



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
August 8, 2017 – 5:30 p.m.
Board Room

AGENDA

- I. **CALL TO ORDER**..... Mary Thompson, President
- II. **INVOCATION** Chaplain Farrell Ard
- III. **PLEDGE OF ALLEGIANCE** Mary Thompson
- IV. **MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM** Mary Thompson, p. 3
- V. **JULY 2017 EMPLOYEES OF THE MONTH** William Webster
 - Clinical: Azucena Cortez, Medical Assistant, ProCare Family Medicine
 - Non-Clinical: Heather Maddox, Department Secretary, Physical Medicine
 - Nurse of the Month: David Ramirez, Registered Charge Nurse, Emergency Department
- VI. **REVIEW OF MINUTES**..... Mary Thompson, p. 4-15
 Regular Meeting – July 11, 2017
- VII. **EDUCATIONAL TOPIC: MEDICAID 1115 WAIVER**..... John O’Hearn, Jon Riggs
- VIII. **COMMITTEE REPORTS**
 - A. **Finance Committee** David Dunn, p.16-99
 - 1. Quarterly Investment Report: Quarter 3, FY-2017
 - 2. Quarterly Investment Officers Certification: Quarter 3, FY-2017
 - 3. Financials for nine months ended June 30, 2017
 - B. **Long Range Planning Committee** Ben Quiroz
 Vision 2020 Strategic Plan Approval

- C. Joint Conference Committee** Greg Shipkey, MD, p.100-106
1. Medical Staff or AHP Initial Appointment/Reappointment
 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
 3. Change in Medical Staff or AHP Staff Status
 4. Change in Medical Staff or AHP Staff Category
 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria

IX. TTUHSC AT THE PERMIAN BASIN REPORT Gary Ventolini, MD

X. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT William Webster

Insurance Renewals.....Jon Riggs, Barry Couch, p. 107-113

XI. APPOINTMENT OF BOARD SECRETARY Mary Thompson

XII. BOARD MEMBER RESIGNATION..... Mary Thompson

- Acceptance of resignation
- Declare vacancy and set forth vacancy posting and application acceptance deadline

XIII. EXECUTIVE SESSION

Meeting held in closed session as to (1) consultation with attorney regarding litigation/appeal update *Meisell et al., v. ECHD et al.*, and legal matters and legal issues related to executive search firm contract pursuant to Section 551.071 of the Texas Open Meetings Act, and, (2) deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Open Meetings Act, pertaining to negotiation for arrangement of health care services.

XIV. EXECUTIVE SEARCH AGREEMENT WITH SOUTHERLAND PARTNERS.....Ron Griffin

XV. MCH PROCARE PROVIDER AGREEMENTS.....Julian Beseril

XVI. ADJOURNMENT Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Government Code of Texas, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
July 11, 2017**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz
Adela Vasquez

MEMBERS ABSENT:

None

OTHERS PRESENT:

William Webster, President/Chief Executive Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Matt Collins, Vice President, Support Services
Ron Griffin, Vice President/Chief Legal Counsel
Chad Dunavan, Vice President/Chief Nursing Officer
John O'Hearn, Vice Pres./Chief Strategy Officer
Jacqui Gore, Vice Pres., Communications and Marketing
Dr. Fernando Boccalandro, Vice Chief of Staff
Dr. Gary Ventolini, Regional Dean, TTUHSC Permian Basin
David Duree, Weaver
Various other interested members of the Media,
Medical Staff, Employees, Retirees and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Dr. Ben Quiroz presented the Mission, Vision and Values of Medical Center Health System.

IV. JULY 2017 EMPLOYEES OF THE MONTH

Mr. Webster introduced the July 2017 Employees of the Month as follows:

- Clinical: Milissa Aranda, Licensed Physical Therapist Assistant, Rehab Services
- Non-Clinical: Michelle Mendoza, Credentialing Coordinator, Medical Staff Office
- Nurse of the Month: Jessica Castillo, RN, Charge Nurse, 5-Central Unit

V. REVIEW OF MINUTES

A. Regular Meeting – June 6, 2017

David Dunn moved and Bryn Dodd seconded the motion to accept the minutes of the Regular ECHD Board meeting held June 6, 2017 as presented. The motion carried.

VI. EDUCATIONAL TOPIC: CYBER SECURITY

Gary Barnes, Sr. Vice Pres./Chief Information Officer, recognized Brad Dummer, Computer Security Officer, for his diligent work and demonstration of expertise in the field of Information Technology Security. Mr. Barnes provided a power point presentation related to Cyber Security to the ECHD Board for informational purposes. No action was taken.

VII. FINANCIAL REPORT FOR EIGHT MONTHS ENDED MAY 31, 2017

There was not a 4:30 p.m. Finance Committee meeting, therefore, the Finance Report was provided as a part of the Regular Meeting of the ECHD Board, July 11, 2017.

Jon Riggs presented the Financial Report for Eight Months Ended May 31, 2017 for approval by the ECHD Board of Directors.

Adela Vasquez moved and Dr. Ben Quiroz seconded the motion to accept the Financial Report for Eight Months Ended May 31, 2017 as presented. The motion carried.

VIII. COMMITTEE REPORTS

A. Joint Conference Committee

Dr. Fernando Boccalandro, Vice Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/ Privileges	Group	Dates
Gerhardt, Erich DO	Surgery	General & Trauma Surgery	Acute Surgical Care	07/11/2017 – 06/30/2018
James, Rebecca MD	OB/GYN	OB/GYN	Premier Physicians	07/11/2017 – 06/30/2018
*Saldanha, Vilas MD	Surgery	Orthopedics	EmCare	07/11/2017 – 06/30/2018
York, Gregory MD	Surgery	General & Trauma Surgery	Acute Surgical Care	07/11/2017 – 06/30/2018

Allied Health Professional (AHP) Staff Applicants

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Dates
*Lopez, Sabino Joshua CRNA	Anesthesia	CRNA	MCH ProCare	Dr. Gillala, Dr. Bryan, Dr. Munnell, Dr. Price, Dr. Young, Dr. Tang	07/11/2017 – 06/30/2019
*Nieto, Sandra FNP	Family Medicine	Nurse Practitioner	MCH ProCare	Dr. Johany Herrera	07/11/2017 – 06/30/2019

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/Or Allied Health Professional Staff

Applicant	Departme nt	Staff Categor y	Specialty/ Privileges	Group	Changes in Privileges	Dates
Acreman, Anne MD	Family Medicine	Courtesy	Family Medicine	Permian Premier		09/01/2017 – 08/31/2018
Alam, Nimat MD	Family Medicine	Active	Family & Geriatric Medicine	TTUHSC		09/01/2017 – 08/31/2019
Armstrong-Paap, Faye MD	Surgery	Active	General Surgery	Private		08/01/2017 – 07/31/2019
Bhari Jayadevappa, Abhishek MD	Anesthesia	Associate	Anesthesiology	MCH ProCare		08/01/2017 – 07/31/2018

Blanchard, Lawrence MD	Anesthesia	Associate	Anesthesiology	MCH ProCare		08/01/2017 – 07/31/2018
Casanova, Diana MD	Family Medicine	Active	Family Medicine	Private		09/01/2017 – 08/31/2019
Gonzalez, Alfonso MD	Family Medicine	Active	Family Medicine	Private		09/01/2017 – 08/31/2019
Heidlebaugh, Michael MD	Emergency Medicine	Associate to Active	Emergency Medicine	BEPO		09/01/2017 – 08/31/2019
Le, Chau MD	Family Medicine	Active	Family Medicine	TTUHSC		09/01/2017 – 08/31/2019
McGehee, Mark MD	Radiology	Telemedicine	Telemedicine	VRAD		08/01/2017 - 07/31/2019
Nasser, Nawaal MD	Pathology	Active	Anatomic & Clinical Pathology	MCH ProCare		09/01/2017 – 08/31/2019
Ramanathan, Chittur MD	Family Medicine	Active	Family & Geriatric Medicine	MCH ProCare	ADD: Co-management of severely ill and multi-organ failure patients; Renal failure, acute/chronic, diagnose and evaluate; Ventilation management, initial, emergent; Electrocardiography, interpretation of (formal interpretation for Hospital)	09/01/2017 – 08/31/2019
Salcedo, Eduardo MD	Family Medicine	Active	Family Medicine	Private	ADD: Ostomy, management of; Hyperbaric Oxygen Therapy (HBOT)	09/01/2017 – 08/31/2019
Salcido, Francisco MD	Family Medicine	Active	Family Medicine	Private		08/01/2017 – 07/31/2019
Shelton, Michael MD	Family Medicine	Active	Family Medicine	Wendover Family Medicine		09/01/2017 – 08/31/2019
Siegler, Steve MD	Family Medicine	Courtesy	Family Medicine	First Physicians		09/01/2017 – 08/31/2018
Snow, Terri MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 - 08/31/2019
Sponsel, Charles MD	Family Medicine	Active	Family Medicine	TTUHSC	DELETE: Sexual abuse, prevention and detection of; Surgical emergencies, diagnose; Colposcopy; Vasectomy	09/01/2017 – 08/31/2019

Blank **Staff Category** column signifies no change

Allied Health Professionals

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Change in Privileges	Dates
Bueno, Nancy FNP	Family Medicine	Nurse Practitioner	MCH ProCare	Jorge Alamo, MD		09/01/2017 – 08/31/2019
Gaspar, Christina NP	Family Medicine	Nurse Practitioner	MCH ProCare	James Ingram, MD		09/01/2017 – 08/31/2019
Ramkissoon, Ramnauth PA	Family Medicine	Physician Assistant	MCH ProCare	Jorge Alamo, MD	Medication prescriptions (must provide a supervised signed “Notice of Prescriptive Authority” which includes current DEA/DPS and TMB registration)	09/01/2017 – 08/31/2019
Washburn, Lindsey PA	Surgery	Physician Assistant	WTX Urology	Dr. Stike, Dr. Staub, Dr. Dragun		09/01/2017 – 08/31/2019
Wolfram, Jennie CRNA	Anesthesia	CRNA	MCH ProCare	Dr. Gillala, Dr. Bryan, Dr. Munnell, Dr. Price, Dr. Young, Dr. Tang		09/01/2017 – 08/31/2019

Blank **Staff Category** column signifies no change

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

Staff Member	Department	Privilege
Ramanathan, Chittur MD	Family Medicine	ADD: Co-management of severely ill and multi-organ failure patients; Renal failure, acute/chronic, diagnose and evaluate; Ventilation management, initial, emergent; Electrocardiography, interpretation of (formal interpretation for Hospital)
Salcedo, Eduardo MD	Family Medicine	ADD: Ostomy, management of; Hyperbaric Oxygen Therapy (HBOT)
Sponsel, Charles MD	Family Medicine	DELETE: Sexual abuse, prevention and detection of; Surgical emergencies, diagnose; Colposcopy; Vasectomy
Stafford, Lori DO	OB/GYN	DELETE: da Vinci Surgical System
Voesack, Lawrence MD	Family Medicine	ADD: End of life care, management of
LaVallee, Dayna PA	OB/GYN	Issue orders for medications, treatments, laboratory tests, etc. (countersigned by supervising physician); Medication prescriptions (must provide a supervised signed “Notice of Prescriptive Authority” which includes current DEA/DPS and TMB registration)

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

NONE Presented.

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes

Staff Member	Department	Category
Akins, Robin MD	Radiology	Associate to Active
Heidlebaugh, Michael MD	Emergency Medicine	Associate to Active
MacMurdo, Lee FNP	Medicine	Supervising Phys. Change : Reddy, Anand MD
York, Caroline PA	Surgery	Supervising Phy. Change : Merkle, Paul MD

5. Medical Staff Bylaws/Policy/Privilege Criteria

NONE Presented

Mary Lou Anderson moved and David Dunn seconded the motion to approve the Medical Staff recommendations (Items VIII. B. 1, 2, 4) as presented, (There were no items to present under section VIII. B. 3, or 5). The motion carried.

IX. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Ventolini provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

X. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT

A. Approval/Appointment of MCH ProCare Board Members

William Webster noted that with the resignation of Dr. Arun Mathews, CMO/CMIO (Acute Care), and the promotion of Dr. Agosto Sepulveda to Chief Medical Officer – assuming full time duties and no longer in clinical practice, there are two vacancies on the MCH ProCare Board of Directors. Dr. Ramanathan, MCH ProCare Board President, has requested that Mr. Webster bring his recommendation/nomination of Dr. Johany Herrera and Dr. Charles Burns to the MCH ProCare Board, to the ECHD Board for approval.

David Dunn moved and Mary Lou Anderson seconded the motion to Approve/Appoint Dr. Johany Herrera and Dr. Charles Burns to the MCH ProCare Board as recommended. The motion carried.

B. Dixon Hughes Goodman, LLP (DHG) Revenue Cycle Process Improvement Agreement

Mr. Riggs presented the Dixon Hughes Goodman, LLP (DHG) Revenue Cycle Process Improvement Agreement for approval by the ECHD Board of Directors. Mr. Riggs noted the opportunities for improvement in the revenue cycle process which DHG will provide as outlined in the agreement.

Adela Vasquez moved and David Dunn seconded the motion to approve the Dixon Hughes Goodman, LLP (DHG) Revenue Cycle Process Improvement Agreement as presented. The motion carried.

XI. ECHD BOARD COMMITTEE APPOINTMENTS

Mary Thompson presented the 2017-2018 ECHD Board Committee Assignments for approval. Committee Appointments are as follow:

**ECHD BOARD OF DIRECTORS
 2017-2018 COMMITTEE ASSIGNMENTS – Proposed at July 11, 2017 Meeting**

<p><u>Finance Committee (monthly)</u> David Dunn - Chairman Bryn Dodd Ben Quiroz Gregory Shipkey, MD Fernando Boccalandro, MD William Webster Jon Riggs</p>	<p><u>Long Range Planning Committee (as needed)</u> Ben Quiroz, Chairman Mary Lou Anderson Don Hallmark William Webster Gregory Shipkey, MD Fernando Boccalandro, MD</p> <p><u>Administrative Staff and TTUHSC Representative</u> Jon Riggs John O’Hearn Tony Ruiz Matt Collins Chad Dunavan Gary Ventolini, MD, TTUHSC</p>
<p><u>Bylaws Committee (as needed)</u> Mary Lou Anderson, Chairman Bryn Dodd Adela Vasquez</p> <p><u>Administrative Staff</u> William Webster</p>	<p><u>Audit Committee (bi-monthly)</u> David Dunn, Chairman (<i>ECHD Board Vice Pres.</i>) Bryn Dodd Adela Vasquez</p> <p><u>Administrative Staff and Other Representatives (non-voting)</u> William Webster Barbara Dingman Jon Riggs Ron Griffin David Duree</p>

<p><u>Joint Conference – Monthly</u> Mary Thompson Mary Lou Anderson Don Hallmark William Webster Tony Ruiz Chad Dunavan Gregory Shipkey, MD Fernando Boccalandro, MD</p>	<p><u>MCH/Tech Coordinating Committee (as needed)</u> Adela Vasquez, Chairman Ben Quiroz Don Hallmark</p> <p><u>Administrative Staff</u> William Webster Dr. Gary Ventolini, MD (Texas Tech)</p>
	<p><u>Executive Committee (as needed)</u> Consists of President, Vice Pres. and one additional board member Mary Thompson, Chairman (ECHD Board President) David Dunn, (ECHD Board Vice-President) Ben Quiroz</p>
<p>Miscellaneous</p> <p>MCHS Foundation (ex-officio member): Mary Thompson, ECHD Bd. Pres.</p> <p>Odessa Partnership: Mary Thompson, William Webster</p> <p>Local Govt. (Property): Don Hallmark</p> <p>ProCare Board (ex-officio member): Mary Thompson, Mary Lou Anderson, Don Hallmark</p> <p>Council of Governments: Mary Thompson</p> <p>Compliance Committee: Mary L. Anderson</p> <p>Ector County Appraisal District: David Dunn (Rep)</p>	

David Dunn moved and Bryn Dodd seconded the motion to accept the ECHD Board Committee Appointments as presented. The motion carried.

XII. NOMINATION AND APPOINTMENT OF ECHD BOARD MEMBER TO THE FAMILY HEALTH CLINIC BOARD OF DIRECTORS

David Dunn nominated and Bryn Dodd seconded the motion for Mary Lou Anderson to serve on the Family Health Clinic Board of Directors. The motion carried.

XIII. GUIDELINES CRITERIA AND RESOLUTION FOR TAX ABATEMENT

Ron Griffin presented the Guidelines Criteria and Resolution for Tax Abatement for approval by the ECHD Board. The Resolution is as follows:

A RESOLUTION OF THE ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS, ADOPTING THE GUIDELINES AND CRITERIA GOVERNING TAX ABATEMENT AND BUSINESS INCENTIVES IN THE REINVESTMENT ZONES AND ENTERPRISE ZONES; AND DECLARING AN EFFECTIVE DATE.

***WHEREAS**, it has been at least two years since the Guidelines and Criteria were last adopted; and*

***WHEREAS**, Section 312.002(c) limits the effective period to two years; and*

***WHEREAS**, the Board of Directors wishes the Ector County Hospital District to continue to be eligible to participate in the tax abatement program; and*

***WHEREAS**, the proposed Guidelines and Criteria comply with Chapter 312, Texas Tax Code; and*

***WHEREAS**, the proposed Guidelines and Criteria have been recommended by the City of Odessa and the Tax Incentive Committee.*

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT:

***Section 1.** That the facts stated in the preamble are found to be true and correct and are incorporated herein by reference.*

***Section 2.** That the Guidelines and Criteria Governing Tax Abatement and Business Incentives in the Reinvestment Zones and Enterprise Zones, attached hereto as Exhibit "A," are approved and adopted.*

***Section 3.** That this resolution and the Guidelines and Criteria shall be effective upon approval.*

The foregoing resolution was approved and adopted on July 11, 2017, by the following vote: _____ in favor, _____ opposed.

Approved the 11th day of July, A.D., 2017.

Mary E. Thompson, Board President

ATTEST:

Virginia Sredanovich, Board Secretary

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Guidelines Criteria and Resolution for Tax Abatement as presented. The motion carried.

**XIV. CONSIDER, DISCUSS AND TAKE ACTION IF NECESSARY
PERTAINING TO RETIREE HEALTH BENEFIT.....Don Hallmark**

Motion #1:

Don Hallmark moved and Bryn Dodd seconded the following motion (which was also provided in hard copy format by Mr. Hallmark and read to the ECHD Board) for consideration and approval by the ECHD Board of Directors. The copy of the written motion (directly copied – including format - from the document provided by Mr. Hallmark) is pasted as quoted below:

“Madam Chairman, regarding retiree health insurance, I move the following:”

Section 1. For those retirees under the age of 65, or those 65 or older who may not eligible for Medicare but are actively trying to establish Medicare coverage, and who meet the criteria established in the November 1992 MCH Board approved action:

- A. Reinstatement to MCH health insurance at no cost for the retiree effective October 1, 2017.*
- B. Spouse and dependents may be added at the same cost as charged to active MCH employees effective October 1, 2017.*
- C. Upon the death of the retiree, COBRA is available to spouse and/or dependents at the same cost as other MCH COBRA participants.*

Under Section #1, this hybrid approach reinstates the original commitment made by this board many years ago. If we are to serve with integrity, we must do this.

Section 2. For those retirees 65 and older who meet the criteria established in the November 1992 motion, MCH coverage is terminated at the retiree’s 65th birthday.

- A. Upon the retiree’s 65th birthday, an HRA for that retiree is funded at an amount of \$300 per month for the life of the retiree plus the cost of living increases necessary annually.*
- B. HRA funds may be used on behalf of the retiree, the retiree’s spouse, and/or dependents for any medical need.*
- C. Rollover of unused funds will be authorized.*

Under Section #2, we provide a wider approach to retirees to fund Medicare Supplements and other medical related costs. This releases these retirees from being bound to the MCH networks. It will allow many retirees the chance relocate. This approach also releases MCH of the long term, open ended obligation that is most concerning to accountants given future revision of accounting rules related to Other Post-Employment Benefits. This approach gives MCH an increased certainty in the calculation of these future costs.

3. *This agreement will be formalized as an enforceable contract.*

Under Section #3, an enforceable contract is the only way to fully secure this agreement.

Mary Thompson called for any discussion.

Mrs. Dodd read aloud from letters she stated were from individuals affected under the retiree health plan. These letters were for information only.

After discussion, Mary Thompson called for a vote regarding the motion as presented. On a counted vote of four (4) members against and three (3) members in favor, the motion did not carry.

Vote Results:

David Dunn – No
Ben Quiroz – No
Mary Thompson - No
Adela Vasquez – No

Mary Lou Anderson – Yes
Bryn Dodd – Yes
Don Hallmark – Yes

Motion #2:

Ben Quiroz moved and David Dunn seconded the motion to maintain the Health Reimbursement Account (“HRA”) as established by resolutions of October and November 2016, pending the outcome of the litigation brought by retirees and dependents, including exhaustion of all appeals. In addition, the President/CEO of the district may negotiate and execute an amendment to the HRA to allow rollover of funds not used by the participants, including calendar year 2017.

The ECHD Board members, voted unanimously by a counted vote, seven (7) members in favor; zero (0) against, to accept the motion as presented. The motion carried.

XV. EXECUTIVE SESSION

Mary Thompson stated that the Board would now go into Executive Session for the meeting held in closed session pursuant to (1) consultation with attorney regarding legal matters pertaining to conflict of interest forms, and legal issues pursuant to Section 551.071 of the

Texas Open Meetings Act, and, (2) deliberation by the governing board of certain providers of health care services of the hospital pursuant to Section 551.085 of the Texas Open Meetings Act, pertaining to a request for a new service-line proposal, and, (3) Section 551.072 of the Texas Open Meetings Act to deliberate the purchase, exchange, lease or value of real properties.

Those present during Executive Session to deliberate related to **Section 551.071, 551.085 and 551.072** included Mary Thompson, David Dunn, Mary Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, Adela Vasquez, William Webster, Jon Riggs, Tony Ruiz, John O'Hearn, Matt Collins, Jacqui Gore, Ron Griffin, and Gingie Sredanovich.

Executive Session began at 7:22 p.m.
Executive Session ended at 8:12 p.m.

No action was taken during Executive Session.

XVI. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 8:12 p.m.

Respectfully Submitted,



Ron Griffin, Chief Legal Counsel
In the absence of Virginia Sredanovich, Secretary
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT
Investment Portfolio
Charles Brown, Hilltop Securities Independent Network Inc.
June 30, 2017**

All prices and values reflected in this report are captured from the Hilltop Securities statements dated 06/30/2017.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT

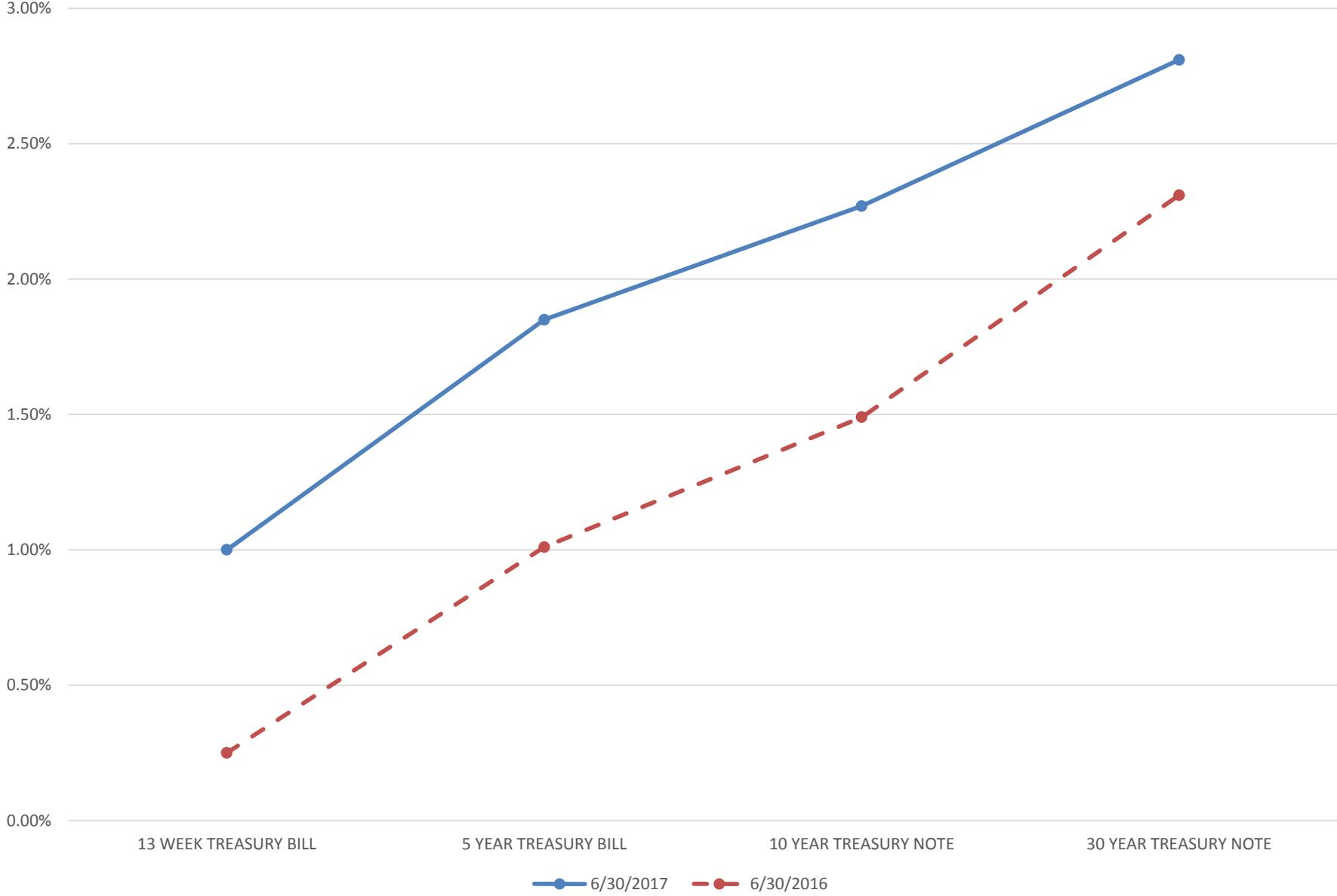
June 30, 2017

Yield Summary

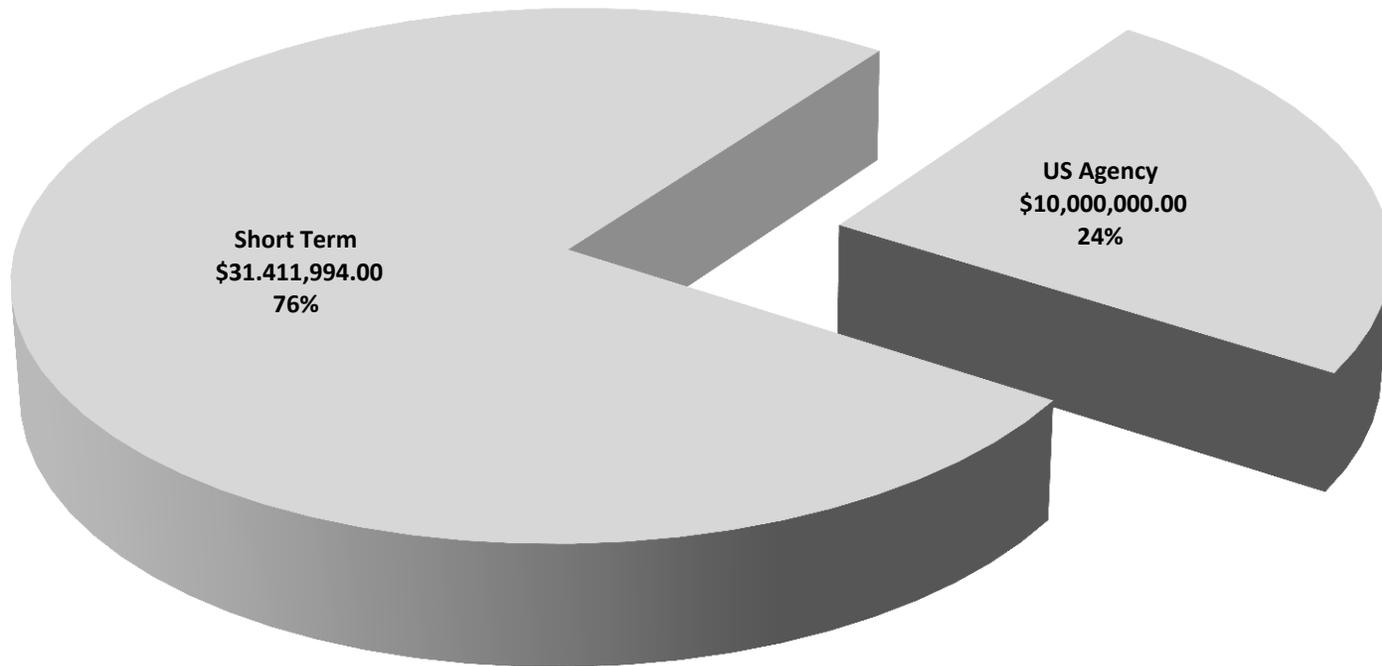
SECTOR	PAR VALUE	Weighted Avg Yield	Market Value	Gain/Loss
US AGENCY	\$ 10,000,000.00	1.73%	\$ 9,909,700.00	\$ (90,300.00)
SHORT-TERM INVESTMENTS	\$ 31,411,994.28	0.393%	\$ 31,411,994.28	\$ -
TOTAL	\$ 41,411,994.28	0.653%	\$ 41,321,694.28	\$ (90,300.00)

	6/30/2017	6/30/2016
13 WEEK TREASURY BILL	1.00%	0.25%
5 YEAR TREASURY BILL	1.85%	1.01%
10 YEAR TREASURY NOTE	2.27%	1.49%
30 YEAR TREASURY NOTE	2.81%	2.31%

Yield Summary



Distribution by Asset Type Shown at Book Value



ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2017

Maturity Distribution 1-5 Years

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
3136G35L0	DP4-FNMA	6/30/2021	1.730%	1.730%	\$ 2,000,000.00	\$ 2,000,000.00	\$ 1,981,940.00	\$ 34,600.00	\$ (18,060.00)
3136G3SLO	FND-FNMA	6/30/2021	1.730%	1.730%	\$ 8,000,000.00	\$ 8,000,000.00	\$ 7,927,760.00	\$ 138,400.00	\$ (72,240.00)
					\$10,000,000.00	\$ 10,000,000.00	\$ 9,909,700.00	\$ 173,000.00	\$ (90,300.00)

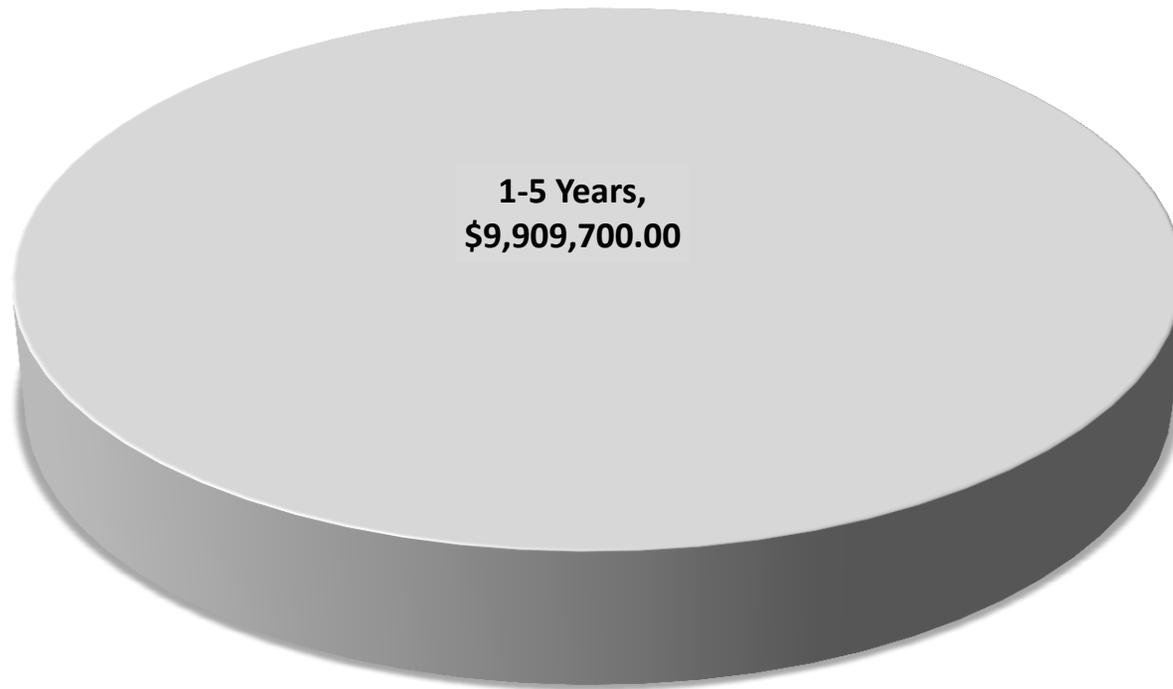
6/30/2016

Weighted Avg Life	4.00
Weighted Avg Yield	1.73%

PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
\$ 10,000,000.00	\$ 10,000,000.00	\$ 9,909,700.00	\$ 173,000.00	\$ (90,300.00)

Distribution by Maturity

US Agency Shown at Market Value



ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2017

Safekeeping

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Dispro 4 (339788818)					
3136G35L0	DP4-FNMA	6/30/2021	1.730%	\$ 2,000,000.00	\$ 1,981,940.00
CR08152T2	DP4-CDARS	8/3/2017	0.650%	\$ 3,000,000.00	\$ 3,000,000.00
CR08252T2	DP4-CDARS	8/10/2017	0.600%	\$ 4,901,305.18	\$ 4,901,305.18
Money Market	DP4-Dreyfus		0.010%	\$ 209,250.36	\$ 209,250.36
TOTAL				\$ 10,110,555.54	\$ 10,092,495.54

6/30/2016

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Depreciation (339814498)					
3136G35L0	FND-FNMA	6/30/2021	1.730%	\$ 8,000,000.00	\$ 7,927,760.00
CR08152T2	FND-CDARS	8/3/2017	0.650%	\$ 5,000,000.00	\$ 5,000,000.00
CR08252T2	FND-Dep CDARS	8/10/2017	0.600%	\$ 5,930,984.57	\$ 5,930,984.57
Money Market	FND-Dep Dreyfus		0.010%	\$ 215,400.64	\$ 215,400.64
TOTAL				\$ 19,146,385.21	\$ 19,074,145.21

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Funded Workers Comp (339818296)					
CR08152T2	FWC - CDARS	8/3/2017	0.650%	\$ 1,000,000.00	\$ 1,000,000.00
CR08252T2	FWC- CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 1,000,000.00
Money Market	FWC-Dreyfus		0.010%	\$ 1,187,349.51	\$ 1,187,349.51
TOTAL				\$ 3,187,349.51	\$ 3,187,349.51

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Professional Liability (339767185)					
CR08252T2	Prof Liab-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 1,000,000.00
Money Market	Prof Liab-Dreyfus		0.010%	\$ 1,970,043.79	\$ 1,970,043.79
TOTAL				\$ 2,970,043.79	\$ 2,970,043.79

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location Designated Funds (339801057)					
CR08152T2	DES-CDARS	8/3/2017	0.650%	\$ 1,000,000.00	\$ 1,000,000.00
CR08252T2	DES-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 1,000,000.00
Money Market	DES-Dreyfus		0.010%	\$ 1,105,501.41	\$ 1,105,501.41
TOTAL				\$ 3,105,501.41	\$ 3,105,501.41

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
Safekeeping Location General Liability (339809022)					
CR08252T2	GEN Liab-CDARS	8/10/2017	0.600%	\$ 1,000,000.00	\$ 1,000,000.00
Money Market	GEN Liab-Dreyfus		0.010%	\$ 1,892,158.82	\$ 1,892,158.82
TOTAL				\$ 2,892,158.82	\$ 2,892,158.82

GRAND TOTAL	\$	41,411,994.28	\$	41,321,694.28
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ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2017

Short Term Investments

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
CR08152T2	DP4-CDARS	8/3/2017	0.650%	0.650%	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 19,500.00	\$ -
CR08152T2	FND-Dep CDARS	8/3/2017	0.650%	0.650%	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 32,500.00	\$ -
CR08152T2	FWC-CDARS	8/3/2017	0.650%	0.650%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,500.00	\$ -
CR08152T2	DES-CDARS	8/3/2017	0.650%	0.650%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,500.00	\$ -
CR08252T2	DP4-CDARS	8/10/2017	0.600%	0.600%	\$ 5,000,000.00	\$ 4,901,305.18	\$ 4,901,305.18	\$ 4,901,305.18	\$ 29,407.83	\$ -
CR08252T2	FND-Dep CDARS	8/10/2017	0.600%	0.600%	\$ 6,000,000.00	\$ 5,930,984.57	\$ 5,930,984.57	\$ 5,930,984.57	\$ 35,585.91	\$ -
CR08252T2	FWC-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,000.00	\$ -
CR08252T2	Prof Liab-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,000.00	\$ -
CR08252T2	DES-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,000.00	\$ -
CR08252T2	GEN Liab-CDARS	8/10/2017	0.600%	0.600%	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 6,000.00	\$ -
Weighted Avg Life		42551.000			\$ 25,000,000.00	\$ 24,832,289.75	\$ 24,832,289.75	\$ 24,832,289.75	\$ 153,993.74	\$ -
Weighted Avg Yield		0.646%								

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME
Money Market	DP4-Dreyfus		0.010%	0.010%	\$ 209,250.36	\$ 209,250.36	\$ 209,250.36	\$ 209,250.36	\$ 20.93
Money Market	FND-Dep Dreyfus		0.010%	0.010%	\$ 215,400.64	\$ 215,400.64	\$ 215,400.64	\$ 215,400.64	\$ 21.54
Money Market	FWC-Dreyfus		0.010%	0.010%	\$ 1,187,349.51	\$ 1,187,349.51	\$ 1,187,349.51	\$ 1,187,349.51	\$ 118.73
Money Market	Prof Liab-Dreyfus		0.010%	0.010%	\$ 1,970,043.79	\$ 1,970,043.79	\$ 1,970,043.79	\$ 1,970,043.79	\$ 197.00
Money Market	DES-Dreyfus		0.010%	0.010%	\$ 1,105,501.41	\$ 1,105,501.41	\$ 1,105,501.41	\$ 1,105,501.41	\$ 110.55
Money Market	GEN-Liab Dreyfus		0.010%	0.010%	\$ 1,892,158.82	\$ 1,892,158.82	\$ 1,892,158.82	\$ 1,892,158.82	\$ 189.22
Weighted Avg Life		0.00			\$ 6,579,704.53	\$ 6,579,704.53	6,579,704.53	6,579,704.53	\$ 657.97
Weighted Avg Yield		0.010%							

ECTOR COUNTY HOSPITAL DISTRICT

June 30, 2017

Outstanding Bonded Debt - 06/30/2017

2010-A Tax Free Bonds

Amount	MAT/Call
\$1,625,000	9/15/2017

2010-B Build America Bonds

Amount	MAT/Call		6/30/2016
\$1,690,000	9/15/2018		
\$1,753,000	9/15/2019		
\$1,820,000	9/15/2020		
\$10,333,000	9/15/2025	CALL	9/15/2020
\$29,058,000	9/15/2035	CALL	9/15/2020



MEMORANDUM

TO: William Webster, President and C.E.O.

FROM: Jon E. Riggs, Sr. Vice President and C.F.O.

RE: **Quarterly Investment Report – Third Quarter 2017**

DATE: August 4, 2017

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2017 will be presented at the Finance Committee meeting August 8, 2017. This report was prepared in order to provide the Hospital President / C.E.O. and the Board of Directors information as required under the Public Funds Investment Act. No investments were purchased during the third quarter of fiscal 2017.

To the best of my knowledge, as of June 30, 2017 the investment portfolio is in compliance with the Public Funds Investment Act and with the Districts Investment Policy.



Jon E. Riggs
Investment Officer



DATE: August 4, 2017

TO: Board of Directors
 Ector County Hospital District

FROM: Jon E. Riggs 
 Senior Vice President and Chief Financial Officer

Subject: Financial Report for the month ended June 30, 2017

Attached are the Financial Statements for the month ended June 30, 2017.

Operating Account - Cash Collections and Disbursements

The following summary is of operating cash receipts and disbursements for the month:

<u>Deposits</u>	<u>Year to Date</u>	<u>June</u>
A/R Payments FHC	1,494,225	40,805
A/R payments *	139,221,134	14,278,572
Non A/R pmts	20,978,077	1,301,928
Sales Tax	25,334,138	3,036,516
Ad Valorem	10,394,735	96,229
Total Deposits	197,422,308	18,754,051
<u>Disbursements</u>		
Accounts Payable & Payroll	218,365,276	27,792,139
Group Medical	14,265,786	1,239,688
Transfer to Foundation (LTAC)	-	-
Flex Benefit	795,392	143,756
Worker's Comp Claims	265,757	14,784
Total Disbursements	233,692,211	29,190,367
Transfer (To)/From Reserves	35,778,761	8,000,000
Net Increase/(Decrease) in Cash	(491,142)	(2,436,316)

* Includes Patient A/R, MCH Pro Fees and Bad Debt Collections.

Operating Results - Hospital Operations:

For the month ended June, earnings before interest depreciation and amortization (EBIDA) was a surplus of \$48K comparing unfavorably to the budget of \$514K by 90.7%. Inpatient (I/P) revenue was above budget by \$2.6M driven by IP LOS that was 11.8% above budget and associated ancillary tests. Outpatient (O/P) revenue was below budget by \$2.3M due to decreased O/P occasions of service. Net Patient Revenue was \$2.4M or 12.9% below the budget of \$18.3M due to additional contractual allowances related to MCH¹ implementation issues. Net operating revenue was \$1.7M or 7.9% below budget due to weak cash collections that were partially offset by improved sales tax receipts. On a year-to-date (YTD) basis net operating revenue was 1.1% below budget at \$197.2M.

Operating expenses for the month were under budget by \$120K due to favorable purchased services of \$351K and repairs and maintenance of \$309K that were partially offset by unfavorable temporary labor of \$388K and supplies of \$276K. For the month ended June, EBIDA was \$48K which is 90.7% unfavorable to the budgeted \$514K. For the nine months ended June EBIDA is \$6.1M or 7.6% unfavorable to the budget of \$6.6M.

Operating Results - ProCare (501a) Operations:

For the month of June the net loss from operations before capital contributions was \$1.6M compared to a budgeted loss of \$1.5M. Net operating revenue was below budget by \$356K due to additional contractual allowances related to MCH¹ implementation issues. Total operating costs were below budget by \$277K. Decreased purchased services, salaries and wages, and benefits accounted for most of the favorable variance. After MCH capital contributions of \$1.6M for the month and \$12.4M YTD, ProCare showed a positive contribution of \$13K for the month and a positive \$69K YTD.

Operating Results - Family Health Center Operations:

For the month of June the net loss from operations by location:

- Clements: \$151K loss compared to a budgeted loss of \$94K. Net revenue was unfavorable by \$91K and was partially offset by \$34K favorable operating costs.
- West University: \$147K loss compared to a budgeted loss of \$115K. Net revenue was unfavorable by \$60K and was partially offset by \$28K favorable operating costs.

Blended Operating Results - Ector County Hospital District:

For the month of June EBIDA was \$88K compared to a budget of \$542K that was created by an accumulation of the variances previously described. On a YTD basis EBIDA was \$6.5M compared to a budget of \$6.9M.

Volume:

Total admissions for the month were 1,010 or 7.7% below budget and 8.6% below last year. YTD admissions were 9,950 or 0.7% above budget and 3.2% above last year. Patient days for the month were 5,340 or 3.2% above budget and 0.5% below last year. YTD patient days were 51,270, or 5.8% above budget and 2.1% below last year. Due to the preceding, total average length of stay (ALOS) was 5.3 for the month, and 5.2 YTD. Observation days were below budget by 13.6% and were below prior year by 3.0%. On a YTD basis, observation days are 10.0% below budget and 0.1% above prior year.

Emergency room visits totaled 3,789 resulting in an increase compared to budget of 9.9% and an decrease as compared to last year of 2.5%. YTD ED visits were 37,038 or 10.1% above budget and 0.9% above prior year. Total O/P occasions of service were 18.8% below budget for the month and 22.0% below last year. YTD O/P occasions were 3.1% below budget and 7.9% below last year.

Revenues:

I/P revenues were above budget for the month by \$2.6M due to increased I/P LOS and the resulting I/P ancillary services. O/P revenues were below budget for the month by \$2.3M as a result of decreased O/P volumes. Total patient revenue was above budget by \$374K and total revenue deductions were \$2.7M above budget due to increased contractual allowances that were created by decreases in cash collections. The decline is the result of various MCH¹ implementation issues that is leaving net patient revenue below budget by \$2.4M. The preceding was partially offset by strong sales tax collections during the month that left the monthly Net Operating Revenue variance at a negative \$1.7M as compared to budget.

The recognition of our earnings from the TPC (formerly known as the Texas Purchasing Coalition) of \$1.1M in the Investment in Subsidiaries line was a one-time positive adjustment that helped reduce our negative Change in Net Position budget variance to \$0.6M for the month.

Operating Expenses:

Total operating expenses for the month were 0.6% below budget. Major favorable variances include purchased services by \$351K, repairs and maintenance by \$309K and salaries and wages by \$203K. The preceding was partially offset by unfavorable benefits by \$207K, supplies by \$276K and temporary labor by \$388K. Purchased services favorable variance caused by decreased training fees from the Breakaway Group related to MCH¹ conversion of \$193K and decreased transcription fees of \$158K. Repairs and maintenance favorable variance caused by decreased software maintenance of \$182K related to discontinued McKesson support contract and fewer maintenance calls in the month. Salary and wages favorable variance was caused by open positions. Unfavorable temporary labor variance caused by use of contract labor to fill open positions. Benefits unfavorable variance was caused by increased medical claims in the month. Unfavorable supplies variance was caused primarily by the cost of drugs variance of \$389K that was a result of data not being provided from the MCH¹ system that is needed to qualify certain patients drugs for reduced pricing from the 340b program. This program allows not-for-profit healthcare facilities to provide medications to indigent patients at a deeply discounted cost. This issue is a top priority for MCHS and Cerner technicians to correct.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	986	1,065	-7.4%	1,073	-8.1%	9,686	9,632	0.6%	9,411	2.9%
Neonatal ICU (NICU)	24	29	-18.5%	32	-25.0%	264	253	4.4%	230	14.8%
Total Admissions	1,010	1,094	-7.7%	1,105	-8.6%	9,950	9,885	0.7%	9,641	3.2%
Patient Days										
Adult & Pediatric	4,156	3,813	9.0%	4,165	-0.2%	40,367	36,328	11.1%	40,727	-0.9%
ICU	421	468	-10.1%	434	-3.0%	3,865	4,024	-4.0%	4,030	-4.1%
CCU	365	466	-21.6%	401	-9.0%	3,517	4,002	-12.1%	4,007	-12.2%
NICU	398	425	-6.4%	365	9.0%	3,521	4,105	-14.2%	3,604	-2.3%
Total Patient Days	5,340	5,173	3.2%	5,365	-0.5%	51,270	48,459	5.8%	52,368	-2.1%
Observation (Obs) Days	703	813	-13.6%	725	-3.0%	6,283	6,978	-10.0%	6,276	0.1%
Nursery Days	205	244	-15.9%	240	-14.6%	2,026	2,093	-3.2%	1,812	11.8%
Total Occupied Beds / Bassinets	6,248	6,230	0.3%	6,330	-1.3%	59,579	57,531	3.6%	60,456	-1.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.01	4.46	12.4%	4.66	7.6%	4.93	4.60	7.1%	5.18	-4.9%
NICU	16.58	14.45	14.8%	11.41	45.4%	13.34	16.23	-17.8%	15.67	-14.9%
Total ALOS	5.29	4.73	11.8%	4.86	8.9%	5.15	4.90	5.1%	5.43	-5.1%
Average Daily Census	178.0	172.4	3.2%	178.8	-0.5%	187.8	177.5	5.8%	191.1	-1.7%
Hospital Case Mix Index (CMI)	1.5471	1.4974	3.3%	1.6545	-6.5%	1.4555	1.4974	-2.8%	1.4984	-2.9%
Medicare										
Admissions	411	761	-46.0%	439	-6.4%	4,011	4,564	-12.1%	3,820	5.0%
Patient Days	2,393	3,805	-37.1%	2,311	3.5%	22,341	23,119	-3.4%	22,535	-0.9%
Average Length of Stay	5.82	5.00	16.5%	5.26	10.6%	5.57	5.07	10.0%	5.90	-5.6%
Case Mix Index	1.6404			1.7343	-5.4%	1.6451			1.7595	-6.5%
Medicaid										
Admissions	87	94	-7.4%	161	-46.0%	1,224	1,216	0.7%	1,230	-0.5%
Patient Days	405	392	3.3%	728	-44.4%	5,682	5,402	5.2%	6,148	-7.6%
Average Length of Stay	4.66	4.17	11.6%	4.52	3.0%	4.64	4.44	4.5%	5.00	-7.1%
Case Mix Index	1.2273			0.9682	26.8%	1.0679			1.1496	-7.1%
Commercial										
Admissions	291	315	-7.6%	252	15.5%	2,453	2,444	0.4%	2,410	1.8%
Patient Days	1,459	1,413	3.3%	1,106	31.9%	12,117	11,410	6.2%	11,393	6.4%
Average Length of Stay	5.01	4.49	11.8%	4.39	14.2%	4.94	4.67	5.8%	4.73	4.5%
Case Mix Index	1.5586			1.3525	15.2%	1.4488			1.3767	5.2%
Self Pay										
Admissions	184	199	-7.5%	202	-8.9%	1,867	1,849	1.0%	1,733	7.7%
Patient Days	848	821	3.3%	1,029	-17.6%	10,066	9,509	5.9%	10,304	-2.3%
Average Length of Stay	4.61	4.13	11.7%	5.09	-9.5%	5.39	5.14	4.8%	5.95	-9.3%
Case Mix Index	1.4312			1.1513	24.3%	1.3703			1.4512	-5.6%
All Other										
Admissions	37	40	-7.5%	51	-27.5%	395	396	-0.3%	454	-13.0%
Patient Days	160	155	3.2%	206	-22.3%	2,004	1,920	4.4%	2,028	-1.2%
Case Mix Index	2.3549			1.6545	42.3%	1.8276			1.6763	9.0%
Radiology										
InPatient	4,424	3,922	12.8%	3,719	19.0%	35,767	33,690	6.2%	33,567	6.6%
OutPatient	5,489	7,726	-29.0%	7,338	-25.2%	60,394	66,374	-9.0%	66,725	-9.5%
Cath Lab										
InPatient	401	284	41.2%	276	45.3%	3,339	2,440	36.9%	2,381	40.2%
OutPatient	552	272	102.8%	283	95.1%	3,728	2,338	59.4%	2,283	63.3%
Laboratory										
InPatient	65,894	62,429	5.5%	57,672	14.3%	565,661	536,324	5.5%	534,519	5.8%
OutPatient	29,217	39,259	-25.6%	36,782	-20.6%	320,084	337,270	-5.1%	336,385	-4.8%
NonPatient	5,857	7,256	-19.3%	6,900	-15.1%	64,160	62,339	2.9%	57,432	11.7%
Other										
Deliveries	136	146	-7.0%	130	4.6%	1,224	1,251	-2.2%	1,077	13.6%
Surgical Cases										
InPatient	306	323	-5.3%	302	1.3%	2,674	2,777	-3.7%	2,974	-10.1%
OutPatient	604	608	-0.7%	599	0.8%	5,274	5,215	1.1%	5,394	-2.2%
Total Surgical Cases	910	931	-2.3%	901	1.0%	7,948	7,992	-0.6%	8,368	-5.0%
GI Procedures (Endo)										
InPatient	89	90	-1.1%	78	14.1%	902	844	6.9%	720	25.3%
OutPatient	248	243	2.1%	184	34.8%	2,009	2,242	-10.4%	1,920	4.6%
Total GI Procedures	337	333	1.2%	262	28.6%	2,911	3,086	-5.7%	2,640	10.3%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,789	3,447	9.9%	3,885	-2.5%	37,038	33,627	10.1%	36,722	0.9%
Observation Days	703	813	-13.6%	725	-3.0%	6,283	6,978	-10.0%	6,276	0.1%
Other O/P Occasions of Service	17,888	23,307	-23.3%	24,100	-25.8%	203,071	213,582	-4.9%	224,571	-9.6%
Total O/P Occasions of Svc.	22,380	27,568	-18.8%	28,710	-22.0%	246,392	254,188	-3.1%	267,569	-7.9%
Hospital Operations										
Manhours Paid	275,984	276,647	-0.2%	278,601	-0.9%	2,478,737	2,482,247	-0.1%	2,552,260	-2.9%
FTE's	1,609.9	1,613.8	-0.2%	1,625.2	-0.9%	1,588.9	1,591.2	-0.1%	1,630.1	-2.5%
Adjusted Patient Days	9,475	8,725	8.6%	9,050	4.7%	93,617	81,650	14.7%	88,198	6.1%
Hours / Adjusted Patient Day	29.13	31.71	-8.1%	30.78	-5.4%	26.48	30.40	-12.9%	28.94	-8.5%
Occupancy - Actual Beds	51.0%	49.4%	3.2%	63.2%	-19.3%	53.8%	50.9%	5.8%	67.5%	-20.3%
FTE's / Adjusted Occupied Bed	5.1	5.5	-8.1%	5.4	-5.4%	4.6	5.3	-12.9%	5.1	-8.5%
InPatient Rehab Unit										
Admissions	27	33	-18.2%	38	-28.9%	326	305	6.9%	319	2.2%
Patient Days	322	356	-9.6%	410	-21.5%	3,845	3,796	1.3%	3,933	-2.2%
Average Length of Stay	11.9	10.8	10.5%	10.8	10.5%	11.8	12.4	-5.2%	12.3	-4.3%
Manhours Paid	6,342	6,454	-1.7%	6,034	5.1%	60,029	60,976	-1.6%	60,678	-1.1%
FTE's	37.0	37.7	-1.7%	35.2	5.1%	38.5	39.1	-1.6%	38.8	-0.7%
Center for Primary Care - Clements										
Total Medical Visits	1,023	1,118	-8.5%	1,086	-5.8%	10,626	11,060	-3.9%	10,740	-1.1%
Total Dental Visits	760	895	-15.1%	742	2.4%	6,046	6,359	-4.9%	5,474	10.4%
Manhours Paid	756	907	-16.6%	1,110	-31.9%	7,636	7,750	-1.5%	10,842	-29.6%
FTE's	4.4	5.3	-16.6%	6.5	-31.9%	4.9	5.0	-1.5%	6.9	-29.3%
Center for Primary Care - West University										
Total Medical Visits	455	695	-34.5%	576	-21.0%	5,284	6,768	-21.9%	5,607	-5.8%
Total Optometry	280	272	2.9%	264	6.1%	2,439	2,447	-0.3%	2,237	9.0%
Manhours Paid	168	165	2.3%	168	0.4%	1,557	1,718	-9.4%	1,654	-5.9%
FTE's	1.0	1.0	2.3%	1.0	0.4%	1.0	1.1	-9.4%	1.1	-5.5%
Total ECHD Operations										
Total Admissions	1,037	1,127	-8.0%	1,143	-9.3%	10,276	10,190	0.8%	9,960	3.2%
Total Patient Days	5,662	5,529	2.4%	5,775	-2.0%	55,115	52,256	5.5%	56,301	-2.1%
Total Patient and Obs Days	6,365	6,342	0.4%	6,500	-2.1%	61,398	59,234	3.7%	62,577	-1.9%
Total FTE's	1,652.3	1,657.7	-0.3%	1,668.9	-1.0%	1,633.3	1,636.3	-0.2%	1,677.8	-2.7%
FTE's / Adjusted Occupied Bed	4.9	4.8	2.8%	4.7	5.4%	4.4	4.6	-3.7%	4.4	0.5%
Total Adjusted Patient Days	10,046	10,358	-3.0%	10,690	-6.0%	100,654	97,132	3.6%	104,301	-3.5%
Hours / Adjusted Patient Day	28.19	27.44	2.8%	26.76	5.4%	25.31	26.28	-3.7%	25.19	0.5%
Outpatient Factor	1.7743	1.8735	-5.3%	1.8511	-4.1%	1.8259	1.8590	-1.8%	1.8526	-1.4%
Blended O/P Factor	1.9960	2.0858	-4.3%	2.0574	-3.0%	2.0808	2.0690	0.6%	2.0483	1.6%
Total Adjusted Admissions	1,840	2,088	-11.9%	2,116	-13.0%	18,775	18,878	-0.5%	18,452	1.8%
Hours / Adjusted Admisssion	153.94	136.11	13.1%	135.21	13.9%	135.71	135.22	0.4%	142.37	-4.7%
FTE's - Hospital Contract	74.1	49.1	50.8%	59.6	24.4%	68.3	49.5	37.9%	44.1	54.9%
FTE's - Mgmt Services	51.2	62.2	-17.6%	46.7	9.6%	49.1	62.2	-21.0%	49.3	-0.3%
Total FTE's (including Contract)	1,777.6	1,769.0	0.5%	1,775.2	0.1%	1,750.7	1,748.0	0.2%	1,771.2	-1.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.3	5.1	3.6%	5.0	6.6%	4.7	4.9	-3.4%	4.7	2.1%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	374	-100.0%	396	589	-32.8%	5,114	-92.3%
Goldier	330	470	-29.8%	453	-27.2%	4,291	5,683	-24.5%	5,921	-27.5%
JBS Clinic	718	455	57.8%	619	16.0%	8,031	6,711	19.7%	8,420	-4.6%
West University	356	400	-11.0%	431	-17.4%	4,631	4,490	3.1%	4,758	-2.7%
42nd Street	266	417	-36.2%	-	0.0%	3,350	2,978	12.5%	-	0.0%
Total Urgent Care Visits	1,670	1,742	-4.1%	1,877	-11.0%	20,699	20,451	1.2%	24,213	-14.5%
Wal-Mart Clinic Visits										
East Clinic	258	260	-0.8%	281	-8.2%	3,430	2,706	26.7%	2,702	26.9%
West Clinic	164	129	27.4%	129	27.1%	2,202	1,448	52.1%	1,444	52.5%
Total Wal-Mart Visits	422	389	8.6%	410	2.9%	5,632	4,154	35.6%	4,146	35.8%
Mission Fitness										
Memberships	2,226	2,210	0.7%	2,298	-3.1%	2,226	2,210	0.7%	2,298	-3.1%
Visits	7,959	7,750	2.7%	7,845	1.5%	69,395	71,350	-2.7%	72,609	-4.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2017**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 15,716,253	\$ 2,404,431	\$ 18,120,684
Investments	34,798,531	-	34,798,531
Patient Accounts Receivable - Gross	253,307,120	20,547,547	273,854,667
Less: 3rd Party Allowances	(112,647,225)	(8,614,993)	(121,262,218)
Bad Debt Allowance	(101,985,470)	(5,703,076)	(107,688,546)
Net Patient Accounts Receivable	38,674,425	6,229,478	44,903,903
Taxes Receivable	5,434,457	-	5,434,457
Accounts Receivable - Other	18,602,902	3,315,589	21,918,491
Inventories	6,745,995	245,933	6,991,928
Prepaid Expenses	3,610,914	92,570	3,703,484
 Total Current Assets	 123,583,477	 12,288,001	 135,871,478
CAPITAL ASSETS:			
Property and Equipment	441,516,600	522,945	442,039,546
Construction in Progress	7,697,824	-	7,697,824
	449,214,424	522,945	449,737,370
 Less: Accumulated Depreciation and Amortization	 (249,939,740)	 (275,627)	 (250,215,367)
 Total Capital Assets	 199,274,685	 247,318	 199,522,003
 INTANGIBLE ASSETS / GOODWILL - NET	 137,539	 346,494	 484,033
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	6,423,668	-	6,423,668
Restricted Assets Held in Endowment	6,189,509	-	6,189,509
Restricted Cerner Escrow	636,219	-	636,219
Restricted TPC, LLC	686,412	-	686,412
Restricted MCH West Texas Services	1,939,269	-	1,939,269
Pension, Deferred Outflows of Resources	37,430,525	-	37,430,525
Assets whose use is Limited	-	10,033	10,033
 TOTAL ASSETS	 \$ 376,301,302	 \$ 12,891,846	 \$ 389,193,148
 LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,524,944	\$ -	\$ 4,524,944
Self-Insurance Liability - Current Portion	4,863,777	-	4,863,777
Accounts Payable	17,972,066	4,536,743	22,508,809
Accrued Interest	836,852	-	836,852
Accrued Salaries and Wages	3,751,327	5,050,479	8,801,805
Accrued Compensated Absences	5,045,016	273,814	5,318,831
Due to Third Party Payors	2,668,787	-	2,668,787
Deferred Revenue	2,609,051	1,044,454	3,653,505
 Total Current Liabilities	 42,271,820	 10,905,490	 53,177,310
ACCRUED POST RETIREMENT BENEFITS	66,122,451	-	66,122,451
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	-	1,927,389
LONG-TERM DEBT - Less Current Maturities	52,428,022	-	52,428,022
 Total Liabilities	 162,749,682	 10,905,490	 173,655,172
 FUND BALANCE	 213,551,620	 1,986,356	 215,537,976
 TOTAL LIABILITIES AND FUND BALANCE	 \$ 376,301,302	 \$ 12,891,846	 \$ 389,193,148

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 18,120,684	\$ 45,227,505	\$ 2,734,905	\$ (29,841,726)
Investments	34,798,531	35,050,242	-	(251,710)
Patient Accounts Receivable - Gross	273,854,667	148,713,694	16,584,930	108,556,044
Less: 3rd Party Allowances	(121,262,218)	(60,195,113)	(6,708,166)	(54,358,938)
Bad Debt Allowance	<u>(107,688,546)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(43,696,362)</u>
Net Patient Accounts Receivable	44,903,903	29,630,017	4,773,143	10,500,743
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	21,918,491	20,974,403	2,482,086	(1,537,999)
Inventories	6,991,928	6,694,960	230,652	66,317
Prepaid Expenses	<u>3,703,484</u>	<u>2,769,408</u>	<u>391,597</u>	<u>542,479</u>
Total Current Assets	<u>135,871,478</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(20,533,919)</u>
CAPITAL ASSETS:				
Property and Equipment	442,039,546	409,630,693	597,374	31,811,479
Construction in Progress	<u>7,697,824</u>	<u>19,810,539</u>	<u>-</u>	<u>(12,112,715)</u>
	449,737,370	429,441,232	597,374	19,698,764
Less: Accumulated Depreciation and Amortization	<u>(250,215,367)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(15,386,868)</u>
Total Capital Assets	<u>199,522,003</u>	<u>194,911,915</u>	<u>298,192</u>	<u>4,311,896</u>
INTANGIBLE ASSETS / GOODWILL - NET	484,033	203,049	439,873	(158,889)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,423,668	4,661,597	-	1,762,072
Restricted Assets Held in Endowment	6,189,509	6,351,234	-	(161,726)
Restricted Cerner Escrow	636,219	3,267,237	-	(2,631,018)
Restricted TPC, LLC	686,412	-	-	686,412
Restricted MCH West Texas Services	1,939,269	1,759,115	-	180,154
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>10,033</u>	<u>-</u>	<u>19,273</u>	<u>(9,240)</u>
TOTAL ASSETS	<u>\$ 389,193,148</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (16,554,259)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,524,944	\$ 4,594,799	\$ -	\$ (69,854)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	22,508,809	24,328,868	3,332,924	(5,152,983)
Accrued Interest	836,852	96,889	-	739,964
Accrued Salaries and Wages	8,801,805	6,125,126	4,774,793	(2,098,113)
Accrued Compensated Absences	5,318,831	4,239,710	239,077	840,044
Due to Third Party Payors	2,668,787	2,483,539	-	185,248
Deferred Revenue	<u>3,653,505</u>	<u>416,599</u>	<u>1,105,510</u>	<u>2,131,396</u>
Total Current Liabilities	<u>53,177,310</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(3,424,299)</u>
ACCRUED POST RETIREMENT BENEFITS	66,122,451	65,346,188	-	776,263
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,428,022	54,724,037	-	(2,296,015)
Total Liabilities	<u>173,655,172</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(4,944,051)</u>
FUND BALANCE	<u>215,537,976</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(11,610,208)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 389,193,148</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (16,554,259)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2017**

	CURRENT MONTH					YEAR TO DATE					
	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	
			VAR	PRIOR YR				VAR	PRIOR YR		
PATIENT REVENUE											
Inpatient Revenue	\$ 46,070,786	\$ 43,433,014	6.1%	\$ 44,220,917	4.2%	\$ 413,677,494	\$ 395,175,440	4.7%	\$ 386,081,502	7.1%	
Outpatient Revenue	45,887,512	47,159,343	-2.7%	46,759,440	-1.9%	447,117,193	422,441,524	5.8%	404,711,898	10.5%	
TOTAL PATIENT REVENUE	\$ 91,958,298	\$ 90,592,357	1.5%	\$ 90,980,356	1.1%	\$ 860,794,687	\$ 817,616,964	5.3%	\$ 790,793,400	8.9%	
DEDUCTIONS FROM REVENUE											
TOTAL REVENUE DEDUCTIONS	\$ 73,962,076	\$ 69,849,761	5.9%	\$ 70,182,448	5.4%	\$ 682,132,246	\$ 633,007,535	7.8%	\$ 606,892,197	12.4%	
	80.43%	77.10%		77.14%		79.24%	77.42%		76.74%		
OTHER PATIENT REVENUE											
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 491,667	-39.5%	\$ 2,077,884	2,678,688	-22.4%	\$ 2,406,056	-13.6%	
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	9,000,000	9,000,000	0.0%	9,000,000	0.0%	
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%	
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%	
TOTAL OTHER PATIENT REVENUE	\$ 1,297,632	\$ 1,297,632	0.0%	\$ 1,491,667	-13.0%	\$ 11,077,884	\$ 11,678,688	-5.1%	\$ 11,917,299	-7.0%	
NET PATIENT REVENUE	\$ 19,293,854	\$ 22,040,228	-12.5%	\$ 22,289,575	-13.4%	\$ 189,740,325	\$ 196,288,117	-3.3%	\$ 195,818,503	-3.1%	
OTHER REVENUE											
Tax Revenue	\$ 3,763,888	\$ 2,932,660	28.3%	\$ 2,784,830	35.2%	\$ 33,735,146	\$ 29,763,738	13.3%	\$ 30,921,254	9.1%	
Other Revenue	648,997	828,112	-21.6%	725,735	-10.6%	8,510,765	8,018,091	6.1%	8,656,073	-1.7%	
TOTAL OTHER REVENUE	\$ 4,412,884	\$ 3,760,772	17.3%	\$ 3,510,565	25.7%	\$ 42,245,911	\$ 37,781,828	11.8%	\$ 39,577,328	6.7%	
NET OPERATING REVENUE	\$ 23,706,738	\$ 25,801,000	-8.1%	\$ 25,800,140	-8.1%	\$ 231,986,236	\$ 234,069,945	-0.9%	\$ 235,395,830	-1.4%	
OPERATING EXPENSES											
Salaries and Wages	\$ 12,489,526	\$ 12,849,053	-2.8%	\$ 11,917,276	4.8%	\$ 113,945,097	\$ 114,869,670	-0.8%	\$ 111,013,122	2.6%	
Benefits	2,547,771	2,469,204	3.2%	2,712,786	-6.1%	23,876,411	24,644,428	-3.1%	26,272,121	-9.1%	
Temporary Labor	1,264,220	620,652	103.7%	805,046	57.0%	9,881,596	5,579,558	77.1%	6,003,774	64.6%	
Physician Fees	310,525	356,955	-13.0%	300,368	3.4%	3,205,792	3,410,218	-6.0%	3,127,833	2.5%	
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	150,265	-100.0%	
Purchased Services	1,943,649	2,481,565	-21.7%	2,653,595	-26.8%	20,593,887	22,091,562	-6.8%	22,009,422	-6.4%	
Supplies	4,894,375	4,632,095	5.7%	4,569,400	7.1%	41,410,969	42,010,568	-1.4%	41,848,648	-1.0%	
Utilities	299,388	316,104	-5.3%	308,633	-3.0%	3,053,261	2,766,292	10.4%	2,824,866	8.1%	
Repairs and Maintenance	800,186	1,110,205	-27.9%	1,012,359	-21.0%	8,581,563	8,809,602	-2.6%	8,627,233	-0.5%	
Leases and Rent	128,629	158,134	-18.7%	149,716	-14.1%	1,114,378	1,344,029	-17.1%	1,281,162	-13.0%	
Insurance	115,639	132,075	-12.4%	163,732	-29.4%	1,283,235	1,184,895	8.3%	1,175,801	9.1%	
Interest Expense	324,996	283,945	14.5%	268,440	21.1%	2,434,015	2,437,179	-0.1%	2,415,958	0.7%	
ECHDA	8,488	67,109	-87.4%	41,820	-79.7%	238,525	603,982	-60.5%	318,775	-25.2%	
Other Expense	165,409	212,367	-22.1%	293,247	-43.6%	1,598,676	2,083,084	-23.3%	2,135,383	-25.1%	
TOTAL OPERATING EXPENSES	\$ 25,292,802	\$ 25,689,283	-1.5%	\$ 25,213,114	0.3%	\$ 231,217,405	\$ 231,835,067	-0.3%	\$ 229,204,364	0.9%	
Depreciation/Amortization	\$ 1,987,778	\$ 1,925,868	3.2%	\$ 1,722,939	15.4%	\$ 15,634,531	\$ 15,002,039	4.2%	\$ 15,658,072	-0.2%	
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(54,522)	-	0.0%	(6,540)	733.7%	
TOTAL OPERATING COSTS	\$ 27,280,580	\$ 27,615,151	-1.2%	\$ 26,936,053	1.3%	\$ 246,797,414	\$ 246,837,106	0.0%	\$ 244,855,896	0.8%	
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,573,841)	\$ (1,814,151)	97.0%	\$ (1,135,913)	214.6%	\$ (14,811,177)	\$ (12,767,161)	16.0%	\$ (9,460,066)	56.6%	
Operating Margin	-15.08%	-7.03%	114.4%	-4.40%	242.4%	-6.38%	-5.45%	17.1%	-4.02%	58.9%	
NONOPERATING REVENUE/EXPENSE											
Interest Income	\$ 133,980	\$ 33,011	305.9%	\$ 36,504	267.0%	\$ 405,266	\$ 300,403	34.9%	\$ 279,920	44.8%	
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%	
Donations	46,477	15,352	202.7%	502,947	-90.8%	331,132	267,649	23.7%	697,879	-52.6%	
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	757,189	731,876	3.5%	758,545	-0.2%	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,309,242)	\$ (1,684,468)	96.5%	\$ (512,229)	546.0%	\$ (12,458,131)	\$ (10,689,301)	16.5%	\$ (6,945,789)	79.4%	
Unrealized Gain/(Loss) on Investments	\$ (8,038)	\$ -	0.0%	\$ (29,446)	-72.7%	\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%	
Investment in Subsidiaries	1,092,044	16,373	6569.8%	10,918	9902.3%	1,262,518	147,356	756.8%	141,901	789.7%	
CHANGE IN NET POSITION	\$ (2,225,236)	\$ (1,668,095)	33.4%	\$ (530,757)	319.3%	\$ (11,610,208)	\$ (10,541,945)	10.1%	\$ (6,821,521)	70.2%	
EBIDA	\$ 87,538	\$ 541,718	-83.8%	\$ 1,460,622	-94.0%	\$ 6,458,338	\$ 6,897,273	-6.4%	\$ 11,252,509	-42.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JUNE 2017**

CURRENT MONTH

YEAR TO DATE

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 46,070,786	\$ 43,433,014	6.1%	\$ 44,220,917	4.2%	\$ 413,677,494	\$ 395,175,440	4.7%	\$ 386,081,502	7.1%
Outpatient Revenue	35,674,677	37,938,642	-6.0%	37,637,738	-5.2%	341,659,392	339,437,466	0.7%	329,160,189	3.8%
TOTAL PATIENT REVENUE	\$ 81,745,463	\$ 81,371,655	0.5%	\$ 81,858,655	-0.1%	\$ 755,336,886	\$ 734,612,906	2.8%	\$ 715,241,691	5.6%
DEDUCTIONS FROM REVENUE										
TOTAL REVENUE DEDUCTIONS	\$ 66,220,747	\$ 63,481,258	4.3%	\$ 63,961,415	3.5%	\$ 602,330,150	\$ 575,611,323	4.6%	\$ 554,147,262	8.7%
	81.01%	78.01%		78.14%		79.74%	78.36%		77.48%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ (577,368)	\$ (577,368)	0.0%	\$ (383,333)	50.6%	\$ (5,797,116)	\$ (5,196,312)	11.6%	\$ (5,468,944)	6.0%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	9,000,000	9,000,000	0.0%	9,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 422,632	\$ 422,632	0.0%	\$ 616,667	-31.5%	\$ 3,202,884	\$ 3,803,688	-15.8%	\$ 4,042,299	-20.8%
NET PATIENT REVENUE	\$ 15,947,348	\$ 18,313,030	-12.9%	\$ 18,513,907	-13.9%	\$ 156,209,620	\$ 162,805,271	-4.1%	\$ 165,136,728	-5.4%
OTHER REVENUE										
Tax Revenue	\$ 3,763,888	\$ 2,932,660	28.3%	\$ 2,784,830	35.2%	\$ 33,735,146	\$ 29,763,738	13.3%	\$ 30,921,254	9.1%
Other Revenue	492,155	695,476	-29.2%	578,888	-15.0%	7,259,195	6,734,011	7.8%	7,367,999	-1.5%
TOTAL OTHER REVENUE	\$ 4,256,043	\$ 3,628,135	17.3%	\$ 3,363,718	26.5%	\$ 40,994,341	\$ 36,497,748	12.3%	\$ 38,289,254	7.1%
NET OPERATING REVENUE	\$ 20,203,391	\$ 21,941,165	-7.9%	\$ 21,877,625	-7.7%	\$ 197,203,960	\$ 199,303,020	-1.1%	\$ 203,425,982	-3.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,614,821	\$ 8,817,620	-2.3%	\$ 8,306,376	3.7%	\$ 79,090,078	\$ 78,776,237	0.4%	\$ 78,644,217	0.6%
Benefits	2,154,601	1,948,083	10.6%	2,274,795	-5.3%	19,534,812	19,650,620	-0.6%	21,992,692	-11.2%
Temporary Labor	893,694	505,822	76.7%	652,096	37.0%	7,370,096	4,546,088	62.1%	4,129,348	78.5%
Physician Fees	60,782	71,425	-14.9%	49,742	22.2%	644,947	675,531	-4.5%	664,886	-3.0%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	-	150,265	-100.0%
Purchased Services	2,196,732	2,547,374	-13.8%	2,698,870	-18.6%	21,727,230	22,795,222	-4.7%	23,096,397	-5.9%
Supplies	4,776,216	4,500,353	6.1%	4,448,187	7.4%	40,222,023	40,833,383	-1.5%	40,765,279	-1.3%
Utilities	295,622	311,469	-5.1%	302,772	-2.4%	3,017,422	2,726,982	10.7%	2,769,407	9.0%
Repairs and Maintenance	800,186	1,109,225	-27.9%	1,009,388	-20.7%	8,573,769	8,799,402	-2.6%	8,600,398	-0.3%
Leases and Rentals	(55,409)	(35,227)	57.3%	(18,430)	200.6%	(504,640)	(326,077)	54.8%	(229,316)	120.1%
Insurance	66,267	85,992	-22.9%	114,944	-42.3%	861,088	773,931	11.3%	786,555	9.5%
Interest Expense	324,996	283,945	14.5%	268,440	21.1%	2,434,015	2,437,179	-0.1%	2,415,958	0.7%
ECHDA	8,488	67,109	-87.4%	41,820	-79.7%	238,525	603,982	-60.5%	318,775	-25.2%
Other Expense	101,850	145,447	-30.0%	204,480	-50.2%	1,030,082	1,366,203	-24.6%	1,462,024	-29.5%
TOTAL OPERATING EXPENSES	\$ 20,238,847	\$ 20,358,639	-0.6%	\$ 20,370,176	-0.6%	\$ 184,239,447	\$ 183,658,685	0.3%	\$ 185,566,886	-0.7%
Depreciation/Amortization	\$ 1,960,853	\$ 1,898,379	3.3%	\$ 1,695,052	15.7%	\$ 15,383,657	\$ 14,749,397	4.3%	\$ 15,406,561	-0.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(55,325)	-	100.0%	(6,500)	751.2%
TOTAL OPERATING COSTS	\$ 22,199,700	\$ 22,257,018	-0.3%	\$ 22,065,228	0.6%	\$ 199,567,778	\$ 198,408,083	0.6%	\$ 200,966,946	-0.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,996,309)	\$ (315,853)	532.0%	\$ (187,603)	964.1%	\$ (2,363,817)	\$ 894,937	-364.1%	\$ 2,459,036	-196.1%
Operating Margin	-9.88%	-1.44%	586.4%	-0.86%	1052.3%	-1.20%	0.45%	-366.9%	1.21%	-199.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 133,980	\$ 33,011	305.9%	\$ 36,504	267.0%	\$ 405,266	\$ 300,403	34.9%	\$ 279,920	44.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	46,477	15,352	202.7%	502,947	-90.8%	331,132	267,649	23.7%	697,879	-52.6%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	757,189	731,876	3.5%	758,545	-0.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (1,731,709)	\$ (186,170)	830.2%	\$ 436,080	-497.1%	\$ (10,771)	\$ 2,972,797	-100.4%	\$ 4,973,313	-100.2%
Procure Capital Contribution	(1,590,254)	(1,498,298)	6.1%	(1,398,574)	13.7%	(12,516,297)	(13,662,096)	-8.4%	(11,896,751)	5.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,321,964)	\$ (1,684,468)	97.2%	\$ (962,494)	245.1%	\$ (12,527,069)	\$ (10,689,299)	17.2%	\$ (6,923,438)	80.9%
Unrealized Gain/(Loss) on Investments	\$ (8,038)	\$ -	0.0%	\$ (29,446)	-72.7%	\$ (414,595)	\$ -	0.0%	\$ (17,634)	2251.2%
Investment in Subsidiaries	1,092,044	16,373	6569.8%	10,918	9902.3%	1,262,518	147,356	756.8%	141,901	789.7%
CHANGE IN NET POSITION	\$ (2,237,958)	\$ (1,668,095)	34.2%	\$ (981,022)	128.1%	\$ (11,679,145)	\$ (10,541,944)	10.8%	\$ (6,799,171)	71.8%
EBIDA	\$ 47,892	\$ 514,229	-90.7%	\$ 982,470	-95.1%	\$ 6,138,526	\$ 6,644,633	-7.6%	\$ 11,023,348	-44.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JUNE 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,212,835	\$ 9,220,701	10.8%	\$ 9,121,701	12.0%	\$ 105,457,802	\$ 83,004,058	27.1%	\$ 75,551,709	39.6%
TOTAL PATIENT REVENUE	\$ 10,212,835	\$ 9,220,701	10.8%	\$ 9,121,701	12.0%	\$ 105,457,802	\$ 83,004,058	27.1%	\$ 75,551,709	39.6%
DEDUCTIONS FROM REVENUE										
TOTAL REVENUE DEDUCTIONS	\$ 7,741,329	\$ 6,368,503	21.6%	\$ 6,221,033	24.4%	\$ 79,802,096	\$ 57,396,212	39.0%	\$ 52,744,935	51.3%
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	7,875,000	7,875,000	0.0%	\$ 7,875,000	0.0%
NET PATIENT REVENUE	\$ 3,346,506	\$ 3,727,198	-10.2%	\$ 3,775,668	-11.4%	\$ 33,530,705	\$ 33,482,846	0.1%	\$ 30,681,774	9.3%
OTHER REVENUE										
Other Income	\$ 156,841	\$ 132,637	18.2%	\$ 146,847	6.8%	\$ 1,251,570	\$ 1,284,080	-2.5%	\$ 1,288,074	-2.8%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,503,347	\$ 3,859,835	-9.2%	\$ 3,922,515	-10.7%	\$ 34,782,276	\$ 34,766,926	0.0%	\$ 31,969,848	8.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,874,706	\$ 4,031,433	-3.9%	\$ 3,610,900	7.3%	\$ 34,855,019	\$ 36,093,434	-3.4%	\$ 32,368,905	7.7%
Benefits	393,170	521,121	-24.6%	437,991	-10.2%	4,341,598	4,993,808	-13.1%	4,279,429	1.5%
Temporary Labor	370,525	114,830	222.7%	152,950	142.3%	2,511,500	1,033,470	143.0%	1,874,425	34.0%
Physician Fees	249,744	285,530	-12.5%	250,626	-0.4%	2,560,845	2,734,687	-6.4%	2,462,948	4.0%
Purchased Services	(253,084)	(65,809)	284.6%	(45,275)	459.0%	(1,133,343)	(703,661)	61.1%	(1,086,975)	4.3%
Supplies	118,159	131,741	-10.3%	121,213	-2.5%	1,188,946	1,177,185	1.0%	1,083,369	9.7%
Utilities	3,766	4,635	-18.7%	5,861	-35.7%	35,839	39,310	-8.8%	55,459	-35.4%
Repairs and Maintenance	-	800	-100.0%	2,971	-100.0%	7,795	10,200	-23.6%	26,835	-71.0%
Leases and Rentals	184,038	193,362	-4.8%	168,146	9.5%	1,619,018	1,670,105	-3.1%	1,510,477	7.2%
Insurance	49,372	46,082	7.1%	48,787	1.2%	422,147	410,964	2.7%	389,246	8.5%
Other Expense	63,559	66,919	-5.0%	88,768	-28.4%	568,595	716,880	-20.7%	673,360	-15.6%
TOTAL OPERATING EXPENSES	\$ 5,053,955	\$ 5,330,643	-5.2%	\$ 4,842,937	4.4%	\$ 46,977,958	\$ 48,176,382	-2.5%	\$ 43,637,478	7.7%
Depreciation/Amortization (Gain)/Loss on Sale of Assets	\$ 26,925 -	\$ 27,489 -	-2.1% 0.0%	\$ 27,888 -	-3.5% 0.0%	\$ 250,874 803	\$ 252,642 -	-0.7% 0.0%	\$ 251,512 (40)	-0.3% 0.0%
TOTAL OPERATING COSTS	\$ 5,080,880	\$ 5,358,133	-5.2%	\$ 4,870,825	4.3%	\$ 47,229,636	\$ 48,429,024	-2.5%	\$ 43,888,950	7.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,577,533)	\$ (1,498,298)	5.3%	\$ (948,310)	66.4%	\$ (12,447,360)	\$ (13,662,098)	-8.9%	\$ (11,919,101)	4.4%
Operating Margin	-45.03%	-38.82%	16.0%	-24.18%	86.3%	-35.79%	-39.30%	-8.9%	-37.28%	-4.0%
MCH Contribution	\$ 1,590,254	\$ 1,498,298	6.1%	\$ 1,398,574	13.7%	\$ 12,516,298	\$ 13,662,096	-8.4%	\$ 11,896,751	5.2%
CAPITAL CONTRIBUTION	\$ 12,722	\$ -	-100.0%	\$ 450,264	-97.2%	\$ 68,938	\$ -	-100.0%	\$ (22,351)	-408.4%
EBIDA	\$ 39,646	\$ 27,489	44.2%	\$ 478,152	-91.7%	\$ 319,812	\$ 252,642	26.6%	\$ 229,161	39.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	9,158	9,125	0.36%	8,485	7.93%	85,012	79,684	6.69%	76,275	11.45%
Total Hospital Visits	4,564	4,361	4.65%	4,297	6.21%	39,798	39,602	0.49%	40,065	-0.67%
Total Procedures	51,688	55,231	-6.41%	46,743	10.58%	484,097	501,851	-3.54%	500,662	-3.31%
Total Surgeries	896	750	19.47%	724	23.76%	7,007	6,354	10.28%	5,516	27.03%
Total Provider FTE's	85.9	94.7	-9.29%	79.0	8.73%	85.4	92.9	-8.06%	80.1	6.62%
Total Staff FTE's	126.5	139.3	-9.19%	112.4	12.54%	126.9	137.5	-7.71%	113.4	11.90%
Total Administrative FTE's	38.6	35.5	8.73%	32.4	19.14%	34.5	35.5	-2.82%	33.6	2.68%
Total FTE's	251.0	269.5	-6.86%	223.8	12.15%	246.8	265.9	-7.18%	227.1	8.67%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JUNE 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 308,614	\$ 370,295	-16.7%	\$ 311,173	-0.8%	\$ 3,534,827	\$ 3,203,930	10.3%	\$ 2,906,484	21.6%
TOTAL PATIENT REVENUE	\$ 308,614	\$ 370,295	-16.7%	\$ 311,173	-0.8%	\$ 3,534,827	\$ 3,203,930	10.3%	\$ 2,906,484	21.6%
TOTAL REVENUE DEDUCTIONS	\$ 179,943	\$ 159,150	13.1%	\$ 193,350	-6.9%	\$ 2,110,880	\$ 1,419,362	48.7%	\$ 1,655,334	27.5%
	58.3%	43.0%		62.1%		59.7%	44.3%		57.0%	
NET PATIENT REVENUE	\$ 128,671	\$ 211,145	-39.1%	\$ 117,823	9.2%	\$ 1,423,947	\$ 1,784,568	-20.2%	\$ 1,251,149	13.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 392	\$ 8,802	0.0%	\$ -	0.0%	\$ 6,108	\$ 79,222	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ 392	\$ 8,802	-95.5%	\$ -	0.0%	\$ 6,108	\$ 79,222	-92.3%	\$ -	0.0%
NET OPERATING REVENUE	\$ 129,063	\$ 219,947	-41.3%	\$ 117,823	9.5%	\$ 1,430,055	\$ 1,863,789	-23.3%	\$ 1,251,149	14.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 27,419	\$ 34,026	-19.4%	\$ 37,488	-26.9%	\$ 283,588	\$ 290,744	-2.5%	\$ 352,807	-19.6%
Benefits	6,858	7,517	-8.8%	10,266	-33.2%	70,045	72,526	-3.4%	98,662	-29.0%
Physician Services	216,156	242,366	-10.8%	214,089	1.0%	2,112,860	2,164,864	-2.4%	1,827,678	15.6%
Cost of Drugs Sold	9,270	5,870	57.9%	2,997	209.3%	46,290	50,994	-9.2%	47,013	-1.5%
Supplies	6,093	12,237	-50.2%	10,754	-43.3%	76,955	105,749	-27.2%	76,126	1.1%
Utilities	2,956	3,013	-1.9%	3,530	-16.3%	40,526	28,928	40.1%	30,003	35.1%
Repairs and Maintenance	4,099	2,056	99.3%	2,511	63.2%	31,246	21,433	45.8%	20,375	53.4%
Leases and Rentals	451	536	-15.9%	510	-11.5%	4,207	4,600	-8.5%	4,557	-7.7%
Other Expense	1,000	948	5.5%	2,276	-56.1%	10,595	10,302	2.8%	11,276	-6.0%
TOTAL OPERATING EXPENSES	\$ 274,303	\$ 308,570	-11.1%	\$ 284,421	-3.6%	\$ 2,676,312	\$ 2,750,141	-2.7%	\$ 2,468,498	8.4%
Depreciation/Amortization	\$ 5,420	\$ 5,246	3.3%	\$ 5,206	4.1%	\$ 49,244	\$ 47,664	3.3%	\$ 47,919	2.8%
TOTAL OPERATING COSTS	\$ 279,723	\$ 313,816	-10.9%	\$ 289,627	-3.4%	\$ 2,725,556	\$ 2,797,805	-2.6%	\$ 2,516,417	8.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (150,661)	\$ (93,869)	60.5%	\$ (171,803)	-12.3%	\$ (1,295,501)	\$ (934,016)	38.7%	\$ (1,265,268)	2.4%
Operating Margin	-116.73%	-42.68%	173.5%	-145.81%	-19.9%	-90.59%	-50.11%	80.8%	-101.13%	-10.4%
EBIDA	\$ (145,240)	\$ (88,622)	63.9%	\$ (166,597)	-12.8%	\$ (1,246,258)	\$ (886,352)	40.6%	\$ (1,217,348)	2.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,023	1,118	-8.5%	1,086	-5.8%	10,626	11,060	-3.9%	10,740	-1.1%
Dental Visits	760	895	-15.1%	742	2.4%	6,046	6,359	-4.9%	5,474	10.4%
Total Visits	1,783	2,013	-11.4%	1,828	-2.5%	16,672	17,420	-4.3%	16,214	2.8%
Average Revenue per Office Visit	173.09	183.95	-5.9%	170.23	1.7%	212.02	183.93	15.3%	179.26	18.3%
Hospital FTE's (Salaries and Wages)	4.4	5.3	-16.6%	6.5	-31.9%	4.9	5.0	-1.5%	6.9	-29.3%
Clinic FTE's - (Physician Services)	21.6	28.6	-24.5%	17.3	24.6%	21.7	28.6	-23.9%	16.6	31.1%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 228,955	\$ 230,892	-0.8%	\$ 212,292	7.8%	\$ 2,019,168	\$ 2,201,114	-8.3%	\$ 1,796,972	12.4%
TOTAL PATIENT REVENUE	\$ 228,955	\$ 230,892	-0.8%	\$ 212,292	7.8%	\$ 2,019,168	\$ 2,201,114	-8.3%	\$ 1,796,972	12.4%
TOTAL REVENUE DEDUCTIONS	\$ 168,955	\$ 111,050	52.1%	\$ 173,738	-2.8%	\$ 1,502,259	\$ 982,281	52.9%	\$ 1,457,412	3.1%
	73.79%	48.10%		81.84%		74.40%	44.63%		81.10%	
NET PATIENT REVENUE	\$ 60,000	\$ 119,841	-49.9%	\$ 38,554	55.6%	\$ 516,909	\$ 1,218,833	-57.6%	\$ 339,560	52.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 60,000	\$ 119,841	-49.9%	\$ 38,554	55.6%	\$ 516,909	\$ 1,218,833	-57.6%	\$ 339,560	52.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 3,321	\$ 3,079	7.9%	\$ 3,219	3.2%	\$ 30,824	\$ 32,148	-4.1%	\$ 30,505	1.0%
Benefits	831	680	22.2%	882	-5.8%	7,613	8,019	-5.1%	8,531	-10.8%
Physician Services	148,873	180,202	-17.4%	139,312	6.9%	1,278,462	1,618,794	-21.0%	1,437,674	-11.1%
Cost of Drugs Sold	2,242	2,199	2.0%	2,255	-0.6%	17,356	20,962	-17.2%	21,059	-17.6%
Supplies	7,726	5,320	45.2%	6,749	14.5%	54,999	48,389	13.7%	53,136	3.5%
Utilities	2,043	2,022	1.0%	2,101	-2.8%	20,025	18,202	10.0%	18,815	6.4%
Repairs and Maintenance	473	278	70.5%	375	26.2%	12,166	5,091	139.0%	6,748	80.3%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	200	-100.0%	200	-100.0%
TOTAL OPERATING EXPENSES	\$ 165,510	\$ 193,780	-14.6%	\$ 154,893	6.9%	\$ 1,421,445	\$ 1,751,805	-18.9%	\$ 1,576,668	-9.8%
Depreciation/Amortization	\$ 41,241	\$ 41,241	0.0%	\$ 41,241	0.0%	\$ 371,168	\$ 371,168	0.0%	\$ 371,168	0.0%
TOTAL OPERATING COSTS	\$ 206,751	\$ 235,021	-12.0%	\$ 196,134	5.4%	\$ 1,792,614	\$ 2,122,974	-15.6%	\$ 1,947,836	-8.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (146,751)	\$ (115,180)	27.4%	\$ (157,580)	-6.9%	\$ (1,275,704)	\$ (904,141)	41.1%	\$ (1,608,276)	-20.7%
Operating Margin	-244.58%	-96.11%	154.5%	-408.73%	-40.2%	-246.79%	-74.18%	232.7%	-473.63%	-47.9%
EBIDA	\$ (105,510)	\$ (73,939)	42.7%	\$ (116,339)	-9.3%	\$ (904,536)	\$ (532,972)	69.7%	\$ (1,237,108)	-26.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	455	695	-34.5%	576	-21.0%	5,284	6,768	-21.9%	5,607	-5.8%
Optometry Visits	280	272	2.9%	264	6.1%	2,439	2,447	-0.3%	2,237	9.0%
Total Visits	735	967	-24.0%	840	-12.5%	7,723	9,215	-16.2%	7,844	-1.5%
Average Revenue per Office Visit	311.50	238.77	30.5%	252.73	23.3%	261.45	238.87	9.5%	229.09	14.1%
Hospital FTE's (Salaries and Wages)	1.0	1.0	2.3%	1.0	0.4%	1.0	1.1	-9.4%	1.1	-5.5%
Clinic FTE's - (Physician Services)	13.0	14.6	-10.6%	12.4	5.5%	13.0	14.6	-11.0%	14.8	-12.1%

**ECTOR COUNTY HOSPITAL DISTRICT
JUNE 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,904,502	37.8%	\$ 33,873,920	41.4%	\$ 305,739,267	40.6%	\$ 302,521,343	42.4%
Medicaid	9,145,382	11.2%	7,716,195	9.4%	84,824,102	11.2%	80,903,170	11.3%
Commercial	25,309,044	30.9%	21,764,603	26.6%	218,385,959	28.9%	203,404,262	28.4%
Self Pay	11,165,640	13.7%	12,064,463	14.7%	99,242,896	13.1%	84,600,928	11.8%
Other	5,220,895	6.4%	6,439,474	7.9%	47,144,662	6.2%	43,811,988	6.1%
TOTAL	\$ 81,745,463	100.0%	\$ 81,858,655	100.0%	\$ 755,336,886	100.0%	\$ 715,241,691	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,007,525	28.0%	\$ 6,085,233	31.4%	\$ 43,129,915	30.7%	\$ 49,969,726	32.0%
Medicaid	1,121,337	7.8%	1,852,553	9.6%	13,042,144	9.3%	14,103,850	9.0%
Commercial	5,374,769	37.6%	9,027,166	46.6%	59,360,527	42.1%	71,254,143	45.5%
Self Pay	817,425	5.7%	1,414,263	7.3%	10,745,636	7.6%	12,678,430	8.1%
Other	2,998,322	20.9%	983,261	5.1%	14,437,136	10.3%	8,433,929	5.4%
TOTAL	\$ 14,319,377	100.0%	\$ 19,362,475	100.0%	\$ 140,715,358	100.0%	\$ 156,440,077	100.0%
TOTAL NET REVENUE	15,524,716		17,897,240		153,006,736		161,094,429	
% OF GROSS REVENUE	19.0%		21.9%		20.3%		22.5%	
VARIANCE	(1,205,338)		1,465,235		(12,291,378)		(4,654,352)	
% VARIANCE TO CASH COLLECTIONS	-7.8%		8.2%		-8.0%		-2.9%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,284	10.8%	\$ 37,407	12.0%	\$ 429,253	12.1%	\$ 361,759	12.4%
Medicaid	120,219	39.0%	85,923	27.6%	965,370	27.3%	737,014	25.4%
PHC	58,398	18.9%	105,911	34.0%	950,947	26.9%	1,000,849	34.4%
Commercial	102,318	33.2%	42,809	13.8%	565,746	16.0%	421,249	14.5%
Self Pay	(7,589)	-2.5%	28,603	9.2%	535,616	15.2%	292,389	10.1%
Other	1,984	0.6%	10,521	3.4%	87,894	2.5%	93,224	3.2%
TOTAL	\$ 308,614	100.0%	\$ 311,173	100.0%	\$ 3,534,827	100.0%	\$ 2,906,484	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 481	4.0%	\$ 13,526	13.5%	\$ 107,520	10.1%	\$ 172,974	14.0%
Medicaid	1,035	8.6%	16,697	16.6%	469,982	44.0%	394,978	31.8%
PHC	2,112	17.5%	25,109	25.0%	140,200	13.2%	212,653	17.2%
Commercial	1,092	9.1%	19,882	19.8%	131,847	12.4%	219,408	17.7%
Self Pay	7,342	60.8%	25,253	25.0%	216,054	20.3%	237,738	19.2%
Other	5	0.0%	71	0.1%	117	0.0%	1,007	0.1%
TOTAL	\$ 12,068	100.0%	\$ 100,537	100.0%	\$ 1,065,720	100.0%	\$ 1,238,759	100.0%
TOTAL NET REVENUE	128,671		117,823		1,423,947		1,251,149	
% OF GROSS REVENUE	41.7%		37.9%		40.3%		43.0%	
VARIANCE	(116,603)		(17,286)		(358,227)		(12,391)	
% VARIANCE TO CASH COLLECTIONS	-90.6%		-14.7%		-25.2%		-1.0%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2017**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 24,477	10.7%	\$ 40,727	19.2%	\$ 335,798	16.6%	\$ 348,957	19.4%
Medicaid	80,088	35.0%	81,923	38.6%	775,340	38.5%	551,986	30.7%
PHC	11,985	5.2%	37,519	17.7%	264,579	13.1%	337,126	18.8%
Commercial	51,552	22.5%	25,196	11.9%	344,252	17.0%	312,906	17.4%
Self Pay	59,435	26.0%	17,680	8.3%	248,032	12.3%	169,161	9.4%
Other	1,418	0.6%	9,248	4.4%	51,168	2.5%	76,837	4.3%
TOTAL	\$ 228,955	100.0%	\$ 212,292	100.0%	\$ 2,019,168	100.0%	\$ 1,796,972	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 2,417	8.4%	\$ 88	0.4%	\$ 92,470.25	21.6%	\$ 20,751	10.1%
Medicaid	7,382	25.7%	8,447	38.5%	131,113	30.6%	76,930	37.4%
PHC	913	3.2%	1,983	9.0%	28,638	6.7%	16,402	8.0%
Commercial	3,990	13.9%	4,398	20.1%	74,543	17.4%	37,743	18.3%
Self Pay	13,965	48.6%	6,939	31.7%	101,317	23.6%	53,768	26.1%
Other	70	0.2%	65	0.3%	423	0.1%	243	0.1%
TOTAL	\$ 28,737	100.0%	\$ 21,920	100.0%	\$ 428,504	100.0%	\$ 205,838	100.0%
TOTAL NET REVENUE	60,000		38,554		516,909		339,560	
% OF GROSS REVENUE	26.2%		18.2%		25.6%		18.9%	
VARIANCE	(31,263)		(16,634)		(88,405)		(133,722)	
% VARIANCE TO CASH COLLECTIONS	-52.1%		-43.1%		-17.1%		-39.4%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JUNE 2017**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 864,978	\$ -	\$ 864,978
Payroll	2,891	-	2,891
Worker's Comp Claims	255,884	-	255,884
UMR Group Medical	38,957	-	38,957
Flex Benefits	46,996	-	46,996
Mission Fitness	477,360	-	477,360
Petty Cash	9,420	-	9,420
Dispro	7,293,573	209,250	7,502,823
Debt Service	146,067	-	146,067
Tobacco Settlement	422	-	422
General Liability	-	1,892,159	1,892,159
Professional Liability	-	1,970,044	1,970,044
Funded Worker's Compensation	-	1,187,350	1,187,350
Funded Depreciation	-	215,401	215,401
Designated Funds	-	1,105,501	1,105,501
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 9,136,549	\$ 6,579,705	\$ 15,716,253

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 10,000,000	\$ 10,000,000
Funded Depreciation	-	19,000,000	19,000,000
Funded Worker's Compensation	-	2,000,000	2,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	90,510	1,966,032	2,056,542
Allowance for Change in Market Values	-	(258,010)	(258,010)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 90,510	\$ 34,708,021	\$ 34,798,531
Total Unrestricted Cash and Investments			\$ 50,514,785

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,662,331	\$ -	\$ 4,662,331
Assets Held By Trustee - Debt Payment Reserves	\$ 1,761,337	-	1,761,337
Assets Held In Endowment	-	6,189,509	6,189,509
Escrow Account - Cerner Financing	636,219	-	636,219
TTPC, LLC	686,412	-	686,412
MCH West TX Services	-	1,939,269	1,939,269
	<hr/>	<hr/>	<hr/>
Total Restricted Assets	\$ 7,746,300	\$ 8,128,777	\$ 15,875,077

Total Cash & Investments			<u>\$ 66,389,862</u>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JUNE 2017**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (11,679,145)	\$ 68,938	\$ (11,610,208)
Noncash Expenses:			
Depreciation and Amortization	15,475,933	69,824	15,545,757
Unrealized Gain/Loss on Investments	(414,595)	-	(414,595)
Accretion (Bonds)	(3,164)	-	(3,164)
Changes in Assets and Liabilities			
Patient Receivables, Net	(9,044,407)	(1,456,335)	(10,500,743)
Taxes Receivable/Deferred	2,204,474	(61,055)	2,143,419
Inventories, Prepays and Other	1,478,960	(549,757)	929,203
Accounts Payable	(6,356,803)	1,203,819	(5,152,983)
Accrued Expenses	(828,529)	319,664	(508,866)
Due to Third Party Payors	185,248	-	185,248
Accrued Post Retirement Benefit Costs	776,263	-	776,263
	\$ (8,205,765)	\$ (404,903)	\$ (8,610,669)
Cash Flows from Investing Activities:			
Investments	\$ 666,305	\$ -	\$ 666,305
Acquisition of Property and Equipment	\$ (11,250,012)	\$ 74,429	\$ (11,175,583)
Cerner Project Costs	\$ (8,523,180)	\$ -	\$ (8,523,180)
	\$ (19,106,887)	\$ 74,429	\$ (19,032,459)
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	\$ (2,362,704)	\$ -	\$ (2,362,704)
	\$ (2,362,704)	\$ -	\$ (2,362,704)
Net Increase (Decrease) in Cash	\$ (29,675,357)	\$ (330,475)	\$ (30,005,831)
Beginning Cash & Cash Equivalents @ 9/30/2016	\$ 61,266,687	\$ 2,734,905	\$ 64,001,593
Ending Cash & Cash Equivalents @ 6/30/2017	\$ 31,591,330	\$ 2,404,431	\$ 33,995,761
Balance Sheet			
Cash and Cash Equivalents	\$ 15,716,253	\$ 2,404,431	\$ 18,120,684
Restricted Assets	15,875,077	-	15,875,077
Ending Cash & Cash Equivalents @ 6/30/2017	\$ 31,591,330	\$ 2,404,431	\$ 33,995,761

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2017

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 249,105	\$ 994,737	\$ (745,632)	\$ 124,292	\$ 124,813
NOVEMBER	924,056	994,737	(70,681)	658,003	266,053
DECEMBER	2,885,709	994,737	1,890,972	1,147,214	1,738,495
JANUARY	3,390,679	994,737	2,395,942	3,102,060	288,619
FEBRUARY	2,266,373	994,737	1,271,636	4,653,270	(2,386,897)
MARCH	327,882	994,737	(666,855)	246,383	81,499
APRIL	152,119	994,737	(842,618)	133,624	18,494
MAY	102,583	710,479	(607,896)	100,892	1,691
JUNE	96,229	727,372	(631,143)	76,218	20,011
TOTAL	<u>\$ 10,394,735</u>	<u>\$ 8,401,008</u>	<u>\$ 1,993,727</u>	<u>\$ 10,241,956</u>	<u>\$ 152,779</u>
<u>SALES</u>					
OCTOBER	\$ 2,339,047	\$ 2,362,971	\$ (23,924)	\$ 2,887,145	\$ (548,098)
NOVEMBER	2,839,057	2,553,727	285,330	3,053,244	(214,187)
DECEMBER	2,324,023	2,256,215	67,808	2,631,851	(307,828)
JANUARY	2,583,565	2,171,303	412,261	2,457,544	126,020
FEBRUARY	3,162,907	2,692,643	470,265	2,973,484	189,424
MARCH	2,759,040	2,068,447	690,593	2,225,281	533,760
APRIL	3,121,450	2,238,917	882,533	2,330,153	791,296
MAY	3,168,533	2,813,220	355,313	2,828,891	339,643
JUNE	3,036,516	2,205,288	831,228	2,202,976	833,540
TOTAL	<u>\$ 25,334,138</u>	<u>\$ 21,362,730</u>	<u>\$ 3,971,408</u>	<u>\$ 23,590,569</u>	<u>\$ 1,743,569</u>
TAX REVENUE	<u>\$ 35,728,873</u>	<u>\$ 29,763,738</u>	<u>\$ 5,965,135</u>	<u>\$ 33,832,525</u>	<u>\$ 1,896,348</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2017**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (2,597,000)	\$ 5,926,518		\$ 3,329,518
2nd Qtr	(1,301,163)	2,969,335		1,668,173
3rd Qtr	(4,056,592)	9,257,397		5,200,806
4th Qtr	-	-		-
DSH TOTAL	\$ (7,954,754)	\$ 18,153,250		\$ 10,198,496
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(2,237,518)	5,195,968		2,958,449
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (2,237,518)	\$ 5,195,968		\$ 2,958,449
Regional UPL (Community Benefit)				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(22,123,615)	-		(22,123,615)
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ (22,123,615)	\$ -		\$ (22,123,615)
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(7,530,059)	17,097,519		9,567,460
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (7,530,059)	\$ 17,097,519		\$ 9,567,460
Nursing Home MPAP				
1st Qtr	\$ (18,941)	\$ 254,245		\$ 235,304
2nd Qtr	-	259,925		259,925
3rd Qtr	-	89,320		89,320
4th Qtr	-	-		-
Nursing Home MPAP TOTAL	\$ (18,941)	\$ 603,491		\$ 584,549
MCH Cash Activity	\$ (39,864,888)	\$ 41,050,227		\$ 1,185,339
ProCare Cash Activity			\$ 7,875,000	\$ 7,875,000
Blended Cash Activity	\$ (39,864,888)	\$ 41,050,227	\$ 7,875,000	\$ 9,060,339

INCOME STATEMENT ACTIVITY:

FY 2017 Accrued / (Deferred) Adjustments:

	MCH	PROCARE	BLENDED
DSH Accrual	\$ 2,943,888	\$ -	\$ 2,943,888
Uncompensated Care Accrual	8,240,717	-	8,240,717
Regional UPL Accrual	(17,181,721)	-	(17,181,721)
Nursing Home UPL	200,000	-	200,000
Regional UPL Benefit	-	7,875,000	7,875,000
Medicaid Supplemental Payments	(5,797,116)	7,875,000	2,077,884
DSRIP Accrual	9,000,000	-	9,000,000
Total Adjustments	\$ 3,202,884	\$ 7,875,000	\$ 11,077,884

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JUNE 30, 2017**

	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G
ITEM	CIP BALANCE AS OF 6/1/2017	June "+" ADDITIONS	June "-." ADDITIONS	June TRANSFERS	CIP BALANCE AS OF 6/30/2017	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
<u>RENOVATIONS</u>									
RE NUMBER									
WOMEN'S CLINIC	\$ 5,908,861	\$ 105,605	\$ -	\$ -	\$ 6,014,467	\$ -	\$ 6,014,467	\$ 5,865,337	\$ (149,130)
SUB-TOTAL	\$ 5,908,861	\$ 105,605	\$ -	\$ -	\$ 6,014,467	\$ -	\$ 6,014,467	\$ 5,865,337	\$ (149,130)
<u>MINOR BUILDING IMPROVEMENT</u>									
FAMILY HEALTH CLINIC IMPROVEMENT	\$ 21,208	\$ -	\$ -	\$ -	\$ 21,208	\$ -	\$ 21,208	\$ 45,000	\$ 23,792
PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	13,030	-	-	-	13,030	-	13,030	45,000	31,970
GARAGE PROJECT	5,681	-	-	-	5,681	-	5,681	10,000	4,320
PROCARE ENT	141,979	126,872	-	-	268,851	-	268,851	896,000	627,149
SUITE 401 WSMP	(21,674)	-	-	-	(21,674)	-	(21,674)	75,000	96,674
WTCC VAULT	5,408	-	-	-	5,408	-	5,408	10,000	4,592
9 CENTRAL SHOWER ROOM	44,137	7,657	-	-	51,794	-	51,794	45,000	(6,794)
ONE DOCTORS PLACE	8,779	-	-	-	8,779	-	8,779	45,000	36,221
OR ROOF REPAIR	20,776	-	-	-	20,776	-	20,776	45,000	24,224
SUB-TOTAL	\$ 239,324	\$ 134,529	\$ -	\$ -	\$ 373,853	\$ -	\$ 373,853	\$ 1,216,000	\$ 842,147
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 992,314	\$ -	\$ -	\$ 317,191	\$ 1,309,505	\$ -	\$ 1,309,505	\$ 1,324,646	\$ 15,141
SUB-TOTAL	\$ 992,314	\$ -	\$ -	\$ 317,191	\$ 1,309,505	\$ -	\$ 1,309,505	\$ 1,324,646	\$ 15,141
TOTAL CONSTRUCTION IN PROGRESS	\$ 7,140,499	\$ 240,134	\$ -	\$ 317,191	\$ 7,697,824	\$ -	\$ 7,697,824	\$ 8,405,983	\$ 708,159

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JUNE 2017

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
None			\$ -
TOTAL PROJECT TRANSFERS			\$ -
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/EQUIPMENT			
6620	XTRA EQUIPMENT 110V	MOVEABLE	\$ 49,000
7240	AFFIRM PRONE BIOPSY SYSTEM 3D	MOVEABLE	\$ 263,593
6700	WALL POWER SYSTEM	MOVEABLE	\$ 4,598
TOTAL EQUIPMENT TRANSFERS			\$ 317,191
TOTAL TRANSFERS FROM CIP			\$ 317,191

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2017 CAPITAL EQUIPMENT
CONTINGENCY FUND
JUNE 2017**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-16	Concrete Wheel Stops	8500	-	-	2,800	(2,800)
Oct-16	(2) Alarms in ER	8200	-	-	4,945	(4,945)
Oct-16	Sliding Glass Doors	8200	-	-	11,200	(11,200)
Oct-16	Sidewalk and Ramp	8200	-	-	7,100	(7,100)
Nov-16	Carpet	8200	-	-	2,352	(2,352)
Nov-16	Reach-in Refrigerator	8020	-	-	3,910	(3,910)
Nov-16	Boilerless Steamer	8020	13,491	-	13,653	(162)
Dec-16	InnerSpace Cabinets	7310	9,769	-	9,769	-
Dec-16	Blanket Warmer	7290	3,761	-	3,577	184
Jan-17	Ultrasound Machine, Trauma Bay	7800	55,750	-	62,875	(7,125)
Feb-17	Mini Split AC System	8200	-	-	3,888	(3,888)
Feb-17	Grille Operaton and Transformer	8560	-	-	2,900	(2,900)
Mar-17	Ultrasound Unit	7320	208,741	-	172,178	36,563
Mar-17	Vacuum Pumps	8200	80,000	-	35,925	44,075
Mar-17	Ultrasound Machine - EMT	7800	-	-	469	(469)
Mar-17	Biological Safety Cabinet - EMT	7060	-	-	111	(111)
Mar-17	Annex Fire System	8200	-	-	28,585	(28,585)
Mar-17	Annex Fire System - Installation	8200	-	-	10,000	(10,000)
Mar-17	Fitness Rowing Machine	9310	1,262	-	2,524	(1,262)
Apr-17	BioChem Guard	7330	10,682	-	10,682	-
Apr-17	Heart Bypass	6620	197,349	-	197,349	-
Apr-17	Heart Bypass	6620	50,070	-	52,581	(2,511)
Apr-17	Bariatric Instrument Set	6620	21,475	-	21,475	-
May-17	Police Radios	8380	59,338	54,173	3,956	1,209
May-17	Ice Cuber and Water Dispenser	8020	3,910	-	3,910	-
May-17	Clear Led Monile Barrier Full Window	7920	4,095	-	4,095	-
May-17	Nihn Kohden Monitoring	6850	268,851	-	268,851	-
Jun-17	EIZO Analog to DVI Converter Box	6620	6,779	-	6,779	-
Jun-17	Ultrasound Unit - EMT	8380	-	-	429	(429)
Jun-17	Police Radios	8380	-	-	1,772	(1,772)
Jun-17	VACUUM PUMPS - EMT	8200	-	-	312	(312)
Jun-17	Luminance Meter- EMT	7250	-	-	25	(25)
Jun-17	Clear Led Monile Barrier Full Window -	7290	-	-	394	(394)
			\$ 1,595,322	\$ 54,173	\$ 951,369	\$ 589,781

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JUNE 2017**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (7,254,608)	\$ -	\$ -	\$ (7,254,608)
AR UNCOMPENSATED CARE	5,163,184	-	-	5,163,184
AR DSRIP	8,592,336	9,159,795	-	(567,460)
AR NURSING HOME UPL	199,049	583,599	-	(384,549)
AR BAB REVENUE	336,569	84,233	-	252,336
AR PHYSICIAN GUARANTEES	457,598	-	-	457,598
AR ACCRUED INTEREST	218,368	79,286	-	139,082
AR OTHER:	5,953,102	4,636,431	2,482,086	(1,165,415)
Procure On-Call Fees	76,000	-	46,500	29,500
Procure A/R - FHC	346,188	-	391,968	(45,780)
Other Misc A/R	5,530,914	4,636,431	2,043,618	(1,149,135)
AR DUE FROM THIRD PARTY PAYOR	4,931,427	4,975,920	-	(44,492)
PROCARE-INTERCOMPANY RECEIVABLE	<u>3,321,465</u>	<u>1,455,140</u>	<u>-</u>	<u>1,866,325</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 21,918,491</u>	<u>\$ 20,974,403</u>	<u>\$ 2,482,086</u>	<u>\$ (1,537,999)</u>
PROCARE-INTERCOMPANY LIABILITY	\$ (3,321,465)	\$ -	\$ (1,455,140)	\$ (1,866,325)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JUNE 2017**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
OPERATING ROOM	4.2	1.0	327.0%	6.4	-34.5%	4.5	1.0	347.8%	7.1	-36.1%
NEO-NATAL INTENSIVE CARE	1.5	-	0.0%	2.7	-43.2%	1.9	-	0.0%	1.1	72.3%
LABOR AND DELIVERY	2.2	-	0.0%	4.1	-45.6%	2.0	-	0.0%	2.2	-8.9%
7 CENTRAL	-	0.1	-100.0%	5.1	-100.0%	1.3	0.1	814.8%	5.5	-75.5%
INPATIENT REHAB	0.2	0.6	-65.9%	4.5	-95.4%	1.1	0.6	78.8%	2.9	-59.9%
INTENSIVE CARE UNIT 4 (CCU)	-	1.0	-100.0%	1.1	-100.0%	1.1	1.0	12.8%	1.1	-1.5%
4 EAST	-	-	0.0%	1.9	-100.0%	1.0	-	0.0%	0.8	25.7%
INTENSIVE CARE UNIT 2	-	-	0.0%	3.4	-100.0%	0.8	-	0.0%	3.1	-75.4%
STERILE PROCESSING	1.0	-	0.0%	2.3	-55.8%	0.3	-	0.0%	3.2	-89.6%
6 CENTRAL	-	-	0.0%	2.8	-100.0%	0.7	-	0.0%	0.7	1.6%
9 CENTRAL	-	0.9	-100.0%	0.8	-100.0%	0.7	0.9	-21.6%	0.9	-23.1%
8 CENTRAL	-	-	0.0%	2.3	-100.0%	0.6	-	0.0%	1.2	-50.7%
CHW - SPORTS MEDICINE	-	-	0.0%	3.3	-100.0%	0.5	-	0.0%	2.8	-80.9%
EMERGENCY DEPARTMENT	1.1	1.2	-13.4%	2.9	-62.9%	0.8	1.3	-42.1%	2.2	-65.0%
6 WEST	-	0.6	-100.0%	3.2	-100.0%	0.4	0.6	-31.7%	1.5	-71.0%
4 CENTRAL	-	0.1	-100.0%	0.5	-100.0%	0.3	0.1	226.6%	1.1	-70.4%
OP SURGERY	-	0.4	-100.0%	1.1	-100.0%	0.1	0.4	-71.7%	0.5	-76.8%
PM&R - OCCUPATIONAL	0.8	0.7	10.3%	1.8	-53.4%	0.5	0.8	-34.8%	0.8	-41.0%
PM&R - PHYSICAL	-	0.3	-100.0%	3.4	-100.0%	0.3	0.3	19.8%	0.6	-47.0%
PERFORMANCE IMPROVEMEN	0.5	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
TRAUMA SERVICE	0.9	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	3.1	-100.0%	0.2	-	0.0%	2.1	-88.6%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
FINANCIAL ACCOUNTING	0.4	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
PATIENT ACCOUNTING	3.3	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	0.3	-100.0%	0.4	-100.0%	-	0.3	-100.0%	0.3	-100.0%
RECOVERY ROOM	-	0.1	-100.0%	0.2	-100.0%	-	0.1	-100.0%	0.1	-100.0%
LABORATORY - CHEMISTRY	-	0.5	-100.0%	0.3	-100.0%	-	0.4	-100.0%	0.4	-100.0%
LABORATORY - MICROBIOLOG	-	0.5	-100.0%	0.4	-100.0%	-	0.4	-100.0%	0.5	-100.0%
LABORATORY - TRANFUSION S	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	0.7	-100.0%
PM&R - SPEECH	-	0.2	-100.0%	1.5	-100.0%	-	0.2	-100.0%	0.4	-100.0%
HUMAN RESOURCES	3.5	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.3	-100.0%	-	0.0%	-	0.3	-100.0%	0.2	-100.0%
SUBTOTAL	19.7	9.6	104.9%	59.6	-67.0%	21.4	9.7	121.0%	44.1	-51.5%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	8.3	1.1	680.1%	-	0.0%	6.3	1.0	529.3%	-	0.0%
7 CENTRAL	5.6	4.9	14.0%	-	0.0%	5.1	5.0	0.3%	-	0.0%
INTENSIVE CARE UNIT 2	0.6	6.4	-90.8%	-	0.0%	2.8	6.0	-53.3%	-	0.0%
8 CENTRAL	4.6	2.0	133.7%	-	0.0%	3.4	2.0	68.6%	-	0.0%
6 CENTRAL	3.2	3.9	-18.1%	-	0.0%	3.1	4.0	-24.3%	-	0.0%
INPATIENT REHAB	3.8	1.9	94.0%	-	0.0%	3.2	2.0	55.5%	-	0.0%
4 EAST	4.1	1.0	305.3%	-	0.0%	3.0	1.0	198.2%	-	0.0%
9 CENTRAL	4.2	-	0.0%	-	0.0%	3.0	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	3.3	0.5	620.8%	-	0.0%	2.7	0.5	446.8%	-	0.0%
NEO-NATAL INTENSIVE CARE	3.9	2.9	34.5%	-	0.0%	2.6	3.0	-15.3%	-	0.0%
5 CENTRAL	2.4	2.0	22.0%	-	0.0%	2.0	2.0	-0.1%	-	0.0%
OPERATING ROOM	3.0	3.9	-24.3%	-	0.0%	2.1	4.0	-48.4%	-	0.0%
CHW - SPORTS MEDICINE	2.0	3.5	-43.2%	-	0.0%	1.7	3.5	-50.8%	-	0.0%
LABORATORY - CHEMISTRY	2.1	-	0.0%	-	0.0%	1.5	-	0.0%	-	0.0%
4 CENTRAL	0.1	1.0	-92.4%	-	0.0%	1.0	1.0	-5.6%	-	0.0%
OP SURGERY	1.0	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
6 WEST	-	0.6	-100.0%	-	0.0%	0.7	0.6	10.7%	-	0.0%
PM&R - OCCUPATIONAL	0.3	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
PM&R - PHYSICAL	1.0	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
LABORATORY - HEMATOLOGY	1.1	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
LABOR AND DELIVERY	-	4.1	-100.0%	-	0.0%	0.3	4.0	-92.1%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
SUBTOTAL	54.4	39.5	37.6%	-	0.0%	46.9	39.9	17.7%	-	0.0%
GRAND TOTAL	74.1	49.1	50.8%	59.6	24.4%	68.3	49.5	37.9%	44.1	54.9%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JUNE 2017**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 55,519	\$ 21,159	\$ 34,361	162.4%	\$ 82,563	-32.8%	\$ 560,736	\$ 189,131	\$ 371,605	196.5%	\$ 778,011	-27.9%
PI TEMPORARY LABOR	16,876	-	16,876	100.0%	-	100.0%	180,930	-	180,930	100.0%	-	100.0%
L & D TEMPORARY LABOR	23,964	-	23,964	100.0%	37,153	-35.5%	133,574	-	133,574	100.0%	197,152	-32.2%
TRAUMA TEMPORARY LABOR	20,941	-	20,941	100.0%	-	100.0%	105,215	-	105,215	100.0%	-	100.0%
NICU TEMPORARY LABOR	17,155	-	17,155	100.0%	27,437	-37.5%	102,410	-	102,410	100.0%	105,513	-2.9%
ED TEMPORARY LABOR	24,675	12,855	11,820	91.9%	33,909	-27.2%	191,370	120,157	71,213	59.3%	194,220	-1.5%
4E TEMPORARY LABOR	-	-	-	100.0%	19,193	-100.0%	53,323	-	53,323	100.0%	69,208	-23.0%
OT TEMPORARY LABOR	8,221	10,113	(1,892)	-18.7%	18,788	-56.2%	51,251	93,838	(42,587)	-45.4%	99,117	-48.3%
ALL OTHER	41,719	74,648	(32,929)	-44.1%	433,053	-90.4%	306,319	669,315	(362,996)	-54.2%	2,686,127	-88.6%
TOTAL TEMPORARY LABOR	\$ 209,072	\$ 118,775	\$ 90,297	76.0%	\$ 652,096	-67.9%	\$ 1,685,129	\$ 1,072,441	\$ 612,688	57.1%	\$ 4,129,348	-59.2%
ICU4 TRANSITION LABOR	\$ 107,203	\$ 9,276	\$ 97,927	1055.7%	\$ -	100.0%	\$ 835,849	\$ 75,199	\$ 760,650	1011.5%	\$ -	100.0%
4E TRANSITION LABOR	46,983	9,583	37,399	390.2%	-	100.0%	412,674	85,779	326,895	381.1%	-	100.0%
IMCU9 TRANSITION LABOR	48,492	-	48,492	100.0%	-	100.0%	298,488	-	298,488	100.0%	-	100.0%
ED TRANSITION LABOR	40,400	3,652	36,748	1006.3%	-	100.0%	291,075	34,132	256,943	752.8%	-	100.0%
REHAB TRANSITION LABOR	44,367	19,522	24,844	127.3%	-	100.0%	412,014	184,475	227,539	123.3%	-	100.0%
8C TRANSITION LABOR	64,204	19,691	44,513	226.1%	-	100.0%	400,420	187,595	212,825	113.4%	-	100.0%
7C TRANSITION LABOR	69,088	44,855	24,233	54.0%	-	100.0%	611,241	410,018	201,224	49.1%	-	100.0%
5C TRANSITION LABOR	38,090	18,884	19,206	101.7%	-	100.0%	273,139	172,019	101,120	58.8%	-	100.0%
CHEM TRANSITION LABOR	12,507	-	12,507	100.0%	-	100.0%	96,294	-	96,294	100.0%	-	100.0%
NICU TRANSITION LABOR	46,927	28,387	18,540	65.3%	-	100.0%	349,452	256,124	93,328	36.4%	-	100.0%
OP SURGERY TRANSITION LABOR	11,773	-	11,773	100.0%	-	100.0%	93,054	-	93,054	100.0%	-	100.0%
IMCU4 TRANSITION LABOR	4,827	7,610	(2,784)	-36.6%	-	100.0%	124,884	70,397	54,488	77.4%	-	100.0%
ORTHO/NEURO TRANSITION LABOR	(2,665)	4,408	(7,073)	-160.5%	-	100.0%	84,331	41,574	42,757	102.8%	-	100.0%
OR TRANSITION LABOR	40,205	39,332	874	2.2%	-	100.0%	247,461	351,575	(104,114)	-29.6%	-	100.0%
ICU2 TRANSITION LABOR	22,385	66,532	(44,147)	-66.4%	-	100.0%	394,745	548,175	(153,430)	-28.0%	-	100.0%
OP PM&R TRANSITION LABOR	21,207	35,663	(14,456)	-40.5%	-	100.0%	172,340	345,394	(173,054)	-50.1%	-	100.0%
ALL OTHER	68,630	79,652	(11,021)	-13.8%	-	100.0%	587,505	711,193	(123,688)	-17.4%	-	100.0%
TOTAL TRANSITION LABOR	\$ 684,623	\$ 387,047	\$ 297,575	76.9%	\$ -	100.0%	\$ 5,684,966	\$ 3,473,647	\$ 2,211,319	63.7%	\$ -	100.0%
GRAND TOTAL TEMPORARY LABOR	\$ 893,694	\$ 505,822	\$ 387,872	76.7%	\$ 652,096	37.0%	\$ 7,370,096	\$ 4,546,088	\$ 2,824,007	62.1%	\$ 4,129,348	78.5%
ADM CONSULTANT FEES	\$ 96,953	\$ 63,202	\$ 33,751	53.4%	\$ 284,017	-65.9%	\$ 788,080	\$ 568,819	\$ 219,261	38.5%	\$ 789,634	-0.2%
ADM OTHER	-	-	-	100.0%	-	100.0%	205,210	-	205,210	100.0%	-	100.0%
HK SVC CONTRACT PURCH SVC	42,034	37,194	4,839	13.0%	14,293	194.1%	501,596	331,370	170,226	51.4%	308,468	62.6%
COMM REL MEDIA PLACEMENT	35,279	4,259	31,020	728.3%	35,665	-1.1%	486,820	371,580	115,239	31.0%	440,428	10.5%
PI FEES (TRANSITION NURSE PROGRAM)	41,359	67,694	(26,335)	-38.9%	(23,118)	-278.9%	52,558	211,680	(159,122)	-75.2%	223,644	44.3%
ADMIN LEGAL FEES	57,730	50,430	7,300	14.5%	30,099	91.8%	458,510	371,808	86,702	23.3%	346,930	32.2%
ED FEES (BCA FEES)	465	-	465	100.0%	-	100.0%	89,360	5,364	83,996	1565.9%	5,364	1565.9%
COMPLIANCE CONSULTING FEES	13,961	12,546	1,415	11.3%	3,600	287.8%	135,010	53,441	81,569	152.6%	46,640	189.5%
HISTOLOGY SERVICES	35,143	33,208	1,935	5.8%	41,768	-15.9%	280,486	210,791	69,695	33.1%	245,410	14.3%
ADMIN OTHER FEES	1,034	4,812	(3,779)	-78.5%	(23,620)	-104.4%	112,580	43,310	69,269	159.9%	33,435	236.7%
FA AUDIT FEES - INTERNAL	61,040	31,115	29,925	96.2%	35,147	73.7%	85,088	31,115	53,973	173.5%	35,147	142.1%
NSG OTHER PURCH SVCS	12,975	3,539	9,435	266.6%	10,068	28.9%	73,383	31,855	41,529	130.4%	50,174	46.3%
PRO OTHER PURCH SVCS	3,703	6,134	(2,431)	-39.6%	4,139	-10.5%	96,438	55,209	41,230	74.7%	53,213	81.2%
TELECOM SERVICES	35,539	15,703	19,836	126.3%	19,833	79.2%	163,574	129,291	34,283	26.5%	106,490	53.6%
4E OTHER PURCH SVCS	30	-	30	100.0%	-	100.0%	53,924	20,444	33,480	163.8%	4,197	1184.8%
CARDIOVASCULAR SERVICES	45,500	22,024	23,476	106.6%	26,000	75.0%	230,590	198,219	32,371	16.3%	222,195	3.8%
MED ASSETS CONTRACT	14,519	6,655	7,864	118.2%	29,983	-51.6%	129,955	110,786	19,169	17.3%	131,692	-1.3%
DC AM HEALTHWAYS MGMT FEE	15,607	8,127	7,479	92.0%	-	100.0%	81,552	66,079	15,473	23.4%	64,330	26.8%
PH CONTRACT PURCH SVC	-	726	(726)	-100.0%	12,784	-100.0%	51,855	42,208	9,647	22.9%	110,465	-53.1%
ENGINEERING OTHER PURCH SVCS	7,439	7,191	248	3.4%	15,449	-51.8%	62,519	53,563	8,956	16.7%	68,445	-8.7%
ADM APPRAISAL DIST FEE	18,470	24,067	(5,596)	-23.3%	32,220	-42.7%	78,647	98,845	(20,198)	-20.4%	96,660	-18.6%
COMM REL WELLNESS WORKS	21,107	21,314	(207)	-1.0%	20,694	2.0%	148,166	191,829	(43,663)	-22.8%	187,313	-20.9%
AMBULANCE FEES	17,525	24,477	(6,952)	-28.4%	23,383	-25.1%	173,393	220,293	(46,900)	-21.3%	219,199	-20.9%
ADM CONTRACT STRYKER	1,458	26,343	(24,884)	-94.5%	42,050	-96.5%	179,161	237,085	(57,924)	-24.4%	252,792	-29.1%
LTACH OTHER PURCH SVCS	20,000	-	20,000	100.0%	20,000	0.0%	180,030	240,600	(60,570)	-25.2%	180,600	-0.3%
OR FEES (PERFUSION SERVICES)	37,302	22,332	14,971	67.0%	21,063	77.1%	182,621	243,478	(60,857)	-25.0%	241,773	-24.5%
HR RECRUITING FEES	24,484	30,000	(5,516)	-18.4%	116,963	-79.1%	193,654	270,000	(76,346)	-28.3%	302,829	-36.1%
ADM LEGAL SETTLEMENT FEES	-	-	-	100.0%	-	100.0%	78,592	155,863	(77,271)	-49.6%	311,725	-74.8%
UC-CPC 42ND STREET PURCH SVCS-OTHER	34,873	41,001	(6,129)	-14.9%	-	100.0%	299,644	383,870	(84,226)	-21.9%	-	100.0%
PA ELIGIBILITY FEES	40,523	32,086	8,437	26.3%	51,133	-20.7%	495,704	588,919	(93,215)	-15.8%	511,796	-3.1%
ADMT OTHER PURCH SVCS	(121,910)	29,541	(151,451)	-512.7%	54,539	-323.5%	138,612	267,736	(129,124)	-48.2%	323,795	-57.2%
UOM (EHR FEES)	(80,072)	18,799	(98,871)	-525.9%	46,073	-273.8%	222,079	438,672	(216,594)	-49.4%	412,902	-46.2%
IT INFORMATION SOLUTIONS SVCS	37,988	84,583	(46,595)	-55.1%	91,479	-58.5%	508,020	761,250	(253,230)	-33.3%	717,032	-29.1%
PRIMARY CARE WEST OTHER PURCH SVCS	148,873	180,202	(31,328)	-17.4%	139,312	6.9%	1,278,462	1,618,794	(340,332)	-21.0%	1,387,834	-7.9%
ALL OTHERS	1,475,800	1,638,069	(162,269)	-9.9%	1,523,854	-3.2%	13,161,159	14,171,056	(1,009,897)	-7.1%	14,663,844	-10.2%
TOTAL PURCHASED SERVICES	\$ 2,196,732	\$ 2,547,374	\$ (350,642)	-13.8%	\$ 2,698,870	-18.6%	\$ 21,727,230	\$ 22,795,222	\$ (1,067,992)	-4.7%	\$ 23,096,397	-5.9%

**Ector County Hospital District
Debt Service Coverage Calculation
JUNE 2017**

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	68,938	(11,679,145)	(11,610,208)	(15,480,277)
Deficiency of revenues over expenses	68,938	(11,679,145)	(11,610,208)	(15,480,277)
Depreciation/amortization	250,874	15,383,657	15,634,531	20,846,042
Interest expense	-	2,434,015	2,434,015	3,245,353
(Gain) or loss on fixed assets	803	(55,325)	(54,522)	(72,696)
Unusual / infrequent / extraordinary items	-	(1,069,016)	(1,069,016)	(1,425,355)
Unrealized (gains) / losses on investments	-	414,595	414,595	552,793
Consolidated net revenues	320,615	5,428,780	5,749,395	7,665,860

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	Cap Lease	Total	110%
2017	3,708,207.37	93,139.20	3,801,346.57	4,181,481.23
2018	3,704,144.87		3,704,144.87	4,074,559.36
2019	3,704,003.09		3,704,003.09	4,074,403.40
2020	3,703,513.46		3,703,513.46	4,073,864.81
2021	3,703,965.62		3,703,965.62	4,074,362.19
2022	3,703,363.82		3,703,363.82	4,073,700.20
2023	3,704,094.49		3,704,094.49	4,074,503.94
2024	3,703,936.71		3,703,936.71	4,074,330.38
2025	3,703,757.92		3,703,757.92	4,074,133.71
2026	3,703,381.35		3,703,381.35	4,073,719.49
2027	3,702,861.24		3,702,861.24	4,073,147.36
2028	3,703,256.93		3,703,256.93	4,073,582.63
2029	3,702,288.56		3,702,288.56	4,072,517.42
2030	3,701,769.56		3,701,769.56	4,071,946.52
2031	3,701,420.06		3,701,420.06	4,071,562.06
2032	3,701,960.19		3,701,960.19	4,072,156.21
2033	3,701,063.45		3,701,063.45	4,071,169.79
2034	3,700,496.62		3,700,496.62	4,070,546.28
2035	3,700,933.18		3,700,933.18	4,071,026.50
	3,703,074.66	93,139.20	3,707,976.72	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	3,801,347	← higher of the two

Covenant Computation	Current FYTD		Annualized
	151.2%	(needs to be 110% or higher)	201.7%

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
JUNE 30, 2017**

		YTD JUNE 2017	2015 S&P Comparison**	YTD September 2016	YTD September 2015	YTD September 2014
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↑	72.6	55.1	69.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↑	37.3	N/A	33.2	34.6	34.7
Maximum Debt Service Coverage (x)	↓	3.6	3.3	8.7	7.1	7.9
Maximum Debt Service/Total Operating Revenue (%)	↑	1.9	N/A	1.5	1.7	1.8
EBITDA Margin (%) ¹	↓	4.4	10.5	7.2	12.6	14.4
Operating Margin (%)	↓	-5.0	3.0	-2.6	-0.7	0.7
Profit Margin (%)	↓	-3.3	3.9	-1.2	3.6	4.5
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	12.0	13.1	11.7	9.9	8.4
Cushion Ratio (x)	↓	14.0	12.6	22.4	25.5	21.8
Days' Cash on Hand	↓	63.2	164.6	120.2	143.9	131.7
Days in Accounts Receivable	↑	64.8	46.5	57.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	6.0	13.8	9.4	20.0	29.7
Unrestricted Cash/Long-Term Debt (%)	↓	100.9	132.0	157.0	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	20.7	37.5	17.4	18.0	18.6
Payment Period (days)	↓	59.0	N/A	65.5	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↑	13.4	17.0	12.1	12.0	12.7

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

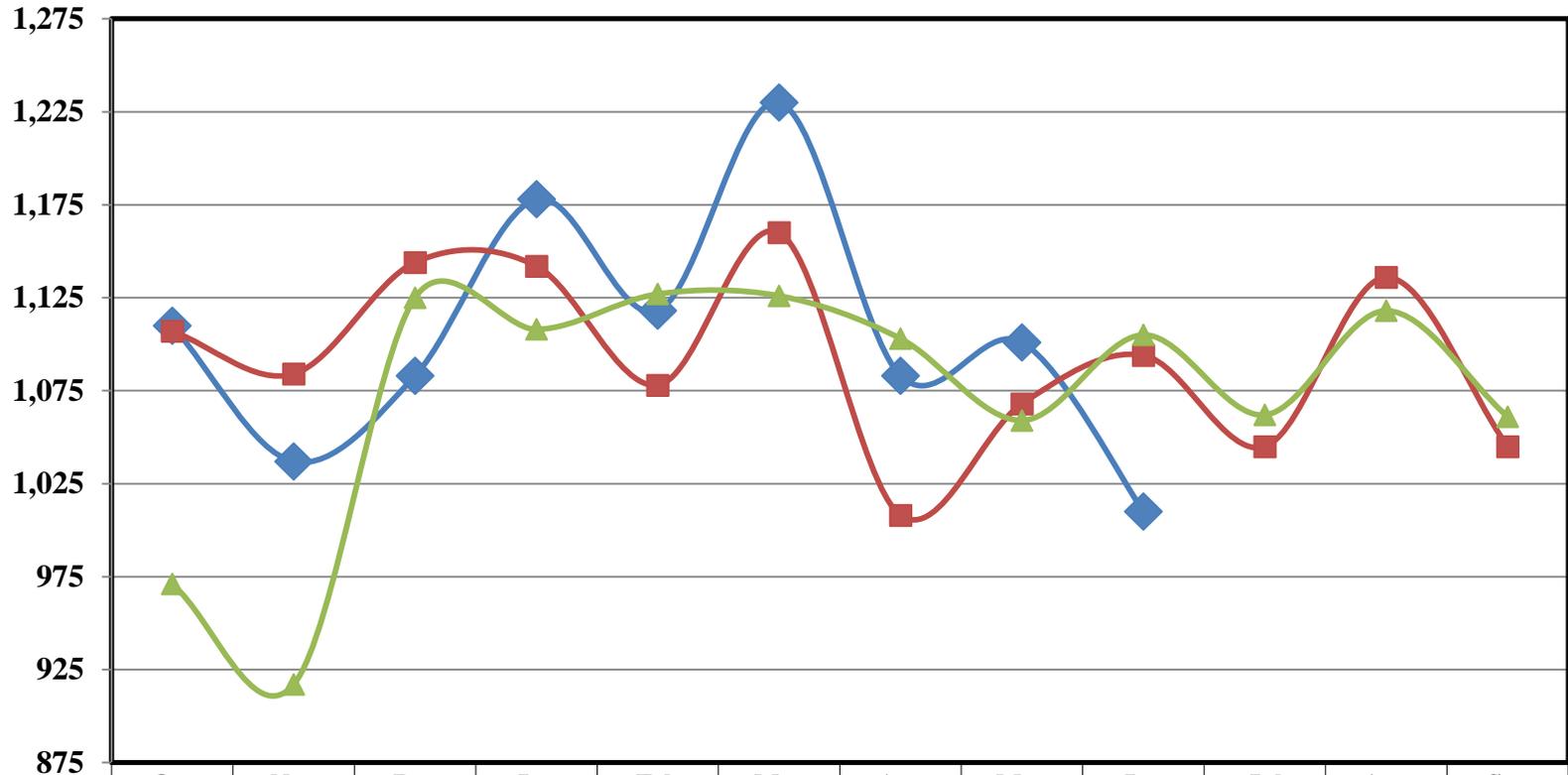
June 30, 2017

Volume



Admissions

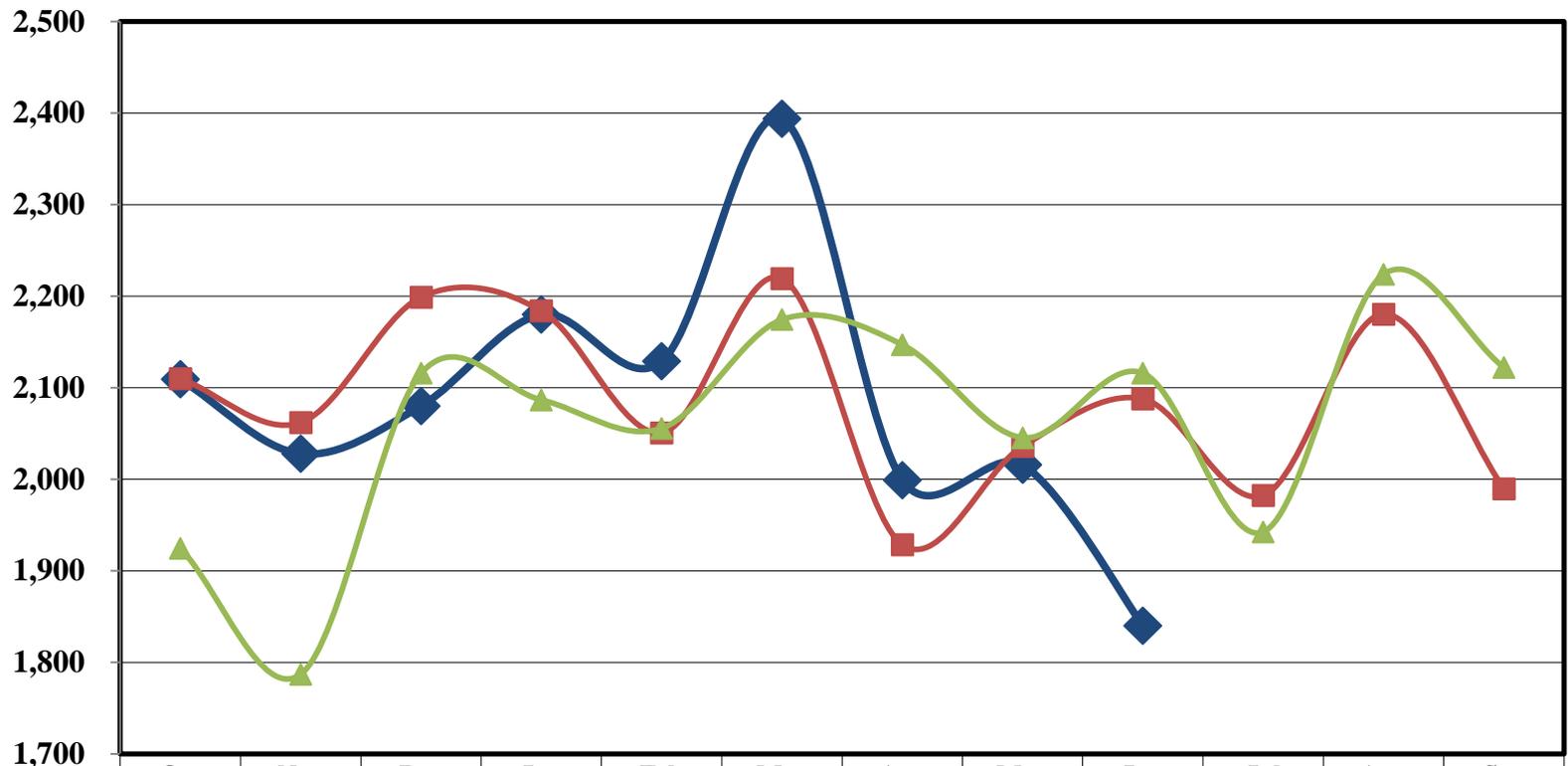
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	1,110	1,037	1,083	1,178	1,118	1,230	1,083	1,101	1,010			
FY 2017 Budget	1,107	1,084	1,144	1,142	1,078	1,160	1,008	1,068	1,094	1,045	1,136	1,045
FY 2016	971	917	1,125	1,108	1,127	1,126	1,103	1,059	1,105	1,062	1,118	1,061

Adjusted Admissions

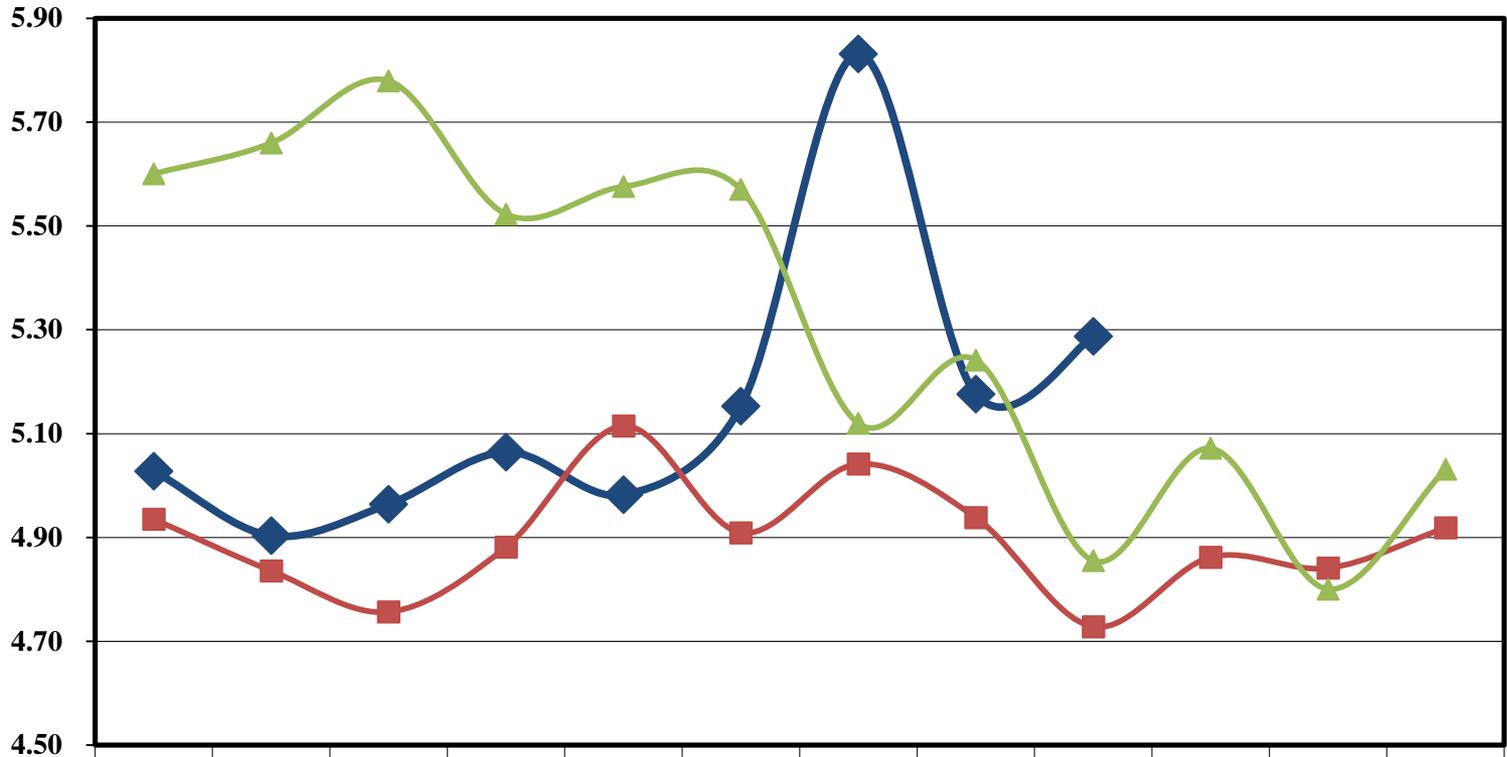
Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	2,109	2,028	2,080	2,180	2,129	2,394	1,999	2,016	1,840			
FY 2017 Budget	2,110	2,062	2,199	2,184	2,051	2,219	1,929	2,036	2,088	1,982	2,180	1,990
FY 2016	1,925	1,787	2,116	2,087	2,056	2,174	2,147	2,045	2,116	1,942	2,224	2,122

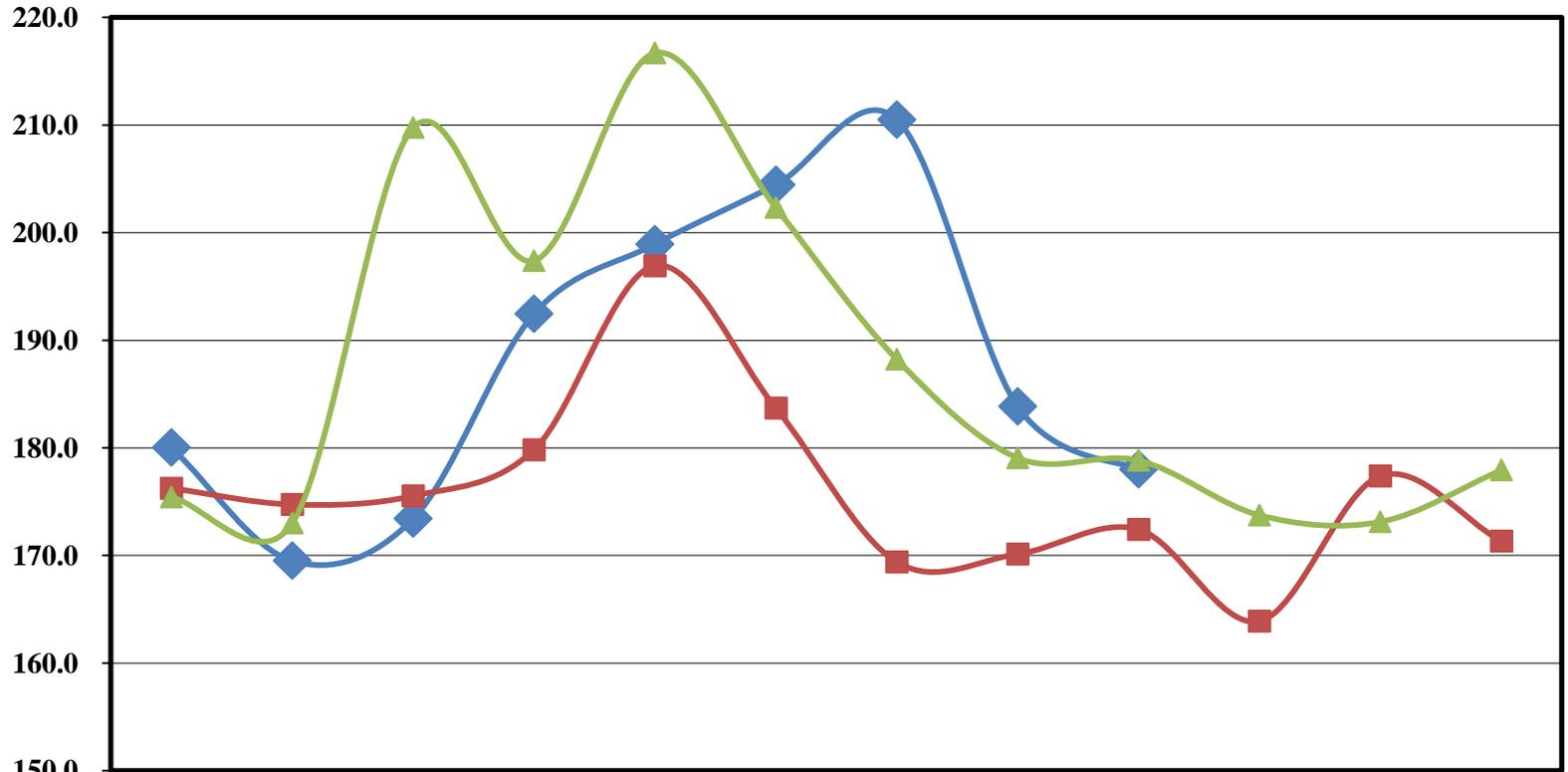
Average Length of Stay

Total – Adults and NICU



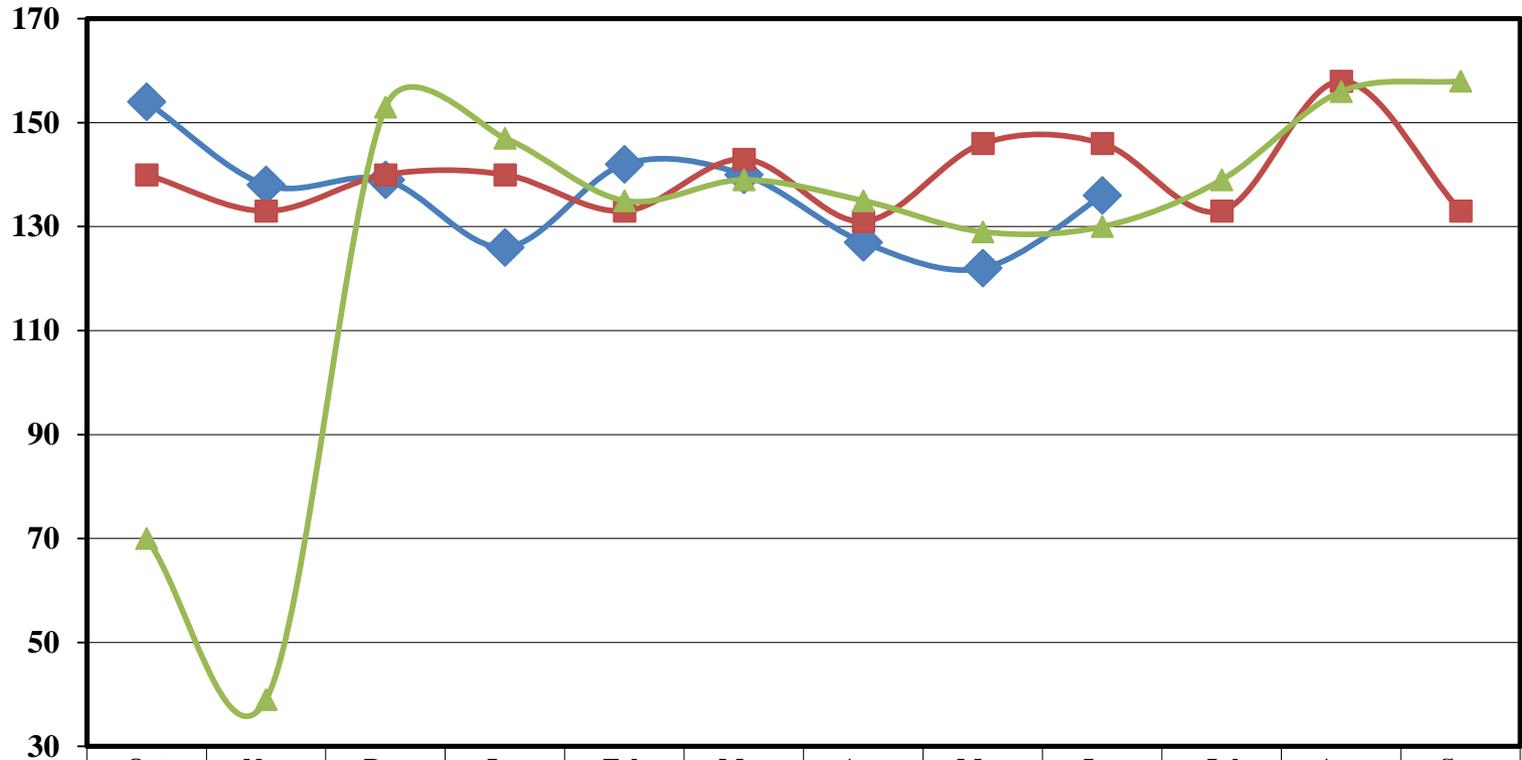
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	5.03	4.90	4.96	5.06	4.98	5.15	5.83	5.18	5.29			
■ FY 2017 Budget	4.94	4.84	4.76	4.88	5.12	4.91	5.04	4.94	4.73	4.86	4.84	4.92
▲ FY 2016	5.60	5.66	5.78	5.52	5.58	5.57	5.12	5.24	4.86	5.07	4.80	5.03

Average Daily Census



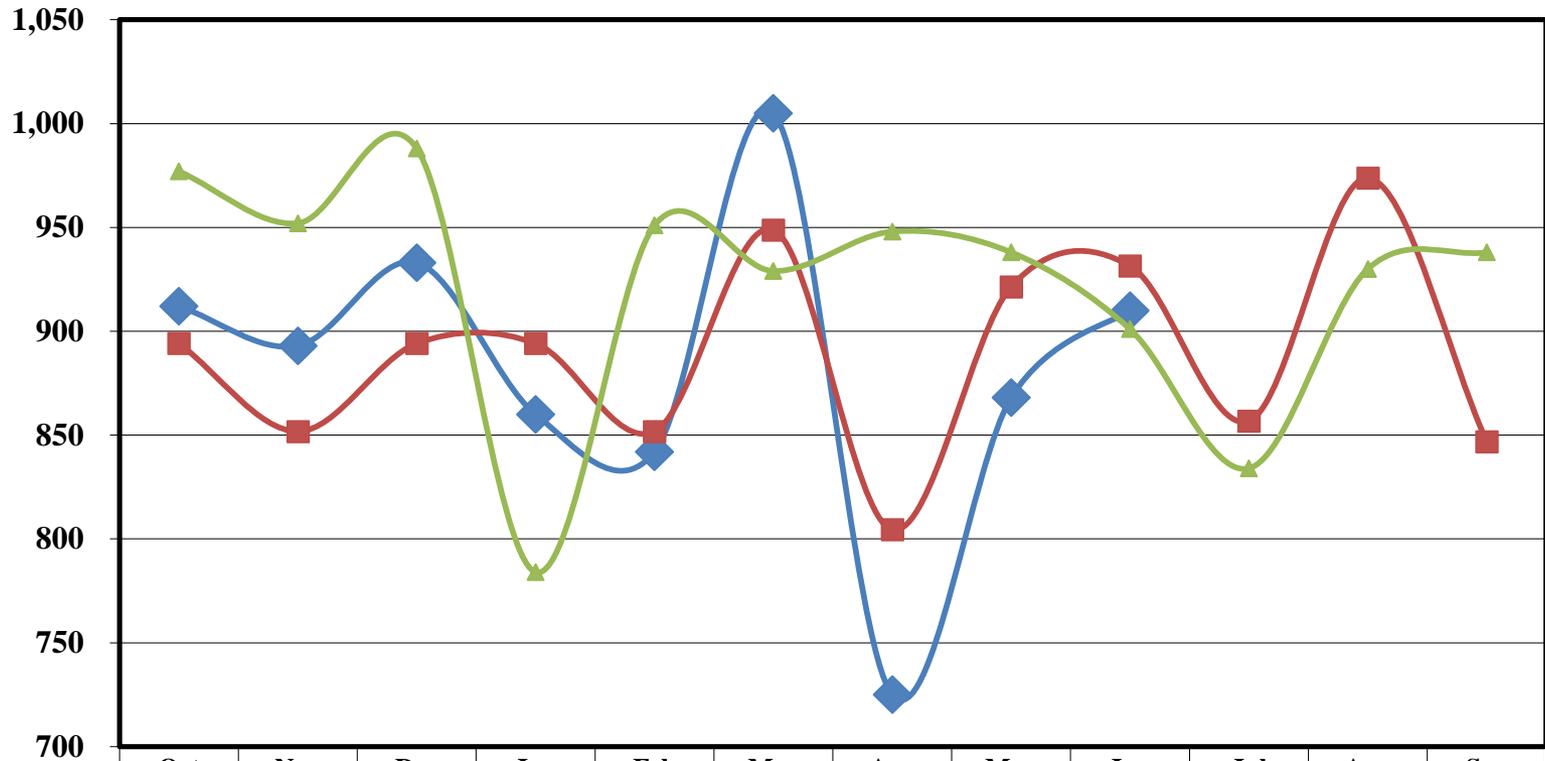
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	180.0	169.5	173.4	192.5	198.9	204.5	210.5	183.8	178.0			
■ FY 2017 Budget	176.2	174.7	175.5	179.8	196.9	183.7	169.4	170.1	172.4	163.9	177.4	171.3
▲ FY 2016	175.4	173.0	209.7	197.4	216.7	202.3	188.2	179.1	178.8	173.7	173.1	177.9

Deliveries



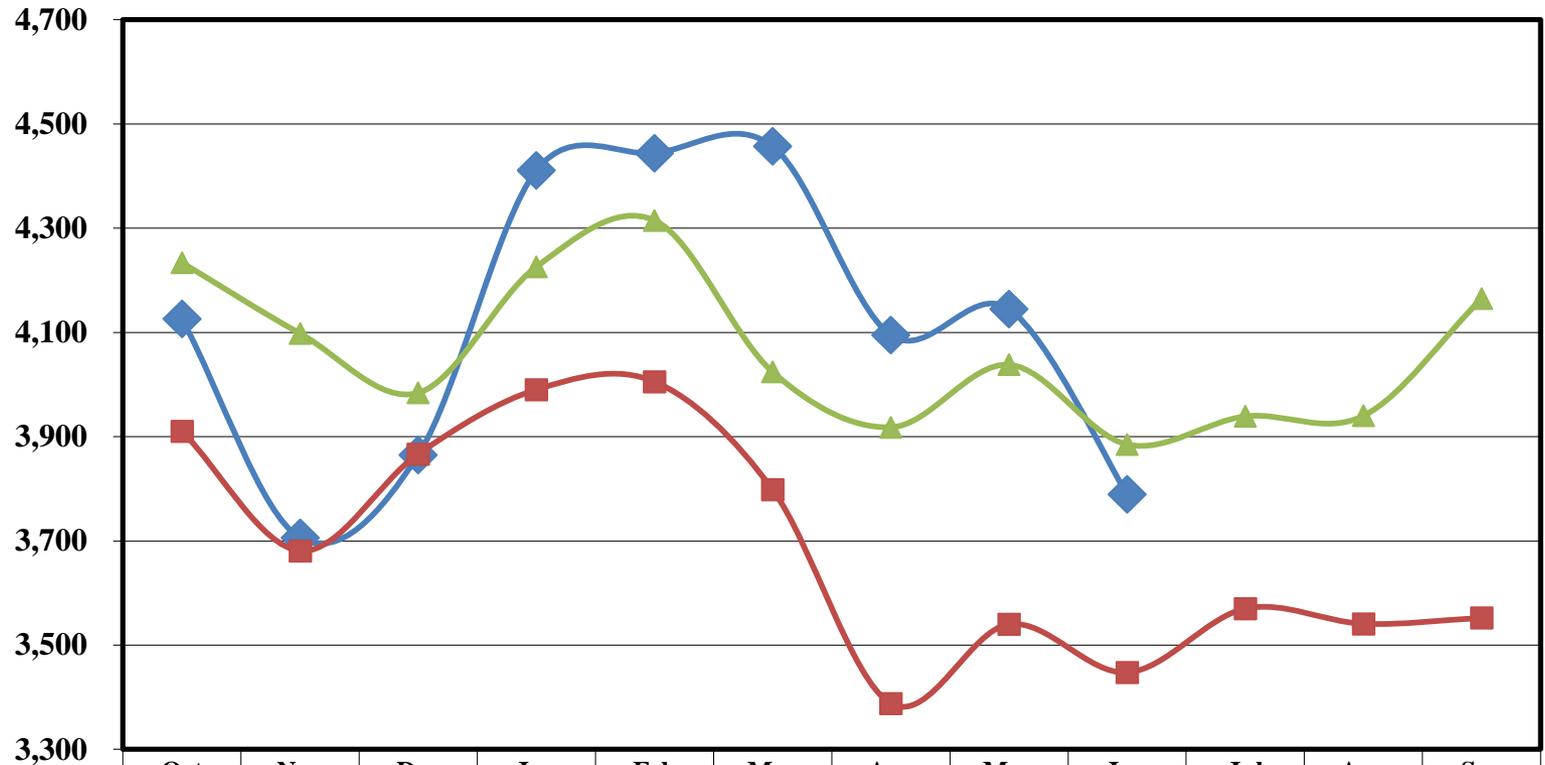
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	154	138	139	126	142	140	127	122	136			
■ FY 2017 Budget	140	133	140	140	133	143	131	146	146	133	158	133
▲ FY 2016	70	39	153	147	135	139	135	129	130	139	156	158

Total Surgical Cases



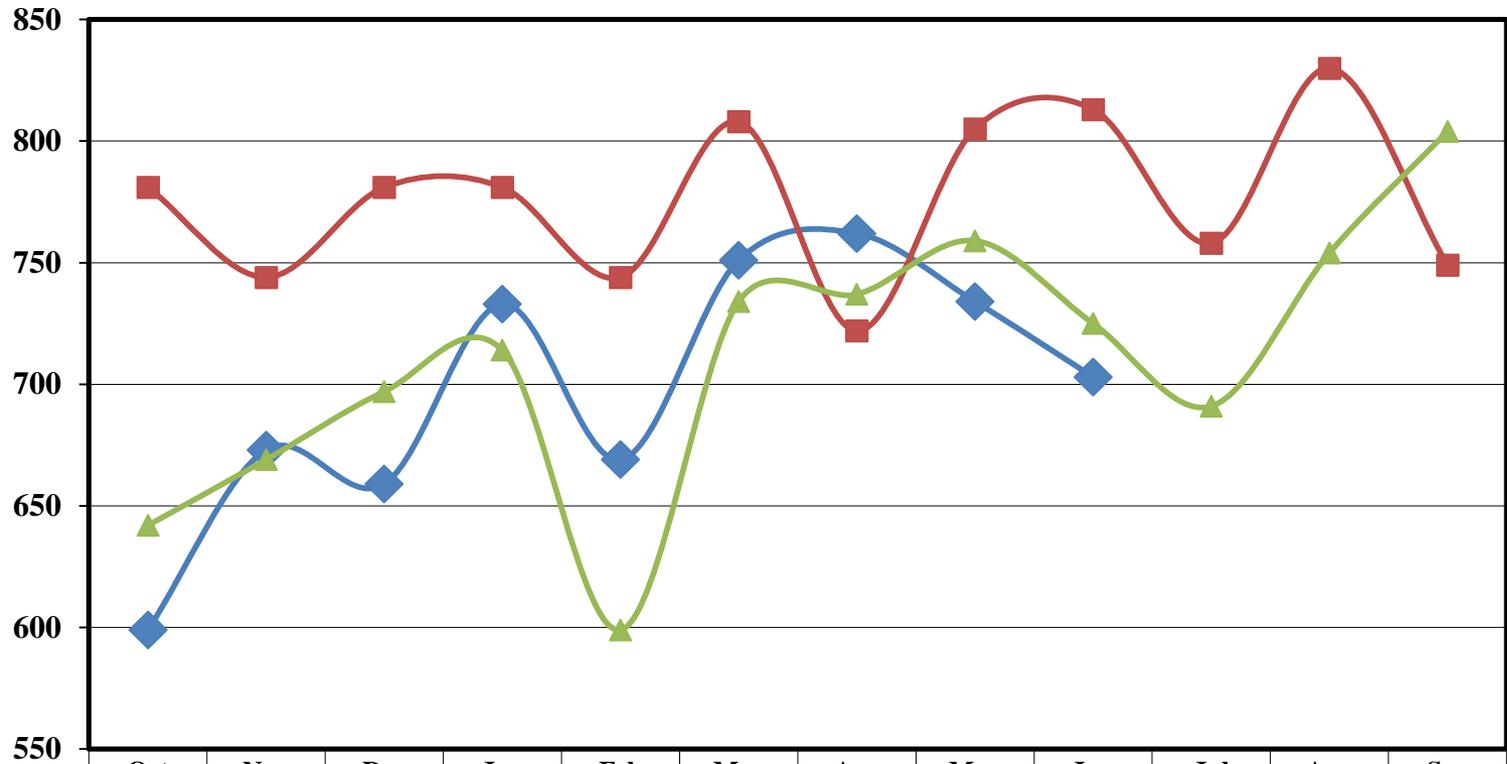
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	912	893	933	860	842	1,005	725	868	910			
■ FY 2017 Budget	894	852	894	894	852	949	804	921	931	857	974	847
▲ FY 2016	977	952	988	784	951	929	948	938	901	834	930	938

Emergency Room Visits



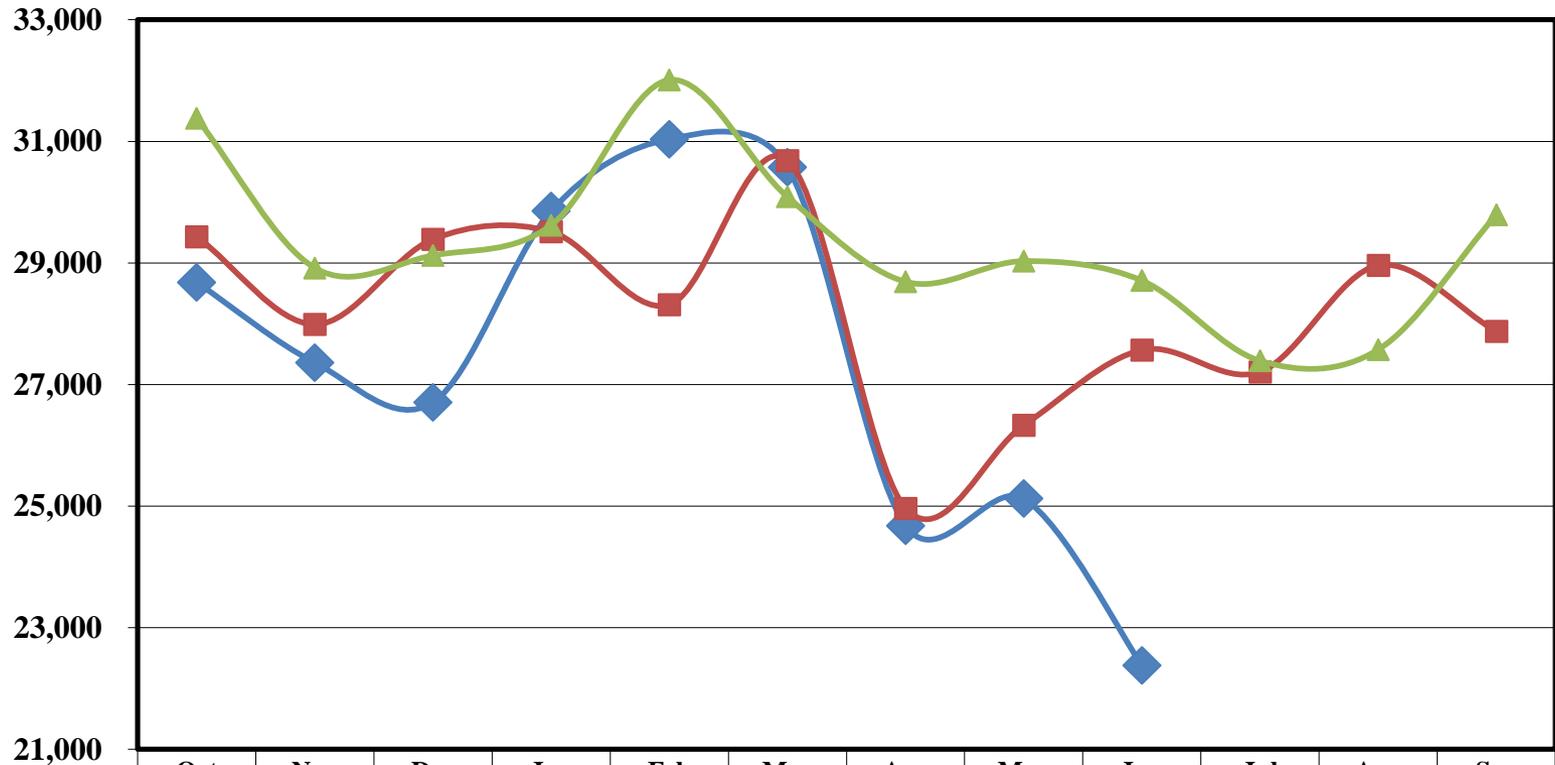
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	4,126	3,706	3,865	4,411	4,444	4,457	4,095	4,145	3,789			
■ FY 2017 Budget	3,911	3,681	3,867	3,990	4,005	3,798	3,388	3,540	3,447	3,570	3,541	3,552
▲ FY 2016	4,234	4,098	3,984	4,226	4,315	4,024	3,918	4,038	3,885	3,939	3,940	4,165

Observation Days



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	599	673	659	733	669	751	762	734	703			
■ FY 2017 Budget	781	744	781	781	744	808	722	805	813	758	830	749
▲ FY 2016	642	669	697	714	599	734	737	759	725	691	754	804

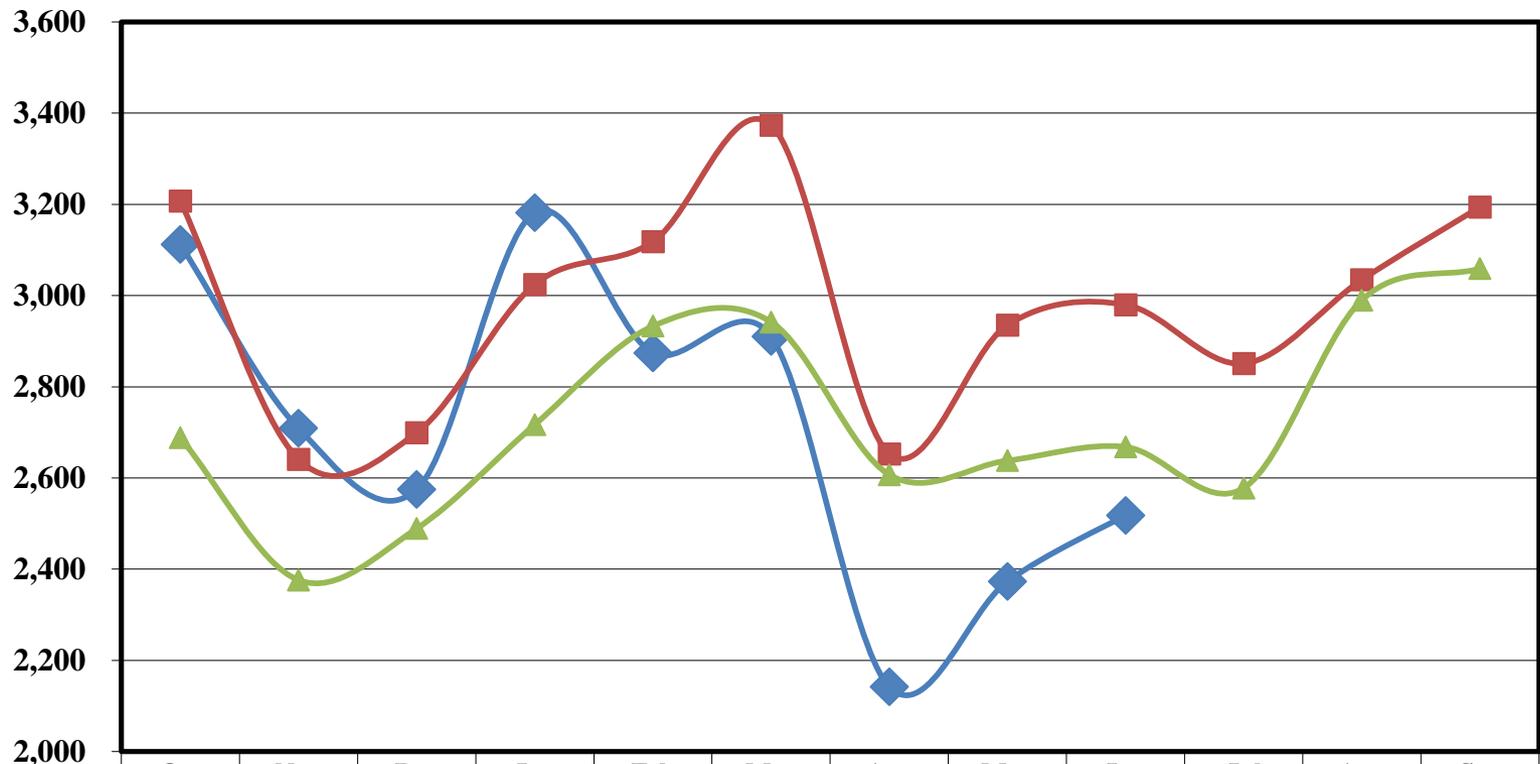
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	28,681	27,360	26,707	29,852	31,036	30,575	24,678	25,123	22,380			
■ FY 2017 Budget	29,434	27,989	29,390	29,513	28,313	30,685	24,965	26,330	27,568	27,209	28,960	27,875
▲ FY 2016	31,379	28,917	29,124	29,622	32,010	30,087	28,690	29,030	28,710	27,390	27,574	29,793

Center for Primary Care Total Visits

(FQHC - Clements & West University)

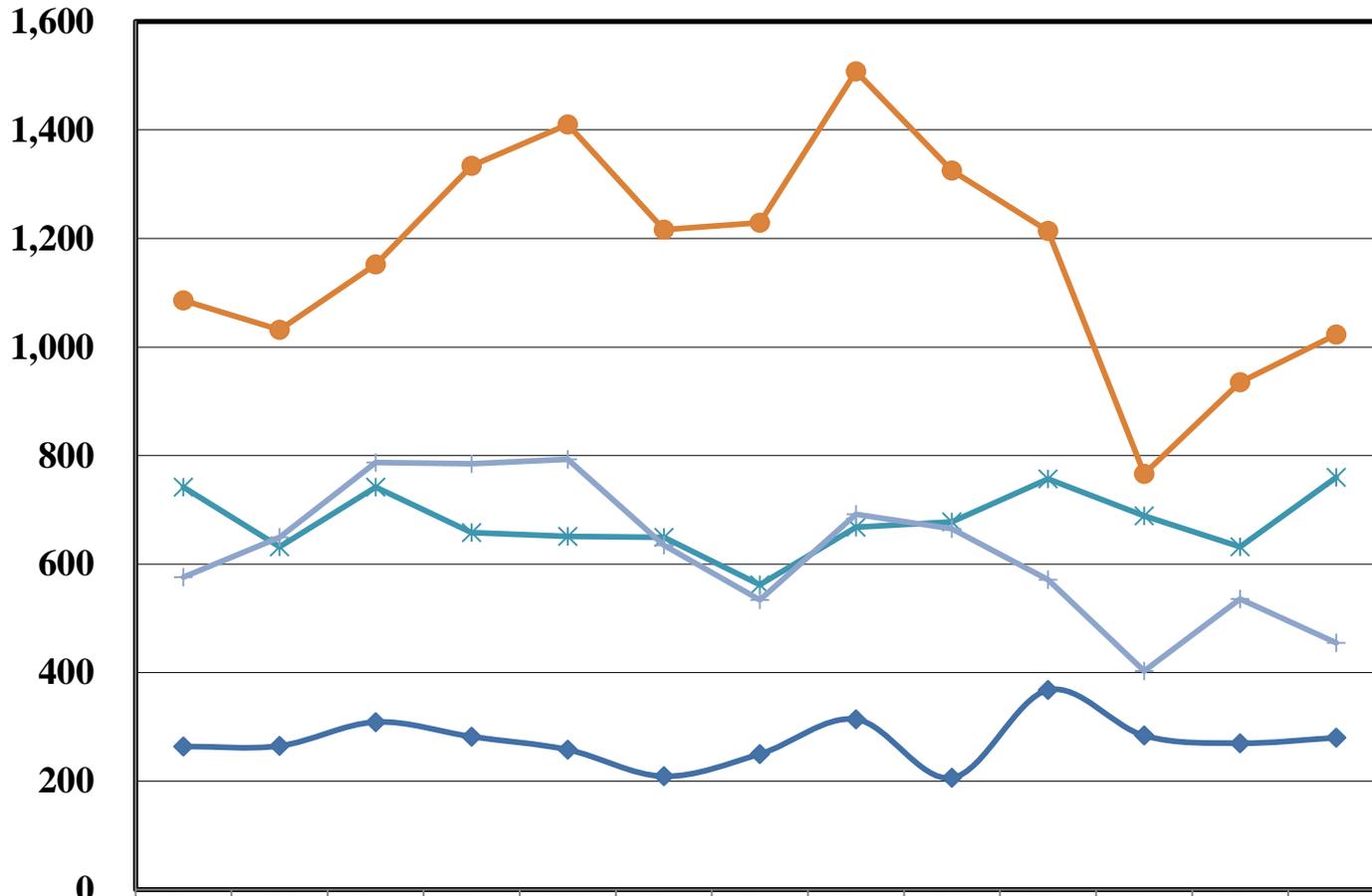


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	3,112	2,709	2,575	3,182	2,874	2,910	2,142	2,373	2,518			
FY 2017 Budget	3,208	2,641	2,700	3,025	3,118	3,374	2,653	2,935	2,980	2,851	3,035	3,194
FY 2016	2,688	2,376	2,489	2,717	2,933	2,942	2,607	2,638	2,668	2,578	2,990	3,059

Center for Primary Care Visits

(FQHC - Clements and West University)

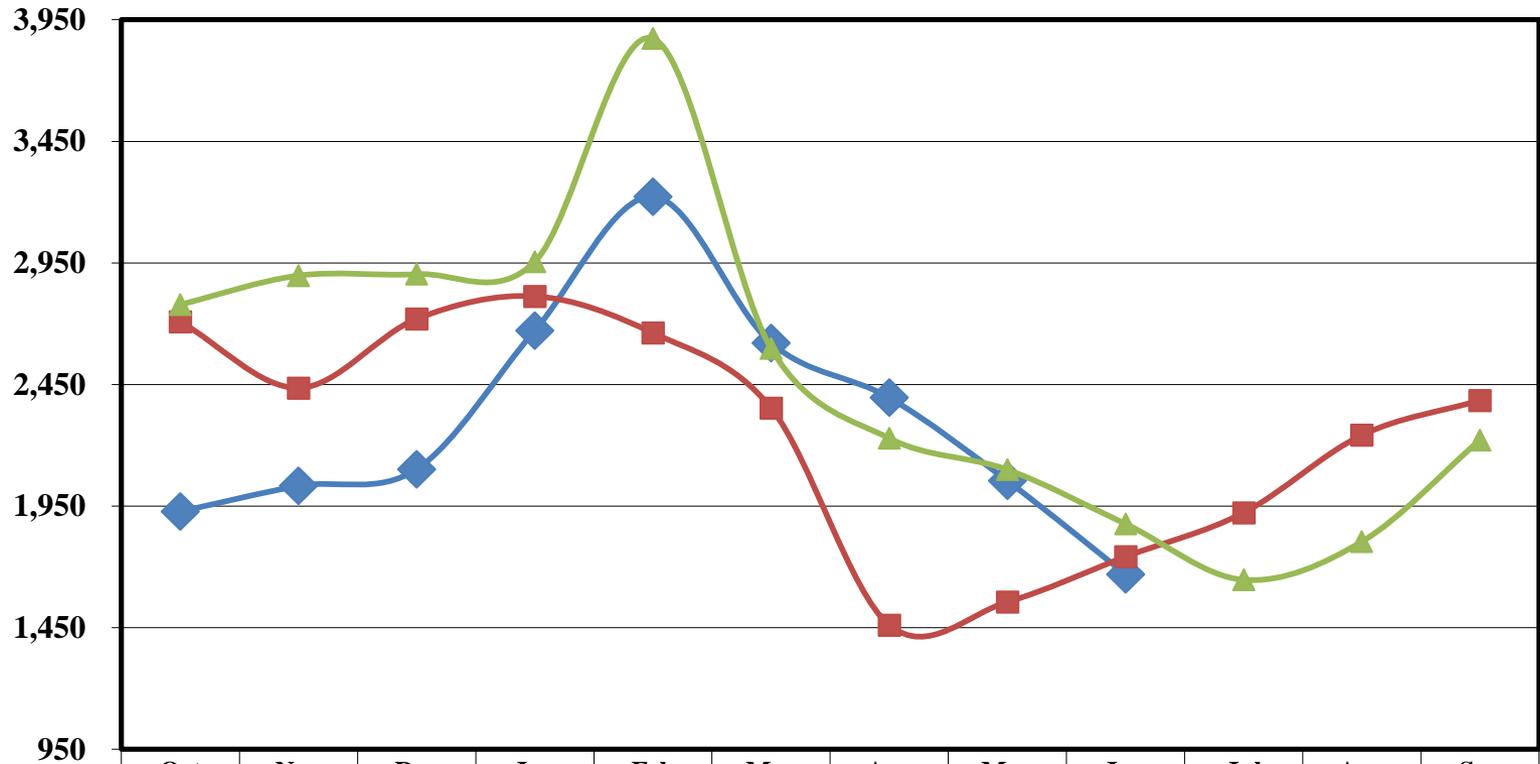
Thirteen Month Trending



	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Clements Dental	742	632	742	658	651	649	562	668	678	757	689	632	760
Clements Medical	1,086	1,032	1,152	1,334	1,410	1,216	1,229	1,508	1,325	1,214	766	935	1,023
W. University Medical	576	649	787	785	793	635	534	692	665	571	403	536	455
W. University Optometry	264	265	309	282	258	209	250	314	206	368	284	270	280

Urgent Care Visits

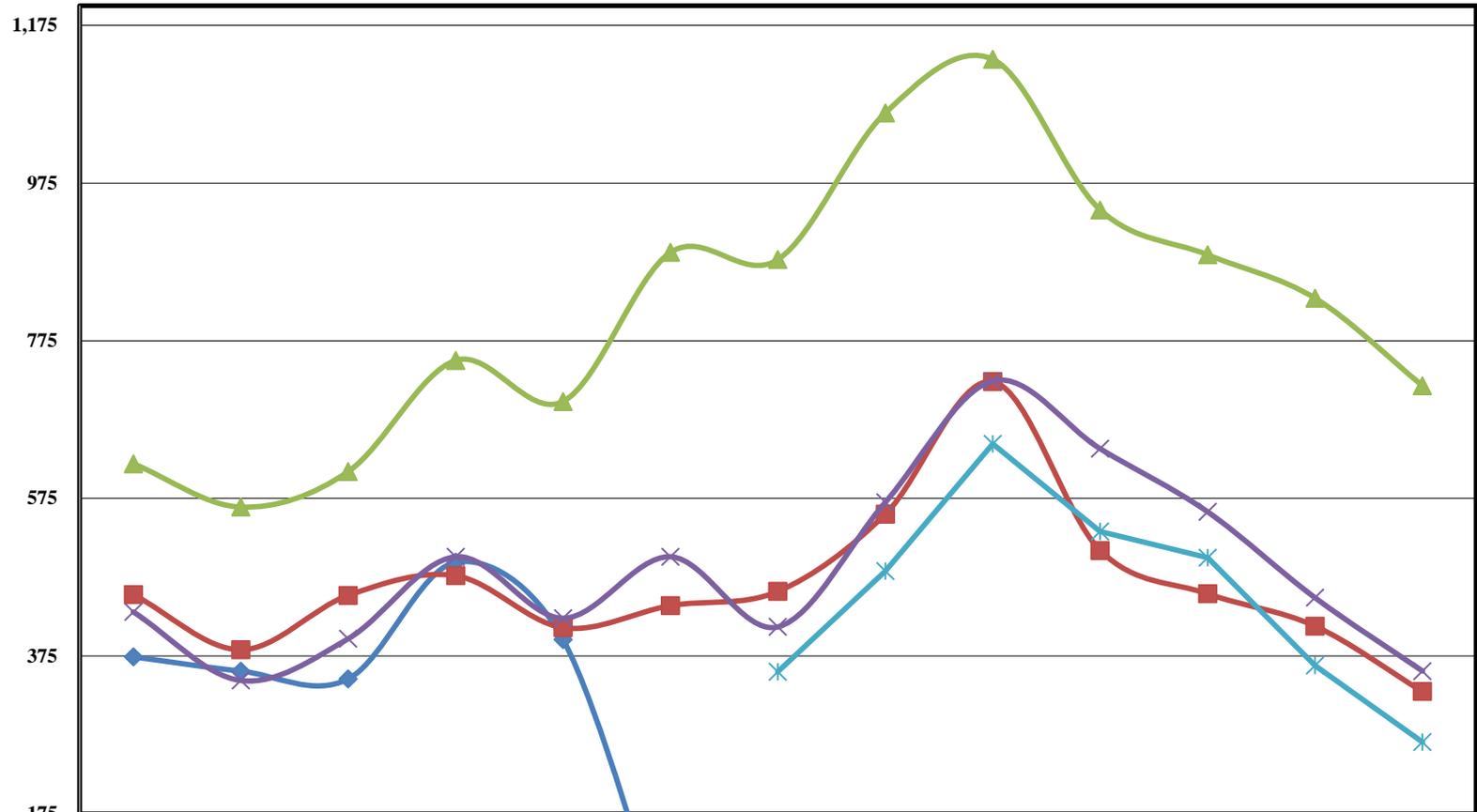
(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	1,928	2,033	2,102	2,672	3,223	2,621	2,396	2,054	1,670			
■ FY 2017 Budget	2,708	2,436	2,720	2,813	2,662	2,353	1,461	1,556	1,742	1,923	2,242	2,385
▲ FY 2016	2,779	2,898	2,904	2,955	3,873	2,598	2,229	2,100	1,877	1,647	1,804	2,222

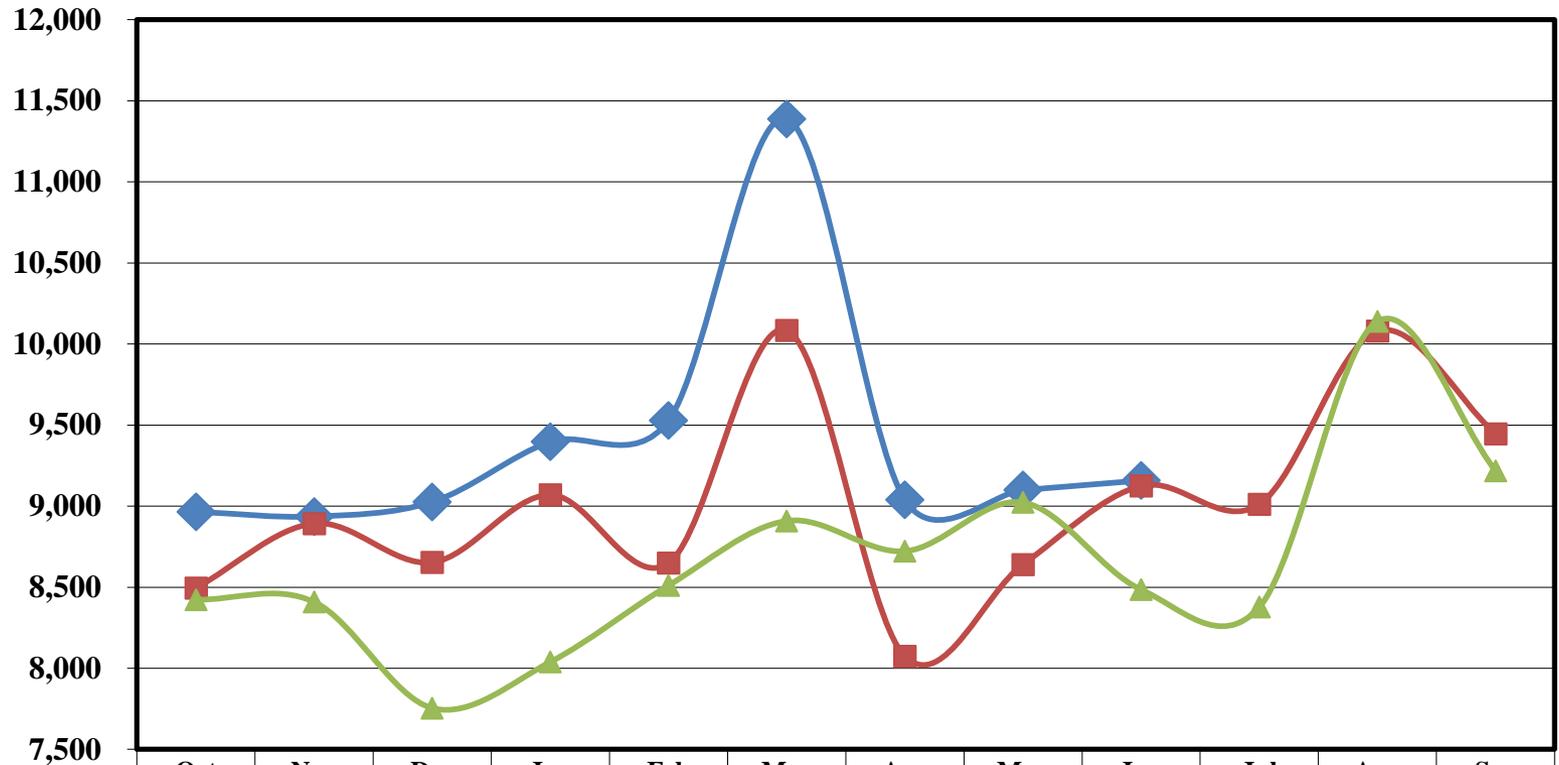
Urgent Care Visits

(Health and Wellness, Golder, JBS Clinic, West University & 42nd Street)
Thirteen Month Trending



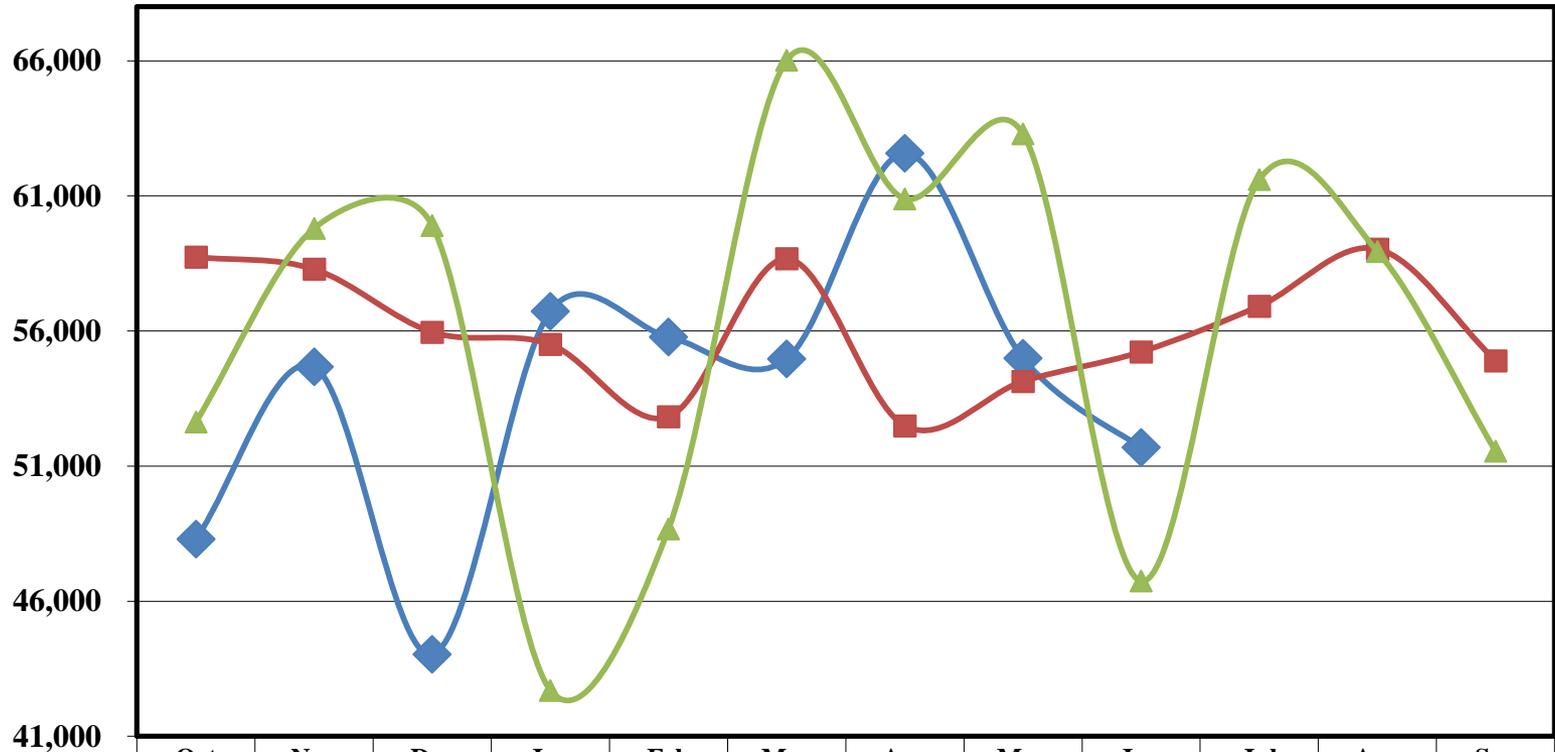
	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Health & Wellness	374	356	346	494	396	0							
Golder	453	383	452	477	411	439	457	555	723	509	454	413	330
JBS Clinic	619	564	609	750	698	887	878	1,064	1,132	941	884	829	718
West University	431	344	397	501	423	501	412	570	724	638	558	449	356
42nd Street							355	483	644	533	500	363	266

Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	8,965	8,936	9,026	9,398	9,529	11,389	9,039	9,099	9,158			
■ FY 2017 Budget	8,495	8,893	8,653	9,070	8,649	10,085	8,074	8,640	9,125	9,011	10,080	9,446
▲ FY 2016	8,423	8,409	7,754	8,039	8,511	8,909	8,722	9,023	8,485	8,377	10,140	9,218

Total ProCare Procedures



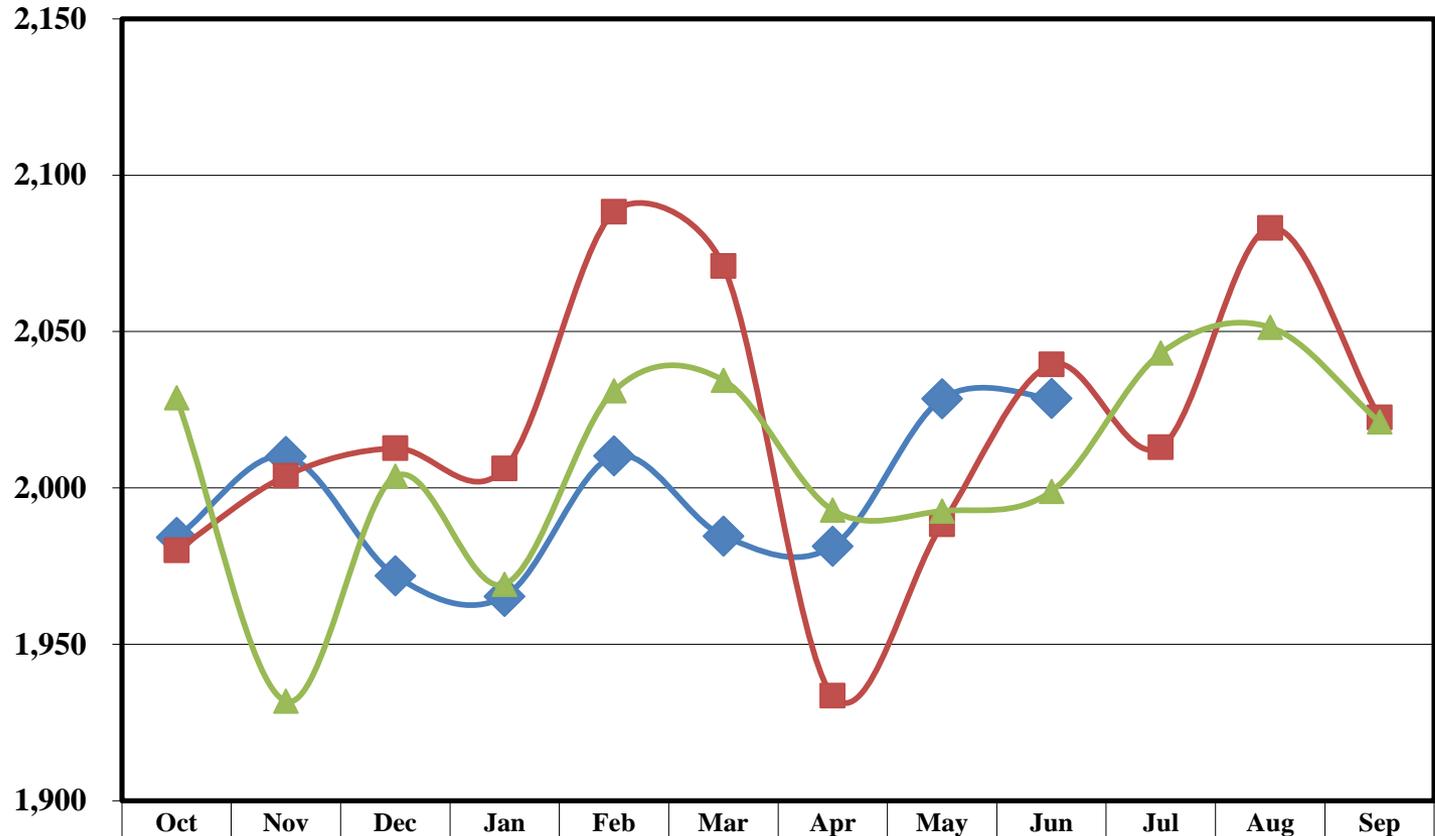
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
◆ FY 2017	48,296	54,671	44,033	56,732	55,777	54,967	62,578	54,995	51,688			
■ FY 2017 Budget	58,737	58,287	55,958	55,504	52,829	58,677	52,491	54,137	55,231	56,922	59,037	54,902
▲ FY 2016	52,632	59,799	59,902	42,701	48,679	66,015	60,891	63,300	46,743	61,601	58,941	51,547

Staffing



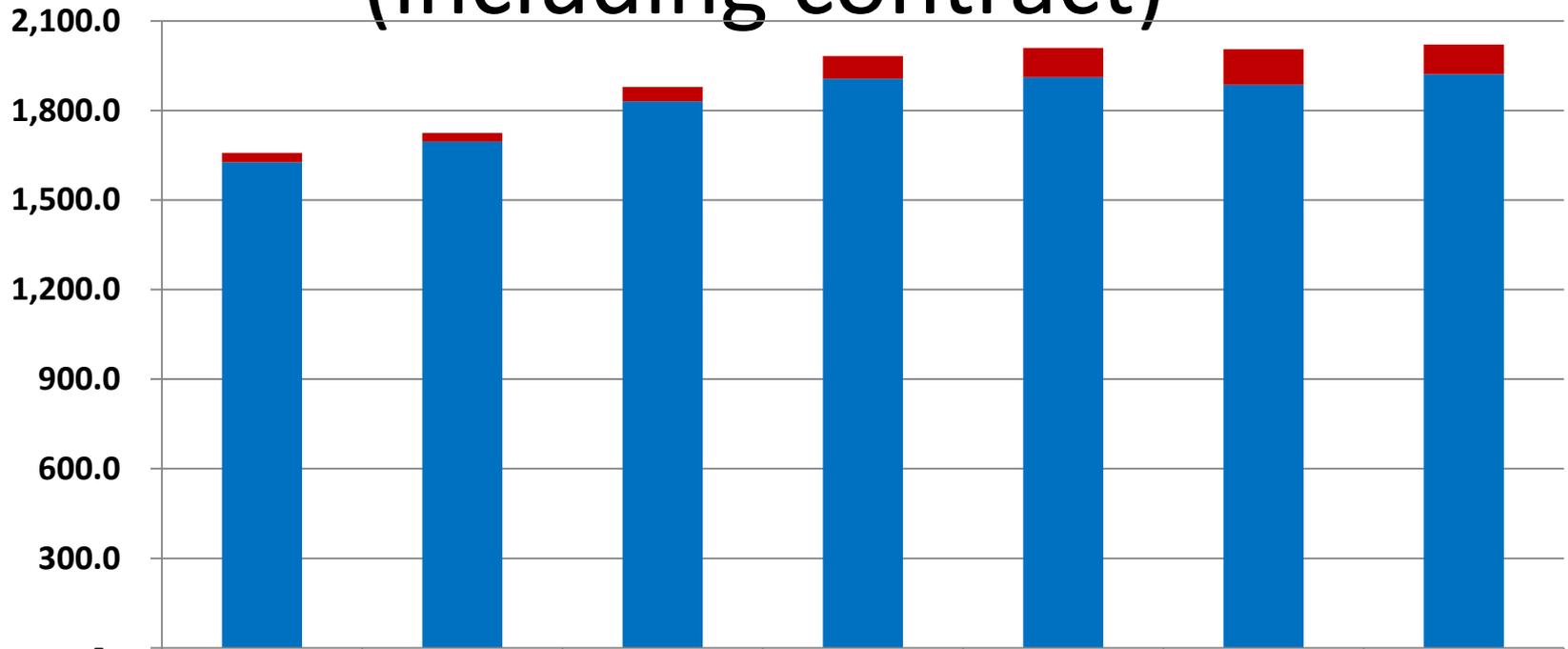
Blended FTE's

Including Contract Labor and Management Services



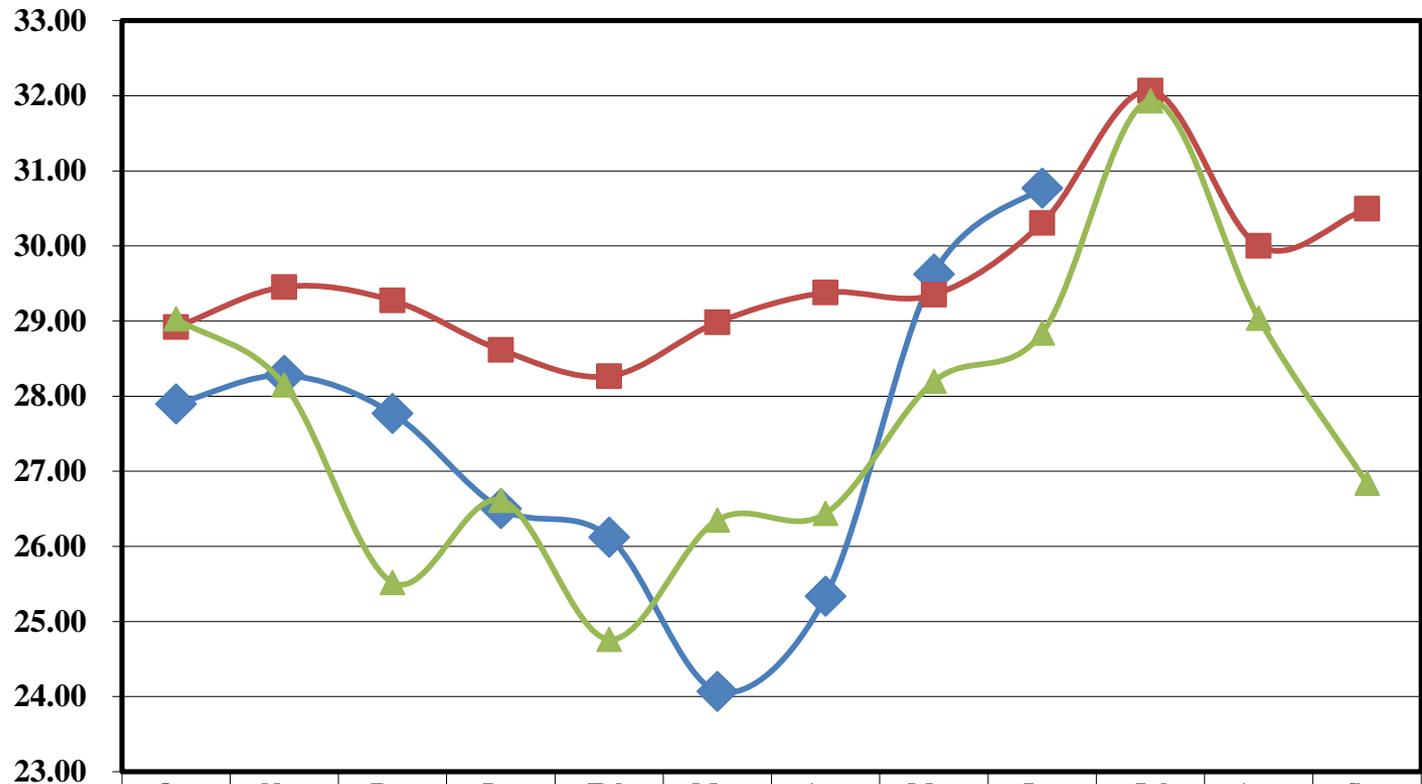
◆ FY 2017	1,984	2,010	1,972	1,965	2,010	1,985	1,981	2,029	2,029			
■ FY 2017 Budget	1,980	2,004	2,013	2,006	2,088	2,071	1,934	1,988	2,039	2,013	2,083	2,023
▲ FY 2016	2,029	1,932	2,004	1,969	2,031	2,034	1,993	1,993	1,999	2,043	2,051	2,021

Full Time Equivalent Employees (including contract)



	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
Total	1,658.6	1,725.2	1,879.2	1,981.9	2,010.2	2,005.4	2,020.7
Contracted	31.8	29.5	49.3	75.5	98.8	119.4	98.7
Employed	1,626.8	1,695.7	1,829.9	1,906.4	1,911.4	1,886.0	1,922.0

Paid Hours per Adjusted Patient Day (Blended)



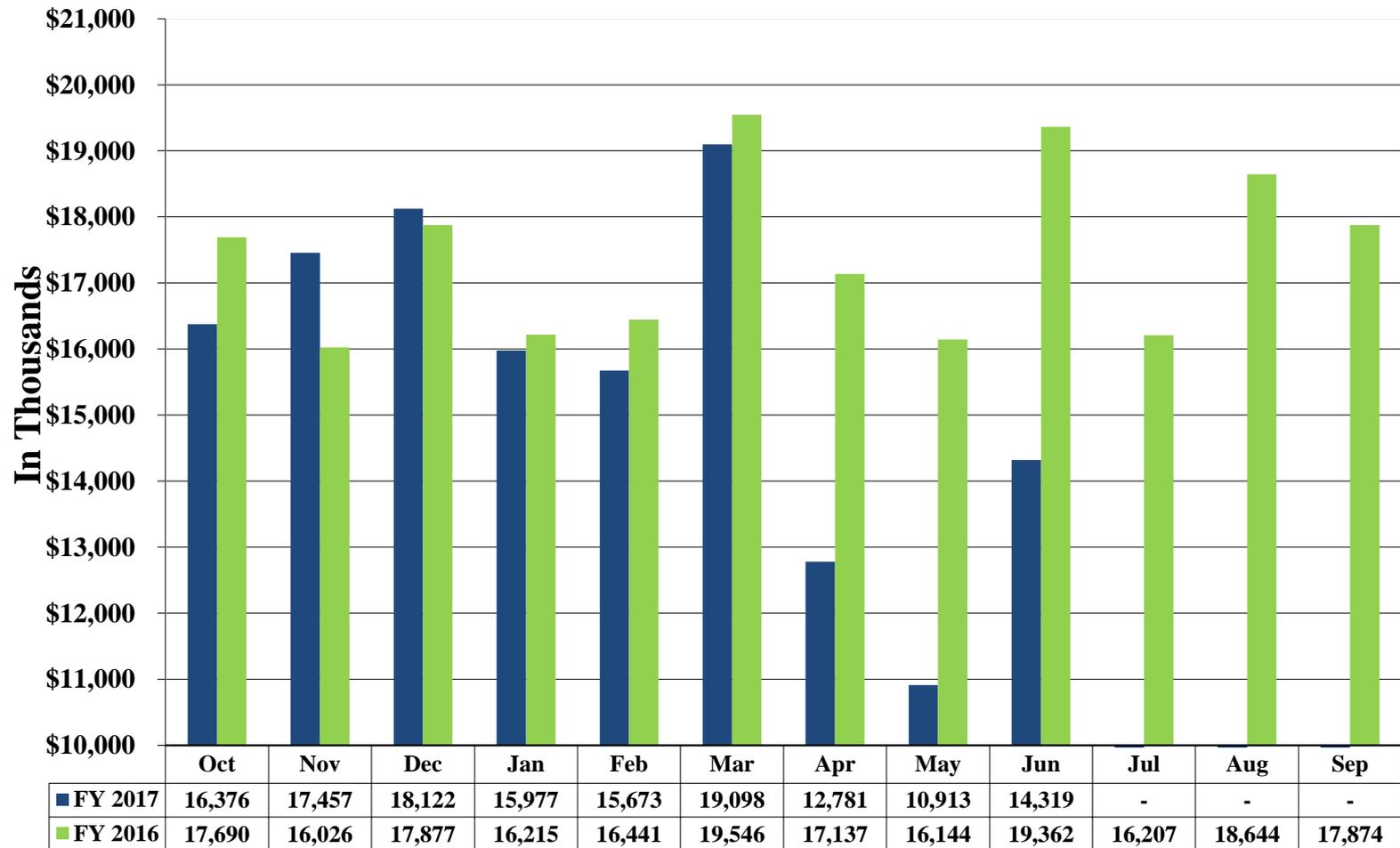
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	27.90	28.28	27.77	26.50	26.12	24.07	25.34	29.63	30.77			
FY 2017 Budget	28.92	29.45	29.27	28.62	28.27	28.98	29.38	29.35	30.30	32.07	30.00	30.49
FY 2016	29.03	28.15	25.52	26.61	24.76	26.35	26.44	28.20	28.84	31.93	29.04	26.84

Accounts Receivable

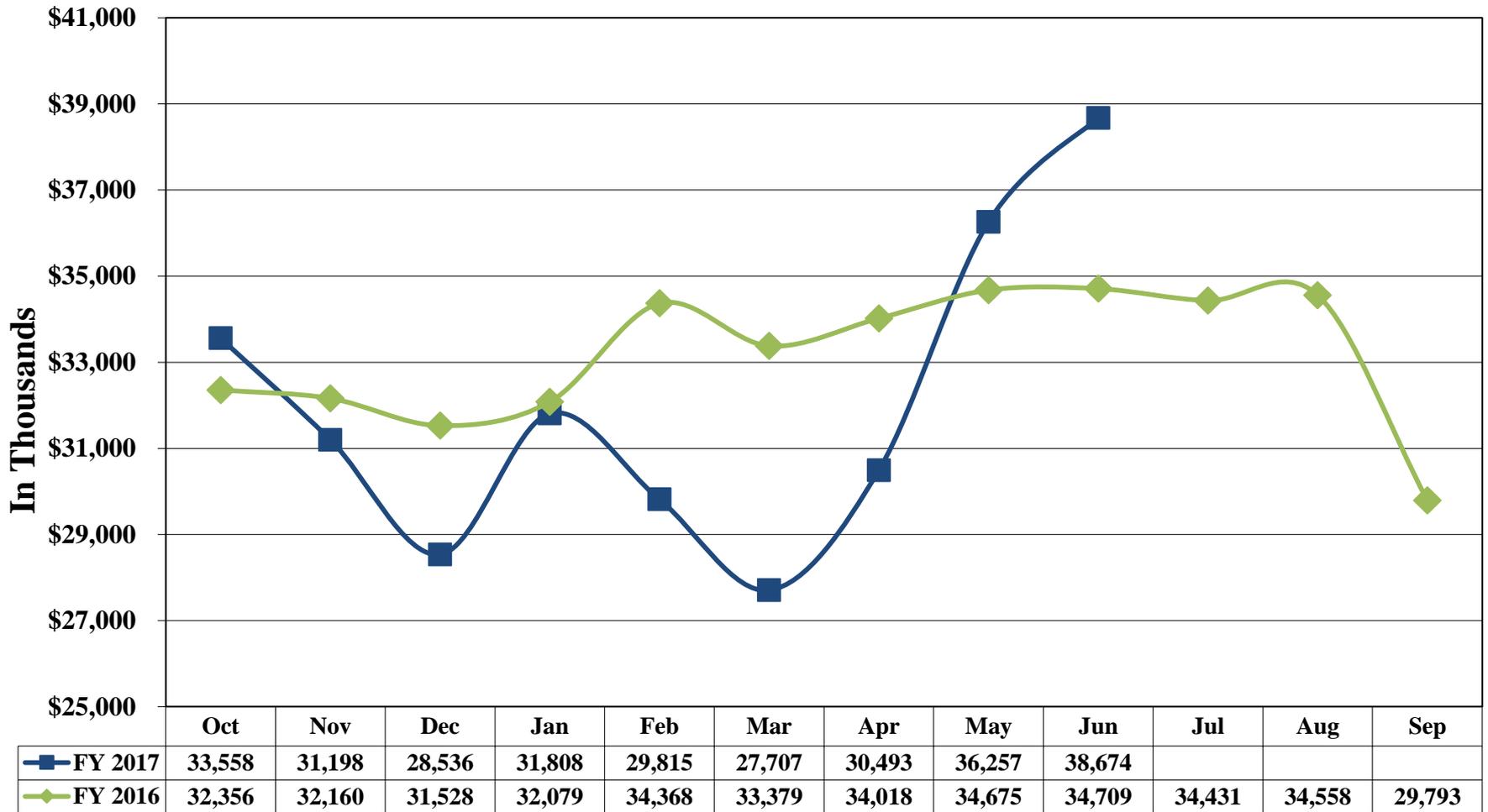


AR Cash Receipts

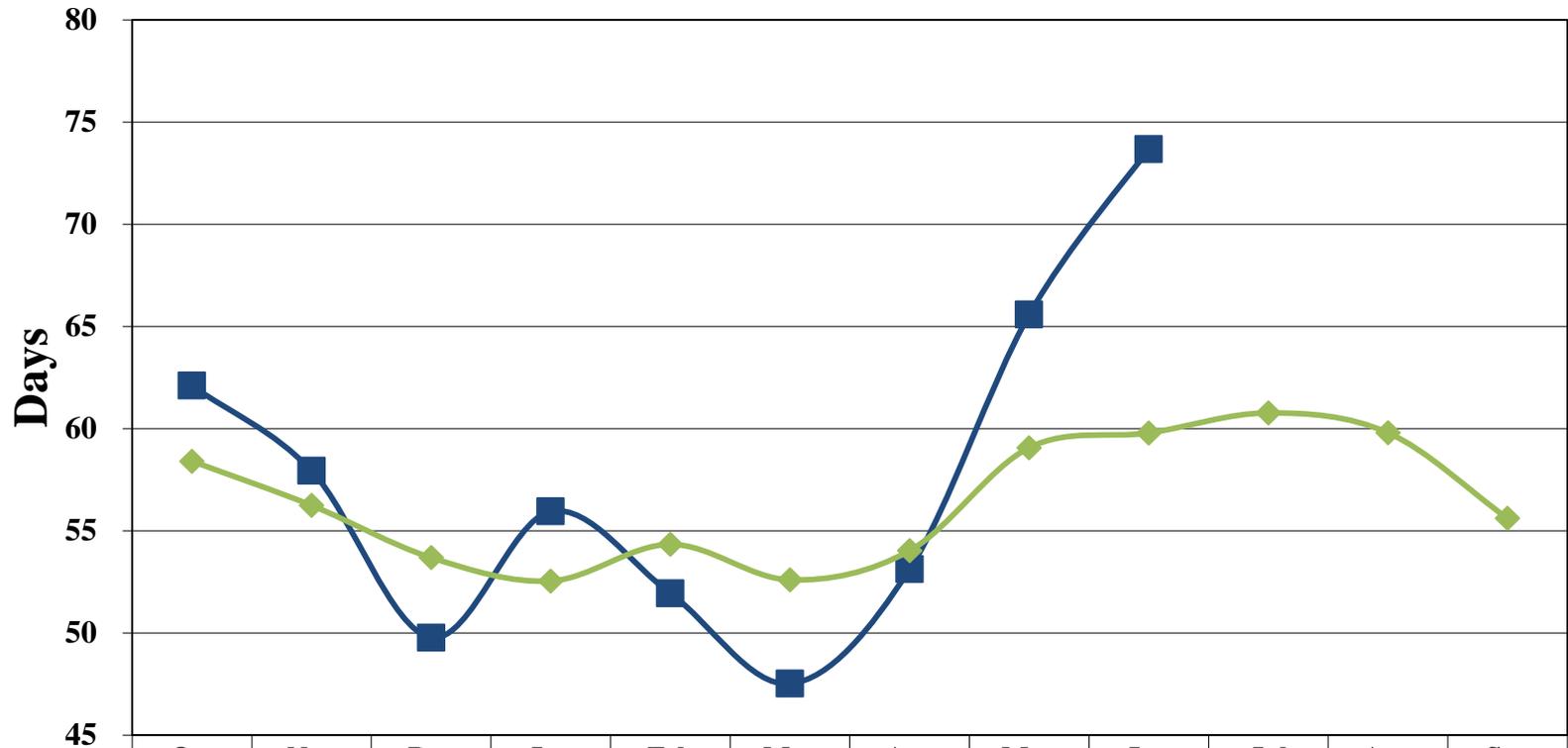
Compared to Prior Year



Accounts Receivable - Net



Net Days in Accounts Receivable – Rolling 3 Month



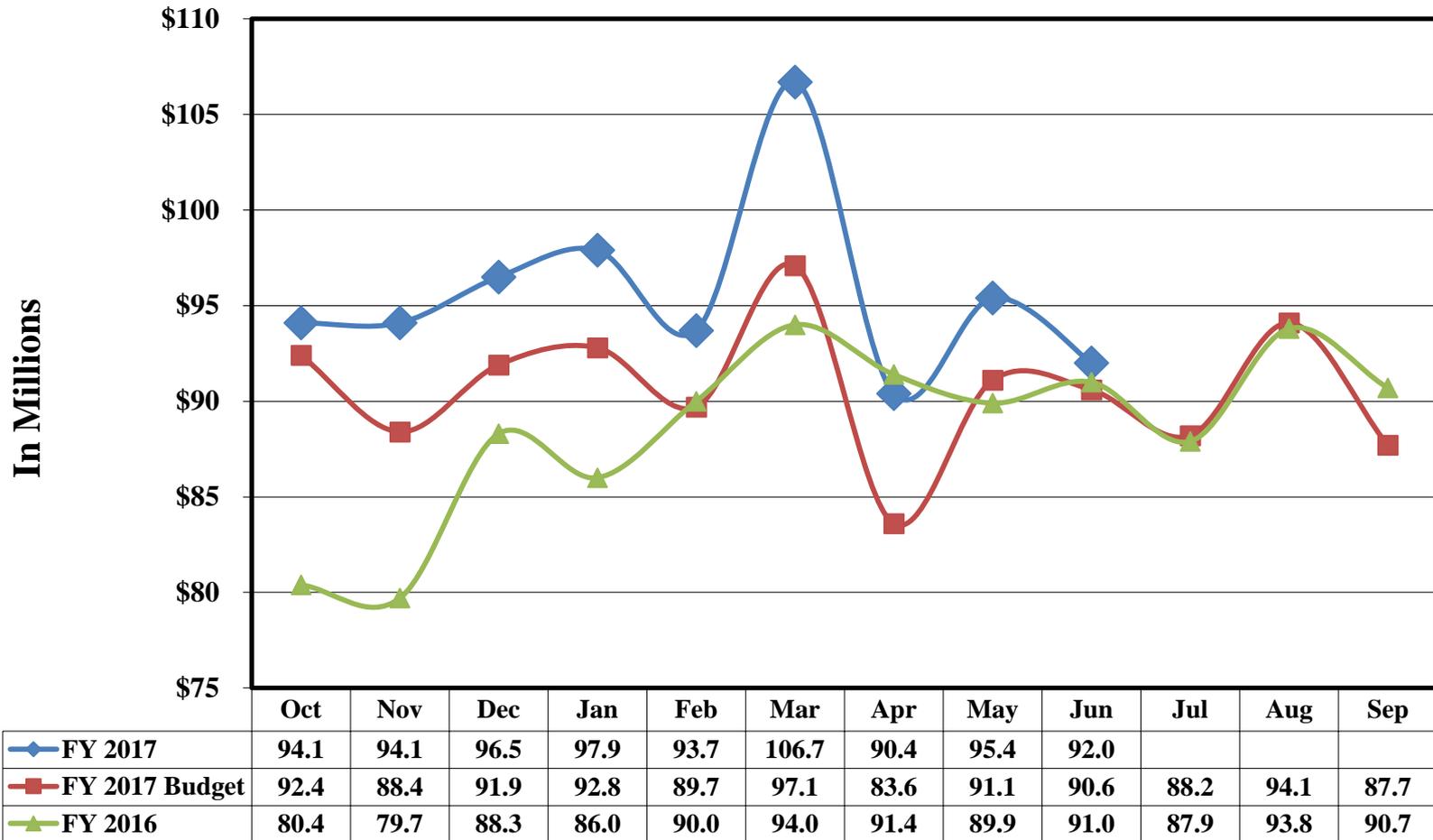
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2017	62.1	57.9	49.8	55.9	51.9	47.5	53.1	65.6	73.7			
◆ FY 2016	58.4	56.2	53.7	52.5	54.3	52.6	54.0	59.1	59.8	60.8	59.8	55.6

Revenues & Revenue Deductions

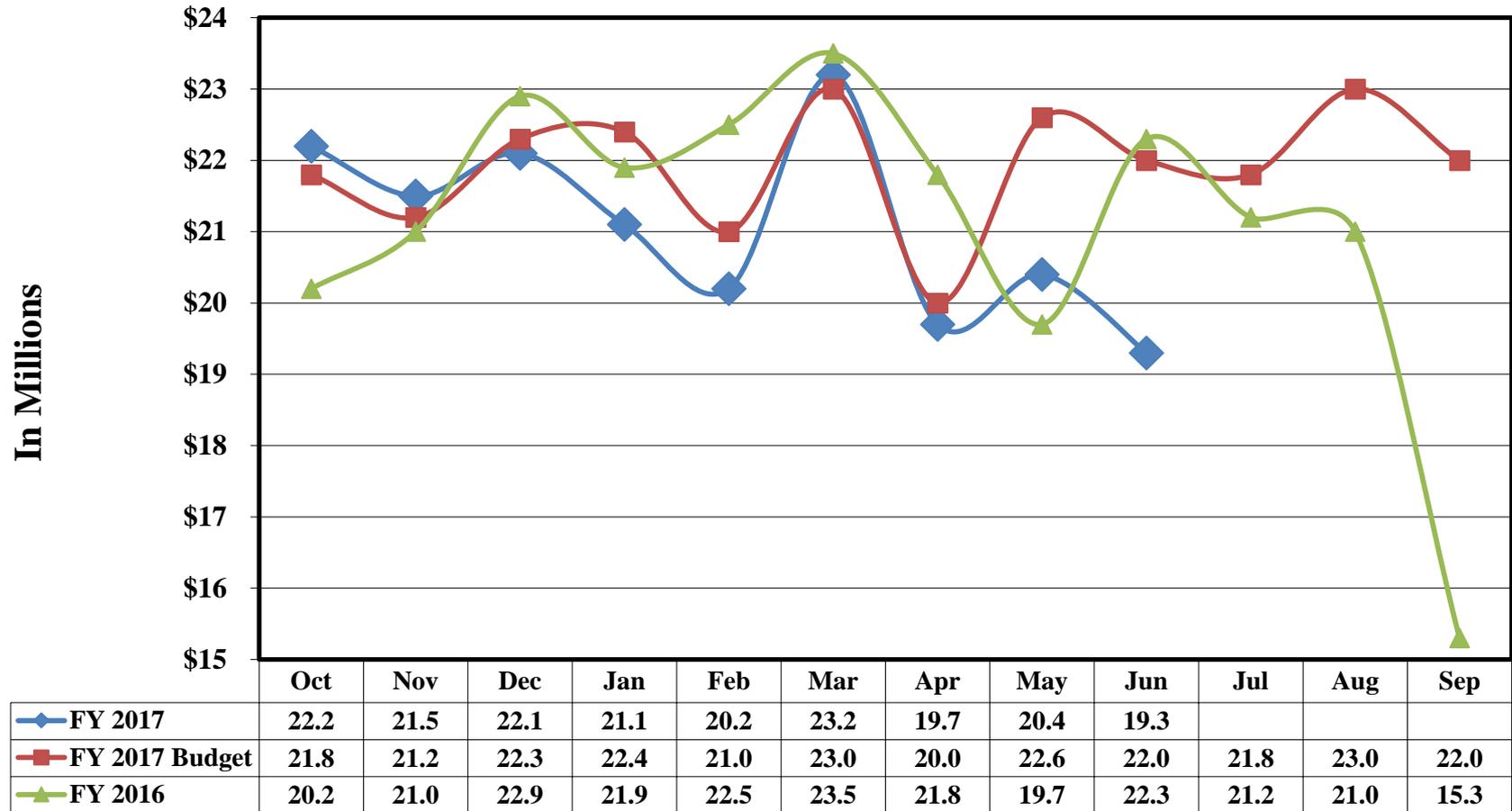


Total Patient Revenues

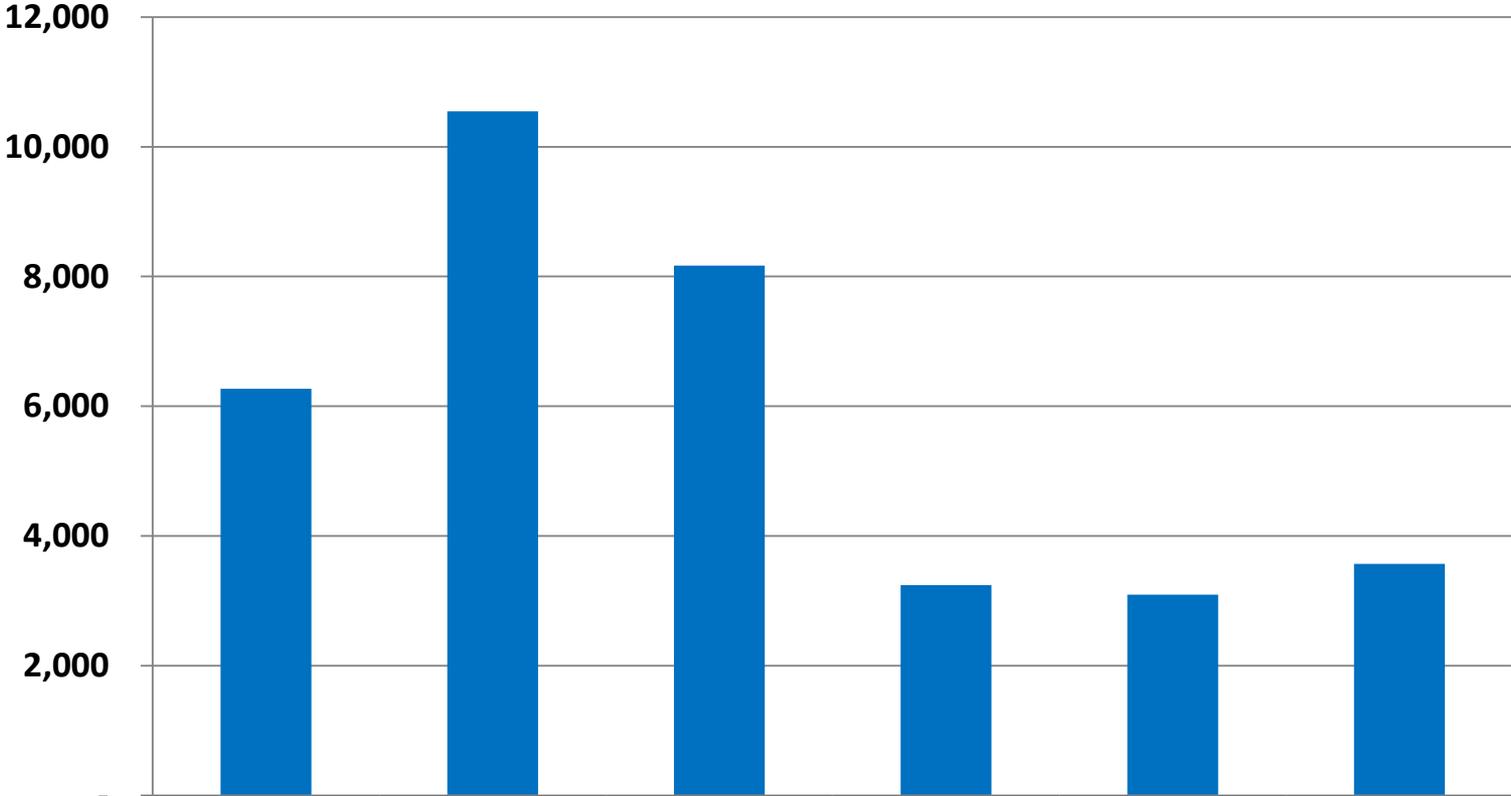
(Blended)



Net Patient Revenues (Blended)



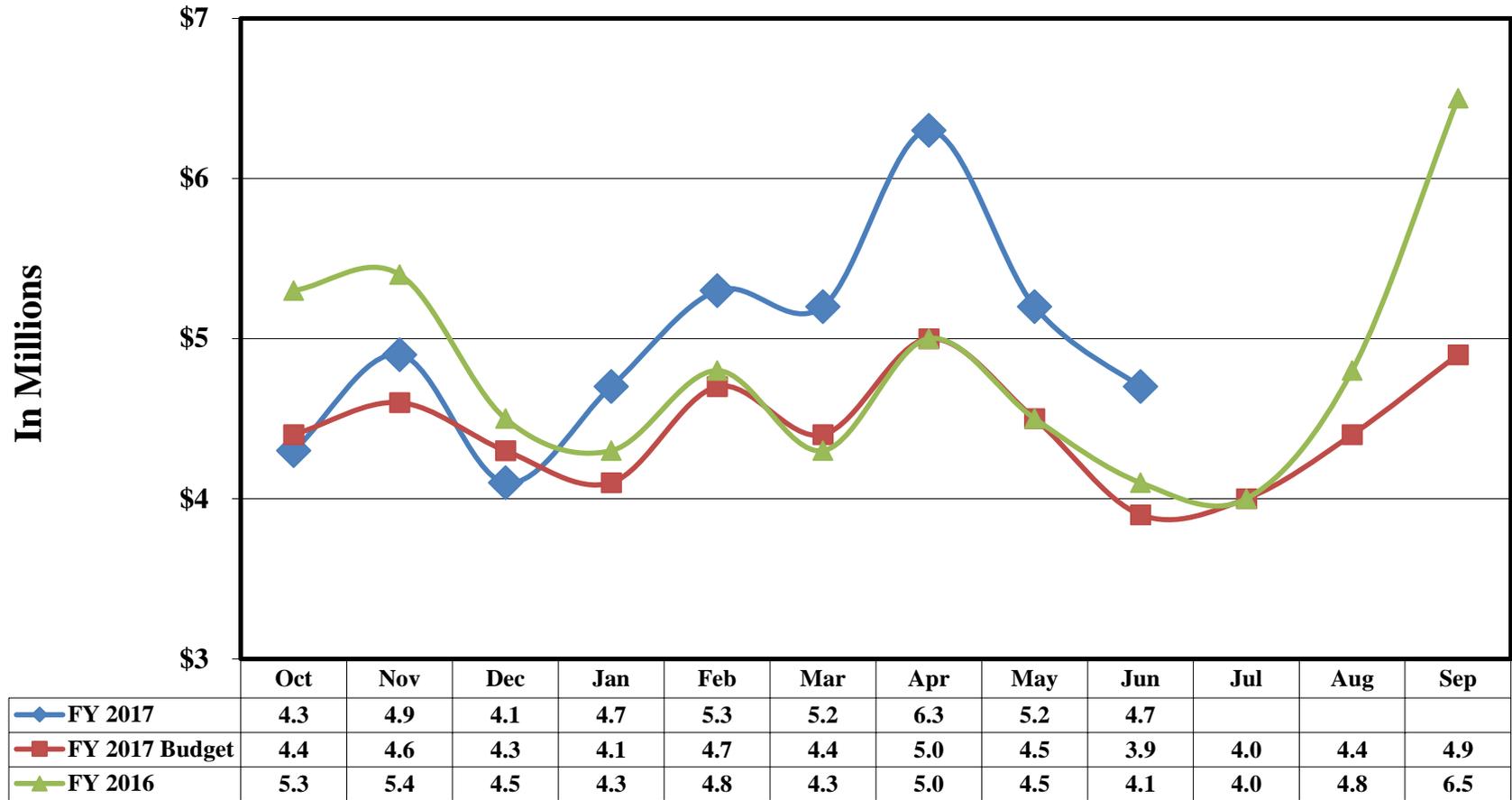
Medicaid Supplemental Payments



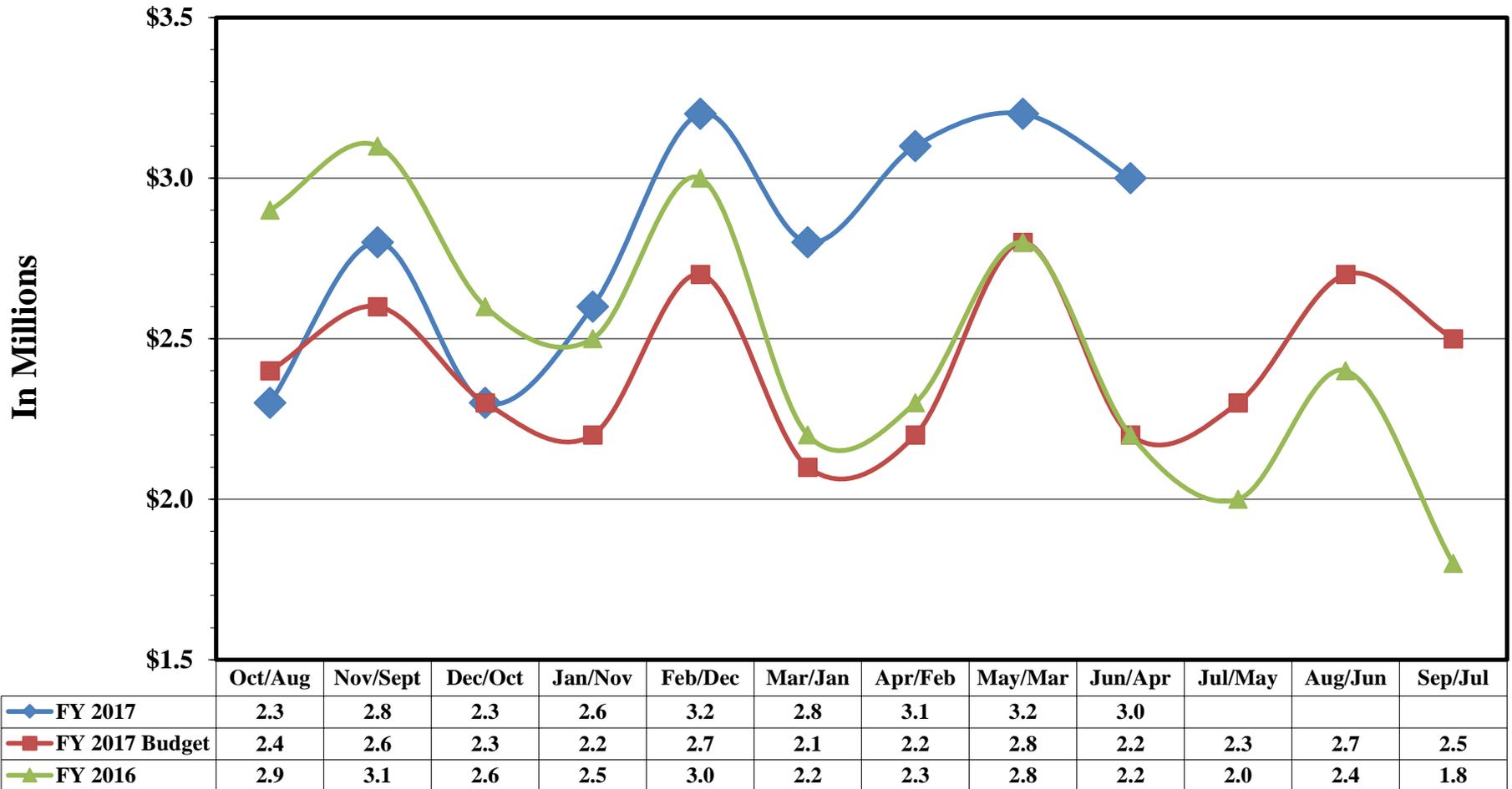
	FY 2013	FY 2014	FY 2015	FY 2016	FY2017 Projection	FY2017 Budget
■ Total	6,269	10,547	8,169	3,242	3,097	3,572
Community Benefit	(13,417)	(7,099)	(4,775)	(12,839)	(11,975)	(11,500)
UC	12,369	9,619	7,100	11,931	11,146	11,146
DSH	7,317	8,027	5,844	4,150	3,925	3,925

Other Revenue - Blended

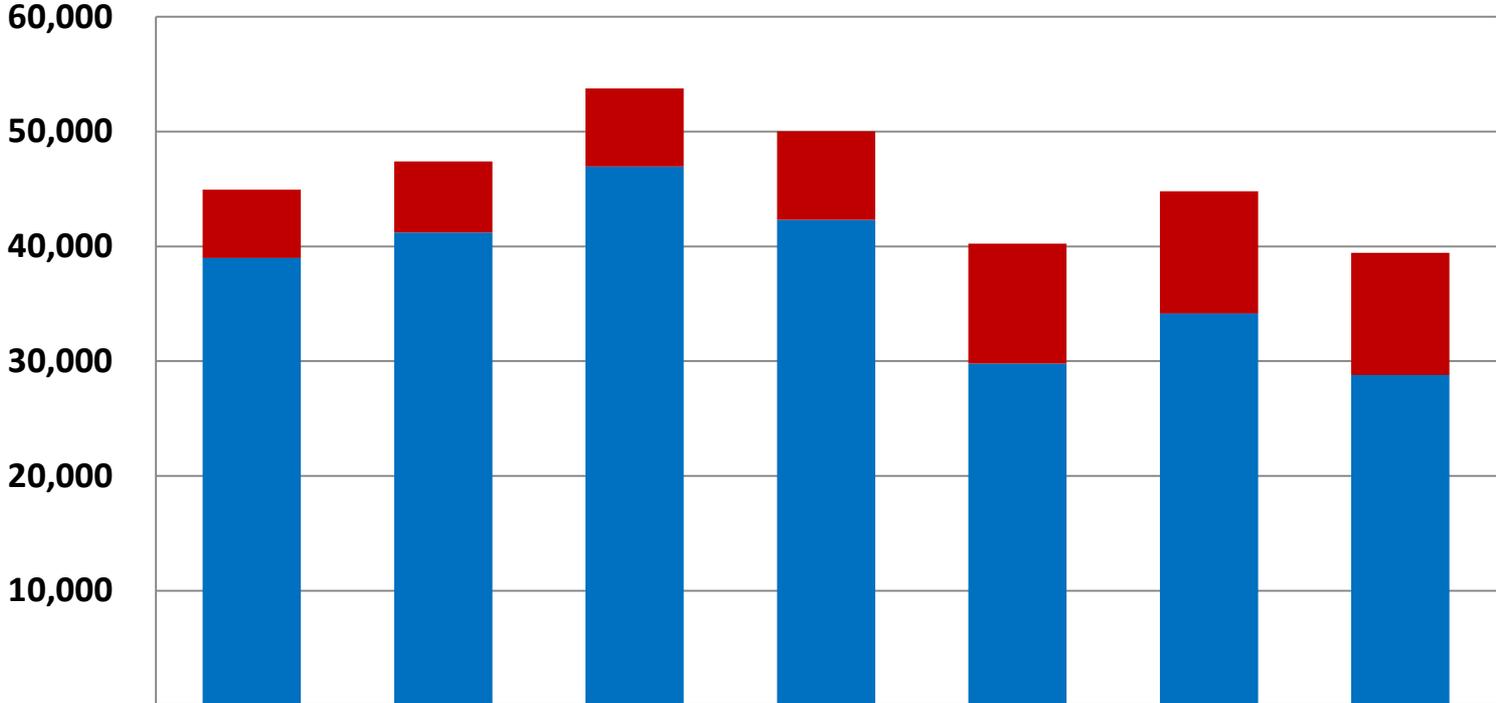
Including Tax Receipts, Interest & Other Operating Income



Sales Tax Receipts



Total Tax Receipt History

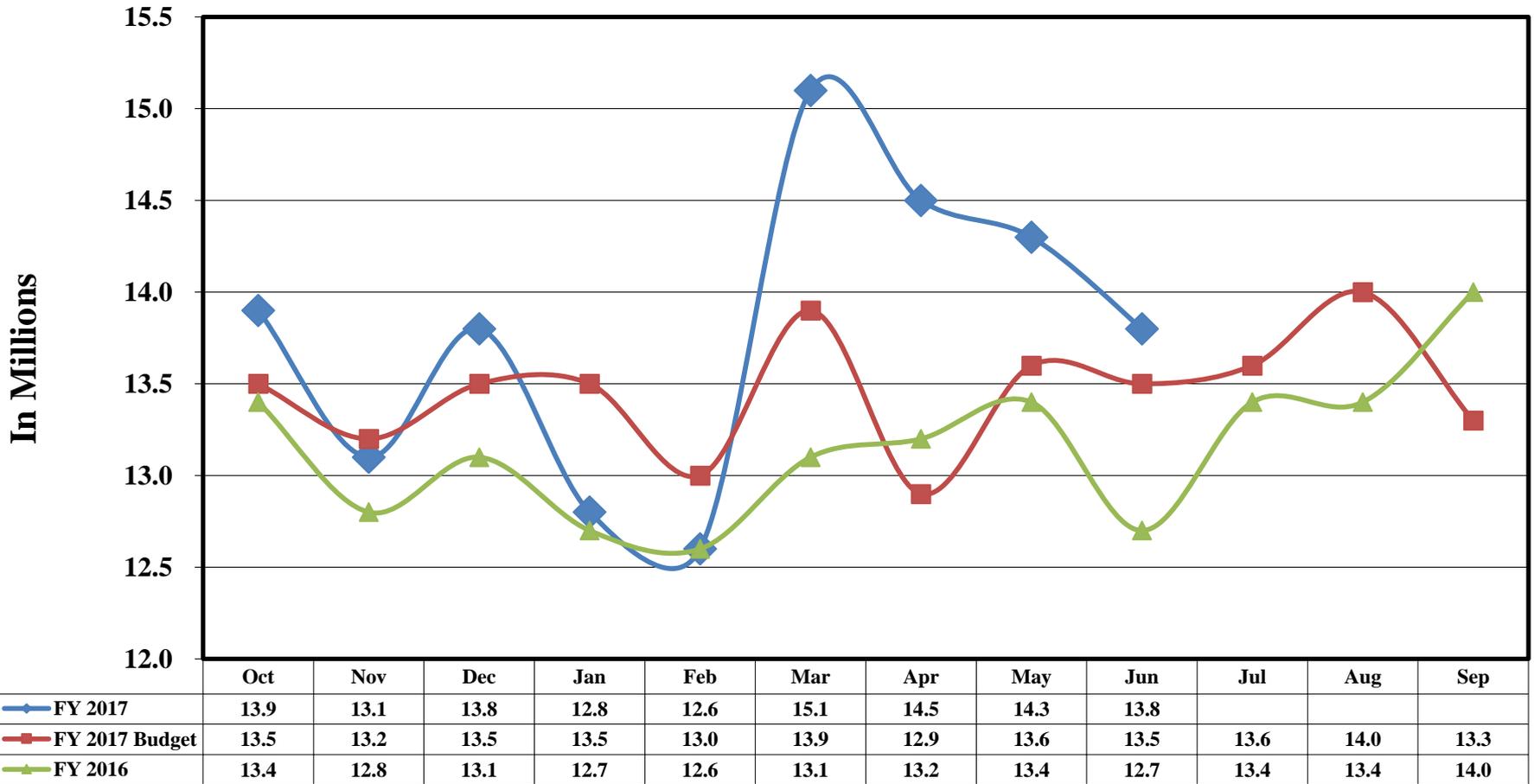


	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017 Projection	FY 2017 Budget
Total Tax Receipts	44,940	47,410	53,745	50,033	40,229	44,802	39,448
■ Ad Valorem	5,947	6,201	6,783	7,733	10,447	10,648	10,648
■ Sales Tax	38,993	41,209	46,961	42,300	29,782	34,154	28,800

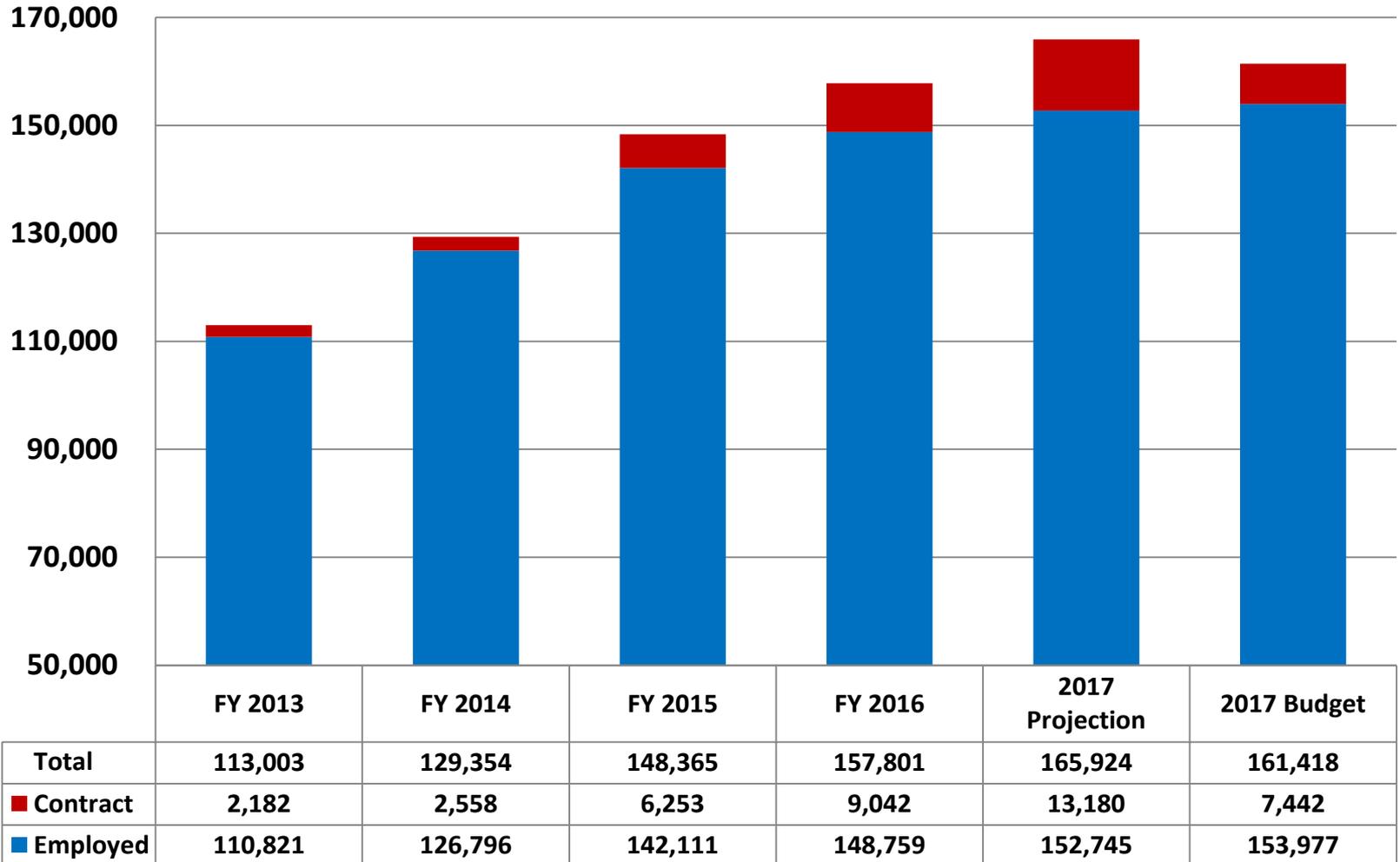
Operating Expenses



Salaries, Wages & Contract Labor (Blended)

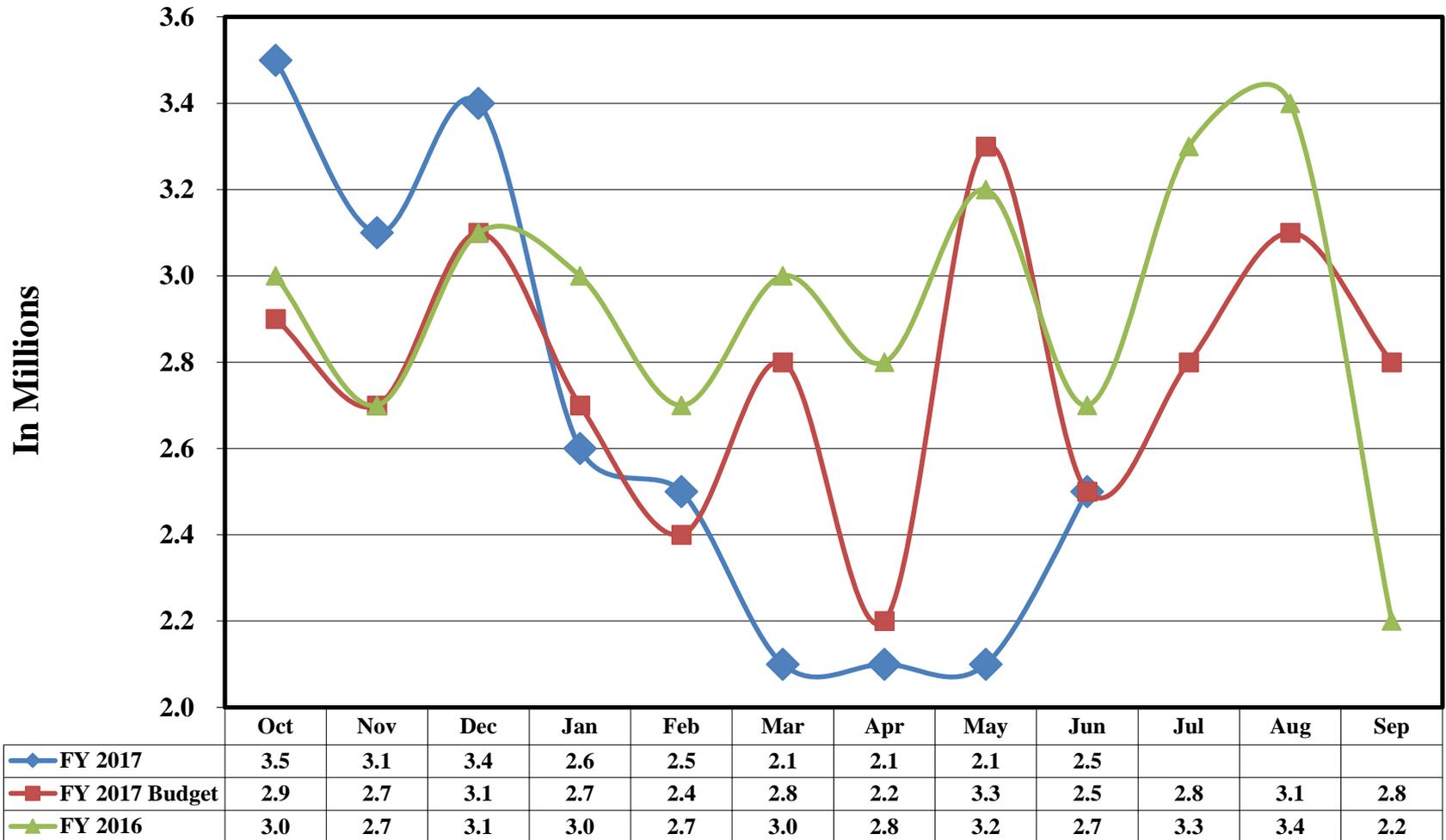


Total Salaries, Wages and Temporary Labor

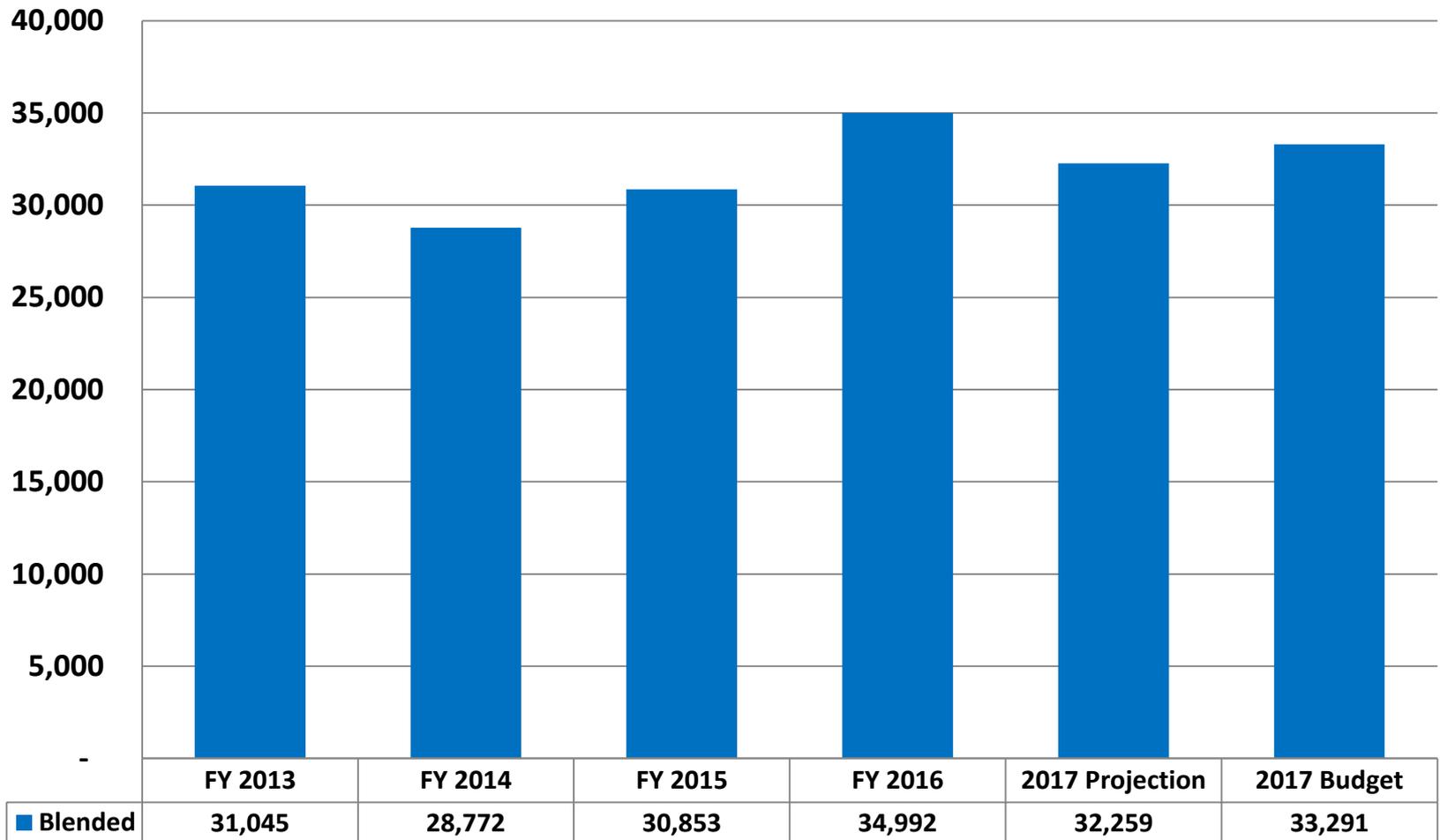


Employee Benefit Expense

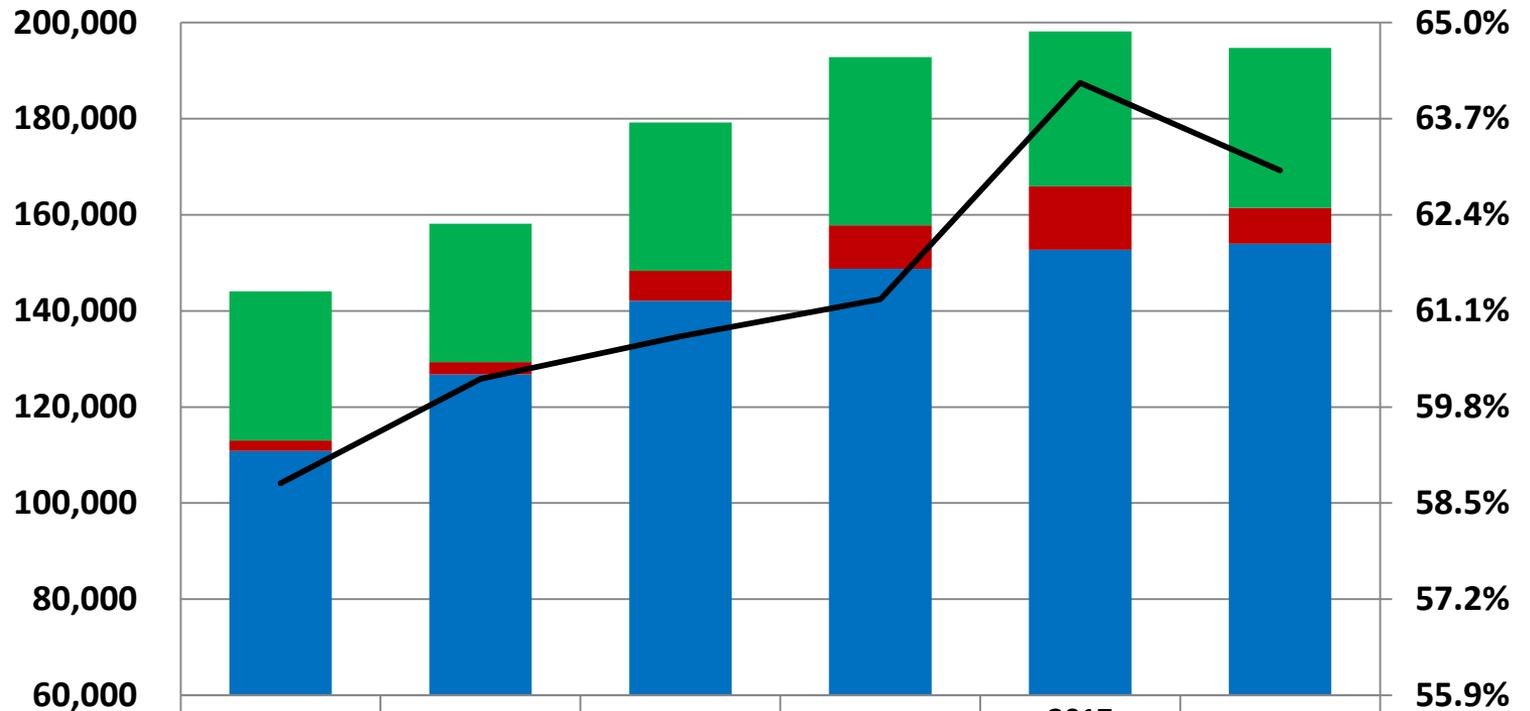
(Blended)



Total Employee Benefit Expense

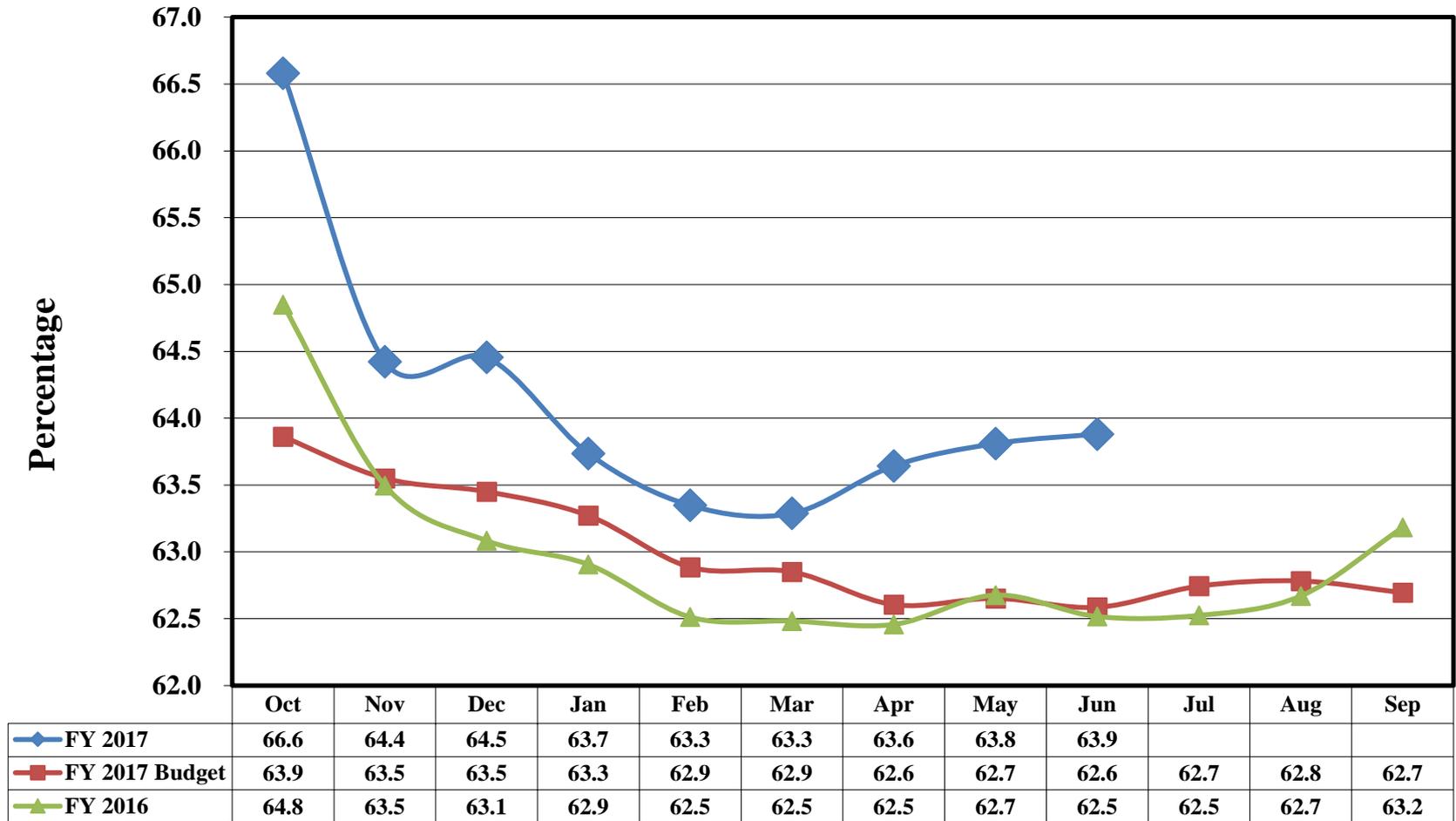


Total Salaries, Wages, Benefits and Temporary Labor



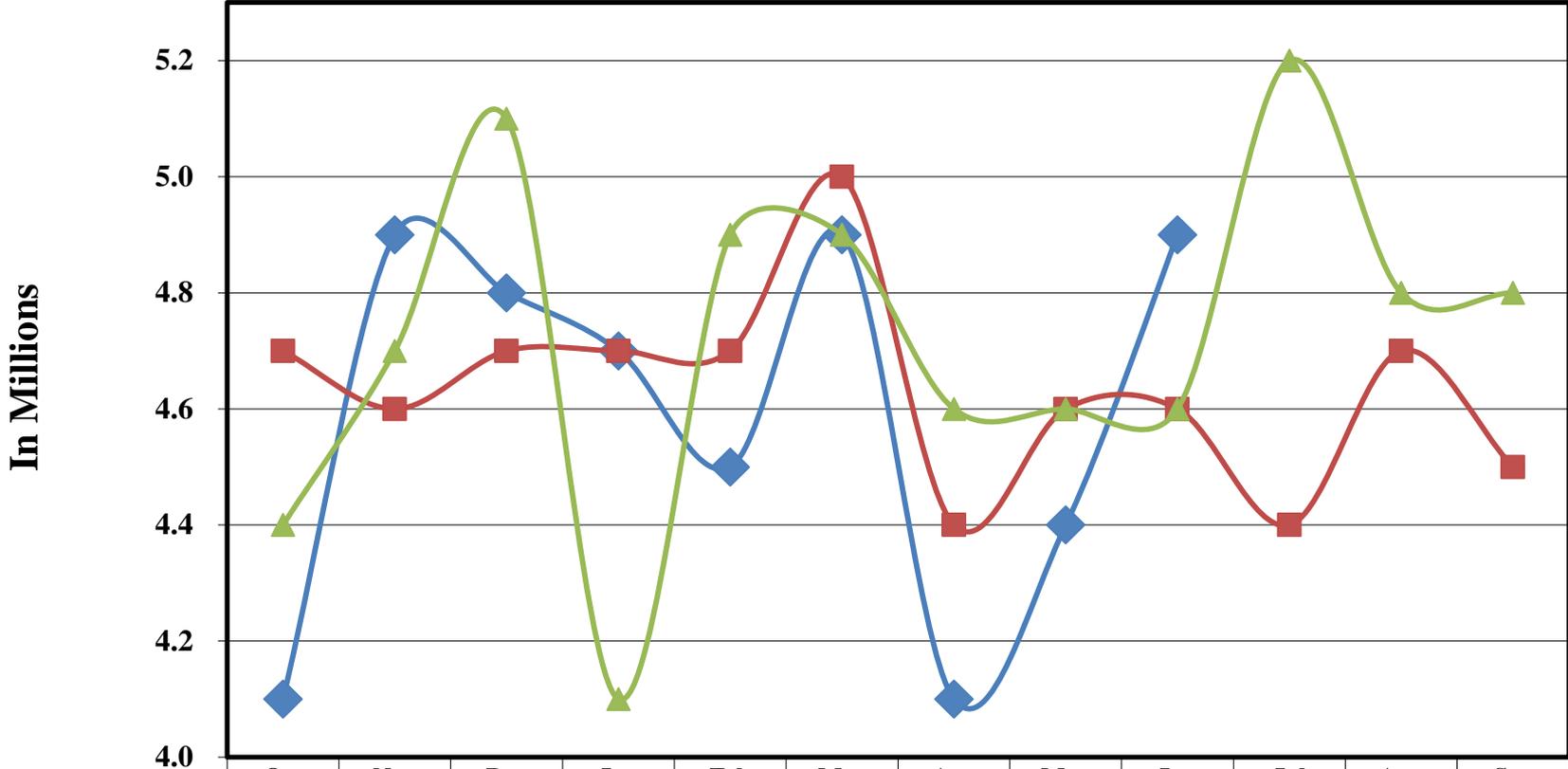
	FY 2013	FY 2014	FY 2015	FY 2016	2017 Projection	2017 Budget
Total	144,048	158,125	179,218	192,792	198,183	194,709
Benefits	31,045	28,772	30,853	34,992	32,259	33,291
Contract	2,182	2,558	6,253	9,042	13,180	7,442
Employed	110,821	126,796	142,111	148,759	152,745	153,977
% of Operating Expense	58.8%	60.2%	60.8%	61.3%	64.2%	63.0%

Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Blended)



Supply Expense

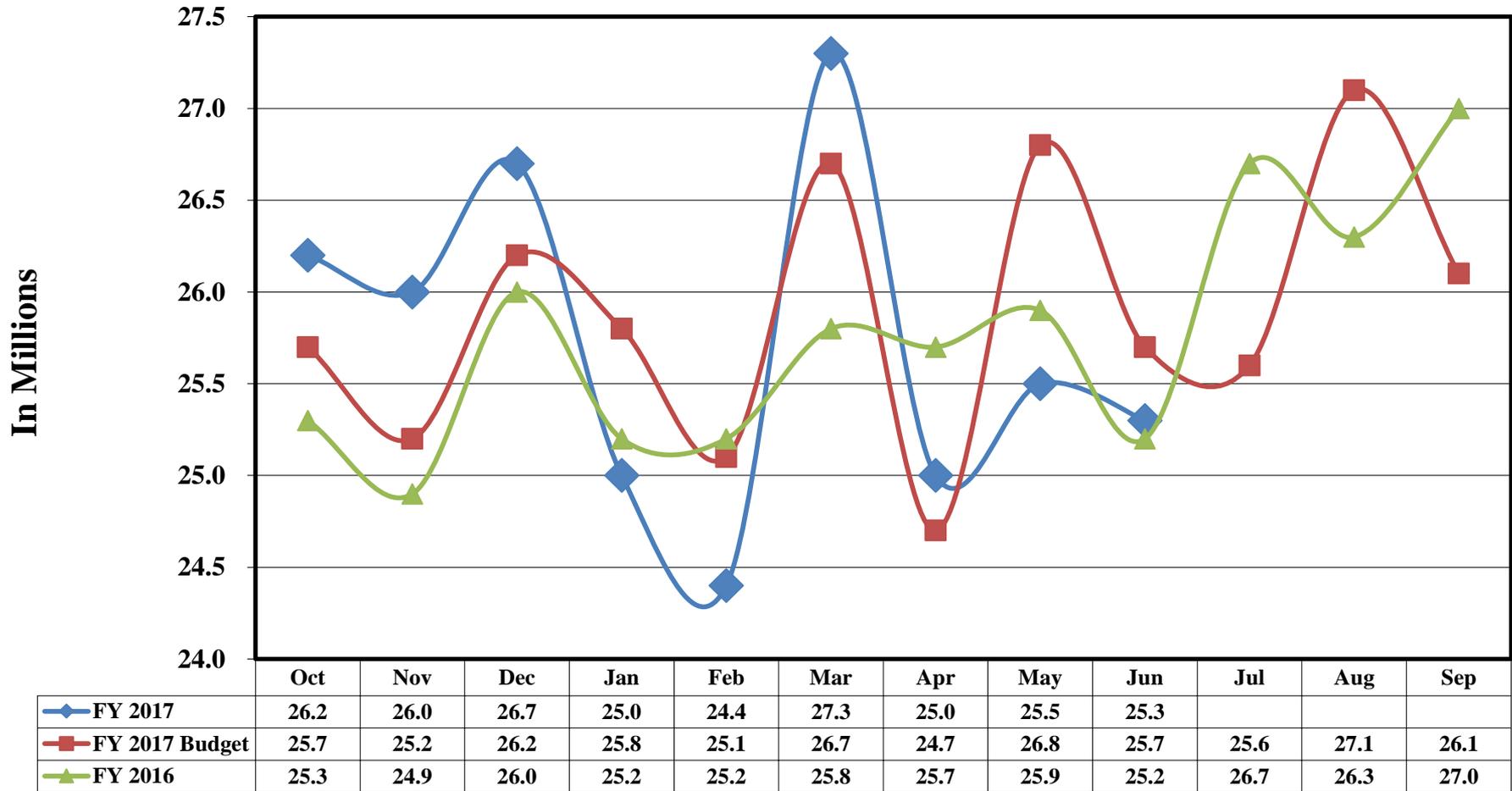
(Blended)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2017	4.1	4.9	4.8	4.7	4.5	4.9	4.1	4.4	4.9			
FY 2017 Budget	4.7	4.6	4.7	4.7	4.7	5.0	4.4	4.6	4.6	4.4	4.7	4.5
FY 2016	4.4	4.7	5.1	4.1	4.9	4.9	4.6	4.6	4.6	5.2	4.8	4.8

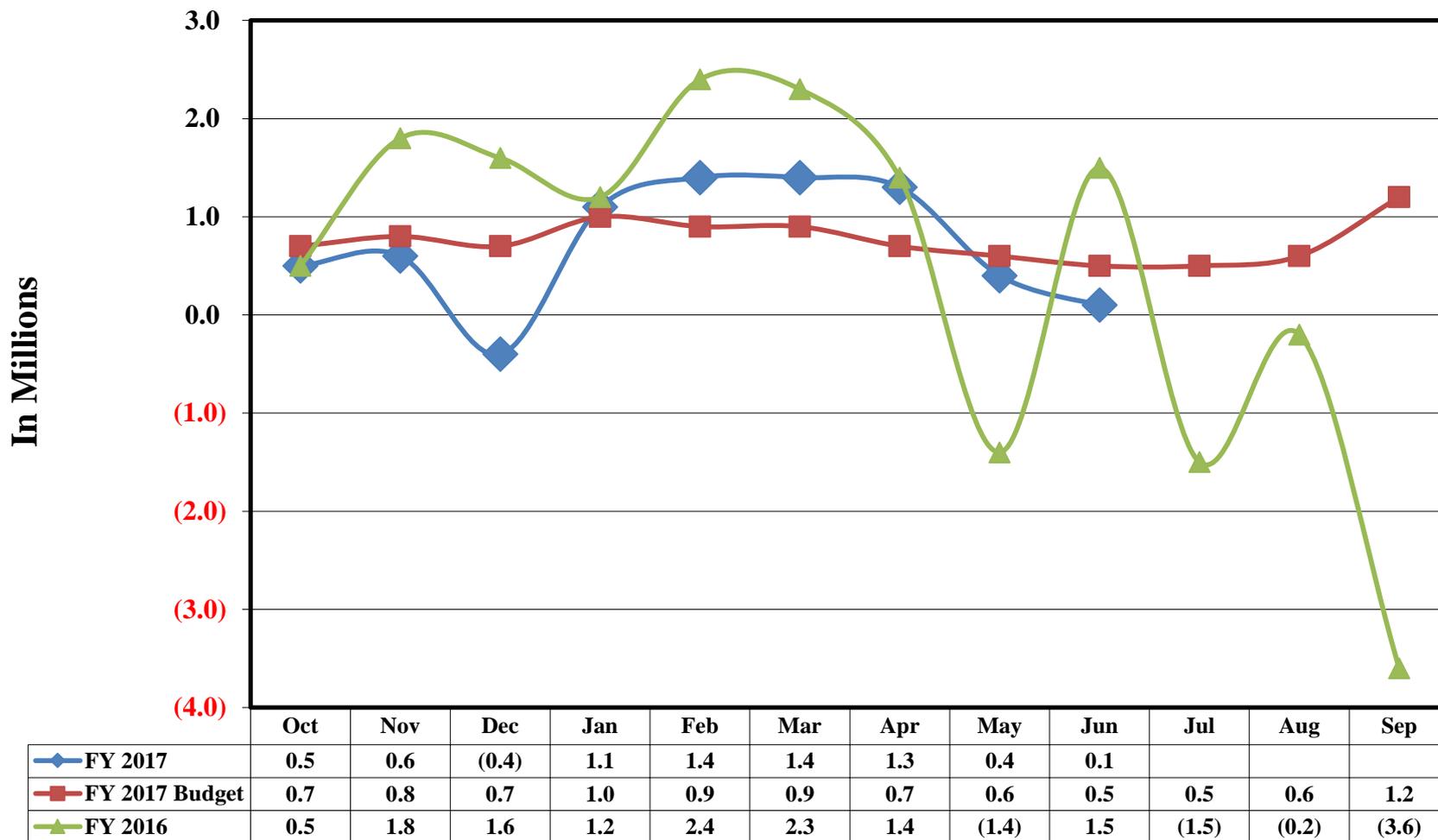
Total Operating Expense

(Blended)

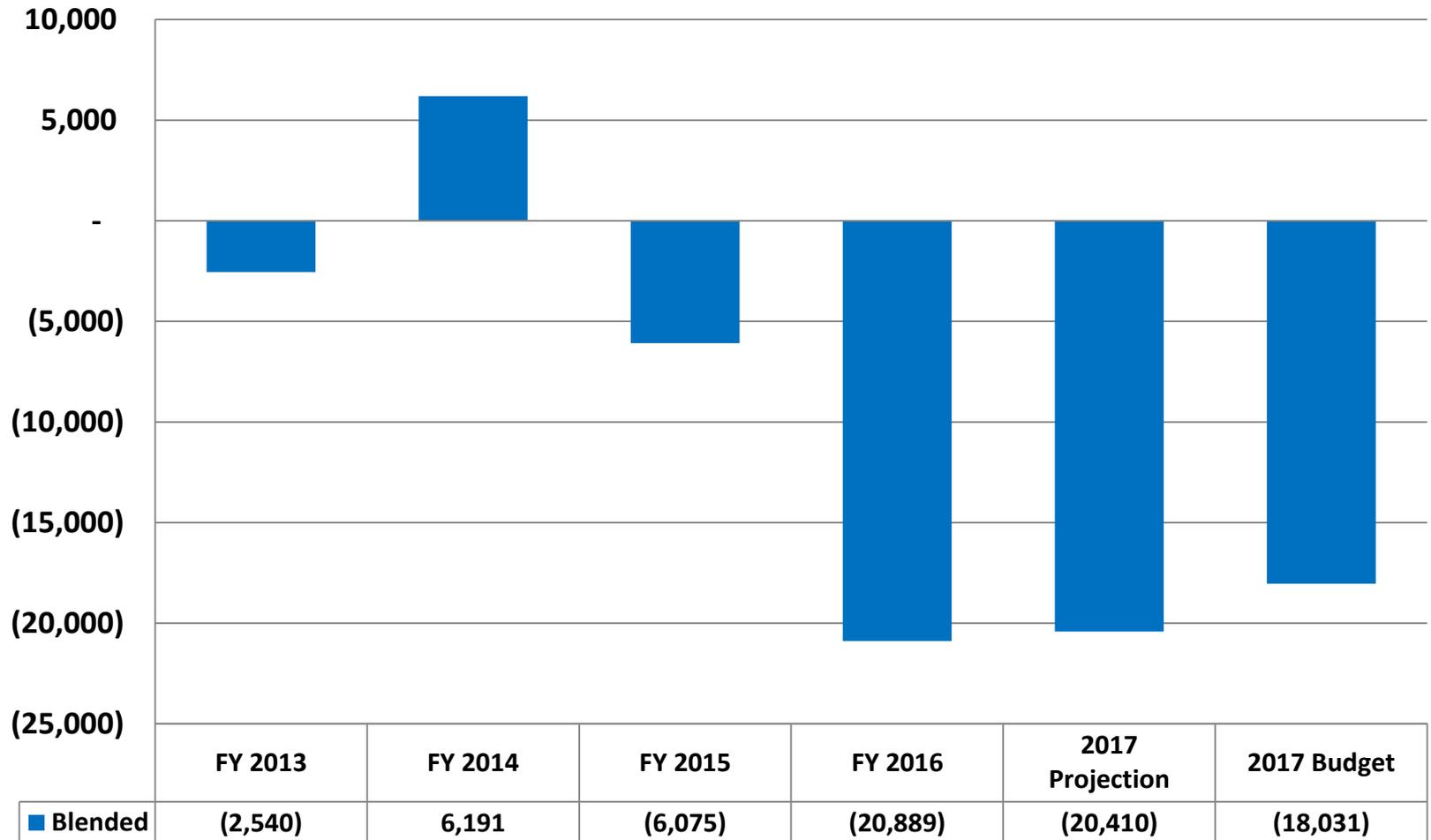


Earnings Before Interest, Depreciation & Amortization (EBIDA)

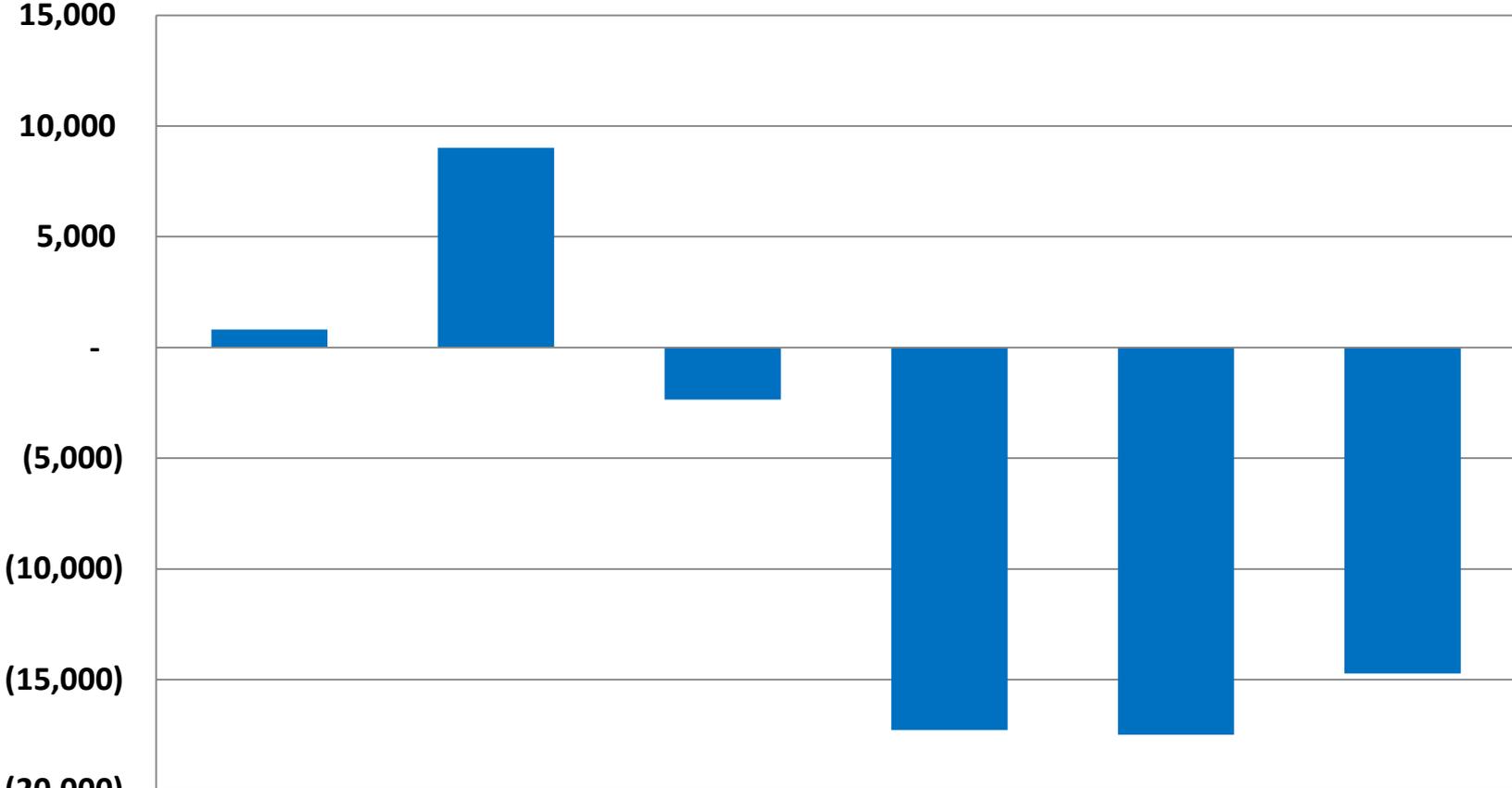
Blended Operations



Net Gain (Loss) from Operations



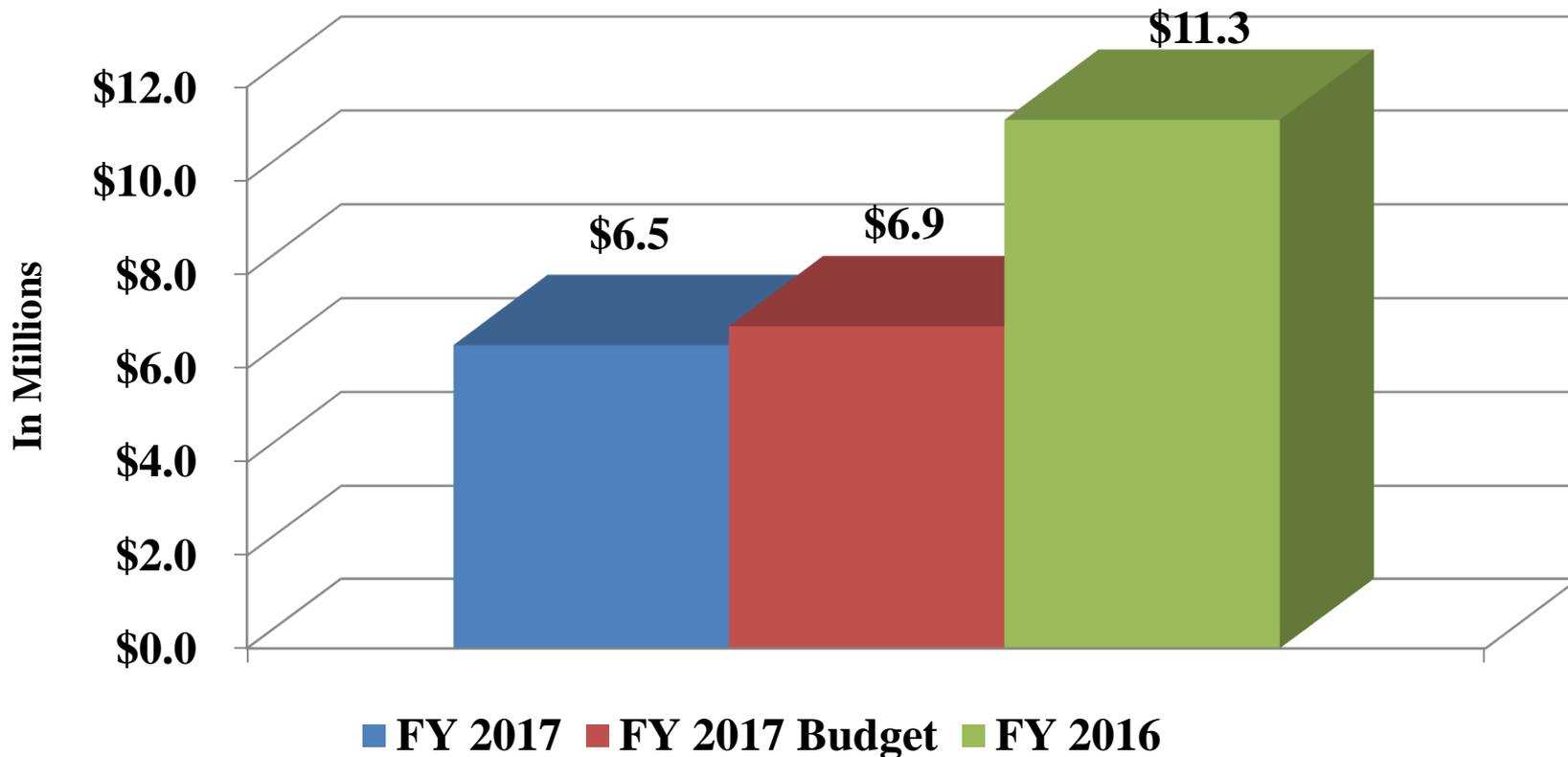
Change in Net Position



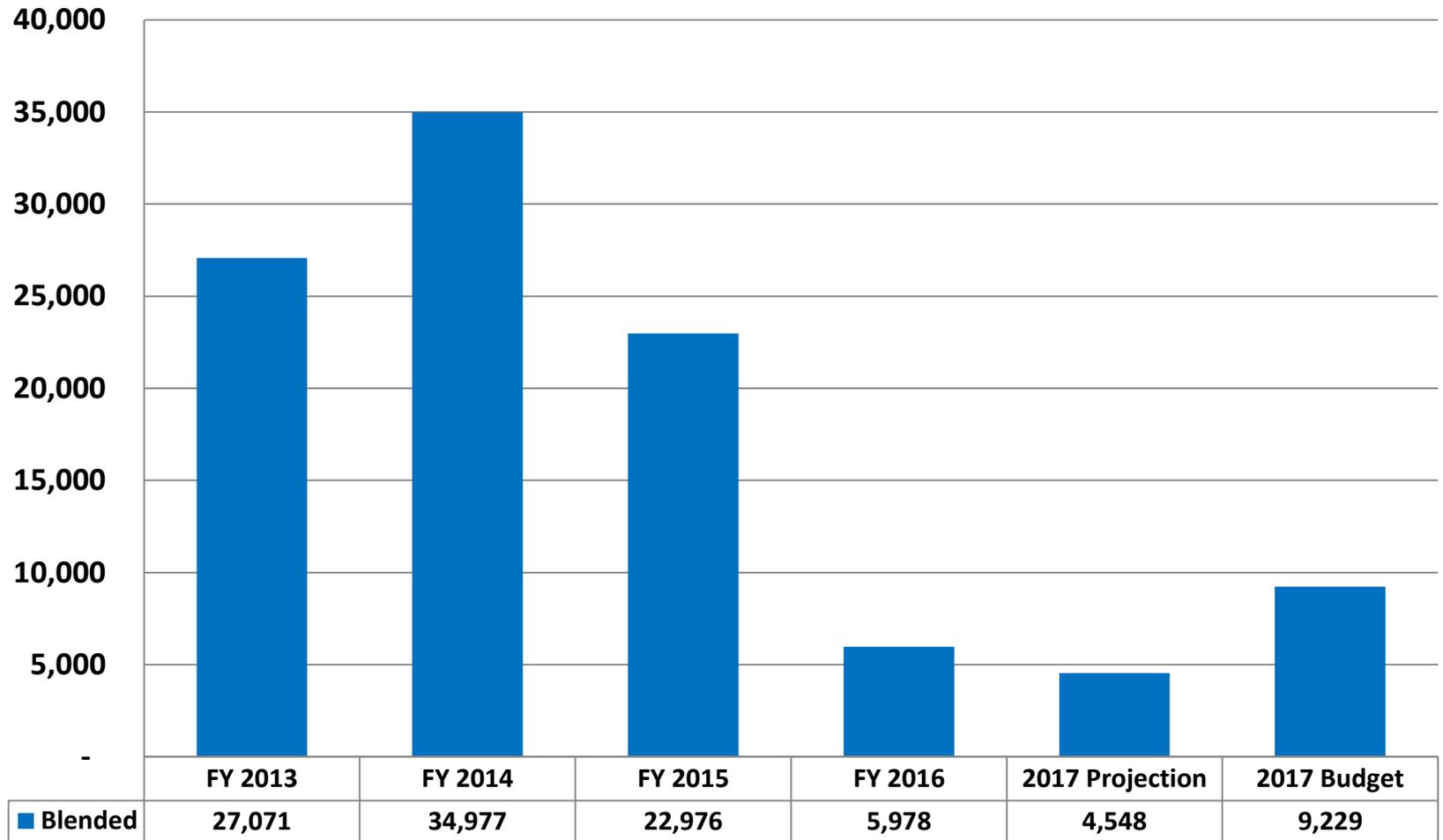
	FY 2013	FY 2014	FY 2015	FY 2016	2017 Projection	2017 Budget
■ Blended	802	9,013	(2,360)	(17,278)	(17,480)	(14,716)

Earnings Before Interest, Depreciation & Amortization (EBIDA)

Blended Operations – Year to Date



EBIDA







August 8, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Bloss, Michael, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019
Blunck, Joshua, MD	Radiology	Telemedicine	VRAD	08/08/2017 –05/31/2019
*Carrizales, Enrique, DO	Medicine	Internal Medicine	ProCare	08/08/2017-08/07/2018
Chang, John, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019
*Gomez, Adriana, MD	Medicine	Internal Medicine	Procare	08/08/2017-08/07/2018
McCorvey, Barbara, MD	Radiology	Telemedicine	VRAD	08/08/2017 –02/28/2018
Reddy, Punaepalli, MD	Anesthesia	Anesthesiology	ProCare	08/08/2017-08/07/2018
Zamora, Kathryn, MD	Radiology	Telemedicine	VRAD	08/08/2017-08/07/2019

Allied Health:

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Allbright, Andrew, NP	Surgery	Nurse Practitioner	Acute Surgical Services	Benjamin Turnbow, MD; Benjamin Cunningham, MD	08/08/2017 – 08/07/2019
Wyatt, Alicia, CRNA	Anesthesia	CRNA	Procare	Meghana Gillala, MD; Joseph Bryan, MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	08/08/2017 – 08/07/2019

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD, Chief of Staff
 Executive Committee Chair
 /TL

August 8, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes in Privileges	Dates
Chae, Phillips, MD	Medicine	Associate	Oncology	Texas Oncology		08/31/2017 – 08/31/2018
Delgado, Jose, MD	Family Medicine	Courtesy	Family Medicine			09/01/2017 – 08/31/2018
Eurman, Daniel, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Garcia, John, MD	Family Medicine	Active	Family Medicine			09/01/2017 – 08/31/2019
Grove, Kathy, MD	Surgery	Associate	General Surgery	Acute Surgical	ADD: Oophorectomy , incidental to G.I. surgery; Proctectomy, complete; Proctectomy, partial; Moderate Sedation, administer; Trauma Privilege Form	08/31/2017 – 08/31/2018
Henry, Thomas, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
*Hicks, Mason, MD	Radiology	Associate	Diagnostic Radiology	Procure	ADD: Gastrointestinal radiology	08/01/2017 – 07/31/2018
Hughes, Douglas, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Nwojo, Raphael, MD	Surgery	Associate	Otolaryngology	Procure		08/31/2017 – 08/31/2018
Pinto, Mauricio, MD	Family Medicine	Active	Family Medicine	Procure		09/01/2017 – 08/31/2019
Price, Michael, MD	Anesthesia	Associate	Anesthesiology	Procure		08/31//2017 – 08/31/2018
Simmons, Karen, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019



Verhey, Peter, MD	Radiology	Telemedicine	Telemedicine	VRAD		09/01/2017 – 08/31/2019
Wan, Christine	Family Medicine	Affiliate	Family Medicine			09/01/2017 – 08/31/2019

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
 Executive Committee Chair
 /TL



August 8, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:
Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Barrera, Zoila Reyna, PA	Cardiology	ADD: Exercise ECG Testing
Grove, Kathy, MD	Surgery	ADD: Oophorectomy, incidental to G.I. surgery; Proctectomy, complete; Proctectomy, partial; Moderate Sedation, administer; Trauma Privilege Form
*Hicks, Mason, MD	Radiology	ADD: Gastrointestinal radiology
Stafford, Lori, DO	OB/GYN	ADD: Updated Ob/Gyn Privilege Form
*Stike, Aaron MD	Surgery	ADD: da Vinci Surgical System - without proctoring

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



August 8, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Anguay, John, MD	Courtesy	Surgery	10/31/2017	Resigned
Burdex, Ashley, DO	Active	Family Medicine	01/01/2017	Resigned
Grieshop, Neil, MD	Associate	Surgery	08/31/2017	Lapse in privileges
Surapaneni, Vamsi, MD	Active	Medicine	06/30/2017	Resigned
Tucker, Mark, MD	Affiliate	Surgery	10/31/2017	Resigned
Villaroman, Leo, MD	Active	Family Medicine	08/31/2017	Lapse in privileges

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



August 8, 2017

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Akins, Robin, MD	Radiology	Active to Courtesy
Katada, Jose CRNA	Anesthesia	Removal of Provisional Status
Mayo, Kristina CRNA	Anesthesia	Removal of Provisional Status
Price, Michael MD	Anesthesia	Removal of Provisional Status
Harrison, Brenda FNP	Family Medicine	Extension of Provisional Status 1 year
Chae, Phillip MD	Medicine	Extension of Provisional Status 1 year
Eaton, Catherine NP	Medicine	Removal of Provisional Status
Patel, Sanjay MD	Pediatric	Removal of Provisional Status
Hicks, Mason MD	Radiology	Removal of Provisional Status
Grove, Kathy MD	Surgery	Removal of Provisional Status
Nwojo, Raphael MD	Surgery	Removal of Provisional Status

Change in Credentialing Date

Staff Member	Department	Dates
Casey, Kristin, MD	Radiology/VRAD	05/10/2016 – 11/30/2017

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Gregory Shipkey, MD, Chief of Staff
Executive Committee Chair
/TL



yourhospital yourchoice

Annual Insurance Report of Condition



HEALTHSURE
prevent.protect.prosper

Board Meeting
Tuesday, August 8, 2017

**Ector County Hospital District
Medical Center Hospital
Odessa, TX**

ANNUAL INSURANCE REPORT OF CONDITION

As of July 1, 2017

EXECUTIVE SUMMARY

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2017. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, workers’ compensation and other related lines of insurance. This report does not apply to the employee benefits.

Opinion of the Condition

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

Insurance Market Review

The commercial insurance market generally remains stable with regard to the affordability and availability of coverage. There exists a trend with D&O, Property and Business Auto to correct pricing deficiencies in the US market brought about by upward claims trends and low investment income yields. The current condition of MCH’s insurance program for 2017 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. The results of the bidding process revealed no remarkable changes for the current year from 7-1-17 to 7-1-18.

Changes to the Program

The program always experiences certain changes from the previous year due to factors such as a change in exposures at the hospital, increases in property values and payroll and insurance market changes that can affect the pricing and terms of the insurance program. The changes that occurred for 2017 are explained below.

- Added Law Enforcement Liability to insurance program to address police department exposures such as use of excessive force and false arrest that are not included under the hospital’s immunity cap.

Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or "TCOR". We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

We tracked this information from 2006 through 2016 and determined that the TCOR average for the last 11 years is \$1,584,209 slightly up from \$1,574,702. in 2015. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues ("NPR") for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last eight years TCOR Ratios from a low of 0.62% to a high of 0.90% but always less than 1% of NPR. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

Fire Loss

Approximately \$10.8M was paid to MCH by CNA Insurance for the fire that occurred on 10/15/2015. We believe CNA was most responsive to this claim and has operated with the upmost professionalism to expedite the settlement.

Fiduciary Liability Claim

Chubb paid \$373,531 in defense expenses. Claim remains open depending on whether plaintiffs motion for a new trial is granted and/or if plaintiffs appeal.

Special Projects Undertaken

This past year HealthSure identified several areas of focus for reducing cost and improving upon overall Total Cost of Risk for MCH. These areas include:

- Analyzing total insurance property values allocated between the hospital & ProCare and development of strategy to avoid potential property insurance policy conflicts in the event of claim.
- Provided vendor insurance requirements guidelines and sample documents in order to protect the interests of hospital. Recommendations included best practice industry standards for certain minimum insurance limits to be required of all clinical vendors, non-clinical vendors, contractors and other persons or organizations who use or provide services to the hospital.

In closing, we would like to thank Jan Ramos, Jennifer Bersosa, Ron Griffin, Grant Trollope and Jon Riggs for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and taking appropriate risk. Finally, we wish to thank Mr. Bill Webster and the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

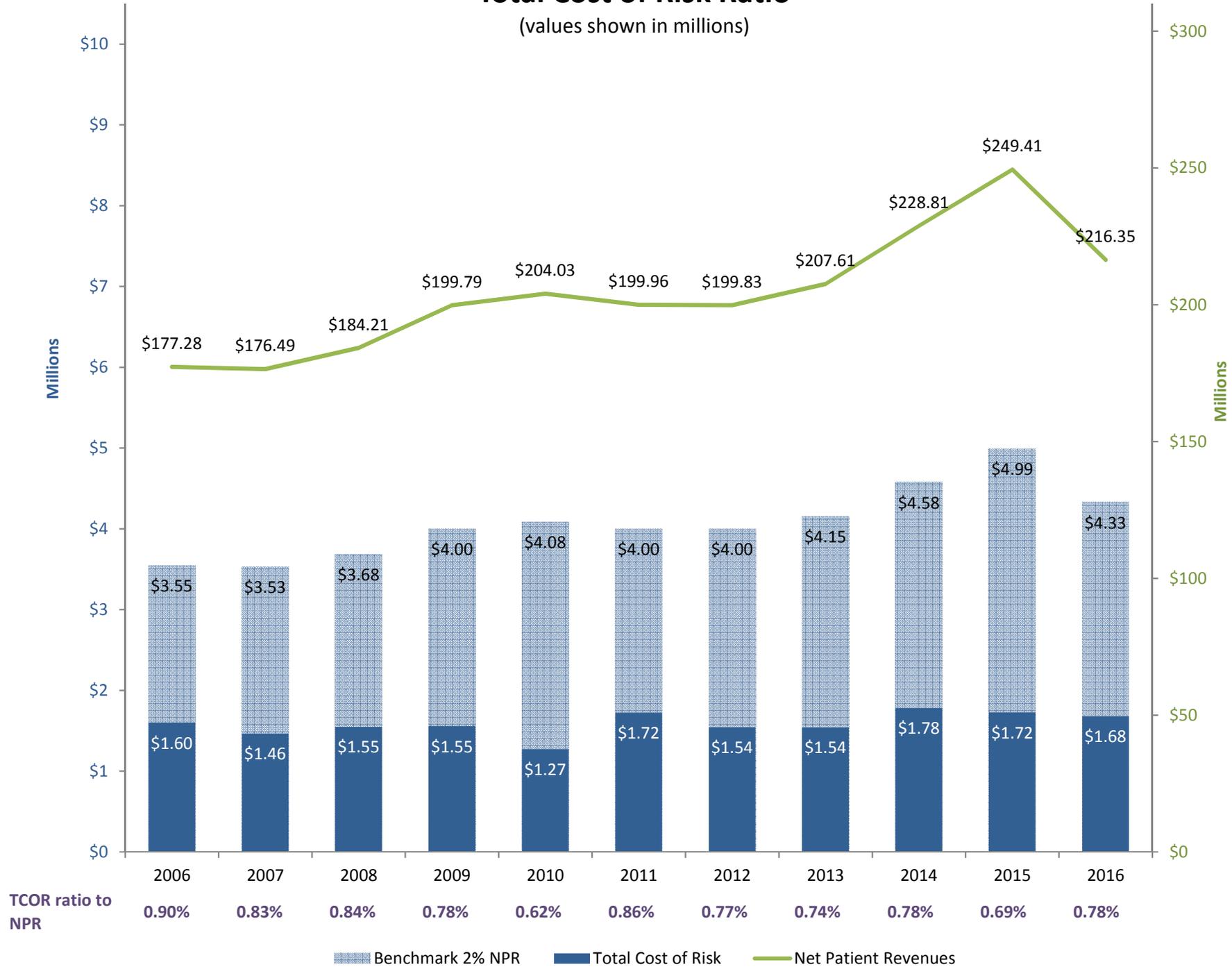
TCOR

ECTOR COUNTY HOSPITAL

NPR

Total Cost of Risk Ratio

(values shown in millions)





Ector County Hospital District
dba Medical Center Hospital

Exposure Summary

Prepared 7/13/17

Current Insurance

HealthSure currently writes the following lines of coverage for Ector County Hospital:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire or explosion.
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims, most often by medical staff, vendors, business associates, regulators and employees alleging financial loss arising from mismanagement, malfeasance or other wrongdoing under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Excess Workers Compensation-** Excess coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

Exposure Summary- Continued

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Lincoln Towers-** Insurance protection that covers insured's from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insured's from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Privacy Liability-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for the hospital's police department.

The Hospital District is self-insured for General and Professional Liability. Group Benefits are purchased through another agent.