



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MARCH 3, 2020 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Don Hallmark, p.3
- V. AWARDS AND RECOGNITION**
 - A. March 2020 Associates of the Month**..... Russell Tippin
 - Clinical: Gilbert Suarez, Supervisor, Radiology Special Procedures
 - Non-Clinical: Susana Calderon, Utility and Dishroom Worker, Nutrition Services
 - Nurse: Farika McKulsky, RN Charge, 5 Central
 - B. February 2020 Patient Satisfaction Winners** Russell Tippin
 - Medical Practice: FHC South Pediatrics 100%
FHC South Obstetrics 100%
MCH ProCare Cardiology Golder (Zagrodsky) 100%
 - Inpatient: 3 West 100%
 - Outpatient: Wound Care 100%
Physical/Occupational/Speech Therapy 100%
Cardiac Rehabilitation 100%
EKG 100%
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** Don Hallmark, p.4-28
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, February 4, 2020**
 - B. Consider Approval of Joint Conference Committee, February 25, 2020**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2020**

IX. COMMITTEE REPORTS

A. Audit Committee Bryn Dodd
1. FY 2019 MCHS External Audit Report

B. Finance Committee Bryn Dodd, p.29-53
1. Financial Report for Month Ended January 31, 2020

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Robert Bennett

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS..... Russell Tippin

- A. Patient Experience and Quality Quarterly Report**
- B. MCH ProCare Semi-Annual Report**
- C. Consider Approval of Cerner Services Agreement for Aged Accounts Receivables**
- D. Ad Hoc Reports**

XII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Waiver Request**
- C. Consider and take appropriate action on all matters related to the judicial validation of the “Ector County Hospital District General Obligation Refunding Bonds, Series 2020” including the retention of Norton Rose Fulbright US LLP as counsel for such matter**

XIV. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
FEBRUARY 4, 2020 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz

MEMBERS ABSENT:

Richard Herrera

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Christin Timmons, Chief Nursing Officer
Matt Collins, Chief Operating Officer
Toni Land, Chief Patient Experience Officer
Dr. Sari Nabulsi, Chief Medical Officer
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Steve Steen, Chief Legal Counsel
Dr. Gary Ventolini, TTUHSC Permian Basin
Jan Ramos, ECHD Board Secretary
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Mary Lou Anderson presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITIONS

A. January 2020 Associates of the Month

Russell Tippin introduced the November 2019 Directors of the Month as follows:

- Clinical: Munjal Attawala, Clinical Pharmacy Specialist, Pharmacy
- Non-Clinical: Nora Zapata, ProCare Patient Registration Specialist, Occupational Medicine
- Nurse: Tonya Collins, Charge RN, 7 Central Dedicated Education Unit

B. December 2019 Patient Satisfaction Winners

The following units were recognized for their December 2019 patient satisfaction scores:

- Medical Practice: MCHS ProCare Cardio Golder 100%
- Inpatient: 6 West 97%
- Outpatient: Nuclear Medicine 100%
Physical Therapy/Occupational Therapy/Speech Therapy 100%
Center for Health and Wellness Sports Medicine 100%

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

Ben Quiroz stated that he had potential conflicts with MCH ProCare Provider Agreements and would abstain from voting on that agenda item.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, January 7, 2020**
- B. Consider Approval of Joint Conference Committee, November 26, 2019**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2019**
- D. Consider Approval of TTUHSC-PB Graduate Medical Education (GME) Annual Report**
- E. Consider Approval of Institutional Review Board (IRB) Annual Report**
- F. Consider Approval of Continuing Medical Education (CME) Annual Report**

David Dunn moved and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 1, FY 2020
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended December 31, 2019
4. Consider Approval of Bid for Build-Out of Center for Health and Wellness Suite 250
5. Capital Expenditure Requests
 - a. Consider Approval of Mediquant DataArk Legacy Data Management System
 - b. Consider Approval of CT Replacement and CT Upgrade

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Chairman for Department of Family and Community Medicine, presented a clinical profile of his department. This included value added services at Medical Center Hospital, and the graduates that stayed in the Permian Basin.

This report was for information only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Marketing/Foundation Quarterly Report

Alison Pradon, Vice President Development, presented a quarterly Marketing and Foundation update. This report included media impressions, campaigns and quarter one wins for the Foundation and Children's Miracle Network, and upcoming events.

This report was for information only. No action was taken.

B. Legal Quarterly Report

Steve Steen, Chief Legal Counsel, provided an update on his first 120 days with Medical Center Health System.

This report was for information only. No action was taken.

C. State of Texas GME with Federal Government Proposal Update

Dr. Timothy Benton, Texas Tech University Health Sciences Center Permian Basin, provided the Board with an update regarding an announcement from HHSC about GME funding. Primarily, that funding is not decreasing.

This report was for information only. No action was taken.

D. Regional Update on Supplemental Payments

Steve Ewing provided the Board with a report on projected Medicaid supplemental payments and the resulting impact if 1115 Waiver, DSRIP, and UHRIP programs are not replaced.

This update was for information only. No action was taken.

E. Consider Approval of Vizient Emergency Department Throughput and Optimization Proposal

Christin Timmons presented a statement of work agreement with Vizient to provide consulting services in the Emergency Department (ED). Their services are expected to improve patient safety, quality, and satisfaction by decreasing the time patients spend in the ED as well as reducing the number of patients who leave without being seen.

Bryn Dodd moved and Ben Quiroz seconded the motion to approve the Vizient statement of work agreement for consulting service as presented. The motion carried unanimously.

Mallori Hutson, Regional Services Director gave an ad hoc report to the Board on her activities in the region over the last two months.

This report was for information only. No action was taken.

XII. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberations regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

The individuals present during the majority of Executive Session were Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Russell Tippin, Steve Steen, Virginia Sredanovich and Jan Ramos.

Kathy Dagnon, Vice President Human Resources, reported to the Board of Directors during Executive Session then was excused.

Adiel Alvarado, President MCH ProCare, reported to the Board of Directors during Executive Session then was excused.

Matt Collins, Chief Operating Officer, reported to the Board of Directors during Executive Session then was excused.

Virginia Sredanovich, Chief Compliance and Privacy Officer, reported to the Board of Directors during Executive Session then was excused.

Jan Ramos were excused from the remainder of Executive Session.

Alison Pradon Vice President Development, reported to the Board of Directors during Executive Session then was excused.

Executive Session began at 6:27 pm.
Executive Session ended at 7:56 p.m.

No action was taken during Executive Session.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following new amendment:

- Jennie Wolfram, RRNA. This amendment changed her compensation.

Don Hallmark presented the following renewal:

- Beverly Gifford, FNP. This is a three year renewal for Family Health Clinic.

Don Hallmark presented the following new contracts:

- Marivic Salarda, CRNA. This is a three year contract for Anesthesia.
- Angelina McMurray, CRNA. This is a three year contract for Anesthesia.
- Daniel Babble, M.D. This is a three year contract for Orthopedics.
- Christian Richardson, NP. This is a three year contract for Urgent Care.

Don Hallmark presented the following new medical directorship:

Craig W. Spellman, D.O. This is a one year agreement for the Diabetes Center.

Don Hallmark presented the following new on-call agreement:

Bradley Dyrstad, M.D. This is a one year agreement for Orthopedics.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreements as presented. The motion carried unanimously.

B. Consider Approval of B.E. Smith Interim Services Agreement

Don Hallmark presented the B.E. Smith Interim Services Agreement to provide an Interim Associate Chief Nursing Officer for Surgical Services.

Ben Quiroz moved and Bryn Dodd seconded the motion to approve the B.E. Smith Interim Services Agreement to provide an Interim Associate Chief Nursing Officer for Surgical Services as presented. The motion carried unanimously.

XIV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:57 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Mary Bridges, MD	OB/GYN	OB/GYN	Women's Health Partners	03/03/2020- 03/02/2021
Jaya Chadalavada, MD	Medicine	Hospitalist	ProCare	03/03/2020- 03/02/2021

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Olivia Ortiz, FNP	Medicine	APC	Nurse Practitioner	ProCare	Eduardo Salcedo, MD	03/03/2020- 03/02/2022
*Chastin Mortensen, CRNA	Anesthesia	APC	Nurse Anesthetist	Midwest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	03/03/2020- 03/02/2022
Heather Zamarron, PA	Emergency Medicine	APC	Physician Assistant	BEPO	Dr. Rolando Diaz	03/03/2020- 03/02/2022

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Emmanuel Sonaike, MD	Surgery	Yes	Associate	Trauma Surgery	Envision	None	03/01/2020- 02/28/2021
David Banh, MD	OB/GYN	Yes	Active	OB/GYN	TTUHSC	Yes	04/01/2020- 03/31/2022
Michael Allen, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	05/01/2020- 04/30/2022
Parina Cho, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	05/01/2020- 04/30/2022
Robert Hansen, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	05/01/2020- 04/30/2022
Scotty Ortega, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	05/01/2020- 04/30/2022
Sara McFadden, MD	Radiology	Yes	Radiology	Radiology	American Radiology Associates	None	05/01/2020- 04/30/2022
Mark Reckson, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	05/01/2020- 04/30/2022
Christine Lamoureux, MD	Radiology	Yes	Telemedicine	Telemedicine	Virtual Radiology	None	05/01/2020- 04/30/2022

***Requesting Temporary Privileges**



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Cynthia Chavez, NP	Pediatrics	APC	Neonatal/Perinatal	TTUHSC	Dr. Sheth and Dr. Bennett	None	04/01/2020- 03/31/2022
Natalie Williams, PA	Surgery	APC	Trauma Surgery	Envision	Dr. Grove, Dr. York, Dr. Wiltse, Dr. Glenn and Dr. Shaw	None	04/01/2020- 03/31/2022
Lindsey Wheatley, NNP	Pediatrics	APC	Neonatal/Perinatal	TTUHSC	Dr. Sheth and Dr. Bennett	None	05/01/2020- 04/30/2022

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
David Banh, MD	OB/GYN	DELETE: Resuscitation, newborn
Daniel Copeland, MD	Surgery	ADD: Moderate Sedation
Kayla Notley, FNP	Cardiology	ADD: Exercise Stress ECG Testing

***Pending Department Meeting Approval**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Michelle Brindley, FNP	AHP	Family Medicine	11/30/2019	Resignation
Nancy Bueno, FNP	AHP	Family Medicine	12/31/2019	Resignation
Christy Cooper, CNS	AHP	Radiology	01/02/2020	Resignation
Darren Glass, MD	Active	Surgery	03/08/2020	Resignation
Darrell Parsons, MD	Affiliate	Medicine	01/20/2020	Lapse in Privileges
Dorothy Walker, NP	Associate	Pediatrics	01/15/2020	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
None		

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Robert Bennett, MD	Active	Pediatrics	01/20/2020	Returned from LOA

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes and changes to the credentialing dates.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



March 3, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Waiver of Threshold Eligibility Criteria

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following :

- Waiver of Threshold Eligibility Criteria

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the waiver.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
March 2020
ECHD Board Packet



Date: February 28, 2020

To: Board of Directors-Family Health Clinic

From: Grant Trollope, Assistant Chief Financial Officer

Subject: Combined Financial Report for the Month Ended January 31, 2020

Visits

Combined clinic visits for January were 1,799 comparing favorably to the budgeted total of 1,756 and unfavorably to the prior year's 2,310 by 2.4% and 22.1% respectively. Combined medical visits for January totaled 1,799, favorable to the budgeted amount of 1,756 and unfavorable to the prior year 2,017 visits. Year-to-date medical visits were 6,185 comparing unfavorably to budget by 6.3% and unfavorable to prior year by 12.0%

Revenues and Revenue Deductions

Combined patient revenue for January totaled \$659,888 comparing favorably to the combined budget of \$647,894 by 1.9% and unfavorably to prior year's total of \$770,380 by 14.3%. Year-to-date patient revenue was \$2,260,100 comparing unfavorably to budget by 7.2% and unfavorable to prior year by 19.5%

Combined revenue deductions for January were \$372,359 comparing favorably to the combined budgeted amount of \$450,456 and favorably to prior year's total of \$408,246. Year-to-date deductions were \$1,272,238 comparing favorably to budget and to prior year by 24.7% and 10.9% respectively.

Combined net operating revenue for January was \$317,465 comparing favorably to the combined budget amount of \$205,284 and unfavorably to the prior year amount of \$390,572. On a year-to-date basis, net operating revenue was \$1,069,193 comparing favorably to budget by 37.6 % and unfavorably to prior year by 25.4 %.

Operating Expenses

Combined salaries and wages expense for January were \$102,662, comparing favorably to a combined budget of \$135,007 and favorably to prior year's \$121,614. Trends in salaries, wages, and benefits resulted from operations, which are now running with 24.9, Full Time Equivalent (FTEs) for January, compared to a budget of 35.3 FTEs and prior year's 30.1 FTEs.

Combined physician services (Provider salaries) for January totaled \$153,165, comparing favorably to a budgeted amount of \$187,463 and favorably to prior year's amount of \$154,464.

Total operating expenses for January were \$307,061 comparing favorably to budgeted expenses of \$387,936 and prior year expenses of \$335,932. On a year-to date basis total operating expenses were \$1,172,472 comparing favorably to budget by 20.1% and favorable to prior year by 12.0%.

Operating Results

Combined operating results for the month of January resulted in a net loss of \$23,627, comparing favorably to the combined budgeted deficit of \$228,494, and unfavorably to prior year gain of

\$9,402. Year-to-date the net loss from operations is \$242,310 comparing favorably to budget by 72.2% and unfavorably to prior year by 202.3%

Revenue and Payments by Payer

For the month of January, Medicaid patients represented the largest revenue financial class, followed by Self-Pay, and Commercial. Clinics combined, Medicaid revenue accounted for 37.9%, Self-Pay 26.5%, Commercial 18.4%, Medicare 16.7%, FAP 0.0%, and Other for 0.5% of the Clinic's monthly revenue.

Combined payments for the month of January year to date totaled \$846,791 compared to the prior year YTD amount of \$606,460.

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 659,888	\$ 647,894	1.9%	\$ 770,380	-14.3%	\$ 2,260,100	\$ 2,435,513	-7.2%	\$ 2,806,107	-19.5%
TOTAL PATIENT REVENUE	\$ 659,888	\$ 647,894	1.9%	\$ 770,380	-14.3%	\$ 2,260,100	\$ 2,435,513	-7.2%	\$ 2,806,107	-19.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 224,864	\$ (16,747)	-1442.7%	\$ (28,316)	-894.1%	\$ 382,654	\$ (62,819)	-709.1%	\$ 19,462	1866.1%
Self Pay Adjustments	61,805	(911)	-6884.3%	(14,716)	-520.0%	80,219	(3,416)	-2448.3%	(3,753)	-2237.3%
Bad Debts	85,690	468,114	-81.7%	451,278	-81.0%	809,364	1,755,938	-53.9%	1,411,934	-42.7%
TOTAL REVENUE DEDUCTIONS	\$ 372,359	\$ 450,456	-17.3%	\$ 408,246	-8.8%	\$ 1,272,238	\$ 1,689,703	-24.7%	\$ 1,427,643	-10.9%
	56.43%	69.53%		52.99%		56.29%	69.38%		50.88%	
NET PATIENT REVENUE	\$ 287,529	\$ 197,438	45.6%	\$ 362,134	-20.6%	\$ 987,862	\$ 745,810	32.5%	\$ 1,378,464	-28.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 29,937	\$ 7,846	281.6%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	159.1%	\$ 54,693	48.7%
TOTAL OTHER REVENUE	\$ 29,937	\$ 7,846	281.6%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	159.1%	\$ 54,693	48.7%
NET OPERATING REVENUE	\$ 317,465	\$ 205,284	54.6%	\$ 390,572	-18.7%	\$ 1,069,193	\$ 777,194	37.6%	\$ 1,433,156	-25.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 102,662	\$ 135,007	-24.0%	\$ 121,614	-15.6%	\$ 434,098	\$ 507,509	-14.5%	\$ 476,987	-9.0%
Benefits	25,072	34,776	-27.9%	22,779	10.1%	114,549	134,748	-15.0%	138,174	-17.1%
Physician Services	153,165	187,463	-18.3%	154,464	-0.8%	523,058	704,736	-25.8%	614,700	-14.9%
Cost of Drugs Sold	12,675	11,340	11.8%	12,715	-0.3%	44,798	42,625	5.1%	27,880	60.7%
Supplies	5,410	10,014	-46.0%	15,644	-65.4%	21,238	38,356	-44.6%	42,075	-49.5%
Utilities	6,011	5,198	15.6%	3,972	51.3%	23,343	22,409	4.2%	20,235	15.4%
Repairs and Maintenance	625	1,892	-67.0%	1,730	-63.9%	2,425	7,568	-68.0%	3,536	-31.4%
Leases and Rentals	442	391	13.0%	712	-38.0%	1,871	1,564	19.7%	1,765	6.0%
Other Expense	1,000	1,855	-46.1%	2,301	-56.5%	7,092	7,420	-4.4%	7,006	1.2%
TOTAL OPERATING EXPENSES	\$ 307,061	\$ 387,936	-20.8%	\$ 335,932	-8.6%	\$ 1,172,472	\$ 1,466,935	-20.1%	\$ 1,332,358	-12.0%
Depreciation/Amortization	\$ 34,032	\$ 45,842	-25.8%	\$ 45,238	-24.8%	\$ 139,030	\$ 181,887	-23.6%	\$ 180,952	-23.2%
TOTAL OPERATING COSTS	\$ 341,093	\$ 433,778	-21.4%	\$ 381,170	-10.5%	\$ 1,311,503	\$ 1,648,822	-20.5%	\$ 1,513,310	-13.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (23,627)	\$ (228,494)	-89.7%	\$ 9,402	-351.3%	\$ (242,310)	\$ (871,628)	-72.2%	\$ (80,154)	202.3%
Operating Margin	-7.44%	-111.31%	-93.3%	2.41%	-409.2%	-22.66%	-112.15%	-79.8%	-5.59%	305.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,799	1,756	2.4%	2,017	-10.8%	6,185	6,600	-6.3%	7,026	-12.0%
Optometry Visits	-	-	0.0%	293	-100.0%	-	-	0.0%	996	-100.0%
Total Visits	1,799	1,756	2.4%	2,310	-22.1%	6,185	6,600	-6.3%	8,022	-22.9%
Average Revenue per Office Visit	366.81	368.96	-0.6%	333.50	10.0%	365.42	369.02	-1.0%	349.80	4.5%
Hospital FTE's (Salaries and Wages)	24.9	35.3	-29.4%	30.1	-17.1%	26.9	33.4	-19.5%	31.5	-14.7%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 424,920	\$ 483,458	-12.1%	\$ 539,830	-21.3%	\$ 1,465,582	\$ 1,817,111	-19.3%	\$ 1,698,433	-13.7%
TOTAL PATIENT REVENUE	\$ 424,920	\$ 483,458	-12.1%	\$ 539,830	-21.3%	\$ 1,465,582	\$ 1,817,111	-19.3%	\$ 1,698,433	-13.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 56,511	\$ 34,939	61.7%	\$ 82,684	-31.7%	\$ 141,517	\$ 131,060	8.0%	\$ 76,625	84.7%
Self Pay Adjustments	12,897	7,291	76.9%	14,027	-8.1%	50,637	27,350	85.1%	15,521	226.2%
Bad Debts	148,110	221,646	-33.2%	173,204	-14.5%	578,608	831,414	-30.4%	670,498	-13.7%
TOTAL REVENUE DEDUCTIONS	\$ 217,517	\$ 263,876	-17.6%	\$ 269,916	-19.4%	\$ 770,762	\$ 989,824	-22.1%	\$ 762,645	1.1%
	51.2%	54.6%		50.0%		52.6%	54.5%		44.9%	
NET PATIENT REVENUE	\$ 207,403	\$ 219,582	-5.5%	\$ 269,915	-23.2%	\$ 694,820	\$ 827,287	-16.0%	\$ 935,789	-25.8%
OTHER REVENUE										
FHC Other Revenue	\$ 29,937	\$ 7,846	0.0%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	0.0%	\$ 54,693	48.7%
TOTAL OTHER REVENUE	\$ 29,937	\$ 7,846	281.6%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	159.1%	\$ 54,693	48.7%
NET OPERATING REVENUE	\$ 237,340	\$ 227,428	4.4%	\$ 298,352	-20.4%	\$ 776,150	\$ 858,671	-9.6%	\$ 990,481	-21.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 72,792	\$ 99,866	-27.1%	\$ 90,076	-19.2%	\$ 301,510	\$ 375,352	-19.7%	\$ 348,804	-13.6%
Benefits	17,777	25,724	-30.9%	16,872	5.4%	79,562	99,659	-20.2%	101,042	-21.3%
Physician Services	96,900	121,593	-20.3%	112,738	-14.0%	313,786	457,015	-31.3%	390,006	-19.5%
Cost of Drugs Sold	9,391	9,567	-1.8%	4,687	100.4%	31,182	35,958	-13.3%	16,883	84.7%
Supplies	3,816	6,201	-38.5%	8,926	-57.3%	20,173	23,818	-15.3%	18,332	10.0%
Utilities	2,860	2,794	2.4%	1,706	67.7%	11,034	11,743	-6.0%	10,648	3.6%
Repairs and Maintenance	625	1,892	-67.0%	1,730	-63.9%	2,425	7,568	-68.0%	3,536	-31.4%
Leases and Rentals	442	391	13.0%	712	-38.0%	1,871	1,564	19.7%	1,765	6.0%
Other Expense	1,000	1,848	-45.9%	2,301	-56.5%	7,092	7,392	-4.1%	7,006	1.2%
TOTAL OPERATING EXPENSES	\$ 205,603	\$ 269,876	-23.8%	\$ 239,748	-14.2%	\$ 768,636	\$ 1,020,069	-24.6%	\$ 898,022	-14.4%
Depreciation/Amortization	\$ 4,707	\$ 5,203	-9.5%	\$ 5,121	-8.1%	\$ 18,938	\$ 20,643	-8.3%	\$ 20,484	-7.5%
TOTAL OPERATING COSTS	\$ 210,310	\$ 275,079	-23.5%	\$ 244,869	-14.1%	\$ 787,574	\$ 1,040,712	-24.3%	\$ 918,506	-14.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 27,029	\$ (47,651)	-156.7%	\$ 53,483	-49.5%	\$ (11,423)	\$ (182,041)	-93.7%	\$ 71,975	-115.9%
Operating Margin	11.39%	-20.95%	-154.4%	17.93%	-36.5%	-1.47%	-21.20%	-93.1%	7.27%	-120.3%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,161	1,267	-8.4%	1,491	-22.1%	4,091	4,761	-14.1%		0.0%
Average Revenue per Office Visit	365.99	381.58	-4.1%	362.06	1.1%	358.25	381.67	-6.1%	366.52	-2.3%
Hospital FTE's (Salaries and Wages)	17.0	25.6	-33.7%	22.0	-22.9%	17.9	24.3	-26.2%	22.4	-19.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JANUARY 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 60,798	\$ 49,599	\$ 110,397	16.7%	\$ 233,604	\$ 185,007	\$ 418,610	18.5%
Medicaid	182,450	67,619	250,069	37.9%	601,904	210,855	812,759	36.0%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	67,519	53,748	121,266	18.4%	256,381	163,190	419,570	18.6%
Self Pay	111,986	63,007	174,993	26.5%	369,893	233,588	603,481	26.7%
Other	2,167	996	3,163	0.5%	3,800	1,879	5,679	0.3%
Total	\$ 424,920	\$ 234,968	\$ 659,888	100.0%	\$ 1,465,582	\$ 794,518	\$ 2,260,100	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 16,114	\$ 9,604	\$ 25,718	17.4%	\$ 311,711	\$ 53,594	\$ 365,305	43.1%
Medicaid	54,523	10,721	65,244	44.1%	192,763	48,736	241,499	28.5%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	13,587	7,251	20,838	14.1%	68,736	41,172	109,908	13.0%
Self Pay	23,297	12,027	35,324	23.9%	84,351	43,417	127,768	15.1%
Other	670	211	881	0.6%	1,358	953	2,311	0.3%
Total	\$ 108,190	\$ 39,815	\$ 148,005	100.0%	\$ 658,919	\$ 187,872	\$ 846,791	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 60,798	14.3%	\$ 63,074	11.7%	\$ 233,604	15.9%	\$ 259,336	15.3%
Medicaid	182,450	42.9%	250,556	46.4%	601,904	41.1%	703,762	41.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	67,519	15.9%	104,259	19.3%	256,381	17.5%	322,788	19.0%
Self Pay	111,986	26.4%	119,895	22.2%	369,893	25.2%	407,763	24.0%
Other	2,167	0.5%	2,046	0.4%	3,800	0.3%	4,785	0.3%
TOTAL	\$ 424,920	100.0%	\$ 539,830	100.0%	\$ 1,465,582	100.0%	\$ 1,698,433	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,114	14.9%	\$ 10,692	10.7%	\$ 311,711	47.3%	\$ 27,339	7.7%
Medicaid	54,523	50.4%	40,284	40.3%	192,763	29.3%	151,216	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,587	12.6%	26,554	26.6%	68,736	10.4%	103,271	28.9%
Self Pay	23,297	21.5%	22,337	22.4%	84,351	12.8%	74,753	20.9%
Other	670	0.6%	-	0.0%	1,358	0.2%	258	0.1%
TOTAL	\$ 108,190	100.0%	\$ 99,868	100.0%	\$ 658,919	100.0%	\$ 356,837	100.0%
TOTAL NET REVENUE	207,403		269,915		694,820		935,789	
% OF GROSS REVENUE	48.8%		50.0%		47.4%		55.1%	
VARIANCE	(99,213)		(170,047)		(35,901)		(578,951)	
% VARIANCE TO CASH COLLECTIONS	-47.8%		-63.0%		-5.2%		-61.9%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2020**

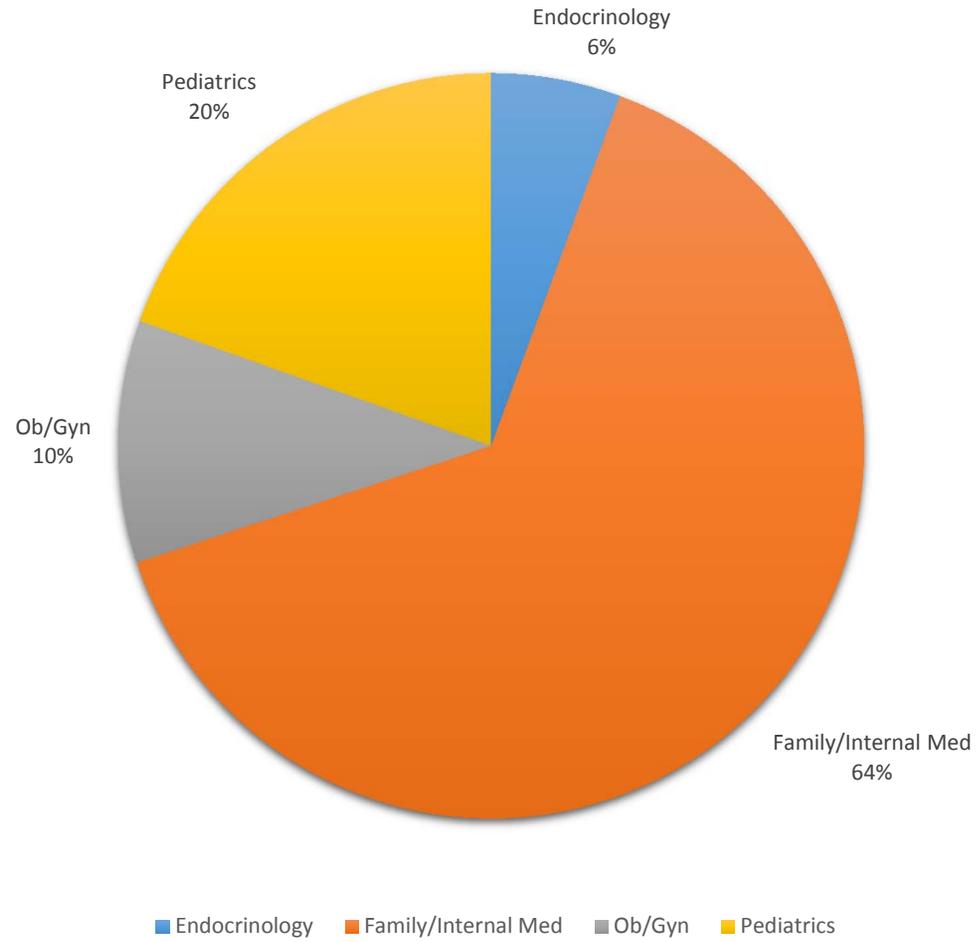
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 49,599	21.1%	\$ 49,087	21.3%	\$ 185,007	23.3%	\$ 168,911	15.2%
Medicaid	67,619	28.8%	\$ 60,731	26.3%	210,855	26.6%	481,867	43.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	53,748	22.9%	\$ 53,599	23.2%	163,190	20.5%	216,687	19.6%
Self Pay	63,007	26.8%	\$ 67,133	29.1%	233,588	29.4%	240,208	21.7%
Other	996	0.4%	\$ -	0.0%	1,879	0.2%	-	0.0%
TOTAL	\$ 234,968	100.0%	\$ 230,550	100.0%	\$ 794,518	100.0%	\$ 1,107,674	100.0%

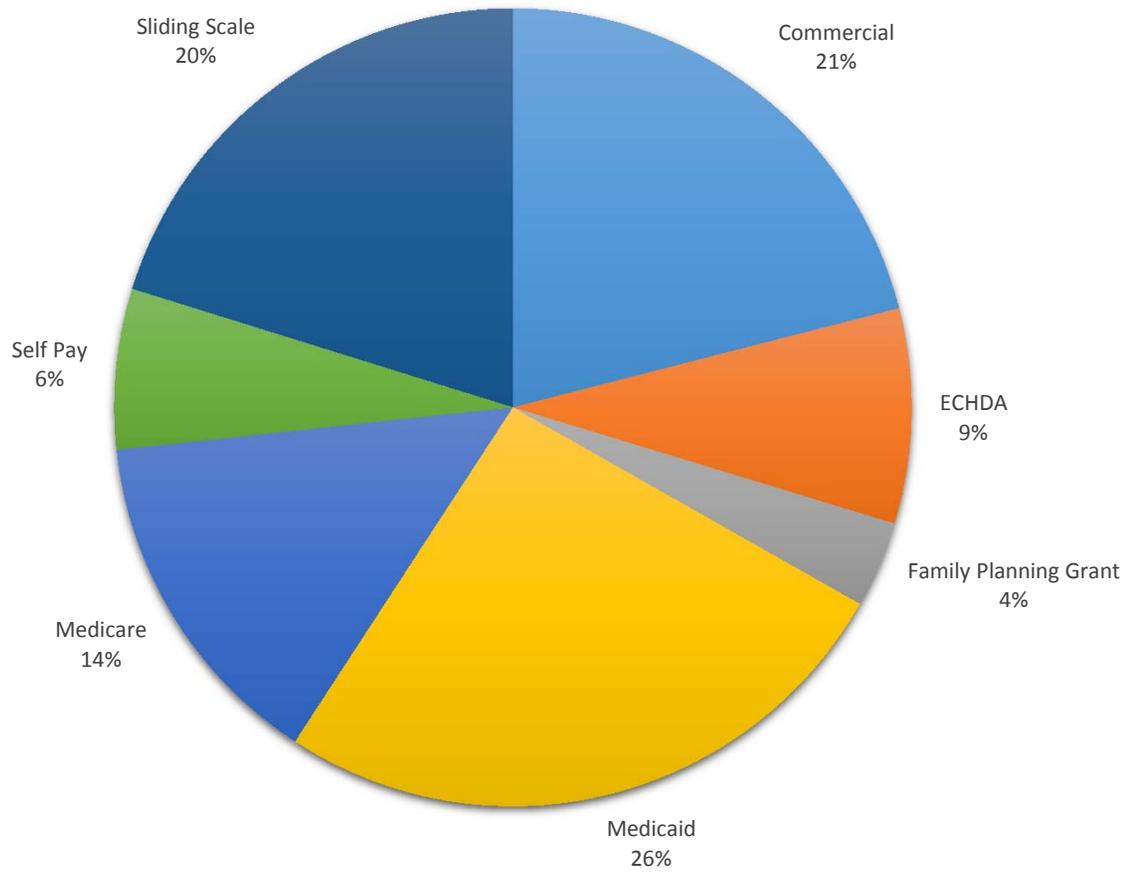
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,604	24.1%	\$ 8,567	10.3%	\$ 53,594	28.6%	\$ 38,930	15.6%
Medicaid	10,721	26.9%	50,330	60.6%	48,736	25.9%	106,701	42.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	7,251	18.2%	16,000	19.2%	41,172	21.9%	70,895	28.4%
Self Pay	12,027	30.3%	8,220	9.9%	43,417	23.1%	33,097	13.3%
Other	211	0.5%	-	0.0%	953	0.5%	-	0.0%
TOTAL	\$ 39,815	100.0%	\$ 83,117	100.0%	\$ 187,873	100.0%	\$ 249,623	100.0%
TOTAL NET REVENUE	80,126		92,220		293,042		442,675	
% OF GROSS REVENUE	34.1%		40.0%		36.9%		40.0%	
VARIANCE	(40,311)		(9,103)		(105,169)		(193,052)	
% VARIANCE TO CASH COLLECTIONS	-50.3%		-9.9%		-35.9%		-43.6%	

FHC January Visits By Service



FHC January Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Executive Director's Report-March 2020

- **Provider Update:** Dr. Estep, Pediatrician, has signed her Letter of Intent. Dr. Estep will fill the Pediatrician vacancy at our Clements location. Edak Akan, Nurse Practitioner, has accepted the mid-level position for West University. She will be working alongside Dr. Mavis in Family Medicine.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 3 LVNs, 1 Front Desk, and 1 Eligibility Coordinator.
- **Primary Care Medical Home (PCMH) Training:** The Texas Association of Community Health Centers will be onsite March 4 and 5, 2020 to provide the Family Health Clinic with a PCMH strategy session and training.
- **340B Annual Mock Audit:** Turnkey consulting will be onsite March 18-19, 2020 to conduct our annual 340B Mock Audit.



DATE: February 28, 2020

TO: Board of Directors
Ector County Hospital District

FROM: Steve Ewing
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended January 31, 2020

Attached are the Financial Statements for the month ended January 31, 2030 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended January, the change in net position was a loss of \$8,892,447 comparing unfavorably to the budgeted gain of \$1,031,884 by 968.1% and unfavorably to the prior year gain of \$1,007,766 by 982.4%. Inpatient (I/P) revenue was below budget by \$6,379,836 or 10.5% driven primarily by decreased admissions, length of stay and patient acuity. Outpatient (O/P) revenue was below budget by \$688,283 or 1.4% due to decreased surgical, and cath lab procedures. Net patient revenue was \$9,082,999 or 35.3% below the budget of \$25,700,218. The unfavorable variance was driven primarily by a year-to-date net accounts receivable adjustment of \$6,074,126. Net operating revenue was \$9,964,504 or 31.0% below budget due to decreased sales tax receipts estimates by \$813,669.

Operating expenses for the month were over budget by \$108,853 due primarily to unfavorable salaries and wages, temporary labor, physician fees, and purchased services. Unfavorable salaries and wages, and contract labor was caused by staffing in various departments. Overall hospital FTEs per adjusted occupied bed were 4.6 compared to a budget of 4.7, or favorable by 0.1%. Unfavorable physician fees are due to increased trauma coverage fees by \$222,904. The unfavorable variance in purchased services was caused by \$498,262 in additional contract coding. Major favorable variances for the month included benefits and supplies. The favorable variance in benefits was driven primarily by decreased medical claims in the month. The favorable supplies variance was caused by lower than budgeted OP surgical and cath lab procedures.

Operating Results - ProCare (501a) Operations:

For the month of January the net loss from operations before capital contributions was \$1,948,316 compared to a budgeted loss of \$2,056,699. Net operating revenue was under budget by \$319,302 due to higher than expected contractual adjustments. Total operating expenses were under budget by \$433,863. The favorable expense variance was due to decreased staffing expenses caused by 38.1 fewer than budgeted FTEs.

Operating Results - Family Health Center Operations:

For the month of January the net gain or loss from operations by location:

- Clements: \$27,029 gain compared to a budgeted loss of \$47,651. Net revenue was favorable by \$9,912 due to increased 340B drug revenue. Operating expenses were \$64,273 favorable to budget due primarily to a decreased physician salary allocation from ProCare.
- West University: \$50,657 loss compared to a budgeted loss of \$180,843. Net revenue was favorable by \$102,270. Operating costs were favorable by \$16,602.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of January was a deficit of \$8,892,447 comparing unfavorably to a budgeted surplus of \$1,031,884 and unfavorably to the prior year surplus of \$1,007,766. On a year-to-date basis the Change in Net Position is a deficit of \$9,061,204 comparing unfavorably to a budgeted deficit of \$213,402 and unfavorably to the prior year surplus of \$2,660,267.

Volume:

Total admissions for the month were 1,249 or 5.2% below budget and 1.9% below last year. Year-to-date admissions were 4,882 comparing unfavorably to budget by 0.5% and favorable to prior year by 3.8%. Patient days for the month were 5,814 or 10.7% below budget and 11.8% below last year. Year-to-date patient days were 22,145 or 6.9% below budget and 2.9% below last year. Due to the preceding, total average length of stay (ALOS) was 4.65 for the month and 4.54 year-to-date. Observation days were above budget by 63.9% and above prior year by 58.7%.

Emergency room visits for the month were 5,066 resulting in a decrease compared to budget of 0.1% and an increase compared to last year of 4.7%. On a year-to-date basis, emergency room visits were 19,558 or 3.1% above budget and 4.6% above prior year. Total O/P occasions of service for the month were 5.1% above budget for the month and 5.2% above last year. Year-to-date O/P occasions of service were 104,811 or 5.8% above budget and 5.3% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,229	1,287	-4.5%	1,246	-1.4%	4,771	4,790	-0.4%	4,575	4.3%
Neonatal ICU (NICU)	20	30	-33.3%	27	-25.9%	111	117	-5.1%	127	-12.6%
Total Admissions	1,249	1,317	-5.2%	1,273	-1.9%	4,882	4,907	-0.5%	4,702	3.8%
Patient Days										
Adult & Pediatric	4,539	4,992	-9.1%	4,997	-9.2%	16,972	18,100	-6.2%	17,145	-1.0%
ICU	401	484	-17.1%	495	-19.0%	1,487	1,767	-15.8%	1,716	-13.3%
CCU	403	484	-16.7%	505	-20.2%	1,561	1,767	-11.7%	1,729	-9.7%
NICU	471	552	-14.7%	595	-20.8%	2,125	2,154	-1.3%	2,226	-4.5%
Total Patient Days	5,814	6,512	-10.7%	6,592	-11.8%	22,145	23,788	-6.9%	22,816	-2.9%
Observation (Obs) Days	1,305	796	63.9%	822	58.7%	3,866	3,114	24.1%	3,249	19.0%
Nursery Days	291	279	4.3%	296	-1.7%	1,216	1,076	13.0%	992	22.6%
Total Occupied Beds / Bassinets	7,410	7,587	-2.3%	7,710	-3.9%	27,227	27,978	-2.7%	27,057	0.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.35	4.63	-6.1%	4.81	-9.7%	4.20	4.52	-7.1%	4.50	-6.8%
NICU	23.55	18.40	28.0%	22.04	6.9%	19.14	18.41	4.0%	17.53	9.2%
Total ALOS	4.65	4.94	-5.9%	5.18	-10.1%	4.54	4.85	-6.4%	4.85	-6.5%
Acute / Adult & Pediatric w/o OB	5.11			5.77	-11.3%	5.02			5.33	-5.8%
Average Daily Census	187.5	210.1	-10.7%	212.6	-11.8%	180.0	193.4	-6.9%	185.5	-2.9%
Hospital Case Mix Index (CMI)	1.5579	1.6244	-4.1%	1.6243	-4.1%	1.5556	1.5712	-1.0%	1.5604	-0.3%
Medicare										
Admissions	455	513	-11.3%	512	-11.1%	1,746	1,898	-8.0%	1,808	-3.4%
Patient Days	2,178	2,681	-18.8%	2,829	-23.0%	8,190	9,701	-15.6%	9,170	-10.7%
Average Length of Stay	4.79	5.23	-8.4%	5.53	-13.4%	4.69	5.11	-8.2%	5.07	-7.5%
Case Mix Index	1.6987			1.7351	-2.1%	1.7947			1.7235	4.1%
Medicaid										
Admissions	138	165	-16.4%	189	-27.0%	600	618	-2.9%	616	-2.6%
Patient Days	702	900	-22.0%	1,011	-30.6%	3,018	3,370	-10.4%	3,348	-9.9%
Average Length of Stay	5.09	5.45	-6.7%	5.35	-4.9%	5.03	5.45	-7.8%	5.44	-7.5%
Case Mix Index	1.1151			1.2167	-8.4%	1.0784			1.1963	-9.9%
Commercial										
Admissions	335	364	-8.0%	349	-4.0%	1,334	1,362	-2.1%	1,303	2.4%
Patient Days	1,415	1,580	-10.4%	1,623	-12.8%	5,659	5,778	-2.1%	5,620	0.7%
Average Length of Stay	4.22	4.34	-2.7%	4.65	-9.2%	4.24	4.24	0.0%	4.31	-1.6%
Case Mix Index	1.4627			1.6792	-12.9%	1.4566			1.5165	-4.0%
Self Pay										
Admissions	290	251	15.5%	201	44.3%	1,087	939	15.8%	885	22.8%
Patient Days	1,339	1,206	11.0%	994	34.7%	4,633	4,409	5.1%	4,218	9.8%
Average Length of Stay	4.62	4.80	-3.9%	4.95	-6.6%	4.26	4.70	-9.2%	4.77	-10.6%
Case Mix Index	1.5121			1.6089	-6.0%	1.4538			1.4639	-0.7%
All Other										
Admissions	31	24	29.2%	22	40.9%	115	90	27.8%	90	27.8%
Patient Days	180	123	46.3%	135	33.3%	645	450	43.3%	460	40.2%
Average Length of Stay	5.81	5.13	13.3%	6.14	-5.4%	5.61	5.00	12.2%	5.11	9.7%
Case Mix Index	2.4227			1.8142	33.5%	2.0699			2.0165	2.6%
Radiology										
InPatient	4,451	5,157	-13.7%	4,912	-9.4%	17,663	18,841	-6.3%	18,488	-4.5%
OutPatient	8,559	8,291	3.2%	7,998	7.0%	33,846		0.0%	31,110	8.8%
Cath Lab										
InPatient	479	612	-21.7%	699	-31.5%	1,961	2,237	-12.3%	2,307	-15.0%
OutPatient	536	657	-18.4%	524	2.3%	2,240	2,469	-9.3%	2,367	-5.4%
Laboratory										
InPatient	75,183	82,975	-9.4%	79,573	-5.5%	284,616	303,103	-6.1%	290,431	-2.0%
OutPatient	69,098	63,531	8.8%	63,886	8.2%	255,521	238,765	7.0%	233,117	9.6%
Other										
Deliveries	169	172	-1.7%	179	-5.6%	720	663	8.6%	627	14.8%
Surgical Cases										
InPatient	265	323	-18.0%	304	-12.8%	1,144	1,203	-4.9%	1,200	-4.7%
OutPatient	553	580	-4.7%	540	2.4%	2,191	2,181	0.5%	2,198	-0.3%
Total Surgical Cases	818	903	-9.4%	844	-3.1%	3,335	3,384	-1.4%	3,398	-1.9%
GI Procedures (Endo)										
InPatient	170	173	-1.7%	167	1.8%	673	632	6.5%	603	11.6%
OutPatient	232	244	-4.9%	204	13.7%	1,067	917	16.4%	887	20.3%
Total GI Procedures	402	417	-3.6%	371	8.4%	1,740	1,549	12.3%	1,490	16.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,066	5,071	-0.1%	4,838	4.7%	19,558	18,962	3.1%	18,706	4.6%
Observation Days	1,305	796	63.9%	822	58.7%	3,866	3,114	24.1%	3,249	19.0%
Other O/P Occasions of Service	21,416	20,577	4.1%	20,765	3.1%	81,387	77,030	5.7%	77,591	4.9%
Total O/P Occasions of Svc.	27,787	26,444	5.1%	26,425	5.2%	104,811	99,106	5.8%	99,546	5.3%
Hospital Operations										
Manhours Paid	286,887	314,092	-8.7%	275,802	4.0%	1,133,967	1,206,087	-6.0%	1,092,481	3.8%
FTE's	1,619.5	1,773.1	-8.7%	1,556.9	4.0%	1,613.4	1,716.0	-6.0%	1,554.3	3.8%
Adjusted Patient Days	11,121	11,815	-5.9%	11,706	-5.0%	42,184	43,526	-3.1%	41,915	0.6%
Hours / Adjusted Patient Day	25.80	26.58	-3.0%	23.56	9.5%	26.88	27.71	-3.0%	26.06	3.1%
Occupancy - Actual Beds	53.7%	60.2%	-10.7%	60.9%	-11.8%	51.6%	55.4%	-6.9%	53.2%	-2.9%
FTE's / Adjusted Occupied Bed	4.5	4.7	-3.0%	4.1	9.5%	4.7	4.8	-3.0%	4.6	3.1%
InPatient Rehab Unit										
Admissions	33	46	-28.3%	48	-31.3%	142	180	-21.1%	181	-21.5%
Patient Days	457	561	-18.5%	518	-11.8%	1,887	2,195	-14.0%	2,158	-12.6%
Average Length of Stay	13.8	12.2	13.6%	10.8	28.3%	13.3	12.2	9.0%	11.9	11.5%
Manhours Paid	8,067	8,897	-9.3%	5,536	45.7%	32,376	34,271	-5.5%	19,675	64.6%
FTE's	45.5	50.2	-9.3%	31.3	45.7%	46.1	48.8	-5.5%	28.0	64.6%
Center for Primary Care - Clemons										
Total Medical Visits	1,161	1,267	-8.4%	1,491	-22.1%	4,091	4,761	-14.1%	4,634	-11.7%
Total Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Manhours Paid	3,011	4,542	-33.7%	3,905	-22.9%	12,602	17,072	-26.2%	15,739	-19.9%
FTE's	17.0	25.6	-33.7%	22.0	-22.9%	17.9	24.3	-26.2%	22.4	-19.9%
Center for Primary Care - West University										
Total Medical Visits	638	489	30.5%	526	21.3%	2,094	1,839	13.9%	2,392	-12.5%
Total Optometry	-	-	0.0%	293	-100.0%	-	-	0.0%	996	-100.0%
Manhours Paid	1,400	1,703	-17.8%	1,418	-1.3%	6,307	6,403	-1.5%	6,424	-1.8%
FTE's	7.9	9.6	-17.8%	8.0	-1.3%	9.0	9.1	-1.5%	9.1	-1.8%
Total ECHD Operations										
Total Admissions	1,282	1,363	-5.9%	1,321	-3.0%	5,024	5,087	-1.2%	4,883	2.9%
Total Patient Days	6,271	7,073	-11.3%	7,110	-11.8%	24,032	25,983	-7.5%	24,974	-3.8%
Total Patient and Obs Days	7,576	7,869	-3.7%	7,932	-4.5%	27,898	29,097	-4.1%	28,223	-1.2%
Total FTE's	1,692.2	1,858.6	-8.9%	1,618.3	4.6%	1,686.9	1,798.1	-6.2%	1,613.9	4.5%
FTE's / Adjusted Occupied Bed	4.4	4.5	-2.6%	4.0	10.1%	4.5	4.7	-4.6%	4.3	4.8%
Total Adjusted Patient Days	11,996	12,833	-6.5%	12,626	-5.0%	45,777	46,573	-1.7%	45,905	-0.3%
Hours / Adjusted Patient Day	24.99	25.65	-2.6%	22.70	10.1%	25.90	27.14	-4.6%	24.71	4.8%
Outpatient Factor	1.9129	1.8144	5.4%	1.7758	7.7%	1.9056	1.8258	4.4%	1.8381	3.7%
Blended O/P Factor	2.1236	2.0667	2.8%	1.9588	8.4%	2.1137	2.0279	4.2%	2.0417	3.5%
Total Adjusted Admissions	2,452	2,473	-0.8%	2,346	4.5%	9,576	9,311	2.8%	8,976	6.7%
Hours / Adjusted Admission	122.24	133.13	-8.2%	122.20	0.0%	123.82	135.73	-8.8%	126.38	-2.0%
FTE's - Hospital Contract	35.9	17.9	101.1%	47.4	-24.2%	41.1	16.9	143.3%	48.5	-15.3%
FTE's - Mgmt Services	70.5	50.1	40.7%	62.7	12.5%	70.6	50.1	40.9%	67.5	4.6%
Total FTE's (including Contract)	1,798.7	1,926.6	-6.6%	1,728.3	4.1%	1,798.5	1,865.1	-3.6%	1,729.8	4.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.6	4.7	-0.1%	4.2	9.5%	4.8	4.9	-1.9%	4.6	4.3%
ProCare FTEs	202.6	240.7	-15.8%	210.6	-3.8%	207.9	240.7	-13.6%	217.0	-4.2%
Total System FTEs	2,001.3	2,167.3	-7.7%	1,938.9	3.2%	2,006.4	2,105.8	-4.7%	1,946.8	3.1%
Urgent Care Visits										
JBS Clinic	1,163	1,170	-0.6%	1,178	-1.3%	4,356	4,276	1.9%	4,097	6.3%
West University	710	736	-3.5%	766	-7.3%	2,569	2,689	-4.5%	2,634	-2.5%
42nd Street	828	803	3.1%	826	0.2%	3,165	2,935	7.8%	2,909	8.8%
Total Urgent Care Visits	2,701	2,709	-0.3%	2,770	-2.5%	10,090	9,900	1.9%	9,640	4.7%
Wal-Mart Clinic Visits										
East Clinic	476	616	-22.7%	616	-22.7%	1,803	2,169	-16.9%	2,031	-11.2%
West Clinic	484	502	-3.6%	502	-3.6%	1,715	1,486	15.4%	1,430	19.9%
Total Wal-Mart Visits	960	1,118	-14.1%	1,118	-14.1%	3,518	3,655	-3.7%	3,461	1.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2020**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 9,294,611	\$ 4,750	\$ 9,299,361
Investments	44,262,410	-	44,262,410
Patient Accounts Receivable - Gross	231,837,165	27,676,858	259,514,023
Less: 3rd Party Allowances	(83,318,762)	(7,541,731)	(90,860,493)
Bad Debt Allowance	(111,906,011)	(13,639,439)	(125,545,450)
Net Patient Accounts Receivable	36,612,392	6,495,689	43,108,081
Taxes Receivable	8,809,061	-	8,809,061
Accounts Receivable - Other	12,293,116	43,259	12,336,375
Inventories	6,811,046	360,713	7,171,759
Prepaid Expenses	3,399,657	159,637	3,559,294
Total Current Assets	121,482,294	7,064,048	128,546,342
CAPITAL ASSETS:			
Property and Equipment	472,485,901	467,364	472,953,265
Construction in Progress	2,186,505	-	2,186,505
	474,672,406	467,364	475,139,770
Less: Accumulated Depreciation and Amortization	(296,883,532)	(313,551)	(297,197,083)
Total Capital Assets	177,788,874	153,813	177,942,687
INTANGIBLE ASSETS / GOODWILL - NET	1,725	24,856	26,581
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,809,764	-	4,809,764
Restricted Assets Held in Endowment	6,309,163	-	6,309,163
Restricted TPC, LLC	522,753	-	522,753
Restricted MCH West Texas Services	2,280,230	-	2,280,230
Pension, Deferred Outflows of Resources	33,175,595	-	33,175,595
Assets whose use is Limited	-	27,303	27,303
TOTAL ASSETS	\$ 346,370,397	\$ 7,270,020	\$ 353,640,417
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,655,041	\$ -	\$ 4,655,041
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	21,861,356	2,960,019	24,821,375
A/R Credit Balances	4,435,496	-	4,435,496
Accrued Interest	1,038,683	-	1,038,683
Accrued Salaries and Wages	6,741,686	4,358,858	11,100,545
Accrued Compensated Absences	3,966,693	-	3,966,693
Due to Third Party Payors	2,570,894	-	2,570,894
Deferred Revenue	2,958,279	451,430	3,409,709
Total Current Liabilities	51,407,433	7,770,307	59,177,741
ACCRUED POST RETIREMENT BENEFITS	84,462,701	-	84,462,701
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	38,998,391	-	38,998,391
Total Liabilities	176,906,505	7,770,307	184,676,812
FUND BALANCE	169,463,892	(500,287)	168,963,605
TOTAL LIABILITIES AND FUND BALANCE	\$ 346,370,397	\$ 7,270,020	\$ 353,640,417

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 9,299,361	\$ 21,526,316	\$ 4,700	\$ (12,231,655)
Investments	44,262,410	44,279,715	-	(17,305)
Patient Accounts Receivable - Gross	259,514,023	212,208,742	24,260,863	23,044,419
Less: 3rd Party Allowances	(90,860,493)	(94,255,751)	(4,149,301)	7,544,559
Bad Debt Allowance	<u>(125,545,450)</u>	<u>(76,410,418)</u>	<u>(14,155,859)</u>	<u>(34,979,173)</u>
Net Patient Accounts Receivable	43,108,081	41,542,573	5,955,702	(4,390,195)
Taxes Receivable	8,809,061	9,097,760	-	(288,699)
Accounts Receivable - Other	12,336,375	13,615,568	45,727	(1,324,919)
Inventories	7,171,759	6,802,054	356,733	12,973
Prepaid Expenses	<u>3,559,294</u>	<u>3,379,618</u>	<u>211,520</u>	<u>(31,844)</u>
Total Current Assets	<u>128,546,342</u>	<u>140,243,605</u>	<u>6,574,382</u>	<u>(18,271,645)</u>
CAPITAL ASSETS:				
Property and Equipment	472,953,265	470,583,577	467,364	1,902,324
Construction in Progress	<u>2,186,505</u>	<u>710,236</u>	<u>-</u>	<u>1,476,269</u>
	475,139,770	471,293,812	467,364	3,378,593
Less: Accumulated Depreciation and Amortization	<u>(297,197,083)</u>	<u>(291,179,842)</u>	<u>(304,223)</u>	<u>(5,713,018)</u>
Total Capital Assets	<u>177,942,687</u>	<u>180,113,970</u>	<u>163,141</u>	<u>(2,334,425)</u>
INTANGIBLE ASSETS / GOODWILL - NET	26,581	5,174	66,358	(44,951)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,809,764	3,849,297	-	960,467
Restricted Assets Held in Endowment	6,309,163	6,285,946	-	23,217
Restricted MCH West Texas Services	2,280,230	2,232,525	-	47,705
Pension, Deferred Outflows of Resources	33,175,595	46,454,787	-	(13,279,192)
Assets whose use is Limited	<u>27,303</u>	<u>-</u>	<u>29,000</u>	<u>(1,697)</u>
TOTAL ASSETS	<u>\$ 353,640,417</u>	<u>\$ 379,708,056</u>	<u>\$ 6,832,881</u>	<u>\$ (32,900,520)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,655,041	\$ 4,655,041	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,179,304	3,493,156	-	(313,852)
Accounts Payable	24,821,375	22,452,038	3,051,090	(681,752)
A/R Credit Balances	4,435,496	6,428,358	-	(1,992,862)
Accrued Interest	1,038,683	41,791	-	996,893
Accrued Salaries and Wages	11,100,545	7,345,640	5,882,159	(2,127,255)
Accrued Compensated Absences	3,966,693	3,848,446	-	118,247
Due to Third Party Payors	2,570,894	1,006,645	-	1,564,249
Deferred Revenue	<u>3,409,709</u>	<u>348,543</u>	<u>533,674</u>	<u>2,527,492</u>
Total Current Liabilities	<u>59,177,740.51</u>	<u>49,619,657.33</u>	<u>9,466,923</u>	<u>91,160</u>
ACCRUED POST RETIREMENT BENEFITS	84,462,701	90,528,280	-	(6,065,579)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,409,871	-	(371,891)
LONG-TERM DEBT - Less Current Maturities	38,998,391	40,085,043	-	(1,086,653)
Total Liabilities	<u>184,676,812</u>	<u>182,642,852</u>	<u>9,466,923</u>	<u>(7,432,963)</u>
FUND BALANCE	<u>168,963,605</u>	<u>197,065,205</u>	<u>(2,634,042)</u>	<u>(25,467,557)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 353,640,417</u>	<u>\$ 379,708,056</u>	<u>\$ 6,832,881</u>	<u>\$ (32,900,520)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 54,460,877	\$ 60,840,713	-10.5%	\$ 60,549,701	-10.1%	\$ 213,051,661	\$ 228,554,286	-6.8%	\$ 219,888,316	-3.1%
Outpatient Revenue	61,191,390	61,914,305	-1.2%	58,057,276	5.4%	237,277,228	234,924,718	1.0%	229,057,782	3.6%
TOTAL PATIENT REVENUE	\$ 115,652,267	\$ 122,755,018	-5.8%	\$ 118,606,976	-2.5%	\$ 450,328,889	\$ 463,479,004	-2.8%	\$ 448,946,098	0.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 44,705,992	\$ 72,404,307	-38.3%	\$ 72,906,201	-38.7%	\$ 247,988,736	\$ 273,244,998	-9.2%	\$ 281,477,174	-11.9%
Policy Adjustments	1,529,504	1,546,817	-1.1%	540,012	183.2%	4,984,134	6,145,660	-18.9%	10,976,201	-54.6%
Uninsured Discount	11,574,580	8,375,206	38.2%	7,573,542	52.8%	44,002,356	32,293,889	36.3%	22,670,891	94.1%
Indigent (309,895)	1,669,898	1,669,898	-118.6%	1,589,129	-119.5%	5,429,616	6,269,674	-13.4%	7,157,754	-24.1%
Provision for Bad Debts	39,623,280	10,602,486	273.7%	10,712,586	269.9%	53,350,723	39,827,385	34.0%	28,826,176	85.1%
TOTAL REVENUE DEDUCTIONS	\$ 97,123,462	\$ 94,598,714	2.7%	\$ 93,321,469	4.1%	\$ 355,755,565	\$ 357,781,606	-0.6%	\$ 351,108,195	1.3%
	83.98%	77.06%		78.68%		79.00%	77.19%		78.21%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,191,390	\$ 960,141	24.1%	\$ 865,393	37.7%	\$ 4,765,561	3,840,564	24.1%	\$ 3,461,570	37.7%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	1,917,836	1,917,836	0.0%	3,886,632	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,670,849	\$ 1,439,600	16.1%	\$ 1,837,051	-9.0%	\$ 6,683,397	\$ 5,758,400	16.1%	\$ 7,348,202	-9.0%
NET PATIENT REVENUE	\$ 20,199,654	\$ 29,595,904	-31.7%	\$ 27,122,558	-25.5%	\$ 101,256,722	\$ 111,455,798	-9.2%	\$ 105,186,105	-3.7%
OTHER REVENUE										
Tax Revenue	\$ 4,902,439	\$ 5,716,109	-14.2%	\$ 6,265,269	-21.8%	\$ 22,296,080	\$ 22,606,826	-1.4%	\$ 24,119,292	-7.6%
Other Revenue	812,051	885,938	-8.3%	903,573	-10.1%	3,409,336	3,622,486	-5.9%	3,332,309	2.3%
TOTAL OTHER REVENUE	\$ 5,714,491	\$ 6,602,047	-13.4%	\$ 7,168,842	-20.3%	\$ 25,705,417	\$ 26,229,312	-2.0%	\$ 27,451,601	-6.4%
NET OPERATING REVENUE	\$ 25,914,145	\$ 36,197,951	-28.4%	\$ 34,291,400	-24.4%	\$ 126,962,138	\$ 137,685,110	-7.8%	\$ 132,637,706	-4.3%
OPERATING EXPENSES										
Salaries and Wages	\$ 14,283,225	\$ 14,395,334	-0.8%	\$ 13,685,583	4.4%	\$ 54,992,963	\$ 55,704,225	-1.3%	\$ 52,333,961	5.1%
Benefits	3,035,933	3,126,682	-2.9%	2,349,376	29.2%	12,151,116	12,197,403	-0.4%	12,488,003	-2.7%
Temporary Labor	1,080,821	974,236	10.9%	1,100,117	-1.8%	4,692,134	3,847,582	22.0%	4,289,189	9.4%
Physician Fees	1,461,404	1,186,328	23.2%	1,108,828	32.0%	5,715,404	4,763,164	20.0%	4,429,319	29.0%
Texas Tech Support	1,033,388	1,083,333	-4.6%	988,410	4.6%	4,032,284	4,333,332	-6.9%	3,960,399	1.8%
Purchased Services	5,211,057	5,081,119	2.6%	4,939,177	5.5%	20,484,492	20,781,973	-1.4%	18,411,389	11.3%
Supplies	5,080,608	5,574,646	-8.9%	5,514,427	-7.9%	20,045,021	21,343,481	-6.1%	20,158,373	-0.6%
Utilities	352,091	371,451	-5.2%	330,117	6.7%	1,335,155	1,480,145	-9.8%	1,265,180	5.5%
Repairs and Maintenance	799,312	754,615	5.9%	803,898	-0.6%	2,969,869	3,012,303	-1.4%	3,369,426	-11.9%
Leases and Rent	177,511	117,611	50.9%	141,226	25.7%	543,503	470,443	15.5%	490,356	10.8%
Insurance	184,675	183,915	0.4%	123,503	49.5%	602,371	734,593	-18.0%	515,298	16.9%
Interest Expense	245,708	248,670	-1.2%	263,992	-6.9%	977,318	998,339	-2.1%	1,045,358	-6.5%
ECHDA	218,933	279,009	-21.5%	393,917	-44.4%	1,184,732	1,116,036	6.2%	1,172,651	1.0%
Other Expense	307,745	420,473	-26.8%	110,537	178.4%	889,071	1,691,003	-47.4%	591,289	50.4%
TOTAL OPERATING EXPENSES	\$ 33,472,412	\$ 33,797,422	-1.0%	\$ 31,851,108	5.1%	\$ 130,615,433	\$ 132,474,022	-1.4%	\$ 124,520,189	4.9%
Depreciation/Amortization	\$ 1,547,779	\$ 1,606,711	-3.7%	\$ 1,588,741	-2.6%	\$ 6,171,111	\$ 6,376,754	-3.2%	\$ 6,516,610	-5.3%
(Gain) Loss on Sale of Assets	6,132	-	0.0%	2,880	112.9%	7,009	-	0.0%	3,004	133.3%
TOTAL OPERATING COSTS	\$ 35,026,323	\$ 35,404,133	-1.1%	\$ 33,442,729	4.7%	\$ 136,793,552	\$ 138,850,776	-1.5%	\$ 131,039,802	4.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (9,112,178)	\$ 793,818	1247.9%	\$ 848,671	1173.7%	\$ (9,831,414)	\$ (1,165,666)	743.4%	\$ 1,597,904	-715.3%
Operating Margin	-35.16%	2.19%	-1703.4%	2.47%	-1520.8%	-7.74%	-0.85%	814.6%	1.20%	-742.8%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 122,280	\$ 84,831	44.1%	\$ 62,845	94.6%	\$ 393,187	\$ 339,324	15.9%	\$ 330,862	18.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	-	-	83,332	-100.0%	300,260	-100.0%
Build America Bonds Subsidy	78,770	79,277	-0.6%	84,413	-6.7%	311,730	317,108	-1.7%	337,653	-7.7%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (8,911,129)	\$ 978,759	-1010.5%	\$ 995,929	-994.8%	\$ (9,126,497)	\$ (425,902)	2042.9%	\$ 2,566,679	-455.6%
Unrealized Gain/(Loss) on Investments	\$ 13,489	\$ (6,622)	0.0%	\$ -	-	\$ 17,583	\$ (26,488)	0.0%	\$ 30,157	-41.7%
Investment in Subsidiaries	5,193	59,747	-91.3%	11,837	-56.1%	47,710	238,988	-80.0%	63,431	-24.8%
CHANGE IN NET POSITION	\$ (8,892,447)	\$ 1,031,884	-961.8%	\$ 1,007,766	-982.4%	\$ (9,061,204)	\$ (213,402)	-4146.1%	\$ 2,660,267	-440.6%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	54,460,877	\$ 60,840,713	-10.5%	\$ 60,549,701	-10.1%	\$ 213,051,661	\$ 228,554,286	-6.8%	\$ 219,888,316	-3.1%
Outpatient Revenue	49,716,258	50,404,541	-1.4%	46,975,611	5.8%	192,939,402	188,736,452	2.2%	184,291,486	4.7%
TOTAL PATIENT REVENUE	104,177,135	\$ 111,245,254	-6.4%	107,525,312	-3.1%	\$ 405,991,063	\$ 417,290,738	-2.7%	\$ 404,179,802	0.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	39,738,951	\$ 66,743,785	-40.5%	\$ 66,820,373	-40.5%	\$ 227,840,271	\$ 250,372,261	-9.0%	\$ 260,761,513	-12.6%
Policy Adjustments	109,642	249,896	-56.1%	33,638	225.9%	475,508	888,940	-46.5%	1,022,810	-53.5%
Uninsured Discount	10,529,569	8,031,799	31.1%	6,834,084	54.1%	40,480,194	30,949,468	30.8%	20,992,257	92.8%
Indigent Care	(353,971)	1,659,847	-121.3%	1,646,369	-121.5%	5,262,234	6,226,233	-15.5%	7,095,691	-25.8%
Provision for Bad Debts	39,206,575	10,299,309	280.7%	10,237,258	283.0%	50,630,526	38,633,616	31.1%	30,140,104	68.0%
TOTAL REVENUE DEDUCTIONS	89,230,766	\$ 86,984,636	2.6%	85,571,722	4.3%	\$ 324,688,733	\$ 327,070,518	-0.7%	\$ 320,012,375	1.5%
	85.65%	78.19%		79.58%		79.97%	78.38%		79.18%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	1,191,390	\$ 960,141	24.1%	\$ (9,608)	-12500.6%	\$ 4,765,561	\$ 3,840,564	24.1%	\$ (38,430)	-12500.6%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	1,917,836	1,917,836	0.0%	3,886,632	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	1,670,849	\$ 1,439,600	16.1%	\$ 962,051	73.7%	\$ 6,683,397	\$ 5,758,400	16.1%	\$ 3,848,202	73.7%
NET PATIENT REVENUE	16,617,219	\$ 25,700,218	-35.3%	\$ 22,915,640	-27.5%	\$ 87,985,727	\$ 95,978,620	-8.3%	\$ 88,015,629	0.0%
OTHER REVENUE										
Tax Revenue	4,902,439	\$ 5,716,109	-14.2%	\$ 6,265,269	-21.8%	\$ 22,296,080	\$ 22,606,826	-1.4%	\$ 24,119,292	-7.6%
Other Revenue	628,769	696,604	-9.7%	735,484	-14.5%	2,610,604	2,858,816	-8.7%	2,655,046	-1.7%
TOTAL OTHER REVENUE	5,531,208	\$ 6,412,713	-13.7%	\$ 7,000,754	-21.0%	\$ 24,906,685	\$ 25,465,642	-2.2%	\$ 26,774,339	-7.0%
NET OPERATING REVENUE	22,148,427	\$ 32,112,931	-31.0%	\$ 29,916,394	-26.0%	\$ 112,892,412	\$ 121,444,262	-7.0%	\$ 114,789,968	-1.7%
OPERATING EXPENSE										
Salaries and Wages	10,486,419	\$ 10,333,113	1.5%	\$ 9,961,677	5.3%	\$ 39,926,952	\$ 39,756,634	0.4%	\$ 37,344,504	6.9%
Benefits	2,561,012	2,661,669	-3.8%	1,865,890	37.3%	10,535,888	10,555,657	-0.2%	10,818,005	-2.6%
Temporary Labor	503,947	209,025	141.1%	517,951	-2.7%	2,305,218	786,738	193.0%	2,142,988	7.6%
Physician Fees	1,240,948	1,023,021	21.3%	924,461	34.2%	4,871,625	4,074,014	19.6%	3,799,438	28.2%
Texas Tech Support	1,033,388	1,083,333	-4.6%	988,410	4.6%	4,032,284	4,333,332	-6.9%	3,960,399	1.8%
Purchased Services	5,005,239	4,856,360	3.1%	4,699,163	6.5%	19,710,026	19,562,806	0.8%	17,437,873	13.0%
Supplies	4,945,779	5,430,629	-9.9%	5,378,863	-8.1%	19,507,519	20,757,662	-6.0%	19,586,338	-0.4%
Utilities	348,654	368,641	-5.4%	326,776	6.7%	1,321,558	1,468,180	-10.0%	1,250,460	5.7%
Repairs and Maintenance	799,312	753,709	6.1%	803,768	-0.6%	2,968,938	3,008,679	-1.3%	3,369,109	-11.9%
Leases and Rentals	7,096	(51,246)	-113.8%	(34,341)	-120.7%	(130,070)	(204,984)	-36.5%	(207,852)	-37.4%
Insurance	137,797	134,783	2.2%	74,891	84.0%	412,500	539,132	-23.5%	320,853	28.6%
Interest Expense	245,708	248,670	-1.2%	263,992	-6.9%	977,318	998,339	-2.1%	1,045,358	-6.5%
ECHDA	218,933	279,009	-21.5%	393,917	-44.4%	1,184,732	1,116,036	6.2%	1,172,651	1.0%
Other Expense	248,491	343,152	-27.6%	48,061	417.0%	646,399	1,372,508	-52.9%	353,732	82.7%
TOTAL OPERATING EXPENSES	27,782,721	\$ 27,673,868	0.4%	\$ 26,213,480	6.0%	\$ 108,270,887	\$ 108,124,733	0.1%	\$ 102,393,855	5.7%
Depreciation/Amortization	1,529,567	\$ 1,588,546	-3.7%	\$ 1,569,062	-2.5%	\$ 6,098,820	\$ 6,302,968	-3.2%	\$ 6,435,983	-5.2%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	2,880	-100.0%	877	-	100.0%	3,004	-70.8%
TOTAL OPERATING COSTS	29,312,288	\$ 29,262,414	0.2%	\$ 27,785,422	5.5%	\$ 114,370,584	\$ 114,427,701	0.0%	\$ 108,832,843	5.1%
NET GAIN (LOSS) FROM OPERATIONS	(7,163,862)	\$ 2,850,517	-351.3%	\$ 2,130,971	436.2%	\$ (1,478,172)	\$ 7,016,561	-121.1%	\$ 5,957,125	-124.8%
Operating Margin	-32.34%	8.88%	-464.4%	7.12%	-554.1%	-1.31%	5.78%	-122.7%	5.19%	-125.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	122,280	\$ 84,831	44.1%	\$ 62,845	94.6%	\$ 393,187	\$ 339,324	15.9%	\$ 330,862	18.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	0.0%	-	83,332	-100.0%	300,260	-100.0%
Build America Bonds Subsidy	78,770	79,277	-0.6%	84,413	-6.7%	311,730	317,108	-1.7%	337,653	-7.7%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	(6,962,812)	\$ 3,035,458	-329.4%	\$ 2,278,230	-405.6%	\$ (773,255)	\$ 7,756,325	-110.0%	\$ 6,925,900	-111.2%
Procure Capital Contribution	(1,948,316)	(2,056,699)	-5.3%	(1,282,301)	51.9%	(8,353,242)	(8,182,227)	2.1%	(4,359,221)	91.6%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	(8,911,129)	\$ 978,759	-1010.5%	\$ 995,929	-994.8%	\$ (9,126,496)	\$ (425,902)	2042.9%	\$ 2,566,679	-455.6%
Unrealized Gain/(Loss) on Investments	13,489	\$ (6,622)	-303.7%	\$ -	0.0%	\$ 17,583	\$ (26,488)	-166.4%	\$ 30,157	-41.7%
Investment in Subsidiaries	5,193	59,747	-91.3%	11,837	-56.1%	47,710	238,988	-80.0%	63,431	-24.8%
CHANGE IN NET POSITION	(8,892,447)	\$ 1,031,884	-961.8%	\$ 1,007,766	-982.4%	\$ (9,061,204)	\$ (213,402)	-4146.1%	\$ 2,660,267	-440.6%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,475,132	\$ 11,509,764	-0.3%	\$ 11,081,664	3.6%	\$ 44,337,826	\$ 46,188,266	-4.0%	\$ 44,766,296	-1.0%
TOTAL PATIENT REVENUE	\$ 11,475,132	\$ 11,509,764	-0.3%	\$ 11,081,664	3.6%	\$ 44,337,826	\$ 46,188,266	-4.0%	\$ 44,766,296	-1.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 4,967,041	\$ 5,660,522	-12.3%	\$ 6,085,828	-18.4%	\$ 20,148,465	\$ 22,872,737	-11.9%	\$ 20,715,660	-2.7%
Policy Adjustments	1,419,862	1,296,921	9.5%	506,373	180.4%	4,508,625	5,256,720	-14.2%	9,953,391	-54.7%
Uninsured Discount	1,045,011	343,407	204.3%	739,458	41.3%	3,522,162	1,344,421	162.0%	1,678,634	109.8%
Indigent	44,076	10,051	338.5%	(57,240)	-177.0%	167,382	43,441	285.3%	62,063	169.7%
Provision for Bad Debts	416,706	303,177	37.4%	475,327	-12.3%	2,720,197	1,193,769	127.9%	(1,313,928)	-307.0%
TOTAL REVENUE DEDUCTIONS	\$ 7,892,696	\$ 7,614,078	3.7%	\$ 7,749,747	1.8%	\$ 31,066,831	\$ 30,711,088	1.2%	\$ 31,095,820	-0.1%
	68.78%	66.15%		69.93%		70.07%	66.49%		69.46%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ 875,000	-100.0%	-	-		\$ 3,500,000	-100.0%
NET PATIENT REVENUE	\$ 3,582,436	\$ 3,895,686	-8.0%	\$ 4,206,917	-14.8%	\$ 13,270,995	\$ 15,477,178	-14.3%	\$ 17,170,476	-22.7%
						29.9%				
OTHER REVENUE										
Other Income	\$ 183,282	\$ 189,334	-3.2%	\$ 168,088	9.0%	\$ 798,732	\$ 763,670	4.6%	\$ 677,263	17.9%
TOTAL OTHER REVENUE	\$ 183,282	\$ 189,334	-3.2%	\$ 168,088	9.0%	\$ 798,732	\$ 763,670	4.6%	\$ 677,263	17.9%
NET OPERATING REVENUE	\$ 3,765,718	\$ 4,085,020	-7.8%	\$ 4,375,006	-13.9%	\$ 14,069,726	\$ 16,240,848	-13.4%	\$ 17,847,738	-21.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,796,806	\$ 4,062,221	-6.5%	\$ 3,723,906	2.0%	\$ 15,066,011	\$ 15,947,591	-5.5%	\$ 14,989,457	0.5%
Benefits	474,921	465,013	2.1%	483,485	-1.8%	1,615,228	1,641,746	-1.6%	1,669,998	-3.3%
Temporary Labor	576,874	765,211	-24.6%	582,166	-0.9%	2,386,917	3,060,844	-22.0%	2,146,201	11.2%
Physician Fees	220,456	163,307	35.0%	182,368	20.9%	843,779	689,150	22.4%	629,881	34.0%
Purchased Services	205,818	224,759	-8.4%	240,014	-14.2%	774,466	1,219,167	-36.5%	973,516	-20.4%
Supplies	134,830	144,017	-6.4%	135,564	-0.5%	537,502	585,819	-8.2%	572,035	-6.0%
Utilities	3,436	2,810	22.3%	3,341	2.9%	13,596	11,965	13.6%	14,720	-7.6%
Repairs and Maintenance	-	906	-100.0%	130	-100.0%	931	3,624	-74.3%	317	193.2%
Leases and Rentals	170,415	168,857	0.9%	175,567	-2.9%	673,573	675,427	-0.3%	698,208	-3.5%
Insurance	46,879	49,132	-4.6%	48,613	-3.6%	189,871	195,461	-2.9%	194,445	-2.4%
Other Expense	59,254	77,321	-23.4%	62,476	-5.2%	242,672	318,495	-23.8%	237,556	2.2%
TOTAL OPERATING EXPENSES	\$ 5,689,691	\$ 6,123,554	-7.1%	\$ 5,637,628	0.9%	\$ 22,344,545	\$ 24,349,289	-8.2%	\$ 22,126,333	1.0%
Depreciation/Amortization	\$ 18,211	\$ 18,165	0.3%	\$ 19,679	-7.5%	\$ 72,291	\$ 73,786	-2.0%	\$ 80,626	-10.3%
(Gain)/Loss on Sale of Assets	6,132	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,714,034	\$ 6,141,719	-7.0%	\$ 5,657,307	1.0%	\$ 22,422,968	\$ 24,423,075	-8.2%	\$ 22,206,959	1.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,948,316)	\$ (2,056,699)	5.3%	\$ (1,282,301)	51.9%	\$ (8,353,242)	\$ (8,182,227)	-2.1%	\$ (4,359,221)	-91.6%
Operating Margin	-51.74%	-50.35%	2.8%	-29.31%	76.5%	-59.37%	-50.38%	17.8%	-24.42%	143.1%
MCH Contribution	\$ 1,948,316	\$ 2,056,699	-5.3%	\$ 1,282,301	51.9%	\$ 8,353,242	\$ 8,182,227	2.1%	\$ 4,359,221	91.6%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	10,493	10,656	-1.53%	11,050	-5.04%	39,520	39,277	0.62%	39,904	-0.96%
Total Hospital Visits	6,187	5,057	22.35%	5,716	8.24%	21,967	19,541	12.41%	20,980	4.70%
Total Procedures	11,630	10,037	15.87%	12,149	-4.27%	48,243	43,773	10.21%	49,000	-1.54%
Total Surgeries	889	829	7.24%	914	-2.74%	3,586	3,184	12.63%	3,444	4.12%
Total Provider FTE's	79.8	91.4	-12.69%	84.0	-5.00%	80.0	91.4	-12.47%	84.5	-5.27%
Total Staff FTE's	111.0	136.3	-18.56%	114.7	-3.23%	116.1	136.3	-14.86%	119.6	-2.93%
Total Administrative FTE's	11.8	13.0	-9.23%	11.9	-0.84%	11.9	13.0	-8.85%	13.0	-8.67%
Total FTE's	202.6	240.7	-15.83%	210.6	-3.80%	207.9	240.7	-13.63%	217.0	-4.18%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 424,920	\$ 483,458	-12.1%	\$ 539,830	-21.3%	\$ 1,465,582	\$ 1,817,111	-19.3%	\$ 1,698,433	-13.7%
TOTAL PATIENT REVENUE	\$ 424,920	\$ 483,458	-12.1%	\$ 539,830	-21.3%	\$ 1,465,582	\$ 1,817,111	-19.3%	\$ 1,698,433	-13.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 56,511	\$ 34,939	61.7%	\$ 82,684	-31.7%	\$ 141,517	\$ 131,060	8.0%	\$ 76,625	84.7%
Self Pay Adjustments	12,897	7,291	76.9%	14,027	-8.1%	50,637	27,350	85.1%	15,521	226.2%
Bad Debts	148,110	221,646	-33.2%	173,204	-14.5%	578,608	831,414	-30.4%	670,498	-13.7%
TOTAL REVENUE DEDUCTIONS	\$ 217,517	\$ 263,876	-17.6%	\$ 269,916	-19.4%	\$ 770,762	\$ 989,824	-22.1%	\$ 762,645	1.1%
	51.2%	54.6%		50.0%		52.6%	54.5%		44.9%	
NET PATIENT REVENUE	\$ 207,403	\$ 219,582	-5.5%	\$ 269,915	-23.2%	\$ 694,820	\$ 827,287	-16.0%	\$ 935,789	-25.8%
OTHER REVENUE										
FHC Other Revenue	\$ 29,937	\$ 7,846	0.0%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	0.0%	\$ 54,693	48.7%
TOTAL OTHER REVENUE	\$ 29,937	\$ 7,846	281.6%	\$ 28,438	5.3%	\$ 81,331	\$ 31,384	159.1%	\$ 54,693	48.7%
NET OPERATING REVENUE	\$ 237,340	\$ 227,428	4.4%	\$ 298,352	-20.4%	\$ 776,150	\$ 858,671	-9.6%	\$ 990,481	-21.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 72,792	\$ 99,866	-27.1%	\$ 90,076	-19.2%	\$ 301,510	\$ 375,352	-19.7%	\$ 348,804	-13.6%
Benefits	17,777	25,724	-30.9%	16,872	5.4%	79,562	99,659	-20.2%	101,042	-21.3%
Physician Services	96,900	121,593	-20.3%	112,738	-14.0%	313,786	457,015	-31.3%	390,006	-19.5%
Cost of Drugs Sold	9,391	9,567	-1.8%	4,687	100.4%	31,182	35,958	-13.3%	16,883	84.7%
Supplies	3,816	6,201	-38.5%	8,926	-57.3%	20,173	23,818	-15.3%	18,332	10.0%
Utilities	2,860	2,794	2.4%	1,706	67.7%	11,034	11,743	-6.0%	10,648	3.6%
Repairs and Maintenance	625	1,892	-67.0%	1,730	-63.9%	2,425	7,568	-68.0%	3,536	-31.4%
Leases and Rentals	442	391	13.0%	712	-38.0%	1,871	1,564	19.7%	1,765	6.0%
Other Expense	1,000	1,848	-45.9%	2,301	-56.5%	7,092	7,392	-4.1%	7,006	1.2%
TOTAL OPERATING EXPENSES	\$ 205,603	\$ 269,876	-23.8%	\$ 239,748	-14.2%	\$ 768,636	\$ 1,020,069	-24.6%	\$ 898,022	-14.4%
Depreciation/Amortization	\$ 4,707	\$ 5,203	-9.5%	\$ 5,121	-8.1%	\$ 18,938	\$ 20,643	-8.3%	\$ 20,484	-7.5%
TOTAL OPERATING COSTS	\$ 210,310	\$ 275,079	-23.5%	\$ 244,869	-14.1%	\$ 787,574	\$ 1,040,712	-24.3%	\$ 918,506	-14.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 27,029	\$ (47,651)	-156.7%	\$ 53,483	-49.5%	\$ (11,423)	\$ (182,041)	-93.7%	\$ 71,975	-115.9%
Operating Margin	11.39%	-20.95%	-154.4%	17.93%	-36.5%	-1.47%	-21.20%	-93.1%	7.27%	-120.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,161	1,267	-8.4%	1,491	-22.1%	4,091	4,761	-14.1%		0.0%
Average Revenue per Office Visit	365.99	381.58	-4.1%	362.06	1.1%	358.25	381.67	-6.1%	366.52	-2.3%
Hospital FTE's (Salaries and Wages)	17.0	25.6	-33.7%	22.0	-22.9%	17.9	24.3	-26.2%	22.4	-19.9%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 234,968	\$ 164,436	42.9%	\$ 230,550	1.9%	\$ 794,518	\$ 618,402	28.5%	\$ 1,107,674	-28.3%
TOTAL PATIENT REVENUE	\$ 234,968	\$ 164,436	42.9%	\$ 230,550	1.9%	\$ 794,518	\$ 618,402	28.5%	\$ 1,107,674	-28.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 168,354	\$ (51,686)	-425.7%	\$ (111,000)	-251.7%	\$ 241,137	\$ (193,879)	-224.4%	\$ (57,163)	-521.8%
Self Pay Adjustments	48,908	(8,202)	-696.3%	(28,743)	-270.2%	29,583	(30,766)	-196.2%	(19,274)	-253.5%
Bad Debts	(62,420)	246,468	-125.3%	278,074	-122.4%	230,756	924,524	-75.0%	741,436	-68.9%
TOTAL REVENUE DEDUCTIONS	\$ 154,842	\$ 186,580	-17.0%	\$ 138,330	11.9%	\$ 501,476	\$ 699,879	-28.3%	\$ 664,999	-24.6%
	65.90%	113.47%		60.00%		63.12%	113.18%		60.04%	
NET PATIENT REVENUE	\$ 80,126	\$ (22,144)	-461.8%	\$ 92,220	-13.1%	\$ 293,042	\$ (81,477)	-459.7%	\$ 442,675	-33.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 80,126	\$ (22,144)	-461.8%	\$ 92,220	-13.1%	\$ 293,042	\$ (81,477)	-459.7%	\$ 442,675	-33.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 29,869	\$ 35,141	-15.0%	\$ 31,538	-5.3%	\$ 132,588	\$ 132,157	0.3%	\$ 128,183	3.4%
Benefits	7,295	9,052	-19.4%	5,907	23.5%	34,987	35,089	-0.3%	37,132	-5.8%
Physician Services	56,265	65,870	-14.6%	41,726	34.8%	209,272	247,721	-15.5%	224,694	-6.9%
Cost of Drugs Sold	3,284	1,773	85.2%	8,028	-59.1%	13,616	6,667	104.2%	10,997	23.8%
Supplies	1,594	3,813	-58.2%	6,718	-76.3%	1,064	14,538	-92.7%	23,744	-95.5%
Utilities	3,151	2,404	31.1%	2,267	39.0%	12,309	10,666	15.4%	9,586	28.4%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	28	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 101,458	\$ 118,060	-14.1%	\$ 96,184	5.5%	\$ 403,837	\$ 446,866	-9.6%	\$ 434,335	-7.0%
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 120,092	\$ 161,244	-25.5%	\$ 160,469	-25.2%
TOTAL OPERATING COSTS	\$ 130,783	\$ 158,699	-17.6%	\$ 136,301	-4.0%	\$ 523,929	\$ 608,110	-13.8%	\$ 594,804	-11.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (50,657)	\$ (180,843)	-72.0%	\$ (44,081)	14.9%	\$ (230,886)	\$ (689,587)	-66.5%	\$ (152,129)	51.8%
Operating Margin	-63.22%	816.67%	-107.7%	-47.80%	32.3%	-78.79%	846.36%	-109.3%	-34.37%	129.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	638	489	30.5%	526	21.3%	2,094	1,839	13.9%	2,392	-12.5%
Optometry Visits	-	-	0.0%	293	-100.0%	-	-	0.0%	996	-100.0%
Total Visits	638	489	30.5%	819	-22.1%	2,094	1,839	13.9%	2,392	0.0%
Average Revenue per Office Visit	368.29	336.27	9.5%	281.50	30.8%	379.43	336.27	12.8%	326.94	16.1%
Hospital FTE's (Salaries and Wages)	7.9	9.6	-17.8%	8.0	-1.3%	9.0	9.1	-1.5%	9.1	-1.8%

**ECTOR COUNTY HOSPITAL DISTRICT
JANUARY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 38,077,996	36.7%	\$ 43,223,470	40.2%	\$ 151,866,345	37.3%	\$ 161,144,831	39.8%
Medicaid	13,166,505	12.6%	12,298,567	11.4%	48,696,460	12.0%	40,661,462	10.1%
Commercial	31,592,304	30.3%	29,419,302	27.4%	120,873,524	29.8%	115,456,977	28.6%
Self Pay	16,824,573	16.1%	17,399,867	16.2%	68,436,071	16.9%	71,779,410	17.8%
Other	4,515,756	4.3%	5,184,106	4.8%	16,118,664	4.0%	15,137,123	3.7%
TOTAL	\$ 104,177,135	100.0%	\$ 107,525,312	100.0%	\$ 405,991,063	100.0%	\$ 404,179,802	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,250,242	37.3%	\$ 6,863,061	36.2%	\$ 28,851,006	37.0%	\$ 28,792,237	37.6%
Medicaid	2,587,609	13.3%	2,118,218	11.2%	9,846,946	12.6%	8,014,835	10.5%
Commercial	7,653,929	39.5%	7,291,245	38.4%	30,947,264	39.7%	31,448,014	41.1%
Self Pay	1,225,819	6.3%	1,809,487	9.5%	4,704,380	6.0%	5,452,779	7.1%
Other	705,294	3.6%	886,611	4.7%	3,657,771	4.7%	2,823,994	3.7%
TOTAL	\$ 19,422,893	100.0%	\$ 18,968,622	100.0%	\$ 78,007,367	100.0%	\$ 76,531,859	100.0%
TOTAL NET REVENUE	14,946,369		21,953,590		81,302,329		84,167,428	
% OF GROSS REVENUE	14.3%		20.4%		20.0%		20.8%	
VARIANCE	4,476,524		(2,984,968)		(3,294,962)		(7,635,568)	
% VARIANCE TO CASH COLLECTIONS	30.0%		-13.6%		-4.1%		-9.1%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,798	14.3%	\$ 63,074	11.7%	\$ 233,604	15.9%	\$ 259,336	15.3%
Medicaid	182,450	42.9%	250,556	46.4%	601,904	41.1%	703,762	41.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	67,519	15.9%	104,259	19.3%	256,381	17.5%	322,788	19.0%
Self Pay	111,986	26.4%	119,895	22.2%	369,893	25.2%	407,763	24.0%
Other	2,167	0.5%	2,046	0.4%	3,800	0.3%	4,785	0.3%
TOTAL	\$ 424,920	100.0%	\$ 539,830	100.0%	\$ 1,465,582	100.0%	\$ 1,698,433	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,114	14.9%	\$ 10,692	10.7%	\$ 311,711	47.3%	\$ 27,339	7.7%
Medicaid	54,523	50.4%	40,284	40.3%	192,763	29.3%	151,216	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,587	12.6%	26,554	26.6%	68,736	10.4%	103,271	28.9%
Self Pay	23,297	21.5%	22,337	22.4%	84,351	12.8%	74,753	20.9%
Other	670	0.6%	-	0.0%	1,358	0.2%	258	0.1%
TOTAL	\$ 108,190	100.0%	\$ 99,868	100.0%	\$ 658,919	100.0%	\$ 356,837	100.0%
TOTAL NET REVENUE	207,403		269,915		694,820		935,789	
% OF GROSS REVENUE	48.8%		50.0%		47.4%		55.1%	
VARIANCE	(99,213)		(170,047)		(35,901)		(578,951)	
% VARIANCE TO CASH COLLECTIONS	-47.8%		-63.0%		-5.2%		-61.9%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 49,599	21.1%	\$ 49,087	21.3%	\$ 185,007	23.3%	\$ 168,911	15.2%
Medicaid	67,619	28.8%	\$ 60,731	26.3%	210,855	26.6%	481,867	43.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	53,748	22.9%	\$ 53,599	23.2%	163,190	20.5%	216,687	19.6%
Self Pay	63,007	26.8%	\$ 67,133	29.1%	233,588	29.4%	240,208	21.7%
Other	996	0.4%	\$ -	0.0%	1,879	0.2%	-	0.0%
TOTAL	\$ 234,968	100.0%	\$ 230,550	100.0%	\$ 794,518	100.0%	\$ 1,107,674	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,604	24.1%	\$ 8,567	10.3%	\$ 53,594	28.6%	\$ 38,930	15.6%
Medicaid	10,721	26.9%	50,330	60.6%	48,736	25.9%	106,701	42.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	7,251	18.2%	16,000	19.2%	41,172	21.9%	70,895	28.4%
Self Pay	12,027	30.3%	8,220	9.9%	43,417	23.1%	33,097	13.3%
Other	211	0.5%	-	0.0%	953	0.5%	-	0.0%
TOTAL	\$ 39,815	100.0%	\$ 83,117	100.0%	\$ 187,873	100.0%	\$ 249,623	100.0%
TOTAL NET REVENUE	80,126		92,220		293,042		442,675	
% OF GROSS REVENUE	34.1%		40.0%		36.9%		40.0%	
VARIANCE	(40,311)		(9,103)		(105,169)		(193,052)	
% VARIANCE TO CASH COLLECTIONS	-50.3%		-9.9%		-35.9%		-43.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JANUARY 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 1,849,888	\$ -	\$ 1,849,888
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	-	-	-
Mission Fitness	285,713	-	285,713
Petty Cash	8,950	-	8,950
Dispro	0.20	57,725	57,726
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	171,998	171,998
Professional Liability	-	91,539	91,539
Funded Worker's Compensation	-	57,791	57,791
Funded Depreciation	-	6,565,187	6,565,187
Designated Funds	-	205,820	205,820
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 2,144,551	\$ 7,150,060	\$ 9,294,611

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,300,000	\$ 5,300,000
Funded Depreciation	-	28,000,000	28,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	2,800,000	2,800,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	30,802	3,000,000	3,030,802
Allowance for Change in Market Values	-	(68,392)	(68,392)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 30,802	\$ 44,231,608	\$ 44,262,410
Total Unrestricted Cash and Investments			\$ 53,557,022

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,834,509	\$ -	\$ 3,834,509
Assets Held By Trustee - Debt Payment Reserves	975,255	-	975,255
Assets Held In Endowment-Board Designated	-	6,309,163	6,309,163
Restricted TPC, LLC-Equity Stake	522,753	-	522,753
Restricted MCH West Texas Services-Equity Stake	2,280,230	-	2,280,230
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 7,612,747	\$ 6,309,163	\$ 13,921,910

Total Cash & Investments **\$ 67,478,931**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JANUARY 2020**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (9,061,204)	\$ -	\$ (9,061,204)
Noncash Expenses:			
Depreciation and Amortization	\$ 5,902,218	\$ 50,830	\$ 5,953,048
Unrealized Gain/Loss on Investments	\$ 17,583	\$ -	\$ 17,583
Accretion (Bonds)	\$ -	\$ -	\$ -
Changes in Assets and Liabilities			
Patient Receivables, Net	\$ (1,933,967)	\$ (554,131)	\$ (2,488,098)
Taxes Receivable/Deferred	\$ 2,870,481	\$ (82,244)	\$ 2,788,237
Inventories, Prepaids and Other	\$ (1,367,001)	\$ 50,370	\$ (1,316,631)
Accounts Payable	\$ (2,736,521)	\$ (91,071)	\$ (2,827,592)
Accrued Expenses	\$ (115,411)	\$ (1,521,604)	\$ (1,637,015)
Due to Third Party Payors	\$ (146,920)	\$ -	\$ (146,920)
Accrued Post Retirement Benefit Costs	\$ 2,400,000	\$ -	\$ 2,400,000
Net Cash Provided by Operating Activities	<u>\$ (4,170,742)</u>	<u>\$ (2,147,850)</u>	<u>\$ (6,318,592)</u>
Cash Flows from Investing Activities:			
Investments	\$ (278)	\$ -	\$ (278)
Acquisition of Property and Equipment	\$ (3,999,034)	\$ -	\$ (3,999,034)
Net Cash used by Investing Activities	<u>\$ (3,999,312)</u>	<u>\$ -</u>	<u>\$ (3,999,312)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ -	\$ -	\$ -
Intercompany Activities	\$ (2,147,900)	\$ 2,147,900	\$ -
Net Repayment of Long-term Debt/Bond Issuance	<u>\$ (1,086,653)</u>	<u>\$ -</u>	<u>\$ (1,086,653)</u>
Net Cash used by Financing Activities	<u>\$ (3,234,553)</u>	<u>\$ 2,147,900</u>	<u>\$ (1,086,653)</u>
Net Increase (Decrease) in Cash	\$ (11,404,607)	\$ 50	\$ (11,404,557)
Beginning Cash & Cash Equivalents @ 9/30/2019	<u>\$ 34,621,127</u>	<u>\$ 4,700</u>	<u>\$ 34,625,827</u>
Ending Cash & Cash Equivalents @ 1/31/2020	<u><u>\$ 23,216,521</u></u>	<u><u>\$ 4,750</u></u>	<u><u>\$ 23,221,271</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 9,294,611	\$ 4,750	\$ 9,299,361
Restricted Assets	<u>\$ 13,921,910</u>	<u>\$ -</u>	<u>\$ 13,921,910</u>
Ending Cash & Cash Equivalents @ 1/31/2020	<u><u>\$ 23,216,521</u></u>	<u><u>\$ 4,750</u></u>	<u><u>\$ 23,221,271</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2020

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
SUB TOTAL	<u>9,654,131</u>	<u>6,041,476</u>	<u>3,612,655</u>	<u>8,637,539</u>	<u>1,016,592</u>
ACCRUAL		-	-		-
TOTAL	<u>\$ 9,654,131</u>	<u>\$ 6,041,476</u>	<u>\$ 3,612,655</u>	<u>\$ 8,637,539</u>	<u>\$ 1,016,592</u>
<u>SALES</u>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
SUB TOTAL	<u>16,362,822</u>	<u>16,565,350</u>	<u>(202,528)</u>	<u>18,940,801</u>	<u>(2,577,979)</u>
ACCRUAL	(108,218)	-	(108,218)		(108,218)
TOTAL	<u>\$ 16,254,604</u>	<u>\$ 16,565,350</u>	<u>\$ (310,746)</u>	<u>\$ 18,940,801</u>	<u>\$ (2,686,196)</u>
TAX REVENUE	<u><u>\$ 25,908,736</u></u>	<u><u>\$ 22,606,826</u></u>	<u><u>\$ 3,301,910</u></u>	<u><u>\$ 27,578,339</u></u>	<u><u>\$ (1,669,604)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2020**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,200,156)	\$ 3,056,849		\$ 1,856,693
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,200,156)	\$ 3,056,849		\$ 1,856,693
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
Regional UPL (Community Benefit)				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ -	\$ -		\$ -
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(1,803,212)	4,563,983		2,760,771
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (1,803,212)	\$ 4,563,983		\$ 2,760,771
UHRIP				
1st Qtr	\$ (1,880,035)	\$ 1,978,942		\$ 98,907
2nd Qtr	-	6,806		6,806
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,880,035)	\$ 1,985,748		\$ 105,713
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(220,796)	564,552		343,756
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (220,796)	\$ 564,552		\$ 343,756
MCH Cash Activity	\$ (5,104,199)	\$ 10,171,132		\$ 5,066,933
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (5,104,199)	\$ 10,171,132	\$ -	\$ 5,066,933

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2020 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 3,230,856	\$ -	\$ 3,230,856
Uncompensated Care Accrual	2,929,376	-	2,929,376
Regional UPL Accrual	-	-	-
URIP	(1,771,039)	-	(1,771,039)
GME	376,368	-	376,368
Regional UPL Benefit	-	-	-
Medicaid Supplemental Payments	4,765,561	-	4,765,561
DSRIP Accrual	1,917,836	-	1,917,836
Total Adjustments	\$ 6,683,397	\$ -	\$ 6,683,397

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JANUARY 31, 2020**

ITEM	CIP BALANCE AS OF 12/31/2019	JANUARY "+" ADDITIONS	JANUARY "- " ADDITIONS	JANUARY TRANSFERS	CIP BALANCE AS OF 1/31/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IICU/CCU UPGRADES	349,027	53,129	-	-	402,156	-	402,156	500,000	97,844
IDIABETES CENTER	971	24,908	-	-	25,880	-	25,880	150,000	124,120
IODP MOB UPGRADES	-	8,901	-	-	8,901	-	8,901	150,000	141,099
IREGIONAL LAB	585	1,268	-	-	1,853	-	1,853	150,000	148,148
ISUITE 250 CHW	-	30,327	-	-	30,327	-	30,327	45,000	14,673
IBUSINESS OFFICE RENOVATION	-	-	-	-	-	-	-	75,000	75,000
SUB-TOTAL	\$ 350,583	\$ 118,533	\$ -	\$ -	\$ 469,116	\$ -	\$ 469,116	\$ 1,070,000	\$ 600,884
<u>MINOR BUILDING IMPROVEMENT</u>									
ISECURITY FENCING	-	23,224	-	-	23,224	-	23,224	45,000	21,776
I9 CENTRAL 4 CENTRAL RESTROOMS	26,458	-	-	(26,458)	-	-	-	30,000	30,000
IPATHOLOGY RENOVATION	12,828	2,063	-	-	14,891	-	14,891	20,000	5,109
IL&D SLEEP ROOM	10,357	445	-	-	10,802	-	10,802	45,000	34,198
IREFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
IREHAB EXPANSION	3,762	21,972	-	-	25,734	-	25,734	25,000	(734)
SUB-TOTAL	\$ 53,405	\$ 47,704	\$ -	\$ (26,458)	\$ 74,651	\$ -	\$ 74,651	\$ 195,000	\$ 120,349
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 912,376	\$ 725,022	\$ (154,536)	\$ -	\$ 1,482,863	\$ -	\$ 1,482,863	\$ 4,000,000	\$ 2,517,137
SUB-TOTAL	\$ 912,376	\$ 725,022	\$ (154,536)	\$ -	\$ 1,482,863	\$ -	\$ 1,482,863	\$ 4,000,000	\$ 2,517,137
TOTAL CONSTRUCTION IN PROGRESS	\$ 1,316,364	\$ 891,259	\$ (154,536)	\$ (26,458)	\$ 2,026,629	\$ -	\$ 2,026,629	\$ 5,265,000	\$ 3,238,371

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JANUARY 2020

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
9 Central 4 Central Restrooms	BUILDING	\$ 26,458
TOTAL PROJECT TRANSFERS		\$ 26,458
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 26,458

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2020 CAPITAL EQUIPMENT
CONTINGENCY FUND
JANUARY 2020**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-19	IER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	I9C TELEMETRY UPGRADE	6190	45,000	-	29,991	15,009
Oct-19	IImaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	IAnesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	ICart	6620	-	-	4,876	(4,876)
Oct-19	ISavi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	IWalter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	IPortable Monitors	6850	-	-	20,744	(20,744)
Oct-19	IBio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	IIsolation Room Renovations	8200	151,650	-	168,924	(17,274)
Nov-19	IProcure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	IWindows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	ICe Maker	8020	-	-	3,500	(3,500)
Nov-19	IMonitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	IAir Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	IVital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	IDrainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	IER Restrooms Renovation	8200	45,000	-	28,880	16,120
Dec-19	IPeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	IHonda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	I3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	ISteamer	8020	-	-	6,937	(6,937)
Jan-20	IRF Controller	6620	-	-	27,500	(27,500)
Jan-20	IHot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	I9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
			\$ 1,340,450	\$ -	\$ 1,592,458	\$ (252,008)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JANUARY 2020**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 1,468,640	\$ (1,451,404)	\$ -	\$ 2,920,043
AR UNCOMPENSATED CARE	2,929,376	4,432,866	-	(1,503,490)
AR DSRIP	2,328,393	2,292,166	-	36,227
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,315,988	2,213,798	-	102,190
AR GME	32,612	(147,966)	-	180,578
AR BAB REVENUE	393,848	82,117	-	311,730
AR PHYSICIAN GUARANTEES	182,423	210,927	-	(28,504)
AR ACCRUED INTEREST	230,273	220,763	-	9,510
AR OTHER:	1,891,489	1,966,337	45,727	(120,576)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,891,489	1,966,337	45,727	(120,576)
AR DUE FROM THIRD PARTY PAYOR	<u>2,369,071</u>	<u>2,986,344</u>	<u>-</u>	<u>(617,273)</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 12,336,375</u>	<u>\$ 13,615,568</u>	<u>\$ 45,727</u>	<u>\$ (1,324,919)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JANUARY 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
9 CENTRAL	4.1	2.4	68.9%	1.9	116.7%	4.4	2.3	92.0%	1.8	145.3%
PM&R - PHYSICAL	3.2	2.2	45.5%	-	0.0%	2.7	2.0	34.6%	-	0.0%
OPERATING ROOM	2.2	-	0.0%	-	0.0%	2.5	-	0.0%	-	0.0%
5 CENTRAL	3.5	0.3	1149.5%	-	0.0%	2.4	0.3	848.7%	-	0.0%
6 Central	2.9	0.3	805.9%	-	0.0%	2.4	0.3	591.0%	0.0	13302.1%
STERILE PROCESSING	2.4	-	0.0%	5.1	-53.5%	2.2	-	0.0%	4.6	-51.7%
CARDIOPULMONARY	2.2	-	0.0%	-	0.0%	2.2	-	0.0%	0.6	298.6%
IMAGING - DIAGNOSTICS	2.1	-	0.0%	-	0.0%	2.0	-	0.0%	-	0.0%
7 CENTRAL	0.1	0.0	1140.5%	-	0.0%	1.9	0.0	16428.6%	-	0.0%
LABOR AND DELIVERY	1.9	0.1	3682.7%	-	0.0%	1.7	0.0	3450.9%	-	0.0%
8 CENTRAL	2.3	0.1	1603.3%	-	0.0%	1.5	0.1	1030.7%	-	0.0%
INTENSIVE CARE UNIT 4 (CCU)	0.5	0.4	43.9%	-	0.0%	1.2	0.3	241.3%	0.6	98.4%
4 EAST	1.0	0.4	194.8%	-	0.0%	1.0	0.3	182.0%	-	0.0%
4 CENTRAL	0.4	0.1	532.9%	-	0.0%	0.8	0.1	1440.6%	0.0	4583.3%
MEDICAL STAFF	0.5	0.5	-1.1%	-	0.0%	0.8	0.5	53.7%	-	0.0%
IMAGING - ULTRASOUND	0.8	0.3	184.8%	1.2	-36.7%	0.7	0.3	178.5%	0.8	-15.4%
6 West	0.6	0.2	190.9%	-	0.0%	0.4	0.2	100.0%	-	0.0%
NURSING ORIENTATION	0.4	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	0.1	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
RAD MCH CVI	0.4	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
PM&R - SPEECH	-	0.2	-100.0%	-	0.0%	0.1	0.2	-70.6%	-	0.0%
INTENSIVE CARE UNIT 2	-	0.3	-100.0%	-	0.0%	0.0	0.3	-85.8%	0.5	-92.6%
INPATIENT REHAB	-	-	0.0%	1.3	-100.0%	0.0	-	0.0%	0.9	-95.9%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
FINANCIAL ACCOUNTING	-	-	0.0%	0.5	-100.0%	-	-	0.0%	0.7	-100.0%
IT OPERATIONS	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.1	-100.0%
TRAUMA SERVICE	-	-	0.0%	0.3	-100.0%	-	-	0.0%	0.2	-100.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	1.3	-100.0%	-	-	0.0%	0.3	-100.0%
PM&R - OCCUPATIONAL	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	0.7	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	1.1	-100.0%	-	-	0.0%	0.7	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
ADMINISTRATION	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
NEO-NATAL INTENSIVE CARE	-	0.2	-100.0%	-	0.0%	-	0.1	-100.0%	0.0	-100.0%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CARDIOPULMONARY - NICU	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	31.6	8.9	254.0%	13.9	128.0%	31.5	8.5	271.5%	14.9	112.1%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.3	3.3	-0.9%	5.2	-37.5%	3.3	3.1	6.2%	3.8	-15.0%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	3.4	-100.0%	1.7	-	0.0%	4.1	-59.3%
7 CENTRAL	-	0.1	-100.0%	4.4	-100.0%	1.3	0.1	1364.7%	4.0	-67.8%
INPATIENT REHAB - THERAPY	1.0	1.2	-11.4%	1.2	-13.0%	1.0	1.1	-6.5%	0.8	18.9%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	6.5	-100.0%	0.9	0.1	1220.3%	5.9	-84.8%
PM&R - OCCUPATIONAL	-	1.1	-100.0%	1.1	-100.0%	0.7	1.0	-34.2%	1.0	-35.6%
INTENSIVE CARE UNIT 2	-	0.1	-100.0%	1.9	-100.0%	0.6	0.1	869.2%	1.8	-66.3%
4 EAST	-	-	0.0%	1.8	-100.0%	0.1	-	0.0%	1.9	-93.6%
9 CENTRAL	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.1	-83.9%
8 CENTRAL	-	-	0.0%	3.4	-100.0%	-	-	0.0%	2.9	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	1.1	-100.0%	-	1.0	-100.0%	1.7	-100.0%
OPERATING ROOM	-	2.2	-100.0%	1.9	-100.0%	-	2.0	-100.0%	2.1	-100.0%
6 Central	-	-	0.0%	0.4	-100.0%	-	-	0.0%	0.8	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.1	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
5 CENTRAL	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.7	-100.0%
4 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
LABOR AND DELIVERY	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
5 WEST	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - PHYSICAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	4.3	8.9	-51.8%	33.5	-87.2%	9.5	8.4	13.8%	33.6	-71.6%
GRAND TOTAL	35.9	17.9	101.1%	47.4	-24.2%	41.1	16.9	143.3%	48.5	-15.3%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JANUARY 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
RT TEMPORARY LABOR	\$ 33,768	\$ -	\$ 33,768	100.0%	(20,955)	-261.1%	\$ 174,141	\$ -	\$ 174,141	100.0%	21,594	706.4%
OR TEMPORARY LABOR	36,767	-	36,767	100.0%	-	100.0%	161,960	-	161,960	100.0%	-	100.0%
IMCU9 TEMPORARY LABOR	63,582	30,379	33,203	109.3%	22,598	181.4%	256,596	114,439	142,157	124.2%	82,246	212.0%
6C TEMPORARY LABOR	41,647	4,159	37,488	901.4%	-	100.0%	132,131	18,024	114,107	633.1%	616	21335.2%
5C TEMPORARY LABOR	43,538	3,343	40,195	1202.4%	-	100.0%	124,015	12,378	111,637	901.9%	-	100.0%
DIAG TEMPORARY LABOR	29,050	-	29,050	100.0%	-	100.0%	110,219	-	110,219	100.0%	-	100.0%
L & D TEMPORARY LABOR	32,066	675	31,391	4650.6%	-	100.0%	108,335	2,467	105,868	4291.4%	-	100.0%
7C TEMPORARY LABOR	1,962	134	1,828	1364.1%	-	100.0%	104,751	513	104,238	20319.3%	-	100.0%
SP TEMPORARY LABOR	27,043	-	27,043	100.0%	57,703	-53.1%	102,715	-	102,715	100.0%	206,686	-50.3%
8C TEMPORARY LABOR	28,948	1,523	27,425	1800.7%	-	100.0%	73,508	5,792	67,716	1169.1%	-	100.0%
PT TEMPORARY LABOR	54,204	32,495	21,709	66.8%	-	100.0%	186,934	120,097	66,837	55.7%	-	100.0%
ICU4 TEMPORARY LABOR	5,383	5,889	(506)	-8.6%	-	100.0%	61,535	21,576	39,959	185.2%	34,580	77.9%
4E TEMPORARY LABOR	16,265	4,693	11,572	246.6%	-	100.0%	57,358	17,622	39,736	225.5%	-	100.0%
MED STAFF TEMPORARY LABOR	14,493	15,012	(520)	-3.5%	-	100.0%	90,823	60,048	30,775	51.2%	-	100.0%
ALL OTHER	44,881	34,197	10,684	31.2%	92,646	-51.6%	177,556	128,096	49,460	38.6%	327,040	-45.7%
TOTAL TEMPORARY LABOR	\$ 473,596	\$ 132,499	\$ 341,097	257.4%	\$ 151,991	211.6%	\$ 1,922,577	\$ 501,052	\$ 1,421,525	283.7%	\$ 672,763	185.8%
ICU4 TRANSITION LABOR	\$ (1,939)	\$ -	\$ (1,939)	100.0%	\$ 36,632	-105.3%	\$ 67,460	\$ -	\$ 67,460	100.0%	\$ 164,092	-58.9%
7C TRANSITION LABOR	-	1,077	(1,077)	-100.0%	47,819	-100.0%	57,798	4,133	53,665	1298.4%	171,953	-66.4%
CHEM TRANSITION LABOR	20,682	21,500	(818)	-3.8%	40,298	-48.7%	99,741	79,432	20,309	25.6%	116,453	-14.4%
ALL OTHER	11,609	53,949	(42,340)	-78.5%	241,210	-95.2%	157,643	202,121	(44,478)	-22.0%	1,017,728	-84.5%
TOTAL TRANSITION LABOR	\$ 30,351	\$ 76,526	\$ (46,175)	-60.3%	\$ 365,960	-91.7%	\$ 382,641	\$ 285,686	\$ 96,955	33.9%	\$ 1,470,225	-74.0%
GRAND TOTAL TEMPORARY LABOR	\$ 503,947	\$ 209,025	\$ 294,922	141.1%	\$ 517,951	-2.7%	\$ 2,305,218	\$ 786,738	\$ 1,518,480	193.0%	\$ 2,142,988	7.6%
HIM CODING SERVICES	\$ 521,512	\$ 23,250	\$ 498,262	2143.1%	\$ 738,906	-29.4%	\$ 1,943,116	\$ 384,354	\$ 1,558,762	405.6%	\$ 2,138,299	-9.1%
PA E-SCAN DATA SYSTEM	610,621	151,904	458,717	302.0%	144,607	322.3%	1,897,624	602,716	1,294,908	214.8%	307,307	517.5%
ADMIN LEGAL FEES	63,788	39,583	24,205	61.1%	63,052	1.2%	382,228	158,332	223,896	141.4%	405,219	-5.7%
SP OTHER PURCH SVCS	110,387	35,000	75,387	215.4%	-	100.0%	249,949	140,000	109,949	78.5%	-	100.0%
PA ELIGIBILITY FEES	64,081	34,846	29,235	83.9%	52,002	23.2%	234,939	138,260	96,679	69.9%	123,306	90.5%
COMPLIANCE CONSULTING FEES	30,999	10,112	20,887	206.6%	10,179	204.5%	127,344	40,448	86,896	214.8%	50,089	154.2%
AMBULANCE FEES	11,072	11,173	(101)	-0.9%	7,102	55.9%	125,894	44,332	81,562	184.0%	38,396	227.9%
ADM PHYS RECRUITMENT	42,179	4,293	37,886	882.5%	6,184	582.1%	88,585	17,172	71,413	415.9%	34,800	154.6%
NSG OTHER PURCH SVCS	(3,373)	5,736	(9,109)	-158.8%	10,647	-131.7%	90,997	22,944	68,053	296.6%	19,901	357.2%
PI FEES (TRANSITION NURSE PROGRAM)	102,606	40,667	61,939	152.3%	30,781	233.3%	221,967	162,668	59,299	36.5%	178,038	24.7%
HR RECRUITING FEES	72,750	33,788	38,962	115.3%	42,358	71.8%	188,515	135,152	53,363	39.5%	114,834	64.2%
ADMIN OTHER FEES	18,727	19,120	(393)	-2.1%	(229,845)	-108.1%	128,708	76,480	52,228	68.3%	(137,734)	-193.4%
COMM REL ADVERTISEMENT PURCH SVCS	153,261	50,000	103,261	206.5%	39,352	289.5%	242,979	200,000	42,979	21.5%	169,089	43.7%
MED ASSETS CONTRACT	82,511	25,148	57,363	228.1%	14,508	468.7%	140,247	100,592	39,655	39.4%	51,835	170.6%
DIET OTHER PURCH SVCS	23,246	9,746	13,500	138.5%	13,202	76.1%	77,327	38,984	38,343	98.4%	40,808	89.5%
IT INFORMATION SOLUTIONS SVCS	85,043	45,952	39,091	85.1%	24,677	244.6%	219,981	183,808	36,173	19.7%	74,660	194.6%
LAB ADMIN OTHER PURCH SVCS	2,559	4,303	(1,744)	-40.5%	4,009	-36.2%	51,168	17,212	33,956	197.3%	19,404	163.7%
OR FEES (PERFUSION SERVICES)	36,459	28,135	8,324	29.6%	34,232	6.5%	144,719	112,540	32,179	28.6%	104,498	38.5%
CREDIT CARD FEES	25,508	19,354	6,154	31.8%	33,371	-23.6%	99,391	76,792	22,599	29.4%	61,312	62.1%
HISTOLOGY SERVICES	39,494	35,737	3,757	10.5%	40,587	-2.7%	165,424	142,948	22,476	15.7%	123,842	33.6%
UOM (EHR FEES)	28,310	16,905	11,405	67.5%	12,510	126.3%	87,661	67,620	20,041	29.0%	67,274	30.3%
4E OTHER PURCH SVCS	16,123	11,667	4,456	38.2%	24,500	-34.2%	60,079	46,668	13,411	28.7%	58,620	2.5%
FIN ACCT COST REPORT/CONSULTANT FEES	5,542	14,643	(9,102)	-62.2%	1,224	352.6%	68,923	58,572	10,351	17.7%	46,731	47.5%
ADM APPRAISAL DIST FEE	-	17,575	(17,575)	-100.0%	-	100.0%	55,601	70,300	(14,699)	-20.9%	50,731	9.6%
PRIMARY CARE WEST OTHER PURCH SVCS	56,265	65,870	(9,605)	-14.6%	41,726	34.8%	209,272	247,721	(38,449)	-15.5%	224,694	-6.9%
DIALYSIS SERVICES	119,885	150,889	(31,004)	-20.5%	184,388	-35.0%	449,480	552,322	(102,842)	-18.6%	583,501	-23.0%
COMM REL MEDIA PLACEMENT	87,508	50,000	37,508	75.0%	15,320	471.2%	92,260	200,000	(107,740)	-53.9%	147,129	-37.3%
FHC OTHER PURCH SVCS	95,850	121,593	(25,743)	-21.2%	111,488	-14.0%	309,499	457,015	(147,516)	-32.3%	386,781	-20.0%
ADM CONSULTANT FEES	43,795	85,417	(41,622)	-48.7%	98,330	-55.5%	153,156	341,668	(188,512)	-55.2%	639,154	-76.0%
PT ACCTS COLLECTION FEES	(76,734)	1,014,884	(1,091,618)	-107.6%	112,020	-168.5%	1,450,720	4,026,798	(2,576,078)	-64.0%	1,137,111	27.6%
ALL OTHERS	2,535,266	2,679,070	(143,804)	-5.4%	3,017,746	-16.0%	9,952,274	10,698,388	(746,114)	-7.0%	10,178,243	-2.2%
TOTAL PURCHASED SERVICES	\$ 5,005,239	\$ 4,856,360	\$ 148,879	3.1%	\$ 4,699,163	6.5%	\$ 19,710,026	\$ 19,562,806	\$ 147,220	0.8%	\$ 17,437,873	13.0%

Ector County Hospital District
Debt Service Coverage Calculation
JANUARY 2020

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(9,061,204)	(9,061,204)	(27,183,611)
Deficiency of revenues over expenses	-	(9,061,204)	(9,061,204)	(27,183,611)
Depreciation/amortization	72,291	6,098,820	6,171,111	18,513,332
GASB 68	-	2,400,000	2,400,000	7,200,000
Interest expense	-	977,318	977,318	2,931,954
(Gain) or loss on fixed assets	6,132	877	7,009	21,026
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(17,583)	(17,583)	(52,748)
Consolidated net revenues	78,423	398,228	476,651	1,429,953

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,628.95	606,814.63	4,309,443.57	

OR

2.)

Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,717,713	← higher of the two

Covenant Computation

Current FYTD

10.1%

(needs to be 110% or higher)

30.3%

Liquidity Requirement

Cash on Hand Requirement

2020	80
2021+	100

JANUARY 2020

Consolidated operating costs	136,793,552
Less depreciation and amortization	(6,171,111)
Less other non cash expenses:	
GASB 68 - from above	(2,400,000)
GASB 75 - from above	-

Adjusted expenses 128,222,441

Expenses per day 1,042,459

Unrestricted cash and cash equivalents	9,299,361
Internally designated noncurrent cash and investments	44,262,410
Assets held in endowment, board designated	6,309,163
Total cash for calculation	<u>59,870,934</u>

Days cash on hand 57.43

March Board Report

Follow up items/ last 30 day progress:

- Dr. Pinnow provided Crane physicians and nurses with intubation education
- IT and compliance continuing to meet to discuss HIE for the region
- Trauma will be assisting Stanton with clinical carnival in March
- Demographics/ SBAR sheet was shared with all regional partners
- Met with MCHS radiology to discuss regional barriers, more to come on this. "Iconnect" was discussed as a solution to some of the issues, this is still in the works.
- MCHS regional outreach team has met to discuss what we currently do and what our vision is for 2020. Next meeting 3/2/2020.
- Radiology to arrange shadowing for radiologist tech from Denver City
- Met with OHI team to discuss regional outreach
- Increase Ector County clinic outreach
- Transportation has been ongoing barrier for regional contacts. I have connected them with MARC air for fixed wing transport as this was not a resource they were aware of, ground transport remains an issue.

Site visits:

Andrews-

Met with ED staff, they stated they are having no more issues with transfers and appreciate our help with assuring this gets better. They are working on some things on their end to help better prepare them for the new request with stroke patients, but waiting for us to finalize our protocols before adding any additional equipment. Dr Pinnow practiced down there last week, he stated the staff there appreciates the education we provided to them last week and they hope it continues. They have no needs in the ED right now. Met with clinic Director Pama, provided her the updated clinic provider list. The ED clerks were out at this time but she will provide them with my contact information to call with any referral issues and updates on resources we provide. I have let her know we can also provide lunch and any education or resource information in the future.

Seminole-

Met with Clinic Team Leader, she stated she was unaware how much we have grown in the past few years, provided her list of updated providers. She stated she is glad to hear this as there has been waiting list for several providers in Lubbock. She stated at this time they have not had any issues getting into clinics or setting up patients with OP procedures.

Denver City-

Met with physicians and staff in ED, provided staff with education and materials on stroke. I will be connecting Brenda with educational resources for staff. Met with radiology director, David, he stated they are able to do CTA's, but they would be open to education. He stated he would actually be

interested and willing to send one of his staff members there to shadow one of our radiologist for the day, I have reached out to Carol to see if this is possible.

Met with Clinic referral clerk, she stated they send patients to our providers often, she stated it helps we are able to take Medicaid patients, this is something they struggle with in Lubbock. I have provided her updated list of providers and my contact information.

Alpine-

Met with ED director and new Trauma coordinator. Provided educational material that was discussed at last visit. They both stated transfers have been going well since our previous discussions. She stated they have not yet made it to MCH at this time, Sophie informed me she will no longer be with Big Bend as of next month, but she will connect me with new ED director once her position is replaced and if not Briana will be calling with any transfer issues. Attempted to meet with Yolanda, not available at this time. I left contact name and number for her and Rick to reach out as well, sent email to both as well. Briana requested US education for IVs she feels they are not using their equipment to its fullest, I will connect her with appropriate people. Other areas of interest for education included sepsis and falls. I will connect with the appropriate people. They have a community health fair coming March 14th and would be happy to have any of our educators come. I will let the outreach group know. Andrew their ED preparedness staff member will be teaching the driving course for young adults.

Reeves-

Provided all new stroke education/ materials. Staff has not had any issues with transfers, they are still not getting CTA request at this time, they stated they would like for all MDs to receive more TPA education, I have provided them with TPA rep contact information. They stated everything seems to be going ok with new radiology group Radiology Associates. They appreciate us sharing STEMI protocol, they have now updated theirs to match ours and hoping it helps with transfers, they are excited to see what we do with stroke and hope to see something similar. I have got Maternal child director contact info to reach out for any needs. They have ED director position open at this time. Met with Clinic referral coordinator, she stated we are great about taking patients into clinics, she stated they send majority of maternal specialty patients to ORMC. I have let her know I will send resources all well for patients.

Ward-

Met with CNO, he had to assist with taking care of patients, visit was short. No issues with transfers, provided all updates on stroke education/ materials. We will set up time for me to come back and visit with nurse managers and ED trauma coordinator.

Met with clinic staff, they have no issues getting into clinics, provided them with diabetes support group information and updated provider list.

Ft Stockton-

Met with ED staff, provided all stroke education/ material. No issues with transfers. She stated they are still working to increase their swing bed numbers but only have PT at this time, they are looking to contract ST and OT. Malia stated she has spoken with Dr Diaz about shadowing him for the day as they

are wanting to implement some new projects in their ED, I have connected Malia with Didio and appropriate paperwork to make this happen. Met with Maternal child director, Ashley she requested some education, will connect her with appropriate people. No radiology issues at this time, no education needed for CTAs.

Met with Clinic referral coordinator, she stated they have no issues getting into clinic, and the only specialty they have issues finding is rheumatology, she stated they currently send to. I have let her know I will check into more options as well. I have provided them with Diabetes support group info.

Stanton-

Met with ED staff, provided all stroke updates, they stated they have no issues with transfers, there are times where it seems to take longer, but the transfer center is very good at letting them know if we have a trauma or what is going on that's causing the delay. Provided them with SBAR tool to better prepare beforehand for transfers. They stated some of them have attended our TNC class and it was great. Provided staff my contact information to call with any needs. Visited with clinic, no issues with scheduling patients in clinics, gave information on our diabetes support group. No needs

Big Spring-

Met with case manager team at VA center, they stated they have no issues with transfers to us, they stated they have a great relationship with transfer center. They requested to receive post d/c information as this helps get patients what they need sooner. I have connected them with case mgt. director number and Linda's information for HIE info. They have no issues getting into clinics, she stated they often send to GI clinic per patient request. No issues left contact information to call with any needs.

Iraan-

Met with ED staff, stroke education provided, Roy stated they truly appreciate all the education they can get. Roy requested information on their stroke patients, Hailey has this information and will provide him with this. Met with Dr Garcia, I have let him know I reached out to Connie about the patient they received the MTALA letter from apparently one of our ED physicians, he went and got letter from office and turns out this was one of Midlands patients, he apologized for the confusion. I have let them know I will provide Connie with Marc Airs number to see if they can assist them in any way for flight transfers.

Rankin-

Met with ED staff, stroke education provided by stroke educator. Tiana stated she feels receiving the SBAR sheet that we use for transfers has helped the staff on being prepared for what we request. I have also provided her with HIE information, she thinks the physicians will appreciate that. She stated they would like to see an easier way for EKGs to be sent, she knows they send by fax right now but they are not always legible for MCH. Spoke with Joel about CTAs he stated they are capable but would be open to receiving any education for CTAs as they is not always done. They have 24/7 coverage and use High Plains and feel the turnaround time is acceptable.

McCamey-

Met with ED staff, stroke education session provided. Spoke with Dr Addison's, he had great things to say about ED physicians, he stated they are unable to do blood gases and any type of central line, I will

help provide awareness to our ED docs on this. They have no MRI capabilities as well, he stated they can do CTA, but this would require extensive education for their radiologist techs. We also talked about transportation, I will be connecting them with Marc air, as they are now having more issues with flight transport as well.

Moving Forward:

- Bariatric surgery education
- Radiology shadowing
- Continued ED physician education
- Handwritten thank you letters to regional hospital letters
- Continued clinic outreach
- Monthly MCHS regional outreach meeting

Odessa Housing Report

January 2020

Price Distribution

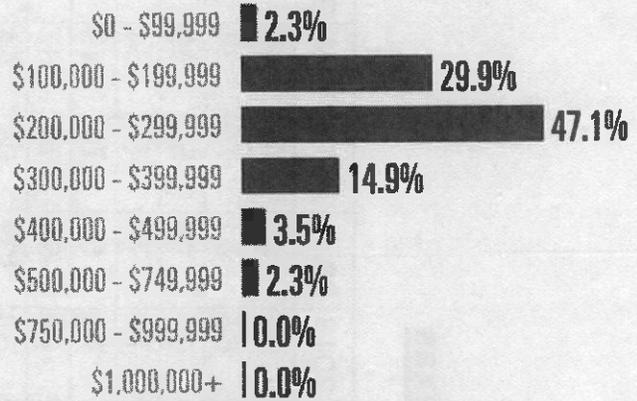


Median price

\$230,000

Up **15.9%**

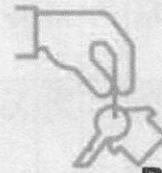
Compared to January 2019



Active listings

Up **46%**

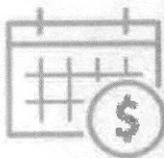
327 in January 2020



Closed sales

Down **2.1%**

94 in January 2020



Days on market

Days on market 64

Days to close 46

Total 110

33 days more than January 2019



Months of inventory

2.3

Compared to 1.6 in January 2019

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About the data used in this report

Data used in this report come from the Texas REALTOR® Data Relevance Project, a partnership among the Texas Association of REALTORS® and local REALTOR® associations throughout the state. Analysis is provided through a research agreement with the Real Estate Center at Texas A&M University.