



ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
JUNE 4, 2019 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS

AGENDA

- I. CALL TO ORDER .....David Dunn, Vice President
- II. INVOCATION ..... Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE ..... David Dunn
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ..... David Dunn, p. 3
- V. OATHS OF OFFICE
- VI. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT ..... David Dunn
  - A. President
  - B. Vice President
  - C. Executive Committee Member
  - D. Secretary
- VII. AWARDS AND RECOGNITIONS
  - A. June 2019 Associates of the Month ..... Rick Napper
    - Clinical: John Witucki, Pharmacy Resident  
Emergency Medicine
    - Non-Clinical: Carmen Camacho, Radiology Scheduler  
Center for Women’s Imaging
    - Nurse: Irene Garcia, Charge Nurse  
Infusion Services
  - B. May 2019 Patient Satisfaction Winners ..... Rick Napper
    - Medical Practice: Family Health Clinic South Pediatrics, 100<sup>th</sup> Percentile
    - Inpatient: 6 West, 100<sup>th</sup> Percentile
    - Outpatient: Special Procedures, 98<sup>th</sup> Percentile
  - C. Check Presentation to Meals on Wheels ..... Niki McQuitty

**VIII. CONSENT AGENDA** ..... ECHD Board President, p. 4-32  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

- A. Consider Approval of Special Meeting Minutes, May 2, 2019**
- B. Consider Approval of Regular Meeting Minutes, May 7, 2019**
- C. Consider Approval of Special Meeting Minutes, May 14, 2019**
- C. Joint Conference Committee May 28, 2019**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2019**

**IX. COMMITTEE REPORTS**

- A. Finance Committee** ..... David Dunn, p.33-109
  - 1. Financial Report for Month Ended April 30, 2019
  - 2. Capital Expenditure Request
    - a. Consider Approval of Sorin Heart-Lung Bypass System

**X. TTUHSC AT THE PERMIAN BASIN REPORT**..... Gary Ventolini, MD

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**..... Rick Napper

- A. Clinical Documentation Improvement Update** .....Dr. Sari Nabulsi, MD

**XII. EXECUTIVE SESSION**

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

**XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. Consider Approval of MCH ProCare Provider Agreement(s)**

**XIV. ADJOURNMENT** ..... ECHD Board President

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
SPECIAL MEETING  
MAY 2, 2019 – 6:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Mary Thompson  
David Dunn  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Richard Herrera  
Ben Quiroz

**OTHERS PRESENT:** Rick Napper, President/Chief Executive Officer  
Ellie Bane, Chief Legal Counsel  
Robert Abernethy, Chief Financial Officer

**I. CALL TO ORDER**

Mary Thompson called the meeting to order at 6:30 p.m. in Administration Conference Room A of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

a. Ms. Thompson then read the following notice:

*A special meeting of the Ector County Hospital District Board of Directors is scheduled for Thursday, May 2, 2019 at 6:30 p.m. in Administration Conference Room A of Medical Center Hospital.*

**II. EXECUTIVE/CLOSED SESSION**

Mary Thompson stated that the Board would go into Executive Session for a meeting held in closed session as to consultation with attorney regarding legal matters and legal issues pursuant to Sections 551.071 and 551.074 of the Texas Government Code.

The individuals present during Executive Session were Mary Thompson, David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Richard Herrera, Ben Quiroz, Rick Napper, Ellie Bane, and Robert Abernethy.

**Executive Session began at 6:30 p.m.**

Bryn Dodd excused herself at 7:20 p.m.

**Executive Session ended at 7:42 p.m.**

No action was taken during Executive Session.

**III. ADJOURNMENT**

There being no further business to come before the Executive Committee, the meeting was adjourned at 7:42 p.m.

Respectfully submitted,



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Jan Ramos, Secretary  
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
MAY 7, 2019 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

Mary Thompson, President  
David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Richard Herrera  
Ben Quiroz

**OTHERS PRESENT:**

Rick Napper, President/Chief Executive Officer  
Robert Abernethy, Chief Financial Officer  
Christin Timmons, Interim Chief Nursing Officer  
Heather Bulman, Chief Experience Officer  
Dr. Sari Nabulsi, Chief Medical Officer  
Dr. Fernando Boccalandro, Chief of Staff  
Dr. Donald Davenport, Vice Chief of Staff  
Ellie Bane, Chief Legal Counsel  
Jan Ramos, ECHD Board Secretary  
Dr. Gary Ventolini, TTUHSC Permian Basin  
Various other interested members of the  
Medical Staff, Employees, and Citizens

**I. CALL TO ORDER**

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Farrell Ard offered the invocation.

**III. PLEDGE OF ALLEGIANCE**

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

#### **IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Ben Quiroz presented the Mission, Vision and Values of Medical Center Health System.

#### **V. AWARDS AND RECOGNITIONS**

##### **A. May 2019 Associates of the Month**

Rick Napper introduced the April 2019 Associates of the Month as follows:

- Clinical: Mitchell Rendon, Occupational Therapist, Physical Medicine and Rehabilitation
- Non-Clinical: Maria "Isela" Garcia, Patient Registration Specialist, MCH ProCare Gastroenterology Clinic
- Nurse: Dianne Stevenson, RN, Charge Nurse, Labor and Delivery

##### **B. April Patient Satisfaction Winners**

The following units were recognized for their Net Promoter scores:

- Medical Practice: Audiology, 98<sup>th</sup> Percentile
- Inpatient: 4 East Postpartum, 83<sup>rd</sup> Percentile
- Outpatient: Health and Wellness Radiology, 99<sup>th</sup> Percentile

Mary Thompson, outgoing President, ECHD Board of Directors, introduced Wallace Dunn, the new Director for District 6. He then thanked Ms. Thompson for her years of service.

##### **C. Medical Staff Foundation Check Presentations to Volunteer Services and Nursing Education**

Dr. Fernando Boccalandro, Chief of Staff, on behalf of the Medical Staff Foundation, presented checks for \$500 each to Volunteer Services and Nursing Education.

##### **D. MCHS Check Presentation to March of Dimes**

Christin Timmons, Interim Chief Nursing Officer, presented Lori Hyman with the Permian Basin March of Dimes, with a check for \$40,391.85 that was raised by Medical Center Health System

## **VI. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, April 2, 2019**
- B. Consider Approval of Special Meeting Minutes, April 12, 2019**
- C. Consider Approval of Special Meeting Minutes, May 2, 2019**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, March 2019**
- E. Joint Conference Committee April 23, 2019**
  - 1. Medical Staff or AHP Initial Appointment/Reappointment
  - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
  - 3. Change in Medical Staff or AHP Staff Status
  - 4. Change in Medical Staff or AHP Staff Category
  - 5. Medical Staff Privilege Criteria
    - a. Advanced Registered Nurse Practitioner
    - b. Physician Assistant

Mary Lou Anderson moved and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

## **VII. COMMITTEE REPORTS**

- A. Consider Approval of Medical Staff Bylaws and Documents**
  - 1. Medical Staff Bylaws
  - 2. Credentials Policy
  - 3. Medical Staff Organization Manual
  - 4. Medical Staff Practitioner Health and Wellness Policy
  - 5. Medical Staff Code of Conduct Policy

Dr. Fernando Boccalandro presented the newly updated Medical Staff Bylaws and Documents.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Medical Staff Bylaws and Documents as presented. The motion carried unanimously.

- B. Finance Committee**

- 1. Quarterly Investment Report – Quarter 2, FY 2019

David Dunn moved and Bryn Dodd seconded the motion to approve the Quarterly Investment Report as presented. The motion carried unanimously.

- 2. Quarterly Investment Officer's Certification

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Quarterly Investment Officer's Certification as presented. The motion carried unanimously.

3. Financial Report for Month Ended March 31, 2019

David Dunn moved and Bryn Dodd seconded the motion to approve the Financial Report for Month Ended March 31, 2019 as presented. The motion carried unanimously.

4. Consent Agenda

- a. Consider Approval of Capital Expenditure Request: UDI Tracker (Tissue Tracking / Management)
- b. Consider Approval of Capital Expenditure Request: Medtronic ValleyLab Electrosurgical Units

David Dunn moved and Ben Quiroz seconded the motion to approve the Consent Agenda, as presented. The motion carried unanimously.

5. Capital Expenditure Requests

- a. Consider Approval of Capital Lease 18 Draeger Perseus A500 Anesthesia Machines

David Dunn moved and Ben Quiroz seconded the motion to approve the Capital Expenditure Request Capital Lease 18 Draeger Perseus A500 Anesthesia Machines, as presented. The motion carried unanimously.

- b. Consider Approval of 3T Verio MRI Evolve Upgrade

David Dunn moved and Don Hallmark seconded the motion to approve the Capital Expenditure Request 3T Verio MRI Evolve Upgrade, as presented. The motion carried unanimously.

- c. Consider Approval of Sonosite X-porte Ultrasound Unit

David Dunn moved and Don Hallmark seconded the motion to approve the Capital Expenditure Request Sonosite X-porte Ultrasound Unit as presented. The motion carried unanimously.

**VIII. TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER AT THE PERMIAN BASIN REPORT**

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

**IX. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

**A. Fitch Bond Rating Update**

Robert Abernethy, Chief Financial Officer, presented the Full Rating Report from Fitch Rating, affirming our BB+ rating with a Stable outlook. This report was for information only. No action was taken.

## **X. EXECUTIVE SESSION**

Mary Thompson stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were Mary Thompson, David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Richard Herrera, Ben Quiroz, Rick Napper, Robert Abernethy, Ellie Bane, and Jan Ramos.

Adiel Alvarado, reported to the Board of Directors during Executive Session then was excused.

**Executive Session began at 6:15 pm.**  
**Executive Session ended at 7:02 p.m.**

No action was taken during Executive Session.

## **XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreement(s)**

Mary Thompson presented the following contract renewals:

- Eduardo Salcedo, MD. This is a three year renewal for Wound Care / Skin Disorder.
- Robert Ramkissoon, MPAS, PA-C. This is a three year renewal for Urgent Care.

Richard Herrera moved and Mary Lou Anderson seconded the motion to approve the MCH ProCare provider renewal agreements as presented. The motion carried unanimously.

Mary Thompson presented the following new contracts:

- Olga Blakley, MD. This is a three year agreement for Anesthesia.
- Kelsie Locke, MSN, NVP-C. This is a three year agreement for Pediatrics.

David Dunn moved and Richard Herrera seconded the motion to approve the new MCH ProCare provider agreements as presented. The motion carried unanimously.

Mary Thompson presented the following on-call coverage contracts:

- Dr. Christopher Enakpene. This is a one year agreement for Perinatology.
- Dr. Jose Mayans. This is a one year agreement for Trauma Ophthalmology/NICU.
- Dr. Harshad Shah. This is a one year agreement for Trauma Ophthalmology.
- Dr. Raphael Nwojo. This is a one year agreement for Trauma Otorhinolaryngology.

David Dunn moved and Richard Herrera seconded the motion to approve the MCH ProCare provider on-call coverage agreements as presented. The motion carried unanimously.

## XII. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 7:14 p.m.

Respectfully submitted,



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Jan Ramos, Secretary  
Ector County Hospital District Board of Directors



**SPECIAL MEETING  
OF THE BOARD OF DIRECTORS  
OF THE ECTOR COUNTY HOSPITAL DISTRICT  
May 14, 2019**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** David Dunn, Vice President  
Mary Lou Anderson  
Bryn Dodd  
Don Hallmark  
Richard Herrera  
Ben Quiroz

**OTHERS PRESENT:** Rick Napper, President/Chief Executive Officer  
Ellie Bane, Chief Legal Counsel  
Debi Hays, Ector County Judge  
Various other interested members of the  
Medical Staff, Employees, and Citizens

**I. CALL TO ORDER**

David Dunn, Vice President, called the special meeting to order at 6:31 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. CANVASS OF VOTES**

**A. Resolution on 2019 Canvass of Votes**

Ellie Bane presented the Canvass Report provided by Lisa Sertuche, Ector County Elections Administrator. The following Resolution on 2019 Canvass of Votes was read:

**RESOLUTION**

**Canvass of 2019 Votes**

**WHEREAS**, in the State of Texas, the County of Ector, on the 14th day of May, 2019, the Board of Directors of the Ector County Hospital District convened in a called session with the following members present, to-wit:

- \_\_\_ Mary Thompson, President
- \_\_\_ David Dunn, Vice President
- \_\_\_ Mary Lou Anderson
- \_\_\_ Bryn Dodd
- \_\_\_ Don Hallmark
- \_\_\_ Richard Herrera
- \_\_\_ Ben Quiroz

constituting a quorum pursuant to Chapter 67 of the Texas Election Code and among other proceedings had by said board was the following:

**WHEREAS**, there came to be considered the returns of an election held on the 4th day of May, 2019, for the purpose of electing directors of the Board of Directors of Ector County Hospital District for District 6 and said returns of said election having been duly canvassed by the Board of Directors of the Ector County Hospital District and there being cast a total 219 votes for Ector County Hospital District candidates and each of the candidates in said election received the following votes, to-wit:

Director, District 6	Number of Votes
Mary Thompson	68
Wallace Dunn	151

**IT IS, THEREFORE**, found and declared and so ordered by the Board of Directors of the Ector County Hospital District that the above directors' election was duly called, that notice of said election was duly posted, and that said election was held on May 4, 2019 in accordance with the law; that at said election the following named candidates were fully elected at said election to the respective named office of the Ector County Hospital District Board of Directors:

Wallace Dunn                      Director, District 6

**PASSED AND APPROVED** by the Board of Directors of the Ector County Hospital District of Odessa, Texas, this the 14th day of May, 2019.

**B. Oath of Office**

Debi Hays read the Oath of Office to Wallace Dunn, to which Mr. Dunn affirmed.

**III. ADJOURNMENT**

There being no further business to come before the Board, David Dunn adjourned the meeting at 6:38 p.m.

Respectfully Submitted,



Ellie Bane, Chief Legal Counsel  
Medical Center Health System  
Ector County Hospital District Board of Directors



**Fernando Boccalandro, MD**  
**Joint Conference Committee Chair**

May 28, 2019  
**Joint Conference Committee**

**Item to be considered:**  
 Medical Staff and AHP Staff Applications

**Statement of Pertinent Facts:**  
 Pursuant to Section 4.1-5 of the Medical Staff Bylaws, the application process for the following Medical Staff applicants is complete. The respective Departments and Medical Executive Committee recommend approval of privileges and membership to the Medical Staff for the following applicants, effective upon Board Approval:

**Statement of Pertinent Facts:**  
 Pursuant to Section 6.2-6 of the Medical Staff Bylaws, the application process for the following Allied Health Professional applicants is complete. The respective Departments and Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Cordell Cunningham, MD	Emergency Medicine	Emergency Medicine	BEPO	06/04/2019 –06/03/2020

Allied Health Professionals:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
None					

**\*Please grant temporary privilege**

**Advice, Opinions, Recommendations and Motions:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and approve privileges and membership to the Medical Staff as well as and scope of practice and Allied Health Professionals Staff membership for the above listed applicants. Forward a recommendation to the Hospital District Board of Directors.

Fernando Boccalandro, MD Chief of Staff  
 Executive Committee Chair  
 /TL

May 28, 2019  
**Joint Conference Committee**

**Item to be considered:**

Reappointment of the Medical Staff and Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee accepts and forwards the recommend of reappointment of Medical Staff and/or Allied Health Professional as requested and shown below. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Hashmi Rafeek, MD	Medicine	Yes	Associate	Internal Medicine	TTUHSC		06/01/2019 –05/31/2020
Violeta Bello, MD	Pediatrics	Yes	Active	Pediatrics	Permian Pediatrics	None	07/01/2019 –06/30/2021
Jose Benigno Jr., MD	Pediatrics	Yes	Active	Pediatrics		None	07/01/2019 –06/30/2021
Elisa Brown, MD	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	07/01/2019 –06/30/2021
Jose Bueno, MD	Pediatrics	Yes	Active	Pediatrics		None	07/01/2019 –06/30/2021
Manisha Desai, MD	Pediatrics	Yes	Active	Pediatrics		None	07/01/2019 –06/30/2021
Ghassan Fanous, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2019 –06/30/2021
Avelino Garcia, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	None	07/01/2019 –06/30/2021
Norman Harris, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2019 –06/30/2021
David Libson, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2019 –06/30/2021
Charles Lively, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2019 –06/30/2021
Raymond Martinez, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	None	07/01/2019 –06/30/2021
Migdalia Monzon, MD	Pediatrics	No	Active to Courtesy	Pediatrics		None	07/01/2019 –06/30/2021
Cem Nasuhoglu, MD	Pediatrics	No	Active to Courtesy	Pediatric Cardiology		None	07/01/2019 –06/30/2021
Pill Raja, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2019 –06/30/2021
Gregory Wolfe, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2019 –06/30/2021
Liliana Andrade, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	08/01/2019 –07/31/2021



**Fernando Boccalandro, MD**  
**Joint Conference Committee Chair**

May 28, 2019  
**Joint Conference Committee**

Allied Health:

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Sabino J. Lopez, CRNA	Anesthesia	Certified Registered Nurse Anesthetist	MidWest Anesthesia	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	07/01/2019 – 06/30/2021

blank **Staff Category** column signifies no change

**Advice, Opinions, Recommendations and Motions:**

If the Joint Conference Committee concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee relating to the reappointment of the Medical Staff and Allied Health Professional Staff. Forward a recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff  
 Executive Committee Chair  
 /TL

May 28, 2019  
**Joint Conference Committee**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee recommends approval of the following change in clinical privileges. The respective departments determined that the practitioners have complied with the Bylaws requirements and are eligible for the additions noted below:

**Additional Privileges:**

Staff Member	Department	Privilege
Vinh Nguyen, MD	Pediatrics	<b>DELETE: Bladder Catheterization; Arthrocentesis; Polysomnography (Sleep Studies)</b>

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendations of the Medical Executive Committee to approve the additions. Forward the recommendations to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff  
 Executive Committee Chair  
 /T



**Fernando Boccalandro, MD**  
**Joint Conference Committee Chair**

May 28, 2019  
**Joint Conference Committee**

**Item to be considered:**

Change in Medical Staff and/or AHP staff status – Resignation/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee recommends approval of the following changes in staff status. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change in staff noted below:

**Resignation / Expiration of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Tamara Bavousett, NP	Allied Health Provider	Pediatrics	06-30-2019	Lapse in Privileges
Dr. Satish Mocherla	Active	Medicine	05-13-2019	Resignation
Dr. Vilas Saldanha	Associate	Surgery	04-17-2019	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the status changes. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff  
 Executive Committee Chair  
 /TL



**Fernando Boccalandro, MD**  
**Joint Conference Committee Chair**

May 28, 2019

**Joint Conference Committee**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee recommends approval of the following changes in staff status. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change in staff noted below:

**Staff Category Changes:**

Staff Member	Department	Category
Migdalia Monzon, MD	Pediatrics	Active to Courtesy
Cem Nasuhoglu, MD	Pediatrics	Active to Courtesy
Cynthia Chavez, NP	Pediatrics	Removal of Provisional Status
Lindsey Wheatley, NP	Pediatrics	Removal of Provisional Status
Chelsi Campbell, NP	Pediatrics	Removal of Provisional Status
Christopher Petr, MD	OBGYN	Removal of Provisional Status
Hashmi Rafeek, MD	Medicine	Removal of Provisional Status
Swapna Kolli, MD	Medicine	Removal of Provisional Status
Elliana Wiesner, MD	Medicine	Removal of Provisional Status
Jonathan Wildly, CRNA	Anesthesia	Removal of Provisional Status
Mathew Brown, MD	Surgery	Removal of Provisional Status
Joshua Urteaga, MD	Family Medicine	Removal of Provisional Status

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
Dr. Hashmi Rafeek	Associate	Medicine	05-07-2019	Leave of Absence

**Changes to Credentialing Dates:**

**NONE**

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the status changes. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff  
 Executive Committee Chair/TL



Fernando Boccalandro, MD  
Joint Conference Committee Chair

May 28, 2019  
Joint Conference Committee

**Item to be considered:**

Medical Staff Bylaws / Policies/ Privilege Criteria

None

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the changes to the above privileges and the Bylaws and Documents. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff  
Executive Committee Chair  
/TL

Family Health Clinic  
June 2019  
ECHD Board Packet



Date: May 28, 2019

To: Board of Directors-Family Health Clinic

From: Grant Trollope, MCH Controller/FHC Director of Finance

Subject: Combined Financial Report for the Month Ended April 30, 2019

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**Visits**

Combined clinic visits for April were 1,532 comparing unfavorably to the budgeted total of 1,707 and unfavorably to the prior year's 1,734 by 10.3% and 11.6% respectively. Combined medical visits for April totaled 1,532 over the budgeted amount of 1,489 and over the 1,518 visits from prior year. There were no optometry visits in the month of April.

**Revenues and Revenue Deductions**

Combined patient revenue for April totaled \$564,305, comparing unfavorably to the combined budget of \$678,547 by 16.8% and under prior year's total of \$603,267 by 6.5%.

Combined revenue deductions for April were \$317,533 comparing favorably to the combined budgeted amount of \$445,989 and favorably to prior year's total of \$499,076.

Combined net operating revenue for April was \$265,505, comparing favorably to the combined budget amount of \$232,558 and favorably to the prior year amount of \$104,191.

**Operating Expenses**

Combined operating expenses for April totaled \$285,187, comparing favorably to a combined budget of \$391,601 and favorably prior year's expenses of \$311,622.

Combined salaries and wages expense for April were \$113,395, comparing favorably to a combined budget of \$124,636 and favorably to prior year's \$115,129. Trends in salaries, wages, and benefits resulted from operations, which are now running with 29.9 Full Time Equivalents (FTEs) for April, compared to a budget of 35.9 FTEs and prior year's 32.1 FTEs.

Combined purchased services (Provider salaries) for April totaled \$145,799, comparing favorably to a budgeted amount of \$198,345 and unfavorably to prior year's amount of \$128,306.

Combined supplies expense for April totaled \$375 comparing favorably to budgeted supply expense of \$8,900 and prior year's amount of \$11,762.

Combined Repairs and Maintenance expense for April totaled \$650, comparing favorably to a budgeted amount of \$4,451 and unfavorable prior year amount of \$267.

**Operating Results**

Combined operating results for the month of April resulted in a Net Loss of \$ 64,830, comparing favorably to the combined budgeted deficit of \$202,869, and to prior year loss of \$252,735.

**Revenue and Payments by Pavor**

For the month of April, Medicaid patients represented the largest revenue financial class, followed by Self-Pay, and Commercial. Clinics combined, Medicaid revenue accounted for 43.2%, Self-Pay 22.1%, Commercial 18.6%, Medicare 16.0%, FAP 0.0%, and Other for 0.2% of the Clinic's monthly revenue.

Combined payments for the month of April year to date totaled \$1,025,507 compared to the prior year YTD amount of \$621,902.

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 564,305	\$ 678,547	-16.8%	\$ 603,267	-6.5%	\$ 4,588,334	\$ 4,795,848	-4.3%	\$ 4,792,028	-4.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 564,305</b>	<b>\$ 678,547</b>	<b>-16.8%</b>	<b>\$ 603,267</b>	<b>-6.5%</b>	<b>\$ 4,588,334</b>	<b>\$ 4,795,848</b>	<b>-4.3%</b>	<b>\$ 4,792,028</b>	<b>-4.3%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 24,071	\$ 131,799	-81.7%	\$ (297,546)	-108.1%	\$ 95,301	\$ 888,193	-89.3%	\$ 1,132,623	-91.6%
Self Pay Adjustments	5,411	26,682	-79.7%	(66,768)	-108.1%	6,518	179,810	-96.4%	206,108	-96.8%
Bad Debts	288,051	287,508	0.2%	863,391	-66.6%	2,265,367	1,937,515	16.9%	2,660,829	-14.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 317,533</b>	<b>\$ 445,989</b>	<b>-28.8%</b>	<b>\$ 499,076</b>	<b>-36.4%</b>	<b>\$ 2,367,185</b>	<b>\$ 3,005,518</b>	<b>-21.2%</b>	<b>\$ 3,999,560</b>	<b>-40.8%</b>
	<b>56.27%</b>	<b>65.73%</b>		<b>82.73%</b>		<b>51.59%</b>	<b>62.67%</b>		<b>83.46%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 246,772</b>	<b>\$ 232,558</b>	<b>6.1%</b>	<b>\$ 104,191</b>	<b>136.8%</b>	<b>\$ 2,221,149</b>	<b>\$ 1,790,330</b>	<b>24.1%</b>	<b>\$ 792,468</b>	<b>180.3%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 18,733	\$ 1,324	1314.9%	\$ -	100.0%	\$ 100,143	\$ 9,268	980.5%	\$ 10,595	845.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 18,733</b>	<b>\$ 1,324</b>	<b>1314.9%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 100,143</b>	<b>\$ 9,268</b>	<b>980.5%</b>	<b>\$ 10,595</b>	<b>845.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 265,505</b>	<b>\$ 233,882</b>	<b>13.5%</b>	<b>\$ 104,191</b>	<b>154.8%</b>	<b>\$ 2,321,292</b>	<b>\$ 1,799,598</b>	<b>29.0%</b>	<b>\$ 803,063</b>	<b>189.1%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 113,395	\$ 124,636	-9.0%	\$ 115,129	-1.5%	\$ 822,823	\$ 880,873	-6.6%	\$ 417,591	97.0%
Benefits	25,257	38,768	-34.9%	43,734	-42.2%	220,641	278,347	-20.7%	152,893	44.3%
Physician Services	145,799	198,345	-26.5%	128,306	13.6%	1,019,718	1,766,838	-42.3%	1,673,573	-39.1%
Cost of Drugs Sold	(6,885)	8,880	-177.5%	6,595	-204.4%	54,233	62,758	-13.6%	54,728	-0.9%
Supplies	375	8,900	-95.8%	11,762	-96.8%	71,108	62,791	13.2%	62,603	13.6%
Utilities	5,246	5,815	-9.8%	4,475	17.2%	36,299	43,331	-16.2%	45,173	-19.6%
Repairs and Maintenance	650	4,451	-85.4%	267	143.3%	5,386	31,157	-82.7%	35,314	-84.7%
Leases and Rentals	350	380	-7.9%	354	-1.0%	2,903	2,660	9.1%	2,683	8.2%
Other Expense	1,000	1,426	-29.9%	1,000	0.0%	11,278	10,268	9.8%	8,089	39.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 285,187</b>	<b>\$ 391,601</b>	<b>-27.2%</b>	<b>\$ 311,622</b>	<b>-8.5%</b>	<b>\$ 2,244,388</b>	<b>\$ 3,139,023</b>	<b>-28.5%</b>	<b>\$ 2,452,647</b>	<b>-8.5%</b>
Depreciation/Amortization	\$ 45,148	\$ 45,150	0.0%	\$ 45,304	-0.3%	\$ 316,576	\$ 316,590	0.0%	\$ 316,960	-0.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 330,334</b>	<b>\$ 436,751</b>	<b>-24.4%</b>	<b>\$ 356,926</b>	<b>-7.5%</b>	<b>\$ 2,560,965</b>	<b>\$ 3,455,613</b>	<b>-25.9%</b>	<b>\$ 2,769,607</b>	<b>-7.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (64,830)</b>	<b>\$ (202,869)</b>	<b>-68.0%</b>	<b>\$ (252,735)</b>	<b>-74.3%</b>	<b>\$ (239,673)</b>	<b>\$ (1,656,015)</b>	<b>-85.5%</b>	<b>\$ (1,966,544)</b>	<b>-87.8%</b>
Operating Margin	-24.42%	-86.74%	-71.8%	-242.57%	-89.9%	-10.32%	-92.02%	-88.8%	-244.88%	-95.8%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,532	1,489	2.9%	1,518	0.9%	11,754	11,042	6.4%	11,268	4.3%
Optometry Visits	-	218	-100.0%	216	-100.0%	1,115	1,781	-37.4%	1,767	-36.9%
<b>Total Visits</b>	<b>1,532</b>	<b>1,707</b>	<b>-10.3%</b>	<b>1,734</b>	<b>-11.6%</b>	<b>12,869</b>	<b>12,823</b>	<b>0.4%</b>	<b>13,035</b>	<b>-1.3%</b>
Average Revenue per Office Visit	368.35	397.51	-7.3%	347.90	5.9%	356.54	374.00	-4.7%	367.63	-3.0%
Hospital FTE's (Salaries and Wages)	29.9	35.9	-16.8%	32.1	-7.0%	31.2	35.9	-13.2%	13.6	129.2%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	22.0	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 484,693	\$ 356,040	36.1%	\$ 318,101	52.4%	\$ 3,158,625	\$ 2,516,147	25.5%	\$ 2,500,401	26.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 484,693</b>	<b>\$ 356,040</b>	<b>36.1%</b>	<b>\$ 318,101</b>	<b>52.4%</b>	<b>\$ 3,158,625</b>	<b>\$ 2,516,147</b>	<b>25.5%</b>	<b>\$ 2,500,401</b>	<b>26.3%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 62,410	\$ 74,278	-16.0%	\$ (315,847)	-119.8%	\$ 259,127	\$ 500,558	-48.2%	\$ 476,386	-45.6%
Self Pay Adjustments	13,131	17,143	-23.4%	(69,146)	-119.0%	50,173	115,526	-56.6%	112,101	-55.2%
Bad Debts	191,040	128,907	48.2%	635,974	-70.0%	1,192,459	868,705	37.3%	1,414,547	-15.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 266,581</b>	<b>\$ 220,328</b>	<b>21.0%</b>	<b>\$ 250,982</b>	<b>6.2%</b>	<b>\$ 1,501,759</b>	<b>\$ 1,484,789</b>	<b>1.1%</b>	<b>\$ 2,003,033</b>	<b>-25.0%</b>
	<b>55.0%</b>	<b>61.9%</b>		<b>78.9%</b>		<b>47.5%</b>	<b>59.0%</b>		<b>80.1%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 218,112</b>	<b>\$ 135,712</b>	<b>60.7%</b>	<b>\$ 67,119</b>	<b>225.0%</b>	<b>\$ 1,656,866</b>	<b>\$ 1,031,358</b>	<b>60.6%</b>	<b>\$ 497,368</b>	<b>233.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 18,733	\$ 1,324	0.0%	\$ -	0.0%	\$ 100,143	\$ 9,268	0.0%	\$ 10,595	845.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 18,733</b>	<b>\$ 1,324</b>	<b>1314.9%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 100,143</b>	<b>\$ 9,268</b>	<b>980.5%</b>	<b>\$ 10,595</b>	<b>845.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 236,845</b>	<b>\$ 137,036</b>	<b>72.8%</b>	<b>\$ 67,119</b>	<b>252.9%</b>	<b>\$ 1,757,009</b>	<b>\$ 1,040,626</b>	<b>68.8%</b>	<b>\$ 507,963</b>	<b>245.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 83,987	\$ 81,260	3.4%	\$ 75,232	11.6%	\$ 601,978	\$ 574,264	4.8%	\$ 308,020	95.4%
Benefits	18,707	25,276	-26.0%	28,578	-34.5%	161,421	181,462	-11.0%	112,776	43.1%
Physician Services	134,308	119,066	12.8%	69,371	93.6%	732,650	1,075,162	-31.9%	1,017,017	-28.0%
Cost of Drugs Sold	(11,013)	5,836	-288.7%	1,257	-976.3%	38,861	41,240	-5.8%	30,081	29.2%
Supplies	2,124	3,105	-31.6%	3,068	-30.8%	32,332	21,868	47.8%	25,514	26.7%
Utilities	2,689	3,269	-17.8%	1,861	44.5%	18,897	25,510	-25.9%	26,970	-29.9%
Repairs and Maintenance	650	3,974	-83.6%	267	143.3%	5,386	27,818	-80.6%	31,500	-82.9%
Leases and Rentals	350	380	-7.9%	354	-1.0%	2,903	2,660	9.1%	2,683	8.2%
Other Expense	1,000	1,416	-29.4%	1,000	0.0%	11,278	10,198	10.6%	8,089	39.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 232,802</b>	<b>\$ 243,582</b>	<b>-4.4%</b>	<b>\$ 180,986</b>	<b>28.6%</b>	<b>\$ 1,605,707</b>	<b>\$ 1,960,182</b>	<b>-18.1%</b>	<b>\$ 1,562,649</b>	<b>2.8%</b>
Depreciation/Amortization	\$ 5,031	\$ 5,032	0.0%	\$ 5,150	-2.3%	\$ 35,756	\$ 35,764	0.0%	\$ 36,222	-1.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 237,833</b>	<b>\$ 248,614</b>	<b>-4.3%</b>	<b>\$ 186,136</b>	<b>27.8%</b>	<b>\$ 1,641,463</b>	<b>\$ 1,995,946</b>	<b>-17.8%</b>	<b>\$ 1,598,871</b>	<b>2.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (988)</b>	<b>\$ (111,578)</b>	<b>-99.1%</b>	<b>\$ (119,017)</b>	<b>-99.2%</b>	<b>\$ 115,546</b>	<b>\$ (955,320)</b>	<b>-112.1%</b>	<b>\$ (1,090,909)</b>	<b>-110.6%</b>
Operating Margin	-0.42%	-81.42%	-99.5%	-177.32%	-99.8%	6.58%	-91.80%	-107.2%	-214.76%	-103.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,292	836	54.5%	885	46.0%	8,496	6,298	34.9%	6,669	27.4%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
<b>Total Visits</b>	<b>1,292</b>	<b>836</b>	<b>54.5%</b>	<b>885</b>	<b>46.0%</b>	<b>8,496</b>	<b>6,298</b>	<b>34.9%</b>	<b>7,019</b>	<b>21.0%</b>
Average Revenue per Office Visit	375.15	425.89	-11.9%	359.44	4.4%	371.78	399.53	-6.9%	356.23	4.4%
Hospital FTE's (Salaries and Wages)	21.6	21.9	-1.7%	19.3	11.8%	22.1	21.9	0.9%	8.7	155.0%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	12.3	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 79,612	\$ 322,507	-75.3%	\$ 285,166	-72.1%	\$ 1,429,708	\$ 2,279,701	-37.3%	\$ 2,291,627	-37.6%
<b>TOTAL PATIENT REVENUE</b>	\$ 79,612	\$ 322,507	-75.3%	\$ 285,166	-72.1%	\$ 1,429,708	\$ 2,279,701	-37.3%	\$ 2,291,627	-37.6%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ (38,340)	\$ 57,521	-166.7%	\$ 18,301	-309.5%	\$ (163,827)	\$ 387,635	-142.3%	\$ 656,237	-125.0%
Self Pay Adjustments	(7,719)	9,539	-180.9%	2,377	-424.7%	(43,655)	64,284	-167.9%	94,008	-146.4%
Bad Debts	97,011	158,601	-38.8%	227,417	-57.3%	1,072,907	1,068,810	0.4%	1,246,282	-13.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 50,952	\$ 225,661	-77.4%	\$ 248,094	-79.5%	\$ 865,426	\$ 1,520,729	-43.1%	\$ 1,996,527	-56.7%
	64.00%	69.97%		87.00%		60.53%	66.71%		87.12%	
<b>NET PATIENT REVENUE</b>	\$ 28,660	\$ 96,846	-70.4%	\$ 37,072	-22.7%	\$ 564,282	\$ 758,972	-25.7%	\$ 295,100	91.2%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>NET OPERATING REVENUE</b>	\$ 28,660	\$ 96,846	-70.4%	\$ 37,072	-22.7%	\$ 564,282	\$ 758,972	-25.7%	\$ 295,100	91.2%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 29,407	\$ 43,376	-32.2%	\$ 39,898	-26.3%	\$ 220,845	\$ 306,609	-28.0%	\$ 109,571	101.6%
Benefits	6,550	13,492	-51.5%	15,156	-56.8%	59,220	96,885	-38.9%	40,117	47.6%
Physician Services	11,490	79,279	-85.5%	58,935	-80.5%	287,068	691,676	-58.5%	656,556	-56.3%
Cost of Drugs Sold	4,128	3,044	35.6%	5,338	-22.7%	15,372	21,518	-28.6%	24,647	-37.6%
Supplies	(1,748)	5,795	-130.2%	8,694	-120.1%	38,776	40,923	-5.2%	37,089	4.5%
Utilities	2,557	2,546	0.4%	2,614	-2.2%	17,401	17,821	-2.4%	18,204	-4.4%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	3,339	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	70	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 52,384	\$ 148,019	-64.6%	\$ 130,636	-59.9%	\$ 638,682	\$ 1,178,841	-45.8%	\$ 889,998	-28.2%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 280,820	\$ 280,826	0.0%	\$ 280,738	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 92,501	\$ 188,137	-50.8%	\$ 170,790	-45.8%	\$ 919,502	\$ 1,459,667	-37.0%	\$ 1,170,736	-21.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (63,842)	\$ (91,291)	-30.1%	\$ (133,718)	-52.3%	\$ (355,219)	\$ (700,695)	-49.3%	\$ (875,636)	-59.4%
Operating Margin	-222.76%	-94.26%	136.3%	-360.70%	-38.2%	-62.95%	-92.32%	-31.8%	-296.73%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	240	653	-63.2%	633	-62.1%	3,258	4,745	-31.3%	4,599	-29.2%
Optometry Visits	-	218	-100.0%	216	-100.0%	1,115	1,781	-37.4%	1,767	-36.9%
Total Visits	240	871	-72.4%	849	-71.7%	4,373	6,526	-33.0%	6,366	-31.3%
Average Revenue per Office Visit	331.72	370.27	-10.4%	335.88	-1.2%	326.94	349.35	-6.4%	359.98	-9.2%
Hospital FTE's (Salaries and Wages)	8.3	14.0	-40.6%	12.8	-35.3%	9.0	14.0	-35.3%	4.9	83.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	9.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
APRIL 2019**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 64,221	\$ 25,840	\$ 90,061	16.0%	\$ 440,214	\$ 252,750	\$ 692,964	15.1%
Medicaid	228,037	15,748	243,785	43.2%	1,374,151	547,615	1,921,766	41.9%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	91,271	13,530	104,801	18.6%	610,615	277,077	887,691	19.3%
Self Pay	100,095	24,495	124,589	22.1%	726,198	351,976	1,078,174	23.5%
Other	1,069	-	1,069	0.2%	7,448	291	7,739	0.2%
<b>Total</b>	<b>\$ 484,693</b>	<b>\$ 79,612</b>	<b>\$ 564,305</b>	<b>100.0%</b>	<b>\$ 3,158,625</b>	<b>\$ 1,429,708</b>	<b>\$ 4,588,334</b>	<b>100.0%</b>

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 6,578	\$ 4,954	\$ 11,532	8.3%	\$ 45,856	\$ 60,381	\$ 106,236	10.4%
Medicaid	67,549	9,135	76,684	54.9%	322,203	137,046	459,250	44.8%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	25,411	4,177	29,588	21.2%	185,097	97,031	282,128	27.5%
Self Pay	17,609	4,189	21,798	15.6%	130,692	46,743	177,435	17.3%
Other	137	-	137	0.1%	442	16	458	0.0%
<b>Total</b>	<b>\$ 117,284</b>	<b>\$ 22,455</b>	<b>\$ 139,739</b>	<b>100.0%</b>	<b>\$ 684,290</b>	<b>\$ 341,218</b>	<b>\$ 1,025,507</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
APRIL 2019**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 64,221	13.2%	\$ 49,749	15.6%	\$ 440,214	13.9%	\$ 259,470	10.4%
Medicaid	228,037	47.1%	124,866	39.4%	1,374,151	43.6%	944,943	37.8%
PHC	-	0.0%	-	0.0%	-	0.0%	26,599	1.1%
Commercial	91,271	18.8%	60,913	19.1%	610,615	19.3%	501,209	20.0%
Self Pay	100,095	20.7%	81,896	25.7%	726,198	23.0%	763,632	30.5%
Other	1,069	0.2%	676	0.2%	7,448	0.2%	4,548	0.2%
<b>TOTAL</b>	<b>\$ 484,693</b>	<b>100.0%</b>	<b>\$ 318,101</b>	<b>100.0%</b>	<b>\$ 3,158,625</b>	<b>100.0%</b>	<b>\$ 2,500,401</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,578	5.6%	\$ 2,797	4.9%	\$ 45,856	6.7%	\$ 18,909	4.6%
Medicaid	67,549	57.6%	14,605	25.4%	322,203	47.1%	117,854	28.4%
PHC	-	0.0%	-	0.0%	-	0.0%	5,626	1.4%
Commercial	25,411	21.7%	20,485	35.6%	185,097	27.0%	143,503	34.6%
Self Pay	17,609	15.0%	19,584	34.1%	130,692	19.1%	128,048	30.9%
Other	137	0.1%	-	0.0%	442	0.1%	512	0.1%
<b>TOTAL</b>	<b>\$ 117,284</b>	<b>100.0%</b>	<b>\$ 57,472</b>	<b>100.0%</b>	<b>\$ 684,290</b>	<b>100.0%</b>	<b>\$ 414,453</b>	<b>100.0%</b>
TOTAL NET REVENUE	218,112		67,119		1,656,866		497,368	
% OF GROSS REVENUE	45.0%		21.1%		52.5%		19.9%	
VARIANCE	(100,828)		(9,647)		(972,576)		(82,915)	
% VARIANCE TO CASH COLLECTIONS	-46.2%		-14.4%		-58.7%		-16.7%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
APRIL 2019**

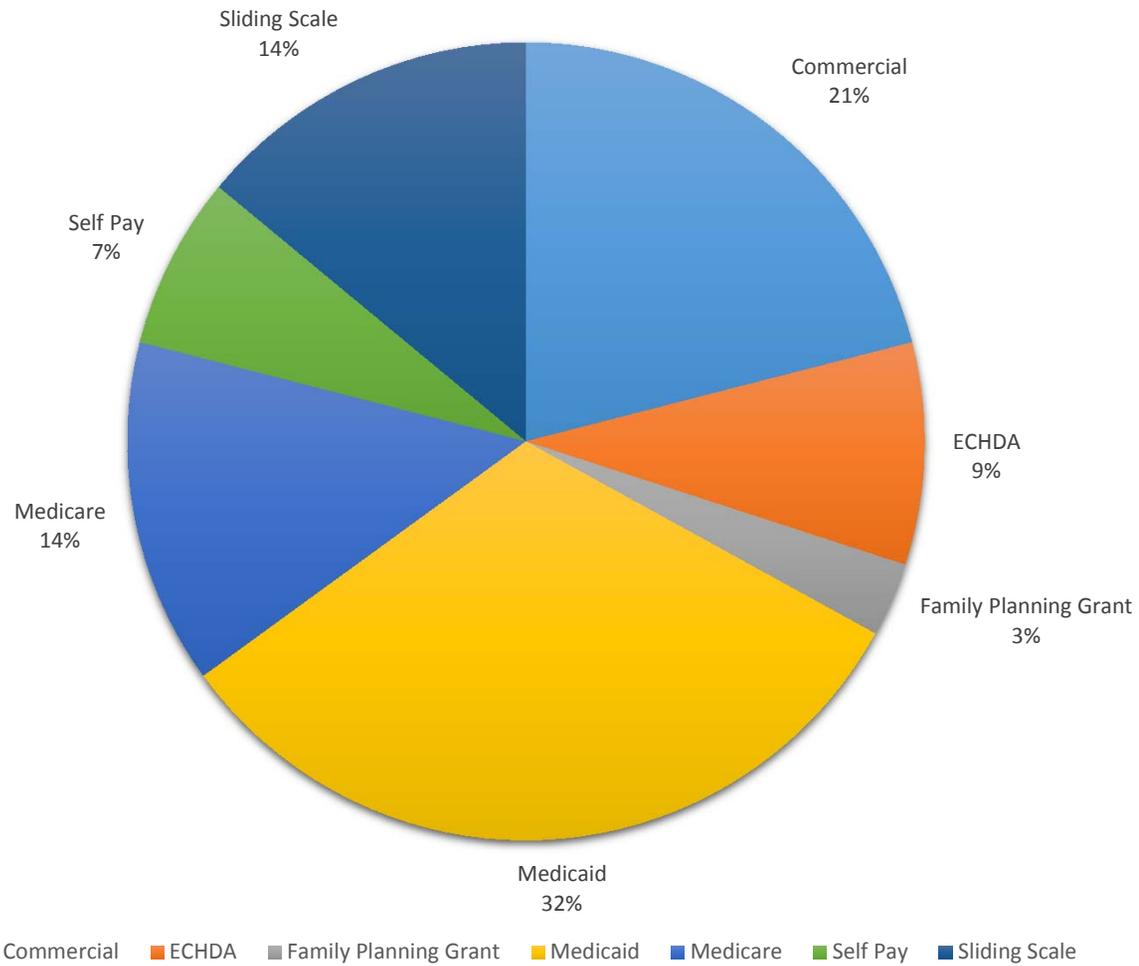
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 25,840	32.4%	\$ 26,785	9.4%	\$ 252,750	17.7%	\$ 272,572	11.9%
Medicaid	15,748	19.8%	\$ 151,711	53.2%	547,615	38.3%	1,072,471	46.8%
PHC	-	0.0%	\$ 232	0.1%	-	0.0%	59,038	2.6%
Commercial	13,530	17.0%	\$ 50,689	17.8%	277,077	19.4%	434,434	19.0%
Self Pay	24,495	30.8%	\$ 55,750	19.5%	351,976	24.6%	448,177	19.6%
Other	-	0.0%	\$ -	0.0%	291	0.0%	4,935	0.2%
<b>TOTAL</b>	<b>\$ 79,612</b>	<b>100.0%</b>	<b>\$ 285,166</b>	<b>100.0%</b>	<b>\$ 1,429,708</b>	<b>100.0%</b>	<b>\$ 2,291,627</b>	<b>100.0%</b>

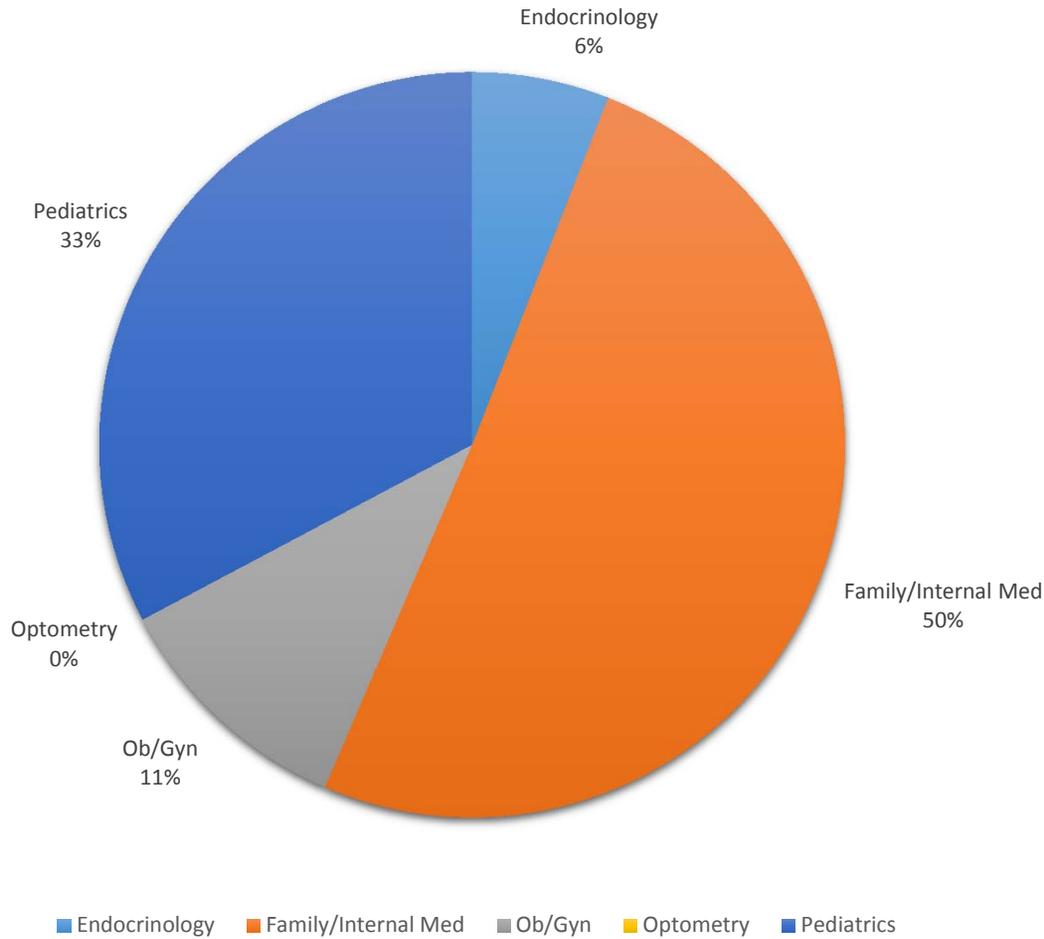
**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,954	22.1%	\$ 1,468	5.4%	\$ 60,381	17.7%	\$ 10,690	5.2%
Medicaid	9,135	40.6%	2,273	8.4%	137,046	40.2%	51,852	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	3,613	1.7%
Commercial	4,177	18.6%	8,706	32.0%	97,031	28.4%	59,266	28.6%
Self Pay	4,189	18.7%	14,726	54.2%	46,743	13.7%	81,430	39.3%
Other	-	0.0%	-	0.0%	16	0.0%	597	0.3%
<b>TOTAL</b>	<b>\$ 22,455</b>	<b>100.0%</b>	<b>\$ 27,174</b>	<b>100.0%</b>	<b>\$ 341,218</b>	<b>100.0%</b>	<b>\$ 207,449</b>	<b>100.0%</b>
TOTAL NET REVENUE	28,660		37,072		564,282		295,100	
% OF GROSS REVENUE	36.0%		13.0%		39.5%		12.9%	
VARIANCE	(6,205)		(9,898)		(223,064)		(87,651)	
% VARIANCE TO CASH COLLECTIONS	-21.6%		-26.7%		-39.5%		-29.7%	

### FHC April Visits by Financial Class



### FHC April Visits By Service



## FHC Executive Director's Report- June 2019

- **Provider Update:** The Family Health Clinic is currently searching for the following providers for our West University location: Optometrist and Pediatric Nurse Practitioner.
- **Staffing Update:** The Family Health Clinic is currently taking applications for the following positions: 2 LVNs, 1 Referral Clerk, and a Clinic Manager position.
- **Community Events/Outreach:** The Family Health Clinic participated in the Odessa High School Spring Open House on May 2, 2019. FHC provided blood pressure checks and clinic information at the event.



DATE: May 28, 2019

TO: Board of Directors  
Ector County Hospital District

FROM: Robert Abernethy  
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended April 30, 2019

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Attached are the Financial Statements for the month ended April 30, 2019 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended April, the change in net position was a loss of \$443,428 comparing unfavorably to the budget gain of \$540,121 by 182.1%. Inpatient (I/P) revenue was above budget by \$4,300,904 or 8.3% driven primarily by increased admissions and deliveries with associated lab tests and GI procedures. Outpatient (O/P) revenue was above budget by \$5,057,620 or 11.8% due to increased ER visits, observation days and other outpatient volumes. Net patient revenue was \$2,113,566 or 10.7% above the budget of \$19,671,078. Net operating revenue was \$2,431,914 or 9.3%, above budget due to increased net patient revenue and increased sales tax receipts.

Operating expenses for the month were over budget by \$1,176,874 due primarily to unfavorable salaries, physician fees, purchased services, and supplies. Unfavorable salaries and wages expenses were caused by increased use of employed staff and a decrease in contract labor usage. Actual FTEs per EEOB were 4.7 vs. budgeted 4.8. Physician fees unfavorable variance was caused by \$126,300 in call pay to ProCare physicians that was previously paid by the Permian Basin Clinical Servicing Partnership. Purchased services unfavorable variances include \$374,961 in additional collection fees, \$95,006 in additional contract medical record coding, \$235,883 in inmate health costs that was previously paid by the Permian Basin Clinical Servicing Partnership, \$145,055 in administrative consulting by Huron, and \$255,998 service contract for biomedical engineering that was previously paid under repairs and maintenance. Supplies unfavorable variance was due to \$97,637 increased spine and other implants used in surgery, \$122,092 cath lab supplies and \$70,766 in pharmacy due to increased Crofab use due to snake bites and Andexxa use to reverse anticoagulation in cases of life threatening or uncontrolled bleeding. Large favorable variances include benefits,

\$301,621 due to decreased GASB 68 accrual and \$318,249 due to decreased medical and pharmacy benefit claims. The contract labor variance was also favorable by \$149,013 due to conversion from contract labor to employed as mentioned above.

#### Operating Results - ProCare (501a) Operations:

For the month of April the net loss from operations before capital contributions was \$3,421,497 compared to a budgeted loss of \$631,685. Net operating revenue was below budget by \$2,274,513 due primarily to \$875,000 unpaid Medicaid Supplemental Payments from the Permian Basin Clinical Servicing Partnership during the month, as well as reserving \$1,093,750 of the accrued outstanding receivable. Total operating costs were over budget by \$515,299. The unfavorable expense variance was due to increased staffing costs due to increased office visits, hospital visits, and surgeries; increased temporary labor due to increased contract CRNA usage of \$178,833, contract radiologist usage of \$90,134, and \$37,103 in locum pathology expense. Purchased service expense was also unfavorable due to \$24,697 in billing services caused by increased cash collections and \$61,641 in loss of cost recovery to the hospital caused by Family Practice, Pediatric, and Optometrist provider shortage.

#### Operating Results - Family Health Center Operations:

For the month of April the net gain/loss from operations by location:

- Clements: \$988 loss compared to a budgeted loss of \$111,578. Net revenue was favorable by \$99,809 due to increased volume. Operating costs were \$10,780 favorable to budget due to return of \$17,448 of unused pneumococcal vaccines.
- West University: \$63,842 loss compared to a budgeted loss of \$91,291. Net revenue was unfavorable by \$68,186 due to decreased volumes. Operating costs were favorable by \$95,636 driven by decreased physician allocation from ProCare.

#### Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of April was a deficit of \$443,428 comparing unfavorably to a budgeted surplus of \$540,121. The Change in Net Position year to date is a surplus of \$1,160,793 comparing favorably to a budgeted deficit of \$5,469,771.

#### Volume:

Total admissions for the month were 1,229 or 17.2% above budget and 16.4% above last year. Year to date admissions were 8,264 or 5.5% above budget and 4.5% above last year. Patient days for the month were 5,873 or 8.0% above budget and 7.8% above last year. Year to date patient days were 5,475 or 3.9% below budget and 8.1% above last year. Due to the preceding, total average length of stay (ALOS) was 4.90 for the month and 4.78 year to date. Observation days were above budget by 15.1% and above prior year by 27.5%.

Emergency room visits for the month were 4,483 resulting in an increase compared to budget of 3.1% and an increase compared to last year of 5.2%. Year to date emergency room visits were 32,255 or 4.3% above budget and 4.8% above prior year. Total O/P occasions of service for the month were 7.0% above budget for the month and 4.0% above last year. Year to date OP occasions of service were 10.9% above budget and 7.9% above last year.

ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2019

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,211	1,029	17.7%	1,040	16.4%	8,067	7,637	5.6%	7,717	4.5%
Neonatal ICU (NICU)	18	20	-8.7%	19	-5.3%	197	198	-0.6%	191	3.1%
<b>Total Admissions</b>	<b>1,229</b>	<b>1,049</b>	<b>17.2%</b>	<b>1,059</b>	<b>16.1%</b>	<b>8,264</b>	<b>7,836</b>	<b>5.5%</b>	<b>7,908</b>	<b>4.5%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,306	4,434	-2.9%	3,924	9.7%	30,029	29,858	0.6%	29,931	0.3%
ICU	387	384	0.8%	345	12.2%	2,944	2,670	10.3%	2,895	1.7%
CCU	372	403	-7.7%	345	7.8%	2,945	2,804	5.0%	2,791	5.5%
NICU	410	476	-13.9%	450	-8.9%	3,625	3,548	2.2%	3,259	11.2%
<b>Total Patient Days</b>	<b>5,475</b>	<b>5,697</b>	<b>-3.9%</b>	<b>5,064</b>	<b>8.1%</b>	<b>39,543</b>	<b>38,880</b>	<b>1.7%</b>	<b>38,876</b>	<b>1.7%</b>
Observation (Obs) Days	742	645	15.1%	582	27.5%	5,377	4,491	19.7%	4,643	15.8%
Nursery Days	284	238	19.3%	202	40.6%	1,801	1,666	8.1%	1,675	7.5%
<b>Total Occupied Beds / Bassinets</b>	<b>6,501</b>	<b>6,580</b>	<b>-1.2%</b>	<b>5,848</b>	<b>11.2%</b>	<b>46,721</b>	<b>45,037</b>	<b>3.7%</b>	<b>45,194</b>	<b>3.4%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.18	5.07	-17.5%	4.44	-5.7%	4.45	4.63	-3.8%	4.62	-3.5%
NICU	22.78	24.14	-5.6%	23.68	-3.8%	18.40	17.90	2.8%	17.06	7.8%
<b>Total ALOS</b>	<b>4.45</b>	<b>5.43</b>	<b>-18.0%</b>	<b>4.78</b>	<b>-6.8%</b>	<b>4.78</b>	<b>4.96</b>	<b>-3.6%</b>	<b>4.92</b>	<b>-2.7%</b>
Acute / Adult & Pediatric w/o OB	4.90			5.27	-6.9%	5.27			5.46	-3.5%
<b>Average Daily Census</b>	<b>182.5</b>	<b>189.9</b>	<b>-3.9%</b>	<b>168.8</b>	<b>8.1%</b>	<b>186.5</b>	<b>183.4</b>	<b>1.7%</b>	<b>183.4</b>	<b>1.7%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5833</b>	<b>1.5166</b>	<b>4.4%</b>	<b>1.5273</b>	<b>3.7%</b>	<b>1.5838</b>	<b>1.5166</b>	<b>4.4%</b>	<b>1.5166</b>	<b>4.4%</b>
<b>Medicare</b>										
Admissions	473	404	17.1%	404	17.1%	3,184	3,019	5.5%	3,177	0.2%
Patient Days	2,317	2,410	-3.9%	1,964	18.0%	16,161	15,854	1.9%	16,354	-1.2%
Average Length of Stay	4.90	5.97	-17.9%	4.86	0.8%	5.08	5.25	-3.4%	5.15	-1.4%
Case Mix Index	1.7745			1.6670	6.4%	1.7397			1.6438	5.8%
<b>Medicaid</b>										
Admissions	137	117	17.1%	137	0.0%	1,043	993	5.0%	960	8.6%
Patient Days	728	758	-4.0%	669	8.8%	5,676	5,590	1.5%	4,979	14.0%
Average Length of Stay	5.31	6.48	-18.0%	4.88	8.8%	5.44	5.63	-3.3%	5.19	4.9%
Case Mix Index	0.9966			1.3757	-27.6%	1.1927			1.1827	0.8%
<b>Commercial</b>										
Admissions	338	288	17.4%	292	15.8%	2,299	2,179	5.5%	2,030	13.3%
Patient Days	1,263	1,314	-3.9%	1,422	-11.2%	9,619	9,467	1.6%	9,232	4.2%
Average Length of Stay	3.74	4.56	-18.1%	4.87	-23.3%	4.18	4.34	-3.7%	4.55	-8.0%
Case Mix Index	1.4857			1.4364	3.4%	1.5412			1.5257	1.0%
<b>Self Pay</b>										
Admissions	252	215	17.2%	210	20.0%	1,586	1,501	5.7%	1,570	1.0%
Patient Days	1,055	1,098	-3.9%	880	19.9%	7,338	7,228	1.5%	7,438	-1.3%
Average Length of Stay	4.19	5.11	-18.0%	4.19	-0.1%	4.63	4.82	-3.9%	4.74	-2.3%
Case Mix Index	1.5963			1.4714	8.5%	1.5051			1.3948	7.9%
<b>All Other</b>										
Admissions	29	25	16.0%	16	81.3%	152	144	5.6%	171	-11.1%
Patient Days	112	117	-4.3%	129	-13.2%	749	741	1.1%	873	-14.2%
Average Length of Stay	3.86	4.68	-17.5%	8.06	-52.1%	4.93	5.15	-4.2%	5.11	-3.5%
Case Mix Index	2.0719			1.6003	29.5%	2.1175			1.8170	16.5%
<b>Radiology</b>										
InPatient	4,222	4,562	-7.5%	3,930	7.4%	31,321	31,725	-1.3%	31,448	-0.4%
OutPatient	8,040	7,549	6.5%	7,651	5.1%	54,113	52,487	3.1%	50,777	6.6%
<b>Cath Lab</b>										
InPatient	410	569	-27.9%	603	-32.0%	3,717	3,953	-6.0%	3,982	-6.7%
OutPatient	683	582	17.4%	640	6.7%	4,289	4,046	6.0%	4,080	5.1%
<b>Laboratory</b>										
InPatient	71,637	69,961	2.4%	68,917	3.9%	503,851	486,450	3.6%	489,049	3.0%
OutPatient	62,518	55,258	13.1%	55,730	12.2%	414,629	384,285	7.9%	384,866	7.7%
<b>Other</b>										
Deliveries	166	143	16.1%	137	21.2%	1,111	1,109	0.2%	1,101	0.9%
<b>Surgical Cases</b>										
InPatient	290	302	-4.0%	262	10.7%	2,055	2,103	-2.3%	1,930	6.5%
OutPatient	591	628	-5.9%	583	1.4%	3,840	4,369	-12.1%	4,135	-7.1%
<b>Total Surgical Cases</b>	<b>881</b>	<b>930</b>	<b>-5.3%</b>	<b>845</b>	<b>4.3%</b>	<b>5,895</b>	<b>6,472</b>	<b>-8.9%</b>	<b>6,065</b>	<b>-2.8%</b>
<b>GI Procedures (Endo)</b>										
InPatient	143	106	34.9%	97	47.4%	1,041	737	41.2%	701	48.5%
OutPatient	215	282	-23.8%	296	-27.4%	1,613	1,963	-17.8%	1,885	-14.4%
<b>Total GI Procedures</b>	<b>358</b>	<b>388</b>	<b>-7.7%</b>	<b>393</b>	<b>-8.9%</b>	<b>2,654</b>	<b>2,700</b>	<b>-1.7%</b>	<b>2,586</b>	<b>2.6%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,483	4,350	3.1%	4,262	5.2%	32,255	30,912	4.3%	30,790	4.8%
Observation Days	742	645	15.1%	582	27.5%	5,377	4,491	19.7%	4,643	15.8%
Other O/P Occasions of Service	19,080	17,717	7.7%	18,346	4.0%	135,027	120,256	12.3%	124,522	8.4%
<b>Total O/P Occasions of Svc.</b>	<b>24,305</b>	<b>22,712</b>	<b>7.0%</b>	<b>23,190</b>	<b>4.8%</b>	<b>172,659</b>	<b>155,659</b>	<b>10.9%</b>	<b>159,955</b>	<b>7.9%</b>
<b>Hospital Operations</b>										
Manhours Paid	266,973	280,596	-4.9%	268,308	-0.5%	1,880,574	1,953,368	-3.7%	1,924,232	-2.3%
FTE's	1,557.3	1,636.8	-4.9%	1,565.1	-0.5%	1,552.4	1,612.5	-3.7%	1,588.4	-2.3%
Adjusted Patient Days	10,174	10,435	-2.5%	9,527	6.8%	72,839	71,326	2.1%	70,918	2.7%
Hours / Adjusted Patient Day	26.24	26.89	-2.4%	28.16	-6.8%	25.82	27.39	-5.7%	27.13	-4.8%
Occupancy - Actual Beds	52.3%	54.4%	-3.9%	48.4%	8.1%	53.4%	52.5%	1.7%	52.5%	1.7%
FTE's / Adjusted Occupied Bed	4.6	4.7	-2.4%	4.9	-6.8%	4.5	4.8	-5.7%	4.7	-4.8%
<b>InPatient Rehab Unit</b>										
Admissions	39	44	-10.8%	36	8.3%	308	266	15.8%	219	40.6%
Patient Days	492	542	-9.2%	464	6.0%	3,754	3,794	-1.1%	2,871	30.8%
Average Length of Stay	12.6	12.4	1.7%	12.9	-2.1%	12.2	14.3	-14.6%	13.1	-7.0%
Manhours Paid	8,247	8,346	-1.2%	6,867	20.1%	56,876	58,559	-2.9%	43,915	29.5%
FTE's	48.1	48.7	-1.2%	40.1	20.1%	46.9	48.3	-2.9%	36.3	29.5%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,292	836	54.5%	885	46.0%	8,496	6,298	34.9%	6,669	27.4%
Manhours Paid	3,699	3,761	-1.7%	3,307	11.8%	26,815	26,579	0.9%	10,515	155.0%
FTE's	21.6	21.9	-1.7%	19.3	11.8%	22.1	21.9	0.9%	8.7	155.0%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	240	653	-63.2%	633	-62.1%	3,258	4,745	-31.3%	4,599	-29.2%
Total Optometry	-	218	-100.0%	216	-100.0%	1,115	1,781	-37.4%	1,767	-36.9%
Manhours Paid	1,422	2,393	-40.6%	2,197	-35.3%	10,947	16,916	-35.3%	5,960	83.7%
FTE's	8.3	14.0	-40.6%	12.8	-35.3%	9.0	14.0	-35.3%	4.9	83.7%
<b>Total ECHD Operations</b>										
Total Admissions	1,268	1,093	16.0%	1,095	15.8%	8,572	8,102	5.8%	8,127	5.5%
Total Patient Days	5,967	6,239	-4.4%	5,528	7.9%	43,297	42,674	1.5%	41,747	3.7%
Total Patient and Obs Days	6,709	6,884	-2.5%	6,110	9.8%	48,674	47,165	3.2%	46,390	4.9%
Total FTE's	1,635.3	1,721.4	-5.0%	1,637.3	-0.1%	1,630.5	1,696.7	-3.9%	1,638.2	-0.5%
FTE's / Adjusted Occupied Bed	4.4	4.5	-2.1%	4.7	-6.3%	4.3	4.6	-6.8%	4.6	-4.9%
<b>Total Adjusted Patient Days</b>	<b>11,088</b>	<b>11,428</b>	<b>-3.0%</b>	<b>10,400</b>	<b>6.6%</b>	<b>79,760</b>	<b>77,368</b>	<b>3.1%</b>	<b>76,196</b>	<b>4.7%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.28</b>	<b>25.82</b>	<b>-2.1%</b>	<b>26.99</b>	<b>-6.3%</b>	<b>24.76</b>	<b>26.57</b>	<b>-6.8%</b>	<b>26.05</b>	<b>-4.9%</b>
<b>Outpatient Factor</b>	<b>1.8582</b>	<b>1.8317</b>	<b>1.4%</b>	<b>1.8813</b>	<b>-1.2%</b>	<b>1.8422</b>	<b>1.8348</b>	<b>0.4%</b>	<b>1.8252</b>	<b>0.9%</b>
<b>Blended O/P Factor</b>	<b>2.0740</b>	<b>2.0908</b>	<b>-0.8%</b>	<b>2.1363</b>	<b>-2.9%</b>	<b>2.0506</b>	<b>2.0850</b>	<b>-1.6%</b>	<b>2.0786</b>	<b>-1.3%</b>
<b>Total Adjusted Admissions</b>	<b>2,356</b>	<b>2,001</b>	<b>17.7%</b>	<b>2,060</b>	<b>14.4%</b>	<b>15,803</b>	<b>14,865</b>	<b>6.3%</b>	<b>14,833</b>	<b>6.5%</b>
<b>Hours / Adjusted Admisssion</b>	<b>118.98</b>	<b>147.44</b>	<b>-19.3%</b>	<b>136.25</b>	<b>-12.7%</b>	<b>124.99</b>	<b>138.27</b>	<b>-9.6%</b>	<b>133.80</b>	<b>-6.6%</b>
<b>FTE's - Hospital Contract</b>	<b>38.2</b>	<b>51.6</b>	<b>-26.0%</b>	<b>53.0</b>	<b>-28.0%</b>	<b>45.6</b>	<b>50.6</b>	<b>-9.9%</b>	<b>60.5</b>	<b>-24.6%</b>
<b>FTE's - Mgmt Services</b>	<b>53.3</b>	<b>50.1</b>	<b>6.3%</b>	<b>13.6</b>	<b>292.0%</b>	<b>63.4</b>	<b>50.1</b>	<b>26.4%</b>	<b>33.5</b>	<b>89.4%</b>
<b>Total FTE's (including Contract)</b>	<b>1,726.8</b>	<b>1,823.1</b>	<b>-5.3%</b>	<b>1,703.9</b>	<b>1.3%</b>	<b>1,739.5</b>	<b>1,797.4</b>	<b>-3.2%</b>	<b>1,732.2</b>	<b>0.4%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.7</b>	<b>4.8</b>	<b>-2.4%</b>	<b>4.9</b>	<b>-4.9%</b>	<b>4.6</b>	<b>4.9</b>	<b>-6.1%</b>	<b>4.8</b>	<b>-4.1%</b>
<b>ProCare FTEs</b>	<b>213.9</b>	<b>241.1</b>	<b>-11.3%</b>	<b>222.2</b>	<b>-3.7%</b>	<b>216.0</b>	<b>241.1</b>	<b>-10.4%</b>	<b>233.2</b>	<b>-7.4%</b>
<b>Total System FTEs</b>	<b>1,940.7</b>	<b>2,064.2</b>	<b>-6.0%</b>	<b>1,926.1</b>	<b>0.8%</b>	<b>1,955.5</b>	<b>2,038.5</b>	<b>-4.1%</b>	<b>1,965.4</b>	<b>-0.5%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	936	1,086	-13.8%	898	4.2%	7,341	7,674	-4.3%	7,978	-8.0%
West University	495	709	-30.2%	622	-20.4%	4,618	5,012	-7.9%	5,437	-15.1%
42nd Street	527	811	-35.0%	595	-11.4%	5,038	5,731	-12.1%	5,437	-7.3%
<b>Total Urgent Care Visits</b>	<b>1,958</b>	<b>2,606</b>	<b>-24.9%</b>	<b>2,115</b>	<b>-7.4%</b>	<b>16,997</b>	<b>18,417</b>	<b>-7.7%</b>	<b>18,852</b>	<b>-9.8%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	372	471	-21.0%	329	13.1%	3,444	3,675	-6.3%	3,370	2.2%
West Clinic	386	351	10.0%	245	57.6%	2,709	2,702	0.3%	2,655	2.0%
<b>Total Wal-Mart Visits</b>	<b>758</b>	<b>822</b>	<b>-7.8%</b>	<b>574</b>	<b>32.1%</b>	<b>6,153</b>	<b>6,377</b>	<b>-3.5%</b>	<b>6,025</b>	<b>2.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2019**

	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>		
	<b>HOSPITAL</b>	<b>PRO CARE</b>	
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 29,870,814	\$ 4,900	\$ 29,875,714
Investments	38,678,256	-	38,678,256
Patient Accounts Receivable - Gross	207,616,761	29,950,495	237,567,257
Less: 3rd Party Allowances	(99,335,405)	(8,906,839)	(108,242,244)
Bad Debt Allowance	(70,915,666)	(16,204,975)	(87,120,640)
Net Patient Accounts Receivable	37,365,691	4,838,681	42,204,372
Taxes Receivable	9,750,259	-	9,750,259
Accounts Receivable - Other	15,723,312	3,410,280	19,133,592
Inventories	6,695,800	304,656	7,000,457
Prepaid Expenses	3,903,297	202,512	4,105,809
<b>Total Current Assets</b>	<b>141,987,430</b>	<b>8,761,029</b>	<b>150,748,458</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	463,487,300	467,364	463,954,664
Construction in Progress	471,439	-	471,439
	463,958,740	467,364	464,426,104
Less: Accumulated Depreciation and Amortization	(283,674,984)	(290,956)	(283,965,940)
<b>Total Capital Assets</b>	<b>180,283,756</b>	<b>176,408</b>	<b>180,460,164</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>9,485</b>	<b>118,235</b>	<b>127,720</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	4,685,796	-	4,685,796
Restricted Assets Held in Endowment	6,170,934	-	6,170,934
Restricted TPC, LLC	382,641	-	382,641
Restricted MCH West Texas Services	2,189,285	-	2,189,285
Pension, Deferred Outflows of Resources	6,725,511	-	6,725,511
Assets whose use is Limited	-	21,174	21,174
<b>TOTAL ASSETS</b>	<b>\$ 342,434,837</b>	<b>\$ 9,076,846</b>	<b>\$ 351,511,683</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,493,156	-	3,493,156
Accounts Payable	15,063,064	2,601,999	17,665,063
A/R Credit Balances	3,304,626	-	3,304,626
Accrued Interest	342,319	-	342,319
Accrued Salaries and Wages	4,030,298	6,450,316	10,480,613
Accrued Compensated Absences	4,116,900	-	4,116,900
Due to Third Party Payors	932,752	-	932,752
Deferred Revenue	6,646,723	475,002	7,121,725
<b>Total Current Liabilities</b>	<b>42,703,817</b>	<b>9,527,317</b>	<b>52,231,134</b>
ACCRUED POST RETIREMENT BENEFITS	49,949,123	-	49,949,123
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	-	2,409,871
LONG-TERM DEBT - Less Current Maturities	43,065,717	-	43,065,717
<b>Total Liabilities</b>	<b>138,128,528</b>	<b>9,527,317</b>	<b>147,655,845</b>
<b>FUND BALANCE</b>	<b>204,306,310</b>	<b>(450,471)</b>	<b>203,855,838</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 342,434,837</b>	<b>\$ 9,076,846</b>	<b>\$ 351,511,683</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 29,875,714	\$ 35,063,275	\$ 5,200	\$ (5,192,761)
Investments	38,678,256	20,681,168	-	17,997,088
Patient Accounts Receivable - Gross	237,567,257	233,801,086	50,818,982	(47,052,811)
Less: 3rd Party Allowances	(108,242,244)	(96,357,975)	(14,361,289)	2,477,020
Bad Debt Allowance	<u>(87,120,640)</u>	<u>(106,436,913)</u>	<u>(30,938,698)</u>	<u>50,254,971</u>
Net Patient Accounts Receivable	42,204,372	31,006,197	5,518,995	5,679,180
Taxes Receivable	9,750,259	9,874,752	-	(124,492)
Accounts Receivable - Other	19,133,592	20,607,851	1,919,795	(3,394,055)
Inventories	7,000,457	6,668,788	207,786	123,883
Prepaid Expenses	<u>4,105,809</u>	<u>3,915,303</u>	<u>361,509</u>	<u>(171,003)</u>
Total Current Assets	<u>150,748,458</u>	<u>127,817,334</u>	<u>8,013,284</u>	<u>14,917,840</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	463,954,664	461,430,074	520,697	2,003,894
Construction in Progress	<u>471,439</u>	<u>194,727</u>	<u>-</u>	<u>276,713</u>
	464,426,104	461,624,800	520,697	2,280,607
Less: Accumulated Depreciation and Amortization	<u>(283,965,940)</u>	<u>(273,018,611)</u>	<u>(325,258)</u>	<u>(10,622,071)</u>
Total Capital Assets	<u>180,460,164</u>	<u>188,606,190</u>	<u>195,439</u>	<u>(8,341,465)</u>
INTANGIBLE ASSETS / GOODWILL - NET	127,720	28,354	190,863	(91,497)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,685,796	4,731,764	-	(45,968)
Restricted Assets Held in Endowment	6,170,934	6,105,800	-	65,134
Restricted MCH West Texas Services	2,189,285	2,121,628	-	67,657
Pension, Deferred Outflows of Resources	6,725,511	6,725,511	-	-
Assets whose use is Limited	<u>21,174</u>	<u>-</u>	<u>61,843</u>	<u>(40,668)</u>
TOTAL ASSETS	<u>\$ 351,511,683</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 6,531,033</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	17,665,063	16,840,141	2,485,674	(1,660,752)
A/R Credit Balances	3,304,626	4,449,515	-	(1,144,889)
Accrued Interest	342,319	42,618	-	299,702
Accrued Salaries and Wages	10,480,613	6,378,073	6,008,586	(1,906,045)
Accrued Compensated Absences	4,116,900	3,936,690	-	180,210
Due to Third Party Payors	932,752	335,256	-	597,496
Deferred Revenue	<u>7,121,725</u>	<u>353,553</u>	<u>-</u>	<u>6,768,172</u>
Total Current Liabilities	<u>52,231,134.02</u>	<u>40,602,981.94</u>	<u>8,494,259</u>	<u>3,133,893</u>
ACCRUED POST RETIREMENT BENEFITS	49,949,123	45,849,123	-	4,100,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	43,065,717	44,929,369	-	(1,863,652)
Total Liabilities	<u>147,655,845</u>	<u>133,791,345</u>	<u>8,494,259</u>	<u>5,370,240</u>
FUND BALANCE	<u>203,855,838</u>	<u>202,727,876</u>	<u>(32,831)</u>	<u>1,160,793</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 351,511,683</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 6,531,033</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 55,872,854	\$ 51,572,159	8.3%	\$ 48,944,674	14.2%	\$ 382,423,807	\$ 358,451,171	6.7%	\$ 352,664,920	8.4%
Outpatient Revenue	60,006,494	56,256,955	6.7%	55,614,738	7.9%	401,789,616	388,934,373	3.3%	380,393,984	5.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 115,879,348</b>	<b>\$ 107,829,114</b>	<b>7.5%</b>	<b>\$ 104,559,412</b>	<b>10.8%</b>	<b>\$ 784,213,424</b>	<b>\$ 747,385,544</b>	<b>4.9%</b>	<b>\$ 733,058,904</b>	<b>7.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 71,591,853	\$ 67,869,379	5.5%	\$ 63,374,776	13.0%	\$ 489,890,841	\$ 472,925,542	3.6%	\$ 478,776,404	2.3%
Policy Adjustments	324,522	1,831,029	-82.3%	998,133	-67.5%	15,890,128	12,365,126	28.5%	13,401,866	18.6%
Uninsured Discount	9,815,207	8,023,559	22.3%	14,518,187	-32.4%	66,056,822	56,211,818	17.5%	57,810,916	14.3%
Indigent	140,924	1,761,419	-92.0%	272,029	-48.2%	245,182	11,870,043	-97.9%	3,186,829	-92.3%
Provision for Bad Debts	10,593,062	6,403,158	65.4%	5,975,983	77.3%	44,841,471	43,735,021	2.5%	37,953,555	18.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 92,465,567</b>	<b>\$ 85,888,544</b>	<b>7.7%</b>	<b>\$ 85,139,107</b>	<b>8.6%</b>	<b>\$ 616,924,444</b>	<b>\$ 597,107,550</b>	<b>3.3%</b>	<b>\$ 591,129,571</b>	<b>4.4%</b>
	<b>79.79%</b>	<b>79.65%</b>		<b>81.43%</b>		<b>78.67%</b>	<b>79.89%</b>		<b>80.64%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ (468,889)	\$ 1,156,242	-140.6%	\$ 1,156,242	-140.6%	\$ 4,287,282	8,093,694	-47.0%	\$ 8,093,697	-47.0%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	6,801,606	6,801,606	0.0%	6,773,262	0.4%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 502,769</b>	<b>\$ 2,127,900</b>	<b>-76.4%</b>	<b>\$ 2,156,242</b>	<b>-76.7%</b>	<b>\$ 11,088,888</b>	<b>\$ 14,895,300</b>	<b>-25.6%</b>	<b>\$ 14,999,010</b>	<b>-26.1%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 23,916,549</b>	<b>\$ 24,068,470</b>	<b>-0.6%</b>	<b>\$ 21,576,548</b>	<b>10.8%</b>	<b>\$ 178,377,868</b>	<b>\$ 165,173,294</b>	<b>8.0%</b>	<b>\$ 156,928,343</b>	<b>13.7%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 6,007,050	\$ 5,770,228	4.1%	\$ 4,800,003	25.1%	\$ 41,951,426	\$ 40,499,279	3.6%	\$ 37,200,800	12.8%
Other Revenue	1,017,388	944,888	7.7%	801,654	26.9%	6,099,983	6,123,298	-0.4%	5,534,195	10.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 7,024,438</b>	<b>\$ 6,715,116</b>	<b>4.6%</b>	<b>\$ 5,601,657</b>	<b>25.4%</b>	<b>\$ 48,051,409</b>	<b>\$ 46,622,577</b>	<b>3.1%</b>	<b>\$ 42,734,995</b>	<b>12.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 30,940,987</b>	<b>\$ 30,783,586</b>	<b>0.5%</b>	<b>\$ 27,178,204</b>	<b>13.8%</b>	<b>\$ 226,429,277</b>	<b>\$ 211,795,871</b>	<b>6.9%</b>	<b>\$ 199,663,338</b>	<b>13.4%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 13,293,287	\$ 12,858,871	3.4%	\$ 12,841,723	3.5%	\$ 92,318,366	\$ 89,098,401	3.6%	\$ 89,859,400	2.7%
Benefits	2,433,605	3,203,734	-24.0%	3,875,191	-37.2%	20,462,698	22,809,447	-10.3%	26,030,802	-21.4%
Temporary Labor	982,075	855,593	14.8%	809,890	21.3%	7,303,724	6,032,558	21.1%	6,584,786	10.9%
Physician Fees	1,309,701	1,079,592	21.3%	1,100,415	19.0%	8,214,118	8,097,514	1.4%	8,325,169	-1.3%
Texas Tech Support	995,457	1,001,417	-0.6%	967,104	2.9%	6,957,736	7,009,919	-0.7%	5,993,970	16.1%
Purchased Services	5,154,945	3,793,507	35.9%	2,763,587	86.5%	32,328,638	26,761,445	20.8%	15,803,852	104.6%
Supplies	5,281,172	4,910,539	7.5%	4,726,075	11.7%	35,059,322	33,811,289	3.7%	33,013,134	6.2%
Utilities	306,672	299,475	2.4%	297,006	3.3%	2,228,840	2,380,574	-6.4%	2,345,661	-5.0%
Repairs and Maintenance	618,408	611,819	1.1%	1,016,519	-39.2%	5,610,061	4,223,248	32.8%	6,392,623	-12.2%
Leases and Rent	110,737	109,413	1.2%	110,919	-0.2%	850,497	741,863	14.6%	891,722	-4.6%
Insurance	141,559	136,356	3.8%	151,228	-6.4%	920,552	946,562	-2.7%	935,247	-1.6%
Interest Expense	259,036	255,713	1.3%	273,227	-5.2%	1,812,525	1,812,737	0.0%	1,923,074	-5.7%
ECHDA	217,137	245,290	-11.5%	538,545	-59.7%	2,020,629	1,732,910	16.6%	1,599,587	26.3%
Other Expense	147,282	198,333	-25.7%	184,167	-20.0%	1,216,062	1,404,855	-13.4%	1,268,773	-4.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 31,251,073</b>	<b>\$ 29,559,652</b>	<b>5.7%</b>	<b>\$ 29,655,594</b>	<b>5.4%</b>	<b>\$ 217,303,768</b>	<b>\$ 206,863,322</b>	<b>5.0%</b>	<b>\$ 200,967,801</b>	<b>8.1%</b>
Depreciation/Amortization	\$ 1,559,788	\$ 1,719,407	-9.3%	\$ 1,719,267	-9.3%	\$ 11,037,467	\$ 12,025,795	-8.2%	\$ 12,055,427	-8.4%
(Gain) Loss on Sale of Assets	327	-	0.0%	-	0.0%	8,262	-	0.0%	(1,952)	-523.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 32,811,188</b>	<b>\$ 31,279,059</b>	<b>4.9%</b>	<b>\$ 31,374,861</b>	<b>4.6%</b>	<b>\$ 228,349,497</b>	<b>\$ 218,889,117</b>	<b>4.3%</b>	<b>\$ 213,021,276</b>	<b>7.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,870,201)</b>	<b>\$ (495,473)</b>	<b>-277.5%</b>	<b>\$ (4,196,656)</b>	<b>55.4%</b>	<b>\$ (1,920,220)</b>	<b>\$ (7,093,246)</b>	<b>-72.9%</b>	<b>\$ (13,357,938)</b>	<b>-85.6%</b>
Operating Margin	-6.04%	-1.61%	275.5%	-15.44%	-60.9%	-0.85%	-3.35%	-74.7%	-6.69%	-87.3%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 36,788	\$ 24,945	47.5%	\$ 4,995	636.5%	\$ 744,460	\$ 158,668	369.2%	\$ 159,234	367.5%
Tobacco Settlement	1,408,658	935,087	50.6%	935,087	50.6%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	-	-	-	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	572,524	574,819	-0.4%	591,164	-3.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (342,638)</b>	<b>\$ 546,676</b>	<b>-162.7%</b>	<b>\$ (3,172,161)</b>	<b>-89.2%</b>	<b>\$ 1,105,683</b>	<b>\$ (5,423,886)</b>	<b>-120.4%</b>	<b>\$ (11,671,529)</b>	<b>-109.5%</b>
Unrealized Gain/(Loss) on Investments	\$ (104,229)	\$ (12,484)	0.0%	\$ -	-	\$ (12,555)	\$ (87,388)	0.0%	\$ (99,874)	-87.4%
Investment in Subsidiaries	3,439	5,929	-42.0%	9,178	-62.5%	67,665	41,503	63.0%	47,430	42.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (443,428)</b>	<b>\$ 540,121</b>	<b>182.1%</b>	<b>\$ (3,162,983)</b>	<b>86.0%</b>	<b>\$ 1,160,793</b>	<b>\$ (5,469,771)</b>	<b>121.2%</b>	<b>\$ (11,723,973)</b>	<b>109.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 55,872,854	\$ 51,571,950	8.3%	\$ 48,944,674	14.2%	\$ 382,423,807	\$ 358,449,680	6.7%	\$ 352,661,544	8.4%
Outpatient Revenue	47,948,899	42,891,279	11.8%	43,134,095	11.2%	322,070,606	299,228,932	7.6%	291,013,790	10.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 103,821,753</b>	<b>\$ 94,463,438</b>	<b>9.9%</b>	<b>\$ 92,078,769</b>	<b>12.8%</b>	<b>\$ 704,494,413</b>	<b>\$ 657,680,103</b>	<b>7.1%</b>	<b>\$ 643,678,710</b>	<b>9.4%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 64,600,614	\$ 61,150,723	5.6%	\$ 59,100,654	9.3%	\$ 448,812,176	\$ 426,689,528	5.2%	\$ 433,598,784	3.5%
Policy Adjustments	(496,009)	1,611,798	-130.8%	874,726	-156.7%	3,757,620	10,877,576	-65.5%	11,710,349	-67.9%
Uninsured Discount	9,270,011	7,908,534	17.2%	14,483,476	-36.0%	62,472,022	55,416,462	12.7%	57,251,689	9.1%
Indigent Care	117,748	1,679,879	-93.0%	255,789	-54.0%	167,870	11,320,858	-98.5%	2,758,169	-93.9%
Provision for Bad Debts	10,141,264	3,694,326	174.5%	789,947	1183.8%	44,946,916	25,143,261	78.8%	18,334,569	145.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 83,633,628</b>	<b>\$ 76,045,260</b>	<b>10.0%</b>	<b>\$ 75,504,591</b>	<b>10.8%</b>	<b>\$ 560,156,605</b>	<b>\$ 529,447,685</b>	<b>5.8%</b>	<b>\$ 523,653,561</b>	<b>7.0%</b>
	<b>80.56%</b>	<b>80.50%</b>		<b>82.00%</b>		<b>79.51%</b>	<b>80.50%</b>		<b>81.35%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 624,861	\$ 281,242	122.2%	\$ 281,242	122.2%	\$ 1,006,032	\$ 1,968,694	-48.9%	\$ 1,968,697	-48.9%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	6,801,606	6,801,606	0.0%	6,773,262	0.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,596,519</b>	<b>\$ 1,252,900</b>	<b>27.4%</b>	<b>\$ 1,281,242</b>	<b>24.6%</b>	<b>\$ 7,807,638</b>	<b>\$ 8,770,300</b>	<b>-11.0%</b>	<b>\$ 8,874,010</b>	<b>-12.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,784,644</b>	<b>\$ 19,671,078</b>	<b>10.7%</b>	<b>\$ 17,855,421</b>	<b>22.0%</b>	<b>\$ 152,145,446</b>	<b>\$ 137,002,718</b>	<b>11.1%</b>	<b>\$ 128,899,160</b>	<b>18.0%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 6,007,050	\$ 5,770,228	4.1%	\$ 4,800,003	25.1%	\$ 41,951,426	\$ 40,499,279	3.6%	\$ 37,200,800	12.8%
Other Revenue	884,231	802,704	10.2%	661,817	33.6%	5,017,431	5,160,119	-2.8%	4,575,449	9.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,891,280</b>	<b>\$ 6,572,932</b>	<b>4.8%</b>	<b>\$ 5,461,820</b>	<b>26.2%</b>	<b>\$ 46,968,857</b>	<b>\$ 45,659,398</b>	<b>2.9%</b>	<b>\$ 41,776,249</b>	<b>12.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 28,675,924</b>	<b>\$ 26,244,010</b>	<b>9.3%</b>	<b>\$ 23,317,241</b>	<b>23.0%</b>	<b>\$ 199,114,303</b>	<b>\$ 182,662,116</b>	<b>9.0%</b>	<b>\$ 170,675,408</b>	<b>16.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 9,441,787	\$ 9,110,753	3.6%	\$ 9,223,708	2.4%	\$ 65,885,238	\$ 63,393,837	3.9%	\$ 62,746,678	5.0%
Benefits	2,103,074	2,833,959	-25.8%	3,503,809	-40.0%	17,667,218	20,031,811	-11.8%	22,973,533	-23.1%
Temporary Labor	429,325	578,338	-25.8%	609,635	-29.6%	3,516,563	4,005,787	-12.2%	4,914,875	-28.5%
Physician Fees	1,147,155	978,416	17.2%	986,511	16.3%	7,091,834	7,379,901	-3.9%	7,242,997	-2.1%
Texas Tech Support	995,457	1,001,417	-0.6%	967,104	2.9%	6,957,736	7,009,919	-0.7%	5,993,970	16.1%
Purchased Services	4,813,758	3,568,109	34.9%	2,654,827	81.3%	30,638,121	25,241,220	21.4%	15,857,290	93.2%
Supplies	5,153,350	4,764,226	8.2%	4,591,047	12.2%	34,043,623	32,766,037	3.9%	31,990,822	6.4%
Utilities	303,504	295,210	2.8%	292,922	3.6%	2,203,535	2,351,368	-6.3%	2,320,787	-5.1%
Repairs and Maintenance	618,338	610,779	1.2%	1,014,919	-39.1%	5,608,196	4,215,968	33.0%	6,384,965	-12.2%
Leases and Rentals	(63,654)	(63,766)	-0.2%	(78,792)	-19.2%	(369,554)	(466,018)	-20.7%	(464,097)	-20.4%
Insurance	93,401	87,358	6.9%	97,738	-4.4%	580,693	611,506	-5.0%	597,018	-2.7%
Interest Expense	259,036	255,713	1.3%	273,227	-5.2%	1,812,525	1,812,737	0.0%	1,923,074	-5.7%
ECHDA	217,137	245,290	-11.5%	538,545	-59.7%	2,020,629	1,732,910	16.6%	1,599,587	26.3%
Other Expense	72,524	141,516	-48.8%	84,660	-14.3%	772,428	941,744	-18.0%	767,796	0.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 25,584,192</b>	<b>\$ 24,407,318</b>	<b>4.8%</b>	<b>\$ 24,759,860</b>	<b>3.3%</b>	<b>\$ 178,428,785</b>	<b>\$ 171,028,727</b>	<b>4.3%</b>	<b>\$ 164,849,295</b>	<b>8.2%</b>
Depreciation/Amortization	\$ 1,540,109	\$ 1,700,480	-9.4%	\$ 1,698,613	-9.3%	\$ 10,897,983	\$ 11,890,299	-8.3%	\$ 11,895,607	-8.4%
(Gain)/Loss on Disposal of Assets	327	-	0.0%	-	0.0%	8,262	-	100.0%	(1,952)	-523.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 27,124,628</b>	<b>\$ 26,107,798</b>	<b>3.9%</b>	<b>\$ 26,458,474</b>	<b>2.5%</b>	<b>\$ 189,335,030</b>	<b>\$ 182,919,026</b>	<b>3.5%</b>	<b>\$ 176,742,951</b>	<b>7.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 1,551,296</b>	<b>\$ 136,212</b>	<b>1038.9%</b>	<b>\$ (3,141,234)</b>	<b>149.4%</b>	<b>\$ 9,779,273</b>	<b>\$ (256,910)</b>	<b>-3906.5%</b>	<b>\$ (6,067,543)</b>	<b>-261.2%</b>
Operating Margin	5.41%	0.52%	942.3%	-13.47%	-140.2%	4.91%	-0.14%	-3592.0%	-3.56%	-238.2%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 36,788	\$ 24,945	47.5%	\$ 4,995	636.5%	\$ 744,460	\$ 158,668	369.2%	\$ 159,234	367.5%
Tobacco Settlement	1,408,658	935,087	50.6%	935,087	50.6%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	0.0%	-	0.0%	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	572,524	574,819	-0.4%	591,164	-3.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 3,078,859</b>	<b>\$ 1,178,361</b>	<b>161.3%</b>	<b>\$ (2,116,738)</b>	<b>-245.5%</b>	<b>\$ 12,805,176</b>	<b>\$ 1,412,450</b>	<b>806.6%</b>	<b>\$ (4,381,134)</b>	<b>-392.3%</b>
Procure Capital Contribution	(3,421,497)	(631,685)	441.6%	(1,738,169)	96.8%	(11,699,493)	(6,836,336)	71.1%	(7,552,452)	54.9%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (342,638)</b>	<b>\$ 546,676</b>	<b>-162.7%</b>	<b>\$ (3,854,907)</b>	<b>-91.1%</b>	<b>\$ 1,105,683</b>	<b>\$ (5,423,886)</b>	<b>-120.4%</b>	<b>\$ (11,933,586)</b>	<b>-109.3%</b>
Unrealized Gain/(Loss) on Investments	\$ (104,229)	\$ (12,484)	734.9%	\$ -	0.0%	\$ (12,555)	\$ (87,388)	-85.6%	\$ (99,874)	-87.4%
Investment in Subsidiaries	3,439	5,929	-42.0%	9,178	-62.5%	67,665	41,503	63.0%	47,430	42.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (443,428)</b>	<b>\$ 540,121</b>	<b>-182.1%</b>	<b>\$ (3,845,728)</b>	<b>88.5%</b>	<b>\$ 1,160,793</b>	<b>\$ (5,469,771)</b>	<b>121.2%</b>	<b>\$ (11,986,030)</b>	<b>109.7%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 12,057,595	\$ 13,365,676	-9.8%	\$ 12,480,643	-3.4%	\$ 79,719,010	\$ 89,705,441	-11.1%	\$ 89,380,194	-10.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 12,057,595</b>	<b>\$ 13,365,676</b>	<b>-9.8%</b>	<b>\$ 12,480,643</b>	<b>-3.4%</b>	<b>\$ 79,719,010</b>	<b>\$ 89,705,441</b>	<b>-11.1%</b>	<b>\$ 89,380,194</b>	<b>-10.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,991,238	\$ 6,718,656	4.1%	\$ 4,274,122	63.6%	\$ 41,078,664	\$ 46,236,014	-11.2%	\$ 45,177,620	-9.1%
Policy Adjustments	820,531	219,231	274.3%	123,407	564.9%	12,132,509	1,487,550	715.6%	1,691,517	617.3%
Uninsured Discount	545,197	115,025	374.0%	34,710	1470.7%	3,584,799	795,356	350.7%	559,227	541.0%
Indigent	23,175	81,540	-71.6%	16,241	42.7%	77,312	549,185	-85.9%	428,660	-82.0%
Provision for Bad Debts	451,798	2,708,832	-83.3%	5,186,036	-91.3%	(105,445)	18,591,760	-100.6%	19,618,986	-100.5%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 8,831,939</b>	<b>\$ 9,843,284</b>	<b>-10.3%</b>	<b>\$ 9,634,516</b>	<b>-8.3%</b>	<b>\$ 56,767,839</b>	<b>\$ 67,659,865</b>	<b>-16.1%</b>	<b>\$ 67,476,010</b>	<b>-15.9%</b>
	<b>73.25%</b>	<b>73.63%</b>		<b>77.20%</b>		<b>71.21%</b>	<b>75.42%</b>		<b>75.49%</b>	
Medicaid Supplemental Payments	\$ (1,093,750)	\$ 875,000	-225.0%	\$ 875,000	-225.0%	3,281,250	6,125,000	-46.4%	\$ 6,125,000	-46.4%
<b>NET PATIENT REVENUE</b>	<b>\$ 2,131,905</b>	<b>\$ 4,397,392</b>	<b>-51.5%</b>	<b>\$ 3,721,127</b>	<b>-42.7%</b>	<b>\$ 26,232,421</b>	<b>\$ 28,170,576</b>	<b>-6.9%</b>	<b>\$ 28,029,184</b>	<b>-6.4%</b>
<b>OTHER REVENUE</b>										
Other Income	\$ 133,158	\$ 142,184	-6.3%	\$ 139,837	-4.8%	\$ 1,082,552	\$ 963,179	12.4%	\$ 958,746	12.9%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	<b>\$ 2,265,063</b>	<b>\$ 4,539,576</b>	<b>-50.1%</b>	<b>\$ 3,860,964</b>	<b>-41.3%</b>	<b>\$ 27,314,973</b>	<b>\$ 29,133,755</b>	<b>-6.2%</b>	<b>\$ 28,987,930</b>	<b>-5.8%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,851,500	\$ 3,748,118	2.8%	\$ 3,618,015	6.5%	\$ 26,433,128	\$ 25,704,564	2.8%	\$ 27,112,723	-2.5%
Benefits	330,531	369,775	-10.6%	371,382	-11.0%	2,795,480	2,777,636	0.6%	3,057,269	-8.6%
Temporary Labor	552,750	277,255	99.4%	200,255	176.0%	3,787,161	2,026,771	86.9%	1,669,910	126.8%
Physician Fees	162,546	101,176	60.7%	113,904	42.7%	1,122,283	717,613	56.4%	1,082,172	3.7%
Purchased Services	341,188	225,398	51.4%	108,760	213.7%	1,690,517	1,520,225	11.2%	(53,439)	-3263.5%
Supplies	127,822	146,313	-12.6%	135,028	-5.3%	1,015,700	1,045,252	-2.8%	1,022,312	-0.6%
Utilities	3,168	4,265	-25.7%	4,083	-22.4%	25,306	29,206	-13.4%	24,874	1.7%
Repairs and Maintenance	70	1,040	-93.3%	1,600	-95.6%	1,865	7,280	-74.4%	7,658	-75.7%
Leases and Rentals	174,392	173,179	0.7%	189,711	-8.1%	1,220,051	1,207,881	1.0%	1,355,819	-10.0%
Insurance	48,157	48,998	-1.7%	53,490	-10.0%	339,859	335,056	1.4%	338,229	0.5%
Other Expense	74,758	56,817	31.6%	99,506	-24.9%	443,633	463,111	-4.2%	500,977	-11.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 5,666,881</b>	<b>\$ 5,152,334</b>	<b>10.0%</b>	<b>\$ 4,895,734</b>	<b>15.8%</b>	<b>\$ 38,874,983</b>	<b>\$ 35,834,595</b>	<b>8.5%</b>	<b>\$ 36,118,506</b>	<b>7.6%</b>
Depreciation/Amortization	\$ 19,679	\$ 18,927	4.0%	\$ 20,653	-4.7%	\$ 139,484	\$ 135,496	2.9%	\$ 159,819	-12.7%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 5,686,560</b>	<b>\$ 5,171,261</b>	<b>10.0%</b>	<b>\$ 4,916,387</b>	<b>15.7%</b>	<b>\$ 39,014,467</b>	<b>\$ 35,970,091</b>	<b>8.5%</b>	<b>\$ 36,278,325</b>	<b>7.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (3,421,497)</b>	<b>\$ (631,685)</b>	<b>-441.6%</b>	<b>\$ (1,055,423)</b>	<b>224.2%</b>	<b>\$ (11,699,494)</b>	<b>\$ (6,836,336)</b>	<b>-71.1%</b>	<b>\$ (7,290,395)</b>	<b>-60.5%</b>
Operating Margin	-151.06%	-13.92%	985.6%	-27.34%	452.6%	-42.83%	-23.47%	82.5%	-25.15%	70.3%
MCH Contribution	\$ 3,421,497	\$ 631,685	441.6%	\$ 863,169	296.4%	\$ 11,699,494	\$ 6,836,336	71.1%	\$ 7,552,452	54.9%
<b>CAPITAL CONTRIBUTION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ (192,254)</b>	<b>-100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 262,057</b>	<b>-100.0%</b>

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	10,902	10,000	9.02%	10,530	3.53%	70,844	70,362	0.69%	70,788	0.08%
Total Hospital Visits	5,584	5,034	10.93%	4,824	15.75%	37,553	35,164	6.79%	34,646	8.39%
Total Procedures	12,702	13,051	-2.67%	11,760	8.01%	84,929	84,153	0.92%	82,651	2.76%
Total Surgeries	894	752	18.88%	908	-1.54%	6,104	5,281	15.58%	5,893	3.58%
Total Provider FTE's	83.9	83.9	0.05%	85.1	-1.41%	84.5	85.5	-1.18%	86.2	-1.97%
Total Staff FTE's	119.0	145.2	-18.07%	126.0	-5.56%	119.5	143.6	-16.78%	127.4	-6.20%
Total Administrative FTE's	11.0	12.0	-8.33%	11.1	-0.90%	12.0	12.0	0.00%	19.6	-38.78%
Total FTE's	213.9	241.1	-11.28%	222.2	-3.74%	216.0	241.1	-10.41%	233.2	-7.38%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 484,693	\$ 356,040	36.1%	\$ 318,101	52.4%	\$ 3,158,625	\$ 2,516,147	25.5%	\$ 2,500,401	26.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 484,693</b>	<b>\$ 356,040</b>	<b>36.1%</b>	<b>\$ 318,101</b>	<b>52.4%</b>	<b>\$ 3,158,625</b>	<b>\$ 2,516,147</b>	<b>25.5%</b>	<b>\$ 2,500,401</b>	<b>26.3%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 62,410	\$ 74,278	-16.0%	\$ (315,847)	-119.8%	\$ 259,127	\$ 500,558	-48.2%	\$ 476,386	-45.6%
Self Pay Adjustments	13,131	17,143	-23.4%	(69,146)	-119.0%	50,173	115,526	-56.6%	112,101	-55.2%
Bad Debts	191,040	128,907	48.2%	635,974	-70.0%	1,192,459	868,705	37.3%	1,414,547	-15.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 266,581</b>	<b>\$ 220,328</b>	<b>21.0%</b>	<b>\$ 250,982</b>	<b>6.2%</b>	<b>\$ 1,501,759</b>	<b>\$ 1,484,789</b>	<b>1.1%</b>	<b>\$ 2,003,033</b>	<b>-25.0%</b>
	<b>55.0%</b>	<b>61.9%</b>		<b>78.9%</b>		<b>47.5%</b>	<b>59.0%</b>		<b>80.1%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 218,112</b>	<b>\$ 135,712</b>	<b>60.7%</b>	<b>\$ 67,119</b>	<b>225.0%</b>	<b>\$ 1,656,866</b>	<b>\$ 1,031,358</b>	<b>60.6%</b>	<b>\$ 497,368</b>	<b>233.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 18,733	\$ 1,324	0.0%	\$ -	0.0%	\$ 100,143	\$ 9,268	0.0%	\$ 10,595	845.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 18,733</b>	<b>\$ 1,324</b>	<b>1314.9%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 100,143</b>	<b>\$ 9,268</b>	<b>980.5%</b>	<b>\$ 10,595</b>	<b>845.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 236,845</b>	<b>\$ 137,036</b>	<b>72.8%</b>	<b>\$ 67,119</b>	<b>252.9%</b>	<b>\$ 1,757,009</b>	<b>\$ 1,040,626</b>	<b>68.8%</b>	<b>\$ 507,963</b>	<b>245.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 83,987	\$ 81,260	3.4%	\$ 75,232	11.6%	\$ 601,978	\$ 574,264	4.8%	\$ 308,020	95.4%
Benefits	18,707	25,276	-26.0%	28,578	-34.5%	161,421	181,462	-11.0%	112,776	43.1%
Physician Services	134,308	119,066	12.8%	69,371	93.6%	732,650	1,075,162	-31.9%	1,017,017	-28.0%
Cost of Drugs Sold	(11,013)	5,836	-288.7%	1,257	-976.3%	38,861	41,240	-5.8%	30,081	29.2%
Supplies	2,124	3,105	-31.6%	3,068	-30.8%	32,332	21,868	47.8%	25,514	26.7%
Utilities	2,689	3,269	-17.8%	1,861	44.5%	18,897	25,510	-25.9%	26,970	-29.9%
Repairs and Maintenance	650	3,974	-83.6%	267	143.3%	5,386	27,818	-80.6%	31,500	-82.9%
Leases and Rentals	350	380	-7.9%	354	-1.0%	2,903	2,660	9.1%	2,683	8.2%
Other Expense	1,000	1,416	-29.4%	1,000	0.0%	11,278	10,198	10.6%	8,089	39.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 232,802</b>	<b>\$ 243,582</b>	<b>-4.4%</b>	<b>\$ 180,986</b>	<b>28.6%</b>	<b>\$ 1,605,707</b>	<b>\$ 1,960,182</b>	<b>-18.1%</b>	<b>\$ 1,562,649</b>	<b>2.8%</b>
Depreciation/Amortization	\$ 5,031	\$ 5,032	0.0%	\$ 5,150	-2.3%	\$ 35,756	\$ 35,764	0.0%	\$ 36,222	-1.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 237,833</b>	<b>\$ 248,614</b>	<b>-4.3%</b>	<b>\$ 186,136</b>	<b>27.8%</b>	<b>\$ 1,641,463</b>	<b>\$ 1,995,946</b>	<b>-17.8%</b>	<b>\$ 1,598,871</b>	<b>2.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (988)</b>	<b>\$ (111,578)</b>	<b>-99.1%</b>	<b>\$ (119,017)</b>	<b>-99.2%</b>	<b>\$ 115,546</b>	<b>\$ (955,320)</b>	<b>-112.1%</b>	<b>\$ (1,090,909)</b>	<b>-110.6%</b>
Operating Margin	-0.42%	-81.42%	-99.5%	-177.32%	-99.8%	6.58%	-91.80%	-107.2%	-214.76%	-103.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,292	836	54.5%	885	46.0%	8,496	6,298	34.9%	6,669	27.4%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
<b>Total Visits</b>	<b>1,292</b>	<b>836</b>	<b>54.5%</b>	<b>885</b>	<b>46.0%</b>	<b>8,496</b>	<b>6,298</b>	<b>34.9%</b>	<b>7,019</b>	<b>21.0%</b>
Average Revenue per Office Visit	375.15	425.89	-11.9%	359.44	4.4%	371.78	399.53	-6.9%	356.23	4.4%
Hospital FTE's (Salaries and Wages)	21.6	21.9	-1.7%	19.3	11.8%	22.1	21.9	0.9%	8.7	155.0%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	12.3	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
APRIL 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 79,612	\$ 322,507	-75.3%	\$ 285,166	-72.1%	\$ 1,429,708	\$ 2,279,701	-37.3%	\$ 2,291,627	-37.6%
<b>TOTAL PATIENT REVENUE</b>	\$ 79,612	\$ 322,507	-75.3%	\$ 285,166	-72.1%	\$ 1,429,708	\$ 2,279,701	-37.3%	\$ 2,291,627	-37.6%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ (38,340)	\$ 57,521	-166.7%	\$ 18,301	-309.5%	\$ (163,827)	\$ 387,635	-142.3%	\$ 656,237	-125.0%
Self Pay Adjustments	(7,719)	9,539	-180.9%	2,377	-424.7%	(43,655)	64,284	-167.9%	94,008	-146.4%
Bad Debts	97,011	158,601	-38.8%	227,417	-57.3%	1,072,907	1,068,810	0.4%	1,246,282	-13.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 50,952	\$ 225,661	-77.4%	\$ 248,094	-79.5%	\$ 865,426	\$ 1,520,729	-43.1%	\$ 1,996,527	-56.7%
	64.00%	69.97%		87.00%		60.53%	66.71%		87.12%	
<b>NET PATIENT REVENUE</b>	\$ 28,660	\$ 96,846	-70.4%	\$ 37,072	-22.7%	\$ 564,282	\$ 758,972	-25.7%	\$ 295,100	91.2%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>NET OPERATING REVENUE</b>	\$ 28,660	\$ 96,846	-70.4%	\$ 37,072	-22.7%	\$ 564,282	\$ 758,972	-25.7%	\$ 295,100	91.2%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 29,407	\$ 43,376	-32.2%	\$ 39,898	-26.3%	\$ 220,845	\$ 306,609	-28.0%	\$ 109,571	101.6%
Benefits	6,550	13,492	-51.5%	15,156	-56.8%	59,220	96,885	-38.9%	40,117	47.6%
Physician Services	11,490	79,279	-85.5%	58,935	-80.5%	287,068	691,676	-58.5%	656,556	-56.3%
Cost of Drugs Sold	4,128	3,044	35.6%	5,338	-22.7%	15,372	21,518	-28.6%	24,647	-37.6%
Supplies	(1,748)	5,795	-130.2%	8,694	-120.1%	38,776	40,923	-5.2%	37,089	4.5%
Utilities	2,557	2,546	0.4%	2,614	-2.2%	17,401	17,821	-2.4%	18,204	-4.4%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	3,339	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	70	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 52,384	\$ 148,019	-64.6%	\$ 130,636	-59.9%	\$ 638,682	\$ 1,178,841	-45.8%	\$ 889,998	-28.2%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 280,820	\$ 280,826	0.0%	\$ 280,738	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 92,501	\$ 188,137	-50.8%	\$ 170,790	-45.8%	\$ 919,502	\$ 1,459,667	-37.0%	\$ 1,170,736	-21.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (63,842)	\$ (91,291)	-30.1%	\$ (133,718)	-52.3%	\$ (355,219)	\$ (700,695)	-49.3%	\$ (875,636)	-59.4%
Operating Margin	-222.76%	-94.26%	136.3%	-360.70%	-38.2%	-62.95%	-92.32%	-31.8%	-296.73%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	240	653	-63.2%	633	-62.1%	3,258	4,745	-31.3%	4,599	-29.2%
Optometry Visits	-	218	-100.0%	216	-100.0%	1,115	1,781	-37.4%	1,767	-36.9%
Total Visits	240	871	-72.4%	849	-71.7%	4,373	6,526	-33.0%	6,366	-31.3%
Average Revenue per Office Visit	331.72	370.27	-10.4%	335.88	-1.2%	326.94	349.35	-6.4%	359.98	-9.2%
Hospital FTE's (Salaries and Wages)	8.3	14.0	-40.6%	12.8	-35.3%	9.0	14.0	-35.3%	4.9	83.7%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	9.8	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
APRIL 2019**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 40,296,626	38.8%	\$ 33,973,856	36.9%	\$ 276,869,881	39.3%	\$ 245,183,154	38.1%
Medicaid	9,530,941	9.2%	9,137,882	9.9%	72,046,039	10.2%	60,660,516	9.4%
Commercial	28,976,083	27.9%	28,973,213	31.5%	200,778,935	28.5%	186,237,005	28.9%
Self Pay	20,680,853	19.9%	16,091,979	17.5%	127,307,911	18.1%	121,984,196	19.0%
Other	4,337,249	4.2%	3,901,839	4.2%	27,491,647	3.9%	29,613,839	4.6%
<b>TOTAL</b>	<b>\$ 103,821,753</b>	<b>100.0%</b>	<b>\$ 92,078,769</b>	<b>100.0%</b>	<b>\$ 704,494,413</b>	<b>100.0%</b>	<b>\$ 643,678,710</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,617,671	37.5%	\$ 5,855,034	34.0%	\$ 53,320,872	39.1%	\$ 47,010,926	37.9%
Medicaid	2,588,617	12.7%	1,961,904	11.4%	15,768,223	11.5%	10,641,294	8.6%
Commercial	7,475,056	36.8%	7,298,494	42.5%	52,351,704	38.3%	46,622,924	37.6%
Self Pay	1,740,598	8.6%	1,337,309	7.8%	10,072,384	7.4%	9,152,451	7.4%
Other	896,421	4.4%	747,512	4.3%	5,257,406	3.8%	10,545,211	8.5%
<b>TOTAL</b>	<b>\$ 20,318,363</b>	<b>100.0%</b>	<b>\$ 17,200,253</b>	<b>100.0%</b>	<b>\$ 136,770,590</b>	<b>100.1%</b>	<b>\$ 123,972,804</b>	<b>100.0%</b>
TOTAL NET REVENUE	20,188,125		16,574,178		144,337,808		120,025,150	
% OF GROSS REVENUE	19.4%		18.0%		20.5%		18.6%	
VARIANCE	130,238		626,074		(7,567,219)		3,947,654	
% VARIANCE TO CASH COLLECTIONS	0.6%		3.8%		-5.2%		3.3%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
APRIL 2019**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 64,221	13.2%	\$ 49,749	15.6%	\$ 440,214	13.9%	\$ 259,470	10.4%
Medicaid	228,037	47.1%	124,866	39.4%	1,374,151	43.6%	944,943	37.8%
PHC	-	0.0%	-	0.0%	-	0.0%	26,599	1.1%
Commercial	91,271	18.8%	60,913	19.1%	610,615	19.3%	501,209	20.0%
Self Pay	100,095	20.7%	81,896	25.7%	726,198	23.0%	763,632	30.5%
Other	1,069	0.2%	676	0.2%	7,448	0.2%	4,548	0.2%
<b>TOTAL</b>	<b>\$ 484,693</b>	<b>100.0%</b>	<b>\$ 318,101</b>	<b>100.0%</b>	<b>\$ 3,158,625</b>	<b>100.0%</b>	<b>\$ 2,500,401</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,578	5.6%	\$ 2,797	4.9%	\$ 45,856	6.7%	\$ 18,909	4.6%
Medicaid	67,549	57.6%	14,605	25.4%	322,203	47.1%	117,854	28.4%
PHC	-	0.0%	-	0.0%	-	0.0%	5,626	1.4%
Commercial	25,411	21.7%	20,485	35.6%	185,097	27.0%	143,503	34.6%
Self Pay	17,609	15.0%	19,584	34.1%	130,692	19.1%	128,048	30.9%
Other	137	0.1%	-	0.0%	442	0.1%	512	0.1%
<b>TOTAL</b>	<b>\$ 117,284</b>	<b>100.0%</b>	<b>\$ 57,472</b>	<b>100.0%</b>	<b>\$ 684,290</b>	<b>100.0%</b>	<b>\$ 414,453</b>	<b>100.0%</b>
TOTAL NET REVENUE	218,112		67,119		1,656,866		497,368	
% OF GROSS REVENUE	45.0%		21.1%		52.5%		19.9%	
VARIANCE	(100,828)		(9,647)		(972,576)		(82,915)	
% VARIANCE TO CASH COLLECTIONS	-46.2%		-14.4%		-58.7%		-16.7%	

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
APRIL 2019**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 25,840	32.4%	\$ 26,785	9.4%	\$ 252,750	17.7%	\$ 272,572	11.9%
Medicaid	15,748	19.8%	\$ 151,711	53.2%	547,615	38.3%	1,072,471	46.8%
PHC	-	0.0%	\$ 232	0.1%	-	0.0%	59,038	2.6%
Commercial	13,530	17.0%	\$ 50,689	17.8%	277,077	19.4%	434,434	19.0%
Self Pay	24,495	30.8%	\$ 55,750	19.5%	351,976	24.6%	448,177	19.6%
Other	-	0.0%	\$ -	0.0%	291	0.0%	4,935	0.2%
<b>TOTAL</b>	<b>\$ 79,612</b>	<b>100.0%</b>	<b>\$ 285,166</b>	<b>100.0%</b>	<b>\$ 1,429,708</b>	<b>100.0%</b>	<b>\$ 2,291,627</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,954	22.1%	\$ 1,468	5.4%	\$ 60,381	17.7%	\$ 10,690	5.2%
Medicaid	9,135	40.6%	2,273	8.4%	137,046	40.2%	51,852	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	3,613	1.7%
Commercial	4,177	18.6%	8,706	32.0%	97,031	28.4%	59,266	28.6%
Self Pay	4,189	18.7%	14,726	54.2%	46,743	13.7%	81,430	39.3%
Other	-	0.0%	-	0.0%	16	0.0%	597	0.3%
<b>TOTAL</b>	<b>\$ 22,455</b>	<b>100.0%</b>	<b>\$ 27,174</b>	<b>100.0%</b>	<b>\$ 341,218</b>	<b>100.0%</b>	<b>\$ 207,449</b>	<b>100.0%</b>
TOTAL NET REVENUE	28,660		37,072		564,282		295,100	
% OF GROSS REVENUE	36.0%		13.0%		39.5%		12.9%	
VARIANCE	(6,205)		(9,898)		(223,064)		(87,651)	
% VARIANCE TO CASH COLLECTIONS	-21.6%		-26.7%		-39.5%		-29.7%	

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
APRIL 2019**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 10,750,645	\$ -	\$ 10,750,645
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	(16,862)	-	(16,862)
Mission Fitness	567,732	-	567,732
Petty Cash	9,012	-	9,012
Dispro	-	1,538,487	1,538,487
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	12,836	12,836
Professional Liability	-	2,031,215	2,031,215
Funded Worker's Compensation	-	12,530	12,530
Funded Depreciation	-	14,940,629	14,940,629
Designated Funds	-	24,590	24,590
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 11,310,528	\$ 18,560,286	<b>\$ 29,870,814</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 3,738,000	\$ 3,738,000
Funded Depreciation	-	26,000,000	26,000,000
Funded Worker's Compensation	-	2,221,000	2,221,000
General Liability	-	2,926,000	2,926,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	39,216	3,148,000	3,187,216
Allowance for Change in Market Values	-	(393,960)	(393,960)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 39,216	\$ 38,639,040	<b>\$ 38,678,256</b>
Total Unrestricted Cash and Investments			<b>\$ 68,549,070</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,788,102	\$ -	\$ 3,788,102
Assets Held By Trustee - Debt Payment Reserves	897,694	-	897,694
Assets Held In Endowment-Board Designated	-	6,170,934	6,170,934
Restricted TPC, LLC-Equity Stake	382,641	-	382,641
Restricted MCH West Texas Services-Equity Stake	2,189,285	-	2,189,285
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 7,257,722	\$ 6,170,934	<b>\$ 13,428,656</b>

Total Cash & Investments			<b>\$ 81,977,726</b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
APRIL 2019**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
<b>Cash Flows from Operating Activities and Nonoperating Revenue:</b>			
Excess of Revenue over Expenses	\$ 1,160,793	\$ -	\$ 1,160,793
Noncash Expenses:			
Depreciation and Amortization	10,675,242	38,326	10,713,569
Unrealized Gain/Loss on Investments	(12,555)	-	(12,555)
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	(6,359,493)	680,313	(5,679,180)
Taxes Receivable/Deferred	6,417,662	475,002	6,892,664
Inventories, Prepays and Other	4,869,533	(1,428,358)	3,441,175
Accounts Payable	(2,921,967)	116,326	(2,805,641)
Accrued Expenses	(1,867,864)	482,398	(1,385,465)
Due to Third Party Payors	597,496	-	597,496
Accrued Post Retirement Benefit Costs	4,100,000	-	4,100,000
<b>Net Cash Provided by Operating Activities</b>	<b>\$ 16,658,847</b>	<b>\$ 364,008</b>	<b>\$ 17,022,855</b>
<b>Cash Flows from Investing Activities:</b>			
Investments	\$ (17,984,533)	\$ -	\$ (17,984,533)
Acquisition of Property and Equipment	(2,333,940)	53,333	(2,280,607)
Cerner Project Costs	-	-	-
<b>Net Cash used by Investing Activities</b>	<b>\$ (20,318,472)</b>	<b>\$ 53,333</b>	<b>\$ (20,265,139)</b>
<b>Cash Flows from Financing Activities:</b>			
Intercompany Activities	417,641	(417,641)	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (1,863,652)	\$ -	\$ (1,863,652)
<b>Net Cash used by Financing Activities</b>	<b>\$ (1,446,012)</b>	<b>\$ (417,641)</b>	<b>\$ (1,863,652)</b>
<b>Net Increase (Decrease) in Cash</b>	<b>\$ (5,105,637)</b>	<b>\$ (300)</b>	<b>\$ (5,105,937)</b>
Beginning Cash & Cash Equivalents @ 9/30/2018	\$ 48,405,107	\$ 5,200	\$ 48,410,307
Ending Cash & Cash Equivalents @ 4/30/2019	<u>\$ 43,299,470</u>	<u>\$ 4,900</u>	<u>\$ 43,304,370</u>
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 29,870,814	\$ 4,900	\$ 29,875,714
Restricted Assets	13,428,656	-	13,428,656
Ending Cash & Cash Equivalents @ 4/30/2019	<u>\$ 43,299,470</u>	<u>\$ 4,900</u>	<u>\$ 43,304,370</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2019**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
DECEMBER	3,052,335	1,324,858	1,727,477	1,135,578	1,916,757
JANUARY	4,374,472	1,324,858	3,049,614	5,479,301	(1,104,829)
FEBRUARY	5,039,715	1,324,858	3,714,857	3,286,610	1,753,105
MARCH	1,683,658	1,324,858	358,800	3,496,754	(1,813,096)
APRIL	315,850	1,324,858	(1,009,008)	791,566	(475,717)
SUB TOTAL	<u>15,676,761</u>	<u>9,274,006</u>	<u>6,402,755</u>	<u>15,050,277</u>	<u>626,483</u>
ACCRUAL		-	-		-
TOTAL	<u>\$ 15,676,761</u>	<u>\$ 9,274,006</u>	<u>\$ 6,402,755</u>	<u>\$ 15,050,277</u>	<u>\$ 626,483</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
DECEMBER	4,814,865	4,336,372	478,493	3,829,080	985,785
JANUARY	4,940,411	4,504,342	436,069	3,865,539	1,074,872
FEBRUARY	4,702,958	4,532,577	170,381	4,197,093	505,865
MARCH	4,472,410	4,594,896	(122,486)	4,263,080	209,330
APRIL	4,682,192	4,445,370	236,822	4,415,242	266,950
SUB TOTAL	<u>32,798,360</u>	<u>31,225,273</u>	<u>1,573,087</u>	<u>28,100,800</u>	<u>4,697,560</u>
ACCRUAL		-	-		-
TOTAL	<u>\$ 32,798,360</u>	<u>\$ 31,225,273</u>	<u>\$ 1,573,087</u>	<u>\$ 28,100,800</u>	<u>\$ 4,697,560</u>
TAX REVENUE	<u><u>\$ 48,475,121</u></u>	<u><u>\$ 40,499,279</u></u>	<u><u>\$ 7,975,842</u></u>	<u><u>\$ 43,151,077</u></u>	<u><u>\$ 5,324,044</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
<b>DSH</b>				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	(948,218)	2,267,921		1,319,703
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (3,056,349)</b>	<b>\$ 7,310,091</b>		<b>\$ 4,253,742</b>
<b>UC</b>				
1st Qtr	\$ (894,033)	\$ 2,073,361		1,179,328
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (894,033)</b>	<b>\$ 2,073,361</b>		<b>\$ 1,179,328</b>
<b>Regional UPL (Community Benefit)</b>				
1st Qtr	\$ (4,805,375)	\$ -		\$ (4,805,375)
2nd Qtr	(1,202,741)	-		(1,202,741)
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>REGIONAL UPL TOTAL</b>	<b>\$ (6,008,116)</b>	<b>\$ -</b>		<b>\$ (6,008,116)</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,632,806)	18,330,182		10,697,375
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (7,632,806)</b>	<b>\$ 18,330,182</b>		<b>\$ 10,697,375</b>
<b>UHRIP</b>				
1st Qtr	\$ (1,801,944)	\$ -		\$ (1,801,944)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ (1,801,944)</b>	<b>\$ -</b>		<b>\$ (1,801,944)</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(106,315)	254,281		147,966
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ (106,315)</b>	<b>\$ 254,281</b>		<b>\$ 147,966</b>
<b>MCH Cash Activity</b>	<b>\$ (19,499,564)</b>	<b>\$ 27,967,915</b>		<b>\$ 8,468,351</b>
<b>ProCare Cash Activity</b>			\$ 3,281,250	<b>\$ 3,281,250</b>
<b>Blended Cash Activity</b>	<b>\$ (19,499,564)</b>	<b>\$ 27,967,915</b>	<b>\$ 3,281,250</b>	<b>\$ 11,749,601</b>

<b>INCOME STATEMENT ACTIVITY:</b>	<b>MCH</b>	<b>PROCARE</b>	<b>BLENDED</b>
<b>FY 2019 Accrued / (Deferred) Adjustments:</b>			
DSH Accrual	\$ 2,289,693	\$ -	\$ 2,289,693
Uncompensated Care Accrual	5,211,101	-	5,211,101
Regional UPL Accrual	(4,741,800)	-	(4,741,800)
URIP	(1,900,929)	-	(1,900,929)
GME	147,966	-	147,966
Regional UPL Benefit	-	3,281,250	3,281,250
<b>Medicaid Supplemental Payments</b>	<b>1,006,032</b>	<b>3,281,250</b>	<b>4,287,282</b>
DSRIP Accrual	6,801,606	-	6,801,606
<b>Total Adjustments</b>	<b>\$ 7,807,638</b>	<b>\$ 3,281,250</b>	<b>\$ 11,088,888</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF APRIL 30, 2019**

<b>ITEM</b>	<b>CIP BALANCE AS OF 3/31/2019</b>	<b>APRIL "+" ADDITIONS</b>	<b>APRIL "- " ADDITIONS</b>	<b>APRIL TRANSFERS</b>	<b>CIP BALANCE AS OF 4/30/2019</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<b><u>RENOVATIONS</u></b>									
IISOLATION ROOM RENOVATIONS	2,801	-	-	-	2,801	-	2,801	151,650	148,850
ICAFETERIA RENOVATION	64,386	39,874	-	-	104,260	-	104,260	150,000	45,740
IRADIOLOGY SCHEDULING OFFICE RENOVATION	7,628	7,920	(1,462)	-	14,086	-	14,086	25,000	10,914
IPROCARE ADMIN RENOVATION	21,562	7,078	-	-	28,639	-	28,639	298,800	270,161
IER RENOVATION	31,866	271	-	-	32,137	-	32,137	125,000	92,863
INURSING EDUCATION	855	4,579	-	-	5,434	-	5,434	125,000	119,566
IDIETARY FLOOR	-	-	-	-	-	-	-	150,000	150,000
IFIRST LEVEL FLOORING	-	24,996	-	-	24,996	-	24,996	150,000	125,005
<b>SUB-TOTAL</b>	<b>\$ 129,097</b>	<b>\$ 84,717</b>	<b>\$ (1,462)</b>	<b>\$ -</b>	<b>\$ 212,352</b>	<b>\$ -</b>	<b>\$ 212,352</b>	<b>\$ 1,175,450</b>	<b>\$ 963,098</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
IICU LOGISTICS MANAGEMENT SPACE	31,970	4,187	-	-	36,157	-	36,157	45,000	8,843
IFURNITURE UPDATE: PHASE 3	-	-	-	-	-	-	-	45,000	45,000
ICASA ORTIZ ROOF	600	25,635	-	-	26,235	-	26,235	35,000	8,765
IONE DOCTOR PLACE/TRAUMA	7,699	2,219	-	-	9,918	-	9,918	45,000	35,082
IOUTDOOR COMMON AREA IMPROVEMENTS	-	-	-	-	-	-	-	45,000	45,000
I9C TELEMETRY UPGRADE	-	-	-	-	-	-	-	45,000	45,000
<b>SUB-TOTAL</b>	<b>\$ 40,269</b>	<b>\$ 32,041</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,310</b>	<b>\$ -</b>	<b>\$ 72,310</b>	<b>\$ 260,000</b>	<b>\$ 187,690</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 130,414	\$ 176,239	\$ (119,875)	\$ -	\$ 186,777	\$ -	\$ 186,777	\$ 2,000,000	\$ 1,813,223
<b>SUB-TOTAL</b>	<b>\$ 130,414</b>	<b>\$ 176,239</b>	<b>\$ (119,875)</b>	<b>\$ -</b>	<b>\$ 186,777</b>	<b>\$ -</b>	<b>\$ 186,777</b>	<b>\$ 2,000,000</b>	<b>\$ 1,813,223</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 299,780</b>	<b>\$ 292,997</b>	<b>\$ (121,337)</b>	<b>\$ -</b>	<b>\$ 471,439</b>	<b>\$ -</b>	<b>\$ 471,439</b>	<b>\$ 3,435,450</b>	<b>\$ 2,964,011</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**APRIL 2019**

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>			
None			
		<b>TOTAL PROJECT TRANSFERS</b>	<u>\$ -</u>
<b>EQUIPMENT PURCHASES</b>			
None			
		<b>TOTAL EQUIPMENT PURCHASES</b>	<u>\$ -</u>
		<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>	<u><u>\$ -</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**FISCAL 2019 CAPITAL EQUIPMENT**  
**CONTINGENCY FUND**  
**APRIL 2019**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-18	Birthing Bed	6700	-	-	33,000	(33,000)
Nov-18	SmartPump	6620	-	-	8,207	(8,207)
Nov-18	Endoscope	6790	-	-	17,664	(17,664)
Jan-19	Infusion Pump	6700			41,860	(41,860)
Jan-19	Laryngoscope	7370			29,475	(29,475)
Jan-19	Laparoscope	6620			10,000	(10,000)
Feb-19	CO2 Endoscopic Insufflator	6600			4,995	(4,995)
Mar-19	Print to Mail Endeavour	7240			5,289	(5,289)
			<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ 150,491</b>	<b>\$ 449,509</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
APRIL 2019**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (1,964,049)	\$ -	\$ -	\$ (1,964,049)
AR UNCOMPENSATED CARE	4,802,022	770,249	-	4,031,773
AR DSRIP	4,576,942	8,472,711	-	(3,895,769)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,233,405	2,332,390	-	(98,985)
AR GME	-	-	-	-
AR BAB REVENUE	164,234	84,413	-	79,821
AR PHYSICIAN GUARANTEES	596,565	568,942	-	27,623
AR ACCRUED INTEREST	130,055	46,923	-	83,132
AR OTHER:	5,123,396	5,923,220	1,919,795	(2,719,619)
Procure On-Call Fees	25,500	-	51,000	(25,500)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	5,097,896	5,923,220	1,868,795	(2,694,119)
AR DUE FROM THIRD PARTY PAYOR	2,661,402	1,599,384	-	1,062,018
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 19,133,592</b>	<b>\$ 20,607,851</b>	<b>\$ 1,919,795</b>	<b>\$ (3,394,055)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
APRIL 2019**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
IT OPERATIONS	0.3	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
INPATIENT REHAB	-	1.8	-100.0%	0.8	-100.0%	0.6	1.8	-68.2%	1.6	-63.3%
9 CENTRAL	2.8	0.9	214.5%	3.6	-21.9%	1.9	0.9	118.8%	0.5	260.6%
CARDIOPULMONARY	-	0.8	-100.0%	1.4	-100.0%	0.3	0.7	-57.1%	1.5	-78.0%
LABOR AND DELIVERY	0.1	0.9	-92.0%	0.7	-90.6%	0.0	0.8	-97.1%	1.5	-98.4%
NEO-NATAL INTENSIVE CARE	0.9	0.6	46.8%	0.6	38.5%	0.1	0.6	-77.1%	1.0	-86.2%
4 EAST	0.9	0.9	5.5%	0.6	55.5%	0.2	0.9	-75.4%	1.0	-79.2%
TRAUMA SERVICE	0.9	-	0.0%	0.8	15.9%	0.6	-	0.0%	1.0	-40.3%
OPERATING ROOM	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	1.1	-100.0%
INTENSIVE CARE UNIT 2	-	0.3	-100.0%	-	0.0%	0.3	0.3	-17.7%	0.9	-69.3%
PM&R - OCCUPATIONAL	0.1	0.6	-85.5%	0.4	-78.1%	0.4	0.6	-32.3%	0.7	-41.2%
INTENSIVE CARE UNIT 4 (CCU)	-	0.3	-100.0%	0.6	-100.0%	0.3	0.3	25.7%	0.6	-43.9%
STERILE PROCESSING	2.6	0.5	389.9%	0.9	186.0%	4.2	0.5	702.6%	0.6	605.1%
PATIENT ACCOUNTING	-	0.3	-100.0%	2.6	-100.0%	0.3	0.3	-19.5%	0.4	-29.2%
EMERGENCY DEPARTMENT	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.4	-100.0%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
PM&R - PHYSICAL	0.8	0.2	253.3%	-	0.0%	0.1	0.2	-49.2%	0.3	-55.9%
FINANCIAL ACCOUNTING	1.8	-	0.0%	-	0.0%	1.2	-	0.0%	-	0.0%
5 WEST	-	0.1	-100.0%	0.5	-100.0%	-	0.1	-100.0%	0.2	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.2	-100.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
4 CENTRAL	0.1	0.0	215.5%	-	0.0%	0.0	0.0	-10.3%	-	0.0%
8 CENTRAL	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
6 Central	0.6	0.0	10018.0%	-	0.0%	0.1	0.0	1525.1%	0.0	758.6%
7 CENTRAL	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 West	0.6	0.0	1268.8%	-	0.0%	0.1	0.0	95.5%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	0.8	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>13.4</b>	<b>9.6</b>	<b>39.0%</b>	<b>13.7</b>	<b>-2.5%</b>	<b>14.2</b>	<b>9.5</b>	<b>49.2%</b>	<b>13.8</b>	<b>2.6%</b>
<b>TRANSITION LABOR</b>										
INTENSIVE CARE UNIT 4 (CCU)	2.3	6.3	-64.0%	5.7	-60.6%	3.5	6.2	-42.9%	9.7	-63.6%
7 CENTRAL	3.0	5.8	-48.3%	5.1	-41.6%	3.5	5.5	-36.6%	5.5	-36.8%
NEO-NATAL INTENSIVE CARE	5.1	3.6	40.2%	3.8	32.8%	5.7	3.8	48.8%	3.6	58.6%
INTENSIVE CARE UNIT 2	1.6	2.4	-34.3%	3.5	-54.3%	1.8	2.4	-22.1%	3.4	-45.9%
8 CENTRAL	-	3.7	-100.0%	2.6	-100.0%	2.3	3.5	-35.0%	3.6	-37.2%
INPATIENT REHAB	0.5	3.8	-86.5%	3.0	-82.7%	1.4	3.8	-63.3%	2.9	-52.3%
6 Central	0.9	2.9	-68.1%	2.3	-59.2%	0.9	2.8	-68.4%	2.9	-69.3%
4 EAST	2.3	2.8	-18.1%	2.6	-10.8%	2.1	2.7	-23.2%	2.8	-26.2%
LABORATORY - CHEMISTRY	4.9	2.3	113.8%	2.5	97.9%	4.4	2.2	95.2%	2.2	100.1%
OPERATING ROOM	1.0	2.2	-53.8%	2.1	-51.7%	1.8	2.1	-15.1%	2.1	-12.9%
EMERGENCY DEPARTMENT	-	0.6	-100.0%	1.0	-100.0%	0.4	0.6	-29.3%	1.7	-75.1%
5 CENTRAL	-	1.2	-100.0%	1.4	-100.0%	0.4	1.1	-62.3%	1.7	-74.6%
LABORATORY - HEMATOLOGY	0.8	1.3	-37.2%	1.4	-41.8%	1.0	1.3	-18.7%	1.2	-16.1%
OP SURGERY	-	1.1	-100.0%	0.9	-100.0%	-	1.0	-100.0%	1.0	-100.0%
PM&R - OCCUPATIONAL	1.0	0.5	104.0%	1.0	8.7%	1.0	0.5	99.3%	0.4	125.9%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.5	-100.0%
4 CENTRAL	0.2	0.4	-49.0%	0.1	186.5%	0.1	0.4	-87.2%	0.5	-88.6%
PM&R - PHYSICAL	-	0.4	-100.0%	-	0.0%	-	0.4	-100.0%	0.4	-100.0%
INPATIENT REHAB - THERAPY	1.1	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
9 CENTRAL	0.1	0.4	-59.4%	0.4	-61.3%	0.1	0.3	-63.2%	0.4	-66.1%
LABOR AND DELIVERY	-	0.1	-100.0%	-	0.0%	0.0	0.1	-35.4%	0.1	-33.2%
6 West	-	0.1	-100.0%	-	0.0%	0.0	0.1	-69.2%	0.1	-72.5%
5 WEST	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	0.0	-100.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL</b>	<b>24.8</b>	<b>42.0</b>	<b>-40.9%</b>	<b>39.3</b>	<b>-36.9%</b>	<b>31.4</b>	<b>41.1</b>	<b>-23.5%</b>	<b>46.7</b>	<b>-32.7%</b>
<b>GRAND TOTAL</b>	<b>38.2</b>	<b>51.6</b>	<b>-26.0%</b>	<b>53.0</b>	<b>-28.0%</b>	<b>45.6</b>	<b>50.6</b>	<b>-9.9%</b>	<b>60.5</b>	<b>-24.6%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
APRIL 2019**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	\$ 28,295	\$ 4,953	\$ 23,342	471.3%	\$ 7,318	286.6%	\$ 333,230	\$ 34,440	\$ 298,790	867.6%	\$ 40,337	726.1%
TELECOM TEMPORARY LABOR	22,225	-	22,225	100.0%	-	100.0%	108,903	-	108,903	100.0%	-	100.0%
US TEMPORARY LABOR	88	-	88	100.0%	-	100.0%	85,298	-	85,298	100.0%	-	100.0%
IMCU9 TEMPORARY LABOR	34,680	9,457	25,223	266.7%	37,490	-7.5%	149,776	63,906	85,870	134.4%	38,409	289.9%
REHAB TEMPORARY LABOR	-	15,684	(15,684)	-100.0%	12,093	-100.0%	61,281	109,788	(48,507)	-44.2%	93,430	-34.4%
ALL OTHER	97,378	74,707	22,671	30.3%	111,038	-12.3%	355,575	521,007	(165,432)	-31.8%	918,893	-61.3%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 207,878</b>	<b>\$ 104,801</b>	<b>\$ 103,077</b>	<b>98.4%</b>	<b>\$ 175,490</b>	<b>18.5%</b>	<b>\$ 1,200,257</b>	<b>\$ 729,141</b>	<b>\$ 471,116</b>	<b>64.6%</b>	<b>\$ 1,170,946</b>	<b>2.5%</b>
NICU TRANSITION LABOR	\$ 57,653	\$ 38,944	\$ 18,709	48.0%	\$ 42,106	36.9%	\$ 451,965	\$ 290,390	\$ 161,575	55.6%	\$ 274,309	64.8%
CHEM TRANSITION LABOR	37,913	18,598	19,315	103.9%	14,420	162.9%	233,089	129,300	103,789	80.3%	120,624	93.2%
OT TRANSITION LABOR	12,322	5,497	6,825	124.2%	9,500	29.7%	84,729	38,156	46,573	122.1%	32,926	157.3%
ICU2 TRANSITION LABOR	16,614	27,695	(11,081)	-40.0%	40,767	-59.2%	153,134	192,705	(39,571)	-20.5%	276,396	-44.6%
4E TRANSITION LABOR	23,349	29,342	(5,993)	-20.4%	26,871	-13.1%	156,394	199,801	(43,407)	-21.7%	206,825	-24.4%
8C TRANSITION LABOR	(21,045)	44,120	(65,165)	-147.7%	30,257	-169.6%	175,101	297,126	(122,025)	-41.1%	306,955	-43.0%
7C TRANSITION LABOR	30,310	59,701	(29,391)	-49.2%	51,884	-41.6%	255,746	401,750	(146,004)	-36.3%	402,808	-36.5%
6C TRANSITION LABOR	9,265	33,130	(23,865)	-72.0%	27,307	-66.1%	65,222	222,948	(157,726)	-70.7%	225,555	-71.1%
REHAB TRANSITION LABOR	4,711	50,241	(45,530)	-90.6%	36,348	-87.0%	114,680	351,687	(237,007)	-67.4%	274,625	-58.2%
ICU4 TRANSITION LABOR	20,775	76,086	(55,311)	-72.7%	67,045	-69.0%	241,266	529,070	(287,804)	-54.4%	834,841	-71.1%
ALL OTHER	12,528	79,781	(67,253)	-84.3%	79,684	-84.3%	273,140	551,397	(278,257)	-50.5%	721,474	-62.1%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 221,448</b>	<b>\$ 473,537</b>	<b>\$ (252,089)</b>	<b>-53.2%</b>	<b>\$ 434,145</b>	<b>-49.0%</b>	<b>\$ 2,316,306</b>	<b>\$ 3,276,646</b>	<b>\$ (960,340)</b>	<b>-29.3%</b>	<b>\$ 3,743,929</b>	<b>-38.1%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 429,325</b>	<b>\$ 578,338</b>	<b>\$ (149,013)</b>	<b>-25.8%</b>	<b>\$ 609,635</b>	<b>-29.6%</b>	<b>\$ 3,516,563</b>	<b>\$ 4,005,787</b>	<b>\$ (489,224)</b>	<b>-12.2%</b>	<b>\$ 4,914,875</b>	<b>-28.5%</b>
HIM CODING SERVICES	\$ (320,417)	\$ 103,563	\$ (423,980)	-409.4%	\$ 203,710	-257.3%	\$ 2,707,539	\$ 714,648	\$ 1,992,891	278.9%	\$ 665,830	306.6%
PT ACCTS COLLECTION FEES	634,484	161,895	472,589	291.9%	316,882	100.2%	3,181,136	1,108,006	2,073,130	187.1%	883,024	260.3%
CE OTHER PURCH SVCS	319,500	63,502	255,998	403.1%	65,850	385.2%	1,347,473	444,514	902,959	203.1%	444,267	203.3%
ADM CONSULTANT FEES	185,174	40,119	145,055	361.6%	97,527	89.9%	1,008,664	280,833	727,831	259.2%	281,895	257.8%
PA ELIGIBILITY FEES	(33,871)	24,400	(58,271)	-238.8%	38,200	-188.7%	245,232	161,233	83,999	52.1%	163,922	49.6%
DIALYSIS SERVICES	126,828	126,456	372	0.3%	110,173	15.1%	1,014,995	879,195	135,800	15.4%	891,327	13.9%
IT INFORMATION SOLUTIONS SVCS	16,051	-	16,051	100.0%	10,463	53.4%	135,917	-	135,917	100.0%	218,311	-37.7%
FIN ACCT COST REPORT/CONSULTANT FEES	195	8,628	(8,433)	-97.7%	893	-78.2%	144,718	44,817	99,901	222.9%	98,205	47.4%
COMM REL ADVERTISMENT PURCH SVCS	63,461	17,968	45,493	253.2%	6,573	865.5%	287,491	162,610	124,881	76.8%	163,672	75.7%
ADMIN OTHER FEES	17,104	14,038	3,066	21.8%	11,286	51.6%	177,628	98,266	79,362	80.8%	97,775	81.7%
HR RECRUITING FEES	54,752	10,928	43,824	401.0%	13,005	321.0%	212,909	93,996	118,913	126.5%	169,022	26.0%
DIET OTHER PURCH SVCS	10,658	4,440	6,218	140.0%	4,350	145.0%	73,502	31,080	42,422	136.5%	27,299	169.2%
INFECTION CONTROL OTHER PURCH SVCS	9,418	3,974	5,444	137.0%	-	100.0%	65,925	28,215	37,710	133.7%	-	100.0%
REHAB OTHER PURCH SVCS	10,500	7,320	3,180	43.4%	8,000	31.3%	85,901	51,240	34,661	67.6%	42,662	101.4%
TS OTHER PURCH SVCS	7,128	1,899	5,229	275.3%	2,880	147.5%	62,538	27,127	35,411	130.5%	22,247	181.1%
ADM CONTRACT STRYKER	23,834	27,078	(3,244)	-12.0%	19,500	22.2%	209,035	185,317	23,718	12.8%	188,134	11.1%
COMM REL WELLNESS WORKS	21,960	21,954	6	0.0%	21,530	2.0%	177,404	153,678	23,726	15.4%	151,551	17.1%
OR FEES ( PERFUSSION SERVICES )	37,131	24,674	12,457	50.5%	24,213	53.3%	191,896	156,708	35,188	22.5%	182,839	5.0%
ADM APPRAISAL DIST FEE	-	13,679	(13,679)	-100.0%	50,717	-100.0%	101,461	95,753	5,708	6.0%	101,434	0.0%
CL OTHER PURCH SVCS	15,597	13,459	2,138	15.9%	12,115	28.7%	110,351	93,468	16,883	18.1%	84,897	30.0%
340B CONTRACT PURCH SVC	11,159	7,338	3,821	52.1%	3,443	224.1%	69,492	51,366	18,126	35.3%	17,864	289.0%
ECHD POLICE DEPT OTHER PURCH SVCS	17,709	15,725	1,984	12.6%	18,233	-2.9%	126,314	110,075	16,239	14.8%	108,092	16.9%
4E OTHER PURCH SVCS	4,577	33	4,544	13769.7%	-	100.0%	76,493	97,602	(21,109)	-21.6%	61,073	25.2%
UC-WEST CLINIC - PURCH SVCS-OTHER	22,785	37,895	(15,110)	-39.9%	40,480	-43.7%	209,573	264,681	(55,108)	-20.8%	240,085	-12.7%
ADMIN LEGAL FEES	106,053	40,878	65,175	159.4%	71,958	47.4%	309,585	286,146	23,439	8.2%	222,722	39.0%
MED ASSETS CONTRACT	-	53,969	(39,358)	-72.9%	63,308	-76.9%	97,572	187,146	(89,574)	-47.9%	206,810	-52.8%
FA AUDIT FEES - INTERNAL	-	-	-	0.0%	-	100.0%	62,240	113,925	(51,685)	-45.4%	94,520	-34.2%
PI FEES ( TRANSITION NURSE PROGRAM)	47,634	57,336	(9,702)	-16.9%	15,970	198.3%	338,633	401,352	(62,719)	-15.6%	212,405	59.4%
PHARMACY SERVICES	24,623	36,463	(11,840)	-32.5%	28,321	-13.1%	191,336	247,612	(56,276)	-22.7%	165,232	15.8%
HISTOLOGY SERVICES	24,383	26,983	(2,600)	-9.6%	41,426	-41.1%	213,873	273,244	(59,371)	-21.7%	278,587	-23.2%
MISSION FITNESS CONTRACT PURCH SVC	30,636	59,046	(28,410)	-48.1%	68,386	-55.2%	324,453	410,890	(86,437)	-21.0%	406,469	-20.2%
PRO OTHER PURCH SVCS	-	14,247	(11,712)	-82.2%	(2,928)	-186.6%	63,195	157,684	(94,489)	-59.9%	119,125	-47.0%
COMM REL MEDIA PLACEMENT	12,999	47,500	(34,501)	-72.6%	38,417	-66.2%	162,771	321,538	(158,767)	-49.4%	259,239	-37.2%
SP OTHER PURCH SVCS	137,112	33,195	103,917	313.1%	-	100.0%	198,970	234,576	(35,606)	-15.2%	7,000	2742.4%
UC-CPC 42ND STREET PURCH SVCS-OTHER	37,639	63,867	(26,228)	-41.1%	55,559	-32.3%	261,274	439,748	(178,474)	-40.6%	423,451	-38.3%
PA E-SCAN DATA SYSTEM	640,492	121,506	518,986	427.1%	253,902	152.3%	1,190,793	850,542	340,251	40.0%	744,282	60.0%
ECHDA OTHER PURCH SVCS	378,091	142,208	235,883	165.9%	634	59512.2%	985,144	995,456	(10,312)	-1.0%	6,960	14053.9%
PRIMARY CARE WEST OTHER PURCH SVCS	11,490	79,279	(67,789)	-85.5%	58,935	-80.5%	287,068	691,676	(404,609)	-58.5%	656,556	-56.3%
FHC OTHER PURCH SVCS	133,433	117,066	16,367	14.0%	67,771	96.9%	726,975	1,061,162	(334,187)	-31.5%	1,008,292	-27.9%
ALL OTHERS	2,414,297	2,114,051	300,246	14.2%	932,783	158.8%	14,567,461	14,595,702	(28,241)	-0.2%	6,022,389	141.9%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 4,813,758</b>	<b>\$ 3,568,109</b>	<b>\$ 1,245,649</b>	<b>34.9%</b>	<b>\$ 2,654,827</b>	<b>81.3%</b>	<b>\$ 30,638,121</b>	<b>\$ 25,241,220</b>	<b>\$ 5,396,901</b>	<b>21.4%</b>	<b>\$ 15,857,290</b>	<b>93.2%</b>

Ector County Hospital District  
Debt Service Coverage Calculation  
APRIL 2019

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	1,160,793	1,160,793	1,989,931
Deficiency of revenues over expenses	-	1,160,793	1,160,793	1,989,931
Depreciation/amortization	139,484	10,897,983	11,037,467	18,921,372
GASB 68	-	4,100,000	4,100,000	7,028,571
Interest expense	-	1,812,525	1,812,525	3,107,186
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	12,555	12,555	21,523
Consolidated net revenues	<u>139,484</u>	<u>17,983,857</u>	<u>18,123,341</u>	<u>31,068,584</u>

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	<u>3,702,709.78</u>	<u>632,916.13</u>	<u>4,335,625.91</u>	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Covenant Computation	<u>381.2%</u>	(needs to be 110% or higher)	<b>653.5%</b>
----------------------	---------------	------------------------------	---------------

Liquidity Requirement

Cash on Hand Requirement	
2019	60
2020	80
2021+	100

APRIL 2019

Consolidated operating costs	228,349,497
Less depreciation and amortization	(11,037,467)
Less other non cash expenses:	
GASB 68 - from above	(4,100,000.00)
GASB 75 - from above	-

Adjusted expenses	<u>213,212,030</u>
-------------------	--------------------

Expenses per day	<b>1,005,717</b>
------------------	------------------

Unrestricted cash and cash equivalents	29,875,714
Internally designated noncurrent cash and investments	38,678,256
Assets held in endowment, board designated	<u>6,170,934</u>

Total cash for calculation	<u><b>74,724,904</b></u>
----------------------------	--------------------------

Days cash on hand	<b>74.30</b>
-------------------	--------------



# Financial Presentation

For the Month Ended

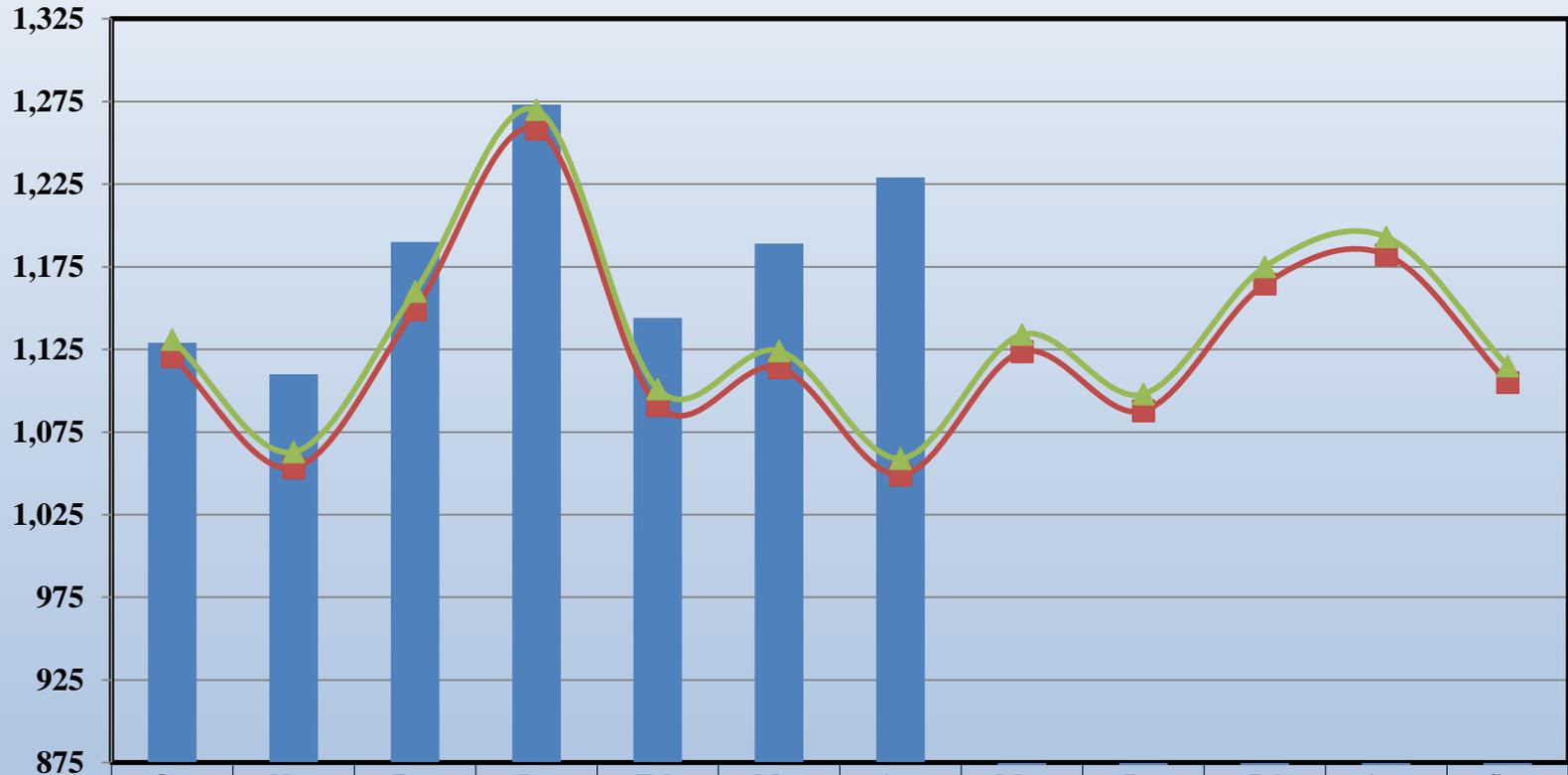
April 30, 2019

# Volume



# Admissions

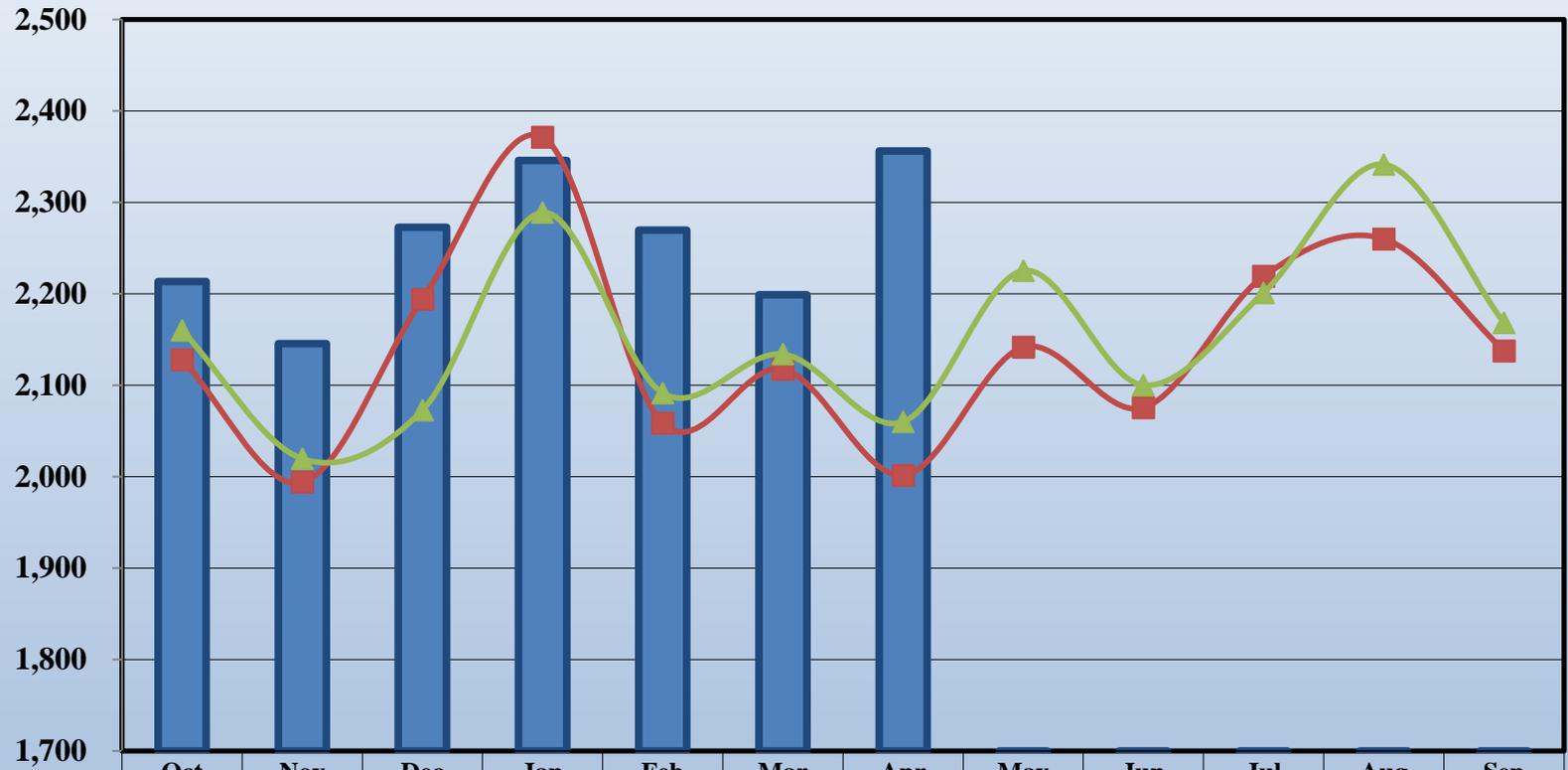
*Total – Adults and NICU*



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	1,129	1,110	1,190	1,273	1,144	1,189	1,229	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
<span style="color: green;">▲</span> FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

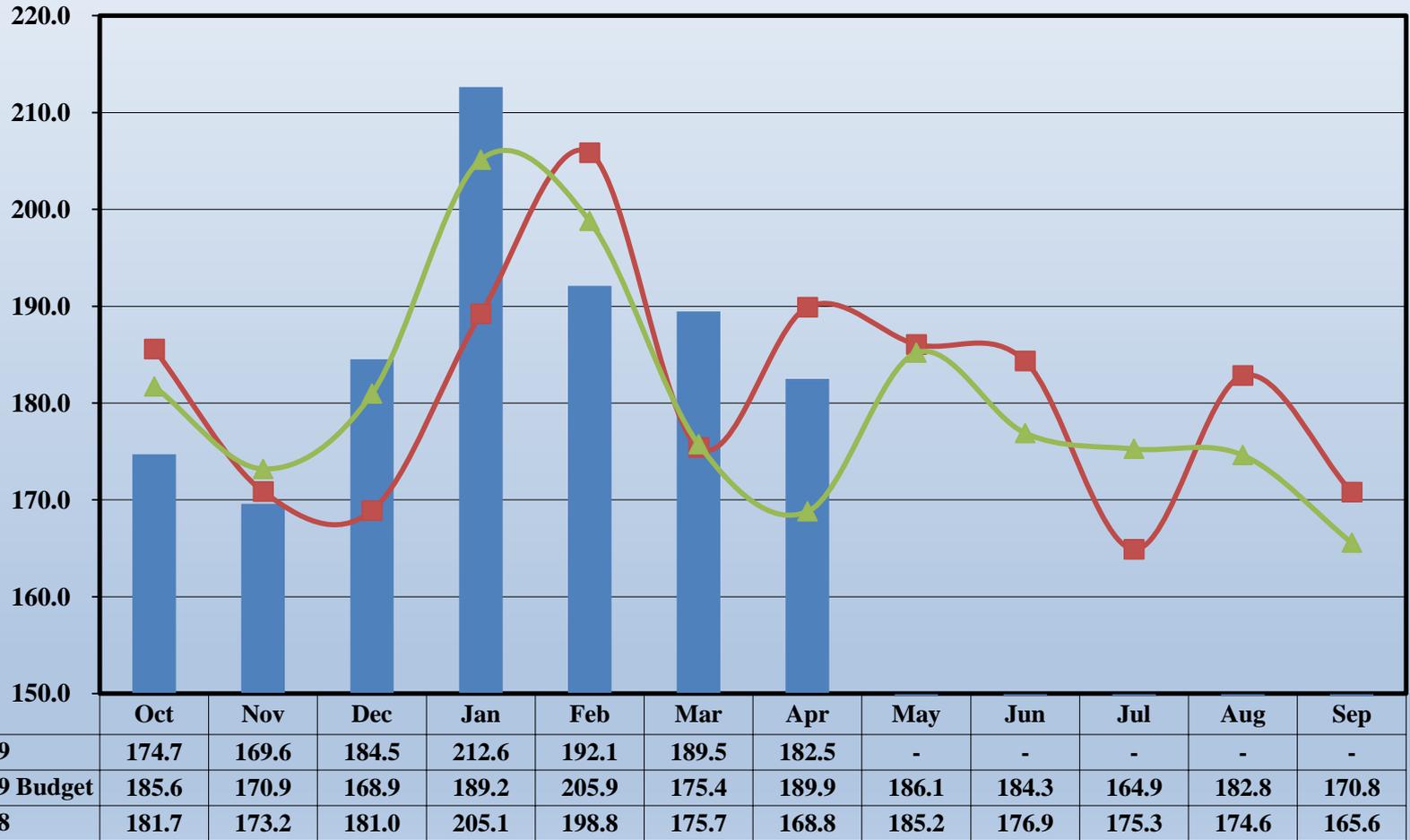
# Adjusted Admissions

*Including Acute & Rehab Unit*



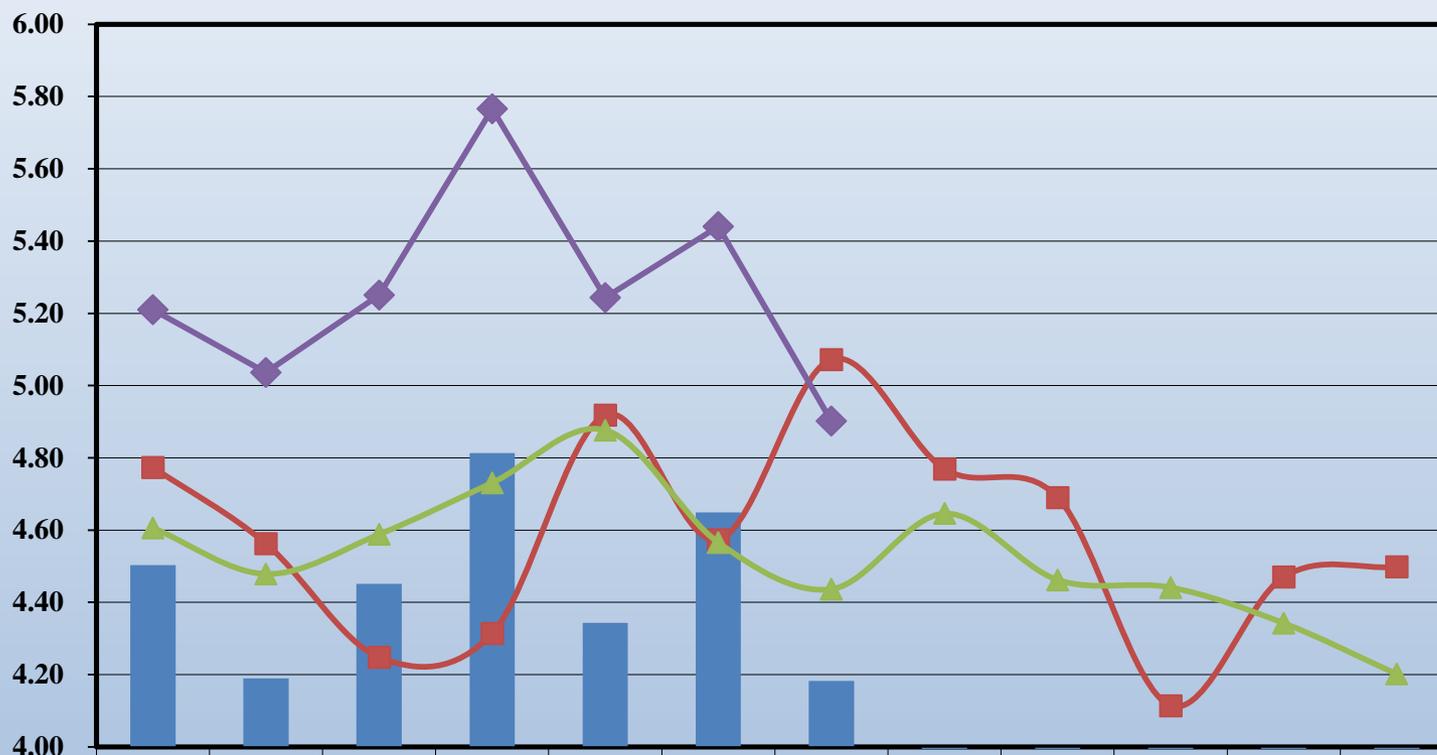
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>FY 2019</b>	2,214	2,146	2,273	2,346	2,270	2,199	2,356	-	-	-	-	-
<b>FY 2019 Budget</b>	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
<b>FY 2018</b>	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

# Average Daily Census



# Average Length of Stay

*Total – Adults and Pedi*

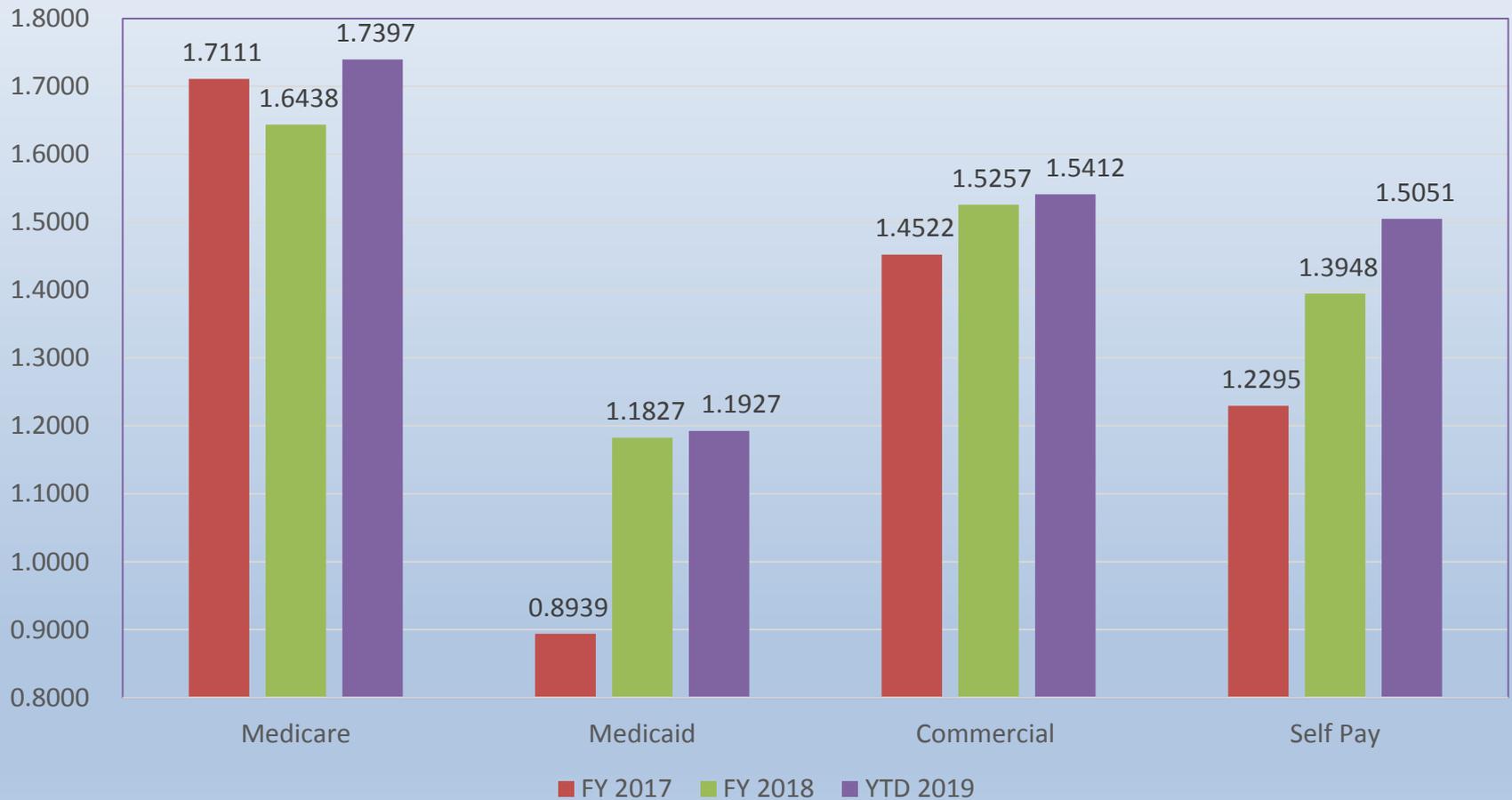


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>FY 2019</b>	4.50	4.19	4.45	4.81	4.34	4.65	4.18	-	-	-	-	-
<b>FY 2019 Budget</b>	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
<b>FY 2018</b>	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
<b>FY 2019 Excluding OB</b>	5.21	5.04	5.25	5.77	5.24	5.44	4.90					

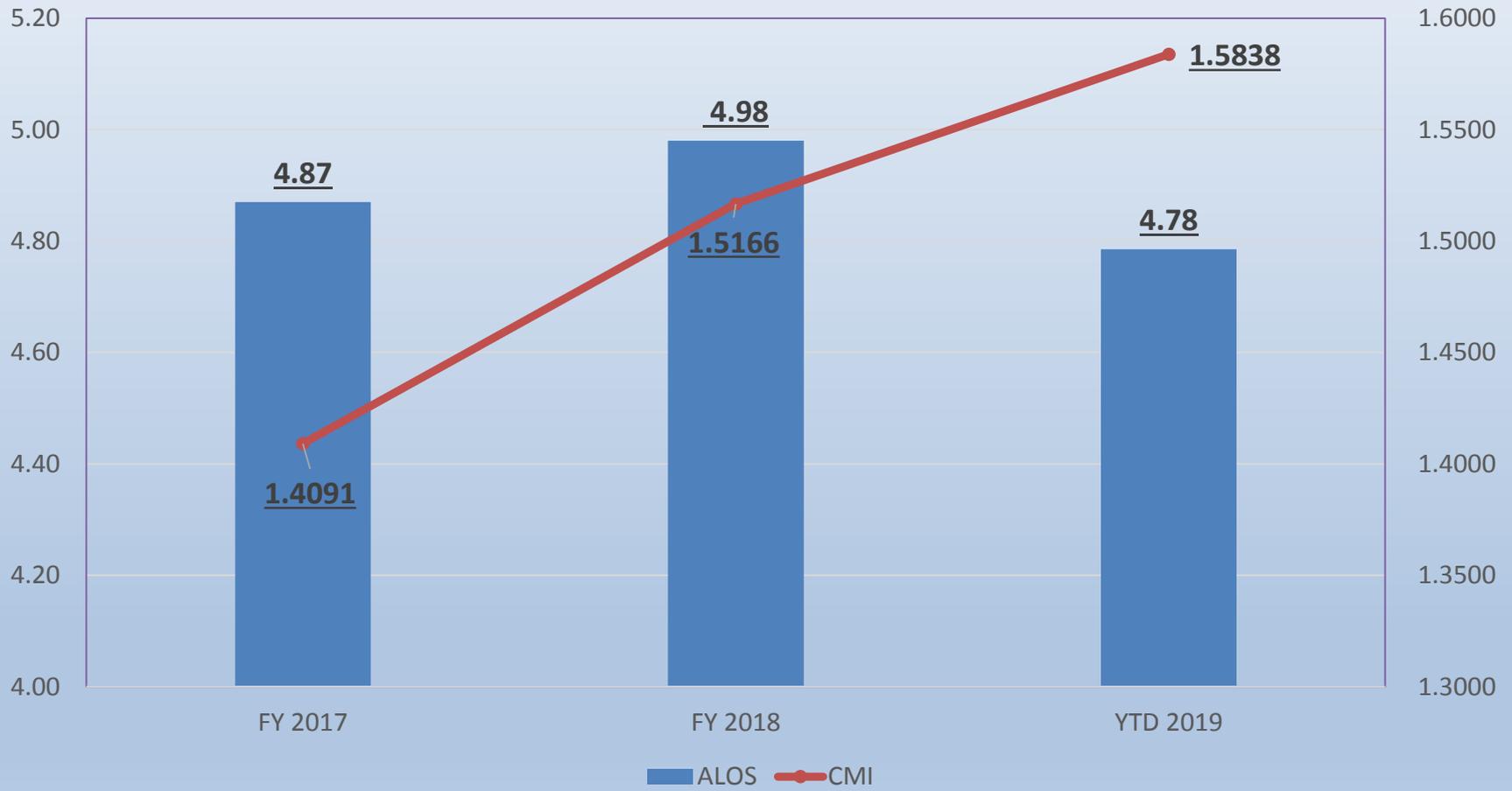
# Average Length of Stay by Financial Class



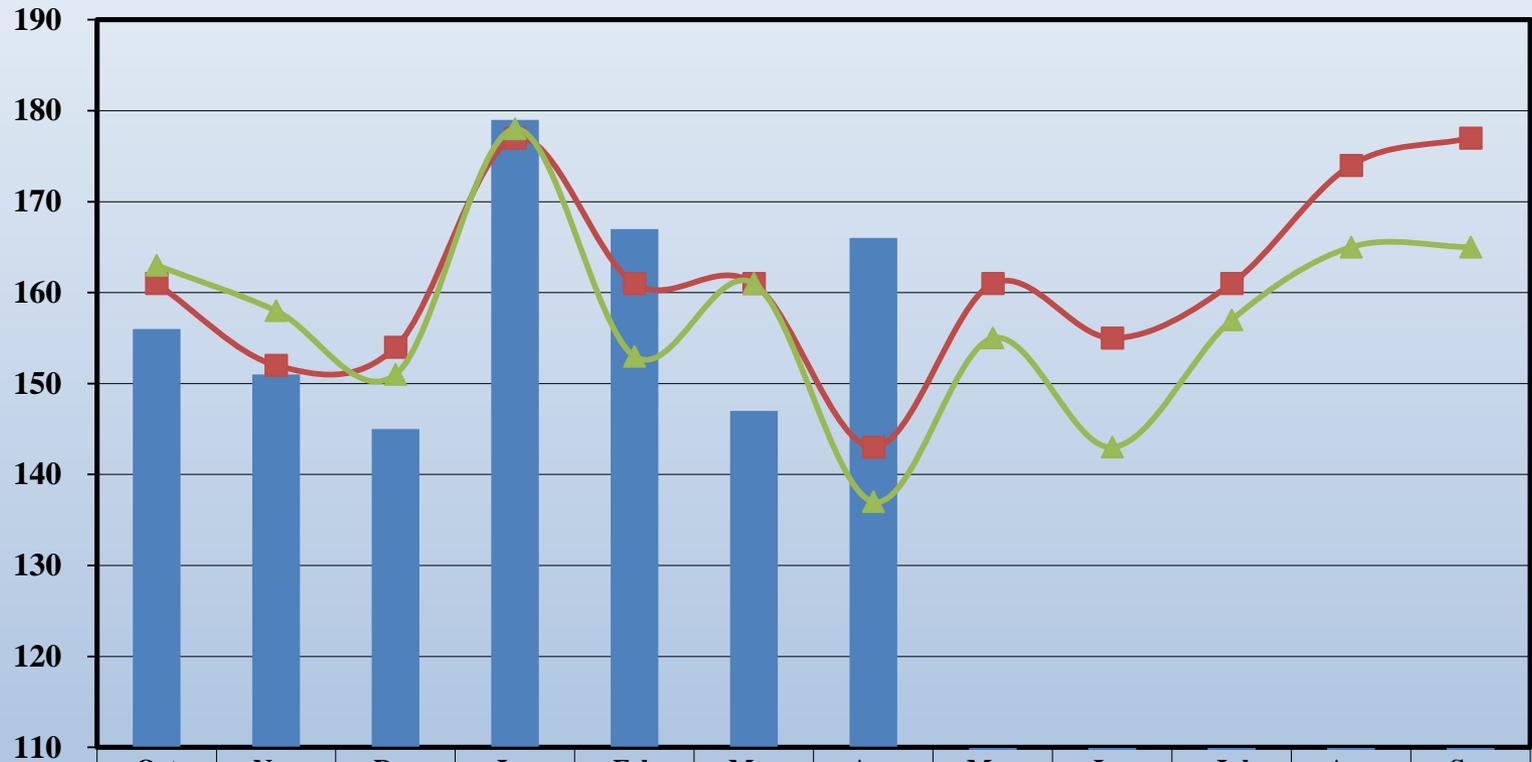
# Case Mix Index by Financial Class



# Total Inpatient Cases ALOS with CMI

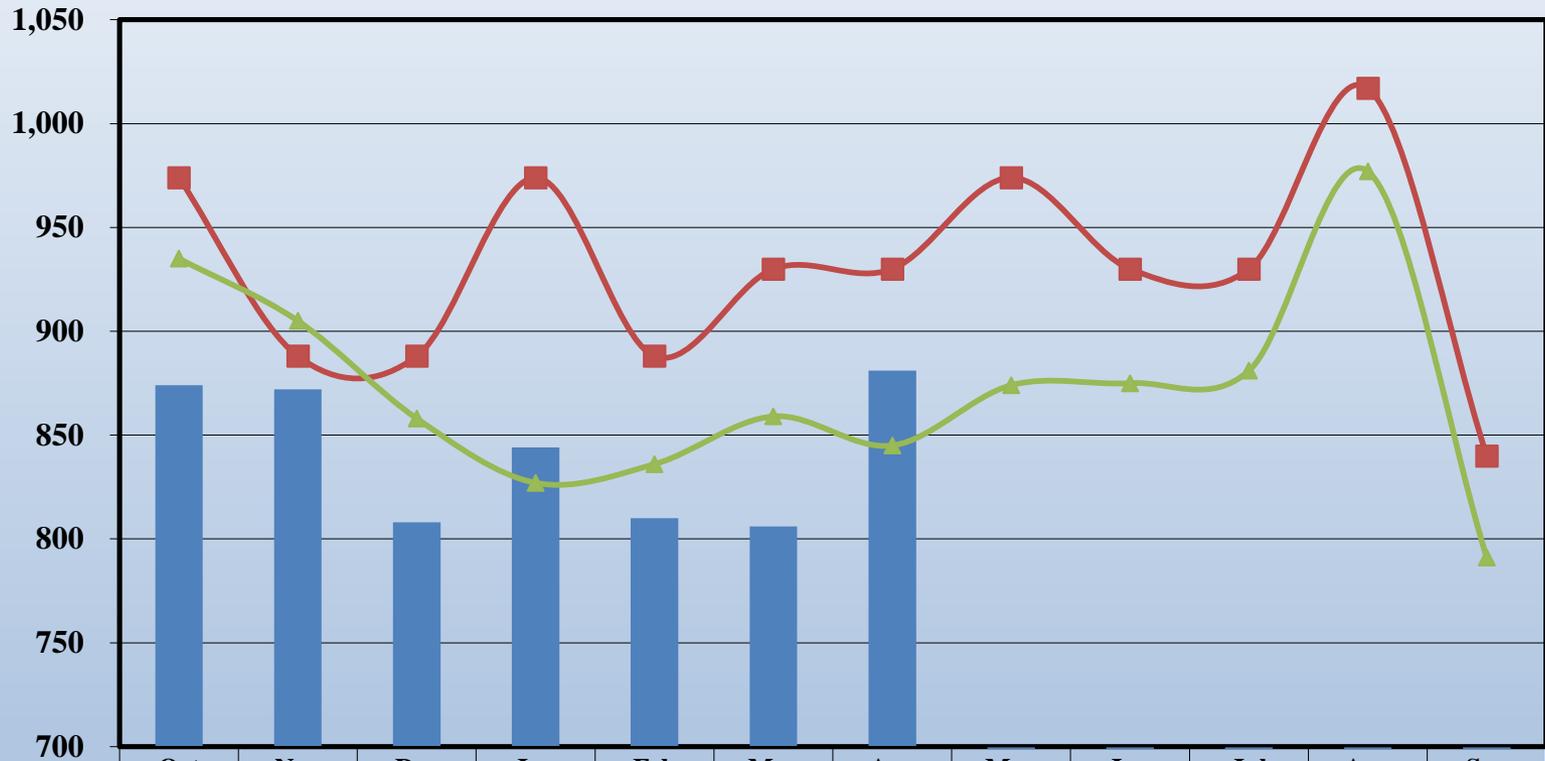


# Deliveries



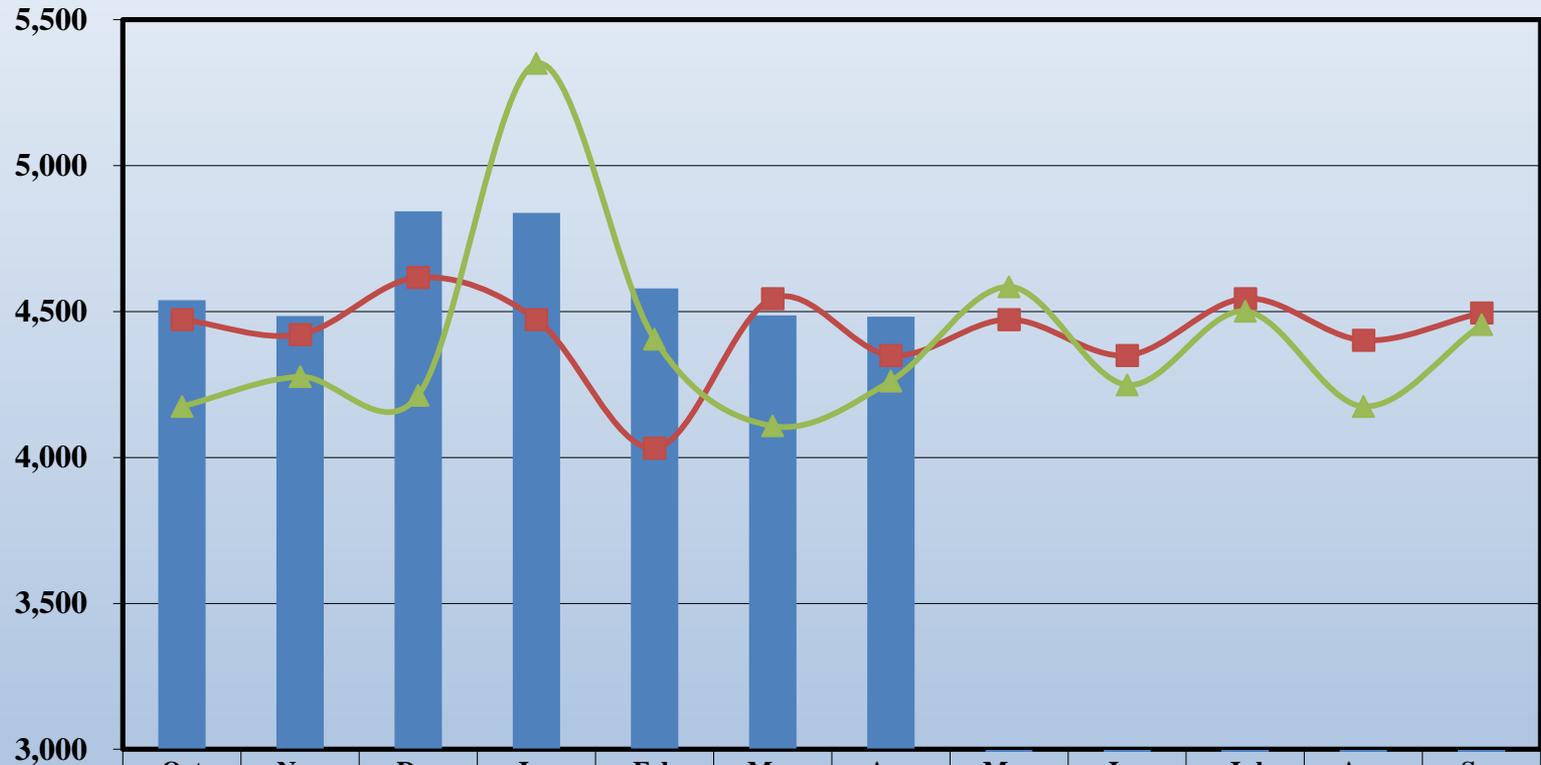
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	156	151	145	179	167	147	166	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
<span style="color: green;">▲</span> FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

# Total Surgical Cases



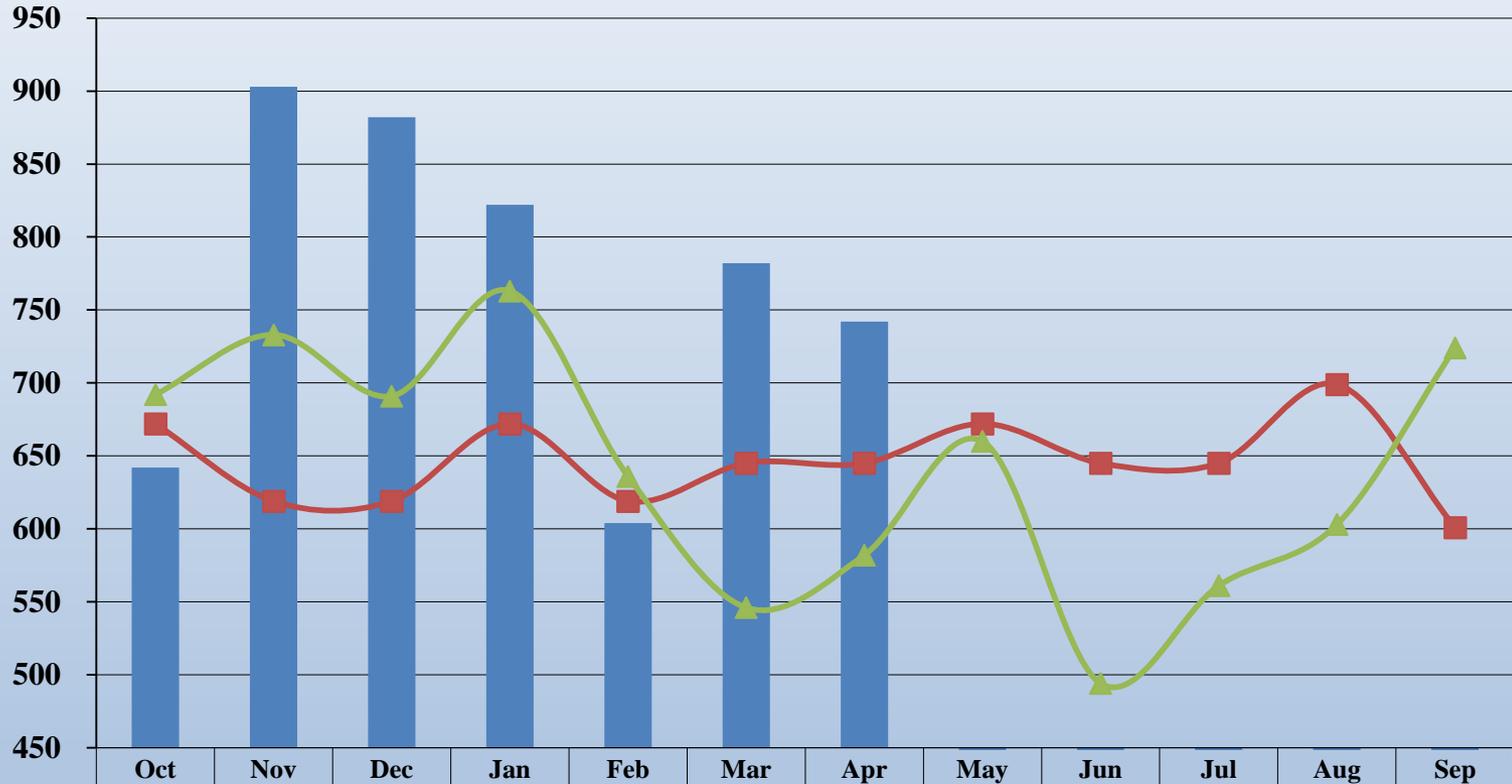
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>FY 2019</b>	874	872	808	844	810	806	881	-	-	-	-	-
<b>FY 2019 Budget</b>	974	888	888	974	888	930	930	974	930	930	1,017	840
<b>FY 2018</b>	935	905	858	827	836	859	845	874	875	881	977	791

# Emergency Room Visits



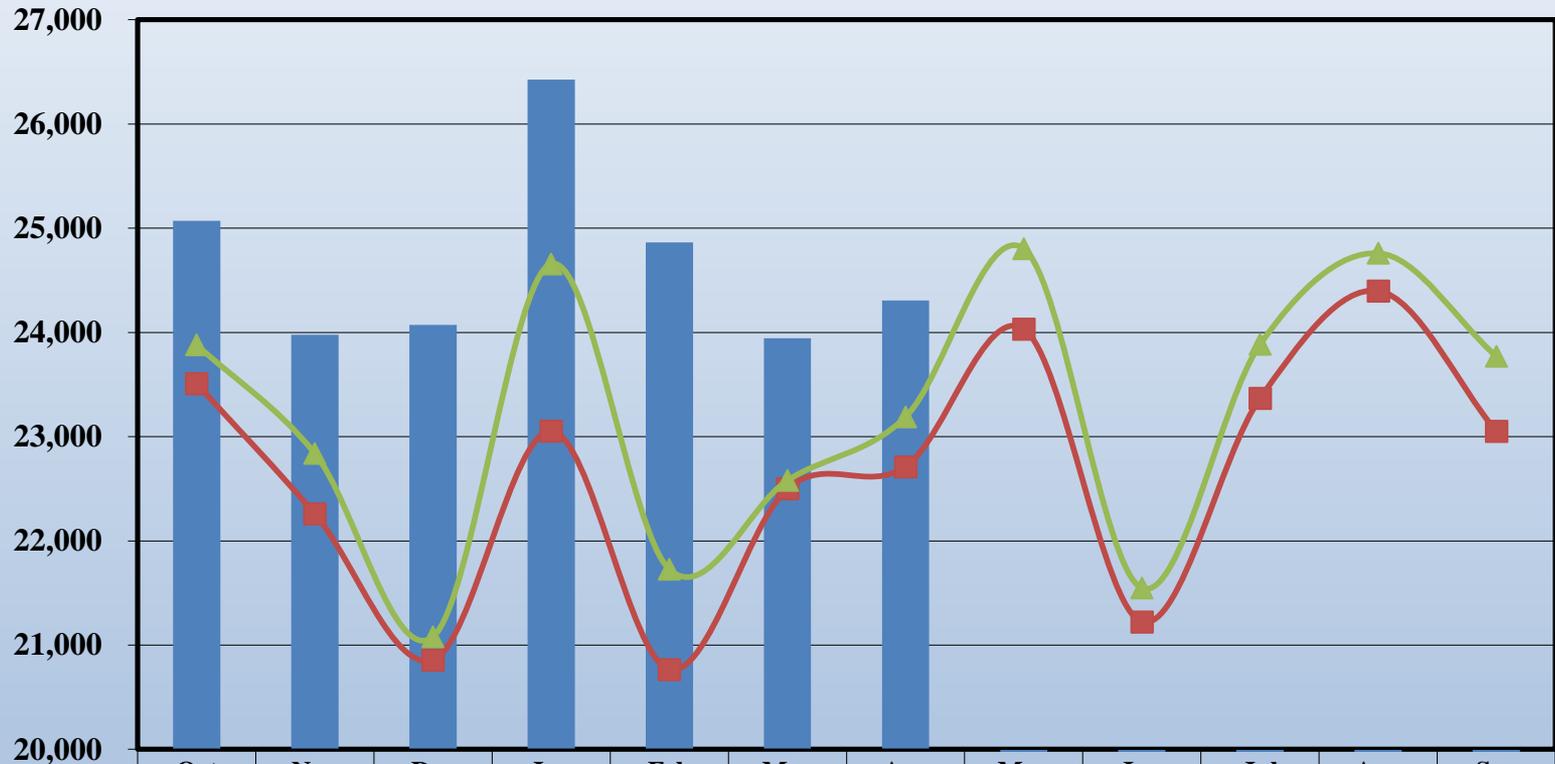
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	4,539	4,485	4,844	4,838	4,579	4,487	4,483	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
<span style="color: green;">▲</span> FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

# Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	642	903	882	822	604	782	742	-	-	-	-	-
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

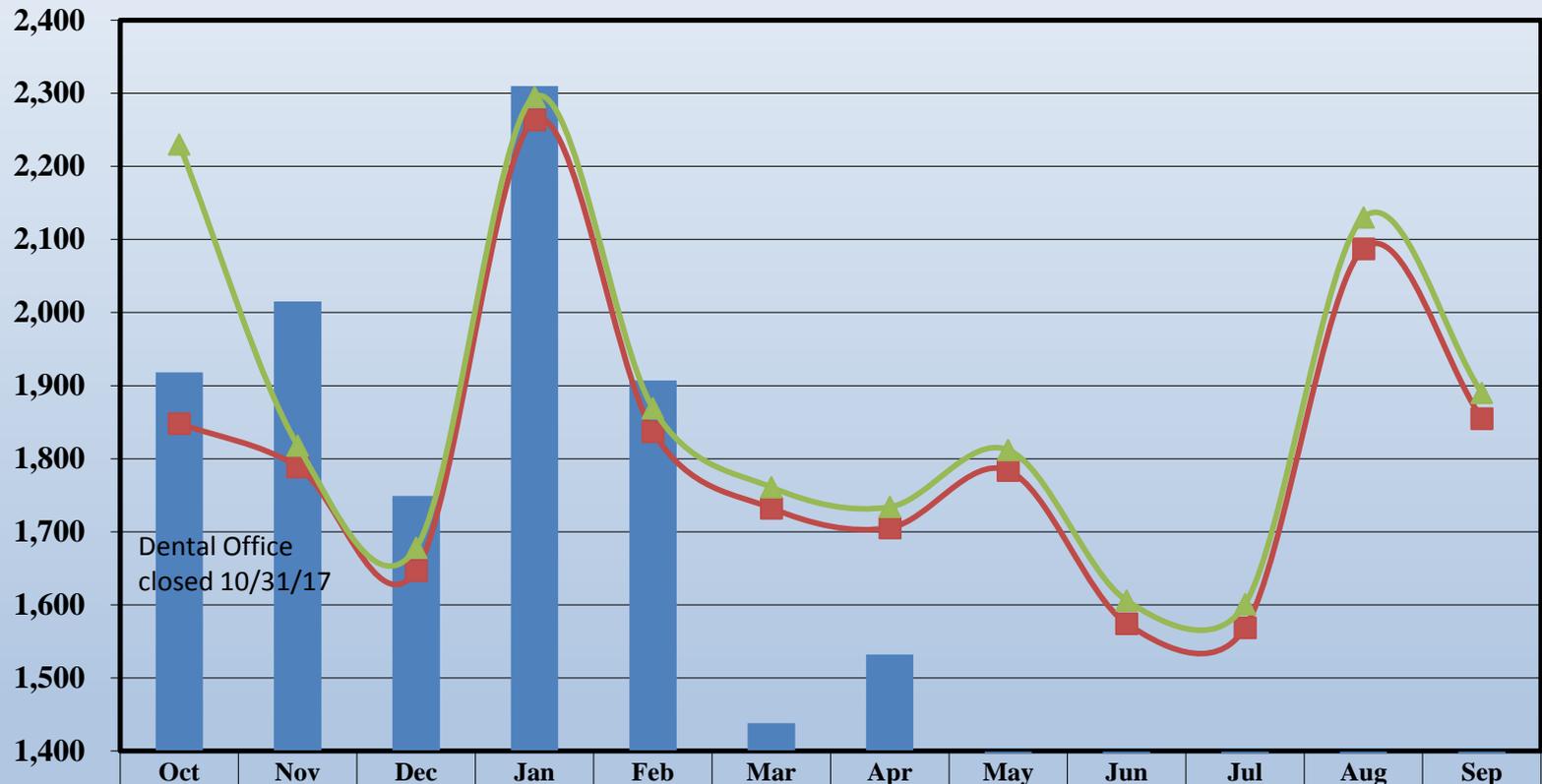
# Total Outpatient Occasions of Service



<span style="color: blue;">■</span> FY 2019	25,070	23,979	24,072	26,425	24,865	23,943	24,305	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
<span style="color: green;">▲</span> FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

# Center for Primary Care Total Visits

*(FQHC - Clements & West University)*



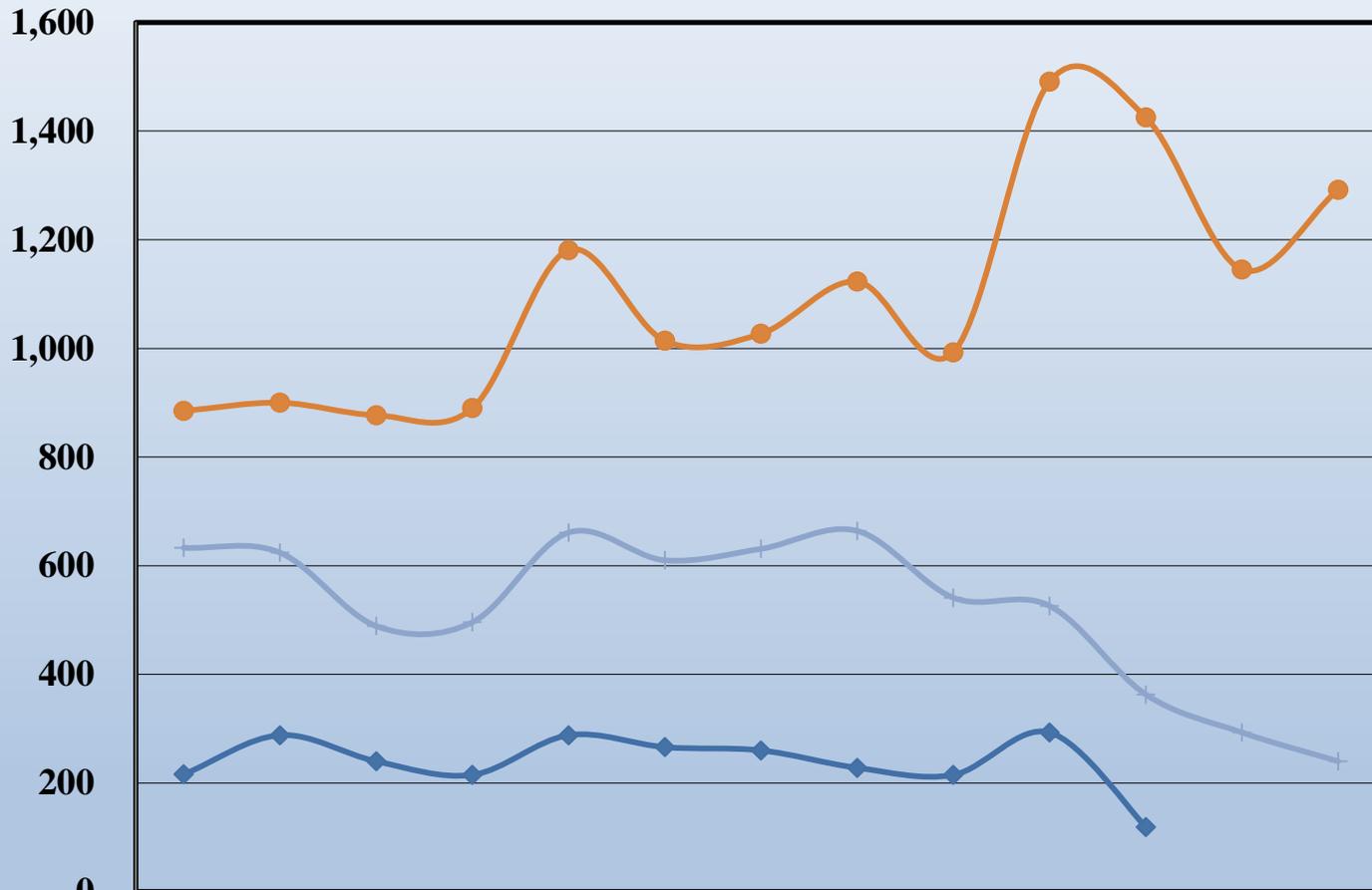
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	1,918	2,015	1,749	2,310	1,907	1,438	1,532	-	-	-	-	-
FY 2019 Budget	1,848	1,789	1,647	2,264	1,837	1,732	1,705	1,784	1,575	1,569	2,087	1,855
FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

FY 2018 excludes Dental Clinic after 10/31/2017

# Center for Primary Care Visits

*(FQHC - Clements and West University)*

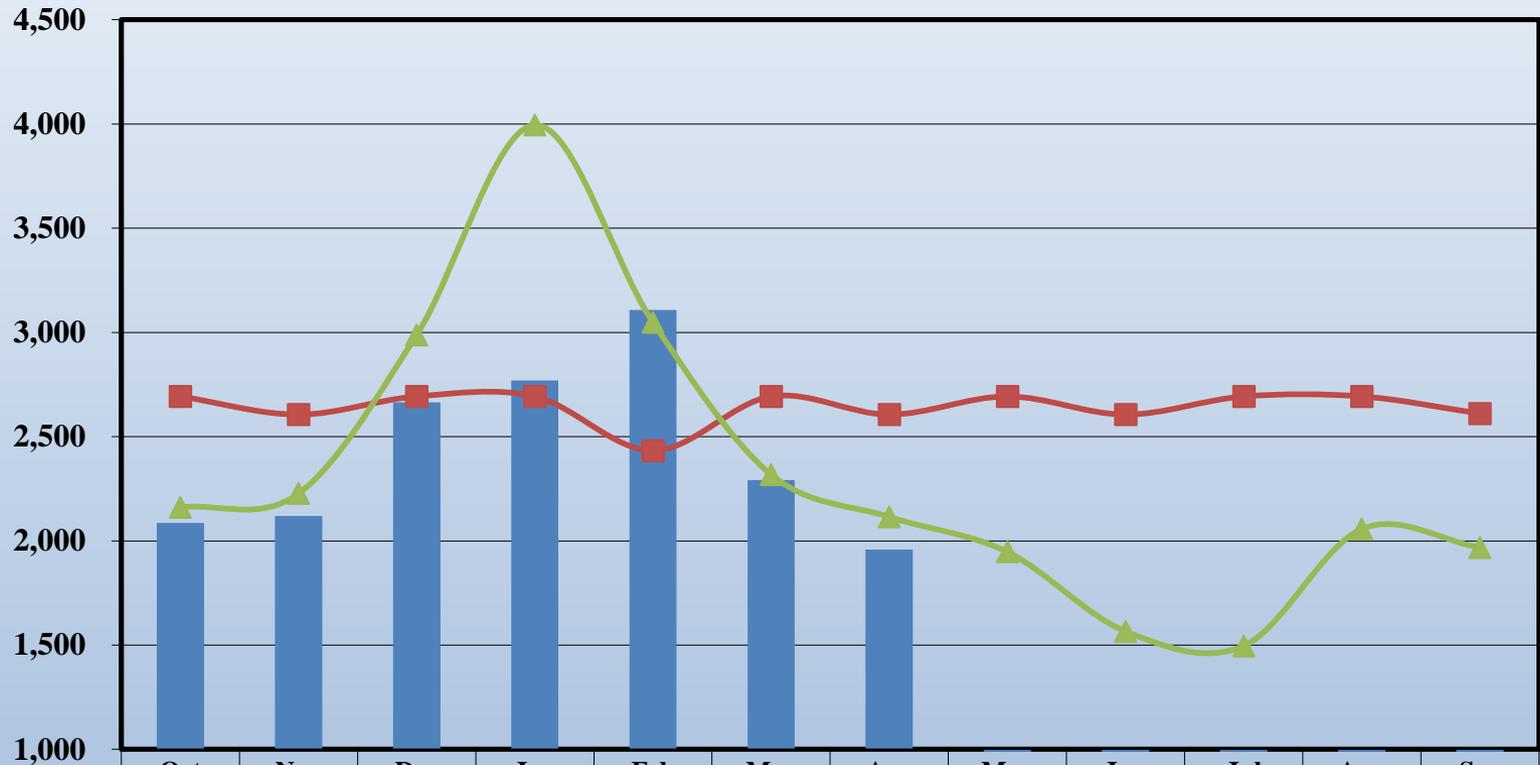
*Thirteen Month Trending – Excluding Dental Clinic*



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Clements Medical	885	900	877	890	1,181	1,014	1,027	1,123	993	1,491	1,425	1,145	1,292
W. University Medical	633	624	489	496	661	610	631	664	541	526	363	293	240
W. University Optometry	216	288	240	215	288	266	260	228	215	293	119		

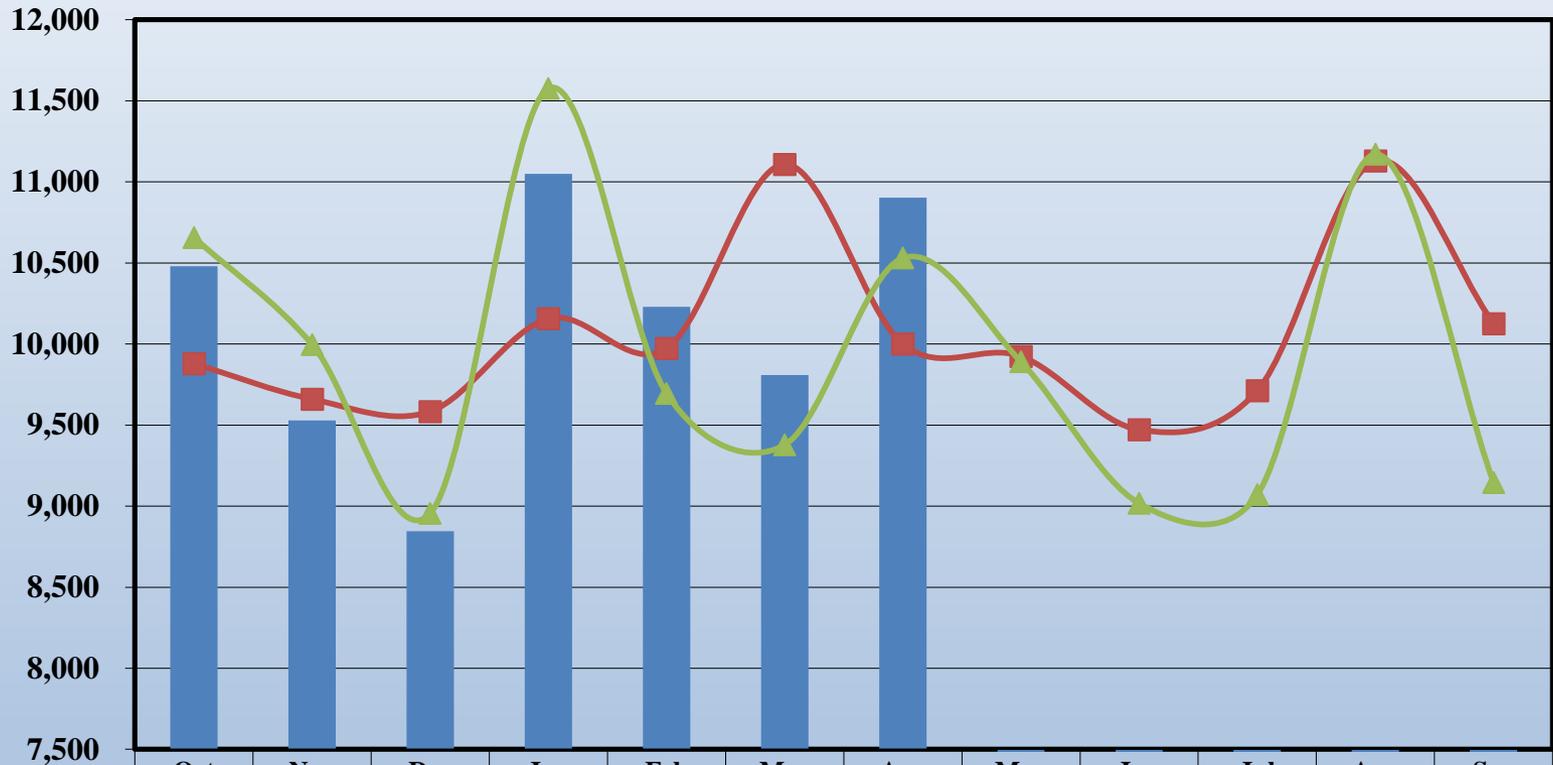
# Urgent Care Visits

*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	2,086	2,120	2,664	2,770	3,108	2,291	1,958	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
<span style="color: green;">▲</span> FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

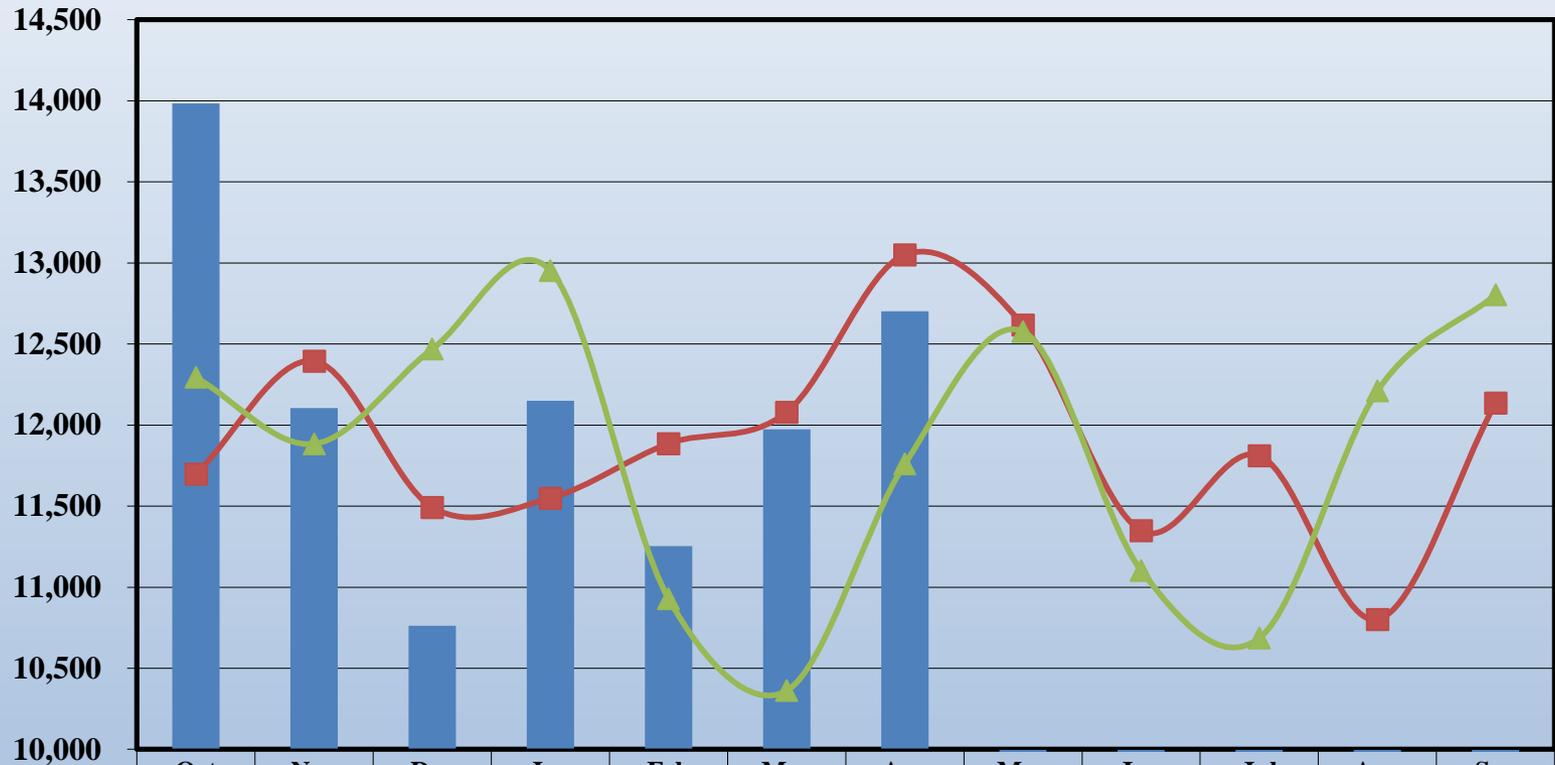
# Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	10,479	9,529	8,846	11,050	10,229	9,809	10,902	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
<span style="color: green;">▲</span> FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

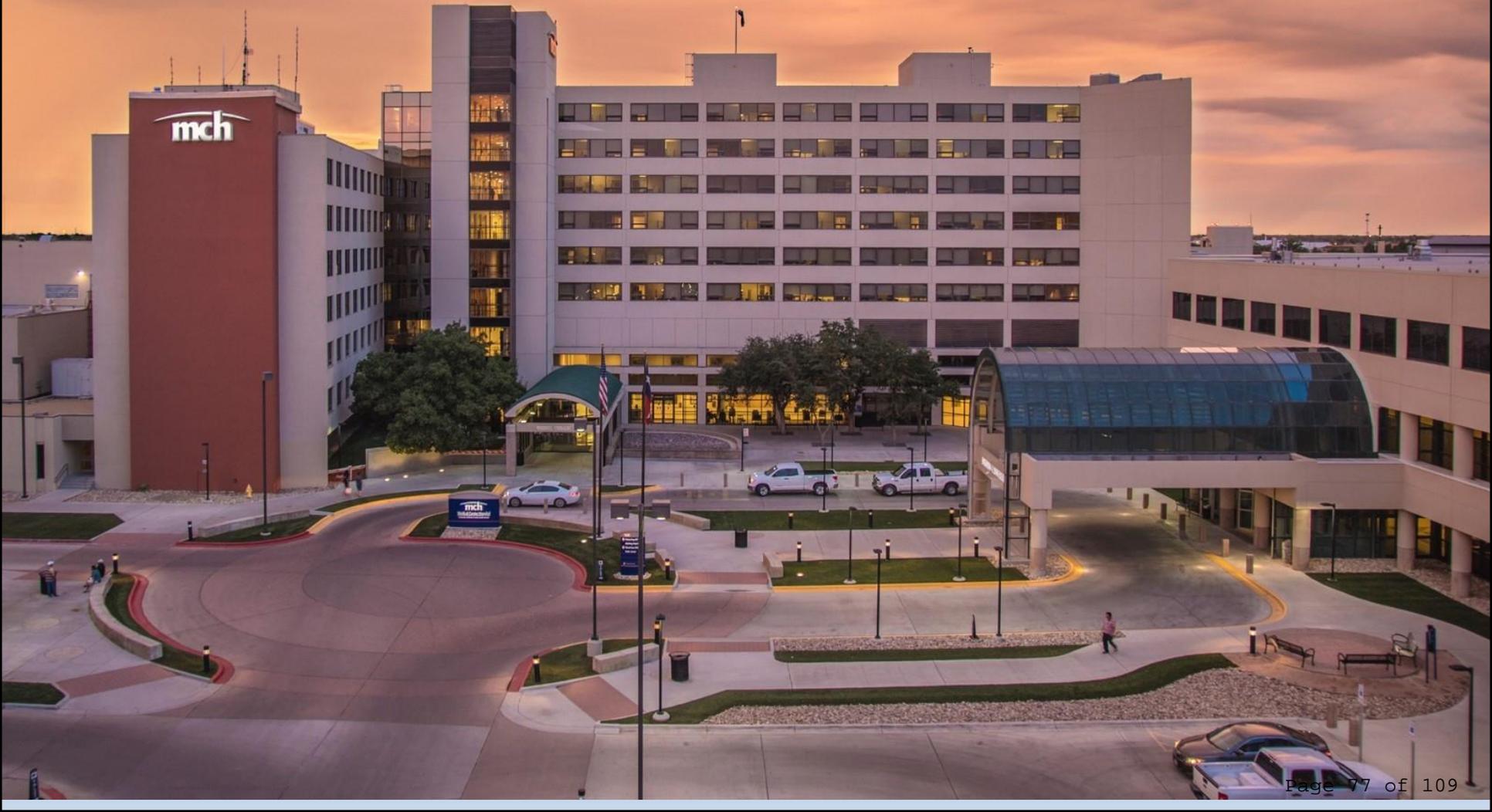
# Total ProCare Procedures

## *Excluding Pathology and Radiology Procedures*



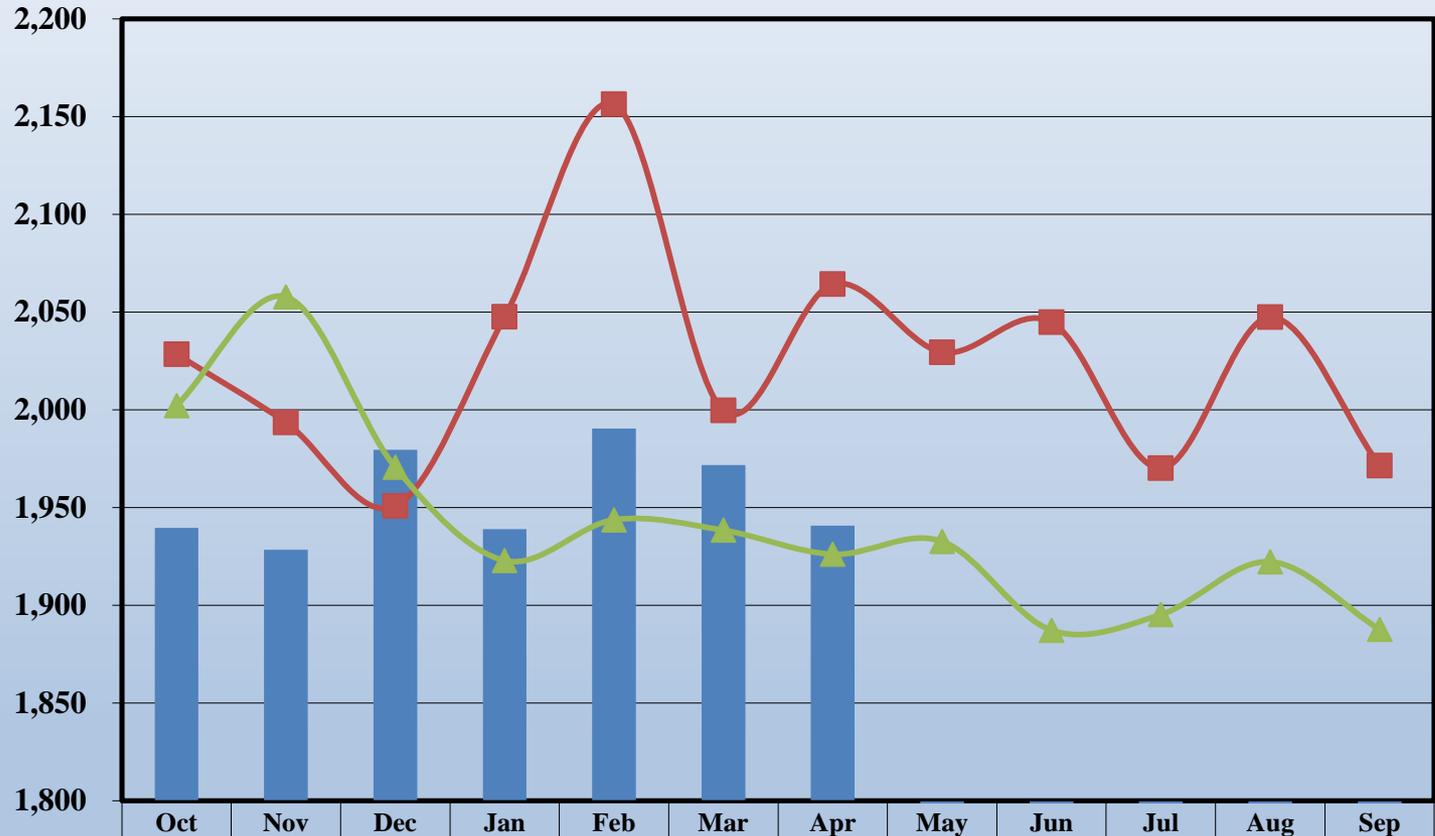
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<span style="color: blue;">■</span> FY 2019	13,984	12,104	10,763	12,149	11,254	11,973	12,702	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
<span style="color: green;">▲</span> FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

# Staffing



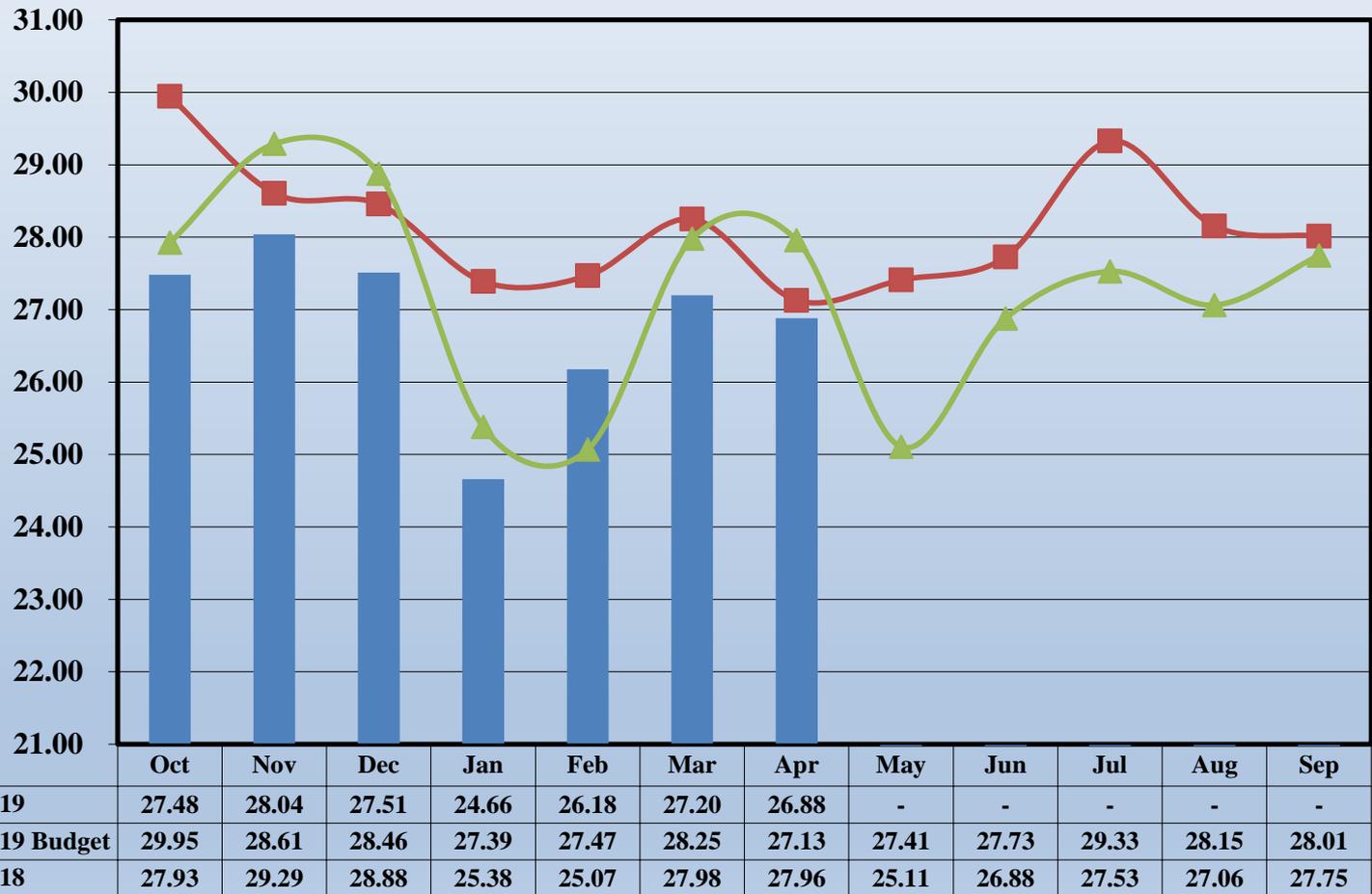
# *Blended FTE's*

*Including Contract Labor and Management Services*

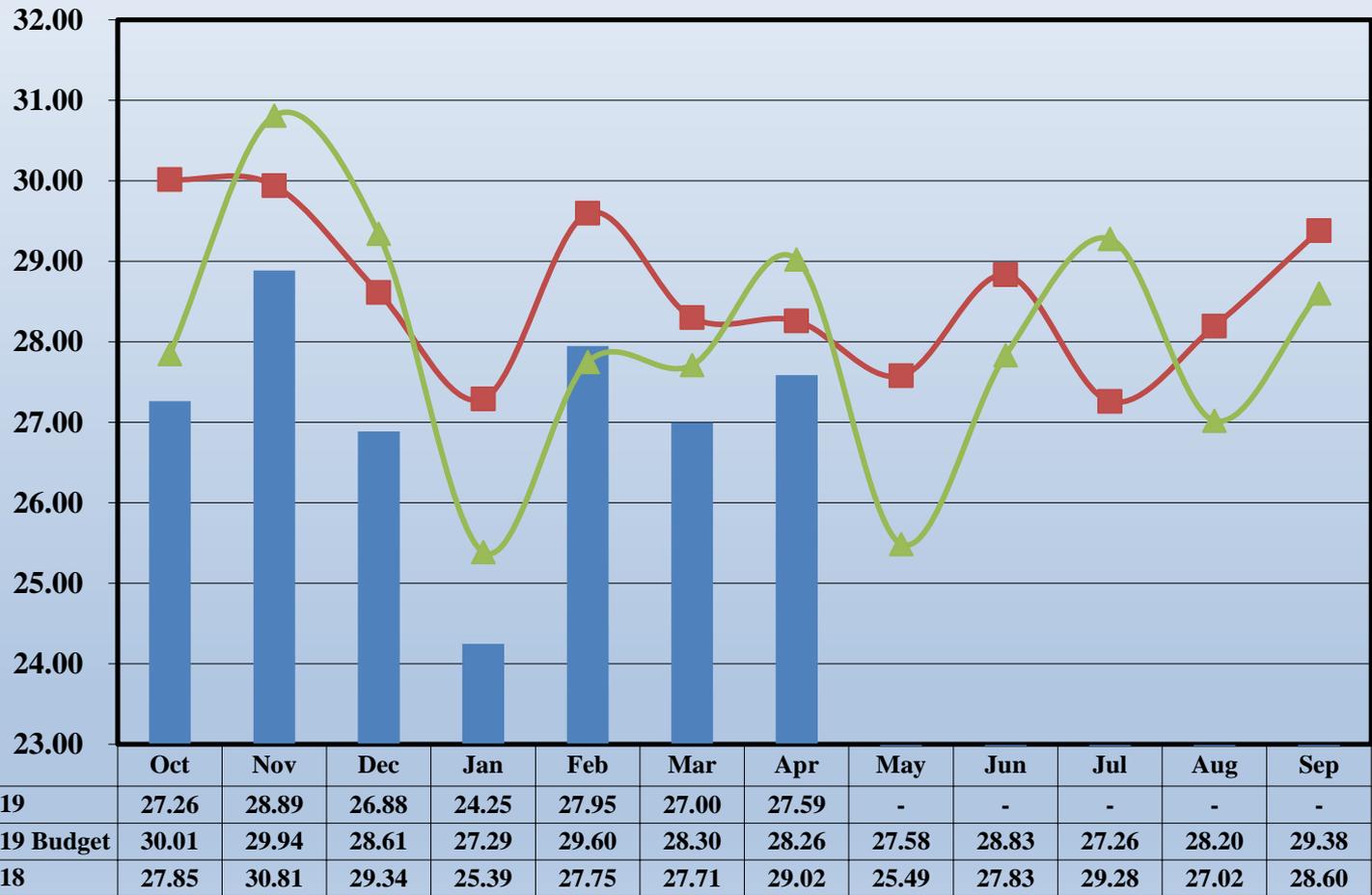


<span style="color: blue;">■</span> FY 2019	1,940	1,928	1,980	1,939	1,990	1,972	1,941	-	-	-	-	-
<span style="color: red;">■</span> FY 2019 Budget	2,028	1,993	1,951	2,047	2,156	2,000	2,064	2,029	2,045	1,970	2,047	1,971
<span style="color: green;">▲</span> FY 2018	2,002	2,058	1,971	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888

# *Paid Hours per Adjusted Patient Day* (Ector County Hospital District)



# *Paid Hours per Adjusted Patient Day* *(Medical Center Hospital)*

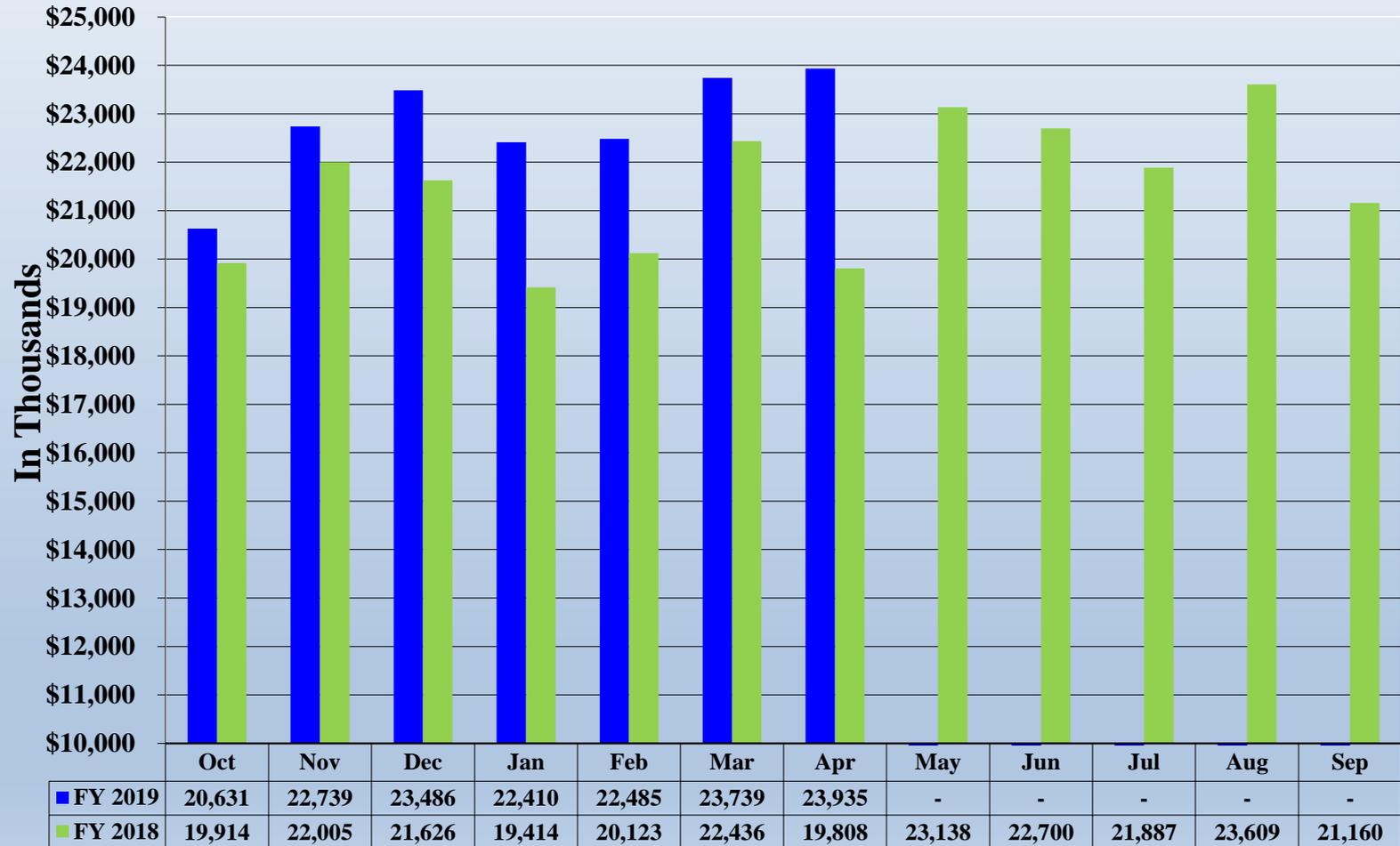


# Accounts Receivable



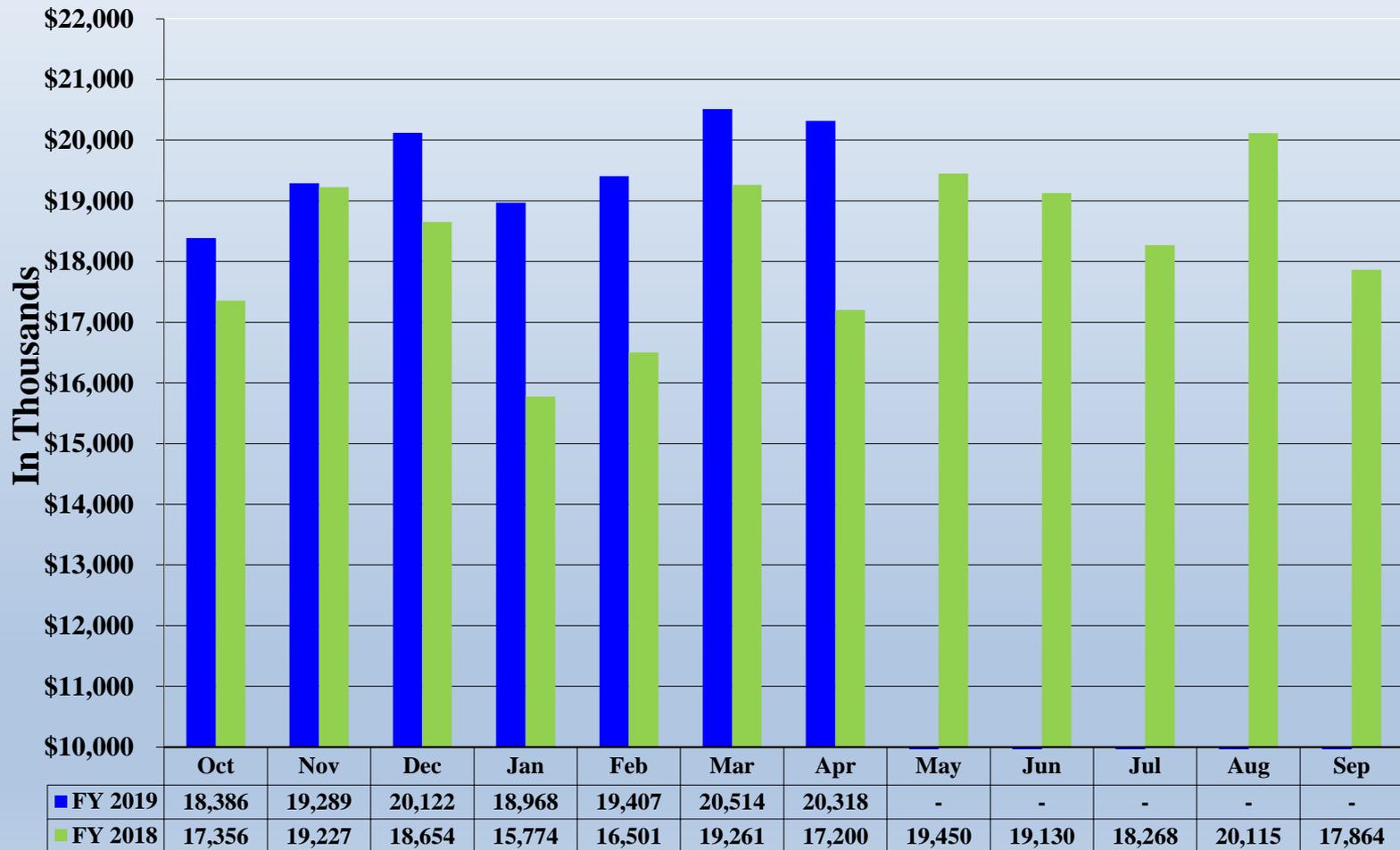
# Total AR Cash Receipts

## *Compared to Prior Year*



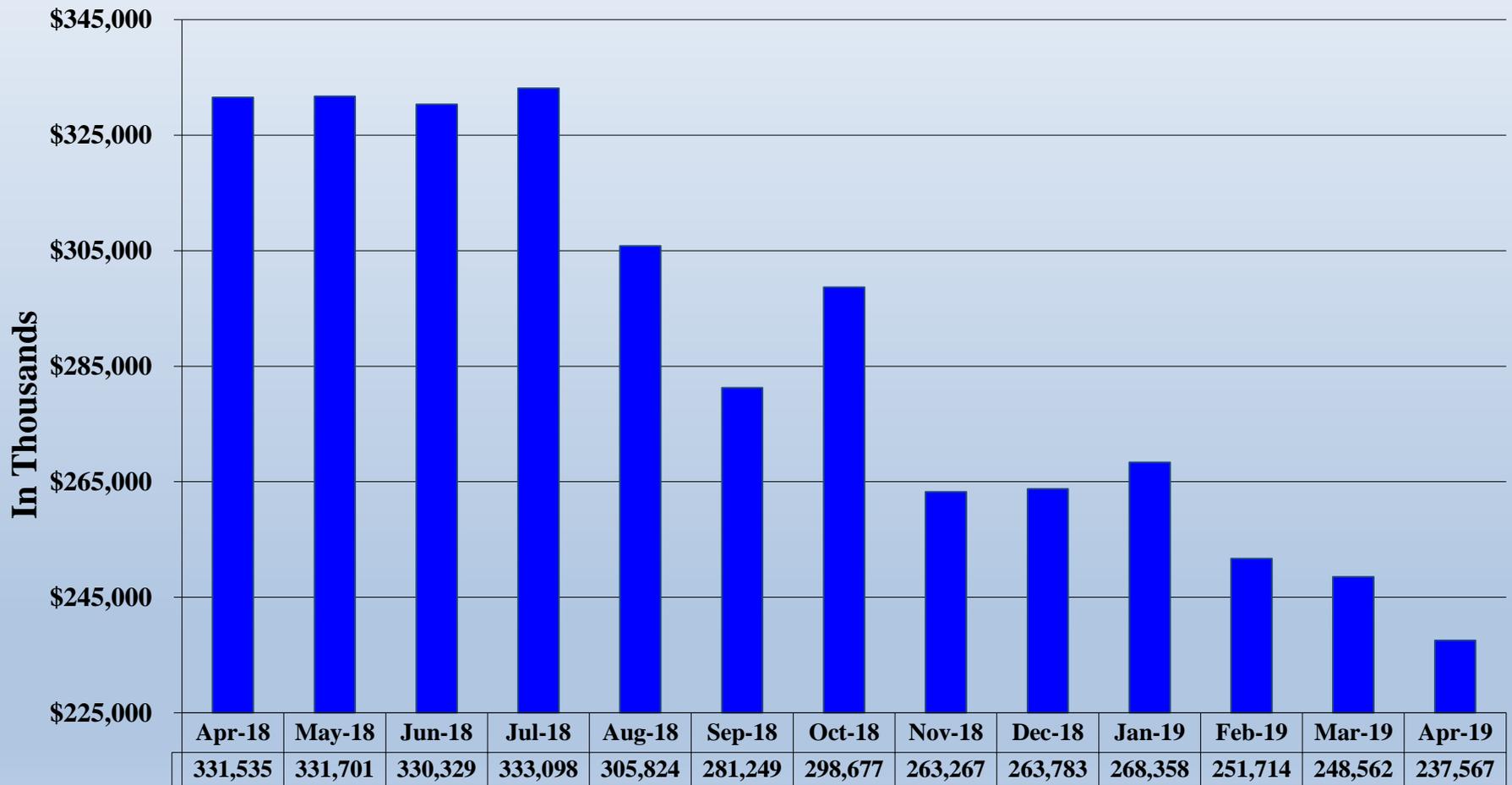
# Hospital AR Cash Receipts

## *Compared to Prior Year*



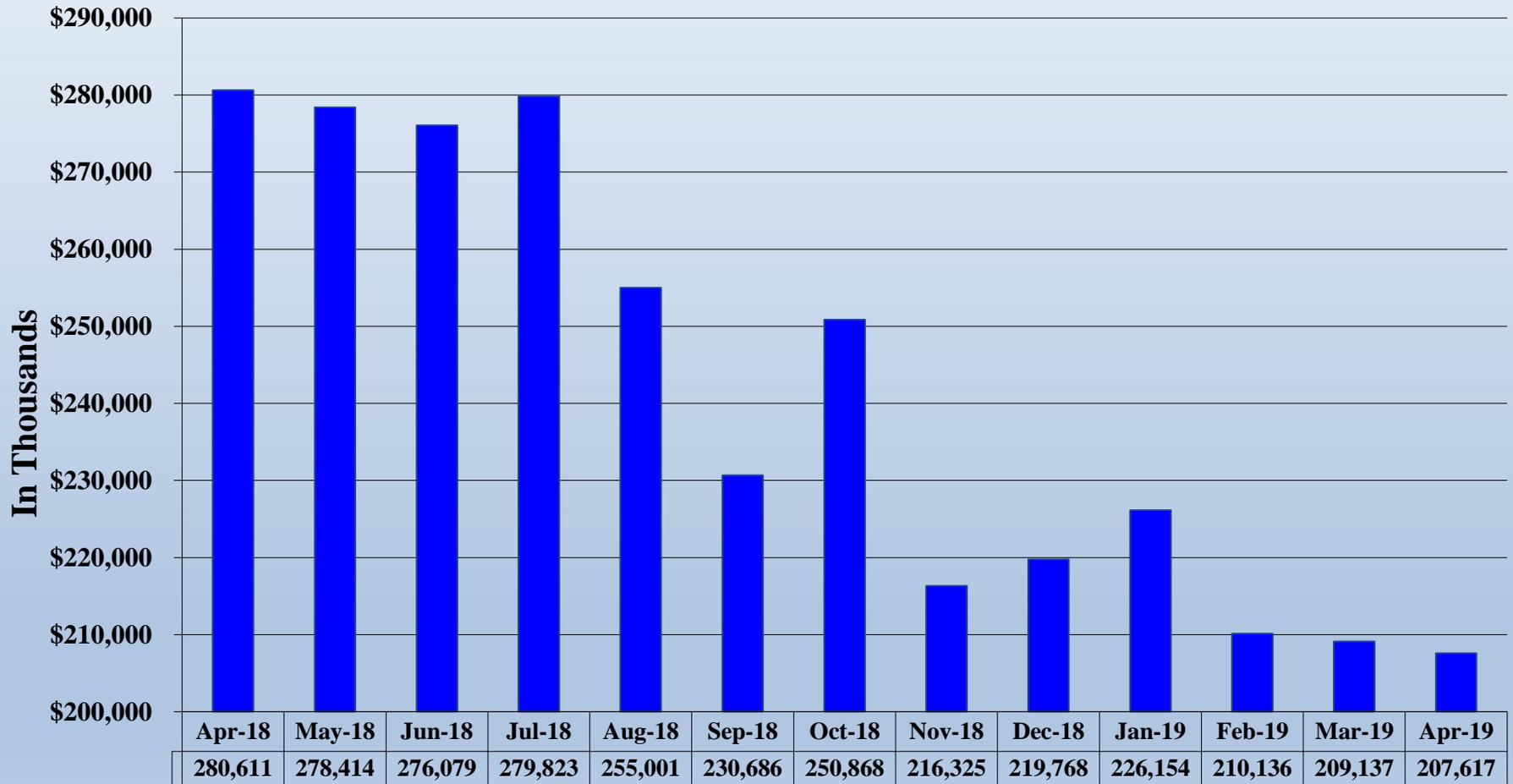
# Total Accounts Receivable – Gross

## Thirteen Month Trending



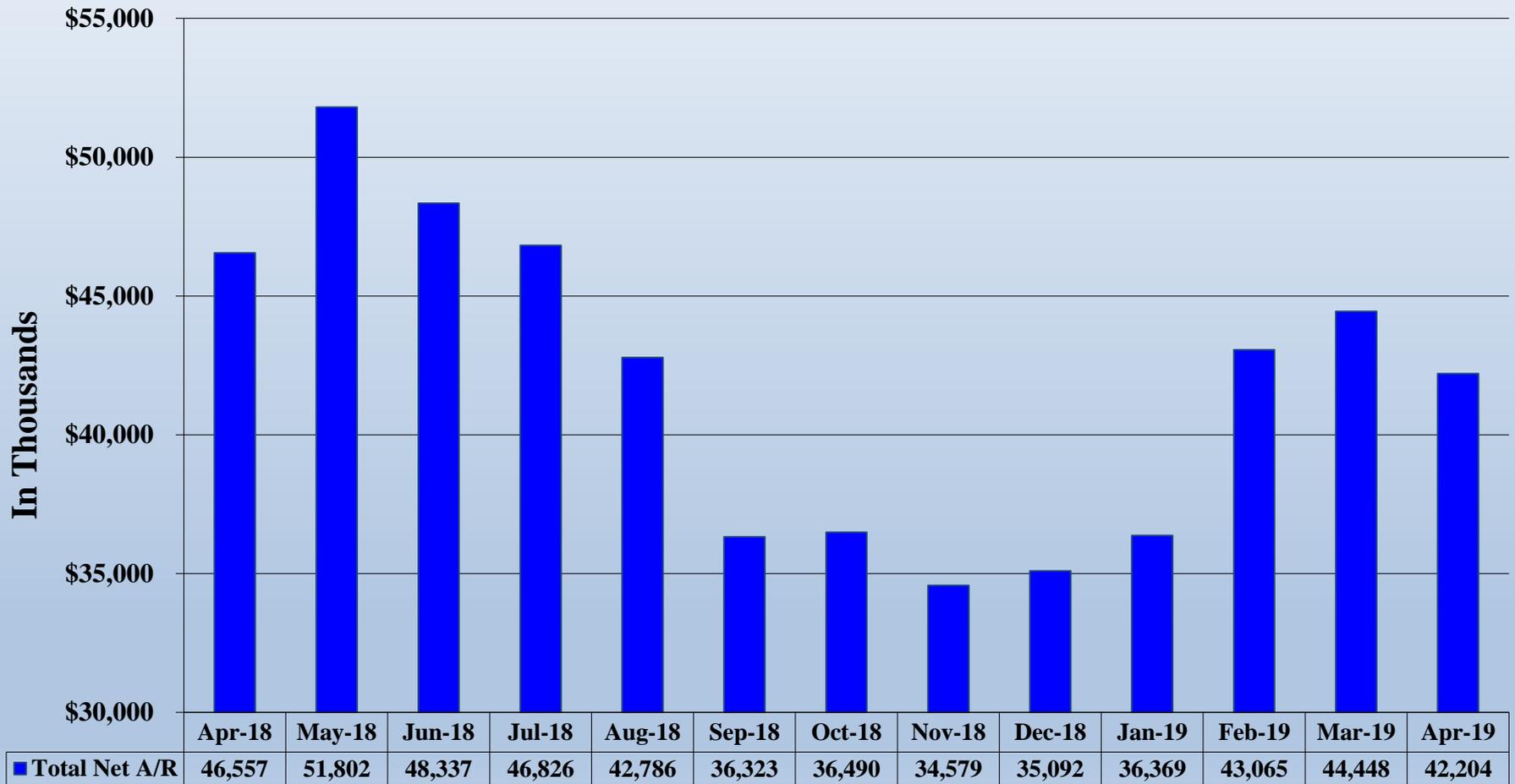
# Hospital Accounts Receivable – Gross

## Thirteen Month Trending



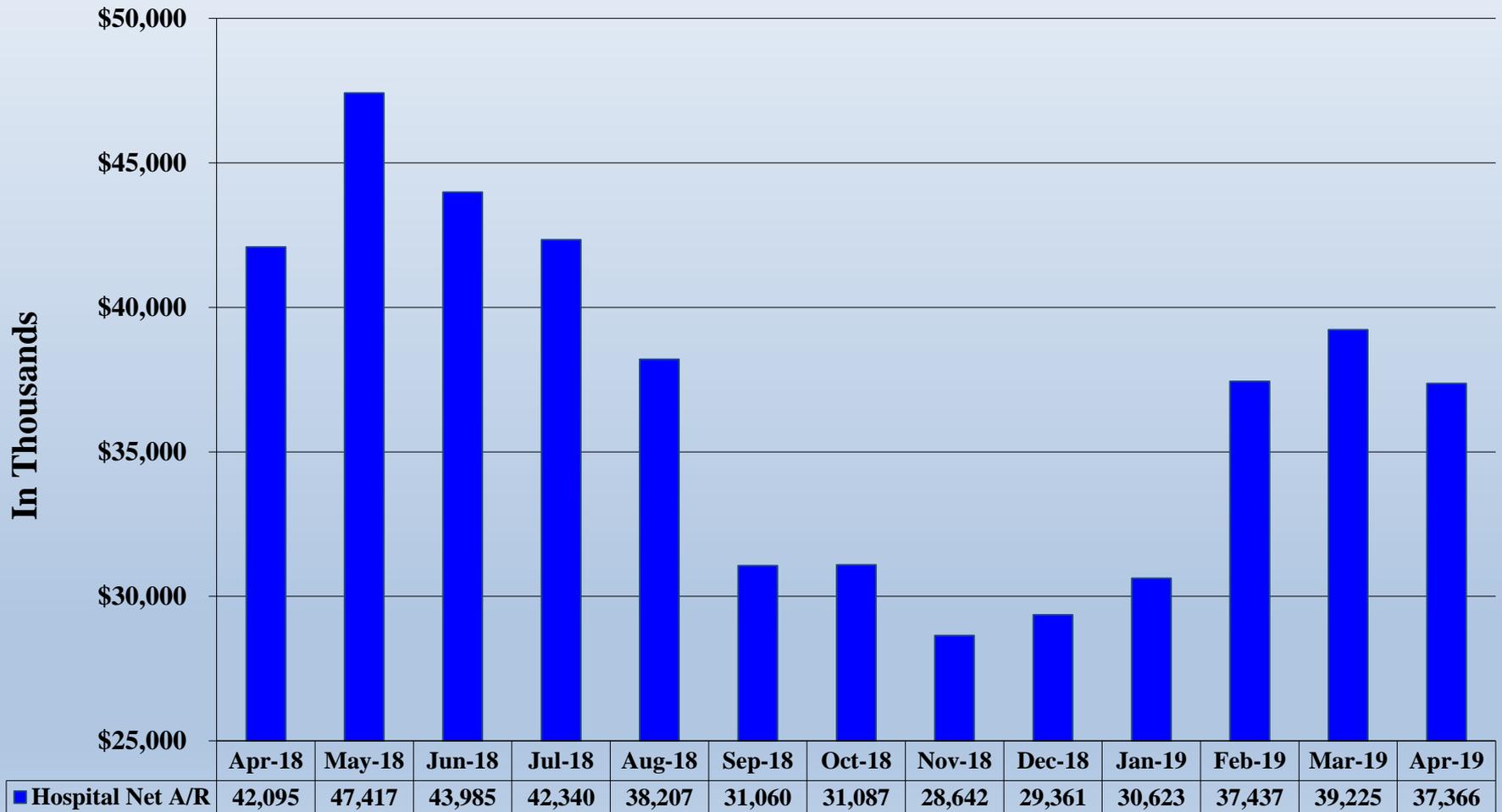
# Total Net Accounts Receivable

## Thirteen Month Trending



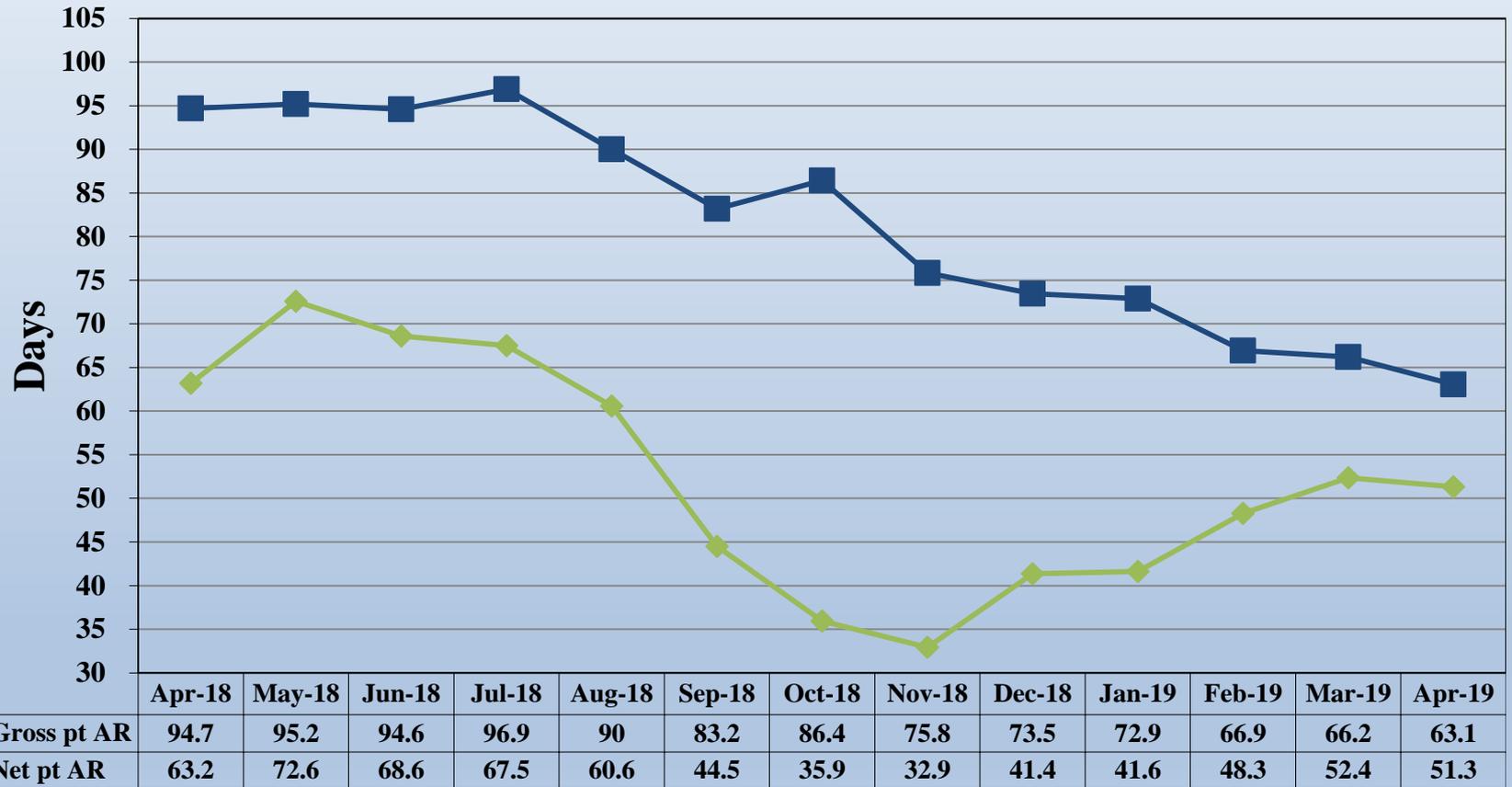
# Hospital Net Accounts Receivable

## Thirteen Month Trending



# Days in Accounts Receivable

## *Ector County Hospital District*

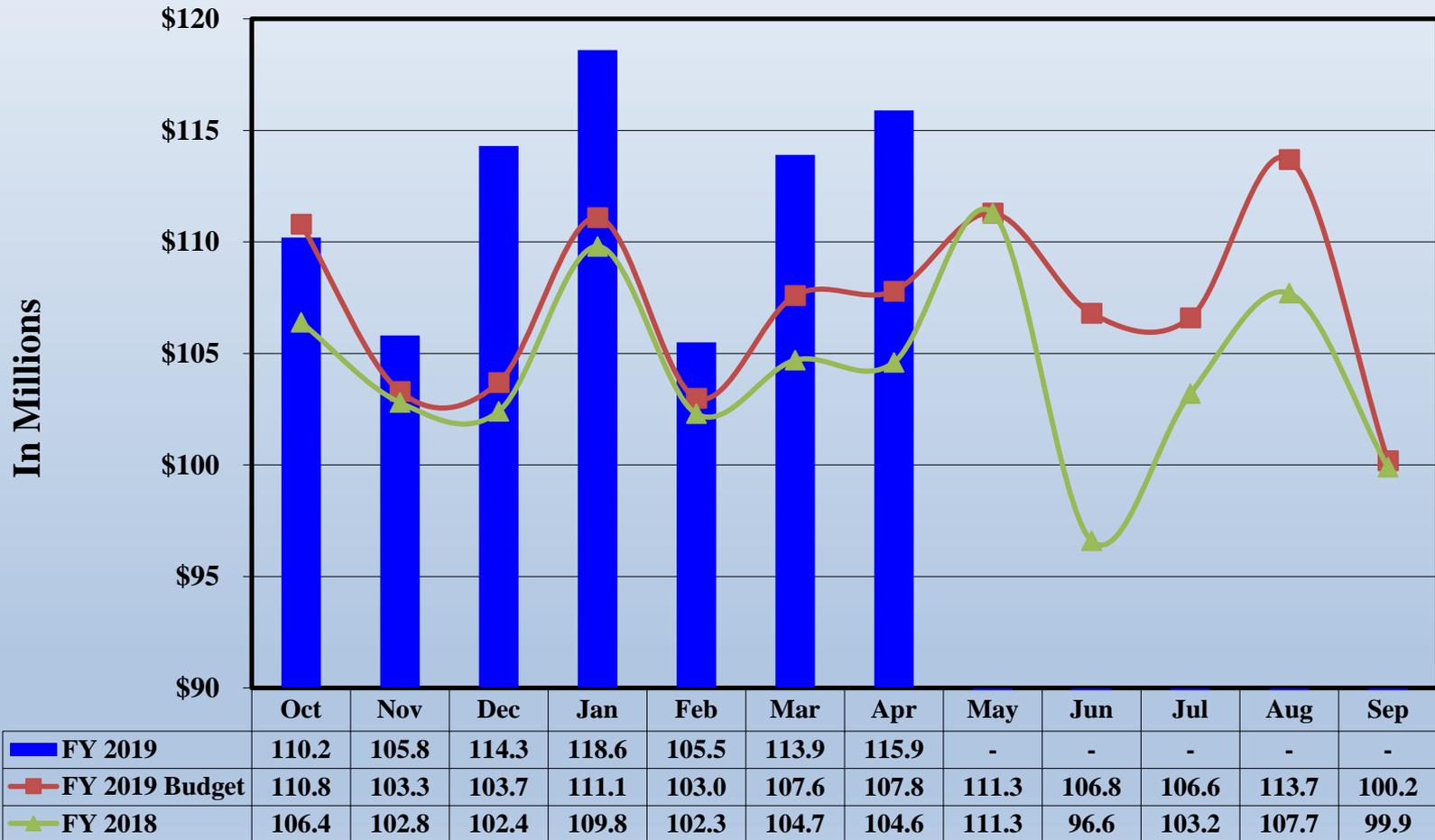


# Revenues & Revenue Deductions



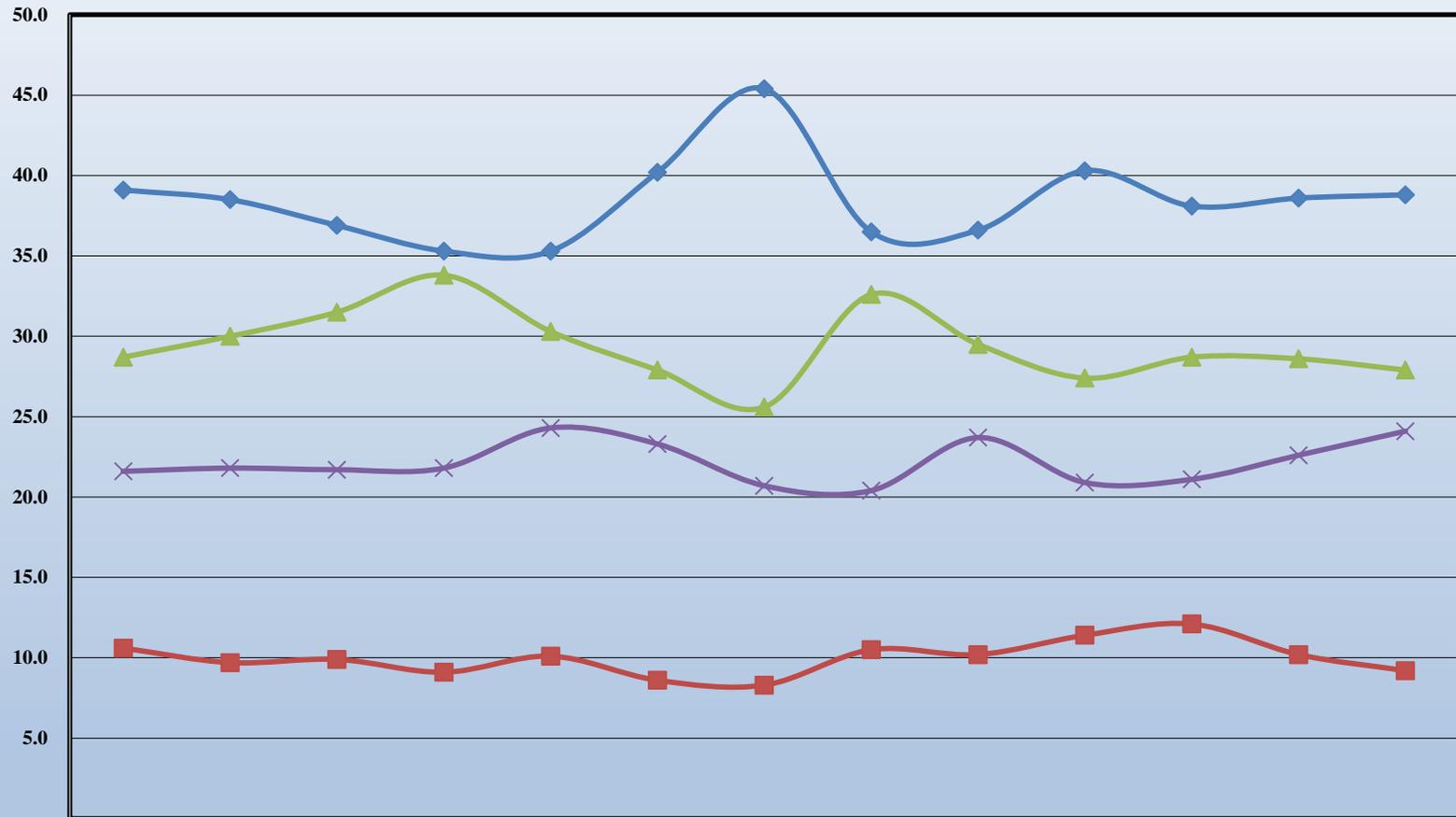
# Total Patient Revenues

## *(Ector County Hospital District)*



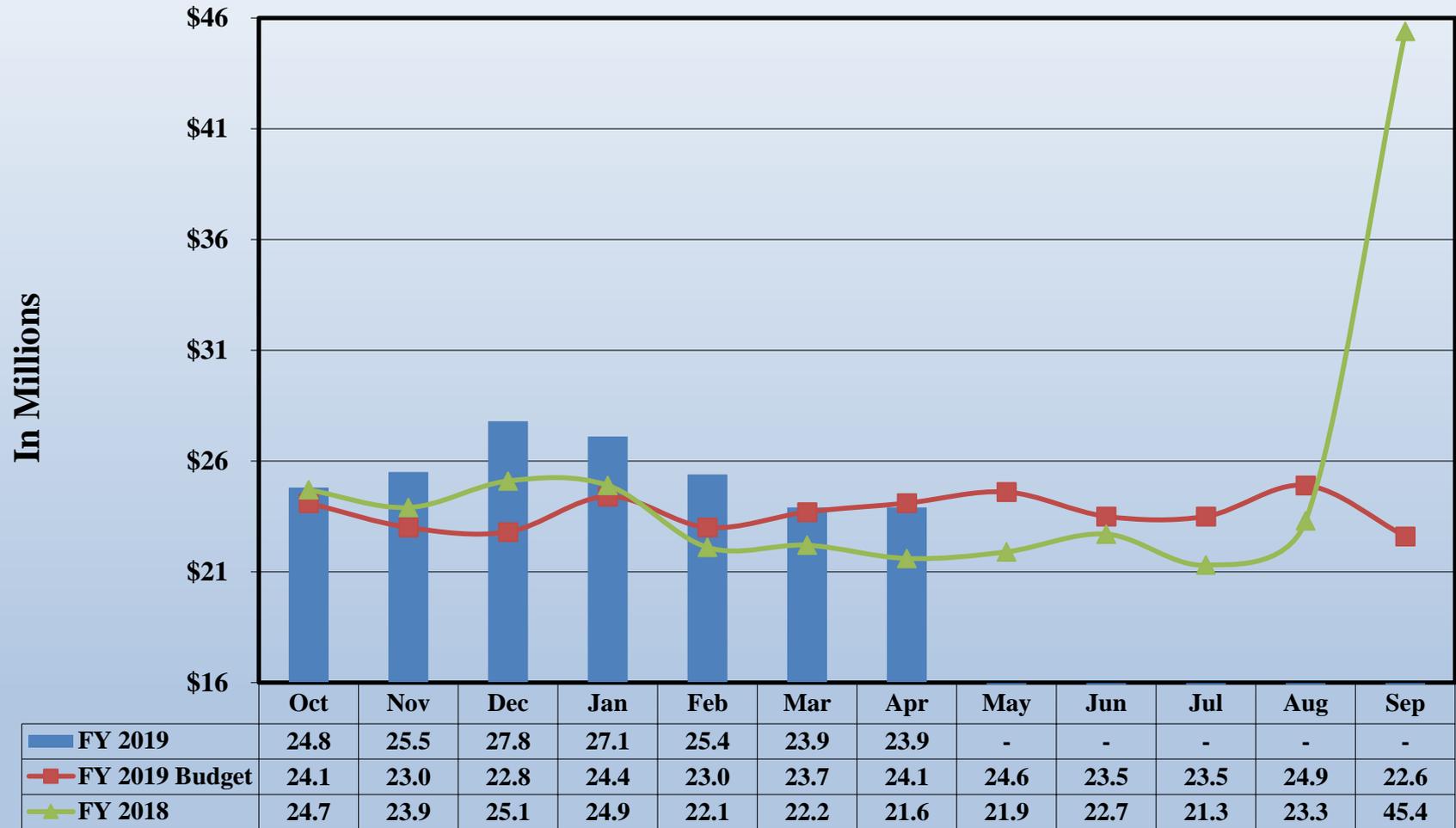
# Hospital Revenue Payor Mix

## 13 Month Trend



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Medicare	39.1	38.5	36.9	35.3	35.3	40.2	45.4	36.5	36.6	40.3	38.1	38.6	38.8
Medicaid	10.6	9.7	9.9	9.1	10.1	8.6	8.3	10.5	10.2	11.4	12.1	10.2	9.2
Third Party	28.7	30.0	31.5	33.8	30.3	27.9	25.6	32.6	29.5	27.4	28.7	28.6	27.9
Private	21.6	21.8	21.7	21.8	24.3	23.3	20.7	20.4	23.7	20.9	21.1	22.6	24.1

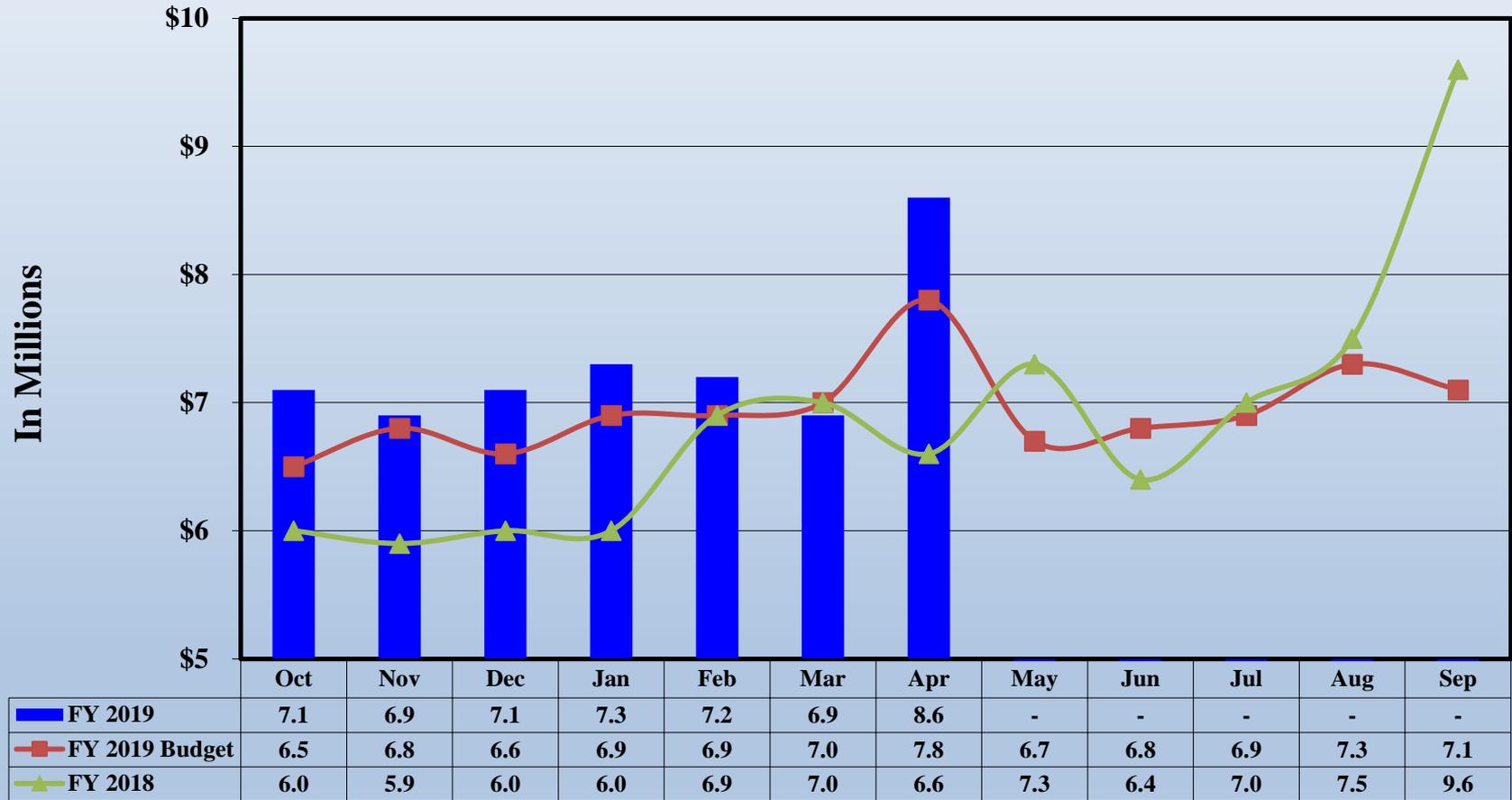
# Total Net Patient Revenues



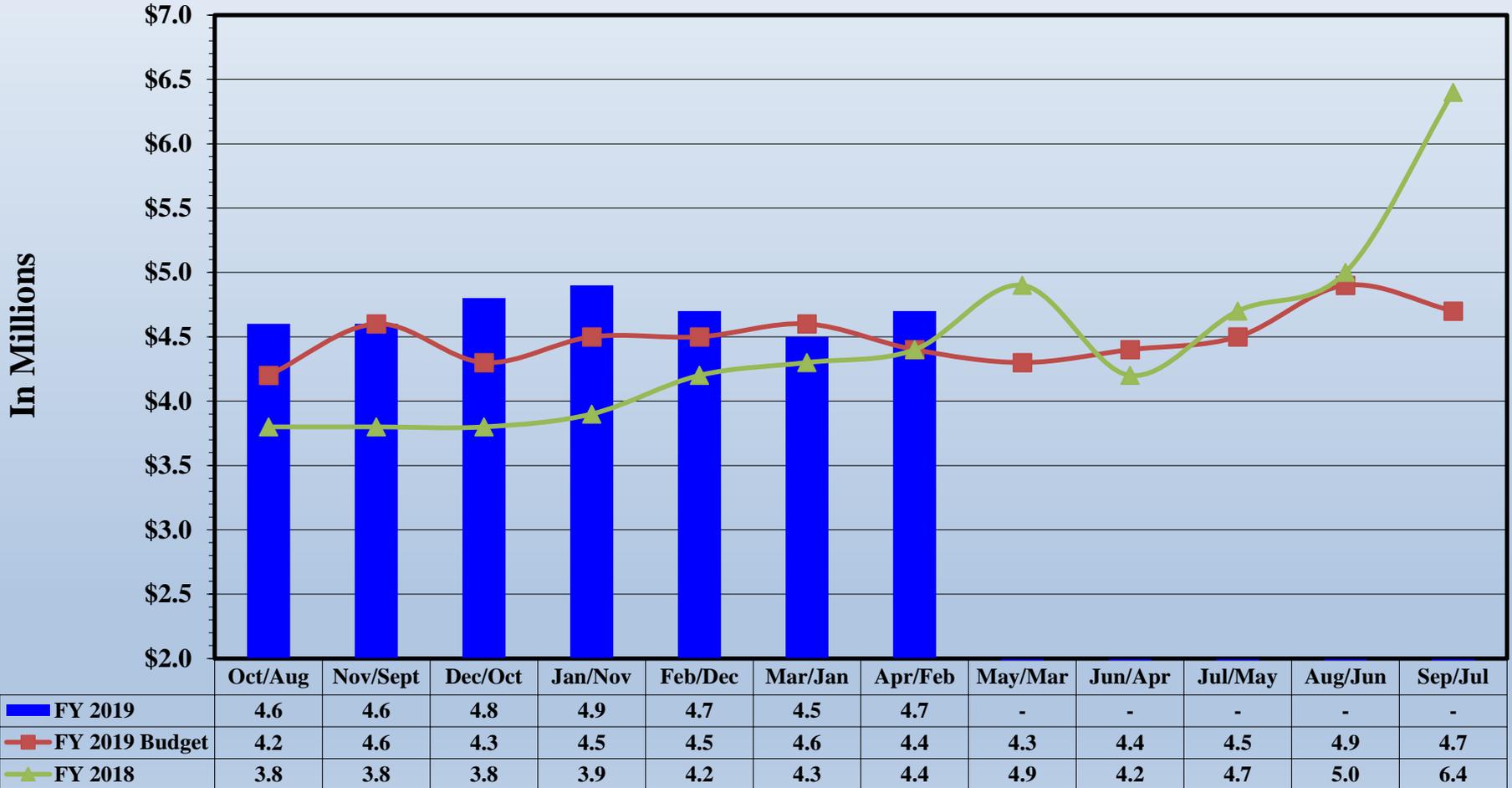
# Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



# Sales Tax Receipts

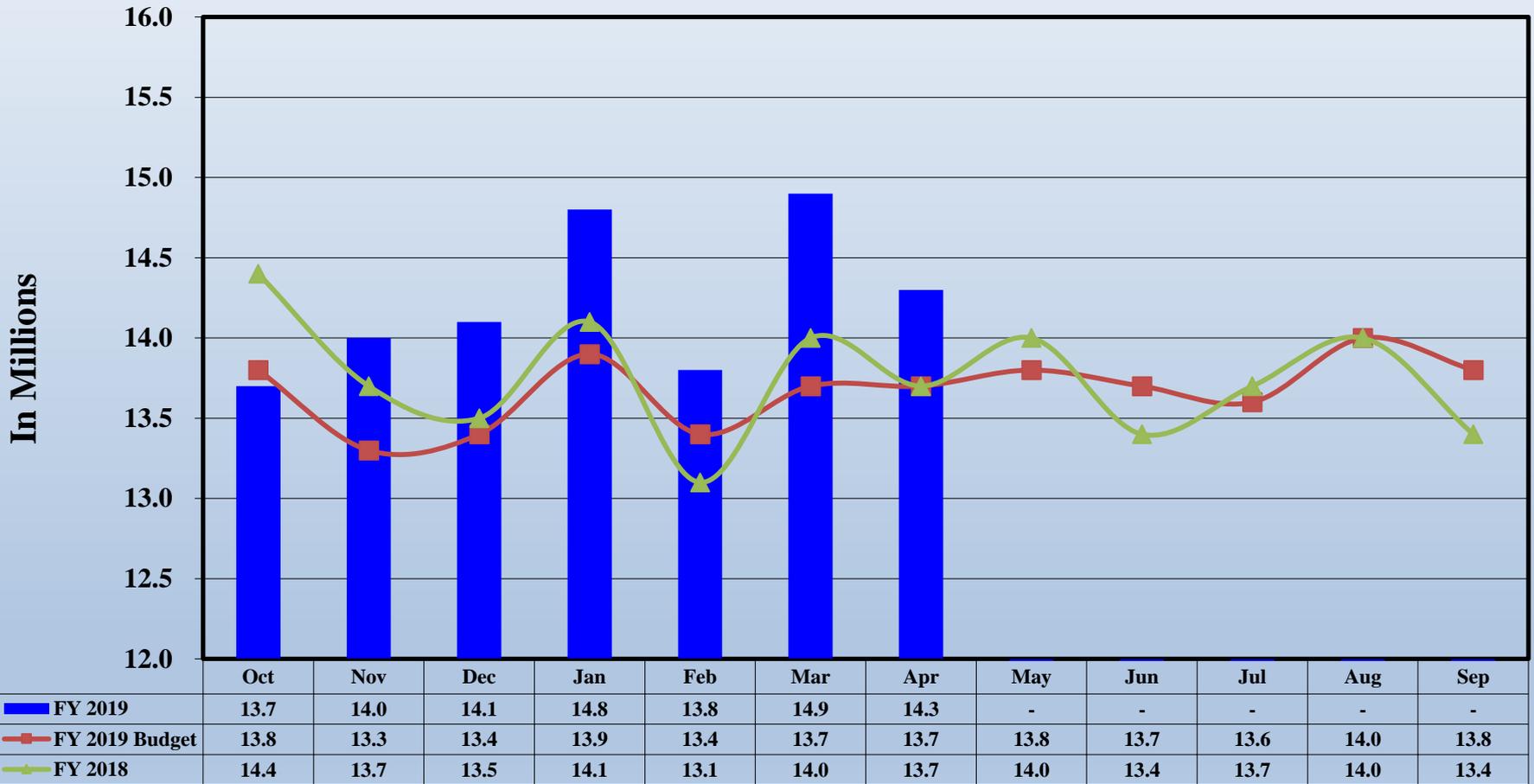


# Operating Expenses



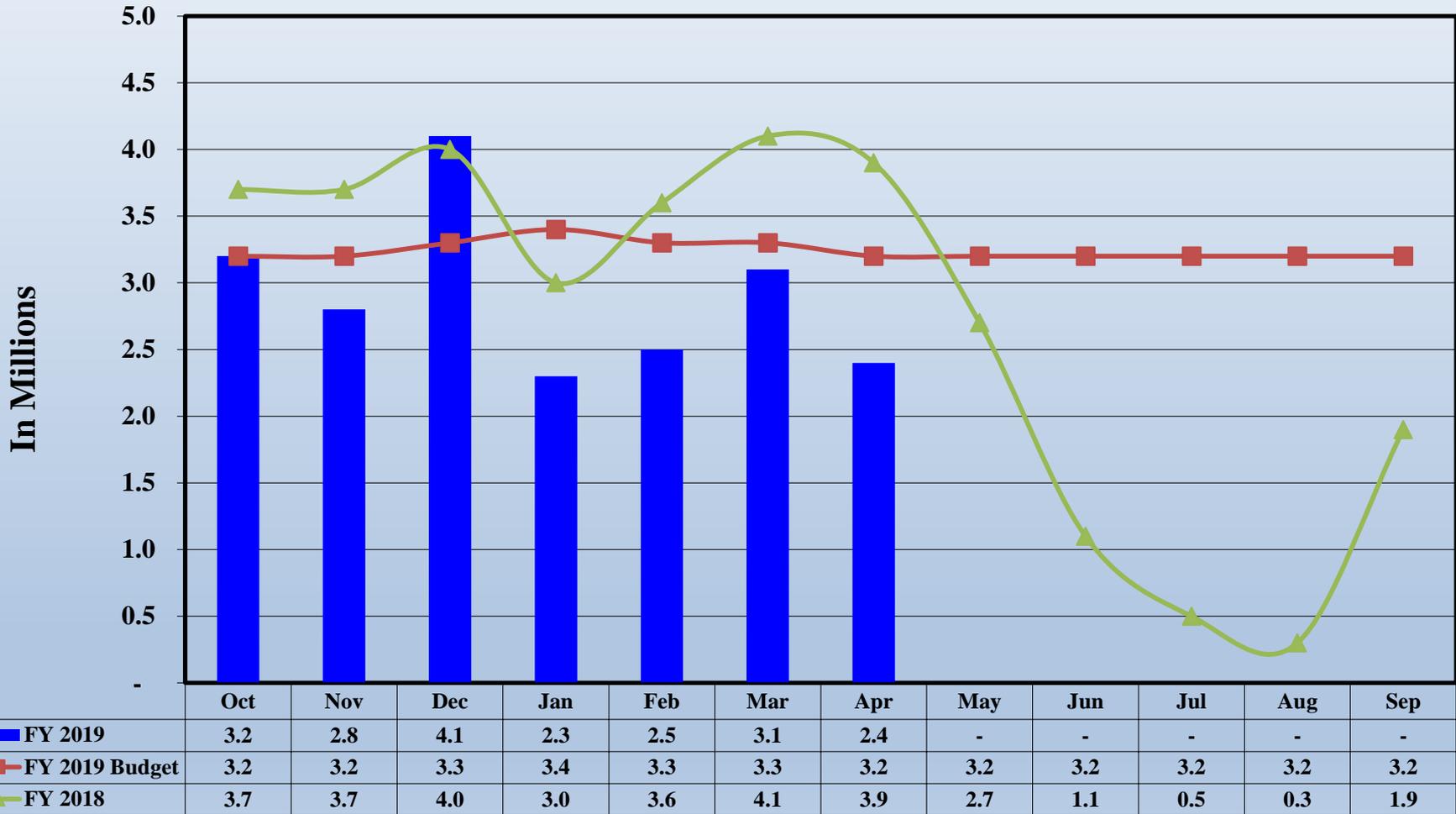
# Salaries, Wages & Contract Labor

## *(Ector County Hospital District)*

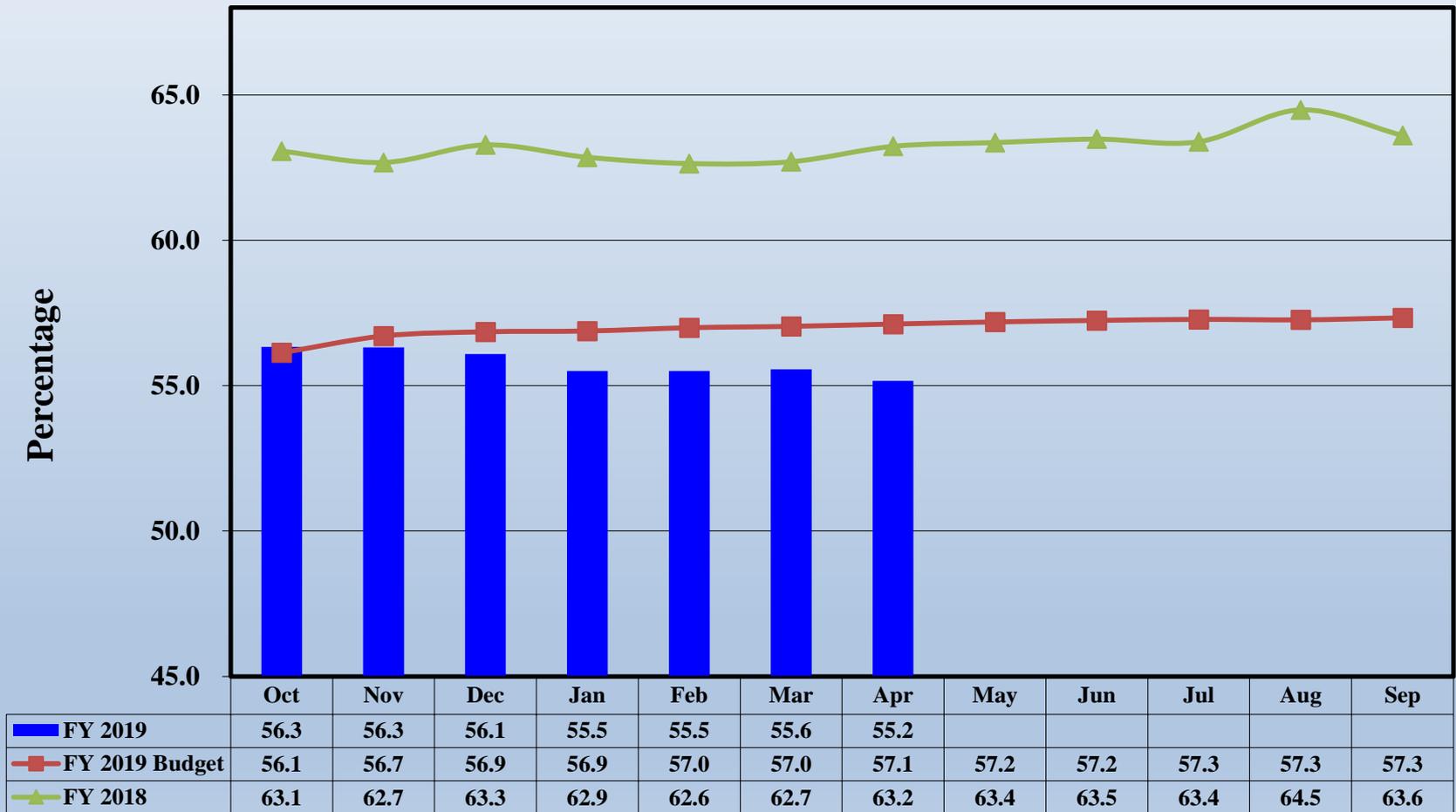


# Employee Benefit Expense

## *(Ector County Hospital District)*

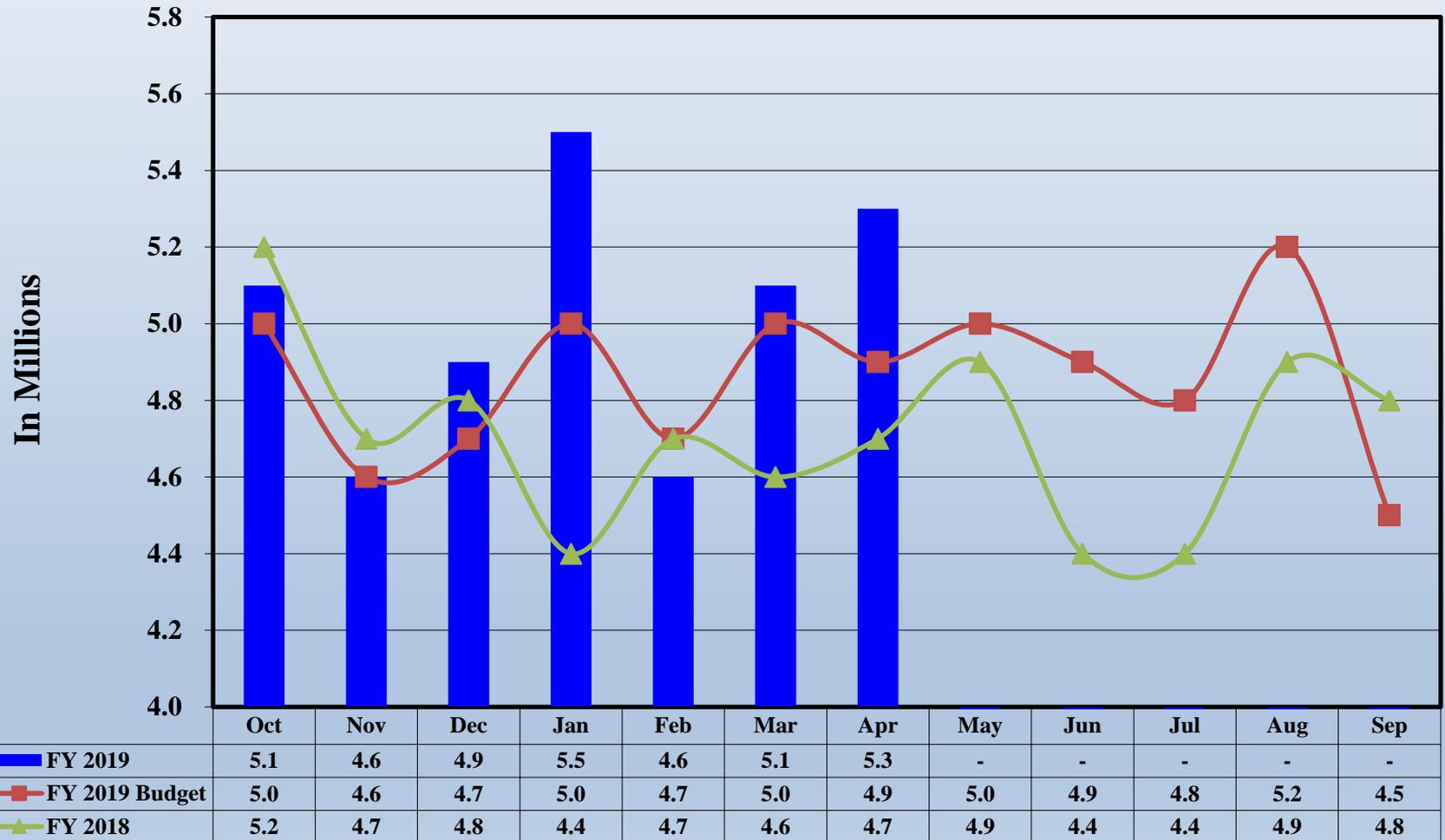


# Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)

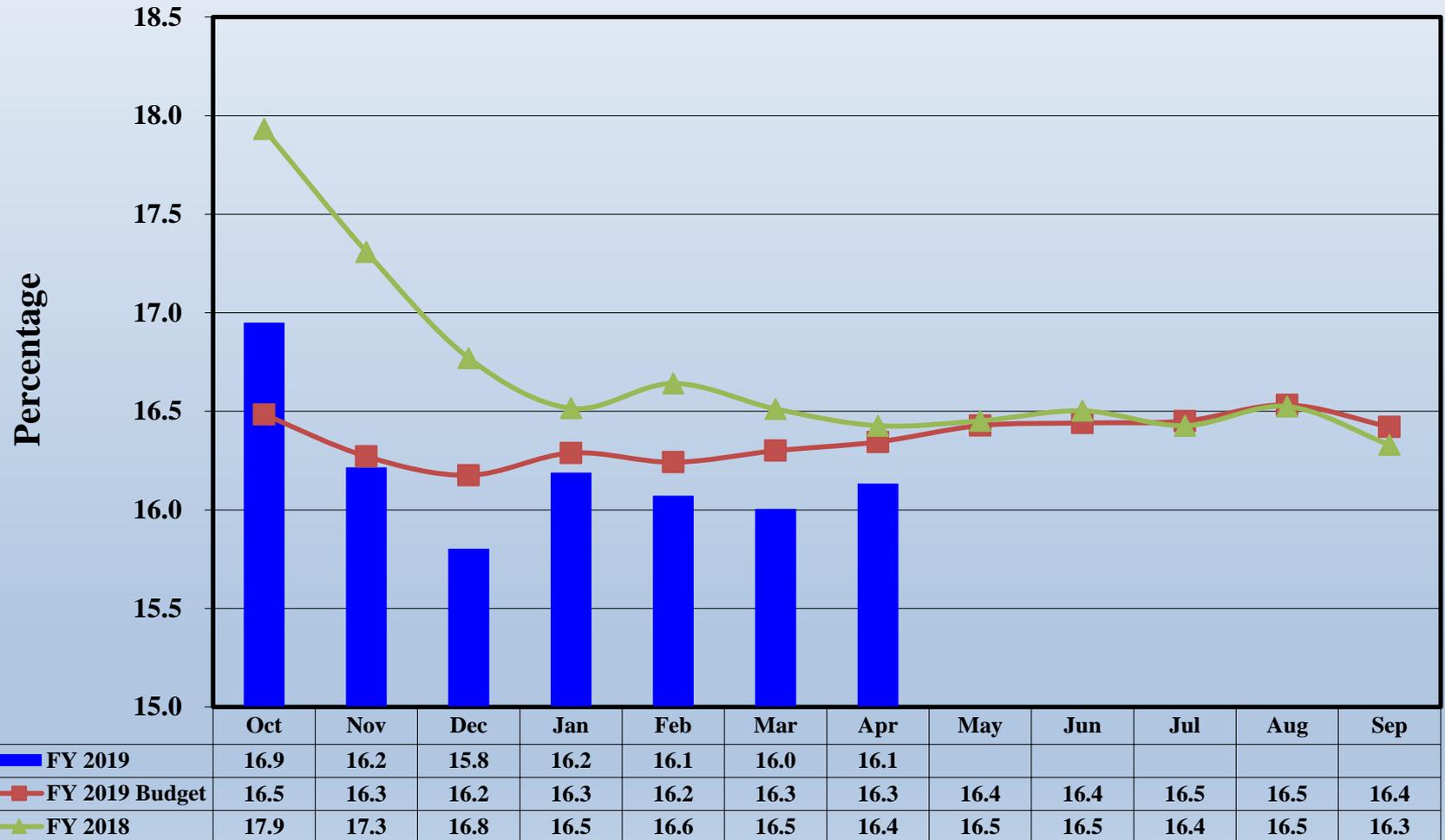


# *Supply Expense*

## *(Ector County Hospital District)*

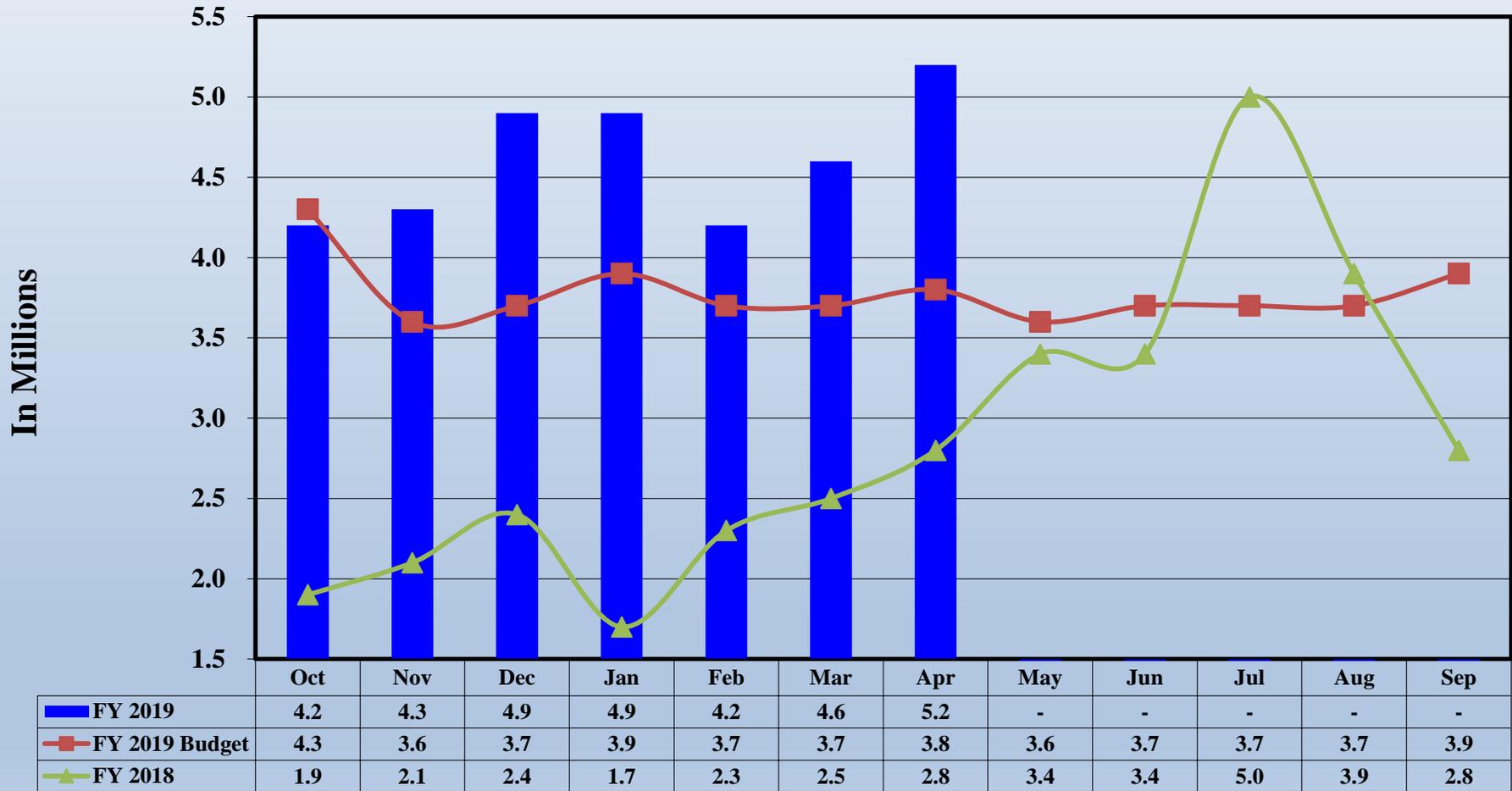


# Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



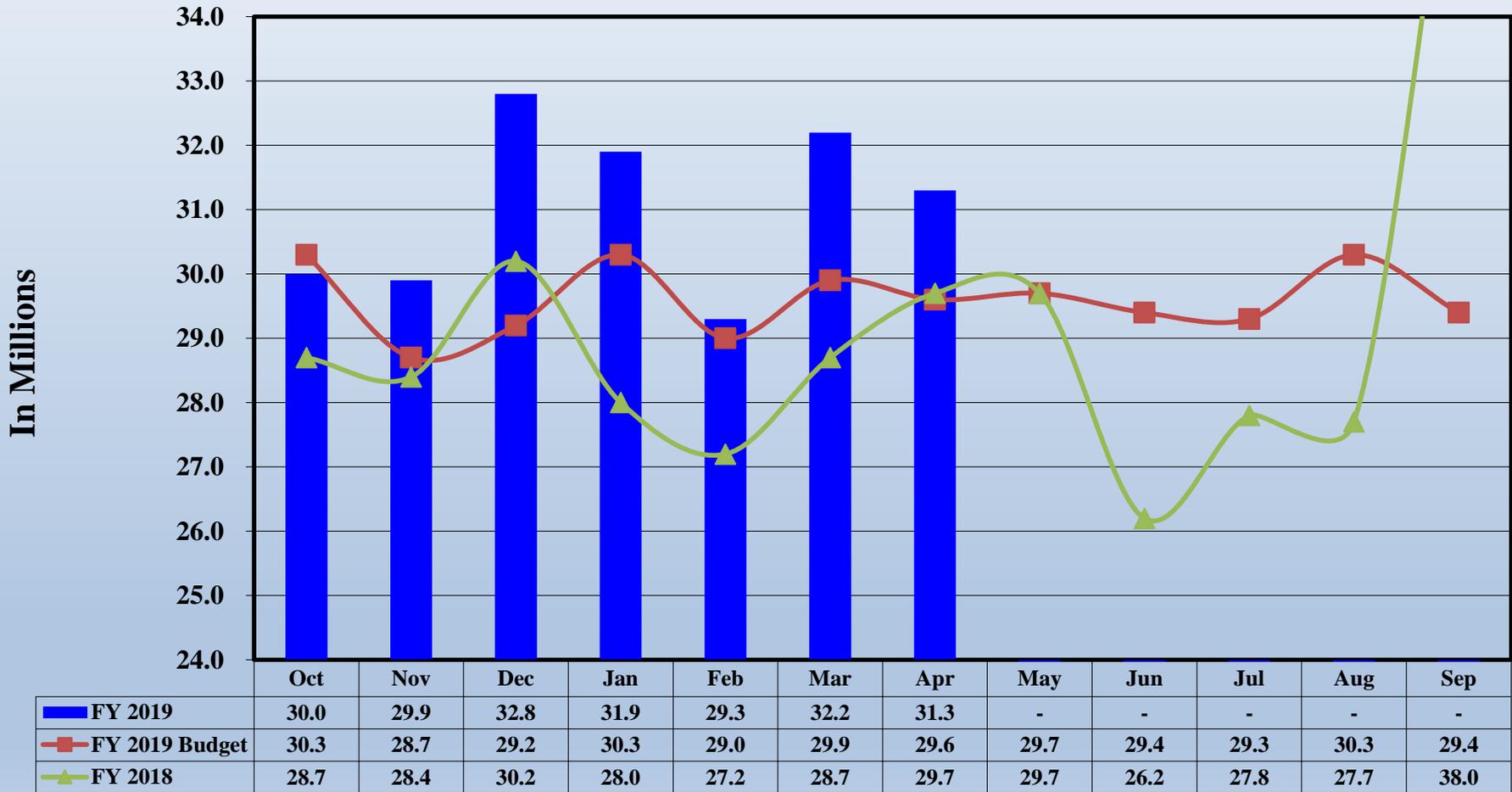
# Purchased Services

## *(Ector County Hospital District)*



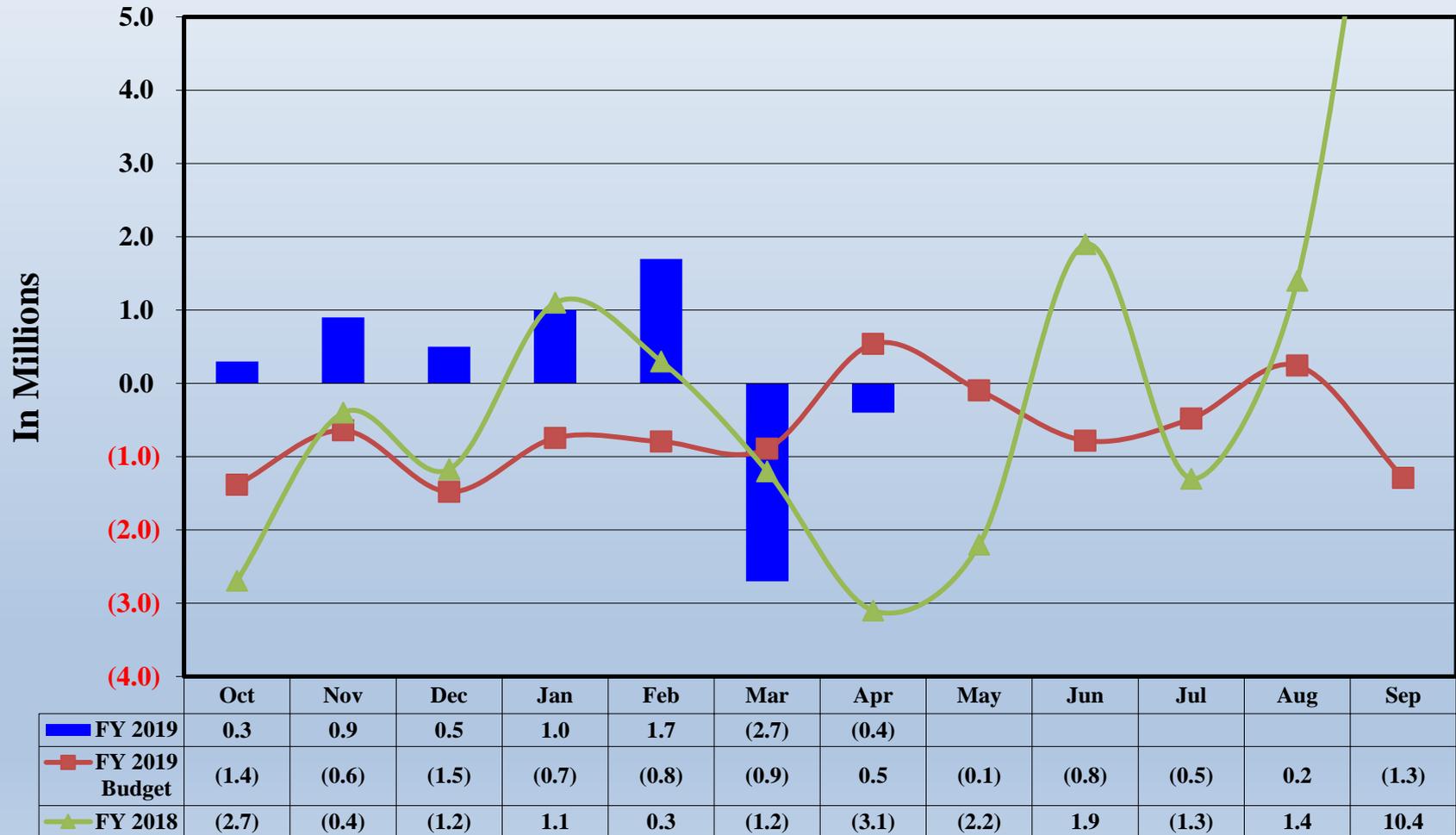
# Total Operating Expense

## *(Ector County Hospital District)*



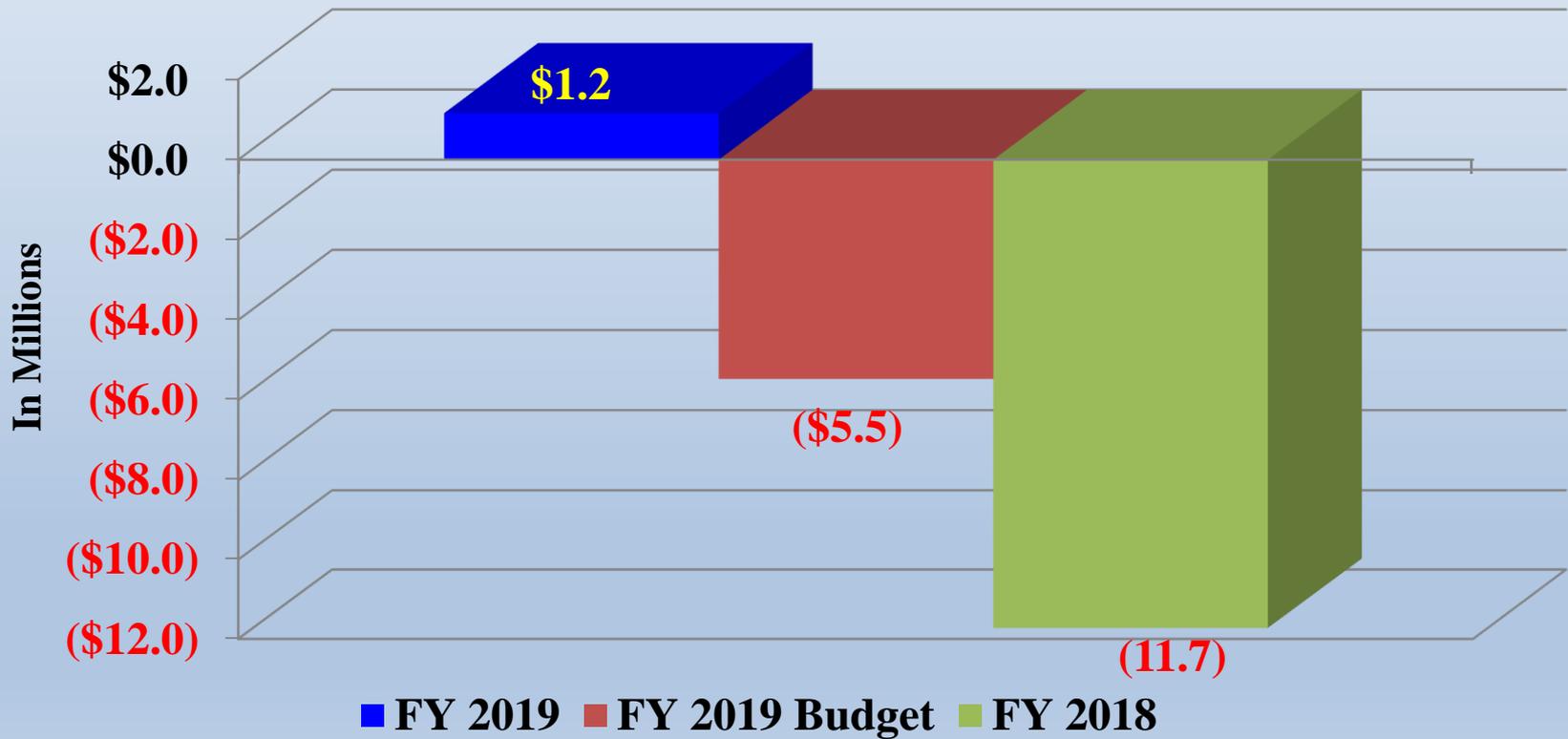
# *Change in Net Position*

## *Ector County Hospital District Operations*



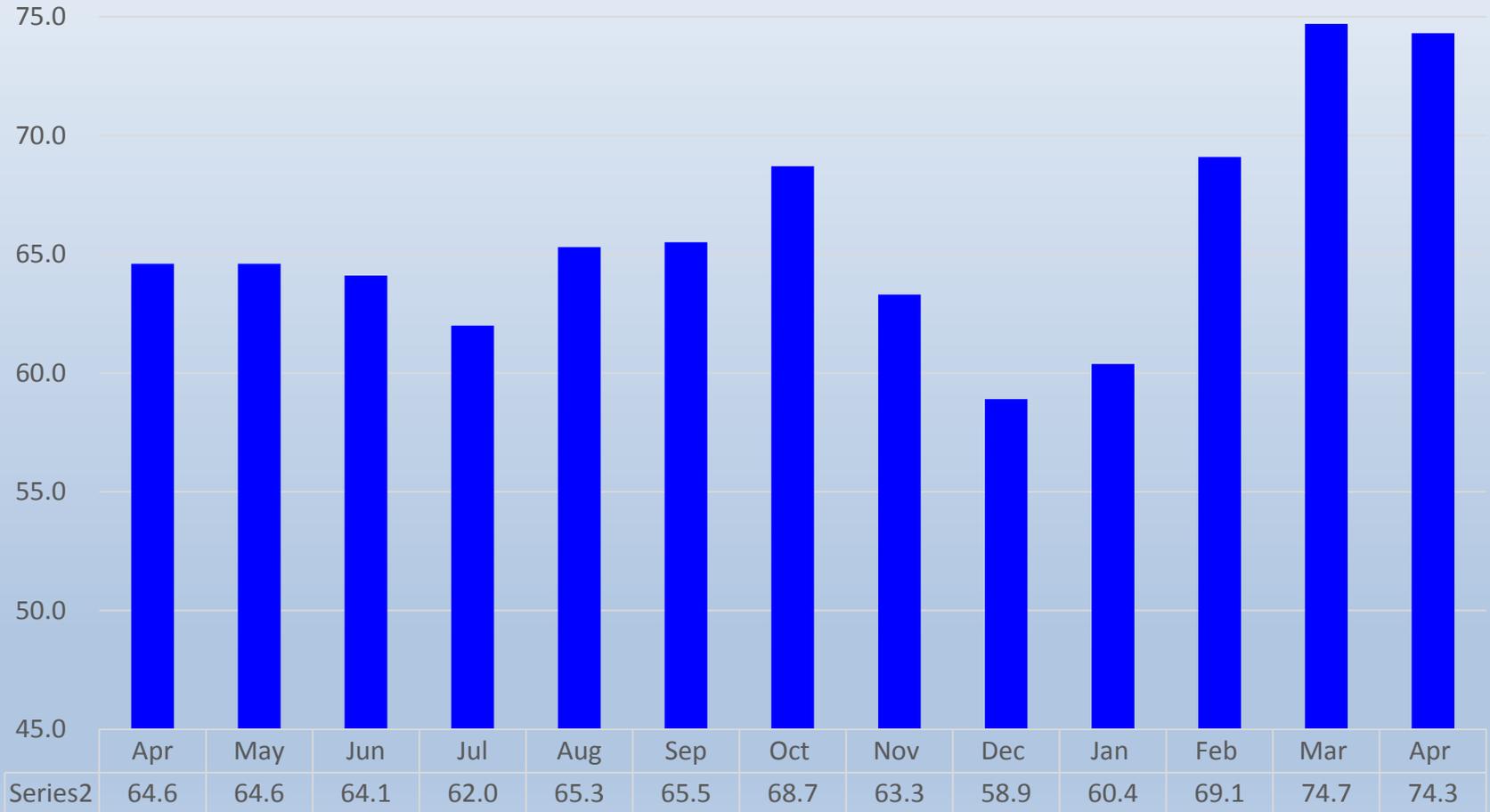
# Change in Net Position

## Ector County Hospital District Operations – Year to Date



# Days Cash on Hand

## Thirteen Month Trending



# *Year-to-Date Debt Service Ratio*

*Must be Greater Than 110%*



mch



mch

mch  
HOSPITALITY

## FY 2019 CAPITAL EQUIPMENT REQUEST

Date: May 7, 2019

To: Ector County Hospital District Board of Directors

Through: Rick Napper, President / CEO  
Christin Timmons, Vice-President / CNO

From: Don Owens, RN, ACNO Surgical Services  
Cody McKee, RN, Director of Surgical Operations

Re: Emergency Purchase

• Sorin Heart/Lung Bypass System	\$152,140.00
• Two (2) Cincinnati Sub-Zero Hemotherm units	\$ 34,980.00
<b>Total Cost</b>	<b>\$187,100.00</b>
(Unbudgeted)	

### OBJECTIVE

The heart/lung bypass perfusion system is used in or on standby for all heart procedures. A back up system is required in the event a second heart has to be started. In addition, the new TAVR program will require additional equipment in Cath Lab for these procedures. With the older units being removed from service, it is imperative a second perfusion system and two hemotherm units be purchased immediately to continue providing services. Currently Cath Lab is having to delay critical procedures when a heart case is in the OR because of no backup capability.

### HISTORY

Currently we have one recently purchased Sorin heart/lung bypass system used for heart surgery. There were two older units kept for backup and recently Trimedx advised the units are beyond end-of-life with no parts or PM kits available, and so removed the units from service. In addition, the backup hemotherm unit is unrepairable and also past end-of-life, and so was removed from service also. All these systems are over 20 years old. NBV = \$0.

**PURCHASE CONSIDERATIONS**

Perfusion and surgeon preference.

**FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

1 year warranty

**DISPOSITION OF EXISTING EQUIPMENT**

Disposal

**LIFE EXPECTANCY OF EQUIPMENT**

10 years

**MD BUYLINE INFORMATION**

Meets MD Buyline recommended pricing

**COMMITTEE APPROVAL**

ECHDBoard                      May 7

Verbally approved per Resolution  
Clarifying Signatory Authority (3/12/2019)