



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 9, 2019 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA

- I. CALL TO ORDER Don Hallmark, President
II. INVOCATION Chaplain Farrell Ard
III. PLEDGE OF ALLEGIANCE Don Hallmark
IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ... Don Hallmark, p. 3
V. LEGISLATIVE UPDATE Brooks Landgraf
VI. HEALTHSURE INSURANCE UPDATE Barry Couch, p. 4-10
VII. AWARDS AND RECOGNITION
A. July 2019 Associates of the Month Robert Abernethy
- Clinical: Ashley Bane, Clinical Pharmacy Specialist, Pharmacy
- Non-Clinical: Michelle Mendoza, Medical Staff Credentialing Specialist, Medical Staff
- Nurse: Jazmin Sigala, LVN, 5 Central
B. June 2019 Patient Satisfaction Winners Robert Abernethy
- Medical Practice: Vascular Surgery – 100th percentile
- Inpatient: 4 Central – 77th percentile
- Outpatient: CVI Nuclear Medicine – 85th percentile
VIII. CONSENT AGENDA Don Hallmark, p.11-45
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
A. Consider Approval of Regular Meeting Minutes, June 4, 2019
B. Consider Approval of Board Strategy Educational Meeting Minutes, June 14, 2019
C. Consider Approval of Joint Conference Committee, June 25, 2019
D. Consider Approval of Federally Qualified Health Center Monthly Report, May 2019

IX. COMMITTEE REPORTS

- A. Finance Committee** David Dunn, p. 46-125
 - 1. Financial Report for Month Ended May 31, 2019
 - 2. Consent Agenda
 - a. Consider Approval of Capital Expenditure Request: Cardio Diagnostic Image Migration and Unity Storage Upgrade
 - b. Consider Approval of Capital Expenditure Request: Data Storage – Backup and Restore

X. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

- A. Consider Approval of Trauma Resolution of Support** Christin Timmons, p. 126
- B. Consider Approval of Resolutions Appointing Investment Officers** Robert Abernethy, p. 127-139
- C. Consider Approval of Resolution Changing Signatory Authority** Robert Abernethy, p. 140-141

XI. CONSIDER APPROVAL OF ANNUAL ECHD BOARD COMMITTEE APPOINTMENTS BY BOARD PRESIDENTDon Hallmark, p. 142

XII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION.....p. 143-144

- A. Consider Approval of MCH ProCare Provider Agreement(s)**
- B. Consider Approval of Eagle Telemedicine Agreement**
- C. Consider Approval of Cerner Revenue Services Agreement**

XIV. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



yourhospital yourchoice

Annual Insurance Report of Condition



HEALTHSURE
prevent.protect.prosper

Board Meeting
Tuesday, July 9, 2019

**Ector County Hospital District
Medical Center Hospital
Odessa, TX**

ANNUAL INSURANCE REPORT OF CONDITION

As of July 1, 2019

EXECUTIVE SUMMARY

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2019. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, Workers’ Compensation and other related lines of insurance as outlined in the Insurance Coverage Summary. This report does not apply to the employee benefits coverages.

Opinion of the Condition

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

Insurance Market Review

The commercial insurance market generally remains stable with regard to the affordability and availability of coverage. There exists a trend with D&O, Property and Business Auto to correct pricing deficiencies in the US market brought about by upward claims trends and low investment income yields. The current condition of MCH’s insurance program for 2019 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. For the current year from 7-1-19 to 7-1-20, the hospitals total premiums increased by 4.4% due to program changes increasing policy limits on cyber liability and fiduciary liability as well as exposure increases due to hospital growth in nearly all categories.

Changes to the Program

The program always experiences certain changes from the previous year due to factors such as a change in exposures at the hospital, increases in property values and payroll and insurance market changes that can affect the pricing and terms of the insurance program. The changes that occurred for 2019 are explained below.

- **Regulatory Billing Errors and Omissions-** Issued a combined policy for Ector County Hospital & MCH ProCare, reduced retention from \$250K to \$100K and increased the aggregate limit to \$5M

- **Privacy & Network Liability-** Changed carrier from CNA to Beazley and increased the aggregate limit to \$2M
- **Directors & Officers, Employment Practices, Fiduciary Liability and Crime coverage-** Changed carrier from Chubb to Berkley and increased fiduciary liability limit to \$2M
- **Kidnap/Ransom Coverage-** Changed carrier from Chubb to Tokio Marine

Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or “TCOR”. We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the Texas Tort Claims Act cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal and administrative), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

We have tracked this information determined that the TCOR for 2018 is \$3,083,063 up from \$2,578,269 in 2017 due primarily to legal expenses related to certain claims made against the hospital. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues (“NPR”) for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last ten years TCOR Ratios from a low of 0.62% to a high of 1.29%. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

Special Projects Undertaken

This past year HealthSure identified several areas of focus for reducing cost and improving upon overall Total Cost of Risk for MCH. These areas include:

Facilitated privacy event incident preparedness discussion to assist the hospital in preparation for privacy breach event. The hospital’s CEO, CFO, chief legal counsel, chief compliance officer and lead system security engineer were involved in the discussion that addressed the following topics:

- Preparing for a data breach
- Coverage education
- Contractual risk transfer best practices
- Incident and claims reporting protocol
- Vendors and risk control resources

Staff Education, Orientation and Training- HealthSure provided presentations to educate the new Legal Council on:

- Hospital insurance program overview and coverage details for important claims reporting requirements
- Scope of services provided by HealthSure to help reduce cost and improve efficiency
- Tools and resources provided by HealthSure to reduce cost and improve efficiency
- Risk management resources

Presented workers compensation benchmark report which compares the performance for MCH to its unique industry benchmark for the following four statistical components:

- Total Loss Dollars
- Number of Claims
- Frequency - Number of claims per \$1 Million of Payroll
- Severity - Average Cost per Claim

In closing, we would like to thank Robert Abernethy, Ellie Bane, Grant Trollope and Kerstin Connolly for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and risk and taking risk where fiscally appropriate. Finally, we wish to thank the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

HealthSure Insurance Services, Inc.



**Ector County Hospital District
Medical Center Hospital & Foundation
MCH Professional Care**

Insurance Coverages Summary

As of 7/1/19

Current Insurance

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation and ProCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Excess Workers Compensation-** Excess coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

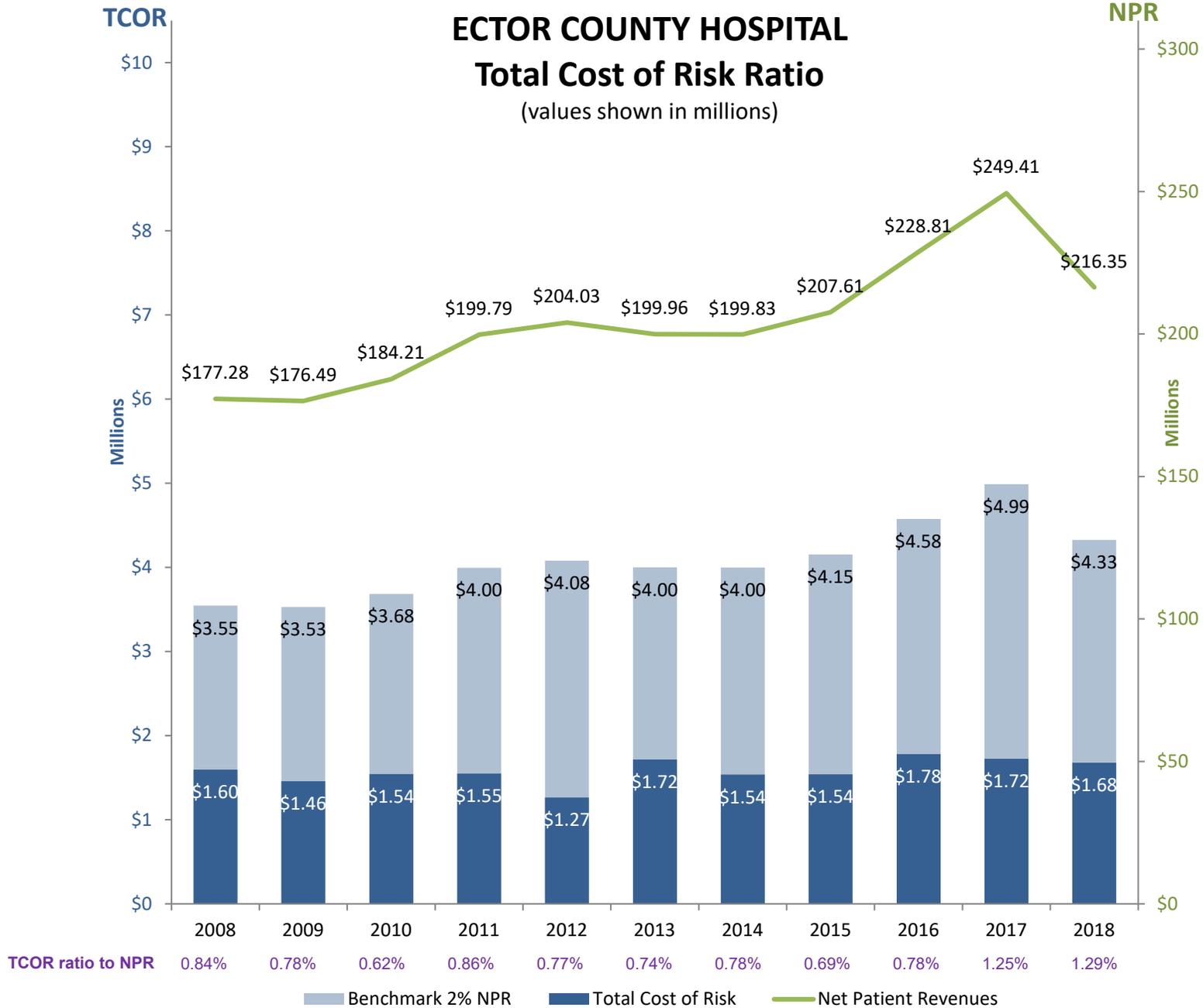
Insurance Coverages Summary
-Continued-

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cyber/Privacy Liability-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care-** Provides medical professional liability due to allegations of medical malpractice.

NOTES: The Hospital District is self-insured for General and Professional Liability.
Employee Insurance Group Health Benefits are provided through another agent.

ECTOR COUNTY HOSPITAL Total Cost of Risk Ratio

(values shown in millions)



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 4, 2019 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Wallace Dunn
Don Hallmark
Richard Herrera
Ben Quiroz

OTHERS PRESENT: Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Christin Timmons, Interim Chief Nursing Officer
Matt Collins, Vice President Operations
Dr. Sari Nabulsi, Chief Medical Officer
Dr. Fernando Boccalandro, Chief of Staff
Jan Ramos, ECHD Board Secretary
Dr. Gary Ventolini, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

David Dunn, Vice President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

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IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

V. OATHS OF OFFICE

Chaplain Farrell Ard and Jan Ramos read the Oath of Office to Mary Lou Anderson and David Dunn to which they both affirmed.

VI. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT

A. President

Mary Lou Anderson nominated Don Hallmark for President. Richard Herrera nominated Ben Quiroz for President.

David Dunn called for a show of hands of those voting for Don Hallmark. Voting for Don Hallmark were Mary Lou Anderson, Bryn Dodd, David Dunn, Wallace Dunn, and Don Hallmark.

David Dunn called for a show of hands of those voting for Ben Quiroz. Voting for Ben Quiroz were Richard Herrera and Ben Quiroz.

Don Hallmark was elected President by majority vote.

B. Vice President

Don Hallmark nominated Bryn Dodd for Vice President. David Dunn nominated Ben Quiroz for Vice President.

David Dunn called for a show of hands of those voting for Bryn Dodd. Voting for Bryn Dodd were Mary Lou Anderson, Don Hallmark, Wallace Dunn and Bryn Dodd.

David Dunn called for a show of hands of those voting for Ben Quiroz. Voting for Ben Quiroz were Richard Herrera, David Dunn and Ben Quiroz.

Bryn Dodd was elected Vice President by majority vote.

C. Executive Committee Member

Don Hallmark nominated Wallace Dunn for Executive Committee Member. Richard Herrera nominated Mary Lou Anderson for Executive Committee Member.

David Dunn called for a show of hands of those voting for Wallace Dunn. Voting for Wallace Dunn were David Dunn, Don Hallmark, Bryn Dodd, and Wallace Dunn.

David Dunn called for a show of hands of those voting for Mary Lou Anderson. Voting for Mary Lou Anderson were Richard Herrera, Ben Quiroz, David Dunn, and Mary Lou Anderson

Mary Lou Anderson was elected Executive Committee Member by majority vote.

D. Secretary

Jan Ramos was reappointed Secretary.

Elections and appointment complete, David Dunn turned the gavel over to Don Hallmark.

VII. AWARDS AND RECOGNITIONS

A. June 2019 Associates of the Month

Rick Napper introduced the June 2019 Associates of the Month as follows:

- Clinical: John Witucki, Pharmacy Resident
Emergency Medicine
- Non-Clinical: Carmen Camacho, Radiology Scheduler
Center for Women's Imaging
- Nurse: Irene Garcia, Charge Nurse
Infusion Services

B. May Patient Satisfaction Winners

The following units were recognized for their Net Promoter scores:

- Medical Practice: Family Health Clinic South Pediatrics, 100th Percentile
- Inpatient: 6 West, 100th Percentile
- Outpatient: Special Procedures, 98th Percentile

C. Check Presentation to Meals on Wheels

Niki McQuitty, Unit Director, Nursing Education, presented a checks for \$13,096 to Margaret Burton, Executive Director of Meals on Wheels of Odessa. These funds were raised by 17 departments during Nurse's Week.

VIII. CONSENT AGENDA

- A. Consider Approval of Special Meeting Minutes, May 2, 2019**
- B. Consider Approval of Regular Meeting Minutes, May 7, 2019**
- C. Consider Approval of Special Meeting Minutes, May 14, 2019**
- D. Joint Conference Committee May 28, 2019**
- E. Consider Approval of Federally Qualified Health Center Monthly Report, April 2019**

David Dunn moved and Bryn Dodd seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended April 30, 2019

David Dunn moved and Bryn Dodd seconded the motion to approve the Financial Report for Month Ended April 30, 2019 as presented. The motion carried unanimously.

5. Capital Expenditure Requests

- a. Consider Approval of Sorin Heart-Lung Bypass System

David Dunn moved and Richard Herrera seconded the motion to approve the Capital Expenditure Request Consider Approval of Sorin Heart-Lung Bypass System, as presented. The motion carried unanimously.

X. TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Clinical Documentation Improvement Update

Dr. Sari Nabulsi presented an update on the Clinical Documentation Improvement project. No action was taken.

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XII. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector

County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

The individuals present during the entire Executive Session were David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Richard Herrera, Ben Quiroz, Wallace Dunn, Rick Napper, Robert Abernethy, and Jan Ramos.

Adiel Alvarado, reported to the Board of Directors during Executive Session then was excused.

Executive Session began at 6:12 pm.
Executive Session ended at 7:35 p.m.

No action was taken during Executive Session.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s)

Don Hallmark presented the following new contract:

- Irma Gutierrez, MSN, FNP-C. This is a three year agreement for the Hospitalist group.

Don Hallmark presented the following contract renewal:

- Johany Herrera, M.D. This is a three year renewal for the Hospitalist group.

Don Hallmark presented the following contract amendment:

- Jennie Wolfram, CRNA. This is a three year Anesthesia agreement.

Bryn Dodd moved and David Dunn seconded the motion to approve the MCH ProCare provider agreements as presented. The motion carried unanimously.

XIV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:36 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
BOARD STRATEGY EDUCATIONAL MEETING
JUNE 14, 2019**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz

MEMBERS ABSENT:

Richard Herrera

OTHERS PRESENT:

Robert Abernethy, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Ellie Bane, Chief Legal Counsel
Dr. Sari Nabulsi, Chief Medical Officer
Adiel Alvarado, President MCH ProCare
Christin Timmons, Chief Nursing Officer
Alison Pradon, Director MCHS Foundation
Kathy Dagnon, Interim Vice President Human Resources
Tina Leal, Director Medical Staff
Jan Ramos, ECHD Board Secretary
Nate Kaufman, Kaufman Strategic Advisors
Sasha Preble, Optum
Michelle Molden, Optum
Kanwal Ali, Optum

CALL TO ORDER

Don Hallmark, President, called the meeting to order at 8:00 a.m. at the Texas Tech University Health Science Center Academic Classroom Building, Odessa, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

GENERAL EDUCATION SESSION

Sasha Preble, Michelle Molden and Kanwal Ali presented a Strategic Planning Framework:

- National Trends
- Select Local Market Drivers
- High-level Internal Assessment

They then led a targeted discussion based on trends.

EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for a meeting held in closed session as to consultation with attorney regarding personnel matters pursuant to Section 551.074 of the Texas Government Code.

The individuals present during all or part of Executive Session were Don Hallmark, David Dunn, Wallace Dunn, Mary Lou Anderson, Ben Quiroz, Robert Abernethy, Ellie Bane, Jan Ramos, and Keith Southerland, HealthSearch Partners.

Executive Session began at 11:44 a.m.

Executive Session ended at 12:56 p.m.

No action was taken during Executive Session.

GENERAL EDUCATION SESSION

Nate Kaufman presented "Positioning Your Organization to be a Winner in the Post-Disruption Healthcare World" with topics including "Understanding Healthcare Spending".

Presenters led small group discussions followed by a large group report.

ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 4:10 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Phani Bodavula, MD	Pediatrics	Pediatrics	CompHealth	07/09/2019 –07/08/2020
Christopher Enakpene, MD	OB/GYN	Maternal and Fetal Medicine	TTUHSC	07/09/2019 –07/08/2020
*Ameen Jamali, MD	Emergency Medicine	Emergency Medicine	BEPO	07/09/2019 –07/08/2020
Dai Le, MD	Pediatrics	Pediatrics	Covenant	07/09/2019 –07/08/2020
*Leela Pillarisetty	OB/GYN	OB/GYN		07/09/2019 –07/08/2020
*Sabeena Rahman, MD	OB/GYN	OB/GYN	TTUHSC	07/09/2019 –07/08/2020
Guy Gibson, MD	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021
Anoosh Montaser, MD	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021
Catherine Roberts, MD	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021
Jaime K. Salvatore, DO	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021
David Spirer, MD	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021
Joseph Ungar, MD	Radiology	Radiology/Telemedicine	VRAD	07/09/2019 –07/08/2021

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Kyle Dunaway, CRNA	Anesthesia	Dependent	AHP	ProCare	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	07/09/2019 –07/08/2021
*Irma Gutierrez, FNP	Medicine	Dependent	AHP	ProCare	Dr. Herrera	07/09/2019 –07/08/2021
*Sandra Nieto, FNP	Family Medicine	Dependent	AHP	ProCare	Dr. Herrera	07/09/2019 –07/08/2021

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Matthew Brown, MD	Surgery	Yes	Associate	Plastic Surgery	Basin Orthopedic	None	07/01/2019 –06/30/2020
Ramakrishna Thokala, MD	Medicine	Yes	Associate	Nephrology	Permian Nephrology Associates	None	07/01/2019 –06/30/2020
Enrique Carrizales, DO	Medicine	Yes	Associate to Active	Hospitalist	ProCare	None	08/01/2019 –07/31/2021
Adriana Gomez, MD	Medicine	Yes	Associate to Active	Hospitalist	ProCare	None	08/01/2019 –07/31/2021
Punaepalii Reddy, MD	Anesthesia	Yes	Associate to Active	Anesthesia	ProCare	None	08/01/2019 –07/31/2021
Getnet Aberra, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	None	08/01/2019 –07/31/2021
Faye Armstrong-Paap, MD	Surgery	Yes	Active	Surgery		None	08/01/2019 –07/31/2021
Eugene Kim, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2019 –07/31/2021
Francisco Salcido, MD	Family Medicine	No	Active to Affiliate	Family Medicine		None	08/01/2019 –07/31/2021
Mavis Twum-Barimah, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	None	08/01/2019 –07/31/2021

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Andrew Allbright, NP	Surgery	Dependent	AHP	Acute Surgical Care Specialist	Dr. Merkel	None	08/01/2019 – 07/31/2021



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Vinh Nguyen, MD	Pediatrics	DELETE: Bladder Catheterization; Arthrocentesis; Polysomnography (Sleep Studies)
*Kailea Walker, NP	Cardiology	ADD: Exercise Stress ECG Testing

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jamie Aminsharifi, MD	Telemedicine	Radiology	05-26-2019	Resignation
Srinivasa Donthi Reddy, MD	Associate	Medicine	06-03-2019	Resignation
Venkataramana Garikiparthi, MD	Associate	Pediatrics	05-31-2019	Resignation
Randall Kelly, MD	Active	OB/GYN	07-01-2019	Resignation
Elaine Khatod, MD	Telemedicine	Radiology	06-07-2019	Resignation
Andrew Odionu, MD	Active	Pediatrics	04-18-2019	Resignation
Banu Oner, MD	Telemedicine	Radiology	05-09-2019	Resignation
Jon Rosenthal, MD	Associate	Emergency Medicine	05-11-2019	Resignation
Steven Wiehle, MD	Active	Surgery	05-30-2019	Resignation
Caroline York, PA-C	Allied Health Professional	Surgery	06-30-2019	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Enrique Carrizales, DO	Medicine	Associate to Active
Adriana Gomez, MD	Medicine	Associate to Active
Punaepalli Reddy, MD	Anesthesia	Associate to Active
Francisco Salcido, MD	Family Medicine	Active to Affiliate
Adam Farber, MD	Cardiology	Removal of Provisional Status
Meredith Hulsey, DO	Pathology	Removal of Provisional Status

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 9, 2019

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Bylaws /Policies / Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following Medical Staff Bylaws/ Policies / Privilege Criteria. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Medical Staff Bylaws/ Policies / Privilege Criteria

- Updated Certified Midwife Privilege Form
- Updated Maternal and Fetal Medicine Privilege Form
- Updated Obstetrics & Gynecology Privilege Form
- Updated Family Medicine Privilege Form

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the privilege forms.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL

Ector County Hospital District – Medical Center

Delineation of Clinical Privileges and Procedures

Specialty: Certified Nurse Midwife
Basic Education: RN, APN, CNM

Minimal Formal Training & Experience /Specialty Description
ECHD approval: (06/05/2018)

RN with post-baccalaureate academic preparation, evidenced by successful completion of a Certified Nurse Midwife (CNM) master’s degree (accredited by the American College of Nurse Midwives), 12 months of clinical practice within the area of specialization; within the past five years;

AND

Current certification by the Board of Nurse Examiners for the State of Texas to practice as an Advanced Practice Nurse; and advance practice nurse with the CNM Category.

AND

Evidence of adequate professional liability insurance consistent with Medical Center Hospital

AND

Evidence of physical and mental health status allowing applicant to participate in privileges delineated;

PHYSICIAN SUPERVISION

Must be a physician(s) who is currently appointed to Medical Center Hospital Medical Staff and has appropriate privileges, and according to a written agreement, this physician will:

1. Supervise the CNM’s practice in accordance with the MCH Medical Staff Bylaws.
2. Be available continuously or provide an alternate, providing consultation when requested and/or intervening when necessary.
3. When requested by CNM, required by policy, or in interest of patient care, assume total responsibility for patient care.

Note: A CNM granted privileges at Medical Center Hospital may provide patient care under the supervision and sponsorship of a physician(s) with appropriate privileges at Medical Center Hospital. [Medical Center Hospital Medical Staff Bylaws, Article 6]

Reappointment: Must provide ongoing continuing education specific to maternal care, pregnant and postpartum patients including complicated and critical conditions.

CORE PRIVILEGES – CERTIFIED NURSE MIDWIFE

Management Privileges

Requested	Granted Y/N	Privilege Description
		Obtain medical histories and perform physical examinations (Entries in health record made by an Allied Health Professional must be co-signed by supervising physician in accordance with MCH Bylaws; section B, Article 3, paragraph 2)
		NRP certification
		Develop a patient education plan
		Develop a treatment plan
		Diagnose and treat acute health problems
		Diagnose and treat chronic diseases

Maternal Medical Director Signature _____

Date _____

The credentials file of this staff member contains date and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented below.

Privileges Reviewed and Recommended by:

Signature _____

Date _____

Exceptions/Conditions:

**Ector County Hospital District - Medical Center
Delineation of Clinical Privileges and Procedures.**

Specialty: Maternal & Fetal Medicine
Basic Education: MD or DO

Minimal Formal Training & Experience/Specialty Description

ECHD Approval: 9/07

Training: Successful completion of a residency or fellowship in maternal-fetal medicine accredited by the ACGME or approved by the AOA.

Experience: Can be demonstrated in one of the following ways:

An applicant who has just completed a residency or fellowship shall provide his/her residency or fellowship log.

OR

An applicant who is not applying directly out of a residency or fellowship shall provide a quality profile from hospital(s) where he/she currently has privileges showing his or her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications.

OR

If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months.

Certification: Within five years of completion of an approved residency or fellowship, certification in maternal-fetal medicine by the American Board of Obstetrics and Gynecology or the American Osteopathic Board of Obstetrics and Gynecology.

4.1-2 QUALIFICATIONS FOR MEMBERSHIP The applicant is board certified as that term is defined in the Article 4.1-2(e) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a Board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties. 6/11/13

By making a request for privileges, the applicant stipulates that:

He/she is requesting only those privileges for which by education, training, current experience and demonstrated performance is qualified to perform.

He/she is bound by the applicable Bylaws and policies of Medical Center Hospital

He/she meets the minimum threshold criteria for the privileges requested and has no mental or physical condition which would limit his/her clinical abilities

Reappointment: Must provide ongoing continuing education specific to maternal care, pregnant and postpartum patients including complicated and critical conditions.

Core Privileges - Maternal & Fetal Medicine

Management Privileges

Requested	Granted Y/N	<u>Privilege Description</u>
		Admit/discharge patients
		Adrenal disease, diagnose and evaluate
		Alpha-fetoprotein screening
		Amniocentesis
		Anemias, diagnose and management of
		Antepartum fetal assessment, including: - amniotic fluid index; - biophysical profile; - nonstress test; - oxytocin stress test
		Anticoagulant therapy
		Antigen and antibody detection test
		Antibiotic therapy
		Arrhythmias, electrocardiographic diagnosis of

	Abdominal cervicoisthmic cerclage
	Abortions, induced
	Cesarean Section Delivery
	External cephalic version
	External or internal version of second twin
	Fetal echocardiography
	Fetal transfusion
	Hemorrhage control techniques
	Hysterectomy, open
	Neonatal intubation
	Operative vaginal deliveries, including: - forceps extraction; - vacuum extraction
	Placenta, manual removal of
	Pulmonary Artery Catheterization (PAC)
	Sterilization procedures
	Ultrasound

Special Privileges

Requested	Granted Y/N	Privilege Description
		Moderate sedation, administer

Applicant Signature _____

Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____

Date _____

Maternal Medical Director Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Maternal Medical Director
Signature _____

Date _____

Ector County Hospital District - Medical Center
Delineation of Clinical Privileges and Procedures

Specialty: Obstetrics & Gynecology
Basic Education: MD or DO

Minimal Formal Training & Experience/Specialty Description

ECHD Board approved: 9/07, 10/08, 8/10, 4/11, 6/12, 09/06/2016

Training: Successful completion of a residency training program in obstetrics and gynecology accredited by the ACGME or approved by the AOA with emphasis on the full range of medical and surgical gynecology.

Successful completion of a residency training program in obstetrics and gynecology accredited by the ACGME or approved by the AOA with emphasis on the full range of medical and surgical gynecology.

Experience: Should demonstrate performance of at least 120 deliveries in the past 24 months. This can be demonstrated in one of the following ways:

An applicant who has just completed a residency shall provide his/her residency log. The Accreditation Council for Graduate Medical Education (ACGME), and this hospital, require a minimum of 200 Spontaneous Vaginal Deliveries and 145 Cesarean Deliveries of the course of four years of residency training.

OR

An applicant who is two or more years removed from their residency shall provide a quality profile from hospital(s) where he/she currently has privileges showing his or her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications.

OR

If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months.

If the candidate is less than two years removed from their residency, both their residency case log and quality profile (or hospital-based documentation of clinical activity) will be required.

Requests for Additional Privileges:

Before granting privileges for a new or additional procedure, individuals will need to:

- a) show proof of completion of a postgraduate training course
- b) a review of the National Practitioner Data Bank
- c) have a minimum number of procedures (to be determined by the department head) proctored by a staff member already credentialed for that procedure.

Certification: Within five six years of completion of an approved residency, certification by the American Board of Obstetrics and Gynecology or the American Osteopathic Board of Obstetrics and Gynecology.

4.1-2 QUALIFICATIONS FOR MEMBERSHIP The applicant is board certified as that term is defined in the Article 4.1-2(e) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a Board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties. 6/11/13

By making a request for privileges, the applicant stipulates that:

He/she is requesting only those privileges for which by education, training, current experience and demonstrated performance is qualified to perform.

He/she is bound by the applicable Bylaws and policies of Medical Center Hospital

He/she meets the minimum threshold criteria for the privileges requested and has no mental or physical condition which would limit his/her clinical abilities.

Reappointment: Must provide ongoing continuing education specific to maternal care, pregnant and postpartum patients including complicated and critical conditions.

Core Privileges - Obstetrics & Gynecology

		Moderate Sedation
		Myocutaneous Flaps for Vulvar Abdominal Defects
		Myosure
		Operative Hysteroscopy, Advanced
		Procedures for Pelvic Organ Prolapse, Genitourinary Fistula Repair, and Urinary Incontinence (Advanced)
		Uterine Balloon Therapy (UTB)
		Reproductive endocrinology and infertility – advanced

Applicant Signature _____

Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____

Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Maternal Medical Director _____ Date _____

The credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented below.

Privileges Reviewed and Recommended By:

Signature _____

Date _____

Exceptions/Conditions:

**Ector County Hospital District - Medical Center
Delineation of Clinical Privileges and Procedures**

Specialty: Family Medicine
Basic Education: MD or DO

Minimal Formal Training & Experience/Specialty Description

ECHD Approval: 7/07, 8/10/10, 8/11, 6/19
Reviewed: 03/15

Training: Successful completion of a residency training program in family medicine accredited by the ACGME or approved by the AOA.

Experience: Can be demonstrated in one of the following ways:

An applicant who has just completed a residency shall provide his/her residency or fellowship log.

OR

An applicant who is not applying directly out of a residency shall provide a quality profile from hospital(s) where he/she currently has privileges showing his/her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications.

OR

If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months.

Certification: Within five years of completion of an approved residency in family medicine, certification by the American Board of Family Medicine or the American Osteopathic Board of Family Physicians.

4.1-2 QUALIFICATIONS FOR MEMBERSHIP The applicant is board certified as that term is defined in the Article 4.1-2(e) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a Board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties. 6/11/13

By making a request for privileges, the applicant stipulates that:

He/she is requesting only those privileges for which by education, training, current experience and demonstrated performance is qualified to perform.

He/she is bound by the applicable Bylaws and policies of Medical Center Hospital

He/she meets the minimum threshold criteria for the privileges requested and has no mental or physical condition which would limit his/her clinical abilities

Reappointment:

1. Must provide ongoing continuing education specific to your scope of practice. For Obstetrics, must be specific to maternal care, pregnant and postpartum patients including complicated and critical conditions.

Core Privileges - Family Medicine

Management Privileges

Requested	Granted Y/N	Privilege Description
		Admit/discharge patients
		Asthma, pediatric - management of
		Athletic and recreational injuries, evaluation, management of
		Bronchiolitis, management of
		Care of uncomplicated gynecological patients (nonoperative)
		Children and adolescent surgical problems, recognize and management of
		Co-management of severely ill and multi-organ failure patients
		Decubitus ulcer, diagnose and evaluate
		Diabetes pre-eclampsia, management of
		Dislocations, uncomplicated

Requested	Granted Y/N	Privilege Description
		Amnioinfusions
		Cesarean section, assist
		Culdocentesis
		Electrocardiography, interpretation of (formal interpretation for Hospital)
		Exercise Stress ECG Testing
		Flexible Sigmoidoscopy (requires Endoscopy committee review)
		Fluoroscopy
		Hyperbaric Oxygen Therapy (HBOT)
		Hysterosalpingography
		Moderate sedation, administer
		Obstetric Ultrasound
		Pulmonary Artery Catheterization (PAC)
		Hemodynamic, invasive - monitoring of
		High-risk maternity, management of
		Pregnancy, emergency complications - management of
		Ventilator Management

Applicant Signature _____

Date _____

Department Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____

Date _____

Maternal Medical Director Assessment:

Approved as Requested: _____

Approved as Amended: _____

Comments:

Department Signature _____

Date _____

The credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented below.

Family Health Clinic
July 2019
ECHD Board Packet



Date: July 2, 2019

To: Board of Directors-Family Health Clinic

From: Grant Trollope, MCH Controller/FHC Director of Finance

Subject: Combined Financial Report for the Month Ended May 31, 2019

Visits

Combined clinic visits for May were 1,631 comparing unfavorably to the budgeted total of 1,784 and unfavorably to the prior year's 1,812 by 8.6% and 10.0% respectively. Combined medical visits for May totaled 1,631 over the budgeted amount of 1,494 and over the 1,524 visits from prior year. There were no optometry visits in the month of May.

Revenues and Revenue Deductions

Combined patient revenue for May totaled \$558,430, comparing unfavorably to the combined budget of \$701,376 by 20.4% and under prior year's total of \$711,698 by 21.5%.

Combined revenue deductions for May were \$329,377 comparing favorably to the combined budgeted amount of \$460,197 and favorably to prior year's total of \$592,381.

Combined net operating revenue for May was \$241,308, comparing slightly unfavorable to the combined budget amount of \$242,503 and favorably to the prior year amount of \$119,317.

Operating Expenses

Combined operating expenses for May totaled \$315,896, comparing favorably to a combined budget of \$404,458 and favorably prior year's expenses of \$339,710.

Combined salaries and wages expense for May were \$114,553, comparing favorably to a combined budget of \$128,824 and favorably to prior year's \$117,395. Trends in salaries, wages, and benefits resulted from operations, which are now running with 29.5 Full Time Equivalents (FTEs) for May, compared to a budget of 35.9 FTEs and prior year's 31.8 FTEs.

Combined physician services (Provider salaries) for May totaled \$153,328, comparing favorably to a budgeted amount of \$204,890 and favorably to prior year's amount of \$170,725.

Combined supplies expense for May totaled \$4,895 comparing favorably to budgeted supply expense of \$9,142 and prior year's amount of \$4,967.

Combined Repairs and Maintenance expense for May totaled \$714, comparing favorably to a budgeted amount of \$4,451 and unfavorable prior year amount of \$285.

Operating Results

Combined operating results for the month of May resulted in a Net Loss of \$119,545, comparing favorably to the combined budgeted deficit of \$206,915, and to prior year loss of \$265,697.

Revenue and Payments by Pavor

For the month of May, Medicaid patients represented the largest revenue financial class, followed by Self-Pay, and Commercial. Clinics combined, Medicaid revenue accounted for 33.9%, Self-Pay 28.1%, Commercial 19.7%, Medicare 18.1%, FAP 0.0%, and Other for 0.3% of the Clinic's monthly revenue.

Combined payments for the month of May year to date totaled \$1,160,163 compared to the prior year YTD amount of \$750,342.

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 558,430	\$ 701,376	-20.4%	\$ 711,698	-21.5%	\$ 5,146,764	\$ 5,497,224	-6.4%	\$ 5,503,726	-6.5%
TOTAL PATIENT REVENUE	\$ 558,430	\$ 701,376	-20.4%	\$ 711,698	-21.5%	\$ 5,146,764	\$ 5,497,224	-6.4%	\$ 5,503,726	-6.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (42,304)	\$ 135,998	-131.1%	\$ (120,726)	-65.0%	\$ 52,996	\$ 1,024,191	-94.8%	\$ 1,011,897	-94.8%
Self Pay Adjustments	(9,955)	27,532	-136.2%	(1,258)	691.4%	(3,437)	207,342	-101.7%	204,851	-101.7%
Bad Debts	381,636	296,667	28.6%	714,365	-46.6%	2,647,002	2,234,182	18.5%	3,375,194	-21.6%
TOTAL REVENUE DEDUCTIONS	\$ 329,377	\$ 460,197	-28.4%	\$ 592,381	-44.4%	\$ 2,696,562	\$ 3,465,715	-22.2%	\$ 4,591,941	-41.3%
	58.98%	65.61%		83.23%		52.39%	63.04%		83.43%	
NET PATIENT REVENUE	\$ 229,053	\$ 241,179	-5.0%	\$ 119,317	92.0%	\$ 2,450,201	\$ 2,031,509	20.6%	\$ 911,785	168.7%
OTHER REVENUE										
FHC Other Revenue	\$ 12,255	\$ 1,324	825.6%	\$ -	100.0%	\$ 112,398	\$ 10,592	961.2%	\$ 10,595	960.9%
TOTAL OTHER REVENUE	\$ 12,255	\$ 1,324	825.6%	\$ -	0.0%	\$ 112,398	\$ 10,592	961.2%	\$ 10,595	960.9%
NET OPERATING REVENUE	\$ 241,308	\$ 242,503	-0.5%	\$ 119,317	102.2%	\$ 2,562,600	\$ 2,042,101	25.5%	\$ 922,379	177.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 114,553	\$ 128,824	-11.1%	\$ 117,395	-2.4%	\$ 937,376	\$ 1,009,697	-7.2%	\$ 534,986	75.2%
Benefits	26,141	39,459	-33.8%	29,873	-12.5%	246,580	317,802	-22.4%	188,164	31.0%
Physician Services	153,328	204,890	-25.2%	170,725	-10.2%	1,173,046	1,971,728	-40.5%	1,844,298	-36.4%
Cost of Drugs Sold	9,339	9,178	1.8%	6,157	51.7%	63,572	71,936	-11.6%	60,885	4.4%
Supplies	4,895	9,142	-46.5%	4,967	-1.4%	76,003	71,933	5.7%	67,571	12.5%
Utilities	4,962	6,708	-26.0%	8,873	-44.1%	41,261	50,039	-17.5%	54,046	-23.7%
Repairs and Maintenance	714	4,451	-84.0%	285	150.5%	6,100	35,608	-82.9%	35,599	-82.9%
Leases and Rentals	573	380	50.7%	355	61.2%	3,476	3,040	14.3%	3,038	14.4%
Other Expense	1,391	1,426	-2.5%	1,081	28.7%	12,669	11,694	8.3%	9,169	38.2%
TOTAL OPERATING EXPENSES	\$ 315,896	\$ 404,458	-21.9%	\$ 339,710	-7.0%	\$ 2,560,082	\$ 3,543,477	-27.8%	\$ 2,797,755	-8.5%
Depreciation/Amortization	\$ 44,958	\$ 44,960	0.0%	\$ 45,304	-0.8%	\$ 361,534	\$ 361,550	0.0%	\$ 362,264	-0.2%
TOTAL OPERATING COSTS	\$ 360,854	\$ 449,418	-19.7%	\$ 385,013	-6.3%	\$ 2,921,616	\$ 3,905,027	-25.2%	\$ 3,160,018	-7.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (119,545)	\$ (206,915)	-42.2%	\$ (265,697)	-55.0%	\$ (359,017)	\$ (1,862,926)	-80.7%	\$ (2,237,639)	-84.0%
Operating Margin	-49.54%	-85.32%	-41.9%	-222.68%	-77.8%	-14.01%	-91.23%	-84.6%	-242.59%	-94.2%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,631	1,494	9.2%	1,524	7.0%	13,385	12,536	6.8%	12,792	4.6%
Optometry Visits	-	290	-100.0%	288	-100.0%	1,115	2,071	-46.2%	2,055	-45.7%
Total Visits	1,631	1,784	-8.6%	1,812	-10.0%	14,500	14,607	-0.7%	14,847	-2.3%
Average Revenue per Office Visit	342.38	393.15	-12.9%	392.77	-12.8%	354.95	376.34	-5.7%	370.70	-4.2%
Hospital FTE's (Salaries and Wages)	29.5	35.9	-17.9%	31.8	-7.4%	31.0	35.9	-13.8%	15.9	94.4%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	19.2	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 400,261	\$ 367,974	8.8%	\$ 387,435	3.3%	\$ 3,558,887	\$ 2,884,121	23.4%	\$ 2,887,836	23.2%
TOTAL PATIENT REVENUE	\$ 400,261	\$ 367,974	8.8%	\$ 387,435	3.3%	\$ 3,558,887	\$ 2,884,121	23.4%	\$ 2,887,836	23.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (32,756)	\$ 76,644	-142.7%	\$ 93,887	-134.9%	\$ 226,372	\$ 577,202	-60.8%	\$ 570,273	-60.3%
Self Pay Adjustments	(7,759)	17,689	-143.9%	19,516	-139.8%	42,414	133,215	-68.2%	131,617	-67.8%
Bad Debts	268,664	133,014	102.0%	196,545	36.7%	1,461,123	1,001,719	45.9%	1,611,091	-9.3%
TOTAL REVENUE DEDUCTIONS	\$ 228,150	\$ 227,347	0.4%	\$ 309,948	-26.4%	\$ 1,729,909	\$ 1,712,136	1.0%	\$ 2,312,981	-25.2%
	57.0%	61.8%		80.0%		48.6%	59.4%		80.1%	
NET PATIENT REVENUE	\$ 172,112	\$ 140,627	22.4%	\$ 77,487	122.1%	\$ 1,828,978	\$ 1,171,985	56.1%	\$ 574,855	218.2%
OTHER REVENUE										
FHC Other Revenue	\$ 12,255	\$ 1,324	0.0%	\$ -	0.0%	\$ 112,398	\$ 10,592	0.0%	\$ 10,595	960.9%
TOTAL OTHER REVENUE	\$ 12,255	\$ 1,324	825.6%	\$ -	0.0%	\$ 112,398	\$ 10,592	961.2%	\$ 10,595	960.9%
NET OPERATING REVENUE	\$ 184,367	\$ 141,951	29.9%	\$ 77,487	137.9%	\$ 1,941,376	\$ 1,182,577	64.2%	\$ 585,449	231.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 86,429	\$ 83,983	2.9%	\$ 77,917	10.9%	\$ 688,407	\$ 658,247	4.6%	\$ 385,937	78.4%
Benefits	19,723	25,724	-23.3%	19,827	-0.5%	181,088	207,183	-12.6%	135,741	33.4%
Physician Services	118,870	122,968	-3.3%	96,614	23.0%	851,520	1,198,130	-28.9%	1,113,631	-23.5%
Cost of Drugs Sold	7,510	6,031	24.5%	6,113	22.8%	46,370	47,271	-1.9%	36,194	28.1%
Supplies	5,866	3,172	84.9%	2,086	181.2%	38,198	25,040	52.5%	27,600	38.4%
Utilities	2,731	3,978	-31.3%	4,950	-44.8%	21,629	29,488	-26.7%	31,920	-32.2%
Repairs and Maintenance	714	3,974	-82.0%	285	150.5%	6,100	31,792	-80.8%	31,785	-80.8%
Leases and Rentals	573	380	50.7%	355	61.2%	3,476	3,040	14.3%	3,038	14.4%
Other Expense	1,391	1,416	-1.8%	1,000	39.1%	12,669	11,614	9.1%	9,089	39.4%
TOTAL OPERATING EXPENSES	\$ 243,806	\$ 251,626	-3.1%	\$ 209,147	16.6%	\$ 1,849,457	\$ 2,211,805	-16.4%	\$ 1,774,934	4.2%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,150	-6.0%	\$ 40,597	\$ 40,606	0.0%	\$ 41,372	-1.9%
TOTAL OPERATING COSTS	\$ 248,647	\$ 256,468	-3.0%	\$ 214,297	16.0%	\$ 1,890,054	\$ 2,252,411	-16.1%	\$ 1,816,306	4.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (64,280)	\$ (114,517)	-43.9%	\$ (136,810)	-53.0%	\$ 51,322	\$ (1,069,834)	-104.8%	\$ (1,230,857)	-104.2%
Operating Margin	-34.87%	-80.67%	-56.8%	-176.56%	-80.3%	2.64%	-90.47%	-102.9%	-210.24%	-101.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,162	850	36.7%	900	29.1%	9,658	7,148	35.1%	7,569	27.6%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,162	850	36.7%	900	29.1%	9,658	7,148	35.1%	7,919	22.0%
Average Revenue per Office Visit	344.46	432.91	-20.4%	430.48	-20.0%	368.49	403.51	-8.7%	364.67	1.0%
Hospital FTE's (Salaries and Wages)	21.5	21.9	-2.1%	19.5	10.0%	22.1	21.9	0.5%	10.1	119.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	10.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 158,169	\$ 333,402	-52.6%	\$ 324,263	-51.2%	\$ 1,587,877	\$ 2,613,103	-39.2%	\$ 2,615,890	-39.3%
TOTAL PATIENT REVENUE	\$ 158,169	\$ 333,402	-52.6%	\$ 324,263	-51.2%	\$ 1,587,877	\$ 2,613,103	-39.2%	\$ 2,615,890	-39.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (9,549)	\$ 59,354	-116.1%	\$ (214,613)	-95.6%	\$ (173,375)	\$ 446,989	-138.8%	\$ 441,624	-139.3%
Self Pay Adjustments	(2,196)	9,843	-122.3%	(20,774)	-89.4%	(45,850)	74,127	-161.9%	73,234	-162.6%
Bad Debts	112,972	163,653	-31.0%	517,820	-78.2%	1,185,879	1,232,463	-3.8%	1,764,102	-32.8%
TOTAL REVENUE DEDUCTIONS	\$ 101,227	\$ 232,850	-56.5%	\$ 282,433	-64.2%	\$ 966,653	\$ 1,753,579	-44.9%	\$ 2,278,960	-57.6%
	64.00%	69.84%		87.10%		60.88%	67.11%		87.12%	
NET PATIENT REVENUE	\$ 56,941	\$ 100,552	-43.4%	\$ 41,830	36.1%	\$ 621,224	\$ 859,524	-27.7%	\$ 336,930	84.4%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 56,941	\$ 100,552	-43.4%	\$ 41,830	36.1%	\$ 621,224	\$ 859,524	-27.7%	\$ 336,930	84.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 28,124	\$ 44,841	-37.3%	\$ 39,478	-28.8%	\$ 248,968	\$ 351,450	-29.2%	\$ 149,048	67.0%
Benefits	6,418	13,735	-53.3%	10,046	-36.1%	65,492	110,619	-40.8%	52,423	24.9%
Physician Services	34,458	81,922	-57.9%	74,111	-53.5%	321,525	773,598	-58.4%	730,667	-56.0%
Cost of Drugs Sold	1,829	3,147	-41.9%	44	4074.4%	17,201	24,665	-30.3%	24,691	-30.3%
Supplies	(970)	5,970	-116.3%	2,881	-133.7%	37,806	46,893	-19.4%	39,970	-5.4%
Utilities	2,231	2,730	-18.3%	3,923	-43.1%	19,632	20,551	-4.5%	22,126	-11.3%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	3,816	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	81	-100.0%	-	80	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 72,090	\$ 152,832	-52.8%	\$ 130,563	-44.8%	\$ 710,625	\$ 1,331,672	-46.6%	\$ 1,022,821	-30.5%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 320,937	\$ 320,944	0.0%	\$ 320,892	0.0%
TOTAL OPERATING COSTS	\$ 112,207	\$ 192,950	-41.8%	\$ 170,717	-34.3%	\$ 1,031,562	\$ 1,652,616	-37.6%	\$ 1,343,712	-23.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (55,266)	\$ (92,398)	-40.2%	\$ (128,886)	-57.1%	\$ (410,339)	\$ (793,092)	-48.3%	\$ (1,006,782)	-59.2%
Operating Margin	-97.06%	-91.89%	5.6%	-308.12%	-68.5%	-66.05%	-92.27%	-28.4%	-298.81%	-77.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	469	644	-27.2%	624	-24.8%	3,727	5,389	-30.8%	5,223	-28.6%
Optometry Visits	-	290	-100.0%	288	-100.0%	1,115	2,071	-46.2%	2,055	-45.7%
Total Visits	469	934	-49.8%	912	-48.6%	4,842	7,460	-35.1%	7,278	-33.5%
Average Revenue per Office Visit	337.25	356.96	-5.5%	355.55	-5.1%	327.94	350.30	-6.4%	359.42	-8.8%
Hospital FTE's (Salaries and Wages)	8.0	14.0	-42.7%	12.3	-35.0%	8.9	14.0	-36.2%	5.9	51.9%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	8.5	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
MAY 2019**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 51,998	\$ 48,949	\$ 100,947	18.1%	\$ 492,116	\$ 304,964	\$ 797,079	15.5%
Medicaid	156,435	32,628	189,063	33.9%	1,530,139	575,895	2,106,034	40.9%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	84,163	26,110	110,273	19.7%	694,949	302,480	997,429	19.4%
Self Pay	106,189	50,481	156,670	28.1%	832,745	404,252	1,236,998	24.0%
Other	1,476	-	1,476	0.3%	8,938	286	9,224	0.2%
Total	\$ 400,261	\$ 158,169	\$ 558,430	100.0%	\$ 3,558,887	\$ 1,587,877	\$ 5,146,764	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 6,398	\$ 10,498	\$ 16,896	12.5%	\$ 52,254	\$ 70,875	\$ 123,129	10.6%
Medicaid	40,743	12,958	53,702	39.9%	362,953	150,007	512,960	44.2%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	29,201	7,022	36,223	26.9%	214,294	104,056	318,350	27.4%
Self Pay	20,655	7,175	27,830	20.7%	151,344	53,916	205,260	17.7%
Other	5	-	5	0.0%	447	16	463	0.0%
Total	\$ 97,003	\$ 37,652	\$ 134,655	100.0%	\$ 781,293	\$ 378,870	\$ 1,160,163	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 51,998	13.0%	\$ 60,094	15.5%	\$ 492,116	13.8%	\$ 319,680	11.1%
Medicaid	156,435	39.1%	155,165	40.1%	1,530,139	43.0%	1,100,159	38.0%
PHC	-	0.0%	-	0.0%	-	0.0%	26,575	0.9%
Commercial	84,163	21.0%	63,660	16.4%	694,949	19.5%	564,787	19.6%
Self Pay	106,189	26.5%	108,022	27.9%	832,745	23.4%	871,593	30.2%
Other	1,476	0.4%	495	0.1%	8,938	0.3%	5,042	0.2%
TOTAL	\$ 400,261	100.0%	\$ 387,435	100.0%	\$ 3,558,887	100.0%	\$ 2,887,836	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,398	6.6%	\$ 1,974	2.5%	\$ 52,254	6.7%	\$ 20,887	4.2%
Medicaid	40,743	42.0%	32,566	41.5%	362,953	46.4%	150,393	30.6%
PHC	-	0.0%	-	0.0%	-	0.0%	5,629	1.1%
Commercial	29,201	30.1%	24,986	31.9%	214,294	27.4%	168,495	34.2%
Self Pay	20,655	21.3%	18,842	24.0%	151,344	19.4%	146,904	29.8%
Other	5	0.0%	48	0.1%	447	0.1%	560	0.1%
TOTAL	\$ 97,003	100.0%	\$ 78,416	100.0%	\$ 781,293	100.0%	\$ 492,868	100.0%
TOTAL NET REVENUE	172,112		77,487		1,828,978		574,855	
% OF GROSS REVENUE	43.0%		20.0%		51.4%		19.9%	
VARIANCE	(75,109)		929		(1,047,685)		(81,986)	
% VARIANCE TO CASH COLLECTIONS	-43.6%		1.2%		-57.3%		-14.3%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2019**

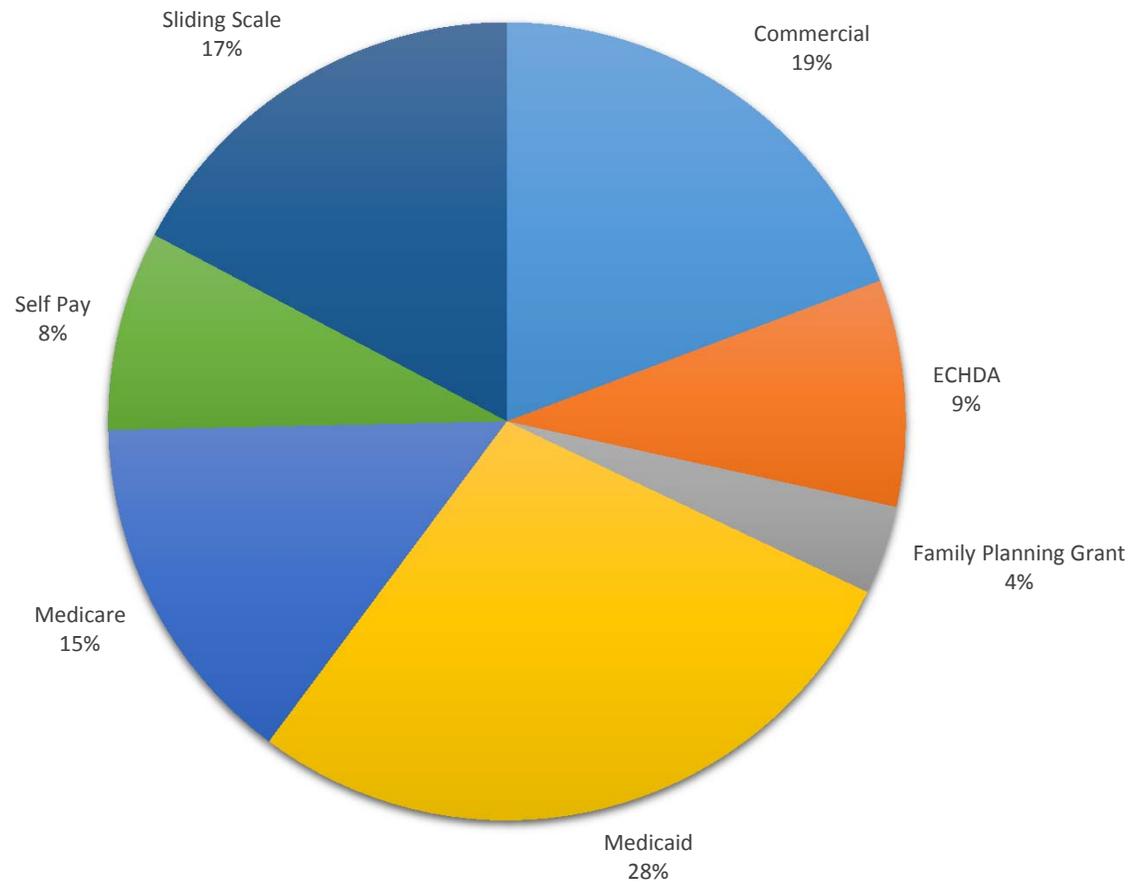
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,949	30.9%	\$ 47,310	14.6%	\$ 304,964	19.2%	\$ 317,906	12.2%
Medicaid	32,628	20.6%	\$ 138,404	42.7%	575,895	36.3%	1,213,893	46.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	60,926	2.3%
Commercial	26,110	16.5%	\$ 59,913	18.5%	302,480	19.0%	494,699	18.9%
Self Pay	50,481	32.0%	\$ 78,034	24.1%	404,252	25.5%	522,907	20.0%
Other	-	0.0%	\$ 602	0.2%	286	0.0%	5,559	0.2%
TOTAL	\$ 158,169	100.0%	\$ 324,263	100.0%	\$ 1,587,877	100.0%	\$ 2,615,890	100.0%

PAYMENTS BY PAYOR

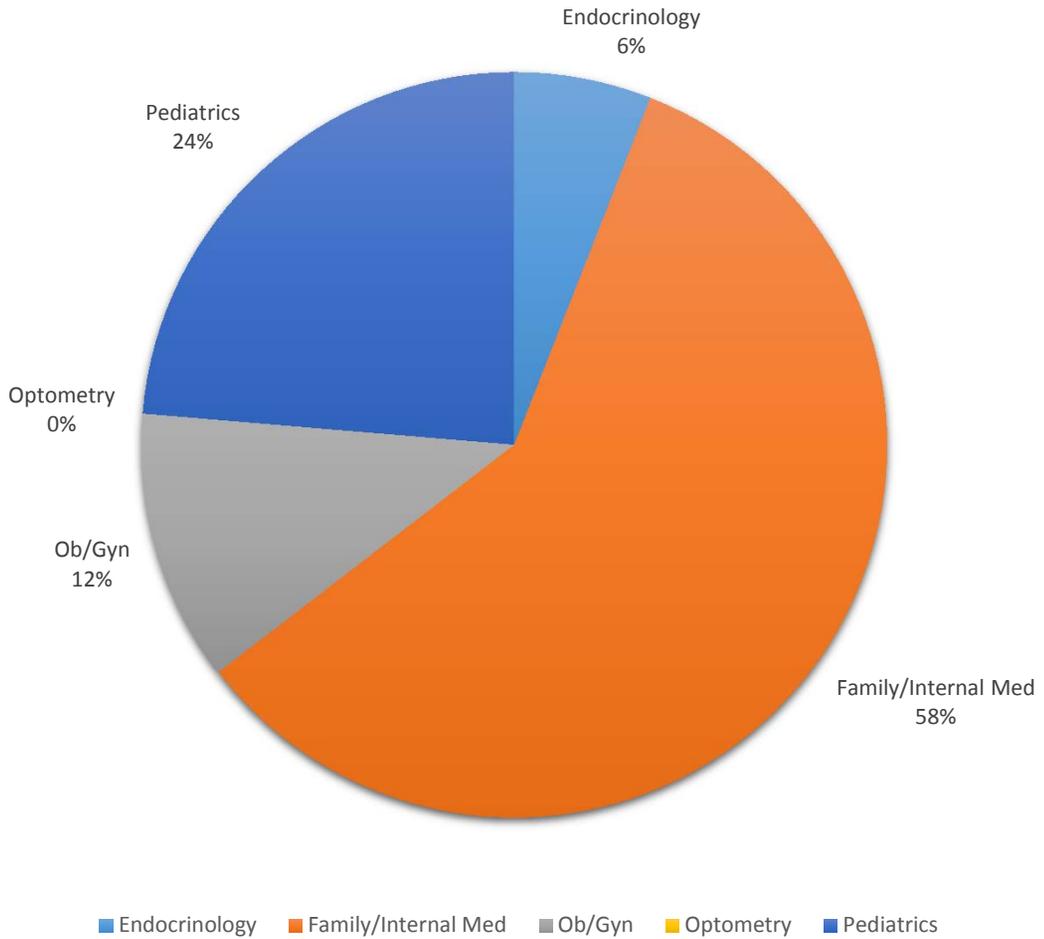
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,498	27.9%	\$ 825	1.6%	\$ 70,875	18.7%	\$ 11,433	4.4%
Medicaid	12,958	34.4%	24,992	50.0%	150,007	39.6%	77,431	30.1%
PHC	-	0.0%	-	0.0%	-	0.0%	3,572	1.4%
Commercial	7,022	18.6%	16,132	32.2%	104,056	27.5%	75,484	29.3%
Self Pay	7,175	19.1%	8,077	16.1%	53,916	14.2%	88,963	34.6%
Other	-	0.0%	-	0.0%	16	0.0%	590	0.2%
TOTAL	\$ 37,652	100.0%	\$ 50,025	100.0%	\$ 378,870	100.0%	\$ 257,474	100.0%
TOTAL NET REVENUE	56,941		41,830		621,224		336,930	
% OF GROSS REVENUE	36.0%		12.9%		39.1%		12.9%	
VARIANCE	(19,289)		8,195		(242,353)		(79,456)	
% VARIANCE TO CASH COLLECTIONS	-33.9%		19.6%		-39.0%		-23.6%	

FHC May Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC May Visits By Service



FHC Executive Director's Report- July 2019

- **Provider Update:** The Family Health Clinic is currently searching for the following providers for our West University location: Optometrist and Pediatric Nurse Practitioner. Dr Sheridan has also announced her retirement effective 10/31/19. Merritt Hawkins is the search firm that is assisting us with recruiting for our open provider positions.
- **Staffing Update:** The Family Health Clinic has the following open positions: 2 LVNs and a Patient Registration Specialist
- **Patient Satisfaction:** Clements pediatrics was recognized as the MCHS Medical Practice of the Month with the highest patient satisfaction scores. The pediatric unit scored in the 100th percentile and was considered one of highest scoring units in the nation for the month of May. Congratulations to Clements Pediatrics!!
- **Ziggy Award:** The Family Health Clinic at West University was presented with the MCHS Ziggy Award for having the highest hand hygiene scores of outpatient departments for the month of May. Congratulations to FHC West University!!
- **Community Health Needs Assessment Update:** The 2019 Community Health Needs Assessment is making great progress and we expect to present the 2019 CHNA to the Board during the August 2019 Board meeting.



DATE: July 2, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended May 31, 2019

Attached are the Financial Statements for the month ended May 31, 2019 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended May, the change in net position was a gain of \$75,693 comparing favorably to the budgeted deficit of \$107,957 by 170.1%. Inpatient (I/P) revenue was above budget by \$464,967 or 0.9% driven primarily by increased admissions and deliveries with associated lab tests and GI procedures. Outpatient (O/P) revenue was above budget by \$4,218,231 or 9.5% due to increased observation days and other outpatient volumes. Net patient revenue was \$2,239,529 or 11.0% above the budget of \$20,383,728. Net operating revenue was \$2,497,483 or 9.3%, above budget due to increased net patient revenue and increased sales tax receipts.

Operating expenses for the month were over budget by \$1,006,297 due primarily to unfavorable salaries, physician fees, purchased services, and repairs and maintenance. Unfavorable salaries and wages expenses were caused by increased use of employed staff and a decrease in contract labor usage. Actual FTEs per EEOB were 5.1 vs. budgeted 4.8. Physician fees unfavorable variance was caused by \$112,137 in call pay to ProCare physicians that was previously paid by the Permian Basin Clinical Servicing Repairs and maintenance expense unfavorable variance was due primarily to \$197,331 in underbudgeted IT legacy system maintenance contracts. Large favorable variances include benefits, \$301,621 due to decreased GASB 68 accrual and \$395,931 due to decreased medical and pharmacy benefit claims. The contract labor variance was also favorable by \$61,306 due to conversion from contract labor to employed as mentioned above.

Operating Results - ProCare (501a) Operations:

For the month of May the net loss from operations before capital contributions was \$2,780,407 compared to a budgeted loss of \$717,447. Net operating revenue was below budget by \$1,579,294 due primarily to \$875,000 unpaid Medicaid Supplemental Payments from the Permian Basin Clinical Servicing Partnership during the month, as well as reserving \$1,093,750 of the accrued outstanding receivable. Total operating costs were over budget by \$482,914. The unfavorable expense variance was due to increased staffing costs due to increased office visits, hospital visits, and surgeries; increased temporary labor due to increased contract CRNA usage of \$221,406, and \$41,609 in locum pathology expense. Purchased service expense was also unfavorable due to \$24,282 in billing services caused by increased cash collections and \$37,671 in loss of cost recovery to the hospital caused by Pediatric, and Optometrist provider shortage at FHC West.

Operating Results - Family Health Center Operations:

For the month of May the net loss from operations by location:

- Clements: \$64,280 loss compared to a budgeted loss of \$114,517. Net revenue was favorable by \$42,416 due to increased volume. Operating costs were \$7,820 favorable to budget due to various small variances.
- West University: \$55,266 loss compared to a budgeted loss of \$92,398. Net revenue was unfavorable by \$43,911 due to decreased volumes. Operating costs were favorable by \$80,742 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of May was a surplus of \$75,693 comparing favorably to a budgeted deficit of \$107,957. The Change in Net Position year to date is a surplus of \$1,236,486 comparing favorably to a budgeted deficit of \$5,577,728.

Volume:

Total admissions for the month were 1,171 or 4.2% above budget and 3.3% above last year. Year to date admissions were 9,435 or 5.3% above budget and 4.3% above last year. Patient days for the month were 5,254 or 8.9% below budget and 8.5% below last year. Year to date patient days were 44,797 or 0.3% above budget and 0.4% above last year. Due to the preceding, total average length of stay (ALOS) was 4.49 for the month and 4.75 year to date. Observation days were above budget by 17.9% and above prior year by 20.1%.

Emergency room visits for the month were 4,434 resulting in a decrease compared to budget of 0.9% and a decrease compared to last year of 3.3%. Year to date emergency room visits were 36,689 or 3.7% above budget and 3.7% above prior year. Total O/P occasions of service for the month were 2.5% above budget for the month and 0.6% below last year. Year to date OP occasions of service were 9.8% above budget and 6.8% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,145	1,096	4.5%	1,107	3.4%	9,212	8,733	5.5%	8,824	4.4%
Neonatal ICU (NICU)	26	28	-7.2%	27	-3.7%	223	226	-1.5%	218	2.3%
Total Admissions	1,171	1,124	4.2%	1,134	3.3%	9,435	8,959	5.3%	9,042	4.3%
Patient Days										
Adult & Pediatric	4,109	4,400	-6.6%	4,381	-6.2%	34,138	34,258	-0.4%	34,312	-0.5%
ICU	400	402	-0.5%	396	1.0%	3,344	3,072	8.9%	3,291	1.6%
CCU	394	423	-6.9%	366	7.7%	3,339	3,227	3.5%	3,157	5.8%
NICU	351	543	-35.4%	598	-41.3%	3,976	4,091	-2.8%	3,857	3.1%
Total Patient Days	5,254	5,768	-8.9%	5,741	-8.5%	44,797	44,648	0.3%	44,617	0.4%
Observation (Obs) Days	792	672	17.9%	660	20.1%	6,170	5,163	19.5%	5,303	16.3%
Nursery Days	269	238	13.0%	224	20.1%	2,070	1,904	8.7%	1,899	9.0%
Total Occupied Beds / Bassinets	6,315	6,678	-5.4%	6,625	-4.7%	53,037	51,715	2.6%	51,819	2.3%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.28	4.77	-10.2%	4.65	-7.8%	4.43	4.64	-4.6%	4.62	-4.1%
NICU	13.50	19.37	-30.3%	22.15	-39.0%	17.83	18.08	-1.4%	17.69	0.8%
Total ALOS	4.49	5.13	-12.6%	5.06	-11.4%	4.75	4.98	-4.7%	4.93	-3.8%
Acute / Adult & Pediatric w/o OB	4.91			5.61	-12.4%	5.23			5.48	-4.6%
Average Daily Census	169.5	186.1	-8.9%	185.2	-8.5%	184.3	183.7	0.3%	183.6	0.4%
Hospital Case Mix Index (CMI)	1.5512	1.5166	2.3%	1.5432	0.5%	1.5802	1.5166	4.2%	1.5166	4.2%
Medicare										
Admissions	443	426	4.1%	437	1.4%	3,627	3,444	5.3%	3,614	0.4%
Patient Days	2,126	2,334	-8.9%	2,254	-5.7%	18,287	18,188	0.5%	18,608	-1.7%
Average Length of Stay	4.80	5.48	-12.5%	5.16	-7.0%	5.04	5.28	-4.5%	5.15	-2.1%
Case Mix Index	1.6863			1.6307	3.4%	1.7334			1.6438	5.5%
Medicaid										
Admissions	139	133	4.5%	133	4.5%	1,182	1,126	5.0%	1,093	8.1%
Patient Days	603	662	-8.9%	788	-23.5%	6,279	6,252	0.4%	5,767	8.9%
Average Length of Stay	4.34	4.98	-12.8%	5.92	-26.8%	5.31	5.55	-4.3%	5.28	0.7%
Case Mix Index	1.1602			1.2011	-3.4%	1.1860			1.1827	0.3%
Commercial										
Admissions	337	323	4.3%	310	8.7%	2,636	2,502	5.4%	2,340	12.6%
Patient Days	1,413	1,551	-8.9%	1,555	-9.1%	11,032	11,018	0.1%	10,787	2.3%
Average Length of Stay	4.19	4.80	-12.7%	5.02	-16.4%	4.19	4.40	-5.0%	4.61	-9.2%
Case Mix Index	1.6324			1.6167	1.0%	1.5554			1.5257	1.9%
Self Pay										
Admissions	226	217	4.1%	227	-0.4%	1,812	1,718	5.5%	1,797	0.8%
Patient Days	920	1,010	-8.9%	974	-5.5%	8,258	8,238	0.2%	8,412	-1.8%
Average Length of Stay	4.07	4.65	-12.5%	4.29	-5.1%	4.56	4.80	-5.0%	4.68	-2.6%
Case Mix Index	1.4233			1.3807	3.1%	1.4975			1.3948	7.4%
All Other										
Admissions	26	25	4.0%	27	-3.7%	178	169	5.3%	198	-10.1%
Patient Days	192	211	-9.0%	170	12.9%	941	952	-1.2%	1,043	-9.8%
Average Length of Stay	7.38	8.44	-12.5%	6.30	17.3%	5.29	5.63	-6.2%	5.27	0.4%
Case Mix Index	1.4087			2.1240	-33.7%	1.9975			1.8170	9.9%
Radiology										
InPatient	4,249	4,780	-11.1%	4,262	-0.3%	35,570	36,505	-2.6%	35,710	-0.4%
OutPatient	8,240	7,908	4.2%	8,139	1.2%	62,353	60,395	3.2%	58,916	5.8%
Cath Lab										
InPatient	503	596	-15.6%	526	-4.4%	4,220	4,549	-7.2%	4,508	-6.4%
OutPatient	751	610	23.1%	507	48.1%	5,040	4,656	8.2%	4,587	9.9%
Laboratory										
InPatient	70,284	73,238	-4.0%	70,632	-0.5%	574,135	559,688	2.6%	559,681	2.6%
OutPatient	62,057	57,773	7.4%	57,190	8.5%	476,686	442,058	7.8%	442,056	7.8%
Other										
Deliveries	164	161	1.9%	155	5.8%	1,275	1,270	0.4%	1,256	1.5%
Surgical Cases										
InPatient	299	316	-5.4%	290	3.1%	2,354	2,419	-2.7%	2,220	6.0%
OutPatient	561	658	-14.7%	584	-3.9%	4,401	5,027	-12.5%	4,719	-6.7%
Total Surgical Cases	860	974	-11.7%	874	-1.6%	6,755	7,446	-9.3%	6,939	-2.7%
GI Procedures (Endo)										
InPatient	168	111	51.4%	101	66.3%	1,209	848	42.6%	802	50.7%
OutPatient	279	296	-5.7%	277	0.7%	1,892	2,259	-16.2%	2,162	-12.5%
Total GI Procedures	447	407	9.8%	378	18.3%	3,101	3,107	-0.2%	2,964	4.6%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,434	4,473	-0.9%	4,585	-3.3%	36,689	35,385	3.7%	35,375	3.7%
Observation Days	792	672	17.9%	660	20.1%	6,170	5,163	19.5%	5,303	16.3%
Other O/P Occasions of Service	19,418	18,889	2.8%	19,559	-0.7%	154,445	139,145	11.0%	144,081	7.2%
Total O/P Occasions of Svc.	24,644	24,034	2.5%	24,804	-0.6%	197,304	179,693	9.8%	184,759	6.8%
Hospital Operations										
Manhours Paid	278,026	286,146	-2.8%	276,949	0.4%	2,158,600	2,239,514	-3.6%	2,201,181	-1.9%
FTE's	1,569.5	1,615.3	-2.8%	1,563.4	0.4%	1,554.5	1,612.8	-3.6%	1,585.2	-1.9%
Adjusted Patient Days	10,002	10,571	-5.4%	10,910	-8.3%	82,841	81,897	1.2%	81,828	1.2%
Hours / Adjusted Patient Day	27.80	27.07	2.7%	25.38	9.5%	26.06	27.35	-4.7%	26.90	-3.1%
Occupancy - Actual Beds	48.6%	53.3%	-8.9%	53.1%	-8.5%	52.8%	52.6%	0.3%	52.6%	0.4%
FTE's / Adjusted Occupied Bed	4.9	4.7	2.7%	4.4	9.5%	4.6	4.8	-4.7%	4.7	-3.1%
InPatient Rehab Unit										
Admissions	30	45	-33.2%	37	-18.9%	338	311	8.7%	256	32.0%
Patient Days	381	542	-29.7%	507	-24.9%	4,135	4,336	-4.6%	3,378	22.4%
Average Length of Stay	12.7	12.1	5.3%	13.7	-7.3%	12.2	13.9	-12.3%	13.2	-7.3%
Manhours Paid	7,100	8,415	-15.6%	6,933	2.4%	63,976	66,974	-4.5%	50,849	25.8%
FTE's	40.1	47.5	-15.6%	39.1	2.4%	46.1	48.2	-4.5%	36.6	25.8%
Center for Primary Care - Clements										
Total Medical Visits	1,162	850	36.7%	900	29.1%	9,658	7,148	35.1%	7,569	27.6%
Manhours Paid	3,806	3,887	-2.1%	3,461	10.0%	30,621	30,466	0.5%	13,976	119.1%
FTE's	21.5	21.9	-2.1%	19.5	10.0%	22.1	21.9	0.5%	10.1	119.1%
Center for Primary Care - West University										
Total Medical Visits	469	644	-27.2%	624	-24.8%	3,727	5,389	-30.8%	5,223	-28.6%
Total Optometry	-	290	-100.0%	288	-100.0%	1,115	2,071	-46.2%	2,055	-45.7%
Manhours Paid	1,417	2,474	-42.7%	2,181	-35.0%	12,364	19,390	-36.2%	8,140	51.9%
FTE's	8.0	14.0	-42.7%	12.3	-35.0%	8.9	14.0	-36.2%	5.9	51.9%
Total ECHD Operations										
Total Admissions	1,201	1,169	2.8%	1,171	2.6%	9,773	9,270	5.4%	9,298	5.1%
Total Patient Days	5,635	6,310	-10.7%	6,248	-9.8%	48,932	48,984	-0.1%	47,995	2.0%
Total Patient and Obs Days	6,427	6,982	-7.9%	6,908	-7.0%	55,102	54,147	1.8%	53,298	3.4%
Total FTE's	1,639.1	1,698.8	-3.5%	1,634.4	0.3%	1,631.6	1,697.0	-3.9%	1,637.8	-0.4%
FTE's / Adjusted Occupied Bed	4.7	4.6	4.0%	4.3	11.0%	4.4	4.6	-5.5%	4.5	-3.1%
Total Adjusted Patient Days	10,727	11,565	-7.2%	11,873	-9.7%	90,488	88,932	1.7%	88,056	2.8%
Hours / Adjusted Patient Day	27.07	26.02	4.0%	24.38	11.0%	25.04	26.50	-5.5%	25.83	-3.1%
Outpatient Factor	1.9037	1.8327	3.9%	1.9004	0.2%	1.8498	1.8345	0.8%	1.8347	0.8%
Blended O/P Factor	2.1311	2.0785	2.5%	2.1824	-2.3%	2.0606	2.0842	-1.1%	2.0917	-1.5%
Total Adjusted Admissions	2,286	2,142	6.8%	2,225	2.7%	18,089	17,007	6.4%	17,059	6.0%
Hours / Adjusted Admisssion	126.99	140.51	-9.6%	130.10	-2.4%	125.25	138.55	-9.6%	133.31	-6.1%
FTE's - Hospital Contract	46.6	51.5	-9.5%	60.1	-22.5%	45.7	50.7	-9.8%	60.4	-24.4%
FTE's - Mgmt Services	65.2	50.1	30.1%	13.9	370.3%	63.6	50.1	26.9%	31.0	105.4%
Total FTE's (including Contract)	1,750.8	1,800.3	-2.7%	1,708.4	2.5%	1,740.9	1,797.8	-3.2%	1,729.2	0.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	4.8	4.8%	4.5	13.4%	4.7	4.9	-4.8%	4.8	-2.0%
ProCare FTEs	215.2	241.1	-10.7%	224.3	-4.1%	215.8	241.1	-10.5%	232.2	-7.1%
Total System FTEs	1,966.0	2,041.4	-3.7%	1,932.7	1.7%	1,956.7	2,038.9	-4.0%	1,961.4	-0.2%
Urgent Care Visits										
JBS Clinic	847	1,122	-24.5%	864	-2.0%	8,188	8,796	-6.9%	8,842	-7.4%
West University	429	733	-41.5%	545	-21.3%	5,047	5,745	-12.1%	5,982	-15.6%
42nd Street	483	838	-42.4%	538	-10.2%	5,521	6,569	-16.0%	5,975	-7.6%
Total Urgent Care Visits	1,759	2,693	-34.7%	1,947	-9.7%	18,756	21,110	-11.2%	20,799	-9.8%
Wal-Mart Clinic Visits										
East Clinic	355	370	-4.1%	360	-1.4%	3,799	4,045	-6.1%	3,730	1.8%
West Clinic	298	278	7.2%	236	26.3%	3,007	2,980	0.9%	2,891	4.0%
Total Wal-Mart Visits	653	648	0.8%	596	9.6%	6,806	7,025	-3.1%	6,621	2.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2019**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 14,799,950	\$ 4,900	\$ 14,804,850
Investments	52,316,964	-	52,316,964
Patient Accounts Receivable - Gross	211,313,376	29,119,196	240,432,572
Less: 3rd Party Allowances	(99,152,865)	(8,767,569)	(107,920,434)
Bad Debt Allowance	(73,891,478)	(15,679,337)	(89,570,815)
Net Patient Accounts Receivable	38,269,034	4,672,290	42,941,323
Taxes Receivable	9,748,481	-	9,748,481
Accounts Receivable - Other	19,914,508	2,323,530	22,238,037
Inventories	6,703,611	304,656	7,008,268
Prepaid Expenses	3,443,819	139,396	3,583,215
Total Current Assets	145,196,366	7,444,772	152,641,137
CAPITAL ASSETS:			
Property and Equipment	463,744,649	467,364	464,212,013
Construction in Progress	678,207	-	678,207
	464,422,856	467,364	464,890,220
Less: Accumulated Depreciation and Amortization	(285,129,255)	(293,610)	(285,422,865)
Total Capital Assets	179,293,601	173,754	179,467,355
INTANGIBLE ASSETS / GOODWILL - NET	8,623	107,860	116,482
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,693,343	-	4,693,343
Restricted Assets Held in Endowment	6,170,934	-	6,170,934
Restricted TPC, LLC	856,680	-	856,680
Restricted MCH West Texas Services	2,193,422	-	2,193,422
Pension, Deferred Outflows of Resources	6,725,511	-	6,725,511
Assets whose use is Limited	-	21,213	21,213
TOTAL ASSETS	\$ 345,138,478	\$ 7,747,598	\$ 352,886,077
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,493,156	-	3,493,156
Accounts Payable	17,107,629	2,566,052	19,673,681
A/R Credit Balances	4,077,983	-	4,077,983
Accrued Interest	592,448	-	592,448
Accrued Salaries and Wages	4,273,182	5,096,698	9,369,880
Accrued Compensated Absences	4,167,095	-	4,167,095
Due to Third Party Payors	925,752	-	925,752
Deferred Revenue	5,620,305	503,843	6,124,148
Total Current Liabilities	45,031,530	8,166,592	53,198,122
ACCRUED POST RETIREMENT BENEFITS	50,549,123	-	50,549,123
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	-	2,409,871
LONG-TERM DEBT - Less Current Maturities	42,797,429	-	42,797,429
Total Liabilities	140,787,953	8,166,592	148,954,545
FUND BALANCE	204,350,526	(418,994)	203,931,532
TOTAL LIABILITIES AND FUND BALANCE	\$ 345,138,478	\$ 7,747,598	\$ 352,886,077

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 14,804,850	\$ 35,063,275	\$ 5,200	\$ (20,263,625)
Investments	52,316,964	20,681,168	-	31,635,796
Patient Accounts Receivable - Gross	240,432,572	233,801,086	50,818,982	(44,187,495)
Less: 3rd Party Allowances	(107,920,434)	(96,357,975)	(14,361,289)	2,798,831
Bad Debt Allowance	<u>(89,570,815)</u>	<u>(106,436,913)</u>	<u>(30,938,698)</u>	<u>47,804,796</u>
Net Patient Accounts Receivable	42,941,323	31,006,197	5,518,995	6,416,131
Taxes Receivable	9,748,481	9,874,752	-	(126,271)
Accounts Receivable - Other	22,238,037	20,607,851	1,919,795	(289,609)
Inventories	7,008,268	6,668,788	207,786	131,694
Prepaid Expenses	<u>3,583,215</u>	<u>3,915,303</u>	<u>361,509</u>	<u>(693,597)</u>
Total Current Assets	<u>152,641,137</u>	<u>127,817,334</u>	<u>8,013,284</u>	<u>16,810,519</u>
CAPITAL ASSETS:				
Property and Equipment	464,212,013	461,430,074	520,697	2,261,243
Construction in Progress	<u>678,207</u>	<u>194,727</u>	<u>-</u>	<u>483,480</u>
	464,890,220	461,624,800	520,697	2,744,723
Less: Accumulated Depreciation and Amortization	<u>(285,422,865)</u>	<u>(273,018,611)</u>	<u>(325,258)</u>	<u>(12,078,996)</u>
Total Capital Assets	<u>179,467,355</u>	<u>188,606,190</u>	<u>195,439</u>	<u>(9,334,274)</u>
INTANGIBLE ASSETS / GOODWILL - NET	116,482	28,354	190,863	(102,735)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,693,343	4,731,764	-	(38,421)
Restricted Assets Held in Endowment	6,170,934	6,105,800	-	65,134
Restricted MCH West Texas Services	2,193,422	2,121,628	-	71,794
Pension, Deferred Outflows of Resources	6,725,511	6,725,511	-	-
Assets whose use is Limited	<u>21,213</u>	<u>-</u>	<u>61,843</u>	<u>(40,630)</u>
TOTAL ASSETS	<u>\$ 352,886,077</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 7,905,427</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	19,673,681	16,840,141	2,485,674	347,866
A/R Credit Balances	4,077,983	4,449,515	-	(371,533)
Accrued Interest	592,448	42,618	-	549,830
Accrued Salaries and Wages	9,369,880	6,378,073	6,008,586	(3,016,779)
Accrued Compensated Absences	4,167,095	3,936,690	-	230,405
Due to Third Party Payors	925,752	335,256	-	590,496
Deferred Revenue	<u>6,124,148</u>	<u>353,553</u>	<u>-</u>	<u>5,770,594</u>
Total Current Liabilities	<u>53,198,122.10</u>	<u>40,602,981.94</u>	<u>8,494,259</u>	<u>4,100,881</u>
ACCRUED POST RETIREMENT BENEFITS	50,549,123	45,849,123	-	4,700,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	42,797,429	44,929,369	-	(2,131,940)
Total Liabilities	<u>148,954,545</u>	<u>133,791,345</u>	<u>8,494,259</u>	<u>6,668,941</u>
FUND BALANCE	<u>203,931,532</u>	<u>202,727,876</u>	<u>(32,831)</u>	<u>1,236,486</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 352,886,077</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 7,905,427</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 54,001,141	\$ 53,536,394	0.9%	\$ 50,989,374	5.9%	\$ 436,424,949	\$ 411,987,565	5.9%	\$ 403,654,294	8.1%
Outpatient Revenue	61,082,762	57,741,645	5.8%	60,290,628	1.3%	462,872,378	446,676,018	3.6%	440,684,612	5.0%
TOTAL PATIENT REVENUE	\$ 115,083,903	\$ 111,278,039	3.4%	\$ 111,280,002	3.4%	\$ 899,297,327	\$ 858,663,583	4.7%	\$ 844,338,906	6.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 72,442,985	\$ 70,886,810	2.2%	\$ 67,025,676	8.1%	\$ 562,333,825	\$ 543,812,352	3.4%	\$ 545,802,080	3.0%
Policy Adjustments	2,285,322	1,875,995	21.8%	822,134	178.0%	18,175,451	14,241,121	27.6%	14,224,000	27.8%
Uninsured Discount	9,427,078	7,725,139	22.0%	5,048,877	86.7%	75,483,900	63,936,957	18.1%	62,859,793	20.1%
Indigent	(365,935)	1,814,803	-120.2%	282,979	-229.3%	(120,753)	13,684,846	-100.9%	3,469,808	-103.5%
Provision for Bad Debts	6,559,748	6,511,765	0.7%	18,401,639	-64.4%	51,401,219	50,246,786	2.3%	56,355,194	-8.8%
TOTAL REVENUE DEDUCTIONS	\$ 90,349,198	\$ 88,814,512	1.7%	\$ 91,581,305	-1.3%	\$ 707,273,642	\$ 685,922,062	3.1%	\$ 682,710,876	3.6%
	78.51%	79.81%		82.30%		78.65%	79.88%		80.86%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (468,889)	\$ 1,156,242	-140.6%	\$ 1,156,242	-140.6%	\$ 3,818,393	9,249,936	-58.7%	\$ 9,249,939	-58.7%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	7,773,264	7,773,264	0.0%	7,773,262	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 502,769	\$ 2,127,900	-76.4%	\$ 2,156,242	-76.7%	\$ 11,591,657	\$ 17,023,200	-31.9%	\$ 17,155,252	-32.4%
NET PATIENT REVENUE	\$ 25,237,474	\$ 24,591,427	2.6%	\$ 21,854,939	15.5%	\$ 203,615,342	\$ 189,764,721	7.3%	\$ 178,783,283	13.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,052,528	\$ 5,647,864	7.2%	\$ 6,196,195	-2.3%	\$ 48,003,953	\$ 46,147,143	4.0%	\$ 43,396,994	10.6%
Other Revenue	815,492	948,015	-14.0%	994,990	-18.0%	6,915,476	7,071,313	-2.2%	6,529,185	5.9%
TOTAL OTHER REVENUE	\$ 6,868,020	\$ 6,595,879	4.1%	\$ 7,191,185	-4.5%	\$ 54,919,429	\$ 53,218,456	3.2%	\$ 49,926,180	10.0%
NET OPERATING REVENUE	\$ 32,105,494	\$ 31,187,306	2.9%	\$ 29,046,124	10.5%	\$ 258,534,771	\$ 242,983,177	6.4%	\$ 228,709,462	13.0%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,449,587	\$ 12,929,192	4.0%	\$ 13,014,568	3.3%	\$ 105,767,953	\$ 102,027,593	3.7%	\$ 102,873,968	2.8%
Benefits	2,548,823	3,211,284	-20.6%	2,725,667	-6.5%	23,011,521	26,020,731	-11.6%	28,756,469	-20.0%
Temporary Labor	1,023,203	878,509	16.5%	947,602	8.0%	8,326,927	6,911,067	20.5%	7,532,388	10.5%
Physician Fees	1,587,899	1,241,892	27.9%	1,299,646	22.2%	9,802,016	9,339,406	5.0%	9,624,815	1.8%
Texas Tech Support	982,131	1,001,417	-1.9%	1,000,085	-1.8%	7,939,868	8,011,336	-0.9%	6,994,055	13.5%
Purchased Services	4,587,885	3,589,466	27.8%	3,433,900	33.6%	36,916,522	30,350,911	21.6%	19,237,752	91.9%
Supplies	5,035,703	5,048,299	-0.2%	4,943,345	1.9%	40,095,026	38,859,588	3.2%	37,956,479	5.6%
Utilities	312,947	289,864	8.0%	389,144	-19.6%	2,541,787	2,670,438	-4.8%	2,734,805	-7.1%
Repairs and Maintenance	710,434	582,305	22.0%	938,580	-24.3%	6,320,495	4,805,553	31.5%	7,331,203	-13.8%
Leases and Rent	128,472	91,865	39.8%	100,832	27.4%	978,969	833,728	17.4%	992,554	-1.4%
Insurance	129,336	136,356	-5.1%	151,322	-14.5%	1,049,887	1,082,918	-3.1%	1,086,569	-3.4%
Interest Expense	258,521	263,636	-1.9%	272,725	-5.2%	2,071,046	2,076,373	-0.3%	2,195,979	-5.7%
ECHDA	306,624	253,230	21.1%	389,625	-21.3%	2,327,253	1,986,140	17.2%	1,989,212	17.0%
Other Expense	115,605	170,643	-32.3%	139,354	-17.0%	1,331,666	1,575,498	-15.5%	1,408,127	-5.4%
TOTAL OPERATING EXPENSES	\$ 31,177,169	\$ 29,687,958	5.0%	\$ 29,746,395	4.8%	\$ 248,480,937	\$ 236,551,280	5.0%	\$ 230,714,195	7.7%
Depreciation/Amortization	\$ 1,555,211	\$ 1,708,218	-9.0%	\$ 1,665,131	-6.6%	\$ 12,592,678	\$ 13,734,013	-8.3%	\$ 13,720,558	-8.2%
(Gain) Loss on Sale of Assets	3,095	-	0.0%	-	0.0%	11,357	-	0.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 32,735,475	\$ 31,396,176	4.3%	\$ 31,411,526	4.2%	\$ 261,084,972	\$ 250,285,293	4.3%	\$ 244,432,802	6.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (629,981)	\$ (208,870)	-201.6%	\$ (2,365,401)	73.4%	\$ (2,550,201)	\$ (7,302,116)	-65.1%	\$ (15,723,339)	-83.8%
Operating Margin	-1.96%	-0.67%	193.0%	-8.14%	-75.9%	-0.99%	-3.01%	-67.2%	-6.87%	-85.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 145,381	\$ 25,351	473.5%	\$ 30,701	373.5%	\$ 889,841	\$ 184,019	383.6%	\$ 189,935	368.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	-	-	-	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	654,642	656,936	-0.3%	675,578	-3.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (402,483)	\$ (101,402)	296.9%	\$ (2,250,287)	-82.1%	\$ 703,200	\$ (5,525,288)	-112.7%	\$ (13,921,816)	-105.1%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	-	\$ (12,555)	\$ (99,872)	0.0%	\$ (99,874)	-87.4%
Investment in Subsidiaries	478,176	5,929	7965.0%	22,335	2040.9%	545,841	47,432	1050.8%	69,765	682.4%
CHANGE IN NET POSITION	\$ 75,693	\$ (107,957)	170.1%	\$ (2,227,952)	103.4%	\$ 1,236,486	\$ (5,577,728)	122.2%	\$ (13,951,925)	108.9%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 54,001,141	\$ 53,536,174	0.9%	\$ 50,990,983	5.9%	\$ 436,424,949	\$ 411,985,854	5.9%	\$ 403,652,527	8.1%
Outpatient Revenue	48,800,657	44,582,426	9.5%	45,908,933	6.3%	370,871,263	343,811,358	7.9%	336,922,723	10.1%
TOTAL PATIENT REVENUE	\$ 102,801,799	\$ 98,118,820	4.8%	\$ 96,898,307	6.1%	\$ 807,296,212	\$ 755,798,923	6.8%	\$ 740,577,017	9.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 67,395,752	\$ 64,203,804	5.0%	\$ 57,705,307	16.8%	\$ 516,207,928	\$ 490,893,332	5.2%	\$ 491,304,091	5.1%
Policy Adjustments	953,076	1,659,072	-42.6%	674,572	41.3%	4,710,696	12,536,648	-62.4%	12,384,922	-62.0%
Uninsured Discount	8,416,397	7,609,910	10.6%	4,850,144	73.5%	70,888,419	63,026,372	12.5%	62,101,833	14.1%
Indigent Care	(301,558)	1,733,370	-117.4%	216,021	-239.6%	(133,688)	13,054,228	-101.0%	2,974,189	-104.5%
Provision for Bad Debts	5,311,394	3,781,836	40.4%	17,456,523	-69.6%	50,258,310	28,925,097	73.8%	35,791,092	40.4%
TOTAL REVENUE DEDUCTIONS	\$ 81,775,061	\$ 78,987,992	3.5%	\$ 80,902,567	1.1%	\$ 641,931,665	\$ 608,435,677	5.5%	\$ 604,556,127	6.2%
	79.55%	80.50%		83.49%		79.52%	80.50%		81.63%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 624,861	\$ 281,242	122.2%	\$ 281,242	122.2%	\$ 1,630,893	\$ 2,249,936	-27.5%	\$ 2,249,939	-27.5%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	7,773,264	7,773,264	0.0%	7,773,262	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	132,051	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,596,519	\$ 1,252,900	27.4%	\$ 1,281,242	24.6%	\$ 9,404,157	\$ 10,023,200	-6.2%	\$ 10,155,252	-7.4%
NET PATIENT REVENUE	\$ 22,623,257	\$ 20,383,728	11.0%	\$ 17,276,983	30.9%	\$ 174,768,703	\$ 157,386,446	11.0%	\$ 146,176,143	19.6%
OTHER REVENUE										
Tax Revenue	\$ 6,052,528	\$ 5,647,864	7.2%	\$ 6,196,195	-2.3%	\$ 48,003,953	\$ 46,147,143	4.0%	\$ 43,396,994	10.6%
Other Revenue	657,421	804,131	-18.2%	850,476	-22.7%	5,674,853	5,964,250	-4.9%	5,425,925	4.6%
TOTAL OTHER REVENUE	\$ 6,709,949	\$ 6,451,995	4.0%	\$ 7,046,671	-4.8%	\$ 53,678,806	\$ 52,111,393	3.0%	\$ 48,822,920	9.9%
NET OPERATING REVENUE	\$ 29,333,206	\$ 26,835,723	9.3%	\$ 24,323,654	20.6%	\$ 228,447,509	\$ 209,497,839	9.0%	\$ 194,999,062	17.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,636,137	\$ 9,295,023	3.7%	\$ 9,300,518	3.6%	\$ 75,521,375	\$ 72,688,860	3.9%	\$ 72,047,196	4.8%
Benefits	2,198,952	2,847,012	-22.8%	2,366,688	-7.1%	19,866,170	22,878,823	-13.2%	25,340,221	-21.6%
Temporary Labor	534,302	595,608	-10.3%	700,587	-23.7%	4,050,866	4,601,395	-12.0%	5,615,462	-27.9%
Physician Fees	1,452,156	1,128,089	28.7%	1,146,696	26.6%	8,543,990	8,507,990	0.4%	8,389,693	1.8%
Texas Tech Support	982,131	1,001,417	-1.9%	1,000,085	-1.8%	7,939,868	8,011,336	-0.9%	6,994,055	13.5%
Purchased Services	4,302,864	3,367,921	27.8%	3,366,666	27.8%	34,940,985	28,609,141	22.1%	19,223,957	81.8%
Supplies	4,865,893	4,907,732	-0.9%	4,805,355	1.3%	38,909,516	37,673,769	3.3%	36,796,177	5.7%
Utilities	308,862	285,800	8.1%	384,272	-19.6%	2,512,397	2,637,168	-4.7%	2,705,059	-7.1%
Repairs and Maintenance	710,434	581,265	22.2%	938,441	-24.3%	6,318,630	4,797,233	31.7%	7,323,406	-13.7%
Leases and Rentals	(46,608)	(81,464)	-42.8%	(69,126)	-32.6%	(416,162)	(547,482)	-24.0%	(533,224)	-22.0%
Insurance	81,384	87,358	-6.8%	101,850	-20.1%	662,077	698,864	-5.3%	698,867	-5.3%
Interest Expense	258,521	263,636	-1.9%	272,725	-5.2%	2,071,046	2,076,373	-0.3%	2,195,799	-5.7%
ECHDA	306,624	253,230	21.1%	389,625	-21.3%	2,327,253	1,986,140	17.2%	1,989,212	17.0%
Other Expense	52,499	105,228	-50.1%	83,583	-37.2%	824,927	1,046,972	-21.2%	851,379	-3.1%
TOTAL OPERATING EXPENSES	\$ 25,644,152	\$ 24,637,855	4.1%	\$ 24,787,965	3.5%	\$ 204,072,937	\$ 195,666,582	4.3%	\$ 189,637,259	7.6%
Depreciation/Amortization	\$ 1,535,532	\$ 1,689,291	-9.1%	\$ 1,644,478	-6.6%	\$ 12,433,515	\$ 13,579,590	-8.4%	\$ 13,540,085	-8.2%
(Gain)/Loss on Disposal of Assets	3,095	-	0.0%	-	0.0%	11,357	-	100.0%	(1,952)	-682.0%
TOTAL OPERATING COSTS	\$ 27,182,779	\$ 26,327,146	3.3%	\$ 26,432,442	2.8%	\$ 216,517,809	\$ 209,246,172	3.5%	\$ 203,175,393	6.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,150,426	\$ 508,577	322.8%	\$ (2,108,789)	202.0%	\$ 11,929,700	\$ 251,667	4640.3%	\$ (8,176,331)	-245.9%
Operating Margin	7.33%	1.90%	286.8%	-8.67%	-184.6%	5.22%	0.12%	4247.1%	-4.19%	-224.5%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 145,381	\$ 25,351	473.5%	\$ 30,701	373.5%	\$ 889,841	\$ 184,019	383.6%	\$ 189,935	368.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,408,658	935,087	50.6%	935,087	50.6%
Donations	-	-	0.0%	-	0.0%	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	82,117	82,117	0.0%	84,413	-2.7%	654,642	656,936	-0.3%	675,578	-3.1%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 2,377,925	\$ 616,045	286.0%	\$ (1,993,674)	-219.3%	\$ 15,183,101	\$ 2,028,495	648.5%	\$ (6,374,808)	-338.2%
Procure Capital Contribution	(2,780,407)	(717,447)	287.5%	(1,498,873)	85.5%	(14,479,900)	(7,553,783)	91.7%	(8,176,325)	77.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (402,482)	\$ (101,402)	296.9%	\$ (3,492,547)	-88.5%	\$ 703,201	\$ (5,525,288)	-112.7%	\$ (14,551,133)	-104.8%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	-100.0%	\$ -	0.0%	\$ (12,555)	\$ (99,872)	-87.4%	\$ (99,874)	-87.4%
Investment in Subsidiaries	478,176	5,929	7965.0%	22,335	2040.9%	545,841	47,432	1050.8%	69,765	682.4%
CHANGE IN NET POSITION	\$ 75,693	\$ (107,957)	170.1%	\$ (3,470,212)	102.2%	\$ 1,236,487	\$ (5,577,728)	122.2%	\$ (14,581,242)	108.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,282,105	\$ 13,159,219	-6.7%	\$ 14,381,695	-14.6%	\$ 92,001,115	\$ 102,864,660	-10.6%	\$ 103,761,889	-11.3%
TOTAL PATIENT REVENUE	\$ 12,282,105	\$ 13,159,219	-6.7%	\$ 14,381,695	-14.6%	\$ 92,001,115	\$ 102,864,660	-10.6%	\$ 103,761,889	-11.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,047,233	\$ 6,683,006	-24.5%	\$ 9,320,369	-45.8%	\$ 46,125,897	\$ 52,919,020	-12.8%	\$ 54,497,989	-15.4%
Policy Adjustments	1,332,247	216,923	514.2%	147,561	802.8%	13,464,755	1,704,473	690.0%	1,839,078	632.1%
Uninsured Discount	1,010,681	115,229	777.1%	198,733	408.6%	4,595,480	910,585	404.7%	757,961	506.3%
Indigent	(64,377)	81,433	-179.1%	66,959	-196.1%	12,935	630,618	-97.9%	495,619	-97.4%
Provision for Bad Debts	1,248,354	2,729,929	-54.3%	945,116	32.1%	1,142,909	21,321,689	-94.6%	20,564,102	-94.4%
TOTAL REVENUE DEDUCTIONS	\$ 8,574,137	\$ 9,826,520	-12.7%	\$ 10,678,738	-19.7%	\$ 65,341,976	\$ 77,486,385	-15.7%	\$ 78,154,749	-16.4%
	69.81%	74.67%		74.25%		71.02%	75.33%		75.32%	
Medicaid Supplemental Payments	\$ (1,093,750)	\$ 875,000	-225.0%	\$ 875,000	-225.0%	2,187,500	7,000,000	-68.8%	\$ 7,000,000	-68.8%
NET PATIENT REVENUE	\$ 2,614,217	\$ 4,207,699	-37.9%	\$ 4,577,956	-42.9%	\$ 28,846,639	\$ 32,378,275	-10.9%	\$ 32,607,140	-11.5%
OTHER REVENUE										
Other Income	\$ 158,071	\$ 143,884	9.9%	\$ 144,514	9.4%	\$ 1,240,623	\$ 1,107,063	12.1%	\$ 1,103,260	12.5%
TOTAL OTHER REVENUE	\$ 158,071	\$ 143,884	9.9%	\$ 144,514	9.4%	\$ 1,240,623	\$ 1,107,063	12.1%	\$ 1,103,260	12.5%
NET OPERATING REVENUE	\$ 2,772,289	\$ 4,351,583	-36.3%	\$ 4,722,470	-41.3%	\$ 30,087,262	\$ 33,485,338	-10.1%	\$ 33,710,400	-10.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,813,450	\$ 3,634,169	4.9%	\$ 3,714,050	2.7%	\$ 30,246,578	\$ 29,338,733	3.1%	\$ 30,826,772	-1.9%
Benefits	349,870	364,272	-4.0%	358,979	-2.5%	3,145,351	3,141,908	0.1%	3,416,248	-7.9%
Temporary Labor	488,900	282,901	72.8%	247,015	97.9%	4,276,062	2,309,672	85.1%	1,916,926	123.1%
Physician Fees	135,743	113,803	19.3%	152,950	-11.3%	1,258,026	831,416	51.3%	1,235,122	1.9%
Purchased Services	285,021	221,545	28.7%	67,234	323.9%	1,975,538	1,741,770	13.4%	13,796	14220.1%
Supplies	169,810	140,567	20.8%	137,990	23.1%	1,185,510	1,185,819	0.0%	1,160,302	2.2%
Utilities	4,084	4,064	0.5%	4,872	-16.2%	29,390	33,270	-11.7%	29,746	-1.2%
Repairs and Maintenance	-	1,040	-100.0%	139	-100.0%	1,865	8,320	-77.6%	7,797	-76.1%
Leases and Rentals	175,081	173,329	1.0%	169,958	3.0%	1,395,131	1,381,210	1.0%	1,525,777	-8.6%
Insurance	47,951	48,998	-2.1%	49,472	-3.1%	387,811	384,054	1.0%	387,701	0.0%
Other Expense	63,106	65,415	-3.5%	55,771	13.2%	506,739	528,526	-4.1%	556,748	-9.0%
TOTAL OPERATING EXPENSES	\$ 5,533,017	\$ 5,050,103	9.6%	\$ 4,958,430	11.6%	\$ 44,408,000	\$ 40,884,698	8.6%	\$ 41,076,936	8.1%
Depreciation/Amortization	\$ 19,679	\$ 18,927	4.0%	\$ 20,653	-4.7%	\$ 159,163	\$ 154,423	3.1%	\$ 180,473	-11.8%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,552,696	\$ 5,069,030	9.5%	\$ 4,979,083	11.5%	\$ 44,567,163	\$ 41,039,121	8.6%	\$ 41,257,408	8.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,780,407)	\$ (717,447)	-287.5%	\$ (256,613)	983.5%	\$ (14,479,901)	\$ (7,553,783)	-91.7%	\$ (7,547,008)	-91.9%
Operating Margin	-100.29%	-16.49%	508.3%	-5.43%	1745.7%	-48.13%	-22.56%	113.3%	-22.39%	115.0%
MCH Contribution	\$ 2,780,407	\$ 717,447	287.5%	\$ 623,873	345.7%	\$ 14,479,901	\$ 7,553,783	91.7%	\$ 8,176,325	77.1%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ 367,260	-100.0%	\$ -	\$ -	0.0%	\$ 629,317	-100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Office Visits	10,278	9,924	3.57%	9,890	3.92%	81,122	80,286	1.04%	80,678	0.55%
Total Hospital Visits	5,581	4,849	15.10%	5,260	6.10%	43,134	40,013	7.80%	39,906	8.09%
Total Procedures	12,409	12,617	-1.65%	12,577	-1.34%	97,338	96,770	0.59%	95,228	2.22%
Total Surgeries	990	775	27.74%	923	7.26%	7,094	6,056	17.14%	6,816	4.08%
Total Provider FTE's	84.1	89.8	-6.38%	86.0	-2.21%	84.4	86.1	-1.93%	86.2	-2.09%
Total Staff FTE's	120.0	139.3	-13.84%	127.2	-5.66%	119.5	143.0	-16.46%	127.4	-6.20%
Total Administrative FTE's	11.1	12.0	-7.50%	11.1	0.00%	11.9	12.0	-0.83%	18.6	-36.02%
Total FTE's	215.2	241.1	-10.74%	224.3	-4.06%	215.8	241.1	-10.49%	232.2	-7.06%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 400,261	\$ 367,974	8.8%	\$ 387,435	3.3%	\$ 3,558,887	\$ 2,884,121	23.4%	\$ 2,887,836	23.2%
TOTAL PATIENT REVENUE	\$ 400,261	\$ 367,974	8.8%	\$ 387,435	3.3%	\$ 3,558,887	\$ 2,884,121	23.4%	\$ 2,887,836	23.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (32,756)	\$ 76,644	-142.7%	\$ 93,887	-134.9%	\$ 226,372	\$ 577,202	-60.8%	\$ 570,273	-60.3%
Self Pay Adjustments	(7,759)	17,689	-143.9%	19,516	-139.8%	42,414	133,215	-68.2%	131,617	-67.8%
Bad Debts	268,664	133,014	102.0%	196,545	36.7%	1,461,123	1,001,719	45.9%	1,611,091	-9.3%
TOTAL REVENUE DEDUCTIONS	\$ 228,150	\$ 227,347	0.4%	\$ 309,948	-26.4%	\$ 1,729,909	\$ 1,712,136	1.0%	\$ 2,312,981	-25.2%
	57.0%	61.8%		80.0%		48.6%	59.4%		80.1%	
NET PATIENT REVENUE	\$ 172,112	\$ 140,627	22.4%	\$ 77,487	122.1%	\$ 1,828,978	\$ 1,171,985	56.1%	\$ 574,855	218.2%
OTHER REVENUE										
FHC Other Revenue	\$ 12,255	\$ 1,324	0.0%	\$ -	0.0%	\$ 112,398	\$ 10,592	0.0%	\$ 10,595	960.9%
TOTAL OTHER REVENUE	\$ 12,255	\$ 1,324	825.6%	\$ -	0.0%	\$ 112,398	\$ 10,592	961.2%	\$ 10,595	960.9%
NET OPERATING REVENUE	\$ 184,367	\$ 141,951	29.9%	\$ 77,487	137.9%	\$ 1,941,376	\$ 1,182,577	64.2%	\$ 585,449	231.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 86,429	\$ 83,983	2.9%	\$ 77,917	10.9%	\$ 688,407	\$ 658,247	4.6%	\$ 385,937	78.4%
Benefits	19,723	25,724	-23.3%	19,827	-0.5%	181,088	207,183	-12.6%	135,741	33.4%
Physician Services	118,870	122,968	-3.3%	96,614	23.0%	851,520	1,198,130	-28.9%	1,113,631	-23.5%
Cost of Drugs Sold	7,510	6,031	24.5%	6,113	22.8%	46,370	47,271	-1.9%	36,194	28.1%
Supplies	5,866	3,172	84.9%	2,086	181.2%	38,198	25,040	52.5%	27,600	38.4%
Utilities	2,731	3,978	-31.3%	4,950	-44.8%	21,629	29,488	-26.7%	31,920	-32.2%
Repairs and Maintenance	714	3,974	-82.0%	285	150.5%	6,100	31,792	-80.8%	31,785	-80.8%
Leases and Rentals	573	380	50.7%	355	61.2%	3,476	3,040	14.3%	3,038	14.4%
Other Expense	1,391	1,416	-1.8%	1,000	39.1%	12,669	11,614	9.1%	9,089	39.4%
TOTAL OPERATING EXPENSES	\$ 243,806	\$ 251,626	-3.1%	\$ 209,147	16.6%	\$ 1,849,457	\$ 2,211,805	-16.4%	\$ 1,774,934	4.2%
Depreciation/Amortization	\$ 4,841	\$ 4,842	0.0%	\$ 5,150	-6.0%	\$ 40,597	\$ 40,606	0.0%	\$ 41,372	-1.9%
TOTAL OPERATING COSTS	\$ 248,647	\$ 256,468	-3.0%	\$ 214,297	16.0%	\$ 1,890,054	\$ 2,252,411	-16.1%	\$ 1,816,306	4.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (64,280)	\$ (114,517)	-43.9%	\$ (136,810)	-53.0%	\$ 51,322	\$ (1,069,834)	-104.8%	\$ (1,230,857)	-104.2%
Operating Margin	-34.87%	-80.67%	-56.8%	-176.56%	-80.3%	2.64%	-90.47%	-102.9%	-210.24%	-101.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,162	850	36.7%	900	29.1%	9,658	7,148	35.1%	7,569	27.6%
Dental Visits	-	-	0.0%	-	0.0%	-	-	0.0%	350	-100.0%
Total Visits	1,162	850	36.7%	900	29.1%	9,658	7,148	35.1%	7,919	22.0%
Average Revenue per Office Visit	344.46	432.91	-20.4%	430.48	-20.0%	368.49	403.51	-8.7%	364.67	1.0%
Hospital FTE's (Salaries and Wages)	21.5	21.9	-2.1%	19.5	10.0%	22.1	21.9	0.5%	10.1	119.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	-	0.0%	-	-	0.0%	10.7	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 158,169	\$ 333,402	-52.6%	\$ 324,263	-51.2%	\$ 1,587,877	\$ 2,613,103	-39.2%	\$ 2,615,890	-39.3%
TOTAL PATIENT REVENUE	\$ 158,169	\$ 333,402	-52.6%	\$ 324,263	-51.2%	\$ 1,587,877	\$ 2,613,103	-39.2%	\$ 2,615,890	-39.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (9,549)	\$ 59,354	-116.1%	\$ (214,613)	-95.6%	\$ (173,375)	\$ 446,989	-138.8%	\$ 441,624	-139.3%
Self Pay Adjustments	(2,196)	9,843	-122.3%	(20,774)	-89.4%	(45,850)	74,127	-161.9%	73,234	-162.6%
Bad Debts	112,972	163,653	-31.0%	517,820	-78.2%	1,185,879	1,232,463	-3.8%	1,764,102	-32.8%
TOTAL REVENUE DEDUCTIONS	\$ 101,227	\$ 232,850	-56.5%	\$ 282,433	-64.2%	\$ 966,653	\$ 1,753,579	-44.9%	\$ 2,278,960	-57.6%
	64.00%	69.84%		87.10%		60.88%	67.11%		87.12%	
NET PATIENT REVENUE	\$ 56,941	\$ 100,552	-43.4%	\$ 41,830	36.1%	\$ 621,224	\$ 859,524	-27.7%	\$ 336,930	84.4%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 56,941	\$ 100,552	-43.4%	\$ 41,830	36.1%	\$ 621,224	\$ 859,524	-27.7%	\$ 336,930	84.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 28,124	\$ 44,841	-37.3%	\$ 39,478	-28.8%	\$ 248,968	\$ 351,450	-29.2%	\$ 149,048	67.0%
Benefits	6,418	13,735	-53.3%	10,046	-36.1%	65,492	110,619	-40.8%	52,423	24.9%
Physician Services	34,458	81,922	-57.9%	74,111	-53.5%	321,525	773,598	-58.4%	730,667	-56.0%
Cost of Drugs Sold	1,829	3,147	-41.9%	44	4074.4%	17,201	24,665	-30.3%	24,691	-30.3%
Supplies	(970)	5,970	-116.3%	2,881	-133.7%	37,806	46,893	-19.4%	39,970	-5.4%
Utilities	2,231	2,730	-18.3%	3,923	-43.1%	19,632	20,551	-4.5%	22,126	-11.3%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	3,816	-100.0%	3,814	-100.0%
Other Expense	-	10	-100.0%	81	-100.0%	-	80	-100.0%	81	-100.0%
TOTAL OPERATING EXPENSES	\$ 72,090	\$ 152,832	-52.8%	\$ 130,563	-44.8%	\$ 710,625	\$ 1,331,672	-46.6%	\$ 1,022,821	-30.5%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 40,154	-0.1%	\$ 320,937	\$ 320,944	0.0%	\$ 320,892	0.0%
TOTAL OPERATING COSTS	\$ 112,207	\$ 192,950	-41.8%	\$ 170,717	-34.3%	\$ 1,031,562	\$ 1,652,616	-37.6%	\$ 1,343,712	-23.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (55,266)	\$ (92,398)	-40.2%	\$ (128,886)	-57.1%	\$ (410,339)	\$ (793,092)	-48.3%	\$ (1,006,782)	-59.2%
Operating Margin	-97.06%	-91.89%	5.6%	-308.12%	-68.5%	-66.05%	-92.27%	-28.4%	-298.81%	-77.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	469	644	-27.2%	624	-24.8%	3,727	5,389	-30.8%	5,223	-28.6%
Optometry Visits	-	290	-100.0%	288	-100.0%	1,115	2,071	-46.2%	2,055	-45.7%
Total Visits	469	934	-49.8%	912	-48.6%	4,842	7,460	-35.1%	7,278	-33.5%
Average Revenue per Office Visit	337.25	356.96	-5.5%	355.55	-5.1%	327.94	350.30	-6.4%	359.42	-8.8%
Hospital FTE's (Salaries and Wages)	8.0	14.0	-42.7%	12.3	-35.0%	8.9	14.0	-36.2%	5.9	51.9%
Clinic FTE's - (Physician Services)	-	-	0.0%	1.0	-100.0%	-	-	0.0%	8.5	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 38,292,272	37.3%	\$ 35,305,472	36.3%	\$ 315,198,072	39.0%	\$ 280,494,572	37.9%
Medicaid	8,801,615	8.6%	9,853,513	10.2%	80,876,799	10.0%	70,511,353	9.5%
Commercial	31,075,188	30.2%	29,715,423	30.7%	231,823,864	28.7%	215,946,202	29.2%
Self Pay	19,255,102	18.7%	18,076,076	18.7%	146,551,468	18.2%	140,061,336	18.9%
Other	5,377,622	5.2%	3,947,824	4.1%	32,846,009	4.1%	33,563,554	4.5%
TOTAL	\$ 102,801,799	100.0%	\$ 96,898,307	100.0%	\$ 807,296,212	100.0%	\$ 740,577,017	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,054,937	38.7%	\$ 7,084,608	36.4%	\$ 61,375,809	39.1%	\$ 54,095,568	37.8%
Medicaid	2,419,565	11.6%	2,024,784	10.4%	18,187,787	11.5%	12,666,036	8.8%
Commercial	7,739,736	37.3%	8,340,194	42.9%	60,091,441	38.1%	54,962,997	38.3%
Self Pay	1,635,425	7.9%	1,339,781	6.9%	11,707,809	7.4%	10,492,243	7.3%
Other	927,352	4.5%	661,131	3.4%	6,184,758	3.9%	11,206,458	7.8%
TOTAL	\$ 20,777,015	100.0%	\$ 19,450,498	100.0%	\$ 157,547,604	100.0%	\$ 143,423,302	100.0%
TOTAL NET REVENUE	21,026,738		15,995,741		165,364,546		136,020,891	
% OF GROSS REVENUE	20.5%		16.5%		20.5%		18.4%	
VARIANCE	(249,723)		3,454,758		(7,816,942)		7,402,412	
% VARIANCE TO CASH COLLECTIONS	-1.2%		21.6%		-4.7%		5.4%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 51,998	13.0%	\$ 60,094	15.5%	\$ 492,116	13.8%	\$ 319,680	11.1%
Medicaid	156,435	39.1%	155,165	40.1%	1,530,139	43.0%	1,100,159	38.0%
PHC	-	0.0%	-	0.0%	-	0.0%	26,575	0.9%
Commercial	84,163	21.0%	63,660	16.4%	694,949	19.5%	564,787	19.6%
Self Pay	106,189	26.5%	108,022	27.9%	832,745	23.4%	871,593	30.2%
Other	1,476	0.4%	495	0.1%	8,938	0.3%	5,042	0.2%
TOTAL	\$ 400,261	100.0%	\$ 387,435	100.0%	\$ 3,558,887	100.0%	\$ 2,887,836	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,398	6.6%	\$ 1,974	2.5%	\$ 52,254	6.7%	\$ 20,887	4.2%
Medicaid	40,743	42.0%	32,566	41.5%	362,953	46.4%	150,393	30.6%
PHC	-	0.0%	-	0.0%	-	0.0%	5,629	1.1%
Commercial	29,201	30.1%	24,986	31.9%	214,294	27.4%	168,495	34.2%
Self Pay	20,655	21.3%	18,842	24.0%	151,344	19.4%	146,904	29.8%
Other	5	0.0%	48	0.1%	447	0.1%	560	0.1%
TOTAL	\$ 97,003	100.0%	\$ 78,416	100.0%	\$ 781,293	100.0%	\$ 492,868	100.0%
TOTAL NET REVENUE	172,112		77,487		1,828,978		574,855	
% OF GROSS REVENUE	43.0%		20.0%		51.4%		19.9%	
VARIANCE	(75,109)		929		(1,047,685)		(81,986)	
% VARIANCE TO CASH COLLECTIONS	-43.6%		1.2%		-57.3%		-14.3%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2019**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,949	30.9%	\$ 47,310	14.6%	\$ 304,964	19.2%	\$ 317,906	12.2%
Medicaid	32,628	20.6%	\$ 138,404	42.7%	575,895	36.3%	1,213,893	46.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	60,926	2.3%
Commercial	26,110	16.5%	\$ 59,913	18.5%	302,480	19.0%	494,699	18.9%
Self Pay	50,481	32.0%	\$ 78,034	24.1%	404,252	25.5%	522,907	20.0%
Other	-	0.0%	\$ 602	0.2%	286	0.0%	5,559	0.2%
TOTAL	\$ 158,169	100.0%	\$ 324,263	100.0%	\$ 1,587,877	100.0%	\$ 2,615,890	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,498	27.9%	\$ 825	1.6%	\$ 70,875	18.7%	\$ 11,433	4.4%
Medicaid	12,958	34.4%	24,992	50.0%	150,007	39.6%	77,431	30.1%
PHC	-	0.0%	-	0.0%	-	0.0%	3,572	1.4%
Commercial	7,022	18.6%	16,132	32.2%	104,056	27.5%	75,484	29.3%
Self Pay	7,175	19.1%	8,077	16.1%	53,916	14.2%	88,963	34.6%
Other	-	0.0%	-	0.0%	16	0.0%	590	0.2%
TOTAL	\$ 37,652	100.0%	\$ 50,025	100.0%	\$ 378,870	100.0%	\$ 257,474	100.0%
TOTAL NET REVENUE	56,941		41,830		621,224		336,930	
% OF GROSS REVENUE	36.0%		12.9%		39.1%		12.9%	
VARIANCE	(19,289)		8,195		(242,353)		(79,456)	
% VARIANCE TO CASH COLLECTIONS	-33.9%		19.6%		-39.0%		-23.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
MAY 2019**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 9,444,896	\$ -	\$ 9,444,896
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	(19,862)	-	(19,862)
Mission Fitness	291,224	-	291,224
Petty Cash	9,012	-	9,012
Dispro	-	39,438	39,438
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	12,836	12,836
Professional Liability	-	32,460	32,460
Funded Worker's Compensation	-	12,530	12,530
Funded Depreciation	-	4,952,825	4,952,825
Designated Funds	-	24,590	24,590
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 9,725,270	\$ 5,074,679	\$ 14,799,950

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,238,000	\$ 5,238,000
Funded Depreciation	-	36,000,000	36,000,000
Funded Worker's Compensation	-	2,221,000	2,221,000
General Liability	-	2,926,000	2,926,000
Professional Liability	-	3,000,000	3,000,000
Designated Funds	39,216	3,148,000	3,187,216
Allowance for Change in Market Values	-	(255,252)	(255,252)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 39,216	\$ 52,277,748	\$ 52,316,964
Total Unrestricted Cash and Investments			\$ 67,116,914

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,794,203	\$ -	\$ 3,794,203
Assets Held By Trustee - Debt Payment Reserves	899,140	-	899,140
Assets Held In Endowment-Board Designated	-	6,170,934	6,170,934
Restricted TPC, LLC-Equity Stake	856,680	-	856,680
Restricted MCH West Texas Services-Equity Stake	2,193,422	-	2,193,422
Total Restricted Assets	<hr/> \$ 7,743,444	<hr/> \$ 6,170,934	<hr/> \$ 13,914,378

Total Cash & Investments			<hr/> \$ 81,031,292 <hr/>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2019**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ 1,236,487	\$ -	\$ 1,236,487
Noncash Expenses:			
Depreciation and Amortization	12,130,376	51,355	12,181,731
Unrealized Gain/Loss on Investments	(12,555)	-	(12,555)
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	(7,262,836)	846,705	(6,416,131)
Taxes Receivable/Deferred	5,393,022	503,843	5,896,865
Inventories, Prepays and Other	1,130,004	(278,492)	851,512
Accounts Payable	(104,045)	80,378	(23,667)
Accrued Expenses	(1,324,655)	(871,258)	(2,195,913)
Due to Third Party Payors	590,496	-	590,496
Accrued Post Retirement Benefit Costs	4,700,000	-	4,700,000
Net Cash Provided by Operating Activities	\$ 16,476,294	\$ 332,530	\$ 16,808,825
Cash Flows from Investing Activities:			
Investments	\$ (31,623,241)	\$ -	\$ (31,623,241)
Acquisition of Property and Equipment	(2,798,056)	53,333	(2,744,723)
Cerner Project Costs	-	-	-
Net Cash used by Investing Activities	\$ (34,421,296)	\$ 53,333	\$ (34,367,963)
Cash Flows from Financing Activities:			
Intercompany Activities	386,163	(386,163)	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,131,940)	\$ -	\$ (2,131,940)
Net Cash used by Financing Activities	\$ (1,745,777)	\$ (386,163)	\$ (2,131,940)
Net Increase (Decrease) in Cash	\$ (19,690,779)	\$ (300)	\$ (19,691,079)
Beginning Cash & Cash Equivalents @ 9/30/2018	\$ 48,405,107	\$ 5,200	\$ 48,410,307
Ending Cash & Cash Equivalents @ 5/31/2019	\$ 28,714,329	\$ 4,900	\$ 28,719,229
Balance Sheet			
Cash and Cash Equivalents	\$ 14,799,950	\$ 4,900	\$ 14,804,850
Restricted Assets	13,914,379	-	13,914,379
Ending Cash & Cash Equivalents @ 5/31/2019	\$ 28,714,329	\$ 4,900	\$ 28,719,229

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
NOVEMBER	863,534	1,324,858	(461,324)	584,006	279,527
DECEMBER	3,052,335	1,324,858	1,727,477	1,135,578	1,916,757
JANUARY	4,374,472	1,324,858	3,049,614	5,479,301	(1,104,829)
FEBRUARY	5,039,715	1,324,858	3,714,857	3,286,610	1,753,105
MARCH	1,683,658	1,324,858	358,800	3,496,754	(1,813,096)
APRIL	315,850	1,324,858	(1,009,008)	791,566	(475,717)
MAY	163,395	1,324,858	(1,161,463)	336,130	(172,735)
TOTAL	<u>\$ 15,840,155</u>	<u>\$ 10,598,864</u>	<u>\$ 5,241,291</u>	<u>\$ 15,386,407</u>	<u>\$ 453,748</u>
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
NOVEMBER	4,601,483	4,563,509	37,974	3,777,148	824,335
DECEMBER	4,814,865	4,336,372	478,493	3,829,080	985,785
JANUARY	4,940,411	4,504,342	436,069	3,865,539	1,074,872
FEBRUARY	4,702,958	4,532,577	170,381	4,197,093	505,865
MARCH	4,472,410	4,594,896	(122,486)	4,263,080	209,330
APRIL	4,682,192	4,445,370	236,822	4,415,242	266,950
MAY	4,727,670	4,323,006	404,664	4,896,195	(168,525)
TOTAL	<u>\$ 37,526,030</u>	<u>\$ 35,548,279</u>	<u>\$ 1,977,751</u>	<u>\$ 32,996,994</u>	<u>\$ 4,529,035</u>
TAX REVENUE	<u>\$ 53,366,185</u>	<u>\$ 46,147,143</u>	<u>\$ 7,219,042</u>	<u>\$ 48,383,401</u>	<u>\$ 4,982,783</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,108,131)	\$ 5,042,169		\$ 2,934,038
2nd Qtr	(948,218)	2,267,921		1,319,703
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (3,056,349)	\$ 7,310,091		\$ 4,253,742
UC				
1st Qtr	\$ (894,033)	\$ 2,073,361		1,179,328
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (894,033)	\$ 2,073,361		\$ 1,179,328
Regional UPL (Community Benefit)				
1st Qtr	\$ (4,805,375)	\$ -		\$ (4,805,375)
2nd Qtr	(1,202,741)	-		(1,202,741)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (6,008,116)	\$ -		\$ (6,008,116)
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(7,632,806)	18,330,182		10,697,375
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (7,632,806)	\$ 18,330,182		\$ 10,697,375
UHRIP				
1st Qtr	\$ (1,801,944)	\$ -		\$ (1,801,944)
2nd Qtr	-	-		-
3rd Qtr	(2,656,558)	-		(2,656,558)
4th Qtr	-	-		-
UHRIP TOTAL	\$ (4,458,502)	\$ -		\$ (4,458,502)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(106,315)	254,281		147,966
3rd	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (106,315)	\$ 254,281		\$ 147,966
MCH Cash Activity	\$ (22,156,122)	\$ 27,967,915		\$ 5,811,793
ProCare Cash Activity			\$ 2,187,500	\$ 2,187,500
Blended Cash Activity	\$ (22,156,122)	\$ 27,967,915	\$ 2,187,500	\$ 7,999,293

INCOME STATEMENT ACTIVITY:	MCH	PROCARE	BLENDED
FY 2019 Accrued / (Deferred) Adjustments:			
DSH Accrual	\$ 2,616,792	\$ -	\$ 2,616,792
Uncompensated Care Accrual	5,955,544	-	5,955,544
Regional UPL Accrual	(4,741,800)	-	(4,741,800)
URIP	(2,347,610)	-	(2,347,610)
GME	147,966	-	147,966
Regional UPL Benefit	-	2,187,500	2,187,500
Medicaid Supplemental Payments	1,630,893	2,187,500	3,818,393
DSRIP Accrual	7,773,264	-	7,773,264
Total Adjustments	\$ 9,404,157	\$ 2,187,500	\$ 11,591,657

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF MAY 31, 2019**

ITEM	CIP BALANCE AS OF 4/30/2019	MAY "+" ADDITIONS	MAY "- " ADDITIONS	MAY TRANSFERS	CIP BALANCE AS OF 5/31/2019	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
ISOLATION ROOM RENOVATIONS	2,801	-	-	-	2,801	-	2,801	151,650	148,850
ICAFETERIA RENOVATION	104,260	36,709	-	-	140,969	-	140,969	150,000	9,031
IRADIOLOGY SCHEDULING OFFICE RENOVATION	14,086	21	-	-	14,107	-	14,107	25,000	10,893
IPROCARE ADMIN RENOVATION	28,639	3,083	-	-	31,722	-	31,722	298,800	267,078
IER RENOVATION	32,137	24,988	-	-	57,125	-	57,125	125,000	67,875
INURSING EDUCATION	5,434	30,512	-	-	35,946	-	35,946	125,000	89,054
IDIETARY FLOOR	-	1,750	-	-	1,750	-	1,750	150,000	148,250
IFIRST LEVEL FLOORING	24,996	74,987	-	-	99,982	-	99,982	150,000	50,018
SUB-TOTAL	\$ 212,352	\$ 172,048	\$ -	\$ -	\$ 384,401	\$ -	\$ 384,401	\$ 1,175,450	\$ 791,049
<i>MINOR BUILDING IMPROVEMENT</i>									
ICU LOGISTICS MANAGEMENT SPACE	36,157	-	-	-	36,157	-	36,157	45,000	8,843
IFURNITURE UPDATE: PHASE 3	-	8,082	-	-	8,082	-	8,082	45,000	36,918
ICASA ORTIZ ROOF	26,235	6,066	-	-	32,301	-	32,301	35,000	2,700
IONE DOCTOR PLACE/TRAUMA	9,918	7,163	-	-	17,081	-	17,081	45,000	27,919
IOUTDOOR COMMON AREA IMPROVEMENTS	-	28,416	-	-	28,416	-	28,416	45,000	16,584
I9C TELEMETRY UPGRADE	-	-	-	-	-	-	-	45,000	45,000
SUB-TOTAL	\$ 72,310	\$ 49,727	\$ -	\$ -	\$ 122,037	\$ -	\$ 122,037	\$ 260,000	\$ 137,963
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 186,777	\$ 132,618	\$ (147,627)	\$ -	\$ 171,768	\$ -	\$ 171,768	\$ 1,750,000	\$ 1,578,232
SUB-TOTAL	\$ 186,777	\$ 132,618	\$ (147,627)	\$ -	\$ 171,768	\$ -	\$ 171,768	\$ 1,750,000	\$ 1,578,232
TOTAL CONSTRUCTION IN PROGRESS	\$ 471,439	\$ 354,394	\$ (147,627)	\$ -	\$ 678,207	\$ -	\$ 678,207	\$ 3,185,450	\$ 2,507,243

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
MAY 2019

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
None			
	TOTAL PROJECT TRANSFERS		<u>\$ -</u>
EQUIPMENT PURCHASES			
None			
	TOTAL EQUIPMENT PURCHASES		<u>\$ -</u>
	TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		<u><u>\$ -</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
MAY 2019**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-18	Birthing Bed	6700	-	-	33,000	(33,000)
Nov-18	SmartPump	6620	-	-	8,207	(8,207)
Nov-18	Endoscope	6790	-	-	17,664	(17,664)
Jan-19	Infusion Pump	6700			41,860	(41,860)
Jan-19	Laryngoscope	7370			29,475	(29,475)
Jan-19	Laparoscope	6620			10,000	(10,000)
Feb-19	CO2 Endoscopic Insufflator	6600			4,995	(4,995)
Feb-19	Utility Cart	8200			3,095	(3,095)
Mar-19	Print to Mail Endeavour	7240			5,289	(5,289)
Apr-19	S5 Heart Lung Perfusion System	6620			159,879	(159,879)
May-19	Hemothem	6620			34,980	(34,980)
May-19	Premier	9100			193,492	(193,492)
May-19	Kronos WF Scheduler	9100			70,000	(70,000)
			\$ 600,000	\$ -	\$ 611,936	\$ (11,936)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
MAY 2019**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (1,636,950)	\$ -	\$ -	\$ (1,636,950)
AR UNCOMPENSATED CARE	5,546,465	770,249	-	4,776,216
AR DSRIP	5,548,600	8,472,711	-	(2,924,111)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	4,443,282	2,332,390	-	2,110,893
AR GME	-	-	-	-
AR BAB REVENUE	246,352	84,413	-	161,938
AR PHYSICIAN GUARANTEES	334,587	568,942	-	(234,355)
AR ACCRUED INTEREST	229,007	46,923	-	182,084
AR OTHER:	4,079,283	5,923,220	1,919,795	(3,763,732)
Procure On-Call Fees	25,500	-	51,000	(25,500)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	4,053,783	5,923,220	1,868,795	(3,738,232)
AR DUE FROM THIRD PARTY PAYOR	2,637,791	1,599,384	-	1,038,407
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 22,238,037	\$ 20,607,851	\$ 1,919,795	\$ (289,609)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2019**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
IT OPERATIONS	0.8	-	0.0%	12.2	-93.4%	1.0	-	0.0%	1.6	-38.0%
INPATIENT REHAB	-	1.8	-100.0%	0.5	-100.0%	0.5	1.8	-72.2%	1.4	-64.8%
9 CENTRAL	4.2	0.9	380.9%	4.2	-0.8%	2.2	0.9	152.5%	1.0	119.1%
CARDIOPULMONARY	-	0.8	-100.0%	1.1	-100.0%	0.3	0.8	-62.8%	1.4	-80.2%
LABOR AND DELIVERY	0.2	0.8	-74.8%	0.3	-17.4%	0.0	0.8	-94.3%	1.4	-96.5%
NEO-NATAL INTENSIVE CARE	0.2	0.6	-68.4%	1.3	-84.0%	0.2	0.6	-76.0%	1.1	-85.9%
4 EAST	1.2	0.9	31.8%	0.8	38.5%	0.3	0.9	-61.5%	1.0	-66.6%
TRAUMA SERVICE	1.1	-	0.0%	0.8	33.3%	0.6	-	0.0%	0.9	-31.8%
OPERATING ROOM	-	0.9	-100.0%	-	0.0%	-	0.8	-100.0%	1.0	-100.0%
INTENSIVE CARE UNIT 2	-	0.4	-100.0%	-	0.0%	0.2	0.3	-28.5%	0.8	-69.3%
PM&R - OCCUPATIONAL	-	0.6	-100.0%	-	0.0%	0.4	0.6	-41.2%	0.6	-41.2%
INTENSIVE CARE UNIT 4 (CCU)	0.3	0.3	0.5%	1.0	-70.8%	0.3	0.3	22.4%	0.6	-49.0%
STERILE PROCESSING	3.3	0.5	503.2%	0.8	318.1%	4.1	0.5	676.4%	0.6	559.0%
PATIENT ACCOUNTING	-	0.3	-100.0%	-	0.0%	0.2	0.3	-29.6%	0.3	-29.2%
EMERGENCY DEPARTMENT	0.0	0.3	-83.7%	-	0.0%	0.0	0.3	-97.9%	0.3	-98.2%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
PM&R - PHYSICAL	1.6	0.2	596.6%	-	0.0%	0.3	0.2	35.7%	0.2	35.4%
FINANCIAL ACCOUNTING	1.9	-	0.0%	-	0.0%	1.3	-	0.0%	-	0.0%
5 WEST	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.2	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
4 CENTRAL	0.3	0.0	1152.5%	0.2	78.0%	0.1	0.0	135.1%	0.0	167.2%
8 CENTRAL	1.0	0.0	5534.3%	0.1	562.9%	0.1	0.0	604.3%	0.0	562.9%
6 Central	2.0	0.0	35700.0%	-	0.0%	0.3	0.0	5797.0%	0.0	3460.5%
7 CENTRAL	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 West	0.8	0.0	1751.6%	-	0.0%	0.2	0.0	302.5%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	1.9	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
ADMINISTRATION	0.7	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	0.8	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	22.3	9.6	132.4%	23.3	-4.1%	15.2	9.5	59.9%	15.0	1.3%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	1.3	6.4	-80.3%	5.2	-75.9%	3.2	6.2	-47.8%	9.1	-64.5%
7 CENTRAL	3.2	5.6	-43.3%	4.5	-30.3%	3.5	5.5	-37.4%	5.4	-36.1%
NEO-NATAL INTENSIVE CARE	5.0	4.0	24.6%	4.6	8.3%	5.6	3.9	45.6%	3.7	50.6%
INTENSIVE CARE UNIT 2	1.7	2.4	-30.1%	3.1	-45.4%	1.8	2.4	-23.1%	3.4	-45.8%
8 CENTRAL	-	3.5	-100.0%	2.1	-100.0%	2.0	3.5	-43.4%	3.4	-42.1%
INPATIENT REHAB	0.3	3.7	-92.4%	3.5	-91.9%	1.2	3.8	-67.0%	3.0	-58.2%
6 Central	1.1	2.8	-61.1%	1.8	-38.7%	0.9	2.8	-67.4%	2.7	-66.7%
4 EAST	2.4	2.7	-13.0%	1.6	48.6%	2.1	2.7	-21.9%	2.6	-20.4%
LABORATORY - CHEMISTRY	5.7	2.3	145.4%	2.7	111.5%	4.5	2.2	101.8%	2.2	101.9%
OPERATING ROOM	0.4	2.2	-80.1%	2.1	-79.4%	1.6	2.1	-23.6%	2.1	-21.5%
EMERGENCY DEPARTMENT	-	0.6	-100.0%	1.1	-100.0%	0.4	0.6	-38.3%	1.7	-77.1%
5 CENTRAL	-	1.1	-100.0%	0.9	-100.0%	0.4	1.1	-67.2%	1.6	-76.5%
LABORATORY - HEMATOLOGY	1.1	1.3	-14.0%	1.6	-28.7%	1.0	1.3	-18.1%	1.3	-18.1%
OP SURGERY	-	1.1	-100.0%	0.9	-100.0%	-	1.0	-100.0%	1.0	-100.0%
PM&R - OCCUPATIONAL	0.8	0.5	56.6%	0.9	-13.2%	1.0	0.5	93.7%	0.5	93.2%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.5	-100.0%
4 CENTRAL	0.1	0.4	-83.2%	-	0.0%	0.1	0.4	-86.7%	0.4	-86.4%
PM&R - PHYSICAL	-	0.4	-100.0%	-	0.0%	-	0.4	-100.0%	0.4	-100.0%
INPATIENT REHAB - THERAPY	1.1	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
9 CENTRAL	-	0.3	-100.0%	0.1	-100.0%	0.1	0.3	-67.9%	0.3	-67.2%
LABOR AND DELIVERY	0.1	0.1	13.6%	0.1	-2.0%	0.0	0.1	-29.3%	0.1	-28.7%
6 West	0.1	0.1	9.1%	-	0.0%	0.0	0.1	-59.4%	0.1	-58.6%
5 WEST	0.1	0.0	1150.0%	-	0.0%	0.0	0.0	56.3%	0.0	25.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	24.2	41.9	-42.1%	36.8	-34.1%	30.5	41.2	-25.9%	45.4	-32.8%
GRAND TOTAL	46.6	51.5	-9.5%	60.1	-22.5%	45.7	50.7	-9.8%	60.4	-24.4%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
MAY 2019**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	\$ 41,203	\$ 5,190	\$ 36,013	693.9%	\$ 6,297	554.3%	\$ 374,433	\$ 39,630	\$ 334,803	844.8%	\$ 46,634	702.9%
IMCU9 TEMPORARY LABOR	59,303	9,457	49,846	527.1%	46,096	28.7%	209,080	73,363	135,717	185.0%	84,506	147.4%
TELECOM TEMPORARY LABOR	4,887	-	4,887	100.0%	125,990	-96.1%	113,790	-	113,790	100.0%	125,990	-9.7%
US TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	85,298	-	85,298	100.0%	-	100.0%
TRAUMA TEMPORARY LABOR	15,000	-	15,000	100.0%	8,600	74.4%	68,513	-	68,513	100.0%	88,477	-22.6%
FA TEMPORARY LABOR	9,457	-	9,457	100.0%	-	100.0%	62,138	-	62,138	100.0%	-	100.0%
REHAB TEMPORARY LABOR	-	15,684	(15,684)	-100.0%	5,702	-100.0%	61,281	125,472	(64,191)	-51.2%	99,132	-38.2%
ALL OTHER	157,815	77,642	80,173	103.3%	75,937	107.8%	513,390	598,649	(85,259)	-14.2%	994,829	-48.4%
TOTAL TEMPORARY LABOR	\$ 287,666	\$ 107,973	\$ 179,693	166.4%	\$ 268,622	7.1%	\$ 1,487,923	\$ 837,114	\$ 650,809	77.7%	\$ 1,439,568	3.4%
NICU TRANSITION LABOR	\$ 52,676	\$ 44,460	\$ 8,216	18.5%	\$ 49,283	6.9%	\$ 504,641	\$ 334,850	\$ 169,791	50.7%	\$ 323,592	55.9%
CHEM TRANSITION LABOR	47,848	19,484	28,364	145.6%	28,156	69.9%	280,938	148,784	132,154	88.8%	148,780	88.8%
REHAB TRANSITION LABOR	11,256	-	11,256	100.0%	-	100.0%	63,785	-	63,785	100.0%	-	100.0%
OT TRANSITION LABOR	10,313	5,754	4,559	79.2%	11,007	-6.3%	95,042	43,910	51,132	116.4%	43,934	116.3%
OR TRANSITION LABOR	7,620	28,825	(21,205)	-73.6%	27,749	-72.5%	178,446	220,120	(41,674)	-18.9%	214,081	-16.6%
HEMA TRANSITION LABOR	9,209	10,897	(1,688)	-15.5%	16,623	-44.6%	68,520	83,213	(14,693)	-17.7%	83,214	-17.7%
ICU2 TRANSITION LABOR	19,559	29,059	(9,500)	-32.7%	38,078	-48.6%	172,693	221,764	(49,071)	-22.1%	314,473	-45.1%
4E TRANSITION LABOR	24,772	29,772	(5,000)	-16.8%	18,414	34.5%	181,166	229,573	(48,407)	-21.1%	225,240	-19.6%
8C TRANSITION LABOR	-	43,854	(43,854)	-100.0%	26,783	-100.0%	175,101	340,980	(165,879)	-48.6%	333,738	-47.5%
7C TRANSITION LABOR	33,242	59,383	(26,141)	-44.0%	48,459	-31.4%	288,987	461,133	(172,146)	-37.3%	451,267	-36.0%
6C TRANSITION LABOR	12,498	32,960	(20,462)	-62.1%	24,795	-49.6%	77,719	255,908	(178,189)	-69.6%	250,350	-69.0%
REHAB TRANSITION LABOR	2,846	50,241	(47,395)	-94.3%	42,939	-93.4%	117,527	401,928	(284,401)	-70.8%	317,564	-63.0%
ICU4 TRANSITION LABOR	12,534	79,615	(67,081)	-84.3%	61,014	-79.5%	253,800	608,685	(354,885)	-58.3%	895,855	-71.7%
ALL OTHER	2,263	53,331	(51,068)	-95.8%	38,665	-94.1%	104,578	413,433	(308,855)	-74.7%	573,807	-81.8%
TOTAL TRANSITION LABOR	\$ 246,637	\$ 487,635	\$ (240,998)	-49.4%	\$ 431,965	-42.9%	\$ 2,562,943	\$ 3,764,281	\$ (1,201,338)	-31.9%	\$ 4,175,894	-38.6%
GRAND TOTAL TEMPORARY LABOR	\$ 534,302	\$ 595,608	\$ (61,306)	-10.3%	\$ 700,587	-23.7%	\$ 4,050,866	\$ 4,601,395	\$ (550,529)	-12.0%	\$ 5,615,462	-27.9%
PT ACCTS COLLECTION FEES	\$ 668,933	\$ 164,018	\$ 504,915	307.8%	\$ 370,658	80.5%	\$ 3,850,070	\$ 1,272,024	\$ 2,578,046	202.7%	\$ 1,253,682	207.1%
HIM CODING SERVICES	298,842	54,072	244,770	452.7%	95,956	211.4%	3,006,382	768,720	2,237,662	291.1%	761,786	294.6%
CE OTHER PURCH SVCS	319,500	63,502	255,998	403.1%	63,750	401.2%	1,666,973	508,016	1,158,957	228.1%	508,017	228.1%
ADM CONSULTANT FEES	33,642	40,119	(6,477)	-16.1%	39,056	-13.9%	1,042,306	320,952	721,354	224.8%	320,951	224.8%
PA E-SCAN DATA SYSTEM	30,722	121,506	(90,784)	-74.7%	669,561	-95.4%	1,221,516	972,048	249,468	25.7%	1,413,843	-13.6%
IT INFORMATION SOLUTIONS SVCS	43,665	-	43,665	100.0%	16,359	166.9%	179,582	-	179,582	100.0%	234,670	-23.5%
HR RECRUITING FEES	44,662	11,714	32,948	281.3%	73,564	-39.3%	257,572	105,710	151,862	143.7%	242,586	6.2%
COMM REL ADVERTISEMENT PURCH SVCS	30,026	17,968	12,058	67.1%	12,728	135.9%	317,517	180,578	136,939	75.8%	176,400	80.0%
PA ELIGIBILITY FEES	56,100	36,799	19,301	52.4%	30,459	84.2%	301,332	198,032	103,300	52.2%	194,381	55.0%
ADMIN OTHER FEES	17,393	14,038	3,355	23.9%	14,528	19.7%	195,022	112,304	82,718	73.7%	112,303	73.7%
PH CONTRACT PURCH SVC	12,724	-	12,724	100.0%	4,111	209.5%	63,271	-	63,271	100.0%	34,738	82.1%
FIN ACCT COST REPORT/CONSULTANT FEES	7,804	27,044	(19,240)	-71.1%	796	880.7%	152,522	71,861	80,661	112.2%	99,001	54.1%
DIET OTHER PURCH SVCS	12,056	4,440	7,616	171.5%	8,221	46.6%	85,558	35,520	50,038	140.9%	35,520	140.9%
INFECTION CONTROL OTHER PURCH SVCS	9,418	-	9,418	100.0%	298	3060.3%	75,343	28,215	47,128	167.0%	298	25182.8%
REHAB OTHER PURCH SVCS	10,150	7,320	2,830	38.7%	15,902	-36.2%	96,051	58,560	37,491	64.0%	58,564	64.0%
OR FEES (PERFUSSION SERVICES)	39,777	43,442	(3,665)	-8.4%	33,848	17.5%	231,672	200,150	31,522	15.7%	216,687	6.9%
CL OTHER PURCH SVCS	19,573	14,048	5,525	39.3%	25,181	-22.3%	129,924	107,516	22,408	20.8%	110,078	18.0%
340B CONTRACT PURCH SVC	7,379	7,338	41	0.6%	1,858	297.1%	76,871	58,704	18,167	30.9%	19,723	289.8%
OBLD OTHER PURCH SVCS	7,290	3,021	4,269	141.3%	-	100.0%	62,911	40,605	22,306	54.9%	35,141	79.0%
CREDIT CARD FEES	27,816	16,440	11,376	69.2%	20,218	37.6%	176,184	137,093	39,091	28.5%	141,684	24.3%
COMPLIANCE CONSULTING FEES	31,347	13,167	18,180	138.1%	4,583	583.9%	124,190	105,336	18,854	17.9%	87,406	42.1%
COMM REL MEDIA PLACEMENT	1,020	5,275	(4,255)	-80.7%	3,876	-73.7%	53,695	89,675	(35,980)	-40.1%	56,999	-5.8%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	23,784	56,482	(32,698)	-57.9%	43,003	-44.7%	416,366	500,399	(84,033)	-16.8%	451,210	-7.7%
4E OTHER PURCH SVCS	4,273	8,268	(3,995)	-48.3%	13,818	-69.1%	80,766	105,870	(25,104)	-23.7%	74,891	7.8%
FA AUDIT FEES - INTERNAL	-	14,899	(14,899)	-100.0%	-	100.0%	62,240	128,824	(66,584)	-51.7%	94,520	-34.2%
PHARMACY SERVICES	21,365	36,463	(15,098)	-41.4%	27,107	-21.2%	212,701	284,075	(71,374)	-25.1%	192,340	10.6%
PI FEES (TRANSITION NURSE PROGRAM)	37,564	57,336	(19,772)	-34.5%	109,398	-65.7%	376,196	458,688	(82,492)	-18.0%	321,804	16.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	23,127	31,026	(7,899)	-25.5%	35,792	-35.4%	232,700	295,707	(63,007)	-21.3%	275,878	-15.7%
PRO OTHER PURCH SVCS	3,276	2,713	563	20.8%	21,209	-84.6%	66,471	160,397	(93,926)	-58.6%	140,334	-52.6%
MED ASSETS CONTRACT	200	32,492	(32,292)	-99.4%	35,379	-99.4%	97,772	219,638	(121,866)	-55.5%	242,189	-59.6%
COMM REL MEDIA PLACEMENT	6,876	43,846	(36,970)	-84.3%	20,049	-65.7%	169,647	365,384	(195,737)	-53.6%	279,288	-39.3%
UC-CPC 42ND STREET PURCH SVCS-OTHER	37,805	48,143	(10,338)	-21.5%	59,917	-36.9%	299,079	487,891	(188,812)	-38.7%	483,368	-38.1%
FHC OTHER PURCH SVCS	117,382	120,968	(3,586)	-3.0%	97,176	20.8%	844,358	1,182,130	(337,772)	-28.6%	1,105,468	-23.6%
PRIMARY CARE WEST OTHER PURCH SVCS	34,458	81,922	(47,464)	-57.9%	74,111	-53.5%	321,525	773,598	(452,073)	-58.4%	730,667	-56.0%
ALL OTHERS	2,259,027	2,166,210	92,817	4.3%	1,316,699	71.6%	18,328,277	18,245,912	82,365	0.5%	8,687,800	111.0%
TOTAL PURCHASED SERVICES	\$ 4,302,864	\$ 3,367,921	\$ 934,943	27.8%	\$ 3,366,666	27.8%	\$ 34,940,985	\$ 28,609,141	\$ 6,331,844	22.1%	\$ 19,223,957	81.8%

Ector County Hospital District
Debt Service Coverage Calculation
MAY 2019

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	1,236,487	1,236,487	1,854,730
Deficiency of revenues over expenses	-	1,236,487	1,236,487	1,854,730
Depreciation/amortization	159,163	12,433,515	12,592,678	18,889,017
GASB 68	-	4,700,000	4,700,000	7,050,000
Interest expense	-	2,071,046	2,071,046	3,106,569
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	12,555	12,555	18,833
Consolidated net revenues	<u>159,163</u>	<u>20,453,603</u>	<u>20,612,766</u>	<u>30,919,148</u>

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	<u>3,702,709.78</u>	<u>632,916.13</u>	<u>4,335,625.91</u>	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Covenant Computation Current FYTD **433.5%** (needs to be 110% or higher) **650.3%**

Liquidity Requirement

Cash on Hand Requirement	
2019	60
2020	80
2021+	100

MAY 2019

Consolidated operating costs	261,084,972
Less depreciation and amortization	(12,592,678)
Less other non cash expenses:	
GASB 68 - from above	-
GASB 75 - from above	-

Adjusted expenses 248,492,294

Expenses per day 1,022,602

Unrestricted cash and cash equivalents	14,804,850
Internally designated noncurrent cash and investments	52,316,964
Assets held in endowment, board designated	6,170,934

Total cash for calculation 73,292,747

Days cash on hand 71.67



Financial Presentation

For the Month Ended

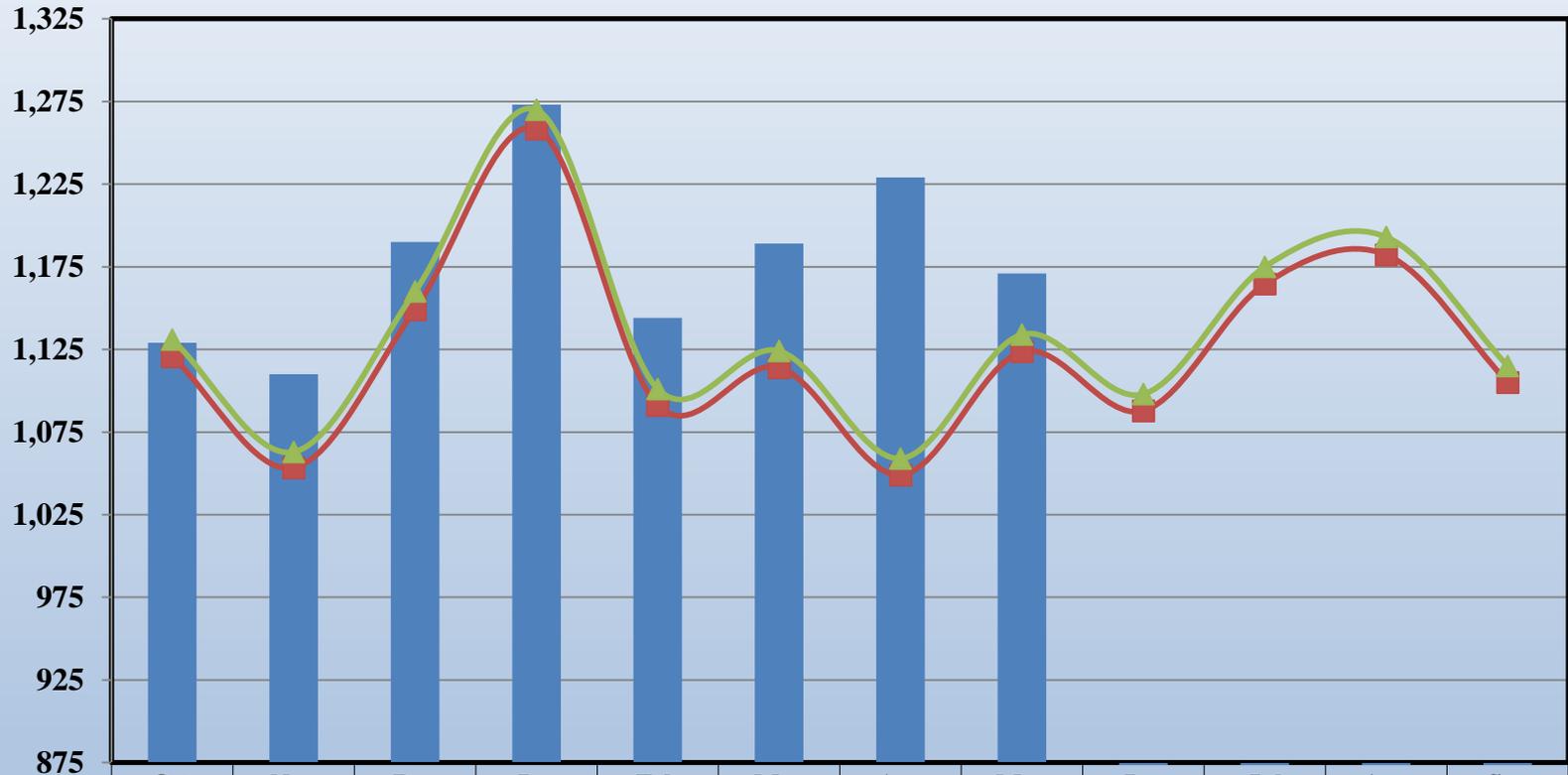
May 31, 2019

Volume



Admissions

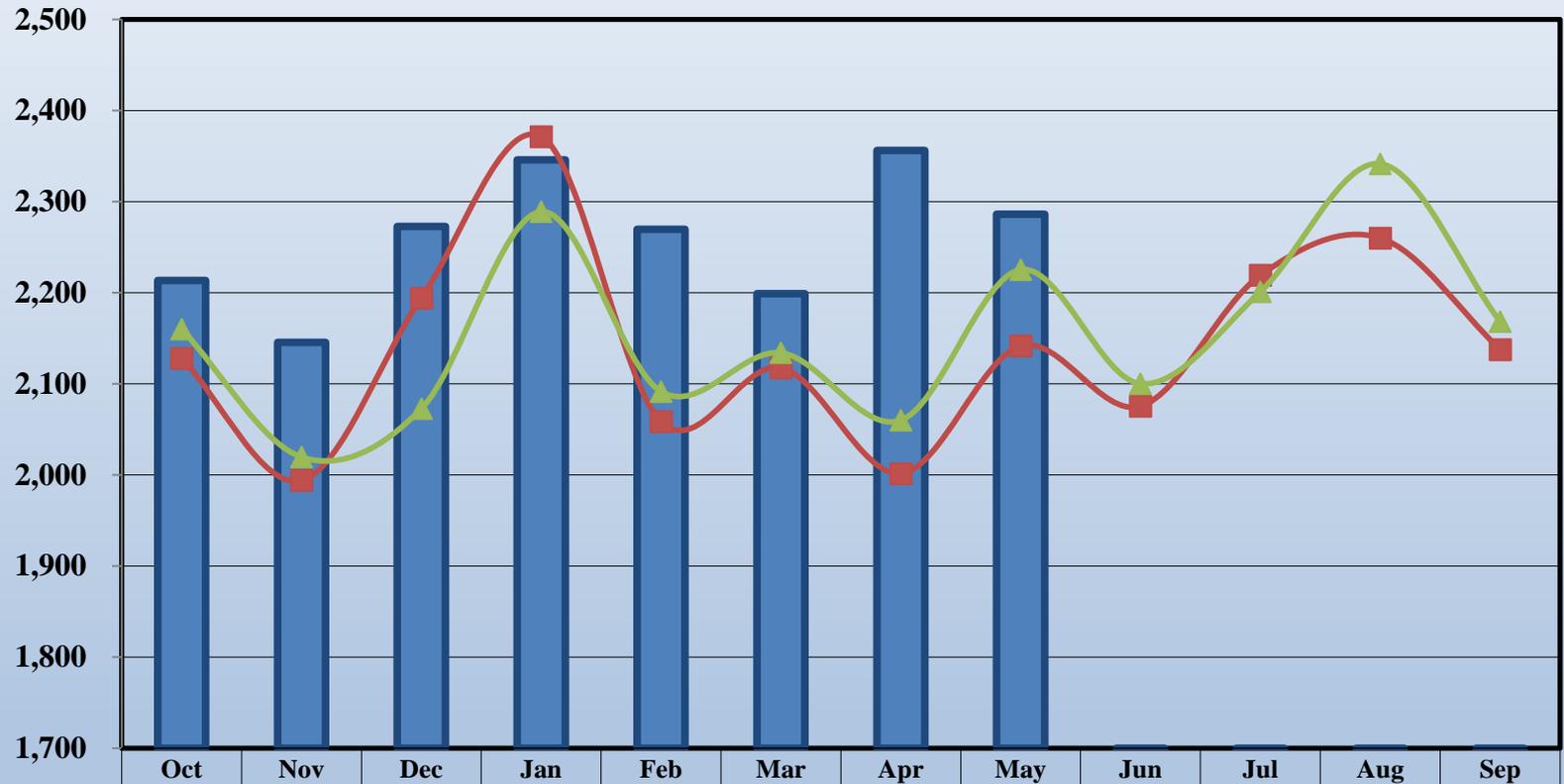
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	1,129	1,110	1,190	1,273	1,144	1,189	1,229	1,171	-	-	-	-
■ FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
▲ FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

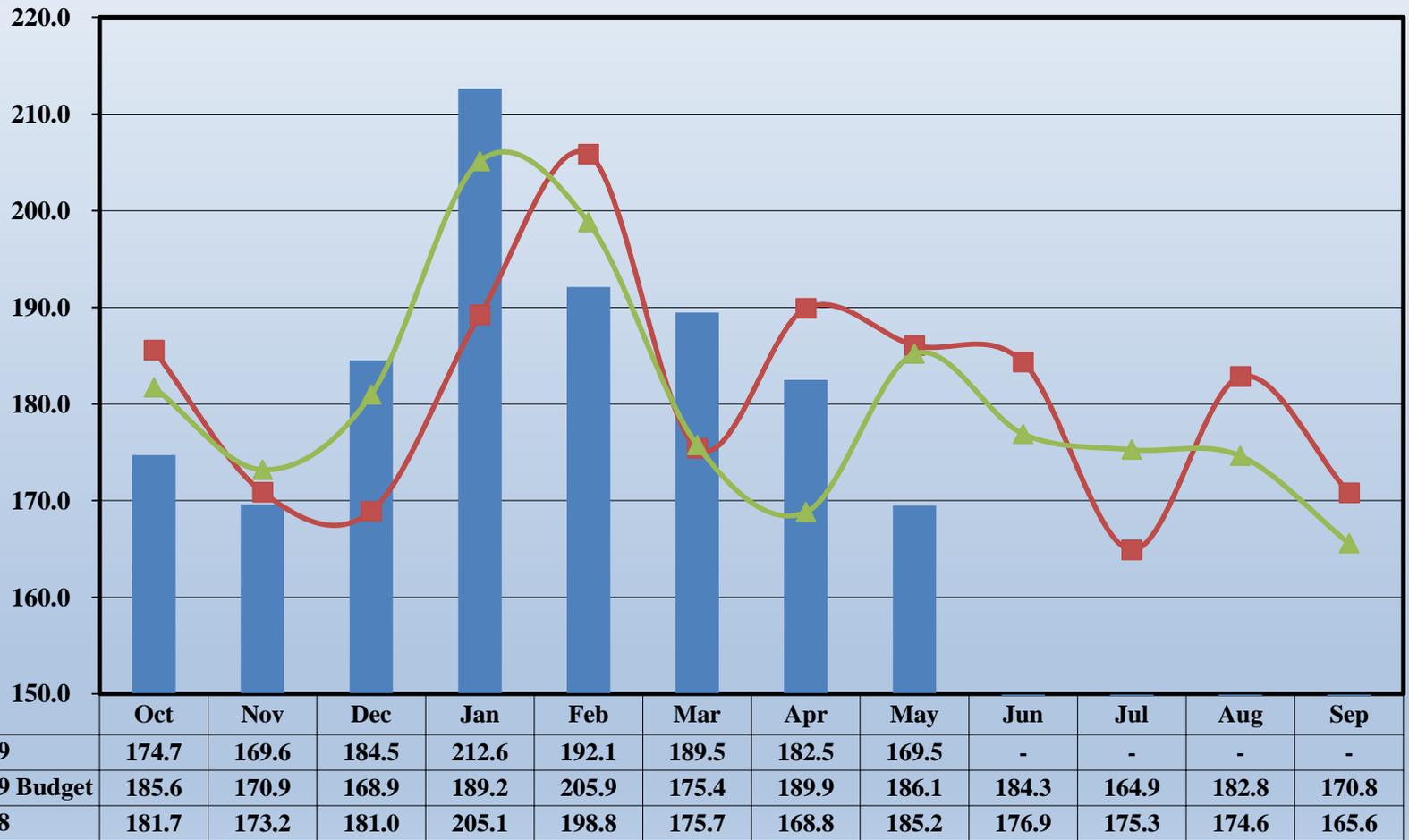
Adjusted Admissions

Including Acute & Rehab Unit



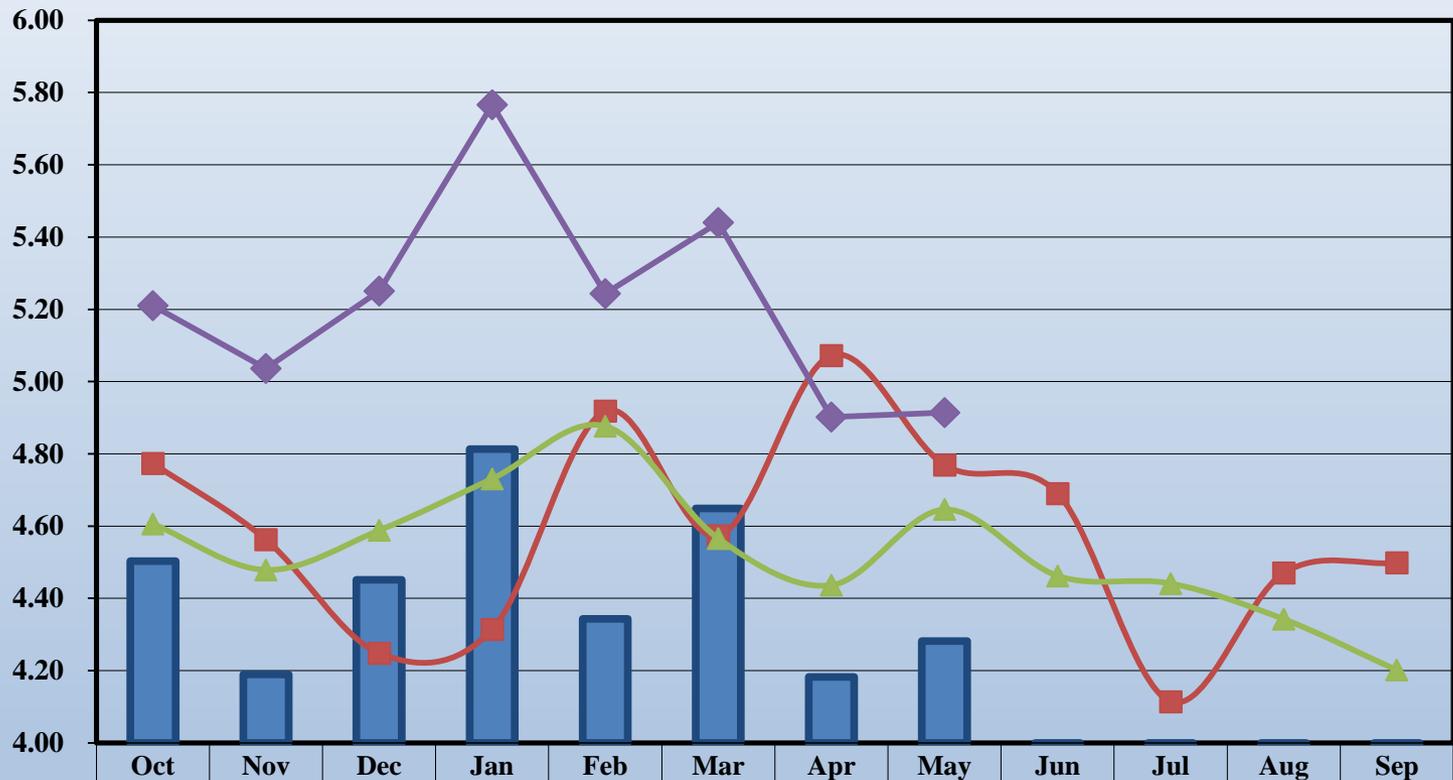
FY 2019	2,214	2,146	2,273	2,346	2,270	2,199	2,356	2,286	-	-	-	-
FY 2019 Budget	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

Average Daily Census



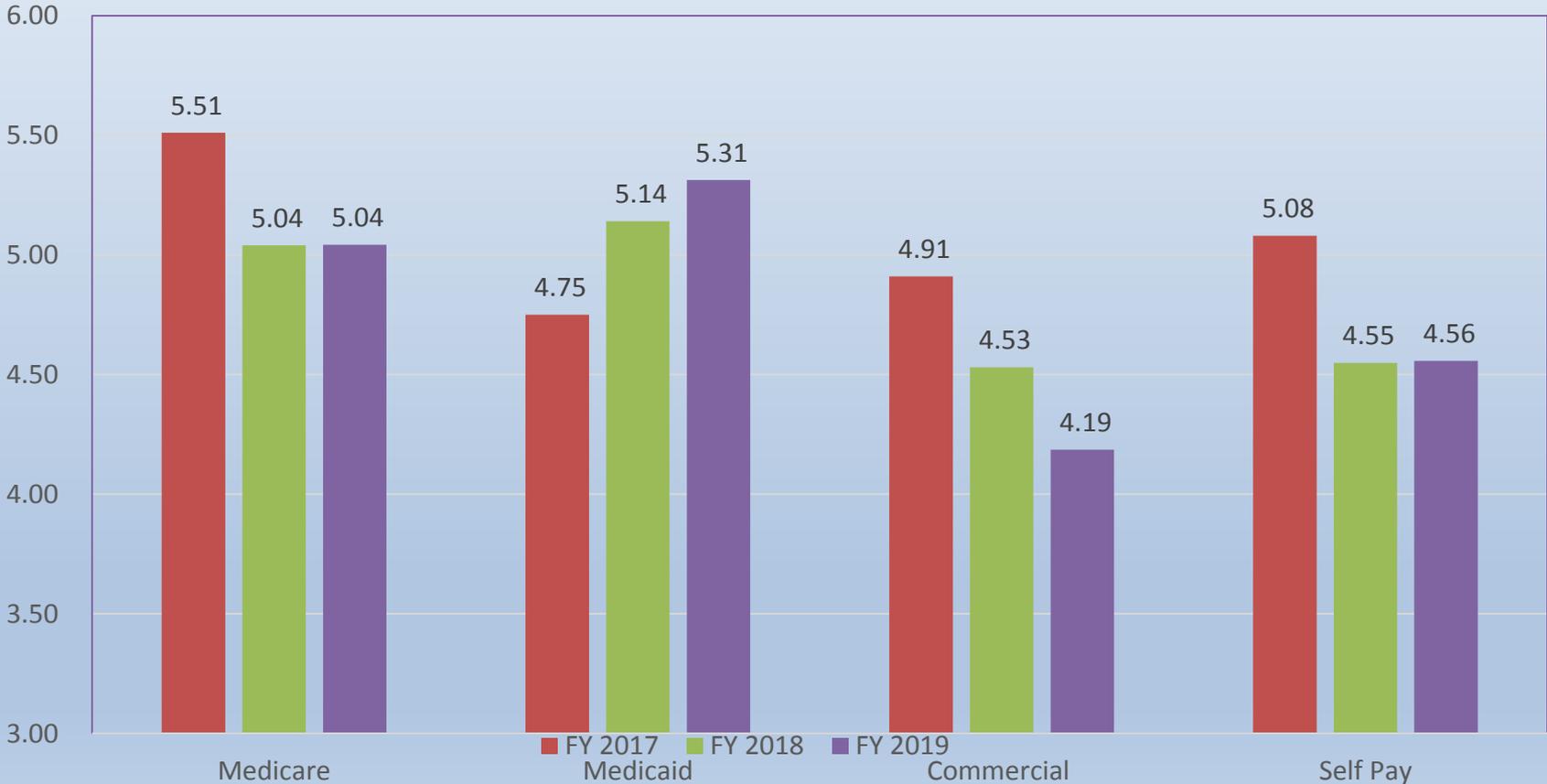
Average Length of Stay

Total – Adults and Pedi

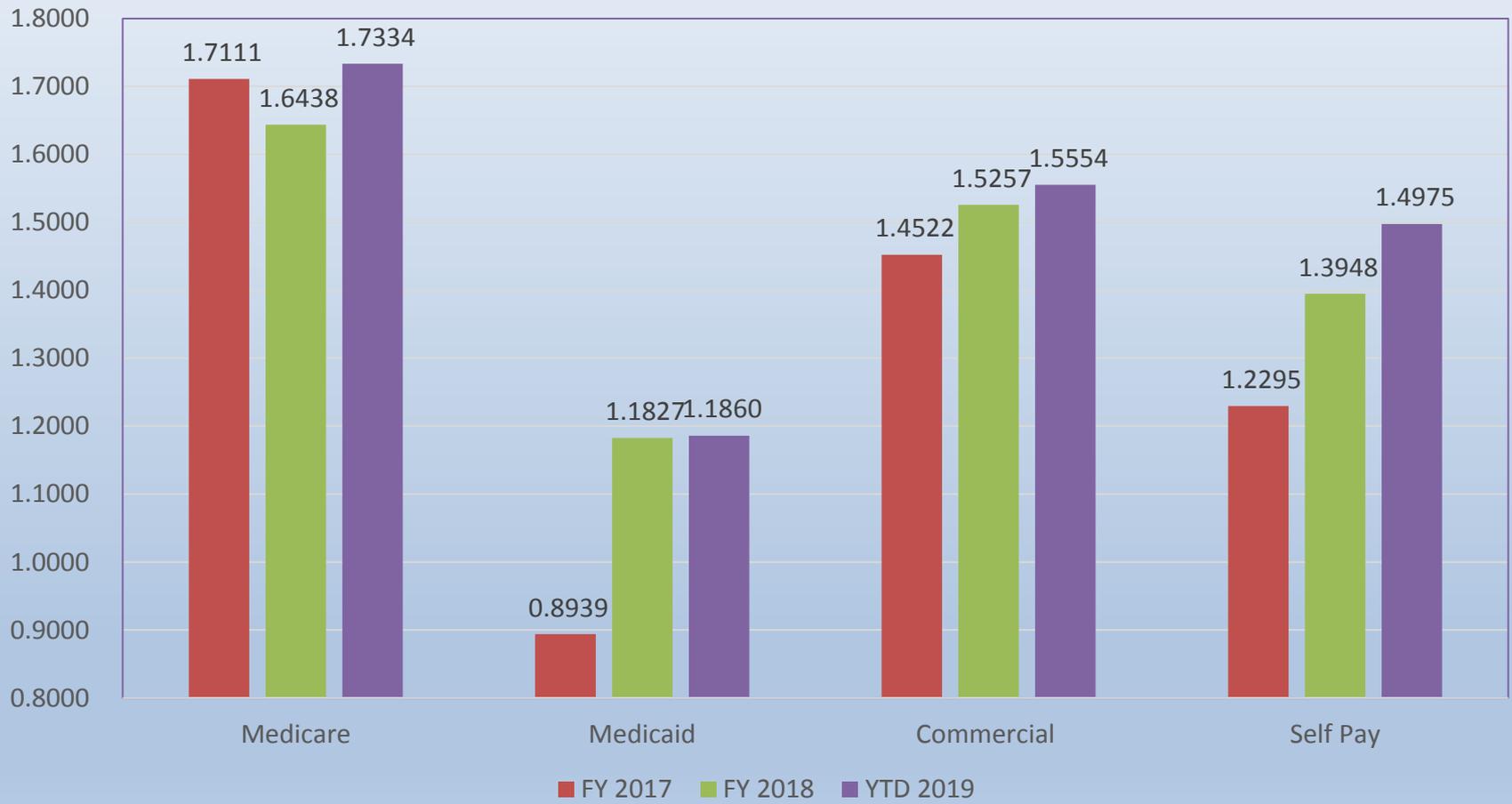


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	4.50	4.19	4.45	4.81	4.34	4.65	4.18	4.28	-	-	-	-
FY 2019 Budget	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
FY 2019 Excluding OB	5.21	5.04	5.25	5.77	5.24	5.44	4.90	4.91				

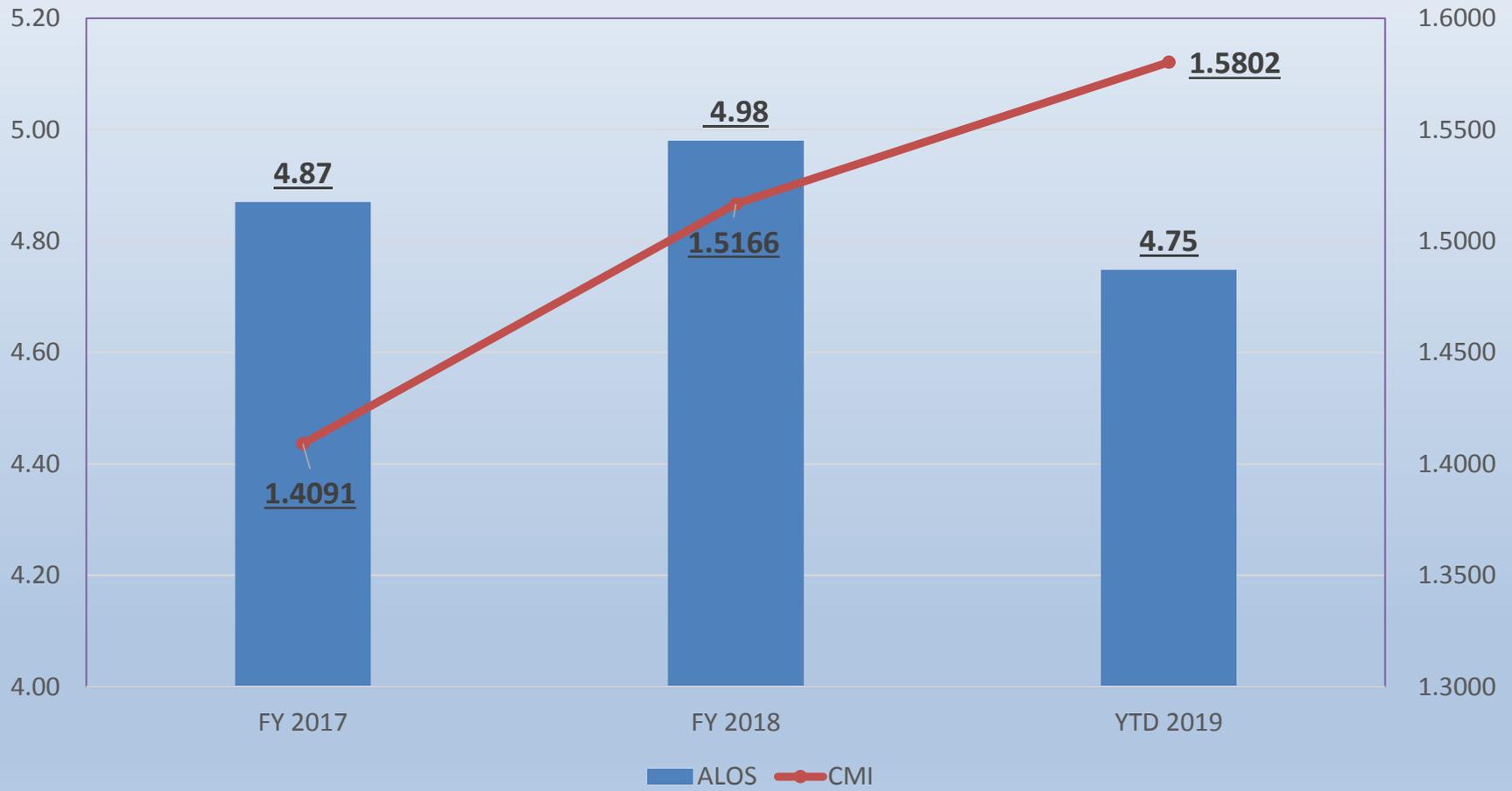
Average Length of Stay by Financial Class



Case Mix Index by Financial Class



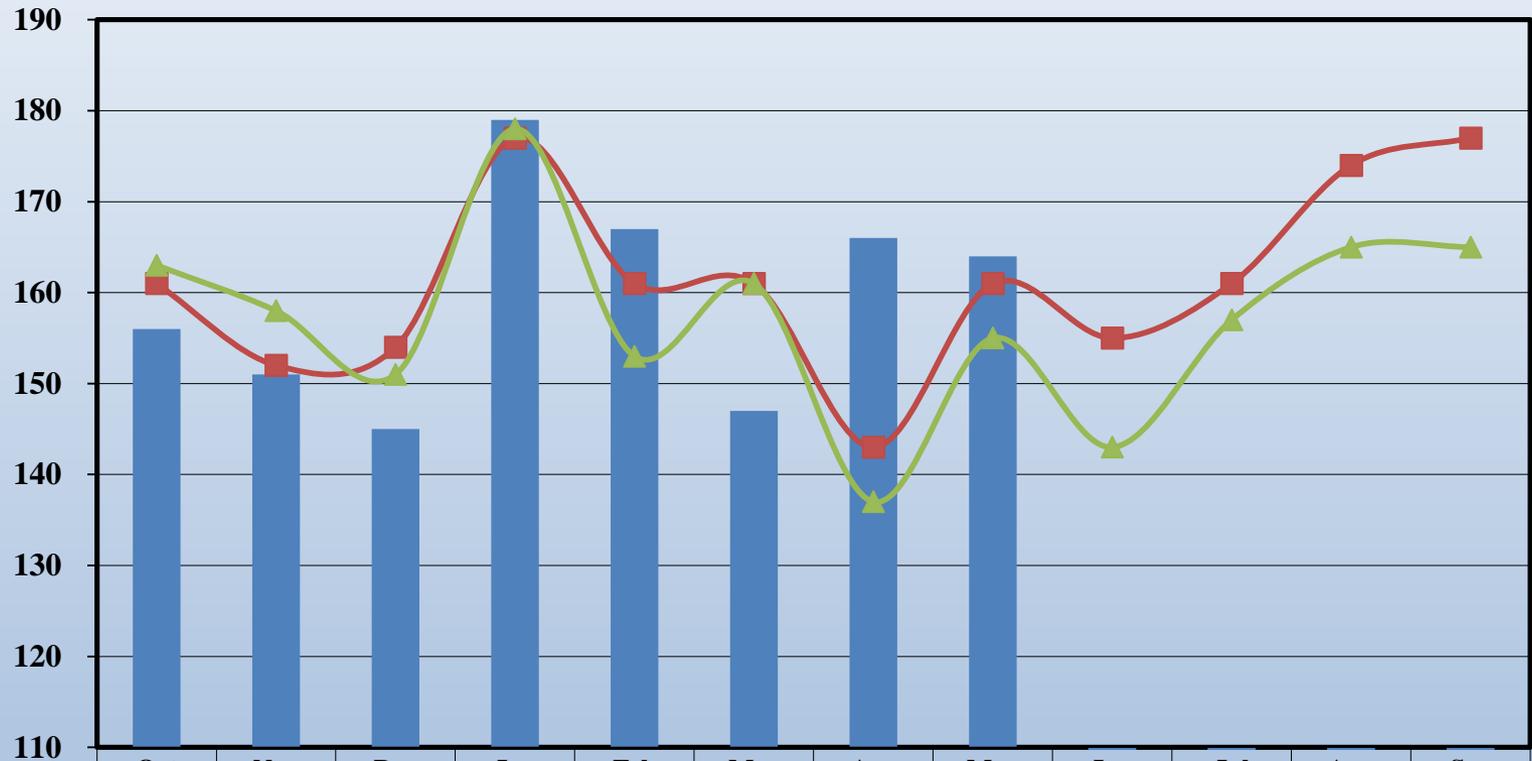
Total Inpatient Cases ALOS with CMI



Medicare ALOS and CMI 13 Month Trending

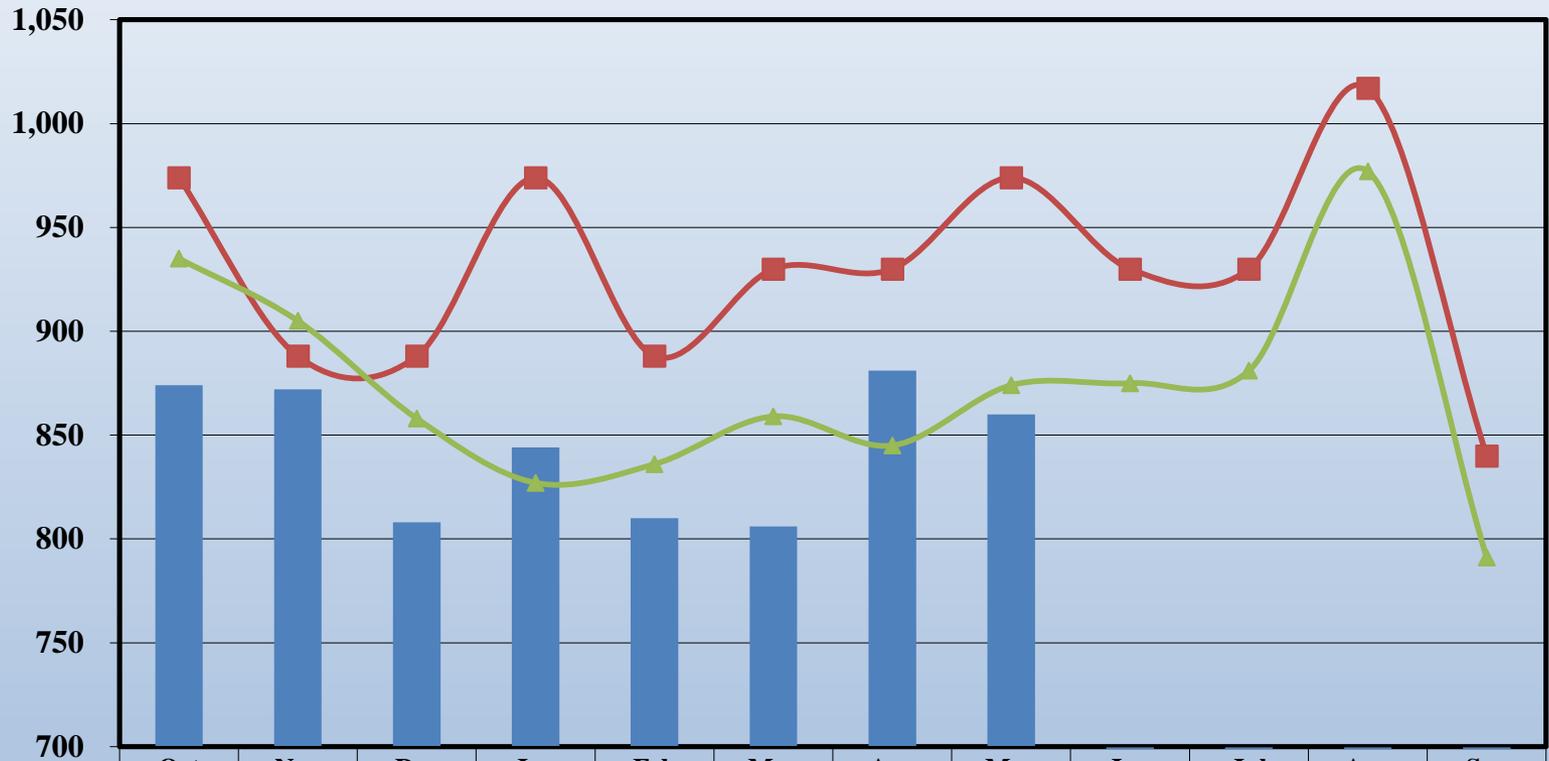


Deliveries



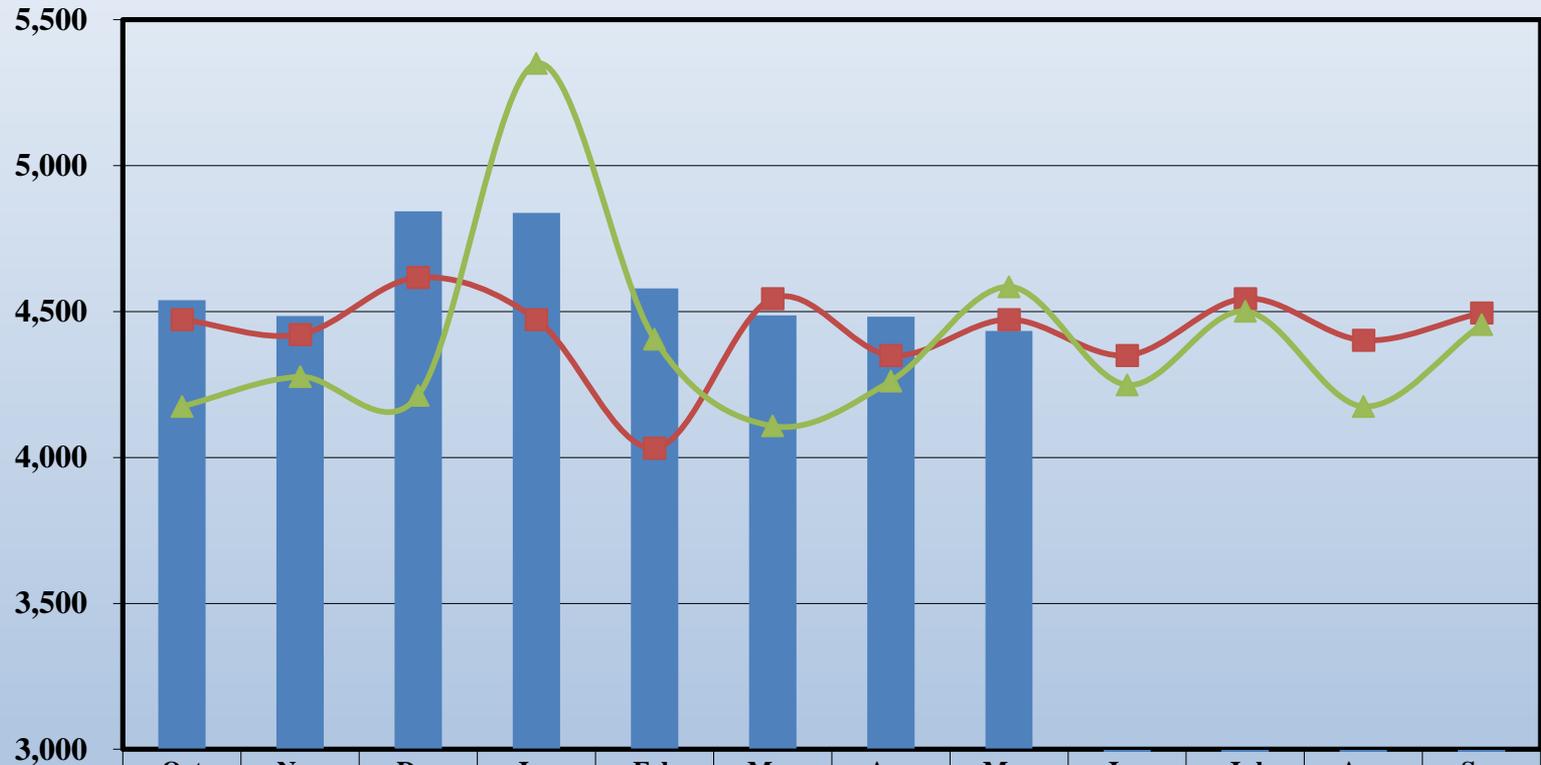
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	156	151	145	179	167	147	166	164	-	-	-	-
■ FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
▲ FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

Total Surgical Cases



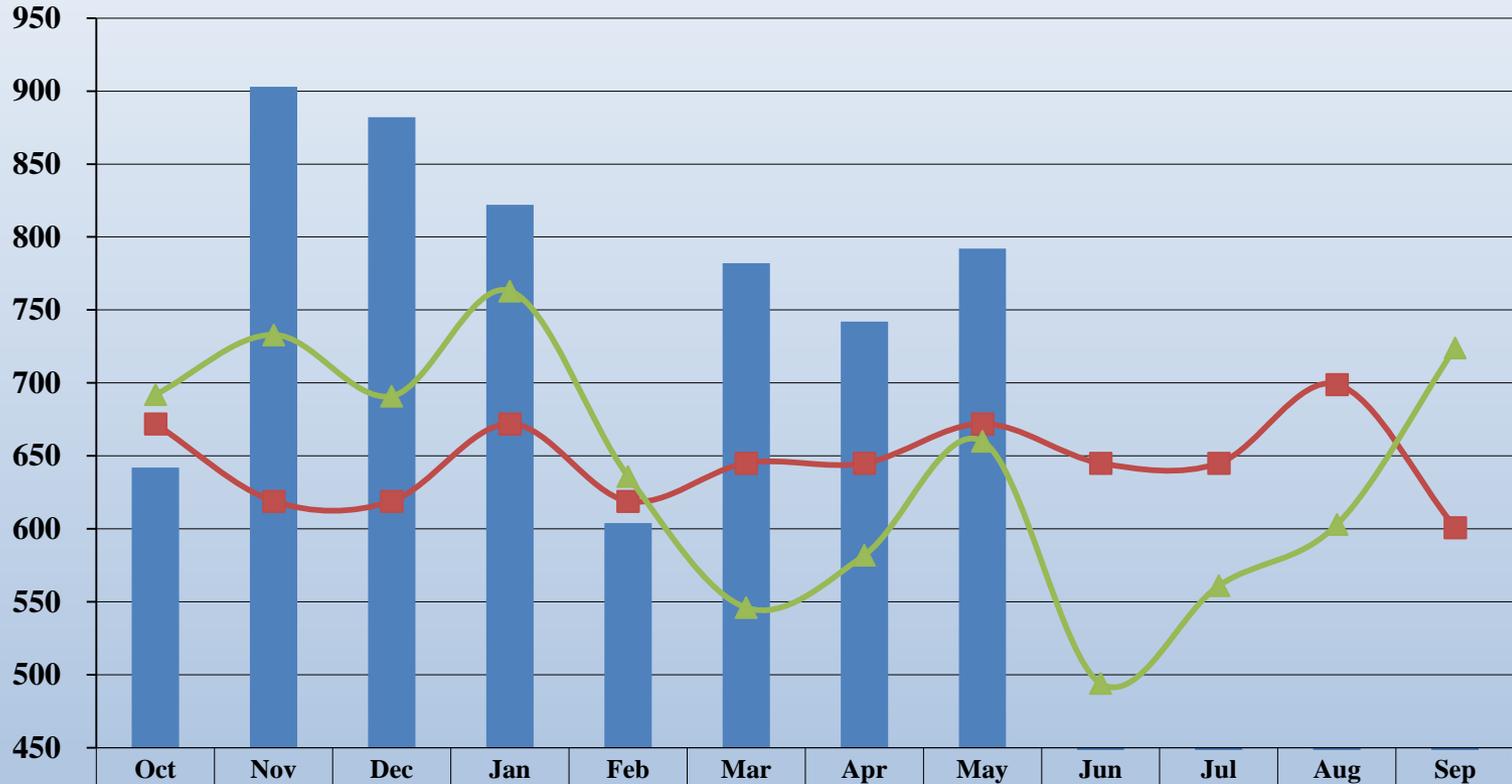
FY 2019	874	872	808	844	810	806	881	860	-	-	-	-
FY 2019 Budget	974	888	888	974	888	930	930	974	930	930	1,017	840
FY 2018	935	905	858	827	836	859	845	874	875	881	977	791

Emergency Room Visits



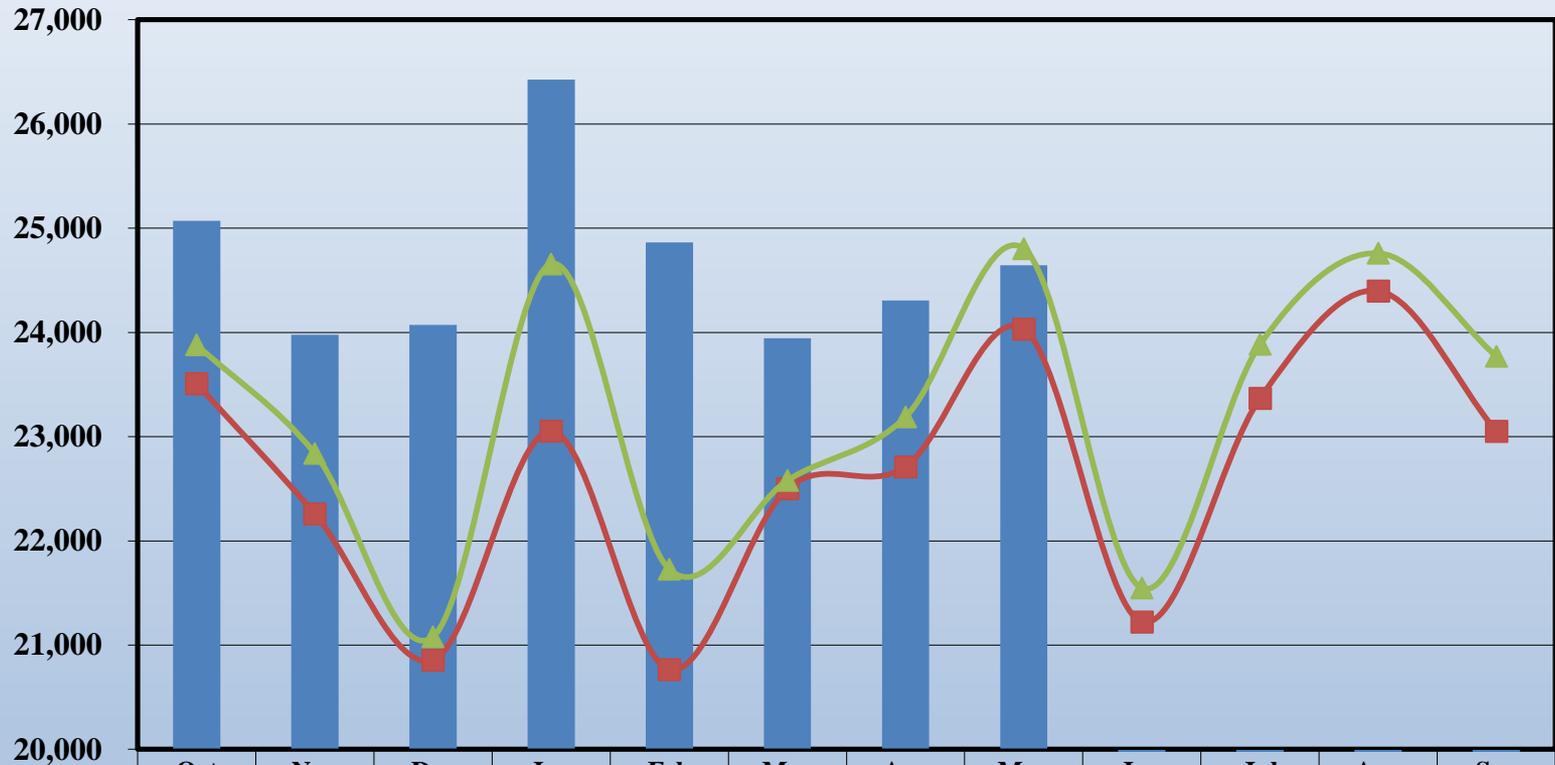
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	4,539	4,485	4,844	4,838	4,579	4,487	4,483	4,434	-	-	-	-
■ FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
▲ FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	642	903	882	822	604	782	742	792	-	-	-	-
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

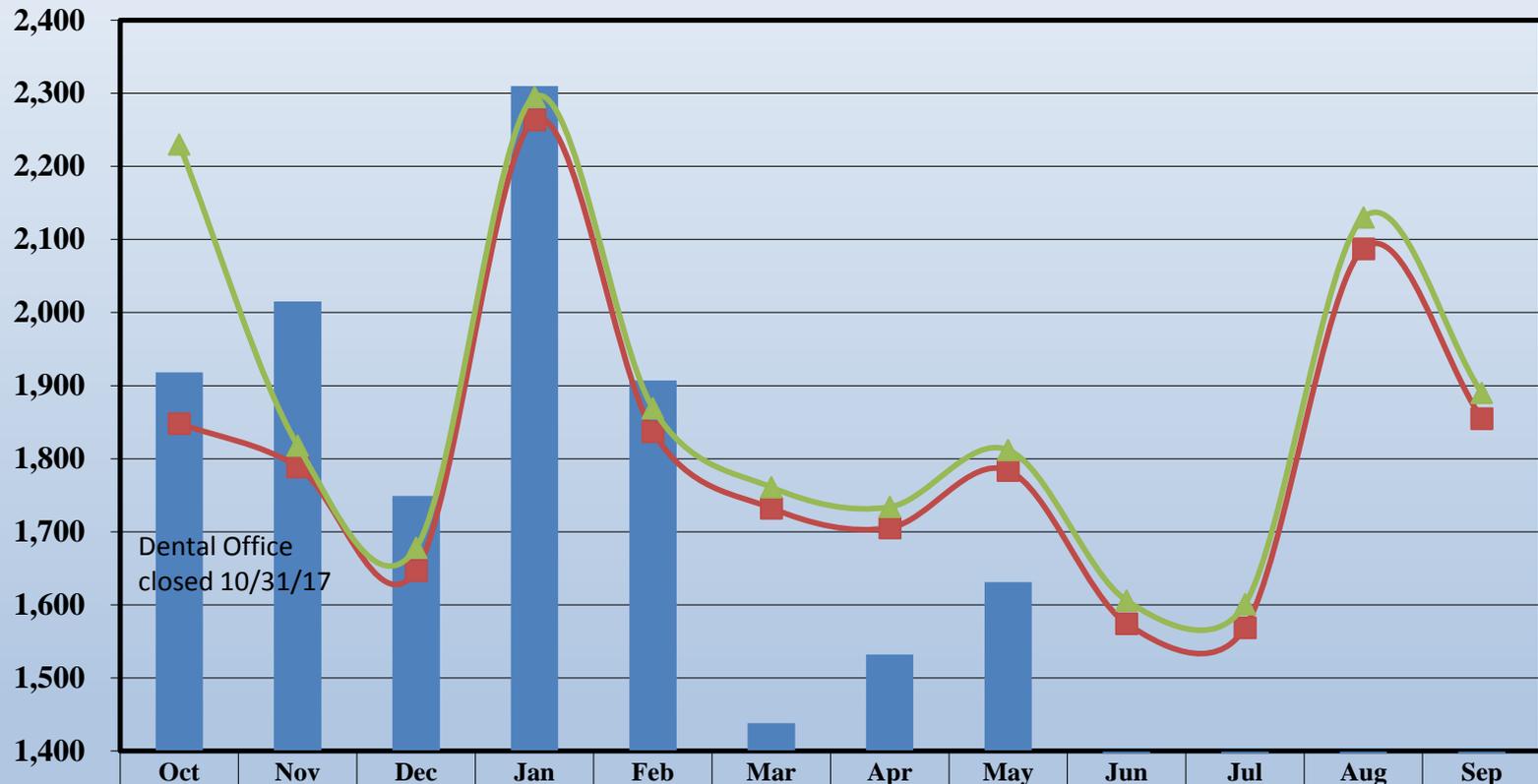
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	25,070	23,979	24,072	26,425	24,865	23,943	24,305	24,644	-	-	-	-
■ FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
▲ FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

Center for Primary Care Total Visits

(FQHC - Clements & West University)



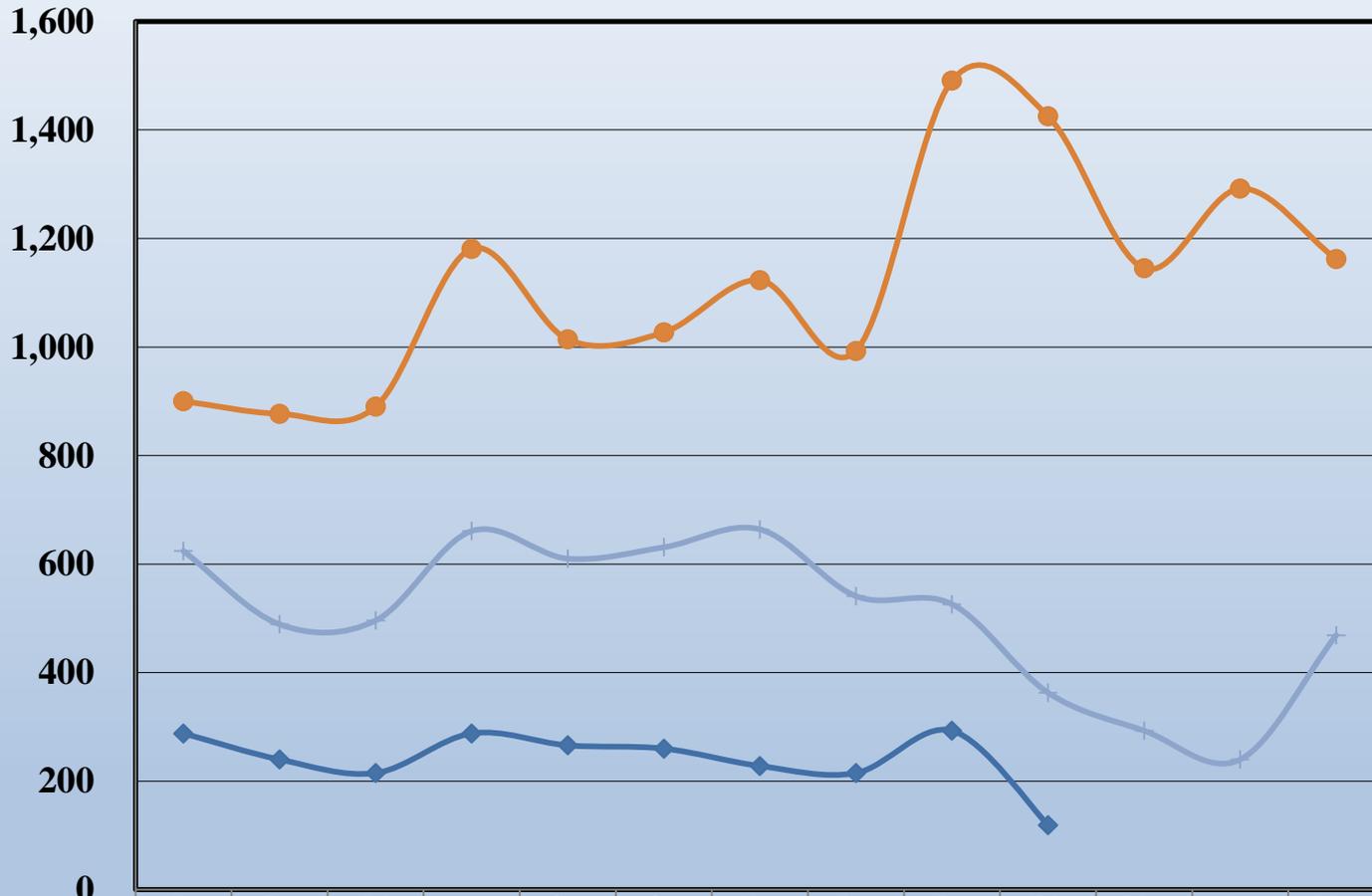
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	1,918	2,015	1,749	2,310	1,907	1,438	1,532	1,631	-	-	-	-
FY 2019 Budget	1,848	1,789	1,647	2,264	1,837	1,732	1,705	1,784	1,575	1,569	2,087	1,855
FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

FY 2018 excludes Dental Clinic after 10/31/2017

Center for Primary Care Visits

(FQHC - Clements and West University)

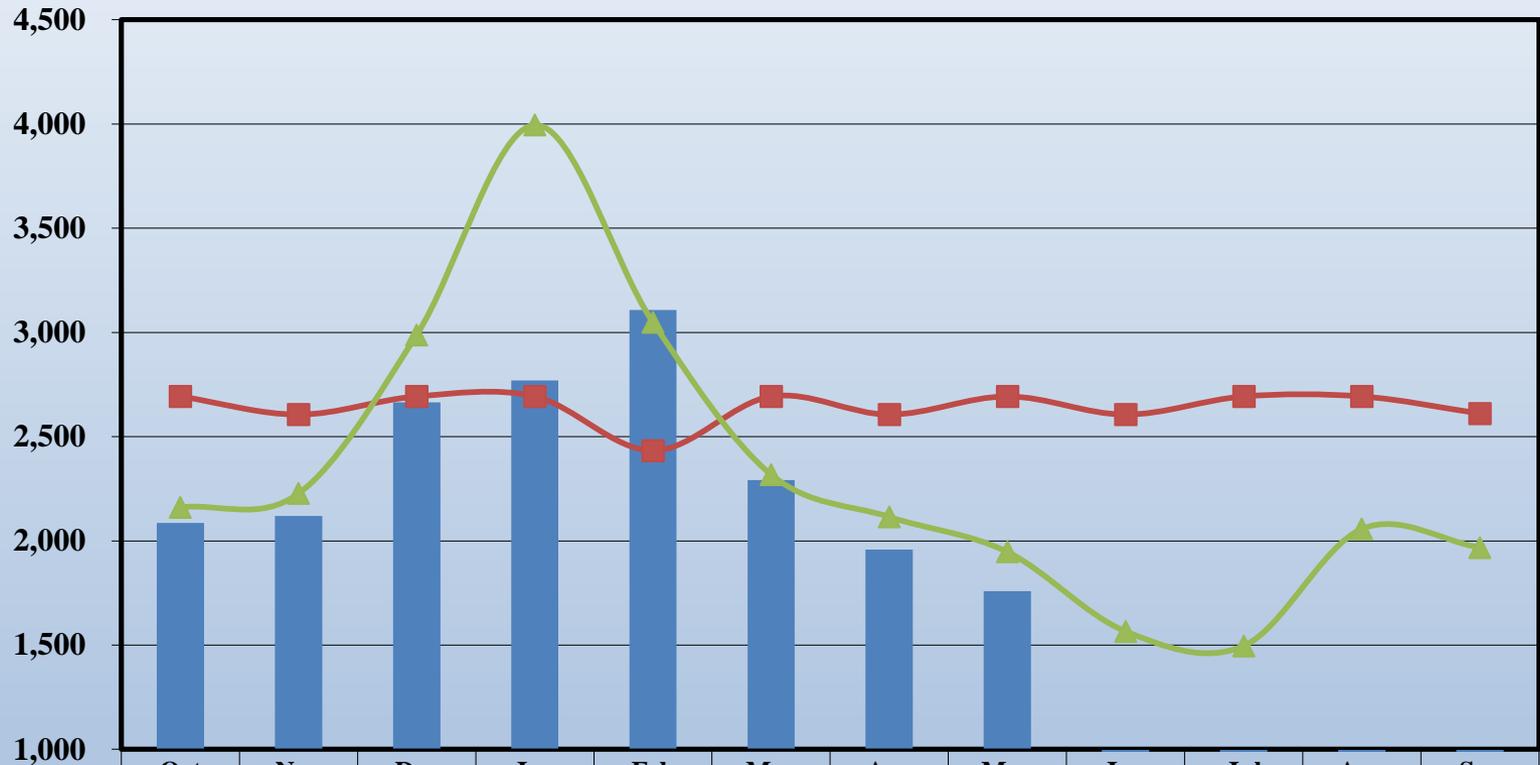
Thirteen Month Trending – Excluding Dental Clinic



	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Clements Medical	900	877	890	1,181	1,014	1,027	1,123	993	1,491	1,425	1,145	1,292	1,162
W. University Medical	624	489	496	661	610	631	664	541	526	363	293	240	469
W. University Optometry	288	240	215	288	266	260	228	215	293	119			

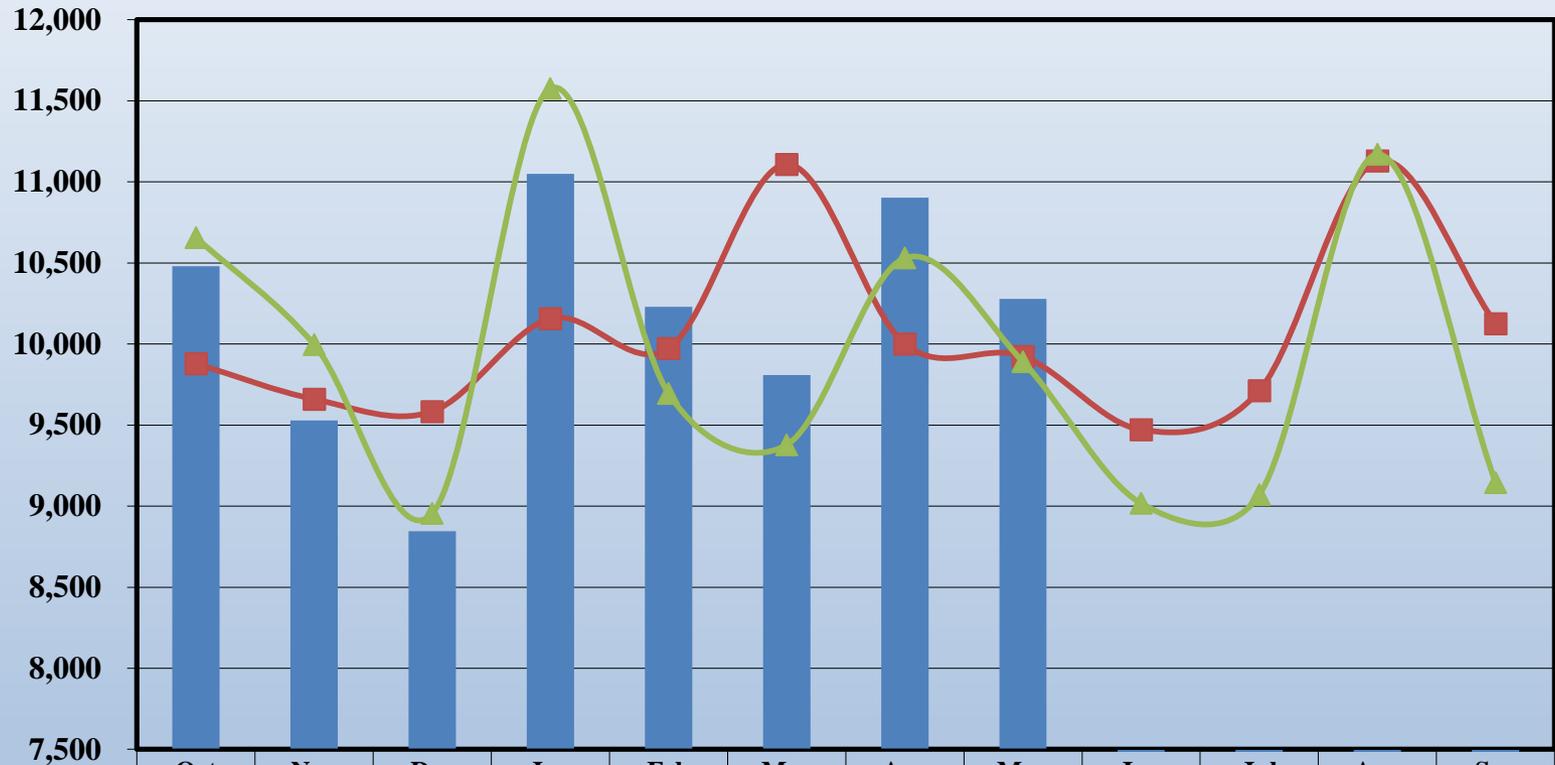
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	2,086	2,120	2,664	2,770	3,108	2,291	1,958	1,759	-	-	-	-
■ FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
▲ FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

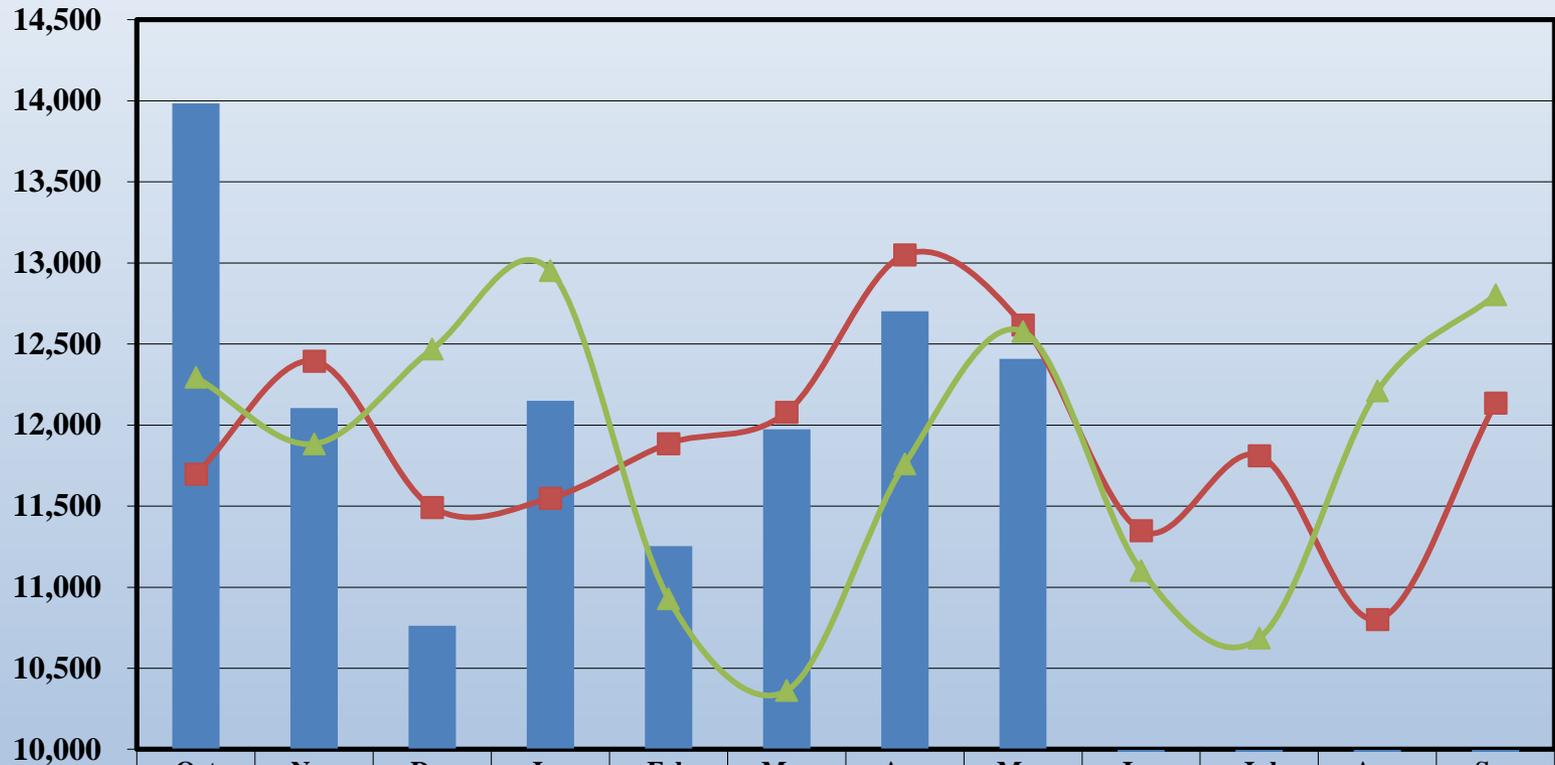
Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	10,479	9,529	8,846	11,050	10,229	9,809	10,902	10,278	-	-	-	-
■ FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
▲ FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



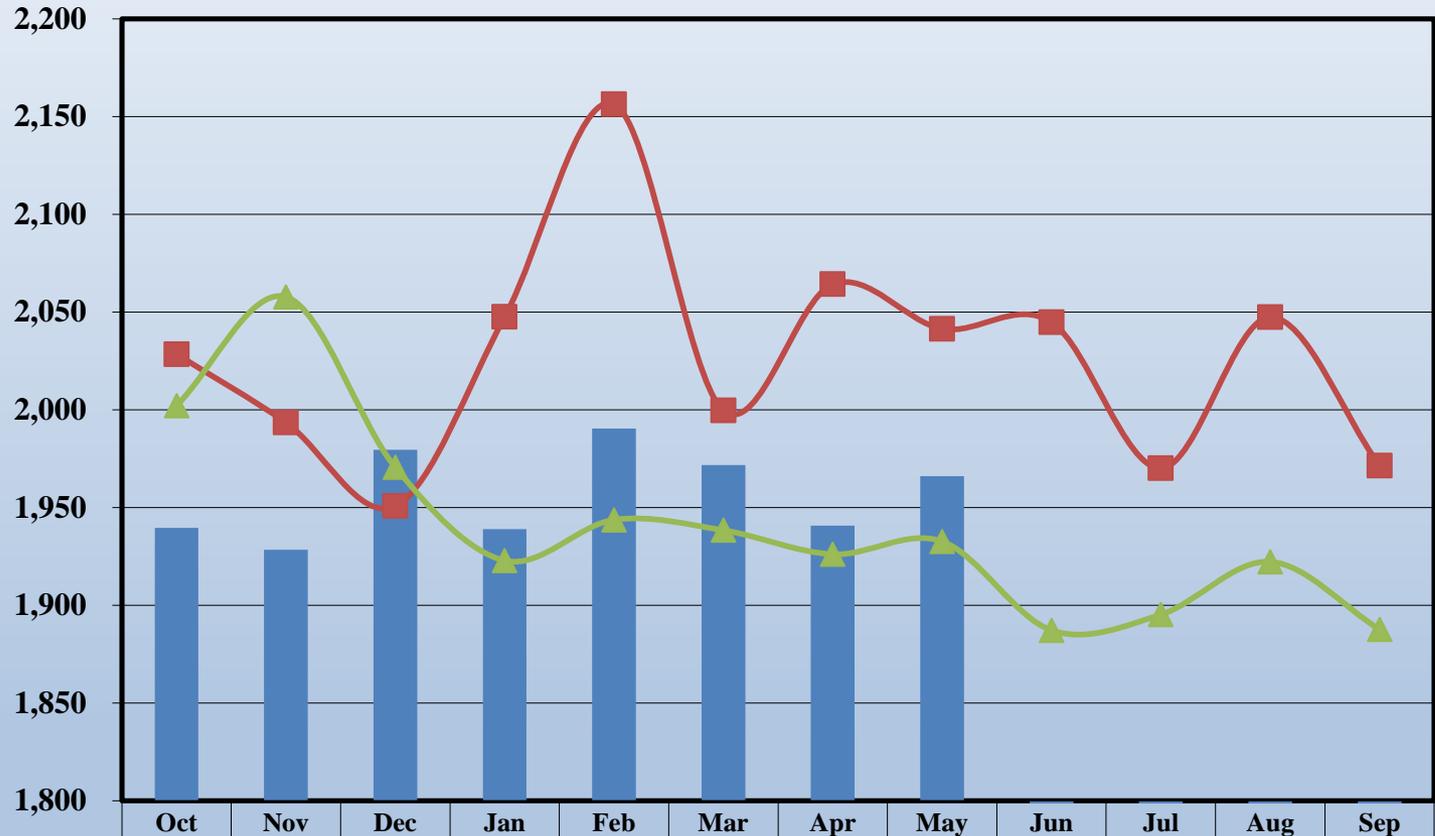
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	13,984	12,104	10,763	12,149	11,254	11,973	12,702	12,409	-	-	-	-
■ FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
▲ FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

Staffing



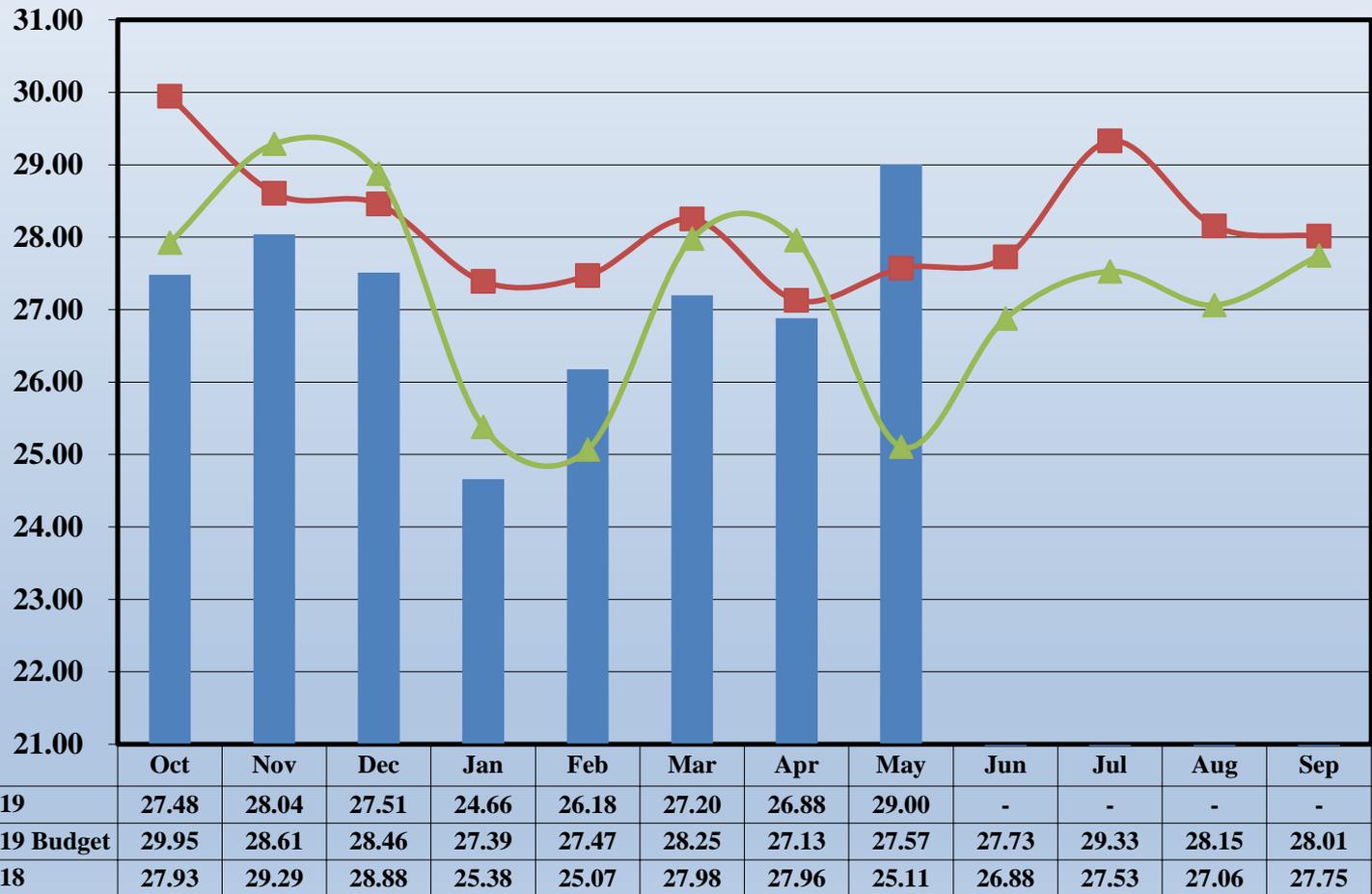
Blended FTE's

Including Contract Labor and Management Services

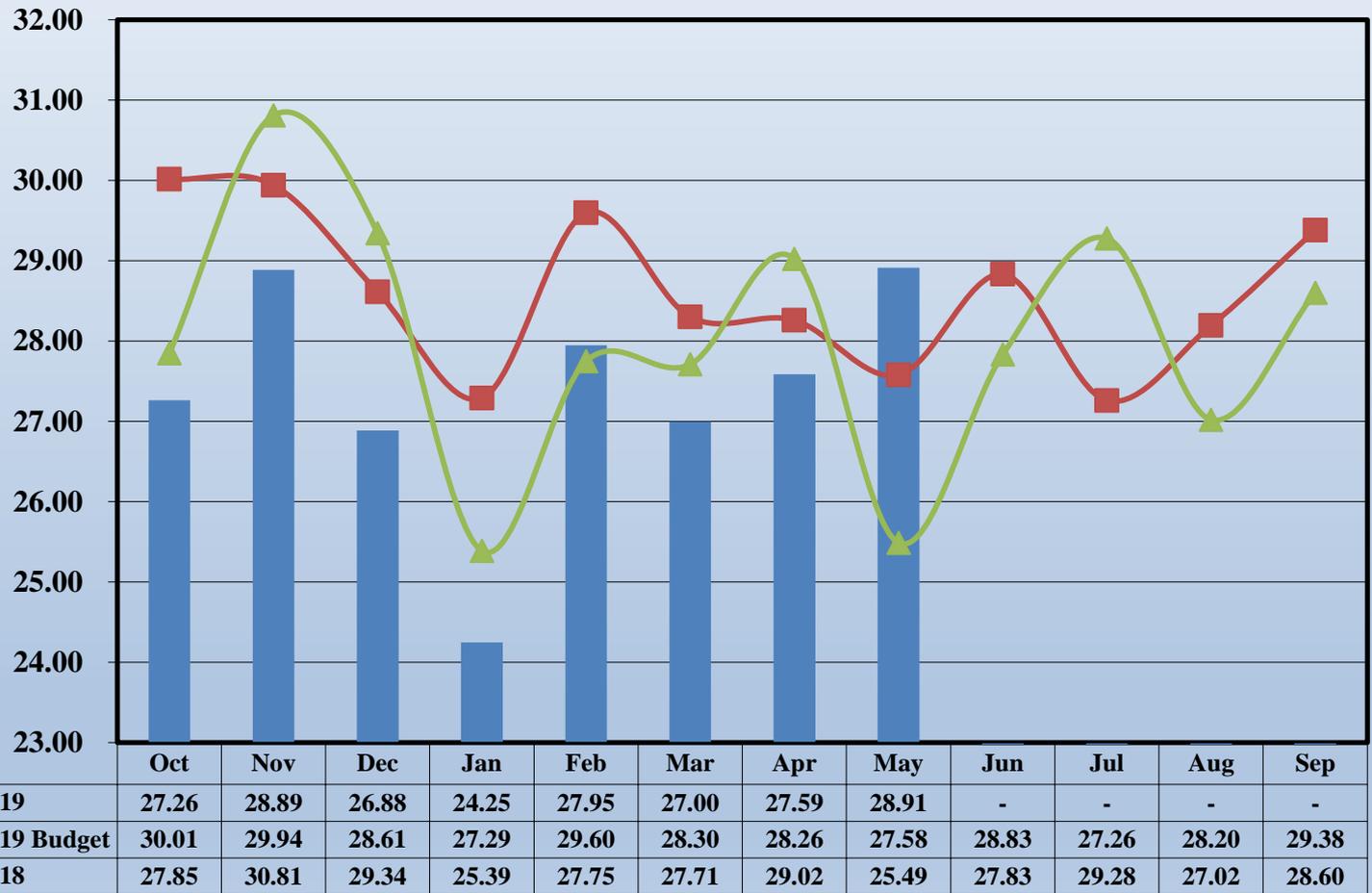


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	1,940	1,928	1,980	1,939	1,990	1,972	1,941	1,966	-	-	-	-
■ FY 2019 Budget	2,028	1,993	1,951	2,047	2,156	2,000	2,064	2,041	2,045	1,970	2,047	1,971
▲ FY 2018	2,002	2,058	1,971	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



Paid Hours per Adjusted Patient Day *(Medical Center Hospital)*

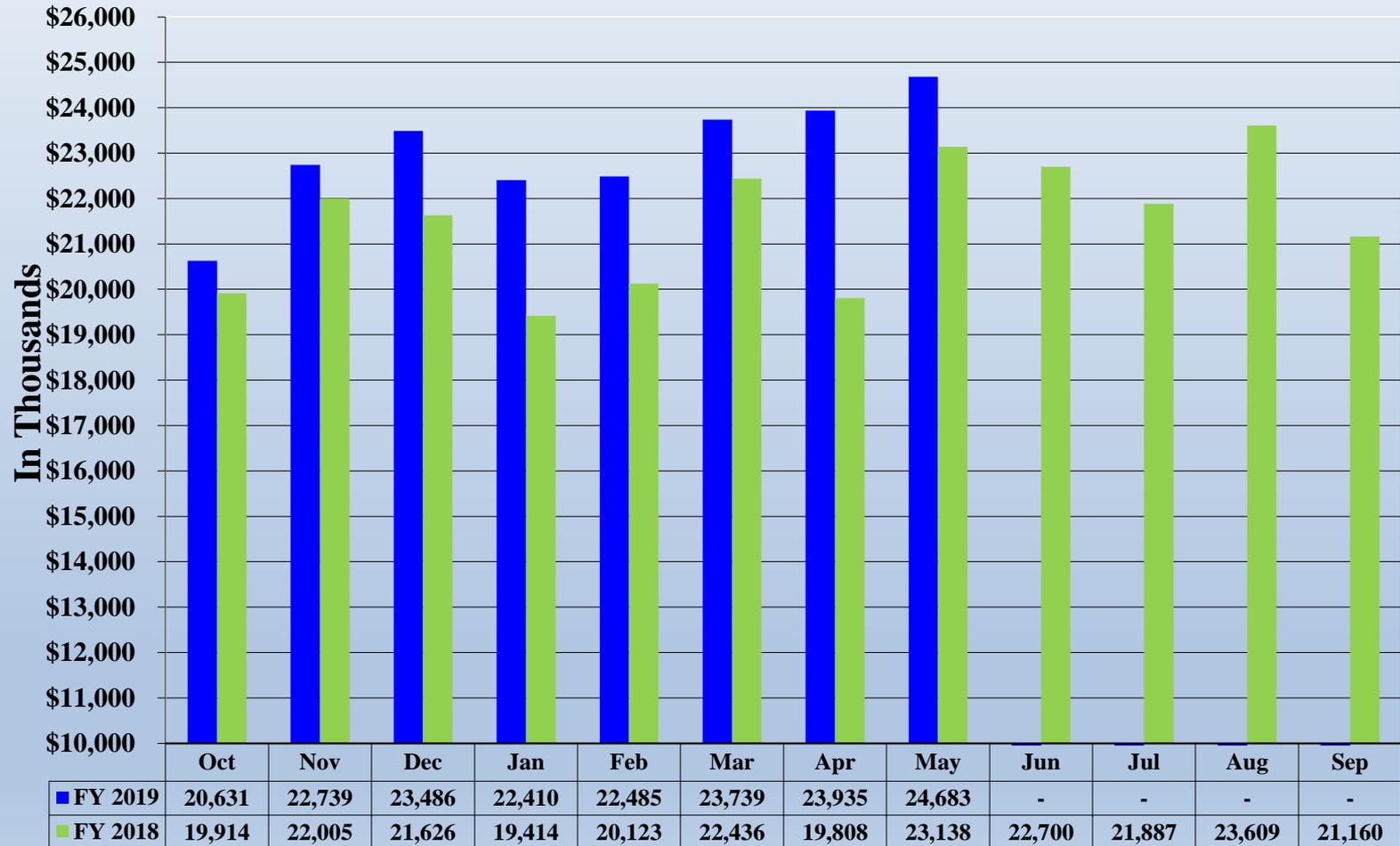


Accounts Receivable



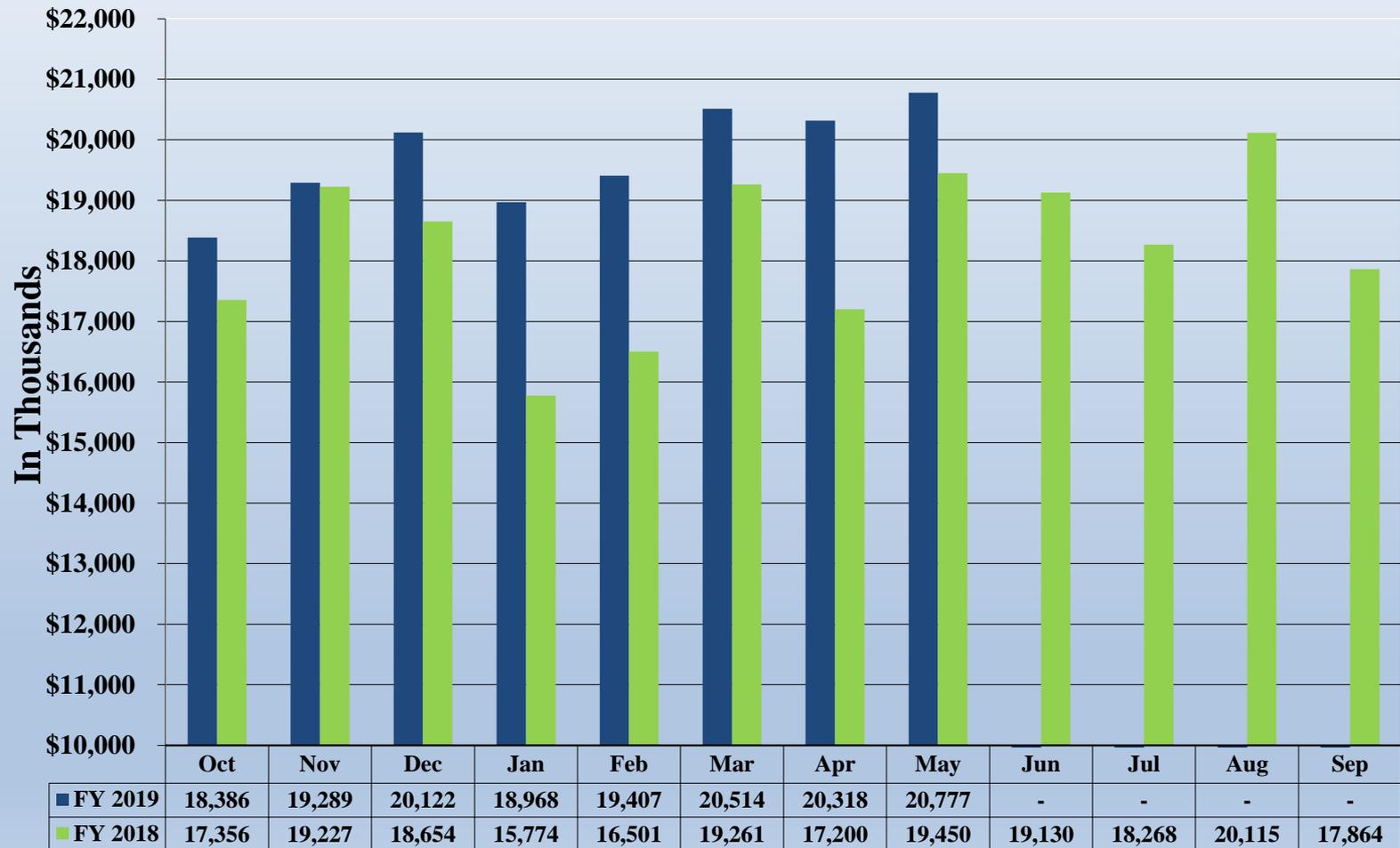
Total AR Cash Receipts

Compared to Prior Year



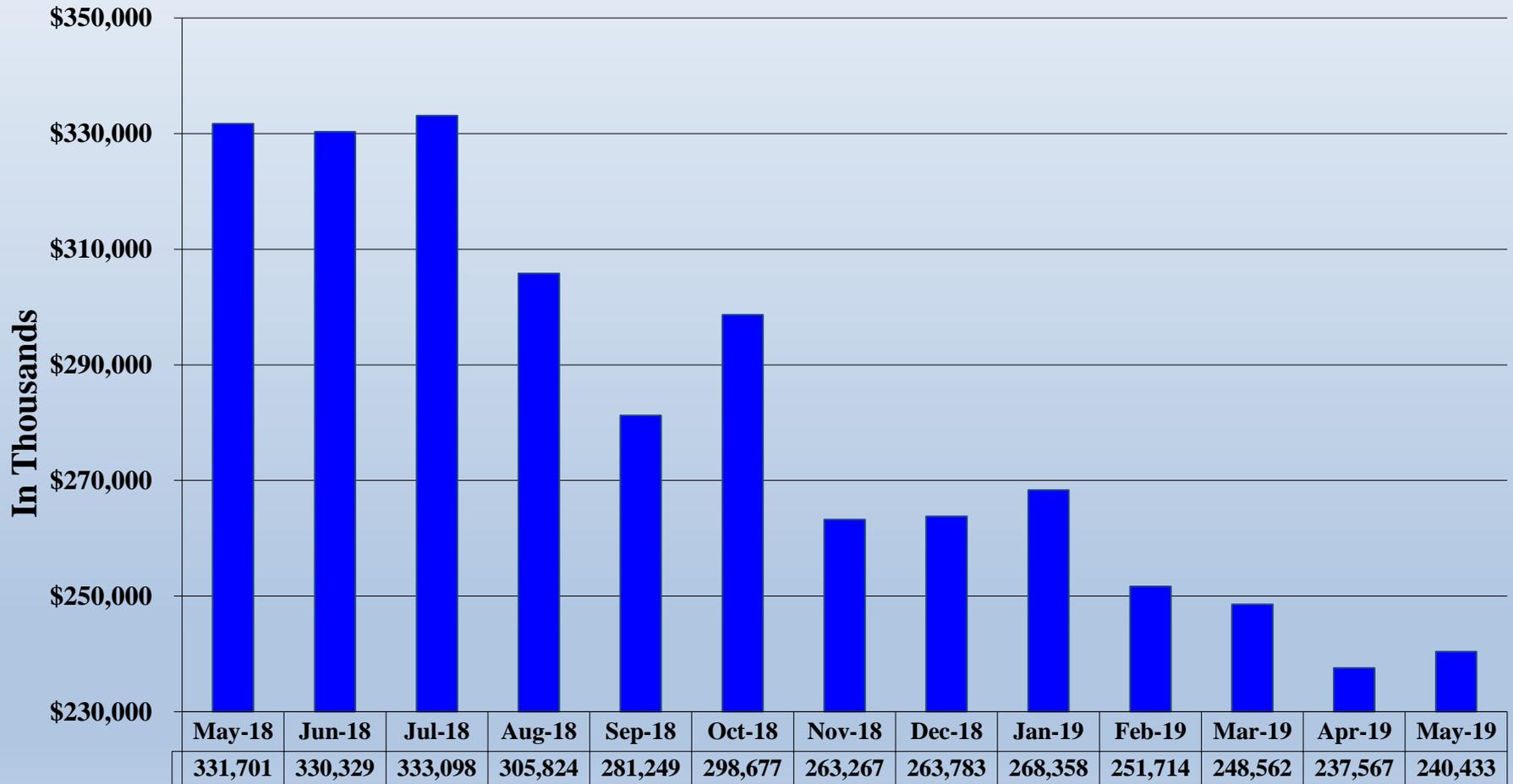
Hospital AR Cash Receipts

Compared to Prior Year



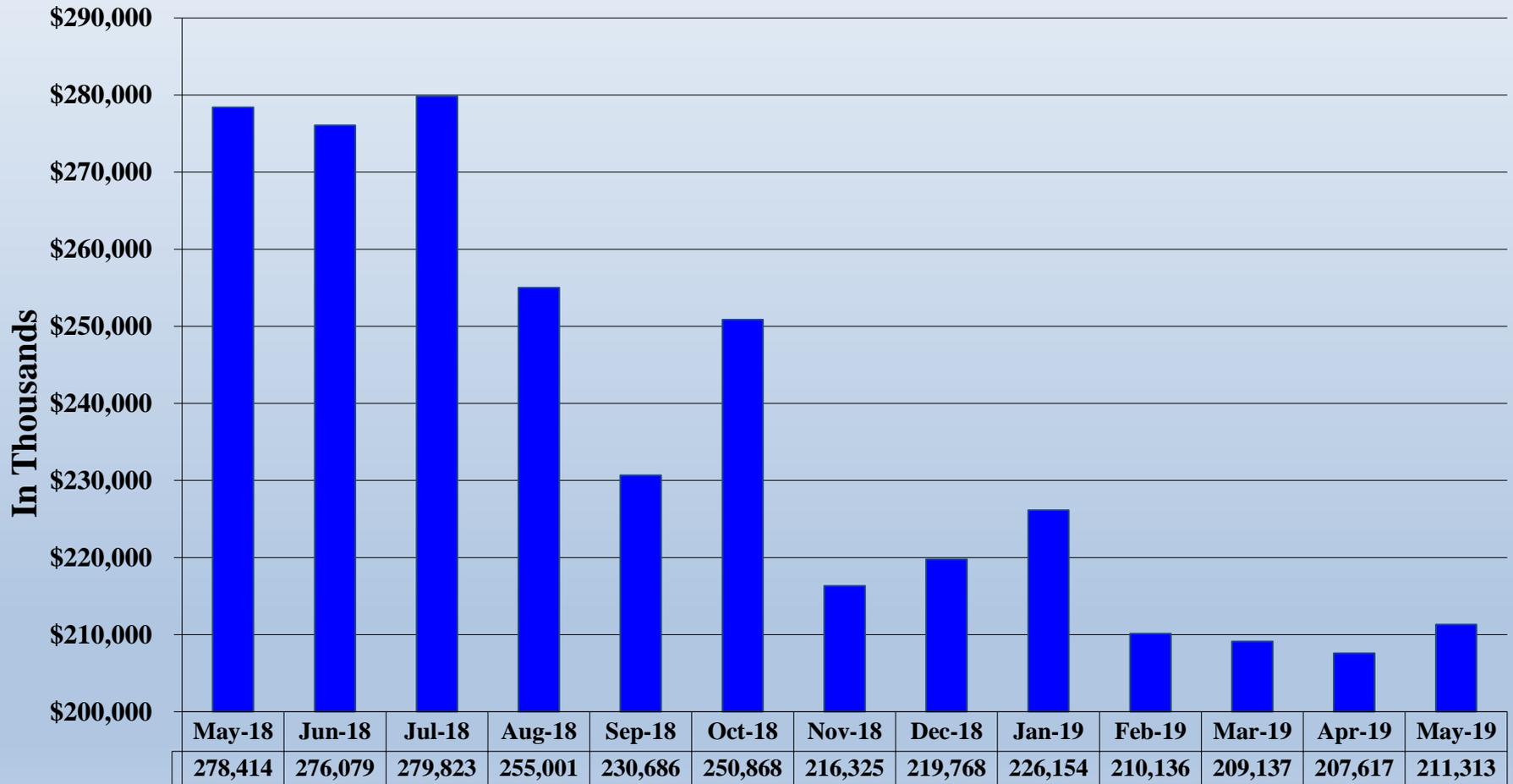
Total Accounts Receivable – Gross

Thirteen Month Trending



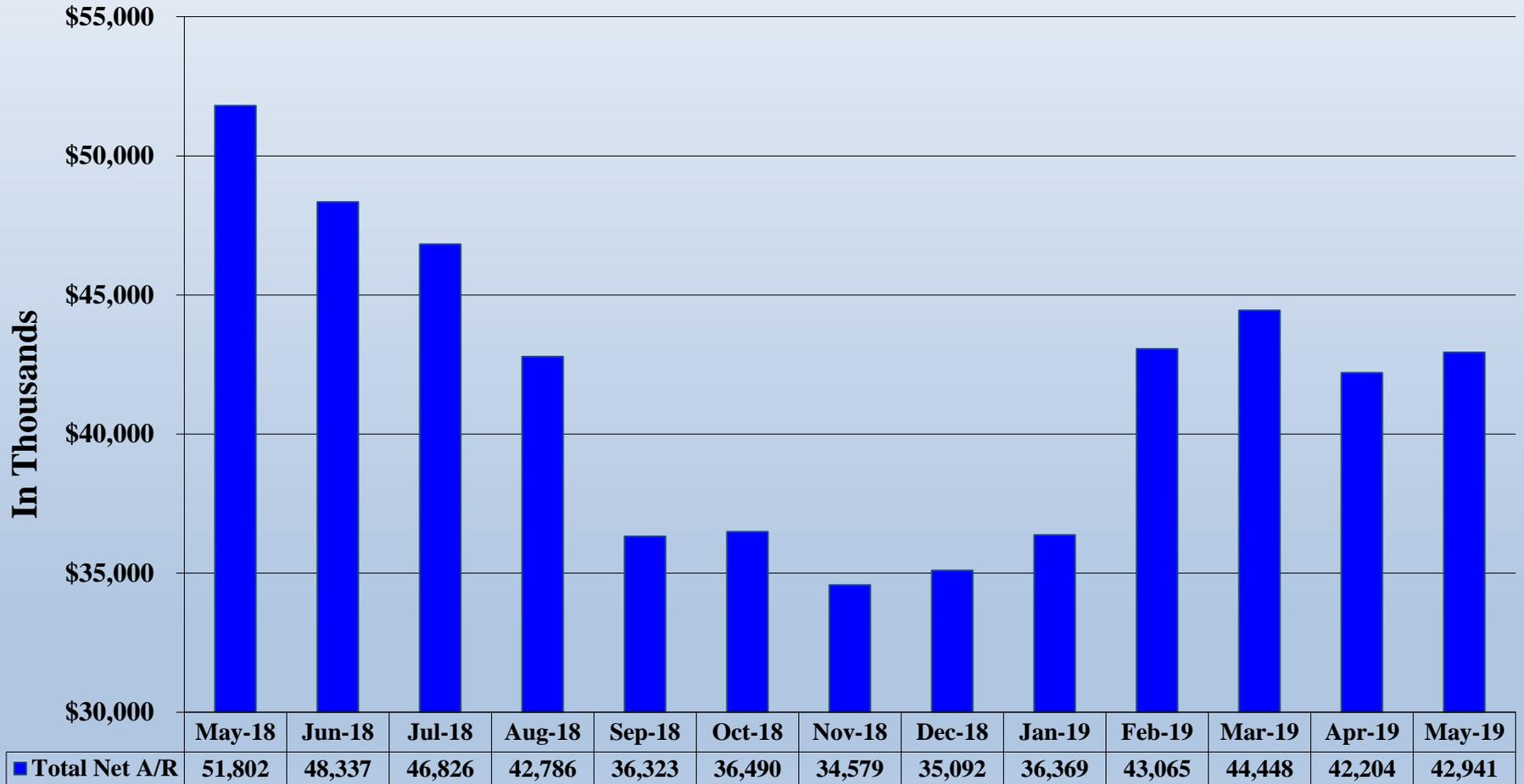
Hospital Accounts Receivable – Gross

Thirteen Month Trending



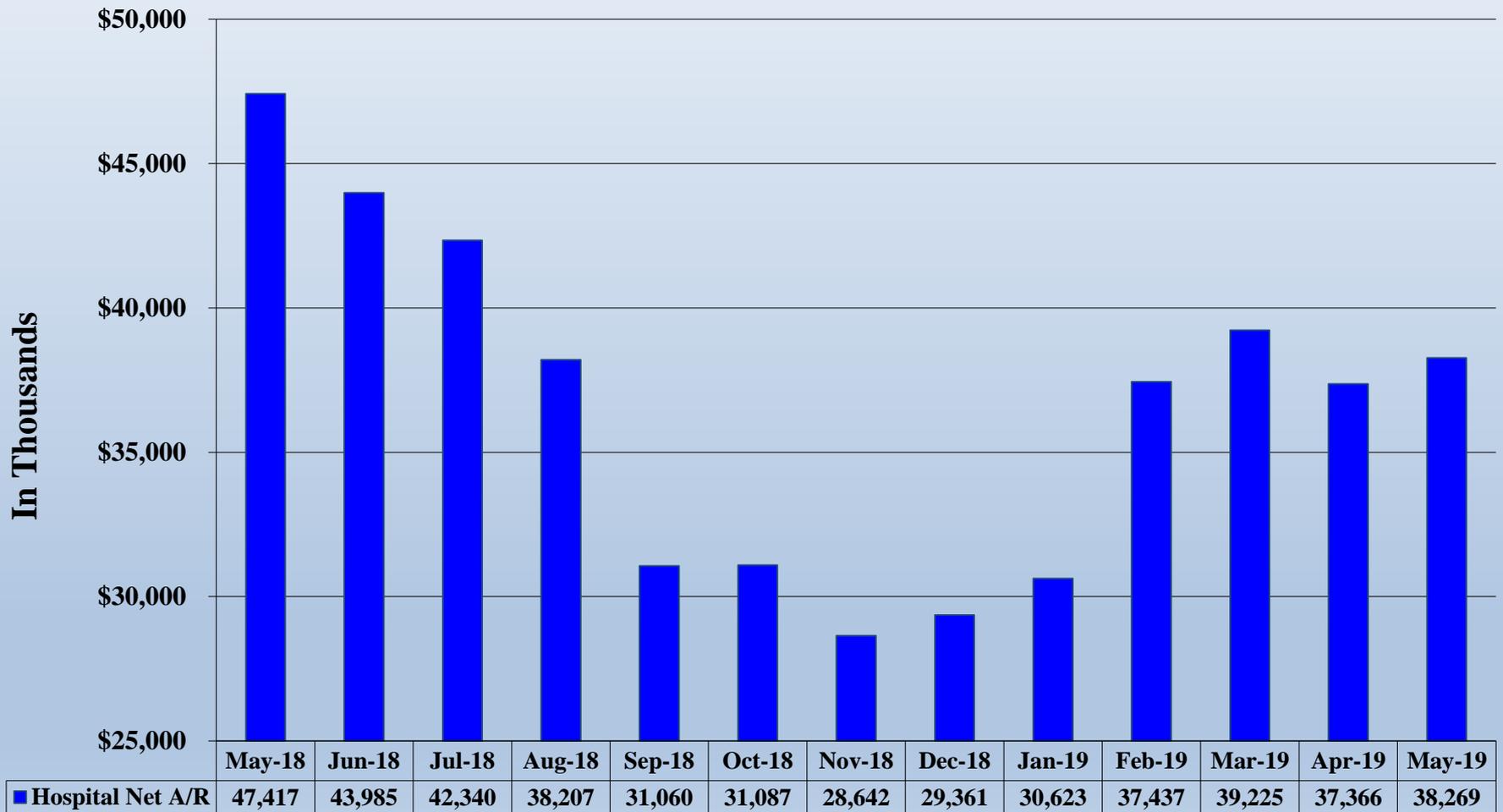
Total Net Accounts Receivable

Thirteen Month Trending



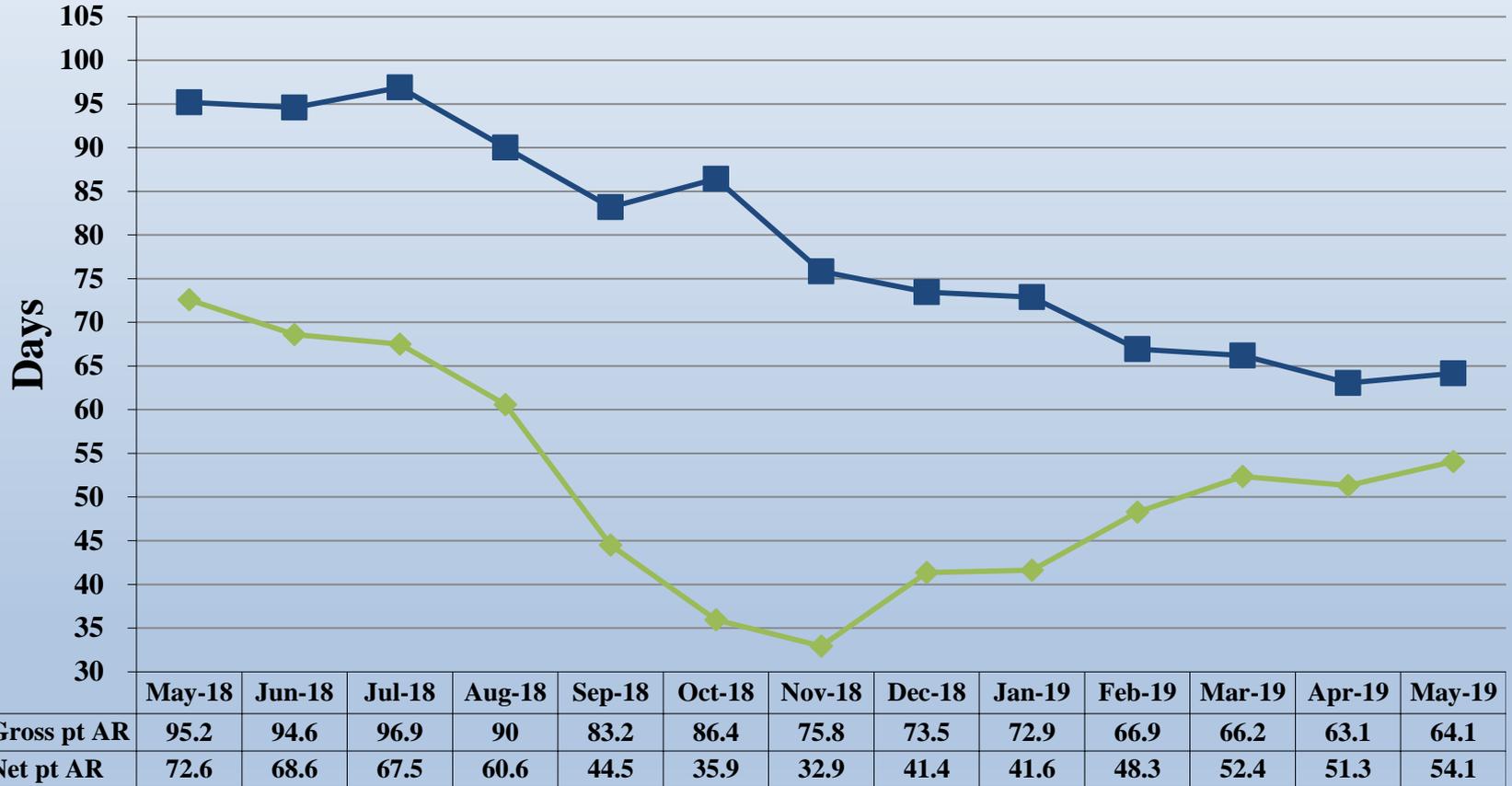
Hospital Net Accounts Receivable

Thirteen Month Trending



Days in Accounts Receivable

Ector County Hospital District

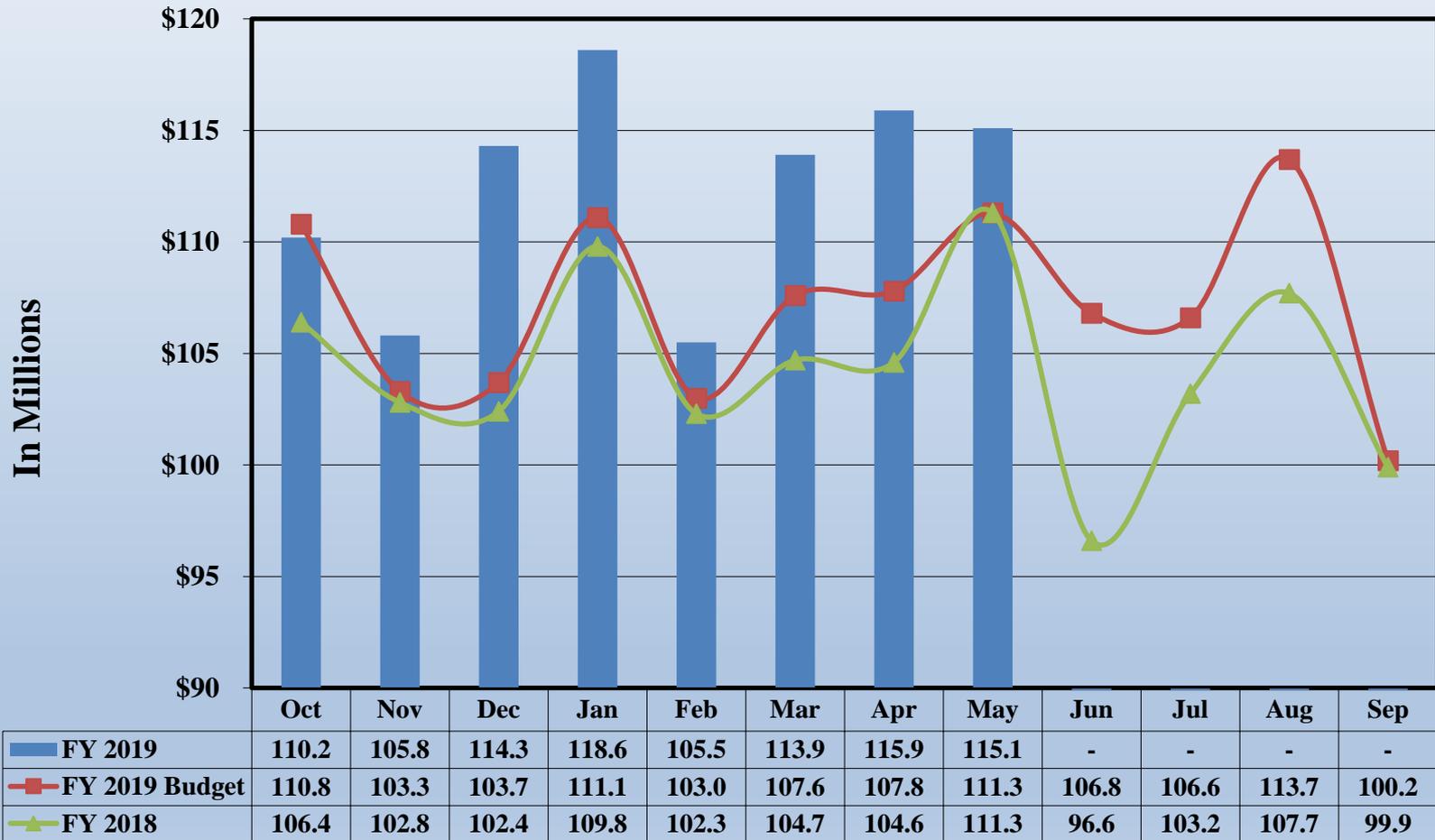


Revenues & Revenue Deductions



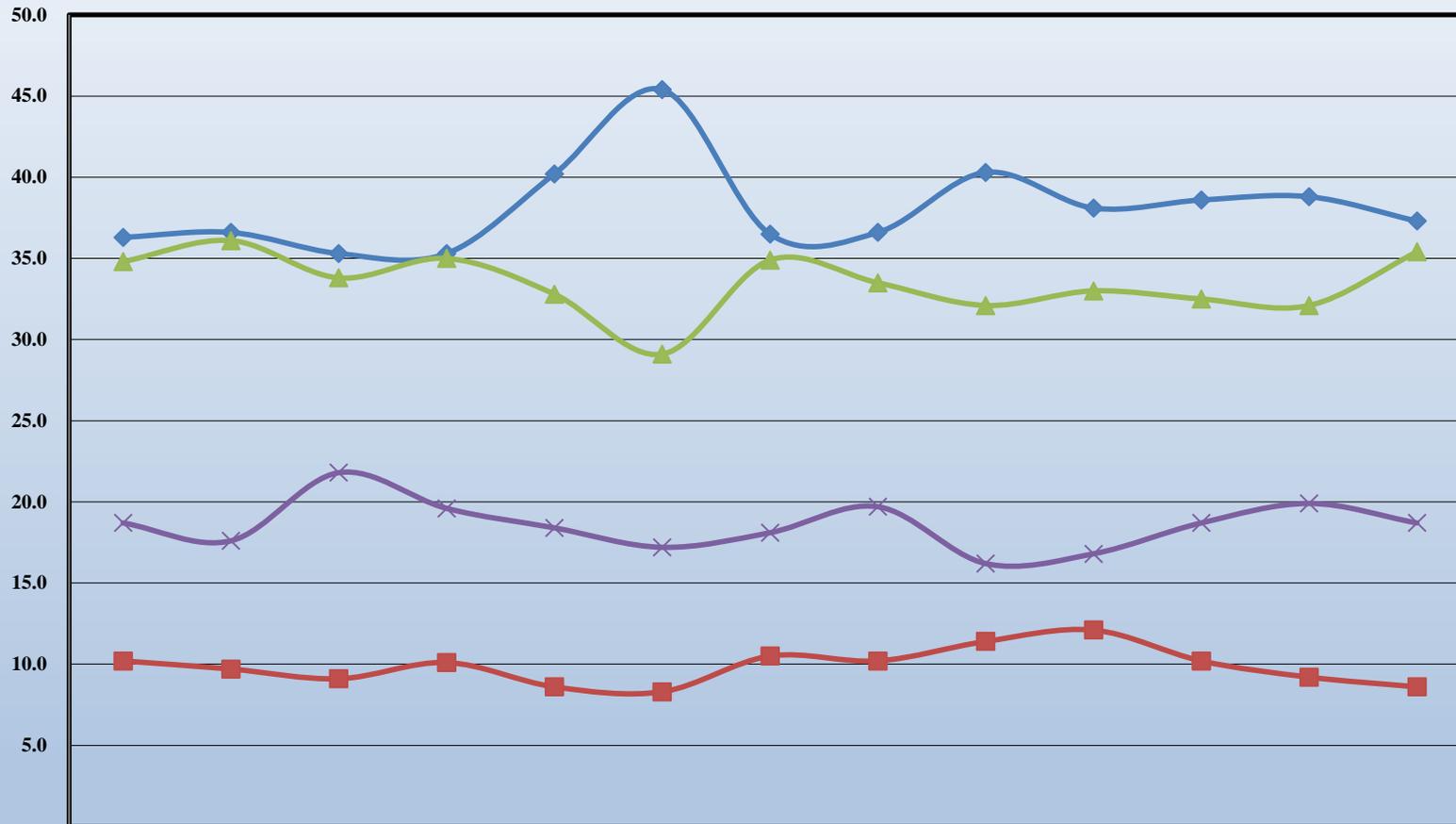
Total Patient Revenues

(Ector County Hospital District)



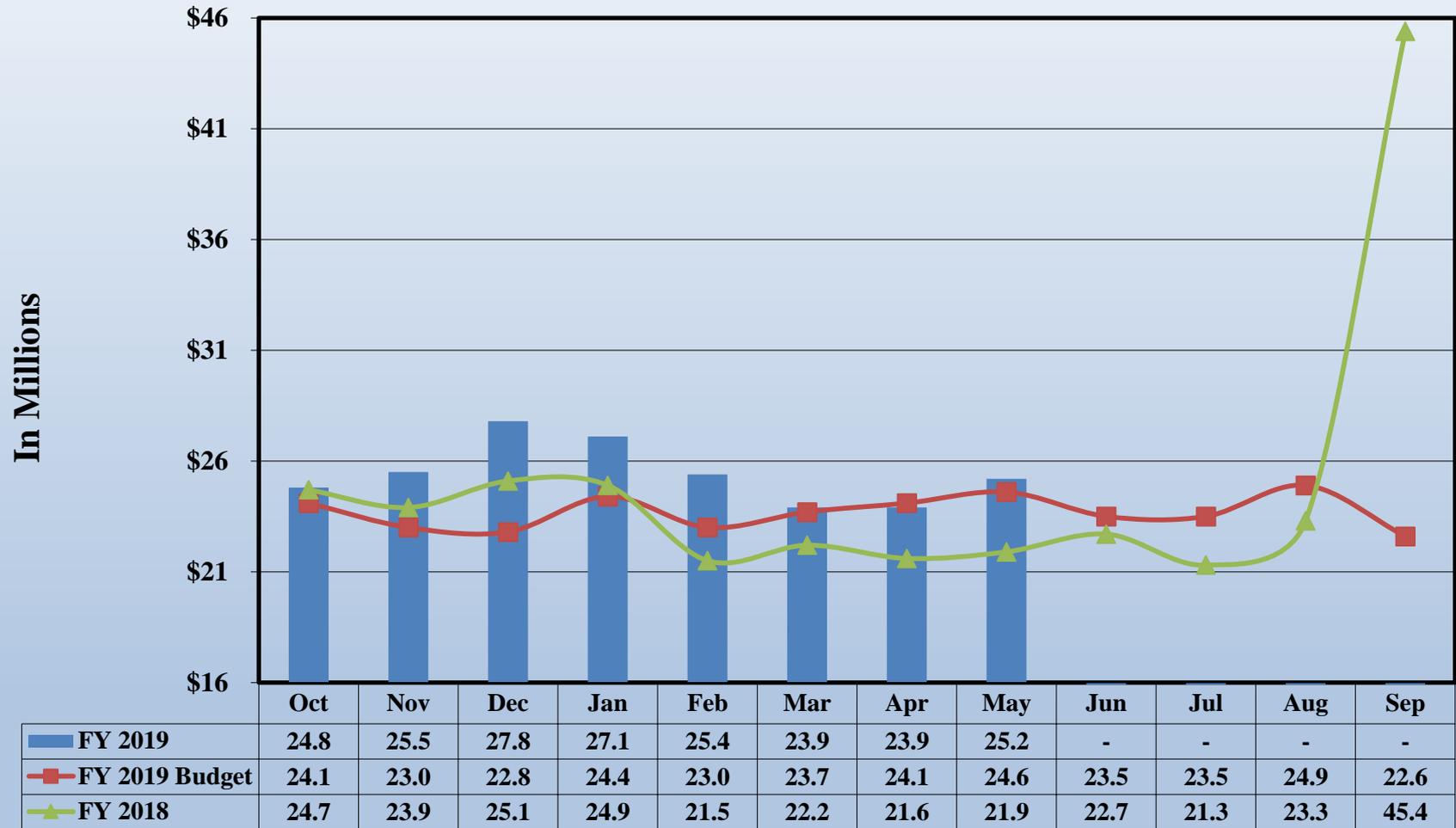
Hospital Revenue Payor Mix

13 Month Trend



	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Medicare	36.3	36.6	35.3	35.3	40.2	45.4	36.5	36.6	40.3	38.1	38.6	38.8	37.3
Medicaid	10.2	9.7	9.1	10.1	8.6	8.3	10.5	10.2	11.4	12.1	10.2	9.2	8.6
Third Party	34.8	36.1	33.8	35.0	32.8	29.1	34.9	33.5	32.1	33.0	32.5	32.1	35.4
Private	18.7	17.6	21.8	19.6	18.4	17.2	18.1	19.7	16.2	16.8	18.7	19.9	18.7

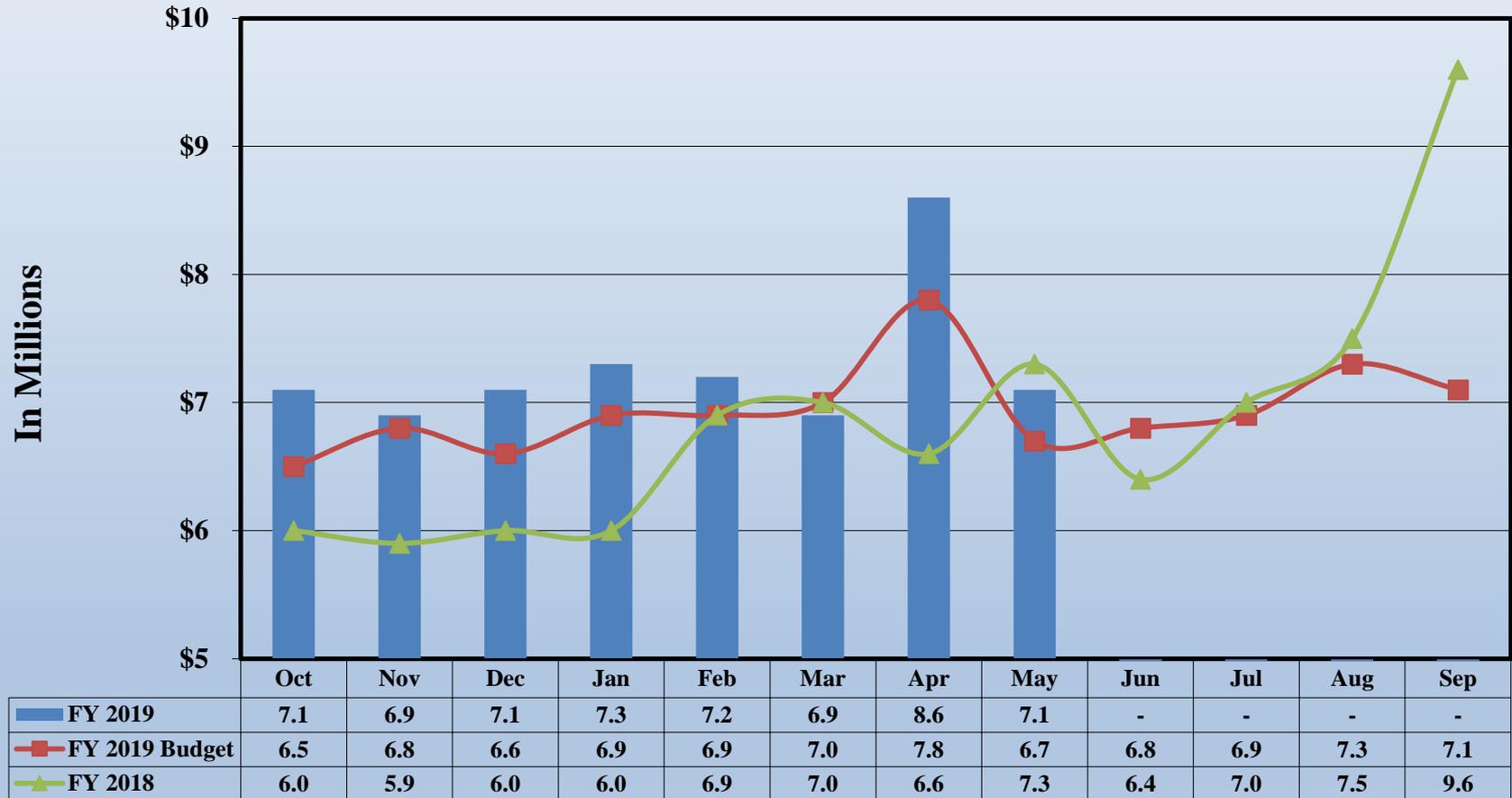
Total Net Patient Revenues



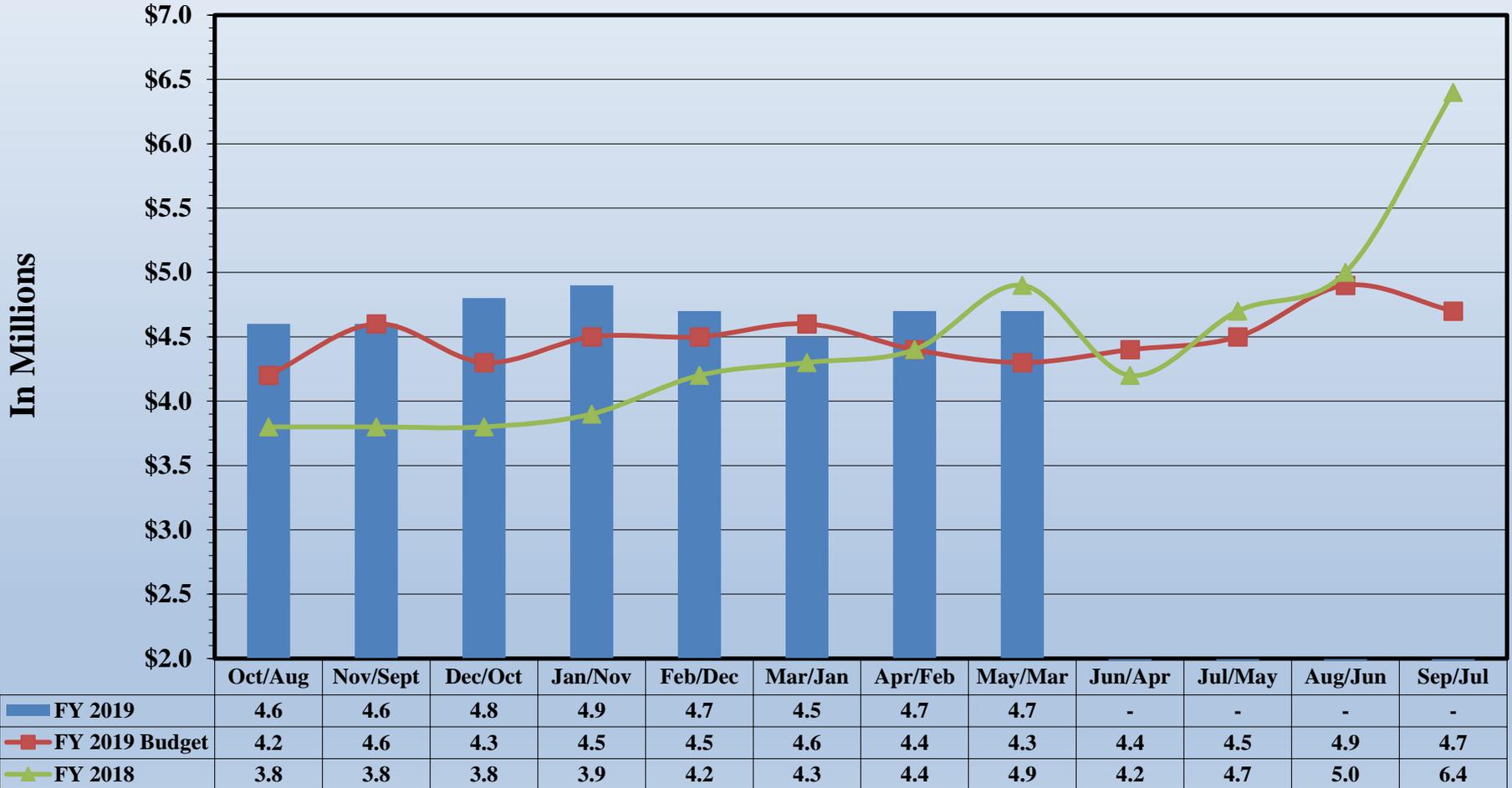
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts

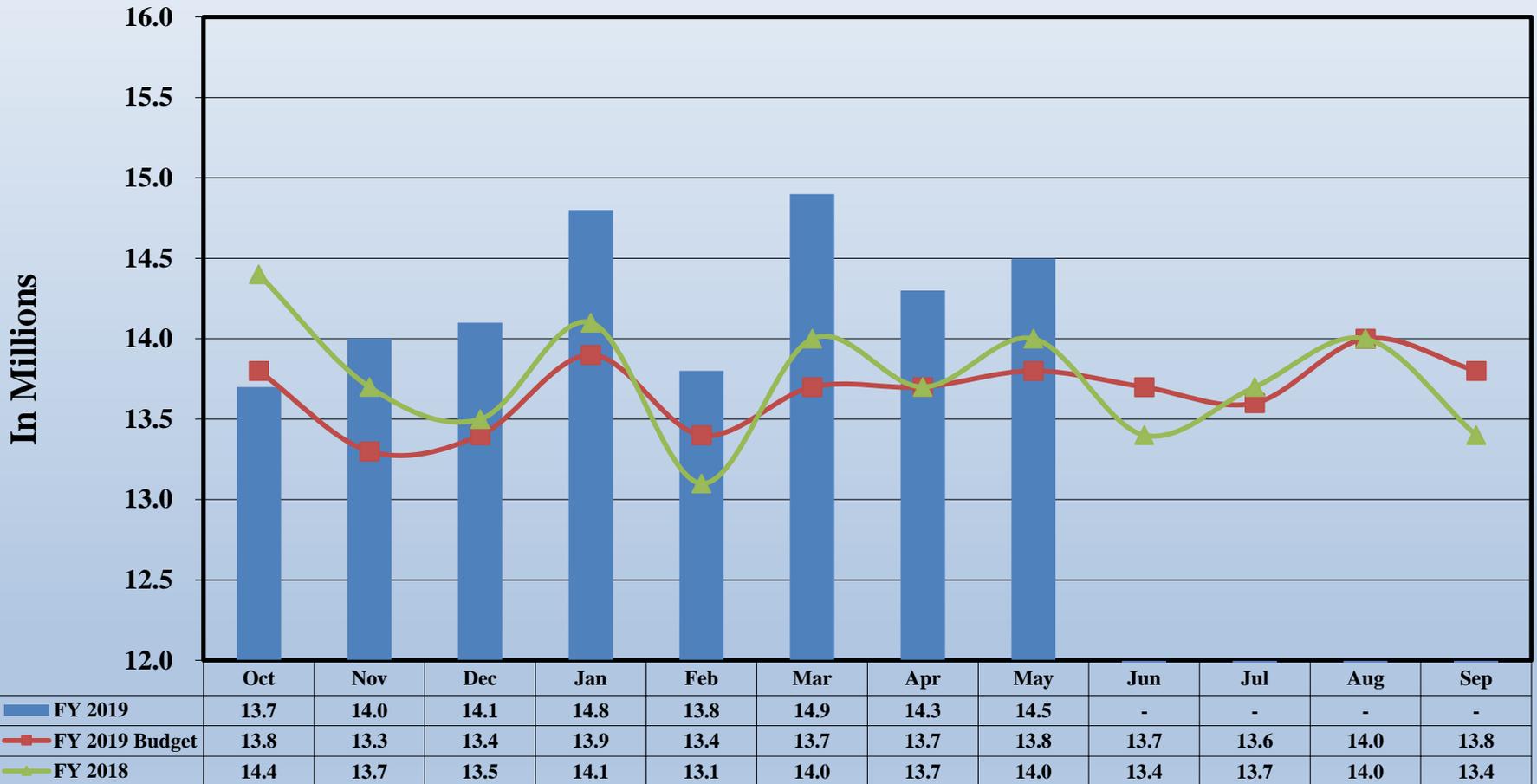


Operating Expenses



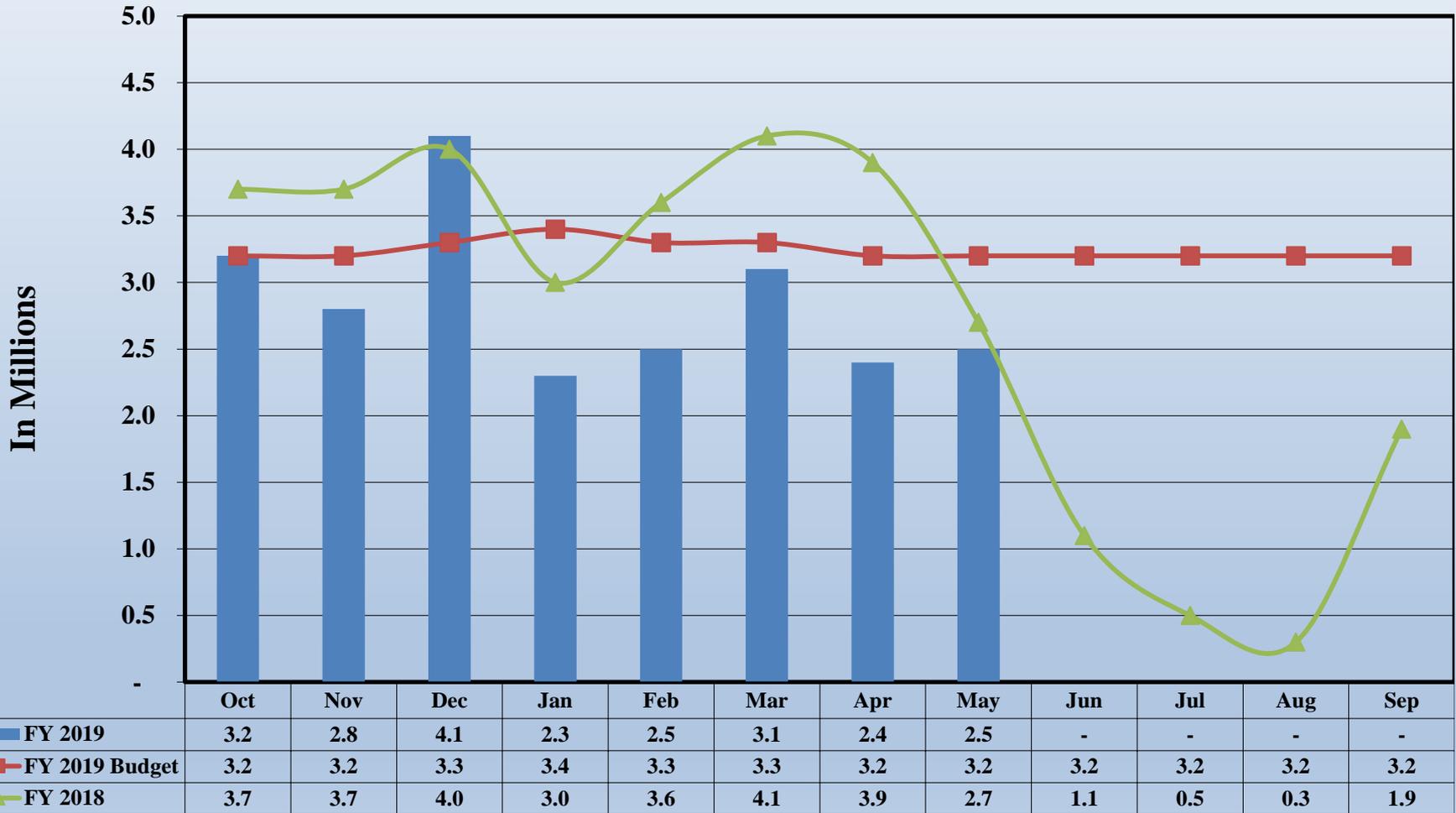
Salaries, Wages & Contract Labor

(Ector County Hospital District)

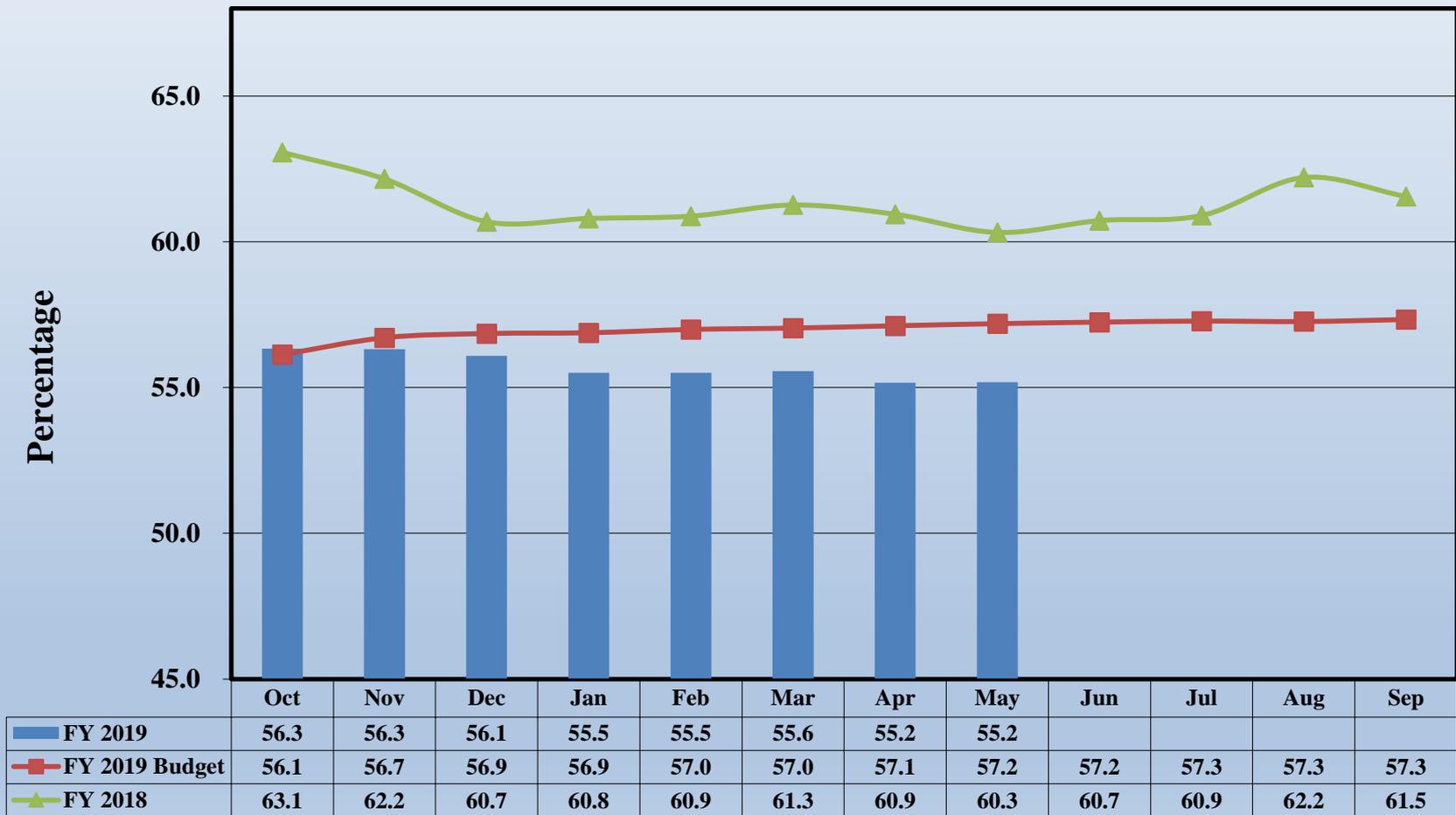


Employee Benefit Expense

(Ector County Hospital District)

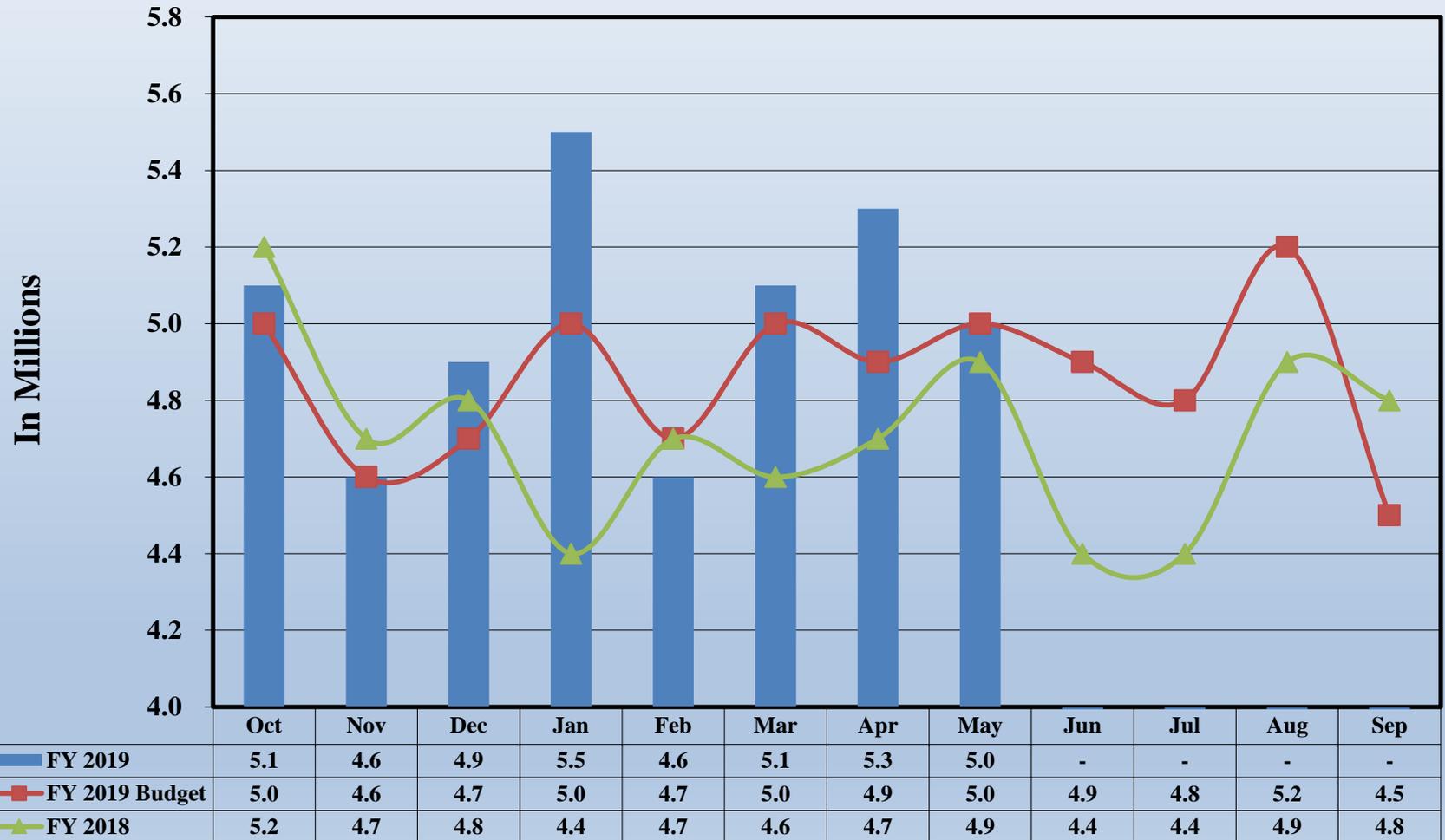


Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)

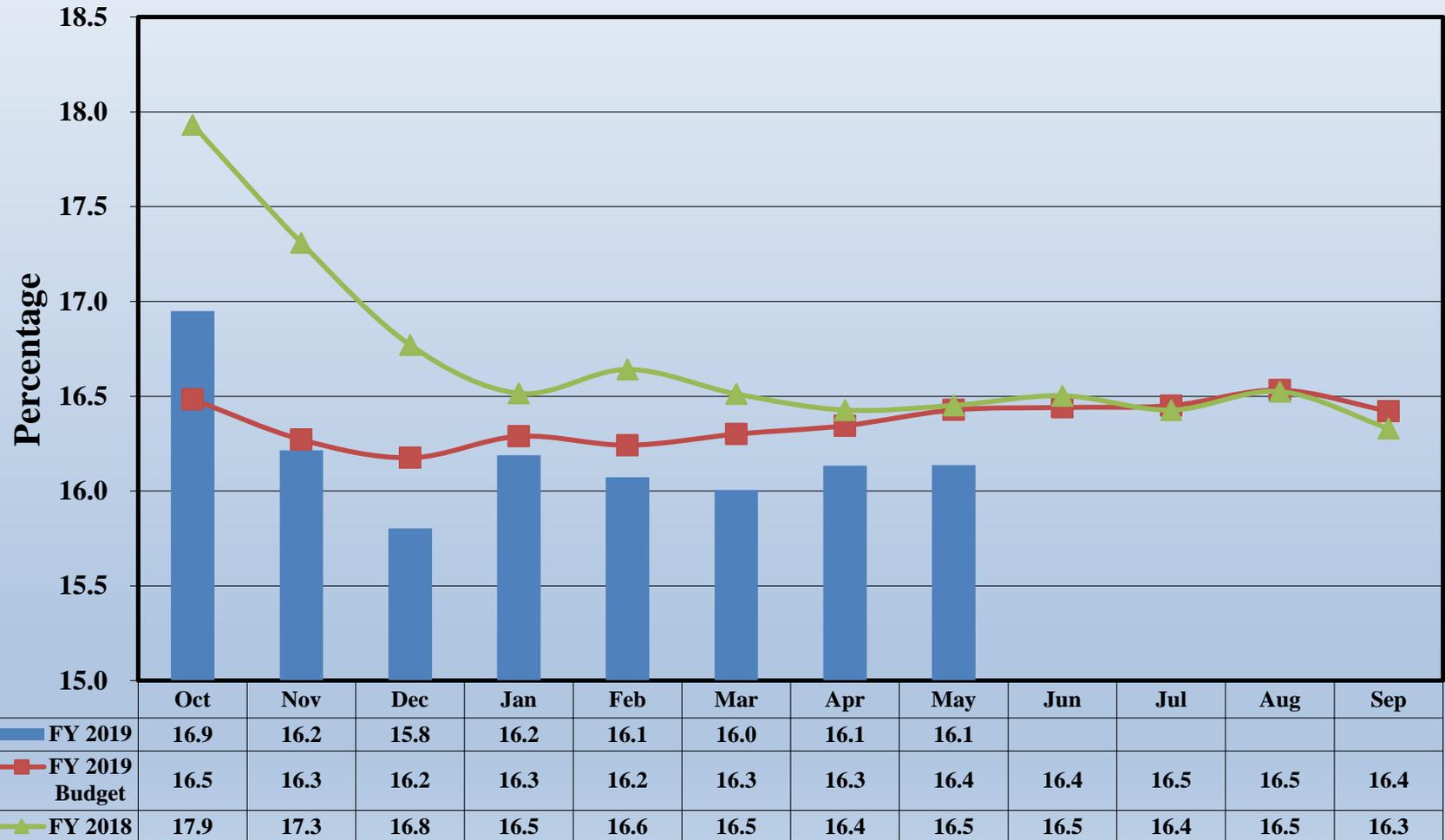


Supply Expense

(Ector County Hospital District)

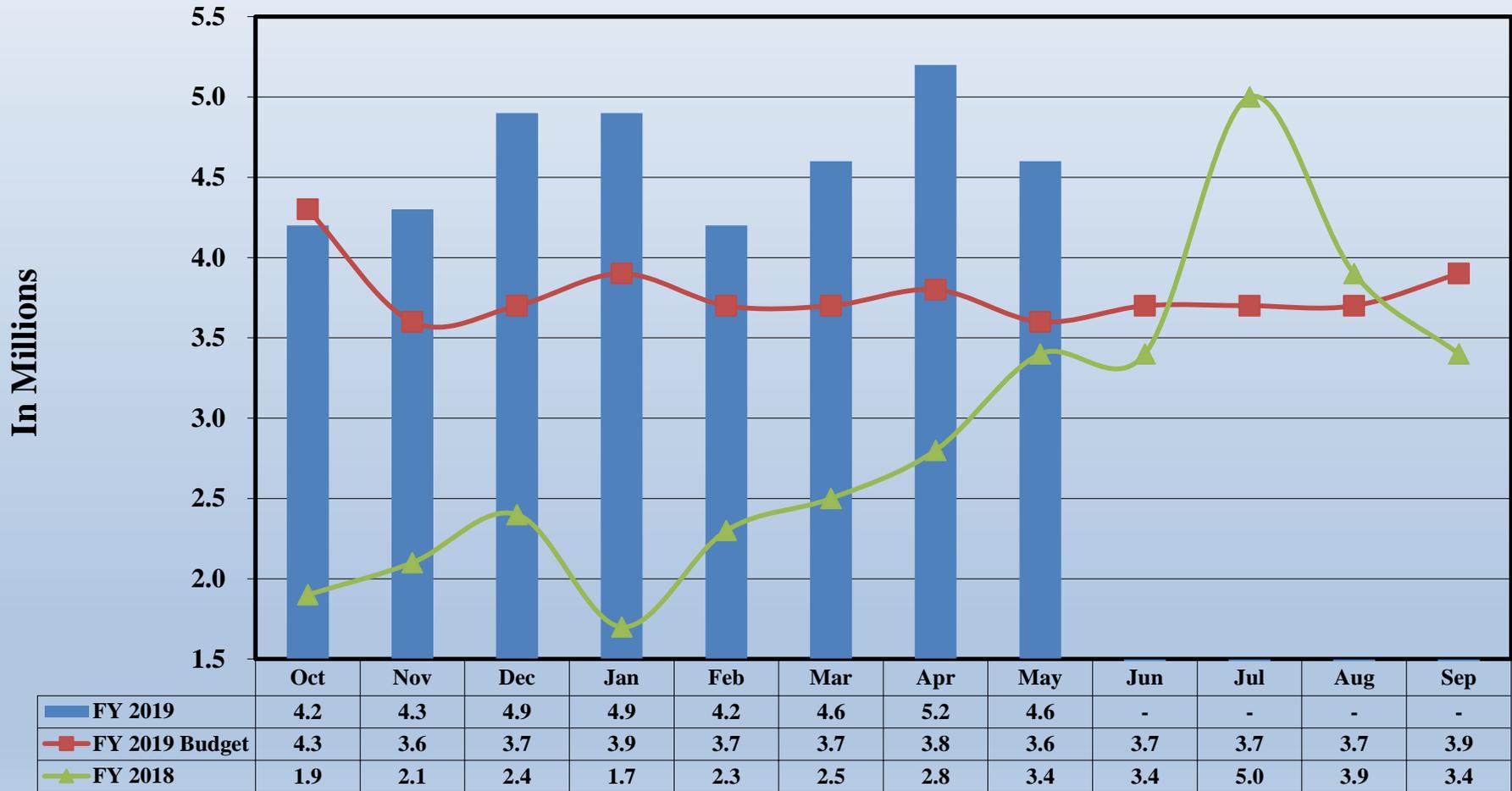


Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



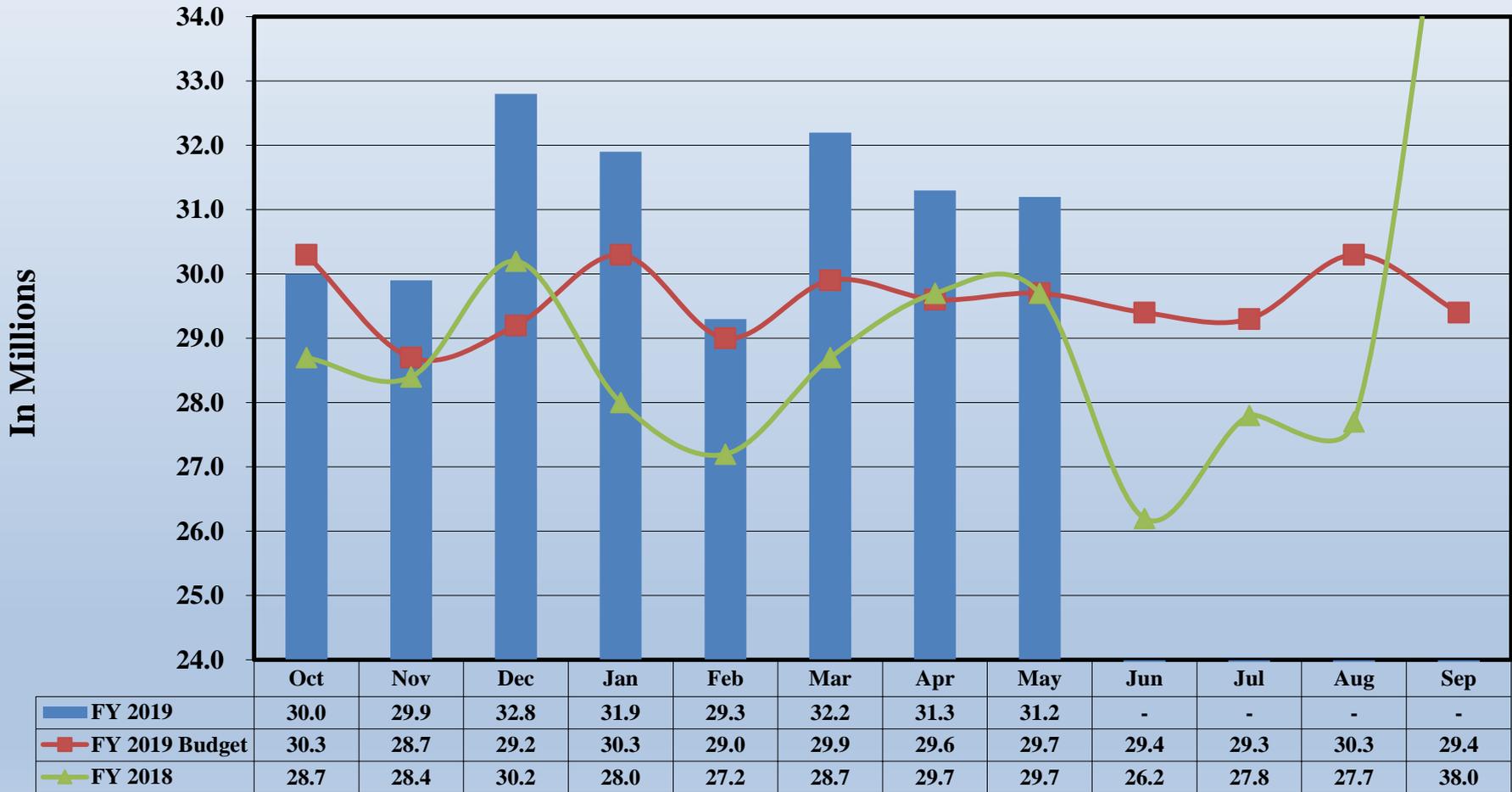
Purchased Services

(Ector County Hospital District)



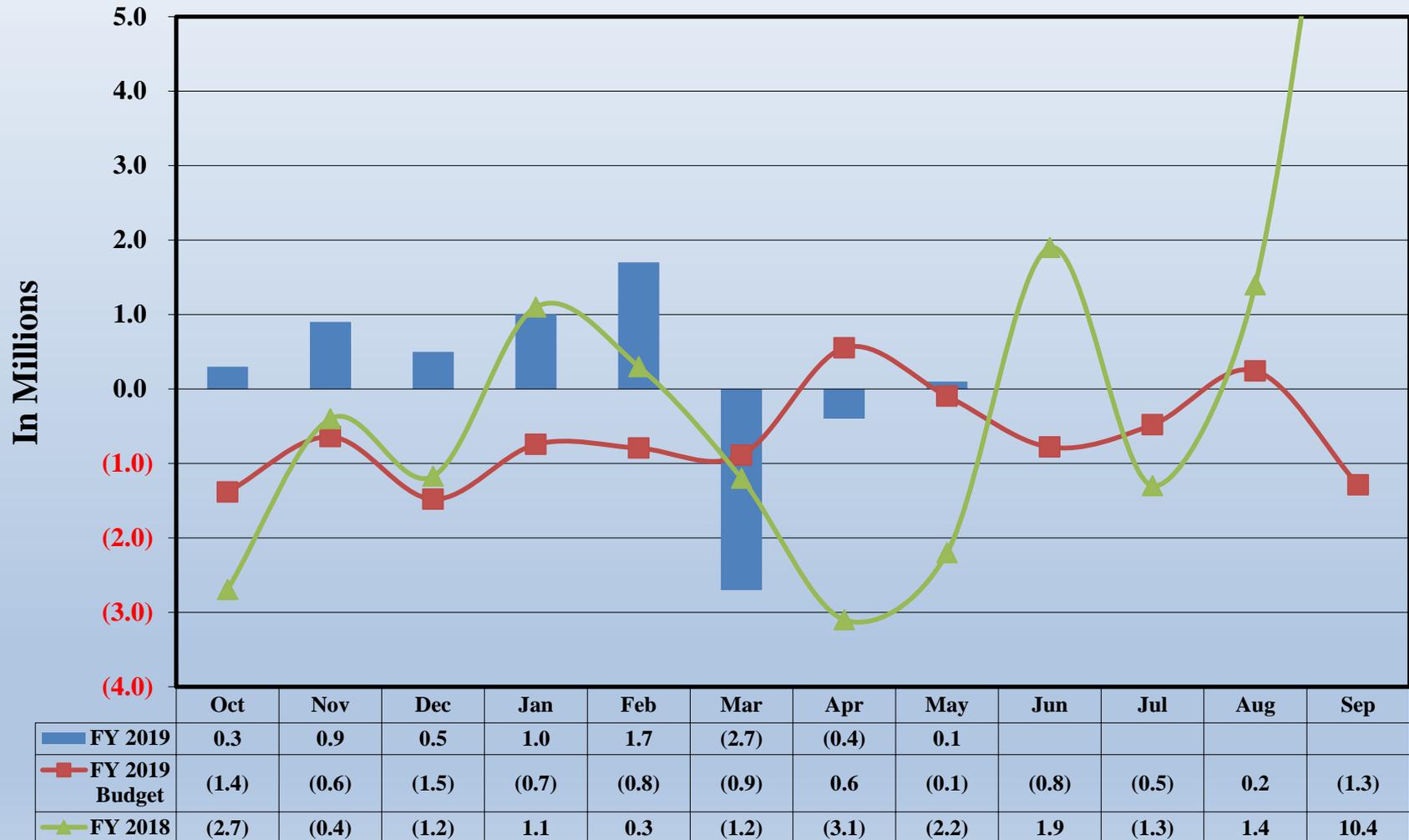
Total Operating Expense

(Ector County Hospital District)



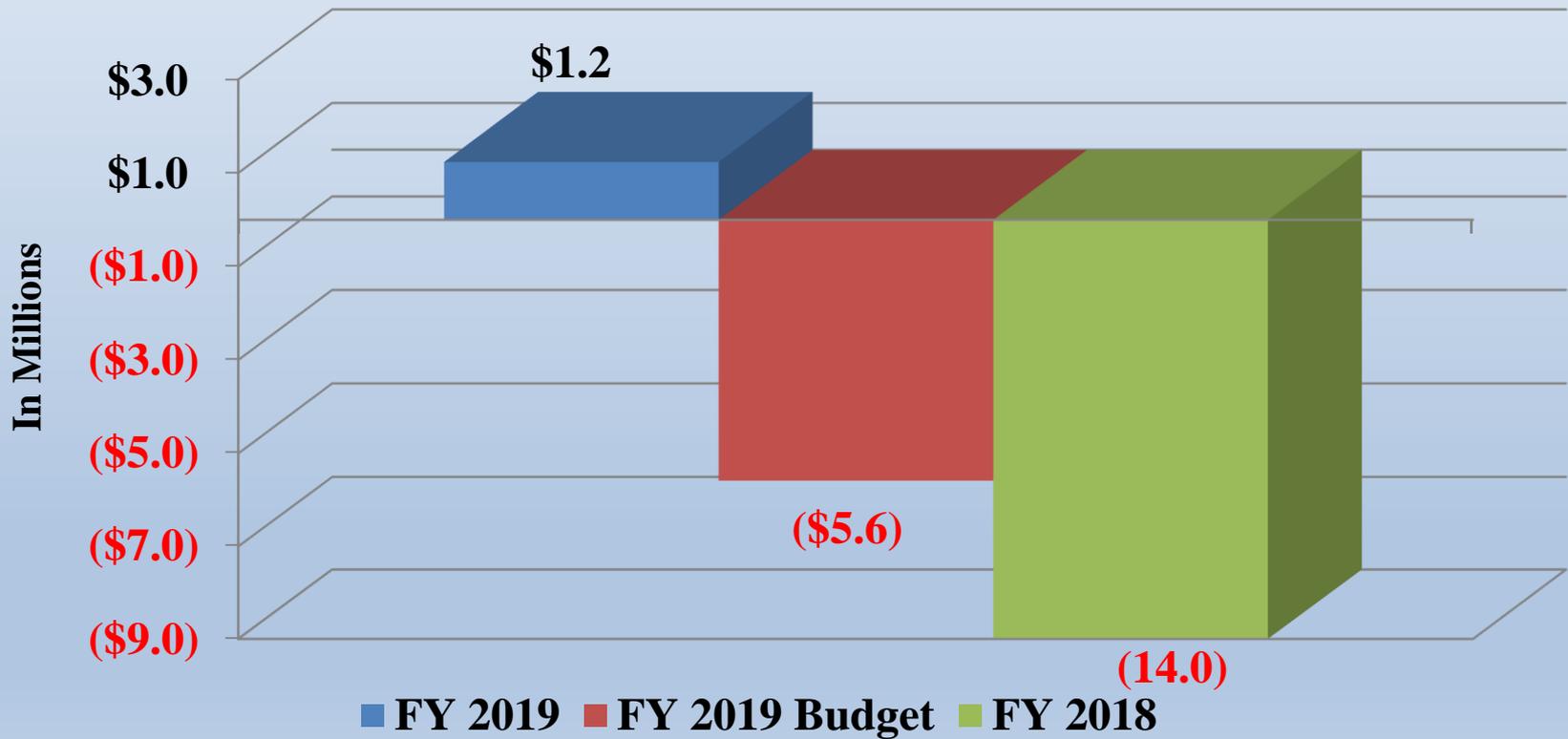
Change in Net Position

Ector County Hospital District Operations



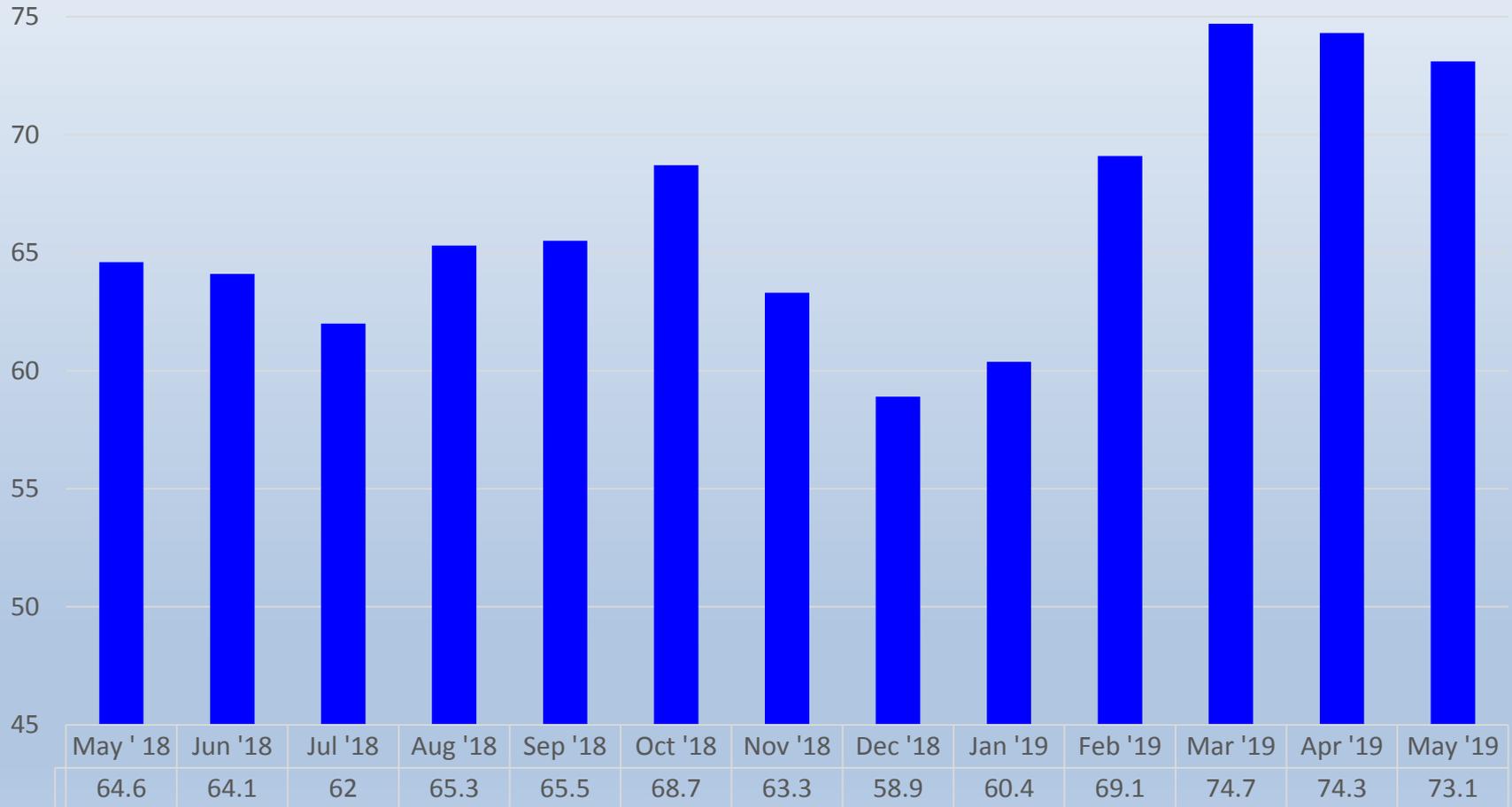
Change in Net Position

Ector County Hospital District Operations – Year to Date



Days Cash on Hand

Thirteen Month Trending



Year-to-Date Debt Service Ratio

Must be Greater Than 110%



mch



mch

mch
HOSPITALITY

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Vice President/Chief Information Officer

SUBJECT: Cardio Diagnostic Image Migration
 Unity Storage Upgrade

DATE: July 9, 2019

<u>Cost:</u>	
Cardio Diagnostic Image Migration	\$114,440.00
<i>Annual Software Support Cost \$15,600 (Operational Budget)</i>	
<u>Cost:</u>	
Unity Storage Upgrade	\$102,123.50
<i>3-year Hardware Support Cost \$24,086.52 (Operational Budget)</i>	
Total Capital Request:	\$216,563.50
<u>Budget Reference:</u>	
9100-IT19-07 Infrastructure Upgrades	\$224,174.00
	- <u>\$216,563.50</u>
To Contingency	\$ 7,610.50

Background:

We currently have 31 TB of cardiovascular data on the legacy cardio system that needs to be migrated to our current EMR. This legacy cardiovascular infrastructure has been end of life and is now at end of support. This unsupported system poses a single point of failure to retrieving our patients' historic diagnostic cardiology data for which our thoracic surgeons frequently reference for surgical patients and clinic follow up.

Additionally, MCHS currently has five storage solutions consisting of six different storage arrays. Two of the existing arrays are at maximum capacity while the other four are nearing maximum capacity. The current storage is used primarily for the infrastructure supporting Radiology servers, VDI, XA, Billing and VMWare. This storage expansion is critical to maintain the environment. This will also allow the team to consolidate the older storage solution and allow additional growth for the hospital.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

Existing equipment will be properly disposed of in accordance to MCH Hardware Disposal Policy.

Funding 9100-IT19-07 Infrastructure Upgrades:

Capital items requested – Cardio Diagnostic Image Migration and Unity Storage Upgrade.

Cardio Diagnostic Image Migration in the amount of \$114,440.00 from Cerner, with annual operational fees of \$15,600 will come from budgeted funds for this project.

Unity Storage Upgrade in the amount of \$102,123.50 from Cerner, with annual operational fees of \$8,028.84 will come from budgeted funds for this project.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Vice President/Chief Information Officer

SUBJECT: Data Storage Backup and Restore

DATE: July 9, 2019

Cost:

Data Storage - Backup and Restore	\$627,970.01
<i>3-year Hardware/Software Support Cost \$94,733.62 (Operational Budget)</i>	

Budget Reference:

9080-IT19-02	\$730,556.00
Data Storage Backup and Restore	-\$627,970.01
To Contingency	\$102,585.99

Background:
As Medical Center Health System continues to enhance and grow their solutions to provide better outcomes and experience for our patients, we need to invest in the storage and hardware infrastructure to be able to perform backups and recovery. Currently MCH Data Center backup hardware and software has reached its end of life and capacity. This project will refresh the backup infrastructure hardware and software and allow us to back up all data in the data center. The new infrastructure is an industry standard and recommended to ensure proper backups and recovery in the event of hardware or other failure.

This solution will help protect against data loss and allow for recovery as well as the ability to expand our storage space in the future. Our current solution is non-expandable and end of support/end of life.

Staffing:
No additional FTE's required.

Disposition of Existing Equipment:
Existing equipment will be properly disposed of in accordance to MCH Hardware Disposal Policy.

Implementation Time Frame:

30 to 60 days once hardware and software is received to be installed and configured – backups will be added weekly once solution is in place until all data in the data center is being backed up.

Funding:

Data Storage Backup and Restore in the amount of \$627,971 from Cerner, with annual operational cost of \$31,578 will come from budgeted funds for this project.



**THE BOARD OF DIRECTORS
OF THE
ECTOR COUNTY HOSPITAL DISTRICT**

A RESOLUTION

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Trauma Program at Medical Center Hospital attaining/maintaining Level II Trauma verification and designation. We will be committed to providing the resources necessary to ensure quality care of the trauma patient to achieve optimal outcomes throughout the continuum of care. This we do to further our commitment as the lead trauma facility for all citizens of Ector County and Trauma Service Area “J”.

The Trauma Program is the cornerstone of our regional outreach plan and an integral component of our hospital strategic plan. Our support encompasses funding for uncompensated care, physician coverage, contracts, professional education, injury prevention education, clinical facilities, modern technologies, and dedicated staff.

Medical Center Hospital will continue to be active in leadership roles in Texas “J” Regional Advisory Council. Our Trauma Program staff will be supported in participating at the state level in the Texas Trauma Coordinators Forum; The Texas Emergency, Trauma, and Acute Care Foundation and the Governor’s Emergency and Trauma Advisory Council and Committees. We are committed to furthering the development of the Texas Trauma System in our region and the state.

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this 9th day of July 2019.

Don Hallmark, ECHD Board President

ATTEST:

Jan Ramos, ECHD Board Secretary

DATE: July 5, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Interim Chief Executive Officer

SUBJECT: Investment Signatories and Appointment of Investment Officer

Attached are two resolutions from our Investment firm Hilltop Securities for the six accounts we have with them. For consideration and action are:

- Approve Steve Ewing, Chief Financial Officer as the District Investment Officer and signatory for all District accounts held at Hilltop Securities.
- Approve Robert Abernethy, President and Chief Executive Officer as a signatory for all District accounts held at Hilltop Securities.

Should you have any questions, please give me a call.



Hilltop Securities Inc. and/or Broker/Dealers for which it clears
Hilltop Securities Inc. Member NYSE/FINRA/SIPC

Non-Incorporated Association Resolution

1. Resolution.

I, Robert Abernethy, in my official capacity hereby certify that I am an officer, namely Chief Executive Officer, of Ector County Hospital District, a Non-Incorporated Association duly organized and existing under the laws of the State of Texas, and that the following resolution was duly and regularly adopted by the Board of Directors of said Non-Incorporated Association at a meeting held the _____ day of _____, 20____, at which a quorum was present and voting and that the same has not been repealed or amended, and that such resolution is still in full force and effect, and appears as follows in the minutes of the meeting:

"Resolved that the President, Vice President and the Treasurer of this Non-Incorporated Association, or any one of such officers, he/she and they hereby are fully authorized and empowered to open a brokerage account, transfer, endorse, sell, assign, set over and deliver any and all shares of stock, options, bonds, debentures, notes, evidences of indebtedness or other securities (including short sales) now or hereafter standing in the name of or owned by this Non-Incorporated Association, to purchase stocks, bonds, debentures, notes, evidences of indebtedness and other securities (on margin or otherwise), and to make, execute, and deliver, any and all written instruments necessary or proper to effectuate the authority hereby conferred."

I/We further certify that the authority thereby conferred is consistent with the charter and/or by-laws of this Non-Incorporated Association and that the following is a true and correct list of the officers of this Non-Incorporated Association as of the present date and record of the officers' signatures:

2. Names and Signatures.

Each officer must print and sign their name as well as date their signature.

_____	X	_____	_____
President's Printed Name		President's Signature	Date
_____	X	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	X	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this _____ day of _____, 20_____.

Secretary's Printed Name

X _____
Secretary's Signature

4. Notary Public's Information.

Before me this day personally appeared _____, known to be the person whose signature appears above, who states that the above statement is true and correct.

Sworn before me in the County of _____ in the State of _____ on this the _____ day of _____, 20_____.

X _____
Notary Public's Signature

Commission Expires: _____





Hilltop Securities Inc. and/or Broker/Dealers for which it clears
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_____ President's Printed Name	X _____ President's Signature	_____ Date
_____ Vice President's Printed Name	X _____ Vice President's Signature	_____ Date
_____ Treasurer's Printed Name	X _____ Treasurer's Signature	_____ Date

3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this _____ day of _____, 20____.

Secretary's Printed Name

X _____
Secretary's Signature

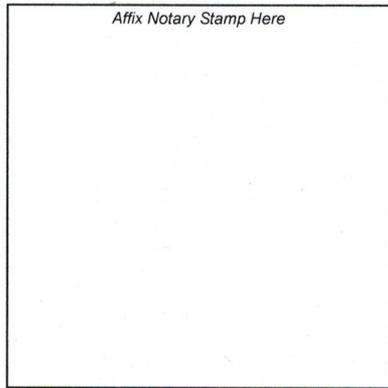
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Before me this day personally appeared _____, known to be the person whose signature appears above, who states that the above statement is true and correct.

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Notary Public's Signature

Commission Expires: _____





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Non-Incorporated Association Resolution

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_____	X	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	X	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

3. Certification.

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_____ **X** _____
Secretary's Printed Name Secretary's Signature

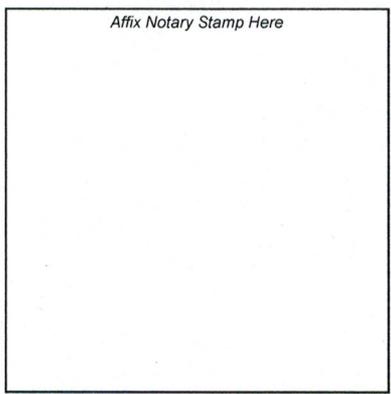
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X _____
Notary Public's Signature

Commission Expires: _____





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Hilltop Securities Inc. Member NYSE/FINRA/SIPC

Non-Incorporated Association Resolution

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_____	X	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	X	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

3. Certification.

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_____	X	_____
Secretary's Printed Name		Secretary's Signature

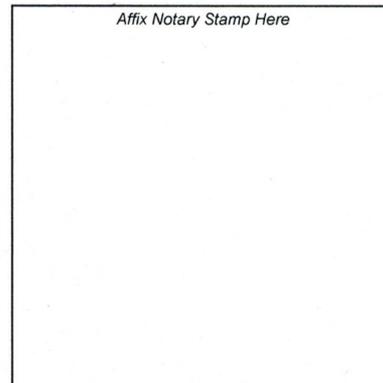
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X _____
Notary Public's Signature

Commission Expires: _____





Hilltop Securities Inc. and/or Broker/Dealers for which it clears
Hilltop Securities Inc. Member NYSE/FINRA/SIPC

Non-Incorporated Association Resolution

1. Resolution.

I, Robert Abernethy, in my official capacity hereby certify that I am an officer, namely Chief Executive Officer, of Ector County Hospital District, a Non-Incorporated Association duly organized and existing under the laws of the State of Texas, and that the following resolution was duly and regularly adopted by the Board of Directors of said Non-Incorporated Association at a meeting held the _____ day of _____, 20____, at which a quorum was present and voting and that the same has not been repealed or amended, and that such resolution is still in full force and effect, and appears as follows in the minutes of the meeting:

"Resolved that the President, Vice President and the Treasurer of this Non-Incorporated Association, or any one of such officers, he/she and they hereby are fully authorized and empowered to open a brokerage account, transfer, endorse, sell, assign, set over and deliver any and all shares of stock, options, bonds, debentures, notes, evidences of indebtedness or other securities (including short sales) now or hereafter standing in the name of or owned by this Non-Incorporated Association, to purchase stocks, bonds, debentures, notes, evidences of indebtedness and other securities (on margin or otherwise), and to make, execute, and deliver, any and all written instruments necessary or proper to effectuate the authority hereby conferred."

I/We further certify that the authority thereby conferred is consistent with the charter and/or by-laws of this Non-Incorporated Association and that the following is a true and correct list of the officers of this Non-Incorporated Association as of the present date and record of the officers' signatures:

2. Names and Signatures.

Each officer must print and sign their name as well as date their signature.

_____ President's Printed Name	X _____ President's Signature	_____ Date
_____ Vice President's Printed Name	X _____ Vice President's Signature	_____ Date
_____ Treasurer's Printed Name	X _____ Treasurer's Signature	_____ Date

3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this _____ day of _____, 20_____.

Secretary's Printed Name

X

Secretary's Signature

4. Notary Public's Information.

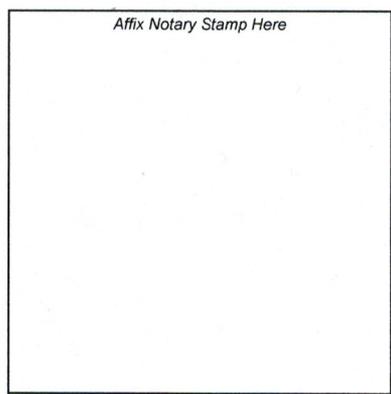
Before me this day personally appeared _____, known to be the person whose signature appears above, who states that the above statement is true and correct.

Sworn before me in the County of _____ in the State of _____ on this the _____ day of _____, 20_____.

X

Notary Public's Signature

Commission Expires: _____





Hilltop Securities Inc. and/or Broker/Dealers for which it clears
Hilltop Securities Inc. Member NYSE/FINRA/SIPC

Non-Incorporated Association Resolution

1. Resolution.

I, Steve Ewing, in my official capacity hereby certify that I am an officer, namely CFO/Investment Officer, of Ector County Hospital District, a Non-Incorporated Association duly organized and existing under the laws of the State of Texas, and that the following resolution was duly and regularly adopted by the Board of Directors of said Non-Incorporated Association at a meeting held the _____ day of _____, 20____, at which a quorum was present and voting and that the same has not been repealed or amended, and that such resolution is still in full force and effect, and appears as follows in the minutes of the meeting:

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_____	X	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	X	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this _____ day of _____, 20_____.

_____	X	_____
Secretary's Printed Name		Secretary's Signature

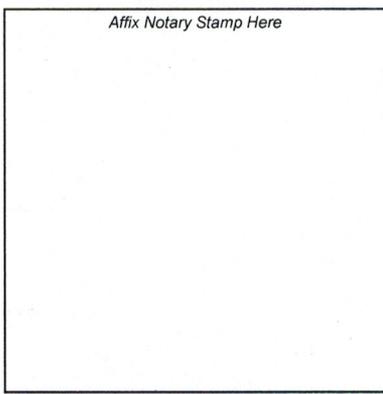
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Sworn before me in the County of _____ in the State of _____ on this the _____ day of _____, 20_____.

X _____
Notary Public's Signature

Commission Expires: _____





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Non-Incorporated Association Resolution

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Secretary's Printed Name

X

Secretary's Signature

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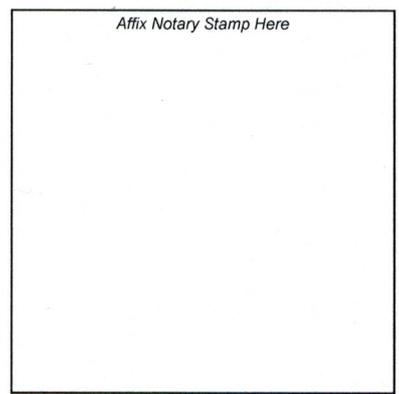
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Sworn before me in the County of _____ in the State of _____ on this the _____ day of _____, 20_____.

X

Notary Public's Signature

Commission Expires: _____





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Non-Incorporated Association Resolution

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Treasurer's Printed Name		Treasurer's Signature	Date

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_____	X	_____
Secretary's Printed Name		Secretary's Signature

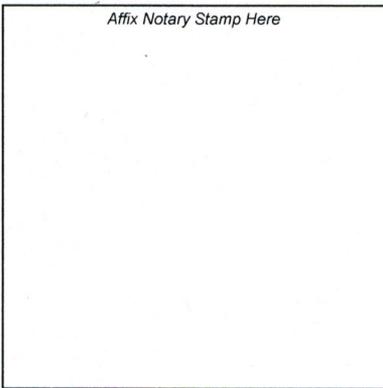
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Secretary's Signature

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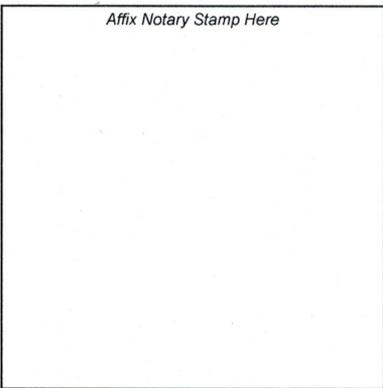
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Vice President's Printed Name		Vice President's Signature	Date
_____	X	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this _____ day of _____, 20_____.

_____	X	_____
Secretary's Printed Name		Secretary's Signature

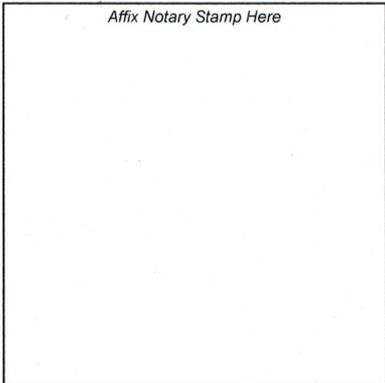
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Sworn before me in the County of _____ in the State of _____ on this the _____ day of _____, 20_____.

X _____
Notary Public's Signature

Commission Expires: _____



DATE: July 5, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Interim Chief Executive Officer

SUBJECT: Prosperity Bank Signatories Resolution

Attached is the resolution for Prosperity Bank authorizing the following individuals as signatories on District accounts held at Prosperity Bank:

- Approve Robert Abernethy, President and Chief Executive Officer
- Approve Steve Ewing, Chief Financial Officer
- Approve Matt Collins, Chief Operating Officer
- Approve Christin Abbott-Timmons, Chief Nursing Officer

All accounts require two signatories, thus the need for four authorized signatories.

Should you have any questions, please give me a call.

THE BOARD OF DIRECTORS
OF THE
ECTOR COUNTY HOSPITAL DISTRICT

A RESOLUTION
For the authorization of
signatory authority to sign/endorse checks and secured documents

WHEREAS, the Board has determined that it is appropriate to advise financial institutions that hold the District's finances of current authorized signatory individuals.

WHEREAS, the Board designates the current Chief Executive Officer of Medical Center Health System, the current Chief Financial Officer of Medical Center Health System, the current Chief Operating Officer Medical Center Health System, and the current Chief Nursing Officer of Medical Center Health System, as authorized individuals for the purposes of endorsing checks and other secured documents (in accordance with ECHD approval policies and procedures).

We, the Board of Directors of the Ector County Hospital District, resolve that current Chief Executive Officer of Medical Center Health System, the current Chief Financial Officer of Medical Center Health System, and the current Chief Operating Officer Medical Center Health System, and the current Chief Nursing Officer of Medical Center Health System are hereby authorized as signatories/endorsees to District financial accounts for the purposes of transacting legitimate District business and authorize the President and Vice President of the District to take all actions necessary to effectuate this resolution.

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District this the 9th day of July 2019. Evidenced by the signatures below of the Board President and Vice President.

Don Hallmark, Board President

Bryn Dodd, Board Vice President

ATTESTED:

Jan Ramos, Board Secretary

**ECHD BOARD OF DIRECTORS
2019-2020 COMMITTEE ASSIGNMENTS
TO BE APPROVED AT JULY 9, 2019 MEETING**

Finance Committee (monthly)

Bryn Dodd - Chair (VPRES)
David Dunn
Wallace Dunn
Fernando Boccalandro, MD (COS)
Donald Davenport, DO (VCOS)
Robert Abernethy (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Wallace Dunn
Robert Abernethy (CEO)
Matt Collins
Fernando Boccalandro, MD (COS)
Donald Davenport, DO (VCOS)

Bylaws Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Richard Herrera

Audit Committee (quarterly)

Bryn Dodd, Chair (VPRES)
David Dunn
Wallace Dunn

Executive Committee (ad hoc)

Don Hallmark, Chair (PRES)
Bryn Dodd (VPRES)
Mary Lou Anderson

Joint Conference Committee (monthly)

Don Hallmark
Ben Quiroz
Mary Lou Anderson
Fernando Boccalandro, MD
Donald Davenport, DO
Robert Abernethy (*ex officio*)

PTRC (monthly)

Don Hallmark
Bryn Dodd
Robert Abernethy
Steve Ewing
Ellie Bane
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Ben Quiroz
Steve Ewing
Matt Collins
Ellie Bane
Adiel Alvarado

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Mary Lou Anderson (*ex officio*)
Wallace Dunn (*ex officio*)

Compliance Committee (semi-monthly)

Don Hallmark
Bryn Dodd

MCHS Foundation

Don Hallmark (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

David Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws

Eagle Tele-Medicine Executive Summary

Date: July 5, 2019
To: Ector County Hospital District Board of Directors
From: Dr. Sari Nabulsi, Chief Medical Officer
Through: Robert Abernethy, Chief Executive Officer

With the shortage of Infectious Disease consultants, Eagle Tele-Medicine is the most cost-effective solution for a Tele-Infectious Disease program. We currently have one Infectious Disease consultant who provides sporadic services to Medical Center Hospital. With the high volume of Infectious Disease consultations and participation in the Antibiotics Stewardship Program, the need for an option for Tele-Infectious Disease became crucial.

The hourly rate for Tele-ID coverage is \$300, a per hour fee rather than per click fee. We estimate a 6 hour block per day for the anticipated volume. Our Tele-ID physicians would be available as needed for any consults and/or follow ups during that block of time. We have the right to bill for consults for services.

The only other fees would be our implementation fee and annual renewal fee. The implementation fee is a one-time fee of \$8,600 which covers start-up resources including protocol and process development, nurse and medical staff in-services, licensing and credentialing expenses and clinical leadership consultations. After the initial year, there will be an annual renewal fee of \$4,300 to cover licensing and credentialing renewals.

The contract is for one year, renewable upon agreement by both parties.

Summary of Agreement:

- Implementation fee of \$8600
- Hourly rate of \$300 for coverage of 6 hours per day, Monday to Friday.
- MCH can bill for consultations
- Use of In-Touch equipment (which MCHS owns)

DATE: July 5, 2019

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
President and Chief Executive Officer

SUBJECT: Cerner RevWorks Agreements

As we have discussed over the past several months, we are now in a position to proceed in partnering with Cerner in our revenue cycle operation.

The implementation will begin in early September with the rebadging of four leadership positions and will proceed through a six month phased implementation. All other revenue cycle employees including the registration, coding, billing and collection functions will remain as MCHS employees. There will be approximately 30 employees that will be offered reassignment opportunities as some job functions will be moved to the Cerner Extended Business Office in Kansas City. The partnership will replace the existing purchased service contracts which we currently have with Trust coding, KewiTeck coding, Xtend for billing and MedData for collections and early out programs.

The cost of the partnership will be on a percentage of collections will be 4.34% of collections for the first 12 months, dropping to 3.99% in months 13-108.

I will attempt to meet with each of you prior to the Board meeting to review the agreement with more details.