



ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
JULY 11, 2023 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. **CALL TO ORDER** .....Wallace Dunn, President
- II. **INVOCATION** ..... Chaplain Doug Herget
- III. **PLEDGE OF ALLEGIANCE** .....Wallace Dunn
- IV. **MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Richard Herrera (p.3)
- V. **AWARDS AND RECOGNITION**
  - A. **July 2023 Associates of the Month** ..... Matt Collins
    - Clinical - Kelly Floyd
    - Non-Clinical - Marsha Dummer
    - Nurse – Tammy Solley
  - B. **Net Promoter Score Recognition** ..... Matt Collins
    - Dr. Raymond Martinez
    - Dr. Stephanie Kubacak
- VI. **CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. **PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. **CONSENT AGENDA**..... Wallace Dunn (p.4-39)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. **Consider Approval of Regular Meeting Minutes, June 6, 2023**
  - B. **Consider Approval of Board Retreat Meeting Minutes, June 14-16, 2023**
  - C. **Consider Approval of Joint Conference Committee, June 27, 2023**
  - D. **Consider Approval of Federally Qualified Health Center Monthly Report, May 2023**
  - E. **Consider Approval of Annual ECHD Board Committee Appointments by Board President**
- IX. **COMMITTEE REPORTS**
  - A. **Finance Committee** ..... Don Hallmark (p.40-100)
    - 1. **Financial Report for Month Ended May 31, 2023**

- 2. Consent Agenda
  - a. Consider Approval of ECHD Board Members Reimbursement Request(s)
  - b. Consider Approval of Firetrol Protection Services Contract Renewal
  - c. Consider Approval of ChemAqua Contract Renewal
  - d. Consider Approval of CareFusion Solutions, LLC – Alaris Integrated Solutions Management Support Contract Renewal
- 3. Consider Approval of Waukesha-Pearce Industries Contract

**X. TTUHSC AT THE PERMIAN BASIN REPORT.....** Dr. Timothy Benton

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**  
..... Russell Tippin (p.101-107)

- A. HealthSure Annual Insurance Report of Condition**
- B. Ad hoc Report(s)**

**XII. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.*

**XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS**
- B. COMPLIANCE UPDATE AND RESOLUTION**

**XIV. ADJOURNMENT .....**Wallace Dunn

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
JUNE 6, 2023 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Will Kappauf  
David Dunn  
Don Hallmark  
Kathy Rhodes

**MEMBERS ABSENT:** Richard Herrera

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Steve Ewing, Chief Financial Officer  
Kim Leftwich, Chief Nursing Officer  
Dr. Jeff Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 5:31 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Doug Herget offered the invocation.

**III. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

**IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Will Kappauf presented the Mission, Vision and Values of Medical Center Health System.

## **V. AWARDS AND RECOGNITION**

### **A. June 2023 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the June 2023 Associates of the Month as follows:

- Clinical – Ellamarie Kalawe
- Non-Clinical – Milagros Guzman
- Nurse – Emmanuel Sirengo

### **B. Net Promoter Score Recognition**

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Mandeep Othee
- Tammy Trollope, FNP
- Wound Care

## **VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

## **VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

## **VIII. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, May 2, 2023**
- B. Consider Approval of Special Board Meeting Minutes, May 15, 2023**
- C. Consider Approval of Joint Conference Committee, May 23, 2023**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2023**

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

## **IX. COMMITTEE REPORTS**

### **A. Finance Committee**

1. Financial Report for Month Ended April 30, 2023.
2. Consent Agenda
  - a. Consider Approval of Merge Healthcare – Unity Contract Renewal
  - b. Consider Approval of Advanced Cardiovascular Perfusion Agreement Renewal
3. Consider Approval of Fire Alarm Panel Replacement

Page 5 of 107

Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

**X. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

**XI. CORRECTION TO THE SEPTEMBER 9, 2021 SPECIAL MEETING MINUTES**

Steve Steen, Chief Legal Counsel, advised the Board that there was a clerical error in the September 9, 2021 Special Meeting Minutes that needs to be corrected.

**"V. CONSIDER APPROVAL OF THE FY 2022 OPERATING AND CAPITAL BUDGET**

David Dunn moved to adopt the Fiscal Year 2022 Operating Capital Budget as presented.

Kathy Rhodes seconded the motion to approve the *FY 2021* Operating and Capital Budget as presented. The motion carried unanimously."

David Dunn moved, and Kathy Rhodes seconded the motion to correct the minutes to change the FY 2021 to **FY 2022** Operating and Capital Budget as presented. The motion carried.

**XII. UPDATE ON COVID-19 POLICY**

Kim Leftwich, Chief Nursing Officer, presented a summary of changes to the "Covid-19 Infection Prevention Preparedness, Response, and Control Measures Plan".

Don Hallmark moved, and David Dunn seconded the motion to accept the changes as presented. The motion carried.

**XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

**A. Recognition of Service to the Board – Mary Lou Anderson**

This item was postponed.

**B. BCBS Update**

Russell Tippin, President/CEO, reported that MCH received a thirty (30) day extension of the current contract and is still in negotiations with BCBS for a new contract.

This report was informational only, and no action was taken.

**C. COVID-19 Update**

Page 6 of 107

Russell Tippin, President/CEO reported that there is currently one in house patient.

This report was informational only, and no action was taken.

#### **D. Ad hoc Report(s)**

State Representative Brooks Landgraf, provided a legislative update to the ECHD Board Members:

- Effective September 1, 2023, the ECHD Police Department will have the necessary authority to conduct police escorts. This change was initiated by the previous Chief of Police, Brad Timmons and completed by Chief Cecil.
- TCDRS update
- Texas Tech University received \$10 Million for Telehealth funding.
- In addition to the original \$40 Million, the Permian Basin Behavioral Health Center received an additional \$86 Million in funding.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

#### **XIV. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT**

##### **A. PRESIDENT**

David Dunn nominated Wallace Dunn for President. Don Hallmark seconded the nomination. Wallace Dunn was elected.

##### **B. VICE PRESIDENT**

David Dunn nominated Don Hallmark for Vice President. Wallace Dunn seconded the nomination. Don Hallmark was elected.

##### **C. EXECUTIVE COMMITTEE MEMBER**

Don Hallmark nominated Bryn Dodd for Executive Committee Member. David Dunn seconded the nomination. Bryn Dodd was elected.

##### **D. SECRETARY**

Bryn Dodd nominated David Dunn as Secretary. Wallace Dunn seconded the nomination. David Dunn was elected.

#### **XV. EXECUTIVE SESSION**

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation regarding Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Gingie Sredanovich, Chief Compliance Officer, Kerstin Connolly, Paralegal.

Adiel Alvarado, President MCH ProCare, presented the provider agreements and an update on Anesthesia to the ECHD Board of Directors during Executive Session.

Matt Collins, Chief Operating Officer, presented the MCHS Lease Agreement and the purchase of two (2) vacant lots to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO led the board in discussions about terminating the TIRZ Agreement with the City of Odessa.

Bryn Dodd, Board Member and Steve Steen, Chief Legal Counsel, reported to the board that the first board meeting for the Permian Medical Center was held.

Russell Tippin, President/CEO reported to the board that there are discussions about a new Pediatric Hospital with funding from Don Evans.

Steve Steen, Chief Legal Counsel, Gingie Sredanovich, Chief Compliance Officer, Lesley Reynolds and Katie Pawlitz with Reed Smith, led the board in discussion about the cardiology audit.

Steve Ewing, Chief Financial Officer, Matt Collins, Adiel Alvarado, Dr. Jeff Pinnow, Vice Chief of Staff, Lesley Reynolds and Katie Pawlitz were excused from the remainder of Executive Session.

Wallace Dunn, Board President, led the board in discussions about board communications.

**Executive Session began at 6:09 p.m.**

**Executive Session ended at 7:54 p.m.**

## **XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Wallace Dunn presented the following new agreements:

- Eduardo J. Morfa Romero, M.D. – This a three (3) year Infectious Disease Contract.
- Mahusmita Panda, M.D.– This is a three (3) year Family Medicine Contract.
- Bharat Bhushan, M.D. – This is a three (3) year Hospitalist Contract.

Wallace Dunn presented the following amendment:

- Deephak Swaminath, M.D. – This is an amendment to an Electrophysiology Contract.

Wallace Dunn presented the following renewals:

- Punaepalli Reddy, M.D. – This is a 3-year renewal of a Anesthesia Contract.
- Kalyan Chakrala, D.O. – This is a 3-year renewal of a Gastroenterology Contract.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

**B. Consider Approval of MCHS Lease Agreement**

Wallace Dunn presented the following MCHS Lease agreement:

- Midessa Neurosurgery and Complex Spine – Dr. Macauley Nwojo, M.D. – This is 3-year property lease agreement.

David Dunn moved, and Don Hallmark seconded the motion to approve the MCHS Property Lease Agreement as presented. The motion carried.

**C. Consider Approval of Terminating the TIRZ Agreement.**

Bryn Dodd moved, and David Dunn seconded the motion to terminate the TIRZ Agreement with the City of Odessa. The motion carried.

**D. Consider Approval of Purchase of Vacant Lots.**

Wallace Dunn recommended approving the purchase of two (2) vacant lots, located at 717 and 721 N. Alleghaney.

Don Hallmark moved, and Bryn Dodd seconded the motion to approve the purchase of the two (2) lots as presented. The motion carried.

**XVII. ADJOURNMENT**

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:55 p.m.

Respectfully submitted,



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David Dunn, Secretary  
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
BOARD RETREAT  
THE GAGE HOTEL, MARATHON TEXAS  
JUNE 14-16, 2023**

**MINUTES OF THE MEETING**

**Wednesday, June 14, 2023**

**MEMBERS PRESENT:**

Wallace Dunn, President  
Don Hallmark, Vice President  
Bryn Dodd  
Will Kappauf  
David Dunn

**MEMBERS ABSENT:**

Richard Herrera  
Kathy Rhodes

**OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Adiel Alvarado, President of MCH ProCare  
Kim Leftwich, Chief Nursing Officer  
Dr. Meredith Hulsey, Chief Medical Officer  
Tina Leal, Vice President Physician & Community Relations  
Alison Pradon, Vice President of Development  
Linda Carpenter, Chief Information Officer  
Gingie Sredanovich, Chief Compliance Officer  
Staci Ashley, Vice President of Human Resources  
Courtney Look, Chief Experience & Quality Officer  
Mary Gallegos, Risk Manager  
Mallori Hutson, Regional Services Manager  
Dr. Gregory Shipkey, Past Chief of Staff  
Dr. Jeff Pinnow, Vice Chief of Staff  
Grant Trollope, Associate Chief Financial Officer  
Garret Davis, Strategic Planning and Special Projects Administrator  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to CEO  
Rob Steen, Administrative Fellow  
Phillip Robinson, Cerner IT  
Sasha Preble, Optum  
Kat Allen, Optum  
Miles Nelson, Attorney – Shafer, Davis, O’Leary & Stoker

## **CALL TO ORDER**

Wallace Dunn, President, called the meeting to order at 1:32 p.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

## **WELCOME, INTRODUCTIONS AND OBJECTIVES**

Russell Tippin, President/CEO welcomed all attendees, introduced those present and explained the objectives of the meeting.

## **STRATEGIC PLANNING**

Sasha Preble and Kat Allen with Optum, led the group in discussions including the strategic priorities of what's changed over the last year and how else might we consider responding to the new pressures.

This was for informational purposes only and no action was taken.

## **CONSIDER MOVING THE JULY 6, 2023 REGULAR BOARD MEETING TO JULY 11, 2023**

Wallace Dunn, President recommended moving the July 6, 2023 Regular Board Meeting to July 11, 2023, due to the 4<sup>th</sup> of July Holiday week.

David Dunn moved, and Don Hallmark seconded the motion to move the Regular Board Meeting to July 11, 2023. The motion carried.

## **EXECUTIVE SESSION**

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code.

**ATTENDEES for the entire Executive Session:** ECHD Board members Wallace Dunn, Don Hallmark, Bryn Dodd, Will Kappauf, and David Dunn, Russell Tippin, Steve Steen, Gingie Sredanovich, and Kerstin Connolly.

Steve Steen led the board in discussions about the Board Self Evaluation during Executive Session.

**Executive Session began at 4:06 p.m.**  
**Executive Session ended at 4:50 p.m.**

Page 11 of 107

No action was taken during Executive Session.

## **ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

There were no items to be considered from Executive Session.

## **RECESS**

With no further business, Wallace Dunn recessed the meeting at 4:50 p.m.

### **Thursday, June 15, 2023**

#### **MEMBERS PRESENT:**

Wallace Dunn, President  
Don Hallmark, Vice President  
Bryn Dodd  
Will Kappauf  
David Dunn  
Richard Herrera

#### **MEMBERS ABSENT:**

Kathy Rhodes

#### **OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Adiel Alvarado, President of MCH ProCare  
Kim Leftwich, Chief Nursing Officer  
Dr. Meredith Hulseley, Chief Medical Officer  
Tina Leal, Vice President Physician & Community Relations  
Alison Pradon, Vice President of Development  
Linda Carpenter, Chief Information Officer  
Gingie Sredanovich, Chief Compliance Officer  
Staci Ashley, Vice President of Human Resources  
Courtney Look, Chief Experience & Quality Officer  
Mary Gallegos, Risk Manager  
Mallori Hutson, Regional Services Manager  
Dr. Gregory Shipkey, Past Chief of Staff  
Dr. Jeff Pinnow, Vice Chief of Staff  
Grant Trollope, Associate Chief Financial Officer  
Garret Davis, Strategic Planning and Special Projects Administrator  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to CEO  
Rob Steen, Administrative Fellow  
Phillip Robinson, Cerner IT  
Sasha Preble, Optum  
Kat Allen, Optum  
Miles Nelson, Attorney – Shafer, Davis, O'Leary & Stoker  
Jessica Zuniga, Texas Tech University  
Dr. Gacharo, Texas Tech University

Page 12 of 107

## **CALL TO ORDER**

Wallace Dunn, President, called the meeting to order at 8:32 a.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

## **WELCOME, INTRODUCTIONS AND OBJECTIVES**

Russell Tippin, President/CEO, welcomed all attendees.

This was for informational purposes only and no action was taken.

### **TEXAS TECH PARTNERSHIP**

Jessica Zuniga and Dr. Gacharo provided an update to the group about Texas Tech's vision to transform healthcare through innovation & collaboration in the region.

This was for informational purposes only and no action was taken.

### **STRATEGIC PLANNING PROGRESS UPDATES**

Matt Collins, Chief Operating Officer, and Linda Carpenter, Chief Information Officer, provided an update on the Growth Pillar.

Mallori Hutson, Regional Services and Physician Relations Manager, provided an update on the MCH Telehealth platform.

Tina Leal, Vice President of Provider Relations & Recruitment, provided an update on recruitment activities.

Courtney Look, Chief Experience & Quality Officer, provided an update on the Experience Pillar.

Kim Leftwich, Chief Nursing Officer, provided an update on the Quality Pillar.

Staci Ashley, Vice President of Human Resources and Alison Pradon, Vice President of Development provided an update on the People Pillar.

Steve Ewing, Chief Financial Officer, provided an update on the Finance Pillar.

These reports were for informational purposes only and no action was taken.

### **EXECUTIVE SESSION**

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code.

**ATTENDEES for the entire Executive Session:** ECHD Board members Wallace Dunn, Don Hallmark, Bryn Dodd, Will Kappauf, Richard Herrera and David Dunn, Russell Tippin, Steve Steen, and Kerstin Connolly.

Page 13 of 107

Steve Steen led the board in discussions about the Cardiology Audit during Executive Session.

Gingie Sredanovich, Steve Ewing, Matt Collins, and Adiel Alvarado were excused from the remainder of Executive Session.

Wallace Dunn led the board in discussions about Board Communications.

**Executive Session began at 3:56 p.m.**  
**Executive Session ended at 4:38 p.m.**

No action was taken during Executive Session.

**ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

There were no items to be considered from Executive Session.

**RECESS**

With no further business, Wallace Dunn recessed the meeting at 4:38 p.m.

**Friday, June 16, 2023**

**MEMBERS PRESENT:** Wallace Dunn, President  
Don Hallmark, Vice President  
Bryn Dodd  
Will Kappauf

**MEMBERS ABSENT:** Kathy Rhodes  
David Dunn  
Richard Herrera

**CALL TO ORDER**

Wallace Dunn, President, called the meeting to order at 8:30 a.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

**ADJOURNMENT**

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 8:30 a.m.

Respectfully submitted,



David Dunn, Secretary  
Ector County Hospital District Board of Directors



July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff for Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Jeffrey Atkins, MD	Medicine	Internal Medicine		07/11/2023-07/10/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Paul Baquirin, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Pinnow	07/11/2023-07/10/2025
Gabriela Lavoy, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Rolando Diaz	07/11/2023-07/10/2025
*Cheryl Walter, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	07/11/2023-07/10/2025

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Nancy Beck, MD	Pediatric	No	Associate to Courtesy	Pediatrics Endocrinology	TTUHSC	None	08/01/2023-07/31/2024
Jason Jones, MD	Surgery	Yes	Associate	Oral Maxiofacial Surgery		None	08/01/2023-07/31/2024
Kevin Harbourne, MD	Anesthesia	Yes	Associate	Anesthesia	ProCare	None	09/01/2023-08/31/2024
Karl Boehm, DO	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	None	10/01/2023-09/30/2024
Joyce Alase, MD	Hospitalist	Yes	Associate to Active	Hospitalist	ProCare	None	08/01/2023-07/31/2025
Fate Armstrong-Paap, MD	Surgery	Yes	Active	General Surgery		None	08/01/2023-07/31/2025
Putta Shankar Bangalore Annaiah, MD	Anesthesia	Yes	Associate to Active	Anesthesia	ProCare	None	08/01/2023-07/31/2025
John Chang, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2023-07/31/2025
Eugene Kim, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2023-07/31/2025
Barbara McCorvey, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2023-07/31/2025
Pratyusha Parava, MD	Medicine	Yes	Active	Gastroenterology		Yes	08/01/2023-07/31/2025
Mavis Twum-Barimah, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	None	08/01/2023-07/31/2025
Obi Ukabam, MD	Medicine	Yes	Associate to Active	Gastroenterology	ProCare	None	08/01/2023-07/31/2025
Jordan Abel, MD	Medicine	Yes	Associate to Active	Infectious Disease	Eagle Telemedicine	None	09/01/2023-08/31/2025



# Medical Center Hospital

A Member of Medical Center Health System

Nimat Alam, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	09/01/2023-08/31/2025
Chau Le, MD	Family Medicine	Yes	Active	Geriatric	TTUHSC	None	09/01/2023-08/31/2025
Nawaal Nasser, MD	Pathology	Yes	Active	Pathology	ProCare	None	09/01/2023-08/31/2025
Timothy Townsend, MD	Radiology	Yes	Active	Radiology	ProCare	Yes	09/01/2023-08/31/2025
Claudia Molina, MD	Pathology	Yes	Active	Pathology	ProCare	None	10/01/2023-09/30/2025

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Brian Griffin, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Garcia Fernandez, Dr. Oud, Dr. Azarov, Dr. Mahfoud and Dr. Arzooji	None	10/01/2023-09/30/2025
Amelia Jossenrand, PA	Emergency Medicine	AHP	Physician Assistant	BEPO	Dr. Rolando Diaz	None	10/01/2023-09/30/2025
Yulia Moskvina, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	10/01/2023-09/30/2025
Hannah Rosso, PA	Surgery	AHP	Physician Assistant	MCH Trauma Care	Dr. Grove, Dr. Peterson, Dr. Wiltse, Dr. York and Dr. Choi	None	10/01/2023-09/30/2025

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff  
 Executive Committee Chair  
 /MM

July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

Staff Member	Department	Privilege
Pratyusha Parava, MD	Medicine	REMOVING: Internal Medicine Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/Lapse of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Cristina Cavazos, MD	Telemedicine	Radiology	05/26/2023	Resignation
Emily Combs, NP	AHP	Emergency Medicine	05/24/2023	Resignation
Emily Gully, NP	AHP	Emergency Medicine	05/31/2023	Resignation
Chuong Le, MD	Medicine	Telemedicine	12/31/2022	Resignation
Michelle Mora, DO	Medicine	Telemedicine	12/31/2022	Resignation
Charles Sponsel, DO	Courtesy	Family Medicine	04/19/2023	Resignation
Blane Womack, MD	Associate	Emergency Medicine	02/22/2023	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Jordan Abel, MD	Medicine	Associate to Active
Joyce Alase, MD	Hospitalist	Associate to Active
Nancy Beck, MD	Pediatrics	Associate to Courtesy
Putta Shankar Bangalore Annaiah, MD	Anesthesia	Associate to Active
Obi Ukabam, MD	Medicine	Associate to Active

**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				



July 11, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Removal of I-FPPE**

Staff Member	Department	Removal/Extension
Sonya Kella, MD	Radiology	Removal of I-FPPE
Tamara Trella, MD	Radiology	Removal of I-FPPE
Gaybrielle Marquez, FNP	Cardiology	Removal of I-FPPE

**Change in Privileges**

Staff Member	Department	Privilege
None		

**Proctoring Request(s)/Removal(s)**

Staff Member	Department	Privilege(s)
None		

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
July 2023  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 624,895	\$ 689,335	-9.3%	\$ 535,023	16.8%	\$ 4,946,569	\$ 4,779,778	3.5%	\$ 4,591,088	7.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 624,895</b>	<b>\$ 689,335</b>	<b>-9.3%</b>	<b>\$ 535,023</b>	<b>16.8%</b>	<b>\$ 4,946,569</b>	<b>\$ 4,779,778</b>	<b>3.5%</b>	<b>\$ 4,591,088</b>	<b>7.7%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 368,465	\$ 386,543	-4.7%	\$ 311,944	18.1%	\$ 2,743,819	\$ 2,687,157	2.1%	\$ 2,686,734	2.1%
Self Pay Adjustments	24,940	63,450	-60.7%	71,379	-65.1%	455,552	473,098	-3.7%	406,242	12.1%
Bad Debts	(59,257)	16,316	-463.2%	17,028	-448.0%	(137,197)	94,756	-244.8%	165,100	-183.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 334,148</b>	<b>\$ 466,309</b>	<b>-28.3%</b>	<b>\$ 400,351</b>	<b>-16.5%</b>	<b>\$ 3,062,173</b>	<b>\$ 3,255,011</b>	<b>-5.9%</b>	<b>\$ 3,258,076</b>	<b>-6.0%</b>
	<b>53.47%</b>	<b>67.65%</b>		<b>74.83%</b>		<b>61.90%</b>	<b>68.10%</b>		<b>70.97%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 290,747</b>	<b>\$ 223,026</b>	<b>30.4%</b>	<b>\$ 134,672</b>	<b>115.9%</b>	<b>\$ 1,884,396</b>	<b>\$ 1,524,767</b>	<b>23.6%</b>	<b>\$ 1,333,012</b>	<b>41.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 28,143	\$ 23,543	19.5%	\$ 22,435	25.4%	\$ 616,257	\$ 188,344	227.2%	\$ 219,707	180.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 28,143</b>	<b>\$ 23,543</b>	<b>19.5%</b>	<b>\$ 22,435</b>	<b>25.4%</b>	<b>\$ 616,257</b>	<b>\$ 188,344</b>	<b>227.2%</b>	<b>\$ 219,707</b>	<b>180.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 318,890</b>	<b>\$ 246,569</b>	<b>29.3%</b>	<b>\$ 157,106</b>	<b>103.0%</b>	<b>\$ 2,500,653</b>	<b>\$ 1,713,111</b>	<b>46.0%</b>	<b>\$ 1,552,719</b>	<b>61.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 105,410	\$ 118,611	-11.1%	\$ 96,393	9.4%	\$ 833,351	\$ 832,926	0.1%	\$ 757,366	10.0%
Benefits	34,152	31,193	9.5%	18,186	87.8%	238,397	221,546	7.6%	189,779	25.6%
Physician Services	222,868	217,207	2.6%	183,832	21.2%	1,396,923	1,707,289	-18.2%	1,365,190	2.3%
Cost of Drugs Sold	20,325	23,962	-15.2%	19,491	4.3%	143,487	154,717	-7.3%	165,991	-13.6%
Supplies	5,503	10,281	-46.5%	3,107	77.1%	88,601	75,806	16.9%	59,077	50.0%
Utilities	3,491	3,175	10.0%	8,007	-56.4%	44,035	47,209	-6.7%	45,383	-3.0%
Repairs and Maintenance	527	2,824	-81.3%	1,931	-72.7%	7,578	22,592	-66.5%	29,460	-74.3%
Leases and Rentals	620	482	28.7%	492	26.0%	4,294	3,856	11.4%	3,921	9.5%
Other Expense	30,915	1,591	1843.1%	1,000	2991.5%	38,466	12,728	202.2%	12,012	220.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 423,811</b>	<b>\$ 409,326</b>	<b>3.5%</b>	<b>\$ 332,440</b>	<b>27.5%</b>	<b>\$ 2,795,133</b>	<b>\$ 3,078,669</b>	<b>-9.2%</b>	<b>\$ 2,628,179</b>	<b>6.4%</b>
Depreciation/Amortization	\$ 23,343	\$ 29,861	-21.8%	\$ 28,692	-18.6%	\$ 187,068	\$ 234,839	-20.3%	\$ 229,896	-18.6%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 447,153</b>	<b>\$ 439,187</b>	<b>1.8%</b>	<b>\$ 361,132</b>	<b>23.8%</b>	<b>\$ 2,982,201</b>	<b>\$ 3,313,508</b>	<b>-10.0%</b>	<b>\$ 2,858,075</b>	<b>4.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (128,263)</b>	<b>\$ (192,618)</b>	<b>-33.4%</b>	<b>\$ (204,026)</b>	<b>-37.1%</b>	<b>\$ (481,547)</b>	<b>\$ (1,600,397)</b>	<b>-69.9%</b>	<b>\$ (1,305,356)</b>	<b>-63.1%</b>
Operating Margin	-40.22%	-78.12%	-48.5%	-129.86%	-69.0%	-19.26%	-93.42%	-79.4%	-84.07%	-77.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,959	2,274	-13.9%	1,834	6.8%	15,823	16,089	-1.7%	15,153	4.4%
Average Revenue per Office Visit	318.99	303.14	5.2%	291.72	9.3%	312.62	297.08	5.2%	302.98	3.2%
Hospital FTE's (Salaries and Wages)	24.4	29.5	-17.3%	24.0	1.8%	25.2	26.7	-5.3%	22.3	13.2%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 161,433	\$ 235,267	-31.4%	\$ 157,360	2.6%	\$ 1,501,680	\$ 1,843,649	-18.5%	\$ 1,389,764	8.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 161,433</b>	<b>\$ 235,267</b>	<b>-31.4%</b>	<b>\$ 157,360</b>	<b>2.6%</b>	<b>\$ 1,501,680</b>	<b>\$ 1,843,649</b>	<b>-18.5%</b>	<b>\$ 1,389,764</b>	<b>8.1%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 99,864	\$ 137,880	-27.6%	\$ 55,550	79.8%	\$ 835,142	\$ 1,080,486	-22.7%	\$ 861,825	-3.1%
Self Pay Adjustments	11,486	39,620	-71.0%	39,313	-70.8%	200,926	310,476	-35.3%	239,013	-15.9%
Bad Debts	(58,023)	(6,730)	762.2%	13,946	-516.1%	(92,422)	(52,741)	75.2%	(75,602)	22.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 53,327</b>	<b>\$ 170,770</b>	<b>-68.8%</b>	<b>\$ 108,808</b>	<b>-51.0%</b>	<b>\$ 943,645</b>	<b>\$ 1,338,221</b>	<b>-29.5%</b>	<b>\$ 1,025,236</b>	<b>-8.0%</b>
	<b>33.0%</b>	<b>72.6%</b>		<b>69.1%</b>		<b>62.8%</b>	<b>72.6%</b>		<b>73.8%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 108,106</b>	<b>\$ 64,497</b>	<b>67.6%</b>	<b>\$ 48,552</b>	<b>122.7%</b>	<b>\$ 558,035</b>	<b>\$ 505,428</b>	<b>10.4%</b>	<b>\$ 364,528</b>	<b>53.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 28,143	\$ 23,543	0.0%	\$ 22,435	25.4%	\$ 616,257	\$ 188,344	0.0%	\$ 219,707	180.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 28,143</b>	<b>\$ 23,543</b>	<b>19.5%</b>	<b>\$ 22,435</b>	<b>25.4%</b>	<b>\$ 616,257</b>	<b>\$ 188,344</b>	<b>227.2%</b>	<b>\$ 219,707</b>	<b>180.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 136,249</b>	<b>\$ 88,040</b>	<b>54.8%</b>	<b>\$ 70,986</b>	<b>91.9%</b>	<b>\$ 1,174,292</b>	<b>\$ 693,772</b>	<b>69.3%</b>	<b>\$ 584,235</b>	<b>101.0%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 108,531	\$ 62,673	73.2%	\$ 78,711	37.9%	\$ 630,876	\$ 479,028	31.7%	\$ 603,220	4.6%
Benefits	35,163	16,482	113.3%	14,850	136.8%	180,475	127,415	41.6%	151,154	19.4%
Physician Services	179,529	102,930	74.4%	93,202	92.6%	844,054	811,503	4.0%	728,711	15.8%
Cost of Drugs Sold	6,211	4,789	29.7%	-	0.0%	29,865	37,531	-20.4%	30,278	-1.4%
Supplies	2,783	5,458	-49.0%	2,359	17.9%	24,735	42,984	-42.5%	29,579	-16.4%
Utilities	1,396	704	98.3%	4,765	-70.7%	22,210	25,781	-13.9%	24,591	-9.7%
Repairs and Maintenance	527	2,824	-81.3%	1,931	-72.7%	5,878	22,592	-74.0%	29,460	-80.0%
Leases and Rentals	580	482	20.4%	492	17.9%	4,174	3,856	8.2%	3,921	6.5%
Other Expense	30,915	1,591	1843.1%	1,000	2991.5%	37,915	12,728	197.9%	12,012	215.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 365,635</b>	<b>\$ 197,933</b>	<b>84.7%</b>	<b>\$ 197,311</b>	<b>85.3%</b>	<b>\$ 1,780,181</b>	<b>\$ 1,563,418</b>	<b>13.9%</b>	<b>\$ 1,612,926</b>	<b>10.4%</b>
Depreciation/Amortization	\$ 2,489	\$ 2,933	-15.1%	\$ 2,625	-5.2%	\$ 20,239	\$ 23,151	-12.6%	\$ 21,017	-3.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 368,124</b>	<b>\$ 200,866</b>	<b>83.3%</b>	<b>\$ 199,936</b>	<b>84.1%</b>	<b>\$ 1,800,420</b>	<b>\$ 1,586,569</b>	<b>13.5%</b>	<b>\$ 1,633,943</b>	<b>10.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (231,875)</b>	<b>\$ (112,826)</b>	<b>-105.5%</b>	<b>\$ (128,950)</b>	<b>-79.8%</b>	<b>\$ (626,128)</b>	<b>\$ (892,797)</b>	<b>29.9%</b>	<b>\$ (1,049,708)</b>	<b>-40.4%</b>
Operating Margin	-170.19%	-128.15%	32.8%	-181.65%	-6.3%	-53.32%	-128.69%	-58.6%	-179.67%	-70.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	608	862	-29.5%	621	-2.1%	5,425	6,755	-19.7%	5,416	0.2%
Average Revenue per Office Visit	265.51	272.93	-2.7%	253.40	4.8%	276.81	272.93	1.4%	256.60	7.9%
Hospital FTE's (Salaries and Wages)	12.8	13.0	-0.8%	15.2	-15.7%	11.8	12.9	-8.8%	15.1	-22.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 188,514	\$ 192,566	-2.1%	\$ 163,109	15.6%	\$ 1,533,517	\$ 1,453,914	5.5%	\$ 1,219,325	25.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 188,514</b>	<b>\$ 192,566</b>	<b>-2.1%</b>	<b>\$ 163,109</b>	<b>15.6%</b>	<b>\$ 1,533,517</b>	<b>\$ 1,453,914</b>	<b>5.5%</b>	<b>\$ 1,219,325</b>	<b>25.8%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 114,893	\$ 104,790	9.6%	\$ 79,093	45.3%	\$ 860,203	\$ 791,186	8.7%	\$ 671,256	28.1%
Self Pay Adjustments	8,077	14,638	-44.8%	17,650	-54.2%	137,654	110,522	24.5%	94,079	46.3%
Bad Debts	1,733	8,963	-80.7%	12,244	-85.8%	21,740	67,674	-67.9%	47,492	-54.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 124,704</b>	<b>\$ 128,391</b>	<b>-2.9%</b>	<b>\$ 108,986</b>	<b>14.4%</b>	<b>\$ 1,019,597</b>	<b>\$ 969,382</b>	<b>5.2%</b>	<b>\$ 812,827</b>	<b>25.4%</b>
	<b>66.15%</b>	<b>66.67%</b>		<b>66.82%</b>		<b>66.49%</b>	<b>66.67%</b>		<b>66.66%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 63,810</b>	<b>\$ 64,175</b>	<b>-0.6%</b>	<b>\$ 54,123</b>	<b>17.9%</b>	<b>\$ 513,920</b>	<b>\$ 484,532</b>	<b>6.1%</b>	<b>\$ 406,499</b>	<b>26.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 63,810</b>	<b>\$ 64,175</b>	<b>-0.6%</b>	<b>\$ 54,123</b>	<b>17.9%</b>	<b>\$ 513,920</b>	<b>\$ 484,532</b>	<b>6.1%</b>	<b>\$ 406,499</b>	<b>26.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ (2,862)	\$ 23,820	-112.0%	\$ 2,320	-223.4%	\$ 62,683	\$ 175,432	-64.3%	\$ 49,790	25.9%
Benefits	(927)	6,264	-114.8%	438	-311.6%	17,932	46,662	-61.6%	12,476	43.7%
Physician Services	16,146	48,507	-66.7%	41,864	-61.4%	263,720	380,232	-30.6%	288,415	-8.6%
Cost of Drugs Sold	77	4,522	-98.3%	3,099	-97.5%	26,212	34,143	-23.2%	32,570	-19.5%
Supplies	730	2,172	-66.4%	212	244.3%	26,426	16,491	60.2%	15,488	70.6%
Utilities	2,096	2,471	-15.2%	3,241	-35.4%	21,825	21,428	1.9%	20,792	5.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 15,299</b>	<b>\$ 87,756</b>	<b>-82.6%</b>	<b>\$ 51,174</b>	<b>-70.1%</b>	<b>\$ 421,170</b>	<b>\$ 674,388</b>	<b>-37.5%</b>	<b>\$ 419,531</b>	<b>0.4%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 166,231	\$ 211,088	-21.3%	\$ 208,280	-20.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 36,078</b>	<b>\$ 114,609</b>	<b>-68.5%</b>	<b>\$ 77,166</b>	<b>-53.2%</b>	<b>\$ 587,401</b>	<b>\$ 885,476</b>	<b>-33.7%</b>	<b>\$ 627,810</b>	<b>-6.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 27,732</b>	<b>\$ (50,434)</b>	<b>-155.0%</b>	<b>\$ (23,043)</b>	<b>-220.4%</b>	<b>\$ (73,480)</b>	<b>\$ (400,944)</b>	<b>-81.7%</b>	<b>\$ (221,312)</b>	<b>-66.8%</b>
Operating Margin	43.46%	-78.59%	-155.3%	-42.58%	-202.1%	-14.30%	-82.75%	-82.7%	-54.44%	-73.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	597	707	-15.6%	600	-0.5%	5,063	5,338	-5.2%		0.0%
Average Revenue per Office Visit	315.77	272.37	15.9%	271.85	16.2%	302.89	272.37	11.2%	275.37	10.0%
Hospital FTE's (Salaries and Wages)	5.3	7.3	-27.6%	2.6	105.8%	6.0	7.0	-14.4%	2.5	143.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 274,948	\$ 261,502	5.1%	\$ 214,553	28.1%	\$ 1,911,372	\$ 1,482,215	29.0%	\$ 1,981,999	-3.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 274,948</b>	<b>\$ 261,502</b>	<b>5.1%</b>	<b>\$ 214,553</b>	<b>28.1%</b>	<b>\$ 1,911,372</b>	<b>\$ 1,482,215</b>	<b>29.0%</b>	<b>\$ 1,981,999</b>	<b>-3.6%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 153,708	\$ 143,873	6.8%	\$ 177,302	-13.3%	\$ 1,048,474	\$ 815,485	28.6%	\$ 1,153,653	-9.1%
Self Pay Adjustments	5,376	9,192	-41.5%	14,416	-62.7%	116,973	52,100	124.5%	73,151	59.9%
Bad Debts	(2,967)	14,083	-121.1%	(9,162)	-67.6%	(66,516)	79,823	-183.3%	193,209	-134.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 156,117</b>	<b>\$ 167,148</b>	<b>-6.6%</b>	<b>\$ 182,556</b>	<b>-14.5%</b>	<b>\$ 1,098,931</b>	<b>\$ 947,408</b>	<b>16.0%</b>	<b>\$ 1,420,013</b>	<b>-22.6%</b>
	<b>56.78%</b>	<b>63.92%</b>		<b>85.09%</b>		<b>57.49%</b>	<b>63.92%</b>		<b>71.65%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 118,831</b>	<b>\$ 94,354</b>	<b>25.9%</b>	<b>\$ 31,997</b>	<b>271.4%</b>	<b>\$ 812,441</b>	<b>\$ 534,807</b>	<b>51.9%</b>	<b>\$ 561,985</b>	<b>44.6%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 118,831</b>	<b>\$ 94,354</b>	<b>25.9%</b>	<b>\$ 31,997</b>	<b>271.4%</b>	<b>\$ 812,441</b>	<b>\$ 534,807</b>	<b>51.9%</b>	<b>\$ 561,985</b>	<b>44.6%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ (260)	\$ 32,118	-100.8%	\$ 15,363	-101.7%	\$ 139,792	\$ 178,466	-21.7%	\$ 104,356	34.0%
Benefits	(84)	8,447	-101.0%	2,898	-102.9%	39,990	47,469	-15.8%	26,149	52.9%
Physician Services	27,193	65,770	-58.7%	48,766	-44.2%	289,148	515,554	-43.9%	348,064	-16.9%
Cost of Drugs Sold	14,037	14,651	-4.2%	16,392	-14.4%	87,411	83,043	5.3%	103,143	-15.3%
Supplies	1,991	2,651	-24.9%	536	271.2%	37,440	16,331	129.3%	14,010	167.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 42,876</b>	<b>\$ 123,637</b>	<b>-65.3%</b>	<b>\$ 83,955</b>	<b>-48.9%</b>	<b>\$ 593,782</b>	<b>\$ 840,863</b>	<b>-29.4%</b>	<b>\$ 595,723</b>	<b>-0.3%</b>
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 599	\$ 600	-0.2%	\$ 599	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 42,951</b>	<b>\$ 123,712</b>	<b>-65.3%</b>	<b>\$ 84,030</b>	<b>-48.9%</b>	<b>\$ 594,380</b>	<b>\$ 841,463</b>	<b>-29.4%</b>	<b>\$ 596,322</b>	<b>-0.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 75,880</b>	<b>\$ (29,358)</b>	<b>-358.5%</b>	<b>\$ (52,033)</b>	<b>-245.8%</b>	<b>\$ 218,061</b>	<b>\$ (306,656)</b>	<b>-171.1%</b>	<b>\$ (34,337)</b>	<b>-735.1%</b>
Operating Margin	63.86%	-31.11%	-305.2%	-162.62%	-139.3%	26.84%	-57.34%	-146.8%	-6.11%	-539.3%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	754	705	7.0%	613	23.0%	5,335	3,996	33.5%	5,309	0.5%
Total Visits	754	705	7.0%	613	23.0%	5,335	3,996	33.5%		0.0%
Average Revenue per Office Visit	364.65	370.92	-1.7%	350.01	4.2%	358.27	370.92	-3.4%	373.33	-4.0%
Hospital FTE's (Salaries and Wages)	6.3	9.2	-32.2%	6.1	1.9%	7.4	6.7	11.2%	4.7	57.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
MAY 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 44,071	\$ 30,517	\$ -	\$ 74,588	11.9%	\$ 393,285	\$ 314,031	\$ 1,641	\$ 708,957	14.3%
Medicaid	33,791	56,030	191,614	281,435	45.0%	375,998	423,442	1,303,275	2,102,715	42.5%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	27,765	47,451	75,067	150,283	24.0%	243,098	400,385	541,623	1,185,106	24.0%
Self Pay	56,172	42,963	5,837	104,972	16.8%	454,647	332,450	40,902	827,999	16.7%
Other	(366)	11,553	2,429	13,617	2.2%	34,653	63,209	23,931	121,793	2.5%
<b>Total</b>	<b>\$ 161,433</b>	<b>\$ 188,514</b>	<b>\$ 274,948</b>	<b>\$ 624,895</b>	<b>100.0%</b>	<b>\$ 1,501,680</b>	<b>\$ 1,533,517</b>	<b>\$ 1,911,372</b>	<b>\$ 4,946,569</b>	<b>100.0%</b>

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 20,378	\$ 16,688	-	\$ 37,066	12.0%	\$ 189,511	\$ 154,477	\$ 192	\$ 344,179	15.1%
Medicaid	25,820	29,913	117,955	173,688	56.2%	206,706	209,235	725,150	1,141,091	50.2%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	10,383	23,224	34,165	67,771	21.9%	92,980	163,463	264,228	520,670	22.9%
Self Pay	11,173	8,347	6,804	26,324	8.5%	97,772	76,984	50,364	225,120	9.9%
Other	535	3,238	527	4,301	1.4%	8,482	18,831	13,639	40,952	1.8%
<b>Total</b>	<b>\$ 68,289</b>	<b>\$ 81,411</b>	<b>\$ 159,451</b>	<b>\$ 309,151</b>	<b>100.0%</b>	<b>\$ 595,450</b>	<b>\$ 622,990</b>	<b>\$ 1,053,573</b>	<b>\$ 2,272,013</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,071	27.3%	\$ 33,962	21.6%	\$ 393,285	26.2%	\$ 295,835	21.3%
Medicaid	33,791	20.9%	45,069	28.6%	375,998	25.0%	347,450	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	27,765	17.2%	25,622	16.3%	243,098	16.2%	223,125	16.1%
Self Pay	56,172	34.8%	48,617	30.9%	454,647	30.3%	470,796	33.8%
Other	(366)	-0.2%	4,089	2.6%	34,653	2.3%	52,558	3.8%
<b>TOTAL</b>	<b>\$ 161,433</b>	<b>100.0%</b>	<b>\$ 157,360</b>	<b>100.0%</b>	<b>\$ 1,501,680</b>	<b>100.0%</b>	<b>\$ 1,389,764</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,378	29.8%	\$ 6,720	13.9%	\$ 189,511	31.8%	\$ 117,310	27.2%
Medicaid	25,820	37.8%	18,733	39.0%	206,706	34.8%	143,458	33.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,383	15.2%	9,611	19.9%	92,980	15.6%	80,375	18.6%
Self Pay	11,173	16.4%	10,509	21.8%	97,772	16.4%	79,722	18.5%
Other	535	0.8%	2,617	5.4%	8,482	1.4%	11,083	2.6%
<b>TOTAL</b>	<b>\$ 68,289</b>	<b>100.0%</b>	<b>\$ 48,191</b>	<b>100.0%</b>	<b>\$ 595,450</b>	<b>100.0%</b>	<b>\$ 431,948</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,517	16.2%	\$ 32,930	20.2%	\$ 314,031	20.5%	\$ 271,903	22.3%
Medicaid	56,030	29.7%	\$ 47,811	29.3%	423,442	27.6%	325,520	26.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	47,451	25.2%	\$ 40,441	24.8%	400,385	26.1%	287,284	23.6%
Self Pay	42,963	22.8%	\$ 32,637	20.0%	332,450	21.7%	268,037	22.0%
Other	11,553	6.1%	\$ 9,290	5.7%	63,209	4.1%	66,581	5.5%
<b>TOTAL</b>	<b>\$ 188,514</b>	<b>100.0%</b>	<b>\$ 163,109</b>	<b>100.0%</b>	<b>\$ 1,533,517</b>	<b>100.0%</b>	<b>\$ 1,219,325</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,688	20.5%	\$ 5,884	10.8%	\$ 154,477	24.8%	\$ 100,566	25.8%
Medicaid	29,913	36.7%	22,222	40.9%	\$ 209,235	33.6%	125,991	32.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	23,224	28.5%	14,106	26.0%	163,463	26.2%	97,144	24.9%
Self Pay	8,347	10.3%	7,397	13.6%	76,984	12.4%	53,647	13.8%
Other	3,238	4.0%	4,679	8.6%	18,831	3.0%	12,412	3.2%
<b>TOTAL</b>	<b>\$ 81,411</b>	<b>100.0%</b>	<b>\$ 54,288</b>	<b>100.0%</b>	<b>\$ 622,990</b>	<b>100.0%</b>	<b>\$ 389,759</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
MAY 2023**

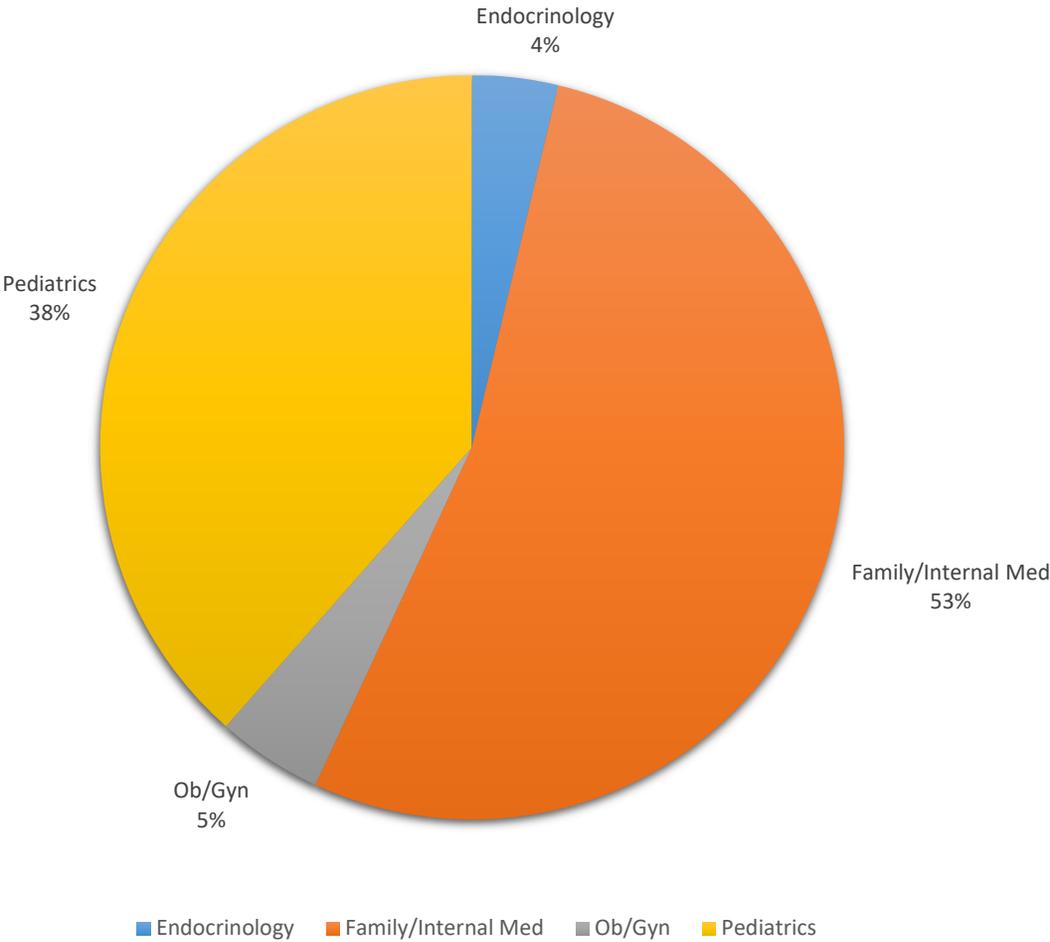
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,641	0.1%	\$ (805)	0.0%
Medicaid	191,614	69.7%	\$ 145,869	68.0%	1,303,275	68.2%	1,202,574	60.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	75,067	27.3%	\$ 59,729	27.8%	541,623	28.3%	716,086	36.1%
Self Pay	5,837	2.1%	\$ 7,201	3.4%	40,902	2.1%	46,167	2.3%
Other	2,429	0.9%	\$ 1,754	0.8%	23,931	1.3%	17,976	0.9%
<b>TOTAL</b>	<b>\$ 274,948</b>	<b>100.0%</b>	<b>\$ 214,553</b>	<b>100.0%</b>	<b>\$ 1,911,372</b>	<b>100.0%</b>	<b>\$ 1,981,999</b>	<b>100.0%</b>

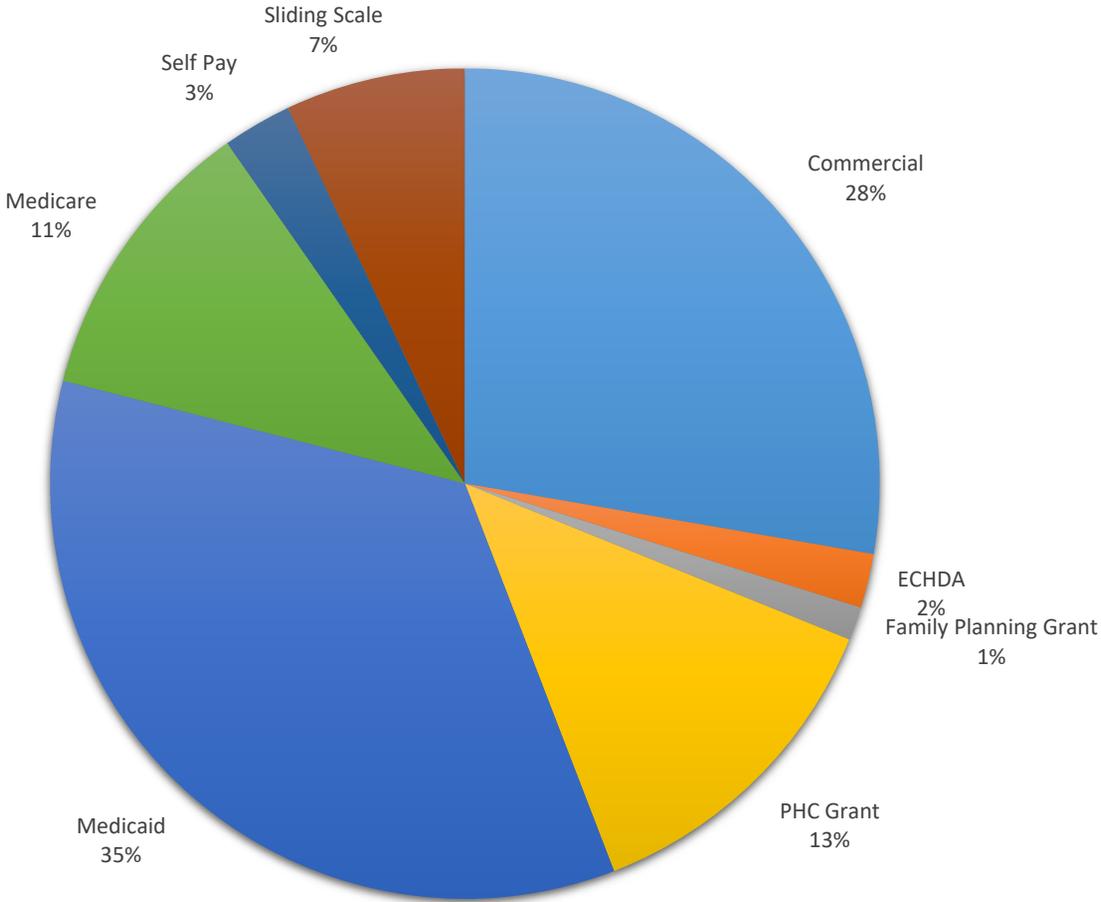
**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	117,955	74.0%	83,878	66.6%	725,150	68.8%	390,630	52.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,165	21.4%	35,943	28.5%	264,228	25.1%	305,571	40.8%
Self Pay	6,804	4.3%	6,002	4.8%	50,364	4.8%	47,559	6.4%
Other	527	0.3%	194	0.2%	13,639	1.3%	4,717	0.6%
<b>TOTAL</b>	<b>\$ 159,451</b>	<b>100.0%</b>	<b>\$ 126,017</b>	<b>100.0%</b>	<b>\$ 1,053,573</b>	<b>100.0%</b>	<b>\$ 748,477</b>	<b>100.0%</b>

### FHC May Visits By Service

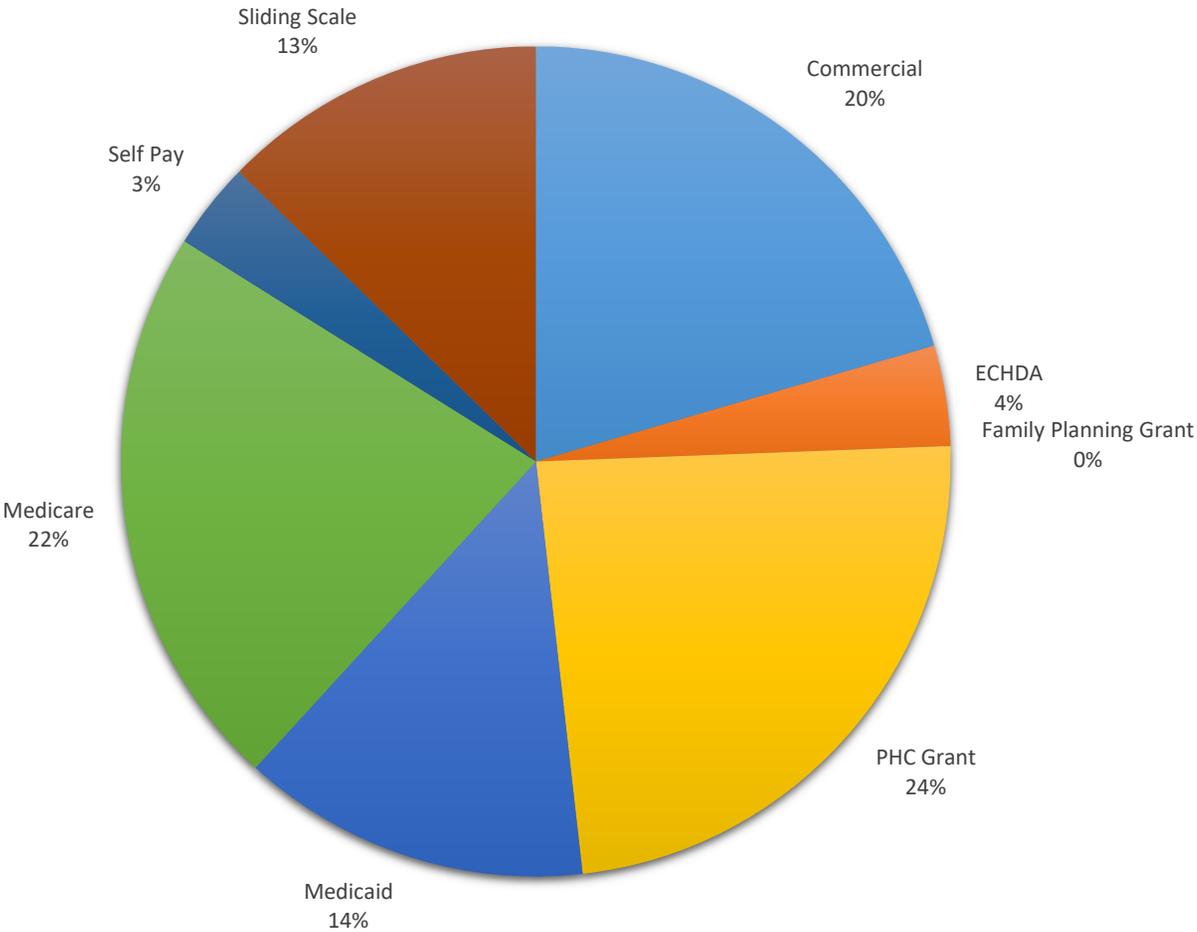


### Total FHC May Visits by Financial Class



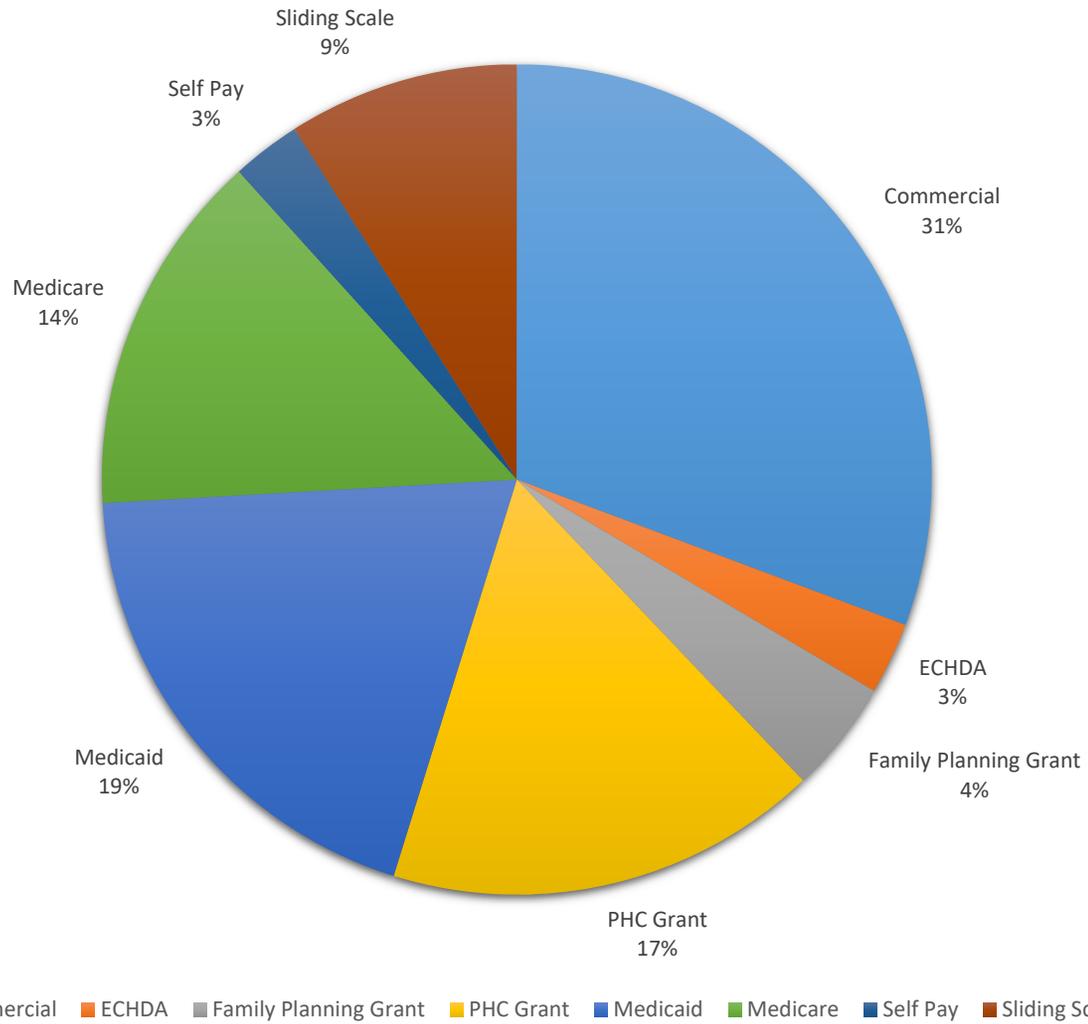
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC Clements May Visits by Financial Class

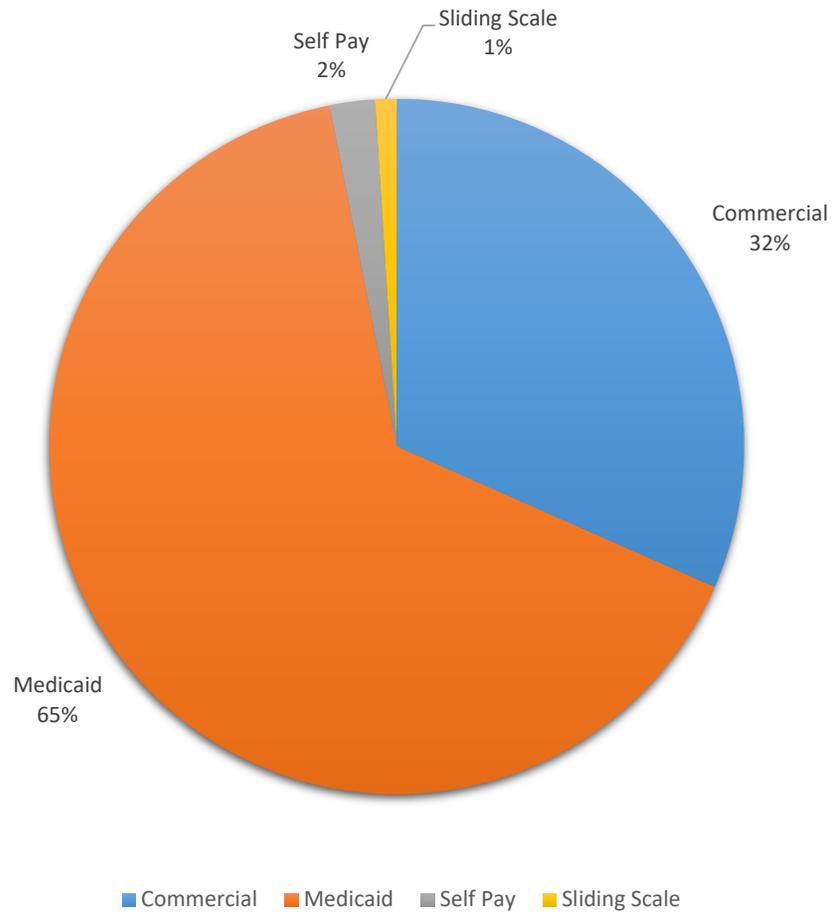


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

## FHC West University May Visits by Financial Class



### Healthy Kids Clinic May Visits by Financial Class



## FHC Executive Director's Report-July 2023

- **Staffing Update:** The Family Health Clinic currently has five open positions. We are in search of an LVN for our Healthy Kids clinic; a part time LVN for our West University location; a Medical Assistant for our West University location; a Registration position for our Clements location, and an Eligibility Coordinator for our West University location.
- **340B Contract Pharmacy Update:** Our new 340B Contract Pharmacy agreement with the MCH Pharmacy goes into effect July 1, 2023. This will be the second 340B contract pharmacy arrangement in place for the Family Health Clinic.

**ECHD BOARD OF DIRECTORS  
2023-2024 COMMITTEE ASSIGNMENTS**

**To Be Approved at July 11, 2023 Board Meeting**

**Finance Committee (monthly)**

Don Hallmark (VPRES)  
Will Kappauf  
Kathy Rhodes  
Fernando Boccalandro, MD (COS)  
Jeff Pinnow, MD (VCOS)  
Russell Tippin (CEO)  
Steve Ewing (CFO)

**Long Range Planning Committee (ad hoc)**

David Dunn, Chair  
Bryn Dodd  
Don Hallmark  
Russell Tippin (CEO)  
Matt Collins  
Fernando Boccalandro, MD (COS)  
Jeff Pinnow, MD (VCOS)

**Bylaws Committee (ad hoc)**

Bryn Dodd, Chair  
Don Hallmark  
Richard Herrera

**Audit Committee (quarterly)**

Don Hallmark (VPRES)  
Will Kappauf  
Kathy Rhodes

**Executive Committee (ad hoc)**

Wallace Dunn (PRES)  
Don Hallmark, Secretary (VPRES)  
Bryn Dodd

**Joint Conference Committee (monthly)**

Don Hallmark  
Will Kappauf  
Kathy Rhodes  
Fernando Boccalandro, MD (COS)  
Jeff Pinnow, MD (VCOS)  
Russell Tippin (*ex officio*)

**PTRC (monthly)**

Will Kappauf  
Bryn Dodd  
Russell Tippin  
Steve Ewing  
Steve Steen  
Adiel Alvarado  
Gingie Sredanovich

**Real Estate Management Committee (ad hoc)**

Don Hallmark  
David Dunn  
Wallace Dunn  
Steve Ewing  
Matt Collins  
Steve Steen  
Adiel Alvarado

**MCH ProCare Board (monthly)**

Kathy Rhodes (*ex officio*)  
Wallace Dunn (*ex officio*)  
Will Kappauf (*ex officio*)

**Compliance Committee (semi-monthly)**

Wallace Dunn  
Kathy Rhodes

**MCHS Foundation**

Bryn Dodd (*ex officio*)

**Ector County Appraisal District**

David Dunn

**Local Government (property)**

David Dunn

**Executive Policy Committee**

Bryn Dodd, Chair  
Don Hallmark  
Kathy Rhodes

**TIRZ Board**

Don Hallmark

**FHC Board**

Will Kappauf

**Community Events**

Bryn Dodd  
Wallace Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws



**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,086	1,023	6.2%	877	23.8%	8,422	7,630	10.4%	7,641	10.2%
Neonatal ICU (NICU)	29	26	11.5%	27	7.4%	213	197	8.1%	178	19.7%
<b>Total Admissions</b>	<b>1,115</b>	<b>1,049</b>	<b>6.3%</b>	<b>904</b>	<b>23.3%</b>	<b>8,635</b>	<b>7,827</b>	<b>10.3%</b>	<b>7,819</b>	<b>10.4%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,072	3,681	10.6%	3,690	10.4%	33,333	27,464	21.4%	35,683	-6.6%
ICU	376	429	-12.4%	399	-5.8%	3,425	3,201	7.0%	3,696	-7.3%
CCU	340	340	0.0%	331	2.7%	3,139	2,534	23.9%	3,100	1.3%
NICU	356	339	5.0%	400	-11.0%	3,418	2,526	35.3%	2,175	57.1%
<b>Total Patient Days</b>	<b>5,144</b>	<b>4,789</b>	<b>7.4%</b>	<b>4,820</b>	<b>6.7%</b>	<b>43,315</b>	<b>35,725</b>	<b>21.2%</b>	<b>44,654</b>	<b>-3.0%</b>
Observation (Obs) Days	629	492	27.8%	601	4.7%	3,437	3,675	-6.5%	3,344	2.8%
Nursery Days	244	277	-11.9%	258	-5.4%	2,071	2,216	-6.5%	2,187	-5.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,017</b>	<b>5,558</b>	<b>8.3%</b>	<b>5,679</b>	<b>6.0%</b>	<b>48,823</b>	<b>41,616</b>	<b>17.3%</b>	<b>50,185</b>	<b>-2.7%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.41	4.35	1.4%	5.04	-12.5%	4.74	4.35	8.9%	5.56	-14.8%
NICU	12.28	13.04	-5.8%	14.81	-17.1%	16.05	12.82	25.1%	12.22	31.3%
<b>Total ALOS</b>	<b>4.61</b>	<b>4.57</b>	<b>1.1%</b>	<b>5.33</b>	<b>-13.5%</b>	<b>5.02</b>	<b>4.56</b>	<b>9.9%</b>	<b>5.71</b>	<b>-12.2%</b>
Acute / Adult & Pediatric w/o OB	5.14			6.02	-14.7%	5.73			6.46	-11.3%
<b>Average Daily Census</b>	<b>165.9</b>	<b>154.5</b>	<b>7.4%</b>	<b>155.5</b>	<b>6.7%</b>	<b>178.3</b>	<b>147.0</b>	<b>21.2%</b>	<b>183.0</b>	<b>-2.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.7498</b>	<b>1.6500</b>	<b>6.0%</b>	<b>1.6564</b>	<b>5.6%</b>	<b>1.7474</b>	<b>1.6500</b>	<b>5.9%</b>	<b>1.7122</b>	<b>2.1%</b>
<b>Medicare</b>										
Admissions	408	368	10.9%	334	22.2%	3,232	2,745	17.7%	2,750	17.5%
Patient Days	2,220	1,955	13.6%	2,072	7.1%	18,381	14,589	26.0%	18,806	-2.3%
Average Length of Stay	5.44	5.31	2.4%	6.20	-12.3%	5.69	5.31	7.0%	6.84	-16.8%
Case Mix Index	1.9337	1.9200	0.7%	2.0066	-3.6%	2.0146	1.9200	4.9%	1.9816	1.7%
<b>Medicaid</b>										
Admissions	122	133	-8.3%	109	11.9%	1,139	994	14.6%	1,014	12.3%
Patient Days	474	440	7.7%	634	-25.2%	5,232	3,283	59.4%	4,958	5.5%
Average Length of Stay	3.89	3.31	17.4%	5.82	-33.2%	4.59	3.30	39.1%	4.89	-6.1%
Case Mix Index	1.1790	1.1900	-0.9%	1.3036	-9.6%	1.1825	1.1900	-0.6%	1.2136	-2.6%
<b>Commercial</b>										
Admissions	327	298	9.7%	252	29.8%	2,359	2,225	6.0%	2,193	7.6%
Patient Days	1,287	1,281	0.5%	1,097	17.3%	10,734	9,557	12.3%	10,609	1.2%
Average Length of Stay	3.94	4.30	-8.4%	4.35	-9.6%	4.55	4.30	5.9%	4.84	-5.9%
Case Mix Index	1.7452	1.5500	12.6%	1.4598	19.6%	1.6995	1.5500	9.6%	1.6576	2.5%
<b>Self Pay</b>										
Admissions	224	224	0.0%	185	21.1%	1,638	1,671	-2.0%	1,679	-2.4%
Patient Days	1,029	974	5.6%	910	13.1%	7,478	7,266	2.9%	9,156	-18.3%
Average Length of Stay	4.59	4.35	5.6%	4.92	-6.6%	4.57	4.35	5.0%	5.45	-16.3%
Case Mix Index	1.6517	1.5700	5.2%	1.4664	12.6%	1.5815	1.5700	0.7%	1.5754	0.4%
<b>All Other</b>										
Admissions	34	25	36.0%	24	41.7%	267	189	41.3%	183	45.9%
Patient Days	134	138	-2.9%	107	25.2%	1,490	1,034	44.1%	1,125	32.4%
Average Length of Stay	3.94	5.52	-28.6%	4.46	-11.6%	5.58	5.47	2.0%	6.15	-9.2%
Case Mix Index	2.1799	2.0000	9.0%	1.7817	22.3%	2.2353	2.0000	11.8%	2.0351	9.8%
<b>Radiology</b>										
InPatient	4,066	3,599	13.0%	3,662	11.0%	33,247	26,848	23.8%	33,775	-1.6%
OutPatient	8,666	8,252	5.0%	7,700	12.5%	62,116	61,589	0.9%	57,979	7.1%
<b>Cath Lab</b>										
InPatient	648	612	5.9%	621	4.3%	4,924	4,565	7.9%	4,193	17.4%
OutPatient	468	576	-18.8%	511	-8.4%	3,723	4,296	-13.3%	3,765	-1.1%
<b>Laboratory</b>										
InPatient	68,648	65,422	4.9%	68,051	0.9%	581,503	488,170	19.1%	614,177	-5.3%
OutPatient	66,839	66,555	0.4%	59,657	12.0%	526,519	496,633	6.0%	479,095	9.9%
<b>Other</b>										
Deliveries	165	193	-14.5%	172	-4.1%	1,424	1,440	-1.1%	1,427	-0.2%
<b>Surgical Cases</b>										
InPatient	265	237	11.8%	193	37.3%	1,891	1,770	6.8%	1,702	11.1%
OutPatient	576	617	-6.6%	556	3.6%	4,262	4,603	-7.4%	4,183	1.9%
<b>Total Surgical Cases</b>	<b>841</b>	<b>854</b>	<b>-1.5%</b>	<b>749</b>	<b>12.3%</b>	<b>6,153</b>	<b>6,373</b>	<b>-3.5%</b>	<b>5,885</b>	<b>4.6%</b>
<b>GI Procedures (Endo)</b>										
InPatient	163	165	-1.2%	127	28.3%	1,059	1,233	-14.1%	1,071	-1.1%
OutPatient	206	248	-16.9%	171	20.5%	1,540	1,853	-16.9%	1,198	28.5%
<b>Total GI Procedures</b>	<b>369</b>	<b>413</b>	<b>-10.7%</b>	<b>298</b>	<b>23.8%</b>	<b>2,599</b>	<b>3,086</b>	<b>-15.8%</b>	<b>2,269</b>	<b>14.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	5,953	4,596	29.5%	4,057	46.7%	41,821	34,296	21.9%	34,395	21.6%
Observation Days	629	492	27.8%	601	4.7%	3,437	3,675	-6.5%	3,344	2.8%
Other O/P Occasions of Service	19,958	20,687	-3.5%	18,043	10.6%	158,973	154,364	3.0%	154,053	3.2%
<b>Total O/P Occasions of Svc.</b>	<b>26,540</b>	<b>25,775</b>	<b>3.0%</b>	<b>22,701</b>	<b>16.9%</b>	<b>204,231</b>	<b>192,335</b>	<b>6.2%</b>	<b>191,792</b>	<b>6.5%</b>
<b>Hospital Operations</b>										
Manhours Paid	272,614	271,865	0.3%	265,280	2.8%	2,164,372	2,074,113	4.4%	2,076,884	4.2%
FTE's	1,538.9	1,534.7	0.3%	1,497.6	2.8%	1,558.7	1,493.7	4.4%	1,489.6	4.6%
Adjusted Patient Days	10,230	9,288	10.1%	9,422	8.6%	82,913	69,139	19.9%	80,520	3.0%
Hours / Adjusted Patient Day	26.65	29.27	-9.0%	28.16	-5.4%	26.10	30.00	-13.0%	25.80	1.2%
Occupancy - Actual Beds	47.5%	44.3%	7.4%	43.7%	8.9%	51.1%	42.1%	21.2%	52.4%	-2.6%
FTE's / Adjusted Occupied Bed	4.7	5.1	-9.0%	4.9	-5.4%	4.6	5.2	-13.0%	4.5	1.2%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	608	862	-29.5%	621	-2.1%	5,425	6,755	-19.7%	5,416	0.2%
Manhours Paid	2,276	2,294	-0.8%	2,700	-15.7%	16,389	17,976	-8.8%	21,004	-22.0%
FTE's	12.8	13.0	-0.8%	15.2	-15.7%	11.8	12.9	-8.8%	15.1	-21.7%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	597	707	-15.6%	600	-0.5%	5,063	5,338	-5.2%	4,428	14.3%
Manhours Paid	937	1,295	-27.6%	456	105.8%	8,364	9,774	-14.4%	3,435	143.5%
FTE's	5.3	7.3	-27.6%	2.6	105.8%	6.0	7.0	-14.4%	2.5	144.5%
<b>Center for Primary Care - JBS</b>										
Total Medical Visits	754	705	7.0%	613	23.0%	5,335	3,996	33.5%	5,309	0.5%
Manhours Paid	1,109	1,636	-32.2%	1,089	1.9%	10,303	9,268	11.2%	6,530	57.8%
FTE's	6.3	9.2	-32.2%	6.1	1.9%	7.4	6.7	11.2%	4.7	58.4%
<b>Total ECHD Operations</b>										
Total Admissions	1,115	1,049	6.3%	904	23.3%	8,635	7,827	10.3%	7,819	10.4%
Total Patient Days	5,144	4,789	7.4%	4,820	6.7%	43,315	35,725	21.2%	44,654	-3.0%
Total Patient and Obs Days	5,773	5,281	9.3%	5,421	6.5%	46,752	39,400	18.7%	47,998	-2.6%
Total FTE's	1,563.3	1,564.2	-0.1%	1,521.5	2.7%	1,584.0	1,520.4	4.2%	1,511.8	4.8%
FTE's / Adjusted Occupied Bed	4.7	5.2	-9.3%	5.0	-5.4%	4.6	5.3	-13.1%	4.6	1.4%
<b>Total Adjusted Patient Days</b>	<b>10,230</b>	<b>9,288</b>	<b>10.1%</b>	<b>9,422</b>	<b>8.6%</b>	<b>82,913</b>	<b>69,139</b>	<b>19.9%</b>	<b>80,520</b>	<b>3.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.07</b>	<b>29.83</b>	<b>-9.3%</b>	<b>28.61</b>	<b>-5.4%</b>	<b>26.53</b>	<b>30.53</b>	<b>-13.1%</b>	<b>26.18</b>	<b>1.3%</b>
<b>Outpatient Factor</b>	<b>1.9887</b>	<b>1.9395</b>	<b>2.5%</b>	<b>1.9547</b>	<b>1.7%</b>	<b>1.9142</b>	<b>1.9353</b>	<b>-1.1%</b>	<b>1.8032</b>	<b>6.2%</b>
<b>Blended O/P Factor</b>	<b>2.2133</b>	<b>2.1512</b>	<b>2.9%</b>	<b>2.1763</b>	<b>1.7%</b>	<b>2.1421</b>	<b>2.1695</b>	<b>-1.3%</b>	<b>2.0021</b>	<b>7.0%</b>
<b>Total Adjusted Admissions</b>	<b>2,217</b>	<b>2,035</b>	<b>9.0%</b>	<b>1,767</b>	<b>25.5%</b>	<b>16,529</b>	<b>15,148</b>	<b>9.1%</b>	<b>14,099</b>	<b>17.2%</b>
<b>Hours / Adjusted Admission</b>	<b>124.89</b>	<b>136.20</b>	<b>-8.3%</b>	<b>152.53</b>	<b>-18.1%</b>	<b>133.07</b>	<b>139.37</b>	<b>-4.5%</b>	<b>149.50</b>	<b>-11.0%</b>
<b>FTE's - Hospital Contract</b>	<b>52.6</b>	<b>64.6</b>	<b>-18.5%</b>	<b>96.7</b>	<b>-45.6%</b>	<b>48.5</b>	<b>61.6</b>	<b>-21.2%</b>	<b>105.6</b>	<b>-54.0%</b>
<b>FTE's - Mgmt Services</b>	<b>39.8</b>	<b>43.3</b>	<b>-8.1%</b>	<b>40.5</b>	<b>-1.9%</b>	<b>39.2</b>	<b>43.3</b>	<b>-9.5%</b>	<b>42.7</b>	<b>-8.2%</b>
<b>Total FTE's (including Contract)</b>	<b>1,655.7</b>	<b>1,672.1</b>	<b>-1.0%</b>	<b>1,658.7</b>	<b>-0.2%</b>	<b>1,671.7</b>	<b>1,625.3</b>	<b>2.9%</b>	<b>1,660.0</b>	<b>0.7%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.0</b>	<b>5.6</b>	<b>-10.1%</b>	<b>5.5</b>	<b>-8.1%</b>	<b>4.9</b>	<b>5.7</b>	<b>-14.2%</b>	<b>5.0</b>	<b>-2.6%</b>
<b>ProCare FTEs</b>	<b>217.1</b>	<b>252.2</b>	<b>-13.9%</b>	<b>217.0</b>	<b>0.1%</b>	<b>218.3</b>	<b>252.1</b>	<b>-13.4%</b>	<b>213.8</b>	<b>2.1%</b>
<b>TraumaCare FTEs</b>	<b>9.4</b>	<b>9.0</b>	<b>5.0%</b>	<b>0.0</b>	<b>0.0%</b>	<b>9.4</b>	<b>9.2</b>	<b>2.4%</b>	<b>0.0</b>	<b>0.0%</b>
<b>Total System FTEs</b>	<b>1,882.3</b>	<b>1,933.2</b>	<b>-2.6%</b>	<b>1,875.7</b>	<b>0.4%</b>	<b>1,899.4</b>	<b>1,886.6</b>	<b>0.7%</b>	<b>1,873.8</b>	<b>1.4%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	1,330	2,276	-41.6%	1,286	3.4%	12,653	16,981	-25.5%	15,563	-18.7%
West University	899	1,277	-29.6%	775	16.0%	8,062	9,530	-15.4%	11,363	-29.1%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	10	-100.0%
<b>Total Urgent Care Visits</b>	<b>2,229</b>	<b>3,553</b>	<b>-37.3%</b>	<b>2,061</b>	<b>8.2%</b>	<b>20,715</b>	<b>26,511</b>	<b>-21.9%</b>	<b>26,936</b>	<b>-23.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	114	179	-36.3%	179	-36.3%	1,854	1,975	-6.1%	1,975	-6.1%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2023**

	<u>HOSPITAL</u>	<u>PRO CARE</u>	<u>TRAUMA CARE</u>	<u>ECTOR COUNTY HOSPITAL DISTRICT</u>
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 21,538,921	\$ 5,075	\$ -	\$ 21,543,996
Investments	63,837,279	-	-	63,837,279
Patient Accounts Receivable - Gross	211,958,330	26,047,191	1,240,102	239,245,624
Less: 3rd Party Allowances	(137,680,749)	(9,603,512)	(968,266)	(148,252,528)
Bad Debt Allowance	(45,367,821)	(11,573,941)	(158,300)	(57,100,062)
Net Patient Accounts Receivable	28,909,760	4,869,738	113,536	33,893,034
Taxes Receivable	10,728,728	-	-	10,728,728
Accounts Receivable - Other	1,420,542	35,227	-	1,455,769
Inventories	8,811,832	479,133	-	9,290,964
Prepaid Expenses	2,975,662	122,882	12,838	3,111,382
<b>Total Current Assets</b>	<b>138,222,723</b>	<b>5,512,054</b>	<b>126,374</b>	<b>143,861,152</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	508,469,297	393,970	-	508,863,267
Construction in Progress	4,788,328	-	-	4,788,328
	513,257,626	393,970	-	513,651,595
Less: Accumulated Depreciation and Amortization	(353,507,432)	(316,042)	-	(353,823,474)
<b>Total Capital Assets</b>	<b>159,750,194</b>	<b>77,928</b>	<b>-</b>	<b>159,828,121</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,151,128	-	-	6,151,128
Restricted TPC, LLC	1,668,033	-	-	1,668,033
Restricted MCH West Texas Services	2,327,036	-	-	2,327,036
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	220,264	-	220,264
<b>TOTAL ASSETS</b>	<b>\$ 327,472,234</b>	<b>\$ 5,810,246</b>	<b>\$ 126,374</b>	<b>\$ 333,408,854</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,241,953	\$ -	\$ -	\$ 2,241,953
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	22,481,436	(1,548,964)	(53,293)	20,879,179
A/R Credit Balances	1,736,450	-	-	1,736,450
Accrued Interest	252,248	-	-	252,248
Accrued Salaries and Wages	5,916,694	7,142,874	247,126	13,306,694
Accrued Compensated Absences	4,881,402	-	-	4,881,402
Due to Third Party Payors	17,683	-	-	17,683
Deferred Revenue	6,603,456	249,166	-	6,852,621
<b>Total Current Liabilities</b>	<b>47,607,690</b>	<b>5,843,076</b>	<b>193,833</b>	<b>53,644,599</b>
ACCRUED POST RETIREMENT BENEFITS	58,099,594	-	-	58,099,594
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	33,646,170	-	-	33,646,170
<b>Total Liabilities</b>	<b>141,822,526</b>	<b>5,843,076</b>	<b>193,833</b>	<b>147,859,435</b>
<b>FUND BALANCE</b>	<b>185,649,708</b>	<b>(32,831)</b>	<b>(67,459)</b>	<b>185,549,419</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 327,472,234</b>	<b>\$ 5,810,246</b>	<b>\$ 126,374</b>	<b>\$ 333,408,854</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and Cash Equivalents	\$ 21,543,996	\$ 32,033,000	\$ 5,075	\$ -	\$ (10,494,079)
Investments	63,837,279	68,206,692	-	-	(4,369,413)
Patient Accounts Receivable - Gross	239,245,624	215,087,104	24,731,462	614,859	(1,187,801)
Less: 3rd Party Allowances	(148,252,528)	(140,901,175)	(9,623,136)	(469,500)	2,741,283
Bad Debt Allowance	(57,100,062)	(49,620,354)	(10,153,878)	(52,000)	2,726,170
Net Patient Accounts Receivable	33,893,034	24,565,575	4,954,448	93,359	4,279,652
Taxes Receivable	10,728,728	11,105,013	-	-	(376,285)
Accounts Receivable - Other	1,455,769	6,644,584	34,499	-	(5,223,314)
Inventories	9,290,964	8,796,969	479,133	-	14,863
Prepaid Expenses	3,111,382	3,579,202	158,300	20,398	(646,517)
<b>Total Current Assets</b>	<b>143,861,152</b>	<b>154,931,034</b>	<b>5,631,454</b>	<b>113,757</b>	<b>(16,815,093)</b>
<b>CAPITAL ASSETS:</b>					
Property and Equipment	508,863,267	501,814,250	393,970	-	6,655,047
Construction in Progress	4,788,328	4,091,217	-	-	697,111
	513,651,595	505,905,467	393,970	-	7,352,158
Less: Accumulated Depreciation and Amortization	(353,823,474)	(341,371,455)	(305,754)	-	(12,146,265)
<b>Total Capital Assets</b>	<b>159,828,121</b>	<b>164,534,012</b>	<b>88,216</b>	<b>-</b>	<b>(4,794,107)</b>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
<b>RESTRICTED ASSETS:</b>					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,151,128	6,083,572	-	-	67,556
Restricted MCH West Texas Services	2,327,036	2,334,361	-	-	(7,325)
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	220,264	-	150,729	-	69,534
<b>TOTAL ASSETS</b>	<b>\$ 333,408,854</b>	<b>\$ 348,697,146</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (21,272,449)</b>
<b>LIABILITIES AND FUND BALANCE</b>					
<b>CURRENT LIABILITIES:</b>					
Current Maturities of Long-Term Debt	\$ 2,241,953	\$ 2,232,209	\$ -	\$ -	\$ 9,743
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	20,879,179	29,257,247	899,411	(133,295)	(9,144,183)
A/R Credit Balances	1,736,450	2,431,305	-	-	(694,856)
Accrued Interest	252,248	19,148	-	-	233,100
Accrued Salaries and Wages	13,306,694	5,613,638	4,702,269	274,974	2,715,812
Accrued Compensated Absences	4,881,402	4,450,865	-	-	430,537
Due to Third Party Payors	17,683	16,199,526	-	-	(16,181,843)
Deferred Revenue	6,852,621	272,039	301,550	-	6,279,032
<b>Total Current Liabilities</b>	<b>53,644,599</b>	<b>63,952,347</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(16,210,978)</b>
ACCRUED POST RETIREMENT BENEFITS	58,099,594	54,330,479	-	-	3,769,115
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	33,646,170	34,565,827	-	-	(919,657)
<b>Total Liabilities</b>	<b>147,859,435</b>	<b>155,317,725</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(13,503,199)</b>
FUND BALANCE	185,549,419	193,379,421	(32,831)	(27,922)	185,582,250
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 333,408,854</b>	<b>\$ 348,697,146</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (21,272,449)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 52,872,768	\$ 53,649,370	-1.4%	\$ 48,113,713	9.9%	\$ 418,416,798	\$ 402,810,644	3.9%	\$ 441,317,050	-5.2%
Outpatient Revenue	64,150,648	61,758,714	3.9%	56,594,368	13.4%	477,866,728	471,073,927	1.4%	442,237,185	8.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 117,023,416</b>	<b>\$ 115,408,084</b>	<b>1.4%</b>	<b>\$ 104,708,081</b>	<b>11.8%</b>	<b>\$ 896,283,526</b>	<b>\$ 873,884,571</b>	<b>2.6%</b>	<b>\$ 883,554,235</b>	<b>1.4%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 72,409,548	\$ 71,150,049	1.8%	\$ 62,883,717	15.1%	\$ 570,419,240	\$ 538,471,220	5.9%	\$ 569,461,030	0.2%
Policy Adjustments	1,410,942	1,534,775	-8.1%	2,677,293	-47.3%	12,028,429	12,171,454	-1.2%	9,992,846	20.4%
Uninsured Discount	12,205,191	10,290,332	18.6%	11,714,811	4.2%	82,906,652	77,617,973	6.8%	70,480,504	17.6%
Indigent	1,157,258	1,276,745	-9.4%	(44,865)	-2679.4%	8,052,919	9,592,144	-16.0%	7,797,550	3.3%
Provision for Bad Debts	5,619,030	6,363,627	-11.7%	6,831,521	-17.7%	35,538,638	48,122,877	-26.2%	53,465,403	-33.5%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 92,801,969</b>	<b>\$ 90,615,528</b>	<b>2.4%</b>	<b>\$ 84,062,476</b>	<b>10.4%</b>	<b>\$ 708,945,879</b>	<b>\$ 685,975,668</b>	<b>3.3%</b>	<b>\$ 711,197,333</b>	<b>-0.3%</b>
	<b>79.30%</b>	<b>78.52%</b>		<b>80.28%</b>		<b>79.10%</b>	<b>78.50%</b>		<b>80.49%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 16,782,214	\$ 16,753,776	0.2%	\$ 17,731,261	-5.4%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(430,861)	-20.0%	3,519,133	5,590,640	-37.1%	5,440,479	-35.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	(5,812)	-100.0%	(14,868)	-	0.0%	(5,812)	155.8%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,749,669</b>	<b>\$ 2,793,052</b>	<b>-37.4%</b>	<b>\$ 1,779,735</b>	<b>-1.7%</b>	<b>\$ 20,286,479</b>	<b>\$ 22,344,416</b>	<b>-9.2%</b>	<b>\$ 23,165,928</b>	<b>-12.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,971,117</b>	<b>\$ 27,585,608</b>	<b>-5.9%</b>	<b>\$ 22,425,340</b>	<b>15.8%</b>	<b>\$ 207,624,127</b>	<b>\$ 210,253,319</b>	<b>-1.3%</b>	<b>\$ 195,522,829</b>	<b>6.2%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 6,951,275	\$ 6,108,704	13.8%	\$ 6,640,254	4.7%	\$ 50,115,973	\$ 45,188,478	10.9%	\$ 49,259,775	1.7%
Other Revenue	2,500,918	1,238,237	102.0%	1,021,396	144.9%	9,048,742	9,915,432	-8.7%	7,339,101	23.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,452,194</b>	<b>\$ 7,346,941</b>	<b>28.7%</b>	<b>\$ 7,661,650</b>	<b>23.4%</b>	<b>\$ 59,164,714</b>	<b>\$ 55,103,910</b>	<b>7.4%</b>	<b>\$ 56,598,876</b>	<b>4.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 35,423,310</b>	<b>\$ 34,932,549</b>	<b>1.4%</b>	<b>\$ 30,086,991</b>	<b>17.7%</b>	<b>\$ 266,788,841</b>	<b>\$ 265,357,229</b>	<b>0.5%</b>	<b>\$ 252,121,705</b>	<b>5.8%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 14,605,647	\$ 14,592,851	0.1%	\$ 13,534,320	7.9%	\$ 115,593,119	\$ 111,492,773	3.7%	\$ 106,614,495	8.4%
Benefits	3,620,867	3,030,519	19.5%	2,183,878	65.8%	26,394,999	23,137,744	14.1%	22,149,437	19.2%
Temporary Labor	1,373,070	1,270,416	8.1%	3,203,895	-57.1%	10,368,782	9,648,886	7.5%	25,962,027	-60.1%
Physician Fees	897,470	1,153,234	-22.2%	1,370,122	-34.5%	8,931,451	9,240,572	-3.3%	11,313,840	-21.1%
Texas Tech Support	923,058	879,933	4.9%	876,424	5.3%	7,200,283	7,039,464	2.3%	6,881,587	4.6%
Purchased Services	2,771,416	4,391,517	-36.9%	4,678,002	-40.8%	34,430,238	35,237,578	-2.3%	34,827,905	-1.1%
Supplies	6,119,533	6,097,968	0.4%	5,287,659	15.7%	46,156,750	46,394,470	-0.5%	42,448,838	8.7%
Utilities	323,389	306,956	5.4%	321,340	0.6%	2,610,495	2,707,833	-3.6%	2,688,932	-2.9%
Repairs and Maintenance	900,798	1,020,801	-11.8%	863,945	4.3%	7,208,116	8,166,408	-11.7%	6,914,904	4.2%
Leases and Rent	101,504	275,186	-63.1%	186,917	-45.7%	973,164	2,201,488	-55.8%	2,094,825	-53.5%
Insurance	154,191	167,990	-8.2%	167,086	-7.7%	1,408,557	1,343,920	4.8%	1,231,389	14.4%
Interest Expense	69,513	79,660	-12.7%	70,414	-1.3%	558,916	637,280	-12.3%	680,104	-17.8%
ECHDA	149,987	187,818	-20.1%	213,775	-29.8%	1,423,012	1,502,544	-5.3%	1,466,036	-2.9%
Other Expense	184,652	223,404	-17.3%	128,028	44.2%	1,733,377	1,819,057	-4.7%	1,636,152	5.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 32,195,096</b>	<b>\$ 33,678,253</b>	<b>-4.4%</b>	<b>\$ 33,085,805</b>	<b>-2.7%</b>	<b>\$ 264,991,261</b>	<b>\$ 260,570,017</b>	<b>1.7%</b>	<b>\$ 266,910,471</b>	<b>-0.7%</b>
Depreciation/Amortization	\$ 1,772,078	\$ 1,673,635	5.9%	\$ 1,670,690	6.1%	\$ 13,898,383	\$ 13,263,767	4.8%	\$ 13,276,570	4.7%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(112,680)	-	0.0%	7,515	-1599.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 33,967,174</b>	<b>\$ 35,351,888</b>	<b>-3.9%</b>	<b>\$ 34,756,496</b>	<b>-2.3%</b>	<b>\$ 278,776,965</b>	<b>\$ 273,833,784</b>	<b>1.8%</b>	<b>\$ 280,194,556</b>	<b>-0.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 1,456,136</b>	<b>\$ (419,339)</b>	<b>447.2%</b>	<b>\$ (4,669,505)</b>	<b>131.2%</b>	<b>\$ (11,988,124)</b>	<b>\$ (8,476,555)</b>	<b>41.4%</b>	<b>\$ (28,072,851)</b>	<b>-57.3%</b>
Operating Margin	4.11%	-1.20%	-442.4%	-15.52%	-126.5%	-4.49%	-3.19%	40.7%	-11.13%	-59.6%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 62,583	\$ 49,663	26.0%	\$ 52,756	18.6%	\$ 675,515	\$ 397,304	70.0%	\$ 310,099	117.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	-	2,500	266,664	-99.1%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
						2,469,175	6,924,492		(8,002,570)	
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 1,518,719</b>	<b>\$ (336,343)</b>	<b>551.5%</b>	<b>\$ (4,616,749)</b>	<b>132.9%</b>	<b>\$ (9,918,026)</b>	<b>\$ (5,154,532)</b>	<b>-92.4%</b>	<b>\$ (20,491,090)</b>	<b>51.6%</b>
Unrealized Gain/(Loss) on Investments	\$ (80,067)	\$ (8,333)	0.0%	\$ 245,810	-132.6%	\$ 1,152,949	\$ (66,664)	0.0%	\$ (2,076,578)	-155.5%
Investment in Subsidiaries	761,882	85,628	789.8%	685,933	11.1%	995,828	685,024	45.4%	718,475	38.6%
<b>CHANGE IN NET POSITION</b>	<b>\$ 2,200,535</b>	<b>\$ (259,048)</b>	<b>949.5%</b>	<b>\$ (3,685,006)</b>	<b>159.7%</b>	<b>\$ (7,769,249)</b>	<b>\$ (4,536,172)</b>	<b>-71.3%</b>	<b>\$ (21,849,193)</b>	<b>64.4%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 52,872,768	\$ 53,649,370	-1.4%	\$ 48,113,713	9.9%	\$ 418,416,798	\$ 402,810,644	3.9%	\$ 441,317,050	-5.2%
Outpatient Revenue	52,274,669	50,402,098	3.7%	45,933,535	13.8%	382,508,203	376,757,109	1.5%	354,466,159	7.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 105,147,437</b>	<b>\$ 104,051,468</b>	<b>1.1%</b>	<b>\$ 94,047,248</b>	<b>11.8%</b>	<b>\$ 800,925,001</b>	<b>\$ 779,567,753</b>	<b>2.7%</b>	<b>\$ 795,783,209</b>	<b>0.6%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 66,106,143	\$ 65,657,593	0.7%	\$ 58,072,450	13.8%	\$ 520,297,281	\$ 492,283,182	5.7%	\$ 526,063,257	-1.1%
Policy Adjustments	537,576	818,095	-34.3%	1,896,896	-71.7%	5,419,664	6,153,366	-11.9%	4,428,990	22.4%
Uninsured Discount	12,032,177	9,835,598	22.3%	11,053,873	8.9%	79,757,001	73,808,495	8.1%	66,722,825	19.5%
Indigent Care	1,143,490	1,269,714	-9.9%	(51,743)	-2309.9%	7,932,042	9,531,863	-16.8%	7,749,125	2.4%
Provision for Bad Debts	5,071,718	5,437,220	-6.7%	5,881,473	-13.8%	28,221,174	40,569,359	-30.4%	46,208,454	-38.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 84,891,104</b>	<b>\$ 83,018,220</b>	<b>2.3%</b>	<b>\$ 76,852,948</b>	<b>10.5%</b>	<b>\$ 641,627,163</b>	<b>\$ 622,346,265</b>	<b>3.1%</b>	<b>\$ 651,172,651</b>	<b>-1.5%</b>
	80.74%	79.79%		81.72%		80.11%	79.83%		81.83%	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 16,782,214	\$ 16,753,776	0.2%	\$ 17,731,261	-5.4%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(430,861)	-20.0%	3,519,133	5,590,640	-37.1%	5,440,479	-35.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	(5,812)	-100.0%	(14,868)	-	0.0%	(5,812)	155.8%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,749,669</b>	<b>\$ 2,793,052</b>	<b>-37.4%</b>	<b>\$ 1,779,735</b>	<b>-1.7%</b>	<b>\$ 20,286,479</b>	<b>\$ 22,344,416</b>	<b>-9.2%</b>	<b>\$ 23,165,928</b>	<b>-12.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 22,006,002</b>	<b>\$ 23,826,300</b>	<b>-7.6%</b>	<b>\$ 18,974,034</b>	<b>16.0%</b>	<b>\$ 179,584,318</b>	<b>\$ 179,565,904</b>	<b>0.0%</b>	<b>\$ 167,776,485</b>	<b>7.0%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 6,951,275	\$ 6,108,704	13.8%	\$ 6,640,254	4.7%	\$ 50,115,973	\$ 45,188,478	10.9%	\$ 49,259,775	1.7%
Other Revenue	2,328,690	1,018,550	128.6%	793,746	193.4%	7,364,066	8,132,249	-9.4%	5,607,777	31.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,279,965</b>	<b>\$ 7,127,254</b>	<b>30.2%</b>	<b>\$ 7,434,000</b>	<b>24.8%</b>	<b>\$ 57,480,039</b>	<b>\$ 53,320,727</b>	<b>7.8%</b>	<b>\$ 54,867,551</b>	<b>4.8%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 31,285,967</b>	<b>\$ 30,953,554</b>	<b>1.1%</b>	<b>\$ 26,408,034</b>	<b>18.5%</b>	<b>\$ 237,064,356</b>	<b>\$ 232,886,631</b>	<b>1.8%</b>	<b>\$ 222,644,037</b>	<b>6.5%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 9,905,863	\$ 9,800,424	1.1%	\$ 9,454,855	4.8%	\$ 79,698,178	\$ 73,357,777	8.6%	\$ 74,439,370	7.1%
Benefits	3,209,353	2,577,398	24.5%	1,783,758	79.9%	22,799,253	19,512,135	16.8%	18,652,882	22.2%
Temporary Labor	968,666	987,572	-1.9%	2,890,798	-66.5%	7,680,615	7,386,134	4.0%	23,757,518	-67.7%
Physician Fees	847,555	1,254,900	-32.5%	1,136,704	-25.4%	9,202,523	10,039,200	-8.3%	9,891,473	-7.0%
Texas Tech Support	923,058	879,933	4.9%	876,424	5.3%	7,200,283	7,039,464	2.3%	6,881,587	4.6%
Purchased Services	2,731,156	4,488,370	-39.2%	4,747,203	-42.5%	34,608,012	35,859,937	-3.5%	35,455,773	-2.4%
Supplies	6,011,946	5,964,721	0.8%	5,136,804	17.0%	45,201,429	45,346,278	-0.3%	41,506,864	8.9%
Utilities	322,638	306,452	5.3%	320,759	0.6%	2,604,662	2,703,801	-3.7%	2,684,313	-3.0%
Repairs and Maintenance	900,111	1,019,785	-11.7%	863,720	4.2%	7,196,708	8,158,280	-11.8%	6,910,349	4.1%
Leases and Rentals	(69,653)	104,327	-166.8%	22,644	-407.6%	(405,784)	834,616	-148.6%	829,623	-148.9%
Insurance	112,153	109,297	2.6%	111,410	0.7%	971,898	874,376	11.2%	818,801	18.7%
Interest Expense	69,513	79,660	-12.7%	70,414	-1.3%	558,916	637,280	-12.3%	680,104	-17.8%
ECHDA	149,987	187,818	-20.1%	213,775	-29.8%	1,423,012	1,502,544	-5.3%	1,466,036	-2.9%
Other Expense	113,453	164,510	-31.0%	84,959	33.5%	1,337,854	1,334,155	0.3%	1,255,882	6.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 26,195,800</b>	<b>\$ 27,925,167</b>	<b>-6.2%</b>	<b>\$ 27,714,227</b>	<b>-5.5%</b>	<b>\$ 220,077,560</b>	<b>\$ 214,585,977</b>	<b>2.6%</b>	<b>\$ 225,230,574</b>	<b>-2.3%</b>
Depreciation/Amortization	\$ 1,765,081	\$ 1,667,746	5.8%	\$ 1,665,422	6.0%	\$ 13,846,200	\$ 13,216,655	4.8%	\$ 13,236,829	4.6%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(112,173)	-	100.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 27,960,881</b>	<b>\$ 29,592,913</b>	<b>-5.5%</b>	<b>\$ 29,379,649</b>	<b>-4.8%</b>	<b>\$ 233,811,587</b>	<b>\$ 227,802,632</b>	<b>2.6%</b>	<b>\$ 238,467,403</b>	<b>-2.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 3,325,086</b>	<b>\$ 1,360,641</b>	<b>144.4%</b>	<b>\$ (2,971,615)</b>	<b>211.9%</b>	<b>\$ 3,252,769</b>	<b>\$ 5,083,999</b>	<b>-36.0%</b>	<b>\$ (15,823,366)</b>	<b>-120.6%</b>
Operating Margin	10.63%	4.40%	141.8%	-11.25%	-194.4%	1.37%	2.18%	-37.1%	-7.11%	-119.3%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 62,583	\$ 49,663	26.0%	\$ 52,756	18.6%	\$ 675,515	\$ 397,304	70.0%	\$ 310,099	117.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	0.0%	2,500	266,664	-99.1%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 3,387,670</b>	<b>\$ 1,443,637</b>	<b>134.7%</b>	<b>\$ (2,918,859)</b>	<b>-216.1%</b>	<b>\$ 5,322,867</b>	<b>\$ 8,406,022</b>	<b>-36.7%</b>	<b>\$ (8,241,605)</b>	<b>-164.6%</b>
Procure & Trauma Care Capital Contribution	(1,882,998)	(1,795,522)	4.9%	(1,698,473)	10.9%	(15,201,356)	(13,683,157)	11.1%	(12,250,068)	24.1%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 1,504,672</b>	<b>\$ (351,885)</b>	<b>527.6%</b>	<b>\$ (4,617,332)</b>	<b>132.6%</b>	<b>\$ (9,878,489)</b>	<b>\$ (5,277,135)</b>	<b>-87.2%</b>	<b>\$ (20,491,673)</b>	<b>51.8%</b>
Unrealized Gain/(Loss) on Investments	\$ (80,067)	\$ (8,333)	860.8%	\$ 245,810	-132.6%	\$ 1,152,949	\$ (66,664)	-1829.5%	\$ (2,076,578)	-155.5%
Investment in Subsidiaries	761,882	85,628	789.8%	685,933	11.1%	995,828	685,024	45.4%	718,475	38.6%
<b>CHANGE IN NET POSITION</b>	<b>\$ 2,186,487</b>	<b>\$ (274,590)</b>	<b>896.3%</b>	<b>\$ (3,685,589)</b>	<b>159.3%</b>	<b>\$ (7,729,713)</b>	<b>\$ (4,658,775)</b>	<b>-65.9%</b>	<b>\$ (21,849,776)</b>	<b>64.6%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 11,779,176	\$ 11,100,877	6.1%	\$ 10,660,251	10.5%	\$ 94,084,333	\$ 92,270,906	2.0%	\$ 87,770,443	7.2%
<b>TOTAL PATIENT REVENUE</b>	\$ 11,779,176	\$ 11,100,877	6.1%	\$ 10,660,251	10.5%	\$ 94,084,333	\$ 92,270,906	2.0%	\$ 87,770,443	7.2%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,288,760	\$ 5,368,455	17.1%	\$ 4,811,268	30.7%	\$ 49,328,070	\$ 45,196,030	9.1%	\$ 43,397,773	13.7%
Policy Adjustments	844,205	673,347	25.4%	780,397	8.2%	6,367,565	5,671,424	12.3%	5,563,856	14.4%
Uninsured Discount	173,014	454,734	-62.0%	660,938	-73.8%	3,149,651	3,809,478	-17.3%	3,757,679	-16.2%
Indigent	13,768	7,031	95.8%	6,877	100.2%	120,877	60,281	100.5%	48,425	149.6%
Provision for Bad Debts	524,588	904,669	-42.0%	950,047	-44.8%	7,174,913	7,379,614	-2.8%	7,256,949	-1.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 7,844,336	\$ 7,408,236	5.9%	\$ 7,209,527	8.8%	\$ 66,141,077	\$ 62,116,827	6.5%	\$ 60,024,682	10.2%
	66.59%	66.74%		67.63%		70.30%	67.32%		68.39%	
<b>NET PATIENT REVENUE</b>	\$ 3,934,841	\$ 3,692,641	6.6%	\$ 3,450,723	14.0%	\$ 27,943,256	\$ 30,154,079	-7.3%	\$ 27,745,761	0.7%
<b>OTHER REVENUE</b>										
Other Income	\$ 172,228	\$ 219,687	-21.6%	\$ 227,651	-24.3%	\$ 1,684,318	\$ 1,783,183	-5.5%	\$ 1,731,324	-2.7%
<b>TOTAL OTHER REVENUE</b>	\$ 172,228	\$ 219,687	-21.6%	\$ 227,651	-24.3%	\$ 1,684,318	\$ 1,783,183	-5.5%	\$ 1,731,324	-2.7%
<b>NET OPERATING REVENUE</b>	\$ 4,107,069	\$ 3,912,328	5.0%	\$ 3,678,374	11.7%	\$ 29,627,574	\$ 31,937,262	-7.2%	\$ 29,477,085	0.5%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 4,448,140	\$ 4,530,002	-1.8%	\$ 4,079,465	9.0%	\$ 33,897,646	\$ 36,035,596	-5.9%	\$ 32,175,126	5.4%
Benefits	392,178	414,207	-5.3%	400,120	-2.0%	3,451,822	3,312,564	4.2%	3,496,556	-1.3%
Temporary Labor	404,404	282,844	43.0%	313,097	29.2%	2,688,167	2,262,752	18.8%	2,204,509	21.9%
Physician Fees	309,164	157,582	96.2%	233,418	32.5%	1,802,912	1,275,356	41.4%	1,422,368	26.8%
Purchased Services	38,523	(97,298)	-139.6%	(69,201)	-155.7%	(183,953)	(625,919)	-70.6%	(627,868)	-70.7%
Supplies	107,587	131,559	-18.2%	150,856	-28.7%	951,534	1,034,688	-8.0%	941,974	1.0%
Utilities	751	504	49.0%	580	29.4%	5,833	4,032	44.7%	4,619	26.3%
Repairs and Maintenance	687	1,016	-32.4%	225,01	205.4%	11,408	8,128	40.4%	4,554	150.5%
Leases and Rentals	169,164	170,859	-1.0%	164,274	3.0%	1,363,002	1,366,872	-0.3%	1,265,202	7.7%
Insurance	41,670	52,089	-20.0%	55,676	-25.2%	395,894	416,712	-5.0%	412,588	-4.0%
Other Expense	70,803	58,594	20.8%	43,069	64.4%	392,988	482,502	-18.6%	380,271	3.3%
<b>TOTAL OPERATING EXPENSES</b>	\$ 5,983,070	\$ 5,701,958	4.9%	\$ 5,371,579	11.4%	\$ 44,777,254	\$ 45,573,283	-1.7%	\$ 41,679,896	7.4%
Depreciation/Amortization	\$ 6,997	\$ 5,889	18.8%	\$ 5,269	32.8%	\$ 52,183	\$ 47,112	10.8%	\$ 39,742	31.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 5,990,067	\$ 5,707,847	4.9%	\$ 5,376,847	11.4%	\$ 44,828,930	\$ 45,620,395	-1.7%	\$ 41,727,153	7.4%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,882,998)	\$ (1,795,519)	-4.9%	\$ (1,698,473)	10.9%	\$ (15,201,356)	\$ (13,683,133)	-11.1%	\$ (12,250,068)	-24.1%
Operating Margin	-45.85%	-45.89%	-0.1%	-46.17%	-0.7%	-51.31%	-42.84%	19.8%	-41.56%	23.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,882,998	\$ 1,795,519	4.9%	\$ 1,698,473	10.9%	\$ 15,201,356	\$ 13,683,133	11.1%	\$ 12,250,068	24.1%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,658	9,521	1.44%	8,747	10.41%	73,343	74,016	-0.91%	70,089	4.64%
Total Hospital Visits	6,070	5,749	5.58%	5,671	7.04%	46,006	47,920	-3.99%	46,708	-1.50%
Total Procedures	12,960	12,435	4.22%	12,300	5.37%	101,479	98,340	3.19%	94,764	7.09%
Total Surgeries	897	713	25.81%	698	28.51%	6,503	6,222	4.52%	6,007	8.26%
Total Provider FTE's	90.3	101.9	-11.36%	89.7	0.65%	89.5	101.9	-12.16%	90.6	-1.25%
Total Staff FTE's	115.9	137.6	-15.75%	114.4	1.36%	116.9	137.6	-15.04%	110.1	6.19%
Total Administrative FTE's	10.9	12.7	-14.04%	12.9	-15.55%	11.9	12.7	-5.93%	13.1	-8.61%
Total FTE's	217.1	252.2	-13.89%	217.0	0.06%	218.3	252.1	-13.41%	213.8	2.13%

**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 96,802	\$ 255,739	-62.1%	\$ 583	16504.2%	\$ 1,274,192	\$ 2,045,912	-37.7%	\$ 583	218457.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 96,802</b>	<b>\$ 255,739</b>	<b>-62.1%</b>	<b>\$ 583</b>	<b>16504.2%</b>	<b>\$ 1,274,192</b>	<b>\$ 2,045,912</b>	<b>-37.7%</b>	<b>\$ 583</b>	<b>218457.9%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 14,644	\$ 124,001	-88.2%	\$ -	100.0%	\$ 793,890	\$ 992,008	-20.0%	\$ -	100.0%
Policy Adjustments	29,161	43,333	-32.7%	-	100.0%	241,199	346,664	-30.4%	-	100.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	22,723	21,738	4.5%	-	100.0%	142,550	173,904	-18.0%	-	100.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 66,529</b>	<b>\$ 189,072</b>	<b>-64.8%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 1,177,640</b>	<b>\$ 1,512,576</b>	<b>-22.1%</b>	<b>\$ -</b>	<b>100.0%</b>
	<b>68.73%</b>	<b>73.93%</b>		<b>0.00%</b>		<b>92.42%</b>	<b>73.93%</b>		<b>0.00%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 30,274</b>	<b>\$ 66,667</b>	<b>-54.6%</b>	<b>\$ 583</b>	<b>5092.8%</b>	<b>\$ 96,553</b>	<b>\$ 533,336</b>	<b>-81.9%</b>	<b>\$ 583</b>	<b>16461.4%</b>
						<b>7.6%</b>				
<b>OTHER REVENUE</b>										
Other Income	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 358	\$ -	100.0%	\$ -	100.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 358</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 30,274</b>	<b>\$ 66,667</b>	<b>-54.6%</b>	<b>\$ 583</b>	<b>5092.8%</b>	<b>\$ 96,911</b>	<b>\$ 533,336</b>	<b>-81.8%</b>	<b>\$ 583</b>	<b>16522.8%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 251,643	\$ 262,425	-4.1%	\$ -	100.0%	\$ 1,997,294	\$ 2,099,400	-4.9%	\$ -	100.0%
Benefits	19,336	38,914	-50.3%	-	100.0%	143,924	313,045	-54.0%	-	100.0%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(2,073,984)	(2,073,984)	0.0%	-	100.0%
Purchased Services	1,738	445	290.5%	-	100.0%	6,179	3,560	73.6%	-	100.0%
Supplies	-	1,688	-100.0%	-	100.0%	3,787	13,504	-72.0%	-	100.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	-	100.0%	-	100.0%	15,947	-	100.0%	-	100.0%
Insurance	368	6,604	-94.4%	-	100.0%	40,765	52,832	-22.8%	-	100.0%
Other Expense	396	300	31.9%	-	100.0%	2,535	2,400	5.8%	-	100.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 16,226</b>	<b>\$ 51,128</b>	<b>-68.3%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 136,447</b>	<b>\$ 410,757</b>	<b>-66.8%</b>	<b>\$ -</b>	<b>100.0%</b>
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 16,226</b>	<b>\$ 51,128</b>	<b>-68.3%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 136,447</b>	<b>\$ 410,757</b>	<b>-66.8%</b>	<b>\$ -</b>	<b>100.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 14,048</b>	<b>\$ 15,539</b>	<b>9.6%</b>	<b>\$ 583</b>	<b>2309.6%</b>	<b>\$ (39,536)</b>	<b>\$ 122,579</b>	<b>132.3%</b>	<b>\$ 583</b>	<b>-6881.6%</b>
Operating Margin	46.40%	23.31%	99.1%	100.00%	-100.0%	-40.80%	22.98%	-277.5%	100.00%	-100.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>CAPITAL CONTRIBUTION</b>	<b>\$ 14,048</b>	<b>\$ 15,539</b>	<b>9.6%</b>	<b>\$ 583</b>	<b>2309.6%</b>	<b>\$ (39,536)</b>	<b>\$ 122,579</b>	<b>132.3%</b>	<b>\$ 583</b>	<b>-6881.5%</b>

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	656	427	53.63%	0	100.00%	5,259	3,416	53.95%	0	100.00%
Total Provider FTE's	8.4	8.0	5.30%	0.0	100.00%	8.4	8.2	2.94%	0.0	100.00%
Total Staff FTE's	1.0	1.0	2.72%	0.0	100.00%	1.0	1.0	-1.86%	0.0	100.00%
Total FTE's	9.4	9.0	5.02%	0.0	100.00%	9.4	9.2	2.42%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 161,433	\$ 235,267	-31.4%	\$ 157,360	2.6%	\$ 1,501,680	\$ 1,843,649	-18.5%	\$ 1,389,764	8.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 161,433</b>	<b>\$ 235,267</b>	<b>-31.4%</b>	<b>\$ 157,360</b>	<b>2.6%</b>	<b>\$ 1,501,680</b>	<b>\$ 1,843,649</b>	<b>-18.5%</b>	<b>\$ 1,389,764</b>	<b>8.1%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 99,864	\$ 137,880	-27.6%	\$ 55,550	79.8%	\$ 835,142	\$ 1,080,486	-22.7%	\$ 861,825	-3.1%
Self Pay Adjustments	11,486	39,620	-71.0%	39,313	-70.8%	200,926	310,476	-35.3%	239,013	-15.9%
Bad Debts	(58,023)	(6,730)	762.2%	13,946	-516.1%	(92,422)	(52,741)	75.2%	(75,602)	22.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 53,327</b>	<b>\$ 170,770</b>	<b>-68.8%</b>	<b>\$ 108,808</b>	<b>-51.0%</b>	<b>\$ 943,645</b>	<b>\$ 1,338,221</b>	<b>-29.5%</b>	<b>\$ 1,025,236</b>	<b>-8.0%</b>
	<b>33.0%</b>	<b>72.6%</b>		<b>69.1%</b>		<b>62.8%</b>	<b>72.6%</b>		<b>73.8%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 108,106</b>	<b>\$ 64,497</b>	<b>67.6%</b>	<b>\$ 48,552</b>	<b>122.7%</b>	<b>\$ 558,035</b>	<b>\$ 505,428</b>	<b>10.4%</b>	<b>\$ 364,528</b>	<b>53.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 28,143	\$ 23,543	0.0%	\$ 22,435	25.4%	\$ 616,257	\$ 188,344	0.0%	\$ 219,707	180.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 28,143</b>	<b>\$ 23,543</b>	<b>19.5%</b>	<b>\$ 22,435</b>	<b>25.4%</b>	<b>\$ 616,257</b>	<b>\$ 188,344</b>	<b>227.2%</b>	<b>\$ 219,707</b>	<b>180.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 136,249</b>	<b>\$ 88,040</b>	<b>54.8%</b>	<b>\$ 70,986</b>	<b>91.9%</b>	<b>\$ 1,174,292</b>	<b>\$ 693,772</b>	<b>69.3%</b>	<b>\$ 584,235</b>	<b>101.0%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 108,531	\$ 62,673	73.2%	\$ 78,711	37.9%	\$ 630,876	\$ 479,028	31.7%	\$ 603,220	4.6%
Benefits	35,163	16,482	113.3%	14,850	136.8%	180,475	127,415	41.6%	151,154	19.4%
Physician Services	179,529	102,930	74.4%	93,202	92.6%	844,054	811,503	4.0%	728,711	15.8%
Cost of Drugs Sold	6,211	4,789	29.7%	-	0.0%	29,865	37,531	-20.4%	30,278	-1.4%
Supplies	2,783	5,458	-49.0%	2,359	17.9%	24,735	42,984	-42.5%	29,579	-16.4%
Utilities	1,396	704	98.3%	4,765	-70.7%	22,210	25,781	-13.9%	24,591	-9.7%
Repairs and Maintenance	527	2,824	-81.3%	1,931	-72.7%	5,878	22,592	-74.0%	29,460	-80.0%
Leases and Rentals	580	482	20.4%	492	17.9%	4,174	3,856	8.2%	3,921	6.5%
Other Expense	30,915	1,591	1843.1%	1,000	2991.5%	37,915	12,728	197.9%	12,012	215.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 365,635</b>	<b>\$ 197,933</b>	<b>84.7%</b>	<b>\$ 197,311</b>	<b>85.3%</b>	<b>\$ 1,780,181</b>	<b>\$ 1,563,418</b>	<b>13.9%</b>	<b>\$ 1,612,926</b>	<b>10.4%</b>
Depreciation/Amortization	\$ 2,489	\$ 2,933	-15.1%	\$ 2,625	-5.2%	\$ 20,239	\$ 23,151	-12.6%	\$ 21,017	-3.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 368,124</b>	<b>\$ 200,866</b>	<b>83.3%</b>	<b>\$ 199,936</b>	<b>84.1%</b>	<b>\$ 1,800,420</b>	<b>\$ 1,586,569</b>	<b>13.5%</b>	<b>\$ 1,633,943</b>	<b>10.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (231,875)</b>	<b>\$ (112,826)</b>	<b>-105.5%</b>	<b>\$ (128,950)</b>	<b>-79.8%</b>	<b>\$ (626,128)</b>	<b>\$ (892,797)</b>	<b>29.9%</b>	<b>\$ (1,049,708)</b>	<b>-40.4%</b>
Operating Margin	-170.19%	-128.15%	32.8%	-181.65%	-6.3%	-53.32%	-128.69%	-58.6%	-179.67%	-70.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	608	862	-29.5%	621	-2.1%	5,425	6,755	-19.7%	5,416	0.2%
Average Revenue per Office Visit	265.51	272.93	-2.7%	253.40	4.8%	276.81	272.93	1.4%	256.60	7.9%
Hospital FTE's (Salaries and Wages)	12.8	13.0	-0.8%	15.2	-15.7%	11.8	12.9	-8.8%	15.1	-22.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 188,514	\$ 192,566	-2.1%	\$ 163,109	15.6%	\$ 1,533,517	\$ 1,453,914	5.5%	\$ 1,219,325	25.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 188,514</b>	<b>\$ 192,566</b>	<b>-2.1%</b>	<b>\$ 163,109</b>	<b>15.6%</b>	<b>\$ 1,533,517</b>	<b>\$ 1,453,914</b>	<b>5.5%</b>	<b>\$ 1,219,325</b>	<b>25.8%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 114,893	\$ 104,790	9.6%	\$ 79,093	45.3%	\$ 860,203	\$ 791,186	8.7%	\$ 671,256	28.1%
Self Pay Adjustments	8,077	14,638	-44.8%	17,650	-54.2%	137,654	110,522	24.5%	94,079	46.3%
Bad Debts	1,733	8,963	-80.7%	12,244	-85.8%	21,740	67,674	-67.9%	47,492	-54.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 124,704</b>	<b>\$ 128,391</b>	<b>-2.9%</b>	<b>\$ 108,986</b>	<b>14.4%</b>	<b>\$ 1,019,597</b>	<b>\$ 969,382</b>	<b>5.2%</b>	<b>\$ 812,827</b>	<b>25.4%</b>
	<b>66.15%</b>	<b>66.67%</b>		<b>66.82%</b>		<b>66.49%</b>	<b>66.67%</b>		<b>66.66%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 63,810</b>	<b>\$ 64,175</b>	<b>-0.6%</b>	<b>\$ 54,123</b>	<b>17.9%</b>	<b>\$ 513,920</b>	<b>\$ 484,532</b>	<b>6.1%</b>	<b>\$ 406,499</b>	<b>26.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 63,810</b>	<b>\$ 64,175</b>	<b>-0.6%</b>	<b>\$ 54,123</b>	<b>17.9%</b>	<b>\$ 513,920</b>	<b>\$ 484,532</b>	<b>6.1%</b>	<b>\$ 406,499</b>	<b>26.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ (2,862)	\$ 23,820	-112.0%	\$ 2,320	-223.4%	\$ 62,683	\$ 175,432	-64.3%	\$ 49,790	25.9%
Benefits	(927)	6,264	-114.8%	438	-311.6%	17,932	46,662	-61.6%	12,476	43.7%
Physician Services	16,146	48,507	-66.7%	41,864	-61.4%	263,720	380,232	-30.6%	288,415	-8.6%
Cost of Drugs Sold	77	4,522	-98.3%	3,099	-97.5%	26,212	34,143	-23.2%	32,570	-19.5%
Supplies	730	2,172	-66.4%	212	244.3%	26,426	16,491	60.2%	15,488	70.6%
Utilities	2,096	2,471	-15.2%	3,241	-35.4%	21,825	21,428	1.9%	20,792	5.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 15,299</b>	<b>\$ 87,756</b>	<b>-82.6%</b>	<b>\$ 51,174</b>	<b>-70.1%</b>	<b>\$ 421,170</b>	<b>\$ 674,388</b>	<b>-37.5%</b>	<b>\$ 419,531</b>	<b>0.4%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 166,231	\$ 211,088	-21.3%	\$ 208,280	-20.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 36,078</b>	<b>\$ 114,609</b>	<b>-68.5%</b>	<b>\$ 77,166</b>	<b>-53.2%</b>	<b>\$ 587,401</b>	<b>\$ 885,476</b>	<b>-33.7%</b>	<b>\$ 627,810</b>	<b>-6.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 27,732</b>	<b>\$ (50,434)</b>	<b>-155.0%</b>	<b>\$ (23,043)</b>	<b>-220.4%</b>	<b>\$ (73,480)</b>	<b>\$ (400,944)</b>	<b>-81.7%</b>	<b>\$ (221,312)</b>	<b>-66.8%</b>
Operating Margin	43.46%	-78.59%	-155.3%	-42.58%	-202.1%	-14.30%	-82.75%	-82.7%	-54.44%	-73.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	597	707	-15.6%	600	-0.5%	5,063	5,338	-5.2%		0.0%
Average Revenue per Office Visit	315.77	272.37	15.9%	271.85	16.2%	302.89	272.37	11.2%	275.37	10.0%
Hospital FTE's (Salaries and Wages)	5.3	7.3	-27.6%	2.6	105.8%	6.0	7.0	-14.4%	2.5	143.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
MAY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 274,948	\$ 261,502	5.1%	\$ 214,553	28.1%	\$ 1,911,372	\$ 1,482,215	29.0%	\$ 1,981,999	-3.6%
<b>TOTAL PATIENT REVENUE</b>	\$ 274,948	\$ 261,502	5.1%	\$ 214,553	28.1%	\$ 1,911,372	\$ 1,482,215	29.0%	\$ 1,981,999	-3.6%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 153,708	\$ 143,873	6.8%	\$ 177,302	-13.3%	\$ 1,048,474	\$ 815,485	28.6%	\$ 1,153,653	-9.1%
Self Pay Adjustments	5,376	9,192	-41.5%	14,416	-62.7%	116,973	52,100	124.5%	73,151	59.9%
Bad Debts	(2,967)	14,083	-121.1%	(9,162)	-67.6%	(66,516)	79,823	-183.3%	193,209	-134.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 156,117	\$ 167,148	-6.6%	\$ 182,556	-14.5%	\$ 1,098,931	\$ 947,408	16.0%	\$ 1,420,013	-22.6%
	56.78%	63.92%		85.09%		57.49%	63.92%		71.65%	
<b>NET PATIENT REVENUE</b>	\$ 118,831	\$ 94,354	25.9%	\$ 31,997	271.4%	\$ 812,441	\$ 534,807	51.9%	\$ 561,985	44.6%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>NET OPERATING REVENUE</b>	\$ 118,831	\$ 94,354	25.9%	\$ 31,997	271.4%	\$ 812,441	\$ 534,807	51.9%	\$ 561,985	44.6%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ (260)	\$ 32,118	-100.8%	\$ 15,363	-101.7%	\$ 139,792	\$ 178,466	-21.7%	\$ 104,356	34.0%
Benefits	(84)	8,447	-101.0%	2,898	-102.9%	39,990	47,469	-15.8%	26,149	52.9%
Physician Services	27,193	65,770	-58.7%	48,766	-44.2%	289,148	515,554	-43.9%	348,064	-16.9%
Cost of Drugs Sold	14,037	14,651	-4.2%	16,392	-14.4%	87,411	83,043	5.3%	103,143	-15.3%
Supplies	1,991	2,651	-24.9%	536	271.2%	37,440	16,331	129.3%	14,010	167.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 42,876	\$ 123,637	-65.3%	\$ 83,955	-48.9%	\$ 593,782	\$ 840,863	-29.4%	\$ 595,723	-0.3%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 599	\$ 600	-0.2%	\$ 599	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 42,951	\$ 123,712	-65.3%	\$ 84,030	-48.9%	\$ 594,380	\$ 841,463	-29.4%	\$ 596,322	-0.3%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ 75,880	\$ (29,358)	-358.5%	\$ (52,033)	-245.8%	\$ 218,061	\$ (306,656)	-171.1%	\$ (34,337)	-735.1%
Operating Margin	63.86%	-31.11%	-305.2%	-162.62%	-139.3%	26.84%	-57.34%	-146.8%	-6.11%	-539.3%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	754	705	7.0%	613	23.0%	5,335	3,996	33.5%	5,309	0.5%
Total Visits	754	705	7.0%	613	23.0%	5,335	3,996	33.5%		0.0%
Average Revenue per Office Visit	364.65	370.92	-1.7%	350.01	4.2%	358.27	370.92	-3.4%	373.33	-4.0%
Hospital FTE's (Salaries and Wages)	6.3	9.2	-32.2%	6.1	1.9%	7.4	6.7	11.2%	4.7	57.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 39,671,508	37.7%	\$ 37,875,994	40.2%	\$ 307,576,065	38.4%	\$ 312,175,735	39.3%
Medicaid	12,256,598	11.7%	12,904,592	13.7%	112,413,731	14.0%	104,982,592	13.2%
Commercial	33,022,123	31.4%	27,146,692	28.9%	242,248,507	30.2%	232,492,980	29.2%
Self Pay	16,538,896	15.7%	12,590,650	13.4%	105,415,467	13.2%	87,761,358	11.0%
Other	3,658,312	3.5%	3,529,320	3.8%	33,271,231	4.2%	58,370,542	7.3%
<b>TOTAL</b>	<b>\$ 105,147,437</b>	<b>100.0%</b>	<b>\$ 94,047,248</b>	<b>100.0%</b>	<b>\$ 800,925,001</b>	<b>100.0%</b>	<b>\$ 795,783,208</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,977,340	43.6%	\$ 6,240,923	38.1%	\$ 59,690,407	38.7%	\$ 56,494,307	38.4%
Medicaid	2,179,144	10.6%	1,262,924	7.7%	21,410,515	13.9%	13,134,397	8.9%
Commercial	7,282,674	35.4%	6,987,371	42.6%	56,084,407	36.4%	56,776,970	38.7%
Self Pay	1,050,356	5.1%	947,047	5.8%	9,113,577	5.9%	9,467,431	6.4%
Other	1,087,797	5.3%	951,764	5.8%	7,886,001	5.1%	11,178,415	7.6%
<b>TOTAL</b>	<b>\$ 20,577,311</b>	<b>100.0%</b>	<b>\$ 16,390,028</b>	<b>100.0%</b>	<b>\$ 154,184,907</b>	<b>100.0%</b>	<b>\$ 147,051,519</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,071	27.3%	\$ 33,962	21.6%	\$ 393,285	26.2%	\$ 295,835	21.3%
Medicaid	33,791	20.9%	45,069	28.6%	375,998	25.0%	347,450	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	27,765	17.2%	25,622	16.3%	243,098	16.2%	223,125	16.1%
Self Pay	56,172	34.8%	48,617	30.9%	454,647	30.3%	470,796	33.8%
Other	(366)	-0.2%	4,089	2.6%	34,653	2.3%	52,558	3.8%
<b>TOTAL</b>	<b>\$ 161,433</b>	<b>100.0%</b>	<b>\$ 157,360</b>	<b>100.0%</b>	<b>\$ 1,501,680</b>	<b>100.0%</b>	<b>\$ 1,389,764</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,378	29.8%	\$ 6,720	13.9%	\$ 189,511	31.8%	\$ 117,310	27.2%
Medicaid	25,820	37.8%	18,733	39.0%	206,706	34.8%	143,458	33.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,383	15.2%	9,611	19.9%	92,980	15.6%	80,375	18.6%
Self Pay	11,173	16.4%	10,509	21.8%	97,772	16.4%	79,722	18.5%
Other	535	0.8%	2,617	5.4%	8,482	1.4%	11,083	2.6%
<b>TOTAL</b>	<b>\$ 68,289</b>	<b>100.0%</b>	<b>\$ 48,191</b>	<b>100.0%</b>	<b>\$ 595,450</b>	<b>100.0%</b>	<b>\$ 431,948</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,517	16.2%	\$ 32,930	20.2%	\$ 314,031	20.5%	\$ 271,903	22.3%
Medicaid	56,030	29.7%	\$ 47,811	29.3%	423,442	27.6%	325,520	26.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	47,451	25.2%	\$ 40,441	24.8%	400,385	26.1%	287,284	23.6%
Self Pay	42,963	22.8%	\$ 32,637	20.0%	332,450	21.7%	268,037	22.0%
Other	11,553	6.1%	\$ 9,290	5.7%	63,209	4.1%	66,581	5.5%
<b>TOTAL</b>	<b>\$ 188,514</b>	<b>100.0%</b>	<b>\$ 163,109</b>	<b>100.0%</b>	<b>\$ 1,533,517</b>	<b>100.0%</b>	<b>\$ 1,219,325</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,688	20.5%	\$ 5,884	10.8%	\$ 154,477	24.8%	\$ 100,566	25.8%
Medicaid	29,913	36.7%	22,222	40.9%	\$ 209,235	33.6%	125,991	32.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	23,224	28.5%	14,106	26.0%	163,463	26.2%	97,144	24.9%
Self Pay	8,347	10.3%	7,397	13.6%	76,984	12.4%	53,647	13.8%
Other	3,238	4.0%	4,679	8.6%	18,831	3.0%	12,412	3.2%
<b>TOTAL</b>	<b>\$ 81,411</b>	<b>100.0%</b>	<b>\$ 54,288</b>	<b>100.0%</b>	<b>\$ 622,990</b>	<b>100.0%</b>	<b>\$ 389,759</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
MAY 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,641	0.1%	\$ (805)	0.0%
Medicaid	191,614	69.7%	\$ 145,869	68.0%	1,303,275	68.2%	1,202,574	60.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	75,067	27.3%	\$ 59,729	27.8%	541,623	28.3%	716,086	36.1%
Self Pay	5,837	2.1%	\$ 7,201	3.4%	40,902	2.1%	46,167	2.3%
Other	2,429	0.9%	\$ 1,754	0.8%	23,931	1.3%	17,976	0.9%
<b>TOTAL</b>	<b>\$ 274,948</b>	<b>100.0%</b>	<b>\$ 214,553</b>	<b>100.0%</b>	<b>\$ 1,911,372</b>	<b>100.0%</b>	<b>\$ 1,981,999</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	117,955	74.0%	83,878	66.6%	725,150	68.8%	390,630	52.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,165	21.4%	35,943	28.5%	264,228	25.1%	305,571	40.8%
Self Pay	6,804	4.3%	6,002	4.8%	50,364	4.8%	47,559	6.4%
Other	527	0.3%	194	0.2%	13,639	1.3%	4,717	0.6%
<b>TOTAL</b>	<b>\$ 159,451</b>	<b>100.0%</b>	<b>\$ 126,017</b>	<b>100.0%</b>	<b>\$ 1,053,573</b>	<b>100.0%</b>	<b>\$ 748,477</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
MAY 2023**

	Hospital	ProCare	TraumaCare	Blended
<b>Cash Flows from Operating Activities and Nonoperating Revenue:</b>				
Excess of Revenue over Expenses	\$ (7,729,713)	-	(39,536)	\$ (7,769,249)
Noncash Expenses:				
Depreciation and Amortization	12,135,977	10,289	-	12,146,265
Unrealized Gain/Loss on Investments	1,152,949	-	-	1,152,949
Accretion (Bonds) & COVID Funding	(433,862)	-	-	(433,862)
Changes in Assets and Liabilities				
Patient Receivables, Net	(4,344,185)	84,710	(20,177)	(4,279,652)
Taxes Receivable/Deferred	6,707,701	(52,384)	-	6,655,317
Inventories, Prepays and Other	5,812,719	34,690	7,560	5,854,969
Accounts Payable	(7,470,666)	(2,448,375)	80,002	(9,839,039)
Accrued Expenses	966,712	2,371,071	(27,848)	3,309,935
Due to Third Party Payors	(16,181,843)	-	-	(16,181,843)
Accrued Post Retirement Benefit Costs	3,769,115	-	-	3,769,115
Net Cash Provided by Operating Activities	<u>\$ (5,615,097)</u>	<u>(0)</u>	<u>-</u>	<u>\$ (5,615,097)</u>
<b>Cash Flows from Investing Activities:</b>				
Investments	\$ 3,216,464	-	-	\$ 3,216,464
Acquisition of Property and Equipment	<u>(7,352,158)</u>	<u>-</u>	<u>-</u>	<u>(7,352,158)</u>
Net Cash used by Investing Activities	<u>\$ (4,135,694)</u>	<u>-</u>	<u>-</u>	<u>\$ (4,135,694)</u>
<b>Cash Flows from Financing Activities:</b>				
Current Portion Debt	\$ 9,723	-	-	\$ 9,723
Net Repayment of Long-term Debt/Bond Issuance	<u>(485,794)</u>	<u>-</u>	<u>-</u>	<u>(485,794)</u>
Net Cash used by Financing Activities	<u>(476,071)</u>	<u>-</u>	<u>-</u>	<u>(476,071)</u>
Net Increase (Decrease) in Cash	(10,226,862)	(0)	-	(10,226,862)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 5/31/2023	<u>\$ 31,690,013</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 31,695,088</u>
<b>Balance Sheet</b>				
Cash and Cash Equivalents	\$ 21,474,093	5,075	-	\$ 21,479,168
Restricted Assets	<u>10,215,920</u>	<u>-</u>	<u>-</u>	<u>10,215,920</u>
Ending Cash & Cash Equivalents @ 5/31/2023	<u>\$ 31,690,013</u>	<u>5,075</u>	<u>-</u>	<u>\$ 31,695,088</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2023**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
APRIL	270,096	1,620,998	(1,350,902)	426,742	(156,646)
MAY	221,989	1,620,998	(1,399,009)	406,640	(184,651)
TOTAL	<u>\$ 19,205,020</u>	<u>\$ 12,967,984</u>	<u>\$ 6,237,036</u>	<u>\$ 22,813,895</u>	<u>\$ (3,608,875)</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
APRIL	4,011,409	3,820,770	190,639	4,669,784	(658,375)
MAY	5,330,277	4,487,706	842,571	4,733,959	596,318
SUB TOTAL	37,352,507	32,220,494	5,132,013	32,857,432	4,495,075
ACCRUAL	(204,518)	-	(204,518)	-	(204,518)
TOTAL	<u>\$ 37,147,989</u>	<u>\$ 32,220,494</u>	<u>\$ 4,927,495</u>	<u>\$ 32,857,432</u>	<u>\$ 4,290,557</u>
TAX REVENUE	<u><b>\$ 56,353,009</b></u>	<u><b>\$ 45,188,478</b></u>	<u><b>\$ 11,164,531</b></u>	<u><b>\$ 55,671,327</b></u>	<u><b>\$ 681,682</b></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
<b>DSH</b>				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (3,967,361)</b>	<b>\$ 11,692,782</b>		<b>\$ 7,725,421</b>
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (4,755,885)</b>	<b>\$ 14,016,754</b>		<b>\$ 9,260,869</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (31,759)</b>	<b>\$ 63,518</b>		<b>\$ 31,759</b>
<b>UHRIP</b>				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ -</b>	<b>\$ 66,496</b>		<b>\$ 66,496</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	-	-		-
<b>GME TOTAL</b>	<b>\$ (247,692)</b>	<b>\$ 730,009</b>		<b>\$ 482,317</b>
<b>CHIRP</b>				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>CHIRP TOTAL</b>	<b>\$ (2,067,317)</b>	<b>\$ -</b>		<b>\$ (2,067,317)</b>
<b>HARP</b>				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	-	-		-
4th Qtr	-	-		-
<b>HARP TOTAL</b>	<b>\$ (117,356)</b>	<b>\$ 3,123,784</b>		<b>\$ 3,006,427</b>
<b>TIPPS</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>TIPPS TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>MCH Cash Activity</b>	<b>\$ (11,187,371)</b>	<b>\$ 29,693,344</b>		<b>\$ 18,505,973</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (11,187,371)</b>	<b>\$ 29,693,344</b>	<b>\$ -</b>	<b>\$ 18,505,973</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2023 Accrued / (Deferred) Adjustments:**

	BLENDED
DSH Accrual	\$ 7,026,664
Uncompensated Care Accrual	8,001,774
Regional UPL Accrual	-
URIP	-
GME	473,400
CHIRP	3,519,133
HARP	1,166,608
TIPPS	113,768
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>20,301,347</b>
DSRIP Accrual	-
<b>Total Adjustments</b>	<b>\$ 20,301,347</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
MAY 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 21,088,803	\$ -	\$ 21,088,803
Mission Fitness	292,639	-	292,639
Petty Cash	9,128	-	9,128
Dispro	-	2,254	2,254
General Liability	-	3,876	3,876
Professional Liability	-	6,459	6,459
Funded Worker's Compensation	-	2,584	2,584
Funded Depreciation	-	66,197	66,197
Designated Funds	-	2,153	2,153
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 21,390,570	\$ 83,523	<b>\$ 21,474,093</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,455,019	\$ 5,455,019
Funded Depreciation	-	29,230,228	29,230,228
Funded Worker's Compensation	-	2,307,721	2,307,721
General Liability	-	3,034,416	3,034,416
Professional Liability	-	3,137,116	3,137,116
Designated Funds	165,417	23,365,451	23,530,869
Allowance for Change in Market Values	-	(2,858,090)	(2,858,090)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 165,417	\$ 63,671,862	<b>\$ 63,837,279</b>
Total Unrestricted Cash and Investments			<b>\$ 85,311,372</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,151,128	6,151,128
Advanced Medicare Payment	64,827	-	64,827
Restricted TPC, LLC-Equity Stake	1,668,033	-	1,668,033
Restricted MCH West Texas Services-Equity Stake	2,327,036	-	2,327,036
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 4,064,792	\$ 6,151,128	<b>\$ 10,215,920</b>

Total Cash & Investments			<b>\$ 95,527,292</b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF MAY 31, 2023**

<b>ITEM</b>	<b>CIP BALANCE AS OF 4/30/2023</b>	<b>MAY "+" ADDITIONS</b>	<b>MAY "- " ADDITIONS</b>	<b>MAY TRANSFERS</b>	<b>CIP BALANCE AS OF 5/31/2023</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<i>RENOVATIONS</i>									
IRELOCATE SPD	877,866	126,168	-	-	1,004,035	-	1,004,035	4,000,000	2,995,965
ISWITCH GEAR OVERHAUL	108,178	24,905	-	-	133,083	-	133,083	500,000	366,917
<b>SUB-TOTAL</b>	<b>\$ 986,045</b>	<b>\$ 151,073</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,137,118</b>	<b>\$ -</b>	<b>\$ 1,137,118</b>	<b>\$ 4,500,000</b>	<b>\$ 3,362,882</b>
<i>MINOR BUILDING IMPROVEMENT</i>									
IANNEX UPS	119,168	5,000	-	-	124,168	-	124,168	300,000	175,832
ICOMMUNITY HEALTH/CARE MANAGEMENT	75,447	5,572	-	-	81,019	-	81,019	150,000	68,981
IFIRE DOORS	-	48,785	-	(48,785)	-	-	-	100,000	100,000
<b>SUB-TOTAL</b>	<b>\$ 194,615</b>	<b>\$ 59,357</b>	<b>\$ -</b>	<b>\$ (48,785)</b>	<b>\$ 205,187</b>	<b>\$ -</b>	<b>\$ 205,187</b>	<b>\$ 550,000</b>	<b>\$ 344,813</b>
<i>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,467,423	\$ 188,259	\$ (209,658)	\$ -	\$ 3,446,024	\$ -	\$ 3,446,024	\$ 7,750,000	\$ 4,303,976
<b>SUB-TOTAL</b>	<b>\$ 3,467,423</b>	<b>\$ 188,259</b>	<b>\$ (209,658)</b>	<b>\$ -</b>	<b>\$ 3,446,024</b>	<b>\$ -</b>	<b>\$ 3,446,024</b>	<b>\$ 7,750,000</b>	<b>\$ 4,303,976</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 4,648,082</b>	<b>\$ 398,689</b>	<b>\$ (209,658)</b>	<b>\$ (48,785)</b>	<b>\$ 4,788,328</b>	<b>\$ -</b>	<b>\$ 4,788,328</b>	<b>\$ 12,800,000</b>	<b>\$ 8,011,672</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**MAY 2023**

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
Replaced Damaged Fire Doors	Building	\$ 48,785
<b>TOTAL PROJECT TRANSFERS</b>		<b>\$ 48,785</b>
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		<b>\$ -</b>
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		<b>\$ 48,785</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
MAY 2023**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit - Orthopedic Office	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	537,300	(287,300)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,524)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,430)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739
Dec-22	Hemotherm	6620	-	-	21,814	(21,814)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875)
Dec-22	AC Unit 3 ton pkg Unit - Liberty Medical	8510	-	-	8,608	(8,608)
Dec-23	AC Unit - ER	8200	-	-	26,010	(26,010)
Dec-23	AC Unit - Orthopedic Office	8510	-	-	16,237	(16,237)
Jan-23	AC Unit - One Doctors Place	8510	-	-	11,442	(11,442)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331)
Jan-23	Upgrade Konica DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,832)
Jan-23	Spok Software - Phone Upgrade	9100	249,912	-	249,912	-
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	First Floor Common Areas Renovation	8200	720,000	-	501,856	218,144
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838)
Feb-23	Roll Around Monitor	7290	-	-	5,093	(5,093)
Feb-23	Respirator Fit Test Equipment	9140	15,675	-	16,235	(560)
Feb-23	Datacenter Power	9100	-	-	92,727	(92,727)
Feb-23	Endoscope	6620	-	-	9,850	(9,850)
Feb-23	Office Furnishing	6300	14,517	-	14,432	85
Feb-23	Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	Voluson Ultrasound Unit	9300	-	-	77,506	(77,506)

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
MAY 2023**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
Feb-23	AC3 Optimus	7220	-	-	310,000	(310,000)
Feb-23	EEG Arc Comp	7420	-	-	13,630	(13,630)
Mar-23	Air Handler	8200	63,585	-	63,585	-
Mar-23	DA Tank & Receiver	8200	141,000	-	141,400	(400)
Mar-23	Furniture	9350	-	-	4,494	(4,494)
Mar-23	Tilting Skillet	8020	-	-	21,042	(21,042)
Mar-23	PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	Giraffe Omnibed CareStation	6550	37,371	-	37,371	-
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377)
Mar-23	AC Unit - Orthopedic Office	8510	-	-	7,365	(7,365)
Mar-23	AC Unit - Suite 700 One Doctor Place	8510	-	-	11,478	(11,478)
Apr-23	Special Procedures Room 8 Renovation	8200	250,000	-	298,654	(48,654)
Apr-23	Suitmate 115V	9310	-	-	5,358	(5,358)
Apr-23	Cathlab Retrofit for Philips Azurion	8200	359,113	-	359,113	-
Apr-23	Mac 7 System	9300	-	-	19,318	(19,318)
Apr-23	IHC Slidestainer	7040	-	-	147,487	(147,487)
Apr-23	FX Energy Platform	6700	-	-	18,187	(18,187)
May-23	Fire Doors	8200	100,000	-	48,785	51,215
May-23	Credit Card Readers	9100	51,626	-	51,626	-
May-23	PenTrac - Mammography Reporting Software	9350	47,800	-	77,800	(30,000)
May-23	Angel Eye Cameras	6550	44,901	-	44,901	-
May-23	EP Stimulator	7220	-	-	26,400	(26,400)
May-23	Maxi Sky Patient Lift	6850	-	-	6,108	(6,108)
May-23	PRP Centrifuge	6620	-	-	2,100	(2,100)
			<b>\$ 7,644,345</b>	<b>\$ -</b>	<b>\$ 9,304,192</b>	<b>\$ (1,659,847)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
MAY 2023**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (698,757)	\$ -	\$ -	\$ (698,757)
AR UNCOMPENSATED CARE	(2,463,531)	(1,175,998)	-	(1,287,533)
AR TIPPS	113,768	-	-	113,768
AR DSRIP	2,746,147	2,777,905.550	-	(31,759)
AR CHIRP	1,033,659	897,322	-	136,337
AR UHRIP	-	66,496	-	(66,496)
AR GME	(8,917)	-	-	(8,917)
AR HARP	(1,839,819)	-	-	(1,839,819)
AR PHYSICIAN GUARANTEES	512,848	710,143	-	(197,295)
AR ACCRUED INTEREST	141,696	151,232	-	(9,536)
AR OTHER:	(196,216)	(2,030,644)	34,499	1,799,930
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(196,216)	(2,030,644)	34,499	1,799,930
AR DUE FROM THIRD PARTY PAYOR	5,501,577	5,602,907	-	(101,330)
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 1,455,769</b>	<b>\$ 6,644,584</b>	<b>\$ 34,499</b>	<b>\$ (5,223,314)</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S**  
**MAY 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	BUDGET			PRIOR		BUDGET			PRIOR	
	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	YR VAR
Cardiopulmonary	11.0	12.7	-13.5%	17.0	-35.6%	10.6	12.1	-12.4%	14.2	-25.7%
Operating Room	9.5	7.8	21.9%	6.7	42.0%	10.3	7.4	39.0%	6.4	59.7%
Laboratory - Chemistry	6.1	3.2	94.0%	-	0.0%	4.9	3.0	63.0%	-	0.0%
Imaging - Diagnostics	4.7	3.2	47.4%	2.7	75.9%	3.5	3.0	16.3%	1.9	85.0%
Labor & Delivery	5.3	3.2	66.2%	3.2	63.3%	3.1	3.0	3.4%	1.9	62.8%
4 East - Post Partum	4.6	0.6	707.3%	2.3	103.5%	2.6	0.5	378.2%	0.5	397.5%
Care Management	0.9	2.0	-53.0%	0.6	45.7%	2.2	2.0	9.9%	0.7	205.6%
Emergency Department	1.6	3.2	-50.5%	7.1	-77.7%	1.9	3.0	-37.5%	5.3	-64.2%
Imaging - Ultrasound	1.9	1.5	26.3%	2.7	-28.7%	1.8	1.4	25.1%	1.3	39.2%
Intensive Care Unit (CCU) 4	0.1	4.2	-98.4%	4.1	-98.3%	0.9	4.0	-76.7%	14.6	-93.6%
Intensive Care Unit (ICU) 2	0.2	4.2	-95.0%	6.4	-96.7%	0.9	4.0	-77.5%	12.3	-92.7%
PM&R - Occupational	0.7	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
Nursing Orientation	0.2	-	0.0%	0.3	-30.2%	0.5	-	0.0%	0.9	-47.7%
PM&R - Physical	1.0	-	0.0%	0.2	439.2%	0.5	-	0.0%	0.3	47.0%
Center for Health and Wellness - Sports Medici	0.7	1.1	-32.9%	0.8	-12.2%	0.4	1.0	-56.7%	0.3	38.2%
8 Central	-	2.1	-100.0%	6.5	-100.0%	0.4	2.0	-82.1%	4.6	-92.2%
PM&R - Speech	1.1	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
3 West Observation	0.1	4.2	-98.7%	8.3	-99.4%	0.3	4.0	-91.7%	7.4	-95.5%
7 Central	-	6.3	-100.0%	4.9	-100.0%	0.3	6.0	-94.8%	4.6	-93.2%
4 Central	-	2.1	-100.0%	6.3	-100.0%	0.3	2.0	-85.5%	6.4	-95.4%
Imaging - Cat Scan	1.1	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
5 Central	0.1	-	0.0%	3.6	-98.1%	0.2	-	0.0%	4.4	-95.3%
9 Central	-	1.1	-100.0%	2.2	-100.0%	0.1	1.0	-86.7%	3.7	-96.4%
6 Central	0.1	1.1	-88.6%	3.9	-96.9%	0.1	1.0	-90.3%	5.7	-98.3%
6 West	0.1	-	0.0%	0.3	-77.9%	0.0	-	0.0%	1.2	-97.1%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 West - Pediatrics	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.0	-51.5%
Recovery Room	-	-	0.0%	3.4	-100.0%	-	-	0.0%	1.2	-100.0%
Imaging - MRI	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
Imaging - Special Procedures	-	-	0.0%	1.0	-100.0%	-	-	0.0%	0.3	-100.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	1.1	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
<b>SUBTOTAL</b>	<b>50.8</b>	<b>64.6</b>	<b>-21.3%</b>	<b>94.4</b>	<b>-46.2%</b>	<b>47.3</b>	<b>61.6</b>	<b>-23.2%</b>	<b>102.7</b>	<b>-53.9%</b>
<b>TRANSITION LABOR</b>										
Laboratory - Chemistry	1.8	-	0.0%	2.3	-20.7%	1.2	-	0.0%	2.9	-57.4%
<b>SUBTOTAL</b>	<b>1.8</b>	<b>-</b>	<b>0.0%</b>	<b>2.3</b>	<b>-20.7%</b>	<b>1.2</b>	<b>-</b>	<b>0.0%</b>	<b>2.9</b>	<b>-57.4%</b>
<b>GRAND TOTAL</b>	<b>52.6</b>	<b>64.6</b>	<b>-18.5%</b>	<b>96.7</b>	<b>-45.6%</b>	<b>48.5</b>	<b>61.6</b>	<b>-21.2%</b>	<b>105.6</b>	<b>-54.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
MAY 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 175,025	\$ 125,998	\$ 49,027	38.9%	\$ 164,387	6.5%	\$ 1,626,975	\$ 940,180	\$ 686,795	73.0%	\$ 1,154,465	40.9%
CHEM TEMPORARY LABOR	110,118.04	51,429	58,689	114.1%	-	100.0%	771,020.92	383,749	387,272	100.9%	-	100.0%
4E TEMPORARY LABOR	88,938.30	9,259	79,679	860.6%	64,127	38.7%	404,026.55	69,052	334,975	485.1%	123,362	227.5%
COMM HEALTH TEMPORARY LABOR	14,926.56	31,765	(16,838)	-53.0%	12,544	19.0%	395,415.16	254,120	141,295	55.6%	121,322	225.9%
L & D TEMPORARY LABOR	101,552	51,399	50,153	97.6%	111,315	-8.8%	521,894	383,495	138,399	36.1%	509,810	2.4%
DIAG TEMPORARY LABOR	81,277.76	51,436	29,842	58.0%	44,655	82.0%	512,967.77	383,741	129,227	33.7%	241,554	112.4%
US TEMPORARY LABOR	27,205.61	24,665	2,541	10.3%	64,559	-57.9%	299,893.47	184,169	115,724	62.8%	236,833	26.6%
OT TEMPORARY LABOR	11,326.65	-	11,327	100.0%	-	100.0%	98,621.04	-	98,621	100.0%	-	100.0%
Temp Labor - Productive Salaries	6,722.25	-	6,722	100.0%	5,943	13.1%	64,973.23	-	64,973	100.0%	266,088	-75.6%
PT TEMPORARY LABOR	10,362.30	-	10,362	100.0%	1,915	441.0%	58,011.90	-	58,012	100.0%	29,947	93.7%
8C TEMPORARY LABOR	-	12,330	(12,330)	-100.0%	218,968	-100.0%	60,357	91,942	(31,585)	-34.4%	1,049,631	-94.2%
IMCU4 TEMPORARY LABOR	1,279	14,019	(12,740)	-90.9%	186,100	-99.3%	70,625	104,555	(33,930)	-32.5%	1,522,986	-95.4%
ALL OTHER	291,442	289,660	1,782	0.6%	1,051,141	-72.3%	2,112,540	2,161,452	(48,912)	-2.3%	7,692,523	-72.5%
OP PM&R-CHW TEMPORARY LABOR	12,444.06	17,139	(4,695)	-27.4%	9,263	34.3%	60,178.70	127,919	(67,740)	-53.0%	26,130	130.3%
ICU2 TEMPORARY LABOR	3,898.65	68,580	(64,681)	-94.3%	321,556	-98.8%	172,587.65	511,712	(339,124)	-66.3%	3,584,602	-95.2%
ICU4 TEMPORARY LABOR	1,263	68,628	(67,365)	-98.2%	28,712	-95.6%	165,274	511,478	(346,204)	-67.7%	3,394,888	-95.1%
TEMPORARY LABOR	997.50	68,536	(67,539)	-98.5%	296,776	-99.7%	76,199.19	511,686	(435,487)	-85.1%	1,690,290	-95.5%
7C TEMPORARY LABOR	-	102,729	(102,729)	-100.0%	174,145	-100.0%	59,098	766,884	(707,786)	-92.3%	1,097,930	-94.6%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 941,280</b>	<b>\$ 987,572</b>	<b>\$ (46,292)</b>	<b>-4.7%</b>	<b>\$ 2,863,181</b>	<b>-67.1%</b>	<b>\$ 7,582,040</b>	<b>\$ 7,386,134</b>	<b>\$ 195,906</b>	<b>2.7%</b>	<b>\$ 23,548,111</b>	<b>-67.8%</b>
CHEM TRANSITION LABOR	\$ 27,386	\$ -	\$ 27,386	100.0%	\$ 27,617	-0.8%	\$ 98,576	\$ -	\$ 98,576	100.0%	\$ 209,407	-52.9%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 27,386</b>	<b>\$ -</b>	<b>\$ 27,386</b>	<b>0%</b>	<b>\$ 27,617</b>	<b>-0.8%</b>	<b>\$ 98,576</b>	<b>\$ -</b>	<b>\$ 98,576</b>	<b>0.0%</b>	<b>\$ 209,407</b>	<b>-52.9%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 968,666</b>	<b>\$ 987,572</b>	<b>\$ (18,906)</b>	<b>-1.9%</b>	<b>\$ 2,890,798</b>	<b>-66.5%</b>	<b>\$ 7,680,615</b>	<b>\$ 7,386,134</b>	<b>\$ 294,481</b>	<b>4.0%</b>	<b>\$ 23,757,518</b>	<b>-67.7%</b>
COMM HEALTH OTHER PURCH SVCS	\$ 25,687	\$ 13,750	\$ 11,937	86.8%	\$ 3,451	644.3%	\$ 535,835	\$ 110,000	\$ 425,835	387.1%	\$ 95,604	460.5%
AMBULANCE FEES	77,470	12,944	64,526	498.5%	40,256	92.4%	424,316.99	103,552	320,765	309.8%	114,956	269.1%
ADM CONSULTANT FEES	56,676	68,324	(11,648)	-17.0%	202,077	-72.0%	782,892.09	546,592	236,300	43.2%	508,697	53.9%
FIN ACCT COST REPORT/CONSULTANT FEES	89,129	68,841	20,288	29.5%	62,513	42.6%	726,316.92	550,728	175,589	31.9%	346,621	109.5%
HK SVC CONTRACT PURCH SVC	128,036	107,244	20,792	19.4%	104,437	22.6%	1,002,157	857,952	144,205	16.8%	751,464	33.4%
LD OTHER PURCH SVCS	101,692	76,643	25,049	32.7%	77,693	30.9%	714,486.93	613,144	101,343	16.5%	612,135	16.7%
FOUNDATION ADVERTISING FEES	5,374	6,302	(928)	-14.7%	5,049	6.4%	124,762.73	50,416	74,347	147.5%	52,438	137.9%
CREDIT CARD FEES	46,147	18,335	27,812	151.7%	14,616	215.7%	211,522.70	146,680	64,843	44.2%	134,133	57.7%
FA EXTERNAL AUDIT FEES	(12,696)	20,833	(33,529)	-160.9%	2,000	-734.8%	206,624.32	166,664	39,960	24.0%	204,020	1.3%
NSG OTHER PURCH SVCS	19,316	10,080	9,236	91.6%	6,626	191.5%	112,576.58	80,640	31,937	39.6%	84,736	32.9%
SERV EXC SURVEY SERVICES	26,028	23,020	3,008	13.1%	22,021	18.2%	213,391.26	184,160	29,231	15.9%	158,514	34.6%
ECHD POLICE DEPT OTHER PURCH SVCS	4,774	3,245	1,529	47.1%	4,928	-3.1%	54,345.28	25,960	28,385	109.3%	33,889	60.4%
TS OTHER PURCH SVCS	9,913	7,762	2,151	27.7%	5,056	96.1%	77,533.28	62,096	15,437	24.9%	55,219	40.4%
ENGINEERING OTHER PURCH SVCS	8,473	13,377	(4,904)	-36.7%	16,127	-47.5%	90,705.49	107,016	(16,311)	-15.2%	121,609	-25.4%
COMP PURCH SVCS CONTRACT	3,689	12,392	(8,703)	-70.2%	4,049	-8.9%	81,559.20	99,136	(17,577)	-17.7%	68,989	18.2%
COMM REL ADVERTISEMENT PURCH SVCS	26,143	28,066	(1,923)	-6.9%	29,067	-10.1%	168,211	224,528	(56,317)	-25.1%	160,101	5.1%
ADM APPRAISAL DIST FEE	17,360	34,830	(17,470)	-50.2%	24,963	-30.5%	166,650	278,640	(111,990)	-40.2%	207,692	-19.8%
PRIMARY CARE WEST OTHER PURCH SVCS	16,146	48,507	(32,361)	-66.7%	41,864	-61.4%	263,720.35	380,232	(116,512)	-30.6%	288,415	-8.6%
MED STAFF REVIEW FEES	12,098	27,783	(15,685)	-56.5%	12,299	-1.6%	101,157.57	222,264	(121,106)	-54.5%	72,997	38.6%
PI FEES ( TRANSITION NURSE PROGRAM)	21,250	47,533	(26,283)	-55.3%	45,214	-53.0%	255,148.04	380,264	(125,116)	-32.9%	477,217	-46.5%
ADM CONTRACT STRYKER	50,213	71,248	(21,035)	-29.5%	27,386	83.4%	418,330.22	569,984	(151,654)	-26.6%	526,034	-20.5%
OTHER PURCH SVCS	27,193	65,770	(38,577)	-58.7%	48,766	-44.2%	289,148	515,554	(226,406)	-43.9%	348,064	-16.9%
FHC OTHER PURCH SVCS	19,055	74,017	(54,962)	-74.3%	57,983	-67.1%	344,957	580,199	(235,242)	-40.5%	430,550	-19.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	34,151	72,917	(38,766)	-53.2%	64,433	-47.0%	330,254	583,336	(253,082)	-43.4%	466,690	-29.2%
ALL OTHERS	1,774,118	3,539,813	(1,765,695)	-49.9%	3,824,327	-53.6%	26,521,833	28,301,848	(1,780,015)	-6.3%	28,957,457	-8.4%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 2,731,156</b>	<b>\$ 4,488,370</b>	<b>\$ (1,757,214)</b>	<b>-39.2%</b>	<b>\$ 4,747,203</b>	<b>-42.5%</b>	<b>\$ 34,608,012</b>	<b>\$ 35,859,937</b>	<b>\$ (1,251,925)</b>	<b>-3.5%</b>	<b>\$ 35,455,773</b>	<b>-2.4%</b>



# Financial Presentation

For the Month Ended

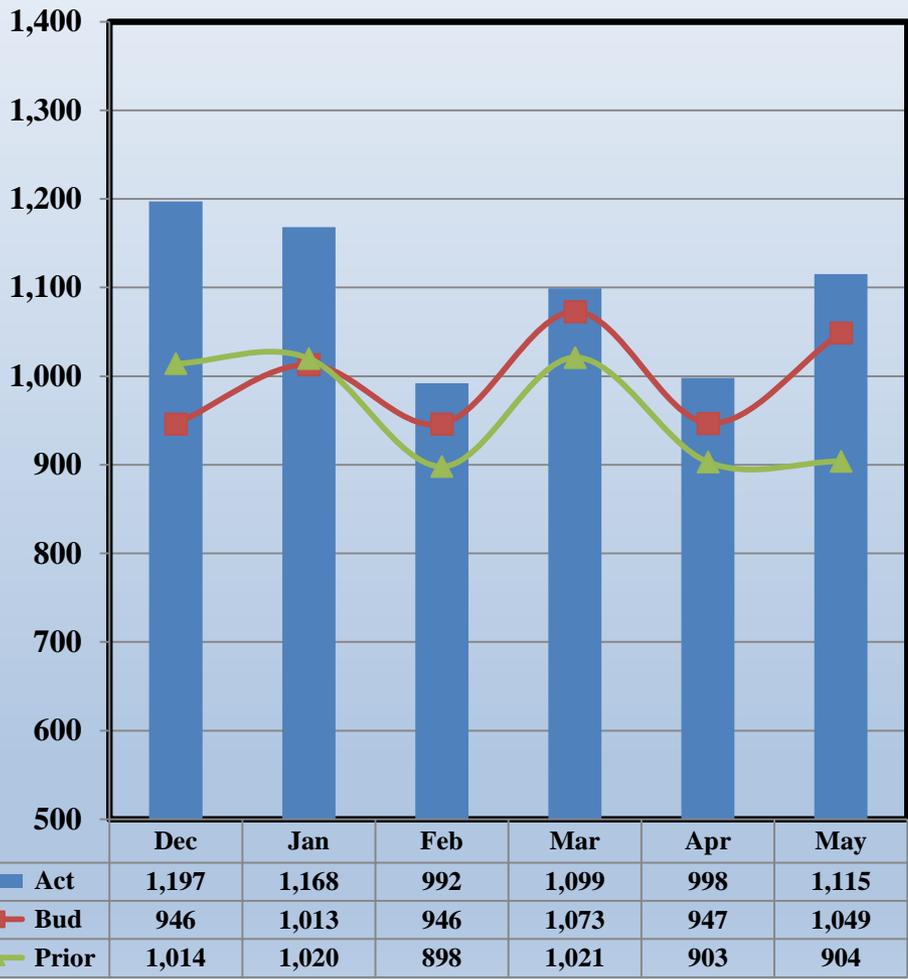
May 31, 2023

# Volume



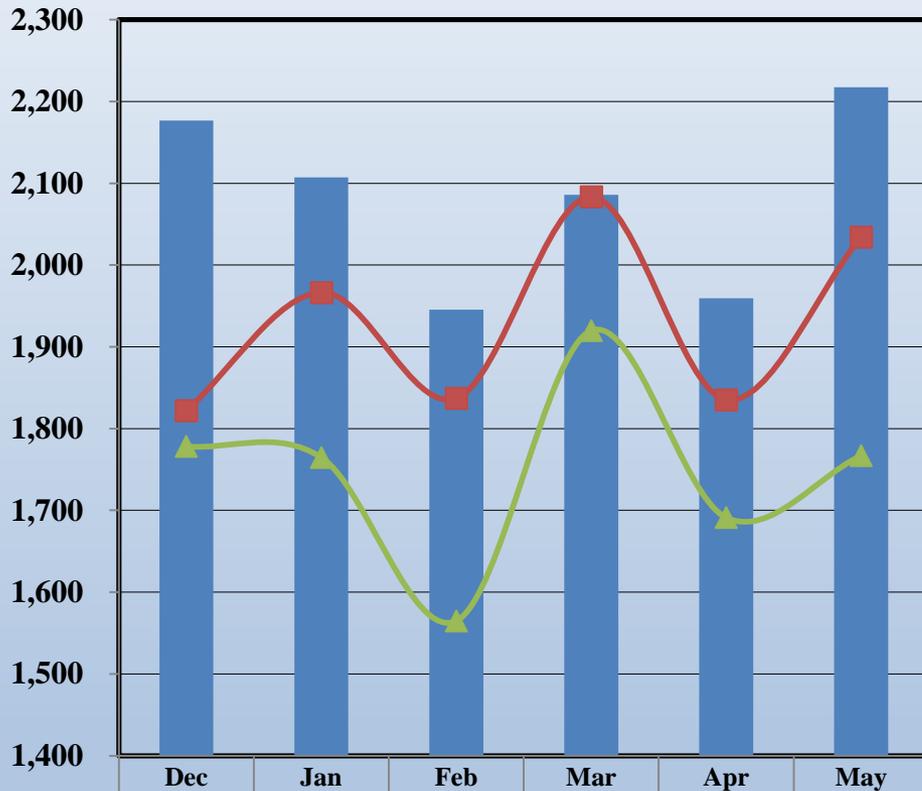
# Admissions

## *Total – Adults and NICU*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,115	1,049	904
Var %		6.3%	23.3%
Year-To-Date	8,635	7,827	7,819
Var %		10.3%	10.4%
Annualized	12,718	11,932	12,068
Var %		6.6%	5.4%

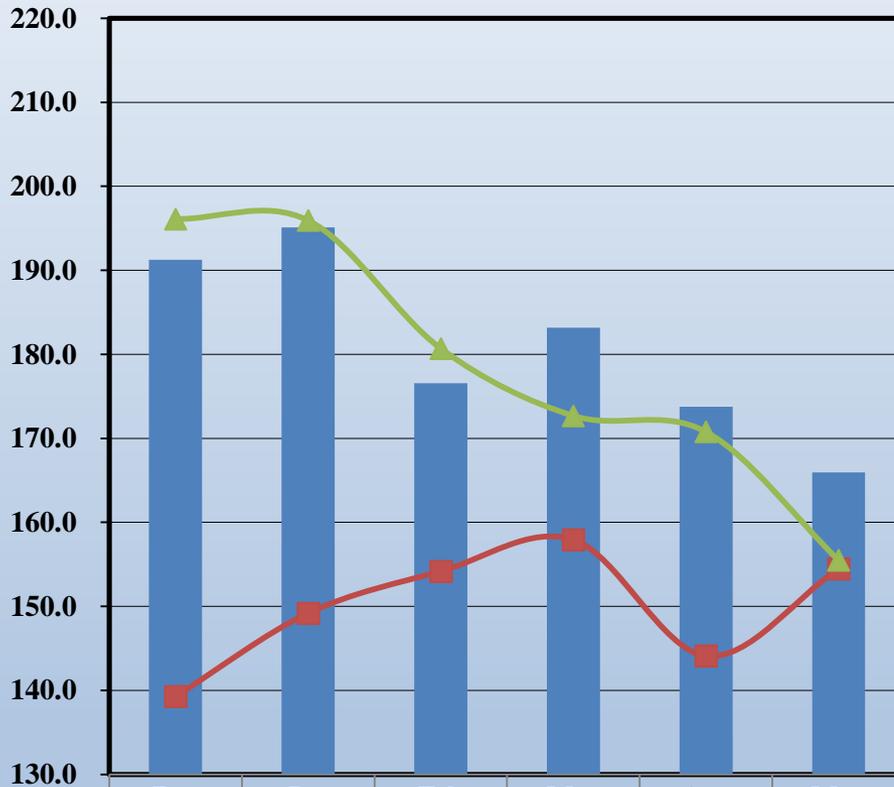
# Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,217	2,035	1,767
Var %		9.0%	25.5%
Year-To-Date	16,529	15,148	14,099
Var %		9.1%	17.2%
Annualized	24,448	22,774	21,520
Var %		7.4%	13.6%

	Dec	Jan	Feb	Mar	Apr	May
Act	2,177	2,107	1,945	2,086	1,960	2,217
Bud	1,822	1,967	1,837	2,084	1,835	2,035
Prior	1,778	1,765	1,565	1,920	1,691	1,767

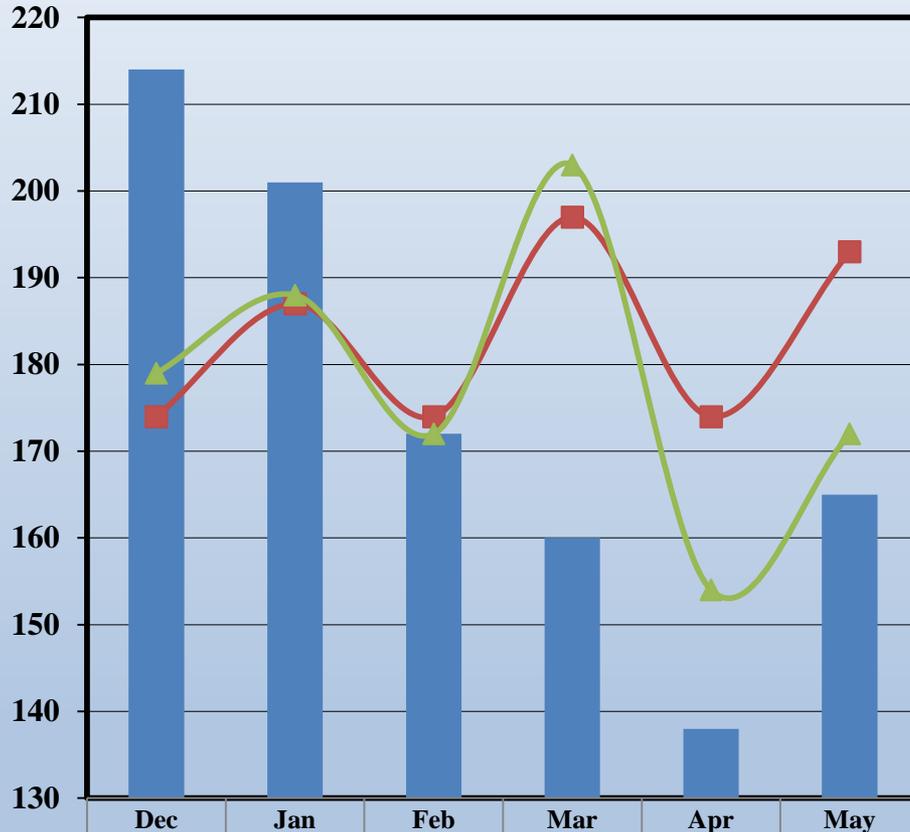
# Average Daily Census



	Dec	Jan	Feb	Mar	Apr	May
Act	191.3	195.1	176.6	183.2	173.8	165.9
Bud	139.3	149.2	154.2	157.9	144.1	154.5
Prior	196.1	195.9	180.7	172.7	170.8	155.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	165.9	154.5	155.5
Var %		7.4%	6.7%
Year-To-Date	178.3	147.0	183.0
Var %		21.2%	-2.6%
Annualized	174.9	150.1	186.3
Var %		16.6%	-6.1%

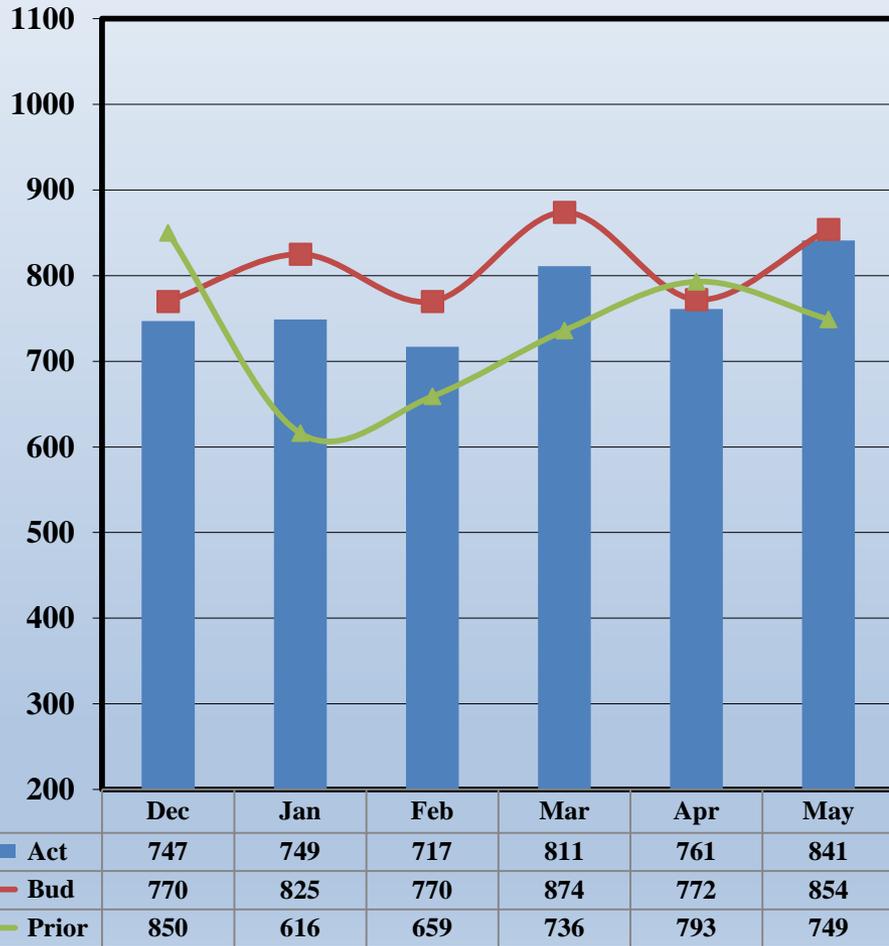
# Deliveries



■ Act	214	201	172	160	138	165
■ Bud	174	187	174	197	174	193
▲ Prior	179	188	172	203	154	172

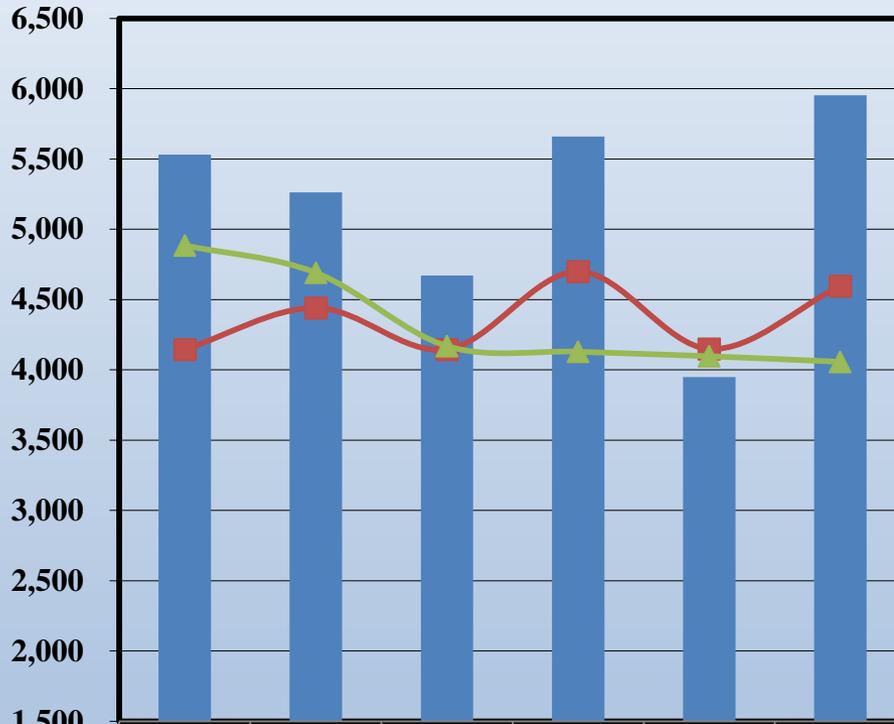
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	165	193	172
Var %		-14.5%	-4.1%
Year-To-Date	1,424	1,440	1,427
Var %		-1.1%	-0.2%
Annualized	2,186	2,042	2,145
Var %		7.1%	1.9%

# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	841	854	749
Var %		-1.5%	12.3%
Year-To-Date	6,153	6,373	5,885
Var %		-3.5%	4.6%
Annualized	9,133	9,596	8,547
Var %		-4.8%	6.9%

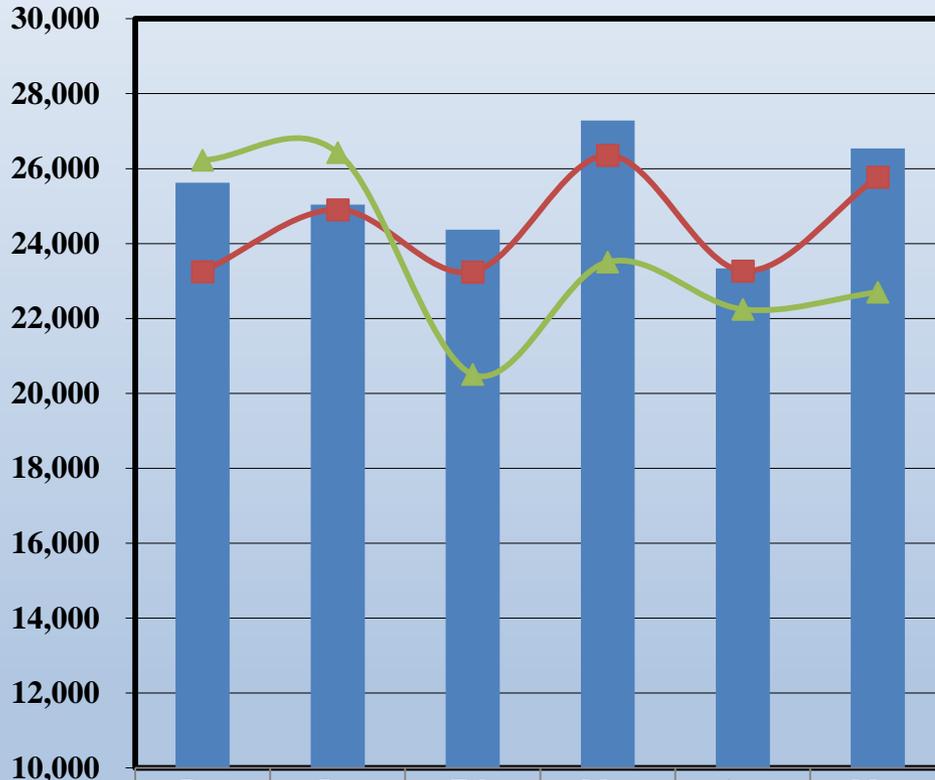
# Emergency Room Visits



	Dec	Jan	Feb	Mar	Apr	May
Act	5,531	5,262	4,671	5,659	3,949	5,953
Bud	4,146	4,441	4,145	4,700	4,149	4,596
Prior	4,885	4,691	4,169	4,129	4,097	4,057

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,953	4,596	4,057
Var %		29.5%	46.7%
Year-To-Date	41,821	34,296	34,395
Var %		21.9%	21.6%
Annualized	60,869	50,418	52,005
Var %		20.7%	17.0%

# Total Outpatient Occasions of Service

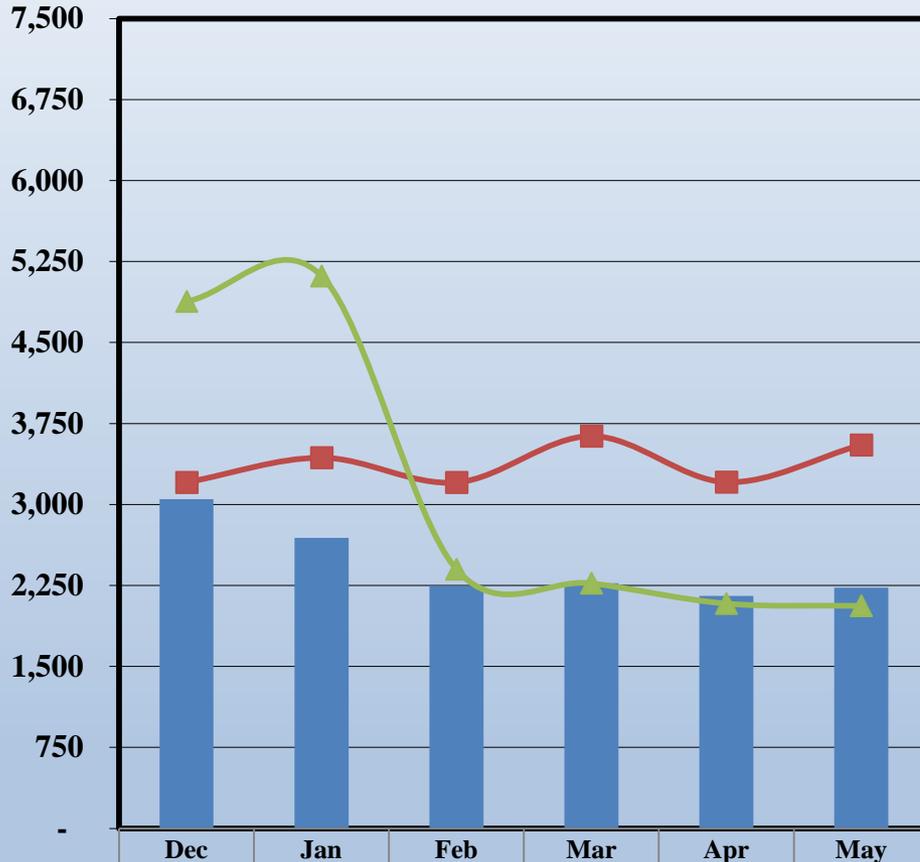


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	26,540	25,775	22,701
Var %		3.0%	16.9%
Year-To-Date	204,231	192,335	191,792
Var %		6.2%	6.5%
Annualized	301,611	280,945	294,249
Var %		7.4%	2.5%

Act	25,623	25,037	24,373	27,285	23,333	26,540
Bud	23,249	24,906	23,245	26,359	23,271	25,775
Prior	26,222	26,425	20,504	23,506	22,243	22,701

# Urgent Care Visits

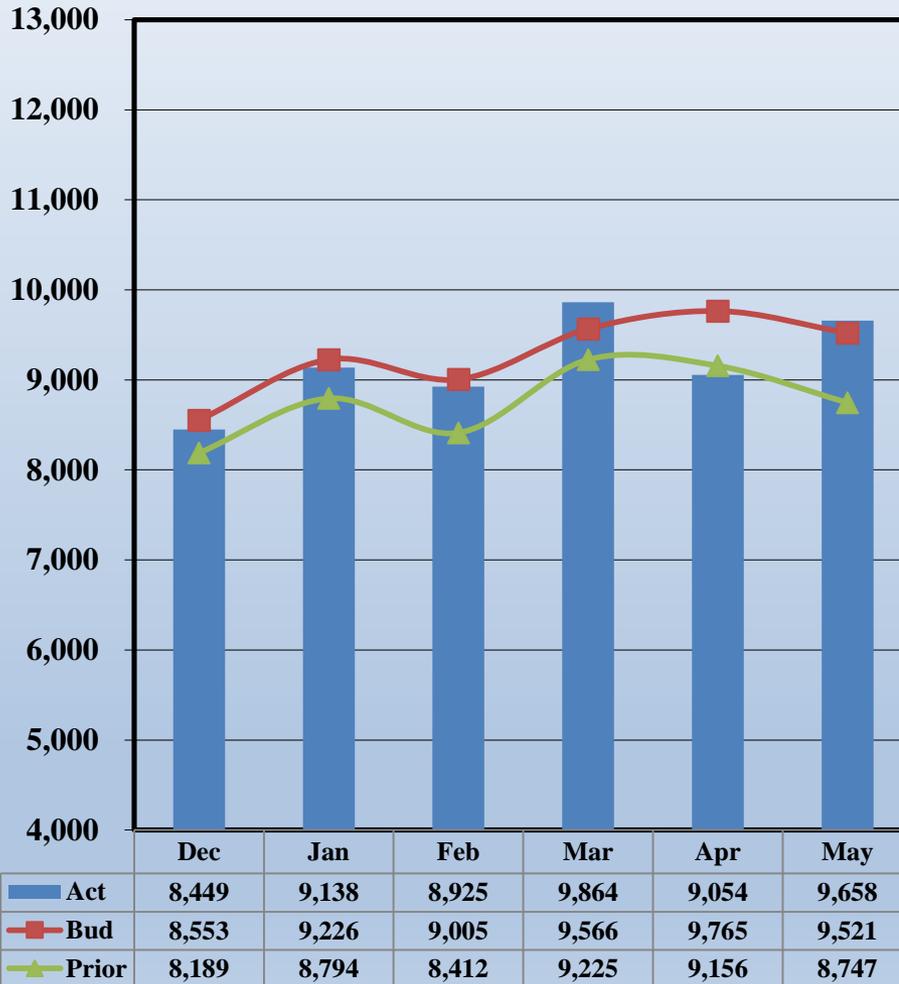
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,229	3,553	2,061
Var %		-37.3%	8.2%
Year-To-Date	20,715	26,511	26,936
Var %		-21.9%	-23.1%
Annualized	30,096	51,738	45,833
Var %		-41.8%	-34.3%

	Dec	Jan	Feb	Mar	Apr	May
Act	3,049	2,692	2,245	2,272	2,154	2,229
Bud	3,205	3,433	3,204	3,633	3,207	3,553
Prior	4,880	5,117	2,400	2,270	2,082	2,061

# Total ProCare Office Visits



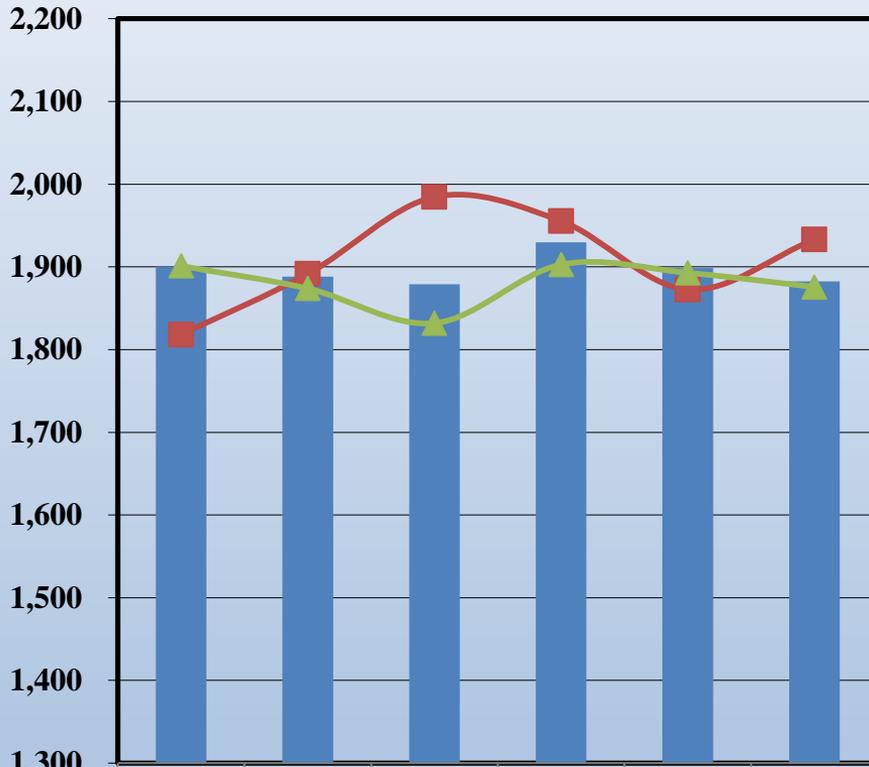
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,658	9,521	8,747
Var %		1.4%	10.4%
Year-To-Date	73,343	74,016	70,089
Var %		-0.9%	4.6%
Annualized	109,804	111,023	107,628
Var %		-1.1%	2.0%

# Staffing



# Blended FTE's

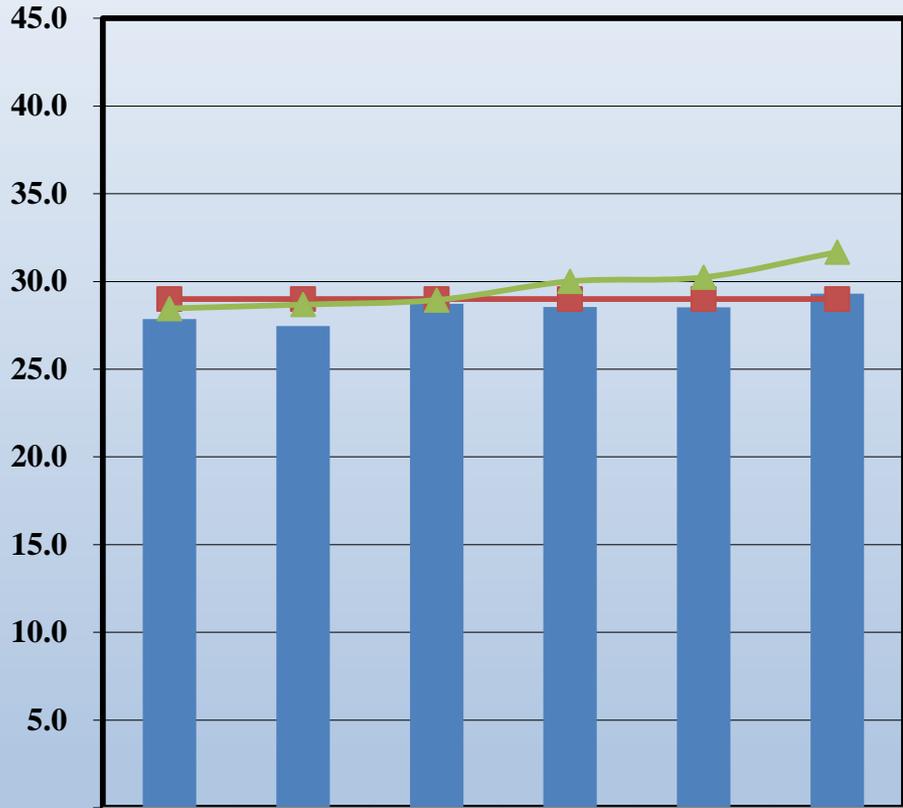
*Including Contract Labor and Management Services*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,882	1,933	1,876
Var %		-2.6%	0.4%
Year-To-Date	1,899	1,887	1,874
Var %		0.7%	1.4%
Annualized	1,904	1,893	1,875
Var %		0.6%	1.6%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,900	1,888	1,879	1,930	1,898	1,882
Bud	1,818	1,891	1,985	1,955	1,872	1,933
Prior	1,901	1,874	1,832	1,903	1,893	1,876

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.3	29.0	31.7
Var %		1.1%	-7.5%
Year-To-Date	28.6	29.0	29.2
Var %		-1.4%	-2.1%
Annualized	29.1	29.0	29.1
Var %		0.3%	0.0%

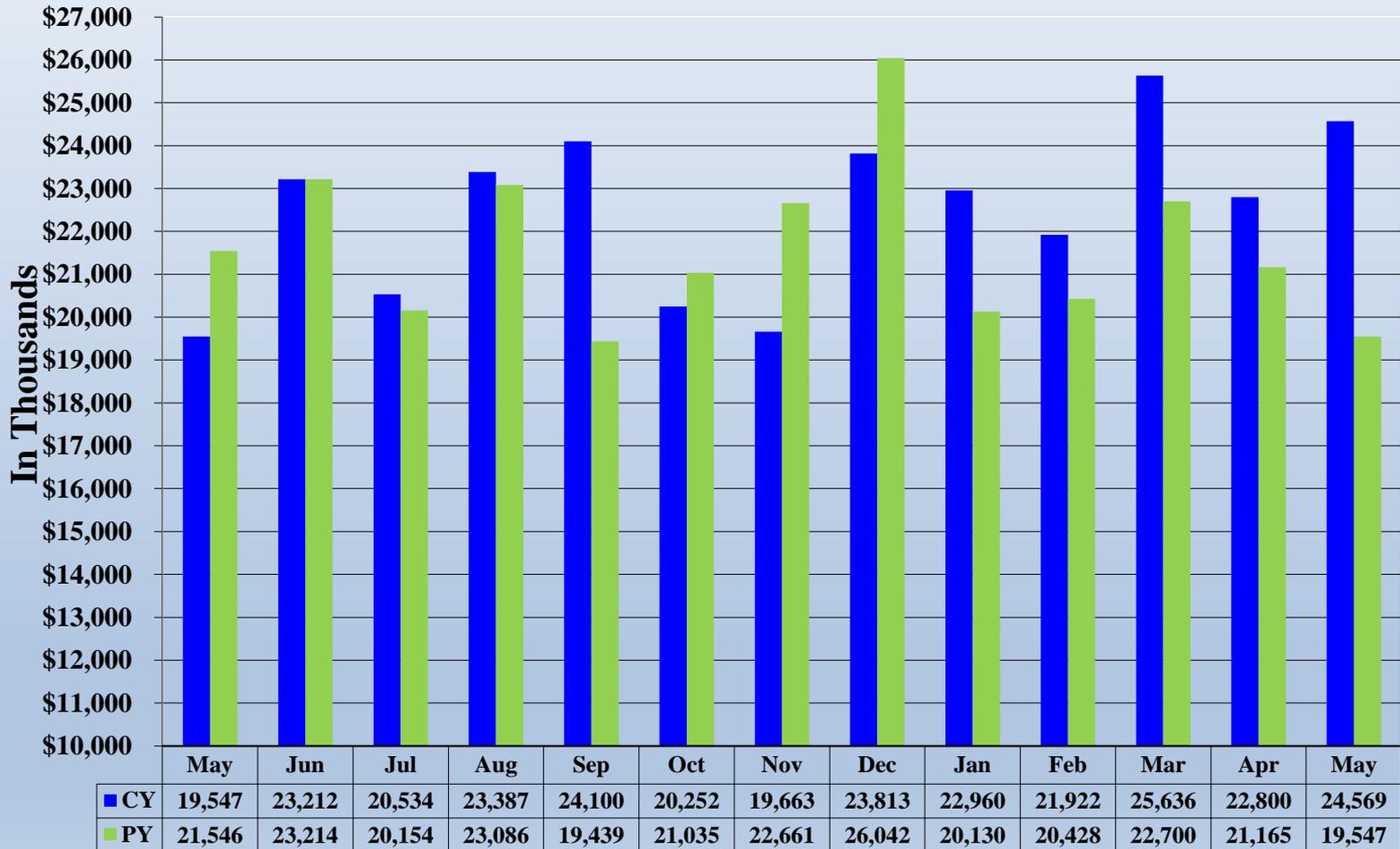
	Dec	Jan	Feb	Mar	Apr	May
Act	27.9	27.5	28.7	28.5	28.5	29.3
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	28.5	28.7	28.9	30.0	30.2	31.7

# Accounts Receivable



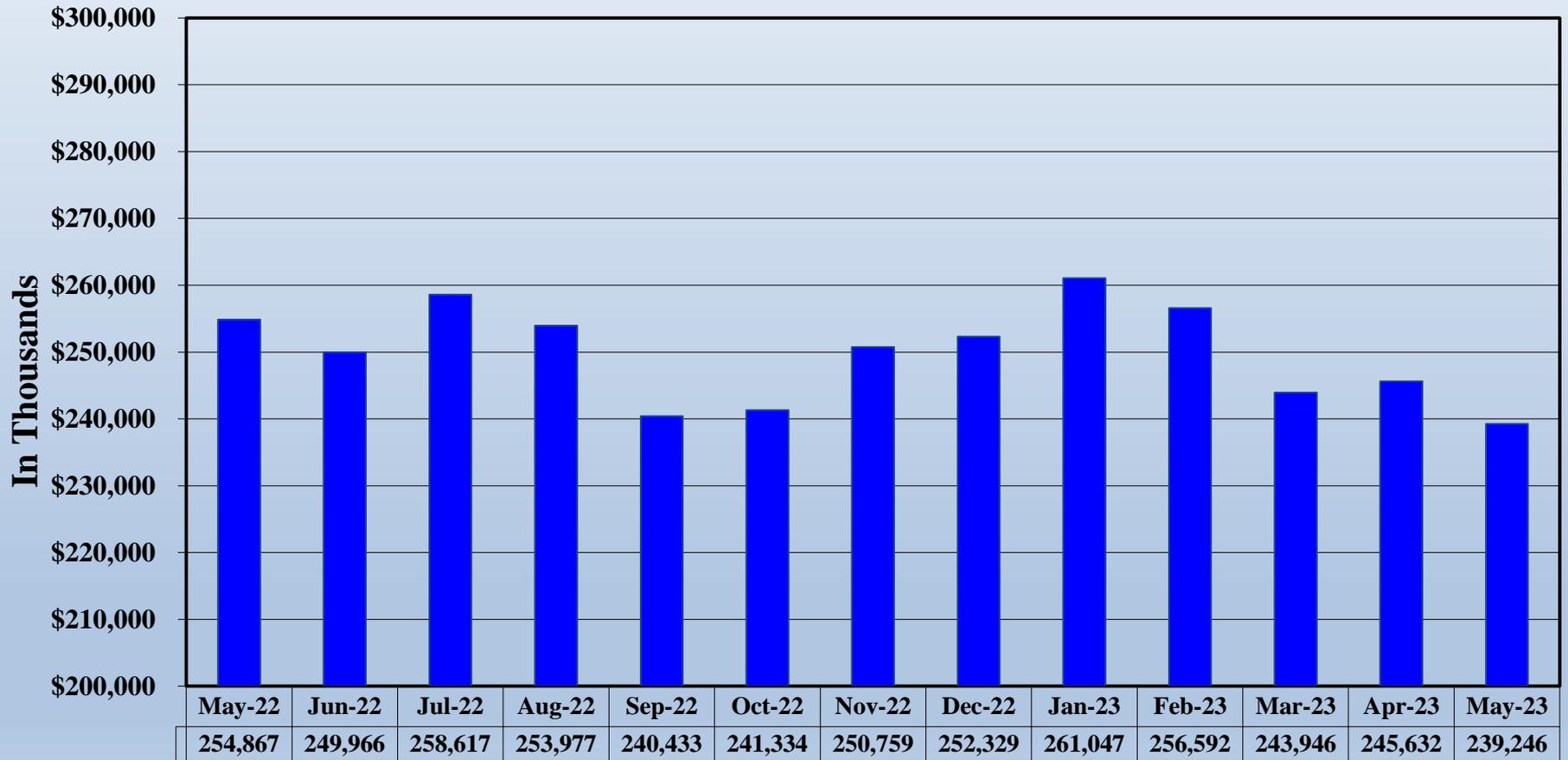
# Total AR Cash Receipts

## 13 Month Trending



# Total Accounts Receivable – Gross

## Thirteen Month Trending

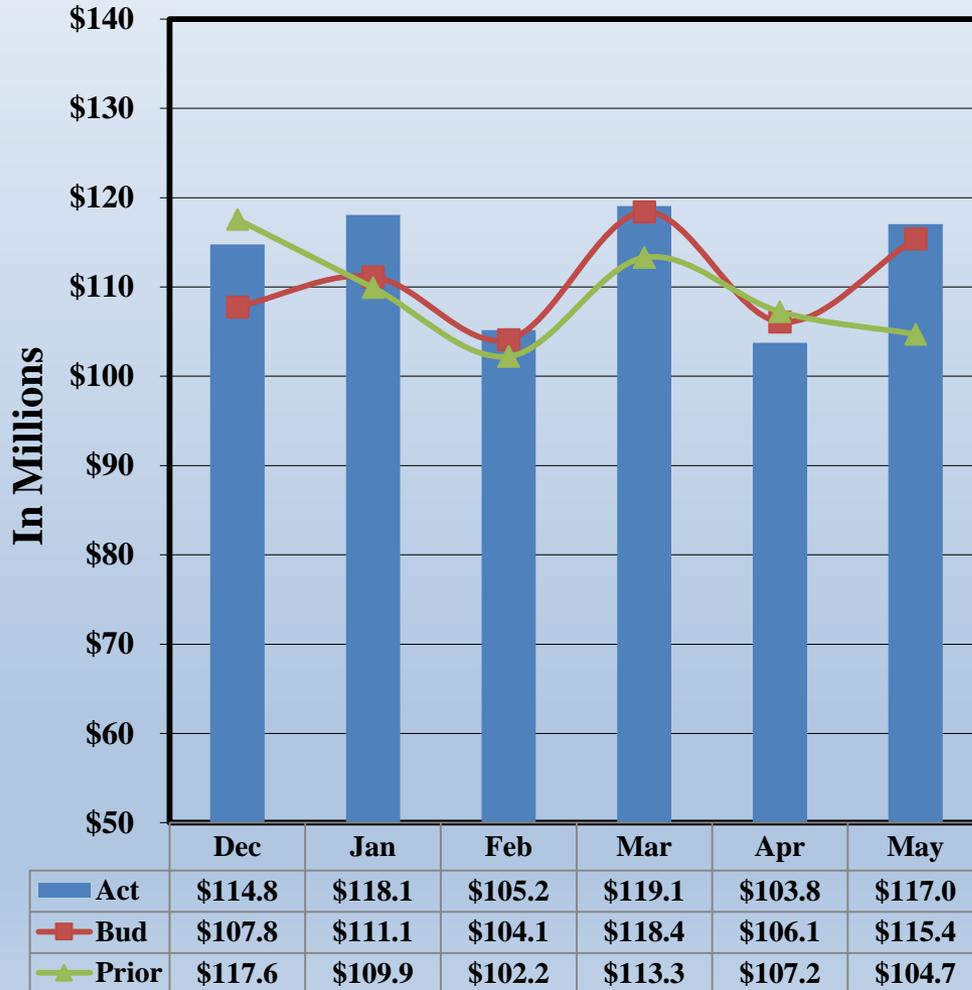


# Revenues & Revenue Deductions



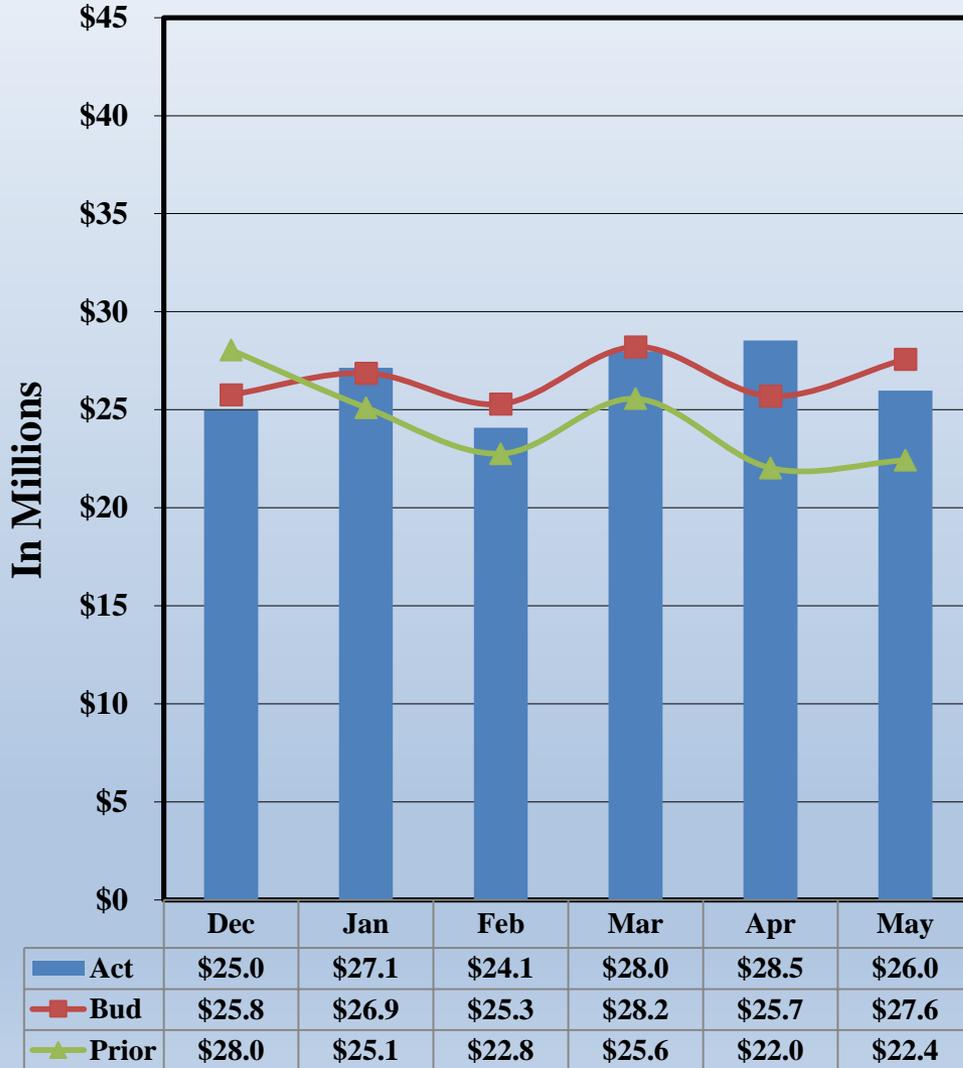
# Total Patient Revenues

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 117.0	\$ 115.4	\$ 104.7
Var %		1.4%	11.8%
Year-To-Date	\$ 896.3	\$ 873.9	\$ 883.6
Var %		2.6%	1.4%
Annualized	\$ 1,324.8	\$ 1,300.6	\$ 1,335.8
Var %		1.9%	-0.8%

# Total Net Patient Revenues

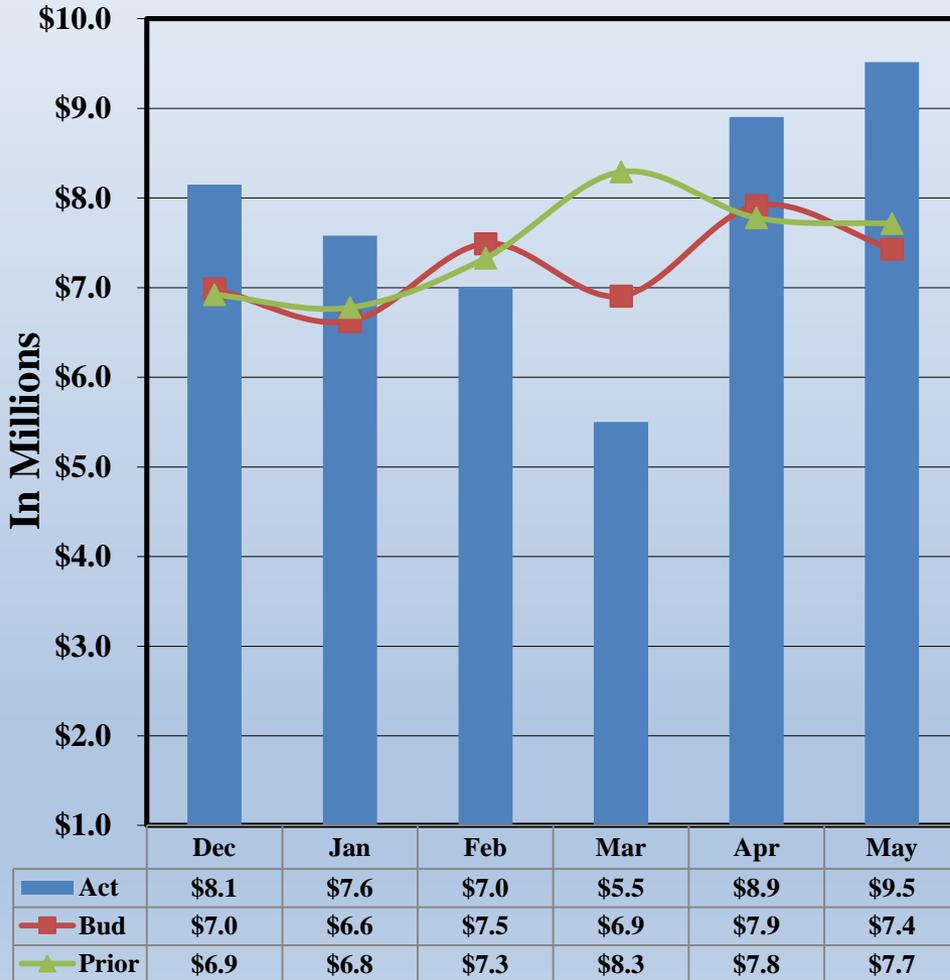


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.0	\$ 27.6	\$ 22.4
Var %		-5.9%	15.8%
Year-To-Date	\$ 207.6	\$ 210.3	\$ 195.5
Var %		-1.3%	6.2%
Annualized	\$ 302.4	\$ 311.7	\$ 306.6
Var %		-3.0%	-1.4%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*

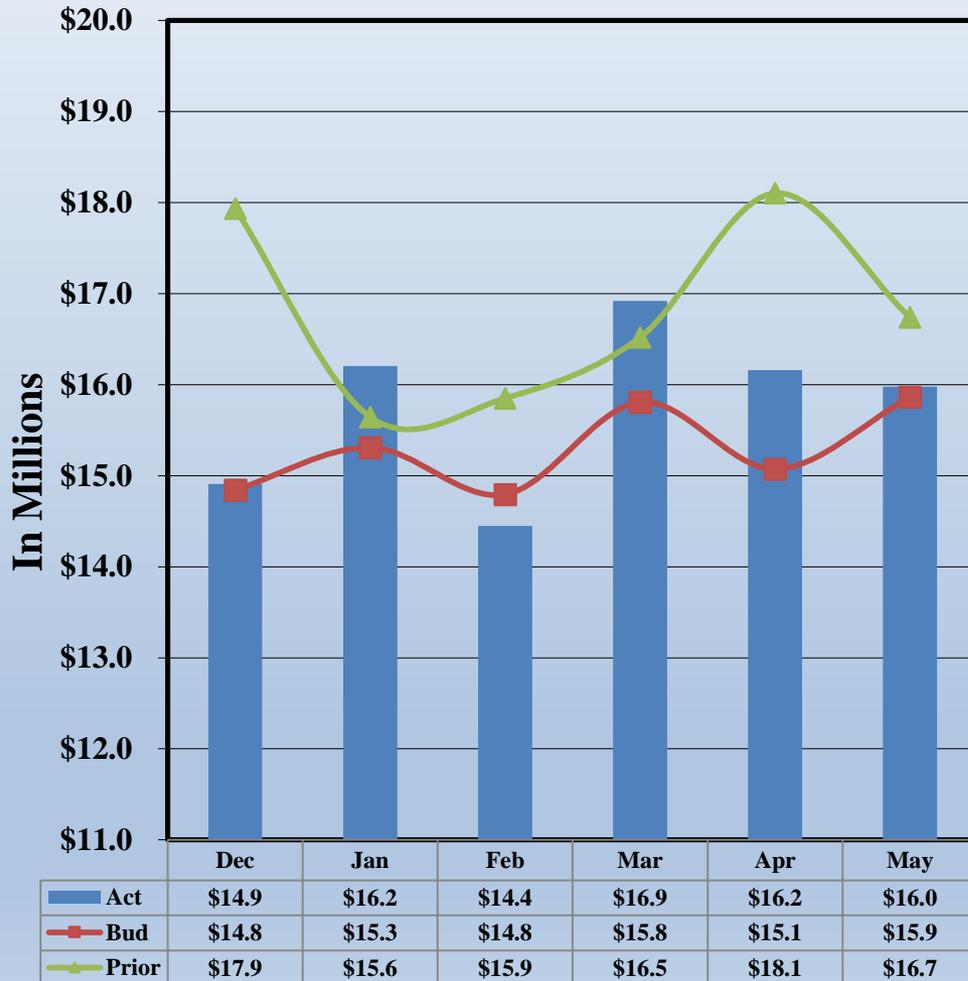


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 9.5	\$ 7.4	\$ 7.7
Var %		28.1%	23.3%
Year-To-Date	\$ 61.2	\$ 56.9	\$ 58.1
Var %		7.6%	5.5%
Annualized	\$ 93.7	\$ 80.9	\$ 84.8
Var %		15.8%	10.5%

# Operating Expenses



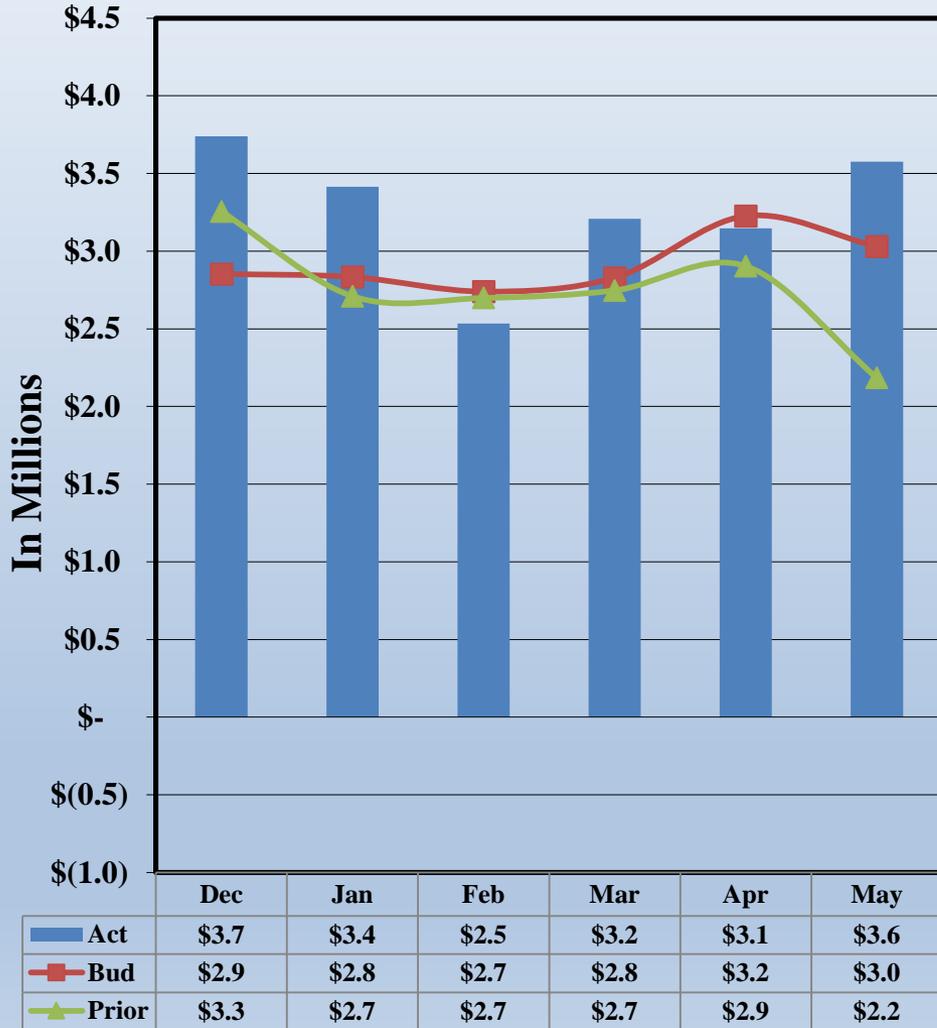
# Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.0	\$ 15.9	\$ 16.7
Var %		0.6%	-4.2%
Year-To-Date	\$ 126.0	\$ 121.1	\$ 132.6
Var %		4.0%	-5.0%
Annualized	\$ 192.1	\$ 178.3	\$ 191.9
Var %		7.7%	0.1%

# *Employee Benefit Expense*

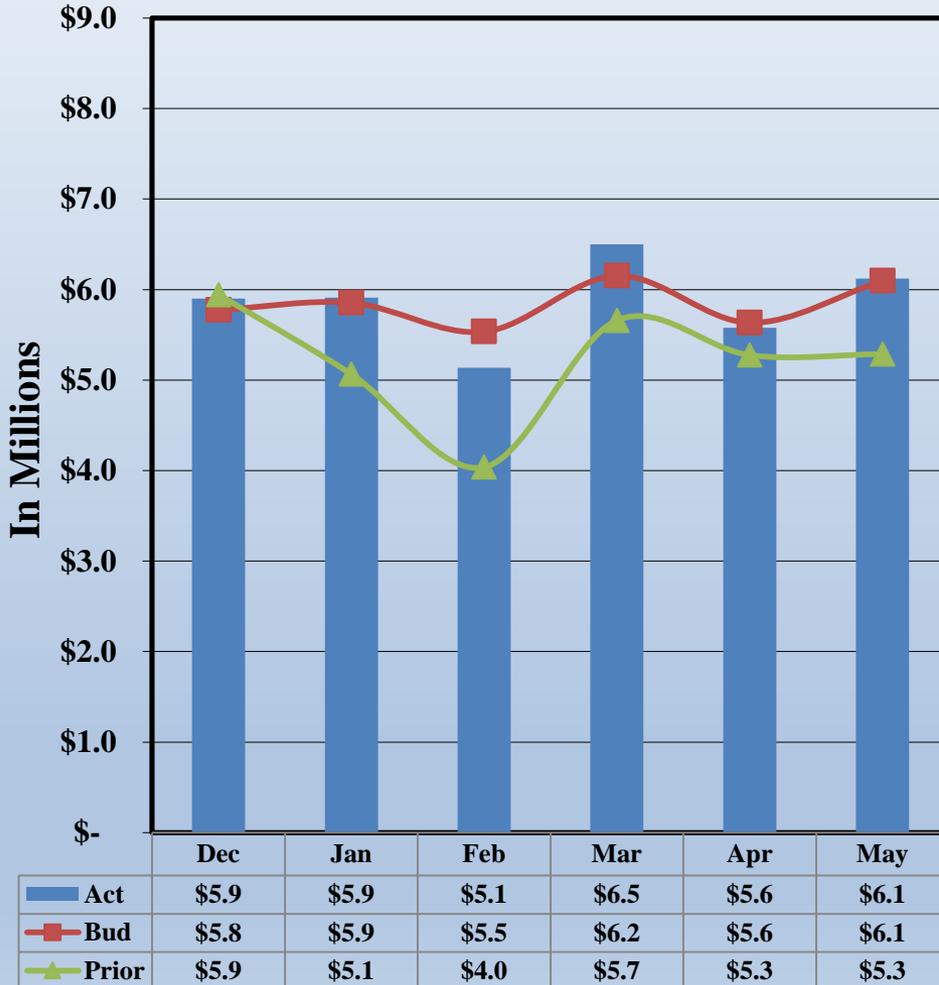
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.6	\$ 3.0	\$ 2.2
Var %		19.5%	65.8%
Year-To-Date	\$ 26.4	\$ 23.1	\$ 22.1
Var %		14.1%	19.2%
Annualized	\$ 17.4	\$ 34.9	\$ 33.3
Var %		-50.1%	-47.7%

# *Supply Expense*

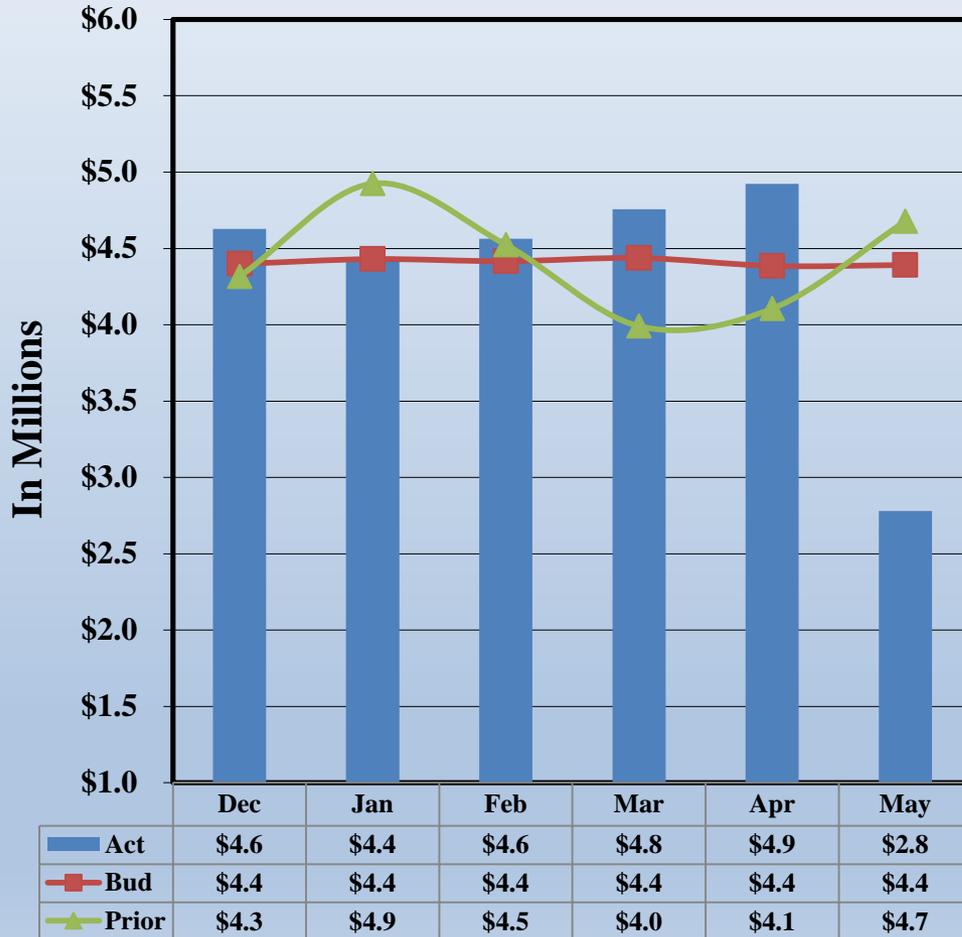
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.1	\$ 6.1	\$ 5.3
Var %		0.4%	15.7%
Year-To-Date	\$ 46.2	\$ 46.4	\$ 42.4
Var %		-0.5%	8.7%
Annualized	\$ 66.9	\$ 66.7	\$ 64.1
Var %		0.3%	4.4%

# Purchased Services

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.8	\$ 4.4	\$ 4.7
Var %		-36.9%	-40.8%
Year-To-Date	\$ 34.4	\$ 35.2	\$ 34.8
Var %		-2.3%	-1.1%
Annualized	\$ 52.5	\$ 52.5	\$ 51.7
Var %		0.0%	1.5%

# Total Operating Expense

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 32.2	\$ 33.7	\$ 33.1
Var %		-4.4%	-2.7%
Year-To-Date	\$ 265.0	\$ 260.6	\$ 266.9
Var %		1.7%	-0.7%
Annualized	\$ 377.0	\$ 383.4	\$ 393.6
Var %		-1.7%	-4.2%

# Operating EBIDA

## *Ector County Hospital District Operations*

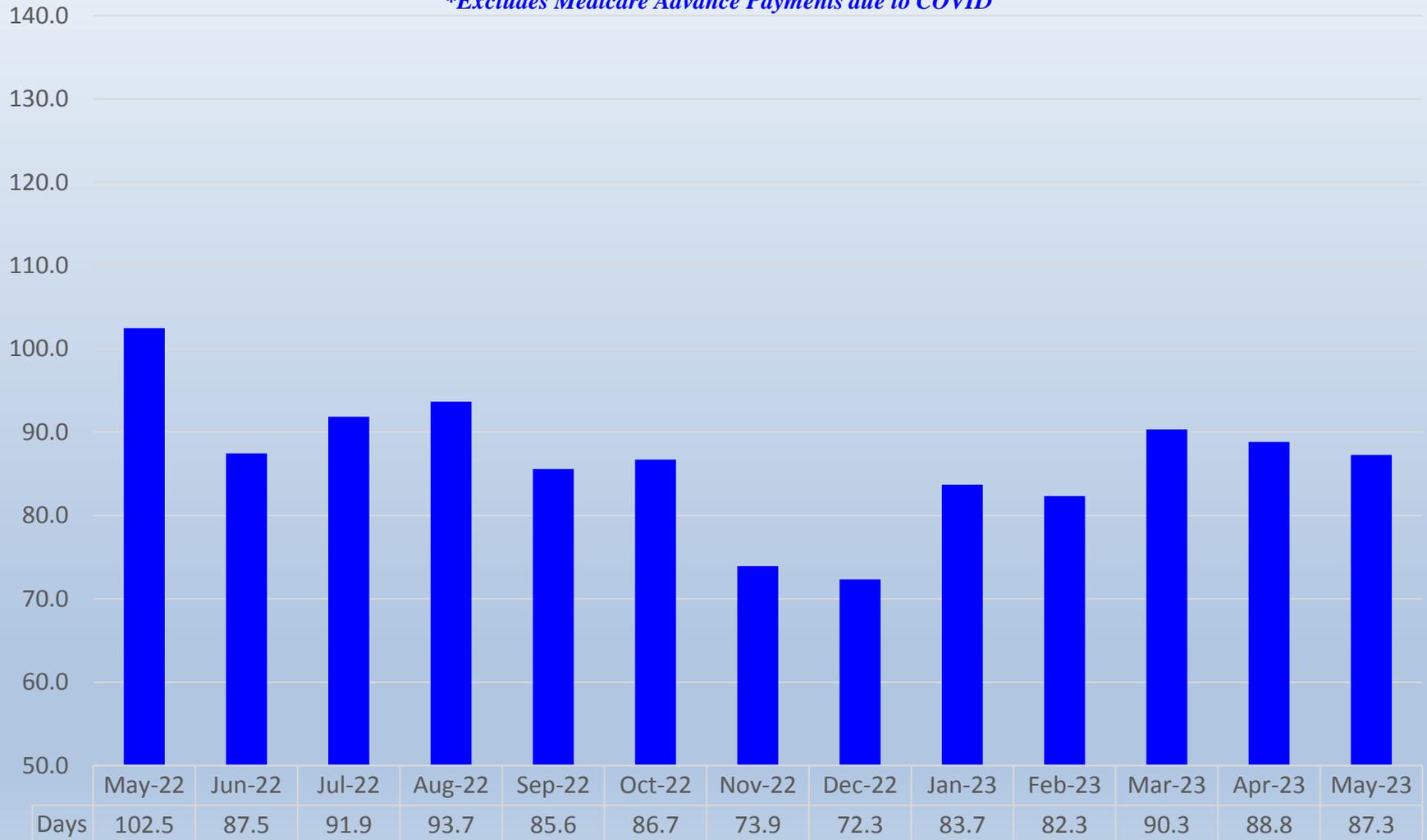


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.3	\$ 1.3	\$ (2.9)
Var %		153.8%	-213.8%
Year-To-Date	\$ 2.5	\$ 5.4	\$ (8.0)
Var %		-53.7%	-131.3%
Annualized	\$ 17.3	\$ 8.5	\$ 25.0
Var %		103.5%	-30.8%

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch





ECHD Board Member Reimbursement Request(s)  
June 2023

<u>Name</u>	<u>Event</u>	<u>Amount</u>
Will Kappauf	Board Retreat	\$187.59
Richard Herrera	Board Retreat	\$187.59
David Dunn	Board Retreat	\$187.59
Wallace Dunn	Board Retreat	\$187.59



**MEMORANDUM**

**TO: ECHD Board of Directors**

**FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer**

**SUBJECT: Firetrol Protection Services Contract Renewal – Fire Alarm System**

**DATE: July 5, 2023**

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**Cost:**

Preventative Maintenance (Inspection/Service: 06/01/2023 – 05/31/2024) **\$77,850.00**  
*(Operational Budget)*

Preventative Maintenance (Inspection/Service: 06/01/2024 – 05/31/2025) **\$77,850.00**  
*(Operational Budget)*

Preventative Maintenance (Inspection/Service: 06/01/2025 – 05/31/2026) **\$77,850.00**  
*(Operational Budget)*

**Contract Total \$233,550.00**

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**Background:**

This contract renewal will provide all labor, tools, and equipment to test the alarm systems listed in the contract in accordance with National and Local Fire Codes, Standards and Regulations. This testing is required to maintain our compliance with Joint Commission and CMS. Inspection and Service is performed quarterly each year.

**Staffing:**

No additional FTE’s required

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:**

Budgeted operational expense



**MEMORANDUM**

**TO: ECHD Board of Directors**

**FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer**

**SUBJECT: ChemAqua Contract Renewal – Water Treatment Program**

**DATE: July 5, 2023**

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**Cost:**

Water Treatment for MCHS (07/01/2023 – 06/30/2024) **\$123,515.00**  
(Operational Budget)

Water Treatment for WSMP (07/01/2023 – 06/30/2024) **\$32,584.00**  
(Operational Budget)

**Contract Total** **\$156,099.00**

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**Background:**

This contract renewal will provide total water treatment in the main hospital and the Wheatly Stewart Medical Pavilion(WSMP/MOB) .

**Staffing:**

No additional FTE’s required

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:**

Budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Linda Carpenter, Chief Information Officer  
SUBJECT: CareFusion Solutions, LLC – Alaris Integrated Solutions Management Support Contract Renewal  
DATE: July 1, 2023

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**Cost:**

Integrated Solutions Management Support – Alaris System \$217,566.00  
(5Yr Support Agreement)

**Budget Reference:**

Operational Funds – Annual Cost \$ 43,513.20  
(10% discount applied)

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**Background:**

Integrated Solutions Management Support (ISMS) provides comprehensive support for Alaris system integration to Cerner Electronic Medical Records (EMR). Renewing agreement will continue to provide ongoing support services, education and critical software updates to enhance security and improve functionality.

**Funding:**

Integrated Solutions Management 5-Yr Support in the amount of \$217,566.00, billed annually at \$43,513.20 from CareFusion Solutions, LLC. will come from budgeted operational funds.



**MEMORANDUM**

**TO: ECHD Board of Directors**

**FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer**

**SUBJECT: Waukesha-Pearce Industries – Generator Inspection and Maintenance**

**DATE: July 7, 2023**

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**Cost:**

Preventative Maintenance (Inspection/Service: 07/01/2023 – 06/30/2024) **\$38,291.61**  
(Operational Budget)

Preventative Maintenance (Inspection/Service: 07/01/2024 – 06/30/2025) **\$38,291.61**  
(Operational Budget)

Preventative Maintenance (Inspection/Service: 07/01/2025 – 06/30/2026) **\$38,291.61**  
(Operational Budget)

**Contract Total** **\$114,874.83**

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**Background:**

This contract will provide all quarterly inspections, annual maintenance, and load bank testing for all generators at MCHS main campus and Center for Health in Wellness in accordance with Joint Commission Regulation and Standards.

**Staffing:**

No additional FTE’s required

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:**

Budgeted operational expense

**Ector County Hospital District  
Medical Center Hospital  
Odessa, TX**

**ANNUAL INSURANCE REPORT OF CONDITION**

As of July 1, 2023

**EXECUTIVE SUMMARY**

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2023. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, Workers’ Compensation and other related lines of insurance as outlined in the Insurance Coverage Summary. This report does not apply to the employee benefits coverages.

**Opinion of the Condition**

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

**Insurance Market Review**

After stabilizing to some extent from the challenging conditions heightened by COVID-19, the property & casualty insurance industry has been impacted by the current inflationary period, the war in Ukraine, and ongoing supply chain disruptions. For most commercial lines segments (except commercial property), we believe 2023 will look very similar to 2022: we anticipate premiums will continue to increase, albeit at a slower rate. In 2022 global insured property losses continue to outpace historical averages, with Hurricane Ian shattering the hope for a swift return to a more stable property insurance market environment. Hurricanes are not the only catastrophes of concern either. Significant Texas freezes in January 2021 and December 2022 and a wide range of convective storms and wildfires are all contributing to the current property market distress. The average global property rate increases recorded for January 2023 were 37% (the biggest year-on-year increase at 1/1 since 1992).

With that said, the current condition of MCH’s insurance program for 2023 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. For the current year from 7-1-23 to 7-1-24, the hospitals total premiums increased by 11% due to program changes, rate changes and exposure increases due to hospital growth in nearly all categories.

**Changes to the Program**

The program always experiences certain changes from the previous year due to factors such as a change in exposures at the hospital, adjustments in property values and payroll and insurance market changes that can affect the pricing and terms of the insurance program. The notable changes that occurred for 2023 are as follows:

- **Property-** A 45x average daily value deductible for time element losses deductible has been added for equipment breakdown claims due to concerns over the age and condition of the electrical switchgear. When the switchgear rebuild project is complete, CNA is agreeable to reducing the deductible mid-term. An actual cash value limitation has been added for all roofs 15 years and older. The wind and hail deductible has increased from 1% to 3% of the total insured value per location.
- **Ector County Hospital District d/b/a MCH Pharmacy-** Activated professional and general liability coverage effective 10/1/22 for MCH Pharmacy, a community pharmacy located at 319 Golder Ave.

### Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or “TCOR”. We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the Texas Tort Claims Act cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal and administrative), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

We have tracked this information and determined that the TCOR for 2022 is \$4,339,684 up from \$2,009,338 in 2021 due to a significant increase in retained losses and deductible expenses. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues (“NPR”) for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last ten years TCOR Ratios from a low of 0.69% to a high of 1.67%. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

### Special Projects Undertaken

This past year HealthSure identified several areas of focus for reducing cost and improving upon overall Total Cost of Risk for MCH. These areas include:

**Cybersecurity Incident Response Seminar:** HealthSure coordinated an onsite incident response seminar utilizing complimentary risk management resources offered by Beazley. Topics covered include:

- The landscape of information security risks
- The anatomy of data breaches (how they happen; what they look like in practice; what the first- and third-party exposures are)
- Best practices for data breach response
- Dealing with regulatory inquiries
- Case studies of peer organizations that got it ‘right’ and ‘wrong’
- Ranswomware Event Tabletop exercise

- **Staff Education, Orientation and Training:** HealthSure provides role-specific presentations to educate new staff members on:
  - Hospital insurance program overview and coverage details for important reporting requirements
  - Scope of services provided by HealthSure to help reduce cost and improve efficiency
  - Tools and resources provided by HealthSure to reduce cost and improve efficiency
  - Risk management resources

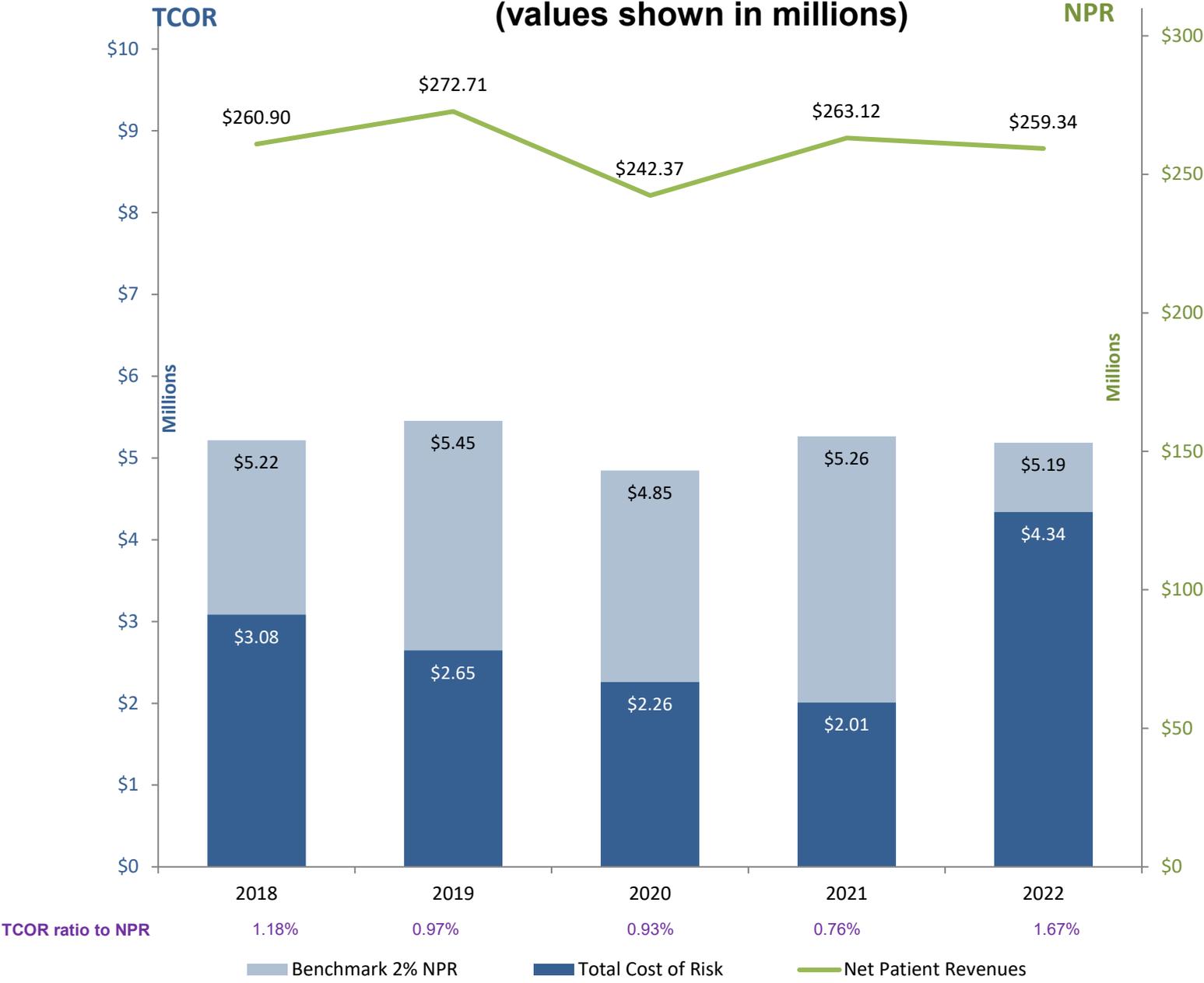
**Renewal Process Automation:** HealthSure utilizes technology (INDIO) to digitize the renewal process and improve efficiency:

- The platform streamlines the entire process from filling out applications, signing them, asking questions on applications, and uploading any documents needed for each renewal.

In closing, we would like to thank Russell Tippin, Steve Ewing, Steve Steen, Grant Trollope and Kerstin Connolly for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and risk and taking risk where fiscally appropriate. Finally, we wish to thank the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

HealthSure Insurance Services, Inc.

# ECTOR COUNTY HOSPITAL Total Cost of Risk Ratio (values shown in millions)





**Ector County Hospital District  
Medical Center Hospital & Foundation  
MCH Professional Care  
MCH TraumaCare**

**Insurance Coverages Summary**

As of 7/1/23

**Current Insurance**

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation, MCH ProCare & MCH TraumaCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Workers Compensation-** Coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

**Insurance Coverages Summary**  
**-Continued-**

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cybersecurity Insurance-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care & MCH TraumaCare-** Provides medical professional liability due to allegations of medical malpractice.
- **Retail Pharmacy-** Professional and General Liability coverage for retail pharmacy operations.

***NOTES: The Hospital District is self-insured for General and Professional Liability due to protections afforded under the Texas Tort Claims act for public entities. Employee Insurance Group Health Benefits are provided through another agent.***

## Regional Services

### July Board Report

#### Events

6/14-6/16 MCHS Board Retreat. Attendance from Crane, McCamey, and Monahans.

#### Upcoming Events

8/8 MCHS Regional Board Workshop

#### Community Outreach

Local pharmacy outreach to promote MyMCH and on demand visits access.

#### Regional Site Visits

**Andrews-** met with ED staff and ED director Mike, they have had no issues with transfers. We discussed stroke transfers and the ability for MCH to accept primary strokes rather than sending to Covenant. I reviewed the types of strokes we can auto accept and explained this will help keep Covenant beds open for LVO and more complex strokes. Mike agreed and will let me know if they have any issues. No needs from ED currently.

I also spoke with clinic referral specialist, no issues sending referrals. Clinic still having issues getting into endocrinology.

Spoke with Dr Nayak regarding receiving clinic summaries on patients he has sent to our clinics. Provided the provider with two options, will follow up to assure this is working.

**Seminole-** met with ED staff and new Director Debra Johnston. Spoke with her about services we provide and gave contact information. No issues with transfers currently.

Met with Clinic providers Brock NP, Nena PA, and Dr Myeirk (Ob/ GYN, pedi) updated with provider changes. Also met with nurses and referral specialist provided updated list.

**Stanton-** Met with ED staff no issues with transfers. They have not hired director for ED at this time, will follow up.

Met with Nancy CEO regarding TeleICU project, plans to take MCH team to Stanton for introductions to staff and to look at equipment. Start date of 10/1, MCH Procure working to get providers credentialed.

#### MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	92
February	24	66
March	21	74
April	20	53
May	24	70