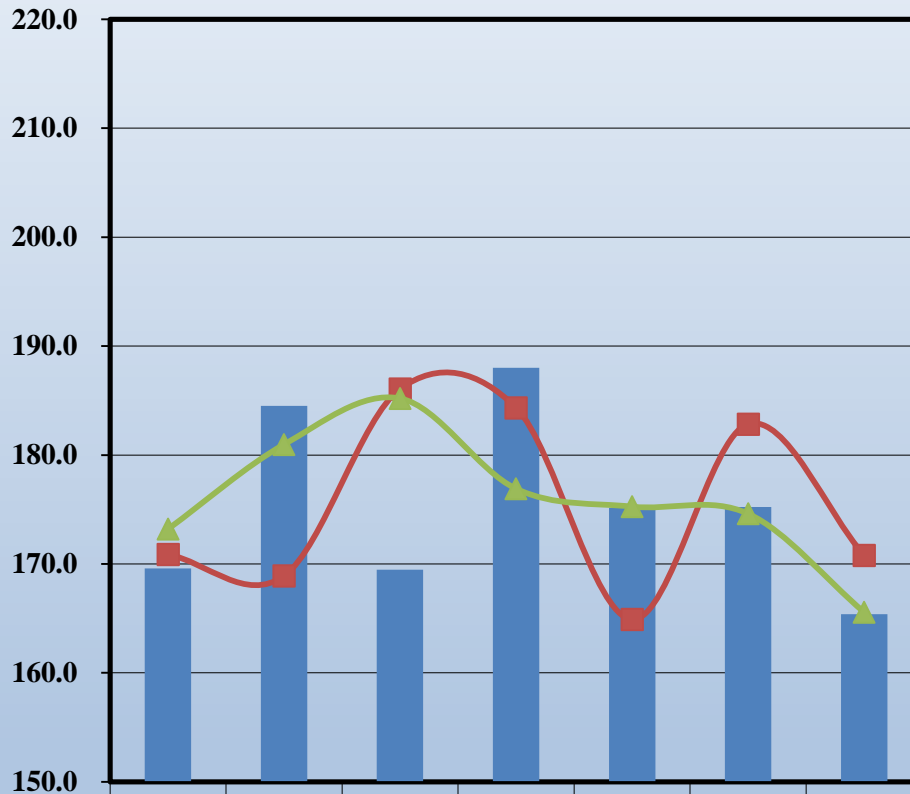
Including Acute & Rehab Unit



FY19	2,356	2,286	2,221	2,366	2,369	2,208
FY19B	2,001	2,142	2,075	2,219	2,260	2,138
FY18	2,060	2,225	2,100	2,201	2,342	2,168

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,208	2,138	2,168
Var %		3.3%	1.8%
Year-To-Date	27,253	25,699	25,865
Var %		6.0%	5.4%
Annualized	27,253	25,699	25,865
Var %		6.0%	5.4%

Average Daily Census

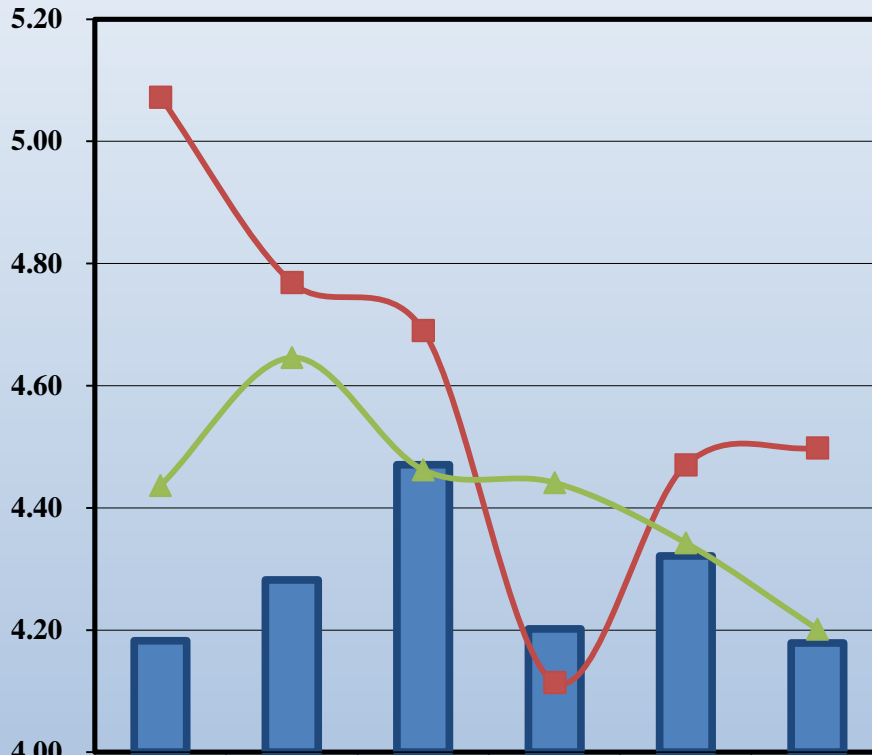


FY19	169.6	184.5	169.5	188.0	175.1	175.2	165.4
FY19B	170.9	168.9	186.1	184.3	164.9	182.8	170.8
FY18	173.2	181.0	185.2	176.9	175.3	174.6	165.6

	Actual	Budget	Prior Year
Month	165.4	170.8	165.6
Var %		-3.16%	-0.12%
Year-To-Date	181.5	181.0	180.1
Var %		0.28%	0.78%
Annualized	181.5	181.0	180.1
Var %		0.28%	0.78%

Average Length of Stay

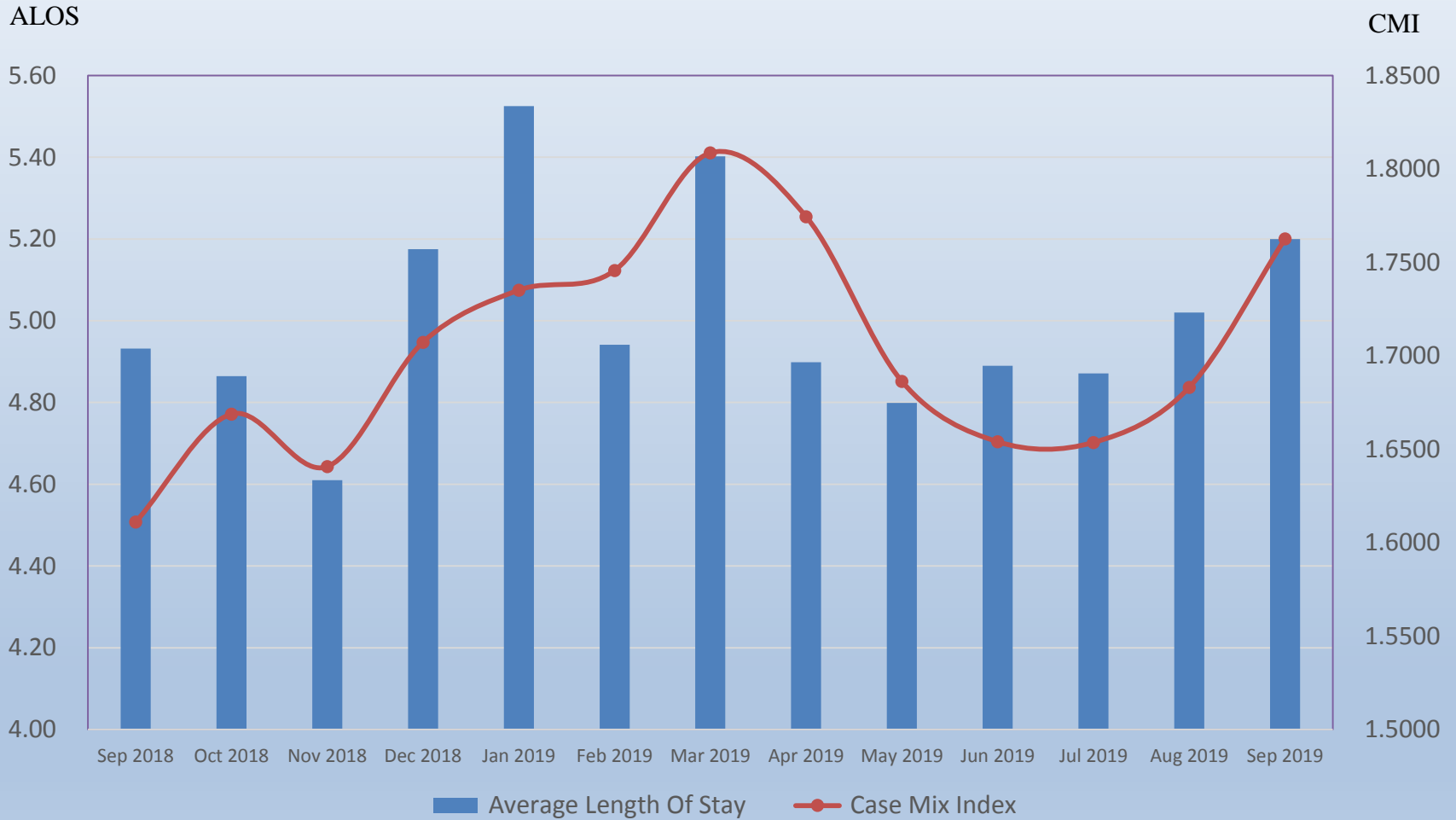
Total – Adults and Pedi



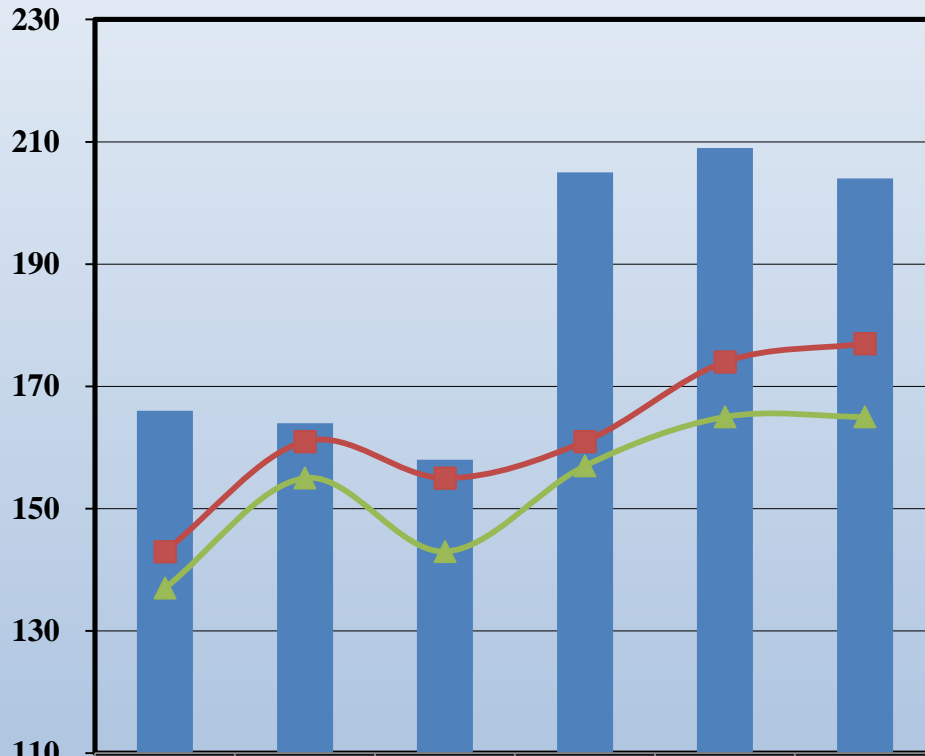
	Apr	May	Jun	Jul	Aug	Sep
FY19	4.18	4.28	4.47	4.20	4.32	4.18
FY19B	5.07	4.77	4.69	4.11	4.47	4.50
FY18	4.44	4.65	4.46	4.44	4.34	4.20

	Actual	Budget	Prior Year
Month	4.18	4.50	4.20
Var %		3.30%	1.80%
Year-To-Date	4.70	4.90	4.83
Var %		6.00%	5.40%
Annualized	4.70	4.90	4.83
Var %		6.00%	5.40%

Medicare ALOS and CMI 13 Month Trending



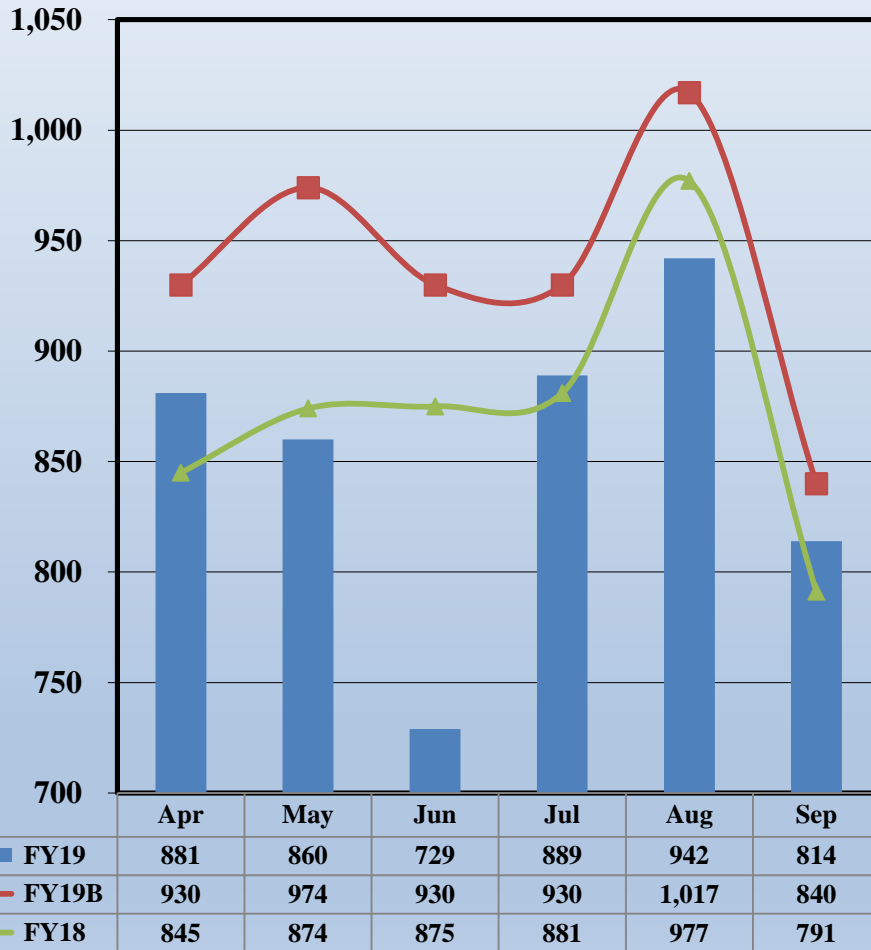
Deliveries



FY19	166	164	158	205	209	204
FY19B	143	161	155	161	174	177
FY18	137	155	143	157	165	165

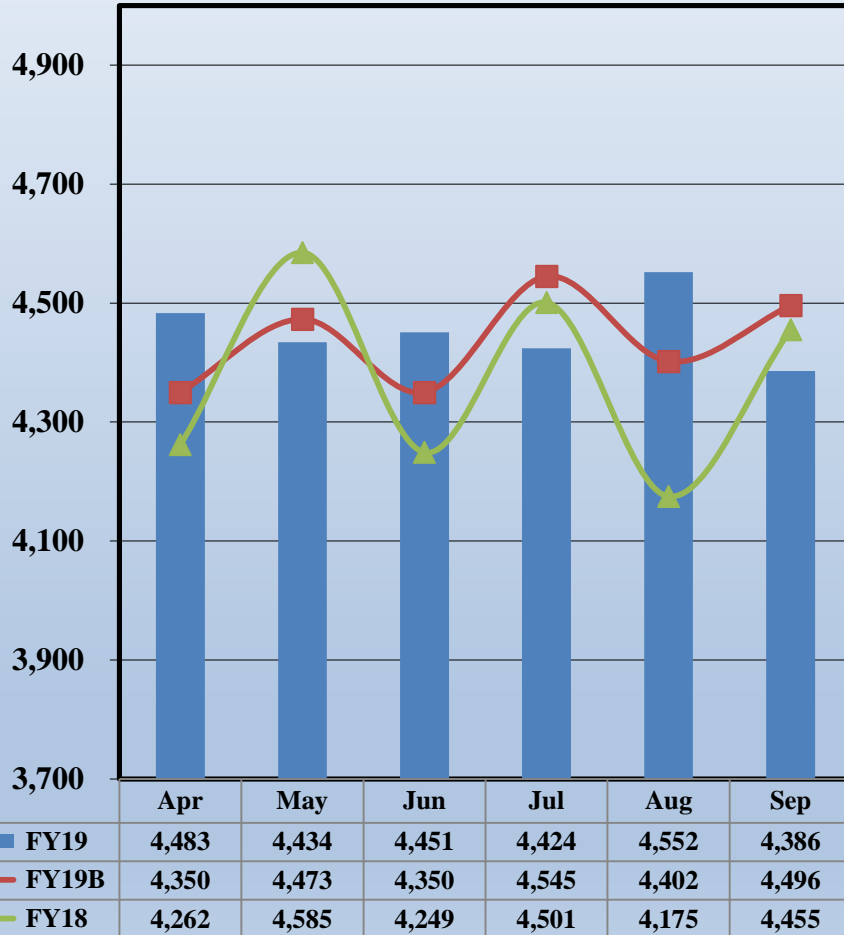
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	204	177	165
Var %		15.3%	23.6%
Year-To-Date	2,047	1,937	1,886
Var %		5.7%	8.5%
Annualized	2,047	1,937	1,886
Var %		5.7%	8.5%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	814	840	791
Var %		-3.1%	2.9%
Year-To-Date	10,129	11,163	10,463
Var %		-9.3%	-3.2%
Annualized	10,129	11,163	10,463
Var %		-9.3%	-3.2%

Emergency Room Visits



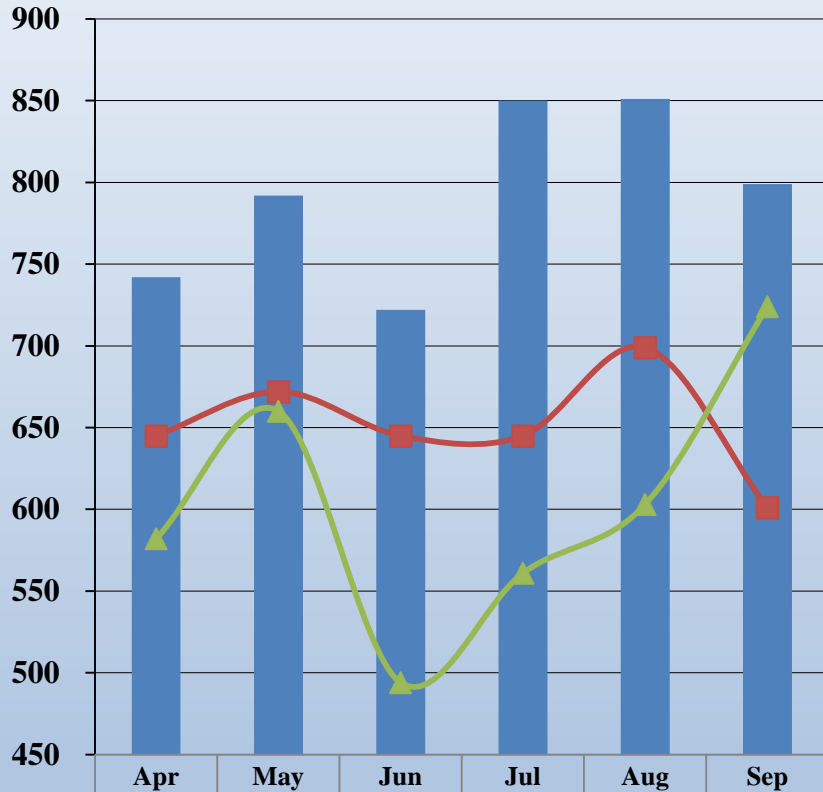
Actual Budget Prior Year

Month 4,386 4,496 4,455
 Var % -2.4% -1.5%

Year-To-Date 54,502 53,178 52,755
 Var % 2.5% 3.3%

Annualized 54,502 53,178 52,755
 Var % 2.5% 3.3%

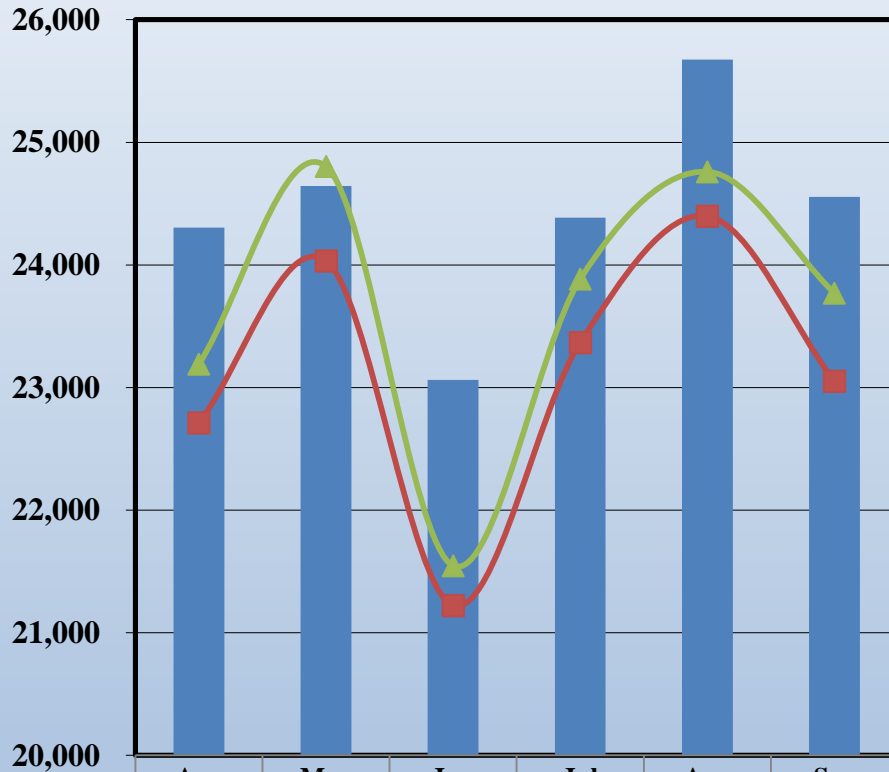
Observation Days



	Apr	May	Jun	Jul	Aug	Sep
■ FY19	742	792	722	850	851	799
■ FY19B	645	672	645	645	699	601
▲ FY18	582	660	494	561	603	724

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	799	601	724
Var %		32.9%	10.4%
Year-To-Date	9,392	7,753	7,685
Var %		21.1%	22.2%
Annualized	9,392	7,753	7,685
Var %		21.1%	22.2%

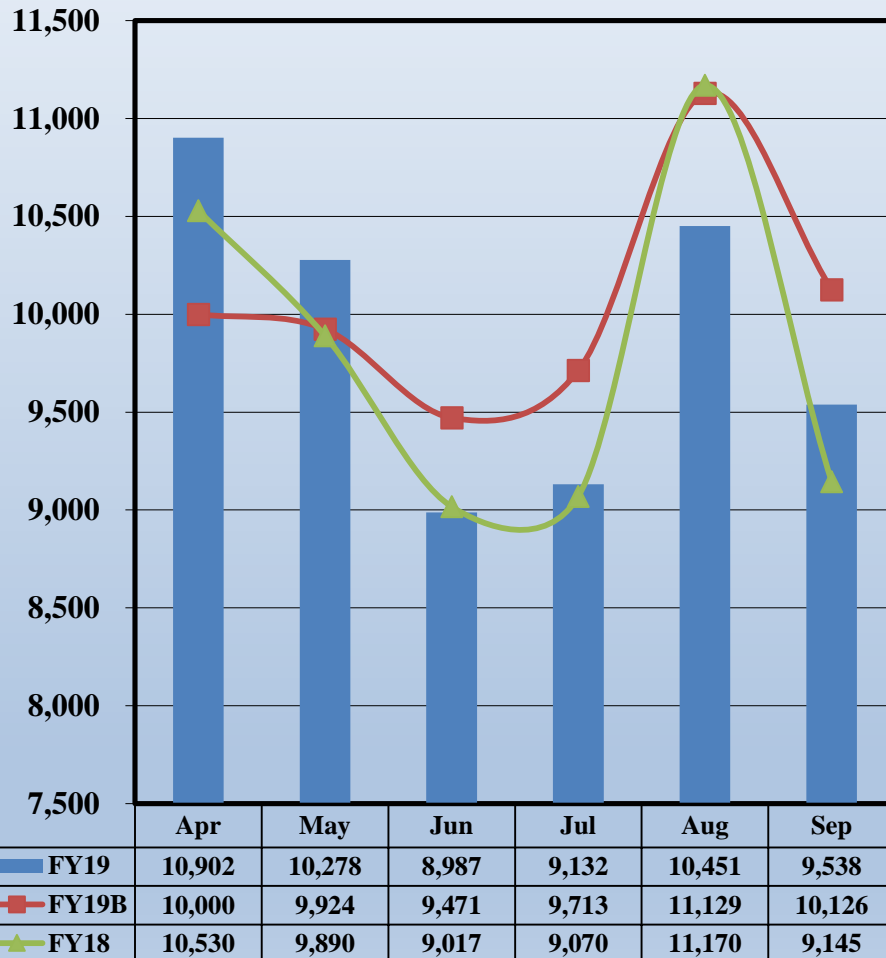
Total Outpatient Occasions of Service



	Apr	May	Jun	Jul	Aug	Sep
■ FY19	24,305	24,644	23,062	24,386	25,674	24,556
■ FY19B	22,712	24,034	21,223	23,368	24,398	23,051
▲ FY18	23,190	24,804	21,547	23,885	24,760	23,770

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	24,556	23,051	23,770
Var %		6.5%	3.3%
Year-To-Date	294,982	271,734	278,721
Var %		8.6%	5.8%
Annualized	294,982	271,734	278,721
Var %		8.6%	5.8%

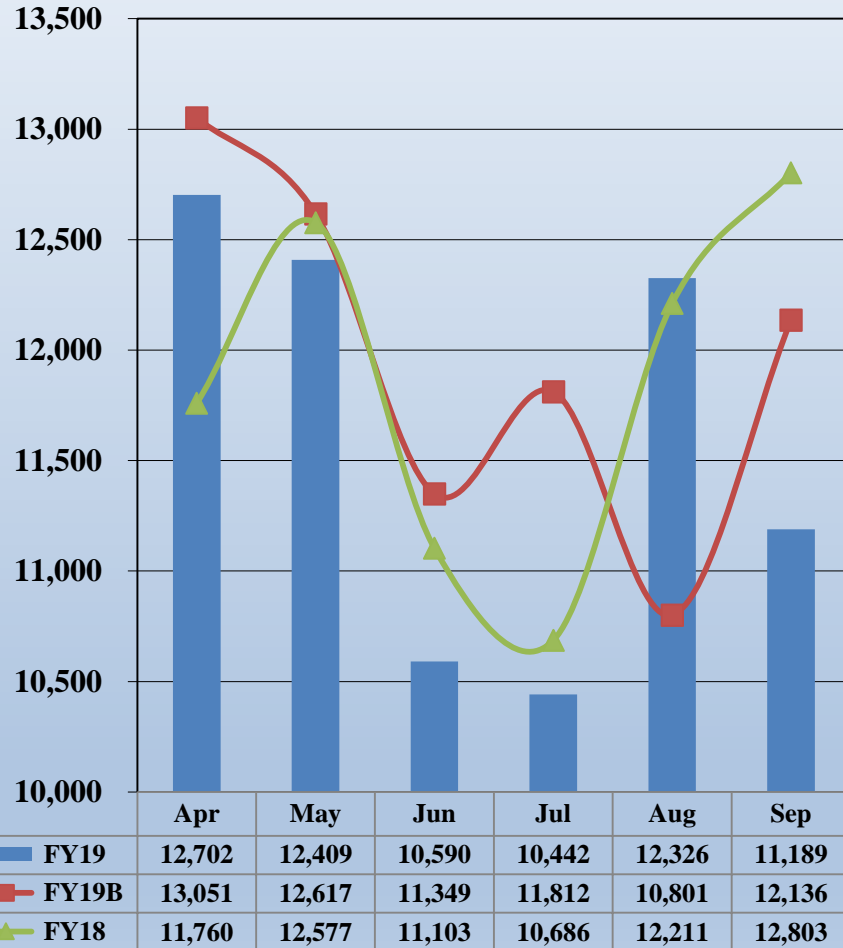
Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,538	10,126	9,145
Var %		-5.8%	4.3%
Year-To-Date	119,230	120,725	119,080
Var %		-1.2%	0.1%
Annualized	119,230	120,725	119,080
Var %		-1.2%	0.1%

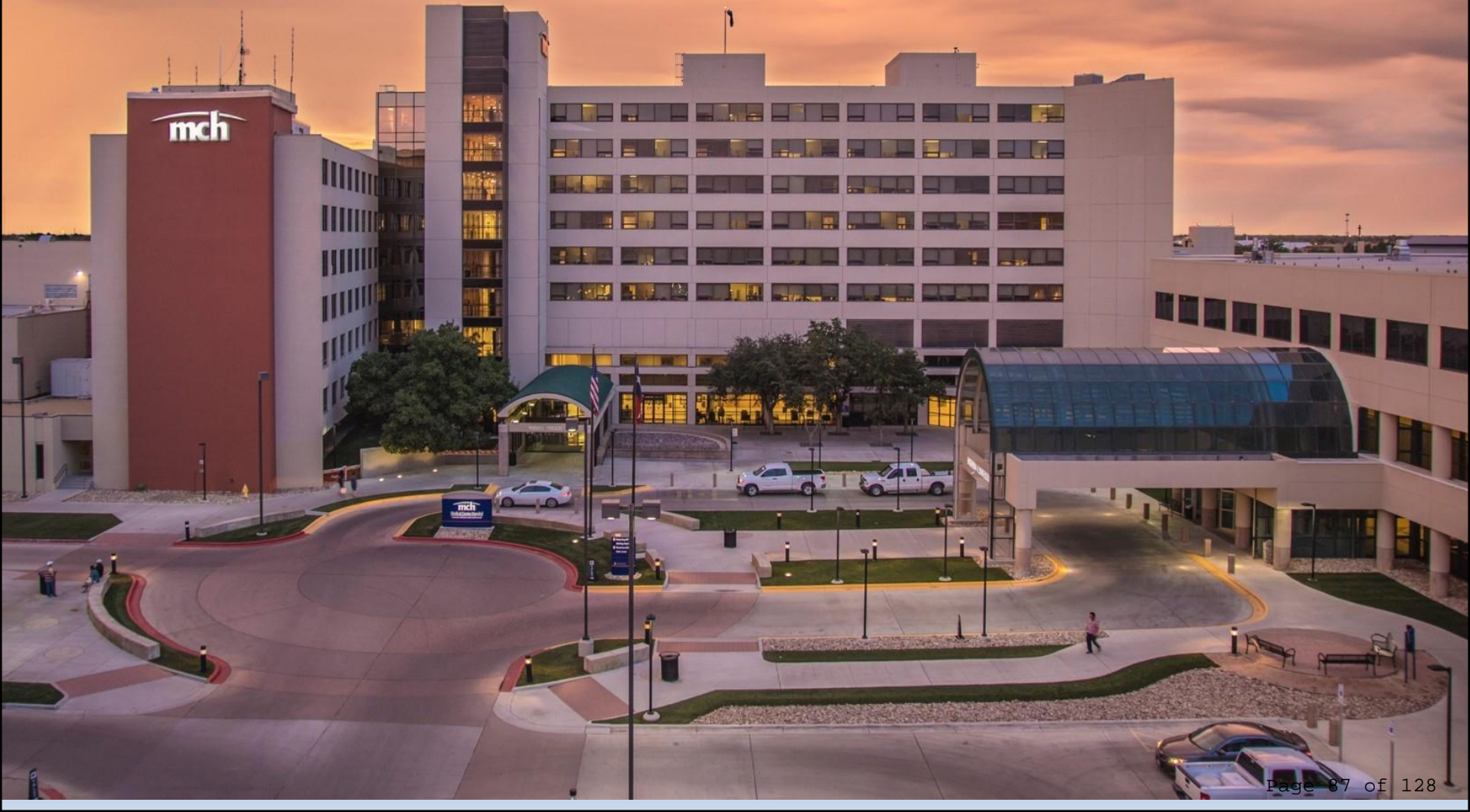
Total ProCare Procedures

Excluding Pathology and Radiology Procedures



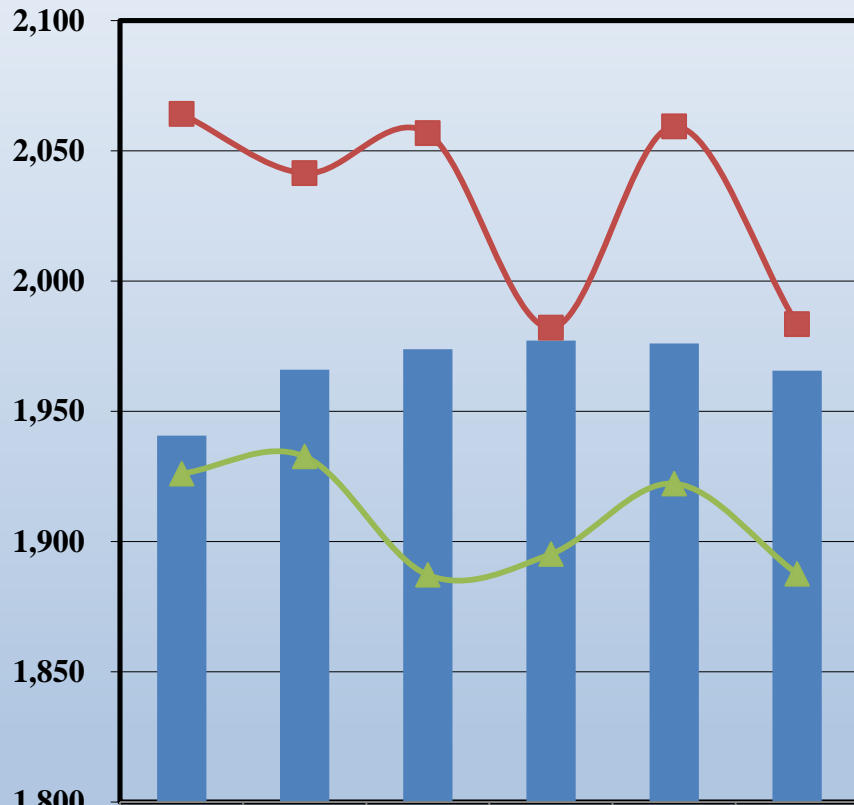
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	11,189	12,136	12,803
Var %		-7.8%	-12.6%
Year-To-Date	141,885	142,868	142,031
Var %		-0.7%	-0.1%
Annualized	141,885	142,868	142,031
Var %		-0.7%	-0.1%

Staffing



Blended FTE's

Including Contract Labor and Management Services



	Apr	May	Jun	Jul	Aug	Sep
■ FY19	1,941	1,966	1,974	1,977	1,976	1,966
■ FY19B	2,064	2,041	2,057	1,982	2,059	1,983
▲ FY18	1,926	1,933	1,887	1,895	1,922	1,888

Actual Budget Prior Year

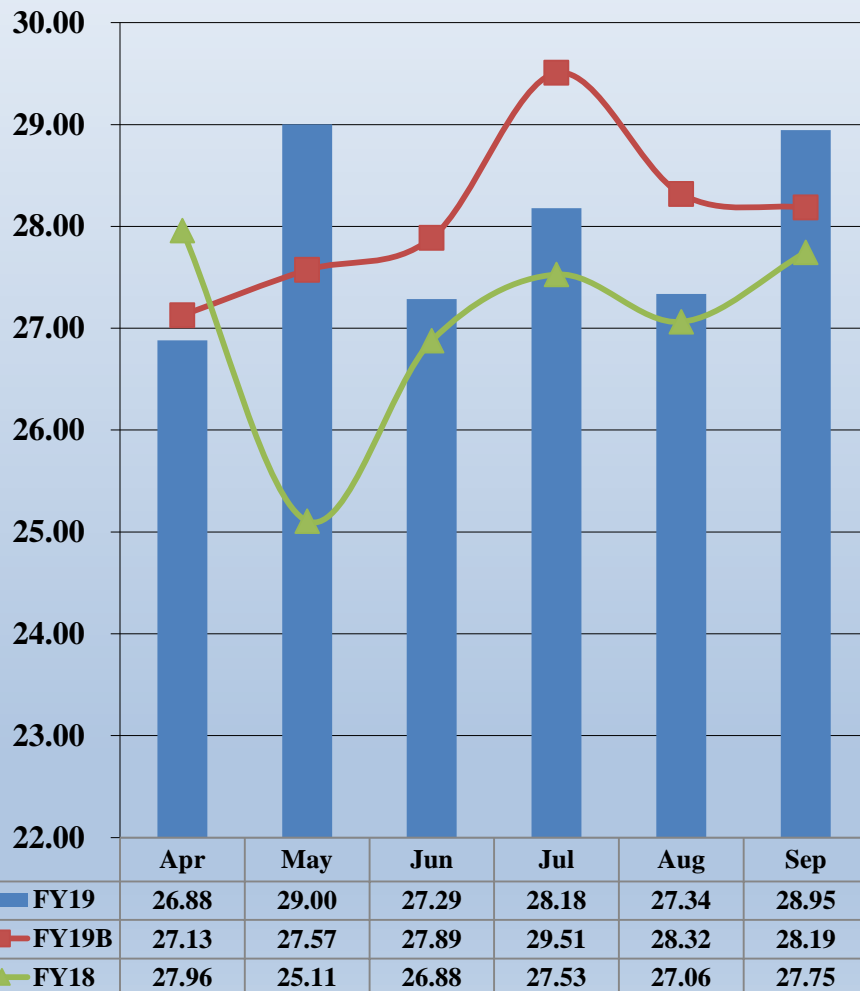
Month 1,966 1,983 1,888
 Var % -0.9% 4.1%

Year-To-Date 1,962 2,033 1,935
 Var % -3.5% 1.4%

Annualized 1,962 2,033 1,935
 Var % -3.5% 1.4%

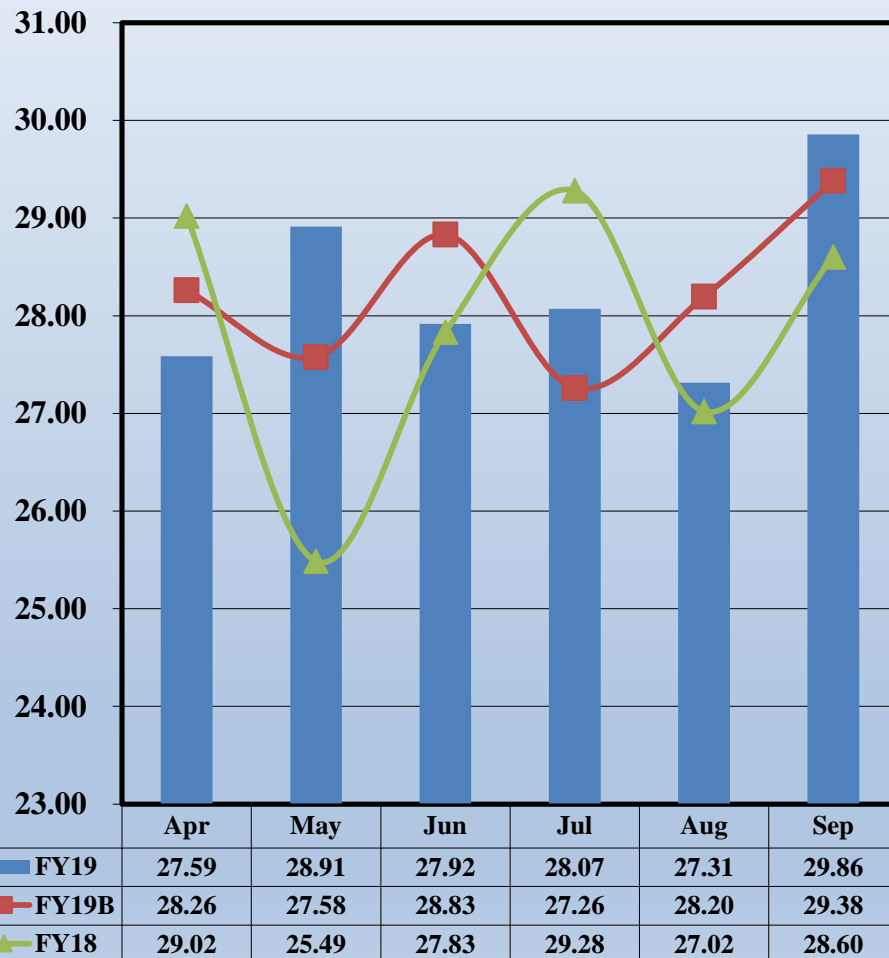
Paid Hours per Adjusted Patient Day

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.95	28.19	27.75
Var %		2.7%	4.3%
Year-To-Date	27.34	28.20	27.19
Var %		-3.0%	0.6%
Annualized	27.34	28.20	27.19
Var %		-3.0%	0.6%

Paid Hours per Adjusted Patient Day *(Medical Center Hospital)*



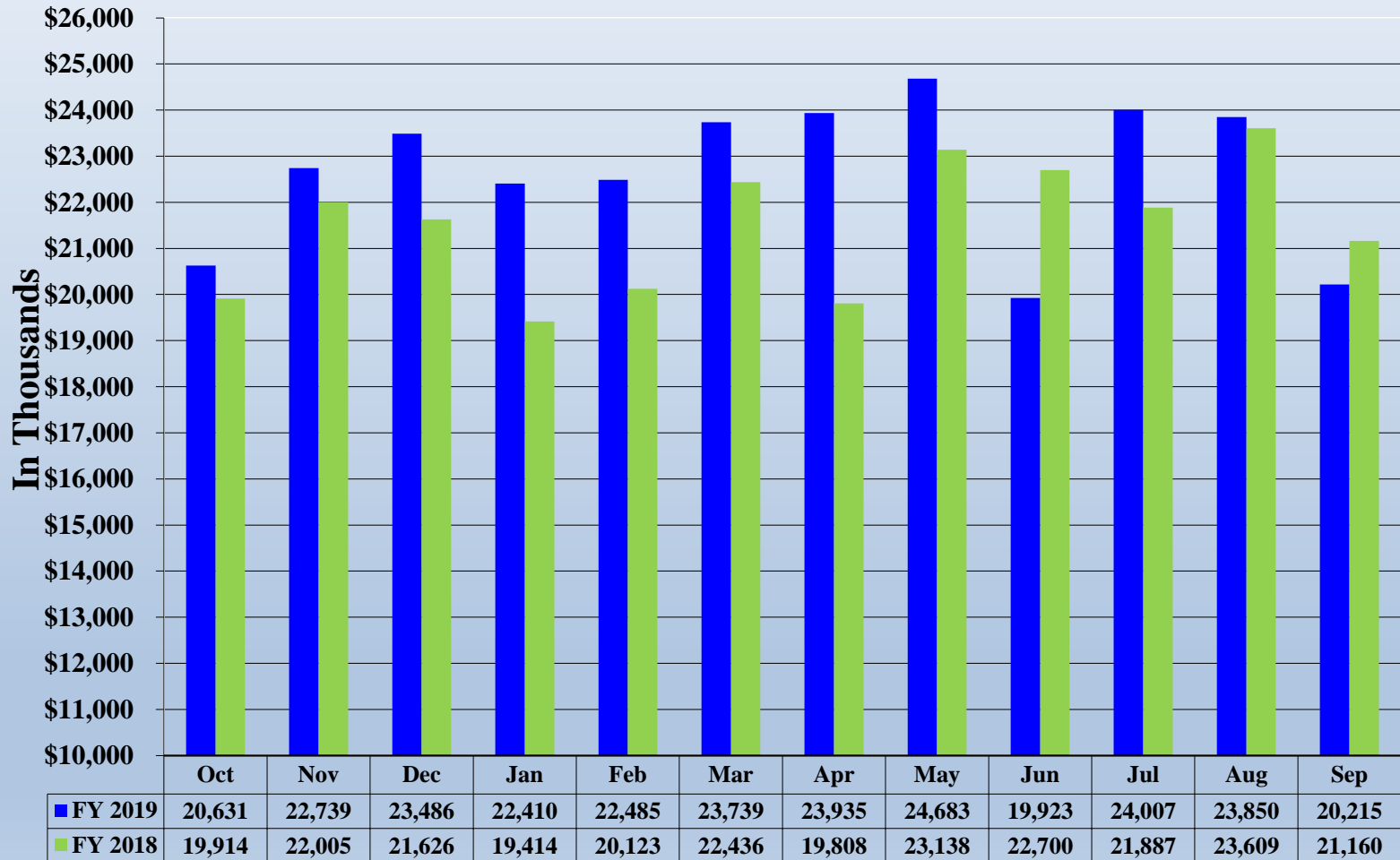
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.86	29.38	28.60
Var %		1.6%	4.4%
Year-To-Date	25.38	26.62	25.91
Var %		-4.7%	-2.0%
Annualized	25.38	26.62	25.91
Var %		-4.7%	-2.0%

Accounts Receivable



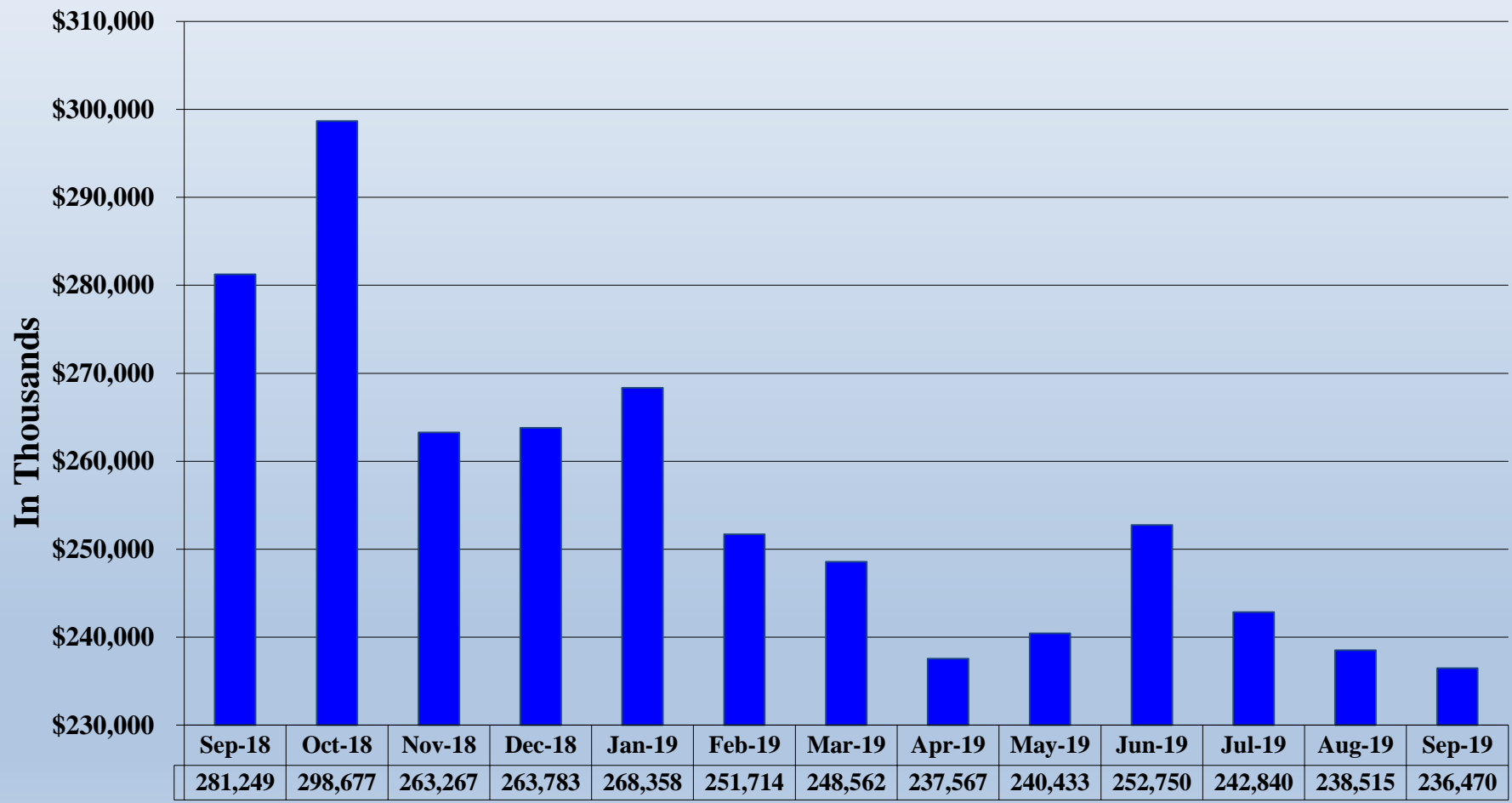
Total AR Cash Receipts

Compared to Prior Year



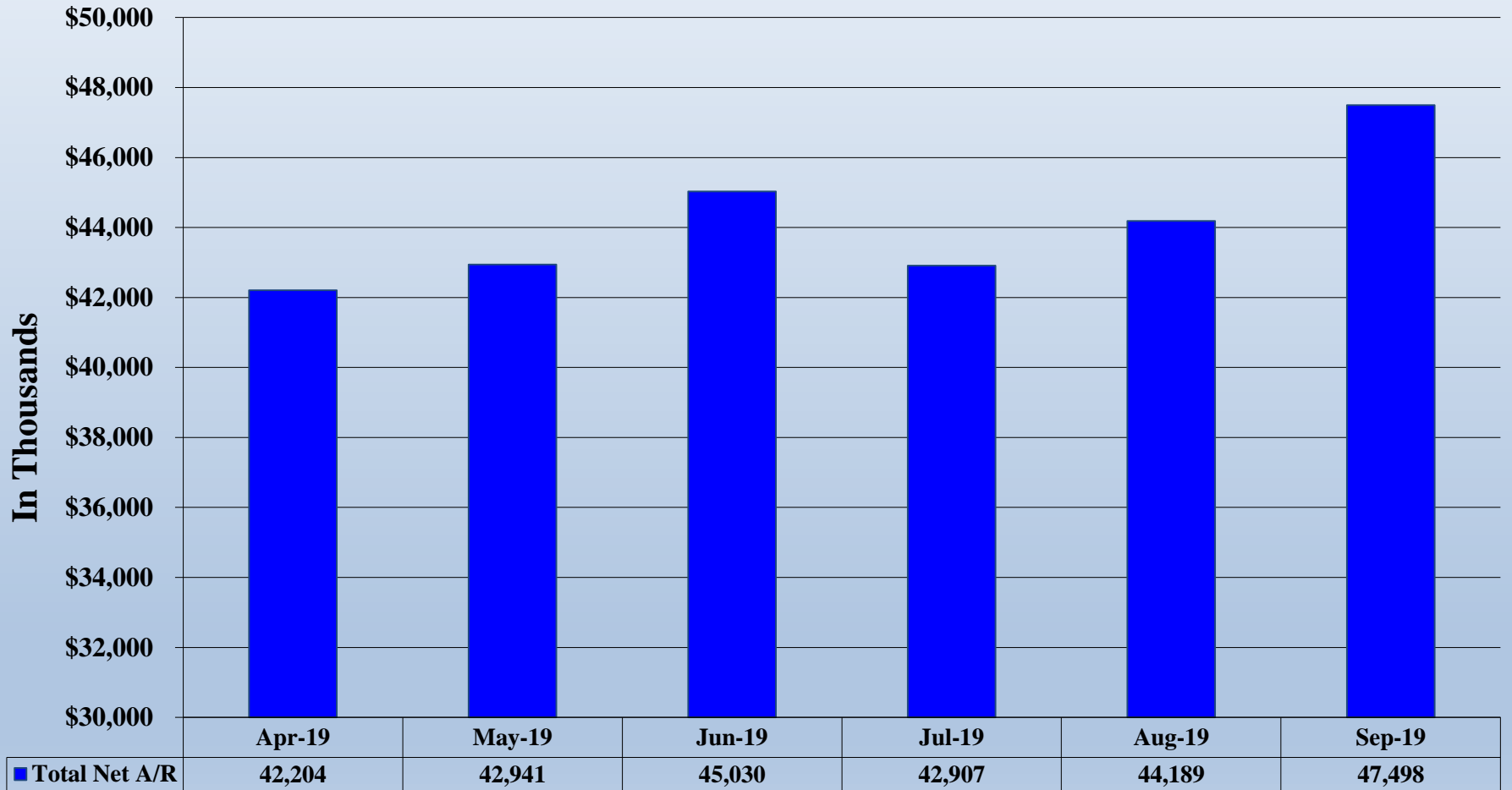
Total Accounts Receivable – Gross

Thirteen Month Trending



Total Net Accounts Receivable

Six Month Trending

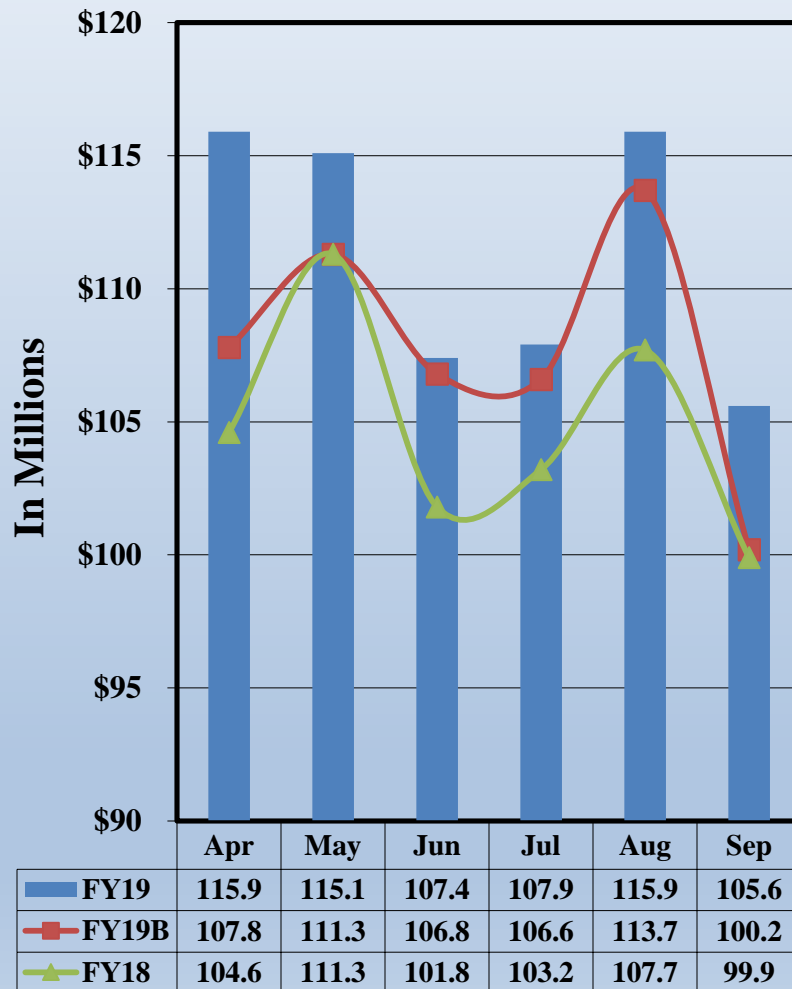


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



Var % **5.4%** **5.7%**

Year-To-Date **1,336.1** **1,286.1** **1,257.0**

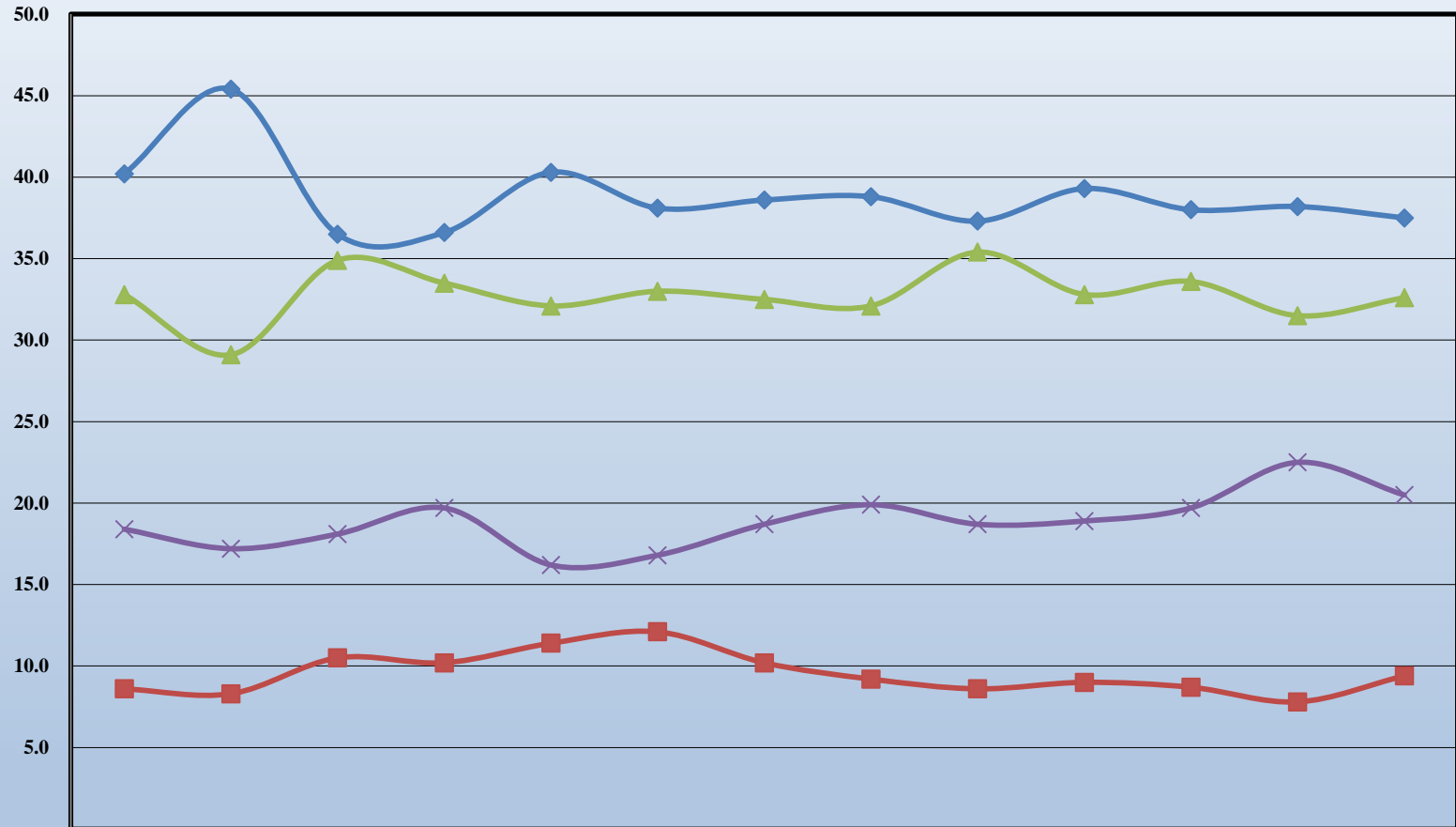
Var % **3.9%** **6.3%**

Annualized **1,336.1** **1,286.1** **1,257.0**

Var % **3.9%** **6.3%**

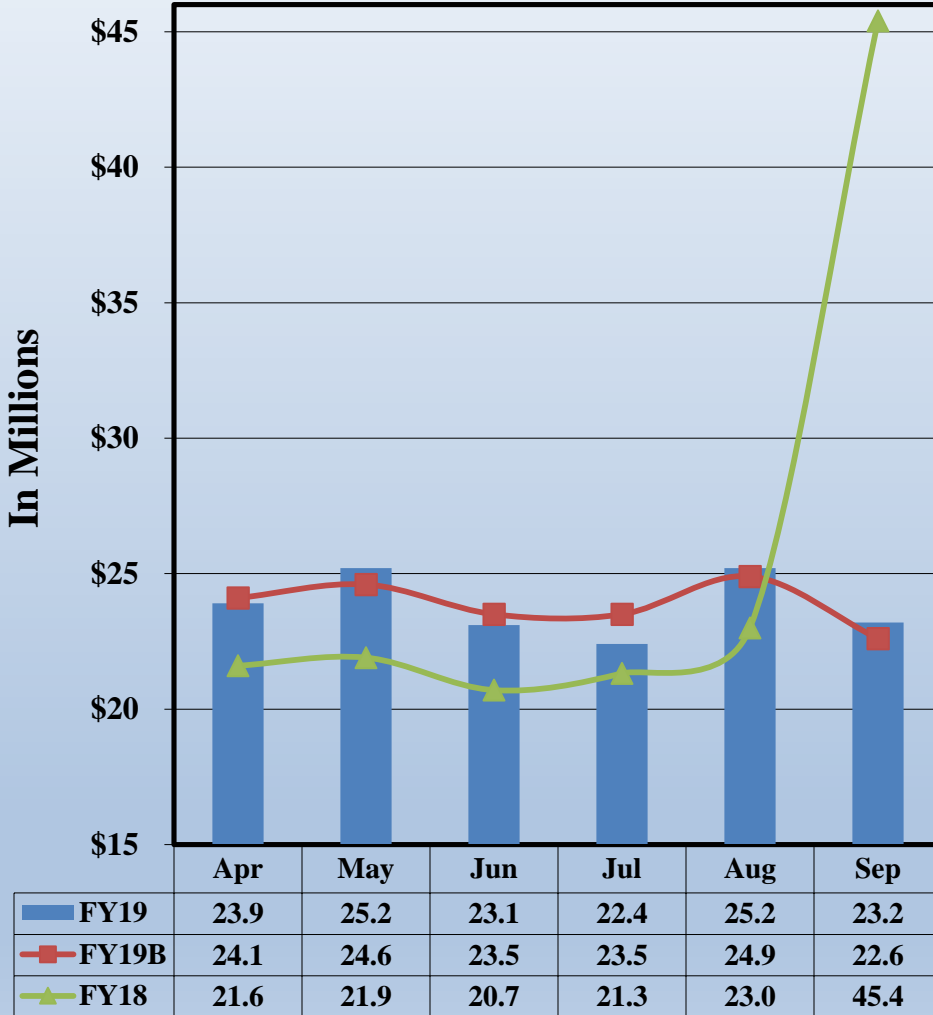
Hospital Revenue Payor Mix

13 Month Trend



	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Medicare	40.2	45.4	36.5	36.6	40.3	38.1	38.6	38.8	37.3	39.3	38.0	38.2	37.5
Medicaid	8.6	8.3	10.5	10.2	11.4	12.1	10.2	9.2	8.6	9.0	8.7	7.8	9.4
Third Party	32.8	29.1	34.9	33.5	32.1	33.0	32.5	32.1	35.4	32.8	33.6	31.5	32.6
Private	18.4	17.2	18.1	19.7	16.2	16.8	18.7	19.9	18.7	18.9	19.7	22.5	20.5

Total Net Patient Revenues

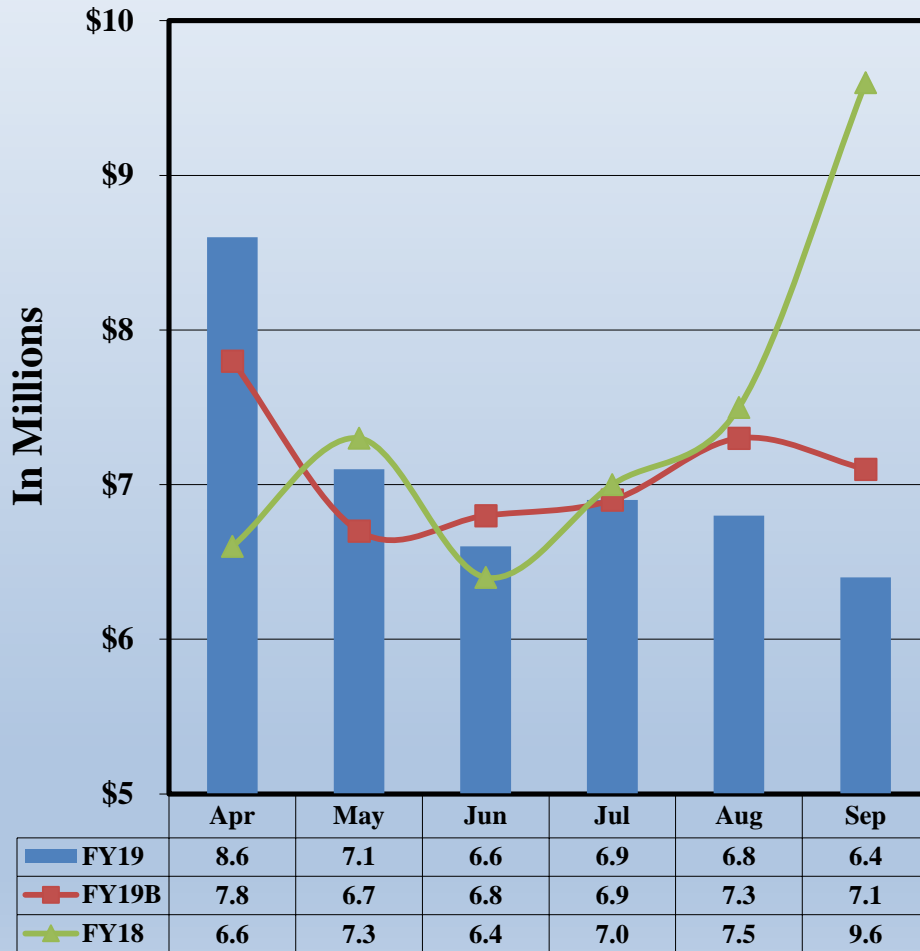


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23.2	22.6	45.4
Var %		2.5%	-48.9%
Year-To-Date	297.5	284.4	288.3
Var %		4.6%	3.2%
Annualized	297.5	284.4	288.3
Var %		4.6%	3.2%

Other Revenue

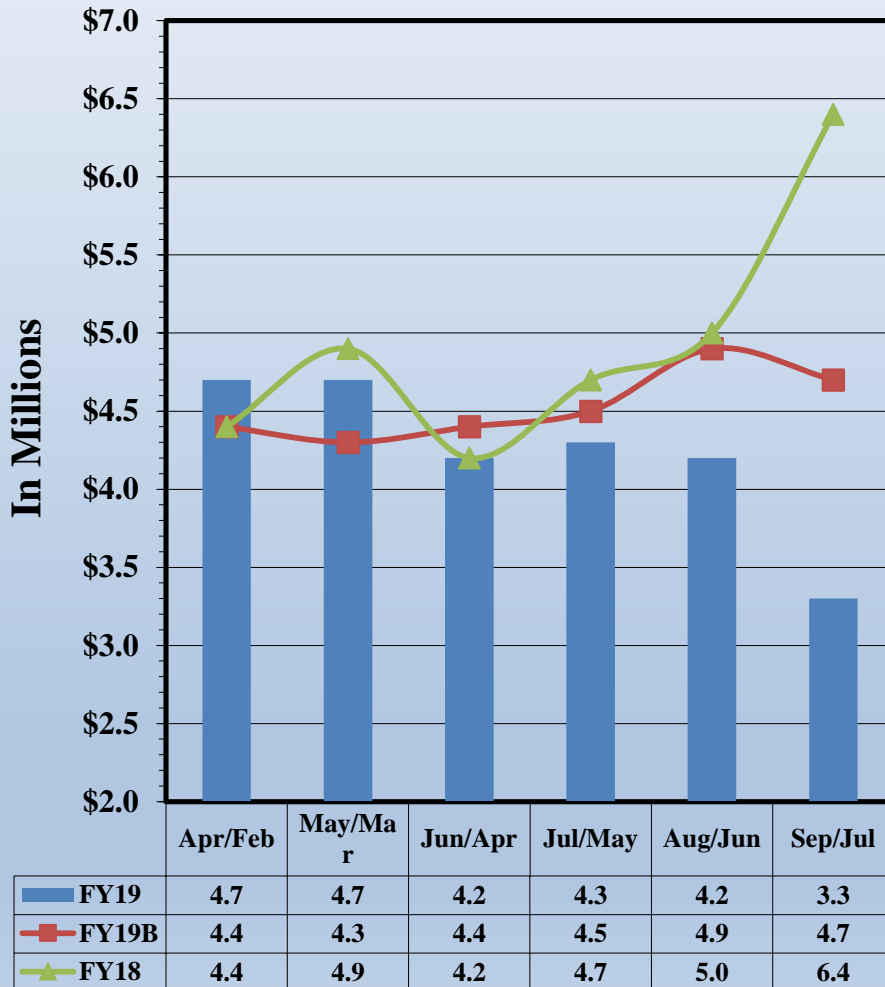
(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	6.4	7.1	9.6
Var %		-9.9%	-33.3%
Year-To-Date	84.9	83.3	82.2
Var %		1.9%	3.3%
Annualized	84.9	83.3	82.2
Var %		1.9%	3.3%

Sales Tax Receipts



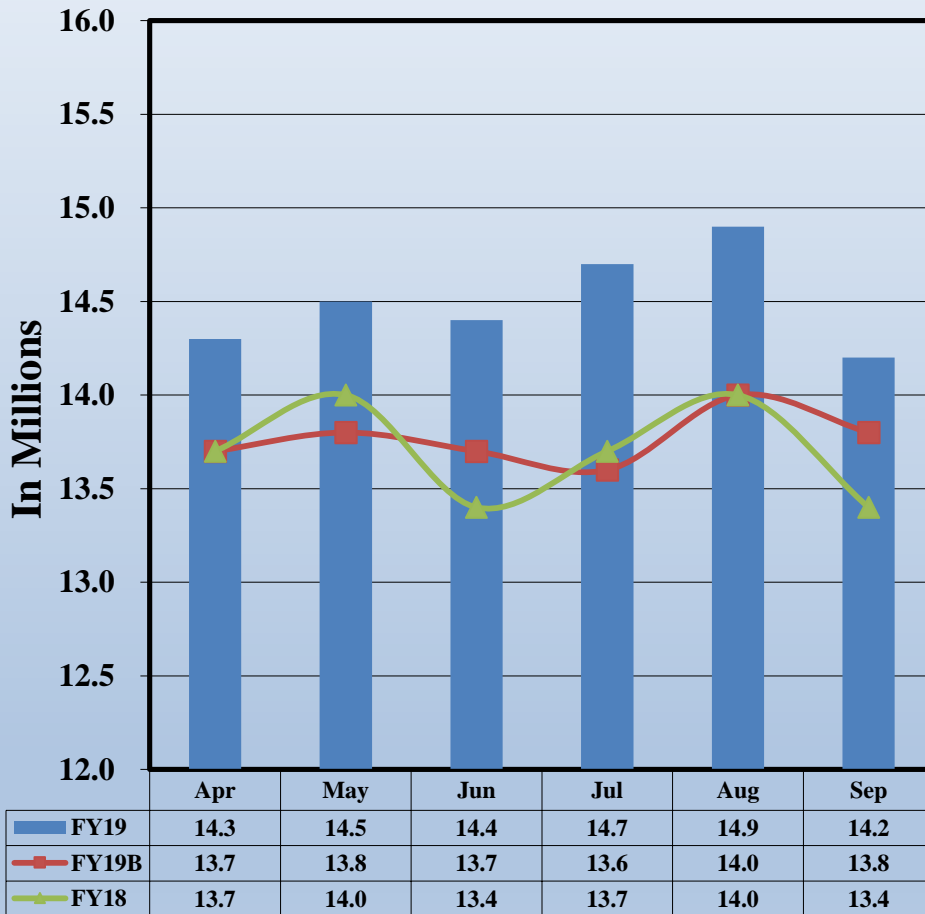
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3.3	4.7	6.4
Var %		-29.8%	-48.4%
Year-To-Date	53.5	53.9	53.4
Var %		-0.7%	0.2%
Annualized	53.5	53.9	53.4
Var %		-0.7%	0.2%

Operating Expenses



Salaries, Wages & Contract Labor

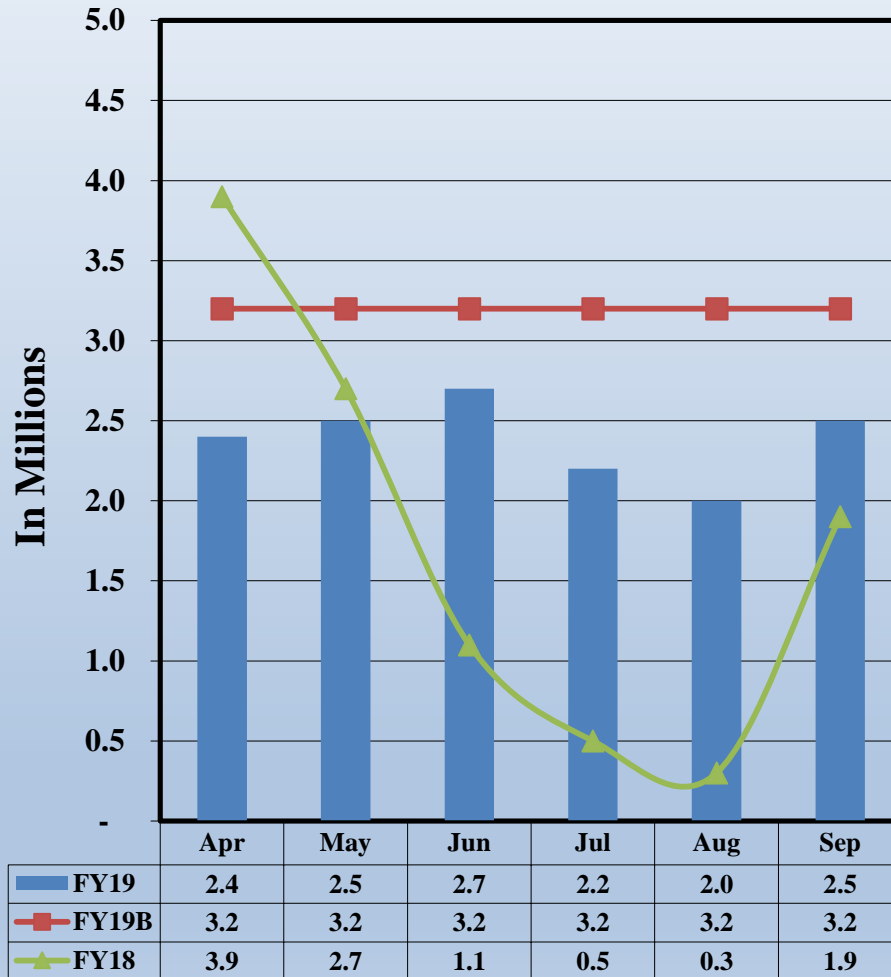
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	14.2	13.8	13.4
Var %		2.9%	6.0%
Year-To-Date	14.2	13.8	13.4
Var %		2.9%	6.0%
Annualized	14.2	13.8	13.4
Var %		2.9%	6.0%

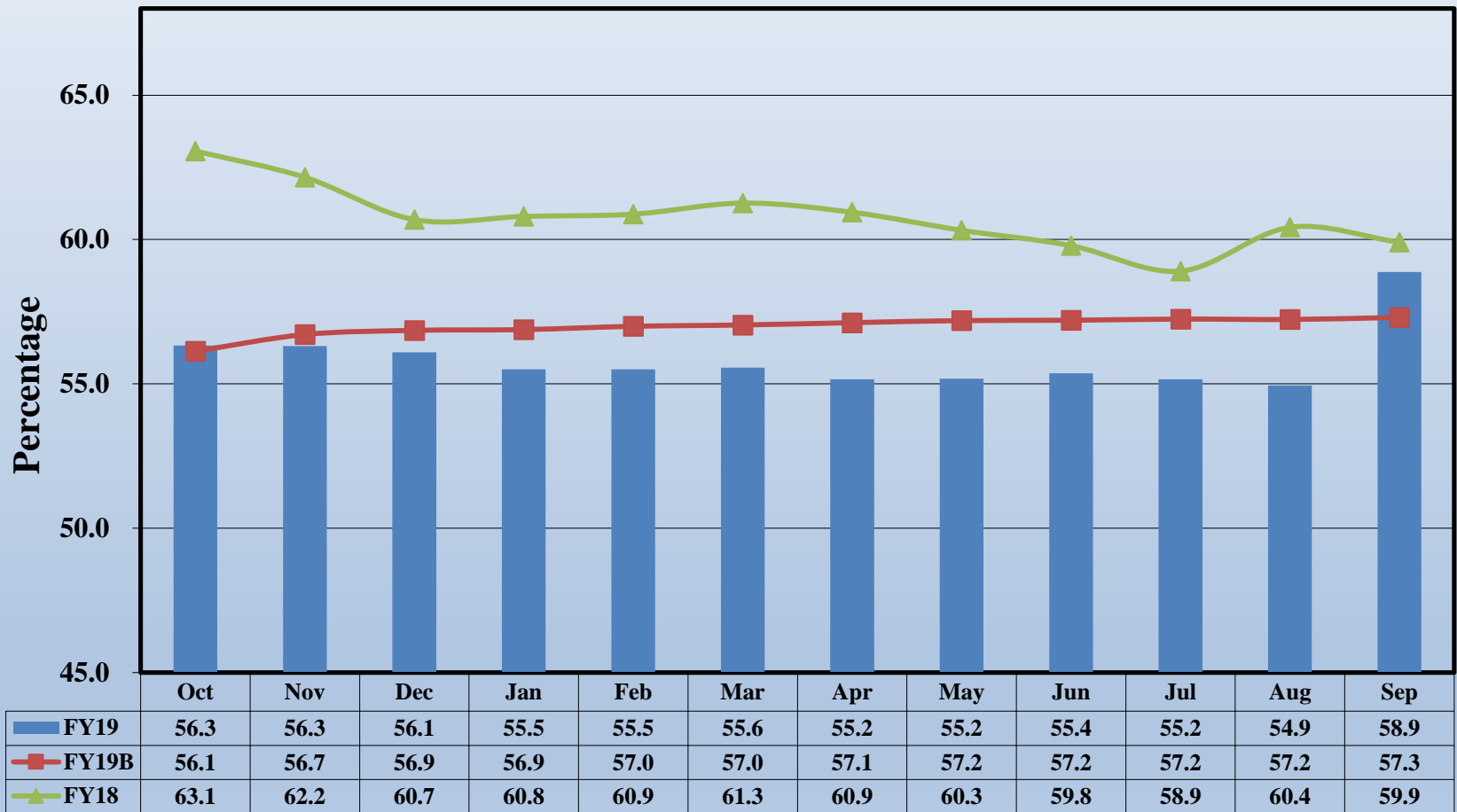
Employee Benefit Expense

(Ector County Hospital District)



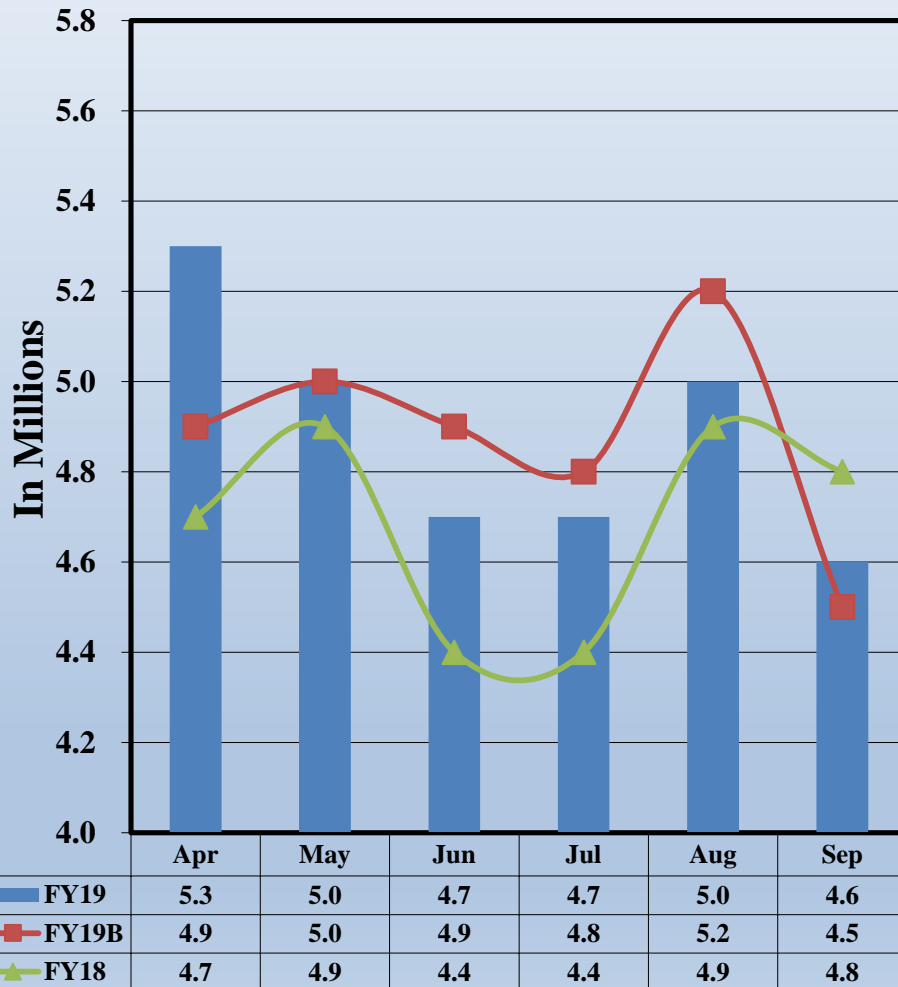
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2.5	3.2	1.9
Var %		-20.6%	33.6%
Year-To-Date	32.4	38.7	32.5
Var %		-16.3%	-0.2%
Annualized	32.4	38.7	32.5
Var %		-16.3%	-0.2%

Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



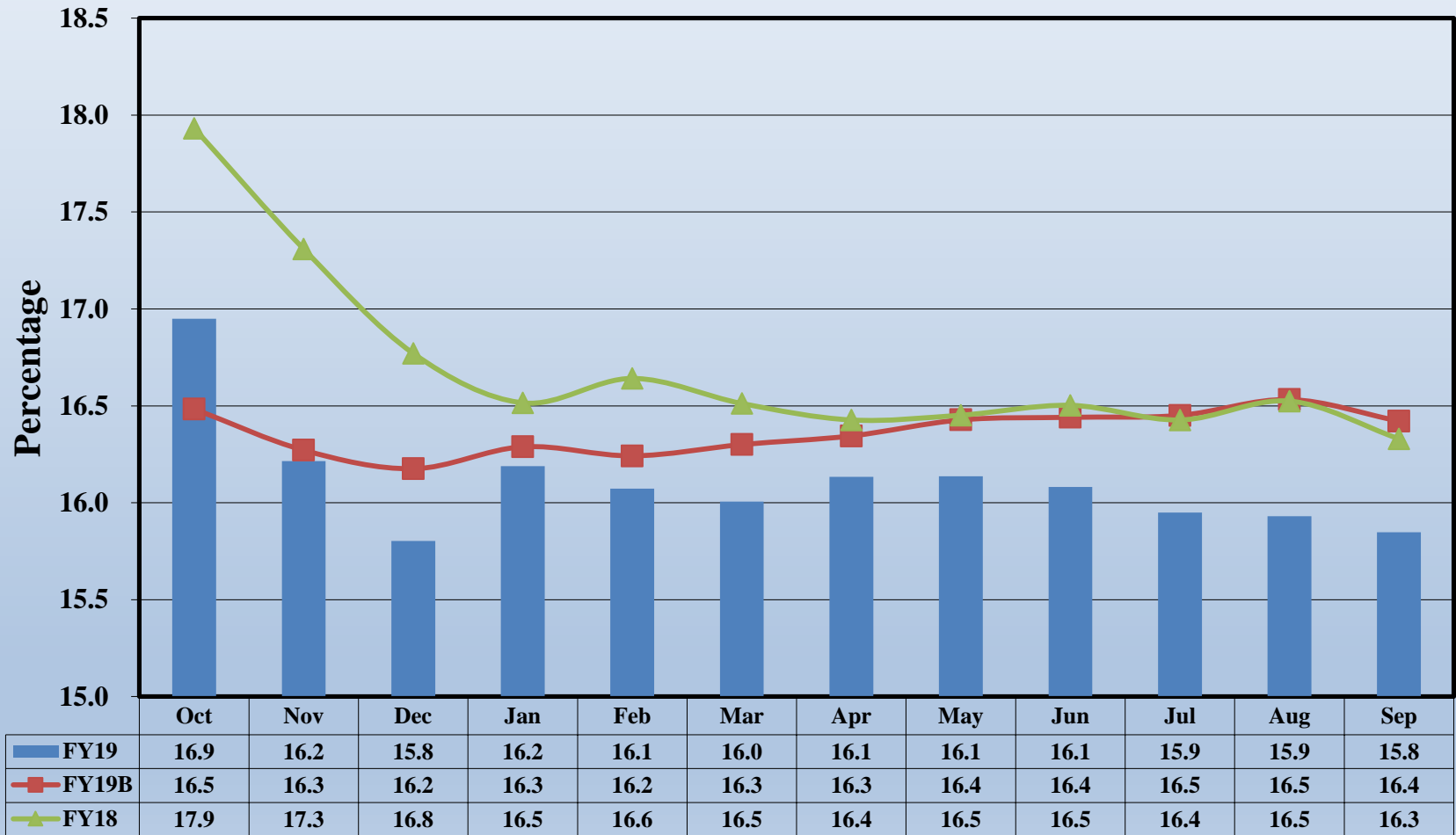
Supply Expense

(Ector County Hospital District)



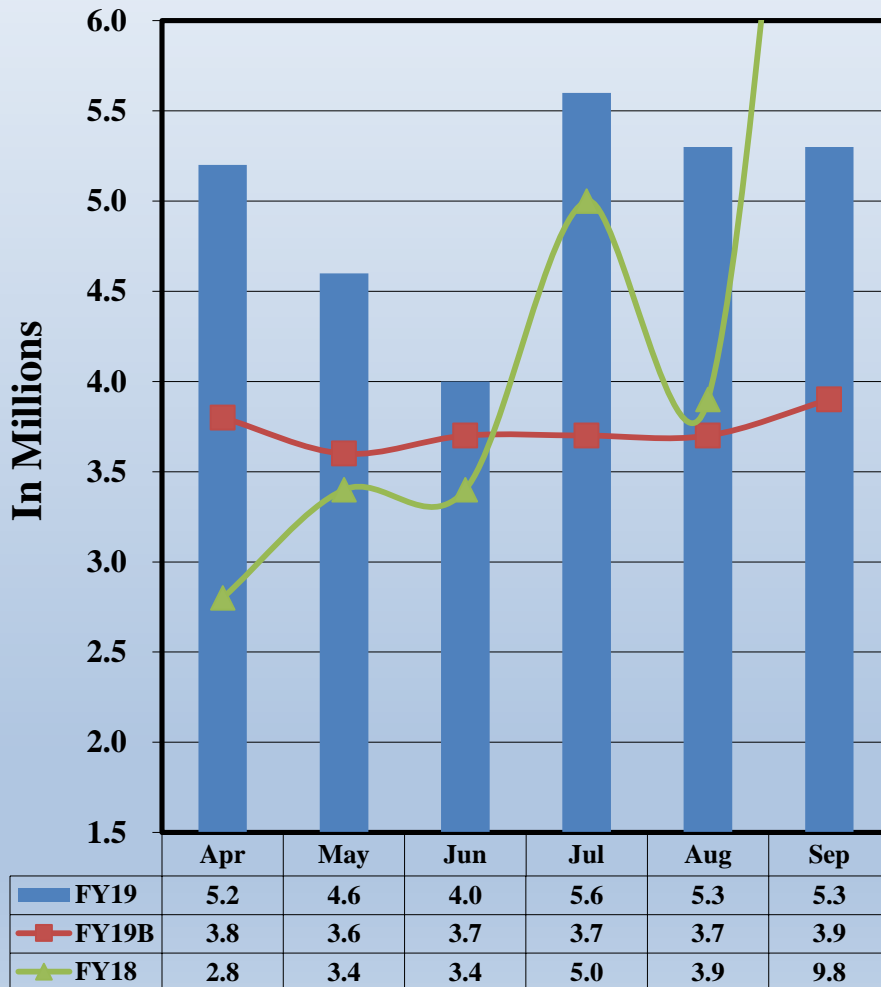
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4.6	4.5	4.8
Var %		2.2%	-4.5%
Year-To-Date	59.1	58.3	56.4
Var %		1.3%	4.7%
Annualized	59.1	58.3	56.4
Var %		1.3%	4.7%

Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



Purchased Services

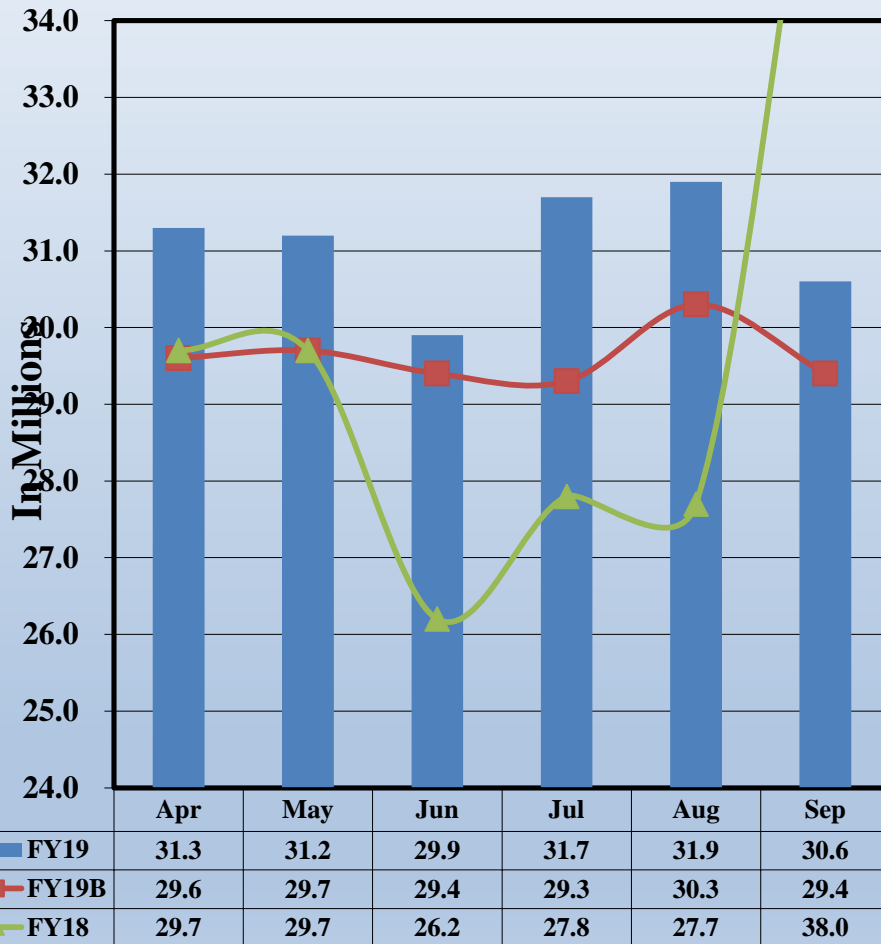
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5.3	3.9	9.8
Var %		37.3%	-45.4%
Year-To-Date	57.1	45.3	41.3
Var %		26.0%	38.4%
Annualized	57.1	45.3	41.3
Var %		26.0%	38.4%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
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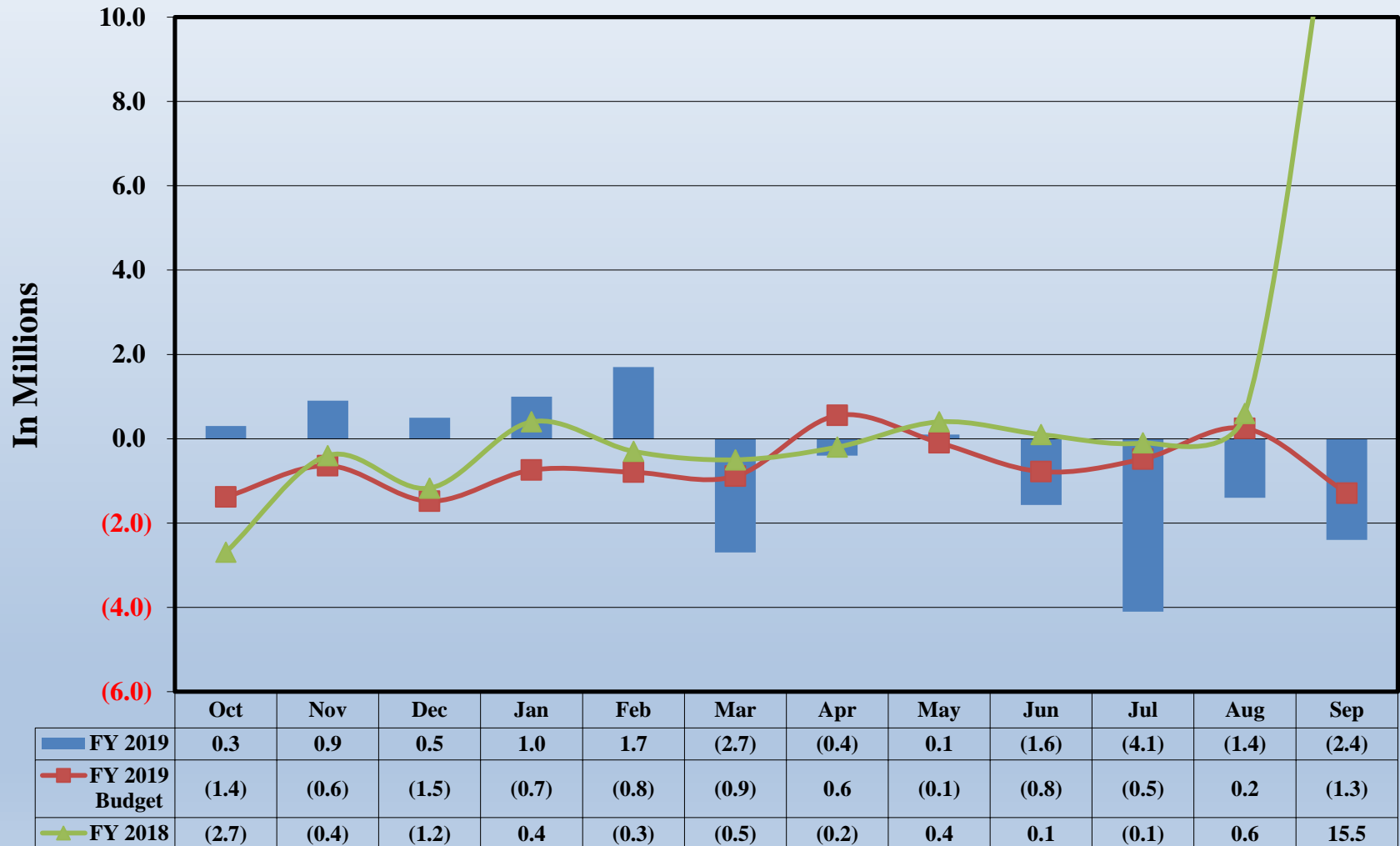
Month	30.6	29.4	38.0
Var %		4.1%	-19.5%

Year-To-Date	372.7	354.9	350.6
Var %		5.0%	6.3%

Annualized	372.7	354.9	350.6
Var %		5.0%	6.3%

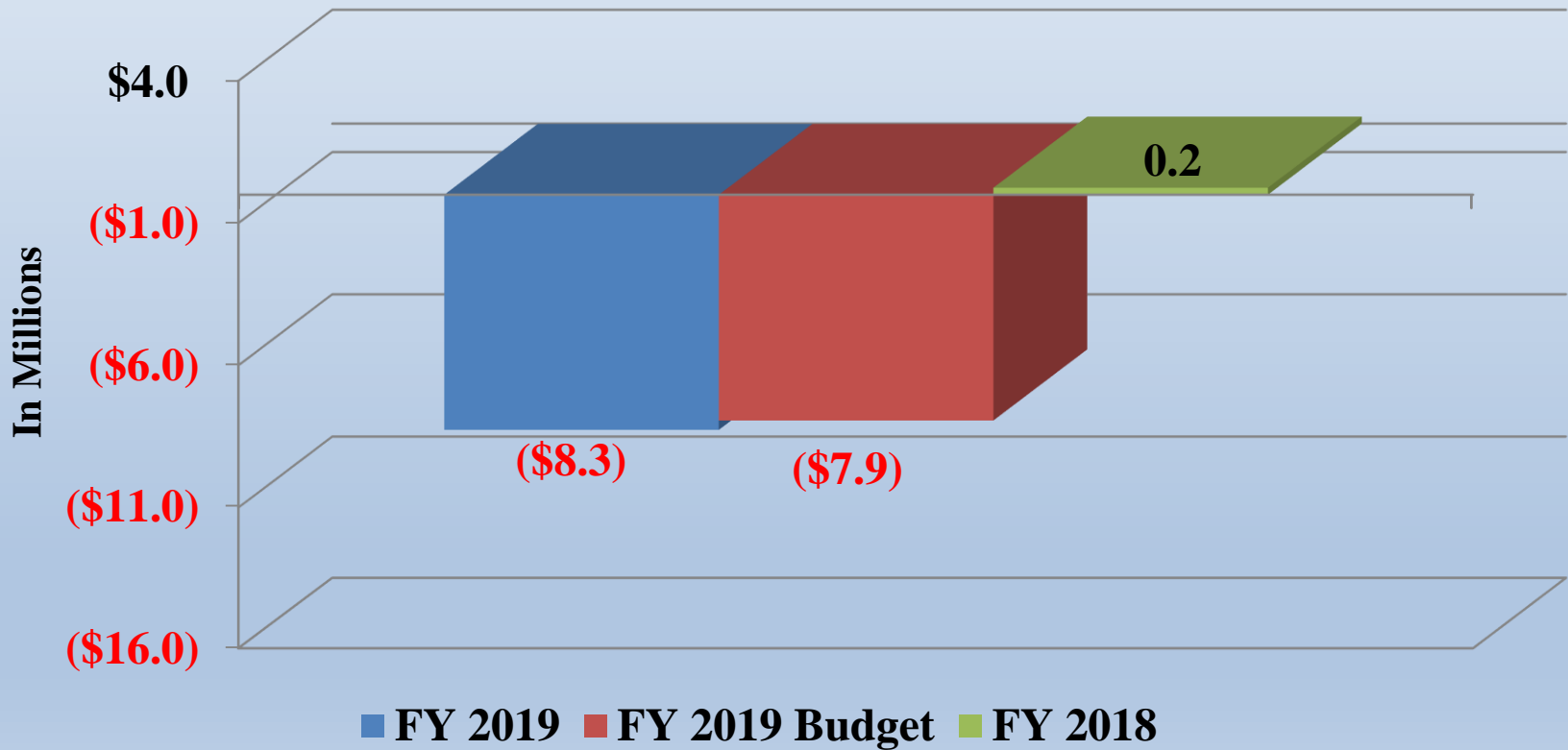
Change in Net Position

Ector County Hospital District Operations



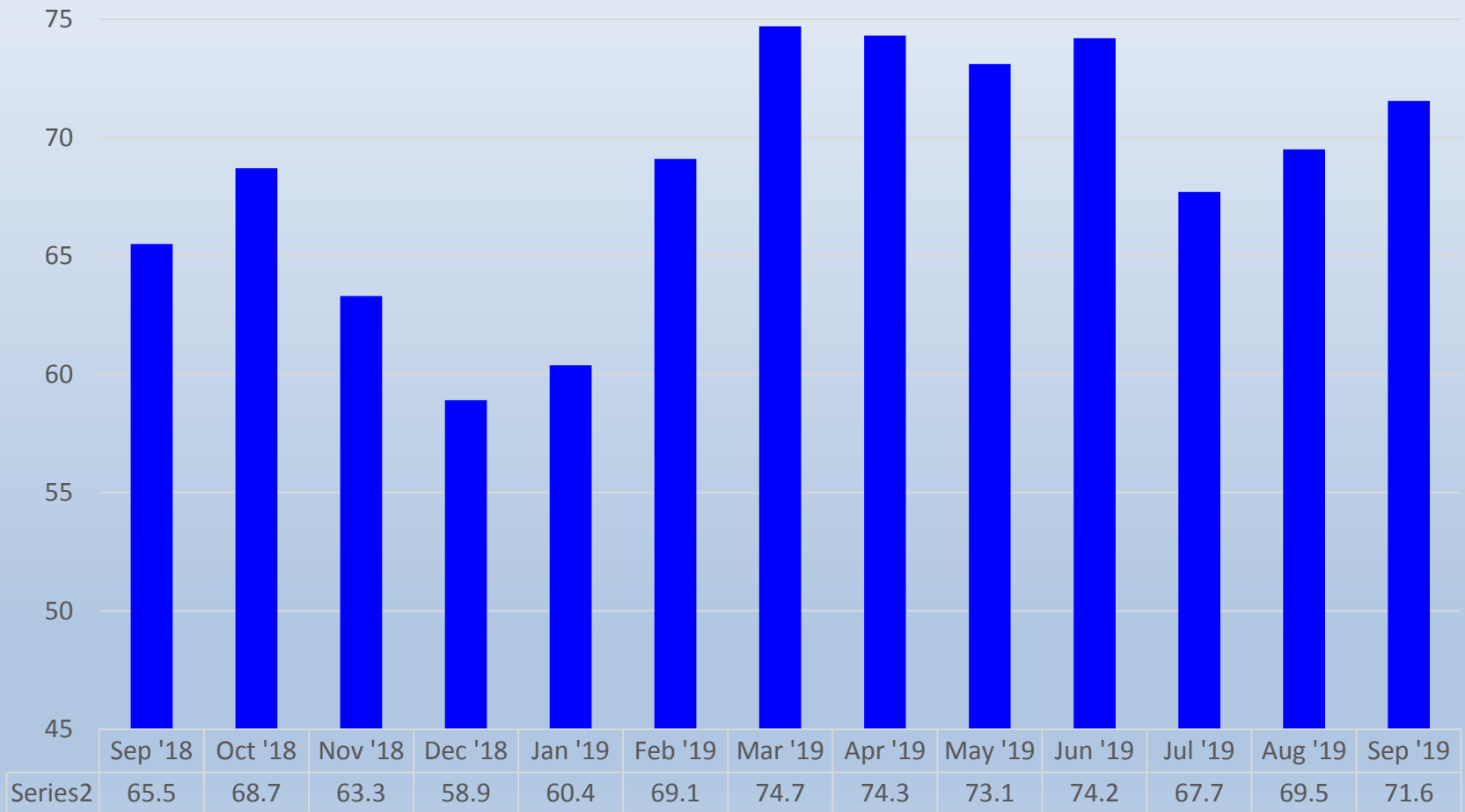
Change in Net Position

Ector County Hospital District Operations – Year to Date



Days Cash on Hand

Thirteen Month Trending



Year-to-Date Debt Service Ratio

Must be Greater Than 110%



mch



mch

mch
HOSPITALITY



Date: October 15, 2019
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President and CEO
Matt Collins, Vice President/COO
From: Rene M. Rodriguez, DNP, RN Divisional Director, The Center for Heart Disease
Mark Gonzales, RT(R), Cath Lab Supervisor
Re: Cath Lab 2 Azurion 7 C20

Total Cost \$1,477,612.26

OBJECTIVE

Upgrade Cath Lab 2. Current equipment in Lab 2 was installed in 2003 and has outdated technology. New equipment includes high quality imaging, as well as 3D imaging, low dose radiation, full control at tableside for physicians/staff, and physician checklists/protocols that can be uploaded into the system to help safeguard the consistency of interventional procedures to help minimize errors.

HISTORY

Current Cath Lab 2 equipment purchased in 2003. NBV = \$0.

PURCHASE CONSIDERATIONS

Capital Purchase.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Turnkey installation and training provided by Philips.

WARRANTY AND SERVICE CONTRACT

One year warranty.

DISPOSITION OF EXISTING EQUIPMENT

Dispose.

LIFE EXPECTANCY OF EQUIPMENT

Seven years.

MD BUYLINE INFORMATION

Capital purchase.

COMMITTEE APPROVAL

MEC

Joint Conference Committee

ECHD Finance Committee

October 17, 2019

October 29, 2019

Pending



To: ECHD Board of Directors
 Through: Russell Tippin, President / Chief Executive Officer
 Through: Matt Collins, Chief Operating Officer
 From: Minh Hong, Pharmacy Director
 Date: October 14, 2019
 RE: Acquisition of BD Pyxis Pharmacy Automation System (2 carousels)

BD Pyxis ADC Main Drawer (51 units)	\$ 1,101,777
BD Pyxis ADC Auxiliary Drawer (20 units)	\$ 397,459
BD Pyxis ADC Auxiliary Tower (36 units)	\$ 178,637
BD Pyxis Refrigerator Lock (47 units)	\$ 100,907
BD Pyxis C2 Safe Main unit (1)	\$ 31,208
BD Pyxis C2 Safe Auxiliary unit (1)	\$ 7,026
BD Software Management (1)	\$ 38,770
Medication Label Module (40)	\$ 25,160
Pyxis ES Link Licenses (324 beds)	\$ 34,479
BD Pyxis Carousels (2)	\$ 462,363
Unit Dose Packager Cost	\$ 31,340
<hr/>	
Total Equipment Cost	\$ 2,409,126
Estimated Construction Cost	\$ 45,000
Estimated Disposal Cost	\$ 25,000
Total Discount (At time of payment)	\$ 480,000
<hr/>	
Total Investment	\$ 1,999,126

REQUEST

The pharmacy department requests the purchase of new automation system including automatic dispensing cabinets, two carousels and their accessories.

OBJECTIVE

The acquisition is to replace the current system which is at the end of its life. The new system will also add more cabinet capacity so we can implement the cartless model (95% medication in decentralized locations) for faster access to medications.

IT REQUIREMENTS

IT will be heavily involved in during the planning, building interfaces and implementation.

VENDOR CONSIDERATION

Vendor	Cost
Omnicell Automation System Equipment without implementation cost	\$3,426, 147

BD Pyxis is the vendor of choice because their products meet all of our needs without providing extra functionalities which we may or may not need. We may not be able to implement the whole solution if we go with Omnicell due to our budgetary constraint. It is more important to implement the entire system so we can get all the benefits it has to offer.

FTE IMPACT

We will need 2 additional technician FTEs for unit-dose packaging and refilling the cabinets. The operational cost of additional technicians (\$6700/month) are offset completely because the pakplus (Omnicell packaging technician) contract (\$8900/month) will be canceled once we switch.

WARRANTY & SERVICE COVERAGE

BD provides all maintenance services. The operational cost is comparable to what we are currently paying for our automation system maintenance. Overall, we will pay \$3,685.21/month less than what we currently pay for automation system maintenance and operation.

MD BUYLINE

MD Buyline had the wrong price on our carousel quote. They thought we are paying \$343,312 for the carousels which represent only 8.46% discount on this product. However, we are only paying \$255,240 for the carousel per our official quote. This price represents a 31.9% discount which is above the 25.34% discount recommended by MD Buyline.

MD Buyline also does not know about the \$480,000 discount credit included after implementation.

MD Buyline recommended a discount of 60.89%. We received a discount of 58.15% per MD Buyline. However, if we included the correct quote price for the carousels and the \$480,000 discount credit. Our actual discount % should be 68.19% which is above the MD Buyline recommended 60.89%.

DISPOSITION OF EXISTING EQUIPMENT

All current equipment will be disposed by dumpster services. The cost of disposal has been included in this proposal.

COMMITTEE APPROVALS

MEC	October 17, 2019
Joint Conference Committee	October 29, 2019
ECHD Board	Pending



Date: October 16, 2019
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / Chief Executive Officer
Matt Collins, Chief Operating Officer
From: Tara Ward, MLS(ASCP) Core Lab Supervisor/
Interim Director of Laboratory Services
Estela Martinez, Histology Supervisor
Re: Leica Tissue Processor ASP300S

Total Cost...\$60,300.01

OBJECTIVE

The purchase of the requested Leica Tissue Processor ASP300S will be to replace one of 2 models currently owned by the hospital. The model to be replaced is 17 years old and is currently out of service, leaving only one working processor. The Histology Department receives a large volume and variety of tissues daily and not all can be processed on the only remaining processor. This purchase will enable the Histology Department to return to a more efficient level of service for surgical providers.

HISTORY

Current Leica Tissue Processor ASP300S. NBV = \$0

PURCHASE CONSIDERATIONS

No other purchase considerations of a different tissue processor because of good cost or remodeling of the area where processor is stored.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

One year warranty.

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service until 2024.

LIFE EXPECTANCY OF EQUIPMENT

Ten years.

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing.

COMMITTEE APPROVAL

FCC	Virtual	Pending
MEC	October 17, 2019	
Joint Conference	October 29, 2019	

To: ECHD Board of Directors
Through: Russell Tippin, President / Chief Executive Officer
Through: Matt Collins, Chief Operating Officer
From: Carol Evans, Divisional Director - Imaging Services
Date: October 14, 2019
RE: Invivo DynaCAD System

CER 7210-20-01	\$74,834
DynaCAD System	61,876
To Contingency	\$12,958

REQUEST

The Department of Radiology - MRI is requesting approval to purchase an Invivo DynaCAD system in the amount of \$61,876.

OBJECTIVE

Invivo DynaCAD (computer-aided diagnosis) is utilized in interventional planning for breast biopsies. The computer displays illustrations of the patient position, target area, needle track and device set-up. This aids the radiologist in targeting the lesion and obtaining the needed specimen.

Our current system, the Hologic Aegis, was purchase in 2011 and no longer functions reliably. In addition, the Hologic unit utilizes an XP operating system which has an increased risk of virus attacks.

IT REQUIREMENTS

Assistance will be required to install server and interface to the MRI unit.

VENDOR CONSIDERATION

Hologic no longer provides this software. Invivo is the vendor of choice.

FTE IMPACT

No additional FTEs are needed.

WARRANTY & SERVICE COVERAGE

Warranty includes general software updates for one year from date of installation; one year remote system diagnostic and training support, one year parts and factory repair labor.

MD BUYLINE

MCH is receiving the recommended MDB discount of 38%.

COMMITTEE APPROVALS

Radiology Section Meeting	October 10, 2019
FCC	Virtual
MEC	October 17, 2019
Joint Conference Committee	October 29, 2019
ECHD Board	Pending



Date: October 16, 2019
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / Chief Executive Officer
Christin Timmons, Chief Nursing Officer
From: Sherice Matthews, BSN, RN Associate Chief Nursing Officer
Krystle Alexander, BSN, RN, CEN, CP/CA-SANE Dialysis Director
Re: Dialysis Telemetry Upgrade

Total Cost (Unbudgeted) \$91,485.00

OBJECTIVE

Moving dialysis to a new location last year allowed for larger space and more treatment rooms. This will allow us to do up to 10 treatments at a time versus the 5 allowed in the previous unit. However, we will need to purchase 5 more telemetry monitors to safely monitor patients in our new treatment rooms.

HISTORY

As above. This is additional equipment and not a replacement.

PURCHASE CONSIDERATIONS

No other purchase considerations as Nihon Kohden is our current contracted provider for telemetry services/equipment.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

Five year warranty.

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service.

LIFE EXPECTANCY OF EQUIPMENT

Ten years.

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

FCC	Pending
MEC	October 17, 2019
Joint Conference Committee	October 29, 2019
ECHD Board	Pending

Date: October 16, 2019
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / Chief Executive Officer
Christin Timmons, Vice-President / Chief Nursing Officer
From: Sherice Matthews, BSN, RN Associate Chief Nursing Officer
Krystle Alexander, BSN, RN, CEN, GP/CA-SANE SC Unit Director
Re: 8 Central Telemetry Upgrade

Total Cost (Unbudgeted) \$176,452.85

OBJECTIVE

Plans to move Texas Tech Internal Medicine patients to 8 Central to relieve some of the current burdens on 7 Central staff and Texas Tech Family Practice residents. This will require 8 Central to have expanded telemetry services from the current 5 rooms to 30.

HISTORY

This is equipment is in addition to and not a replacement.

PURCHASE CONSIDERATIONS

No other purchase considerations as Nihon Kohden is our current contracted provider for telemetry services/equipment.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

Five year warranty

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service.

LIFE EXPECTANCY OF EQUIPMENT

Ten years.

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing.

COMMITTEE APPROVAL

FCC	Pending
MEC	October 17, 2019
Joint Conference Committee	October 29, 2019
ECHO Board	Pending

TTUHSC PB, School of Medicine Clinical Department Profile

INTERNAL MEDICINE

Rama Chemitiganti, MD

Regional Chairman for Department of
Internal Medicine

November 5, 2019

INTERNAL MEDICINE PROFILE

CONTRACT YEAR 2019-2020 FUNDING SUPPORT

- \$1,588,468.00 for faculty support
- Supports 14 faculty lines
- \$1,829,941.00 for resident Support
- Supports 25 resident lines and 2 Endocrinology Fellows

VALUE ADDING SERVICES AT MCH

- Ward Attending Floor Service – cover 52 weeks/year
- ICU / CCU Service – cover 14 weeks/year
- Diabetes Patient Education Attending Service
- Subspecialty Consultation Services (no call coverage) – cover 52 weeks/year
 - *Endocrinology*
 - *Rheumatology*
 - *Infectious Diseases*
- Hospital Committee Membership (multiple committees)
- Infectious Disease Antibiotic Stewardship Medical Directorship



INTERNAL MEDICINE THE PERMIAN BASIN

GRADUATES IN

NAME	YEAR GRADUATED	CURRENT LOCATION
Fouzia Tabasam, MD	2019	MCH Hospitalist
Rizwan Asim, MD	2019	Geriatric Fellow
Orlando Garner, MD	2019	2021 Intensivist Prospects
Alfred Iardino, MD	2019	2021 Intensivist Prospects
Eliana Wiesner, MD	2018	MCH Hospitalist
Angel Tejada, MD	2018	MMH Hospitalist
Alejandra Garcia Fernandez, MD	2018	2020 Intensivist (at MCH)
Ramcharitha Kandijatla, MD	2017	MCH Hospital & husband Kalyan Chakrala, MD - TTUHSC faculty, then Procure GI
Joy Eduwu (Okuwa), MD	2017	Nephrologist
Dr. Swetha Jangangari	2017	Coleman FQHC Clinic - Midland
Deepika Devalla, MD	2016	Midland Coleman Clinic
Harika Thummala, MD	2016	MCH Hospitalist & husband Narendra Sajja, MD - TTUHSC faculty, then MCH Hospitalist
Krishna Ayyagari, MD	2015	MCH ICU/CCU
Jazmin Yopez Kuri, MD	2015	Geriatric Fellow 2015-2016
Dr. Niriksha Hosakoppal-Sathyanarayana	2014	Procure Hospitality
Dr. Sreedevi Godey	2010	Clements FQHC Clinic - Odessa
Dr. Rama Chemitiganti	Earlier Years	TT faculty, Endo Fellow, TT Faculty/IM Chairman
Dr. Bare	Earlier Years	MCH Hospitalist & wife, Dr. Godey, MCH Southside Clinic
Dr. Gandra	Earlier Years	Midland Coleman Clinic, then private practice
Dr. Ajay Vaikuntam	Earlier Years	MMH Hospitalist
Dr. Allen Gibson	Earlier Years	MMH Hospitalist
Drs. Suresh & Kalpana Prasad	Earlier Years	Odessa Private Practice
Dr. Shylesh Ganta	Earlier Years	Midland Private Practice