

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,107	1,132	-2.2%	1,075	3.0%	8,824	9,094	-3.0%	8,700	1.4%
Neonatal ICU (NICU)	27	30	-10.0%	26	3.8%	218	229	-4.8%	240	-9.2%
<b>Total Admissions</b>	<b>1,134</b>	<b>1,162</b>	<b>-2.4%</b>	<b>1,101</b>	<b>3.0%</b>	<b>9,042</b>	<b>9,323</b>	<b>-3.0%</b>	<b>8,940</b>	<b>1.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,381	4,343	0.9%	4,671	-6.2%	34,312	33,803	1.5%	36,211	-5.2%
ICU	396	465	-14.8%	399	-0.8%	3,291	3,552	-7.3%	3,444	-4.4%
CCU	366	421	-13.1%	368	-0.5%	3,157	3,216	-1.8%	3,152	0.2%
NICU	598	501	19.4%	261	129.1%	3,857	3,772	2.3%	3,123	23.5%
<b>Total Patient Days</b>	<b>5,741</b>	<b>5,730</b>	<b>0.2%</b>	<b>5,699</b>	<b>0.7%</b>	<b>44,617</b>	<b>44,343</b>	<b>0.6%</b>	<b>45,930</b>	<b>-2.9%</b>
Observation (Obs) Days	660	744	-11.3%	734	-10.1%	5,303	5,683	-6.7%	5,580	-5.0%
Nursery Days	224	236	-5.1%	204	9.8%	1,899	1,800	5.5%	1,821	4.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,625</b>	<b>6,710</b>	<b>-1.3%</b>	<b>6,637</b>	<b>-0.2%</b>	<b>51,819</b>	<b>51,826</b>	<b>0.0%</b>	<b>53,331</b>	<b>-2.8%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.65	4.62	0.6%	5.06	-8.2%	4.62	4.46	3.5%	4.92	-6.1%
NICU	22.15	16.70	32.6%	10.04	120.6%	17.69	16.47	7.4%	13.01	36.0%
<b>Total ALOS</b>	<b>5.06</b>	<b>4.93</b>	<b>2.7%</b>	<b>5.18</b>	<b>-2.2%</b>	<b>4.93</b>	<b>4.76</b>	<b>3.7%</b>	<b>5.14</b>	<b>-4.0%</b>
Acute / Adult & Pediatric w/o OB	5.61			5.63	-0.4%	5.48			5.60	-2.2%
<b>Average Daily Census</b>	<b>185.2</b>	<b>184.8</b>	<b>0.2%</b>	<b>183.8</b>	<b>0.7%</b>	<b>183.6</b>	<b>182.5</b>	<b>0.6%</b>	<b>189.0</b>	<b>-2.9%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5432</b>	<b>1.4657</b>	<b>5.3%</b>	<b>1.4159</b>	<b>9.0%</b>	<b>1.5290</b>	<b>1.4657</b>	<b>4.3%</b>	<b>1.4091</b>	<b>8.5%</b>
<b>Medicare</b>										
Admissions	437	447	-2.2%	449	-2.7%	3,614	3,721	-2.9%	3,600	0.4%
Patient Days	2,254	2,249	0.2%	2,392	-5.8%	18,608	27,675	-32.8%	19,948	-6.7%
Average Length of Stay	5.16	5.03	2.5%	5.33	-3.2%	5.15	7.44	-30.8%	5.54	-7.1%
Case Mix Index	1.6307			1.5106	7.9%	1.6686			1.7111	-2.5%
<b>Medicaid</b>										
Admissions	133	136	-2.2%	112	18.8%	1,093	1,130	-3.3%	1,137	-3.9%
Patient Days	788	787	0.1%	546	44.3%	5,767	5,741	0.5%	5,277	9.3%
Average Length of Stay	5.92	5.79	2.4%	4.88	21.5%	5.28	5.08	3.9%	4.64	13.7%
Case Mix Index	1.2011			1.0823	11.0%	1.1495			0.8939	28.6%
<b>Commercial</b>										
Admissions	310	318	-2.5%	277	11.9%	2,340	2,417	-3.2%	2,162	8.2%
Patient Days	1,555	1,552	0.2%	1,608	-3.3%	10,787	10,772	0.1%	10,658	1.2%
Average Length of Stay	5.02	4.88	2.8%	5.81	-13.6%	4.61	4.46	3.4%	4.93	-6.5%
Case Mix Index	1.6167			1.4633	10.5%	1.5375			1.4522	5.9%
<b>Self Pay</b>										
Admissions	227	233	-2.6%	240	-5.4%	1,797	1,851	-2.9%	1,683	6.8%
Patient Days	974	972	0.2%	1,035	-5.9%	8,412	8,331	1.0%	9,218	-8.7%
Average Length of Stay	4.29	4.17	2.9%	4.31	-0.5%	4.68	4.50	4.0%	5.48	-14.5%
Case Mix Index	1.3807			1.1427	20.8%	1.4008			1.2295	13.9%
<b>All Other</b>										
Admissions	27	28	-3.6%	23	17.4%	198	204	-2.9%	358	-44.7%
Patient Days	170	170	0.0%	118	44.1%	1,043	1,044	-0.1%	1,844	-43.4%
Average Length of Stay	6.30	6.07	3.7%	5.13	22.7%	5.27	5.12	2.9%	5.15	2.3%
Case Mix Index	2.1240			1.8727	13.4%	1.8279			1.6795	8.8%
<b>Radiology</b>										
InPatient	1,465	3,672	-60.1%	4,092	-64.2%	30,042	28,040	7.1%	31,196	-3.7%
OutPatient	4,792	7,429	-35.5%	7,541	-36.5%	54,467	56,731	-4.0%	57,200	-4.8%
<b>Cath Lab</b>										
InPatient	526	438	20.1%	472	11.4%	4,508	3,344	34.8%	2,944	53.1%
OutPatient	507	460	10.2%	498	1.8%	4,587	3,512	30.6%	3,194	43.6%
<b>Laboratory</b>										
InPatient	70,632	60,015	17.7%	66,271	6.6%	559,681	458,296	22.1%	489,088	14.4%
OutPatient	48,979	44,027	11.2%	46,432	5.5%	377,807	336,205	12.4%	305,079	23.8%
NonPatient	8,211	2,387	244.0%	521	1476.0%	64,249	18,227	252.5%	45,868	40.1%
<b>Other</b>										
Deliveries	155	146	6.1%	122	27.0%	1,256	1,115	12.6%	1,088	15.4%
<b>Surgical Cases</b>										
InPatient	290	328	-11.6%	280	3.6%	2,220	2,504	-11.3%	2,368	-6.3%
OutPatient	584	642	-9.0%	588	-0.7%	4,719	4,904	-3.8%	4,670	1.0%
<b>Total Surgical Cases</b>	<b>874</b>	<b>970</b>	<b>-9.9%</b>	<b>868</b>	<b>0.7%</b>	<b>6,939</b>	<b>7,408</b>	<b>-6.3%</b>	<b>7,038</b>	<b>-1.4%</b>
<b>GI Procedures (Endo)</b>										
InPatient	101	111	-9.0%	106	-4.7%	802	848	-5.4%	816	-1.7%
OutPatient	277	267	3.7%	151	83.4%	2,162	2,040	6.0%	1,764	22.6%
<b>Total GI Procedures</b>	<b>378</b>	<b>378</b>	<b>0.0%</b>	<b>257</b>	<b>47.1%</b>	<b>2,964</b>	<b>2,888</b>	<b>2.6%</b>	<b>2,580</b>	<b>14.9%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,585	4,205	9.0%	4,145	10.6%	35,375	32,365	9.3%	33,249	6.4%
Observation Days	660	744	-11.3%	734	-10.1%	5,303	5,683	-6.7%	5,580	-5.0%
Other O/P Occasions of Service	19,559	24,029	-18.6%	20,244	-3.4%	144,081	183,496	-21.5%	185,183	-22.2%
<b>Total O/P Occasions of Svc.</b>	<b>24,804</b>	<b>28,978</b>	<b>-14.4%</b>	<b>25,123</b>	<b>-1.3%</b>	<b>184,759</b>	<b>221,544</b>	<b>-16.6%</b>	<b>224,012</b>	<b>-17.5%</b>
<b>Hospital Operations</b>										
Manhours Paid	276,949	272,072	1.8%	287,612	-3.7%	2,201,181	2,108,567	4.4%	2,202,754	-0.1%
FTE's	1,563.4	1,535.9	1.8%	1,623.6	-3.7%	1,585.2	1,518.5	4.4%	1,586.3	-0.1%
Adjusted Patient Days	10,910	10,730	1.7%	10,136	7.6%	81,828	83,160	-1.6%	84,138	-2.7%
Hours / Adjusted Patient Day	25.38	25.36	0.1%	28.38	-10.5%	26.90	25.36	6.1%	26.18	2.8%
Occupancy - Actual Beds	53.1%	53.0%	0.2%	52.7%	0.7%	52.6%	52.3%	0.6%	54.2%	-2.9%
FTE's / Adjusted Occupied Bed	4.4	4.4	0.1%	5.0	-10.5%	4.7	4.4	6.1%	4.6	2.8%
<b>InPatient Rehab Unit</b>										
Admissions	37	33	12.1%	32	15.6%	256	264	-3.0%	299	-14.4%
Patient Days	507	405	25.2%	406	24.9%	3,378	3,240	4.3%	3,523	-4.1%
Average Length of Stay	13.7	12.3	11.7%	12.7	8.0%	13.2	12.3	7.5%	11.8	12.0%
Manhours Paid	6,933	5,806	19.4%	6,830	1.5%	50,849	46,144	10.2%	53,687	-5.3%
FTE's	39.1	32.8	19.4%	38.6	1.5%	36.6	33.2	10.2%	38.7	-5.3%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	900	1,238	-27.3%	935	-3.7%	7,569	9,332	-18.9%	9,603	-21.2%
Total Dental Visits	-	802	-100.0%	632	-100.0%	350	5,862	-94.0%	5,286	-93.4%
Manhours Paid	3,461	769	350.2%	792	337.0%	13,976	6,026	131.9%	6,880	103.1%
FTE's	19.5	4.3	350.2%	4.5	337.0%	10.1	4.3	131.9%	5.0	103.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	624	688	-9.3%	536	16.4%	5,223	5,947	-12.2%	4,829	8.2%
Total Optometry	288	284	1.4%	270	6.7%	2,055	2,267	-9.3%	2,159	-4.8%
Manhours Paid	2,181	169	1194.0%	177	1133.5%	8,140	1,321	516.2%	1,388	486.3%
FTE's	12.3	1.0	1194.0%	1.0	1133.5%	5.9	1.0	516.2%	1.0	486.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,171	1,195	-2.0%	1,133	3.4%	9,298	9,587	-3.0%	9,239	0.6%
Total Patient Days	6,248	6,135	1.8%	6,105	2.3%	47,995	47,583	0.9%	49,453	-2.9%
Total Patient and Obs Days	6,908	6,879	0.4%	6,839	1.0%	53,298	53,266	0.1%	55,033	-3.2%
Total FTE's	1,634.4	1,574.0	3.8%	1,667.6	-2.0%	1,637.8	1,557.0	5.2%	1,631.0	0.4%
FTE's / Adjusted Occupied Bed	4.3	4.2	0.5%	4.8	-10.4%	4.5	4.2	7.7%	4.4	3.3%
<b>Total Adjusted Patient Days</b>	<b>11,873</b>	<b>11,488</b>	<b>3.4%</b>	<b>10,858</b>	<b>9.4%</b>	<b>88,043</b>	<b>89,237</b>	<b>-1.3%</b>	<b>90,612</b>	<b>-2.8%</b>
<b>Hours / Adjusted Patient Day</b>	<b>24.38</b>	<b>24.27</b>	<b>0.5%</b>	<b>27.21</b>	<b>-10.4%</b>	<b>25.83</b>	<b>24.23</b>	<b>6.6%</b>	<b>24.99</b>	<b>3.3%</b>
<b>Outpatient Factor</b>	<b>1.9004</b>	<b>1.8725</b>	<b>1.5%</b>	<b>1.7785</b>	<b>6.8%</b>	<b>1.8347</b>	<b>1.8755</b>	<b>-2.2%</b>	<b>1.8323</b>	<b>0.1%</b>
<b>Blended O/P Factor</b>	<b>2.1824</b>	<b>2.1091</b>	<b>3.5%</b>	<b>1.9860</b>	<b>9.9%</b>	<b>2.0917</b>	<b>2.1219</b>	<b>-1.4%</b>	<b>2.0915</b>	<b>0.0%</b>
<b>Total Adjusted Admissions</b>	<b>2,225</b>	<b>2,227</b>	<b>-0.1%</b>	<b>2,015</b>	<b>10.4%</b>	<b>17,052</b>	<b>17,908</b>	<b>-4.8%</b>	<b>16,928</b>	<b>0.7%</b>
<b>Hours / Adjusted Admisssion</b>	<b>130.10</b>	<b>125.19</b>	<b>3.9%</b>	<b>146.60</b>	<b>-11.3%</b>	<b>133.36</b>	<b>120.73</b>	<b>10.5%</b>	<b>133.78</b>	<b>-0.3%</b>
<b>FTE's - Hospital Contract</b>	<b>60.1</b>	<b>59.4</b>	<b>1.1%</b>	<b>62.9</b>	<b>-4.4%</b>	<b>60.4</b>	<b>58.5</b>	<b>3.2%</b>	<b>67.5</b>	<b>-10.4%</b>
<b>FTE's - Mgmt Services</b>	<b>13.9</b>	<b>15.2</b>	<b>-8.6%</b>	<b>50.0</b>	<b>-72.3%</b>	<b>31.0</b>	<b>36.7</b>	<b>-15.7%</b>	<b>48.9</b>	<b>-36.6%</b>
<b>Total FTE's (including Contract)</b>	<b>1,708.4</b>	<b>1,648.5</b>	<b>3.6%</b>	<b>1,780.5</b>	<b>-4.0%</b>	<b>1,729.2</b>	<b>1,652.3</b>	<b>4.7%</b>	<b>1,747.3</b>	<b>-1.0%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.5</b>	<b>4.4</b>	<b>0.3%</b>	<b>5.1</b>	<b>-12.3%</b>	<b>4.8</b>	<b>4.5</b>	<b>7.1%</b>	<b>4.7</b>	<b>1.8%</b>
<b>ProCare FTEs</b>	<b>224.3</b>	<b>266.6</b>	<b>-15.9%</b>	<b>247.4</b>	<b>-9.3%</b>	<b>232.2</b>	<b>266.6</b>	<b>-12.9%</b>	<b>244.4</b>	<b>-5.0%</b>
<b>Total System FTEs</b>	<b>1,932.7</b>	<b>1,915.2</b>	<b>0.9%</b>	<b>2,027.9</b>	<b>-4.7%</b>	<b>1,961.4</b>	<b>1,919.0</b>	<b>2.2%</b>	<b>1,991.7</b>	<b>-1.5%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	413	-100.0%	-	-	0.0%	3,961	-100.0%
JBS Clinic	864	875	-1.3%	829	4.2%	8,842	7,752	14.1%	7,313	20.9%
West University	545	533	2.3%	449	21.4%	5,982	5,080	17.8%	4,275	39.9%
42nd Street	538	447	20.4%	363	48.2%	5,975	4,530	31.9%	3,084	93.7%
<b>Total Urgent Care Visits</b>	<b>1,947</b>	<b>1,855</b>	<b>5.0%</b>	<b>2,054</b>	<b>-5.2%</b>	<b>20,799</b>	<b>17,362</b>	<b>19.8%</b>	<b>19,029</b>	<b>9.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	360	309	16.5%	306	17.6%	3,730	3,382	10.3%	3,172	17.6%
West Clinic	236	203	16.3%	201	17.4%	2,891	2,179	32.7%	2,038	41.9%
<b>Total Wal-Mart Visits</b>	<b>596</b>	<b>512</b>	<b>16.4%</b>	<b>507</b>	<b>17.6%</b>	<b>6,621</b>	<b>5,561</b>	<b>19.1%</b>	<b>5,210</b>	<b>27.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 28,344,092	\$ 28,613,702	\$ 3,182,405	\$ (3,452,016)
Investments	26,730,935	9,944,475	-	16,786,460
Patient Accounts Receivable - Gross	331,701,466	261,880,248	31,937,883	37,883,336
Less: 3rd Party Allowances	(142,392,707)	(111,292,583)	(19,277,473)	(11,822,651)
Bad Debt Allowance	(137,506,987)	(120,430,575)	(7,312,604)	(9,763,809)
Net Patient Accounts Receivable	51,801,772	30,157,090	5,347,806	16,296,876
Taxes Receivable	7,732,051	7,863,699	-	(131,648)
Accounts Receivable - Other	33,713,737	24,080,983	3,400,671	6,232,082
Inventories	7,142,257	6,963,047	239,016	(59,807)
Prepaid Expenses	4,549,060	3,944,229	345,688	259,143
<b>Total Current Assets</b>	<b>160,013,904</b>	<b>111,567,227</b>	<b>12,515,586</b>	<b>35,931,091</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	462,481,656	455,174,078	517,888	6,789,690
Construction in Progress	945,819	1,173,137	-	(227,318)
	463,427,475	456,347,215	517,888	6,562,371
Less: Accumulated Depreciation and Amortization	(268,030,878)	(254,567,501)	(285,754)	(13,177,622)
<b>Total Capital Assets</b>	<b>195,396,597</b>	<b>201,779,714</b>	<b>232,134</b>	<b>(6,615,251)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>289,835</b>	<b>115,702</b>	<b>315,368</b>	<b>(141,235)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	5,547,699	4,673,001	-	874,698
Restricted Assets Held in Endowment	6,175,784	6,224,654	-	(48,869)
Restricted MCH West Texas Services	2,108,764	1,985,952	-	122,812
Pension, Deferred Outflows of Resources	31,204,964	31,204,964	-	-
Assets whose use is Limited	34,152	-	15,603	18,549
<b>TOTAL ASSETS</b>	<b>\$ 401,219,319</b>	<b>\$ 358,051,889</b>	<b>\$ 13,078,691</b>	<b>\$ 30,088,739</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	59,444,008	17,884,766	5,605,329	35,953,913
Accrued Interest	612,153	49,802	-	562,351
Accrued Salaries and Wages	7,933,271	5,909,425	6,391,578	(4,367,732)
Accrued Compensated Absences	4,508,912	4,316,028	255,178	(62,294)
Due to Third Party Payors	766,411	1,158,950	-	(392,539)
Deferred Revenue	6,067,664	535,857	859,437	4,672,369
<b>Total Current Liabilities</b>	<b>87,803,919</b>	<b>38,326,327</b>	<b>13,111,522</b>	<b>36,366,069</b>
ACCRUED POST RETIREMENT BENEFITS	77,414,011	67,655,988	-	9,758,024
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	47,809,205	49,892,633	-	(2,083,429)
<b>Total Liabilities</b>	<b>215,188,605</b>	<b>158,036,419</b>	<b>13,111,522</b>	<b>44,040,664</b>
<b>FUND BALANCE</b>	<b>186,030,715</b>	<b>200,015,470</b>	<b>(32,831)</b>	<b>(13,951,925)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 401,219,319</b>	<b>\$ 358,051,889</b>	<b>\$ 13,078,691</b>	<b>\$ 30,088,739</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MAY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 50,989,374	\$ 52,842,428	-3.5%	\$ 48,076,152	6.1%	\$ 403,654,294	\$ 398,558,422	1.3%	\$ 367,606,708	9.8%
Outpatient Revenue	60,290,628	58,609,815	2.9%	47,404,102	27.2%	440,684,612	447,132,029	-1.4%	401,229,681	9.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 111,280,002</b>	<b>\$ 111,452,243</b>	<b>-0.2%</b>	<b>\$ 95,480,253</b>	<b>16.5%</b>	<b>\$ 844,338,906</b>	<b>\$ 845,690,451</b>	<b>-0.2%</b>	<b>\$ 768,836,389</b>	<b>9.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 67,025,676	\$ 65,787,214	1.9%	\$ 55,417,585	20.9%	\$ 545,802,080	\$ 497,675,557	9.7%	\$ 435,175,176	25.4%
Policy Adjustments	822,134	7,271,869	-88.7%	6,521,123	-87.4%	14,224,000	54,817,682	-74.1%	59,316,100	-76.0%
Uninsured Discount	5,048,877	3,568,301	41.5%	5,951,089	-15.2%	62,859,793	26,965,692	133.1%	28,959,978	117.1%
Indigent	282,979	2,425,243	-88.3%	271,271	4.3%	3,469,808	18,309,565	-81.0%	13,071,056	-73.5%
Provision for Bad Debts	18,401,639	10,411,443	76.7%	8,222,710	123.8%	56,355,194	78,646,638	-28.3%	71,647,859	-21.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 91,581,305</b>	<b>\$ 89,464,071</b>	<b>2.4%</b>	<b>\$ 76,383,778</b>	<b>19.9%</b>	<b>\$ 682,710,876</b>	<b>\$ 676,415,135</b>	<b>0.9%</b>	<b>\$ 608,170,170</b>	<b>12.3%</b>
	<b>82.30%</b>	<b>80.27%</b>		<b>80.00%</b>		<b>80.86%</b>	<b>79.98%</b>		<b>79.10%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 9,249,939	9,249,939	0.0%	\$ 1,780,252	419.6%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	7,773,262	8,000,000	-2.8%	8,000,000	-2.8%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,156,242</b>	<b>\$ 2,156,242</b>	<b>0.0%</b>	<b>\$ 1,297,632</b>	<b>66.2%</b>	<b>\$ 17,155,252</b>	<b>\$ 17,249,939</b>	<b>-0.5%</b>	<b>\$ 9,780,252</b>	<b>75.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,854,939</b>	<b>\$ 24,144,415</b>	<b>-9.5%</b>	<b>\$ 20,394,108</b>	<b>7.2%</b>	<b>\$ 178,783,283</b>	<b>\$ 186,525,256</b>	<b>-4.2%</b>	<b>\$ 170,446,471</b>	<b>4.9%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 6,196,195	\$ 5,130,570	20.8%	\$ 3,879,012	59.7%	\$ 43,396,994	\$ 37,270,386	16.4%	\$ 29,971,258	44.8%
Other Revenue	994,990	927,547	7.3%	1,066,521	-6.7%	6,529,185	7,306,885	-10.6%	7,861,769	-17.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 7,191,185</b>	<b>\$ 6,058,117</b>	<b>18.7%</b>	<b>\$ 4,945,534</b>	<b>45.4%</b>	<b>\$ 49,926,180</b>	<b>\$ 44,577,271</b>	<b>12.0%</b>	<b>\$ 37,833,027</b>	<b>32.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 29,046,124</b>	<b>\$ 30,202,532</b>	<b>-3.8%</b>	<b>\$ 25,339,641</b>	<b>14.6%</b>	<b>\$ 228,709,462</b>	<b>\$ 231,102,527</b>	<b>-1.0%</b>	<b>\$ 208,279,498</b>	<b>9.8%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,014,568	\$ 13,289,634	-2.1%	\$ 13,106,300	-0.7%	\$ 102,873,968	\$ 101,612,363	1.2%	\$ 101,455,571	1.4%
Benefits	2,725,667	3,774,685	-27.8%	2,130,143	28.0%	28,756,469	30,604,411	-6.0%	21,328,640	34.8%
Temporary Labor	947,602	867,363	9.3%	1,167,268	-18.8%	7,532,388	7,291,414	3.3%	8,617,376	-12.6%
Physician Fees	1,299,646	1,254,905	3.6%	317,157	309.8%	9,624,815	9,961,165	-3.4%	2,895,267	232.4%
Texas Tech Support	1,000,085	1,000,000	0.0%	-	-	6,994,055	8,000,000	-12.6%	-	-
Purchased Services	3,433,896	1,745,206	96.8%	2,325,333	47.7%	19,237,752	16,748,164	14.9%	18,650,238	3.2%
Supplies	4,943,345	4,685,705	5.5%	4,378,261	12.9%	37,956,479	36,262,160	4.7%	36,516,594	3.9%
Utilities	389,144	292,834	32.9%	323,418	20.3%	2,734,805	2,615,274	4.6%	2,753,872	-0.7%
Repairs and Maintenance	938,580	1,139,830	-17.7%	1,013,572	-7.4%	7,331,203	9,372,219	-21.8%	7,781,377	-5.8%
Leases and Rent	100,832	124,520	-19.0%	117,554	-14.2%	992,554	1,058,143	-6.2%	985,749	0.7%
Insurance	151,322	116,157	30.3%	185,387	-18.4%	1,086,569	920,625	18.0%	1,167,595	-6.9%
Interest Expense	272,725	272,725	0.0%	263,627	3.5%	2,195,799	2,195,799	0.0%	2,109,018	4.1%
ECHDA	389,625	45,325	759.6%	4,419	8717.1%	1,989,212	356,434	458.1%	230,038	764.7%
Other Expense	139,354	210,192	-33.7%	183,962	-24.2%	1,408,127	1,698,223	-17.1%	1,433,267	-1.8%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,746,390</b>	<b>\$ 28,819,081</b>	<b>3.2%</b>	<b>\$ 25,516,401</b>	<b>16.6%</b>	<b>\$ 230,714,195</b>	<b>\$ 228,696,394</b>	<b>0.9%</b>	<b>\$ 205,924,602</b>	<b>12.0%</b>
Depreciation/Amortization	\$ 1,665,131	\$ 1,853,462	-10.2%	\$ 1,982,125	-16.0%	\$ 13,720,558	\$ 15,068,900	-8.9%	\$ 13,646,754	0.5%
(Gain) Loss on Sale of Assets	-	-	0.0%	(55,325)	-100.0%	(1,952)	-	0.0%	(54,522)	-96.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,411,521</b>	<b>\$ 30,672,544</b>	<b>2.4%</b>	<b>\$ 27,443,201</b>	<b>14.5%</b>	<b>\$ 244,432,802</b>	<b>\$ 243,765,294</b>	<b>0.3%</b>	<b>\$ 219,516,834</b>	<b>11.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (2,365,397)</b>	<b>\$ (470,012)</b>	<b>403.3%</b>	<b>\$ (2,103,560)</b>	<b>12.4%</b>	<b>\$ (15,723,339)</b>	<b>\$ (12,662,767)</b>	<b>24.2%</b>	<b>\$ (11,237,336)</b>	<b>39.9%</b>
Operating Margin	-8.14%	-1.56%	423.3%	-8.30%	-1.9%	-6.87%	-5.48%	25.5%	-5.40%	27.4%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 30,701	\$ 27,746	10.7%	\$ 33,791	-9.1%	\$ 189,935	\$ 207,825	-8.6%	\$ 271,286	-30.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	-	20,204	-100.0%	183,900	-100.0%	923	33,173	-97.2%	284,655	-99.7%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	675,578	674,584	0.1%	673,047	0.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (2,250,283)</b>	<b>\$ (337,739)</b>	<b>566.3%</b>	<b>\$ (1,801,726)</b>	<b>24.9%</b>	<b>\$ (13,921,816)</b>	<b>\$ (10,887,727)</b>	<b>27.9%</b>	<b>\$ (9,148,889)</b>	<b>52.2%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (99,874)	\$ -	0.0%	\$ (406,557)	-75.4%
Investment in Subsidiaries	22,335	39,019	-42.8%	23,278	-4.1%	69,765	312,155	-77.7%	170,474	-59.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (2,227,948)</b>	<b>\$ (298,720)</b>	<b>645.8%</b>	<b>\$ (1,778,448)</b>	<b>25.3%</b>	<b>\$ (13,951,925)</b>	<b>\$ (10,575,572)</b>	<b>31.9%</b>	<b>\$ (9,384,972)</b>	<b>48.7%</b>