



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR MEETING
JULY 10, 2018 – 5:30 p.m.**

AGENDA

- I. CALL TO ORDER**Mary Thompson, President
- II. INVOCATION** Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE** Mary Thompson
- IV. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM**..... Mary Thompson, p.3
- V. JULY 2018 EMPLOYEES OF THE MONTH**.....Rick Napper
 - Clinical: Lori McWilliams-Gersbach, Occupational Therapist, Occupational Therapy
 - Non-Clinical: Gregory Spence, Project Manager, Performance Improvement
 - Nurse: Chris Gage, Holding Area RN, Cath Lab
- VI. CONSENT AGENDA**Mary Thompson, p.4-15
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Minutes for Regular Meeting – June 5, 2018**
 - B. Minutes for Special Meeting – June 19, 2011**
 - C. Annual ECHD Board Committee Appointments Made by President**
- VII. COMMITTEE REPORTS**
 - A. Finance Committee** David Dunn, p.16-96
 - 1. Financial Report for Eight Months Ended May 31, 2018
 - 2. Capital Expenditure Request: Continuous Cardiac Output Monitor
 - B. Joint Conference Committee** Fernando Boccalandro, MD, p.97-103
 - 1. Medical Staff or AHP Initial Appointment/Reappointment
 - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
 - 3. Change in Medical Staff or AHP Staff Status
 - 4. Change in Medical Staff or AHP Staff Category
 - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria

VIII. TTUHSC AT THE PERMIAN BASIN REPORT..... Gary Ventolini, M.D.

A. Commendation of Appreciation

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S UPDATE.....Rick Napper

A. Quarterly MCH ProCare Report

B. Quarterly MCH Foundation Report

X. SERVICE AGREEMENT BETWEEN ECTOR COUNTY HOSPITAL DISTRICT AND MCH PROCARE Rick Napper/Ron Griffin

XI. EXECUTIVE SESSION

Meeting held in closed session as to (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code, including update on settlement documents in *Meisell et al., v. ECHD et al.*; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code.

XII. APPROVALS FROM EXECUTIVE SESSION

A. MCH ProCare Provider Agreements

B. Meisell et al., v. ECHD et al. Settlement Agreement

XIII. ADJOURNMENT Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 5, 2018 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz

MEMBER ABSENT:

Richard Herrera

OTHERS PRESENT:

Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Chad Dunavan, Chief Nursing Officer
Heather Bulman, Chief Experience Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Ron Griffin, Chief Legal Counsel
Jan Ramos, ECHD Board Secretary
Dr. Gary Ventolini, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Mary Lou Anderson presented the Mission, Vision and Values of Medical Center Health System.

V. MAY 2018 EMPLOYEES OF THE MONTH

Rick Napper introduced the May 2018 Employees of the Month as follows:

- Clinical: Julian Franco, Registered MRI Technologist, Radiology Department
- Non-Clinical: Amy Sanchez, Clinical Informatics Trainer, Medical Staff
- Nurse: Idaly Aguirre Armendariz, Registered Nurse, Dedicated Educational Unit (7 Central)

VI. REVIEW OF MINUTES

A. Regular Meeting – May 1, 2018

David Dunn moved and Mary Lou Anderson seconded the motion to accept the minutes of the Regular ECHD Board meeting held May 1, 2018 as presented. The motion carried unanimously.

B. ECHD Board Strategy and Educational Meeting – May 17-18, 2018

David Dunn moved and Bryn Dodd seconded the motion to accept the minutes of the ECHD Board Strategy and Educational Meeting held May 17-18, 2018 as presented. The motion carried unanimously.

VII. NURSING WEEK FUNDRAISER CHECK PRESENTATION

Chad Dunavan, Chief Nursing Officer, and Jenna Johnson, Nursing Education Director presented a check for \$8,278 to Court Appointed Special Advocates (CASA). This money was raised by a basket raffle during Nursing Week and was accepted by Lynn White and other representatives of CASA.

This presentation was for informational purposes only and no action was taken.

VIII. COMMITTEE APPOINTMENT/REAL ESTATE COMMITTEE

Mary Thompson stated that there was a need to form a Real Estate Committee. This committee will provide guidance to MCHS leadership regarding future real estate decisions. The committee will consist of:

- Don Hallmark, Chairman
- Ben Quiroz
- Chairman of the Finance Committee

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Seven Months Ended April 30, 2018

David Dunn moved and Bryn Dodd seconded the motion to approve the Financials for seven months ended April 30, 2018. The motion carried unanimously.

B. Joint Conference Committee

Dr. Fernando Boccalandro, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/ Privileges	Group	Dates
*Jacob Jr., MD, Richard	Surgery	General Surgery / Trauma Surgery	Acute Surgical / EmCare	06/05/2018 – 06/04/2019
*Rafeek, Hashmi MD	Medicine	Infectious Disease	TTUHSC	06/05/2018 – 06/04/2019

Allied Health Professional (AHP) Staff Applicants

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Dates
*Campbell, Chelsie NP	Pediatrics	Nurse Practitioner	TTUHSC	Dr. Robert Bennett Dr. Dimitrios Angelis Dr. Manjula Mudduluru	06/05/2018 – 06/04/2020

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/or Allied Health Professional Staff

Applicant	Department	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Angelis, Dimitrios MD	Pediatrics	Active	Pediatrics / Neonatal Perinatal Medicine	TTUHSC	ADD: Peripheral insertion of central catheter	08/01/2018 – 07/31/2020
Bhari Jayadevappa, Abhishek MD	Anesthesia	Associate to Active	Anesthesiology	ProCare		“ “
Chakrala, Kalyan DO	Medicine	Active	Internal Medicine / Gastroenterology	ProCare		“ “
Gowda, Dinesh MD	Pediatrics	Active	Pediatrics	TTUHSC		“ “
Hicks, Mason MD	Radiology	Associate to Active	Diagnostic Radiology	ProCare		“ “
Huston, James MD	Medicine	Associate to Active	Internal Medicine	TTUHSC		“ “
Saldanha, Vilas MD	Surgery	Associate	Orthopedic Surgery	EmCare		07/01/2018 – 06/30/2020
Selvan, Vani	Family		Family Medicine	TTUHSC		“ “

MD	Medicine	Associate to Active				
*York, Gregory MD	Surgery	Associate	General Surgery / Trauma Surgery	EmCare		“ “

Blank Staff Category column signifies no change

Allied Health Professionals

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Barrera, Zoila PA	Cardiology	Physician Assistant	Procure	Dr. Sudhir Amaram Dr. Manohar Angirekula Dr. Fernando Boccalandro Dr. Tejas Patel		08/01/2018 – 07/31/2020

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

Staff Member	Department	Privilege
Angelis, Dimitrios MD	Pediatrics	ADD: Peripheral insertion of central catheter
Bennett, Robert MD	Pediatrics	ADD: Peripheral insertion of central catheter
Chavez, Cynthia NP	Pediatrics	ADD: Peripheral insertion of central catheter
Hughes, Amanda NP	Pediatrics	ADD: Peripheral insertion of central catheter
Mudduluru, Manjula MD	Pediatrics	ADD: Peripheral insertion of central catheter
Wheatley, Lindsey NP	Pediatrics	ADD: Umbilical arterial Catherization; Umbilical venous Catherization; Intubation; Peripheral insertion of central catheter
Wiltse, Peter DO	Surgery	ADD: EGD & PEG

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

Staff Member	Staff Category	Department	Effective Date	Action
Mapula, Steve MD	Associate	Surgery	04/02/2018	Resigned

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes

Staff Member	Department	Category
Bhari Jayadevappa, Abhishek MD	Anesthesia	Associate to Active
Hicks, Mason MD	Radiology	Associate to Active
Huston, James MD	Medicine	Associate to Active
Selvan, Vani MD	Family Medicine	Associate to Active
Carrizales, Enriquez DO	Medicine	Removal of Provisional Status
Gomez, Adriana MD	Medicine	Removal of Provisional Status
Nieto, Sandra FNP	Family Medicine	Removal of Provisional Status
Barrett, Brent CRNA	Anesthesia	Removal of Provisional Status
Browning, Michael CRNA	Anesthesia	Removal of Provisional Status
Lopez, Sabino CRNA	Anesthesia	Removal of Provisional Status
Reddy, Punaepalli MD	Anesthesia	Removal of Provisional Status
Williams, Lauren CRNA	Anesthesia	Removal of Provisional Status
York, Gregory MD	Surgery	Removal of Provisional Status
James, Rebecca MD	OBGYN	Extension of Provisional Status for 6 Months

Change in Credentialing Date

None were presented.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Medical Staff recommendation (Items VIII. B. 1-4) as presented. The motion carried unanimously.

5. Medical Staff Bylaws/Policy/Privilege Criteria

a. Nephrology Privilege Form and Criteria

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Nephrology Privilege Form and Criteria as presented. The motion carried unanimously.

b. Certified Nurse Midwife Privilege Form and Criteria

Ben Quiroz moved and David Dunn seconded the motion to approve the Certified Nurse Midwife Privilege Form and Criteria as presented. The motion carried unanimously.

c. Trauma Performance Improvement and Patient Safety Plan

Bryn Dodd moved and Don Hallmark seconded the motion to approve the Trauma Performance Improvement and Patient Safety Plan as presented. The motion carried unanimously.

Rick Napper recognized Dr. Kathy Grove, Trauma Services Director, for her hard work preparing for the August Trauma Survey.

C. Audit Committee

1. 2017/2018 Project Plan Status
2. Completed Project Results
3. 2018/2019 Proposed Project Plan

David Dunn reported that the Audit Committee met on May 22, 2018 and approved the 2017/2018 Project Plan Status, the Completed Project Results, including the Revenue Cycle and ProCare Credit Card Usage projects, and the 2018/2019 Proposed Project Plan with the addition of audits for the MCHS Foundation and Permian Basin Healthcare Network.

David Dunn moved and Bryn Dodd seconded the motion to approve the Audit Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S UPDATE

Rick Napper presented Quarterly Reports on Quality, Human Resources, and Marketing.

These reports were for informational purposes only. No action was taken.

XII. APPROVAL ITEMS

A. Interlocal Agreement/Request to Sell Property

Don Hallmark presented a "Request for a decision from the Ector County Hospital District to sell property for less than market value specified in the judgment of foreclosure and also less than the total amount of judgments against the property".

This request was presented at the May 1, 2018 meeting and failed approval. More information was requested from Mark Flowers with Linebarger Goggan Blair & Sampson, LLP. After reviewing this additional material, Mr. Hallmark stated his belief that this is a very marketable property and recommended not selling at this time.

Don Hallmark moved to deny this request and ask Ector County to take it to auction again. Ben Quiroz seconded the motion. The motion carried unanimously.

B. CareerBuilder Agreement

Robbi Banks, Vice President Human Resources, presented a renewal of the two year agreement with CareerBuilder to assist in recruiting employees.

Ben Quiroz moved and Mary Lou Anderson seconded the motion to approve the agreement as presented. The motion carried unanimously.

C. Endowment Funds Distribution

Robert Abernethy, Chief Financial Officer, presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the agreement the total net income for the Odessa Junior College Trust is \$20,225.59. Ninety percent of that amount is \$18,198.53 and this will be the amount paid to Odessa Junior College. Ten percent, \$2,022.06 will be retained as an addition to principal.

The total net income for the TTUHSC-PB Trust is \$71,614.53. Ninety percent of that amount is \$64,453.08 and this amount will be paid to TTUHSC-PB. Ten percent, \$7,161.45 will be retained as an addition to principal.

The total net income for the University of Texas-PB Trust is \$11,668.05. Ninety percent of that amount is \$10,501.25 and this amount will be paid to University of Texas-PB. Ten percent, \$1,166.81 will be retained as an addition to principal.

Don Hallmark moved and David Dunn seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank for approval as presented. The motion carried unanimously.

XIII. ECHD BOARD OFFICER ELECTIONS/APPOINTMENT

A. President

Bryn Dodd nominated Don Hallmark for President. David Dunn nominated Mary Thompson for President. Those voting for Don Hallmark were Bryn Dodd, Don Hallmark, and Mary Lou Anderson. Those voting for Mary Thompson were David Dunn, Mary Thompson, and Ben Quiroz.

Ron Griffin, Chief Legal Counsel, pointed out that the enabling statute states that there will be an annual election for President, Vice President and Secretary. The bylaws state that the election for these officers plus an Executive Committee at-large position will be held at the first regular meeting in June of each year. The bylaws also say that these meetings are governed by Roberts Rules of Order. These rules state that after a tie vote, the Board should discuss and continue to take votes.

After discussion among the members present, a second vote produced the same tie result.

Ben Quiroz moved to suspend the rule, declare an impasse, and schedule a special called meeting to elect President, when all seven members can be present. Bryn Dodd seconded the motion and the motion carried unanimously.

B. Vice President

Ben Quiroz nominated David Dunn for Vice President. David Dunn was elected unanimously.

C. Executive Committee Member

Ben Quiroz made a motion to appoint as Executive Committee member whoever is not elected President at the upcoming special meeting. David Dunn seconded the motion and the motion carried unanimously.

D. Secretary

David Dunn nominated Jan Ramos for Secretary. Bryn Dodd seconded the nomination and Jan Ramos was elected unanimously.

XIV. EXECUTIVE SESSION

Mary Thompson stated that the Board would go into Executive Session for the meeting held in closed session as to (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code, including update on settlement documents in *Meisell et al., v. ECHD et al.*; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code.

The individuals present during Executive Session were Mary Thompson, David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, Rick Napper, Ron Griffin, Robert Abernethy, Adiel Alvarado, and Jan Ramos.

Executive Session began at 6:52 pm.
Executive Session ended at 8:15 p.m.

No action was taken during Executive Session.

XV. MCH PROCARE PROVIDER AGREEMENT

Ron Griffin, Chief Legal Counsel, presented one MCH ProCare provider agreements as follows:

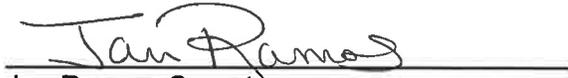
Christy Cooper, CNS. This is a three year, full-time employment agreement for Radiology with a start date conditional on her obtaining her Clinical Nurse Specialist license.

David Dunn moved and Don Hallmark seconded the motion to approve the MCH ProCare provider agreement with Christy Cooper, CNS, as presented. The motion carried unanimously.

XVI. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 8:16 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Jan Ramos", is written over a solid horizontal line.

Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
JUNE 19, 2018 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Richard Herrera
Ben Quiroz

OTHERS PRESENT: Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Chad Dunavan, Chief Nursing Officer
Heather Bulman, Chief Patient Experience Officer
Miles Nelson, Shafer Law Firm
Jan Ramos, ECHD Board Secretary
Various other interested members of the Media,
Medical Staff, Employees and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ECHD BOARD OFFICER ELECTIONS/APPOINTMENT

Mary Thompson stated that the special meeting was called to elect the President of the Board of Directors and appoint the Executive Committee Member.

A. President

The candidates for consideration for office of President were Don Hallmark and Mary Thompson, both of whom were nominated at the ECHD Regular Board Meeting on June 5, 2018.

After comments and discussion by several members of the Board, Mary Thompson called for a vote. Those voting for Don Hallmark were Don Hallmark, Bryn Dodd, and Mary Lou Anderson. Those voting for Mary Thompson were Mary Thompson, David Dunn, Richard Herrera and Ben Quiroz, electing Mary Thompson as President for the next year by a 4-3 vote.

B. Executive Committee Member

David Dunn moved to appoint Don Hallmark to the Executive Committee, Bryn Dodd seconded the motion. The motion carried unanimously.

III. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 5:48 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECHD BOARD OF DIRECTORS
2018-2019 COMMITTEE ASSIGNMENTS – Approved at 7/10/2018 Meeting**

<p><u>Finance Committee (monthly)</u> David Dunn - Chairman Bryn Dodd Ben Quiroz Fernando Boccalandro, MD Donald Davenport, DO Rick Napper Robert Abernethy</p>	<p><u>Long Range Planning Committee (as needed)</u> Ben Quiroz, Chairman Mary Lou Anderson Don Hallmark Rick Napper Fernando Boccalandro, MD Donald Davenport, DO</p> <p><u>Administrative Staff and TTUHSC Representative</u> Robert Abernethy Chief Strategy Officer Matt Collins Chad Dunavan Gary Ventolini, MD, TTUHSC</p>
<p><u>Bylaws Committee (as needed)</u> Mary Lou Anderson, Chairman Bryn Dodd Richard Herrera</p> <p><u>Administrative Staff</u> Rick Napper</p>	<p><u>Audit Committee (bi-monthly)</u> David Dunn, Chairman (<i>ECHD Board Vice Pres.</i>) Bryn Dodd Ben Quiroz</p> <p><u>Administrative Staff and Other Representatives (non-voting)</u> Rick Napper Jan Ramos Robert Abernethy Ron Griffin David Duree</p>
<p><u>Joint Conference Committee – Monthly (Med Staff Committee)</u> Mary Thompson Mary Lou Anderson Don Hallmark Rick Napper (<i>ex officio</i>) Fernando Boccalandro, MD Donald Davenport, DO</p>	<p><u>MCH/Tech Coordinating Committee (as needed)</u> Richard Herrera, Chairman Ben Quiroz Don Hallmark</p> <p><u>Administrative Staff</u> Rick Napper Dr. Gary Ventolini, MD (TTUHSC)</p>
<p><u>Real Estate Management Committee</u> David Dunn Ron Griffin Don Hallmark Robert Abernethy Ben Quiroz Adiel Alvarado Matt Collins</p>	<p><u>Executive Committee (as needed)</u> Consists of President, Vice Pres. and one additional board member Mary Thompson, Chairman (<i>ECHD Board President</i>) David Dunn, (<i>ECHD Board Vice-President</i>) Don Hallmark</p>
<p align="center">Miscellaneous</p> <p>MCHS Foundation (ex-officio member): Mary Thompson, ECHD Bd. Pres.</p> <p>Odessa Partnership: Mary Thompson, Rick Napper</p> <p>Local Govt. (Property): Don Hallmark</p> <p>ProCare Board (ex-officio member): Mary Thompson, Mary Lou Anderson, Don Hallmark</p> <p>Council of Governments: Mary Thompson</p> <p>Compliance Committee: Mary L. Anderson</p> <p>Ector County Appraisal District: David Dunn (Rep)</p>	



DATE: June 29, 2018

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended May 31, 2018

Attached are the Financial Statements for the month ended May 31, 2018 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended May, the change in net position was a loss of \$2,595,207 comparing unfavorably to the budget loss of \$298,720 by 45.7%. Inpatient (I/P) revenue was below budget by \$1,853,054 or 3.5% driven primarily by decreased admissions, surgeries and associated ancillary procedures as compared to budget. Outpatient (O/P) revenue was below budget by \$197,618 due to decreased observation and outpatient surgeries. Net Patient Revenue was \$2,748,840 or 13.7% below the budget of \$20,025,823 due to decreased volumes, cash collections, and accounts receivable clean up in the Cerner system. Net operating revenue was \$1,611,167 or 5.2%, below budget due to decreased net patient revenue that was partially offset by increased sales tax receipts.

Operating expenses for the month were over budget by \$1,303,915 due to unfavorable purchased services, supplies, and ECHDA expenses. Unfavorable purchased services expense due to \$869,303 in increased collection fees and revenue cycle consulting to improve cash collections and outstanding accounts receivable. Supplies unfavorable expense caused by drug expenses that include \$145,612 in WAC adjustments, non-formulary infusion services costs of \$142,310, and other inpatient non-formulary drugs of \$20,044. ECHDA unfavorable including mental health fees of \$150,000 and a YTD reclass of Ector County Jail expense of \$437,531 from physician fees. Major favorable variances include benefits, and repairs and maintenance. Benefits favorable variance was caused by decreased medical insurance claims. Repairs and Maintenance expense was favorable by \$200,137 due to less than expected repairs.

Operating Results - ProCare (501a) Operations:

For the month of May the net loss from operations before capital contributions was \$256,613 compared to a budgeted loss of \$1,090,133. Net operating revenue was above budget by \$454,759 due to favorable gross billing by \$1,878,431 and increased deductions from revenue by \$1,419,066. Total operating costs were below budget by \$378,761. The favorable variance was caused by a salaries, wages, benefits, and temporary labor by \$432,504. Purchased services were unfavorable to budget by \$122,738 due to decreased staffing provided to FHC and FHC West. After MCH capital contributions of \$367,260 for the month and \$8,176,325 YTD, ProCare showed a positive contribution of \$192,254 for the month and a positive contribution of \$629,317 YTD.

Operating Results - Family Health Center Operations:

For the month of May

the net loss from operations by location:

- Clements: \$136,810 loss compared to a budgeted loss of \$211,791. Net revenue was unfavorable by \$137,458 due to closure of dental services in October and decreased medical visits for the month. Operating costs were \$212,438 favorable to budget due decreased staffing caused by closure of dental services and decreased visits.
- West University: \$128,886 loss compared to a budgeted loss of \$176,182. Net revenue was unfavorable by \$57,347 due to decreased volumes and cash collections. Favorable operating costs of \$104,643 driven by favorable salaries, wages and benefits.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of May was a deficit of \$2,227,948 comparing unfavorably to a budgeted deficit of \$298,720. On a year to date basis, our Change in Net Position is a deficit of \$13,951,920 comparing unfavorably to a budgeted deficit of \$10,575,572.

For the month of May EBIDA was (\$290,091) compared to a budget of \$1,827,468 that was created by an accumulation of the variances previously described. On a YTD basis, EBIDA was \$1,964,437 vs. budgeted \$6,689,127.

Volume:

Total admissions for the month 1,134 or 2.5% below budget and 3.0% above last year. YTD admissions were 9,042 or below budget by 3.0% and 1.1% above last year. Patient days for the month were 5,741 or 0.2% above budget and 0.7% above last year. YTD patient days were 44,617 or 0.6% above budget and 2.9% below last year. Due to the preceding, total average length of stay (ALOS) was 5.06 for the month and 4.93 YTD. Observation days were below budget by 11.3% and below prior year by 10.1%. YTD observation days were below budget by 6.7% and below prior year by 5.0%

Emergency room visits for the month 4,585 resulting in an increase compared to budget of 9.0% and an increase compared to last year of 10.6%. YTD emergency room visits were 35,375 resulting in an increase compared to budget of 9.3% and an increase to prior year of 6.4%. Total O/P occasions of service for the month were 14.4% below budget for the month and 1.3% below last year.

Revenues:

% Inpatient (I/P) revenue was below budget by \$1,853,054 or 3.5% driven primarily by decreased admissions, surgeries and associated ancillary procedures as compared to budget. Outpatient (O/P) revenue was below budget by \$197,618 due to decreased observation and outpatient surgeries. Net Patient Revenue was \$2,748,840 or 13.7% below the budget of \$20,025,823 due to decreased volumes, cash collections, and accounts receivable clean up in the Cerner system.

Operating Expenses:

Operating expenses for the month were over budget by \$1,303,915 due to unfavorable purchased services, supplies, and ECHDA expenses. Unfavorable purchased services expense due to \$869,303 in increased collection fees and revenue cycle consulting to improve cash collections and outstanding accounts receivable. Supplies unfavorable expense caused by drug expenses that include \$145,612 in WAC adjustments, non-formulary infusion services costs of \$142,310, and other inpatient non-formulary drugs of \$20,044. ECHDA unfavorable including mental health fees of \$150,000 and a YTD reclass of Ector County Jail expense of \$437,531 from physician fees. Major favorable variances include benefits, and repairs and maintenance. Benefits favorable variance was caused by decreased medical insurance claims. Repairs and Maintenance expense was favorable by \$200,137 due to less than expected repairs.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,107	1,132	-2.2%	1,075	3.0%	8,824	9,094	-3.0%	8,700	1.4%
Neonatal ICU (NICU)	27	30	-10.0%	26	3.8%	218	229	-4.8%	240	-9.2%
Total Admissions	1,134	1,162	-2.4%	1,101	3.0%	9,042	9,323	-3.0%	8,940	1.1%
Patient Days										
Adult & Pediatric	4,381	4,343	0.9%	4,671	-6.2%	34,312	33,803	1.5%	36,211	-5.2%
ICU	396	465	-14.8%	399	-0.8%	3,291	3,552	-7.3%	3,444	-4.4%
CCU	366	421	-13.1%	368	-0.5%	3,157	3,216	-1.8%	3,152	0.2%
NICU	598	501	19.4%	261	129.1%	3,857	3,772	2.3%	3,123	23.5%
Total Patient Days	5,741	5,730	0.2%	5,699	0.7%	44,617	44,343	0.6%	45,930	-2.9%
Observation (Obs) Days	660	744	-11.3%	734	-10.1%	5,303	5,683	-6.7%	5,580	-5.0%
Nursery Days	224	236	-5.1%	204	9.8%	1,899	1,800	5.5%	1,821	4.3%
Total Occupied Beds / Bassinets	6,625	6,710	-1.3%	6,637	-0.2%	51,819	51,826	0.0%	53,331	-2.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.65	4.62	0.6%	5.06	-8.2%	4.62	4.46	3.5%	4.92	-6.1%
NICU	22.15	16.70	32.6%	10.04	120.6%	17.69	16.47	7.4%	13.01	36.0%
Total ALOS	5.06	4.93	2.7%	5.18	-2.2%	4.93	4.76	3.7%	5.14	-4.0%
Acute / Adult & Pediatric w/o OB	5.61			5.63	-0.4%	5.48			5.60	-2.2%
Average Daily Census	185.2	184.8	0.2%	183.8	0.7%	183.6	182.5	0.6%	189.0	-2.9%
Hospital Case Mix Index (CMI)	1.5432	1.4657	5.3%	1.4159	9.0%	1.5290	1.4657	4.3%	1.4091	8.5%
Medicare										
Admissions	437	447	-2.2%	449	-2.7%	3,614	3,721	-2.9%	3,600	0.4%
Patient Days	2,254	2,249	0.2%	2,392	-5.8%	18,608	27,675	-32.8%	19,948	-6.7%
Average Length of Stay	5.16	5.03	2.5%	5.33	-3.2%	5.15	7.44	-30.8%	5.54	-7.1%
Case Mix Index	1.6307			1.5106	7.9%	1.6686			1.7111	-2.5%
Medicaid										
Admissions	133	136	-2.2%	112	18.8%	1,093	1,130	-3.3%	1,137	-3.9%
Patient Days	788	787	0.1%	546	44.3%	5,767	5,741	0.5%	5,277	9.3%
Average Length of Stay	5.92	5.79	2.4%	4.88	21.5%	5.28	5.08	3.9%	4.64	13.7%
Case Mix Index	1.2011			1.0823	11.0%	1.1495			0.8939	28.6%
Commercial										
Admissions	310	318	-2.5%	277	11.9%	2,340	2,417	-3.2%	2,162	8.2%
Patient Days	1,555	1,552	0.2%	1,608	-3.3%	10,787	10,772	0.1%	10,658	1.2%
Average Length of Stay	5.02	4.88	2.8%	5.81	-13.6%	4.61	4.46	3.4%	4.93	-6.5%
Case Mix Index	1.6167			1.4633	10.5%	1.5375			1.4522	5.9%
Self Pay										
Admissions	227	233	-2.6%	240	-5.4%	1,797	1,851	-2.9%	1,683	6.8%
Patient Days	974	972	0.2%	1,035	-5.9%	8,412	8,331	1.0%	9,218	-8.7%
Average Length of Stay	4.29	4.17	2.9%	4.31	-0.5%	4.68	4.50	4.0%	5.48	-14.5%
Case Mix Index	1.3807			1.1427	20.8%	1.4008			1.2295	13.9%
All Other										
Admissions	27	28	-3.6%	23	17.4%	198	204	-2.9%	358	-44.7%
Patient Days	170	170	0.0%	118	44.1%	1,043	1,044	-0.1%	1,844	-43.4%
Average Length of Stay	6.30	6.07	3.7%	5.13	22.7%	5.27	5.12	2.9%	5.15	2.3%
Case Mix Index	2.1240			1.8727	13.4%	1.8279			1.6795	8.8%
Radiology										
InPatient	1,465	3,672	-60.1%	4,092	-64.2%	30,042	28,040	7.1%	31,196	-3.7%
OutPatient	4,792	7,429	-35.5%	7,541	-36.5%	54,467	56,731	-4.0%	57,200	-4.8%
Cath Lab										
InPatient	526	438	20.1%	472	11.4%	4,508	3,344	34.8%	2,944	53.1%
OutPatient	507	460	10.2%	498	1.8%	4,587	3,512	30.6%	3,194	43.6%
Laboratory										
InPatient	70,632	60,015	17.7%	66,271	6.6%	559,681	458,296	22.1%	489,088	14.4%
OutPatient	48,979	44,027	11.2%	46,432	5.5%	377,807	336,205	12.4%	305,079	23.8%
NonPatient	8,211	2,387	244.0%	521	1476.0%	64,249	18,227	252.5%	45,868	40.1%
Other										
Deliveries	155	146	6.1%	122	27.0%	1,256	1,115	12.6%	1,088	15.4%
Surgical Cases										
InPatient	290	328	-11.6%	280	3.6%	2,220	2,504	-11.3%	2,368	-6.3%
OutPatient	584	642	-9.0%	588	-0.7%	4,719	4,904	-3.8%	4,670	1.0%
Total Surgical Cases	874	970	-9.9%	868	0.7%	6,939	7,408	-6.3%	7,038	-1.4%
GI Procedures (Endo)										
InPatient	101	111	-9.0%	106	-4.7%	802	848	-5.4%	816	-1.7%
OutPatient	277	267	3.7%	151	83.4%	2,162	2,040	6.0%	1,764	22.6%
Total GI Procedures	378	378	0.0%	257	47.1%	2,964	2,888	2.6%	2,580	14.9%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,585	4,205	9.0%	4,145	10.6%	35,375	32,365	9.3%	33,249	6.4%
Observation Days	660	744	-11.3%	734	-10.1%	5,303	5,683	-6.7%	5,580	-5.0%
Other O/P Occasions of Service	19,559	24,029	-18.6%	20,244	-3.4%	144,081	183,496	-21.5%	185,183	-22.2%
Total O/P Occasions of Svc.	24,804	28,978	-14.4%	25,123	-1.3%	184,759	221,544	-16.6%	224,012	-17.5%
Hospital Operations										
Manhours Paid	276,949	272,072	1.8%	287,612	-3.7%	2,201,181	2,108,567	4.4%	2,202,754	-0.1%
FTE's	1,563.4	1,535.9	1.8%	1,623.6	-3.7%	1,585.2	1,518.5	4.4%	1,586.3	-0.1%
Adjusted Patient Days	10,910	10,730	1.7%	10,136	7.6%	81,828	83,160	-1.6%	84,138	-2.7%
Hours / Adjusted Patient Day	25.38	25.36	0.1%	28.38	-10.5%	26.90	25.36	6.1%	26.18	2.8%
Occupancy - Actual Beds	53.1%	53.0%	0.2%	52.7%	0.7%	52.6%	52.3%	0.6%	54.2%	-2.9%
FTE's / Adjusted Occupied Bed	4.4	4.4	0.1%	5.0	-10.5%	4.7	4.4	6.1%	4.6	2.8%
InPatient Rehab Unit										
Admissions	37	33	12.1%	32	15.6%	256	264	-3.0%	299	-14.4%
Patient Days	507	405	25.2%	406	24.9%	3,378	3,240	4.3%	3,523	-4.1%
Average Length of Stay	13.7	12.3	11.7%	12.7	8.0%	13.2	12.3	7.5%	11.8	12.0%
Manhours Paid	6,933	5,806	19.4%	6,830	1.5%	50,849	46,144	10.2%	53,687	-5.3%
FTE's	39.1	32.8	19.4%	38.6	1.5%	36.6	33.2	10.2%	38.7	-5.3%
Center for Primary Care - Clements										
Total Medical Visits	900	1,238	-27.3%	935	-3.7%	7,569	9,332	-18.9%	9,603	-21.2%
Total Dental Visits	-	802	-100.0%	632	-100.0%	350	5,862	-94.0%	5,286	-93.4%
Manhours Paid	3,461	769	350.2%	792	337.0%	13,976	6,026	131.9%	6,880	103.1%
FTE's	19.5	4.3	350.2%	4.5	337.0%	10.1	4.3	131.9%	5.0	103.1%
Center for Primary Care - West University										
Total Medical Visits	624	688	-9.3%	536	16.4%	5,223	5,947	-12.2%	4,829	8.2%
Total Optometry	288	284	1.4%	270	6.7%	2,055	2,267	-9.3%	2,159	-4.8%
Manhours Paid	2,181	169	1194.0%	177	1133.5%	8,140	1,321	516.2%	1,388	486.3%
FTE's	12.3	1.0	1194.0%	1.0	1133.5%	5.9	1.0	516.2%	1.0	486.3%
Total ECHD Operations										
Total Admissions	1,171	1,195	-2.0%	1,133	3.4%	9,298	9,587	-3.0%	9,239	0.6%
Total Patient Days	6,248	6,135	1.8%	6,105	2.3%	47,995	47,583	0.9%	49,453	-2.9%
Total Patient and Obs Days	6,908	6,879	0.4%	6,839	1.0%	53,298	53,266	0.1%	55,033	-3.2%
Total FTE's	1,634.4	1,574.0	3.8%	1,667.6	-2.0%	1,637.8	1,557.0	5.2%	1,631.0	0.4%
FTE's / Adjusted Occupied Bed	4.3	4.2	0.5%	4.8	-10.4%	4.5	4.2	7.7%	4.4	3.3%
Total Adjusted Patient Days	11,873	11,488	3.4%	10,858	9.4%	88,043	89,237	-1.3%	90,612	-2.8%
Hours / Adjusted Patient Day	24.38	24.27	0.5%	27.21	-10.4%	25.83	24.23	6.6%	24.99	3.3%
Outpatient Factor	1.9004	1.8725	1.5%	1.7785	6.8%	1.8347	1.8755	-2.2%	1.8323	0.1%
Blended O/P Factor	2.1824	2.1091	3.5%	1.9860	9.9%	2.0917	2.1219	-1.4%	2.0914	0.0%
Total Adjusted Admissions	2,225	2,227	-0.1%	2,015	10.4%	17,052	17,908	-4.8%	16,928	0.7%
Hours / Adjusted Admission	130.10	125.19	3.9%	146.60	-11.3%	133.36	120.73	10.5%	133.78	-0.3%
FTE's - Hospital Contract	60.1	59.4	1.1%	62.9	-4.4%	60.4	58.5	3.2%	67.5	-10.4%
FTE's - Mgmt Services	13.9	15.2	-8.6%	50.0	-72.3%	31.0	36.7	-15.7%	48.9	-36.6%
Total FTE's (including Contract)	1,708.4	1,648.5	3.6%	1,780.5	-4.0%	1,729.2	1,652.3	4.7%	1,747.3	-1.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.5	4.4	0.3%	5.1	-12.3%	4.8	4.5	7.1%	4.7	1.8%
ProCare FTEs	224.3	266.6	-15.9%	247.4	-9.3%	232.2	266.6	-12.9%	244.4	-5.0%
Total System FTEs	1,932.7	1,915.2	0.9%	2,027.9	-4.7%	1,961.4	1,919.0	2.2%	1,991.7	-1.5%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	413	-100.0%	-	-	0.0%	3,961	-100.0%
JBS Clinic	864	875	-1.3%	829	4.2%	8,842	7,752	14.1%	7,313	20.9%
West University	545	533	2.3%	449	21.4%	5,982	5,080	17.8%	4,275	39.9%
42nd Street	538	447	20.4%	363	48.2%	5,975	4,530	31.9%	3,084	93.7%
Total Urgent Care Visits	1,947	1,855	5.0%	2,054	-5.2%	20,799	17,362	19.8%	19,029	9.3%
Wal-Mart Clinic Visits										
East Clinic	360	309	16.5%	306	17.6%	3,730	3,382	10.3%	3,172	17.6%
West Clinic	236	203	16.3%	201	17.4%	2,891	2,179	32.7%	2,038	41.9%
Total Wal-Mart Visits	596	512	16.4%	507	17.6%	6,621	5,561	19.1%	5,210	27.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2018**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 21,740,548	\$ 6,603,543	\$ 28,344,092
Investments	26,730,935	-	26,730,935
Patient Accounts Receivable - Gross	278,414,230	53,287,236	331,701,466
Less: 3rd Party Allowances	(119,718,077)	(22,674,629)	(142,392,707)
Bad Debt Allowance	(111,279,406)	(26,227,581)	(137,506,987)
Net Patient Accounts Receivable	47,416,747	4,385,025	51,801,772
Taxes Receivable	7,732,051	-	7,732,051
Accounts Receivable - Other	30,663,736	3,050,000	33,713,737
Inventories	6,900,568	241,690	7,142,257
Prepaid Expenses	4,413,854	135,206	4,549,060
Total Current Assets	145,598,440	14,415,464	160,013,904
CAPITAL ASSETS:			
Property and Equipment	461,960,959	520,697	462,481,656
Construction in Progress	945,819	-	945,819
	462,906,778	520,697	463,427,475
Less: Accumulated Depreciation and Amortization	(267,717,006)	(313,872)	(268,030,878)
Total Capital Assets	195,189,772	206,825	195,396,597
INTANGIBLE ASSETS / GOODWILL - NET	57,470	232,365	289,835
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,547,699	-	5,547,699
Restricted Assets Held in Endowment	6,175,784	-	6,175,784
Restricted Corner Escrow	-	-	-
Restricted TPC, LLC	447,620	-	447,620
Restricted MCH West Texas Services	2,108,764	-	2,108,764
Pension, Deferred Outflows of Resources	31,204,964	-	31,204,964
Assets whose use is Limited	-	34,152	34,152
TOTAL ASSETS	\$ 386,330,514	\$ 14,888,806	\$ 401,219,319
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ -	\$ 4,637,900
Self-Insurance Liability - Current Portion	3,833,600	-	3,833,600
Accounts Payable	50,982,589	8,461,415	59,444,004
Accrued Interest	612,153	-	612,153
Accrued Salaries and Wages	3,157,540	4,775,731	7,933,271
Accrued Compensated Absences	4,313,963	194,949	4,508,912
Due to Third Party Payors	766,411	-	766,411
Deferred Revenue	5,207,439	860,224	6,067,664
Total Current Liabilities	73,511,595	14,292,319	87,803,914
ACCRUED POST RETIREMENT BENEFITS	77,414,011	-	77,414,011
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	-	2,161,470
LONG-TERM DEBT - Less Current Maturities	47,809,205	-	47,809,205
Total Liabilities	200,896,281	14,292,319	215,188,600
FUND BALANCE	185,434,233	596,486	186,030,719
TOTAL LIABILITIES AND FUND BALANCE	\$ 386,330,514	\$ 14,888,806	\$ 401,219,319

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 28,344,092	\$ 28,613,702	\$ 3,182,405	\$ (3,452,016)
Investments	26,730,935	9,944,475	-	16,786,460
Patient Accounts Receivable - Gross	331,701,466	261,880,248	31,937,883	37,883,336
Less: 3rd Party Allowances	(142,392,707)	(111,292,583)	(19,277,473)	(11,822,651)
Bad Debt Allowance	(137,506,987)	(120,430,575)	(7,312,604)	(9,763,809)
Net Patient Accounts Receivable	51,801,772	30,157,090	5,347,806	16,296,876
Taxes Receivable	7,732,051	7,863,699	-	(131,648)
Accounts Receivable - Other	33,713,737	24,080,983	3,400,671	6,232,082
Inventories	7,142,257	6,963,047	239,016	(59,807)
Prepaid Expenses	4,549,060	3,944,229	345,688	259,143
Total Current Assets	160,013,904	111,567,227	12,515,586	35,931,091
CAPITAL ASSETS:				
Property and Equipment	462,481,656	455,174,078	517,888	6,789,690
Construction in Progress	945,819	1,173,137	-	(227,318)
	463,427,475	456,347,215	517,888	6,562,371
Less: Accumulated Depreciation and Amortization	(268,030,878)	(254,567,501)	(285,754)	(13,177,622)
Total Capital Assets	195,396,597	201,779,714	232,134	(6,615,251)
INTANGIBLE ASSETS / GOODWILL - NET	289,835	115,702	315,368	(141,235)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,547,699	4,673,001	-	874,698
Restricted Assets Held in Endowment	6,175,784	6,224,654	-	(48,869)
Restricted MCH West Texas Services	2,108,764	1,985,952	-	122,812
Pension, Deferred Outflows of Resources	31,204,964	31,204,964	-	-
Assets whose use is Limited	34,152	-	15,603	18,549
TOTAL ASSETS	\$ 401,219,319	\$ 358,051,889	\$ 13,078,691	\$ 30,088,739
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	59,444,004	17,884,766	5,605,329	35,953,908
Accrued Interest	612,153	49,802	-	562,351
Accrued Salaries and Wages	7,933,271	5,909,425	6,391,578	(4,367,732)
Accrued Compensated Absences	4,508,912	4,316,028	255,178	(62,294)
Due to Third Party Payors	766,411	1,158,950	-	(392,539)
Deferred Revenue	6,067,664	535,857	859,437	4,672,369
Total Current Liabilities	87,803,914	38,326,327	13,111,522	36,366,065
ACCRUED POST RETIREMENT BENEFITS	77,414,011	67,655,988	-	9,758,024
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	47,809,205	49,892,633	-	(2,083,429)
Total Liabilities	215,188,600	158,036,419	13,111,522	44,040,660
FUND BALANCE	186,030,719	200,015,470	(32,831)	(13,951,920)
TOTAL LIABILITIES AND FUND BALANCE	\$ 401,219,319	\$ 358,051,889	\$ 13,078,691	\$ 30,088,739

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 50,989,374	\$ 52,842,428	-3.5%	\$ 48,076,152	6.1%	\$ 403,654,294	\$ 398,558,422	1.3%	\$ 367,645,821	9.8%
Outpatient Revenue	45,908,933	46,106,551	-0.4%	37,429,270	22.7%	336,922,723	348,939,254	-3.4%	305,986,216	10.1%
TOTAL PATIENT REVENUE	\$ 96,898,307	\$ 98,948,979	-2.1%	\$ 85,505,422	13.3%	\$ 740,577,017	\$ 747,497,676	-0.9%	\$ 673,632,037	9.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 57,705,307	\$ 58,034,014	-0.6%	\$ 52,116,210	10.7%	\$ 491,304,091	\$ 437,051,613	12.4%	\$ 376,699,373	30.4%
Policy Adjustments	674,572	6,977,127	-90.3%	5,727,288	-88.2%	12,384,922	52,544,434	-76.4%	58,197,334	-78.7%
Uninsured Discount	4,850,144	3,253,263	49.1%	5,572,656	-13.0%	62,101,833	24,500,183	153.5%	35,132,123	76.8%
Indigent Care	216,021	2,211,554	-90.2%	113,769	89.9%	2,974,189	16,655,117	-82.1%	11,409,784	-73.9%
Provision for Bad Debts	17,456,523	9,728,440	79.4%	5,589,141	212.3%	35,791,092	73,264,451	-51.1%	63,601,260	-43.7%
TOTAL REVENUE DEDUCTIONS	\$ 80,902,567	\$ 80,204,398	0.9%	\$ 69,119,065	17.0%	\$ 604,556,127	\$ 604,015,798	0.1%	\$ 545,039,873	10.9%
	83.49%	81.06%		80.84%		81.63%	80.81%		80.91%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 281,242	\$ 281,242	0.0%	\$ (577,368)	-148.7%	\$ 2,249,939	\$ 2,249,939	0.0%	\$ (5,219,748)	-143.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	7,773,262	8,000,000	-2.8%	8,000,000	-2.8%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,281,242	\$ 1,281,242	0.0%	\$ 422,632	203.2%	\$ 10,155,252	\$ 10,249,939	-0.9%	\$ 2,780,252	265.3%
NET PATIENT REVENUE	\$ 17,276,983	\$ 20,025,823	-13.7%	\$ 16,808,989	2.8%	\$ 146,176,143	\$ 153,731,817	-4.9%	\$ 131,372,415	11.3%
OTHER REVENUE										
Tax Revenue	\$ 6,196,195	\$ 5,130,570	20.8%	\$ 3,879,012	59.7%	\$ 43,396,994	\$ 37,270,386	16.4%	\$ 29,971,258	44.8%
Other Revenue	850,476	778,427	9.3%	924,073	-8.0%	5,425,925	6,179,455	-12.2%	6,767,039	-19.8%
TOTAL OTHER REVENUE	\$ 7,046,671	\$ 5,908,997	19.3%	\$ 4,803,085	46.7%	\$ 48,822,920	\$ 43,449,841	12.4%	\$ 36,738,297	32.9%
NET OPERATING REVENUE	\$ 24,323,654	\$ 25,934,821	-6.2%	\$ 21,612,074	12.5%	\$ 194,999,062	\$ 197,181,658	-1.1%	\$ 168,110,713	16.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,300,518	\$ 9,108,907	2.1%	\$ 9,136,083	1.8%	\$ 72,047,196	\$ 68,423,533	5.3%	\$ 70,475,257	2.2%
Benefits	2,366,688	3,336,301	-29.1%	1,746,427	35.5%	25,340,221	26,777,308	-5.4%	17,380,211	45.8%
Temporary Labor	700,587	733,927	-4.5%	812,938	-13.8%	5,615,462	5,673,482	-1.0%	6,476,402	-13.3%
Physician Fees	1,146,696	1,083,188	5.9%	75,005	1428.8%	8,389,693	8,629,235	-2.8%	584,165	1336.2%
Texas Tech Support	1,000,085	1,000,000	0.0%	-	0.0%	6,994,055	8,000,000	-12.6%	-	0.0%
Purchased Services	3,366,662	1,800,710	87.0%	2,444,237	37.7%	19,223,952	17,273,738	11.3%	19,530,498	-1.6%
Supplies	4,805,355	4,556,767	5.5%	4,240,996	13.3%	36,796,177	35,224,306	4.5%	35,445,808	3.8%
Utilities	384,272	288,954	33.0%	319,745	20.2%	2,705,059	2,582,969	4.7%	2,721,800	-0.6%
Repairs and Maintenance	938,441	1,138,578	-17.6%	1,013,130	-7.4%	7,323,406	9,362,023	-21.8%	7,773,583	-5.8%
Leases and Rentals	(69,126)	(64,336)	7.4%	(64,805)	6.7%	(533,224)	(442,955)	20.4%	(449,231)	18.7%
Insurance	101,850	64,092	58.9%	137,936	-26.2%	698,867	512,739	36.3%	794,820	-12.1%
Interest Expense	272,725	272,725	0.0%	263,627	3.5%	2,195,799	2,195,799	0.0%	2,109,018	4.1%
ECHDA	389,625	45,325	759.6%	4,419	8717.1%	1,989,212	356,434	458.1%	230,038	764.7%
Other Expense	83,583	118,907	-29.7%	141,744	-41.0%	851,379	1,034,766	-17.7%	928,232	-8.3%
TOTAL OPERATING EXPENSES	\$ 24,787,960	\$ 23,484,045	5.6%	\$ 20,271,481	22.3%	\$ 189,637,255	\$ 185,603,376	2.2%	\$ 164,000,600	15.6%
Depreciation/Amortization	\$ 1,644,478	\$ 1,830,655	-10.2%	\$ 1,955,478	-15.9%	\$ 13,540,085	\$ 14,876,381	-9.0%	\$ 13,422,804	0.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	(55,325)	-100.0%	(1,952)	-	100.0%	(55,325)	-96.5%
TOTAL OPERATING COSTS	\$ 26,432,438	\$ 25,314,700	4.4%	\$ 22,171,634	19.2%	\$ 203,175,389	\$ 200,479,757	1.3%	\$ 177,368,078	14.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,108,784)	\$ 620,121	-440.1%	\$ (559,559)	276.9%	\$ (8,176,327)	\$ (3,298,099)	147.9%	\$ (9,257,365)	-11.7%
Operating Margin	-8.67%	2.39%	-462.6%	-2.59%	234.9%	-4.19%	-1.67%	150.7%	-5.51%	-23.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 30,701	\$ 27,746	10.7%	\$ 33,791	-9.1%	\$ 189,935	\$ 207,825	-8.6%	\$ 271,286	-30.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	-	20,204	-100.0%	183,900	-100.0%	923	33,173	-97.2%	284,655	-99.7%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	675,578	674,584	0.1%	673,047	0.4%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (1,993,670)	\$ 752,393	-365.0%	\$ (257,726)	673.6%	\$ (6,374,804)	\$ (1,523,059)	318.6%	\$ (7,168,919)	-11.1%
Procure Capital Contribution	(623,873)	(1,090,133)	-42.8%	(1,546,443)	-59.7%	(8,176,324)	(9,364,667)	-12.7%	(10,926,043)	-25.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,617,542)	\$ (337,739)	675.0%	\$ (1,804,168)	45.1%	\$ (14,551,128)	\$ (10,887,726)	33.6%	\$ (18,094,962)	-19.6%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ (99,874)	\$ -	0.0%	\$ (406,557)	-75.4%
Investment in Subsidiaries	22,335	39,019	-42.8%	23,278	-4.1%	69,765	312,155	-77.7%	170,474	-59.1%
CHANGE IN NET POSITION	\$ (2,595,207)	\$ (298,720)	768.8%	\$ (1,780,890)	45.7%	\$ (14,581,237)	\$ (10,575,571)	37.9%	\$ (18,331,045)	-20.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 14,381,695	\$ 12,503,264	15.0%	\$ 9,974,831	44.2%	\$ 103,761,889	\$ 98,192,775	5.7%	\$ 95,244,966	8.9%
TOTAL PATIENT REVENUE	\$ 14,381,695	\$ 12,503,264	15.0%	\$ 9,974,831	44.2%	\$ 103,761,889	\$ 98,192,775	5.7%	\$ 95,244,966	8.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 9,320,369	\$ 7,753,199	20.2%	\$ 3,301,374	182.3%	\$ 54,497,989	\$ 60,623,944	-10.1%	\$ 58,475,803	-6.8%
Policy Adjustments	147,561	294,743	-49.9%	793,835	-81.4%	1,839,078	2,273,248	-19.1%	1,118,766	64.4%
Uninsured Discount	198,733	315,038	-36.9%	378,433	-47.5%	757,961	2,465,509	-69.3%	2,758,326	-72.5%
Indigent	66,959	213,689	-68.7%	157,502	-57.5%	495,619	1,654,448	-70.0%	1,661,272	-70.2%
Provision for Bad Debts	945,116	683,004	38.4%	2,633,569	-64.1%	20,564,102	5,382,188	282.1%	8,046,600	155.6%
TOTAL REVENUE DEDUCTIONS	\$ 10,678,738	\$ 9,259,673	15.3%	\$ 7,264,713	47.0%	\$ 78,154,749	\$ 72,399,336	7.9%	\$ 72,060,767	8.5%
	74.25%	74.06%		72.83%		75.32%	73.73%		75.66%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	7,000,000	7,000,000	0.0%	\$ 7,000,000	0.0%
NET PATIENT REVENUE	\$ 4,577,956	\$ 4,118,591	11.2%	\$ 3,585,118	27.7%	\$ 32,607,140	\$ 32,793,439	-0.6%	\$ 30,184,199	8.0%
OTHER REVENUE										
Other Income	\$ 144,514	\$ 149,120	-3.1%	\$ 142,449	1.4%	\$ 1,103,260	\$ 1,127,430	-2.1%	\$ 1,094,729	0.8%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 4,722,470	\$ 4,267,711	10.7%	\$ 3,727,567	26.7%	\$ 33,710,400	\$ 33,920,869	-0.6%	\$ 31,278,929	7.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,714,050	\$ 4,180,727	-11.2%	\$ 3,970,217	-6.5%	\$ 30,826,772	\$ 33,188,830	-7.1%	\$ 30,980,313	-0.5%
Benefits	358,979	438,384	-18.1%	383,716	-6.4%	3,416,248	3,827,103	-10.7%	3,948,429	-13.5%
Temporary Labor	247,015	133,436	85.1%	354,330	-30.3%	1,916,926	1,617,933	18.5%	2,140,974	-10.5%
Physician Fees	152,950	171,717	-10.9%	242,152	-36.8%	1,235,122	1,331,929	-7.3%	2,311,101	-46.6%
Purchased Services	67,234	(55,504)	-221.1%	(118,904)	-156.5%	13,796	(525,573)	-102.6%	(880,260)	-101.6%
Supplies	137,990	128,938	7.0%	137,265	0.5%	1,160,302	1,037,854	11.8%	1,070,786	8.4%
Utilities	4,872	3,880	25.6%	3,673	32.6%	29,746	32,305	-7.9%	32,073	-7.3%
Repairs and Maintenance	139	1,252	-88.9%	442	-68.6%	7,797	10,196	-23.5%	7,795	0.0%
Leases and Rentals	169,958	188,857	-10.0%	182,360	-6.8%	1,525,777	1,501,098	1.6%	1,434,980	6.3%
Insurance	49,472	52,065	-5.0%	47,451	4.3%	387,701	407,886	-4.9%	372,775	4.0%
Other Expense	55,771	91,285	-38.9%	42,218	32.1%	556,748	663,457	-16.1%	505,036	10.2%
TOTAL OPERATING EXPENSES	\$ 4,958,430	\$ 5,335,036	-7.1%	\$ 5,244,920	-5.5%	\$ 41,076,936	\$ 43,093,018	-4.7%	\$ 41,924,003	-2.0%
Depreciation/Amortization	\$ 20,653	\$ 22,807	-9.4%	\$ 26,647	-22.5%	\$ 180,473	\$ 192,519	-6.3%	\$ 223,950	-19.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	803	0.0%
TOTAL OPERATING COSTS	\$ 4,979,083	\$ 5,357,844	-7.1%	\$ 5,271,567	-5.5%	\$ 41,257,408	\$ 43,285,536	-4.7%	\$ 42,148,756	-2.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (256,613)	\$ (1,090,133)	-76.5%	\$ (1,544,000)	-83.4%	\$ (7,547,008)	\$ (9,364,667)	-19.4%	\$ (10,869,827)	-30.6%
Operating Margin	-5.43%	-25.54%	-78.7%	-41.42%	-86.9%	-22.39%	-27.61%	-18.9%	-34.75%	-35.6%
MCH Contribution	\$ 623,873	\$ 1,090,133	-42.8%	\$ 1,546,443	-59.7%	\$ 8,176,325	\$ 9,364,667	-12.7%	\$ 10,926,043	-25.2%
CAPITAL CONTRIBUTION	\$ 367,260	\$ -	-100.0%	\$ 2,442	14937.7%	\$ 629,317	\$ -	-100.0%	\$ 56,216	1019.5%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,890	9,610	2.91%	9,622	2.79%	80,679	76,477	5.49%	75,904	6.29%
Total Hospital Visits	5,260	4,592	14.55%	4,147	26.84%	39,840	37,849	5.26%	35,234	13.07%
Total Procedures	12,577	9,646	30.39%	8,414	49.48%	95,138	74,234	28.16%	73,383	29.65%
Total Surgeries	931	780	19.36%	731	27.36%	6,832	6,287	8.67%	6,111	11.80%
Total Provider FTE's	86.0	93.5	-7.98%	82.8	3.86%	86.2	93.5	-7.76%	85.2	1.17%
Total Staff FTE's	127.2	135.2	-5.91%	128.8	-1.24%	127.4	135.2	-5.76%	125.2	1.76%
Total Administrative FTE's	11.1	38.0	-70.79%	35.8	-68.99%	18.6	38.0	-51.05%	34.0	-45.29%
Total FTE's	224.3	266.6	-15.88%	247.4	-9.34%	232.2	266.6	-12.92%	244.4	-4.99%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
MAY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 387,435	\$ 468,276	-17.3%	\$ 470,395	-17.6%	\$ 2,887,836	\$ 3,487,737	-17.2%	\$ 3,226,213	-10.5%
TOTAL PATIENT REVENUE	\$ 387,435	\$ 468,276	-17.3%	\$ 470,395	-17.6%	\$ 2,887,836	\$ 3,487,737	-17.2%	\$ 3,226,213	-10.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 93,887	\$ 164,142	-42.8%	\$ (207,216)	-145.3%	\$ 570,273	\$ 1,236,145	-53.9%	\$ 920,944	-38.1%
Self Pay Adjustments	19,516	1,068	1727.7%	(162,853)	-112.0%	131,617	8,042	1536.7%	(88,561)	-248.6%
Bad Debts	196,545	96,924	102.8%	673,490	-70.8%	1,611,091	729,933	120.7%	1,098,554	46.7%
TOTAL REVENUE DEDUCTIONS	\$ 309,948	\$ 262,134	18.2%	\$ 303,421	2.2%	\$ 2,312,981	\$ 1,974,120	17.2%	\$ 1,930,937	19.8%
	80.0%	56.0%		64.5%		80.1%	56.6%		59.9%	
NET PATIENT REVENUE	\$ 77,487	\$ 206,142	-62.4%	\$ 166,974	-53.6%	\$ 574,855	\$ 1,513,617	-62.0%	\$ 1,295,276	-55.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 8,802	0.0%	\$ 411	-100.0%	\$ 10,595	\$ 70,419	0.0%	\$ 5,716	85.4%
TOTAL OTHER REVENUE	\$ -	\$ 8,802	-100.0%	\$ 411	-100.0%	\$ 10,595	\$ 70,419	-85.0%	\$ 5,716	85.4%
NET OPERATING REVENUE	\$ 77,487	\$ 214,944	-64.0%	\$ 167,385	-53.7%	\$ 585,449	\$ 1,584,037	-63.0%	\$ 1,300,992	-55.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 77,917	\$ 285,384	-72.7%	\$ 28,390	174.5%	\$ 385,937	\$ 994,336	-61.2%	\$ 256,169	50.7%
Benefits	19,827	104,527	-81.0%	5,427	265.3%	135,741	389,130	-65.1%	63,175	114.9%
Physician Services	96,614	7,421	1201.8%	231,688	-58.3%	1,113,631	1,344,030	-17.1%	1,896,704	-41.3%
Cost of Drugs Sold	6,113	5,230	16.9%	683	795.0%	36,194	38,979	-7.1%	37,020	-2.2%
Supplies	2,086	9,237	-77.4%	7,972	-73.8%	27,600	109,750	-74.9%	70,861	-61.1%
Utilities	4,950	5,358	-7.6%	3,232	53.1%	31,920	39,955	-20.1%	37,570	-15.0%
Repairs and Maintenance	285	2,667	-89.3%	3,471	-91.8%	31,785	21,337	49.0%	27,147	17.1%
Leases and Rentals	355	500	-29.0%	453	-21.6%	3,038	4,000	-24.1%	3,756	-19.1%
Other Expense	1,000	1,019	-1.9%	1,000	0.0%	9,089	8,651	5.1%	9,595	-5.3%
TOTAL OPERATING EXPENSES	\$ 209,147	\$ 421,343	-50.4%	\$ 282,315	-25.9%	\$ 1,774,934	\$ 2,950,169	-39.8%	\$ 2,401,997	-26.1%
Depreciation/Amortization	\$ 5,150	\$ 5,392	-4.5%	\$ 5,421	-5.0%	\$ 41,372	\$ 43,304	-4.5%	\$ 43,823	-5.6%
TOTAL OPERATING COSTS	\$ 214,297	\$ 426,735	-49.8%	\$ 287,736	-25.5%	\$ 1,816,306	\$ 2,993,473	-39.3%	\$ 2,445,821	-25.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (136,810)	\$ (211,791)	-35.4%	\$ (120,351)	13.7%	\$ (1,230,857)	\$ (1,409,437)	-12.7%	\$ (1,144,829)	7.5%
Operating Margin	-176.56%	-98.53%	79.2%	-71.90%	145.6%	-210.24%	-88.98%	136.3%	-88.00%	138.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	900	1,238	-27.3%	935	-3.7%	7,569	9,332	-18.9%	9,603	-21.2%
Dental Visits	-	802	-100.0%	632	-100.0%	350	5,862	-94.0%	5,286	-93.4%
Total Visits	900	2,040	-55.9%	1,567	-42.6%	7,919	15,194	-47.9%	14,889	-46.8%
Average Revenue per Office Visit	430.48	229.55	87.5%	300.19	43.4%	364.67	229.55	58.9%	216.68	68.3%
Hospital FTE's (Salaries and Wages)	19.5	26.2	-25.5%	4.5	337.0%	10.1	12.6	-20.2%	5.0	103.1%
Clinic FTE's - (Physician Services)	-	-	0.0%	21.6	-100.0%	10.7	13.6	-21.3%	21.8	-50.8%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 324,263	\$ 256,116	26.6%	\$ 251,359	29.0%	\$ 2,615,890	\$ 2,164,839	20.8%	\$ 1,790,213	46.1%
TOTAL PATIENT REVENUE	\$ 324,263	\$ 256,116	26.6%	\$ 251,359	29.0%	\$ 2,615,890	\$ 2,164,839	20.8%	\$ 1,790,213	46.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (214,613)	\$ 103,580	-307.2%	\$ (31,821)	574.4%	\$ 441,624	\$ 780,053	-43.4%	\$ 391,310	12.9%
Self Pay Adjustments	(20,774)	17,263	-220.3%	(21,618)	-3.9%	73,234	130,009	-43.7%	(6,427)	-1239.5%
Bad Debts	517,820	36,096	1334.6%	241,850	114.1%	1,764,102	271,837	549.0%	804,338	119.3%
TOTAL REVENUE DEDUCTIONS	\$ 282,433	\$ 156,939	80.0%	\$ 188,411	49.9%	\$ 2,278,960	\$ 1,181,899	92.8%	\$ 1,189,221	91.6%
	87.10%	61.28%		74.96%		87.12%	54.60%		66.43%	
NET PATIENT REVENUE	\$ 41,830	\$ 99,177	-57.8%	\$ 62,949	-33.5%	\$ 336,930	\$ 982,940	-65.7%	\$ 600,992	-43.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 41,830	\$ 99,177	-57.8%	\$ 62,949	-33.5%	\$ 336,930	\$ 982,940	-65.7%	\$ 600,992	-43.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 39,478	\$ 162,164	-75.7%	\$ 3,587	1000.5%	\$ 149,048	\$ 500,305	-70.2%	\$ 27,503	441.9%
Benefits	10,046	59,396	-83.1%	686	1364.4%	52,423	195,792	-73.2%	6,783	672.9%
Physician Services	74,111	3,084	2302.9%	145,356	-49.0%	730,667	804,268	-9.2%	1,129,588	-35.3%
Cost of Drugs Sold	44	1,977	-97.8%	353	-87.6%	24,691	16,708	47.8%	15,114	63.4%
Supplies	2,881	5,565	-48.2%	8,688	-66.8%	39,970	46,889	-14.8%	47,273	-15.4%
Utilities	3,923	2,355	66.6%	2,054	91.0%	22,126	17,382	27.3%	17,982	23.0%
Repairs and Maintenance	-	833	-100.0%	1,840	-100.0%	3,814	6,667	-42.8%	11,693	-67.4%
Other Expense	81	-	0.0%	-	0.0%	81	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 130,563	\$ 235,375	-44.5%	\$ 162,564	-19.7%	\$ 1,022,821	\$ 1,588,010	-35.6%	\$ 1,255,936	-18.6%
Depreciation/Amortization	\$ 40,154	\$ 39,985	0.4%	\$ 41,241	-2.6%	\$ 320,892	\$ 319,876	0.3%	\$ 329,927	-2.7%
TOTAL OPERATING COSTS	\$ 170,717	\$ 275,360	-38.0%	\$ 203,805	-16.2%	\$ 1,343,712	\$ 1,907,886	-29.6%	\$ 1,585,864	-15.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,886)	\$ (176,182)	-26.8%	\$ (140,856)	-8.5%	\$ (1,006,782)	\$ (924,946)	8.8%	\$ (984,872)	2.2%
Operating Margin	-308.12%	-177.64%	73.4%	-223.76%	37.7%	-298.81%	-94.10%	217.5%	-163.87%	82.3%
EBIDA	\$ (88,733)	\$ (136,198)	-34.9%	\$ (99,616)	-10.9%	\$ (685,891)	\$ (605,070)	13.4%	\$ (654,944)	4.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	624	688	-9.3%	536	16.4%	5,223	5,947	-12.2%	4,829	8.2%
Optometry Visits	288	284	1.4%	270	6.7%	2,055	2,267	-9.3%	2,159	-4.8%
Total Visits	912	972	-6.2%	806	13.2%	7,278	8,214	-11.4%	6,988	4.1%
Average Revenue per Office Visit	355.55	263.49	34.9%	311.86	14.0%	359.42	263.56	36.4%	256.18	40.3%
Hospital FTE's (Salaries and Wages)	12.3	13.8	-10.9%	1.0	1133.5%	5.9	5.8	0.7%	1.0	486.3%
Clinic FTE's - (Physician Services)	-	-	0.0%	14.5	-100.0%	7.3	8.0	-8.9%	14.2	-48.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,305,472	36.3%	\$ 33,660,600	39.4%	\$ 280,494,572	37.9%	\$ 274,952,619	40.8%
Medicaid	9,853,513	10.2%	10,653,168	12.5%	70,511,353	9.5%	75,583,644	11.2%
Commercial	29,715,423	30.7%	26,258,530	30.7%	215,946,202	29.2%	193,032,007	28.7%
Self Pay	18,076,076	18.7%	12,593,735	14.7%	140,061,336	18.9%	88,149,684	13.1%
Other	3,947,824	4.1%	2,339,388	2.7%	33,563,554	4.5%	41,914,082	6.2%
TOTAL	\$ 96,898,307	100.0%	\$ 85,505,422	100.0%	\$ 740,577,017	100.0%	\$ 673,632,037	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,084,608	36.4%	\$ 2,996,389	27.5%	\$ 54,095,568	37.8%	\$ 39,122,391	31.0%
Medicaid	2,024,784	10.4%	841,478	7.7%	12,666,036	8.8%	11,920,807	9.4%
Commercial	8,340,194	42.9%	3,601,018	33.0%	54,962,997	38.3%	53,985,759	42.7%
Self Pay	1,339,781	6.9%	918,784	8.4%	10,492,243	7.3%	9,928,211	7.9%
Other	661,131	3.4%	2,555,324	23.4%	11,206,458	7.8%	11,438,814	9.0%
TOTAL	\$ 19,450,498	100.0%	\$ 10,912,993	100.0%	\$ 143,423,302	100.0%	\$ 126,395,981	100.0%
TOTAL NET REVENUE	15,995,741		16,386,357		136,020,890		128,592,164	
% OF GROSS REVENUE	16.5%		19.2%		18.4%		19.1%	
VARIANCE	3,454,758		(5,473,364)		7,402,413		(2,196,183)	
% VARIANCE TO CASH COLLECTIONS	21.6%		-33.4%		5.4%		-1.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,094	15.5%	\$ 37,600	8.0%	\$ 319,680	11.1%	\$ 396,191	12.3%
Medicaid	155,165	40.1%	102,026	21.7%	1,100,159	38.0%	843,247	26.1%
PHC	-	0.0%	56,639	12.0%	26,575	0.9%	893,854	27.7%
Commercial	63,660	16.4%	74,656	15.9%	564,787	19.6%	460,625	14.3%
Self Pay	108,022	27.9%	198,111	42.1%	871,593	30.2%	546,084	16.9%
Other	495	0.1%	1,363	0.3%	5,042	0.2%	86,212	2.7%
TOTAL	\$ 387,435	100.0%	\$ 470,395	100.0%	\$ 2,887,836	100.0%	\$ 3,226,213	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 1,974	2.5%	\$ 9,291	17.5%	\$ 20,887	4.2%	\$ 109,564	10.4%
Medicaid	32,566	41.5%	10,337	19.5%	150,393	30.5%	483,644	45.9%
PHC	-	0.0%	7,965	15.0%	5,629	1.1%	136,289	12.9%
Commercial	24,986	31.9%	6,209	11.7%	168,495	34.2%	132,129	12.5%
Self Pay	18,842	24.0%	19,343	36.3%	146,904	29.9%	191,927	18.3%
Other	48	0.1%	-	0.0%	560	0.1%	99	0.0%
TOTAL	\$ 78,416	100.0%	\$ 53,144	100.0%	\$ 492,868	100.0%	\$ 1,053,652	100.0%
TOTAL NET REVENUE	77,487		166,974		574,855		1,295,276	
% OF GROSS REVENUE	20.0%		35.5%		19.9%		40.1%	
VARIANCE	929		(113,831)		(81,986)		(241,624)	
% VARIANCE TO CASH COLLECTIONS	1.2%		-68.2%		-14.3%		-18.7%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 47,310	14.6%	\$ 29,232	11.6%	\$ 317,906	12.2%	\$ 310,341	17.3%
Medicaid	138,404	42.6%	119,969	47.7%	1,213,893	46.4%	693,723	38.8%
PHC	-	0.0%	12,166	4.8%	60,926	2.3%	251,595	14.1%
Commercial	59,913	18.5%	41,239	16.4%	494,699	18.9%	292,517	16.3%
Self Pay	78,034	24.1%	46,854	18.6%	522,907	20.0%	192,509	10.8%
Other	602	0.2%	1,900	0.8%	5,559	0.2%	49,528	2.8%
TOTAL	\$ 324,263	100.0%	\$ 251,359	100.0%	\$ 2,615,890	100.0%	\$ 1,790,213	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 825	1.6%	\$ 6,518	23.4%	\$ 11,433	4.4%	\$ 90,034	22.5%
Medicaid	24,992	50.1%	2,713	9.7%	77,430	30.1%	123,723	30.9%
PHC	-	0.0%	1,933	6.9%	3,572	1.4%	27,719	6.9%
Commercial	16,132	32.2%	5,112	18.3%	75,484	29.3%	70,548	17.6%
Self Pay	8,077	16.1%	11,531	41.4%	88,963	34.6%	87,389	21.9%
Other	-	0.0%	70	0.3%	590	0.2%	353	0.1%
TOTAL	\$ 50,025	100.0%	\$ 27,877	100.0%	\$ 257,474	100.0%	\$ 399,766	100.0%
TOTAL NET REVENUE	41,830		62,949		336,930		600,992	
% OF GROSS REVENUE	12.9%		25.0%		12.9%		33.6%	
VARIANCE	8,195		(35,072)		(79,456)		(201,226)	
% VARIANCE TO CASH COLLECTIONS	19.6%		-55.7%		-23.6%		-33.5%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
MAY 2018**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 6,851,806	\$ -	\$ 6,851,806
Payroll	6,259	-	6,259
Worker's Comp Claims	12,100	-	12,100
Group Medical	110,821	-	110,821
Flex Benefits	20,884	-	20,884
Mission Fitness	233,892	-	233,892
Petty Cash	9,420	-	9,420
Dispro	7,650,843	1,181,203	8,832,046
Debt Service	184,939	-	184,939
Tobacco Settlement	-	-	-
General Liability	-	1,901,880	1,901,880
Professional Liability	-	1,979,617	1,979,617
Funded Worker's Compensation	-	1,202,691	1,202,691
Funded Depreciation	-	(727,904)	(727,904)
Designated Funds	-	1,122,097	1,122,097
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 15,080,963	\$ 6,659,585	\$ 21,740,548

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 4,000,000	\$ 4,000,000
Funded Depreciation	-	18,000,000	18,000,000
Funded Worker's Compensation	-	1,000,000	1,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	2,042,875	-	2,042,875
Allowance for Change in Market Values	-	(311,940)	(311,940)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 2,042,875	\$ 24,688,060	\$ 26,730,935
Total Unrestricted Cash and Investments			\$ 48,471,484

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,687,918	\$ -	\$ 4,687,918
Assets Held By Trustee - Debt Payment Reserves	859,781	-	859,781
Assets Held In Endowment	-	6,175,784	6,175,784
Restricted TPC, LLC	447,620	-	447,620
Restricted MCH West Texas Services	2,108,764	-	2,108,764
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,104,083	\$ 6,175,784	\$ 14,279,868

Total Cash & Investments			\$ 62,751,351
--------------------------	--	--	----------------------

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2018**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (14,581,237)	\$ 629,317	\$ (13,951,920)
Noncash Expenses:			
Depreciation and Amortization	13,207,736	111,121	13,318,857
Unrealized Gain/Loss on Investments	(99,874)	-	(99,874)
Accretion (Bonds)	(0)	-	(0)
Changes in Assets and Liabilities			
Patient Receivables, Net	(17,259,657)	962,781	(16,296,876)
Taxes Receivable/Deferred	4,803,230	787	4,804,017
Inventories, Prepaids and Other	(6,989,899)	558,480	(6,431,419)
Accounts Payable	33,097,822	2,856,086	35,953,908
Accrued Expenses	(2,191,598)	(1,694,624)	(3,886,223)
Due to Third Party Payors	(392,539)	-	(392,539)
Accrued Post Retirement Benefit Costs	9,758,024	-	9,758,024
Net Cash Provided by Operating Activities	\$ 19,352,008	\$ 3,423,947	\$ 22,775,956
Cash Flows from Investing Activities:			
Investments	\$ (16,686,586)	\$ -	\$ (16,686,586)
Acquisition of Property and Equipment	(6,396,229)	(2,809)	(6,399,038)
Cerner Project Costs	(163,334)	-	(163,334)
Net Cash used by Investing Activities	\$ (23,246,149)	\$ (2,809)	\$ (23,248,958)
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,083,428)	\$ -	\$ (2,083,428)
Net Cash used by Financing Activities	\$ (2,083,428)	\$ -	\$ (2,083,428)
Net Increase (Decrease) in Cash	\$ (5,977,568)	\$ 3,421,138	\$ (2,556,430)
Beginning Cash & Cash Equivalents @ 9/30/2017	\$ 41,997,985	\$ 3,182,405	\$ 45,180,390
Ending Cash & Cash Equivalents @ 5/31/2018	<u>\$ 36,020,416</u>	<u>\$ 6,603,543</u>	<u>\$ 42,623,960</u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 21,740,548	\$ 6,603,543	\$ 28,344,092
Restricted Assets	14,279,868	-	14,279,868
Ending Cash & Cash Equivalents @ 5/31/2018	<u>\$ 36,020,417</u>	<u>\$ 6,603,543</u>	<u>\$ 42,623,959</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2018

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 276,462	\$ 1,300,000	\$ (1,023,538)	\$ 249,105	\$ 27,357
NOVEMBER	584,006	1,300,000	(715,994)	924,056	(340,049)
DECEMBER	1,135,578	1,300,000	(164,422)	2,885,709	(1,750,131)
JANUARY	5,479,301	1,300,000	4,179,301	3,390,679	2,088,622
FEBRUARY	3,286,610	1,300,000	1,986,610	2,266,373	1,020,237
MARCH	3,496,754	1,300,000	2,196,754	327,882	3,168,872
APRIL	791,566	1,300,000	(508,434)	152,119	639,448
MAY	336,130	1,300,000	(963,870)	102,583	233,547
TOTAL	<u>\$ 15,386,407</u>	<u>\$ 10,400,000</u>	<u>\$ 4,986,407</u>	<u>\$ 10,298,505</u>	<u>\$ 5,087,902</u>
<u>SALES</u>					
OCTOBER	\$ 3,753,619	\$ 3,217,497	\$ 536,122	\$ 2,339,047	\$ 1,414,571
NOVEMBER	3,777,148	3,477,235	299,912	2,839,057	938,091
DECEMBER	3,829,080	3,174,525	654,555	2,324,023	1,505,057
JANUARY	3,865,539	3,434,343	431,196	2,583,565	1,281,974
FEBRUARY	4,197,093	3,734,649	462,444	3,162,907	1,034,186
MARCH	4,263,080	2,952,986	1,310,094	2,759,040	1,504,039
APRIL	4,415,242	3,048,580	1,366,662	3,121,450	1,293,792
MAY	4,896,195	3,830,570	1,065,625	3,168,533	1,727,662
TOTAL	<u>\$ 32,996,994</u>	<u>\$ 26,870,386</u>	<u>\$ 6,126,608</u>	<u>\$ 22,297,622</u>	<u>\$ 10,699,372</u>
TAX REVENUE	<u>\$ 48,383,401</u>	<u>\$ 37,270,386</u>	<u>\$ 11,113,015</u>	<u>\$ 32,596,128</u>	<u>\$ 15,787,274</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2018**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,484,655)	\$ 7,030,444		\$ 4,545,789
2nd Qtr	(1,055,492)	2,447,801		1,392,309
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (3,540,147)	\$ 9,478,245		\$ 5,938,098
UC				
1st Qtr	\$ (555,750)	\$ -		(555,750)
2nd Qtr	(2,925,445)	6,784,427		3,858,982
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (3,481,195)	\$ 6,784,427		\$ 3,303,232
Regional UPL (Community Benefit)				
1st Qtr	\$ (3,062,308)	\$ -		\$ (3,062,308)
2nd Qtr	(2,017,498)	-		(2,017,498)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (5,079,806)	\$ -		\$ (5,079,806)
DSRIP				
1st Qtr	\$ (7,327,897)	\$ -		\$ (7,327,897)
2nd Qtr	(8,826,302)	20,469,161		11,642,859
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (16,154,199)	\$ 20,469,161		\$ 4,314,962
MCH Cash Activity	\$ (28,255,347)	\$ 36,731,833		\$ 8,476,486
ProCare Cash Activity			\$ 7,000,000	\$ 7,000,000
Blended Cash Activity	\$ (28,255,347)	\$ 36,731,833	\$ 7,000,000	\$ 15,476,486

INCOME STATEMENT ACTIVITY:

FY 2018 Accrued / (Deferred) Adjustments:

	MCH	PROCARE	BLENDED
DSH Accrual	\$ 2,616,790	\$ -	\$ 2,616,790
Uncompensated Care Accrual	5,955,543	-	5,955,543
Regional UPL Accrual	(6,322,394)	-	(6,322,394)
Regional UPL Benefit	-	7,000,000	7,000,000
Medicaid Supplemental Payments	2,249,939	7,000,000	9,249,939
DSRIP Accrual	7,773,262	-	7,773,262
Total Adjustments	\$ 10,023,201	\$ 7,000,000	\$ 17,023,201

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF MAY 31, 2018**

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
RE NUMBER/ITEM	CIP BALANCE AS OF 5/1/2018	MAY "+" ADDITIONS	MAY "-." ADDITIONS	MAY TRANSFERS	CIP BALANCE AS OF 5/31/2018	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
<u>RENOVATIONS</u>									
RE17-1313 ED WAITING RENOVATION	\$ 2,244	\$ 5,204	\$ -	\$ -	\$ 7,447	\$ -	\$ 7,447	\$ 20,000	\$ 12,553
RE18-1315 HOSPITALIST OFFICE (2 WEST)	23,039	7,797	-	-	30,836	-	30,836	50,000	19,164
RE18-1320 BUSINESS OFFICE RENOVATION	6,062	2,935	-	-	8,997	-	8,997	10,000	1,003
RE18-1323 TRAUMA/OR UPGRADES	-	-	-	-	-	-	-	30,000	30,000
RE18-1325 ISOLATION ROOM RENOVATIONS	-	-	-	-	-	-	-	25,000	25,000
SUB-TOTAL	\$ 31,345	\$ 15,936	\$ -	\$ -	\$ 47,281	\$ -	\$ 47,281	\$ 135,000	\$ 87,719
<u>MINOR BUILDING IMPROVEMENT</u>									
RE15-1259 PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	\$ 13,030	\$ -	\$ -	\$ (13,030)	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000
RE17-1303 ONE DOCTORS PLACE	11,892	-	-	-	11,892	-	11,892	45,000	33,108
RE17-1314 GOLDER SITE SIGNAGE	8,107	-	-	-	8,107	-	8,107	20,000	11,893
RE18-1317 MAMMOGRAPHY RENOVATION	56,329	35,663	-	-	91,992	-	91,992	75,000	(16,992)
RE18-1318 SURFACE LOT UPGRADES	20,940	-	-	-	20,940	-	20,940	40,000	19,060
RE18-1319 315 GOLDER UPGRADES	14,586	-	-	(14,586)	-	-	-	20,000	20,000
RE18-1321 PRO BUILDING IT INFRASTRUCTURE	-	-	-	-	-	-	-	25,000	25,000
RE18-1322 FIRE SYSTEM UPGRADE	-	-	-	-	-	-	-	125,000	125,000
RE18-1324 ICU LOGISTICS MANAGEMENT SPACE	737	3,150	-	-	3,887	-	3,887	45,000	41,114
SUB-TOTAL	\$ 125,621	\$ 38,813	\$ -	\$ (27,616)	\$ 136,818	\$ -	\$ 136,818	\$ 440,000	\$ 303,182
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 761,719	\$ -	\$ -	\$ -	\$ 761,719	\$ -	\$ 761,719	\$ 903,575	\$ 141,856
SUB-TOTAL	\$ 761,719	\$ -	\$ -	\$ -	\$ 761,719	\$ -	\$ 761,719	\$ 903,575	\$ 141,856
TOTAL CONSTRUCTION IN PROGRESS	\$ 918,685	\$ 54,749	\$ -	\$ (27,616)	\$ 945,819	\$ -	\$ 945,819	\$ 1,478,575	\$ 532,756

ECTOR COUNTY HOSPITAL DISTRICT
 CAPITAL PROJECT & EQUIPMENT EXPENDITURES
 MAY 2018

DEPT	ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
	PBX Upgrades and Office Furniture	Building and Equipment	\$ 13,030
	315 Golder Upgrades	Building and Equipment	14,586
TOTAL PROJECT TRANSFERS			\$ 27,616
EQUIPMENT PURCHASES			
	None		\$ -
TOTAL EQUIPMENT PURCHASES			\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES			\$ 27,616

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2018 CAPITAL EQUIPMENT
CONTINGENCY FUND
MAY 2018**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-17	Clear-Lead Mobile X-Ray Barriers	7290	-	-	4,095	(4,095)
Oct-17	AVL Equipment	9080	-	-	4,187	(4,187)
Nov-17	Dell Workstation	9070	-	-	2,799	(2,799)
Nov-17	Powermics	9070	-	-	11,500	(11,500)
Nov-17	Software	9070	-	-	3,375	(3,375)
Dec-17	Patient Services Refrigeration 2-door	8020	-	-	6,249	(6,249)
Dec-17	Patient Services Refrigerator-single do	8020	-	-	4,650	(4,650)
Dec-17	PowerMic Microphones	9070	-	-	11,500	(11,500)
Dec-17	Downtime PCs	9070	-	-	3,375	(3,375)
Dec-17	Downtime PCs	9070	-	-	2,799	(2,799)
Dec-17	Interface - THA Smart Ribbon	9070	-	-	34,008	(34,008)
Jan-18	Gearview License	9070	-	-	6,320	(6,320)
Jan-18	Premier Pass Training Courses	9070	-	-	43,390	(43,390)
Jan-18	Maestro 4000 Cardiac Ablation System	7220	-	-	43,500	(43,500)
Feb-18	CCW SW Upgrade	6620	-	-	27,095	(27,095)
Mar-18	Gynnie Stretcher	6850	-	-	10,623	(10,623)
Mar-18	MediaWriter - CD/DVD Burner	9070	-	-	10,733	(10,733)
Mar-18	Cables	9080	-	-	2,735	(2,735)
Mar-18	Network Switches - Cisco Catalyst	9080	-	-	3,306	(3,306)
Mar-18	APC Smart-UPS	9080	-	-	2,492	(2,492)
Mar-18	Cabling	9080	-	-	6,687	(6,687)
Apr-18	Tango M2 Generic ATO Model	7300	-	-	6,848	(6,848)
			\$ 600,000	\$ -	\$ 252,267	\$ 347,733

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
MAY 2018**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (3,321,308)	\$ -	\$ -	\$ (3,321,308)
AR UNCOMPENSATED CARE	2,955,739	303,428	-	2,652,312
AR DSRIP	15,327,897	11,642,859	-	3,685,038
AR NURSING HOME UPL	-	-	-	-
AR BAB REVENUE	253,240	84,142	-	169,098
AR PHYSICIAN GUARANTEES	840,192	652,652	-	187,540
AR ACCRUED INTEREST	74,414	129,868	-	(55,455)
AR OTHER:	8,605,150	4,641,338	3,400,671	563,140
Procure On-Call Fees	106,300	-	155,300	(49,000)
Procure A/R - FHC	154,419	-	339,398	(184,978)
Other Misc A/R	8,344,430	4,641,338	2,905,974	797,118
AR DUE FROM THIRD PARTY PAYOR	2,028,657	2,295,679	-	(267,021)
PROCARE-INTERCOMPANY RECEIVABLE	6,949,756	4,331,016	-	2,618,740
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 33,713,737	\$ 24,080,983	\$ 3,400,671	\$ 6,232,082
PROCARE-INTERCOMPANY LIABILITY	\$ (6,949,756)	\$ -	\$ (4,331,016)	\$ (2,618,740)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2018**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
IT OPERATIONS	12.2	-	0.0%	-	0.0%	1.6	-	0.0%	-	0.0%
INPATIENT REHAB	0.5	0.7	-37.1%	0.4	25.3%	1.4	0.7	101.0%	1.3	11.9%
CARDIOPULMONARY	1.1	-	0.0%	-	0.0%	1.4	-	0.0%	-	0.0%
LABOR AND DELIVERY	0.3	2.0	-87.5%	1.4	-82.0%	1.4	2.0	-32.2%	1.9	-29.6%
NEO-NATAL INTENSIVE CARE	1.3	2.4	-46.6%	1.0	26.5%	1.1	2.3	-53.9%	2.0	-46.0%
4 EAST	0.8	1.5	-44.0%	-	0.0%	1.0	1.5	-32.3%	1.1	-10.9%
9 CENTRAL	4.2	1.0	325.2%	-	0.0%	1.0	1.0	1.3%	0.8	23.2%
OPERATING ROOM	-	3.7	-100.0%	3.6	-100.0%	1.0	3.6	-73.7%	4.6	-79.0%
TRAUMA SERVICE	0.8	-	0.0%	-	0.0%	0.9	-	0.0%	0.4	119.8%
INTENSIVE CARE UNIT 2	-	1.1	-100.0%	-	0.0%	0.8	1.1	-26.4%	0.9	-7.4%
INTENSIVE CARE UNIT 4 (CCU)	1.0	1.5	-38.4%	-	0.0%	0.6	1.5	-56.9%	1.2	-46.2%
PM&R - OCCUPATIONAL	-	0.4	-100.0%	0.7	-100.0%	0.6	0.4	79.9%	0.5	39.1%
STERILE PROCESSING	0.8	-	0.0%	1.0	-24.0%	0.6	-	0.0%	0.3	144.2%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	-	0.7	-100.0%	1.0	-100.0%	0.3	0.7	-56.1%	0.7	-57.5%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
PM&R - PHYSICAL	-	0.4	-100.0%	-	0.0%	0.2	0.4	-44.2%	0.4	-37.4%
5 WEST	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
CARDIOPULMONARY - NICU	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
ENGINEERING	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
4 CENTRAL	0.2	0.5	-66.2%	-	0.0%	0.0	0.5	-95.6%	0.4	-94.5%
8 CENTRAL	0.1	0.9	-83.2%	-	0.0%	0.0	0.8	-97.8%	0.7	-97.3%
6 Central	-	1.1	-100.0%	-	0.0%	0.0	1.1	-99.1%	0.8	-98.8%
7 CENTRAL	-	1.9	-100.0%	-	0.0%	-	1.9	-100.0%	1.5	-100.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.8	-100.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
6 West	-	0.6	-100.0%	-	0.0%	-	0.6	-100.0%	0.5	-100.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
FINANCIAL ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.3	-100.0%
OP SURGERY	-	0.2	-100.0%	-	0.0%	-	0.2	-100.0%	0.1	-100.0%
IMAGING - ULTRASOUND	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.0	-100.0%
CERNER	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	0.0	-100.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	23.3	21.0	10.9%	9.8	137.9%	15.0	20.6	-27.3%	21.6	-30.5%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	5.2	5.6	-6.5%	6.5	-19.9%	9.1	5.4	68.3%	6.1	50.6%
7 CENTRAL	4.5	4.4	4.1%	5.8	-22.1%	5.4	4.3	25.4%	5.0	8.3%
8 CENTRAL	2.1	2.7	-22.9%	3.8	-44.2%	3.4	2.7	26.4%	3.3	5.3%
NEO-NATAL INTENSIVE CARE	4.6	2.3	104.4%	2.9	61.4%	3.7	2.2	71.8%	2.4	54.2%
INTENSIVE CARE UNIT 2	3.1	3.3	-3.9%	1.2	151.6%	3.4	3.2	6.3%	3.1	9.4%
INPATIENT REHAB	3.5	2.2	60.5%	4.1	-14.6%	3.0	2.1	40.5%	3.1	-3.6%
6 Central	1.8	2.9	-38.5%	2.8	-36.9%	2.7	2.9	-5.3%	3.0	-9.9%
4 EAST	1.6	2.5	-35.4%	3.5	-54.0%	2.6	2.4	8.2%	2.9	-7.8%
LABORATORY - CHEMISTRY	2.7	1.2	130.5%	2.2	24.1%	2.2	1.1	98.5%	1.4	54.7%
OPERATING ROOM	2.1	0.7	214.2%	3.2	-34.6%	2.1	0.7	217.7%	2.0	6.0%
EMERGENCY DEPARTMENT	1.1	2.0	-48.4%	3.5	-69.5%	1.7	2.2	-23.9%	2.6	-36.0%
5 CENTRAL	0.9	1.9	-52.3%	1.6	-42.8%	1.6	1.9	-17.0%	2.0	-19.1%
LABORATORY - HEMATOLOGY	1.6	0.3	355.9%	1.1	36.9%	1.3	0.3	278.9%	0.5	137.9%
OP SURGERY	0.9	0.8	13.2%	1.0	-5.1%	1.0	0.8	21.2%	0.8	16.2%
CHW - SPORTS MEDICINE	-	0.7	-100.0%	3.3	-100.0%	0.5	0.7	-29.4%	1.7	-72.6%
4 CENTRAL	-	1.0	-100.0%	1.1	-100.0%	0.4	1.0	-58.5%	1.1	-62.4%
PM&R - OCCUPATIONAL	0.9	0.4	122.7%	0.0	3078.2%	0.5	0.4	24.1%	0.6	-7.8%
PM&R - PHYSICAL	-	-	0.0%	1.0	-100.0%	0.4	-	0.0%	0.1	174.8%
9 CENTRAL	0.1	2.3	-96.3%	3.1	-97.3%	0.3	2.2	-85.3%	2.8	-88.2%
6 West	-	0.7	-100.0%	1.2	-100.0%	0.1	0.7	-91.5%	0.7	-91.6%
LABOR AND DELIVERY	0.1	0.5	-84.7%	-	0.0%	0.1	0.5	-86.6%	0.4	-82.3%
5 WEST	-	0.2	-100.0%	-	0.0%	0.0	0.2	-95.2%	0.1	-94.5%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
TRAUMA SERVICE	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	36.8	38.4	-4.2%	53.1	-30.6%	45.4	37.9	19.9%	45.9	-1.0%
GRAND TOTAL	60.1	59.4	1.1%	62.9	-4.4%	60.4	58.5	3.2%	67.5	-10.4%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
MAY 2018**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
RT TEMPORARY LABOR	\$ 23,888	\$ -	\$ 23,888	100.0%	\$ -	100.0%	\$ 209,333	\$ -	\$ 209,333	100.0%	\$ -	100.0%
TELECOM TEMPORARY LABOR	125,990	-	125,990	100.0%	-	100.0%	125,990	-	125,990	100.0%	-	100.0%
TRAUMA TEMPORARY LABOR	8,600	-	8,600	100.0%	12,824	-32.9%	88,477	-	88,477	100.0%	84,274	5.0%
PI TEMPORARY LABOR	-	-	-	100.0%	22,656	-100.0%	72,584	-	72,584	100.0%	164,054	-55.8%
ICU2 TEMPORARY LABOR	-	834	(834)	-100.0%	-	100.0%	78,820	6,375	72,445	1136.4%	5,067	1455.7%
4E TEMPORARY LABOR	15,044	8,139	6,905	84.8%	-	100.0%	112,725	62,836	49,888	79.4%	53,323	111.4%
IMCU9 TEMPORARY LABOR	46,096	4,880	41,216	844.6%	-	100.0%	84,506	37,826	46,680	123.4%	31,113	171.6%
REHAB TEMPORARY LABOR	5,702	6,879	(1,177)	-17.1%	3,752	52.0%	99,132	52,756	46,376	87.9%	31,047	219.3%
L & D TEMPORARY LABOR	4,911	12,660	(7,749)	-61.2%	12,972	-62.1%	135,934	99,240	36,694	37.0%	109,610	24.0%
OT TEMPORARY LABOR	-	4,406	(4,406)	-100.0%	7,065	-100.0%	50,413	33,652	16,761	49.8%	43,030	17.2%
ICU4 TEMPORARY LABOR	12,814	11,537	1,277	11.1%	-	100.0%	67,738	88,172	(20,434)	-23.2%	(47,364)	-243.0%
OR TEMPORARY LABOR	(2,217)	50,700	(52,917)	-104.4%	57,725	-103.8%	75,940	387,165	(311,225)	-80.4%	505,217	-85.0%
ALL OTHER	27,793	60,088	(32,295)	-53.7%	31,530	-11.9%	237,977	474,288	(236,311)	-49.8%	496,688	-52.1%
TOTAL TEMPORARY LABOR	\$ 268,622	\$ 160,124	\$ 108,498	67.8%	\$ 148,523	80.9%	\$ 1,439,568	\$ 1,242,310	\$ 197,258	15.9%	\$ 1,476,058	-2.5%
ICU4 TRANSITION LABOR	\$ 61,014	\$ 92,321	\$ (31,307)	-33.9%	\$ 89,204	-31.6%	\$ 895,855	\$ 705,549	\$ 190,306	27.0%	\$ 728,646	22.9%
OR TRANSITION LABOR	27,749	10,156	17,593	173.2%	32,556	-14.8%	214,081	77,553	136,528	176.0%	207,255	3.3%
CHEM TRANSITION LABOR	28,156	8,174	19,982	244.5%	18,412	52.9%	148,780	62,417	86,363	138.4%	83,788	77.6%
REHAB TRANSITION LABOR	42,939	32,483	10,456	32.2%	54,021	-20.5%	317,564	249,125	68,440	27.5%	367,648	-13.6%
HEMA TRANSITION LABOR	16,623	3,026	13,597	449.3%	6,066	174.1%	83,214	23,108	60,106	260.1%	32,534	155.8%
8C TRANSITION LABOR	26,783	36,567	(9,784)	-26.8%	48,242	-44.5%	333,738	283,954	49,784	17.5%	336,216	-0.7%
OP SURGERY TRANSITION LABOR	11,313	10,398	916	8.8%	11,540	-2.0%	91,830	79,401	12,429	15.7%	81,280	13.0%
ED TRANSITION LABOR	16,124	25,647	(9,523)	-37.1%	43,560	-63.0%	161,836	213,724	(51,888)	-24.3%	250,676	-35.4%
5C TRANSITION LABOR	9,375	29,119	(19,744)	-67.8%	26,209	-64.2%	148,449	226,000	(77,551)	-34.3%	235,049	-36.8%
ICU2 TRANSITION LABOR	38,078	52,254	(14,176)	-27.1%	20,066	89.8%	314,473	399,234	(84,761)	-21.2%	372,360	-15.5%
6C TRANSITION LABOR	24,795	46,641	(21,846)	-46.8%	36,293	-31.7%	250,350	362,264	(111,914)	-30.9%	359,394	-30.3%
4E TRANSITION LABOR	18,414	47,805	(29,391)	-61.5%	40,622	-54.7%	225,240	369,086	(143,846)	-39.0%	365,691	-38.4%
ALL OTHER	110,601	179,212	(68,611)	-38.3%	237,625	-53.5%	990,484	1,379,758	(389,274)	-28.2%	1,579,807	-37.3%
TOTAL TRANSITION LABOR	\$ 431,965	\$ 573,803	\$ (141,838)	-24.7%	\$ 664,415	-35.0%	\$ 4,175,894	\$ 4,431,172	\$ (255,278)	-5.8%	\$ 5,000,344	-16.5%
GRAND TOTAL TEMPORARY LABOR	\$ 700,587	\$ 733,927	\$ (33,340)	-4.5%	\$ 812,938	-13.8%	\$ 5,615,462	\$ 5,673,482	\$ (58,020)	-1.0%	\$ 6,476,402	-13.3%
PA E-SCAN DATA SYSTEM	\$ 669,561	\$ 36,079	\$ 633,482	1755.8%	\$ 81,621	720.3%	\$ 1,413,843	\$ 288,633	\$ 1,125,210	389.8%	\$ 370,706	281.4%
CERNER OTHER PURCH SVCS	153,467	54,145	99,322	183.4%	9,688	1484.2%	1,234,279	433,160	801,119	184.9%	1,005,023	22.8%
PT ACCTS COLLECTION FEES	370,658	83,263	287,395	345.2%	58,843	529.9%	1,253,682	645,740	607,942	94.1%	616,275	103.4%
ECHDA OTHER PURCH SVCS	437,581	3,905	433,677	11107.1%	1,253	34822.7%	444,541	31,236	413,305	1323.2%	28,393	1465.7%
UC-CPD 42ND STREET PURCH SVCS-OTHER	59,917	30,177	29,741	98.6%	39,450	51.9%	483,368	305,817	177,551	58.1%	264,772	82.6%
PI FEES (TRANSITION NURSE PROGRAM)	109,398	22,904	86,494	377.6%	32,135	240.4%	321,804	183,231	138,573	75.6%	281,398	14.4%
MED ASSETS CONTRACT	35,379	15,644	19,734	126.1%	14,244	148.4%	242,189	105,751	136,439	129.0%	115,436	109.8%
ADM BOND AMENDMENT FEES	-	-	-	100.0%	-	100.0%	130,967	-	130,967	100.0%	-	100.0%
REF LAB ARUP PURCH SVCS	96,707	53,742	42,965	79.9%	85,438	13.2%	663,231	541,216	122,015	22.5%	551,428	20.3%
HR RECRUITING FEES	73,564	14,983	58,582	391.0%	87,246	-15.7%	242,586	135,208	107,378	79.4%	169,169	43.4%
AMBULANCE FEES	27,454	3,116	24,338	781.1%	14,646	87.4%	132,263	36,229	96,033	265.1%	155,868	-15.1%
OR FEES (PERFUSION SERVICES)	33,848	27,193	6,655	24.5%	23,450	44.3%	216,687	125,286	91,402	73.0%	145,318	49.1%
DC AM HEALTHWAYS MGMT FEE	8,278	-	8,278	100.0%	8,775	-5.7%	69,637	-	69,637	100.0%	65,945	5.6%
HISTOLOGY SERVICES	38,685	24,226	14,460	59.7%	34,351	12.6%	317,272	247,662	69,610	28.1%	245,343	29.3%
SERV EXC SURVEY SERVICES	36,299	46,667	(10,368)	-22.2%	64,313	-43.6%	435,819	373,333	62,485	16.7%	505,789	-13.8%
ADM CONSULTANT FEES	39,056	32,583	6,472	19.9%	182,208	-78.6%	320,951	260,667	60,284	23.1%	691,127	-53.6%
NSG OTHER PURCH SVCS	6,570	1,913	4,658	243.5%	7,396	-11.2%	63,524	15,301	48,223	315.2%	60,408	5.2%
PRO OTHER PURCH SVCS	21,209	1,574	19,635	1247.5%	2,115	902.9%	140,334	93,033	47,300	50.8%	92,735	51.3%
ADM CONTRACT STRYKER	21,549	21,944	(395)	-1.8%	20,986	2.7%	209,683	170,184	39,499	23.2%	177,702	18.0%
CREDIT CARD FEES	14,952	19,408	(4,456)	-23.0%	9,322	60.4%	121,785	93,977	27,808	29.6%	104,121	17.0%
ADMIN OTHER FEES	14,528	10,934	3,594	32.9%	6,328	129.6%	112,303	87,471	24,832	28.4%	111,546	0.7%
4E OTHER PURCH SVCS	13,818	4,228	9,590	226.8%	11,000	25.6%	74,891	54,138	20,753	38.3%	53,894	39.0%
REHAB OTHER PURCH SVCS	15,902	8,750	7,152	81.7%	7,825	103.2%	58,564	70,000	(11,436)	-16.3%	102,628	-42.9%
CARDIOVASCULAR SERVICES	1,206	12,500	(11,294)	-90.4%	26,000	-95.4%	80,844	100,000	(19,156)	-19.2%	185,090	-56.3%
ADM LEGAL SETTLEMENT FEES	59,500	13,099	46,401	354.2%	-	100.0%	73,947	104,789	(30,842)	-29.4%	78,592	-5.9%
CREDIT CARD FEES	20,218	20,890	(672)	-3.2%	17,973	12.5%	141,684	174,197	(32,512)	-18.7%	169,413	-16.4%
MISSION FITNESS OTHER PURCH SVCS	11,029	14,447	(3,418)	-23.7%	10,220	7.9%	85,646	122,497	(36,851)	-30.1%	112,235	-23.7%
PHARMACY SERVICES	27,107	32,672	(5,564)	-17.0%	29,606	-8.4%	192,340	254,535	(62,195)	-24.4%	202,328	-4.9%
COMM REL MEDIA PLACEMENT	3,876	7,500	(3,624)	-48.3%	21,895	-82.3%	56,999	127,500	(70,501)	-55.3%	110,395	-48.4%
ADMIN LEGAL FEES	37,640	42,276	(4,636)	-11.0%	14,732	155.5%	260,362	338,207	(77,845)	-23.0%	400,781	-35.0%
UOM (EHR FEES)	23,007	29,453	(6,446)	-21.9%	30,000	-23.3%	123,074	213,677	(90,603)	-42.4%	302,151	-59.3%
HK SVC CONTRACT PURCH SVC	82,501	78,046	4,455	5.7%	72,843	13.3%	499,028	595,991	(96,963)	-16.3%	459,563	8.6%
COMM REL MEDIA PLACEMENT	20,049	54,000	(33,951)	-62.9%	30,133	-33.5%	279,288	450,000	(170,712)	-37.9%	451,540	-38.1%
FHC OTHER PURCH SVCS	97,176	5,421	91,755	1692.5%	230,113	-57.8%	1,105,468	1,328,030	(222,562)	-16.8%	1,884,004	-41.3%
IT INFORMATION SOLUTIONS SVCS	16,359	58,237	(41,879)	-71.9%	28,266	-42.1%	234,670	468,284	(233,614)	-49.9%	470,032	-50.1%
PA ELIGIBILITY FEES	30,459	82,033	(51,574)	-62.9%	65,828	-53.7%	194,381	441,461	(247,081)	-56.0%	455,180	-57.3%
ALL OTHERS	638,154	832,760	(194,605)	-23.4%	1,063,995	-40.0%	7,192,019	8,257,297	(1,065,278)	-12.9%	8,334,170	-13.7%
TOTAL PURCHASED SERVICES	\$ 3,366,662	\$ 1,800,710	\$ 1,565,952	87.0%	\$ 2,444,237	37.7%	\$ 19,223,952	\$ 17,273,738	\$ 1,950,214	11.3%	\$ 19,530,498	-1.6%

**Ector County Hospital District
Debt Service Coverage Calculation
MAY 2018**

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	629,317	(14,581,237)	(13,951,921)	(20,927,881)
Deficiency of revenues over expenses	629,317	(14,581,237)	(13,951,921)	(20,927,881)
Depreciation/amortization	180,473	13,540,085	13,720,558	20,580,837
GASB 68	-	9,741,568	9,741,568	14,612,352
Interest expense	-	2,195,799	2,195,799	3,293,699
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	99,874	99,874	149,811
Consolidated net revenues	809,789	10,996,089	11,805,878	17,708,817

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2018	3,704,144.87	1,084,539.55	4,788,684.42	5,267,552.87
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,789.51	658,006.32	4,360,795.82	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,788,684	← higher of the two

	Current FYTD	
Covenant Computation	246.5%	(needs to be 110% or higher)

369.8%



Financial Presentation

For the Month Ended

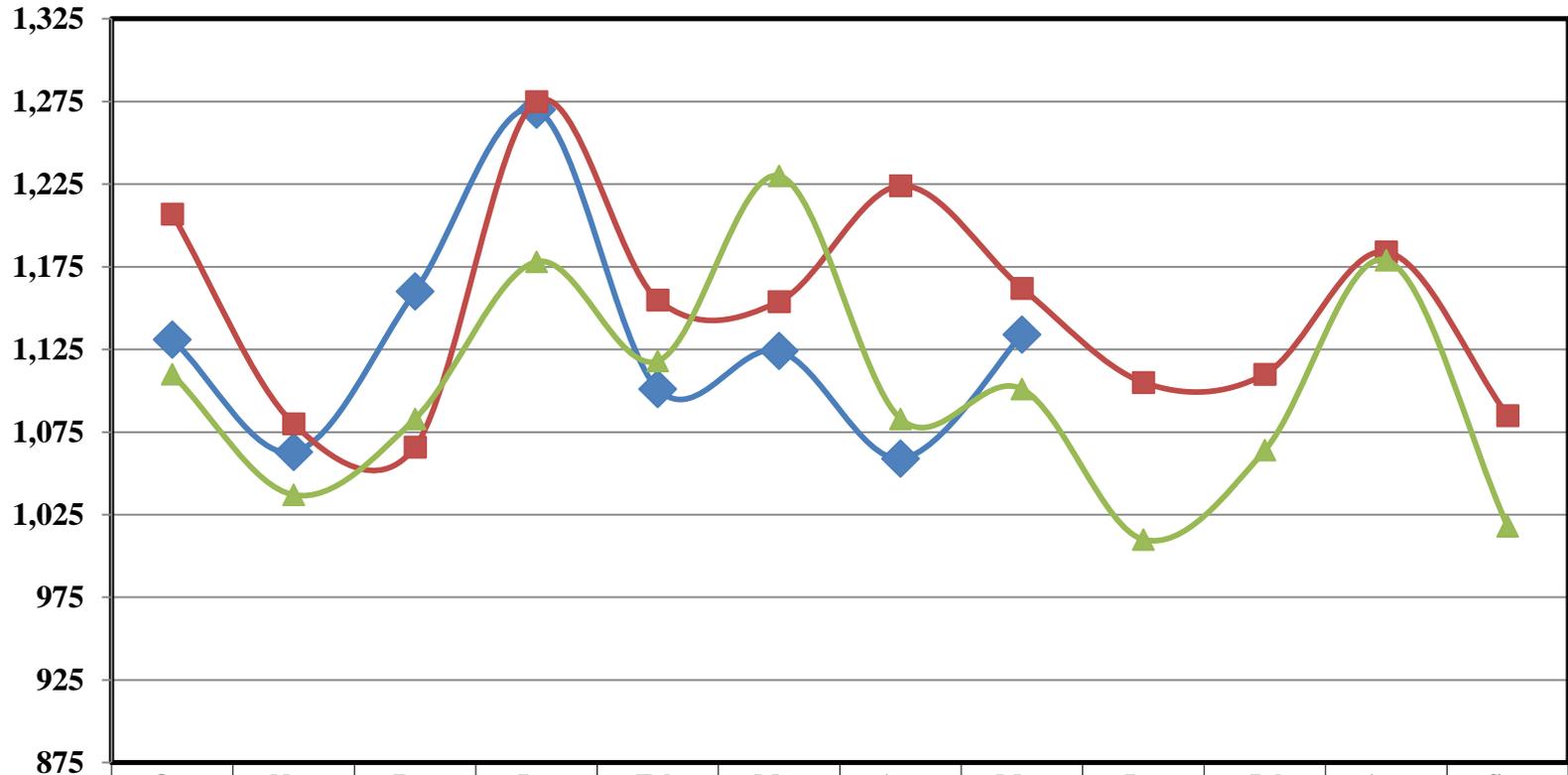
May 31, 2018

Volume



Admissions

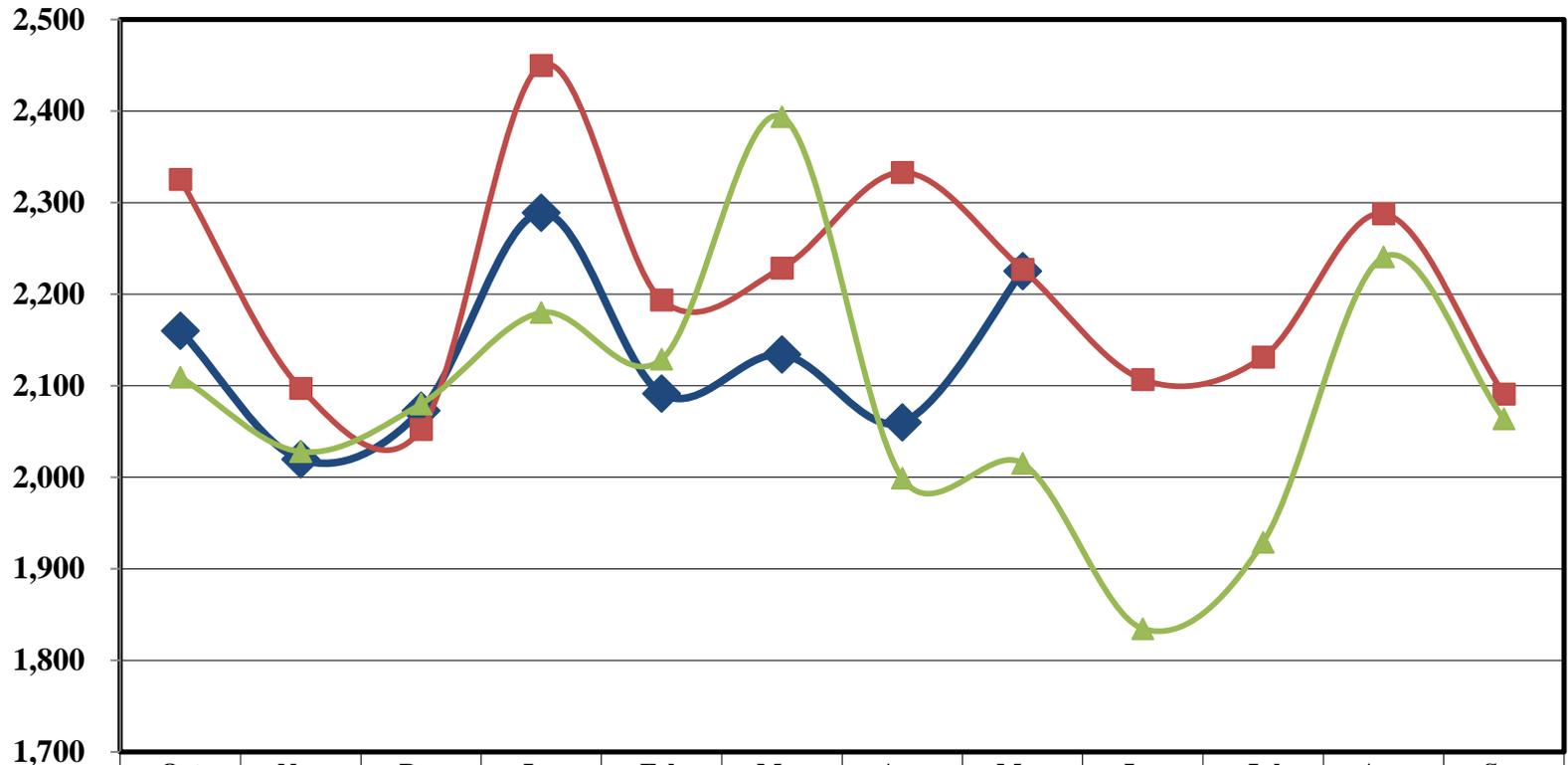
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134				
■ FY 2018 Budget	1,207	1,080	1,066	1,275	1,155	1,154	1,224	1,162	1,105	1,110	1,184	1,085
▲ FY 2017	1,110	1,037	1,083	1,178	1,118	1,230	1,083	1,101	1,010	1,064	1,179	1,018

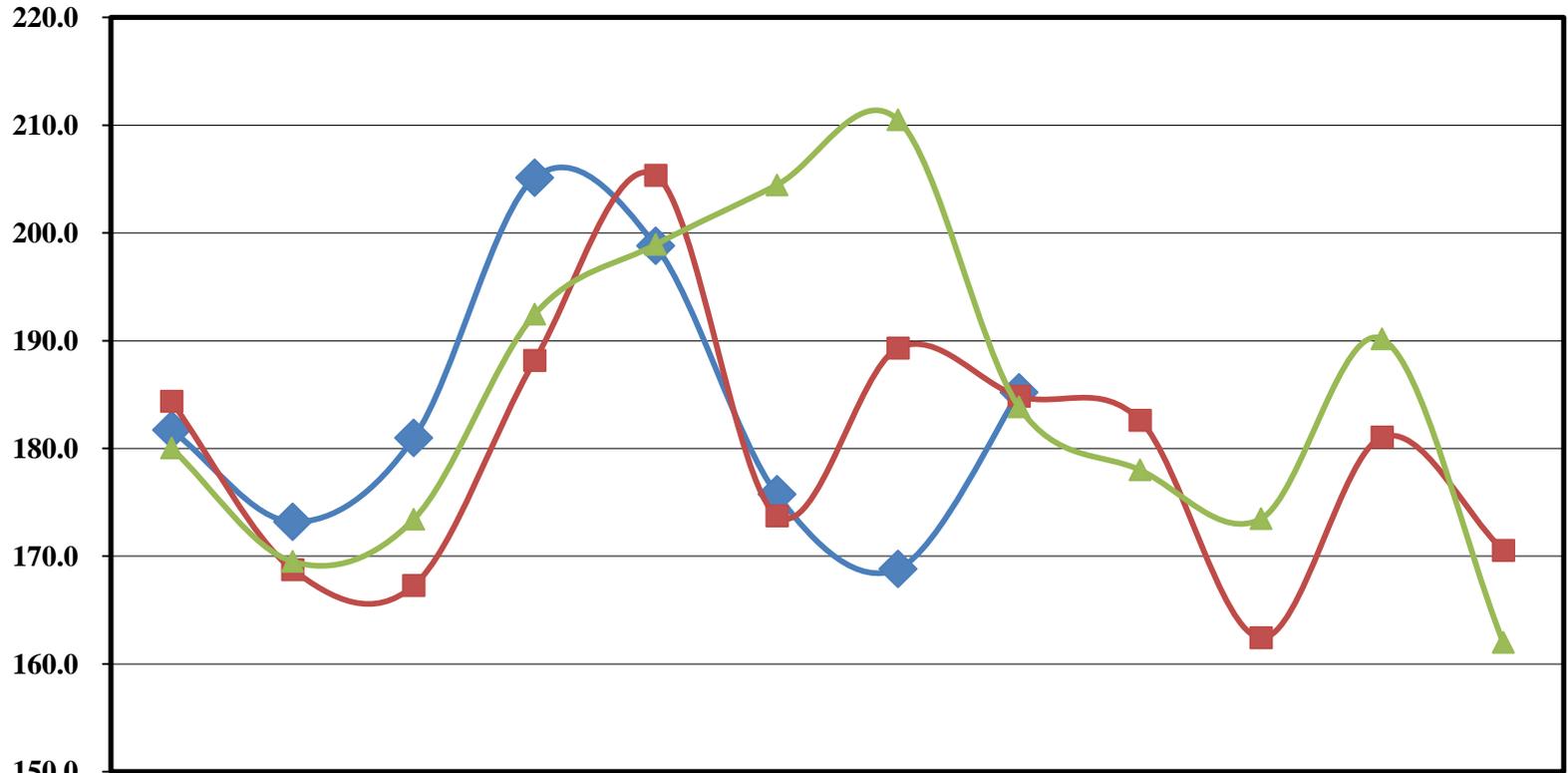
Adjusted Admissions

Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225				
FY 2018 Budget	2,326	2,097	2,052	2,450	2,194	2,229	2,333	2,227	2,107	2,131	2,288	2,091
FY 2017	2,109	2,028	2,080	2,180	2,129	2,394	1,999	2,015	1,835	1,929	2,241	2,064

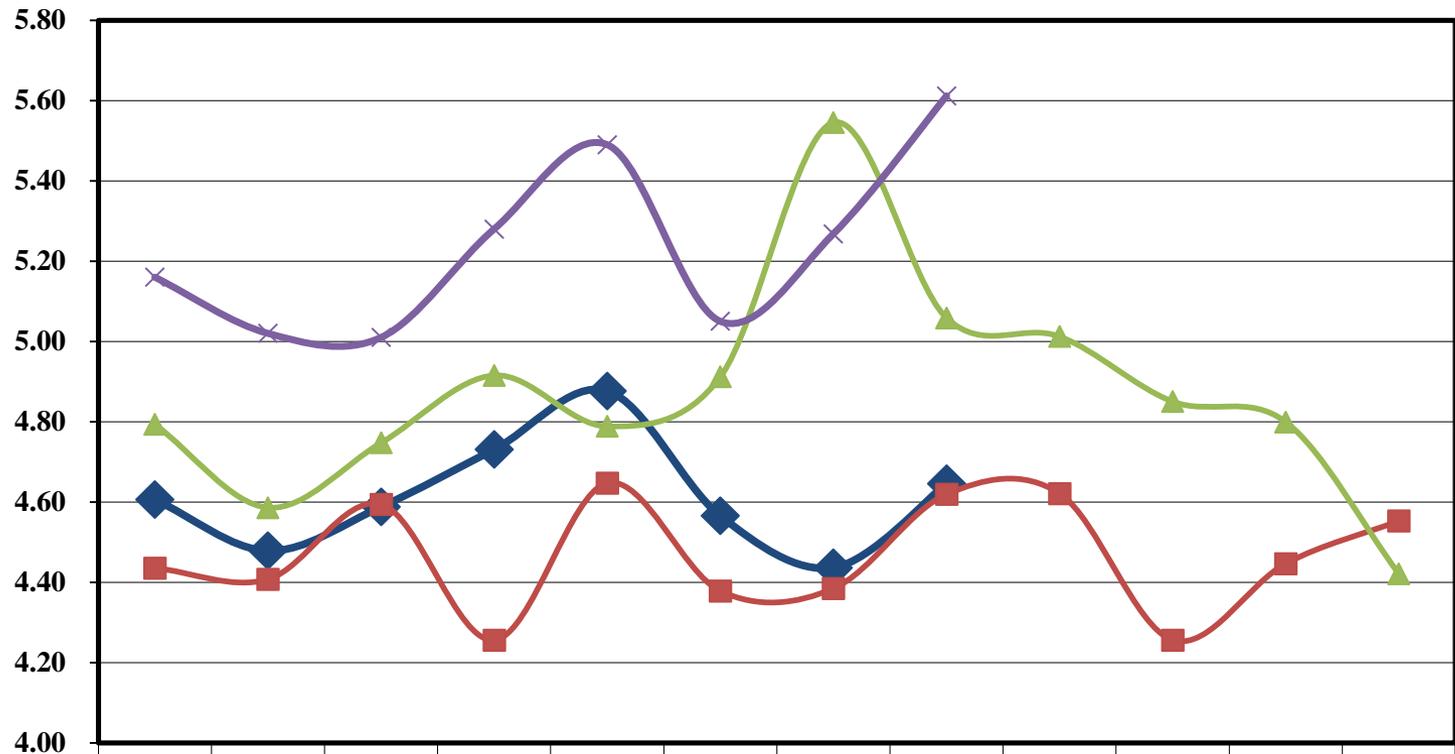
Average Daily Census



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	181.7	173.2	181.0	205.1	198.8	175.7	168.8	185.2				
■ FY 2018 Budget	184.4	168.8	167.3	188.2	205.4	173.8	189.3	184.8	182.6	162.4	181.1	170.5
▲ FY 2017	180.0	169.5	173.4	192.5	198.9	204.5	210.5	183.8	178.0	173.5	190.2	162.0

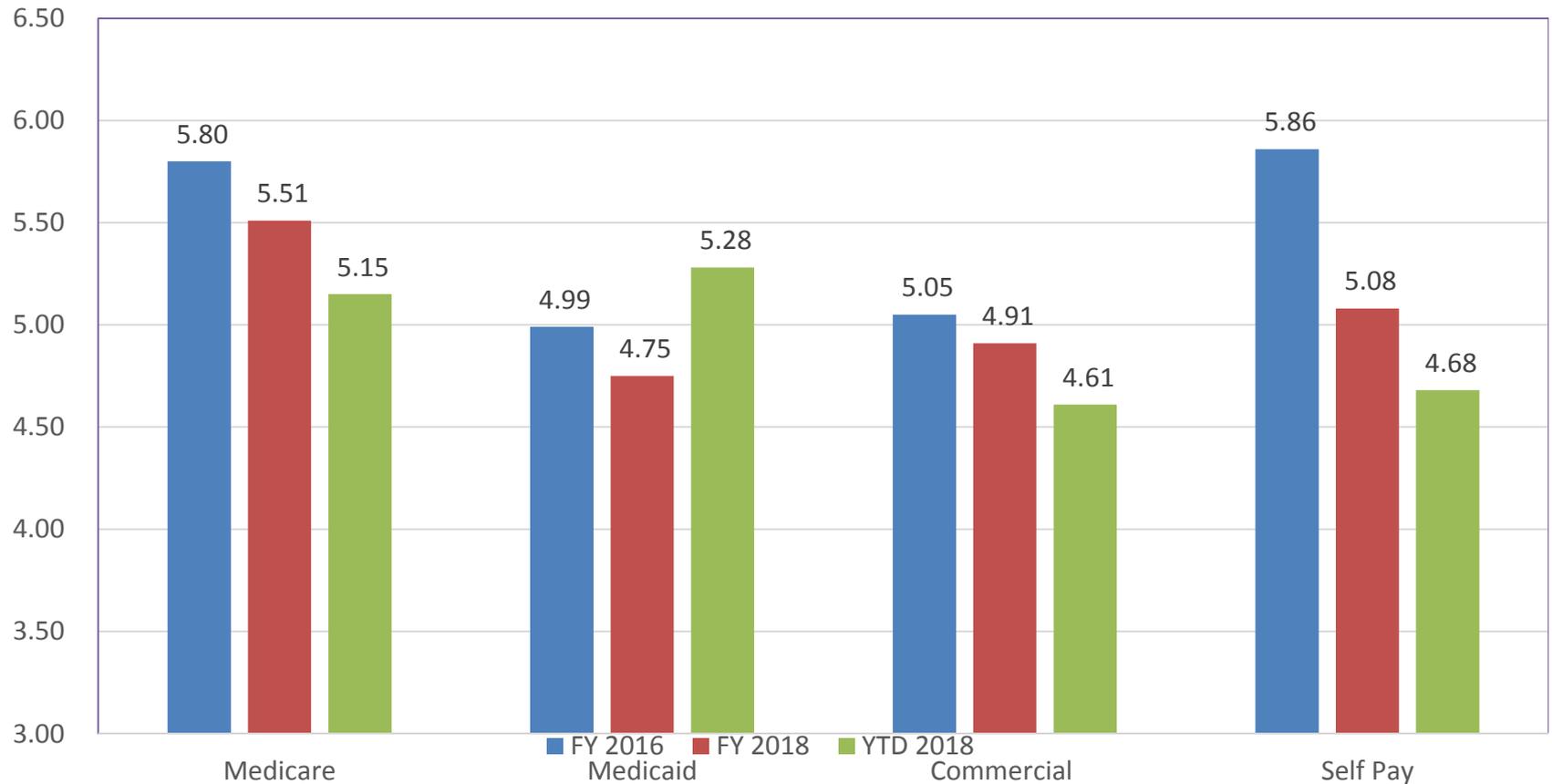
Average Length of Stay

Total – Adults and PEDI

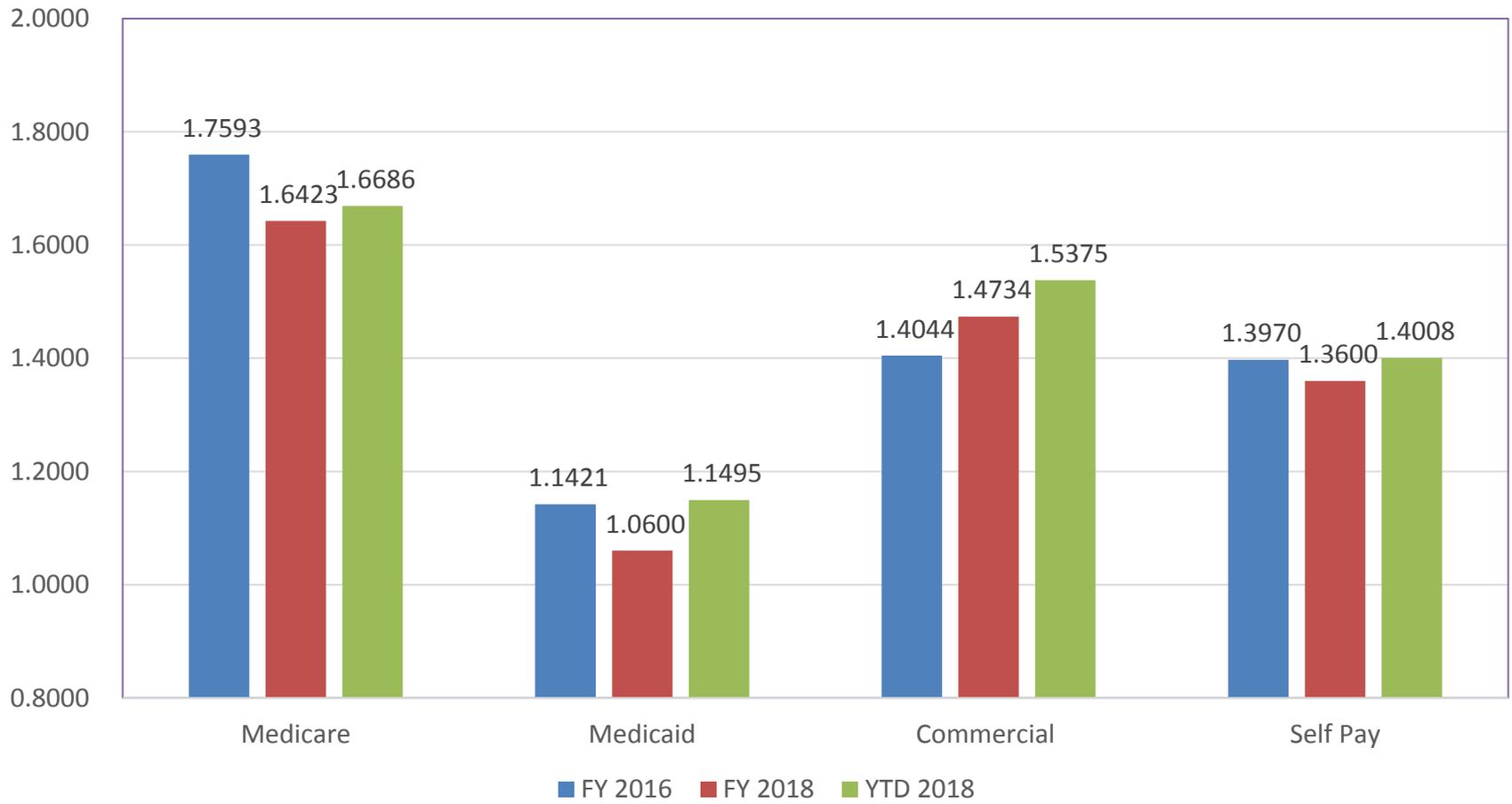


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65				
FY 2018 Budget	4.44	4.41	4.59	4.26	4.65	4.38	4.38	4.62	4.62	4.26	4.45	4.55
FY 2017	4.79	4.59	4.75	4.92	4.79	4.91	5.55	5.06	5.01	4.85	4.80	4.42
FY 2018 Excluding OB	5.16	5.02	5.01	5.28	5.49	5.05	5.27	5.61				

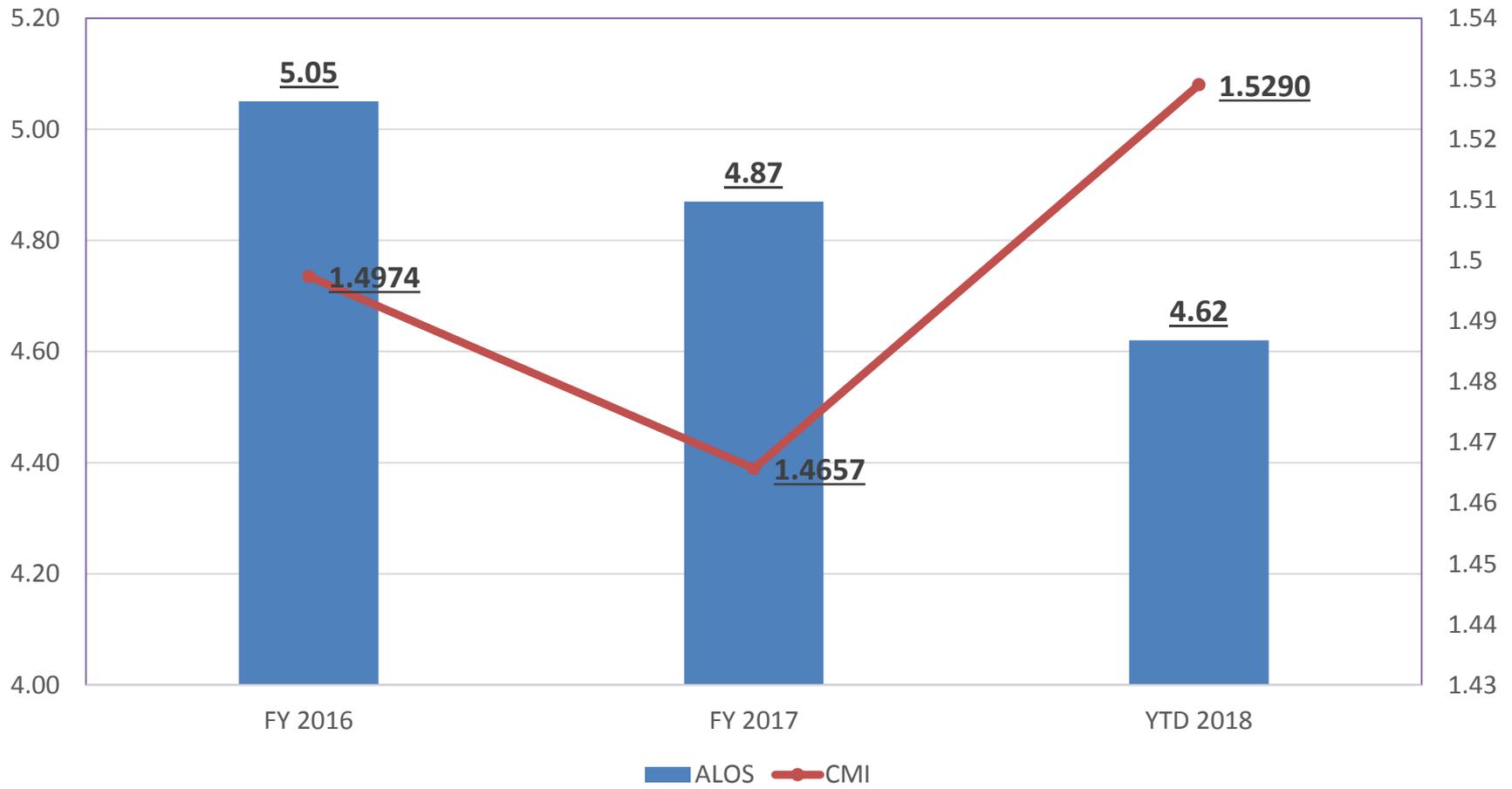
Average Length of Stay by Financial Class



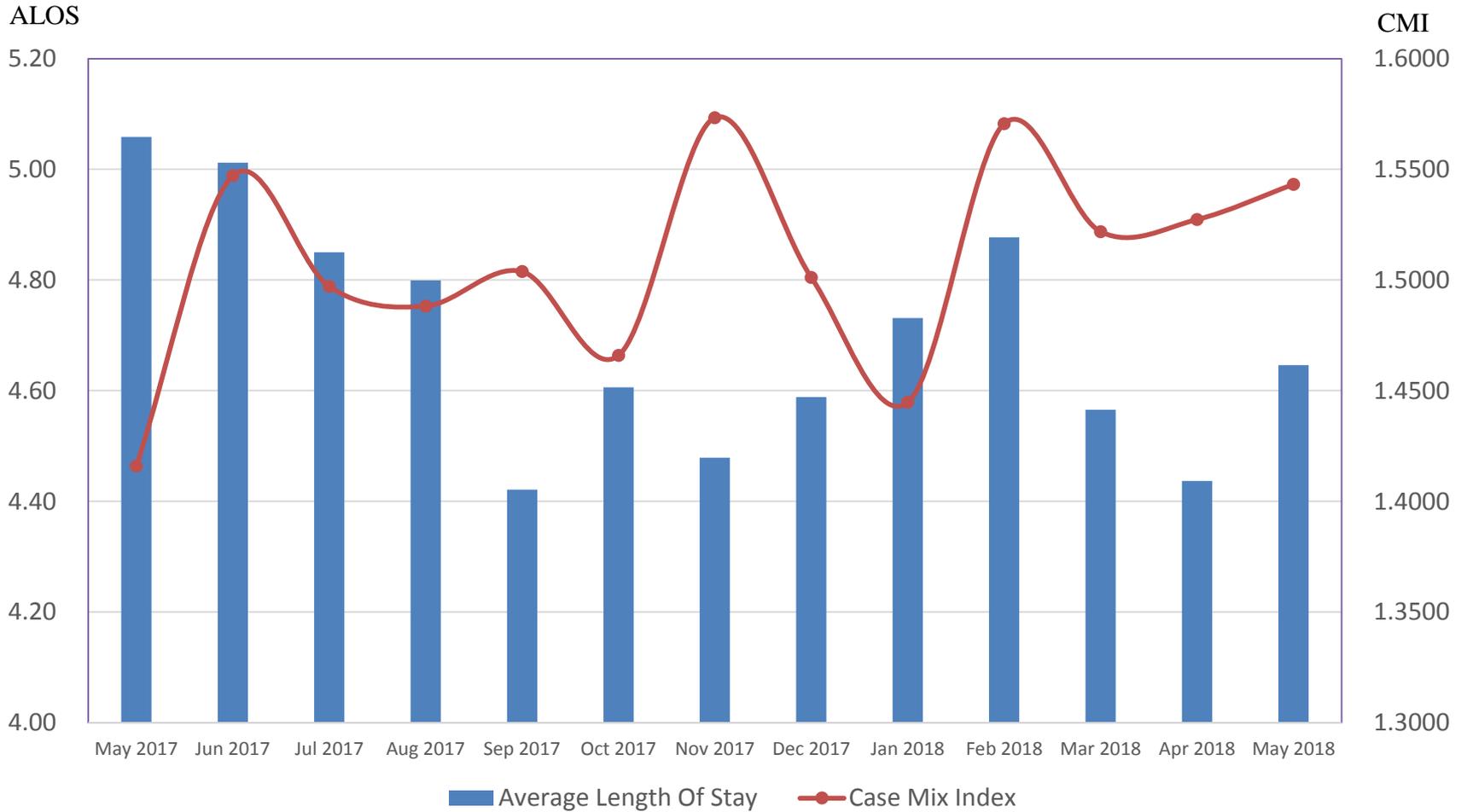
Case Mix Index by Financial Class



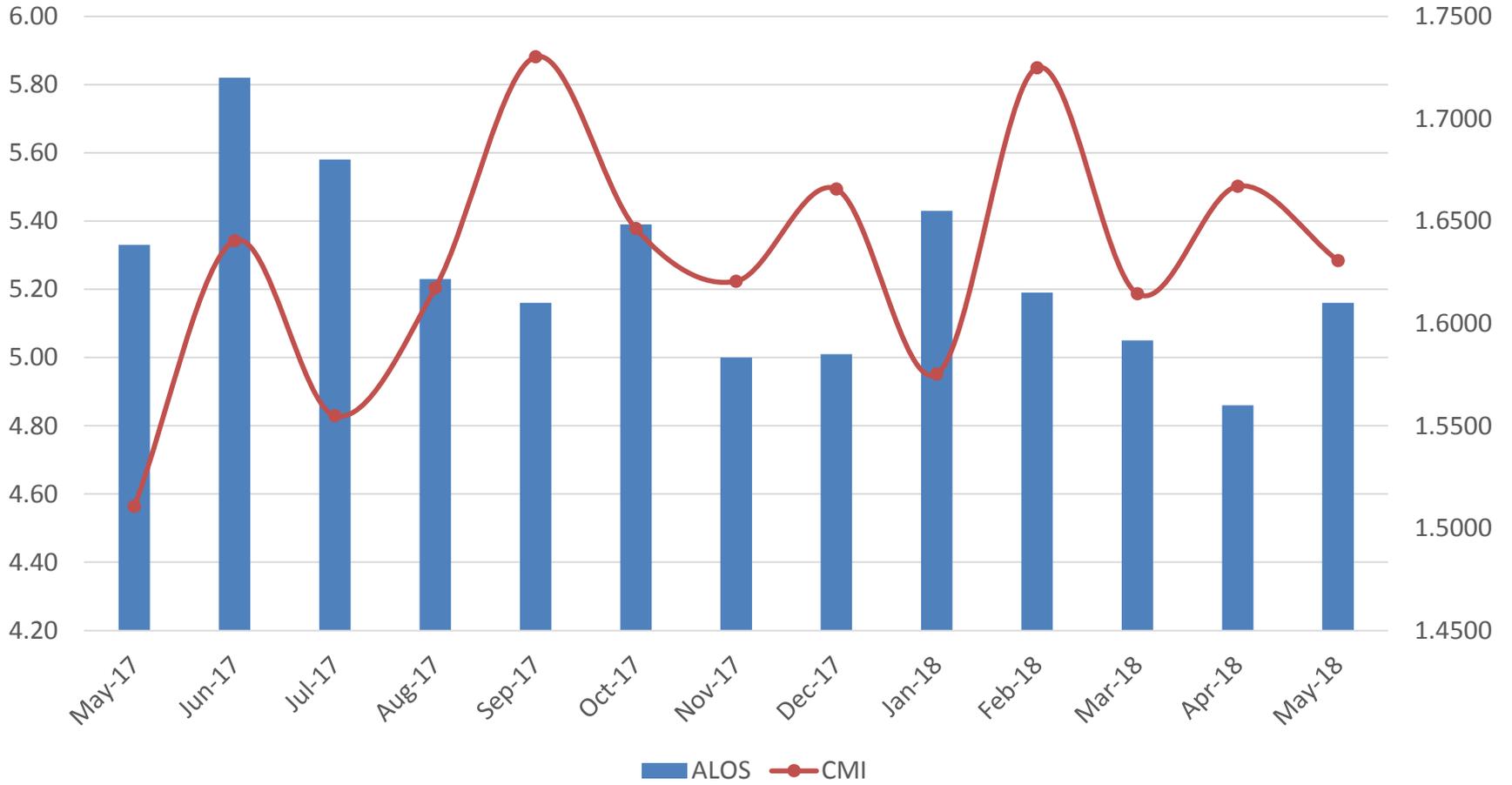
Total Inpatient Cases ALOS with CMI



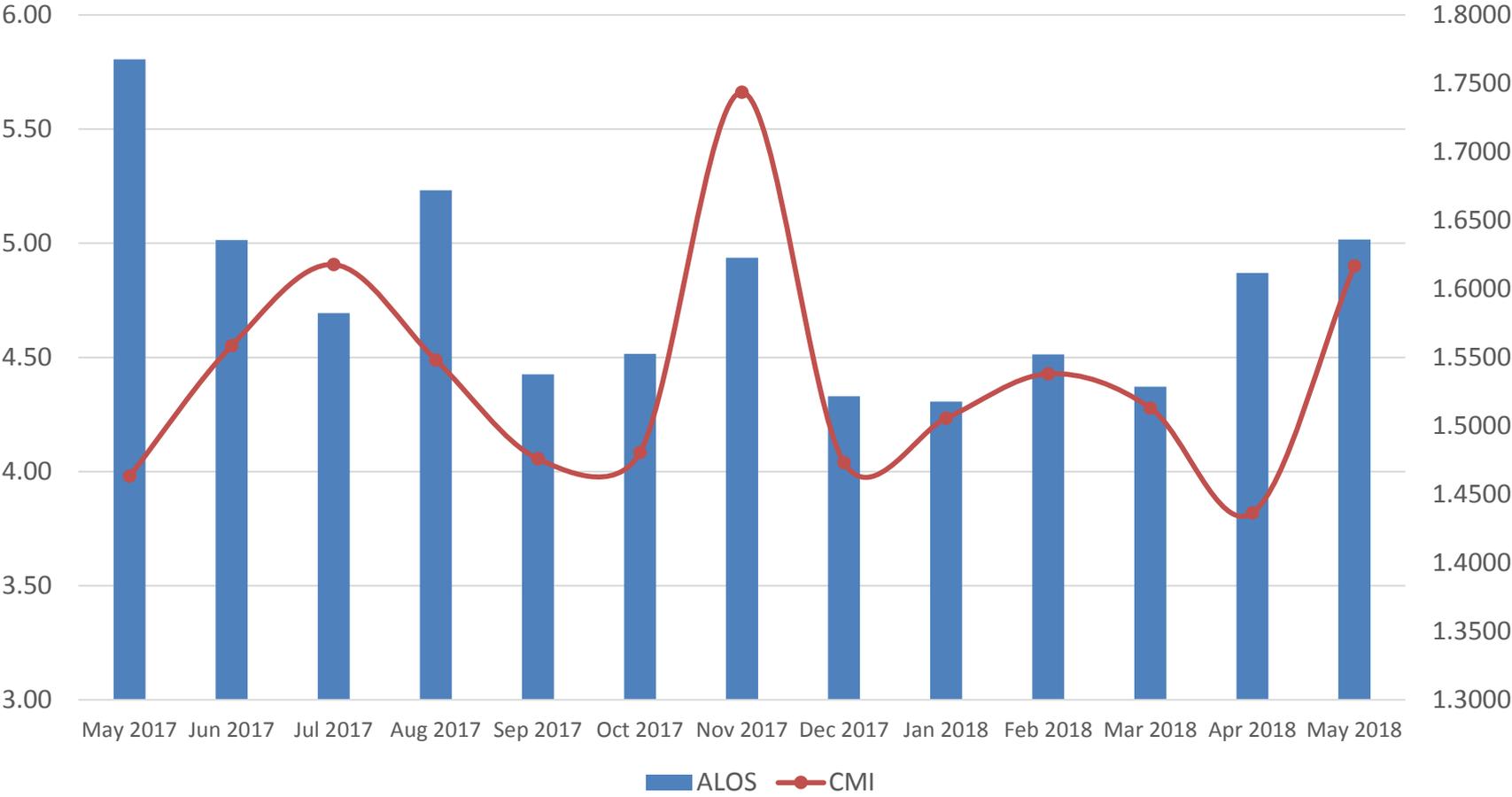
Medicare ALOS and CMI 13 Month Trending



Medicaid ALOS and CMI 13 Month Trending

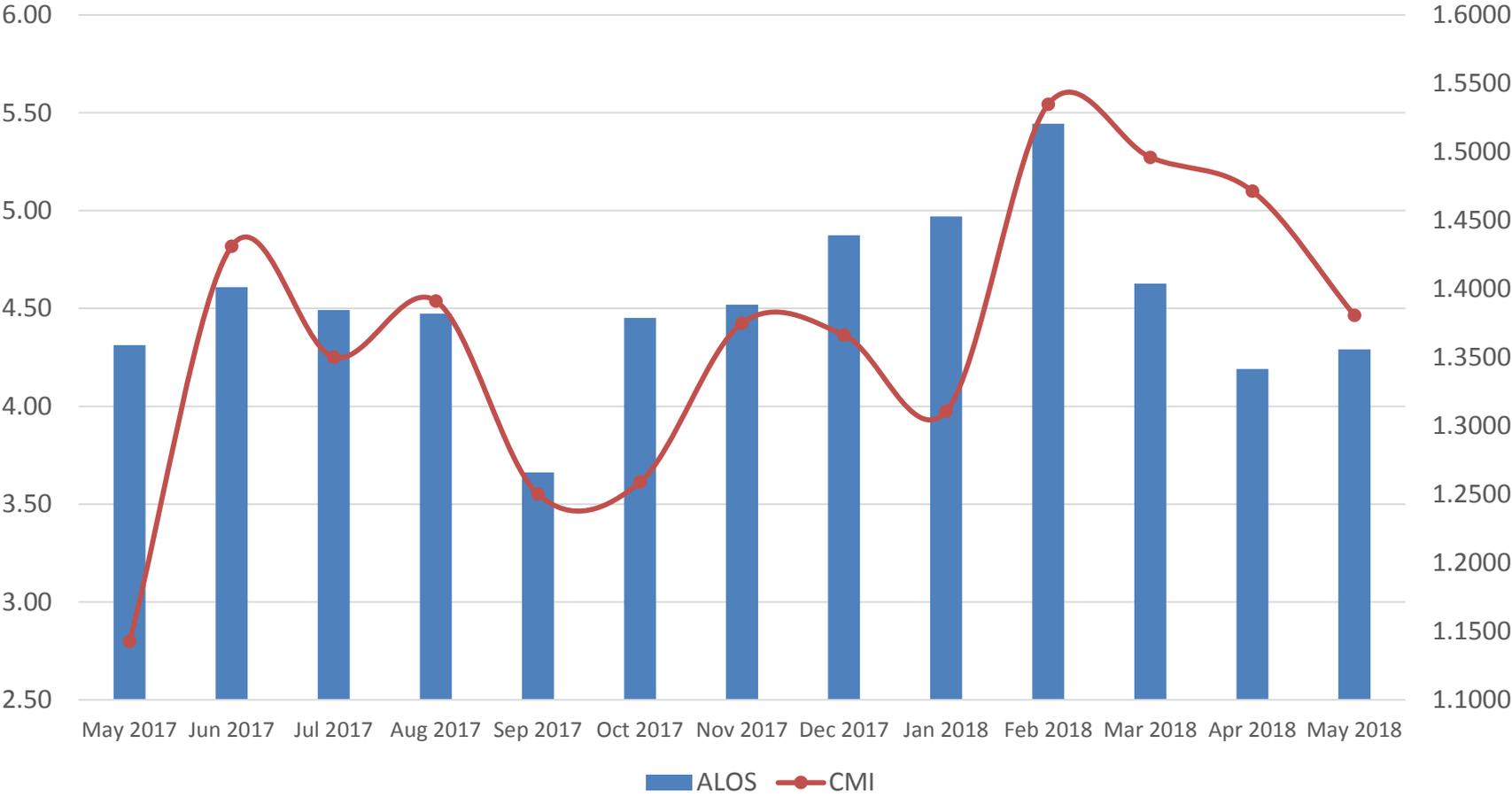


Commercial ALOS and CMI 13 Month Trending

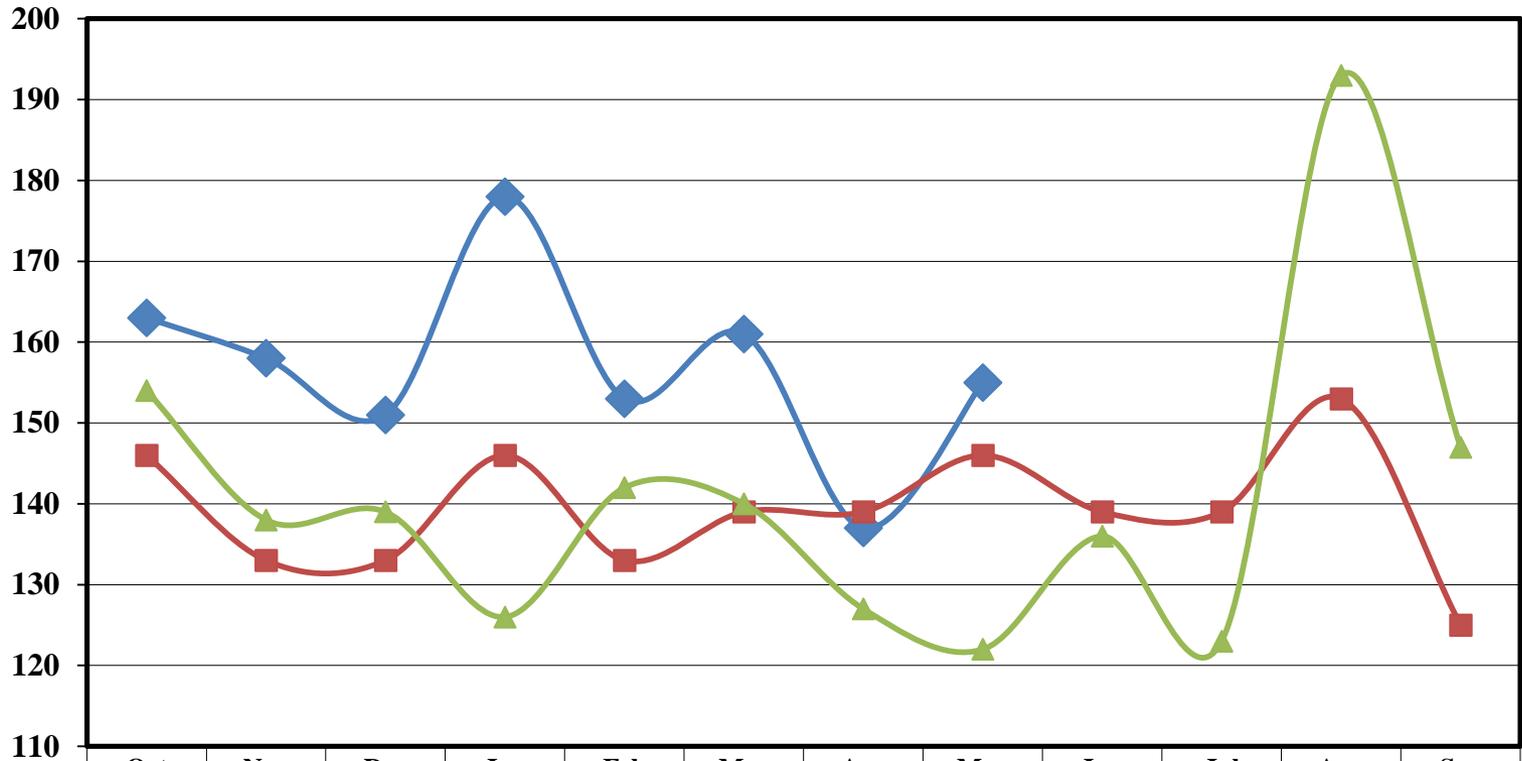


Self Pay ALOS and CMI

13 Month Trending

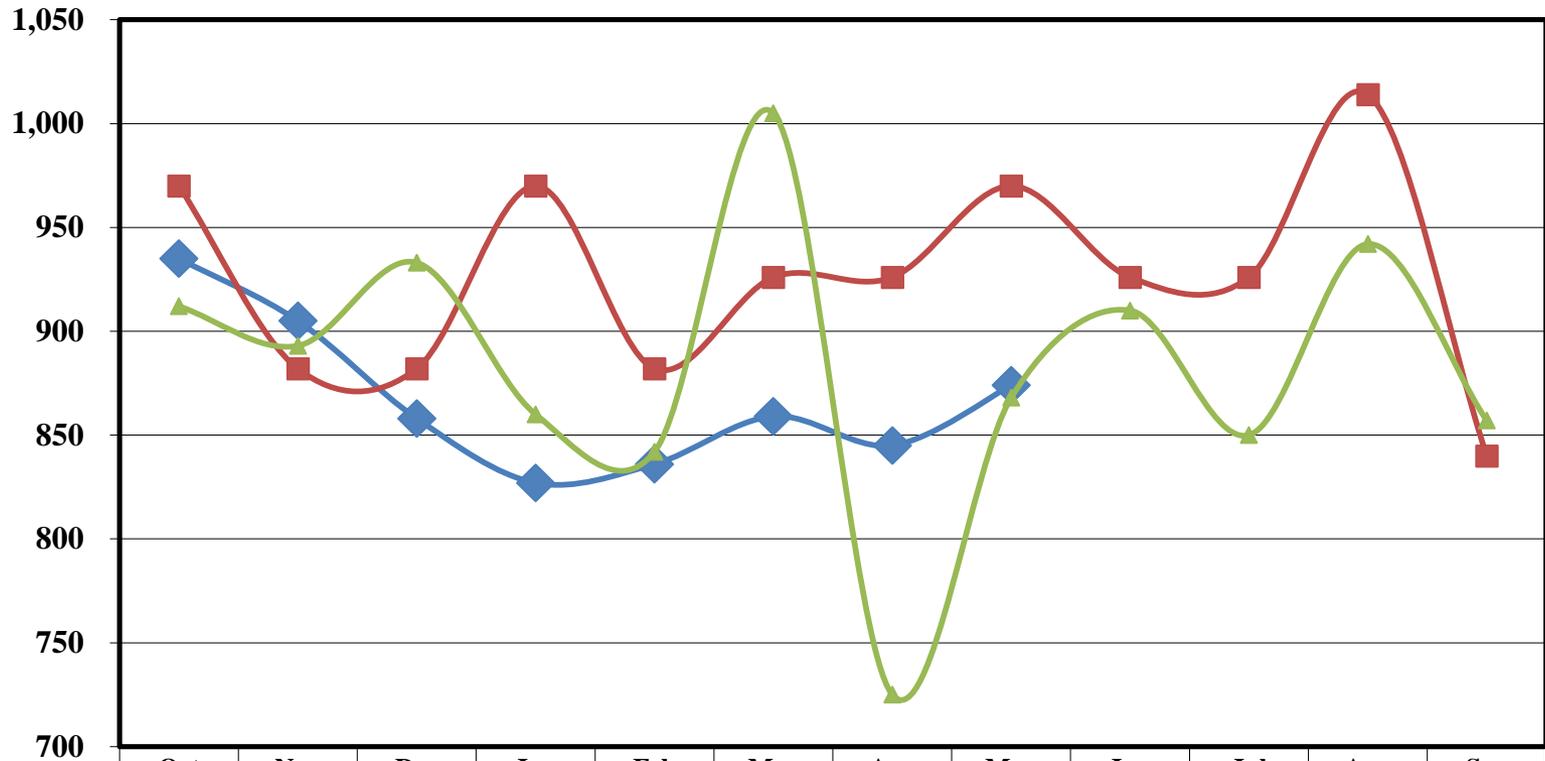


Deliveries



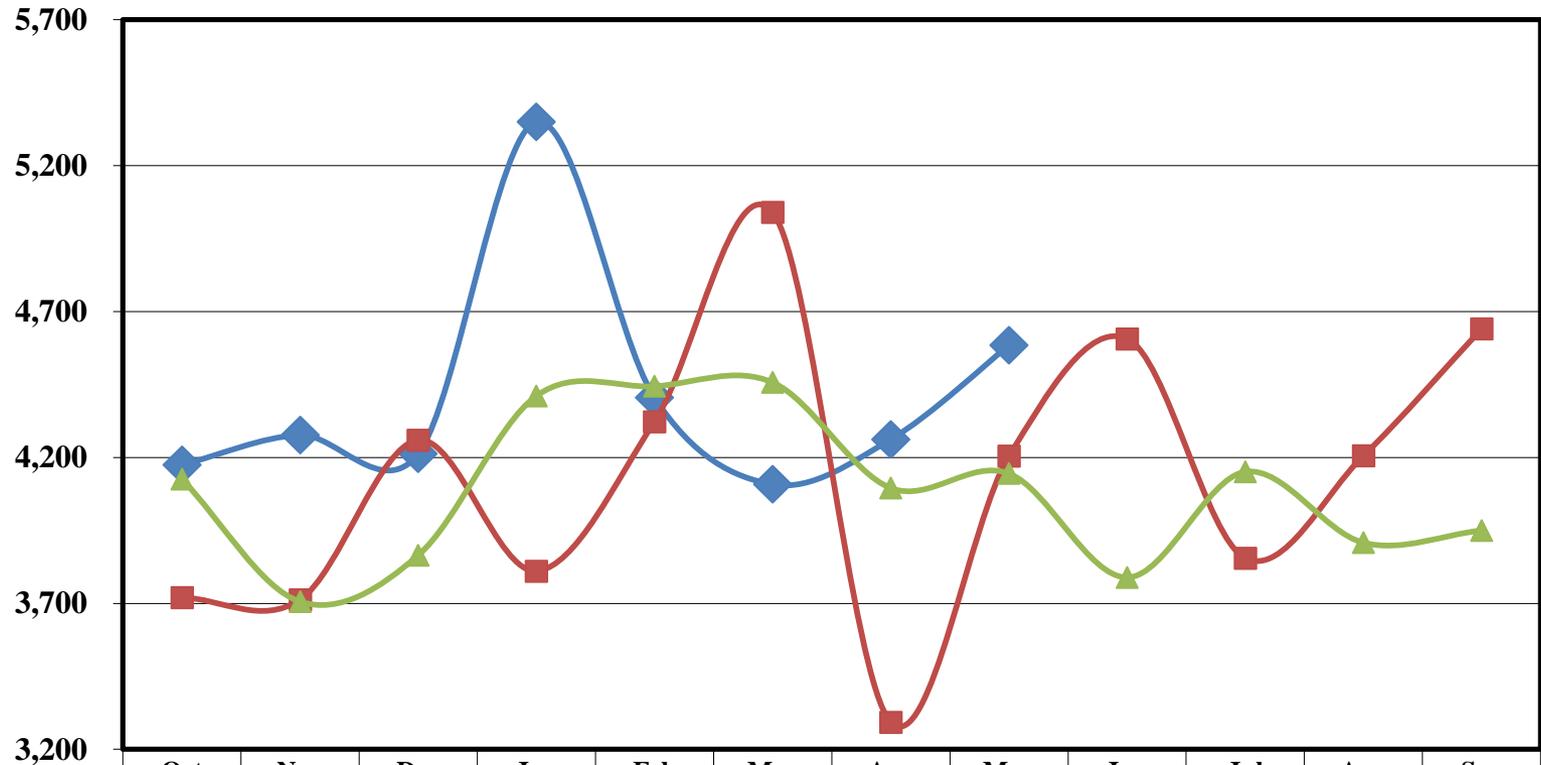
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	163	158	151	178	153	161	137	155				
FY 2018 Budget	146	133	133	146	133	139	139	146	139	139	153	125
FY 2017	154	138	139	126	142	140	127	122	136	123	193	147

Total Surgical Cases



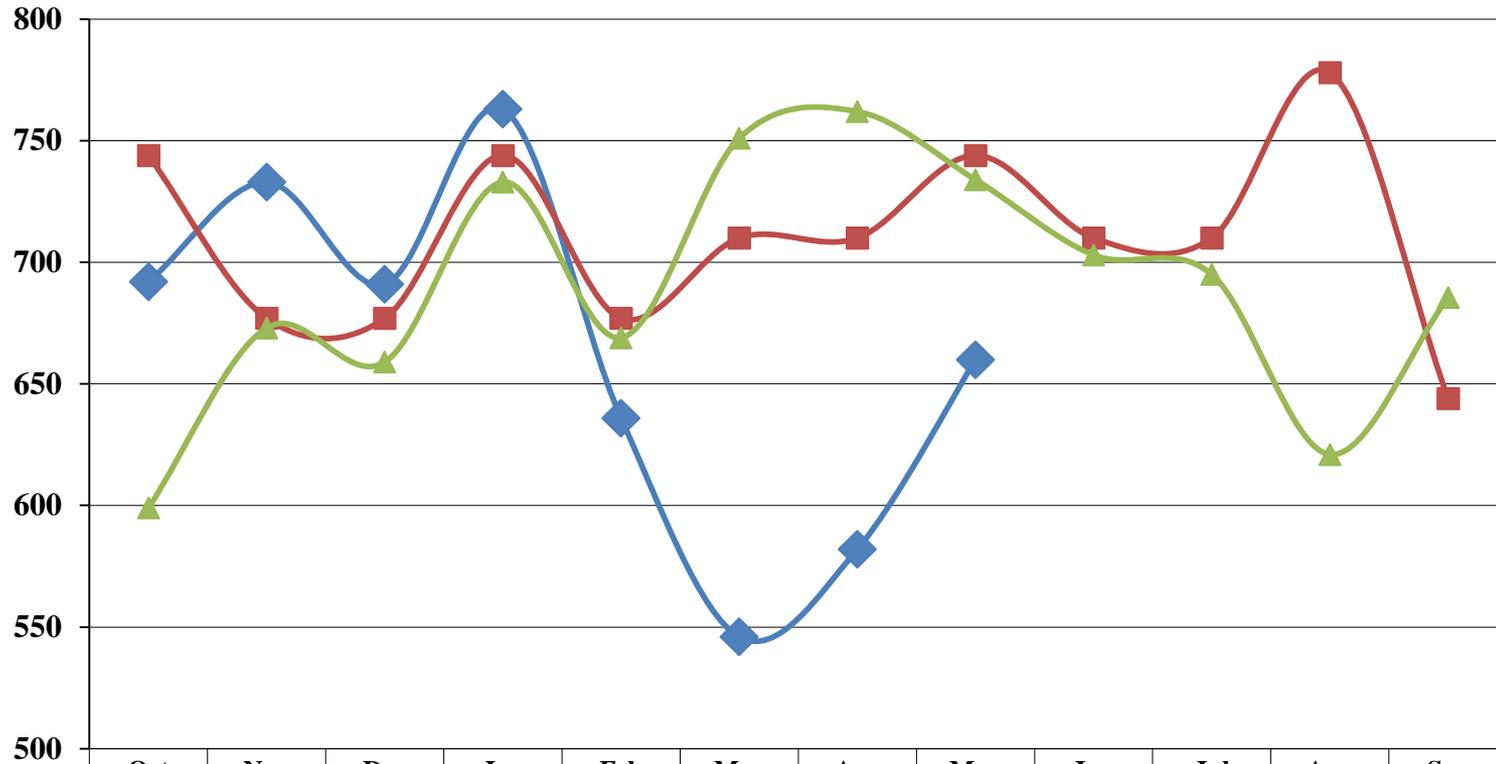
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	935	905	858	827	836	859	845	874				
■ FY 2018 Budget	970	882	882	970	882	926	926	970	926	926	1,014	840
▲ FY 2017	912	893	933	860	842	1,005	725	868	910	850	942	857

Emergency Room Visits



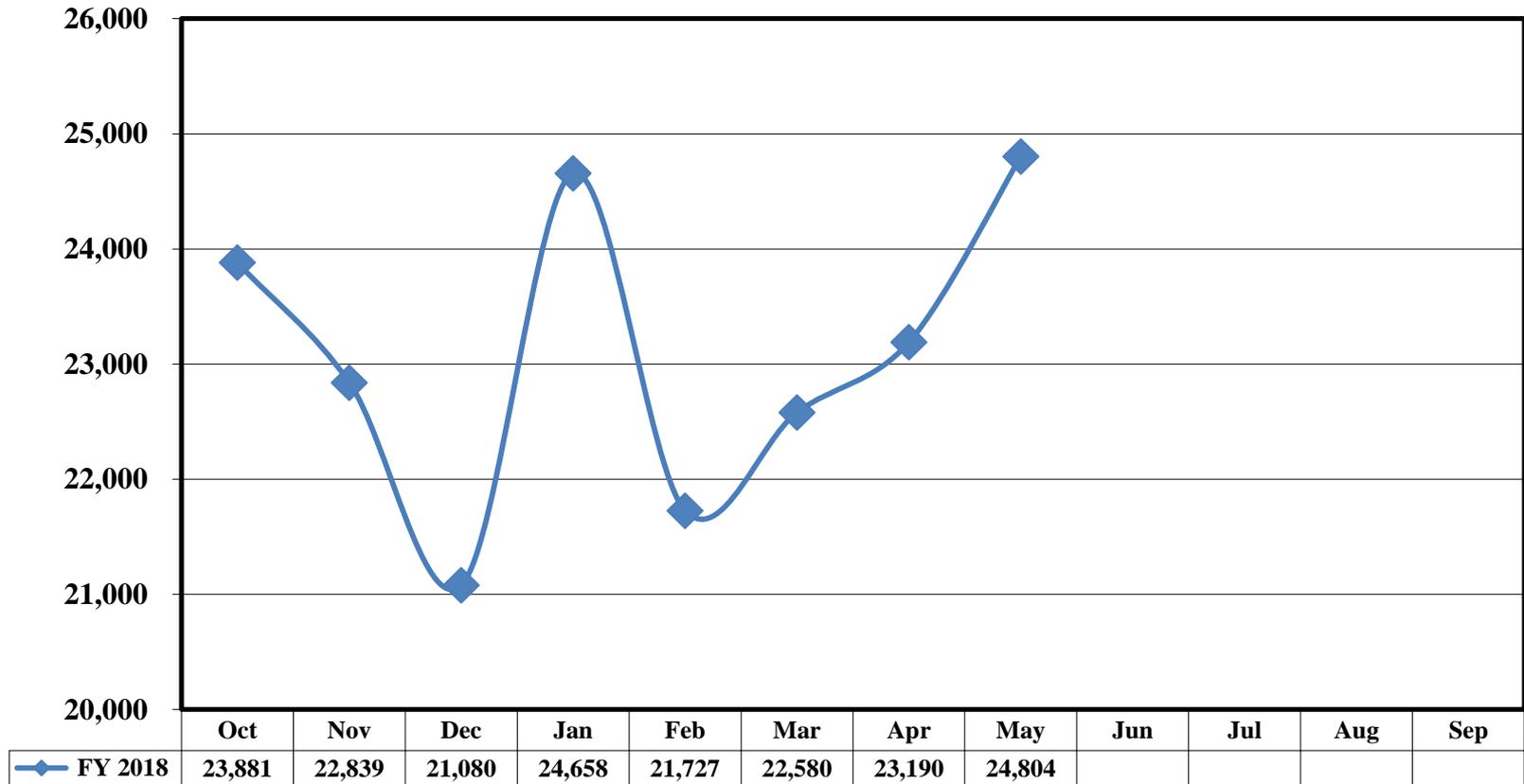
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585				
FY 2018 Budget	3,720	3,713	4,260	3,811	4,323	5,040	3,293	4,205	4,607	3,855	4,206	4,641
FY 2017	4,126	3,706	3,865	4,411	4,444	4,457	4,095	4,145	3,789	4,151	3,908	3,950

Observation Days



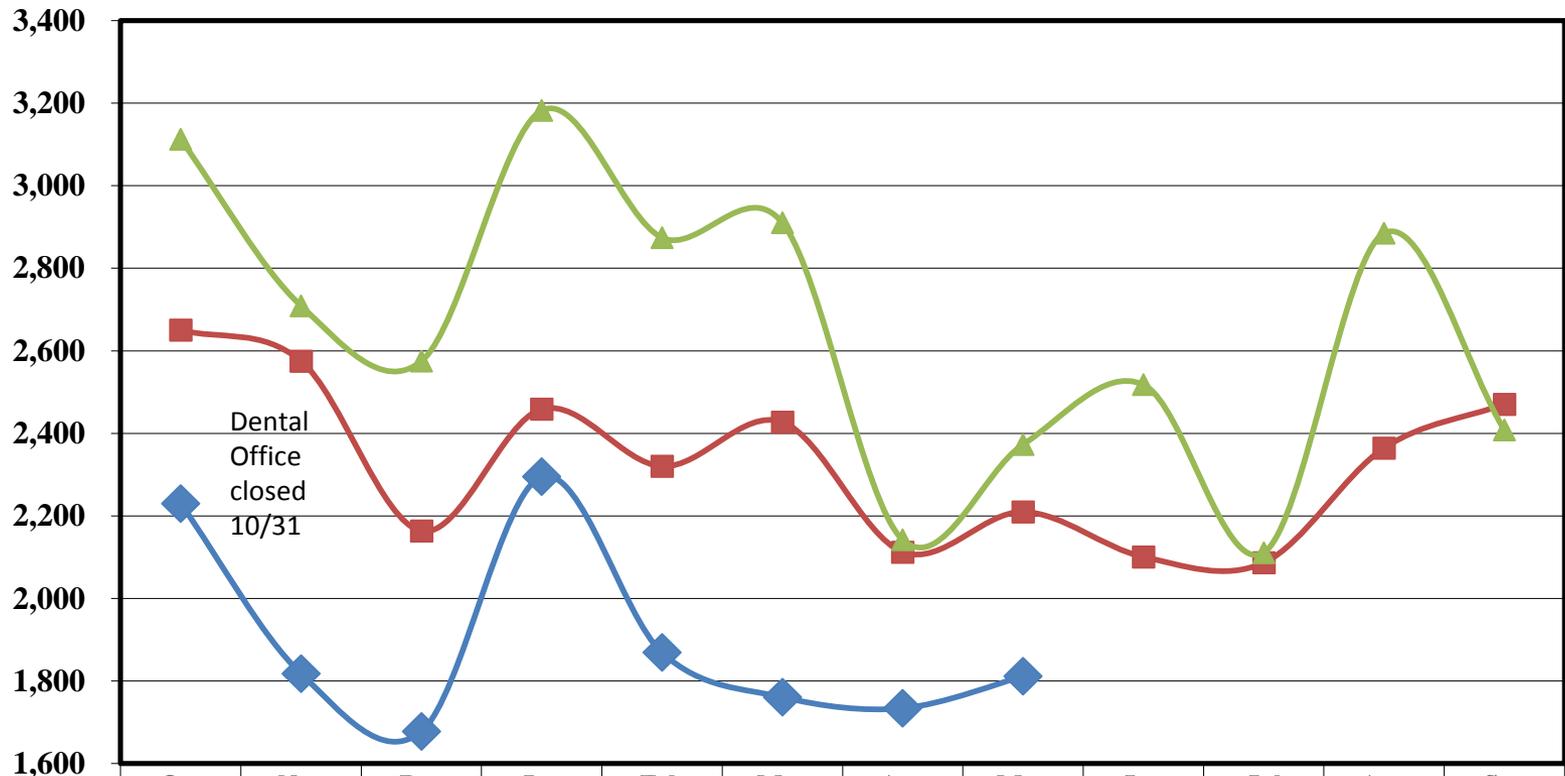
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	692	733	691	763	636	546	582	660				
FY 2018 Budget	744	677	677	744	677	710	710	744	710	710	778	644
FY 2017	599	673	659	733	669	751	762	734	703	695	621	686

Total Outpatient Occasions of Service



Center for Primary Care Total Visits

(FQHC - Clements & West University)



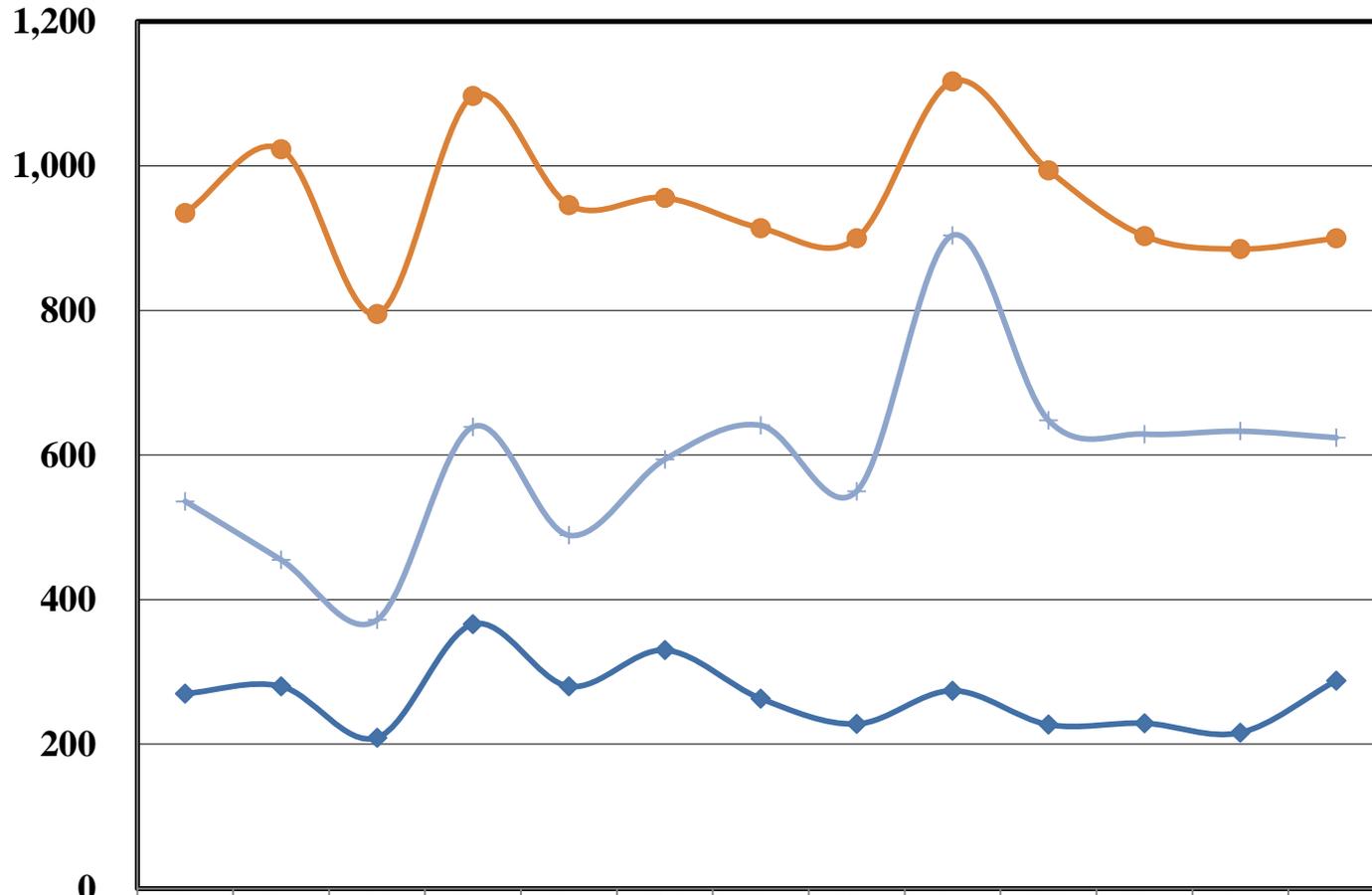
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
—◆— FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812				
—■— FY 2018 Budget	2,650	2,575	2,164	2,459	2,320	2,427	2,113	2,210	2,101	2,087	2,364	2,471
—▲— FY 2017	3,112	2,709	2,575	3,182	2,874	2,910	2,142	2,373	2,518	2,111	2,885	2,408

Budget excludes Dental Clinic after 10/31/2017

Center for Primary Care Visits

(FQHC - Clements and West University)

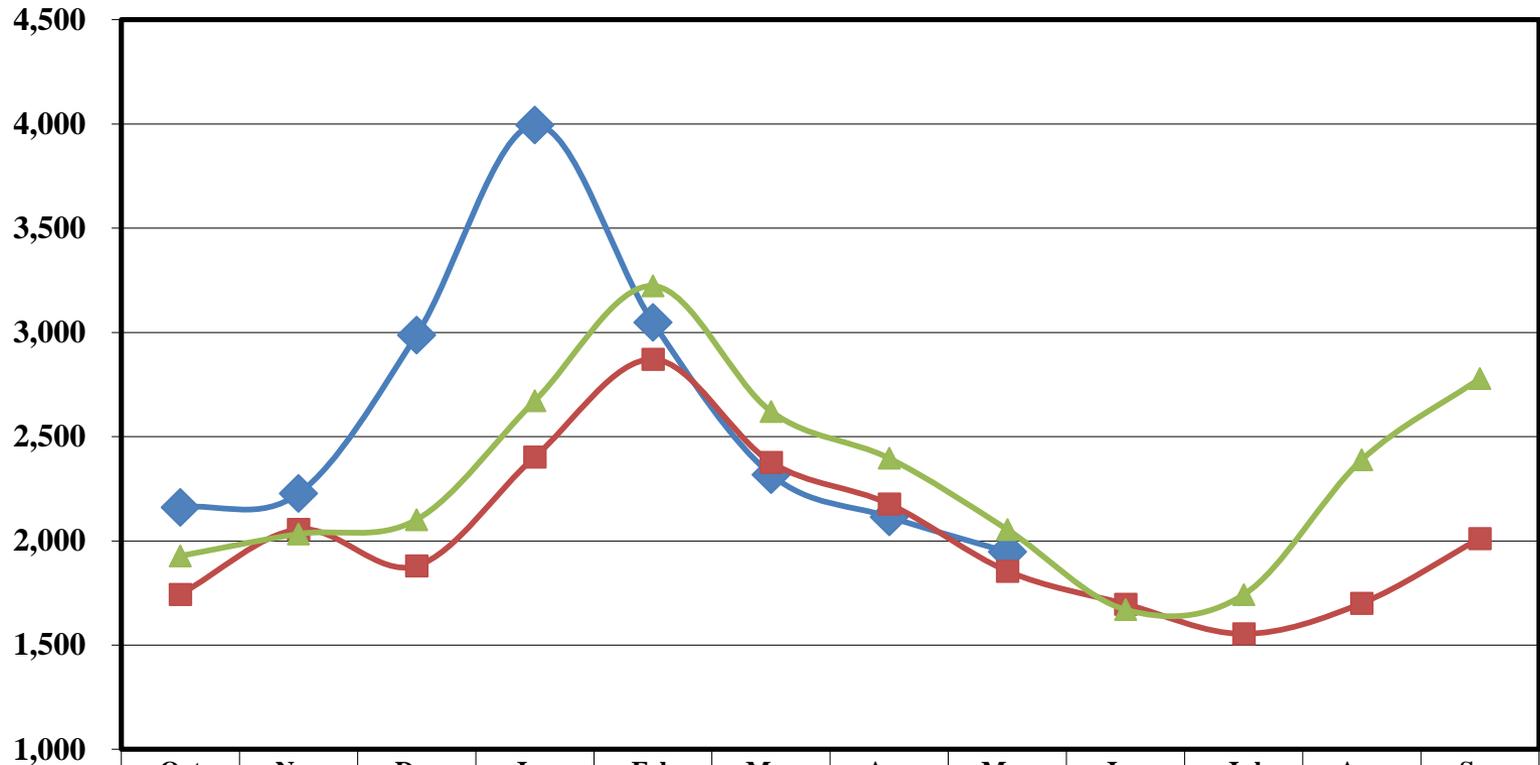
Thirteen Month Trending – Excluding Dental Clinic



	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
—●— Clements Medical	935	1,023	795	1,097	946	956	914	900	1,117	994	903	885	900
—+— W. University Medical	536	455	372	639	489	594	641	550	904	648	629	633	624
—◆— W. University Optometry	270	280	209	366	280	330	263	228	274	227	229	216	288

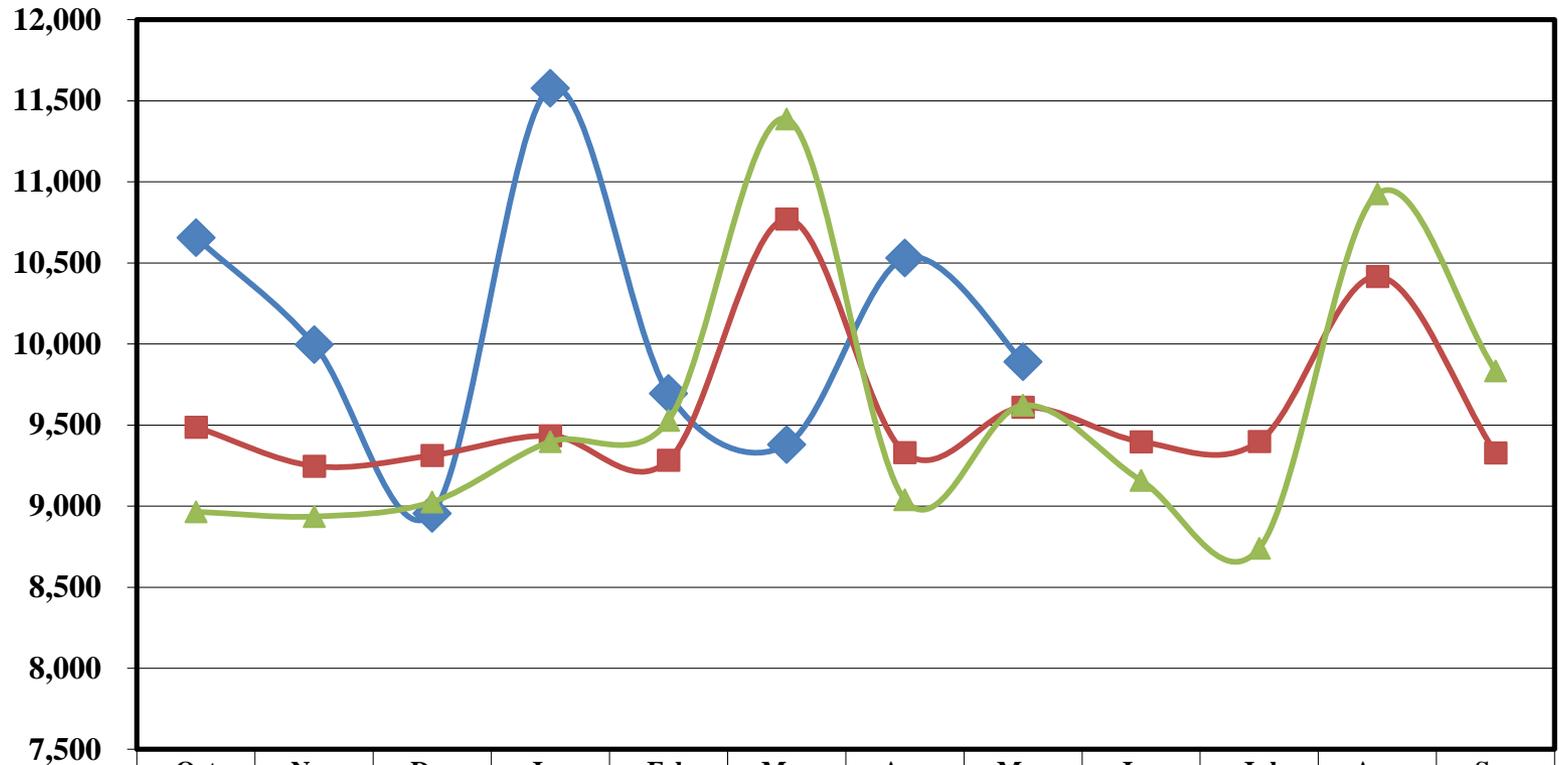
Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947				
FY 2018 Budget	1,744	2,055	1,880	2,403	2,871	2,377	2,177	1,855	1,697	1,554	1,701	2,012
FY 2017	1,928	2,033	2,102	2,672	3,223	2,621	2,396	2,054	1,670	1,742	2,389	2,779

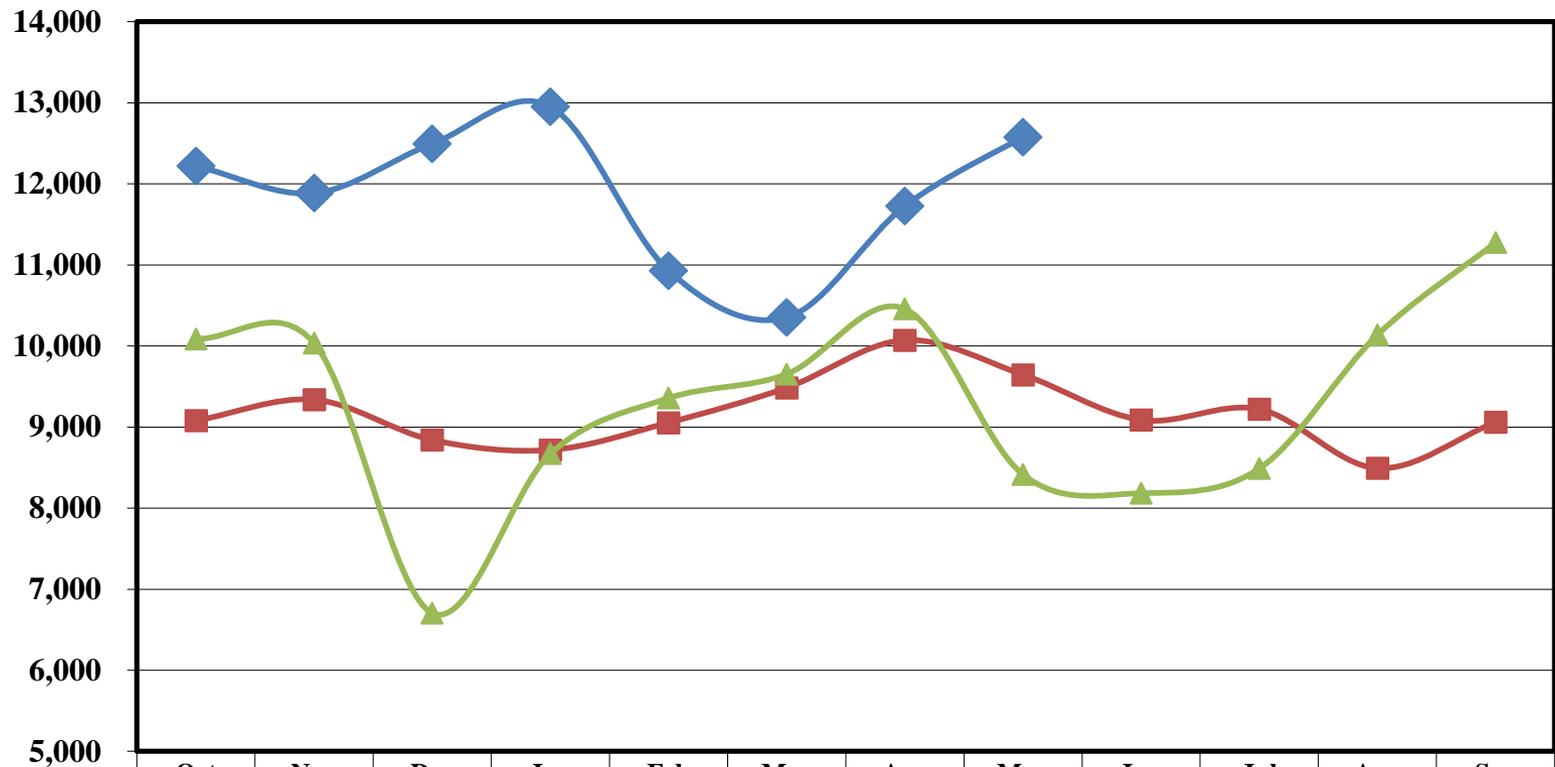
Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	10,657	9,997	8,955	11,577	9,694	9,379	10,530	9,890				
■ FY 2018 Budget	9,488	9,247	9,313	9,435	9,283	10,771	9,330	9,610	9,398	9,400	10,417	9,328
▲ FY 2017	8,965	8,936	9,026	9,398	9,529	11,389	9,039	9,622	9,158	8,740	10,926	9,834

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



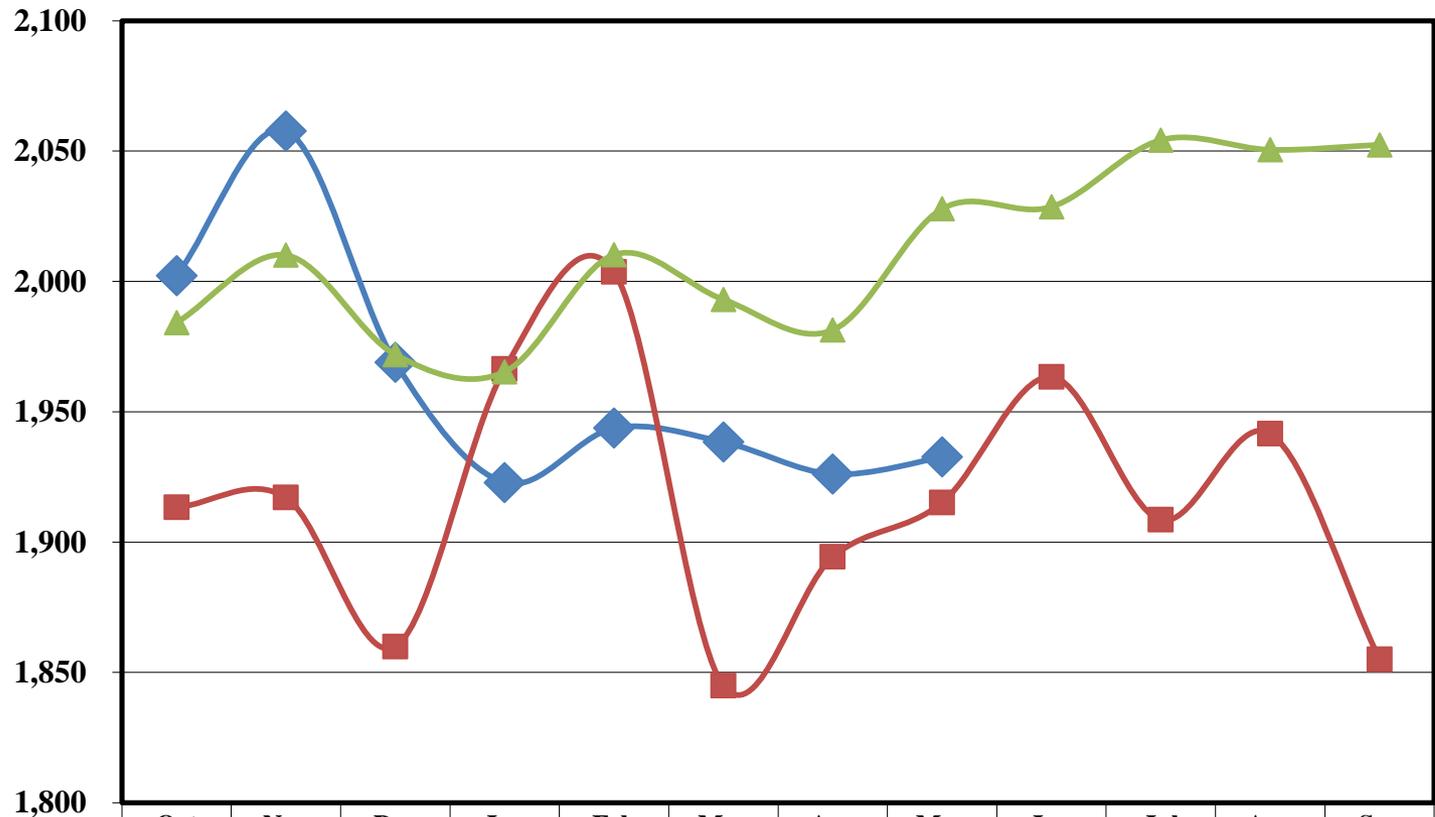
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	12,220	11,886	12,494	12,953	10,929	10,352	11,727	12,577				
■ FY 2018 Budget	9,079	9,338	8,841	8,718	9,055	9,485	10,072	9,646	9,088	9,221	8,492	9,061
▲ FY 2017	10,088	10,036	6,705	8,672	9,357	9,653	10,458	8,414	8,184	8,488	10,137	11,276

Staffing



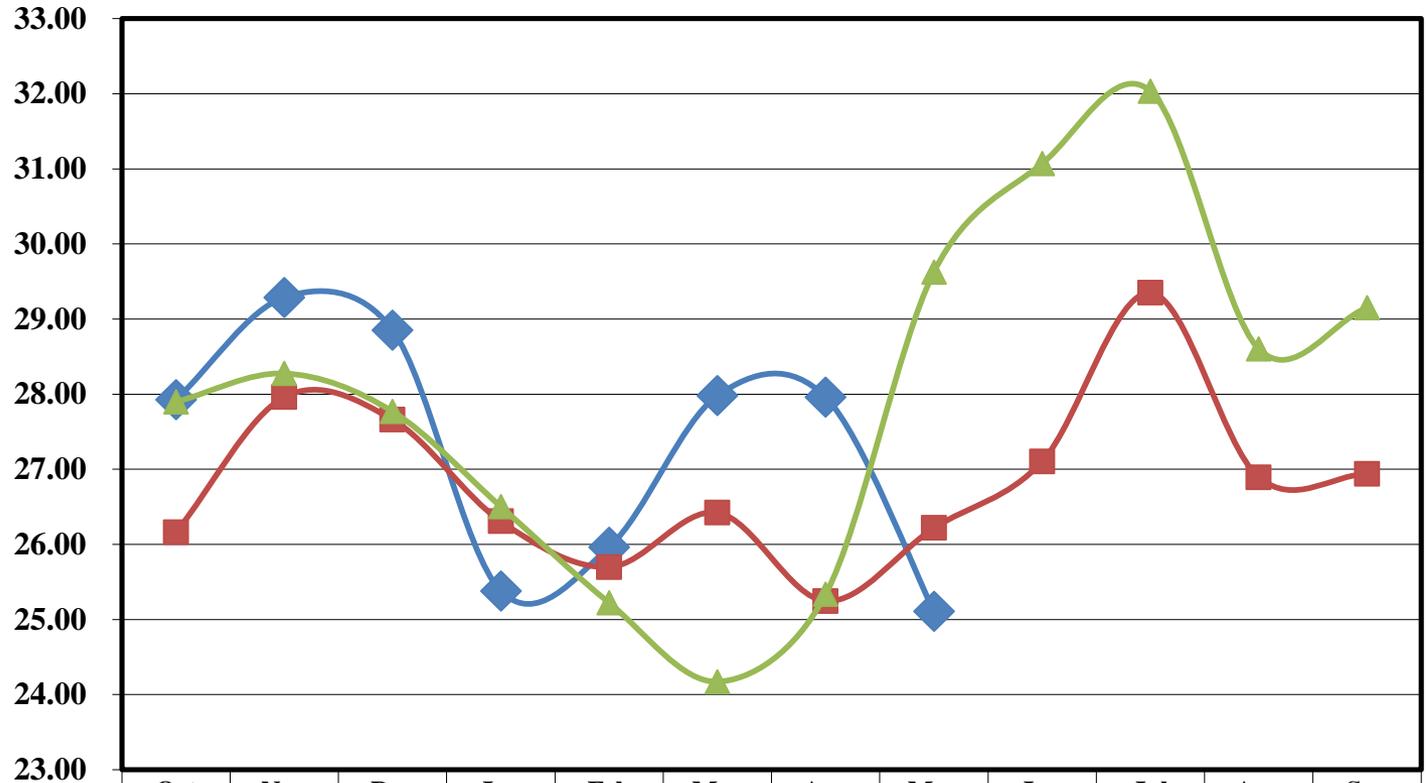
Blended FTE's

Including Contract Labor and Management Services



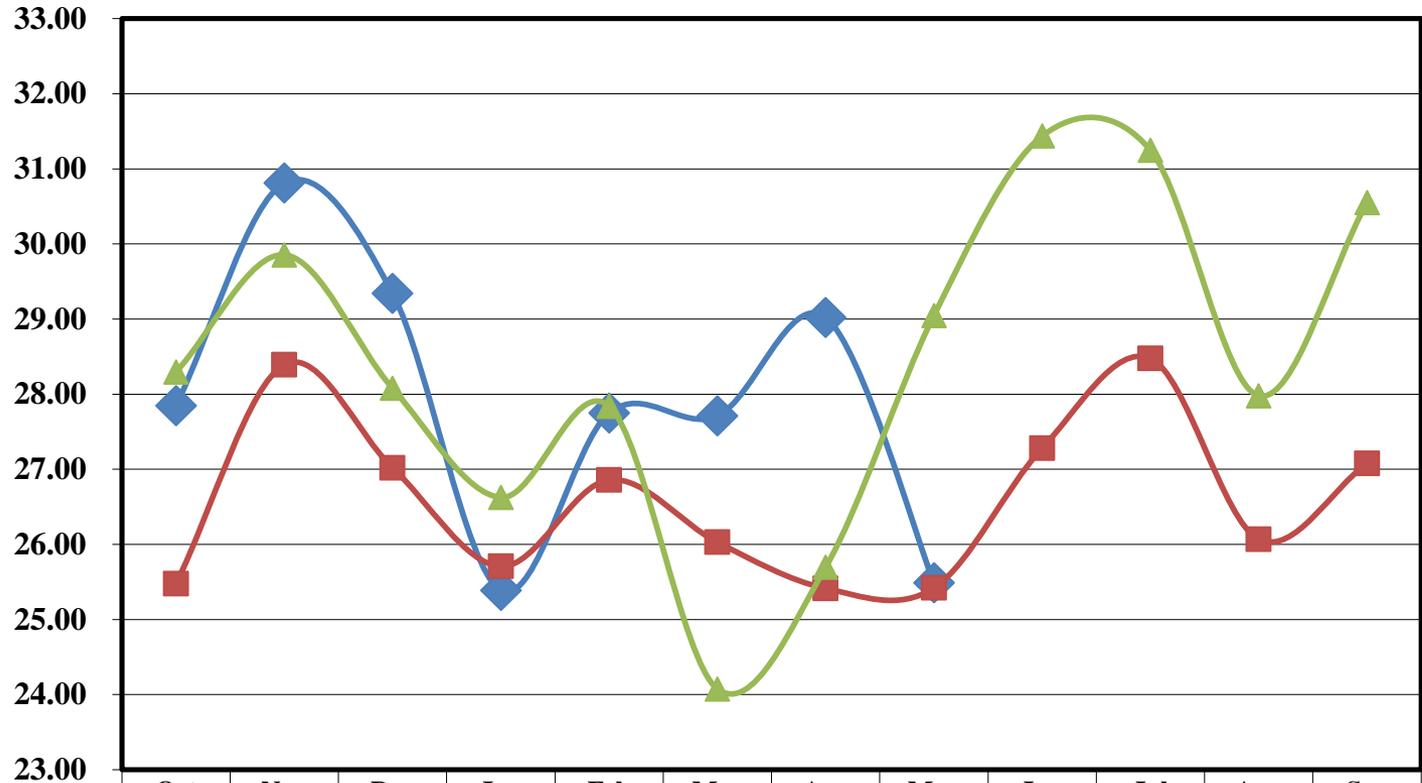
—◆— FY 2018	2,002	2,058	1,969	1,923	1,944	1,938	1,926	1,933				
—■— FY 2018 Budget	1,913	1,917	1,860	1,966	2,004	1,845	1,894	1,915	1,963	1,909	1,942	1,855
—▲— FY 2017	1,984	2,010	1,972	1,965	2,010	1,993	1,981	2,028	2,029	2,054	2,051	2,052

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	27.93	29.29	28.85	25.38	25.96	27.98	27.96	25.11				
■ FY 2018 Budget	26.16	27.96	27.66	26.31	25.70	26.42	25.25	26.22	27.10	29.35	26.89	26.94
▲ FY 2017	27.90	28.28	27.77	26.50	25.22	24.17	25.34	29.63	31.07	32.03	28.60	29.15

Paid Hours per Adjusted Patient Day (Medical Center Hospital)



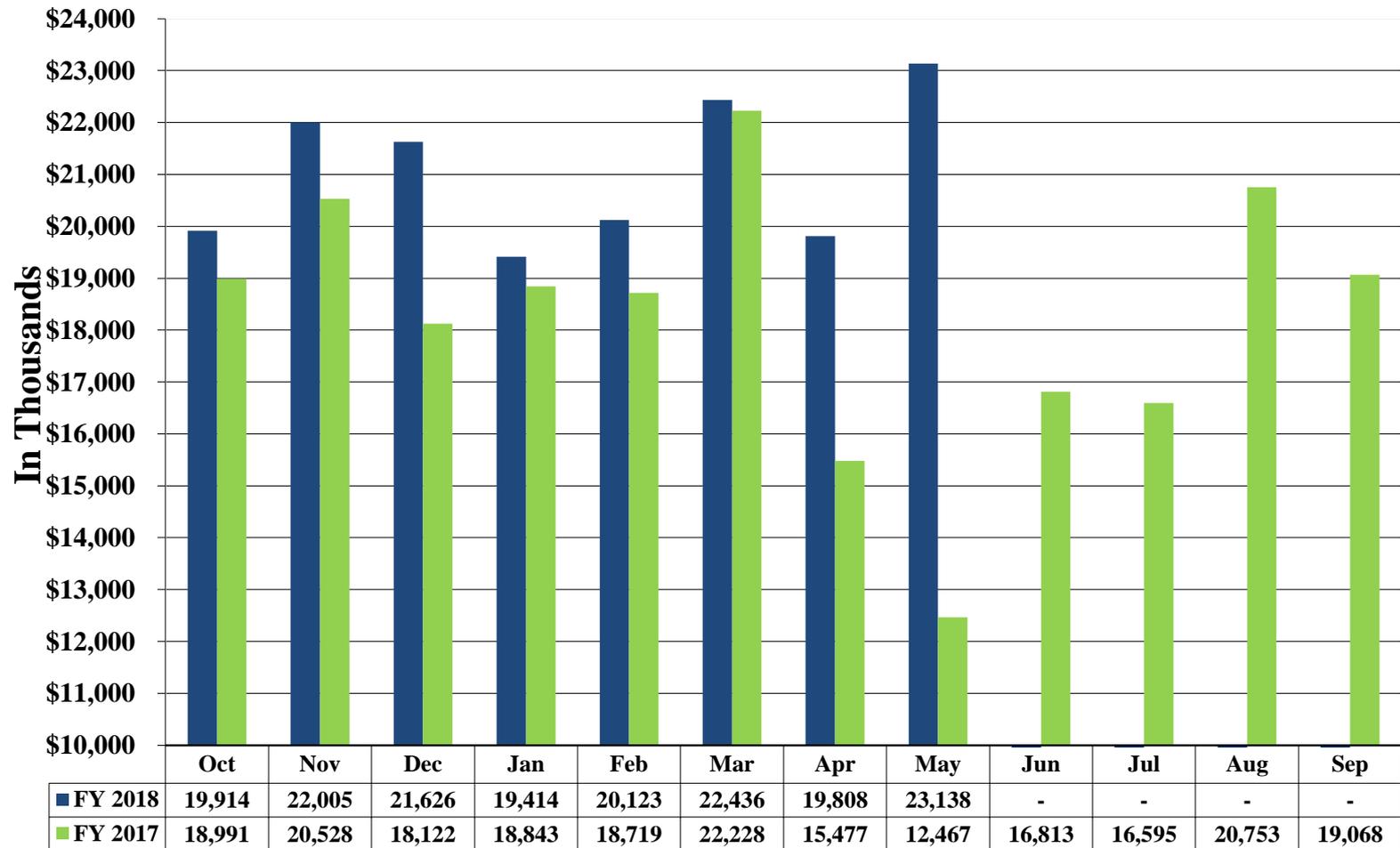
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	27.85	30.81	29.34	25.39	27.75	27.71	29.02	25.49				
■ FY 2018 Budget	25.48	28.39	27.02	25.71	26.86	26.03	25.41	25.42	27.28	28.48	26.07	27.08
▲ FY 2017	28.30	29.86	28.08	26.63	27.84	24.08	25.70	29.05	31.44	31.25	27.98	30.55

Accounts Receivable



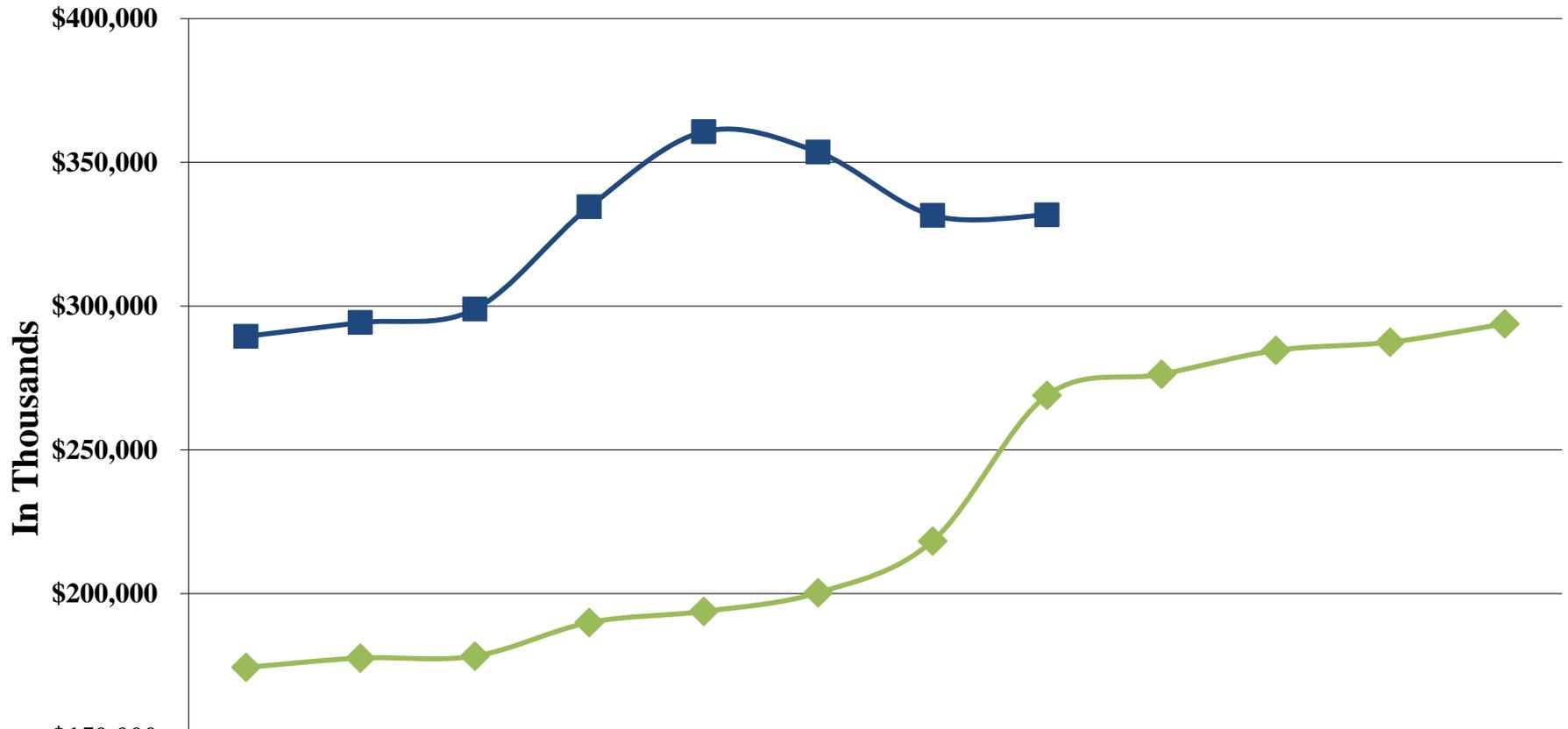
AR Cash Receipts

Compared to Prior Year (Ector County Hospital District)



Accounts Receivable – Gross

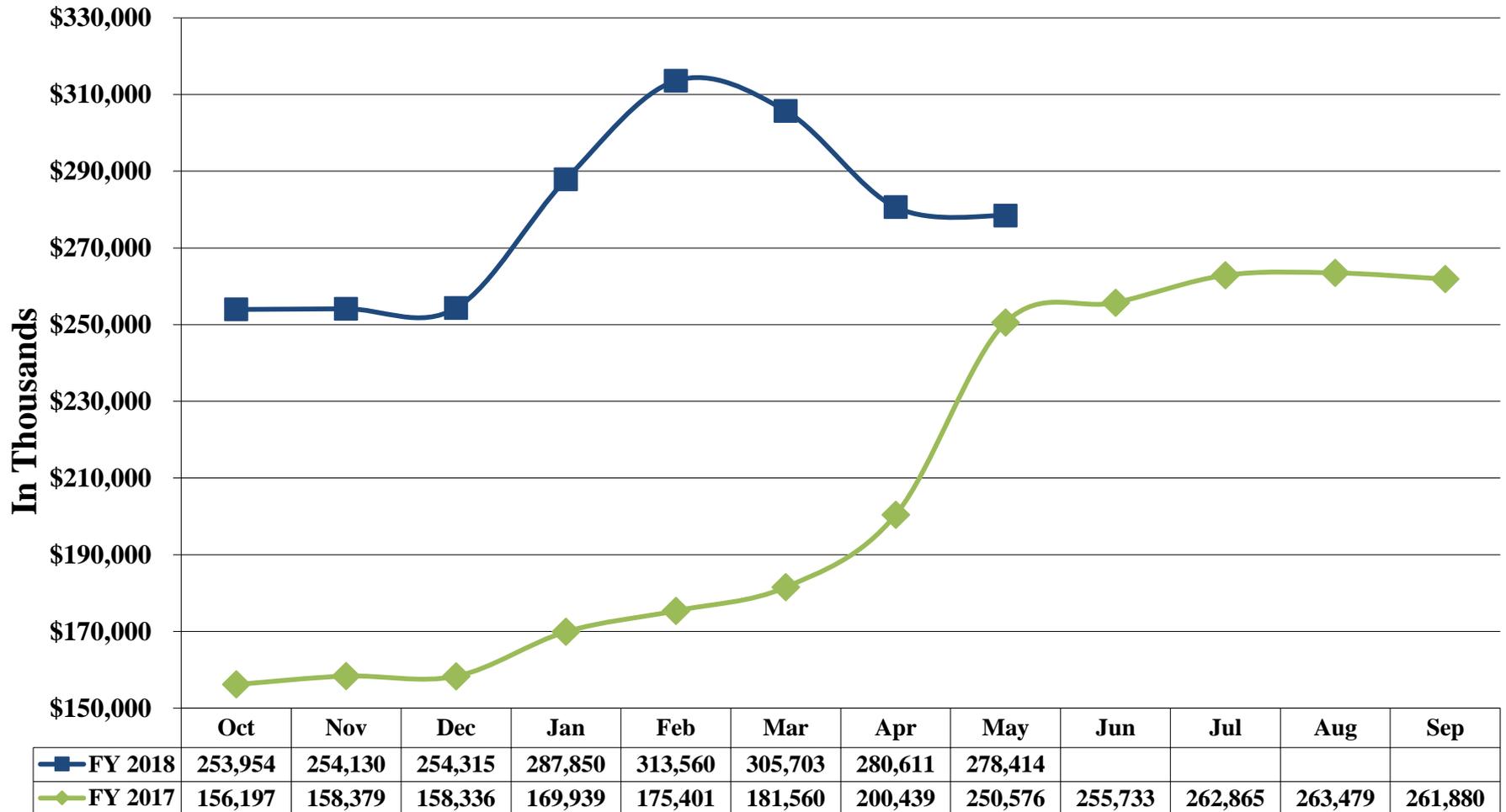
(Ector County Hospital District)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2018	289,467	294,253	298,898	334,491	360,625	353,532	331,535	331,701				
FY 2017	174,381	177,619	178,296	189,969	193,828	200,336	218,307	268,915	276,281	284,593	287,469	293,818

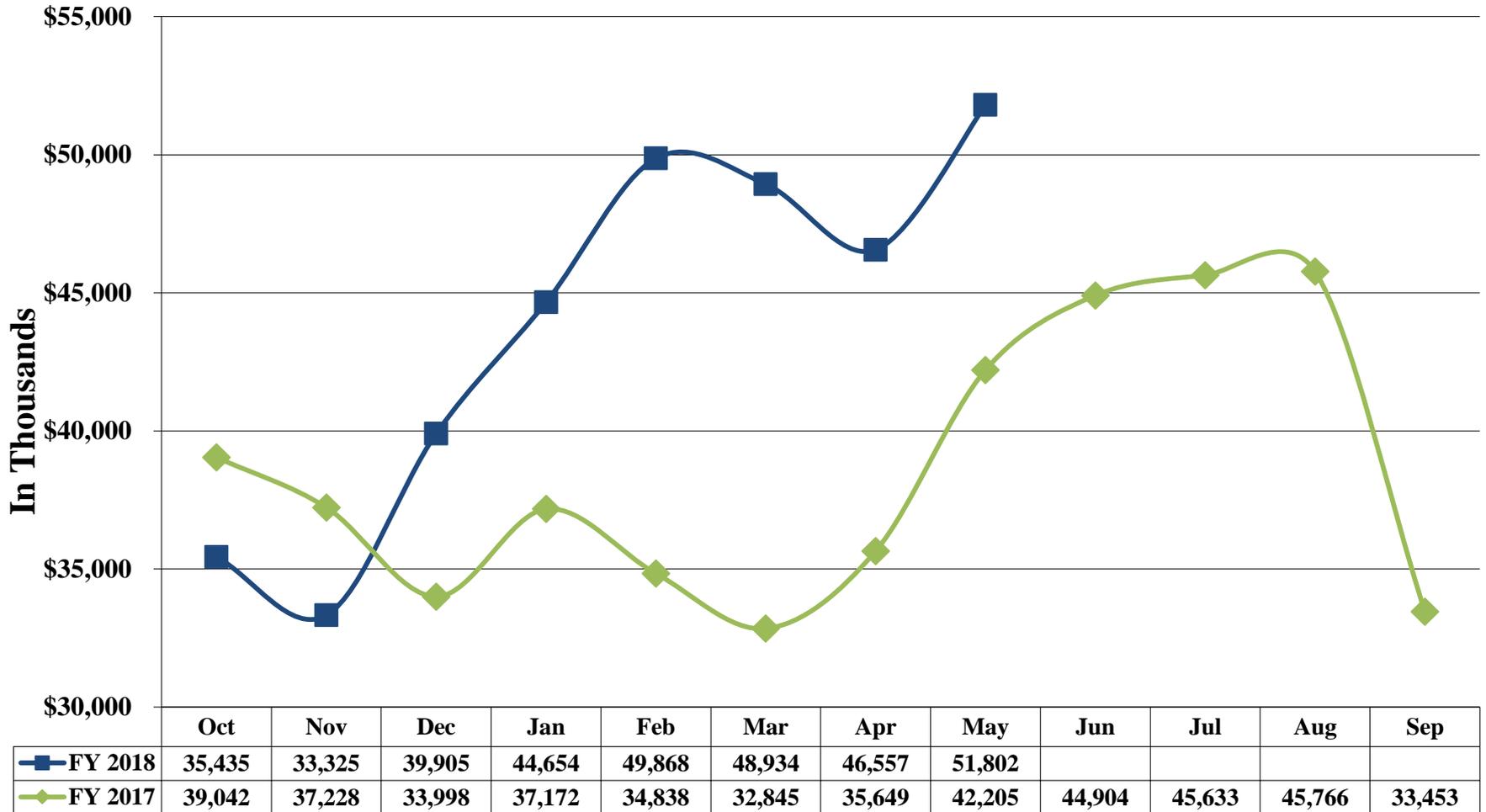
Accounts Receivable – Gross

(Medical Center Hospital)



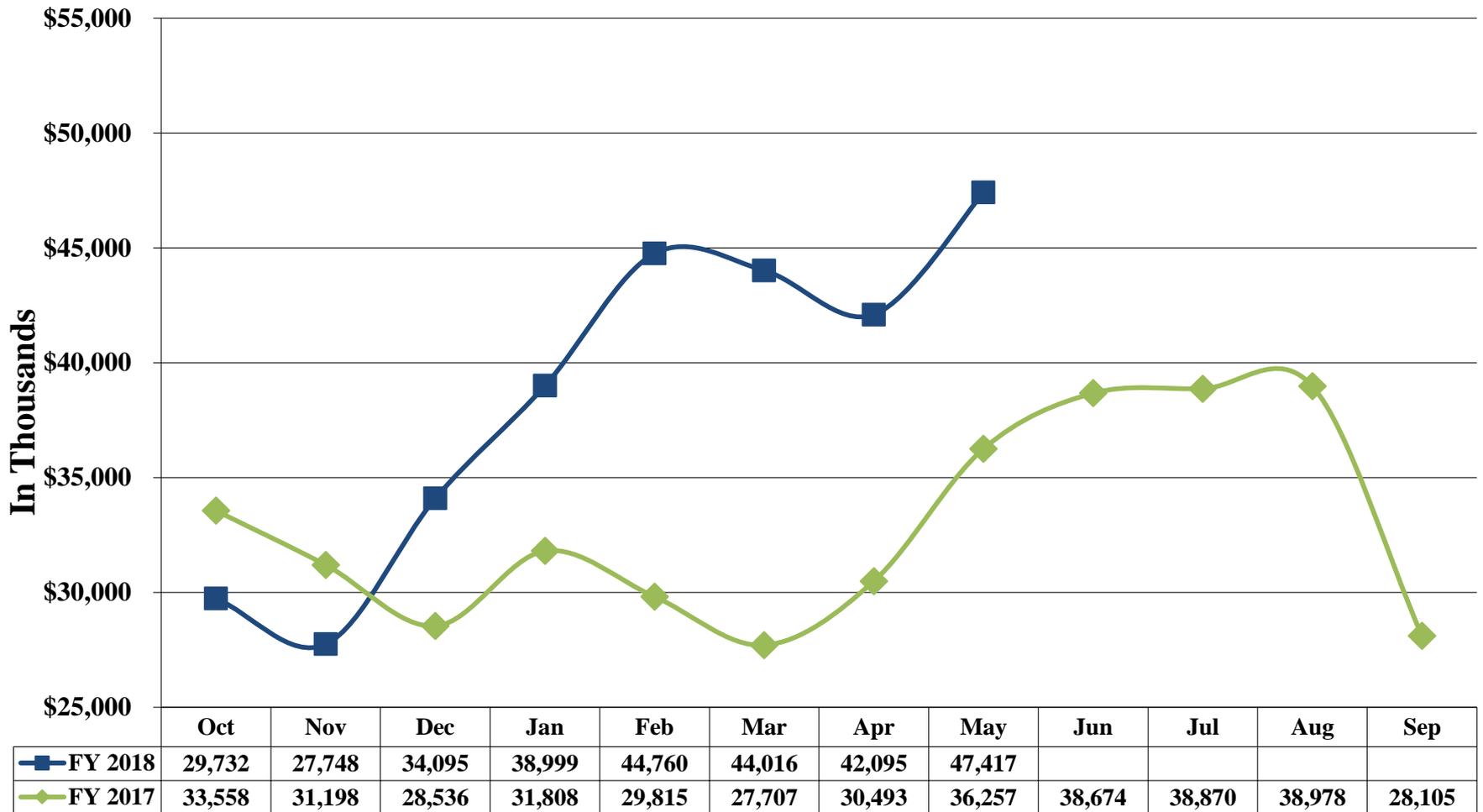
Accounts Receivable – Net

(Ector County Hospital District)



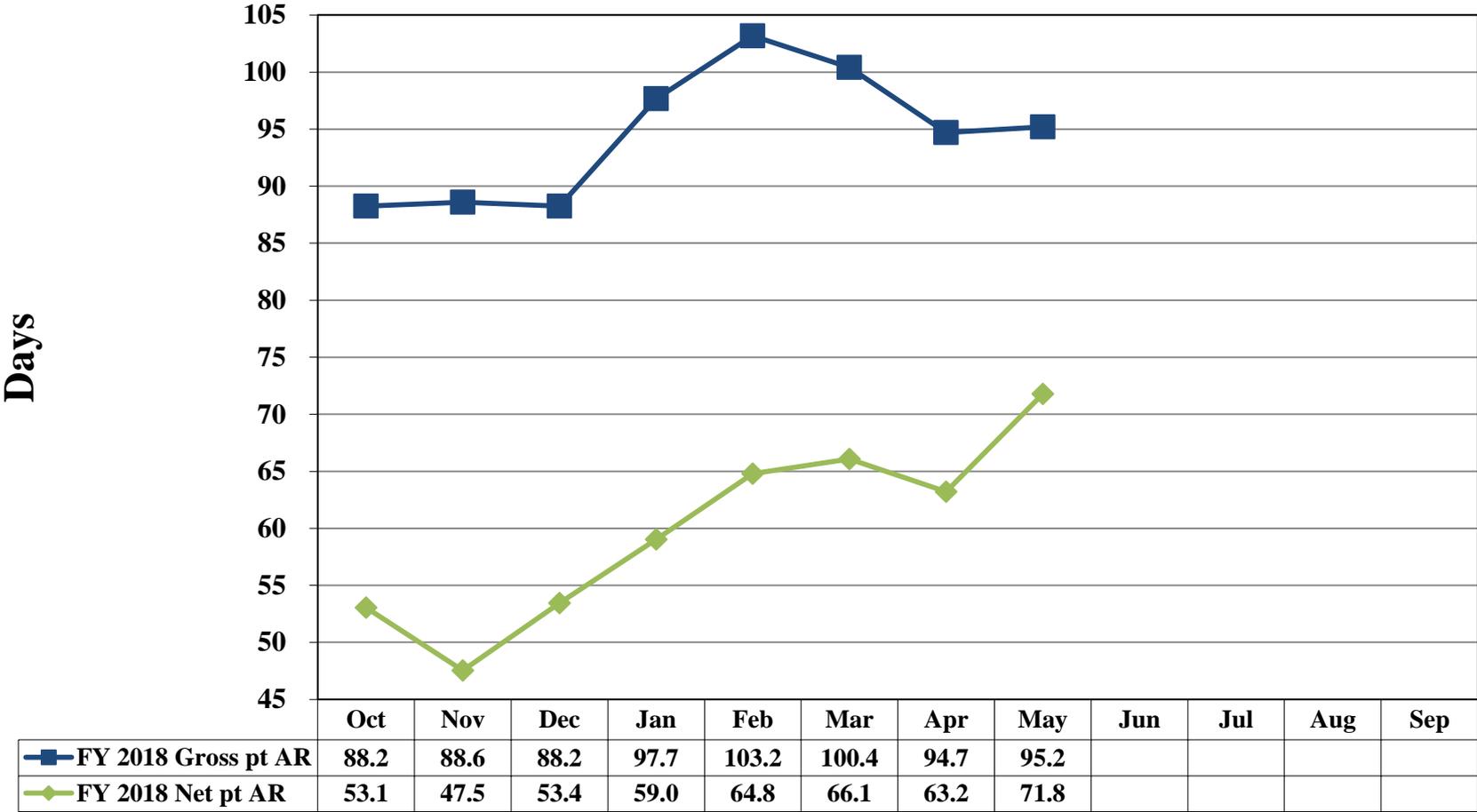
Accounts Receivable – Net

(Medical Center Hospital)



Days in Accounts Receivable

Ector County Hospital District

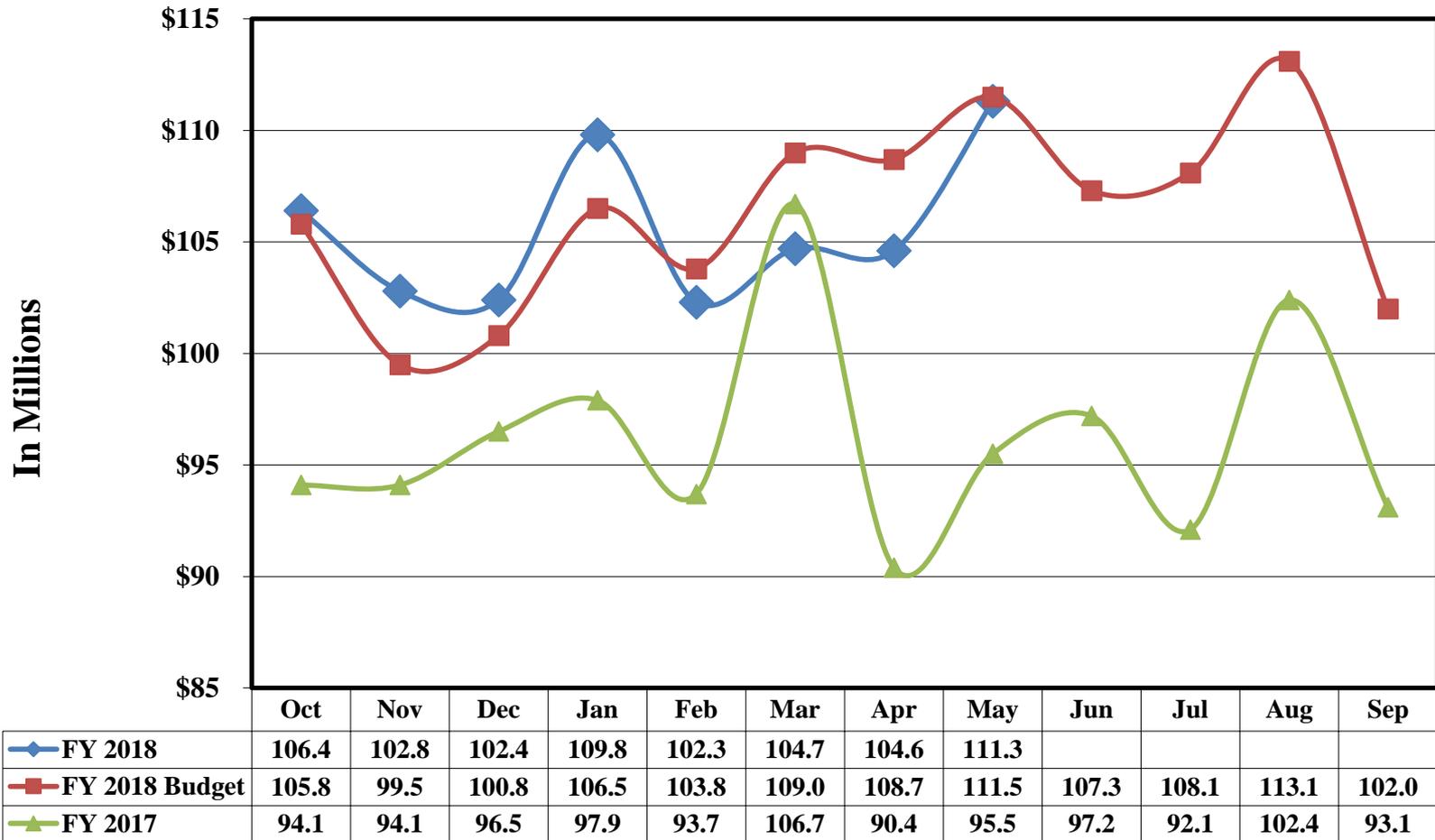


Revenues & Revenue Deductions



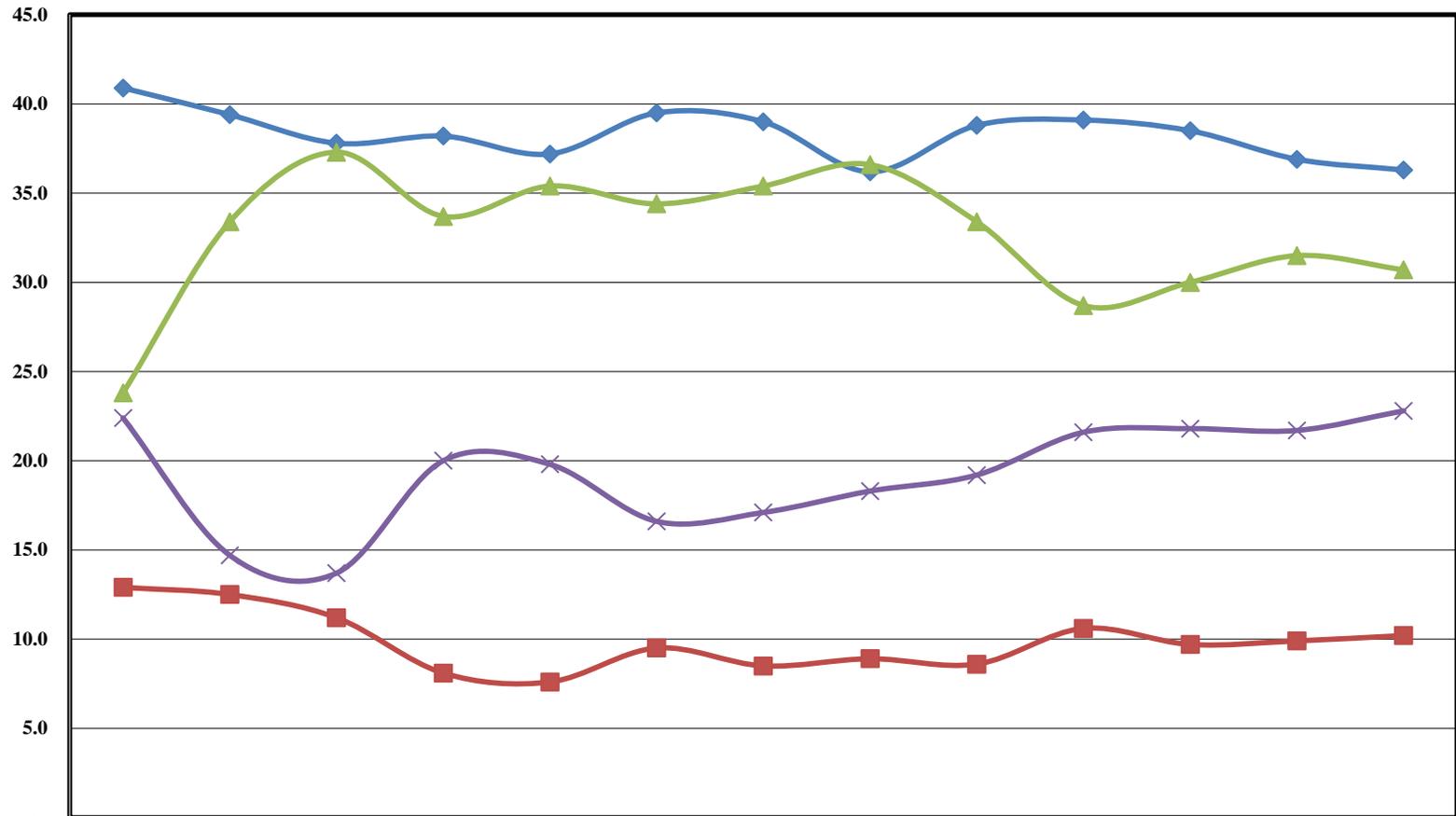
Total Patient Revenues

(Ector County Hospital District)



Hospital Revenue Payor Mix

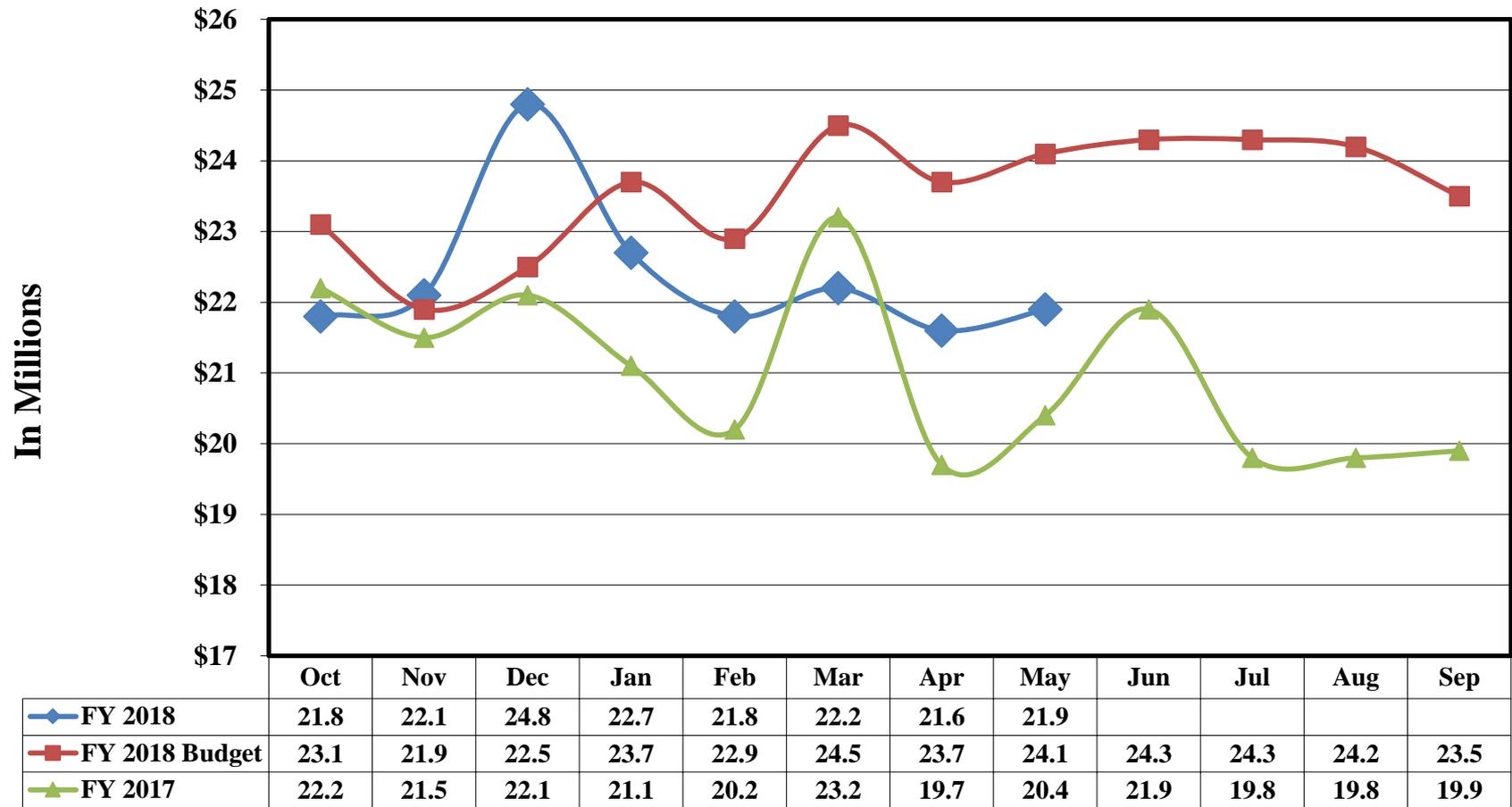
13 Month Trend



	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Medicare	40.9	39.4	37.8	38.2	37.2	39.5	39.0	36.2	38.8	39.1	38.5	36.9	36.3
Medicaid	12.9	12.5	11.2	8.1	7.6	9.5	8.5	8.9	8.6	10.6	9.7	9.9	10.2
Third Party	23.8	33.4	37.3	33.7	35.4	34.4	35.4	36.6	33.4	28.7	30.0	31.5	30.7
Private	22.4	14.7	13.7	20.0	19.8	16.6	17.1	18.3	19.2	21.6	21.8	21.7	22.8

Net Patient Revenues

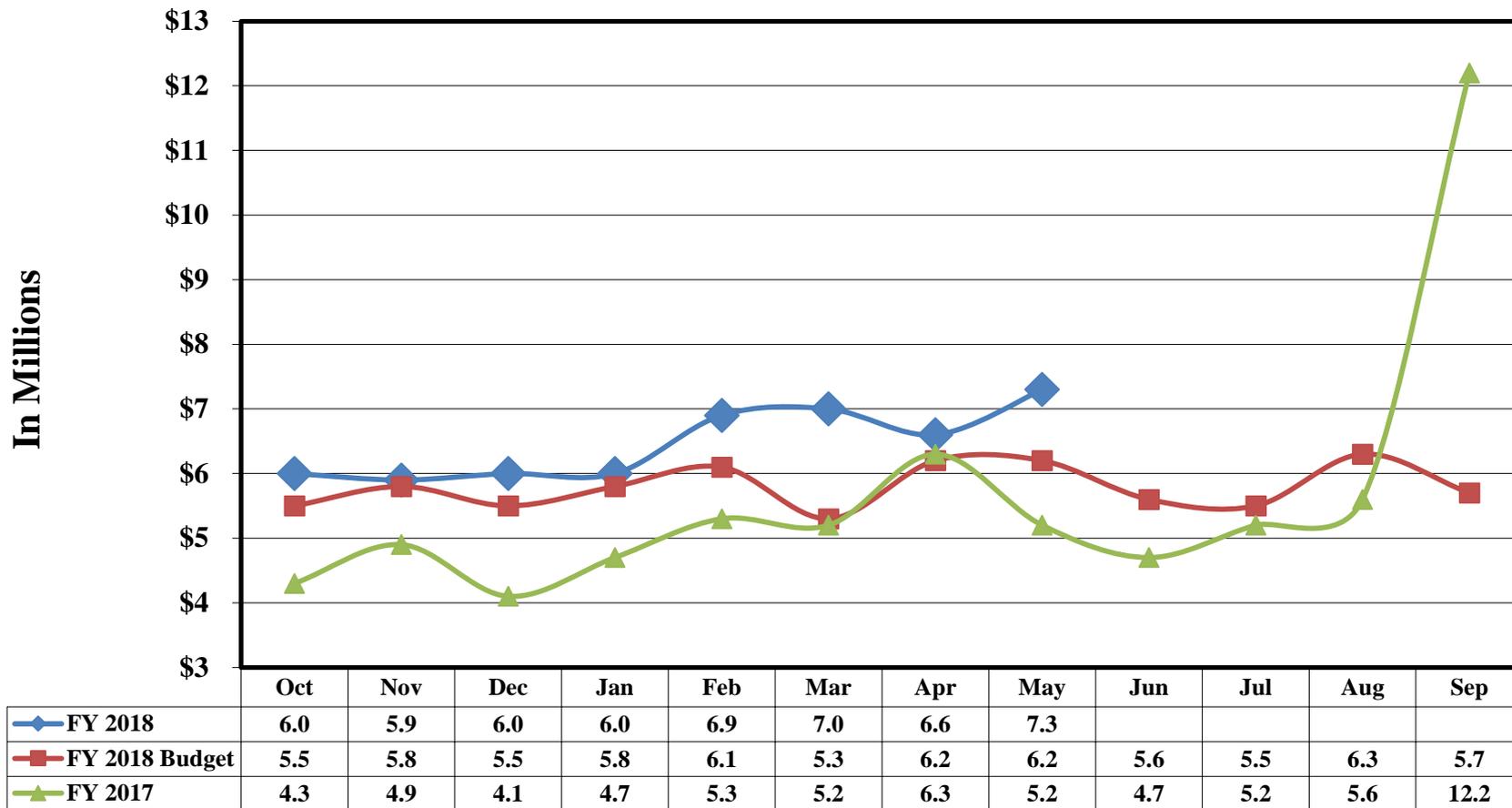
(Ector County Hospital District)



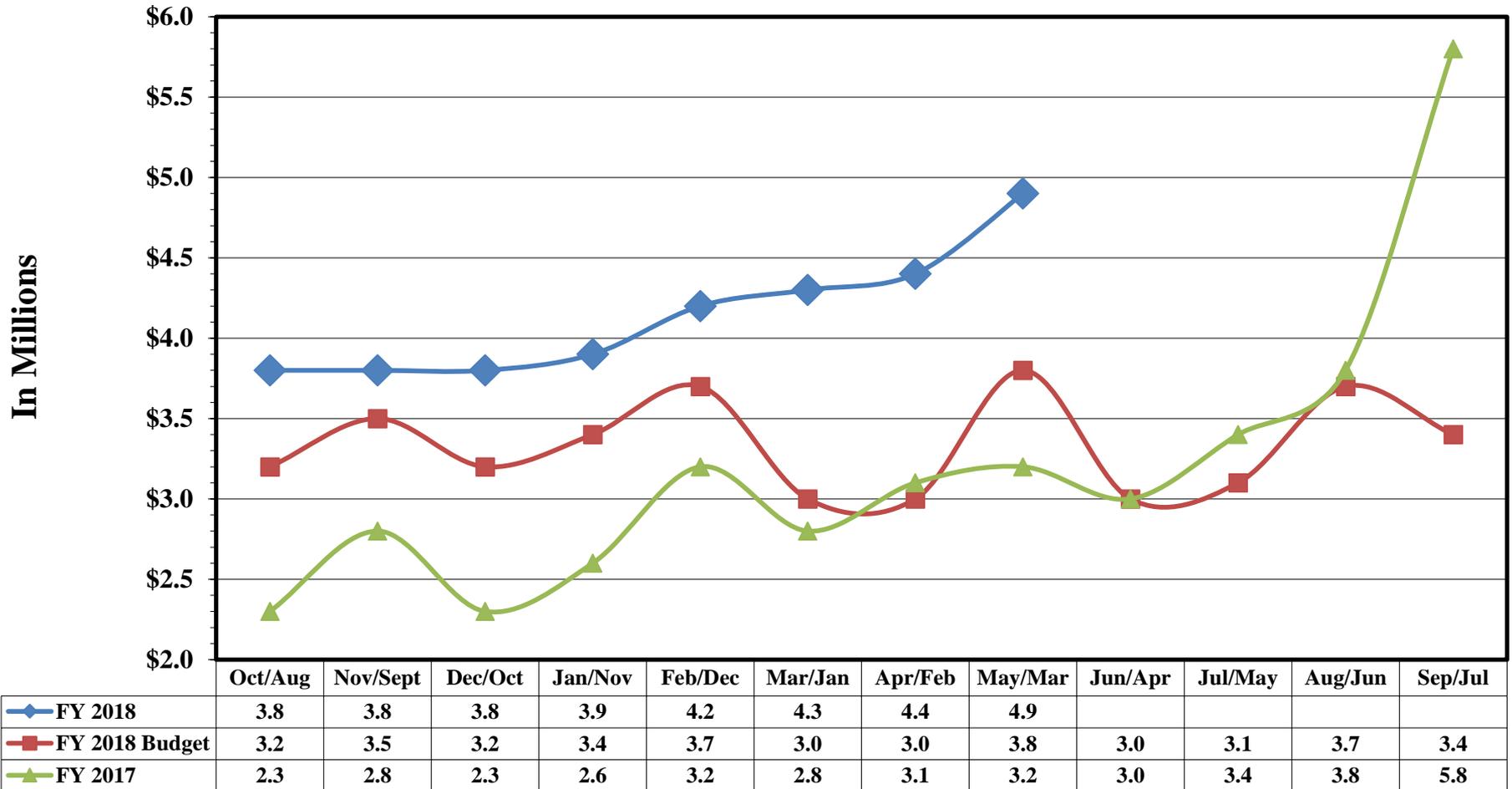
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts

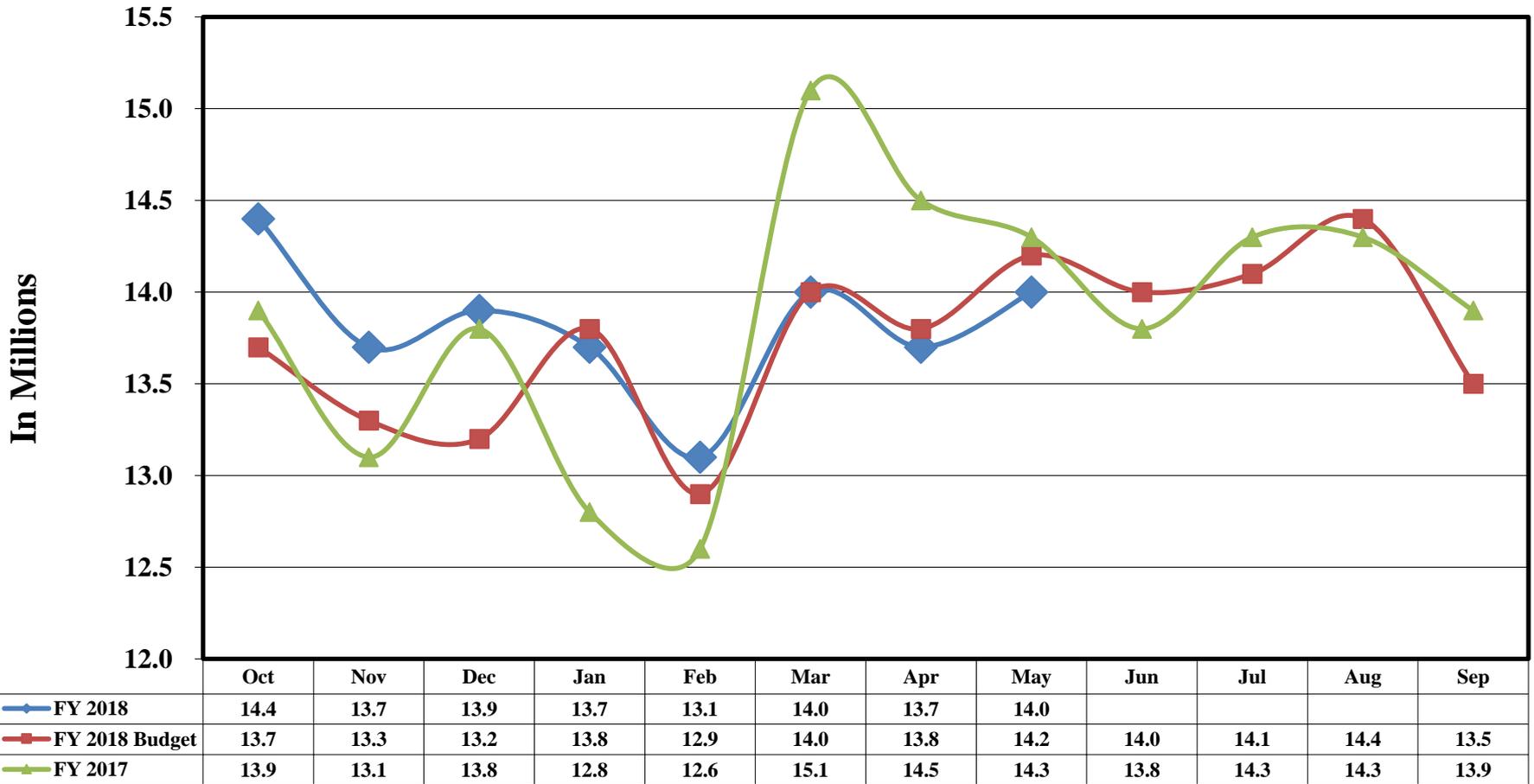


Operating Expenses



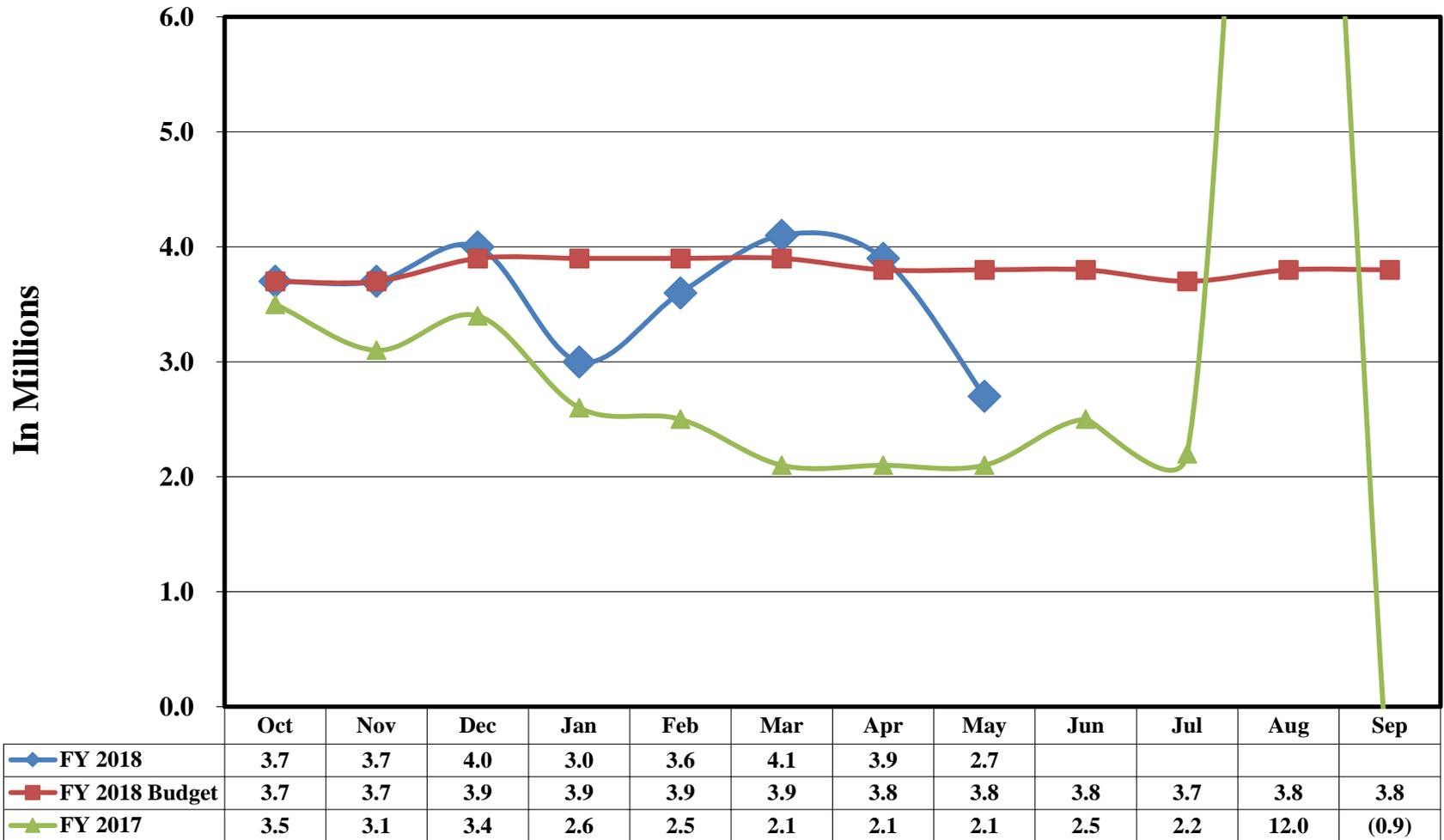
Salaries, Wages & Contract Labor

(Ector County Hospital District)

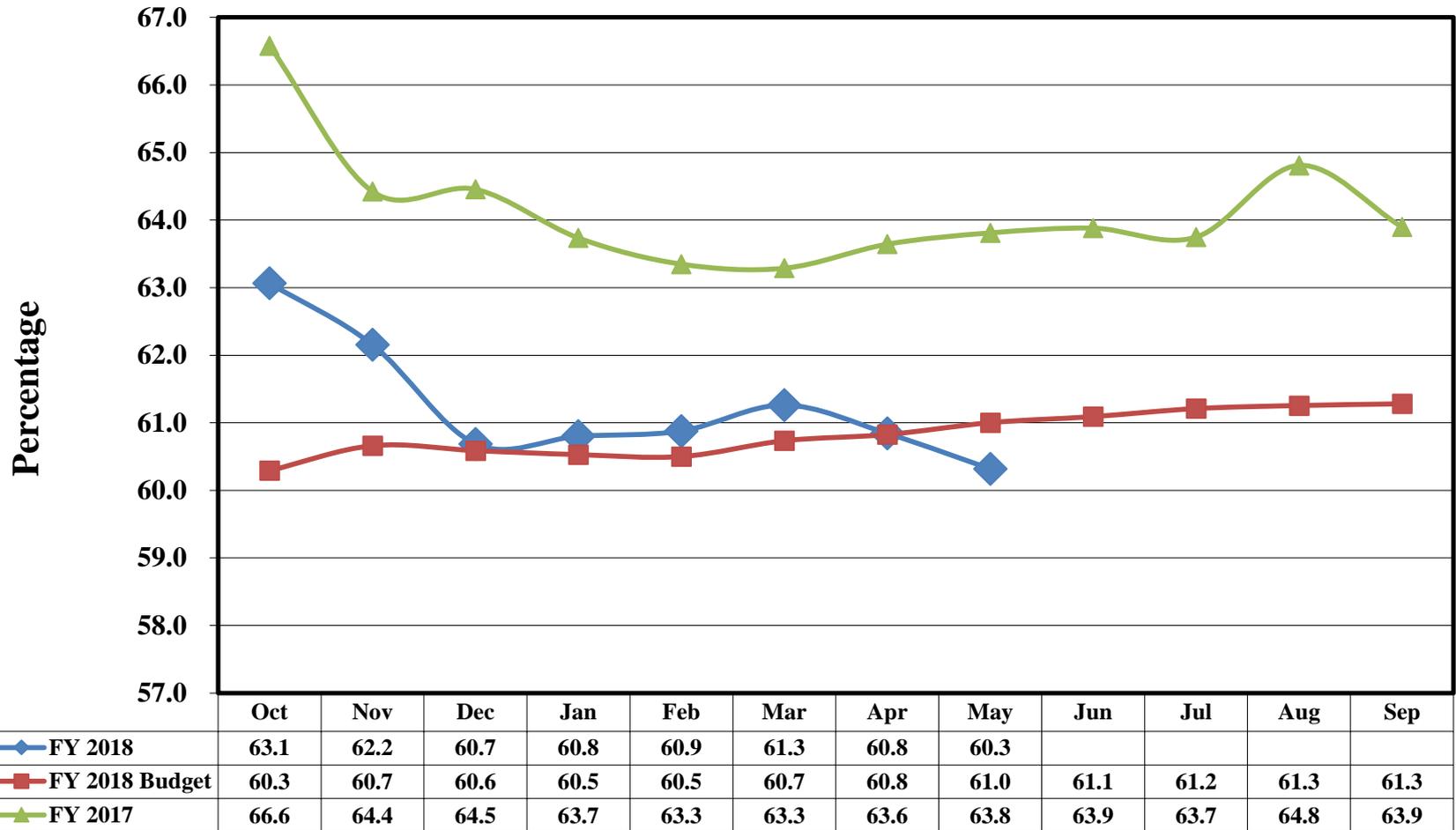


Employee Benefit Expense

(Ector County Hospital District)

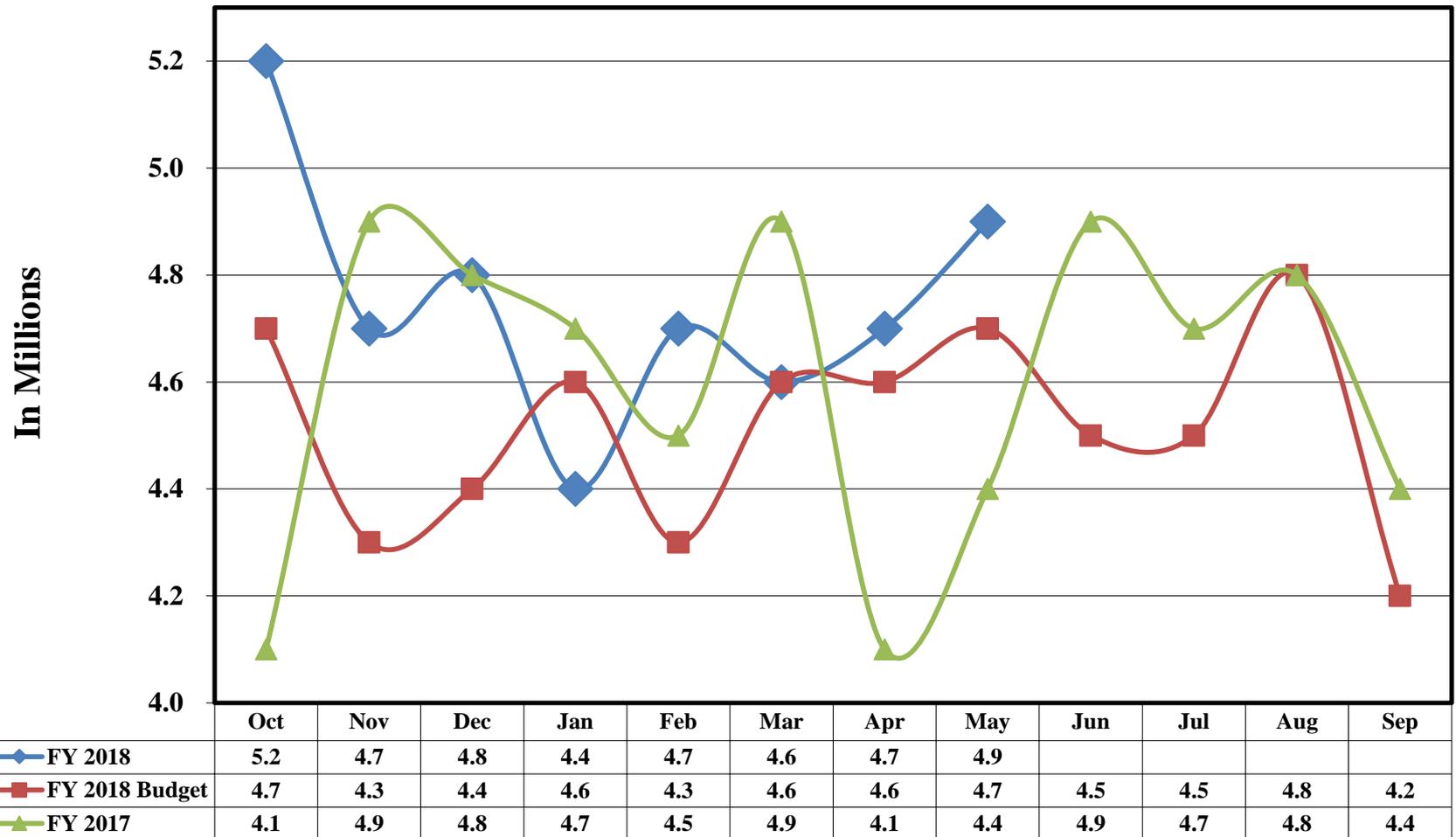


Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



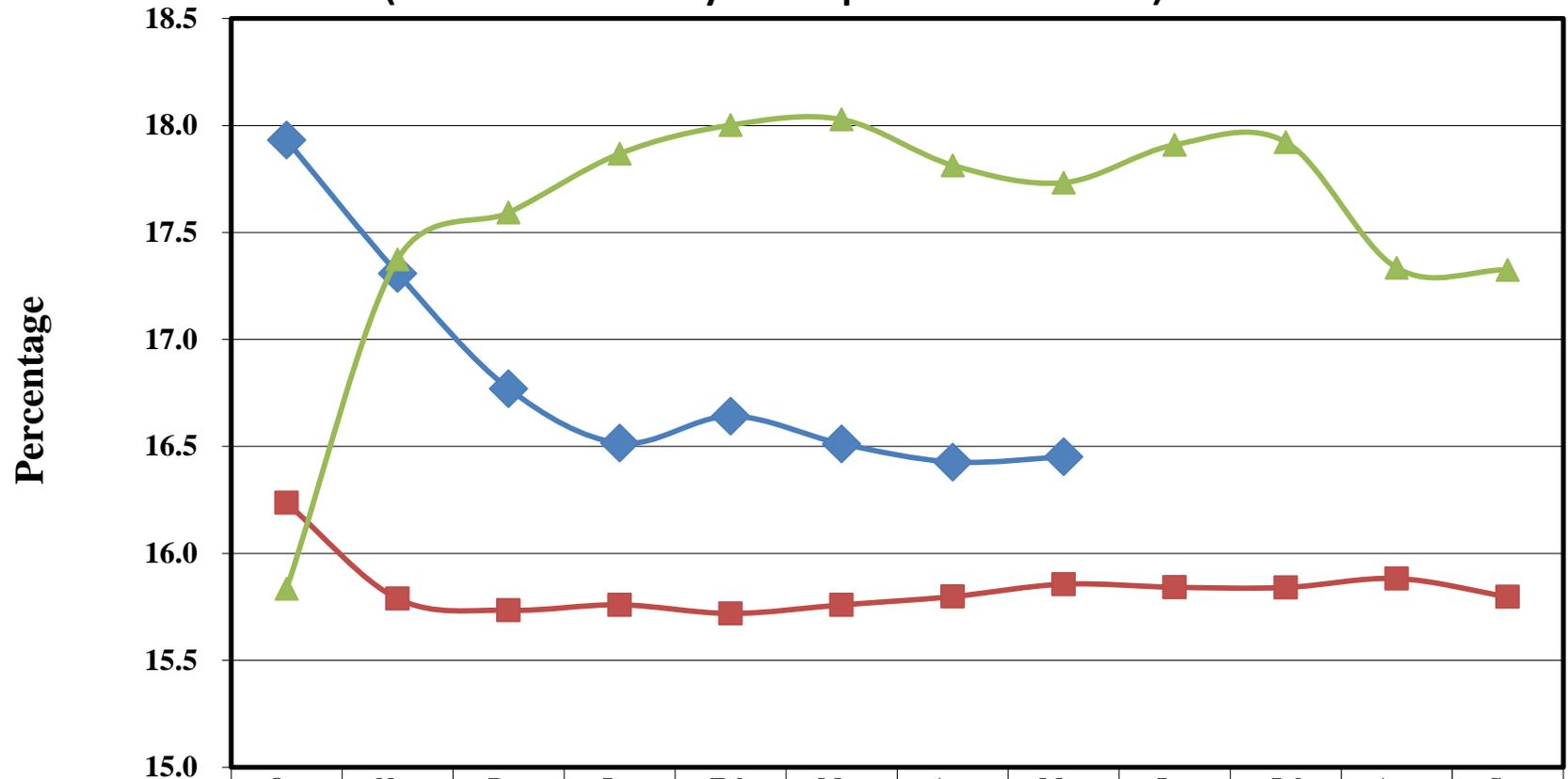
Supply Expense

(Ector County Hospital District)



Supply Expense as a % of Total Operating Expense Year-to-Date

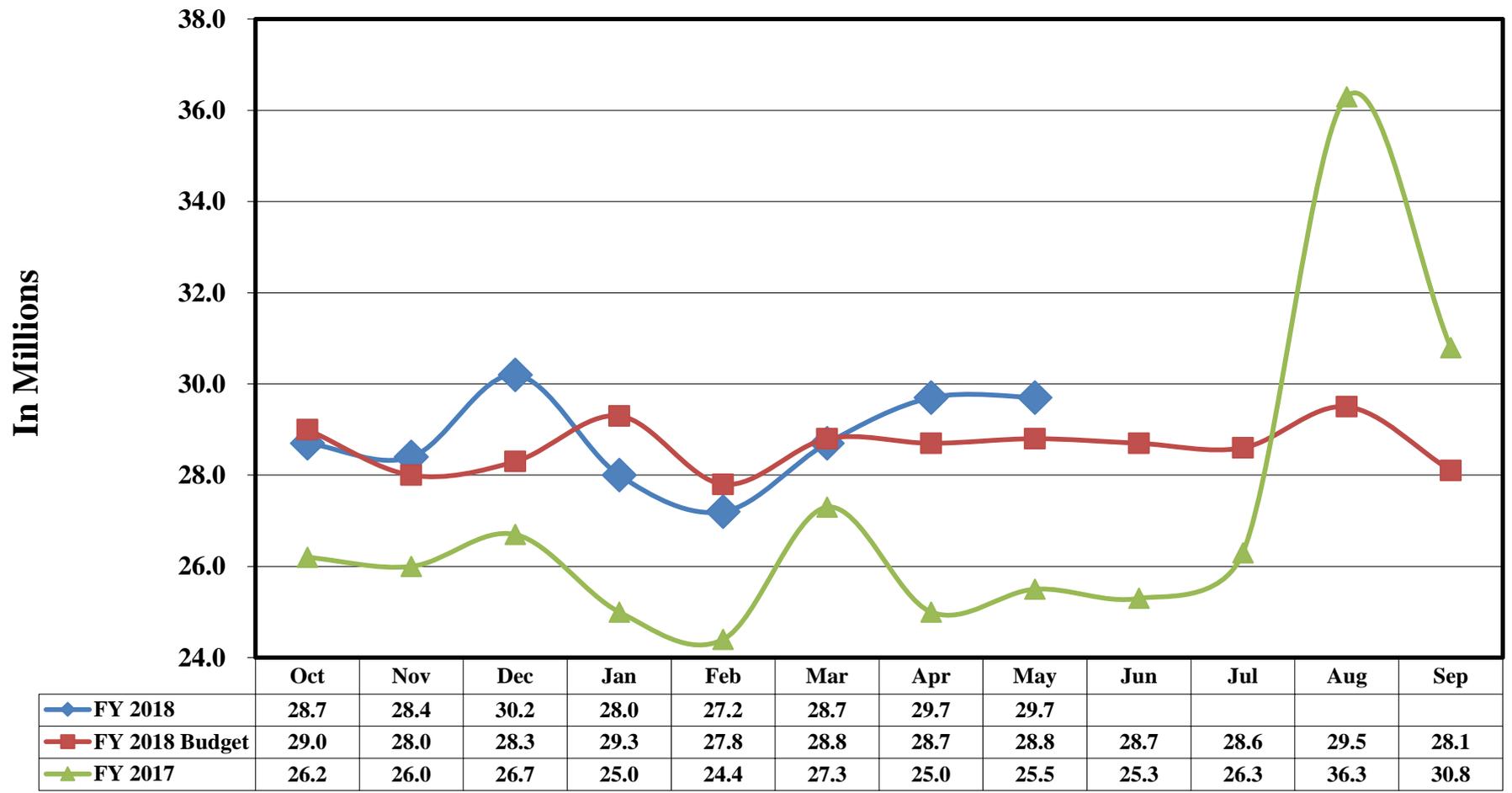
(Ector County Hospital District)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2018	17.9	17.3	16.8	16.5	16.6	16.5	16.4	16.5				
■ FY 2018 Budget	16.2	15.8	15.7	15.8	15.7	15.8	15.8	15.9	15.8	15.8	15.9	15.8
▲ FY 2017	15.8	17.4	17.6	17.9	18.0	18.0	17.8	17.7	17.9	17.9	17.3	17.3

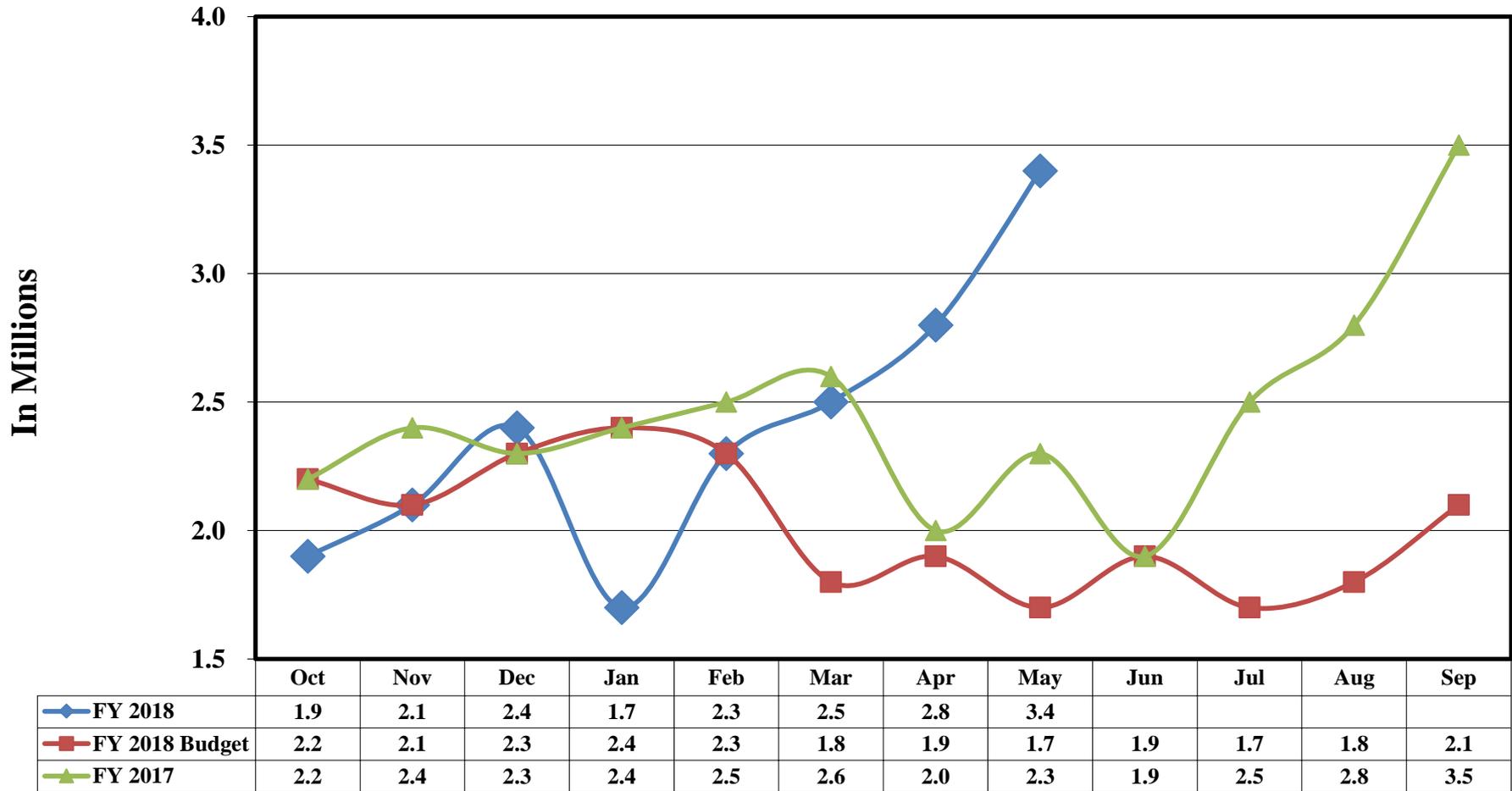
Total Operating Expense

(Ector County Hospital District)



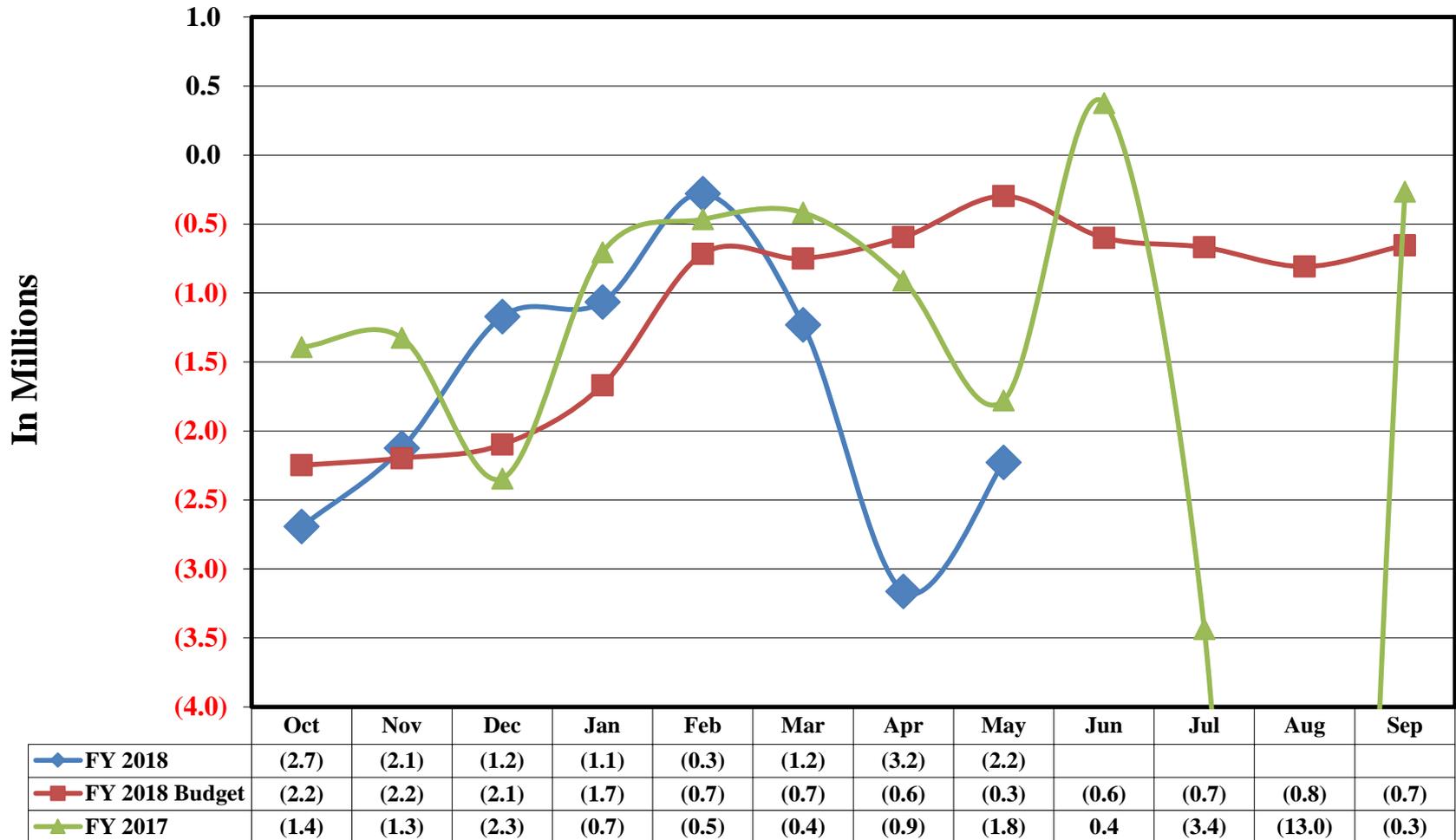
Purchased Services

(Ector County Hospital District)



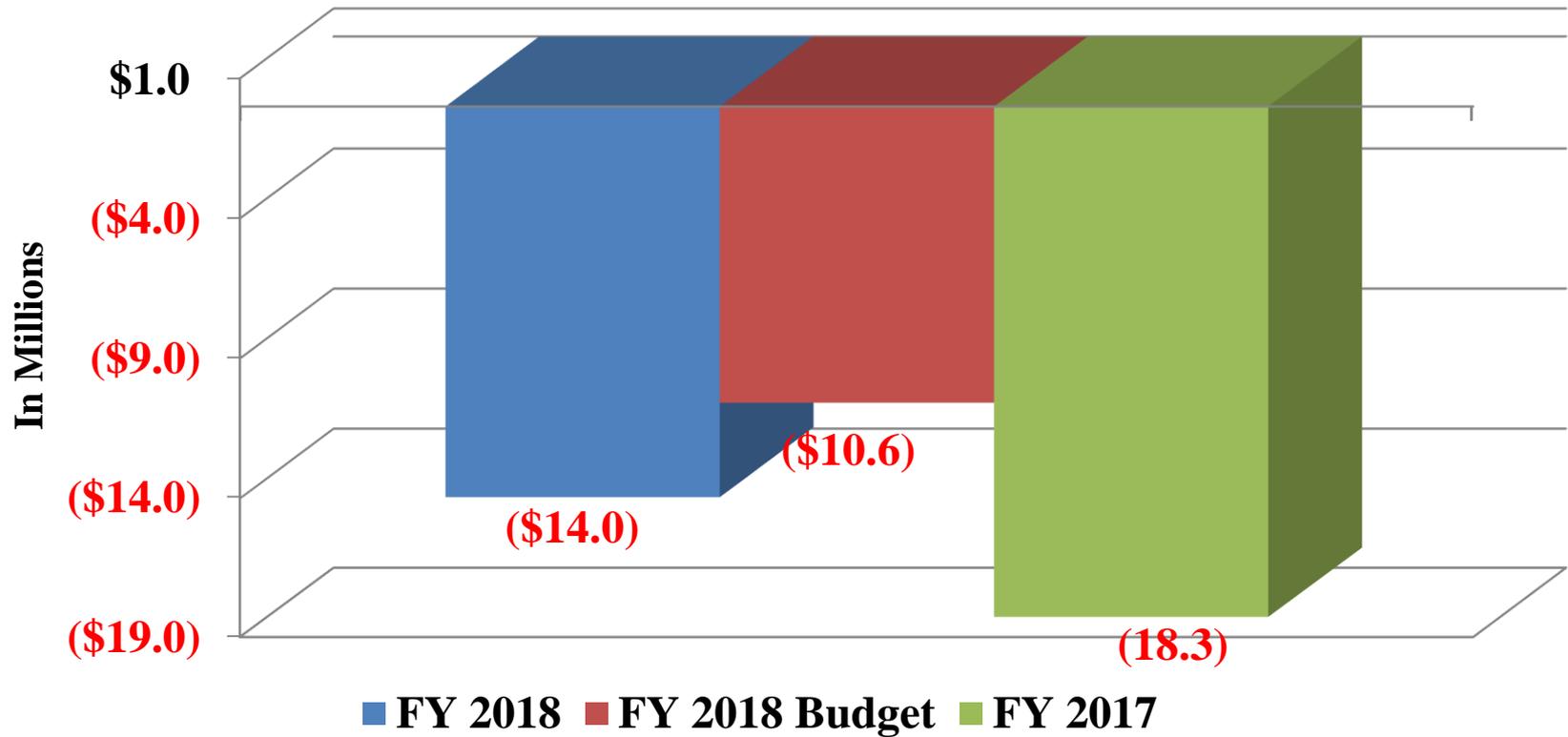
Change in Net Position

Ector County Hospital District Operations



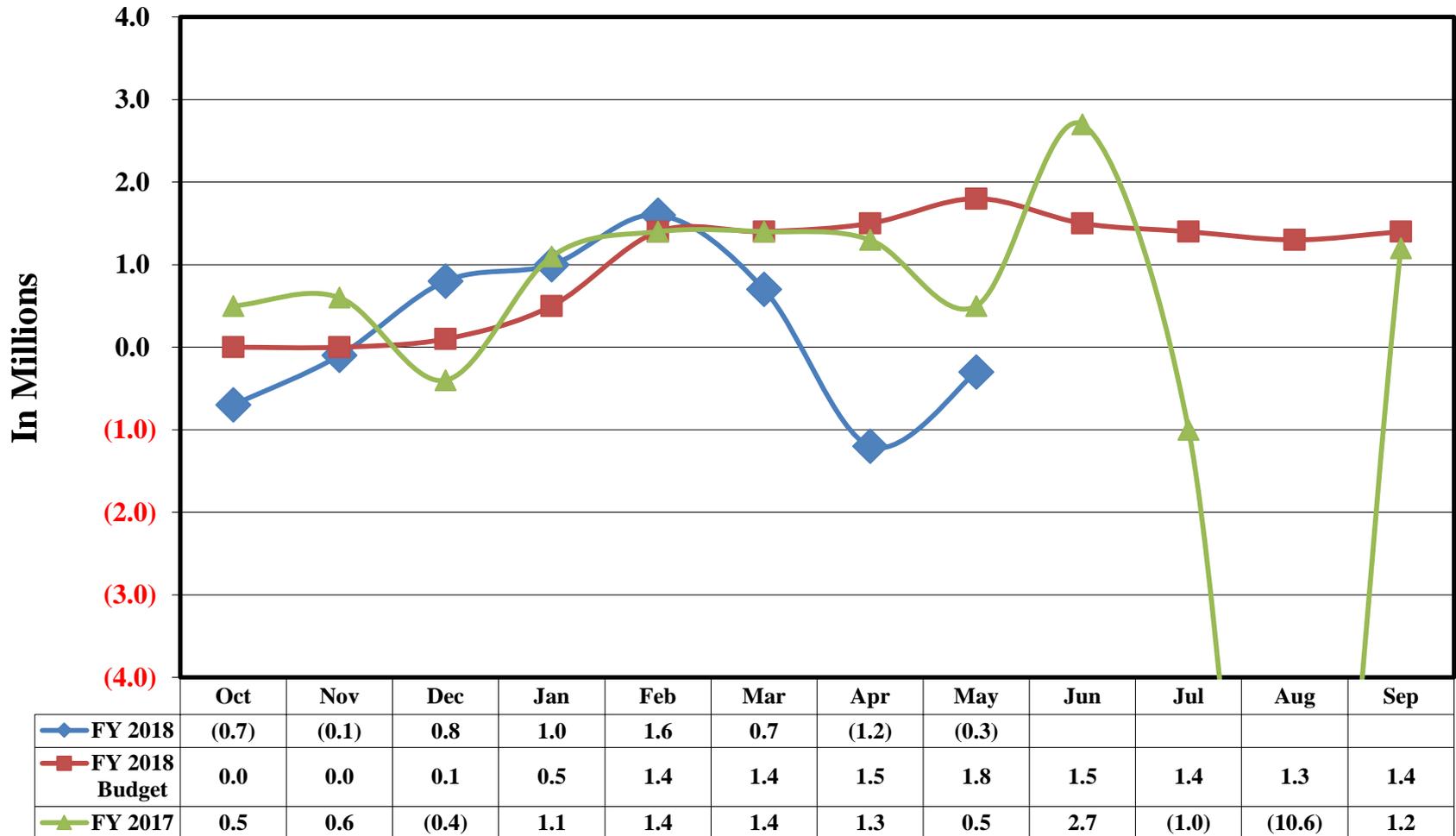
Change in Net Position

Ector County Hospital District Operations – Year to Date



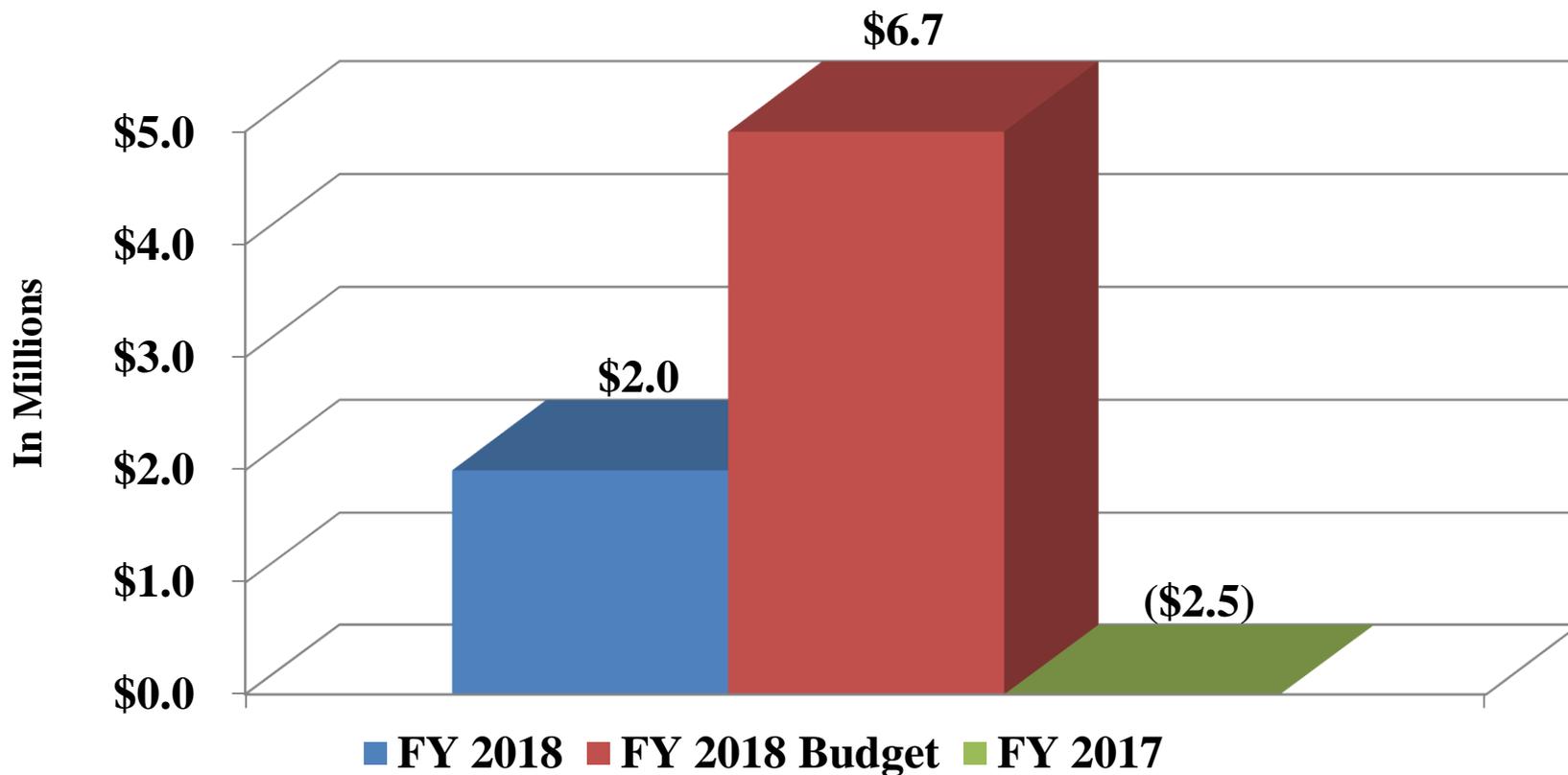
Earnings Before Interest, Depreciation & Amortization (EBIDA)

Ector County Hospital District Operations

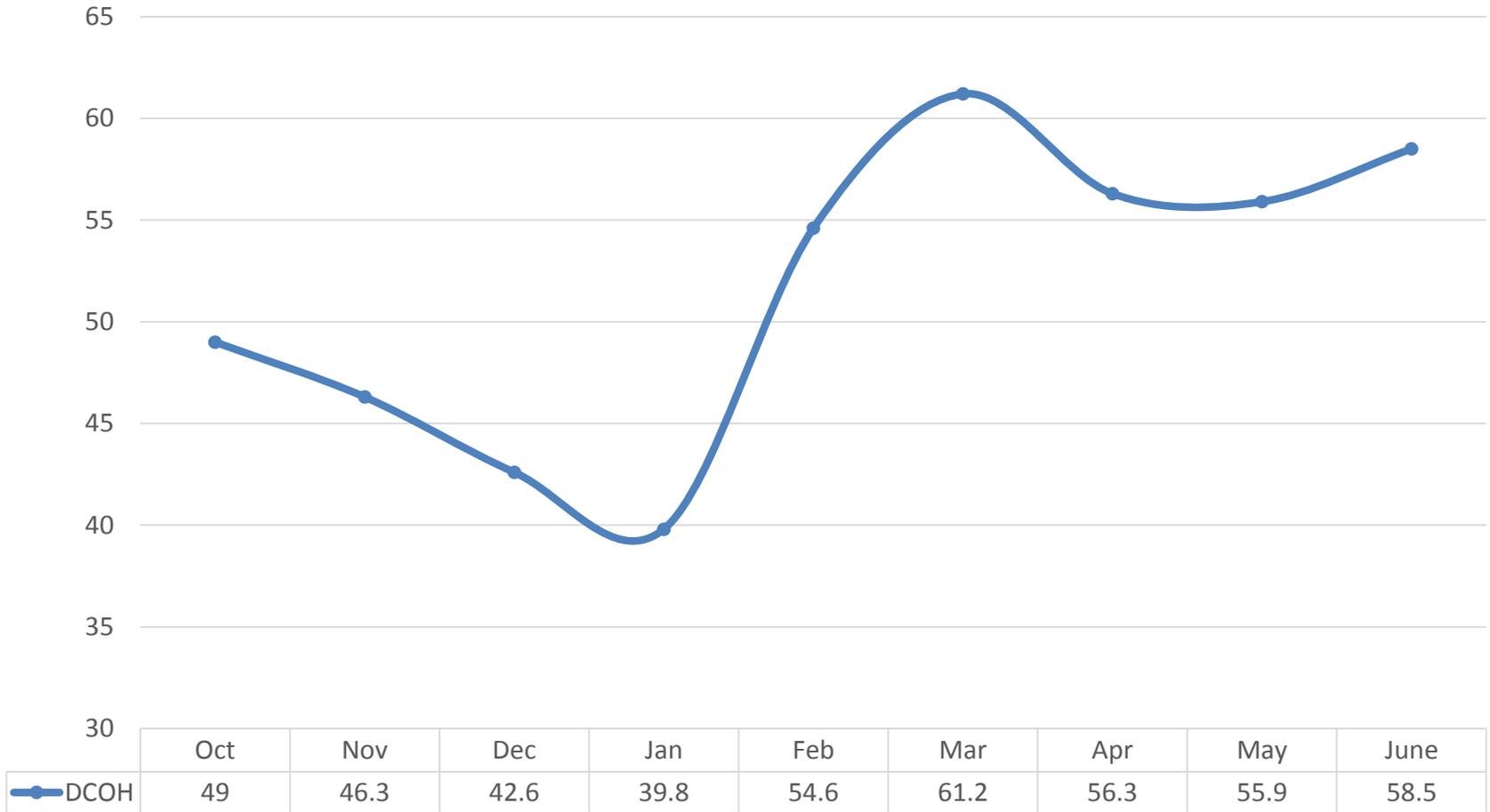


Earnings Before Interest, Depreciation & Amortization (EBIDA)

Ector County Hospital District Operations – Year to Date

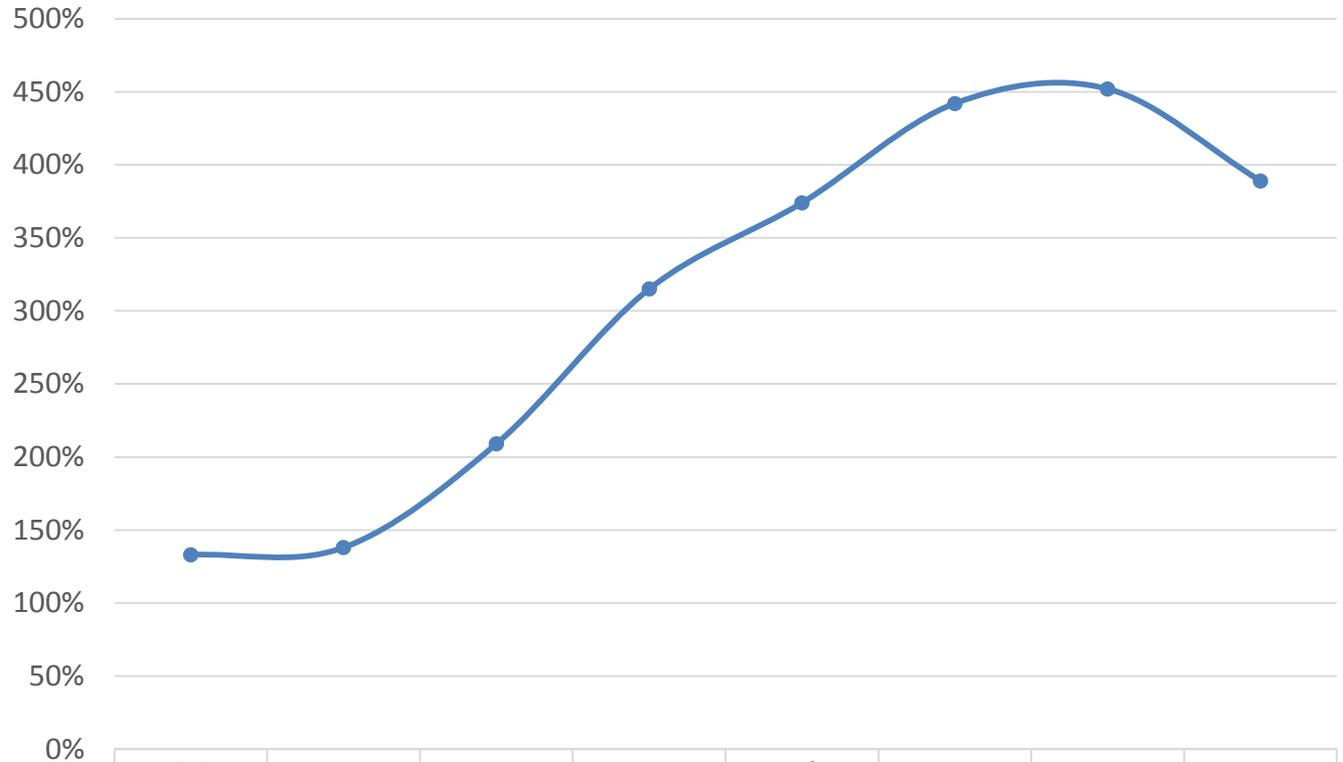


Days Cash on Hand



Year-to-Date Debt Service Ratio

Must be Greater Than 110%



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Debt Service Coverage Ratio	133%	138%	209%	315%	374%	442%	452%	389%

Debt Service Coverage Ratio





July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Aminsharifi, Jamie MD	Radiology	Radiology / Telemedicine	VRAD	07/10/2018 – 07/09/2020
Tortorelli, Cynthia MD	Radiology	Radiology / Telemedicine	VRAD	“ “
Thokala, Ramakrishna MD	Medicine	Medicine / Nephrology	Permian Nephrology Associates	07/10/2018-07/09/2019
Brown, Matthew MD	Surgery	Plastic Surgery / Hand Surgery	Midland Plastic Surgery Center	“ “

Allied Health:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Hernandez, Philip CRNA	Anesthesia	Nurse Anesthetist	ProCare	Meghana Gillala, MD Abishek Bhari Jayadevappa, MD Marlys Munnell, MD Michael Price, MD Punaepalli Reddy, MD	07/10/2018 - 07/09/2020

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Banh, David MD	OB / GYN	Affiliate	Obstetrics / Gynecology	TTUHS C		09/01/2018 – 08/31/2020
Bastidas Palacios, Alexander MD	Medicine	Active	Medicine / Critical Care	ProCare		“ “
Bhairavarasu, Kalpana MD	Medicine	Active	Medicine / Rheumatology	TTUHS C	DELETE: Arthroscopy	“ “
Borra, Ravi MD	Medicine	Active	Medicine / Endocrinology	West Texas Diabetes		“ “
Caparas, Domingo MD	Family Medicine	Active	Family Medicine/Hospitalist	ProCare		“ “
Francisco, Anna Marie MD	Family Medicine	Active	Family Medicine / Geriatrics	TTUHS C		“ “
Herrera, Johany MD	Family Medicine	Active	Family Medicine/Hospitalist	ProCare		“ “
Hosakoppal, Niriksha MD	Medicine	Active	Medicine/Internal Medicine	ProCare		“ “
Kola, Bhargavi MD	Pediatrics	Active	Pediatrics	TTUHS C		“ “
Nwojo, Raphael MD	Surgery	Associate Active	Surgery / Otolaryngology	ProCare		“ “
Othee, Mandeep MD	Medicine	Active	Medicine / Physical Medicine	ProCare		“ “
Price, Michael MD	Anesthesia	Associate Active	Anesthesiology	ProCare		“ “
Smith, Debbie DO	Family Medicine	Active	Family Medicine / Geriatrics	TTUHS C		“ “
Van Riper, James DO	OB/GYN	Courtesy Associate	Obstetrics / Gynecology	First Physicians		09/01/2018 – 08/31/2019
Reddy, Punaepalli MD	Anesthesia	Associate	Anesthesiology	ProCare		08/01/2018 – 07/31/2019

Carrizales, Enrique DO	Medicine	Associate	Medicine/Internal Medicine	ProCare		“ “
Gomez, Adriana MD	Medicine	Associate	Medicine/Internal Medicine	ProCare		“ “
McDonnell, Kevin MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		08/01/2018 – 07/31/2020
Blanchard, Lawrence MD	Anesthesia	Active	Anesthesiology	ProCare		“ “
Park, Susan MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		“ “
Paul, Marc MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		“ “
Reiner, Bruce MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		“ “
Wike, Laura MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		“ “

Allied Health Professionals:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Katada, Jose CRNA	Anesthesia	Nurse Anesthetist	ProCare	Meghana Gillala, MD Abishek Bhari Jayadevappa, MD Marlys Munnell, MD Michael Price, MD Punaepalli Reddy, MD		09/01/2018 – 08/31/2020
Lovitt, Hanh PA	Emergency Medicine	Physician Assistant	BEPO	Gregory Shipkey, MD		“ “
Romero, Araceli FNP	Family Medicine	Nurse Practitioner	First Physicians	Francisco Salcido, MD		“ “

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /TL



July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:
Change in Clinical Privileges

Statement of Pertinent Facts:
The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Bashir, Mamoun MD	Medicine	ADD: Moderate Sedation ADD: [Interventional Nephrology] – HD PermaCath placement and exchange for dialysis ADD: [Interventional Nephrology] – AV access (AVE/AVG) angiogram and/or angioplasty and/or endovascular stent placement for dialysis ADD: [Interventional Nephrology] – AV access thrombectomies for dialysis
Glass, Darren MD	Surgery	ADD: Temporary privileges for proctoring with da Vinci

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Sepulveda, Augusto MD	Active	Medicine / Hospitalist	05/16/2018	Resigned
Ahmed, Yasir, MD	Active	Medicine / Infectious Disease	06/21/2018	Resigned
Boe, Justin MD	Telemedicine	Radiology	05/16/2018	Resigned
Henry, Thomas MD	Telemedicine	Radiology	05/14/2018	Resigned
Talmi, Danit MD	Telemedicine	Radiology	05/18/2018	Resigned
Adams, Mathis MD	Active	Surgery	10/31/2018	Resigned
Buitrago, William MD	Associate	Surgery / Trauma	10/31/2018	Resigned
Corneille, Michael MD	Active	Surgery / Trauma	10/31/2018	Resigned
Kim, Elizabeth MD	Active	Surgery	10/31/2018	Resigned

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change/ Change to Credentialing Date:

Staff Member	Department	Category
Nwojo, Raphael MD	Surgery	Associate to Active
Price, Michael MD	Anesthesia	Associate to Active
Van Riper, James DO	OB / GYN	Courtesy to Associate

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



July 10, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

CER: # 591/ Cardiac Output Monitoring

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following CER # 591/Cardiac Output Monitoring.

- **CER # 591/ Cardiac Output Monitoring**

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER # 591/ Cardiac Output Monitoring.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL