



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MARCH 7, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** David Dunn (p.3)
- V. AWARDS AND RECOGNITION**
 - A. March 2023 Associates of the Month**..... Russell Tippin
 - Clinical – Mireya Prieto
 - Non-Clinical – Isabel Barrios
 - Nurse – Marily Modesto
 - B. Net Promoter Score Recognition** Russell Tippin
 - Dr. Jorge Alamo
 - Special Procedures
- VI. TRAUMA EDUCATION AND UPDATE** Sirena Watts (p.4-19)
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**Bryn Dodd (p.20-65)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, February 9, 2023**
 - B. Consider Approval of Joint Conference Committee, February 28, 2023**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2023**
- X. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.66-126)
 - 1. Financial Report for Month Ended January 31, 2023
 - 2. Consent Agenda

- a. Consider Approval of Citrix Platform Hardware License Support Renewal
 - b. Consider Approval of Crothall Healthcare Inc. Contract Amendment Renewal
 - c. Consider Approval of Firetrol Protection Services Contract Renewal
 - d. Approved CapEx Purchase - Update on purchase of CT Scanner
 - e. Consider Approval of Abbott Diabetes Care Pricing Agreement and Upgrade Renewal
- 3. Consider Approval of SOFIE PET Radiopharmaceuticals Agreement
 - 4. Healthfuse Update

- XI. TTUHSC AT THE PERMIAN BASIN REPORT.....** Kory Smith
- XII. NURSING UPDATE – NURSING WORKFORCE, STAFFING ADVISORY, AND MAGNET**
.....Kim Leftwich, Natalie Sandell, and Dani Butterfield (p.127-133)
- XIII. CONSIDER CERTIFICATION OF UNOPPOSED CANDIDATES** Steve Steen (p.134)
- XIV. CONSIDER ORDER OF CANCELLATION OF ELECTION OF DIRECTORS DISTRICT 4 AND 6**
..... Steve Steen (p.135)
- XV. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**
..... Russell Tippin (p.136-137)

- A. Update on Planned Power Shutdown**
- B. COVID-19 Update**
- C. CMO Update – Dr. Hulsey**
- D. Ad hoc Report(s)**

XVI. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Deliberation Regarding Economic Development Negotiations.

XVII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCH TraumaCare Provider Agreement**

XVIII.ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**Trauma Outreach & Injury Prevention
Coordinator
Sirena Watts, BSN, RN**

Fall Prevention

Use this checklist to find and fix hazards in your home.

- | STAIRS & STEPS
(INDOORS & OUTDOORS) | FLOORS | |
|--|---|---------|
| <p>Are there papers, shoes, books, or other objects on the stairs?</p> <p><input type="checkbox"/> Always keep objects off the stairs.</p> | <p>When you walk through a room, do you have to walk around furniture?</p> <p><input type="checkbox"/> Ask someone to move the furniture so your path is clear.</p> | |
| <p>Are some steps broken or uneven?</p> <p><input type="checkbox"/> Fix loose or uneven steps.</p> | <p>Do you have throw rugs on the floor?</p> <p><input type="checkbox"/> Remove the rugs, or use double-sided tape or a non-slip backing so the rugs won't slip.</p> | |
| <p>Is there a light and light switch at the top and bottom of the stairs?</p> <p><input type="checkbox"/> Have an electrician put in an overhead light and light switch at the top and bottom of the stairs. You can get light switches that glow.</p> | <p>Are there papers, shoes, books, or other objects on the floor?</p> <p><input type="checkbox"/> Pick up things that are on the floor. Always keep objects off the floor.</p> | |
| <p>Has a stairway light bulb burned out?</p> <p><input type="checkbox"/> Have a friend or family member change the light bulb.</p> | <p>Do you have to walk over or around wires or cords (like lamp, telephone, or extension cords)?</p> <p><input type="checkbox"/> Coil or tape cords and wires next to the wall so you can't trip over them. If needed, have an electrician put in another outlet.</p> | |
| <p>Is the carpet on the steps loose or torn?</p> <p><input type="checkbox"/> Make sure the carpet is firmly attached to every step, or remove the carpet and attach non-slip rubber treads to the stairs.</p> | <th>KITCHEN</th> | KITCHEN |
| <p>Are the handrails loose or broken? Is there a handrail on only one side of the stairs?</p> <p><input type="checkbox"/> Fix loose handrails, or put in new ones. Make sure handrails are on both sides of the stairs, and are as long as the stairs.</p> | <p>Are the things you use often on high shelves?</p> <p><input type="checkbox"/> Keep things you use often on the lower shelves (about waist high).</p> | |
| | <p>Is your step stool sturdy?</p> <p><input type="checkbox"/> If you must use a step stool, get one with a bar to hold on to. Never use a chair as a step stool.</p> | |

- BEDROOMS |
- Is the light near the bed hard to reach?
 - Place a lamp close to the bed where it's easy to reach.
 - Is the path from your bed to the bathroom dark?
 - Put in a nightlight so you can see where you're walking. Some nightlights go on by themselves after dark.
- BATHROOMS |
- Is the tub or shower floor slippery?
 - Put a non-slip rubber mat or self-stick strips on the floor of the tub or shower.
 - Do you need some support when you get in and out of the tub, or up from the toilet?
 - Have grab bars put in next to and inside the tub, and next to the toilet.



A plan to stay independent and safe, exercises to increase strength, eye exams, and osteoporosis education.

Shoehorn, File of Life, non-slip socks, medication bottle opener, pill organizer, whistle w/ light, and grabber.

KEY Driver Education Program

- Knowledge Empowers Youth (KEY) Driver Education Program
 - Designed for young drivers between the ages of 14-24 and their guardians
 - Focuses on topics that are common in motor vehicle crashes
 - Program includes discussion and hands on activities
 - Behind the scenes tour of the trauma center
 - Guest speakers
 - The class is free, provides community service hours and the students will get to see possible job opportunities



Driver Education Program

March 4, 2023
MCHS Boardroom
9 AM - 3 PM

The KEY program is designed to:

- Designed for young drivers as well as their parents or guardians.
- Focused on preventing common factors in young driver motor vehicle crashes
- Program includes discussions and hands on activities,
- "Behind the scenes" tour of the trauma center
- The program is FREE so seating is limited and first come first serve

Each participant that completes the program receives a "Certificate of Completion" as proof of attendance that may be redeemed for community service hours.



Pathway of Injury Tour Hands-on Activities

mch
Medical Center Hospital
Trauma Services

To register, contact Sirena Watts at (432) 640-2724 or by email at sperkings@echd.org

• 500 West 4th Street • Odessa, Texas 79761 • (432) 640-4000 • mchodessa.com

KEY Driver Education Program



Impaired Driving



Our youth should never have to be admitted or visit an emergency room because of a motor vehicle crash. Our goal is to reduce the number of fatalities by the work that we do. This 45-minute presentation includes:

- What is impaired driving?
- How does it impact the body?
- Alcohol Poisoning
- 911 Lifeline Law
- Goals
- Decisions and Choices
- Motivational speakers share their son's tragic story



For more information, contact Sirena Watts at sperkins@echd.org





FACING EMERGENCY NARCOTICS IN TEXAS

Drug overdose is the third leading cause of death among teens today. Facing Emergency Narcotics Texas (FENT) is intended to educate and inform young teens of the dangers and risks behind the opioid fentanyl, as well as the reality of overdose.

This presentation will offer insight in:

- Information regarding Fentanyl
- Signs of overdose
- Narcan administration & lifesaving interventions
- Mortality rates
- Emergency assistance



For more information and presentation schedule, contact
Payton Adams at paytonada31@gmail.com or Sirena Watts at sperkins@echd.org.



Stop The Bleed

- Is a national campaign to increase awareness of life-saving training to address severe bleeding after traumatic injury.
- Medical Center Health Systems offers free training for anyone within the TSA-J.



Civilian Response to Active Shooter Events

- Civilian Response to Active Shooter Events (CRASE) educates community members on what they should do if confronted with an active shooter event (ALERT, 2022).



Bleeding Control Basic (BCon) Course

Basic CPR Course

C.R.A.S.E.

(Civilian Response to Active Shooter Events)

June 3 , 2022

2 PM

Rankin County Hospital

This class is for informational purposes only and will not include certification. Everyone is welcome and encouraged to attend.

Limited spots are available. Register by email to Sophie Bassham at sbassham@rankincountyhospital.org or by calling (432) 693-1218

Trauma Nursing Core Course

- Trauma Nursing Core Course (TNCC) prepares emergency nurses for life-threatening trauma cases when every second counts. The course gives you the knowledge, critical thinking skills and training needed to provide high-quality trauma nursing care (ENA, 2022).
- This class is free to any employees at Medical Center Health System.

Medical Center Health System is offering both Trauma Nursing Core Course (TNCC) and Emergency Nursing Pediatric Course (ENPC) throughout 2022-23.

TNCC

November 22-23

January 25-26

February 20-21

March 22-23

April 26-27

May 31-June 1

June 21-22

August 23-24

ENPC

November 30 - December 1

March 29-30

June 28-29

August 30-31

For more information, contact Sirena Watts at
(432) 640-2724 or sperkings@echd.org

Emergency Nursing Pediatric Course

- Emergency Nursing Pediatric Course (ENPC) emphasizes the importance of accurately assessing a child with acute illness or injury. The course is designed to provide the core-level pediatric knowledge and skills needed to properly assess and implement evidence-based interventions to improve outcomes for this high-risk patient population (ENA, 2022).
- This class is free to any employee at Medical Center Health System.

Medical Center Health System is offering both Trauma Nursing Core Course (TNCC) and Emergency Nursing Pediatric Course (ENPC) throughout 2022.

TNCC

January 26-27
February 21-22
March 23-24
April 27-28
June 29-30
July 25-26
August 24-25

ENPC

March 30-31
May 23-24
August 31 - September 1
September 26-27

For more information, contact Sirena Watts at
(432) 640-2724 or sperkins@echd.org

Mock Trauma



Our very own Trauma Surgeons and the trauma team practice with the Emergency Department staff.

Topics:

Burn Patient

Traumatic Brain Injury

Abdominal Trauma

Thoracic Trauma

Pediatric Patient

Hemorrhagic Shock

Neurogenic Shock

Operation Aftershock



Community Events

- Farmer Market
- Back to School Bash



Orthopedic Education



EMS Q & A

Dispatch and paramedics present charts to the group. Physicians and other specialties provide feedback to those involved in patient care.

2022 EMS QA Schedule

Date	Time	Shift	Stations	Location	Luncheon Provider
Jan 12th	11:30 AM	A	TBA	Central Classroom	OFR
Feb 9th	11:30 AM	C	TBA	Central Classroom	Dr. Bose/Shipkey
Mar 9th	11:30 AM	B	TBA	Central Classroom	MCH Trauma Services
Apr 13th	11:30 AM	A	TBA	Central Classroom	ORMCH
May 11th	11:30 AM	C	TBA	Central Classroom	MCH ED
Jun 8th	11:30 AM	B	TBA	Central Classroom	OFR
Jul 13th	11:30 AM	B	TBA	Central Classroom	Dr. Bose/Shipkey
Aug 10th	11:30 AM	A	TBA	Central Classroom	MCH Trauma Services
Sep 14th	11:30 AM	C	TBA	Central Classroom	ORMCH
Oct 12th	11:30 AM	B	TBA	Central Classroom	MCH ED
Nov 9th	11:30 AM	A	TBA	Central Classroom	OFR
Dec 14th	NA	NA	NA	NA	NA
Dates and location are subject to change or cancellation					

References

- *CRASE*. Advanced Law Enforcement Rapid Response Training: CRASE. (n.d.). Retrieved from https://alerrt.org/course_types/CRASE
- *TNCC: ENA University*. enaorg. (n.d.). Retrieved from <https://www.ena.org/enau/educational-offerings/tncc>
- *ENPC: ENA University*. enaorg. (n.d.). Retrieved from <https://www.ena.org/enau/educational-offerings/enpc>

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
FEBRUARY 9, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, Vice President
Mary Lou Anderson
Richard Herrera
David Dunn
Don Hallmark
Kathy Rhodes

MEMBERS ABSENT: Bryn Dodd, President

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Dr. Meredith Hulsey, Chief Medical Officer
Kim Leftwich, Chief Nursing Officer
Dr. Shipkey, Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, Vice President, called the meeting to order at 5:36 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. February 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the February 2023 Associates of the Month as follows:

- Clinical –Linda Barrett
- Non-Clinical – Abigail Garcia
- Nurse – Maricel Manolo

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Daniel Babbel, M.D.
- Suzanne Cearley, NP
- 5 West - Pediatrics

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

Francisca Garcia addressed the board. She thanked the hospital for the care she received during the time she was a patient here. She shared that she was in a coma for three weeks.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, January 5, 2023**
- B. Consider Approval of Joint Conference Committee, January 24, 2023**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2022**
- D. Consider Approval of 2023 Charter for Compliance Committee**

Kathy Rhodes moved, and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 1, FY 2023
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended December 31, 2022
4. Consent Agenda
 - a. Consider Approval of Data Domain Storage Backup Software/Hardware 2-Yr Support Renewal.
 - b. Consider Approval of Leica Pricing Agreement with Service Plan Agreement.
 - c. Consider Approval of Morrison Contract Renewal.

- d. Consider Approval of American Heart Association Partnership Contract Renewal.
5. Consider Approval of State Collections Agreement.
6. Consider Approval of Revcore Agreement – Item was tabled
7. Consider Approval of Modernization Proposal for Helipad Elevator
8. Consider Approval of Bolt Navigation Agreement
9. Capital Budget Update

David Dunn moved, and Don Hallmark seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Jessica Zuniga, Assistant Vice President, Permian Basin provided the TTUHSC at the Permian Basin report. This report was for information only and no action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. ECHD Workers Compensation Trends

The Ector County Hospital District Work Comp Claim Trends report from THIE was provided in the board packet.

This report was informational only and no action was taken.

B. S&P Rating

Russell Tippin, President/CEO, reported that The Standards and Poors Rating indicates ECHD has a stable outlook. The full report was provided in the board packet.

This report was informational only and no action was taken.

C. Permian Basin Behavioral Health Center

The design information for the Permian Basin Behavioral Health Center was provided in the board packet.

This report was informational only and no action was taken.

D. COVID-19 Update

Russell Tippin, President/CEO, reported that the current number of COVID patients in the hospital today is 8. According to the CMS guidelines the mask policy is still in place.

This report was informational only and no action was taken.

E. Dr. Hulsey – CMO Update

Dr. Hulsey, Chief Medical Officer, reported to the Board she has been here for a month now and she is finding that the providers want to collaborate with MCH. She is working on Doctor's Day, which will be on March 30th, 2023. The providers have indicated that they do not want a gift, just a lunch. The Board will be invited to attend.

This report was informational only and no action was taken.

F. Ad hoc Report(s)

Russell Tippin introduced Staci Ashley, Vice President of Human Resources.

The Regional Services report was provided in the packet.

Southwest Transplant Alliance provided two reports on MCH's 2022 Hospital Donation Activity which were provided in the packet.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Mary Lou Anderson, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel and Kerstin Connolly, Paralegal.

Steve Ewing, Chief Financial Officer, led the discussions about the upcoming BCBS negotiations and communications to the ECHD Board of Directors during Executive Session. Steve Ewing, Tonya Coke, Trevor Tankersley, were excused from the remainder of Executive Session.

Adiel Alvarado, President MCH ProCare, presented the provider agreements and MCH medical directorship agreement to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, was excused from the remainder of Executive Session.

Russell Tippin, President/CEO, and Steve Steen, Chief Legal Counsel, led the board in discussion about regional economic developments.

Executive Session began at 6:13 p.m.
Executive Session ended at 7:35 p.m.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Don Hallmark presented the following new agreements:

- Larissa Navarro, AuD – This a three (3) year Audiology Contract.
- Ghenema Cherid, N.P.– This is a three (3) year Wound Care Contract.

Don Hallmark presented the following amendment:

- MidWest Anesthesia Alliance, LLC – This is an amendment to an Anesthesia Contract.

Kathy Rhodes moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Medical Directorship Agreement

Don Hallmark presented the following medical directorship agreement:

- Ghasson Fanous, M.D. – This is a medical directorship agreement for OB/GYN – Maternal Child Unit.

Kathy Rhodes moved, and David Dunn seconded the motion to approve the Medical Directorship Agreement as presented. The motion carried.

XIV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:36 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff for Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Cynthia Baca, MD	Pediatrics	Pediatrics	Covenant	03/07/2023-03/06/2024
Michael Harding, DO	Radiology	Telemedicine	VRAD	03/07/2023-03/06/2025
Kavitha Kumbum, MD	Medicine	Gastroenterology		03/07/2023-03/06/2024
Armugam Mekala, MD	Hospitalist	Hospitalist	ProCare	03/07/2023-03/06/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Francisco Baeza, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Swaminath	03/07/2023-03/06/2025
*Amy Langston, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	03/07/2023-03/06/2025
*Jonathan Trollinger, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	02/09/2023-02/08/2025

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD Chief of Staff
 Executive Committee Chair
 /MM



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Yulia Bronstein, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2023-03/31/2025
Pablo Feuillet, MD	Medicine	Yes	Associate	Infectious Disease	ProCare	Yes	04/01/2023-03/31/2024
Sudip Sheth, MD	Pediatrics	Yes	Active	Neonatal/Perinatal	TTUHSC	None	04/01/2023-03/31/2025
Ronald Sonken, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2023-03/31/2025
Judith Birungi, MD	Surgery	Yes	Associate	General Surgery		None	05/01/2023-04/30/2024
Sudip Bose, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	Yes	05/01/2023-04/30/2025
Rebecca Diaz, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Rolando Diaz, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Meghana Gillala, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	05/01/2023-04/30/2025
Sai Gundlapalli, MD	Anesthesia	No	Courtesy to Affiliate	Pain Management		None	05/01/2023-04/30/2025
Clifford Janke, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Marlys Munnell, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	05/01/2023-04/30/2025
Jeffrey Pinnow, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Gregory Shipkey, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Neill Slater, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2023-04/30/2025
Nathaniel Wolkenfeld, MD	Surgery	Yes	Associate to Courtesy	General Surgery		None	05/01/2023-04/30/2025
Cordell Cunningham, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	06/01/2023-05/31/2025
Hassan Khalid, MD	Internal Medicine	Yes	Associate to Active	Internal Medicine	TTUHSC	None	06/01/2023- 05/31/2025
Brian Taylor, DO	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	06/01/2023-05/31/2025



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Beverly Gifford, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Twum Barimah	None	05/01/2023-04/30/2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
 Executive Committee Chair
 /MM



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Judith Birungi, MD	Surgery	ADDING: Moderate Sedation
Sudip Bose, MD	Emergency Department	ADDING: Cesarean Section-Maternal perimortem
Janelle Fabia, NNP	Pediatrics	REMOVE: ACLS
Pablo Feuillet, MD	Medicine	ADDING: Telemedicine
Veronica Garcia, NP	Surgery	REMOVE: ACLS

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Nancy Baquirin, FNP	AHP	Family Medicine	03/01/2023	Resignation
Courtney Clubb, NP	AHP	Medicine	02/01/2023	Resignation
Donatus Egbonim, MD	Associate	Hospitalist	08/20/2022	Resignation
Catherine Graham, NP	AHP	Medicine	03/5/2023	Resignation
Suzanna Hewtty, NP	AHP	Family Medicine	11/28/2022	Resignation
Rhoena Obafial, CRNA	AHP	Anesthesia	01/06/2023	Resignation
Christopher Petr, MD	Active	OB/GYN	2/28/2023	Resignation
Atul Poudel, MD	Associate	Pediatrics	09/30/2022	Resignation
Christian Richardson, NP	AHP	Family Medicine	11/15/2022	Resignation
Abbie Schuster, MD	Courtesy	Surgery	02/08/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes as noted below.

Staff Category Change:

Staff Member	Department	Category
Sai Gundlapalli, MD	Anesthesia	Courtesy to Affiliate
Hassan Khalid, MD	Internal Medicine	Associate to Active
Nathaniel Wolkenfeld, MD	Surgery	Associate to Courtesy

Change to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



March 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- GME Report

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following GME Report.

- GME Report

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the above GME Report

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™
at the Permian Basin

GME Annual Report

2021-2022

Presented by:

Martin Ortega, M.D.

Assistant Dean of Medical Education

Objectives

- Celebrate shared Institutional Commitment to Graduate Medical Education
- Review GME Oversight
- Update on Residency and Fellowship Training Programs Changes
- Summarize Residency and Fellowship Training Programs' Accreditation Status
- Review Academic Year Action Plan
- Share GME House Staff Exit Survey & Graduation Retention Data

Shared Commitment

Medical Center Health System

Our Mission

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCCHS will be the premier source for health and wellness.

ICARE Values:

- **I** – Integrity
- **C** – Customer Centered
- **A** – Accountability
- **R** – Respect
- **E** – Excellence

TTUHSC School of Medicine

Our Mission

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative health care professionals, providing excellent patient care, and advancing knowledge through innovative research.

Vision

Transform health care through innovation and collaboration.

Values

Through our values-based culture, TTUHSC is committed to cultivating an exceptional workplace community with a positive culture that puts people first. Five core values—One Team, Kindhearted, Integrity, Visionary, and Beyond Service—are integral to our purpose, and we aim to align with those values on a daily basis. [Visit the Office of People and Values](#) to learn more.



ONE TEAM



KINDHEARTED



INTEGRITY



VISIONARY



BEYOND SERVICE

ACGME Accreditation Status Update

- Continued Accreditation as a Sponsoring Institution from the ACGME effective January 18, 2022
 - Commendation for substantial compliance with the ACGME’s Institutional Requirements without any new citations
 - Tentatively scheduled for a self-study in February 2028 and a 10-year site visit in February 2030.
- **ACGME Accreditation – Sponsoring Institution (Appendix E, Pg. 44)**

Expansion of GME Team & Campus Changes

- Dr. John P. Garcia, Ph.D.

Assistant Academic Dean of Medical Education (UME, GME, CME) in 2021

- Isabel Erives, MEd

Director of Graduate Medical Education

Interim DIO position in 2021

Appointed campus DIO, November 2021

- Dr. Timothy Benton, MD

Regional Dean of TTUHSC SOM Permian Basin campus, September 2021

- Aisha Sarwar, MBA-HC

Program Manager of Graduate Medical Education and Continuing Medical Education, 2022

GMEC

- Meets every month
 - Responsibilities include oversight, review, approval
 - Includes the Designated Institutional Official, Program Directors, Program Chairs, Quality and Patient Safety Officer, Assistant Dean of Medical Education, and peer-selected resident representatives.
- Includes Hospital Partners
 - GMEC Oversight, Membership, and Responsibilities (Appendix B, Pgs 24-26)

Major Program Changes

- Dr. Sarah Kiani appointed Program Director for the Internal Medicine residency program, October 2021.
- Dr. Rama Chemitiganti appointed Program Director for the Endocrinology fellowship program, January 2022
- Dr. Sudhir Amaram appointed Program Director for the Cardiovascular Disease fellowship program, January 2022.

Major Program Changes

- The Surgery residency program received initial accreditation effective April 2022 and successfully onboarded 6 new residents (2-2-2) on July 1, 2022.
- The Cardiology fellowship program received initial accreditation effective April 2022 and deferred recruitment for a start date of July 1, 2023.
- The following programs submitted a voluntary program withdrawal due to loss of resources:
 - Hospice and Palliative Medicine fellowship, June 30, 2022.
 - Geriatric Medicine fellowship, June 30, 2022.

AY 2021-2022
TTUHSC-PB GME Training Programs

5 Residency Programs with 136 Residents

- Family Medicine
- Internal Medicine
- Obstetrics and Gynecology
- Psychiatry
- Surgery

6 Fellowship Programs with 12 Fellows

- Endocrinology
- Child and Adolescent Psychiatry
- Cardiology
- Emergency Medicine (Non-ACGME)
- Family Medicine/Mental Health (Non-ACGME)

Total Programs: 11

Total Residents and Fellows: 148

Program	Program Director	Accreditation Status	# of approved Residents or Fellows in Program (AY 21-22)
Family Medicine Residency	Ike Okwuwa, MD	Continued Substantial compliance	Approved 69 Filled 63
Internal Medicine Residency	Sarah Kiani, MD	Continued Commended	Approved 44 Filled 40
Endocrinology Fellowship	Rama Chemitiganti, MD	Continued Commended	Approved 4 Filled 4
Cardiology Fellowship	Sudhir Amaram, MD	Initial	Approved 6 Filled 0
Obstetrics & Gynecology Residency	David Moore, MD	Continued Commended	Approved 16 Filled 15
Psychiatry Residency	Bobby Jain, MD	Continued	Approved 16 Filled 18 <small>(temporary complement increase)</small>
Child and Adolescent Psychiatry Fellowship	Bobby Jain, MD	Continued	Approved 4 Filled 4
Surgery Residency	Yi-Zarn Wang, MD	Initial	Approved 10 Filled 0





Action Plan – 2021-2022

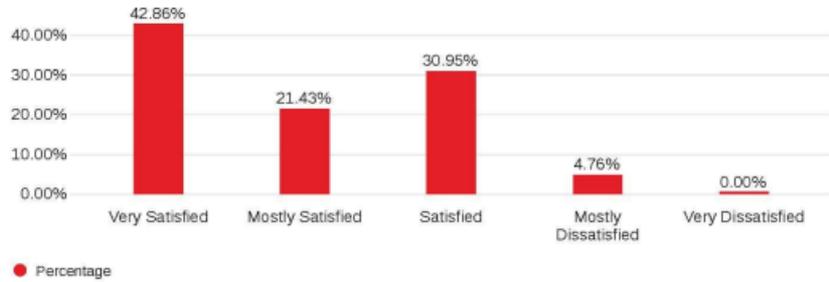
- 1. Resident Well-being
 - In 2021, a sub-committee of GMEC was formed with a charter on resident wellness. This committee, with the support of the GME office, developed a comprehensive strategy that will include internal and external resources.
- 2. Internal Medicine Fellowship Expansion
 - In a concerted effort with our main participating hospitals, the Internal Medicine department began the process of applying for various fellowship programs.
- 3. General Surgery Residency Program
 - With support from community surgeons and state level governmental leaders, our campus was endorsed to begin the process of acquiring a new general surgery residency program.

GME House Staff Exit Survey Focus Points



GME House Staff Exit Survey – Appendix C, Pgs 27-41

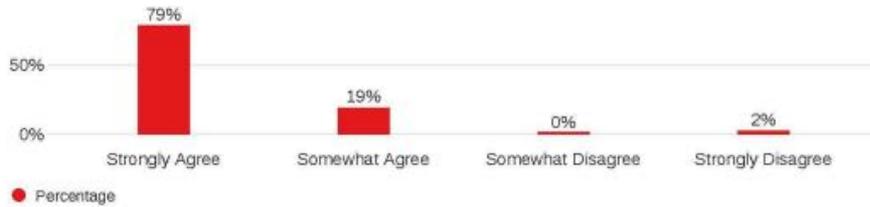
Overall Satisfaction with Training Program



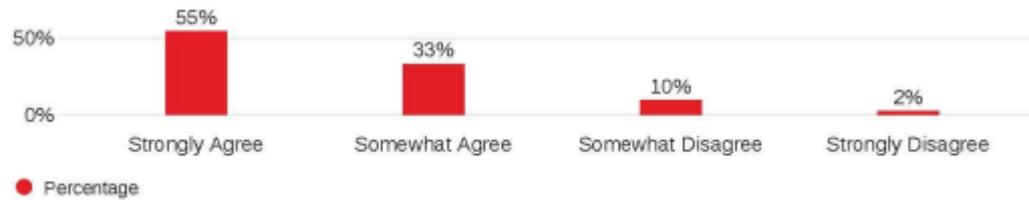
Did you feel intimidated approaching the faculty or Program Director with questions or concerns regarding the program and/or other residents? -



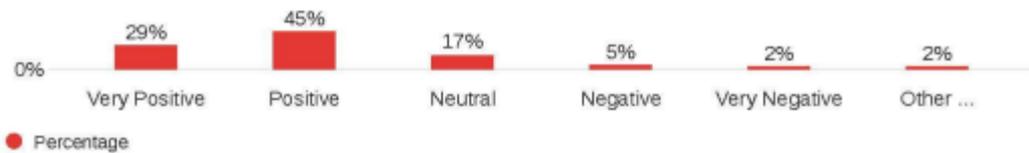
Community Physicians treated House Staff in a professional manner.



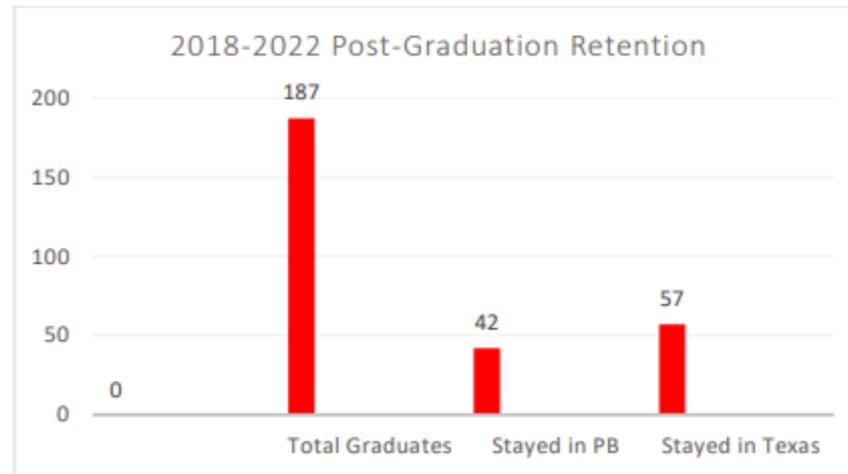
The quality of teaching and supervision from Faculty met my expectations.



How would you rate the salary and benefits (medical/dental/disability/fringe) provided during your training? - Selected Choice



Regional and State Retention



Post-Graduation Retention Data 2018-2022 –
Appendix D, Pg 42

Thank you for your continued
partnership!



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™

Family Health Clinic
March 2023
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 640,720	\$ 582,060	10.1%	\$ 536,657	19.4%	\$ 2,335,445	\$ 2,323,395	0.5%	\$ 2,378,978	-1.8%
TOTAL PATIENT REVENUE	\$ 640,720	\$ 582,060	10.1%	\$ 536,657	19.4%	\$ 2,335,445	\$ 2,323,395	0.5%	\$ 2,378,978	-1.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 386,894	\$ 327,229	18.2%	\$ 308,842	25.3%	\$ 1,276,130	\$ 1,306,590	-2.3%	\$ 1,515,914	-15.8%
Self Pay Adjustments	103,076	57,763	78.4%	25,295	307.5%	281,818	231,970	21.5%	106,685	164.2%
Bad Debts	(54,404)	11,490	-573.5%	59,879	-190.9%	(54,384)	44,974	-220.9%	28,666	-289.7%
TOTAL REVENUE DEDUCTIONS	\$ 435,566	\$ 396,482	9.9%	\$ 394,015	10.5%	\$ 1,503,564	\$ 1,583,534	-5.1%	\$ 1,651,264	-8.9%
	67.98%	68.12%		73.42%		64.38%	68.16%		69.41%	
NET PATIENT REVENUE	\$ 205,153	\$ 185,578	10.5%	\$ 142,642	43.8%	\$ 831,881	\$ 739,861	12.4%	\$ 727,713	14.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 172,624	\$ 23,543	633.2%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	335.7%	\$ 134,594	204.9%
TOTAL OTHER REVENUE	\$ 172,624	\$ 23,543	633.2%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	335.7%	\$ 134,594	204.9%
NET OPERATING REVENUE	\$ 377,777	\$ 209,121	80.6%	\$ 197,828	91.0%	\$ 1,242,193	\$ 834,033	48.9%	\$ 862,307	44.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 105,926	\$ 100,531	5.4%	\$ 129,589	-18.3%	\$ 425,448	\$ 402,790	5.6%	\$ 395,695	7.5%
Benefits	28,589	25,658	11.4%	33,000	-13.4%	129,508	106,774	21.3%	105,241	23.1%
Physician Services	158,785	217,207	-26.9%	158,573	0.1%	585,339	862,755	-32.2%	672,004	-12.9%
Cost of Drugs Sold	22,033	18,747	17.5%	20,368	8.2%	79,368	74,486	6.6%	76,614	3.6%
Supplies	6,450	9,292	-30.6%	7,288	-11.5%	62,097	37,217	66.9%	29,585	109.9%
Utilities	7,108	6,758	5.2%	6,239	13.9%	24,589	22,626	8.7%	21,537	14.2%
Repairs and Maintenance	1,117	2,824	-60.4%	463	141.5%	4,479	11,296	-60.3%	12,764	-64.9%
Leases and Rentals	488	482	1.3%	517	-5.5%	1,896	1,928	-1.6%	1,958	-3.1%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	4,000	6,364	-37.1%	7,335	-45.5%
TOTAL OPERATING EXPENSES	\$ 331,496	\$ 383,090	-13.5%	\$ 357,037	-7.2%	\$ 1,316,724	\$ 1,526,236	-13.7%	\$ 1,322,733	-0.5%
Depreciation/Amortization	\$ 23,338	\$ 29,861	-21.8%	\$ 28,692	-18.7%	\$ 93,485	\$ 118,635	-21.2%	\$ 115,129	-18.8%
TOTAL OPERATING COSTS	\$ 354,834	\$ 412,951	-14.1%	\$ 385,728	-8.0%	\$ 1,410,209	\$ 1,644,871	-14.3%	\$ 1,437,862	-1.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 22,943	\$ (203,830)	-111.3%	\$ (187,901)	-112.2%	\$ (168,017)	\$ (810,838)	-79.3%	\$ (575,555)	-70.8%
Operating Margin	6.07%	-97.47%	-106.2%	-94.98%	-106.4%	-13.53%	-97.22%	-86.1%	-66.75%	-79.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,998	1,962	1.8%	1,861	7.4%	7,496	7,841	-4.4%	7,726	-3.0%
Average Revenue per Office Visit	320.68	296.67	8.1%	288.37	11.2%	311.56	296.31	5.1%	307.92	1.2%
Hospital FTE's (Salaries and Wages)	25.6	25.5	0.7%	19.4	32.3%	25.8	25.7	0.6%	21.4	20.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 215,268	\$ 224,895	-4.3%	\$ 145,383	48.1%	\$ 779,725	\$ 908,587	-14.2%	\$ 758,086	2.9%
TOTAL PATIENT REVENUE	\$ 215,268	\$ 224,895	-4.3%	\$ 145,383	48.1%	\$ 779,725	\$ 908,587	-14.2%	\$ 758,086	2.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 126,567	\$ 131,802	-4.0%	\$ 86,536	46.3%	\$ 412,961	\$ 532,485	-22.4%	\$ 591,228	-30.2%
Self Pay Adjustments	37,060	37,873	-2.1%	16,695	122.0%	121,481	153,009	-20.6%	63,482	91.4%
Bad Debts	(20,239)	(6,433)	214.6%	5,254	-485.2%	(17,425)	(25,992)	-33.0%	(73,382)	-76.3%
TOTAL REVENUE DEDUCTIONS	\$ 143,388	\$ 163,242	-12.2%	\$ 108,485	32.2%	\$ 517,016	\$ 659,502	-21.6%	\$ 581,328	-11.1%
	66.6%	72.6%		74.6%		66.3%	72.6%		76.7%	
NET PATIENT REVENUE	\$ 71,880	\$ 61,653	16.6%	\$ 36,899	94.8%	\$ 262,709	\$ 249,085	5.5%	\$ 176,758	48.6%
OTHER REVENUE										
FHC Other Revenue	\$ 172,624	\$ 23,543	0.0%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	0.0%	\$ 134,594	204.9%
TOTAL OTHER REVENUE	\$ 172,624	\$ 23,543	633.2%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	335.7%	\$ 134,594	204.9%
NET OPERATING REVENUE	\$ 244,504	\$ 85,196	187.0%	\$ 92,084	165.5%	\$ 673,020	\$ 343,257	96.1%	\$ 311,351	116.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 78,439	\$ 57,882	35.5%	\$ 116,220	-32.5%	\$ 305,482	\$ 233,848	30.6%	\$ 314,849	-3.0%
Benefits	21,171	14,773	43.3%	29,596	-28.5%	92,990	61,990	50.0%	83,739	11.0%
Physician Services	106,446	102,930	3.4%	111,243	-4.3%	383,490	409,333	-6.3%	347,272	10.4%
Cost of Drugs Sold	7,733	4,578	68.9%	14,106	-45.2%	20,962	18,496	13.3%	23,311	-10.1%
Supplies	2,912	5,274	-44.8%	2,586	12.6%	12,640	21,257	-40.5%	15,900	-20.5%
Utilities	3,453	3,681	-6.2%	3,593	-3.9%	11,999	12,929	-7.2%	11,950	0.4%
Repairs and Maintenance	1,117	2,824	-60.4%	463	141.5%	2,779	11,296	-75.4%	12,764	-78.2%
Leases and Rentals	488	482	1.3%	517	-5.5%	1,896	1,928	-1.6%	1,958	-3.1%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	4,000	6,364	-37.1%	7,335	-45.5%
TOTAL OPERATING EXPENSES	\$ 222,759	\$ 194,015	14.8%	\$ 279,322	-20.2%	\$ 836,238	\$ 777,441	7.6%	\$ 819,077	2.1%
Depreciation/Amortization	\$ 2,484	\$ 2,933	-15.3%	\$ 2,625	-5.4%	\$ 10,070	\$ 11,670	-13.7%	\$ 10,517	-4.2%
TOTAL OPERATING COSTS	\$ 225,244	\$ 196,948	14.4%	\$ 281,947	-20.1%	\$ 846,309	\$ 789,111	7.2%	\$ 829,594	2.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 19,260	\$ (111,752)	117.2%	\$ (189,863)	110.1%	\$ (173,288)	\$ (445,854)	61.1%	\$ (518,242)	-66.6%
Operating Margin	7.88%	-131.17%	-106.0%	-206.18%	-103.8%	-25.75%	-129.89%	-80.2%	-166.45%	-84.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	715	824	-13.2%	625	14.4%	2,744	3,329	-17.6%	2,861	-4.1%
Average Revenue per Office Visit	301.07	272.93	10.3%	232.61	29.4%	284.16	272.93	4.1%	264.97	7.2%
Hospital FTE's (Salaries and Wages)	11.0	12.4	-11.1%	14.0	-21.3%	11.6	12.6	-8.0%	14.8	-21.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 179,026	\$ 179,492	-0.3%	\$ 129,487	38.3%	\$ 761,339	\$ 715,244	6.4%	\$ 601,938	26.5%
TOTAL PATIENT REVENUE	\$ 179,026	\$ 179,492	-0.3%	\$ 129,487	38.3%	\$ 761,339	\$ 715,244	6.4%	\$ 601,938	26.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,400	\$ 97,675	4.8%	\$ 69,791	46.7%	\$ 421,188	\$ 389,219	8.2%	\$ 354,732	18.7%
Self Pay Adjustments	25,550	13,645	87.2%	6,152	315.3%	82,008	54,371	50.8%	27,847	194.5%
Bad Debts	(1,481)	8,355	-117.7%	5,946	-124.9%	7,920	33,292	-76.2%	9,780	-19.0%
TOTAL REVENUE DEDUCTIONS	\$ 126,469	\$ 119,675	5.7%	\$ 81,889	54.4%	\$ 511,116	\$ 476,882	7.2%	\$ 392,359	30.3%
	70.64%	66.67%		63.24%		67.13%	66.67%		65.18%	
NET PATIENT REVENUE	\$ 52,557	\$ 59,817	-12.1%	\$ 47,598	10.4%	\$ 250,224	\$ 238,362	5.0%	\$ 209,579	19.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 52,557	\$ 59,817	-12.1%	\$ 47,598	10.4%	\$ 250,224	\$ 238,362	5.0%	\$ 209,579	19.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 8,555	\$ 21,452	-60.1%	\$ 1,306	555.3%	\$ 42,112	\$ 85,482	-50.7%	\$ 30,433	38.4%
Benefits	2,309	5,475	-57.8%	332	595.5%	12,819	22,660	-43.4%	8,094	58.4%
Physician Services	26,426	48,507	-45.5%	13,214	100.0%	135,542	192,463	-29.6%	130,421	3.9%
Cost of Drugs Sold	3,402	4,215	-19.3%	-	0.0%	15,254	16,796	-9.2%	14,723	3.6%
Supplies	1,406	2,038	-31.0%	2,133	-34.1%	19,596	8,126	141.2%	6,190	216.6%
Utilities	3,655	3,077	18.8%	2,647	38.1%	12,590	9,697	29.8%	9,588	31.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 45,753	\$ 84,764	-46.0%	\$ 19,632	133.1%	\$ 239,613	\$ 335,224	-28.5%	\$ 199,448	20.1%
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 83,115	\$ 106,665	-22.1%	\$ 104,313	-20.3%
TOTAL OPERATING COSTS	\$ 66,532	\$ 111,617	-40.4%	\$ 45,624	45.8%	\$ 322,728	\$ 441,889	-27.0%	\$ 303,760	6.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (13,975)	\$ (51,800)	-73.0%	\$ 1,974	-807.8%	\$ (72,505)	\$ (203,527)	-64.4%	\$ (94,181)	-23.0%
Operating Margin	-26.59%	-86.60%	-69.3%	4.15%	-741.0%	-28.98%	-85.39%	-66.1%	-44.94%	-35.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	601	659	-8.8%	490	22.7%	2,502	2,626	-4.7%		0.0%
Average Revenue per Office Visit	297.88	272.37	9.4%	264.26	12.7%	304.29	272.37	11.7%	279.84	8.7%
Hospital FTE's (Salaries and Wages)	6.8	6.8	0.6%	1.2	478.8%	6.7	6.8	-2.2%	2.6	161.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 246,425	\$ 177,673	38.7%	\$ 261,787	-5.9%	\$ 794,381	\$ 699,564	13.6%	\$ 1,018,954	-22.0%
TOTAL PATIENT REVENUE	\$ 246,425	\$ 177,673	38.7%	\$ 261,787	-5.9%	\$ 794,381	\$ 699,564	13.6%	\$ 1,018,954	-22.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 157,928	\$ 97,752	61.6%	\$ 152,515	3.5%	\$ 441,982	\$ 384,886	14.8%	\$ 569,954	-22.5%
Self Pay Adjustments	40,465	6,245	548.0%	2,448	1553.1%	78,329	24,590	218.5%	15,357	410.1%
Bad Debts	(32,684)	9,568	-441.6%	48,679	-167.1%	(44,880)	37,674	-219.1%	92,267	-148.6%
TOTAL REVENUE DEDUCTIONS	\$ 165,709	\$ 113,565	45.9%	\$ 203,641	-18.6%	\$ 475,432	\$ 447,150	6.3%	\$ 677,577	-29.8%
	67.25%	63.92%		77.79%		59.85%	63.92%		66.50%	
NET PATIENT REVENUE	\$ 80,716	\$ 64,108	25.9%	\$ 58,145	38.8%	\$ 318,949	\$ 252,414	26.4%	\$ 341,376	-6.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 80,716	\$ 64,108	25.9%	\$ 58,145	38.8%	\$ 318,949	\$ 252,414	26.4%	\$ 341,376	-6.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 18,931	\$ 21,197	-10.7%	\$ 12,064	56.9%	\$ 77,853	\$ 83,460	-6.7%	\$ 50,414	54.4%
Benefits	5,109	5,410	-5.6%	3,072	66.3%	23,699	22,124	7.1%	13,408	76.8%
Physician Services	25,913	65,770	-60.6%	34,115	-24.0%	66,308	260,959	-74.6%	194,311	-65.9%
Cost of Drugs Sold	10,899	9,954	9.5%	6,262	74.0%	43,152	39,194	10.1%	38,581	11.8%
Supplies	2,132	1,980	7.7%	2,569	-17.0%	29,861	7,834	281.2%	7,495	298.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 62,984	\$ 104,311	-39.6%	\$ 58,083	8.4%	\$ 240,873	\$ 413,571	-41.8%	\$ 304,208	-20.8%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 299	\$ 300	-0.2%	\$ 299	0.0%
TOTAL OPERATING COSTS	\$ 63,059	\$ 104,386	-39.6%	\$ 58,158	8.4%	\$ 241,173	\$ 413,871	-41.7%	\$ 304,508	-20.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 17,658	\$ (40,278)	-143.8%	\$ (12)	-143192.4%	\$ 77,776	\$ (161,457)	-148.2%	\$ 36,869	111.0%
Operating Margin	21.88%	-62.83%	-134.8%	-0.02%	-103178.9%	24.39%	-63.97%	-138.1%	10.80%	125.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	682	479	42.4%	746	-8.6%	2,250	1,886	19.3%	2,714	-17.1%
Total Visits	682	479	42.4%	746	-8.6%	2,250	1,886	19.3%		0.0%
Average Revenue per Office Visit	361.33	370.92	-2.6%	350.92	3.0%	353.06	370.92	-4.8%	375.44	-6.0%
Hospital FTE's (Salaries and Wages)	7.8	6.3	24.1%	4.2	84.7%	7.5	6.2	21.0%	4.1	85.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JANUARY 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 53,934	\$ 43,796	\$ 505	\$ 98,235	15.3%	\$ 193,378	\$ 161,960	\$ 554	\$ 355,892	15.2%
Medicaid	61,034	44,950	167,953	273,936	42.8%	211,096	217,921	537,419	966,437	41.4%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	34,156	41,497	70,472	146,125	22.8%	122,023	188,507	232,866	543,397	23.3%
Self Pay	54,661	42,852	4,491	102,004	15.9%	228,745	165,488	12,052	406,286	17.4%
Other	11,484	5,932	3,004	20,419	3.2%	24,482	27,463	11,488	63,434	2.7%
Total	\$ 215,268	\$ 179,026	\$ 246,425	\$ 640,720	100.0%	\$ 779,725	\$ 761,339	\$ 794,381	\$ 2,335,445	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 24,075	\$ 17,928	-	\$ 42,003	16.2%	\$ 96,549	\$ 81,574	\$ -	\$ 178,123	16.6%
Medicaid	34,139	20,592	70,034	124,764	48.1%	106,254	107,414	293,506	507,173	47.3%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	10,643	16,645	30,302	57,591	22.2%	48,737	78,880	127,826	255,442	23.8%
Self Pay	12,039	9,039	7,407	28,485	11.0%	48,906	39,058	23,190	111,154	10.4%
Other	2,375	1,578	2,593	6,545	2.5%	4,189	9,287	6,365	19,841	1.9%
Total	\$ 83,271	\$ 65,782	\$ 110,335	\$ 259,389	100.0%	\$ 304,634	\$ 316,213	\$ 450,886	\$ 1,071,733	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 53,934	25.1%	\$ 27,081	18.6%	\$ 193,378	24.8%	\$ 166,580	22.0%
Medicaid	61,034	28.3%	40,733	28.0%	211,096	27.1%	177,075	23.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,156	15.9%	19,915	13.7%	122,023	15.6%	117,524	15.5%
Self Pay	54,661	25.4%	49,226	33.9%	228,745	29.4%	267,097	35.2%
Other	11,484	5.3%	8,429	5.8%	24,482	3.1%	29,809	3.9%
TOTAL	\$ 215,268	100.0%	\$ 145,383	100.0%	\$ 779,725	100.0%	\$ 758,086	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	24,075	28.9%	\$ 14,444	38.7%	\$ 96,549	31.7%	\$ 71,026	31.4%
Medicaid	34,139	40.9%	7,907	21.2%	106,254	34.8%	64,613	28.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,643	12.8%	6,421	17.2%	48,737	16.0%	46,455	20.5%
Self Pay	12,039	14.5%	7,587	20.3%	48,906	16.1%	37,931	16.7%
Other	2,375	2.9%	978	2.6%	4,189	1.4%	6,577	2.9%
TOTAL	\$ 83,271	100.0%	\$ 37,338	100.0%	\$ 304,634	100.0%	\$ 226,601	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 43,796	24.5%	\$ 32,446	25.1%	\$ 161,960	21.3%	\$ 140,475	23.3%
Medicaid	44,950	25.1%	\$ 42,014	32.4%	217,921	28.6%	161,677	26.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	41,497	23.2%	\$ 22,059	17.0%	188,507	24.8%	136,811	22.7%
Self Pay	42,852	23.9%	\$ 28,655	22.1%	165,488	21.7%	131,821	21.9%
Other	5,932	3.3%	\$ 4,313	3.3%	27,463	3.6%	31,154	5.2%
TOTAL	\$ 179,026	100.0%	\$ 129,487	100.0%	\$ 761,339	100.0%	\$ 601,938	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,928	27.3%	\$ 13,164	36.0%	\$ 81,574	25.8%	\$ 59,191	31.8%
Medicaid	20,592	31.3%	10,430	28.5%	\$ 107,414	34.0%	49,034	26.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,645	25.3%	7,284	19.9%	78,880	24.9%	50,906	27.3%
Self Pay	9,039	13.7%	4,235	11.6%	39,058	12.4%	22,931	12.3%
Other	1,578	2.4%	1,425	3.9%	9,287	2.9%	4,200	2.3%
TOTAL	\$ 65,782	100.0%	\$ 36,537	100.0%	\$ 316,213	100.0%	\$ 186,263	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JANUARY 2023**

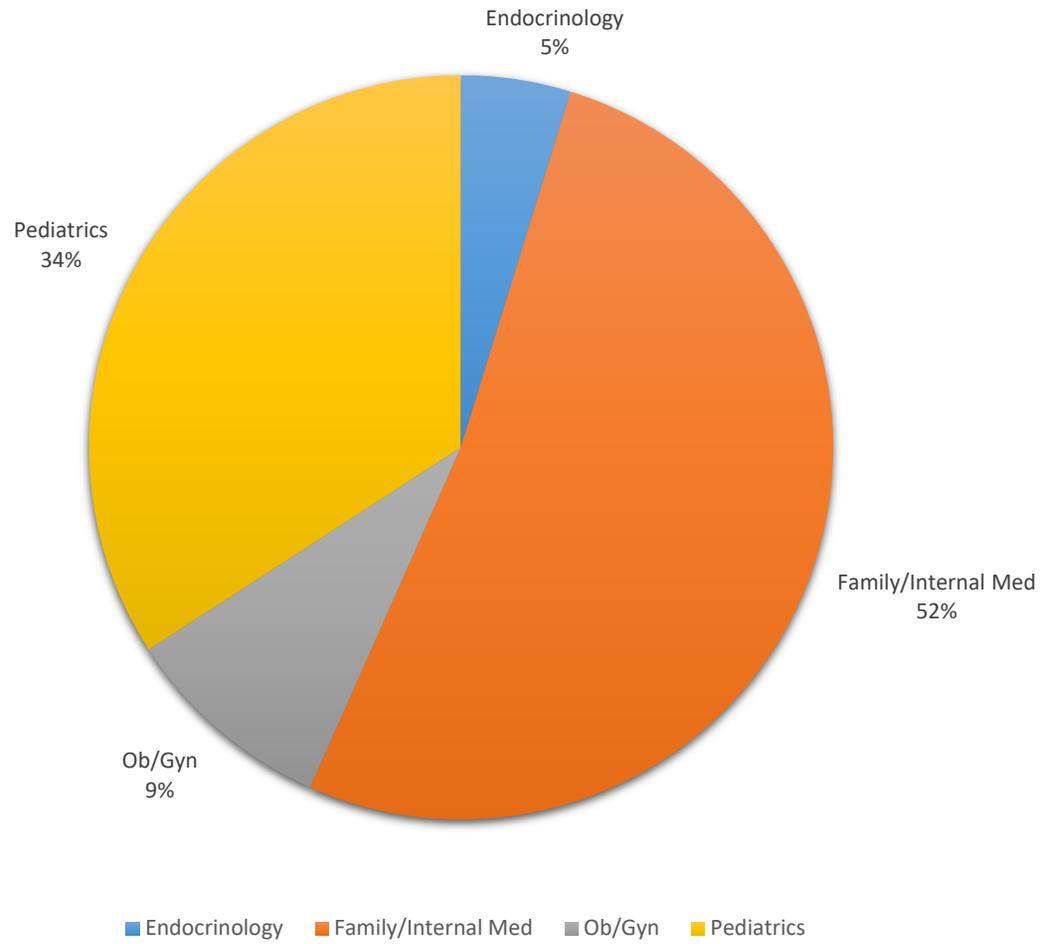
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 505	0.2%	\$ -	0.0%	\$ 554	0.1%	\$ (819)	-0.1%
Medicaid	167,953	68.2%	\$ 147,295	56.3%	537,419	67.7%	608,329	59.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	70,472	28.6%	\$ 104,458	39.9%	232,866	29.3%	376,914	37.0%
Self Pay	4,491	1.8%	\$ 6,318	2.4%	12,052	1.5%	26,915	2.6%
Other	3,004	1.2%	\$ 3,716	1.4%	11,488	1.4%	7,615	0.7%
TOTAL	\$ 246,425	100.0%	\$ 261,787	100.0%	\$ 794,381	100.0%	\$ 1,018,954	100.0%

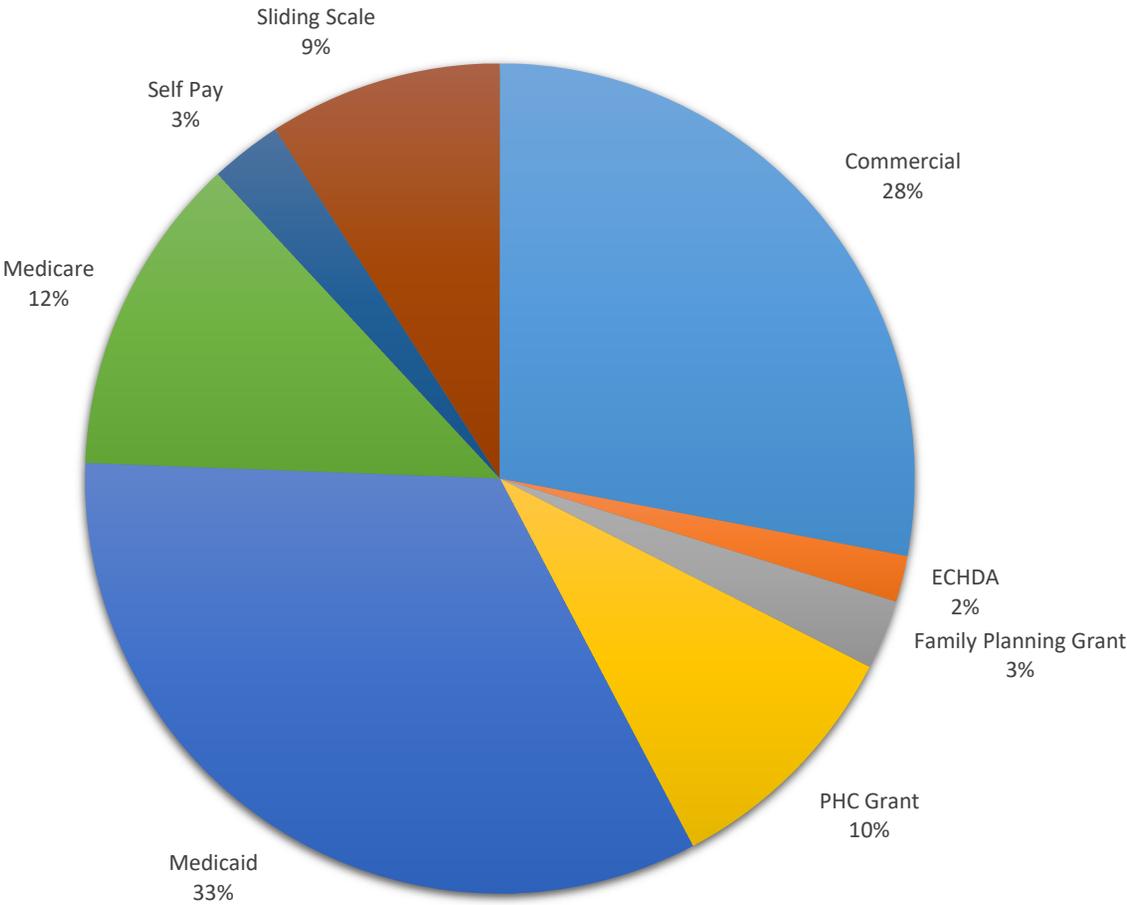
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	70,034	63.5%	16,826	31.7%	293,506	65.2%	143,344	40.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,302	27.5%	27,414	51.7%	127,826	28.3%	175,695	50.1%
Self Pay	7,407	6.7%	8,537	16.1%	23,190	5.1%	28,679	8.2%
Other	2,593	2.3%	300	0.6%	6,365	1.4%	2,654	0.8%
TOTAL	\$ 110,335	100.0%	\$ 53,077	100.0%	\$ 450,886	100.0%	\$ 350,373	100.0%

FHC January Visits By Service

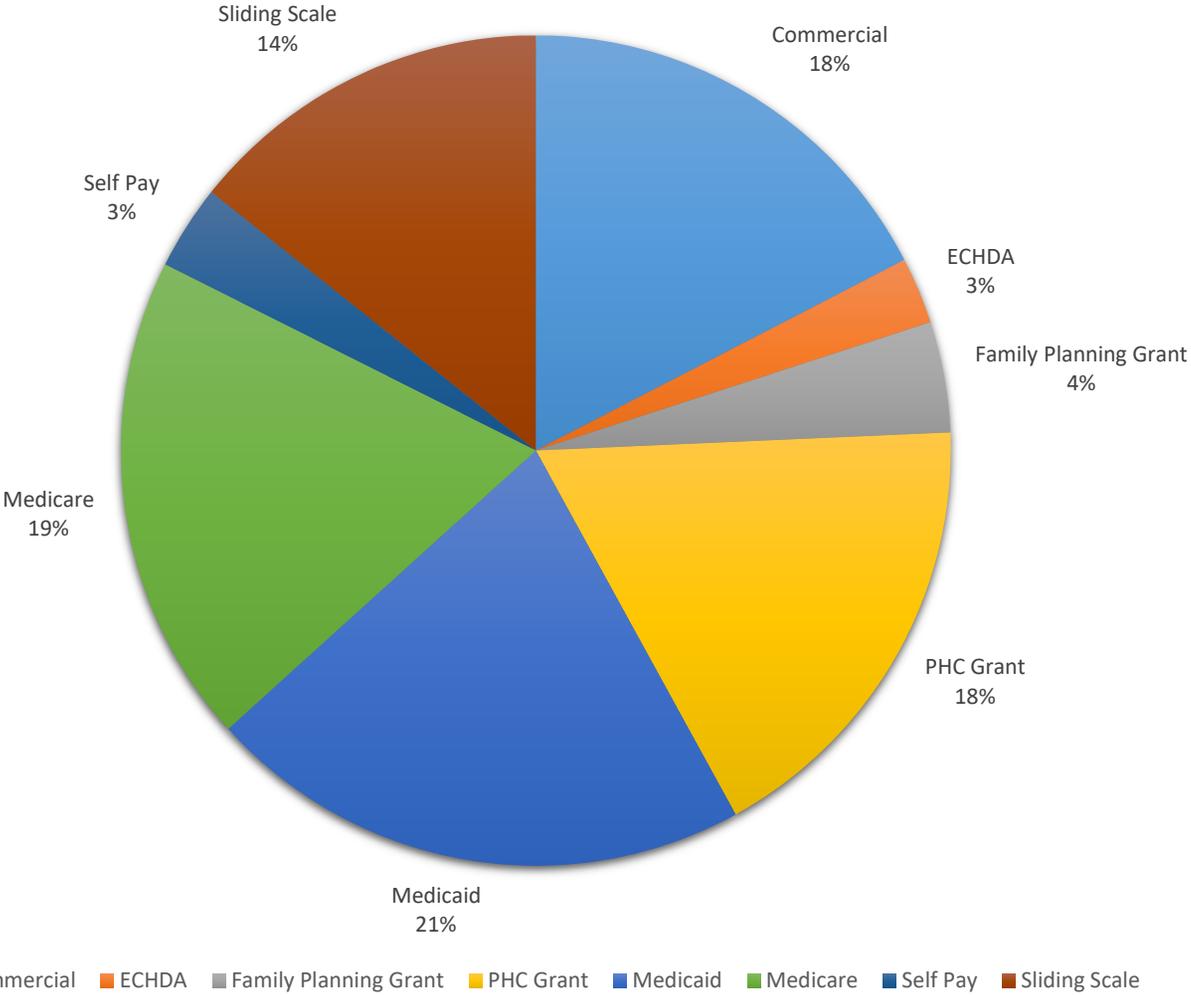


Total FHC January Visits by Financial Class

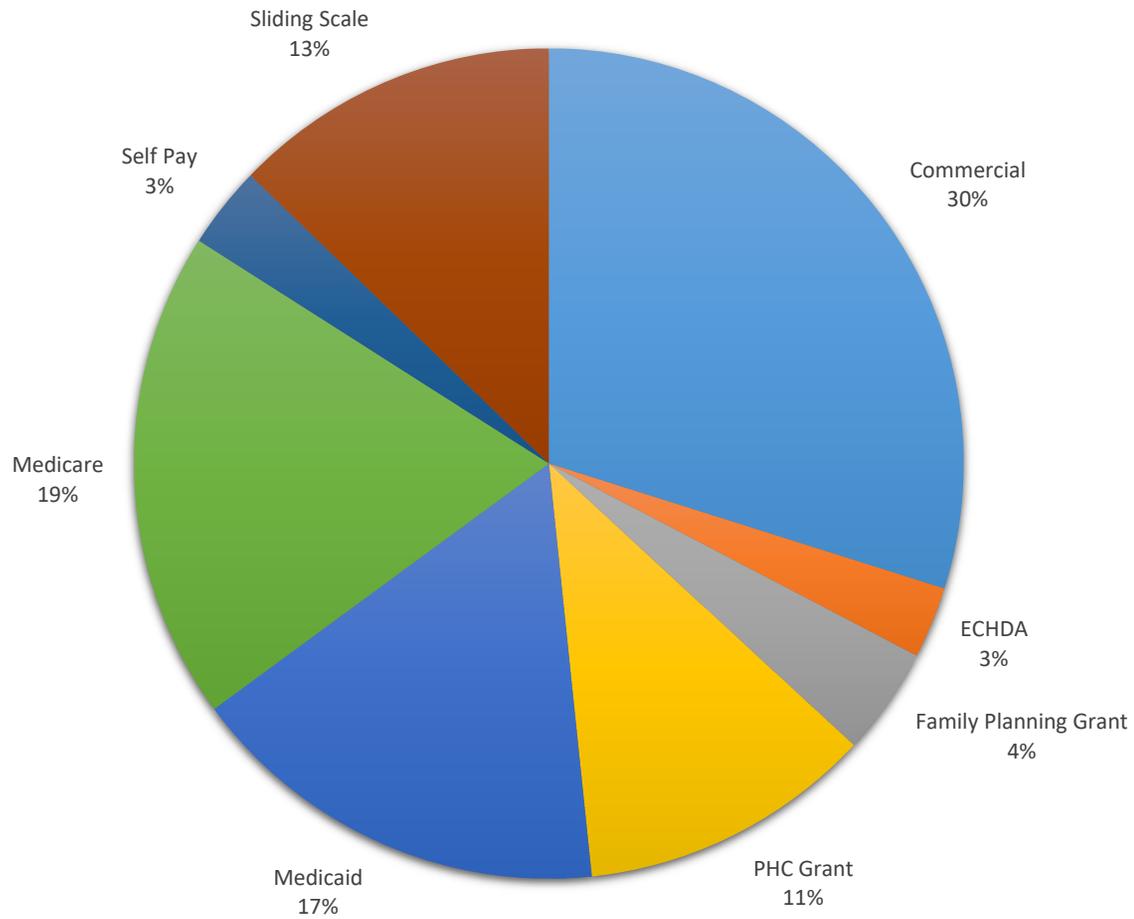


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements January Visits by Financial Class

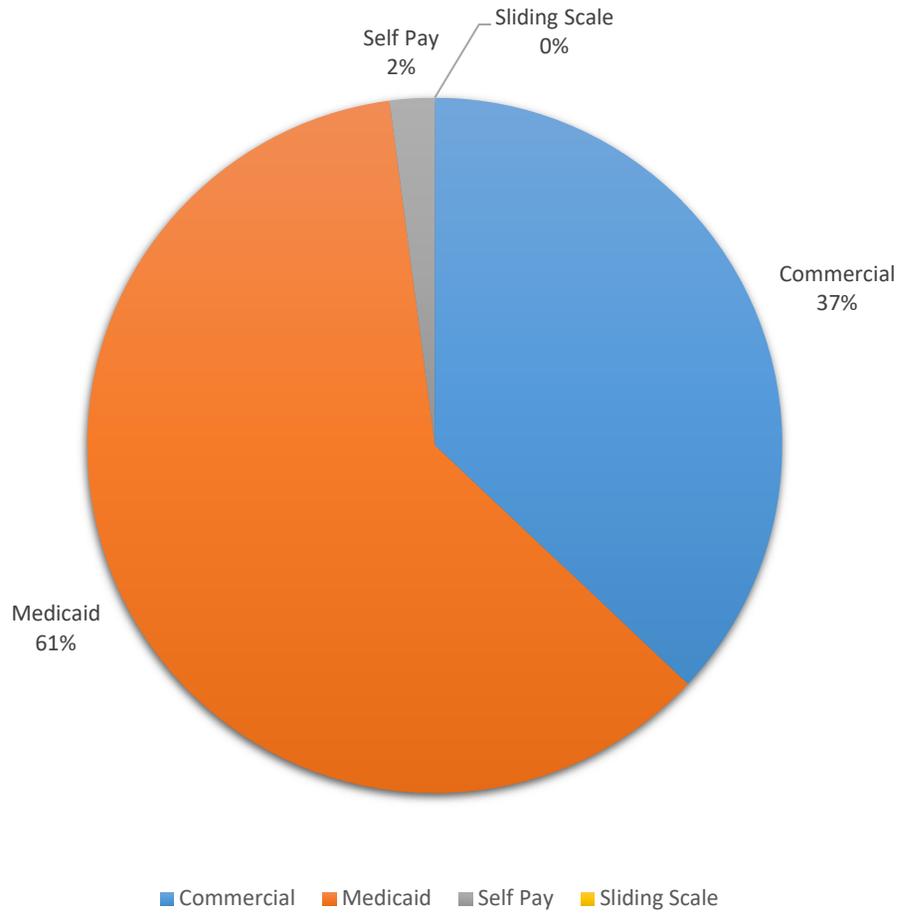


FHC West University January Visits by Financial Class



Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

Healthy Kids Clinic January Visits by Financial Class



FHC Executive Director's Report-March 2023

- **Staffing Update:** The Family Health Clinic currently has three open positions. We are in search of an LVN for our pediatric clinic, and a Medical Assistant for our Clements and West University locations.
- **Provider Update:** We continue the search for Dr Poudel's permanent replacement in pediatrics. Locum Pediatrician Dr Merry Hart started Monday January 9, 2023. Dr Hart will be assisting us with pediatric coverage while we search for a permanent replacement.
- **340B Recertification:** The Family Health Clinic completed its annual 340B recertification on February 13, 2023.
- **HRSA Annual Recertification:** The Family Health Clinic completed its annual recertification for its FQHC Look-A-Like designation. The new designation period now runs through March 31, 2024.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of January:
 - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,142	988	15.6%	998	14.4%	4,320	3,716	16.3%	4,016	7.6%
Neonatal ICU (NICU)	26	25	4.0%	22	18.2%	111	96	15.6%	77	44.2%
Total Admissions	1,168	1,013	15.3%	1,020	14.5%	4,431	3,812	16.2%	4,093	8.3%
Patient Days										
Adult & Pediatric	4,550	3,556	28.0%	4,869	-6.6%	16,934	13,377	26.6%	19,396	-12.7%
ICU	522	414	26.1%	478	9.2%	1,845	1,559	18.3%	2,026	-8.9%
CCU	480	328	46.3%	516	-7.0%	1,665	1,234	34.9%	1,723	-3.4%
NICU	496	327	51.7%	211	135.1%	1,892	1,230	53.8%	973	94.5%
Total Patient Days	6,048	4,625	30.8%	6,074	-0.4%	22,336	17,400	28.4%	24,118	-7.4%
Observation (Obs) Days	273	476	-42.6%	391	-30.2%	1,239	1,790	-30.8%	1,766	-29.8%
Nursery Days	297	277	7.2%	283	4.9%	1,163	1,108	5.0%	1,172	-0.8%
Total Occupied Beds / Bassinets	6,618	5,378	23.1%	6,748	-1.9%	24,738	20,298	21.9%	27,056	-8.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.86	4.35	11.8%	5.87	-17.2%	4.73	4.35	8.8%	5.76	-17.9%
NICU	19.08	13.08	45.8%	9.59	98.9%	17.05	12.81	33.0%	12.64	34.9%
Total ALOS	5.18	4.57	13.4%	5.95	-13.0%	5.04	4.56	10.4%	5.89	-14.5%
Acute / Adult & Pediatric w/o OB	5.98			6.68	-10.6%	5.82			6.71	-13.2%
Average Daily Census	195.1	149.2	30.8%	195.9	-0.4%	181.6	141.5	28.4%	196.1	-7.4%
Hospital Case Mix Index (CMI)	1.7351	1.6500	5.2%	1.7935	-3.3%	1.7066	1.6500	3.4%	1.7462	-2.3%
Medicare										
Admissions	438	355	23.4%	369	18.7%	1,601	1,337	19.7%	1,446	10.7%
Patient Days	2,471	1,889	30.8%	2,600	-5.0%	9,093	7,107	27.9%	9,963	-8.7%
Average Length of Stay	5.64	5.32	6.0%	7.05	-19.9%	5.68	5.32	6.8%	6.89	-17.6%
Case Mix Index	1.9887	1.9200	3.6%	2.0196	-1.5%	1.9748	1.9200	2.9%	2.0193	-2.2%
Medicaid										
Admissions	166	129	28.7%	133	24.8%	608	484	25.6%	549	10.7%
Patient Days	763	425	79.5%	705	8.2%	2,876	1,599	79.9%	2,645	8.7%
Average Length of Stay	4.60	3.29	39.5%	5.30	-13.3%	4.73	3.30	43.2%	4.82	-1.8%
Case Mix Index	1.0428	1.1900	-12.4%	1.3506	-22.8%	1.1129	1.1900	-6.5%	1.2322	-9.7%
Commercial										
Admissions	307	288	6.6%	276	11.2%	1,179	1,084	8.8%	1,113	5.9%
Patient Days	1,565	1,238	26.4%	1,421	10.1%	5,509	4,655	18.3%	5,633	-2.2%
Average Length of Stay	5.10	4.30	18.6%	5.15	-1.0%	4.67	4.29	8.8%	5.06	-7.7%
Case Mix Index	1.8756	1.5500	21.0%	1.7343	8.1%	1.6713	1.5500	7.8%	1.7316	-3.5%
Self Pay										
Admissions	224	216	3.7%	220	1.8%	896	814	10.1%	892	0.4%
Patient Days	1,053	941	11.9%	1,223	-13.9%	4,000	3,539	13.0%	5,215	-23.3%
Average Length of Stay	4.70	4.36	7.9%	5.56	-15.4%	4.46	4.35	2.7%	5.85	-23.6%
Case Mix Index	1.5239	1.5700	-2.9%	1.6742	-9.0%	1.5747	1.5700	0.3%	1.5716	0.2%
All Other										
Admissions	33	24	37.5%	22	50.0%	147	92	59.8%	93	58.1%
Patient Days	196	134	46.3%	125	56.8%	858	504	70.2%	662	29.6%
Average Length of Stay	5.94	5.58	6.4%	5.68	4.5%	5.84	5.48	6.5%	7.12	-18.0%
Case Mix Index	2.2082	2.0000	10.4%	2.6920	-18.0%	2.2960	2.0000	14.8%	2.1441	7.1%
Radiology										
InPatient	4,723	3,477	35.8%	4,444	6.3%	16,725	13,077	27.9%	17,810	-6.1%
OutPatient	7,186	7,975	-9.9%	6,808	5.6%	29,599	30,001	-1.3%	28,538	3.7%
Cath Lab										
InPatient	691	591	16.9%	418	65.3%	2,478	2,224	11.4%	1,926	28.7%
OutPatient	545	556	-2.0%	380	43.4%	1,988	2,092	-5.0%	1,783	11.5%
Laboratory										
InPatient	81,757	63,214	29.3%	81,301	0.6%	298,918	237,781	25.7%	328,109	-8.9%
OutPatient	65,666	64,310	2.1%	65,021	1.0%	261,097	241,903	7.9%	243,424	7.3%
Other										
Deliveries	201	187	7.5%	188	6.9%	789	702	12.4%	726	8.7%
Surgical Cases										
InPatient	255	229	11.4%	174	46.6%	945	862	9.6%	886	6.7%
OutPatient	494	596	-17.1%	442	11.8%	2,078	2,241	-7.3%	2,062	0.8%
Total Surgical Cases	749	825	-9.2%	616	21.6%	3,023	3,103	-2.6%	2,948	2.5%
GI Procedures (Endo)										
InPatient	127	160	-20.6%	101	25.7%	492	601	-18.1%	581	-15.3%
OutPatient	137	240	-42.9%	95	44.2%	692	903	-23.4%	510	35.7%
Total GI Procedures	264	400	-34.0%	196	34.7%	1,184	1,504	-21.3%	1,091	8.5%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	5,262	4,441	18.5%	4,691	12.2%	21,589	16,706	29.2%	17,943	20.3%
Observation Days	273	476	-42.6%	391	-30.2%	1,239	1,790	-30.8%	1,766	-29.8%
Other O/P Occasions of Service	19,502	19,989	-2.4%	21,343	-8.6%	79,872	75,189	6.2%	83,129	-3.9%
Total O/P Occasions of Svc.	25,037	24,906	0.5%	26,425	-5.3%	102,700	93,685	9.6%	102,838	-0.1%
Hospital Operations										
Manhours Paid	275,953	265,563	3.9%	265,078	4.1%	1,096,556	1,018,527	7.7%	1,045,914	4.8%
FTE's	1,557.8	1,499.1	3.9%	1,496.4	4.1%	1,560.1	1,449.1	7.7%	1,488.1	4.8%
Adjusted Patient Days	10,911	8,979	21.5%	10,509	3.8%	41,960	33,584	24.9%	42,278	-0.8%
Hours / Adjusted Patient Day	25.29	29.58	-14.5%	25.22	0.3%	26.13	30.33	-13.8%	24.74	5.6%
Occupancy - Actual Beds	55.9%	42.7%	30.8%	55.0%	1.6%	52.0%	40.5%	28.4%	56.2%	-7.4%
FTE's / Adjusted Occupied Bed	4.4	5.2	-14.5%	4.4	0.3%	4.6	5.3	-13.8%	4.3	5.6%
Center for Primary Care - Clements										
Total Medical Visits	715	824	-13.2%	625	14.4%	2,744	3,329	-17.6%	2,861	-4.1%
Manhours Paid	1,949	2,192	-11.1%	2,477	-21.3%	8,152	8,859	-8.0%	10,368	-21.4%
FTE's	11.0	12.4	-11.1%	14.0	-21.3%	11.6	12.6	-8.0%	14.8	-21.4%
Center for Primary Care - West University										
Total Medical Visits	601	659	-8.8%	490	22.7%	2,502	2,626	-4.7%	2,151	16.3%
Manhours Paid	1,213	1,206	0.6%	210	478.8%	4,701	4,808	-2.2%	1,799	161.3%
FTE's	6.8	6.8	0.6%	1.2	478.8%	6.7	6.8	-2.2%	2.6	161.3%
Center for Primary Care - JBS										
Total Medical Visits	682	479	42.4%	746	-8.6%	2,250	1,886	19.3%	2,714	-17.1%
Manhours Paid	1,379	1,111	24.1%	747	84.7%	5,291	4,374	21.0%	2,854	85.4%
FTE's	7.8	6.3	24.1%	4.2	84.7%	7.5	6.2	21.0%	4.1	85.4%
Total ECHD Operations										
Total Admissions	1,168	1,013	15.3%	1,020	14.5%	4,431	3,812	16.2%	4,093	8.3%
Total Patient Days	6,048	4,625	30.8%	6,074	-0.4%	22,336	17,400	28.4%	24,118	-7.4%
Total Patient and Obs Days	6,321	5,101	23.9%	6,465	-2.2%	23,575	19,190	22.9%	25,884	-8.9%
Total FTE's	1,583.4	1,524.6	3.9%	1,515.8	4.5%	1,586.0	1,474.8	7.5%	1,509.5	5.1%
FTE's / Adjusted Occupied Bed	4.5	5.3	-14.5%	4.5	0.6%	4.6	5.4	-13.9%	4.4	5.9%
Total Adjusted Patient Days	10,911	8,979	21.5%	10,509	3.8%	41,960	33,584	24.9%	42,278	-0.8%
Hours / Adjusted Patient Day	25.71	30.08	-14.5%	25.55	0.6%	26.57	30.86	-13.9%	25.09	5.9%
Outpatient Factor	1.8040	1.9414	-7.1%	1.7301	4.3%	1.8786	1.9301	-2.7%	1.7529	7.2%
Blended O/P Factor	2.0179	2.1582	-6.5%	1.9053	5.9%	2.1099	2.1692	-2.7%	1.9399	8.8%
Total Adjusted Admissions	2,107	1,967	7.1%	1,765	19.4%	8,324	7,358	13.1%	7,175	16.0%
Hours / Adjusted Admissson	133.12	137.33	-3.1%	152.16	-12.5%	133.92	140.88	-4.9%	147.87	-9.4%
FTE's - Hospital Contract	33.5	62.5	-46.4%	102.5	-67.3%	46.1	59.4	-22.3%	102.4	-54.9%
FTE's - Mgmt Services	43.1	43.3	-0.5%	50.9	-15.4%	41.0	43.3	-5.4%	46.7	-12.2%
Total FTE's (including Contract)	1,660.0	1,630.4	1.8%	1,669.2	-0.5%	1,673.0	1,577.4	6.1%	1,658.5	0.9%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.7	5.6	-16.2%	4.9	-4.2%	4.9	5.8	-15.1%	4.8	1.6%
ProCare FTEs	218.9	252.1	-13.2%	204.7	6.9%	218.3	252.1	-13.4%	212.8	2.6%
TraumaCare FTEs	9.4	9.0	4.6%	0.0	0.0%	9.4	9.1	3.4%	0.0	0.0%
Total System FTEs	1,888.3	1,891.5	-0.2%	1,873.8	0.8%	1,900.7	1,838.6	3.4%	1,871.3	1.6%
Urgent Care Visits										
JBS Clinic	1,627	2,199	-26.0%	2,824	-42.4%	7,246	8,272	-12.4%	10,083	-28.1%
West University	1,065	1,234	-13.7%	2,293	-53.6%	4,569	4,642	-1.6%	8,031	-43.1%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	9	-100.0%
Total Urgent Care Visits	2,692	3,433	-21.6%	5,117	-47.4%	11,815	12,914	-8.5%	18,123	-34.8%
Wal-Mart Clinic Visits										
East Clinic	132	239	-44.8%	239	-44.8%	1,162	1,362	-14.7%	1,362	-14.7%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2023**

	<u>HOSPITAL</u>	<u>PRO CARE</u>	<u>TRAUMA CARE</u>	<u>ECTOR COUNTY HOSPITAL DISTRICT</u>
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 23,906,018	\$ 5,075	\$ -	\$ 23,911,093
Investments	62,935,290	-	-	62,935,290
Patient Accounts Receivable - Gross	229,142,121	30,497,878	1,406,743	259,639,999
Less: 3rd Party Allowances	(153,429,851)	(13,328,857)	(1,055,000)	(166,758,708)
Bad Debt Allowance	(47,104,361)	(11,367,099)	(115,000)	(58,471,460)
Net Patient Accounts Receivable	28,607,909	5,801,923	236,743	34,409,831
Taxes Receivable	11,278,261	-	-	11,278,261
Accounts Receivable - Other	4,457,173	35,358	-	4,492,530
Inventories	8,838,205	479,133	-	9,317,338
Prepaid Expenses	4,695,897	142,371	14,174	4,838,269
Total Current Assets	144,718,752	6,463,860	250,917	151,182,612
CAPITAL ASSETS:				
Property and Equipment	503,491,717	393,970	-	503,885,687
Construction in Progress	7,647,110	-	-	7,647,110
	511,138,828	393,970	-	511,532,797
Less: Accumulated Depreciation and Amortization	(347,868,943)	(310,421)	-	(348,179,364)
Total Capital Assets	163,269,884	83,549	-	163,353,433
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,129,638	-	-	6,129,638
Restricted TPC, LLC	1,461,047	-	-	1,461,047
Restricted MCH West Texas Services	2,337,572	-	-	2,337,572
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	185,537	-	185,537
TOTAL ASSETS	\$ 337,270,015	\$ 6,732,946	\$ 250,917	\$ 344,002,960
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,237,059	\$ -	\$ -	\$ 2,237,059
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	28,266,900	92,207	(75,474)	28,359,107
A/R Credit Balances	1,811,061	-	-	1,811,061
Accrued Interest	520,355	-	-	520,355
Accrued Salaries and Wages	8,338,799	6,344,910	363,421	14,683,710
Accrued Compensated Absences	4,130,600	-	-	4,130,600
Due to Third Party Payors	6,937,194	-	-	6,937,194
Deferred Revenue	6,119,415	328,659	-	6,448,074
Total Current Liabilities	61,837,751	6,765,776	287,947	68,603,528
ACCRUED POST RETIREMENT BENEFITS	56,218,229	-	-	56,218,229
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	34,106,821	-	-	34,106,821
Total Liabilities	154,631,875	6,765,776	287,947	161,397,651
FUND BALANCE	182,638,140	(32,831)	(37,030)	182,605,309
TOTAL LIABILITIES AND FUND BALANCE	\$ 337,270,015	\$ 6,732,946	\$ 250,917	\$ 344,002,960

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 23,911,093	\$ 32,033,000	\$ 5,075	\$ -	\$ (8,126,982)
Investments	62,935,290	68,206,692	-	-	(5,271,402)
Patient Accounts Receivable - Gross	259,639,999	215,087,104	24,731,462	614,859	19,206,574
Less: 3rd Party Allowances	(166,758,708)	(140,901,175)	(9,623,136)	(469,500)	(15,764,897)
Bad Debt Allowance	(58,471,460)	(49,620,354)	(10,153,878)	(52,000)	1,354,772
Net Patient Accounts Receivable	34,409,831	24,565,575	4,954,448	93,359	4,796,449
Taxes Receivable	11,278,261	10,705,560	-	-	572,701
Accounts Receivable - Other	4,492,530	4,081,925	34,499	-	376,107
Inventories	9,317,338	8,796,969	479,133	-	41,236
Prepaid Expenses	4,838,269	3,579,202	158,300	20,398	1,080,369
Total Current Assets	151,182,612	151,968,922	5,631,454	113,757	(6,531,521)
CAPITAL ASSETS:					
Property and Equipment	503,885,687	501,814,250	393,970	-	1,677,467
Construction in Progress	7,647,110	4,091,217	-	-	3,555,893
	511,532,797	505,905,467	393,970	-	5,233,360
Less: Accumulated Depreciation and Amortization	(348,179,364)	(341,371,455)	(305,754)	-	(6,502,155)
Total Capital Assets	163,353,433	164,534,012	88,216	-	(1,268,795)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,129,638	6,083,572	-	-	46,066
Restricted MCH West Texas Services	2,337,572	2,334,361	-	-	3,211
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	185,537	-	150,729	-	34,808
TOTAL ASSETS	\$ 344,002,960	\$ 345,735,034	\$ 5,870,400	\$ 113,757	\$ (7,716,231)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,237,059	\$ 2,232,209	\$ -	\$ -	\$ 4,849
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	28,359,107	29,257,247	899,411	(133,295)	(1,664,256)
A/R Credit Balances	1,811,061	2,431,305	-	-	(620,244)
Accrued Interest	520,355	19,148	-	-	501,207
Accrued Salaries and Wages	14,683,710	5,613,638	4,702,269	274,974	4,092,828
Accrued Compensated Absences	4,130,600	4,450,865	-	-	(320,265)
Due to Third Party Payors	6,937,194	16,199,526	-	-	(9,262,332)
Deferred Revenue	6,448,074	272,039	301,550	-	5,874,484
Total Current Liabilities	68,603,528	63,952,347	5,903,230	141,679	(1,252,050)
ACCRUED POST RETIREMENT BENEFITS	56,218,229	54,330,479	-	-	1,887,751
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	34,106,821	34,565,827	-	-	(459,005)
Total Liabilities	161,397,651	155,317,725	5,903,230	141,679	35,017
FUND BALANCE	182,605,309	190,417,309	(32,831)	(27,922)	182,638,140
TOTAL LIABILITIES AND FUND BALANCE	\$ 344,002,960	\$ 345,735,034	\$ 5,870,400	\$ 113,757	\$ (7,716,231)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 58,516,619	\$ 51,501,579	13.6%	\$ 57,690,696	1.4%	\$ 213,879,869	\$ 198,159,094	7.9%	\$ 235,118,378	-9.0%
Inpatient Ancillary Revenue	-	-		-		-	-		-	
Inpatient Revenue	\$ 58,516,619	\$ 51,501,579	13.6%	\$ 57,690,696	1.4%	\$ 213,879,869	\$ 198,159,094	7.9%	\$ 235,118,378	-9.0%
Outpatient Revenue	59,562,152	59,648,043	-0.1%	52,226,072	14.0%	237,394,380	231,690,927	2.5%	220,981,677	7.4%
TOTAL PATIENT REVENUE	\$ 118,078,771	\$ 111,149,622	6.2%	\$ 109,916,768	7.4%	\$ 451,274,249	\$ 429,850,021	5.0%	\$ 456,100,055	-1.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,057,927	\$ 68,325,285	6.9%	\$ 72,625,309	0.6%	\$ 285,578,303	\$ 265,018,722	7.8%	\$ 298,375,795	-4.3%
Policy Adjustments	591,447	1,485,876	-60.2%	798,771	-26.0%	7,652,523	6,038,649	26.7%	3,716,372	105.9%
Uninsured Discount	15,992,839	9,893,946	61.6%	8,318,765	92.3%	47,052,785	38,181,918	23.2%	29,890,518	57.4%
Indigent	1,695,718	1,223,901	38.6%	701,929	141.6%	4,346,529	4,720,091	-7.9%	3,910,838	11.1%
Provision for Bad Debts	1,982,462	6,138,813	-67.7%	5,192,169	-61.8%	19,023,090	23,600,587	-19.4%	29,904,254	-36.4%
TOTAL REVENUE DEDUCTIONS	\$ 93,320,393	\$ 87,067,821	7.2%	\$ 87,636,943	6.5%	\$ 363,653,230	\$ 337,559,967	7.7%	\$ 365,797,777	-0.6%
	79.03%	78.33%		79.73%		80.58%	78.53%		80.20%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,122,660	\$ 2,094,222	1.4%	\$ 2,216,408	-4.2%	\$ 8,405,326	\$ 8,376,888	0.3%	\$ 8,865,630	-5.2%
DSRIP/CHIRP	261,087	698,830	-62.6%	613,465	-57.4%	5,009,308	2,795,320	79.2%	3,569,386	40.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,383,747	\$ 2,793,052	-14.7%	\$ 2,829,873	-15.8%	\$ 13,414,634	\$ 11,172,208	20.1%	\$ 12,435,016	7.9%
NET PATIENT REVENUE	\$ 27,142,125	\$ 26,874,853	1.0%	\$ 25,109,698	8.1%	\$ 101,035,653	\$ 103,462,262	-2.3%	\$ 102,737,294	-1.7%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,298,618	\$ 5,294,350	19.0%	\$ 5,768,664	9.2%	\$ 26,080,999	\$ 21,873,522	19.2%	\$ 23,180,649	12.5%
Other Revenue	1,201,515	1,247,670	-3.7%	982,621	22.3%	3,908,035	4,976,839	-21.5%	3,708,805	5.4%
TOTAL OTHER REVENUE	\$ 7,500,133	\$ 6,542,020	14.6%	\$ 6,751,285	11.1%	\$ 29,989,034	\$ 26,850,361	11.7%	\$ 26,889,454	11.5%
NET OPERATING REVENUE	\$ 34,642,258	\$ 33,416,873	3.7%	\$ 31,860,982	8.7%	\$ 131,024,687	\$ 130,312,623	0.5%	\$ 129,626,748	1.1%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 15,055,571	\$ 14,070,350	7.0%	\$ 12,542,424	20.0%	\$ 57,140,008	\$ 54,871,143	4.1%	\$ 53,105,991	7.6%
Benefits	3,414,711	2,833,304	20.5%	2,709,626	26.0%	13,884,333	11,312,942	22.7%	11,617,008	19.5%
Temporary Labor	1,149,451	1,238,198	-7.2%	3,101,372	-62.9%	5,316,722	4,732,496	12.3%	12,259,237	-56.6%
Physician Fees	1,276,143	1,158,234	10.2%	1,479,681	-13.8%	4,686,334	4,631,886	1.2%	5,770,956	-18.8%
Texas Tech Support	893,660	879,933	1.6%	859,446	4.0%	3,500,593	3,519,732	-0.5%	3,455,016	1.3%
Purchased Services	4,436,235	4,430,322	0.1%	4,924,812	-9.9%	17,416,049	17,606,694	-1.1%	17,529,337	-0.6%
Supplies	5,909,400	5,853,725	1.0%	5,065,082	16.7%	22,821,777	22,976,568	-0.7%	22,187,259	2.9%
Utilities	317,132	336,481	-5.8%	383,287	-17.3%	1,356,022	1,362,935	-0.5%	1,353,814	0.2%
Repairs and Maintenance	779,367	1,020,801	-23.7%	882,415	-11.7%	3,690,533	4,083,204	-9.6%	3,586,985	2.9%
Leases and Rent	167,621	275,186	-39.1%	297,668	-43.7%	527,540	1,100,744	-52.1%	1,154,215	-54.3%
Insurance	182,738	167,990	8.8%	167,552	9.1%	734,637	671,960	9.3%	643,041	14.2%
Interest Expense	69,915	79,660	-12.2%	71,171	-1.8%	280,259	318,640	-12.0%	397,311	-29.5%
ECHDA	186,263	187,818	-0.8%	147,476	26.3%	806,076	751,272	7.3%	619,998	30.0%
Other Expense	291,976	229,529	27.2%	604,428	-51.7%	1,165,915	921,191	26.6%	1,069,644	9.0%
TOTAL OPERATING EXPENSES	\$ 34,130,183	\$ 32,761,531	4.2%	\$ 33,236,441	2.7%	\$ 133,326,798	\$ 128,861,407	3.5%	\$ 134,749,812	-1.1%
Depreciation/Amortization	\$ 1,717,019	\$ 1,673,635	2.6%	\$ 1,649,110	4.1%	\$ 6,803,434	\$ 6,669,479	2.0%	\$ 6,665,697	2.1%
(Gain) Loss on Sale of Assets	(1,500)	-	0.0%	-	0.0%	(114,144)	-	0.0%	7,515	-1618.9%
TOTAL OPERATING COSTS	\$ 35,845,702	\$ 34,435,166	4.1%	\$ 34,885,551	2.8%	\$ 140,016,089	\$ 135,530,886	3.3%	\$ 141,423,024	-1.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,203,444)	\$ (1,018,293)	-18.2%	\$ (3,024,569)	60.2%	\$ (8,991,402)	\$ (5,218,263)	72.3%	\$ (11,796,276)	-23.8%
Operating Margin	-3.47%	-3.05%	14.0%	-9.49%	-63.4%	-6.86%	-4.00%	71.4%	-9.10%	-24.6%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 77,887	\$ 49,663	56.8%	\$ 26,785	190.8%	\$ 317,674	\$ 198,652	59.9%	\$ 63,234	402.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-		-	
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	2,000	33,333	-94.0%	-		2,000	133,332	-98.5%	-	
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,123,557)	\$ (935,297)	-20.1%	\$ (2,997,784)	62.5%	\$ (8,671,728)	\$ (4,886,279)	-77.5%	\$ (5,619,435)	-54.3%
Unrealized Gain/(Loss) on Investments	\$ 379,731	\$ (8,333)	0.0%	\$ (369,226)	-202.8%	\$ 760,479	\$ (33,332)	0.0%	\$ (605,098)	-225.7%
Investment in Subsidiaries	(2,218)	85,628	-102.6%	12,240	-118.1%	(22,972)	342,512	-64.1%	12,149	912.2%
CHANGE IN NET POSITION	\$ (746,044)	\$ (858,022)	13.0%	\$ (3,354,770)	77.8%	\$ (7,788,278)	\$ (4,577,099)	-70.2%	\$ (6,212,384)	-25.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 58,516,619	\$ 51,501,579	13.6%	\$ 57,690,696	1.4%	\$ 213,879,869	\$ 198,159,094	7.9%	\$ 235,118,378	-9.0%
Outpatient Revenue	47,049,030	48,481,175	-3.0%	42,119,683	11.7%	187,907,578	184,312,121	2.0%	177,032,096	6.1%
TOTAL PATIENT REVENUE	\$ 105,565,649	\$ 99,982,754	5.6%	\$ 99,810,378	5.8%	\$ 401,787,447	\$ 382,471,215	5.1%	\$ 412,150,474	-2.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 66,695,573	\$ 63,026,611	5.8%	\$ 67,299,020	-0.9%	\$ 260,789,330	\$ 241,879,474	7.8%	\$ 276,544,007	-5.7%
Policy Adjustments	147,159	789,014	-81.3%	204,902	-28.2%	3,991,783	3,027,701	31.8%	1,134,354	251.9%
Uninsured Discount	15,652,976	9,454,459	65.6%	7,888,254	98.4%	44,765,933	36,273,946	23.4%	28,195,427	58.8%
Indigent Care	1,664,285	1,216,581	36.8%	700,564	137.6%	4,285,627	4,689,110	-8.6%	3,872,837	10.7%
Provision for Bad Debts	528,584	5,232,767	-89.9%	4,538,414	-88.4%	14,338,061	19,789,279	-27.5%	25,834,893	-44.5%
TOTAL REVENUE DEDUCTIONS	\$ 84,688,576	\$ 79,719,432	6.2%	\$ 80,631,154	5.0%	\$ 328,170,734	\$ 305,659,510	7.4%	\$ 335,581,518	-2.2%
			80.22%					81.68%		81.42%
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,122,660	\$ 2,094,222	1.4%	\$ 2,216,408	-4.2%	\$ 8,405,326	\$ 8,376,888	0.3%	\$ 8,865,630	-5.2%
DSRIP/CHRP	261,087	698,830	-62.6%	613,465	-57.4%	5,009,308	2,795,320	79.2%	3,569,386	40.3%
TOTAL OTHER PATIENT REVENUE	\$ 2,383,747	\$ 2,793,052	-14.7%	\$ 2,829,873	-15.8%	\$ 13,414,634	\$ 11,172,208	20.1%	\$ 12,435,016	7.9%
NET PATIENT REVENUE	\$ 23,260,819	\$ 23,056,374	0.9%	\$ 22,009,097	5.7%	\$ 87,031,347	\$ 87,983,913	-1.1%	\$ 89,003,973	-2.2%
OTHER REVENUE										
Tax Revenue	\$ 6,298,618	\$ 5,294,350	19.0%	\$ 5,768,664	9.2%	\$ 26,080,999	\$ 21,873,522	19.2%	\$ 23,180,649	12.5%
Other Revenue	920,740	1,018,550	-9.6%	685,237	34.4%	3,069,425	4,070,970	-24.6%	2,743,060	11.9%
TOTAL OTHER REVENUE	\$ 7,219,358	\$ 6,312,900	14.4%	\$ 6,453,900	11.9%	\$ 29,150,424	\$ 25,944,492	12.4%	\$ 25,923,708	12.4%
NET OPERATING REVENUE	\$ 30,480,178	\$ 29,369,274	3.8%	\$ 28,462,997	7.1%	\$ 116,181,771	\$ 113,928,405	2.0%	\$ 114,927,681	1.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,552,639	\$ 9,322,012	13.2%	\$ 8,646,061	22.1%	\$ 39,402,185	\$ 35,799,353	10.1%	\$ 37,017,160	6.4%
Benefits	2,848,129	2,379,220	19.7%	2,201,763	29.4%	11,994,179	9,489,986	26.4%	9,845,332	21.8%
Temporary Labor	762,323	955,354	-20.2%	2,813,806	-72.9%	4,016,122	3,601,120	11.5%	11,303,555	-64.5%
Physician Fees	1,293,913	1,254,900	3.1%	1,292,805	0.1%	4,888,536	5,019,600	-2.6%	5,092,840	-4.0%
Texas Tech Support	893,660	879,933	1.6%	859,446	4.0%	3,500,593	3,519,732	-0.5%	3,455,016	1.3%
Purchased Services	4,475,780	4,485,975	-0.2%	5,073,470	-11.8%	17,649,364	17,935,541	-1.6%	17,904,977	-1.4%
Supplies	5,780,245	5,730,521	0.9%	4,912,919	17.7%	22,310,814	22,450,681	-0.6%	21,720,472	2.7%
Utilities	316,430	335,977	-5.8%	382,655	-17.3%	1,353,131	1,360,919	-0.6%	1,351,039	0.2%
Repairs and Maintenance	779,367	1,019,785	-23.6%	882,415	-11.7%	3,690,366	4,079,140	-9.5%	3,585,440	2.9%
Leases and Rentals	(21,185)	104,327	-120.3%	142,575	-114.9%	(162,402)	417,308	-138.9%	535,892	-130.3%
Insurance	125,113	109,297	14.5%	117,038	6.9%	497,020	437,188	13.7%	439,801	13.0%
Interest Expense	69,915	79,660	-12.2%	71,171	-1.8%	280,259	318,640	-12.0%	397,311	-29.5%
ECHDA	186,263	187,818	-0.8%	147,476	26.3%	806,076	751,272	7.3%	619,998	30.0%
Other Expense	247,149	164,510	50.2%	553,992	-55.4%	972,875	672,615	44.6%	898,068	8.3%
TOTAL OPERATING EXPENSES	\$ 28,309,742	\$ 27,009,289	4.8%	\$ 28,097,593	0.8%	\$ 111,199,119	\$ 105,853,095	5.1%	\$ 114,166,902	-2.6%
Depreciation/Amortization	\$ 1,710,005	\$ 1,667,746	2.5%	\$ 1,644,202	4.0%	\$ 6,779,274	\$ 6,645,923	2.0%	\$ 6,645,715	2.0%
(Gain)/Loss on Disposal of Assets	(1,500)	-	0.0%	-	0.0%	(113,637)	-	100.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 30,018,246	\$ 28,677,035	4.7%	\$ 29,741,795	0.9%	\$ 117,864,755	\$ 112,499,018	4.8%	\$ 120,812,618	-2.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 461,932	\$ 692,239	-33.3%	\$ (1,278,798)	136.1%	\$ (1,682,985)	\$ 1,429,387	-217.7%	\$ (5,884,936)	-71.4%
Operating Margin	1.52%	2.36%	-35.7%	-4.49%	-133.7%	-1.45%	1.25%	-215.5%	-5.12%	-71.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 77,887	\$ 49,663	56.8%	\$ 26,785	190.8%	\$ 317,674	\$ 198,652	59.9%	\$ 63,234	402.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	2,000	33,333	-94.0%	-	0.0%	2,000	133,332	-98.5%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 541,819	\$ 775,235	-30.1%	\$ (1,252,013)	-143.3%	\$ (1,363,311)	\$ 1,761,371	-177.4%	\$ 291,904	-567.0%
Procure & Trauma Care Capital Contribution	(1,662,319)	(1,726,074)	-3.7%	(1,745,771)	-4.8%	(7,299,309)	(6,707,647)	8.8%	(5,911,339)	23.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,120,499)	\$ (950,839)	-17.8%	\$ (2,997,784)	62.6%	\$ (8,662,620)	\$ (4,946,276)	-75.1%	\$ (5,619,435)	-54.2%
Unrealized Gain/(Loss) on Investments	\$ 379,731	\$ (8,333)	-4656.9%	(369,226)	-202.8%	\$ 760,479	\$ (33,332)	-2381.5%	\$ (605,098)	-225.7%
Investment in Subsidiaries	(2,218)	85,628	-102.6%	12,240	-118.1%	122,972	342,512	-64.1%	12,149	912.2%
CHANGE IN NET POSITION	\$ (742,987)	\$ (873,544)	14.9%	\$ (3,354,770)	77.9%	\$ (7,779,170)	\$ (4,637,096)	-67.8%	\$ (6,212,383)	-25.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,265,983	\$ 10,911,129	12.4%	\$ 10,106,389	21.4%	\$ 48,675,001	\$ 46,355,850	5.0%	\$ 43,949,581	10.8%
TOTAL PATIENT REVENUE	\$ 12,265,983	\$ 10,911,129	12.4%	\$ 10,106,389	21.4%	\$ 48,675,001	\$ 46,355,850	5.0%	\$ 43,949,581	10.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,227,354	\$ 5,174,673	20.3%	\$ 5,326,289	16.9%	\$ 24,334,474	\$ 22,643,244	7.5%	\$ 21,831,789	11.5%
Policy Adjustments	404,289	653,529	-38.1%	593,869	-31.9%	3,529,740	2,837,616	24.4%	2,582,018	36.7%
Uninsured Discount	339,864	439,487	-22.7%	430,511	-21.1%	2,286,852	1,907,972	19.9%	1,695,091	34.9%
Indigent	31,432	7,320	329.4%	1,365	2202.0%	60,902	30,981	96.6%	38,001	60.3%
Provision for Bad Debts	1,433,878	884,308	62.1%	653,755	119.3%	4,622,029	3,724,356	24.1%	4,069,361	13.6%
TOTAL REVENUE DEDUCTIONS	\$ 8,436,817	\$ 7,159,317	17.8%	\$ 7,005,789	20.4%	\$ 34,833,996	\$ 31,144,169	11.8%	\$ 30,216,259	15.3%
	68.78%	65.61%		69.32%		71.56%	67.18%		68.75%	
NET PATIENT REVENUE	\$ 3,829,166	\$ 3,751,812	2.1%	\$ 3,100,601	23.5%	\$ 13,841,005	\$ 15,211,681	-9.0%	\$ 13,733,322	0.8%
OTHER REVENUE										
Other Income	\$ 280,775	\$ 229,120	22.5%	\$ 297,384	-5.6%	\$ 838,610	\$ 905,869	-7.4%	\$ 965,745	-13.2%
TOTAL OTHER REVENUE	\$ 280,775	\$ 229,120	22.5%	\$ 297,384	-5.6%	\$ 838,610	\$ 905,869	-7.4%	\$ 965,745	-13.2%
NET OPERATING REVENUE	\$ 4,109,941	\$ 3,980,932	3.2%	\$ 3,397,985	21.0%	\$ 14,679,615	\$ 16,117,550	-8.9%	\$ 14,699,067	-0.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,245,268	\$ 4,485,913	-5.4%	\$ 3,896,364	9.0%	\$ 16,729,211	\$ 18,022,090	-7.2%	\$ 16,088,831	4.0%
Benefits	521,457	415,170	25.6%	507,863	2.7%	1,735,545	1,665,129	4.2%	1,771,676	-2.0%
Temporary Labor	387,128	282,844	36.9%	287,567	34.6%	1,300,600	1,131,376	15.0%	955,682	36.1%
Physician Fees	241,478	162,582	48.5%	186,876	29.2%	834,790	649,278	28.6%	678,116	23.1%
Purchased Services	(39,832)	(56,098)	-29.0%	(148,658)	-73.2%	(235,040)	(330,627)	-28.9%	(375,641)	-37.4%
Supplies	128,048	121,516	5.4%	152,163	-15.8%	507,807	519,135	-2.2%	466,787	8.8%
Utilities	702	504	39.2%	632	11.1%	2,891	2,016	43.4%	2,776	4.2%
Repairs and Maintenance	-	1,016	-100.0%	-	100.0%	167	4,064	-95.9%	1,545	-89.2%
Leases and Rentals	186,812	170,859	9.3%	155,093	20.5%	681,969	683,436	-0.2%	618,323	10.3%
Insurance	49,693	52,089	-4.6%	50,513	-1.6%	205,888	208,356	-1.2%	203,239	1.3%
Other Expense	44,492	64,719	-31.3%	50,437	-11.8%	191,443	247,376	-22.6%	171,575	11.6%
TOTAL OPERATING EXPENSES	\$ 5,765,245	\$ 5,701,114	1.1%	\$ 5,138,848	12.2%	\$ 21,955,271	\$ 22,801,629	-3.7%	\$ 20,582,910	6.7%
Depreciation/Amortization	\$ 7,015	\$ 5,889	19.1%	\$ 4,908	42.9%	\$ 24,160	\$ 23,556	2.6%	\$ 19,981	20.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,772,260	\$ 5,707,003	1.1%	\$ 5,143,756	12.2%	\$ 21,978,924	\$ 22,825,185	-3.7%	\$ 20,610,406	6.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,662,319)	\$ (1,726,071)	3.7%	\$ (1,745,771)	-4.8%	\$ (7,299,309)	\$ (6,707,635)	-8.8%	\$ (5,911,339)	-23.5%
Operating Margin	-40.45%	-43.36%	-6.7%	-51.38%	-21.3%	-49.72%	-41.62%	19.5%	-40.22%	23.6%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,662,319	\$ 1,726,071	-3.7%	\$ 1,745,771	-4.8%	\$ 7,299,309	\$ 6,707,635	8.8%	\$ 5,911,339	23.5%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,138	9,226	-0.95%	8,794	3.91%	35,842	36,159	-0.88%	34,549	3.74%
Total Hospital Visits	5,927	6,288	-5.74%	6,216	-4.65%	22,738	24,806	-8.34%	24,378	-6.73%
Total Procedures	12,688	11,299	12.29%	10,830	17.16%	52,228	49,175	6.21%	47,291	10.44%
Total Surgeries	780	715	9.09%	629	24.01%	3,218	3,253	-1.08%	3,146	2.29%
Total Provider FTE's	90.1	101.9	-11.50%	91.1	-1.06%	88.9	101.9	-12.67%	91.6	-2.90%
Total Staff FTE's	116.8	137.6	-15.12%	100.6	16.06%	116.9	137.6	-15.02%	108.1	8.17%
Total Administrative FTE's	12.0	12.7	-5.59%	13.0	-7.57%	12.4	12.7	-2.03%	13.1	-5.10%
Total FTE's	218.9	252.1	-13.18%	204.7	6.94%	218.3	252.1	-13.42%	212.8	2.59%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 247,139	\$ 255,739	-3.4%	\$ -	100.0%	\$ 811,801	\$ 1,022,956	-20.6%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 247,139	\$ 255,739	-3.4%	\$ -	100.0%	\$ 811,801	\$ 1,022,956	-20.6%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 135,000	\$ 124,001	8.9%	\$ -	100.0%	\$ 454,500	\$ 496,004	-8.4%	\$ -	100.0%
Policy Adjustments	40,000	43,333	-7.7%	-	100.0%	131,000	173,332	-24.4%	-	100.0%
Uninsured Discount	-	-	-	-	100.0%	-	-	-	-	100.0%
Indigent	-	-	-	-	100.0%	-	-	-	-	100.0%
Provision for Bad Debts	20,000	21,738	-8.0%	-	100.0%	63,000	86,952	-27.5%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 195,000	\$ 189,072	3.1%	\$ -	100.0%	\$ 648,500	\$ 756,288	-14.3%	\$ -	100.0%
	78.90%	73.93%		#DIV/0!		79.88%	73.93%		#DIV/0!	
NET PATIENT REVENUE	\$ 52,139	\$ 66,667	-21.8%	\$ -	100.0%	\$ 163,301	\$ 266,668	-38.8%	\$ -	100.0%
						20.1%				
OTHER REVENUE										
Other Income	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
TOTAL OTHER REVENUE	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
NET OPERATING REVENUE	\$ 52,139	\$ 66,667	-21.8%	\$ -	100.0%	\$ 163,301	\$ 266,668	-38.8%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 257,664	\$ 262,425	-1.8%	\$ -	100.0%	\$ 1,008,612	\$ 1,049,700	-3.9%	\$ -	100.0%
Benefits	45,125	38,914	16.0%	-	100.0%	154,609	157,827	-2.0%	-	100.0%
Temporary Labor	-	-	-	-	100.0%	-	-	-	-	100.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(1,036,992)	(1,036,992)	0.0%	-	100.0%
Purchased Services	287	445	-35.6%	-	100.0%	1,726	1,780	-3.1%	-	100.0%
Supplies	1,107	1,688	-34.4%	-	100.0%	3,155	6,752	-53.3%	-	100.0%
Utilities	-	-	-	-	100.0%	-	-	-	-	100.0%
Repairs and Maintenance	-	-	-	-	100.0%	-	-	-	-	100.0%
Leases and Rentals	1,993	-	-	-	100.0%	7,973	-	-	-	100.0%
Insurance	7,932	6,604	20.1%	-	100.0%	31,728	26,416	20.1%	-	100.0%
Other Expense	335	300	11.7%	-	100.0%	1,598	1,200	33.2%	-	100.0%
TOTAL OPERATING EXPENSES	\$ 55,196	\$ 51,128	8.0%	\$ -	100.0%	\$ 172,409	\$ 206,683	-16.6%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
TOTAL OPERATING COSTS	\$ 55,196	\$ 51,128	8.0%	\$ -	100.0%	\$ 172,409	\$ 206,683	-16.6%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,057)	\$ 15,539	119.7%	\$ -	100.0%	\$ (9,108)	\$ 59,985	115.2%	\$ -	100.0%
Operating Margin	-5.86%	23.31%	-125.2%	#DIV/0!	-100.0%	-5.58%	22.49%	-124.8%	#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
CAPITAL CONTRIBUTION	\$ (3,057)	\$ 15,539	0.0%	\$ -	0.0%	\$ (9,108)	\$ 59,985	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	1,111	427	160.19%	0	100.00%	3,025	1,708	77.11%	0	100.00%
Total Provider FTE's	8.4	8.0	4.89%	0.0	100.00%	8.4	8.1	4.18%	0.0	100.00%
Total Staff FTE's	1.0	1.0	2.39%	0.0	100.00%	1.0	1.0	-2.81%	0.0	100.00%
Total FTE's	9.4	9.0	4.62%	0.0	100.00%	9.4	9.1	3.42%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 215,268	\$ 224,895	-4.3%	\$ 145,383	48.1%	\$ 779,725	\$ 908,587	-14.2%	\$ 758,086	2.9%
TOTAL PATIENT REVENUE	\$ 215,268	\$ 224,895	-4.3%	\$ 145,383	48.1%	\$ 779,725	\$ 908,587	-14.2%	\$ 758,086	2.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 126,567	\$ 131,802	-4.0%	\$ 86,536	46.3%	\$ 412,961	\$ 532,485	-22.4%	\$ 591,228	-30.2%
Self Pay Adjustments	37,060	37,873	-2.1%	16,695	122.0%	121,481	153,009	-20.6%	63,482	91.4%
Bad Debts	(20,239)	(6,433)	214.6%	5,254	-485.2%	(17,425)	(25,992)	-33.0%	(73,382)	-76.3%
TOTAL REVENUE DEDUCTIONS	\$ 143,388	\$ 163,242	-12.2%	\$ 108,485	32.2%	\$ 517,016	\$ 659,502	-21.6%	\$ 581,328	-11.1%
	66.6%	72.6%		74.6%		66.3%	72.6%		76.7%	
NET PATIENT REVENUE	\$ 71,880	\$ 61,653	16.6%	\$ 36,899	94.8%	\$ 262,709	\$ 249,085	5.5%	\$ 176,758	48.6%
OTHER REVENUE										
FHC Other Revenue	\$ 172,624	\$ 23,543	0.0%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	0.0%	\$ 134,594	204.9%
TOTAL OTHER REVENUE	\$ 172,624	\$ 23,543	633.2%	\$ 55,186	212.8%	\$ 410,311	\$ 94,172	335.7%	\$ 134,594	204.9%
NET OPERATING REVENUE	\$ 244,504	\$ 85,196	187.0%	\$ 92,084	165.5%	\$ 673,020	\$ 343,257	96.1%	\$ 311,351	116.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 78,439	\$ 57,882	35.5%	\$ 116,220	-32.5%	\$ 305,482	\$ 233,848	30.6%	\$ 314,849	-3.0%
Benefits	21,171	14,773	43.3%	29,596	-28.5%	92,990	61,990	50.0%	83,739	11.0%
Physician Services	106,446	102,930	3.4%	111,243	-4.3%	383,490	409,333	-6.3%	347,272	10.4%
Cost of Drugs Sold	7,733	4,578	68.9%	14,106	-45.2%	20,962	18,496	13.3%	23,311	-10.1%
Supplies	2,912	5,274	-44.8%	2,586	12.6%	12,640	21,257	-40.5%	15,900	-20.5%
Utilities	3,453	3,681	-6.2%	3,593	-3.9%	11,999	12,929	-7.2%	11,950	0.4%
Repairs and Maintenance	1,117	2,824	-60.4%	463	141.5%	2,779	11,296	-75.4%	12,764	-78.2%
Leases and Rentals	488	482	1.3%	517	-5.5%	1,896	1,928	-1.6%	1,958	-3.1%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	4,000	6,364	-37.1%	7,335	-45.5%
TOTAL OPERATING EXPENSES	\$ 222,759	\$ 194,015	14.8%	\$ 279,322	-20.2%	\$ 836,238	\$ 777,441	7.6%	\$ 819,077	2.1%
Depreciation/Amortization	\$ 2,484	\$ 2,933	-15.3%	\$ 2,625	-5.4%	\$ 10,070	\$ 11,670	-13.7%	\$ 10,517	-4.2%
TOTAL OPERATING COSTS	\$ 225,244	\$ 196,948	14.4%	\$ 281,947	-20.1%	\$ 846,309	\$ 789,111	7.2%	\$ 829,594	2.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 19,260	\$ (111,752)	117.2%	\$ (189,863)	110.1%	\$ (173,288)	\$ (445,854)	61.1%	\$ (518,242)	-66.6%
Operating Margin	7.88%	-131.17%	-106.0%	-206.18%	-103.8%	-25.75%	-129.89%	-80.2%	-166.45%	-84.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	715	824	-13.2%	625	14.4%	2,744	3,329	-17.6%	2,861	-4.1%
Average Revenue per Office Visit	301.07	272.93	10.3%	232.61	29.4%	284.16	272.93	4.1%	264.97	7.2%
Hospital FTE's (Salaries and Wages)	11.0	12.4	-11.1%	14.0	-21.3%	11.6	12.6	-8.0%	14.8	-21.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 179,026	\$ 179,492	-0.3%	\$ 129,487	38.3%	\$ 761,339	\$ 715,244	6.4%	\$ 601,938	26.5%
TOTAL PATIENT REVENUE	\$ 179,026	\$ 179,492	-0.3%	\$ 129,487	38.3%	\$ 761,339	\$ 715,244	6.4%	\$ 601,938	26.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,400	\$ 97,675	4.8%	\$ 69,791	46.7%	\$ 421,188	\$ 389,219	8.2%	\$ 354,732	18.7%
Self Pay Adjustments	25,550	13,645	87.2%	6,152	315.3%	82,008	54,371	50.8%	27,847	194.5%
Bad Debts	(1,481)	8,355	-117.7%	5,946	-124.9%	7,920	33,292	-76.2%	9,780	-19.0%
TOTAL REVENUE DEDUCTIONS	\$ 126,469	\$ 119,675	5.7%	\$ 81,889	54.4%	\$ 511,116	\$ 476,882	7.2%	\$ 392,359	30.3%
	70.64%	66.67%		63.24%		67.13%	66.67%		65.18%	
NET PATIENT REVENUE	\$ 52,557	\$ 59,817	-12.1%	\$ 47,598	10.4%	\$ 250,224	\$ 238,362	5.0%	\$ 209,579	19.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 52,557	\$ 59,817	-12.1%	\$ 47,598	10.4%	\$ 250,224	\$ 238,362	5.0%	\$ 209,579	19.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 8,555	\$ 21,452	-60.1%	\$ 1,306	555.3%	\$ 42,112	\$ 85,482	-50.7%	\$ 30,433	38.4%
Benefits	2,309	5,475	-57.8%	332	595.5%	12,819	22,660	-43.4%	8,094	58.4%
Physician Services	26,426	48,507	-45.5%	13,214	100.0%	135,542	192,463	-29.6%	130,421	3.9%
Cost of Drugs Sold	3,402	4,215	-19.3%	-	0.0%	15,254	16,796	-9.2%	14,723	3.6%
Supplies	1,406	2,038	-31.0%	2,133	-34.1%	19,596	8,126	141.2%	6,190	216.6%
Utilities	3,655	3,077	18.8%	2,647	38.1%	12,590	9,697	29.8%	9,588	31.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 45,753	\$ 84,764	-46.0%	\$ 19,632	133.1%	\$ 239,613	\$ 335,224	-28.5%	\$ 199,448	20.1%
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 83,115	\$ 106,665	-22.1%	\$ 104,313	-20.3%
TOTAL OPERATING COSTS	\$ 66,532	\$ 111,617	-40.4%	\$ 45,624	45.8%	\$ 322,728	\$ 441,889	-27.0%	\$ 303,760	6.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (13,975)	\$ (51,800)	-73.0%	\$ 1,974	-807.8%	\$ (72,505)	\$ (203,527)	-64.4%	\$ (94,181)	-23.0%
Operating Margin	-26.59%	-86.60%	-69.3%	4.15%	-741.0%	-28.98%	-85.39%	-66.1%	-44.94%	-35.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	601	659	-8.8%	490	22.7%	2,502	2,626	-4.7%		0.0%
Average Revenue per Office Visit	297.88	272.37	9.4%	264.26	12.7%	304.29	272.37	11.7%	279.84	8.7%
Hospital FTE's (Salaries and Wages)	6.8	6.8	0.6%	1.2	478.8%	6.7	6.8	-2.2%	2.6	161.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JANUARY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 246,425	\$ 177,673	38.7%	\$ 261,787	-5.9%	\$ 794,381	\$ 699,564	13.6%	\$ 1,018,954	-22.0%
TOTAL PATIENT REVENUE	\$ 246,425	\$ 177,673	38.7%	\$ 261,787	-5.9%	\$ 794,381	\$ 699,564	13.6%	\$ 1,018,954	-22.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 157,928	\$ 97,752	61.6%	\$ 152,515	3.5%	\$ 441,982	\$ 384,886	14.8%	\$ 569,954	-22.5%
Self Pay Adjustments	40,465	6,245	548.0%	2,448	1553.1%	78,329	24,590	218.5%	15,357	410.1%
Bad Debts	(32,684)	9,568	-441.6%	48,679	-167.1%	(44,880)	37,674	-219.1%	92,267	-148.6%
TOTAL REVENUE DEDUCTIONS	\$ 165,709	\$ 113,565	45.9%	\$ 203,641	-18.6%	\$ 475,432	\$ 447,150	6.3%	\$ 677,577	-29.8%
	67.25%	63.92%		77.79%		59.85%	63.92%		66.50%	
NET PATIENT REVENUE	\$ 80,716	\$ 64,108	25.9%	\$ 58,145	38.8%	\$ 318,949	\$ 252,414	26.4%	\$ 341,376	-6.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 80,716	\$ 64,108	25.9%	\$ 58,145	38.8%	\$ 318,949	\$ 252,414	26.4%	\$ 341,376	-6.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 18,931	\$ 21,197	-10.7%	\$ 12,064	56.9%	\$ 77,853	\$ 83,460	-6.7%	\$ 50,414	54.4%
Benefits	5,109	5,410	-5.6%	3,072	66.3%	23,699	22,124	7.1%	13,408	76.8%
Physician Services	25,913	65,770	-60.6%	34,115	-24.0%	66,308	260,959	-74.6%	194,311	-65.9%
Cost of Drugs Sold	10,899	9,954	9.5%	6,262	74.0%	43,152	39,194	10.1%	38,581	11.8%
Supplies	2,132	1,980	7.7%	2,569	-17.0%	29,861	7,834	281.2%	7,495	298.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 62,984	\$ 104,311	-39.6%	\$ 58,083	8.4%	\$ 240,873	\$ 413,571	-41.8%	\$ 304,208	-20.8%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 299	\$ 300	-0.2%	\$ 299	0.0%
TOTAL OPERATING COSTS	\$ 63,059	\$ 104,386	-39.6%	\$ 58,158	8.4%	\$ 241,173	\$ 413,871	-41.7%	\$ 304,508	-20.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 17,658	\$ (40,278)	-143.8%	\$ (12)	-143192.4%	\$ 77,776	\$ (161,457)	-148.2%	\$ 36,869	111.0%
Operating Margin	21.88%	-62.83%	-134.8%	-0.02%	-103178.9%	24.39%	-63.97%	-138.1%	10.80%	125.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	682	479	42.4%	746	-8.6%	2,250	1,886	19.3%	2,714	-17.1%
Total Visits	682	479	42.4%	746	-8.6%	2,250	1,886	19.3%		0.0%
Average Revenue per Office Visit	361.33	370.92	-2.6%	350.92	3.0%	353.06	370.92	-4.8%	375.44	-6.0%
Hospital FTE's (Salaries and Wages)	7.8	6.3	24.1%	4.2	84.7%	7.5	6.2	21.0%	4.1	85.4%

**ECTOR COUNTY HOSPITAL DISTRICT
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 40,654,300	38.5%	\$ 39,037,910	39.0%	\$ 149,909,409	37.4%	\$ 159,840,891	38.8%
Medicaid	15,535,703	14.7%	13,854,789	13.9%	57,987,622	14.4%	54,729,331	13.3%
Commercial	30,006,808	28.4%	28,998,362	29.1%	119,683,149	29.8%	119,631,093	29.0%
Self Pay	14,521,359	13.8%	9,754,965	9.8%	57,587,696	14.3%	40,725,376	9.9%
Other	4,847,478	4.6%	8,164,352	8.2%	16,619,571	4.1%	37,223,783	9.0%
TOTAL	\$ 105,565,649	100.0%	\$ 99,810,378	100.0%	\$ 401,787,447	100.0%	\$ 412,150,474	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,780,042	40.5%	\$ 6,983,952	40.7%	\$ 27,563,149	37.2%	\$ 28,198,611	37.1%
Medicaid	2,367,042	12.3%	1,734,206	10.1%	10,891,700	14.7%	7,034,561	9.2%
Commercial	6,588,674	34.3%	5,543,358	32.3%	27,809,026	37.6%	29,956,461	39.4%
Self Pay	1,217,082	6.3%	1,265,901	7.4%	3,960,200	5.4%	4,589,506	6.0%
Other	1,271,929	6.6%	1,634,200	9.5%	3,753,360	5.1%	6,321,914	8.3%
TOTAL	\$ 19,224,769	100.0%	\$ 17,161,617	100.0%	\$ 73,977,434	100.0%	\$ 76,101,052	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,934	25.1%	\$ 27,081	18.6%	\$ 193,378	24.8%	\$ 166,580	22.0%
Medicaid	61,034	28.3%	40,733	28.0%	211,096	27.1%	177,075	23.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,156	15.9%	19,915	13.7%	122,023	15.6%	117,524	15.5%
Self Pay	54,661	25.4%	49,226	33.9%	228,745	29.4%	267,097	35.2%
Other	11,484	5.3%	8,429	5.8%	24,482	3.1%	29,809	3.9%
TOTAL	\$ 215,268	100.0%	\$ 145,383	100.0%	\$ 779,725	100.0%	\$ 758,086	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	24,075	28.9%	\$ 14,444	38.7%	\$ 96,549	31.7%	\$ 71,026	31.4%
Medicaid	34,139	40.9%	7,907	21.2%	106,254	34.8%	64,613	28.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,643	12.8%	6,421	17.2%	48,737	16.0%	46,455	20.5%
Self Pay	12,039	14.5%	7,587	20.3%	48,906	16.1%	37,931	16.7%
Other	2,375	2.9%	978	2.6%	4,189	1.4%	6,577	2.9%
TOTAL	\$ 83,271	100.0%	\$ 37,338	100.0%	\$ 304,634	100.0%	\$ 226,601	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 43,796	24.5%	\$ 32,446	25.1%	\$ 161,960	21.3%	\$ 140,475	23.3%
Medicaid	44,950	25.1%	\$ 42,014	32.4%	217,921	28.6%	161,677	26.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	41,497	23.2%	\$ 22,059	17.0%	188,507	24.8%	136,811	22.7%
Self Pay	42,852	23.9%	\$ 28,655	22.1%	165,488	21.7%	131,821	21.9%
Other	5,932	3.3%	\$ 4,313	3.3%	27,463	3.6%	31,154	5.2%
TOTAL	\$ 179,026	100.0%	\$ 129,487	100.0%	\$ 761,339	100.0%	\$ 601,938	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,928	27.3%	\$ 13,164	36.0%	\$ 81,574	25.8%	\$ 59,191	31.8%
Medicaid	20,592	31.3%	10,430	28.5%	\$ 107,414	34.0%	49,034	26.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,645	25.3%	7,284	19.9%	78,880	24.9%	50,906	27.3%
Self Pay	9,039	13.7%	4,235	11.6%	39,058	12.4%	22,931	12.3%
Other	1,578	2.4%	1,425	3.9%	9,287	2.9%	4,200	2.3%
TOTAL	\$ 65,782	100.0%	\$ 36,537	100.0%	\$ 316,213	100.0%	\$ 186,263	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JANUARY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 505	0.2%	\$ -	0.0%	\$ 554	0.1%	\$ (819)	-0.1%
Medicaid	167,953	68.2%	\$ 147,295	56.3%	537,419	67.7%	608,329	59.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	70,472	28.6%	\$ 104,458	39.9%	232,866	29.3%	376,914	37.0%
Self Pay	4,491	1.8%	\$ 6,318	2.4%	12,052	1.5%	26,915	2.6%
Other	3,004	1.2%	\$ 3,716	1.4%	11,488	1.4%	7,615	0.7%
TOTAL	\$ 246,425	100.0%	\$ 261,787	100.0%	\$ 794,381	100.0%	\$ 1,018,954	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	70,034	63.5%	16,826	31.7%	293,506	65.2%	143,344	40.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,302	27.5%	27,414	51.7%	127,826	28.3%	175,695	50.1%
Self Pay	7,407	6.7%	8,537	16.1%	23,190	5.1%	28,679	8.2%
Other	2,593	2.3%	300	0.6%	6,365	1.4%	2,654	0.8%
TOTAL	\$ 110,335	100.0%	\$ 53,077	100.0%	\$ 450,886	100.0%	\$ 350,373	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JANUARY 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (7,779,170)	-	(9,108)	\$ (7,788,278)
Noncash Expenses:				
Depreciation and Amortization	6,497,488	4,667	-	6,502,155
Unrealized Gain/Loss on Investments	760,479	-	-	760,479
Accretion (Bonds) & COVID Funding	(216,931)	-	-	(216,931)
Changes in Assets and Liabilities				
Patient Receivables, Net	(4,042,334)	(847,475)	(143,384)	(5,033,192)
Taxes Receivable/Deferred	5,274,674	27,109	-	5,301,783
Inventories, Prepays and Other	(1,533,179)	15,070	6,223	(1,511,886)
Accounts Payable	(1,610,591)	(807,204)	57,821	(2,359,974)
Accrued Expenses	2,906,103	1,607,833	88,447	4,602,383
Due to Third Party Payors	(9,262,332)	-	-	(9,262,332)
Accrued Post Retirement Benefit Costs	1,887,751	-	-	1,887,751
Net Cash Provided by Operating Activities	<u>\$ (7,118,042)</u>	<u>(0)</u>	<u>-</u>	<u>\$ (7,118,042)</u>
Cash Flows from Investing Activities:				
Investments	\$ 4,510,923	-	-	\$ 4,510,923
Acquisition of Property and Equipment	<u>(5,233,360)</u>	<u>-</u>	<u>-</u>	<u>(5,233,360)</u>
Net Cash used by Investing Activities	<u>\$ (722,437)</u>	<u>-</u>	<u>-</u>	<u>\$ (722,437)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 4,849	-	-	\$ 4,849
Net Repayment of Long-term Debt/Bond Issuance	<u>(242,074)</u>	<u>-</u>	<u>-</u>	<u>(242,074)</u>
Net Cash used by Financing Activities	<u>(237,225)</u>	<u>-</u>	<u>-</u>	<u>(237,225)</u>
Net Increase (Decrease) in Cash	(8,077,704)	(0)	-	(8,077,704)
Beginning Cash & Cash Equivalents @ 9/30/2022	41,916,875	5,075	-	41,921,950
Ending Cash & Cash Equivalents @ 1/31/2023	<u>\$ 33,839,171</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 33,844,246</u>
Balance Sheet				
Cash and Cash Equivalents	\$ 16,450,631	5,075	-	\$ 16,455,706
Restricted Assets	17,388,540	-	-	17,388,540
Ending Cash & Cash Equivalents @ 1/31/2023	<u>\$ 33,839,171</u>	<u>5,075</u>	<u>-</u>	<u>\$ 33,844,246</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
TOTAL	<u>\$ 13,878,527</u>	<u>\$ 6,483,992</u>	<u>\$ 7,394,535</u>	<u>\$ 13,230,386</u>	<u>\$ 648,141</u>
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
SUB TOTAL	18,856,719	15,389,530	3,467,189	14,517,180	4,339,539
ACCRUAL	740,288	-	740,288	-	740,288
TOTAL	<u>\$ 19,597,007</u>	<u>\$ 15,389,530</u>	<u>\$ 4,207,477</u>	<u>\$ 14,517,180</u>	<u>\$ 5,079,827</u>
TAX REVENUE	<u><u>\$ 33,475,534</u></u>	<u><u>\$ 21,873,522</u></u>	<u><u>\$ 11,602,012</u></u>	<u><u>\$ 27,747,566</u></u>	<u><u>\$ 5,727,968</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(31,759)	-		(31,759)
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (31,759)	\$ -		\$ (31,759)
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (247,692)	\$ 730,009		\$ 482,317
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	-		(117,356)
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ (117,356)	\$ 2,777,906		\$ 2,660,549
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (4,118,899)	\$ 8,451,435		\$ 4,332,536
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (4,118,899)	\$ 8,451,435	\$ -	\$ 4,332,536

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	BLEND
DSH Accrual	\$ 3,513,332
Uncompensated Care Accrual	4,015,106
URIP	-
GME	236,700
CHIRP	5,009,308
HARP	583,304
TIPPS	56,884
Regional UPL Benefit	-
Medicaid Supplemental Payments	13,414,634
DSRIP Accrual	-
Total Adjustments	\$ 13,414,634

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JANUARY 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 15,684,991	\$ -	\$ 15,684,991
Mission Fitness	231,232	-	231,232
Petty Cash	9,028	-	9,028
Dispro	-	104,119	104,119
General Liability	-	34,123	34,123
Professional Liability	-	36,800	36,800
Funded Worker's Compensation	-	106,798	106,798
Funded Depreciation	-	79,507	79,507
Designated Funds	-	164,033	164,033
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 15,925,251	\$ 525,380	\$ 16,450,631

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	29,086,000	29,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	211,036	23,200,000	23,411,036
Allowance for Change in Market Values	-	(3,211,746)	(3,211,746)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 62,724,254	\$ 62,935,290
Total Unrestricted Cash and Investments			\$ 79,385,921

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,129,638	6,129,638
Advanced Medicare Payment	7,455,387	-	7,455,387
Restricted TPC, LLC-Equity Stake	1,461,047	-	1,461,047
Restricted MCH West Texas Services-Equity Stake	2,337,572	-	2,337,572
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 11,258,902	\$ 6,129,638	\$ 17,388,540

Total Cash & Investments			\$ 96,774,461
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**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JANUARY 31, 2023**

RE NUMBER	ITEM	CIP BALANCE AS OF 12/31/2022	JANUARY "+" ADDITIONS	JANUARY "- " ADDITIONS	JANUARY TRANSFERS	CIP BALANCE AS OF 1/31/2023	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>										
RE22-1369	FIRST FLOOR COMMON AREAS	483,645	14,091	-	-	497,736	-	497,736	720,000	222,264
RE22-1370	RELOCATE SPD	370,985	152,000	-	-	522,985	-	522,985	4,000,000	3,477,015
RE22-1374	SPECIAL PROCEDURES ROOM 8	195,484	36,040	-	-	231,523	-	231,523	250,000	18,477
	SUB-TOTAL	\$ 1,050,114	\$ 202,130	\$ -	\$ -	\$ 1,252,245	\$ -	\$ 1,252,245	\$ 4,970,000	\$ 3,717,755
<u>MINOR BUILDING IMPROVEMENT</u>										
RE22-1372	STERILE PROCESS REMODEL	327,959	5,532	-	-	333,491	-	333,491	49,000	(284,491)
RE23-1375	ANNEX UPS	-	-	-	-	-	-	-	300,000	300,000
RE23-1376	COMMUNITY HEALTH/CARE MANAGEMENT	-	-	-	-	-	-	-	150,000	150,000
	SUB-TOTAL	\$ 327,959	\$ 5,532	\$ -	\$ -	\$ 333,491	\$ -	\$ 333,491	\$ 499,000	\$ 165,509
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>										
	VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 5,100,420	\$ 1,541,630	\$ (580,676)	\$ -	\$ 6,061,375	\$ -	\$ 6,061,375	\$ 8,500,000	\$ 2,438,625
	SUB-TOTAL	\$ 5,100,420	\$ 1,541,630	\$ (580,676)	\$ -	\$ 6,061,375	\$ -	\$ 6,061,375	\$ 8,500,000	\$ 2,438,625
	TOTAL CONSTRUCTION IN PROGRESS	\$ 6,478,494	\$ 1,749,292	\$ (580,676)	\$ -	\$ 7,647,110	\$ -	\$ 7,647,110	\$ 13,969,000	\$ 6,321,890

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JANUARY 2023

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
JANUARY 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0.0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0.0000)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	529,972	(279,971.7)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,523.8)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,429.9)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0.2)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739.0
Dec-22	Hemotherm	6620	-	-	21,814	(21,813.5)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190.0)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875.0)
Dec-22	AC Unit 3 ton pkg Unit	8510	-	-	8,608	(8,607.8)
Jan-23	AC Unit	8510	-	-	14,442	(14,442.2)
Jan-23	Paint and Drywall Repair	8200	-	-	281,020	(281,020.0)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490.0)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054.0)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989.0
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774.0)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331.0)
Jan-23	Upgrade Konica DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,831.6)
Jan-23	Spok Software - Phone Upgrade	9100	249,912	-	249,912	-
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279.0)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538.0)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
			\$ 5,431,363	\$ -	\$ 6,179,924	\$ (748,561)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JANUARY 2023**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
AR DISPRO/UPL	\$ 291,083	\$ -	\$ -	\$ 291,083
AR UNCOMPENSATED CARE	2,810,670	(1,175,998)	-	3,986,668
AR TIPPS	56,884	-	-	56,884
AR DSRIP	31,759	(0.450)	-	31,760
AR CHIRP	2,246,782	897,322	-	1,349,460
AR UHRIP	-	66,496	-	(66,496)
AR GME	(245,617)	-	-	(245,617)
AR HARP	(2,077,245)	-	-	(2,077,245)
AR PHYSICIAN GUARANTEES	352,719	710,143	-	(357,424)
AR ACCRUED INTEREST	128,674	151,232	-	(22,557)
AR OTHER:	1,448,004	969,356	34,499	444,149
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,448,004	969,356	34,499	444,149
AR DUE FROM THIRD PARTY PAYOR	1,224,163	2,818,154	-	(1,593,991)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 4,492,530	\$ 4,081,925	\$ 34,499	\$ 376,107

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JANUARY 2023

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	7.6	12.2	-38.3%	10.7	-29.6%	10.0	11.6	-14.0%	10.6	-6.1%
Operating Room	7.0	7.5	-7.1%	5.2	35.3%	9.2	7.1	29.8%	3.7	150.8%
Laboratory - Chemistry	4.3	3.1	40.0%	-	0.0%	6.1	2.9	109.4%	-	0.0%
Care Management	2.2	2.0	10.6%	0.7	193.9%	2.7	2.0	36.9%	0.7	263.8%
Imaging - Diagnostics	2.9	3.1	-4.0%	0.5	550.7%	2.6	2.9	-11.7%	1.3	90.9%
Labor & Delivery	2.0	3.1	-35.4%	0.2	1050.2%	2.2	2.9	-23.2%	0.0	5035.5%
Imaging - Ultrasound	2.2	1.5	50.9%	0.2	857.0%	1.7	1.4	22.6%	0.7	157.0%
4 EAST	2.1	0.6	286.2%	-	0.0%	1.5	0.5	188.3%	0.0	8686.8%
Emergency Department	1.0	3.1	-66.5%	4.2	-75.8%	1.4	2.9	-50.8%	4.3	-66.6%
Intensive Care Unit (ICU) 2	0.7	4.1	-82.7%	14.7	-95.2%	1.4	3.9	-64.8%	14.8	-90.8%
Intensive Care Unit (CCU) 4	0.4	4.1	-89.4%	21.8	-98.0%	1.2	3.9	-68.6%	21.9	-94.5%
8 Central	-	2.0	-100.0%	3.5	-100.0%	0.7	1.9	-65.1%	3.5	-80.9%
7 Central	0.6	6.1	-89.4%	3.8	-83.0%	0.6	5.8	-89.3%	3.8	-83.8%
3 West Observation	0.1	4.1	-98.3%	6.7	-98.9%	0.6	3.9	-85.1%	6.8	-91.4%
4 Central	0.1	2.0	-93.1%	6.7	-97.9%	0.6	1.9	-71.1%	6.8	-91.8%
PM&R - Physical	0.4	-	0.0%	1.2	-67.4%	0.4	-	0.0%	0.3	48.9%
5 Central	0.2	-	0.0%	4.3	-95.1%	0.3	-	0.0%	4.3	-92.2%
CHW - Sports Medicine	0.4	1.0	-59.6%	-	0.0%	0.3	1.0	-68.4%	-	0.0%
NURSING ORIENTATION	0.9	-	0.0%	1.8	-47.2%	0.3	-	0.0%	1.0	-72.2%
9 Central	-	1.0	-100.0%	3.9	-100.0%	0.2	1.0	-81.5%	4.0	-95.5%
6 Central	0.1	1.0	-86.4%	5.7	-97.5%	0.1	1.0	-86.7%	5.7	-97.7%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
6 West	-	-	0.0%	1.2	-100.0%	0.1	-	0.0%	1.2	-95.6%
Engineering	(3.8)	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
2 Central	-	-	0.0%	2.2	-100.0%	-	-	0.0%	2.2	-100.0%
Human Resources	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.2	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	32.4	62.5	-48.1%	100.1	-67.6%	45.0	59.4	-24.2%	98.8	-54.5%
TRANSITION LABOR										
Laboratory - Chemistry	1.1	-	0.0%	2.4	-55.1%	1.1	-	0.0%	3.5	-67.3%
SUBTOTAL	1.1	-	0.0%	2.4	-55.1%	1.1	-	0.0%	3.5	-67.3%
GRAND TOTAL	33.5	62.5	-46.4%	102.5	-67.3%	46.1	59.4	-22.3%	102.4	-54.9%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JANUARY 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 148,217	\$ 121,746	\$ 26,471	21.7%	\$ 127,967	15.8%	\$ 779,135	\$ 457,950	\$ 321,185	70.1%	\$ 302,049	158.0%
CHEM TEMPORARY LABOR	82,066.16	49,692	32,374	65.1%	-	100.0%	499,858.24	186,919	312,939	167.4%	-	100.0%
ALL OTHER	335,683	395,941	(60,258)	-15.2%	1,047,187	-67.9%	1,655,947	1,489,054	166,893	11.2%	3,834,370	-56.8%
COMM HEALTH TEMPORARY LABOR	51,252.24	31,765	19,487	61.3%	15,552	229.5%	253,301.56	127,060	126,242	99.4%	62,209	307.2%
4E TEMPORARY LABOR	40,031.25	8,936	31,095	348.0%	-	100.0%	122,840.40	33,631	89,209	265.3%	2,450	4913.5%
US TEMPORARY LABOR	48,704.03	23,863	24,841	104.1%	4,940	885.9%	156,757.56	89,721	67,037	74.7%	57,128	174.4%
IMCU4 TEMPORARY LABOR	2,512	13,557	(11,045)	-81.5%	194,218	-98.7%	68,241	50,955	17,286	33.9%	776,870	-91.2%
8C TEMPORARY LABOR	3,877	11,914	(8,037)	-67.5%	104,651	-96.3%	57,736	44,770	12,966	29.0%	418,602	-86.2%
ICU2 TEMPORARY LABOR	14,634.07	66,182	(51,548)	-77.9%	588,400	-97.5%	138,542.12	249,222	(110,680)	-44.4%	2,053,598	-93.3%
ICU4 TEMPORARY LABOR	9,351	66,205	(56,854)	-85.9%	431,818	-97.8%	114,653	249,078	(134,425)	-54.0%	2,567,270	-95.5%
TEMPORARY LABOR	1,312.50	66,275	(64,963)	-98.0%	178,370	-99.3%	70,393.02	249,272	(178,879)	-71.8%	713,480	-90.1%
7C TEMPORARY LABOR	12,617	99,278	(86,661)	-87.3%	96,953	-87.0%	56,527	373,488	(316,961)	-84.9%	387,813	-85.4%
TOTAL TEMPORARY LABOR	\$ 750,258	\$ 955,354	\$ (205,096)	-21.5%	\$ 2,790,055	-73.1%	\$ 3,973,932	\$ 3,601,120	\$ 372,812	10.4%	\$ 11,175,839	-64.4%
ALL OTHER	12,065	-	12,065	100.0%	23,751	-49.2%	42,190	-	42,190	100.0%	127,716	-67.0%
TOTAL TRANSITION LABOR	\$ 12,065	\$ -	\$ 12,065	0%	\$ 23,751	-49.2%	\$ 42,190	\$ -	\$ 42,190	0.0%	\$ 127,716	-67.0%
GRAND TOTAL TEMPORARY LABOR	\$ 762,323	\$ 955,354	\$ (193,031)	-20.2%	\$ 2,813,806	-72.9%	\$ 4,016,122	\$ 3,601,120	\$ 415,002	11.5%	\$ 11,303,555	-64.5%
COMM HEALTH OTHER PURCH SVCS	\$ 40,966	\$ 13,750	\$ 27,216	197.9%	\$ 5,062	709.3%	\$ 448,260	\$ 55,000	\$ 393,260	715.0%	\$ 27,010	1559.6%
AMBULANCE FEES	30,902	12,944	17,958	138.7%	(3,612)	-955.5%	162,196.62	51,776	110,421	213.3%	55,340	193.1%
HK SVC CONTRACT PURCH SVC	113,691	107,244	6,447	6.0%	119,495	-4.9%	528,244	428,976	99,268	23.1%	389,896	35.5%
FOUNDATION ADVERTISING FEES	4,746	6,302	(1,556)	-24.7%	3,672	29.3%	101,910.21	25,208	76,702	304.3%	30,577	233.3%
DIET OTHER PURCH SVCS	43,608	32,753	10,855	33.1%	26,311	65.7%	155,882.11	131,012	24,870	19.0%	115,635	34.8%
NSG OTHER PURCH SVCS	24,891	10,080	14,811	146.9%	783,737	-96.8%	64,575.60	40,320	24,256	60.2%	813,089	-92.1%
4E OTHER PURCH SVCS	11,112	16,562	(5,450)	-32.9%	670	1559.1%	82,615.53	66,248	16,368	24.7%	30,287	172.8%
FA EXTERNAL AUDIT FEES	20,833	20,833	-	0.0%	50,000	-58.3%	66,861.00	83,332	(16,471)	-19.8%	71,220	-6.1%
HR RECRUITING FEES	60,485	41,667	18,818	45.2%	8,571	605.7%	135,344	166,668	(31,324)	-18.8%	46,593	190.5%
CONSULTANT FEES	51,325	50,995	330	0.6%	60,739	-15.5%	171,375.51	203,980	(32,604)	-16.0%	178,219	-3.8%
ADM PHYS RECRUITMENT	21,546	32,215	(10,669)	-33.1%	45,904	-53.1%	93,633.67	128,860	(35,226)	-27.3%	139,119	-32.7%
COMM REL ADVERTISEMENT PURCH SVCS	22,975	28,066	(5,091)	-18.1%	18,965	21.1%	76,661	112,264	(35,603)	-31.7%	75,536	1.5%
OR FEES (PERFUSION SERVICES)	26,412	40,000	(13,588)	-34.0%	34,254	-22.9%	122,201	160,000	(37,799)	-23.6%	134,312	-9.0%
REF LAB ARUP PURCH SVCS	55,561	66,136	(10,575)	-16.0%	61,471	-9.6%	224,083	264,544	(40,461)	-15.3%	284,825	-21.3%
IT INFORMATION SOLUTIONS SVCS	40,241	27,117	13,124	48.4%	11,460	251.1%	67,037	108,468	(41,431)	-38.2%	67,319	-0.4%
PI FEES (TRANSITION NURSE PROGRAM)	54,593	47,533	7,060	14.9%	57,297	-4.7%	146,725.45	190,132	(43,407)	-22.8%	368,955	-60.2%
ADM APPRAISAL DIST FEE	24,928	34,830	(9,902)	-28.4%	24,964	-0.1%	86,097	139,320	(53,223)	-38.2%	99,838	-13.8%
PRIMARY CARE WEST OTHER PURCH SVCS	26,426	48,507	(22,081)	-45.5%	13,214	100.0%	135,542.02	192,463	(56,921)	-29.6%	130,421	3.9%
MED STAFF REVIEW FEES	16,614	27,783	(11,169)	-40.2%	11,670	42.4%	52,097.32	111,132	(59,035)	-53.1%	36,719	41.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	34,658	72,917	(38,259)	-52.5%	74,548	-53.5%	194,883	291,668	(96,785)	-33.2%	262,147	-25.7%
FHC OTHER PURCH SVCS	44,491	74,017	(29,526)	-39.9%	29,788	49.4%	189,691	293,681	(103,990)	-35.4%	213,340	-11.1%
OTHER PURCH SVCS	25,913	65,770	(39,857)	-60.6%	34,115	-24.0%	66,308	260,959	(194,651)	-74.6%	194,311	-65.9%
ALL OTHERS	3,630,373	3,593,160	37,213	1.0%	3,537,971	2.6%	14,132,527	14,370,354	(237,827)	-1.7%	14,077,064	0.4%
TOTAL PURCHASED SERVICES	\$ 4,475,780	\$ 4,485,975	\$ (10,195)	-0.2%	\$ 5,073,470	-11.8%	\$ 17,649,364	\$ 17,935,541	\$ (286,177)	-1.6%	\$ 17,904,977	-1.4%



Financial Presentation

For the Month Ended

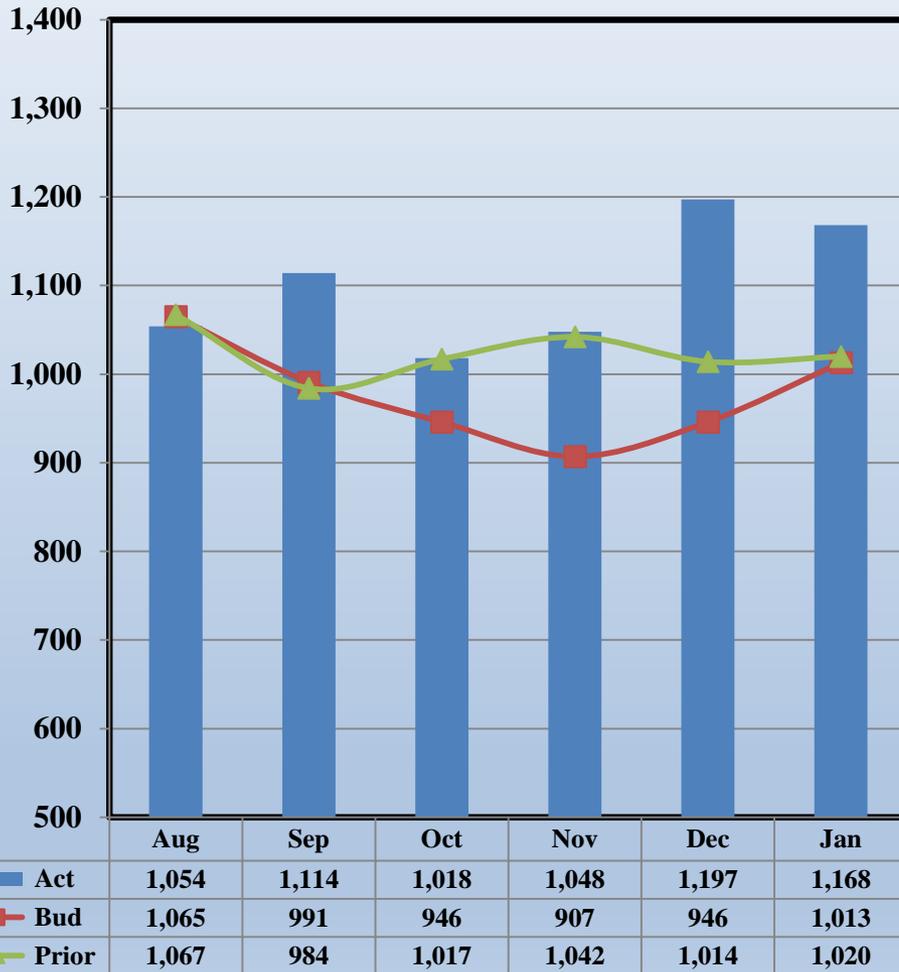
January 31, 2023

Volume



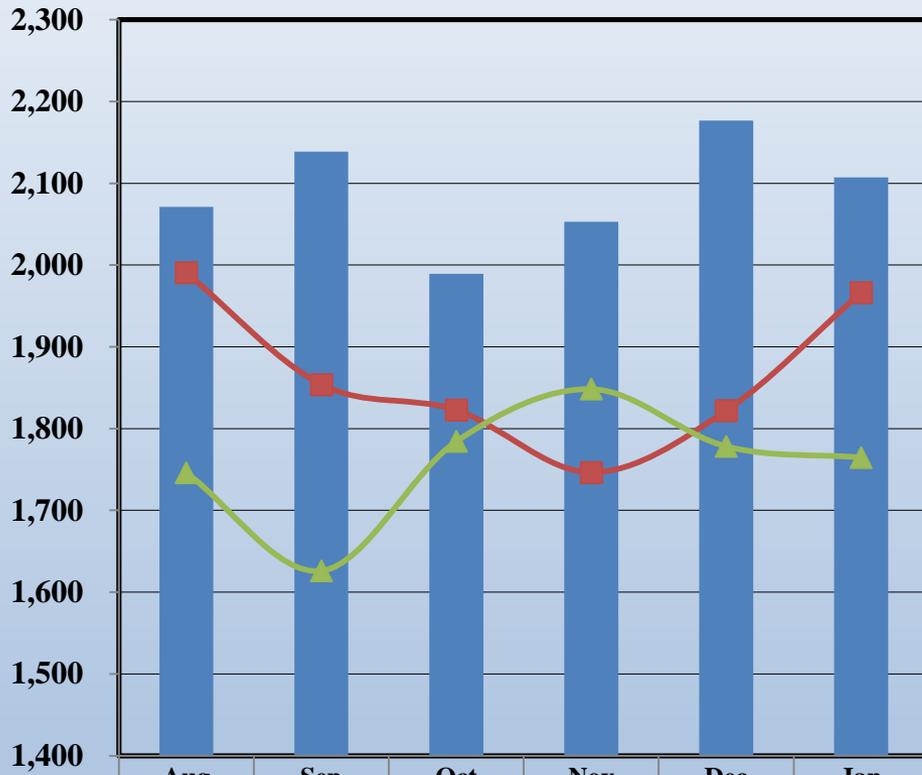
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,168	1,013	1,020
Var		155	148
Var %		15.3%	14.5%
Year-To-Date	4,431	3,812	4,093
Var %		16.2%	8.3%
Annualized	12,240	12,100	12,296
Var %		1.2%	-0.5%

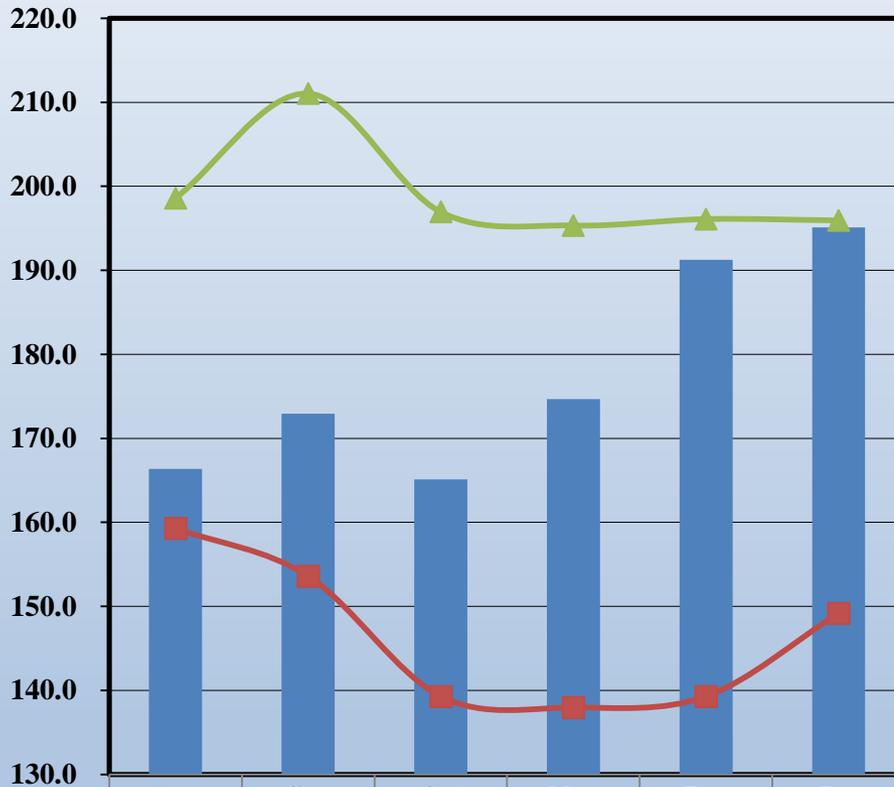
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,107	1,967	1,765
Var %		7.1%	19.4%
Year-To-Date	8,324	7,358	7,175
Var %		13.1%	16.0%
Annualized	23,183	22,674	21,828
Var %		2.2%	6.2%

■ Act	2,071	2,139	1,989	2,053	2,177	2,107
■ Bud	1,991	1,854	1,823	1,746	1,822	1,967
▲ Prior	1,746	1,626	1,784	1,848	1,778	1,765

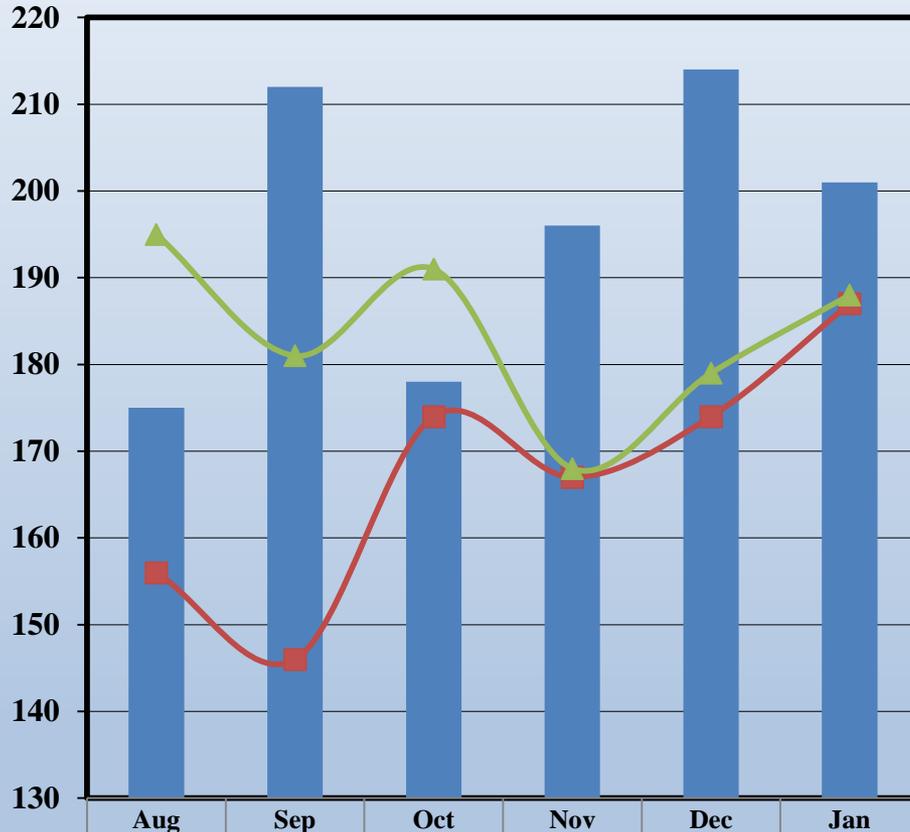
Average Daily Census



	Aug	Sep	Oct	Nov	Dec	Jan
Act	166.4	172.9	165.1	174.7	191.3	195.1
Bud	159.3	153.6	139.3	138.0	139.3	149.2
Prior	198.6	211.0	196.9	195.3	196.1	195.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	195.1	149.2	195.9
Var %		30.8%	-0.4%
Year-To-Date	181.6	141.5	196.1
Var %		28.4%	-7.4%
Annualized	173.3	153.0	186.0
Var %		13.2%	-6.9%

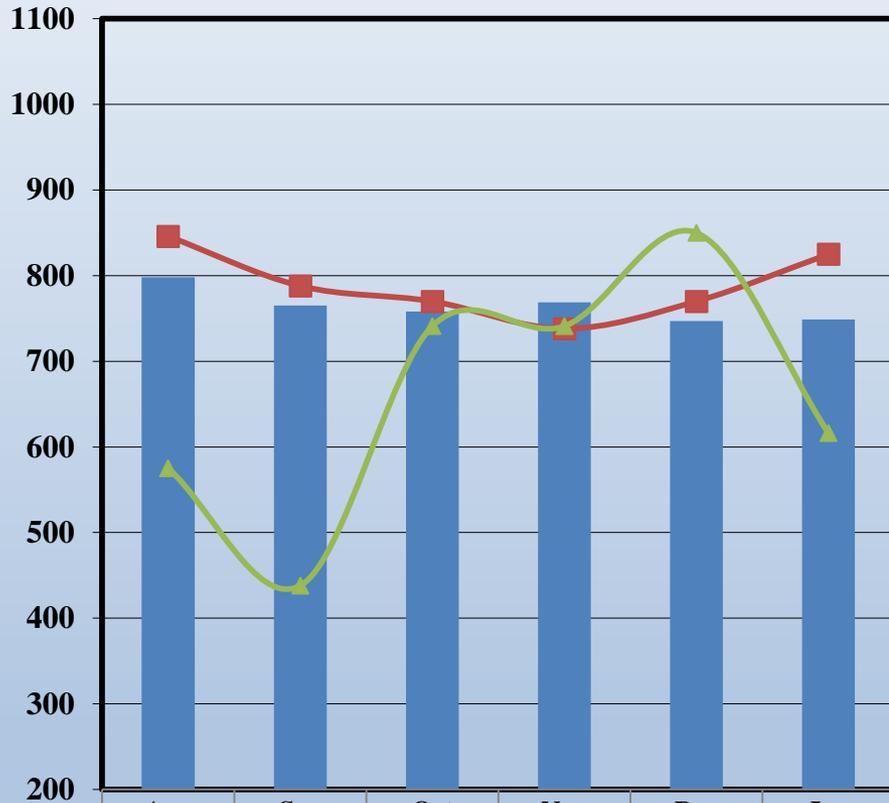
Deliveries



■ Act	175	212	178	196	214	201
■ Bud	156	146	174	167	174	187
▲ Prior	195	181	191	168	179	188

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	201	187	188
Var %		7.5%	6.9%
Year-To-Date	789	702	726
Var %		12.4%	8.7%
Annualized	2,252	1,916	2,007
Var %		17.5%	12.2%

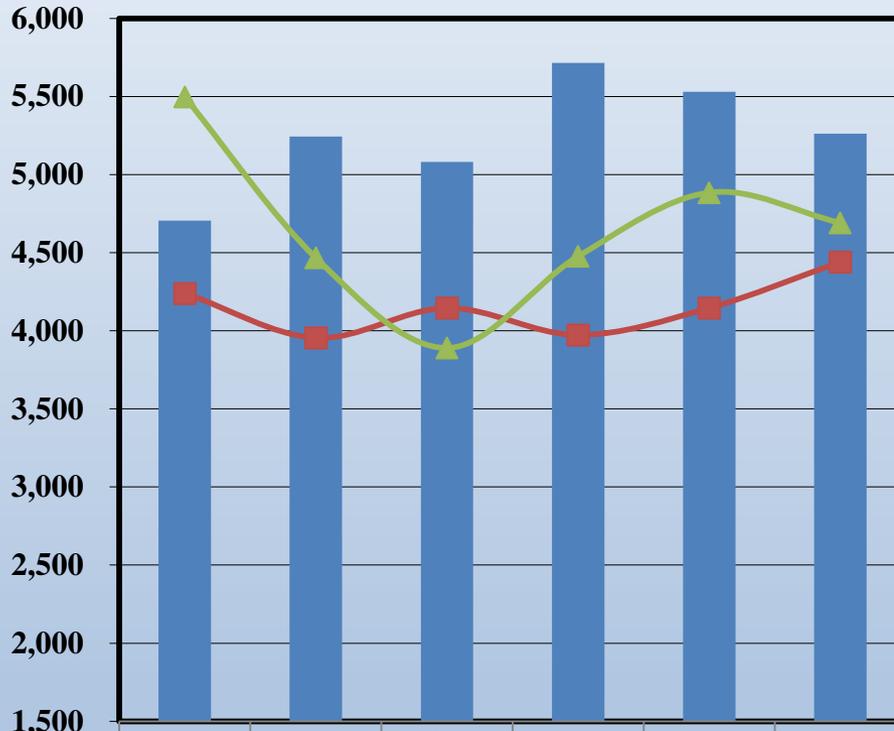
Total Surgical Cases



Act	798	765	758	769	747	749
Bud	846	788	770	738	770	825
Prior	575	438	741	741	850	616

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	749	825	616
Var %		-9.2%	21.6%
Year-To-Date	3,023	3,103	2,948
Var %		-2.6%	2.5%
Annualized	8,940	9,538	8,360
Var %		-6.3%	6.9%

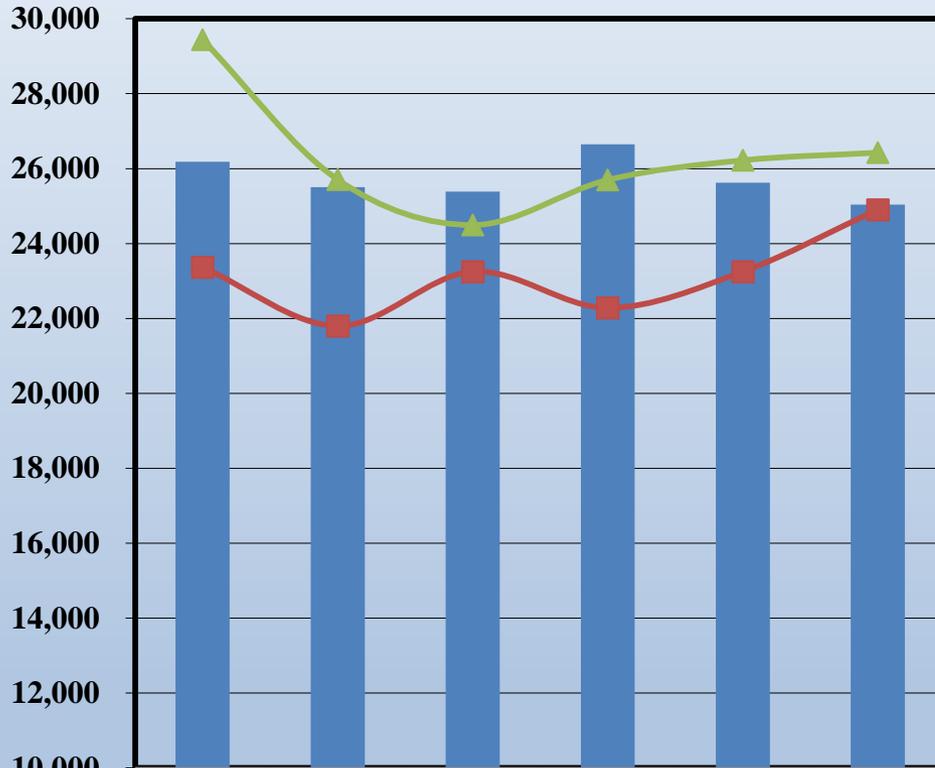
Emergency Room Visits



	Aug	Sep	Oct	Nov	Dec	Jan
Act	4,706	5,243	5,081	5,715	5,531	5,262
Bud	4,241	3,955	4,146	3,973	4,146	4,441
Prior	5,497	4,467	3,890	4,477	4,885	4,691

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,262	4,441	4,691
Var %		18.5%	12.2%
Year-To-Date	21,589	16,706	17,943
Var %		29.2%	20.3%
Annualized	57,089	48,842	49,256
Var %		16.9%	15.9%

Total Outpatient Occasions of Service

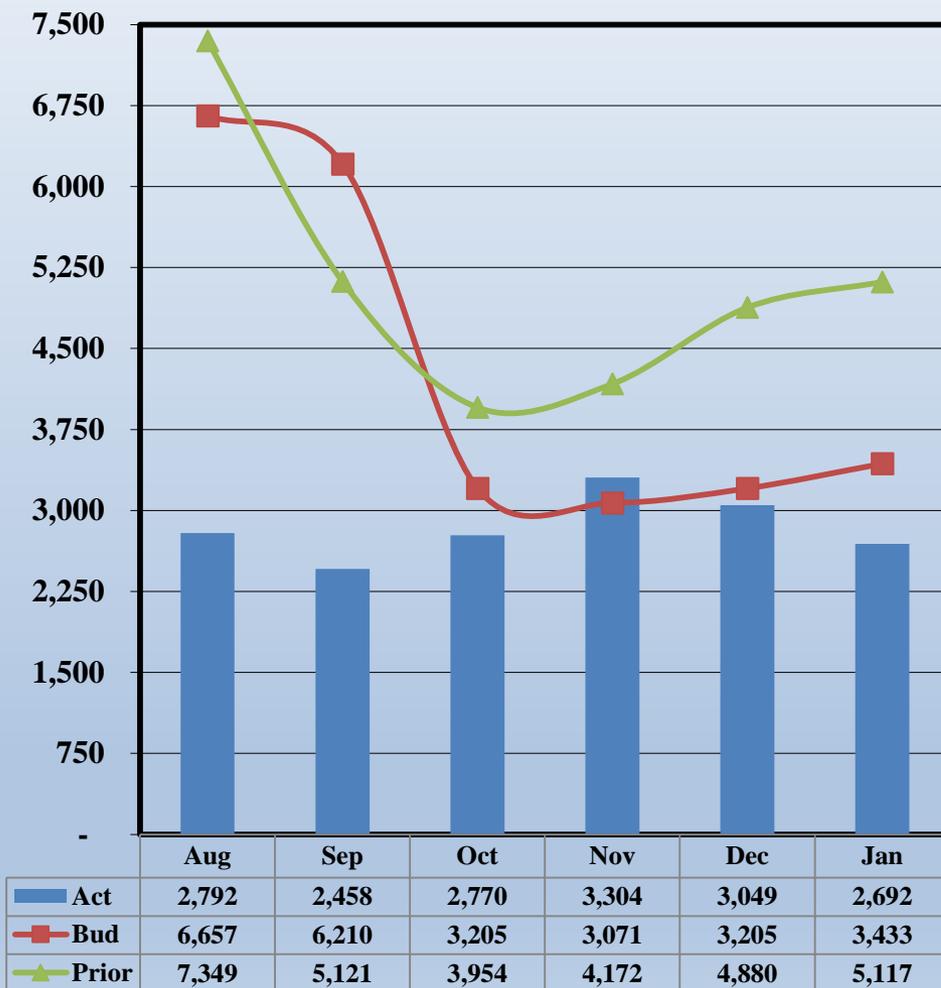


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,037	24,906	26,425
Var %		0.5%	-5.3%
Year-To-Date	102,700	93,685	102,838
Var %		9.6%	-0.1%
Annualized	289,034	269,890	290,409
Var %		7.1%	-0.5%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	26,182	25,507	25,389	26,651	25,623	25,037
Bud	23,365	21,798	23,249	22,281	23,249	24,906
Prior	29,441	25,706	24,493	25,698	26,222	26,425

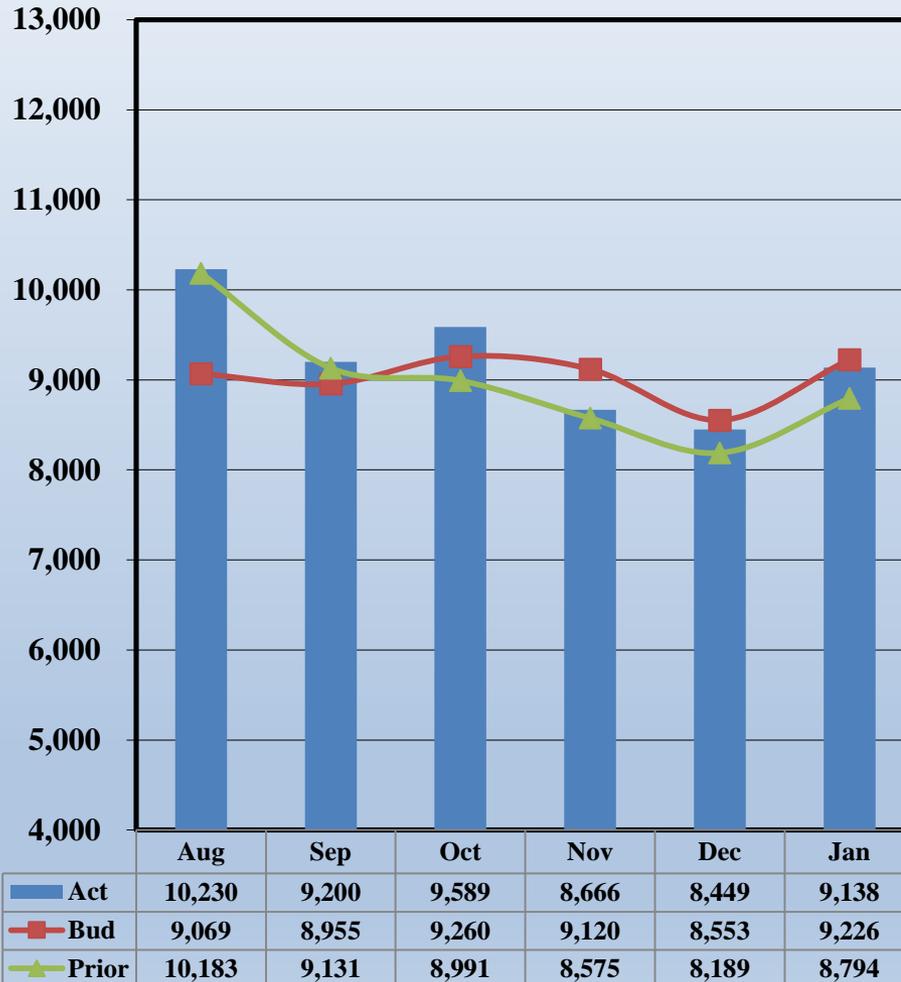
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,692	3,433	5,117
Var %		-21.6%	-47.4%
Year-To-Date	11,815	12,914	18,123
Var %		-8.5%	-34.8%
Annualized	30,009	63,044	45,035
Var %		-52.4%	-33.4%

Total ProCare Office Visits



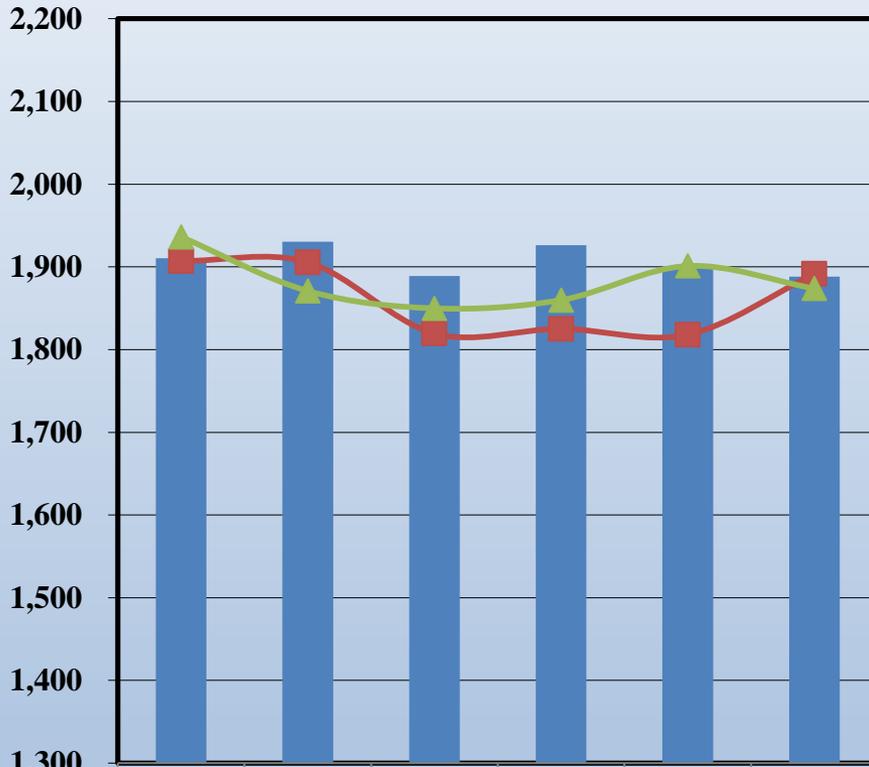
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,138	9,226	8,794
Var %		-1.0%	3.9%
Year-To-Date	35,842	36,159	34,549
Var %		-0.9%	3.7%
Annualized	107,843	109,747	107,493
Var %		-1.7%	0.3%

Staffing



Blended FTE's

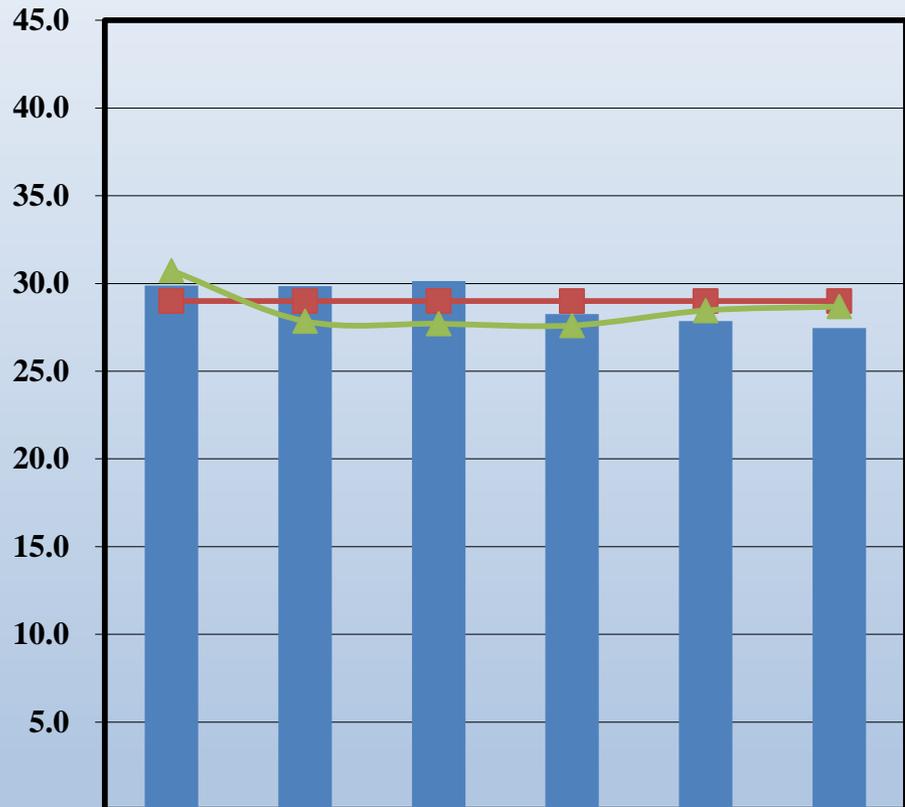
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,888	1,891	1,874
Var %		-0.2%	0.8%
Year-To-Date	1,901	1,839	1,871
Var %		3.4%	1.6%
Annualized	1,897	1,900	1,843
Var %		-0.2%	2.9%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	1,911	1,930	1,889	1,926	1,900	1,888
Bud	1,907	1,906	1,819	1,825	1,818	1,891
Prior	1,936	1,871	1,850	1,860	1,901	1,874

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27.5	29.0	28.7
Var %		-5.3%	-4.2%
Year-To-Date	28.4	29.0	28.1
Var %		-2.1%	1.1%
Annualized	29.6	29.0	28.7
Var %		2.1%	3.1%

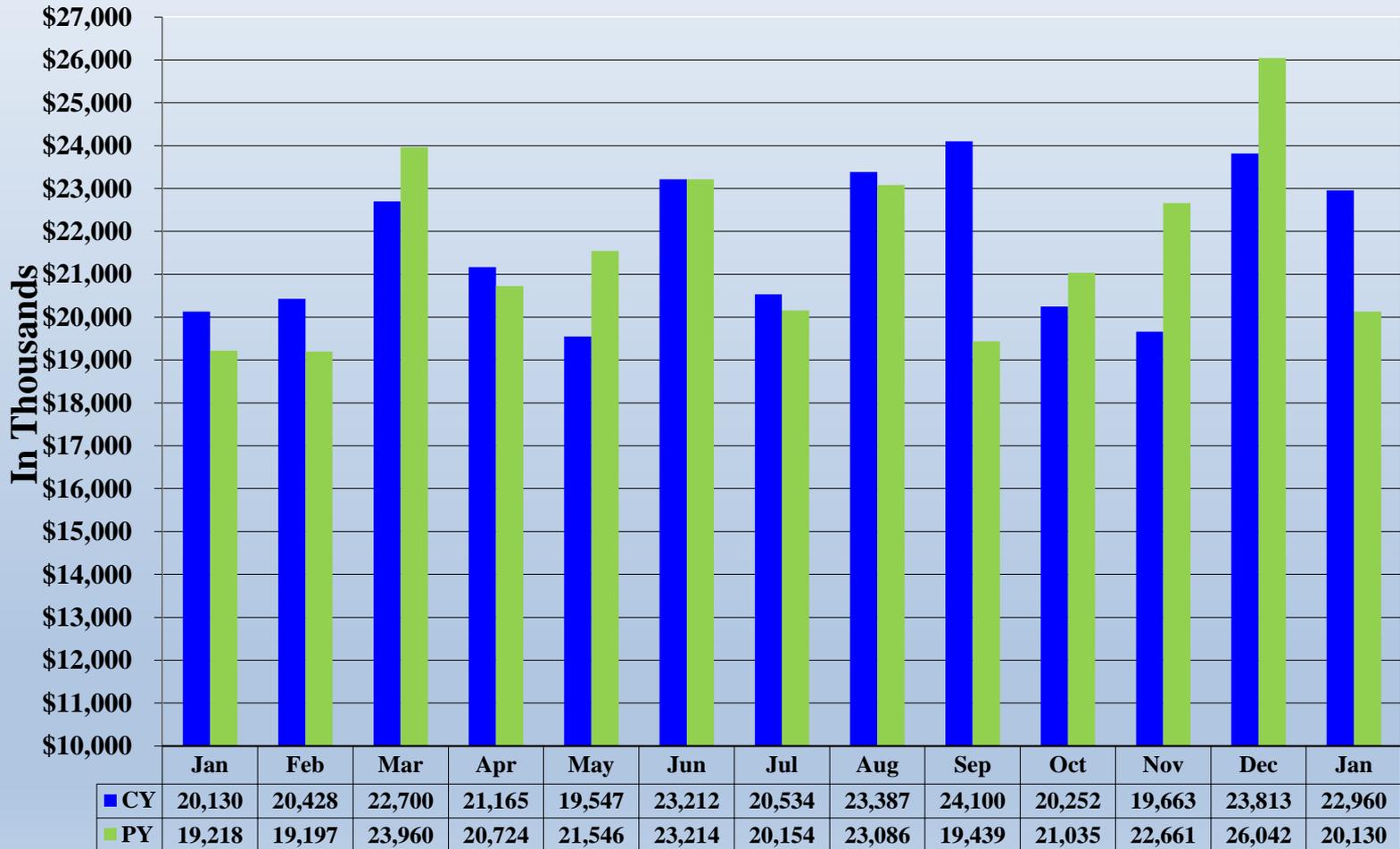
	Aug	Sep	Oct	Nov	Dec	Jan
Act	29.9	29.9	30.1	28.3	27.9	27.5
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	30.7	27.8	27.7	27.6	28.5	28.7

Accounts Receivable



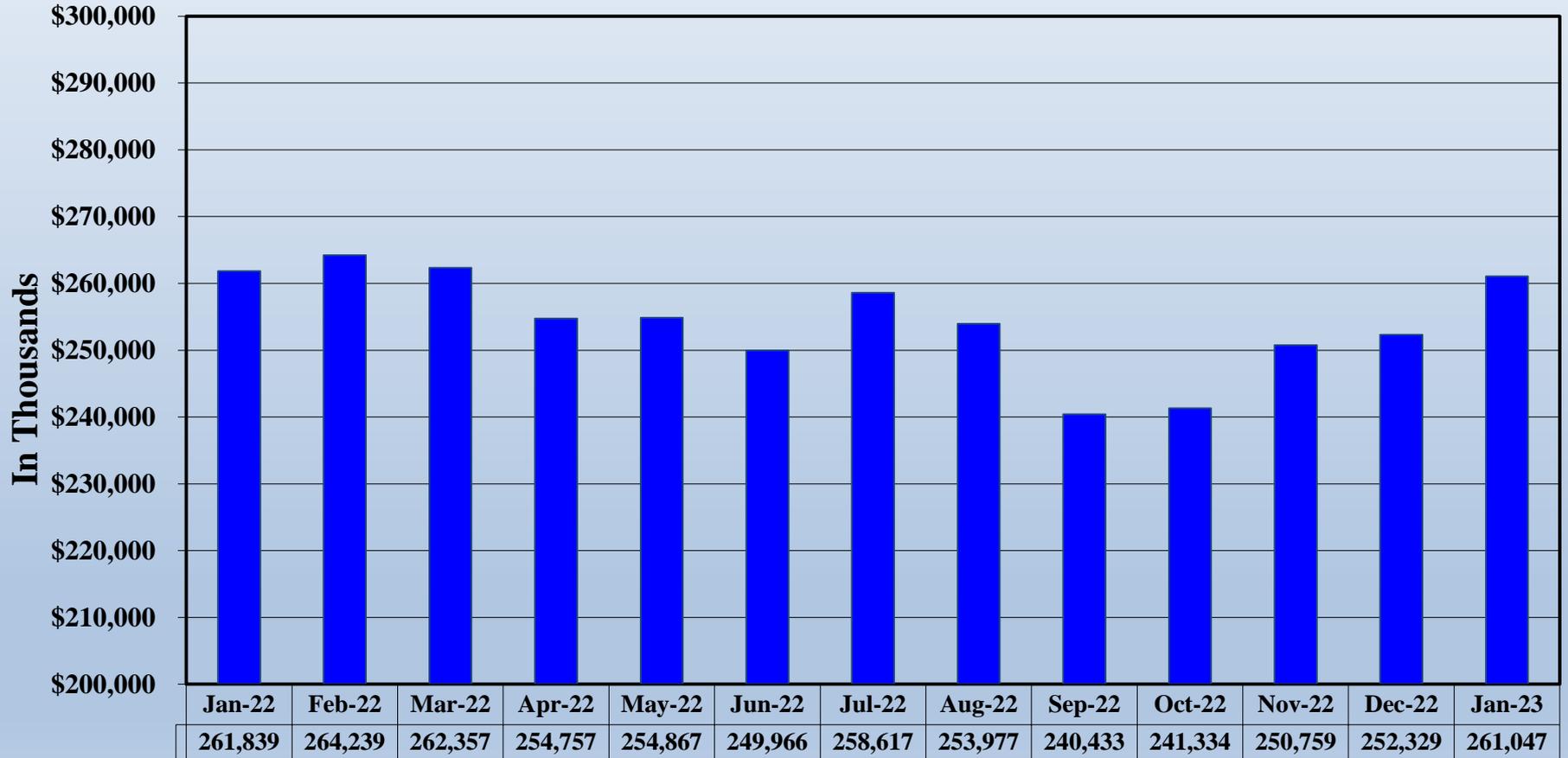
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

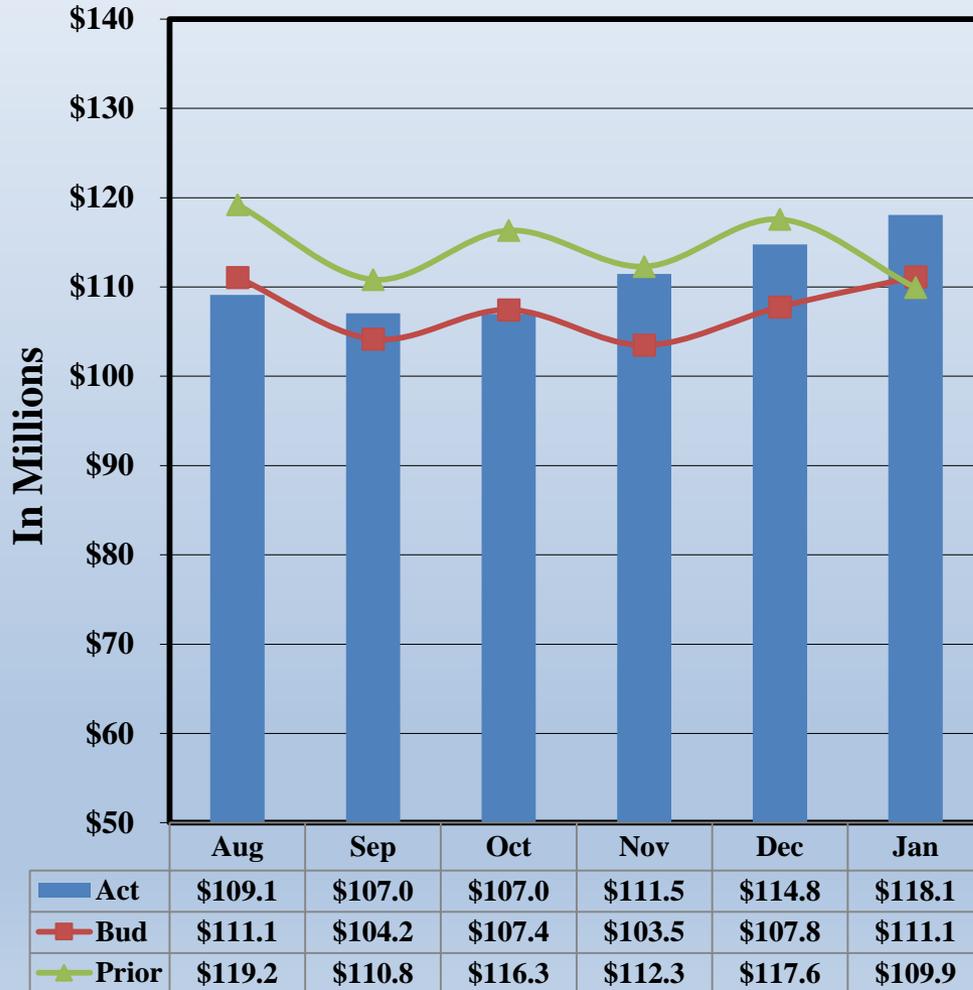


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 118.1	\$ 111.1	\$ 109.9
Var %		6.2%	7.4%
Year-To-Date	\$ 451.3	\$ 429.9	\$ 456.1
Var %		5.0%	-1.1%
Annualized	\$ 1,307.2	\$ 1,283.9	\$ 1,333.1
Var %		1.8%	-1.9%

Total Net Patient Revenues

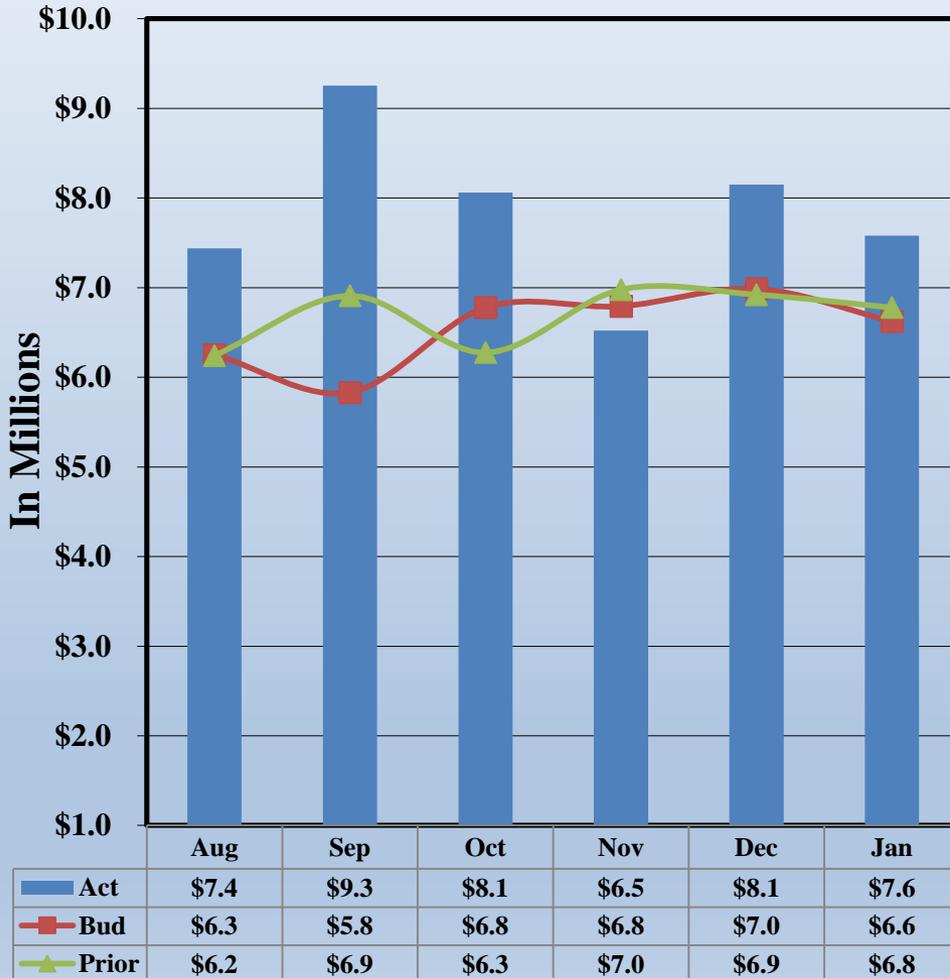


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.1	\$ 26.9	\$ 25.1
Var %		1.0%	8.1%
Year-To-Date	\$ 101.0	\$ 103.5	\$ 102.7
Var %		-2.3%	-1.7%
Annualized	\$ 288.6	\$ 306.6	\$ 309.9
Var %		-5.9%	-6.9%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

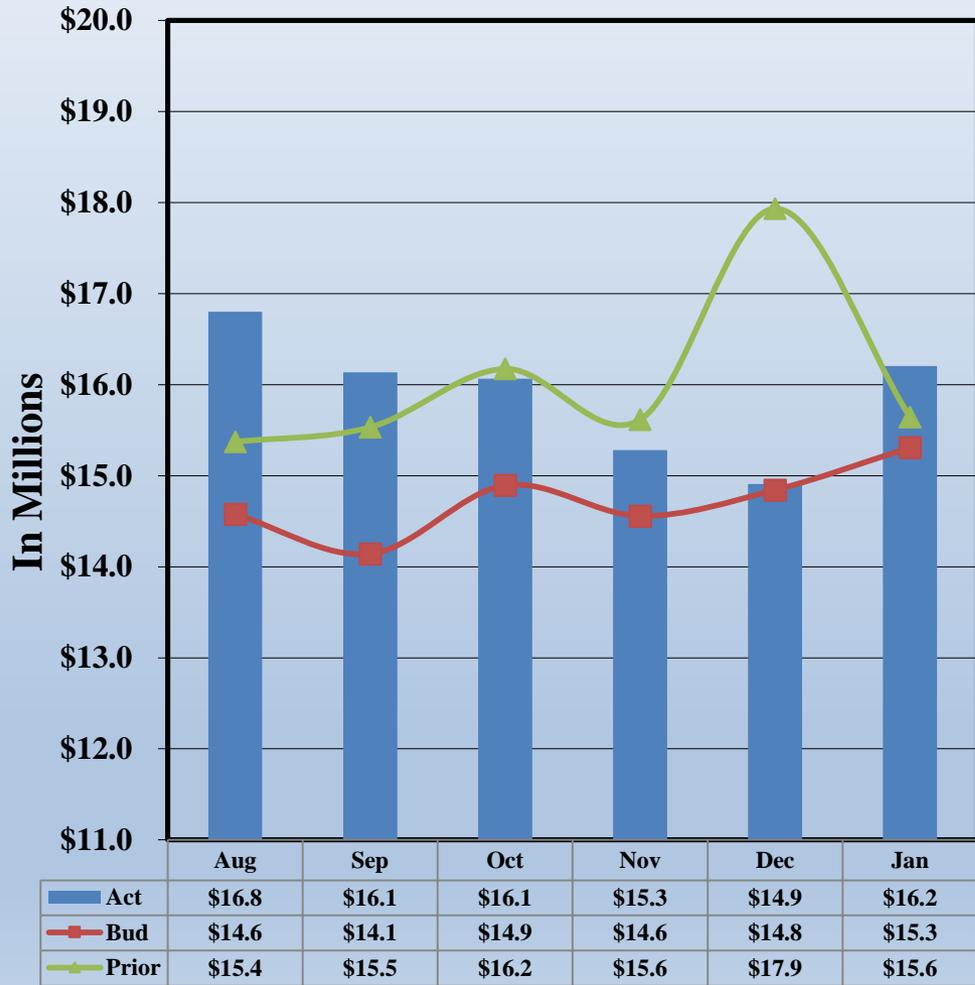


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.6	\$ 6.6	\$ 6.8
Var %		14.4%	11.8%
Year-To-Date	\$ 30.3	\$ 27.2	\$ 27.0
Var %		11.5%	12.5%
Annualized	\$ 93.9	\$ 65.1	\$ 67.7
Var %		44.3%	38.8%

Operating Expenses



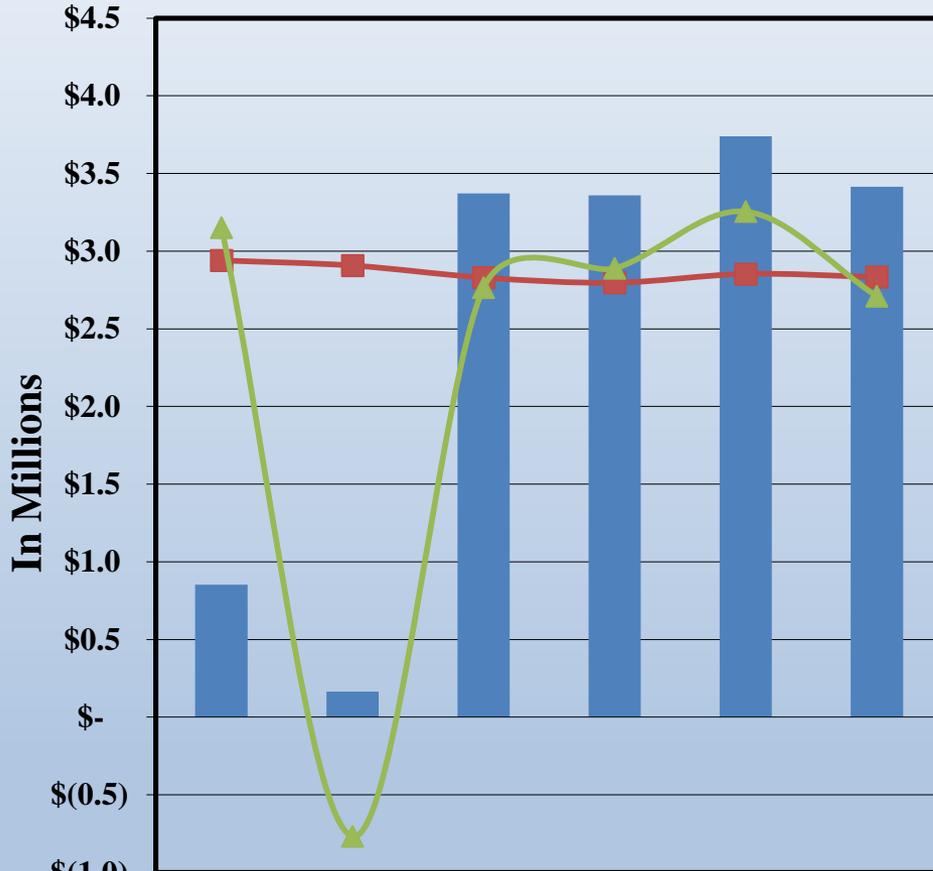
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.2	\$ 15.3	\$ 15.6
Var %		5.9%	3.8%
Year-To-Date	\$ 62.5	\$ 59.6	\$ 65.4
Var %		4.9%	-4.4%
Annualized	\$ 195.8	\$ 173.9	\$ 178.5
Var %		12.6%	9.7%

Employee Benefit Expense

(Ector County Hospital District)

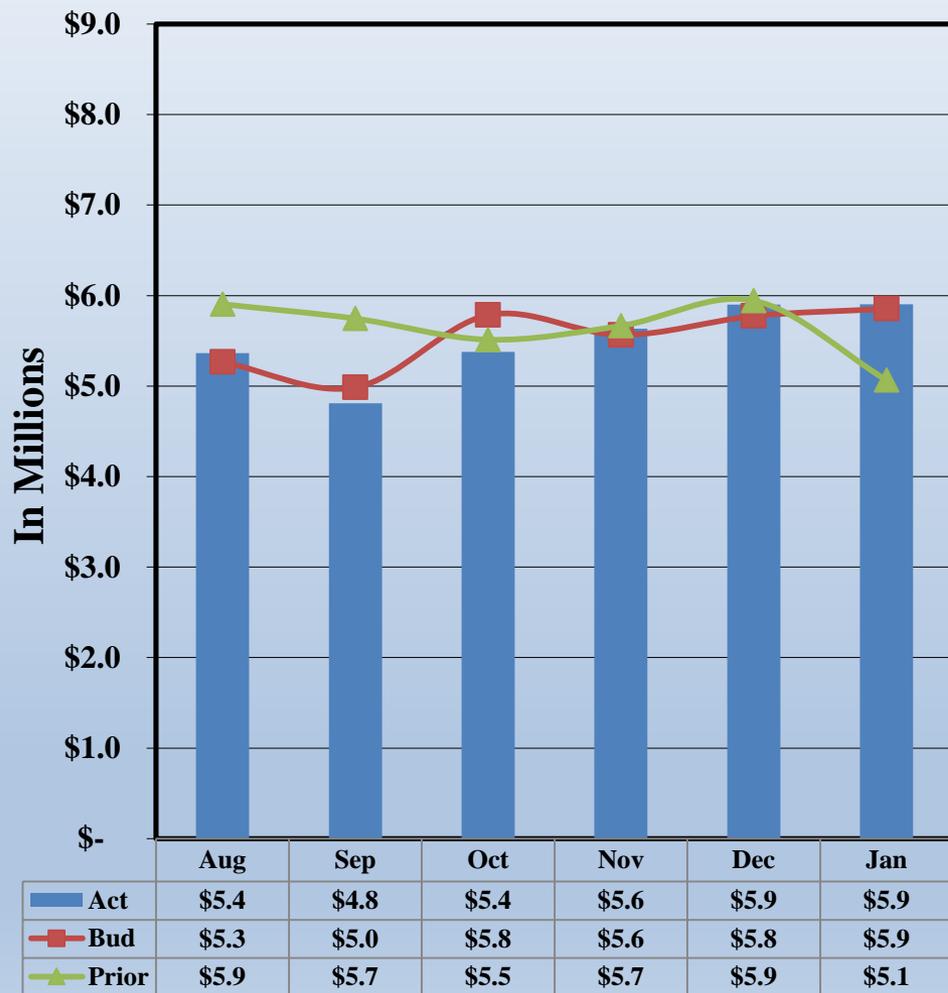


	Aug	Sep	Oct	Nov	Dec	Jan
Act	\$0.9	\$0.2	\$3.4	\$3.4	\$3.7	\$3.4
Bud	\$2.9	\$2.9	\$2.8	\$2.8	\$2.9	\$2.8
Prior	\$3.2	\$(0.8)	\$2.8	\$2.9	\$3.3	\$2.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.4	\$ 2.8	\$ 2.7
Var %		20.5%	26.0%
Year-To-Date	\$ 13.9	\$ 11.3	\$ 11.6
Var %		22.7%	19.5%
Annualized	\$ 15.5	\$ 34.9	\$ 34.3
Var %		-55.6%	-54.8%

Supply Expense

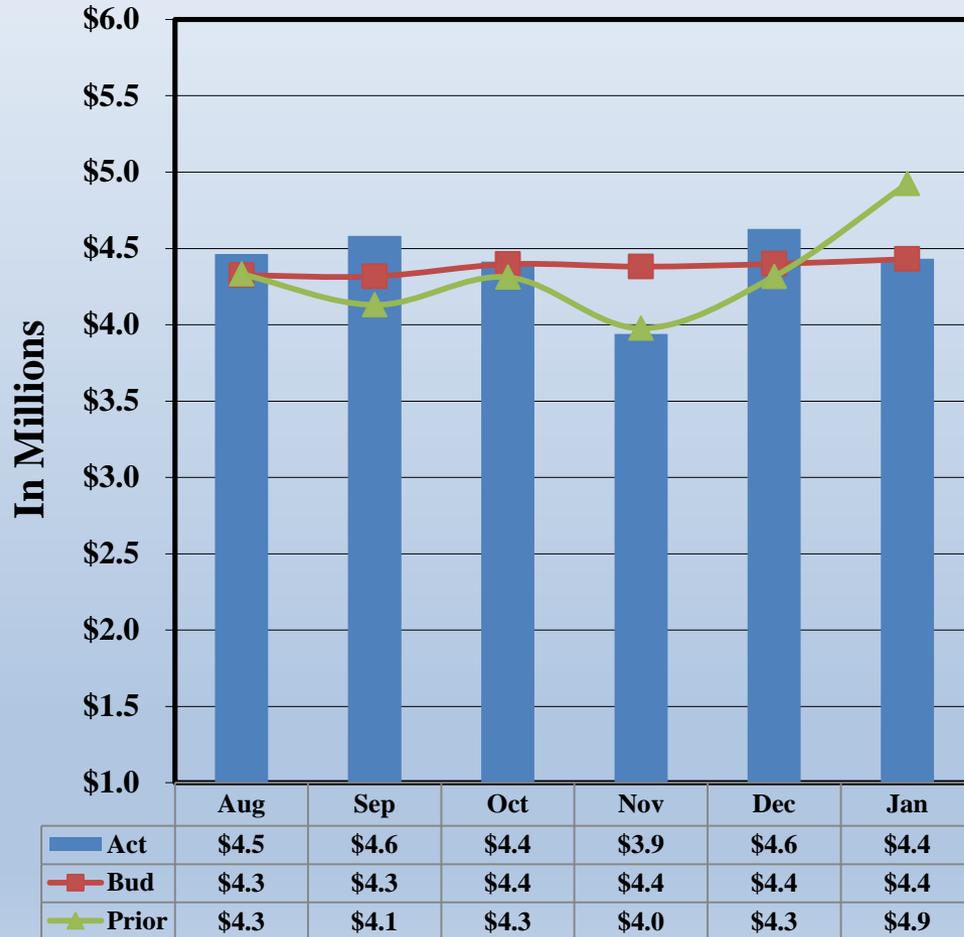
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.9	\$ 5.9	\$ 5.1
Var %		1.0%	16.7%
Year-To-Date	\$ 22.8	\$ 23.0	\$ 22.2
Var %		-0.7%	2.9%
Annualized	\$ 63.8	\$ 63.2	\$ 62.7
Var %		0.9%	1.8%

Purchased Services

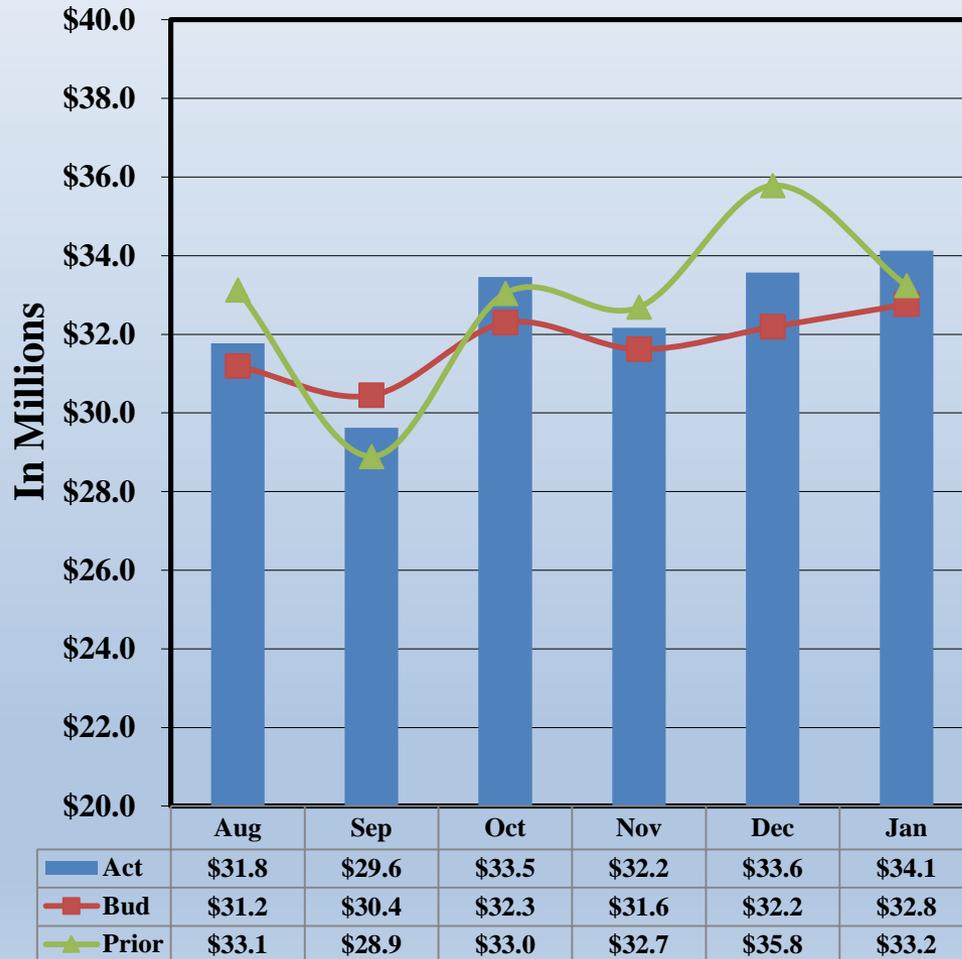
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.4	\$ 4.4	\$ 4.9
Var %		0.1%	-9.9%
Year-To-Date	\$ 17.4	\$ 17.6	\$ 17.5
Var %		-1.1%	-0.6%
Annualized	\$ 52.7	\$ 52.2	\$ 49.7
Var %		1.0%	6.0%

Total Operating Expense

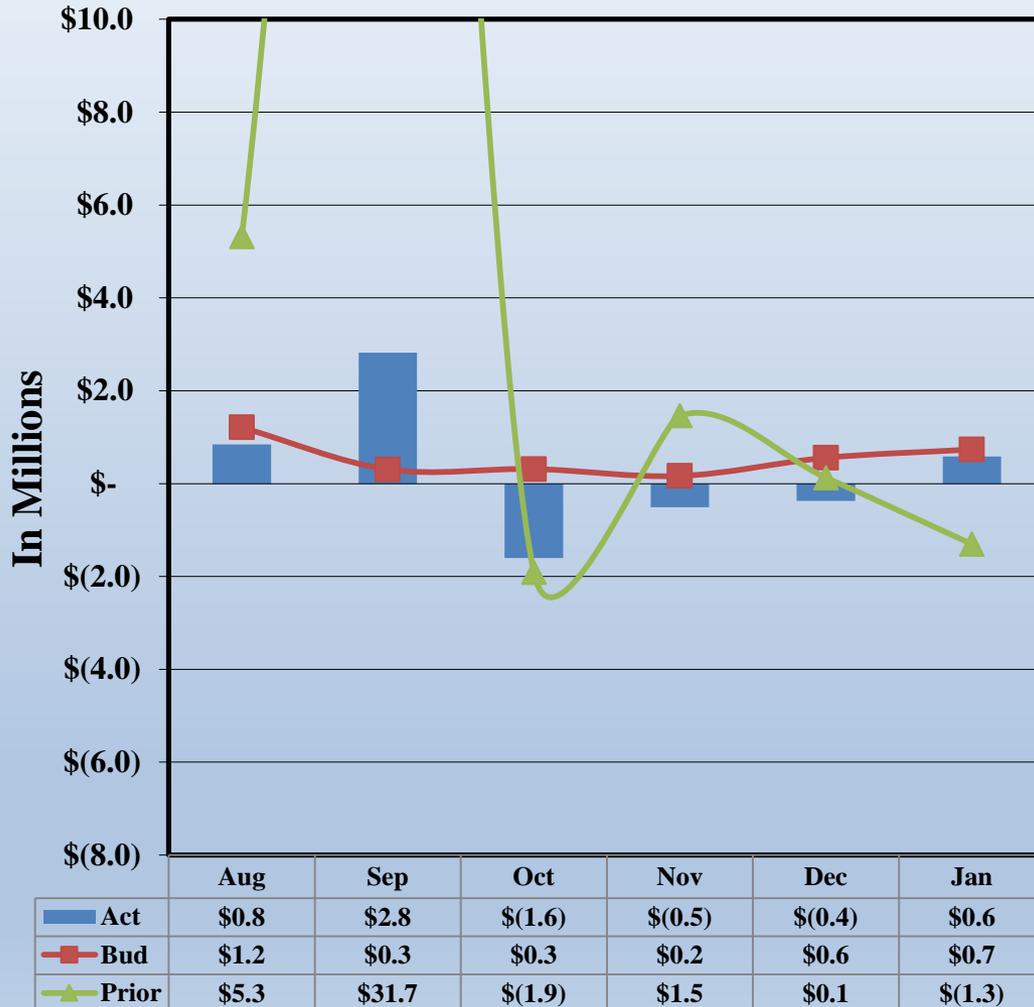
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 34.1	\$ 32.8	\$ 33.2
Var %		4.2%	2.7%
Year-To-Date	\$ 133.3	\$ 128.9	\$ 134.7
Var %		3.5%	-1.1%
Annualized	\$ 377.5	\$ 374.3	\$ 377.6
Var %		0.9%	0.0%

Operating EBIDA

Ector County Hospital District Operations

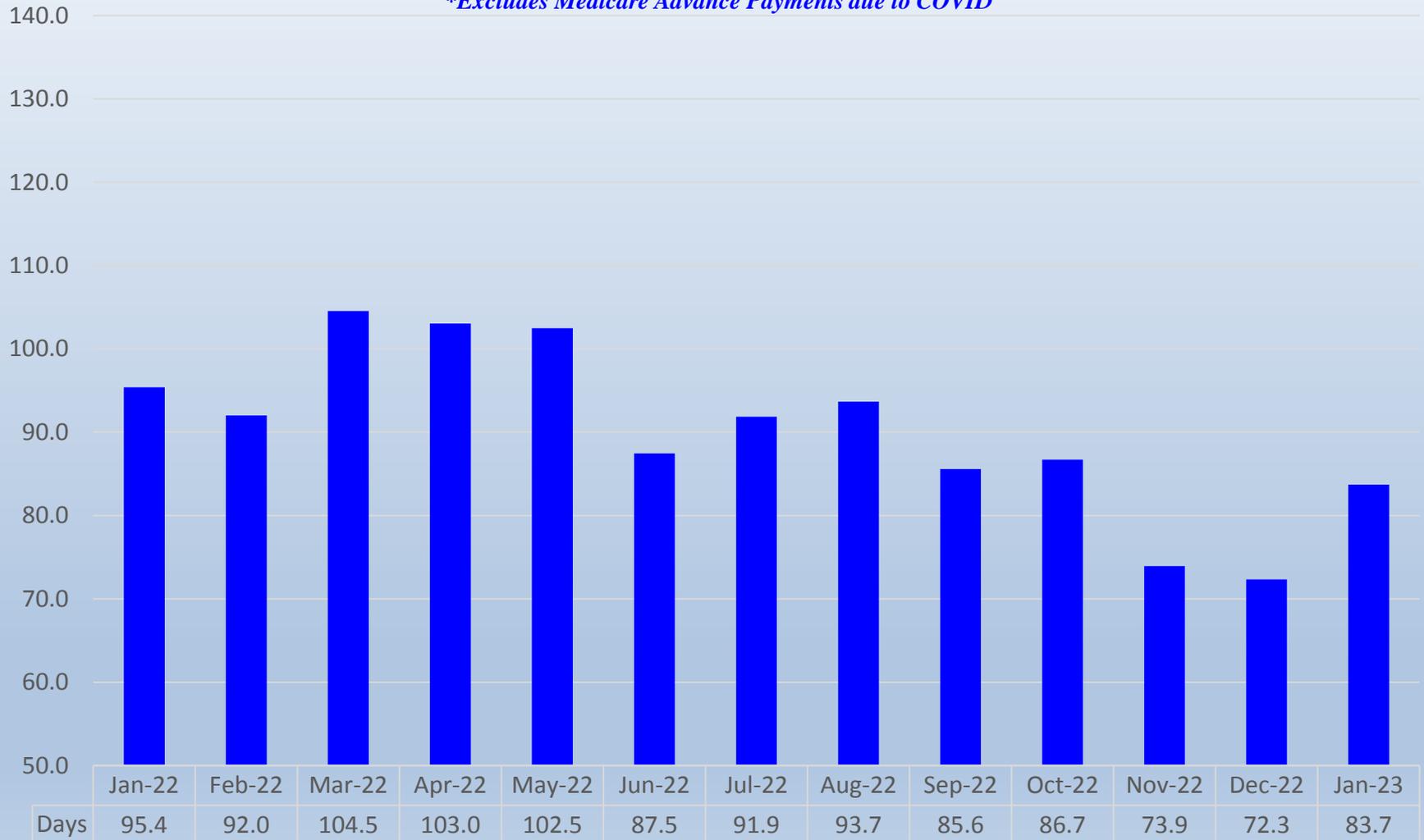


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 0.6	\$ 0.7	\$ (1.3)
Var		(0.10)	1.90
Var %		-14.3%	-146.2%
Year-To-Date	\$ (1.9)	\$ 1.8	\$ (1.6)
Var %		-205.6%	18.8%
Annualized	\$ 3.6	\$ 9.7	\$ 36.0
Var %		-62.9%	-90.0%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Citrix Platform Hardware/License Support Renewal
 DATE: March 1, 2023

Cost:
 Citrix License/Hardware Support \$116,490.26
 (1-Yr Renewal Support)

Budget Reference:
 FY2022 Operational Funds \$116,490.26

Background:

The Citrix platform allows Medical Center Health System’s (MCHS) users secure virtual computing throughout the organization. Citrix provides users with a unified digital workspace experience with the choice to use any device and any network to access any of their enterprise apps, desktops, and data. Citrix also enables IT to manage virtualized applications, desktops and data by providing various access controls for a secure digital perimeter around the user when accessing enterprise content, therefore providing the necessary level of enterprise security.

Citrix Workspace License and Hardware support offers the necessary continued support and updates for another year term.

Funding:

Citrix License and Hardware 1-Yr Support in the amount of \$116,490.26 from Superior Turnkey Solutions Group, Inc. will come from FY2023 budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Crothall Healthcare Inc. Contract Amendment – Housekeeping

DATE: March 7, 2023

Cost:

Yearly Service Agreement Renewal through 3/2026 **\$581,173.56**
(Operational Budget)

Contract Total for 3 years **\$1,743,520.68**

Background:

This contract renewal provides for on-going MCHS Environmental Services to include, management, supplies and contract labor.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Firetrol Protection Services Contract Renewal – Fire Sprinkler System

DATE: February 21, 2023

Cost:

Fire Sprinkler Inspection (03/01/2023 – 02/28/2026) <i>(Operational Budget)</i>	\$97,950.00
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Contract Total	\$97,950.00
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Background:

This contract renewal will provide preventative maintenance on fire sprinkler system for MCHS main facility and outlining buildings.

Staffing:

No additional FTE's required

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Jerry Hild, Divisional Director of Radiology
Through Matt Collins, Chief Operating Officer

SUBJECT: Equipment Purchase – CT Scanner

DATE: February 28, 2023

Cost:

Proposal Price Total **\$2,267,713.00**

Background:

There are currently three CT scanners in the MCH Radiology Department. One of the scanners was purchased in 2007 and is 16 years old. Due to the scanners age, there are a multitude of software issues as well as part failures. These failures are difficult and costly since replacement parts are hard to find or no longer being manufactured.

Purpose of Purchase:

The existing CT scanner has reached its end of life for service and parts. In order to maintain our facilities current volume, as well as provide the best possible imaging, the MCH Radiology Department recommends purchasing a new scanner.

Staffing:

No additional FTEs will be required.

Disposition of Existing Equipment:

Salvage sale of current CT scanner in room 1.

Implementation Time:

The price will be honored if purchased and received within 150 days since the quote.

Funding: Budgeted Q3 Capital.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Diabetes Care Pricing Agreement and Upgrade

DATE: March 2, 2023

Cost:

FreeStyle Precision Pro Glucose Strips (Annual Purchase Commitment)	\$137,550.00
5-yr term price of strips	\$687,750.00
Direct Connect Annual Service	\$312.50
Implementation/Project Management	\$1500.00
PrecisionWeb, SYS Expansion—On Site	\$2000.00
Train the Trainer Operator—On Site	\$450.00
 Project Total (5-year term)	 \$692,012.50

Background:

The current pricing agreement with Abbott Diabetes Care expires on 3/31/23. The new agreement will lock in the price of the blood glucose meter strips and allows for the upgrade of 118 blood glucose meters, from the Precision Xceed Pro to the FreeStyle Precision Pro, which is the newest model of glucose meter available. The blood glucose meters are used in the patient care setting to check a patient’s blood glucose levels to provide quick and accurate care in the acute care setting. The purchase commitment of the meter strips is \$137,550 each year for the 5-year term of the agreement, which equals 350,000 strips each year. Our current usage is 372,000 strips, thereby showing that we will have no issues meeting the annual commitment volume. The upgrade to wireless meters will allow the patient results in the meter to flow seamlessly to the RALS interface and then into the patient EMR, without needing to physically dock the meter, as is the current practice.

Staffing:

No additional FTE’s required.

Funding:

Operational Budget



To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
Date: February 26, 2023
RE: New Contract – SOFIE PET Radiopharmaceuticals

Operational Cost: \$200,000 Not Budgeted
Term: Effective date – 12/31/2024

REQUEST

The Radiology Department is requesting approval to New a contract with SOFIE. Approximate annual expenditure is \$200,000/yr. Contract term is two years for a total estimated spend of \$200,000 per year.

PURPOSE OF CONTRACT

We will begin to use a new drug called Pylarify (piflufolastat F 18) injection for PET that is used to image prostate-specific membrane antigen (PSMA) positive lesions in men with prostate cancer. This radiopharmaceutical is used to detect suspected metastasis for men who may be candidates of initial definitive therapy or men with suspected recurrence based on elevated serum prostate-specific antigen (PSA) level. Sofie can supply us with this drug. Please let me know if you need any more information.

RECOMMENDATION

MCH Radiology has worked with this company for provision of other radiopharmaceuticals utilized in PET exams we provide to the community. The company is responsive to our needs. This new PET exam comes recommended by Dr. Kaczor with Texas Oncology. This will be a new service line MCH can provide to the community and approval is recommended. An ROI performed on this service demonstrates a potential net return of \$608,249.76.

Nursing
Workforce



Position Update

- **Total Positions Open**
 - RN/LVN
 - FT- 70
 - PT- 20
 - RT
 - FT-13
 - PT-1
- **Hiring (last 90 days Dec. to Feb.)**
 - 18 RN - FT
 - 2 RN- PT
 - 7 LVN- FT
 - 0- RT
- **Travel**
 - Agency-
 - OR-14
 - Maternal- 8
 - ED/Critical Care Units- 3
 - RT-12
- **Nurse Interns**
 - 1st semester- 3
 - 2nd semester- 24
 - 3rd semester -13
 - 4th Semester - 14
- **Scholarship**
 - OC- 1st semester- 6
 - OC- 2nd semester- 16
 - UTPB 1st semester- 6
 - UTPB 2nd semester- 20



Staffing Advisory Report

- **Required by Legislation Under the Health & Safety Code Sec 257.001**
- **Participation**
 - 60 members
 - 3W, 4C, 5C, 6C, 6W, 7C, 8C, 9C, ICU2, ICU4, ED, Specials, OR, 4E, pedi, NICU, nursing education, PI, nursing admin
 - 2023 Chair/Co-Chair
- **Nurse Indicators 2023**
 - Nurse Turnover
 - HAPI rates
- **New Initiatives**
 - Staffing Plan review and approval
 - Task/Float Nurse Cards
 - Team Assist development



Magnet Journey Update

- Shared Governance – having a voice and multidirectional communication
 - Professional Practice Council
 - Staffing Advisory Council
 - Nursing Leadership Council
 - Unit Based Practice Councils
 - Professional Development Council



Magnet Journey Update

- Professional Practice Model



Magnet Journey Update

- Evidence-based Practice and Research
 - All areas working on EBP to improve outcomes
 - Research projects
 - Advanced EBP Institute
- Board Certifications
 - Increasing the numbers of Board-Certified nurses.
- Nursing Satisfaction
- Peer to Peer and Self Evaluations



Magnet Journey Update

- Looking forward
 - Nursing Link on MCH website
 - Mentorship programs
 - Succession Planning, and Leadership Academy
 - Increasing our numbers of BSN prepared nurses
 - Gathering our stories or Sources of Evidence
 - Establishing our writing teams



**CERTIFICATION OF UNOPPOSED CANDIDATES FOR
OTHER POLITICAL SUBDIVISIONS (NOT COUNTY)
CERTIFICACIÓN DE CANDIDATOS ÚNICOS
PARA OTRAS SUBDIVISIONES POLITICAS (NO EL CONDADO)**

To: Presiding Officer of Governing Body
Al: Presidente de la entidad gobernante

As the authority responsible for having the official ballot prepared, I hereby certify that the following candidates are unopposed for election to office for the election scheduled to be held on May 6, 2023.

Como autoridad a cargo de la preparación de la boleta de votación oficial, por la presente certifico que los siguientes candidatos son candidatos únicos para elección para un cargo en la elección que se llevará a cabo el 6 de mayo de 2023.

List offices and names of candidates:
Lista de cargos y nombres de los candidatos:

Office(s) Cargo(s)	Candidate(s) Candidato(s)
<i>Ector County Hospital District, District 4 Distrito del Hospital del Condado de Ector, Distrito 4</i>	<i>David Dunn</i>
<i>Ector County Hospital District, District 6 Distrito del Hospital del Condado de Ector, Distrito 6</i>	<i>Wallace Dunn</i>

Lisa Sertuche

Signature (Firma)

LISA SERTUCHE

Printed name (Nombre en letra de molde)

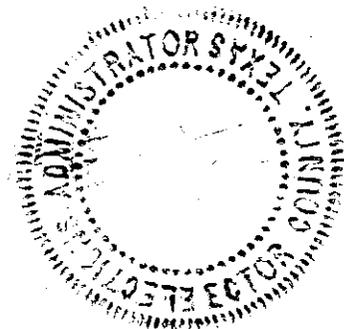
Elections Administrator

Title (Puesto)

03-02-23

Date of signing (Fecha de firma)

(Seal) (sello)



**ORDER OF CANCELLATION OF ELECTION
(DIRECTOR DISTRICT 4 AND 6)
ORDEN DE CANCELACIÓN DE LA ELECCIÓN
(DIRECTOR DE DISTRITO 4 y 6)**

The Ector County Hospital District hereby cancels the election for Director District 4 and District 6 scheduled to be held on May 6, 2023 in accordance with Section 2.053(a) of the Texas Election Code. The following candidates have been certified as unopposed and are hereby elected as follows:

El distrito del Hospital del Condado Ector por este medio cancela la elección de Director del Distrito 4 y del Distrito 6 que estaba programada para el 6 de mayo de 2023, de acuerdo con la Sección 2.053(a) del Código de Elecciones de Texas. Los candidatos siguientes han sido certificados como candidatos sin oposición y son por este medio elegidos como sigue:

<u>Candidate (Candidato)</u>	<u>Office Sought (Cargo al que presenta candidatura)</u>
David Dunn	Board of Directors - District 4 (Junta de Directores – Distrito 4)
Wallace Dunn	Board of Directors – District 6 (Junta de Directores – Distrito 6)

A copy of this order will be posted on Election Day at each polling place that would have been used in the election.

El día de las elecciones se exhibirá una copia de esta orden en todos los centros electorales que se hubieran utilizado en la elección.

President (*Presidente*)

Secretary (*Secretario*)

Date of adoption (*Fecha de adopción*)

Regional Services

March 2023 Board Report

Events

2/7- Behavioral Health Session

2/21- Dinner with a doc

2/23- Texas Tech Board of Regents

Upcoming Events

3/30- Amwell onsite

4/19- MCH Regional Roundtable

Community Outreach-

Dr Ortega, Dr. Garcia, Rhonda White NP, Dr. Raja, Dr. Prasad, Trinity Family Medicine, Premier Emergency Care.

Regional Site Visits-

Seminole- Met with new ED director, provided my contact information. Also spoke with nurses and MD in ED. Physician was complimentary of MCH and our services. He stated our ED physicians are easy to work with and glad to know we are available when they are not able to get patients to Lubbock.

I also met with Brock NP in clinic, he stated he has referred several patients to Dr Babbel, and they never have issues getting into our clinics. I provided him with my contact information to call if needed.

Andrews- Met with Tiffany Jackson, med surge and swing bed director. We discussed enhancements the hospital has added to swing bed department and the ability to accept patients back when able on general med surge floor. I have connected Tiffany with case management team for updates. Also spoke with Mike, he reported no issues with transfers.

Met with clinic referral specialist, Savannah. Provided updates on clinics. Referral specialist stated they are having issues with endocrinology referrals due to wait time and Medicaid issues.

Ft Stockton- Met with CEO, CNO regarding transfers back with hospital once patients are ready at MCH, they stated they appreciated the phone call, and they are willing to work to help get patients back to their hospital. They have no other questions currently.

Met with clinic referral specialist no issues with any referrals. We discussed specialist who are newer to ProCare, specifically Dr Feuillet and Dr. Alarhayem.

Reeves- Met with ED staff, nurse stated they had recent issues with an ortho transfer. I will speak with ortho on call to discuss case. I did let her know some of our ortho groups are limited to certain areas, but I will get an update and get back with her. No other issues currently. I spoke with them regarding Xferall and usage, they stated they were using more heavily during COVID, but they prefer to call for transfers. They feel there is less back and forth and quicker acceptance.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	90

2/23- Dr. Nargunan training for Amwell

2/27- OB/GYN providers/ staff training for Amwell

2/28 -Cooks NICU go live. MCH NICU providers will have access to neurologist and hematologist physicians provided by cooks and Amwell.

3/1- MCH Walmart clinic training for Amwell