



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MARCH 5, 2024 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**..... Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**..... Wallace Dunn
- III. INVOCATION**..... Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE** Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**.....David Dunn (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. March 2024 Associates of the Month** Russell Tippin
 - Nurse - Abigail Levario Carrasco
 - Clinical – Linda Nicole Dix
 - Non-Clinical - Maria Luisa Mozqueda
 - B. Net Promoter Score Recognition**..... Russell Tippin
 - Infusion Services
 - ProCare Infectious Disease
 - ProCare Family Medicine CHW
 - Dr. Eduardo Salcedo
 - Beverly Gifford, NP
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA** Wallace Dunn (p.4-33)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, February 6, 2024**
 - B. Consider Approval of Joint Conference Committee, February 27, 2024**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2024**

X. COMMITTEE REPORTS

A. Finance CommitteeDon Hallmark (p.34-80)

1. Financial Report for Month Ended January 31, 2024
2. Consent Agenda
 - a. Consider Approval of Culligan Contract Renewal
 - b. Consider Approval of Texas Healthcare Linen Contract Renewal
3. Consider Approval of the Professional Architectural Contract for 4 Central Universal Care Suite
4. Consider Approval of the Purchase of the B side CNS in the ED

B. Audit Committee Don Hallmark

1. Presentation of FY23 Audited Financial Statements
2. Report to Management

C. Executive Policy Committee

XI. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION Steve Ewing (p.81)

XII. TTUHSC AT THE PERMIAN BASIN REPORT Dr. Timothy Benton

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.82-83)

- A. Dr. Hulseley – Update**
- B. Courtney Look-Davis**
- C. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Medical Director Agreement**

XVI. ADJOURNMENT Wallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
FEBRUARY 6, 2024 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
Richard Herrera
David Dunn
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Jeff Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Wallace Dunn called roll, all members were present.

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III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. February 2024 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the February 2024 Associates of the Month as follows:

- Clinical – Rosio C. Bickerstaff
- Non-Clinical – Abigail Garcia
- Nurse – Rhodora C. Velasco

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- 5 West Pediatrics
- Dr. Santiago Giraldo
- Dr. Ralph Cepero

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, January 4, 2024**
- B. Consider Approval of Joint Conference Committee, January 30, 2024**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2023**
- D. Consider Approval of 2024 Charter for Compliance Committee**
- E. Consider Approval of the Compliance Program Resolution**

Don Hallmark moved, and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously. Page 31 of 83

X. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 1, FY 2024
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended December 31, 2023
4. Consent Agenda

- a. Consider Approval of Addendum to SOPHIE Contract.
 - b. Consider Approval of Vizient Amendment/Renewal to Statement of Work (CBD).
 - c. Consider Approval of Siemens Industry, Inc. Contract Extension.
5. Consider Approval of the Purchase of the Phillips Fetal Monitoring System.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided.

XII. 2024 QAPI PLAN AND PATIENT SAFETY SURVEY RESULTS

Courtney Look-Davis, Chief Experience & Quality Officer, presented the FY 2024 Hospital Wide QAPI Plan for the Board to review and approve.

Will Kappauf moved, and Richard Herrera seconded the motion to approve the FY 2024 Hospital Wide QAPI Plan as presented. The motion carried.

Courtney Look-Davis, Chief Experience & Quality Officer, presented the Hospital Safety Plans for the Board to review and approve.

Richard Herrera moved, and Will Kappauf seconded the motion to approve the Hospital Safety Plans as presented. The motion carried.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Dr. Hulsey - Update

Dr. Hulsey, Chief Medical Officer, reported that Doctor's Day will be on March 28, 2024. Lunch will be in the Boardroom from 11:00am to 1:00pm.

This report was informational only. No action was taken.

B. Ad hoc Reports

Courtney Look-Davis, Chief Experience & Quality Officer, reported to the Board that there was a State Surveyor at the hospital this week. There were no out of compliance issues.

Russell Tippin, Chief Executive Officer, reminded everyone that THA is next week in Dallas.

Russell Tippin, Chief Executive Officer, reported that the ribbon cutting for the Free Diabetes Clinic was held on February 1, 2024. Matt Collins, Chief Operating Officer and Garret Davis, Strategic Planning & Projects have done a great job getting the clinic ready for the opening day on February 21, 2024.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session. He was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, presented the MCH Lease Agreements to the ECHD Board of Directors during Executive Session.

Russell Tippin, Chief Executive Officer, and Wallace Dunn, ECHD Board President, led the board in discussion about vascular surgery.

Russell Tippin, Chief Executive Officer, led the board in discussions about his meeting with the leadership of Shannon Hospital.

Wallace Dunn, ECHD Board President, led the board in discussion about a quarterly Doctor's meeting with area physicians and board members rotating each quarter.

Executive Session began at 5:59 p.m.

Executive Session ended at 7:04 p.m.

No action was taken during Executive Session

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Maleeha Basham, M.D. – This a three (3) year Hospitalist Contract.
- Gilfrhen Lopez Rodriguez, M.D.. – This is a three (3) year Hospitalist Contract.
- Tejaswi Bhari Thippeswamy, M.D. – This is a three (3) year Hospitalist Contract.
- Saif M. Shahid, M.D.. – This is a three (3) year Hospitalist Contract.
- Michael Parker, CRNA – This is an hourly Anesthesia Contract.

Wallace Dunn presented the following renewals:

- Sanchita Yadalla, M.D. – This is a three (3) year renewal of an OB/GYN Contract.

- Courtney Myers, PA – This is a three (3) year renewal of a Cardiology Contract.

Wallace Dunn presented the following amendments:

- Rebecca Mantsch, M.D. – This is an amendment to a Pathology Contract.
- Claudia Molina, M.D. – This is an amendment to a Pathology Contract.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH Lease Agreements

Wallace Dunn presented the following lease agreements:

- Dr. Pankaj Patel – This is 1 year lease agreement.
- MCH ProCare OHI – This is a 3 year lease agreement .

David Dunn moved, and Will Kappauf seconded the motion to approve the MCH Lease Agreements as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:05 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Tarek Anderson, MD	Pediatrics	Pediatrics		03/05/2024-03/04/2025
Willard Davis II, DO	Emergency Medicine	Emergency Medicine	BEPO	03/05/2024-03/04/2025
*Paul Guisler, MD	Radiology	Telemedicine	VRAD	03/05/2024-03/04/2026
Saima Mahmood, MD	Medicine	Internal Medicine	ProCare	03/05/2024-03/04/2025
Brian Monks, MD	OB/GYN	OB/GYN		03/05/2024-03/04/2025
Mehul Shah, DO	Medicine	Gastroenterology		03/05/2024-03/04/2025
Neel Srikishen, MD	Surgery	Urology		03/05/2024-03/04/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Alma Hernandez, NP	Family Medicine	AHP	AHP	ProCare	Genevieve Okafor, MD	03/05/2024-03/04/2026

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD
Chief of Staff
Executive Committee Chair
/MM



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to	Dates
Daniel Babbel, MD	Surgery	Yes	Active	Orthopedic	ProCare	Yes	04/01/2024-03/31/2026
Dennis Choi, MD	Surgery	Yes	Associate	Trauma Surgery	MCH Traumcare	None	04/01/2024-03/31/2025
Pablo Feuillet, MD	Medicine	Yes	Associate to Active	Infectious Disease	ProCare	None	04/01/2024-03/31/2026
Lawrence Kaler, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2024-03/31/2026
Ramcharitha Kandikatla, MD	Medicine	Yes	Active	Hospitalist	ProCare	None	04/01/2024-03/31/2026
Robert Montana, MD	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	04/01/2024-03/31/2026
Lawrence Ngo, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2024-03/31/2026
Maria Nguyen, MD	Medicine	Yes	Associate to Active	Telemedicine	Eagle Telemedicine	None	04/01/2024-03/31/2025
Judith Birungi, MD	Surgery	Yes	Associate to Active	General Surgery		Yes	05/01/2024-04/30/2026
Jonathan Foral, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	05/01/2024-04/30/2026
Christine Lamoureux,	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/01/2024-04/30/2026



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician	Changes to Privile	Dates
Benjamin Aguilar, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Tejas Patel, Dr. Adam Farber, Dr. Fernando Boccalandro and Dr. Manohar Angirekula	None	04/01/2024-03/31/2026
Cynthia Chavez, NP	Pediatrics	AHP	Nurse Practitioner	TTU	Dr. Robert Bennett	Yes	04/01/2024-03/31/2026
Ngan Hill, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Tejas Patel, Dr. Adam Farber, Dr. Fernando Boccalandro and Dr. Manohar Angirekula	None	04/01/2024-03/31/2026
Marivic Salarda, CRNA	Anesthesia	AHP	Certified Nurse Anesthetist	ProCare	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayaderappa, Dr. Marlys Mannell, Dr. Swang Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Thang, Dr. Marsha Gillala, Dr. P. Reddy		04/01/2024-03/31/2026
Chasity Young, SAC	Surgery	SFA	Surgical First Assist		Dr. Bradley Dyrstad, Dr. Matthew Brown		04/01/2023-03/31/2026

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD
 Chief of Staff
 Executive Committee Chair
 /MM



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Daniel Babbel, MD	Surgery	ADD: Arthroscopic Surgery; Fractur, Open and closed-treatment of; Computer-Assisted Total Knee Replacement (PiGalileo TKR Navigation System with TC-Plus™); Digit and Limb Replantation Surgery
Judith Birungi, MD	Surgery	ADD: Tracheoplasty; Vascular intervention, invasive; Video-assisted thoracic surgery (VATS); Vascular system, comprehensive management of
Cynthia Chavez, NP	Pediatrics	REMOVE: ACLS
Amanda Hughes, NNP	Pediatrics	REMOVE: ACLS

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD
Chief of Staff
Executive Committee Chair
/MM



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Parina Cho, MD	Telemedicine	Radiology	11/08/2023	Resignation
Rachel Colucciello, CRNA	AHP	Anesthesia	05/02/2024	Resignation
Cornelia De Riese, MD	Active	OB/GYN	12/31/2023	Resignation
Martha Nunez, NP	AHP	Surgery	12/26/2023	Resignation
Vani Selvan, MD	Active	Medicine	02/29/2024	Resignation
David Spierer, MD	Telemedicine	Radiology	01/29/2024	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD
Chief of Staff
Executive Committee Chair
/MM



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Judith Birungi, MD	Surgery	Associate to Active
Pablo Feuillet, MD	Medicine	Associate to Active
Robert Montana, MD	Emergency Medicine	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



March 5, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order:
 Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD
 Chief of Staff
 Executive Committee Chair
 /MM

Family Health Clinic
March 2024
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,701,413	\$ 1,652,122	3.0%	\$ 640,720	165.5%	\$ 6,133,677	\$ 6,423,034	-4.5%	\$ 2,335,445	162.6%
TOTAL PATIENT REVENUE	\$ 1,701,413	\$ 1,652,122	3.0%	\$ 640,720	165.5%	\$ 6,133,677	\$ 6,423,034	-4.5%	\$ 2,335,445	162.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 773,260	\$ 819,716	-5.7%	\$ 386,894	99.9%	\$ 2,758,626	\$ 3,172,793	-13.1%	\$ 1,276,130	116.2%
Self Pay Adjustments	52,233	105,064	-50.3%	103,076	-49.3%	182,078	403,679	-54.9%	281,818	-35.4%
Bad Debts	55,573	45,090	23.3%	(54,404)	-202.1%	163,836	190,799	-14.1%	(54,384)	-401.3%
TOTAL REVENUE DEDUCTIONS	\$ 881,067	\$ 969,870	-9.2%	\$ 435,566	102.3%	\$ 3,104,539	\$ 3,767,271	-17.6%	\$ 1,503,564	106.5%
	51.78%	58.70%		67.98%		50.61%	58.65%		64.38%	
NET PATIENT REVENUE	\$ 820,346	\$ 682,252	20.2%	\$ 205,153	299.9%	\$ 3,029,138	\$ 2,655,763	14.1%	\$ 831,881	264.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 34,706	\$ 18,570	86.9%	\$ 172,624	-79.9%	\$ 154,376	\$ 74,280	107.8%	\$ 410,311	-62.4%
TOTAL OTHER REVENUE	\$ 34,706	\$ 18,570	86.9%	\$ 172,624	-79.9%	\$ 154,376	\$ 74,280	107.8%	\$ 410,311	-62.4%
NET OPERATING REVENUE	\$ 855,053	\$ 700,822	22.0%	\$ 377,777	126.3%	\$ 3,183,514	\$ 2,730,043	16.6%	\$ 1,242,193	156.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 189,351	\$ 240,930	-21.4%	\$ 105,926	78.8%	\$ 788,799	\$ 925,422	-14.8%	\$ 425,448	85.4%
Benefits	31,806	38,473	-17.3%	28,589	11.3%	132,117	159,523	-17.2%	129,508	2.0%
Physician Services	497,529	470,200	5.8%	158,785	213.3%	1,661,236	1,871,472	-11.2%	585,339	183.8%
Cost of Drugs Sold	32,989	22,151	48.9%	22,033	49.7%	164,269	81,259	102.2%	79,368	107.0%
Supplies	(7,716)	55,483	-113.9%	6,450	-219.6%	46,043	219,108	-79.0%	62,097	-25.9%
Utilities	4,874	6,420	-24.1%	7,108	-31.4%	21,744	21,338	1.9%	24,589	-11.6%
Repairs and Maintenance	3,248	2,241	44.9%	1,117	190.8%	5,699	8,964	-36.4%	4,479	27.2%
Leases and Rentals	566	4,477	-87.4%	488	15.9%	6,811	17,908	-62.0%	1,896	259.2%
Other Expense	1,000	1,352	-26.0%	1,000	0.0%	4,000	7,684	-47.9%	4,000	0.0%
TOTAL OPERATING EXPENSES	\$ 753,648	\$ 841,727	-10.5%	\$ 331,496	127.3%	\$ 2,830,719	\$ 3,312,678	-14.5%	\$ 1,316,724	115.0%
Depreciation/Amortization	\$ 24,948	\$ 23,981	4.0%	\$ 23,338	6.9%	\$ 99,836	\$ 95,297	4.8%	\$ 93,485	6.8%
TOTAL OPERATING COSTS	\$ 778,596	\$ 865,708	-10.1%	\$ 354,834	119.4%	\$ 2,930,556	\$ 3,407,975	-14.0%	\$ 1,410,209	107.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 76,457	\$ (164,886)	-146.4%	\$ 22,943	233.3%	\$ 252,958	\$ (677,932)	-137.3%	\$ (168,017)	-250.6%
Operating Margin	8.94%	-23.53%	-138.0%	6.07%	47.2%	7.95%	-24.83%	-132.0%	-13.53%	-158.7%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	3,684	4,055	-9.1%	1,998	84.4%	12,940	15,563	-16.9%	7,496	72.6%
Average Revenue per Office Visit	461.84	407.43	13.4%	320.68	44.0%	474.01	412.71	14.9%	311.56	52.1%
Hospital FTE's (Salaries and Wages)	44.7	55.6	-19.6%	25.6	74.2%	46.2	53.7	-13.9%	25.8	79.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 134,956	\$ 209,634	-35.6%	\$ 215,268	-37.3%	\$ 572,593	\$ 769,122	-25.6%	\$ 779,725	-26.6%
TOTAL PATIENT REVENUE	\$ 134,956	\$ 209,634	-35.6%	\$ 215,268	-37.3%	\$ 572,593	\$ 769,122	-25.6%	\$ 779,725	-26.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 64,900	\$ 113,611	-42.9%	\$ 126,567	-48.7%	\$ 278,733	\$ 416,824	-33.1%	\$ 412,961	-32.5%
Self Pay Adjustments	11,431	26,155	-56.3%	37,060	-69.2%	57,301	96,555	-40.7%	121,481	-52.8%
Bad Debts	5,772	(15,045)	-138.4%	(20,239)	-128.5%	22,570	(55,199)	-140.9%	(17,425)	-229.5%
TOTAL REVENUE DEDUCTIONS	\$ 82,102	\$ 124,721	-34.2%	\$ 143,388	-42.7%	\$ 358,603	\$ 458,180	-21.7%	\$ 517,016	-30.6%
	60.8%	59.5%		66.6%		62.6%	59.6%		66.3%	
NET PATIENT REVENUE	\$ 52,854	\$ 84,913	-37.8%	\$ 71,880	-26.5%	\$ 213,989	\$ 310,942	-31.2%	\$ 262,709	-18.5%
OTHER REVENUE										
FHC Other Revenue	\$ 34,706	\$ 18,570	0.0%	\$ 172,624	-79.9%	\$ 154,376	\$ 74,280	0.0%	\$ 410,311	-62.4%
TOTAL OTHER REVENUE	\$ 34,706	\$ 18,570	86.9%	\$ 172,624	-79.9%	\$ 154,376	\$ 74,280	107.8%	\$ 410,311	-62.4%
NET OPERATING REVENUE	\$ 87,560	\$ 103,483	-15.4%	\$ 244,504	-64.2%	\$ 368,365	\$ 385,222	-4.4%	\$ 673,020	-45.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 57,776	\$ 68,002	-15.0%	\$ 78,439	-26.3%	\$ 247,965	\$ 249,491	-0.6%	\$ 305,482	-18.8%
Benefits	9,705	10,859	-10.6%	21,171	-54.2%	41,415	43,007	-3.7%	92,990	-55.5%
Physician Services	49,980	65,850	-24.1%	106,446	-53.0%	219,739	263,400	-16.6%	383,490	-42.7%
Cost of Drugs Sold	4,416	3,928	12.4%	7,733	-42.9%	13,778	14,411	-4.4%	20,962	-34.3%
Supplies	1,589	7,750	-79.5%	2,912	-45.4%	11,096	28,778	-61.4%	12,640	-12.2%
Utilities	2,660	3,621	-26.6%	3,453	-23.0%	10,403	11,491	-9.5%	11,999	-13.3%
Repairs and Maintenance	1,794	2,028	-11.5%	1,117	60.6%	3,115	8,112	-61.6%	2,779	12.1%
Leases and Rentals	526	537	-2.1%	488	7.7%	2,167	2,148	0.9%	1,896	14.3%
Other Expense	1,000	1,227	-18.5%	1,000	0.0%	4,000	7,184	-44.3%	4,000	0.0%
TOTAL OPERATING EXPENSES	\$ 129,445	\$ 163,802	-21.0%	\$ 222,759	-41.9%	\$ 553,679	\$ 628,022	-11.8%	\$ 836,238	-33.8%
Depreciation/Amortization	\$ 4,048	\$ 2,744	47.5%	\$ 2,484	62.9%	\$ 16,239	\$ 10,926	48.6%	\$ 10,070	61.3%
TOTAL OPERATING COSTS	\$ 133,494	\$ 166,546	-19.8%	\$ 225,244	-40.7%	\$ 569,918	\$ 638,948	-10.8%	\$ 846,309	-32.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (45,934)	\$ (63,063)	27.2%	\$ 19,260	338.5%	\$ (201,553)	\$ (253,726)	20.6%	\$ (173,288)	16.3%
Operating Margin	-52.46%	-60.94%	-13.9%	7.88%	-766.0%	-54.72%	-65.86%	-16.9%	-25.75%	112.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	492	755	-34.8%	715	-31.2%	2,066	2,770	-25.4%	2,744	-24.7%
Average Revenue per Office Visit	274.30	277.66	-1.2%	301.07	-8.9%	277.15	277.66	-0.2%	284.16	-2.5%
Hospital FTE's (Salaries and Wages)	11.2	13.8	-18.7%	11.0	2.0%	11.7	12.8	-8.3%	11.6	0.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 223,504	\$ 217,796	2.6%	\$ 179,026	24.8%	\$ 787,330	\$ 798,888	-1.4%	\$ 761,339	3.4%
TOTAL PATIENT REVENUE	\$ 223,504	\$ 217,796	2.6%	\$ 179,026	24.8%	\$ 787,330	\$ 798,888	-1.4%	\$ 761,339	3.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 120,606	\$ 120,554	0.0%	\$ 102,400	17.8%	\$ 393,033	\$ 442,200	-11.1%	\$ 421,188	-6.7%
Self Pay Adjustments	14,808	19,984	-25.9%	25,550	-42.0%	67,502	73,302	-7.9%	82,008	-17.7%
Bad Debts	4,645	1,569	196.0%	(1,481)	-413.6%	29,066	5,756	405.0%	7,920	267.0%
TOTAL REVENUE DEDUCTIONS	\$ 140,059	\$ 142,107	-1.4%	\$ 126,469	10.7%	\$ 489,600	\$ 521,258	-6.1%	\$ 511,116	-4.2%
	62.66%	65.25%		70.64%		62.18%	65.25%		67.13%	
NET PATIENT REVENUE	\$ 83,446	\$ 75,689	10.2%	\$ 52,557	58.8%	\$ 297,729	\$ 277,630	7.2%	\$ 250,224	19.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 83,446	\$ 75,689	10.2%	\$ 52,557	58.8%	\$ 297,729	\$ 277,630	7.2%	\$ 250,224	19.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 18,718	\$ 28,063	-33.3%	\$ 8,555	118.8%	\$ 80,747	\$ 102,937	-21.6%	\$ 42,112	91.7%
Benefits	3,144	4,481	-29.8%	2,309	36.2%	13,486	17,744	-24.0%	12,819	5.2%
Physician Services	54,806	55,733	-1.7%	26,426	107.4%	189,089	222,932	-15.2%	135,542	39.5%
Cost of Drugs Sold	2,260	3,474	-35.0%	3,402	-33.6%	7,973	12,743	-37.4%	15,254	-47.7%
Supplies	517	3,332	-84.5%	1,406	-63.3%	5,898	12,345	-52.2%	19,596	-69.9%
Utilities	2,215	2,799	-20.9%	3,655	-39.4%	11,341	9,847	15.2%	12,590	-9.9%
Repairs and Maintenance	-	213	-100.0%	-	100.0%	-	852	-100.0%	1,700	-100.0%
Leases and Rentals	40	-	0.0%	-	0.0%	160	-	0.0%	-	0.0%
Other Expense	-	125	-100.0%	-	0.0%	-	500	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 81,699	\$ 98,220	-16.8%	\$ 45,753	78.6%	\$ 308,694	\$ 379,900	-18.7%	\$ 239,613	28.8%
Depreciation/Amortization	\$ 20,824	\$ 21,071	-1.2%	\$ 20,779	0.2%	\$ 83,298	\$ 83,710	-0.5%	\$ 83,115	0.2%
TOTAL OPERATING COSTS	\$ 102,523	\$ 119,291	-14.1%	\$ 66,532	54.1%	\$ 391,991	\$ 463,610	-15.4%	\$ 322,728	21.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (19,077)	\$ (43,602)	-56.2%	\$ (13,975)	36.5%	\$ (94,262)	\$ (185,980)	-49.3%	\$ (72,505)	30.0%
Operating Margin	-22.86%	-57.61%	-60.3%	-26.59%	-14.0%	-31.66%	-66.99%	-52.7%	-28.98%	9.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	693	723	-4.1%	601	15.3%	2,577	2,652	-2.8%		0.0%
Average Revenue per Office Visit	322.52	301.24	7.1%	297.88	8.3%	305.52	301.24	1.4%	304.29	0.4%
Hospital FTE's (Salaries and Wages)	6.2	7.5	-17.1%	6.8	-9.5%	6.8	6.9	-1.3%	6.7	2.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 411,614	\$ 289,199	42.3%	\$ 246,425	67.0%	\$ 1,411,865	\$ 1,060,876	33.1%	\$ 794,381	77.7%
TOTAL PATIENT REVENUE	\$ 411,614	\$ 289,199	42.3%	\$ 246,425	67.0%	\$ 1,411,865	\$ 1,060,876	33.1%	\$ 794,381	77.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 210,719	\$ 157,687	33.6%	\$ 157,928	33.4%	\$ 710,918	\$ 578,449	22.9%	\$ 441,982	60.8%
Self Pay Adjustments	11,490	13,323	-13.8%	40,465	-71.6%	27,064	48,872	-44.6%	78,329	-65.4%
Bad Debts	6,673	(6,998)	-195.4%	(32,684)	-120.4%	38,144	(25,672)	-248.6%	(44,880)	-185.0%
TOTAL REVENUE DEDUCTIONS	\$ 228,882	\$ 164,012	39.6%	\$ 165,709	38.1%	\$ 776,127	\$ 601,649	29.0%	\$ 475,432	63.2%
	55.61%	56.71%		67.25%		54.97%	56.71%		59.85%	
NET PATIENT REVENUE	\$ 182,732	\$ 125,187	46.0%	\$ 80,716	126.4%	\$ 635,738	\$ 459,227	38.4%	\$ 318,949	99.3%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 182,732	\$ 125,187	46.0%	\$ 80,716	126.4%	\$ 635,738	\$ 459,227	38.4%	\$ 318,949	99.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 31,692	\$ 37,547	-15.6%	\$ 18,931	67.4%	\$ 127,868	\$ 137,735	-7.2%	\$ 77,853	64.2%
Benefits	5,323	5,996	-11.2%	5,109	4.2%	21,357	23,743	-10.0%	23,699	-9.9%
Physician Services	73,417	59,458	23.5%	25,913	183.3%	234,748	237,832	-1.3%	66,308	254.0%
Cost of Drugs Sold	7,038	14,749	-52.3%	10,899	-35.4%	70,905	54,105	31.1%	43,152	64.3%
Supplies	(6,674)	5,569	-219.8%	2,132	-413.1%	8,309	20,554	-59.6%	29,861	-72.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 110,797	\$ 123,319	-10.2%	\$ 62,984	75.9%	\$ 463,188	\$ 473,969	-2.3%	\$ 240,873	92.3%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 299	\$ 300	-0.2%	\$ 299	0.0%
TOTAL OPERATING COSTS	\$ 110,872	\$ 123,394	-10.1%	\$ 63,059	75.8%	\$ 463,487	\$ 474,269	-2.3%	\$ 241,173	92.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 71,861	\$ 1,793	3907.8%	\$ 17,658	307.0%	\$ 172,251	\$ (15,042)	-1245.1%	\$ 77,776	121.5%
Operating Margin	39.33%	1.43%	2645.7%	21.88%	79.8%	27.09%	-3.28%	-927.2%	24.39%	11.1%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	981	802	22.3%	682	43.8%	3,464	2,942	17.7%		0.0%
Average Revenue per Office Visit	419.59	360.60	16.4%	361.33	16.1%	407.58	360.60	13.0%	353.06	15.4%
Hospital FTE's (Salaries and Wages)	8.5	10.2	-16.6%	7.8	9.4%	9.0	9.4	-4.5%	7.5	19.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 931,339	\$ 935,493	-0.4%	\$ -	100.0%	\$ 3,361,889	\$ 3,794,148	-11.4%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 931,339	\$ 935,493	-0.4%	\$ -	100.0%	\$ 3,361,889	\$ 3,794,148	-11.4%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 377,036	\$ 427,864	-11.9%	\$ -	100.0%	\$ 1,375,942	\$ 1,735,320	-20.7%	\$ -	100.0%
Self Pay Adjustments	14,504	45,602	-68.2%	-	100.0%	30,210	184,950	-83.7%	-	100.0%
Bad Debts	38,484	65,564	-41.3%	-	100.0%	74,056	265,914	-72.2%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 430,024	\$ 539,030	-20.2%	\$ -	100.0%	\$ 1,480,208	\$ 2,186,184	-32.3%	\$ -	100.0%
	46.17%	57.62%		0.00%		44.03%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 501,315	\$ 396,463	26.4%	\$ -	100.0%	\$ 1,881,681	\$ 1,607,964	17.0%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 501,315	\$ 396,463	26.4%	\$ -	100.0%	\$ 1,881,681	\$ 1,607,964	17.0%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 81,165	\$ 107,318	-24.4%	\$ -	100.0%	\$ 332,219	\$ 435,259	-23.7%	\$ -	100.0%
Benefits	13,634	17,137	-20.4%	-	100.0%	55,859	75,029	-25.6%	-	100.0%
Physician Services	319,326	289,159	10.4%	-	100.0%	1,017,659	1,147,308	-11.3%	-	100.0%
Cost of Drugs Sold	19,276	-	0.0%	-	100.0%	71,613	-	100.0%	-	100.0%
Supplies	(3,148)	38,832	-108.1%	-	100.0%	20,741	157,431	-86.8%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	1,454	-	0.0%	-	100.0%	2,584	-	0.0%	-	100.0%
Leases and Rentals	-	3,940	-100.0%	-	0.0%	4,484	15,760	-71.5%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 431,707	\$ 456,386	-5.4%	\$ -	100.0%	\$ 1,505,159	\$ 1,830,787	-17.8%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 91	-100.0%	\$ -	100.0%	\$ -	\$ 361	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 431,707	\$ 456,477	-5.4%	\$ -	100.0%	\$ 1,505,159	\$ 1,831,148	-17.8%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 69,607	\$ (60,014)	-216.0%	\$ -	100.0%	\$ 376,522	\$ (223,184)	-268.7%	\$ -	100.0%
Operating Margin	13.88%	-15.14%	-191.7%	0.00%	100.0%	20.01%	-13.88%	-244.2%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,518	1,775	-14.5%	-	0.0%	4,833	7,199	-32.9%	-	0.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,518	1,775	-14.5%	-	0.0%	4,833	7,199	-32.9%	-	0.0%
Average Revenue per Office Visit	613.53	527.04	16.4%	-	0.0%	695.61	527.04	32.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	18.7	24.1	-22.2%	-	0.0%	18.7	24.6	-24.0%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JANUARY 2024**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 45,411	\$ 51,434	\$ -	\$ 53,576	\$ 150,421	8.8%	\$ 184,870	\$ 194,096	\$ 68	\$ 209,664	\$ 588,698	9.6%
Medicaid	23,660	48,590	266,192	319,958	658,401	38.7%	102,844	144,006	959,288	1,202,677	2,408,815	39.3%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	23,708	60,648	126,628	491,061	702,045	41.3%	100,812	222,486	385,366	1,773,746	2,482,410	40.5%
Self Pay	41,810	53,532	17,361	50,746	163,450	9.6%	183,692	193,120	57,127	116,295	550,234	9.0%
Other	367	9,300	1,433	15,998	27,097	1.6%	375	33,622	10,017	59,507	103,521	1.7%
Total	\$ 134,956	\$ 223,504	\$ 411,614	\$ 931,339	\$ 1,701,413	100.0%	\$ 572,593	\$ 787,330	\$ 1,411,865	\$ 3,361,889	\$ 6,133,677	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 16,842	\$ 17,323	\$ -	\$ 7,232	\$ 41,397	8.3%	\$ 77,792	\$ 73,920	\$ -	\$ 25,070	\$ 176,781	10.5%
Medicaid	8,801	20,203	103,496	\$ 64,497	196,998	39.6%	48,508	58,992	356,727	140,753	604,980	35.8%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	11,600	21,965	38,241	\$ 132,801	204,607	41.2%	40,741	84,216	138,469	389,408	652,835	38.6%
Self Pay	3,011	5,495	4,323	\$ 33,959	46,788	9.4%	20,715	25,490	19,212	170,701	236,117	14.0%
Other	(133)	3,226	486	\$ 3,493	7,072	1.4%	270	8,842	2,482	8,058	19,652	1.2%
Total	\$ 40,122	\$ 68,212	\$ 146,546	\$ 241,981	\$ 496,861	100.0%	\$ 188,026	\$ 251,461	\$ 516,889	\$ 733,989	\$ 1,690,366	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,411	33.6%	\$ 53,934	25.1%	\$ 184,870	32.2%	193,378	24.8%
Medicaid	23,660	17.5%	61,034	28.3%	102,844	18.0%	211,097	27.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	23,708	17.6%	34,156	15.9%	100,812	17.6%	122,023	15.6%
Self Pay	41,810	31.0%	54,661	25.4%	183,692	32.1%	228,745	29.4%
Other	367	0.3%	11,484	5.3%	375	0.1%	24,483	3.1%
TOTAL	\$ 134,956	100.0%	\$ 215,268	100.0%	\$ 572,593	100.0%	779,727	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	16,842	42.0%	\$ 24,075	28.8%	\$ 77,792	41.4%	96,549	31.7%
Medicaid	8,801	21.9%	34,139	41.0%	48,508	25.8%	106,254	34.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	11,600	28.9%	10,643	12.8%	40,741	21.7%	48,737	16.0%
Self Pay	3,011	7.5%	12,039	14.5%	20,715	11.0%	48,906	16.1%
Other	(133)	-0.3%	2,375	2.9%	270	0.1%	4,189	1.4%
TOTAL	\$ 40,122	100.0%	\$ 83,271	100.0%	\$ 188,026	100.0%	304,634	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 51,434	23.0%	\$ 43,796	24.5%	\$ 194,096	24.7%	\$ 161,960	21.3%
Medicaid	48,590	21.7%	\$ 44,950	25.1%	144,006	18.3%	217,921	28.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	60,648	27.1%	\$ 41,497	23.2%	222,486	28.2%	188,507	24.8%
Self Pay	53,532	24.0%	\$ 42,852	23.9%	193,120	24.5%	165,488	21.7%
Other	9,300	4.2%	\$ 5,932	3.3%	33,622	4.3%	27,463	3.6%
TOTAL	\$ 223,504	100.0%	\$ 179,026	100.0%	\$ 787,330	100.0%	\$ 761,339	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,323	25.4%	\$ 17,928	27.3%	\$ 73,920	29.4%	\$ 81,574	25.8%
Medicaid	20,203	29.6%	20,592	31.3%	\$ 58,992	23.5%	107,414	34.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	21,965	32.2%	16,645	25.3%	84,216	33.5%	78,880	24.9%
Self Pay	5,495	8.1%	9,039	13.7%	25,490	10.1%	39,058	12.4%
Other	3,226	4.7%	1,578	2.4%	8,842	3.5%	9,287	2.9%
TOTAL	\$ 68,212	100.0%	\$ 65,782	100.0%	\$ 251,461	100.0%	\$ 316,213	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JANUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ 505	0.2%	\$ 68	0.0%	\$ 554	0.1%
Medicaid	266,192	64.7%	\$ 167,953	68.2%	959,288	68.0%	537,419	67.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	126,628	30.8%	\$ 70,472	28.6%	385,366	27.3%	232,866	29.3%
Self Pay	17,361	4.2%	\$ 4,491	1.8%	57,127	4.0%	12,052	1.5%
Other	1,433	0.3%	\$ 3,004	1.2%	10,017	0.7%	11,488	1.4%
TOTAL	\$ 411,614	100.0%	\$ 246,425	100.0%	\$ 1,411,865	100.0%	\$ 794,381	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	103,496	70.7%	70,034	63.5%	356,727	69.0%	293,506	65.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	38,241	26.1%	30,302	27.5%	138,469	26.8%	127,826	28.3%
Self Pay	4,323	2.9%	7,407	6.7%	19,212	3.7%	23,190	5.1%
Other	486	0.3%	2,593	2.3%	2,482	0.5%	6,365	1.4%
TOTAL	\$ 146,546	100.0%	\$ 110,335	100.0%	\$ 516,889	100.0%	\$ 450,886	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
JANUARY 2024**

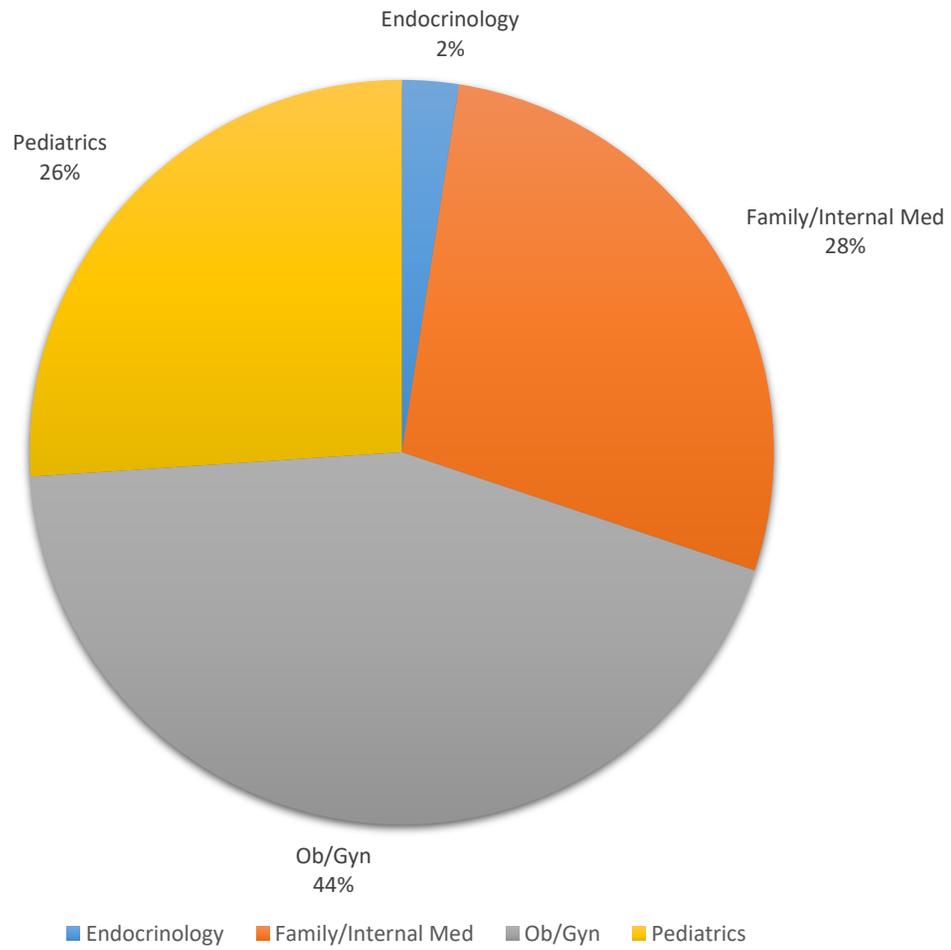
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,576	5.8%	\$ -	0.0%	\$ 209,664	6.2%	\$ -	0.0%
Medicaid	319,958	34.4%	\$ -	0.0%	1,202,677	35.8%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	491,061	52.7%	\$ -	0.0%	1,773,746	52.7%	-	0.0%
Self Pay	50,746	5.4%	\$ -	0.0%	116,295	3.5%	-	0.0%
Other	15,998	1.7%	\$ -	0.0%	59,507	1.8%	-	0.0%
TOTAL	\$ 931,339	100.0%	\$ -	0.0%	\$ 3,361,889	100.0%	\$ -	0.0%

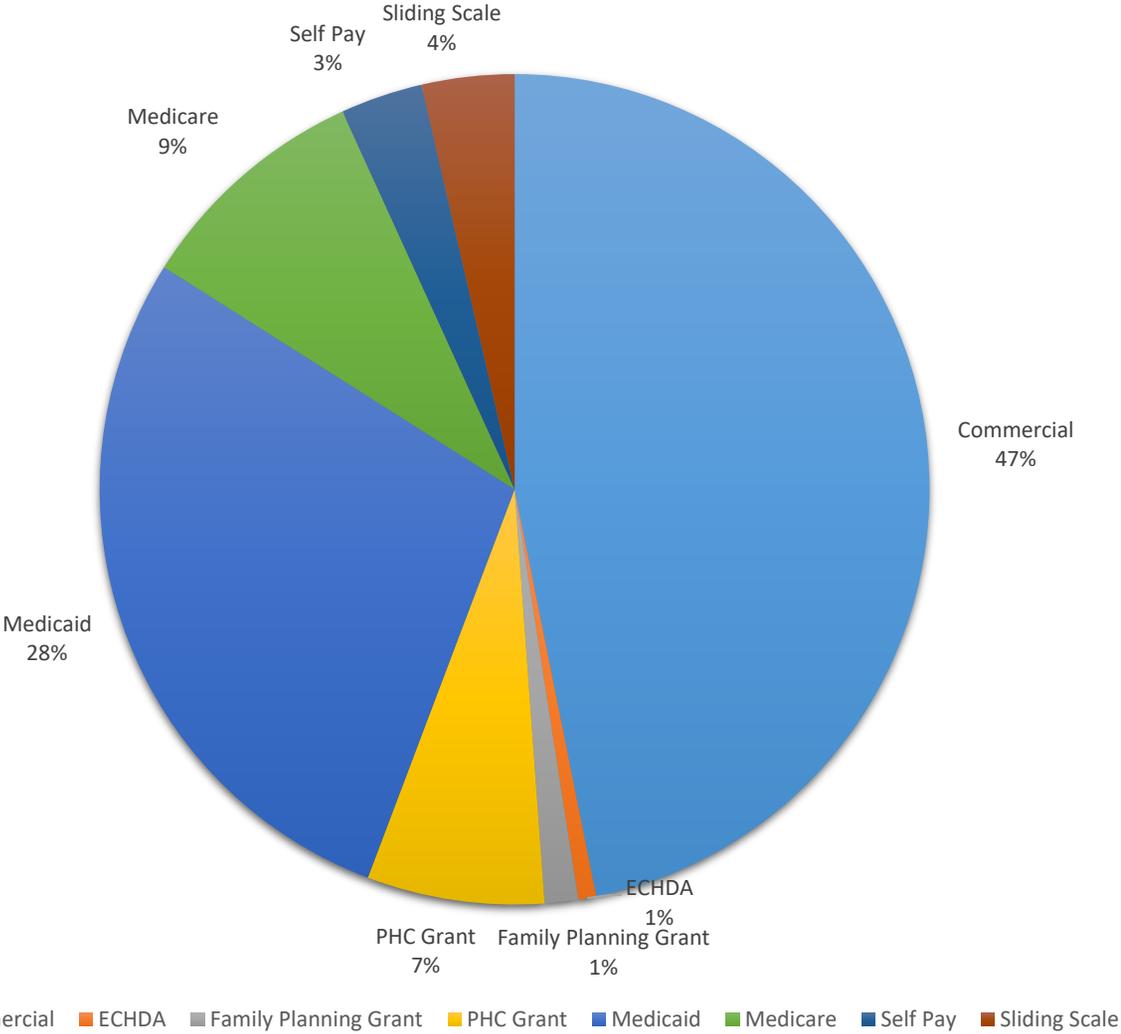
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,232	3.0%	\$ -	0.0%	\$ 25,070	3.4%	\$ -	0.0%
Medicaid	64,497	26.7%	-	0.0%	140,753	19.2%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	132,801	54.9%	-	0.0%	389,408	53.0%	-	0.0%
Self Pay	33,959	14.0%	-	0.0%	170,701	23.3%	-	0.0%
Other	3,493	1.4%	-	0.0%	8,058	1.1%	-	0.0%
TOTAL	\$ 241,981	100.0%	\$ -	0.0%	\$ 733,989	100.0%	\$ -	0.0%

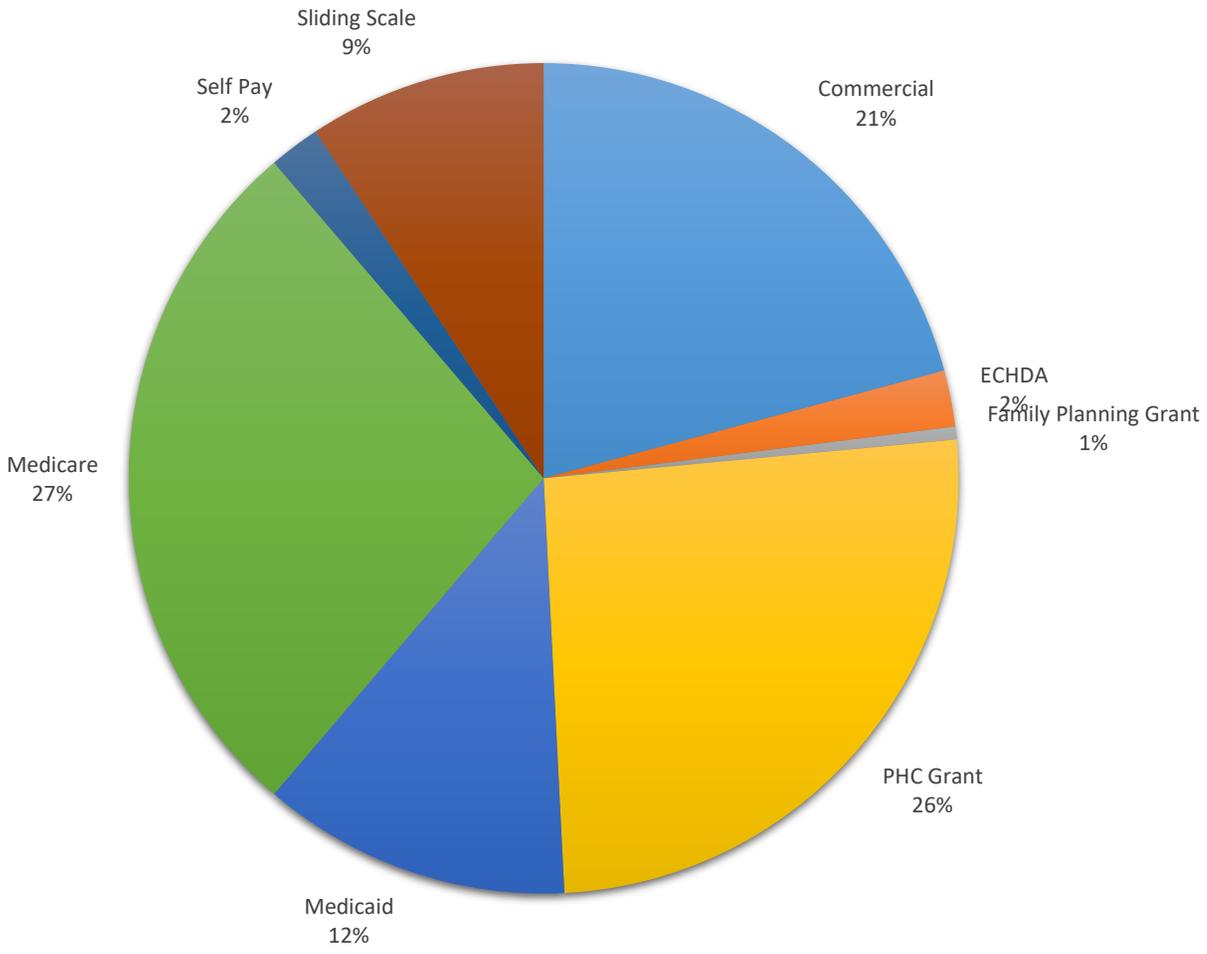
FHC January Visits By Service



Total FHC January Visits by Financial Class

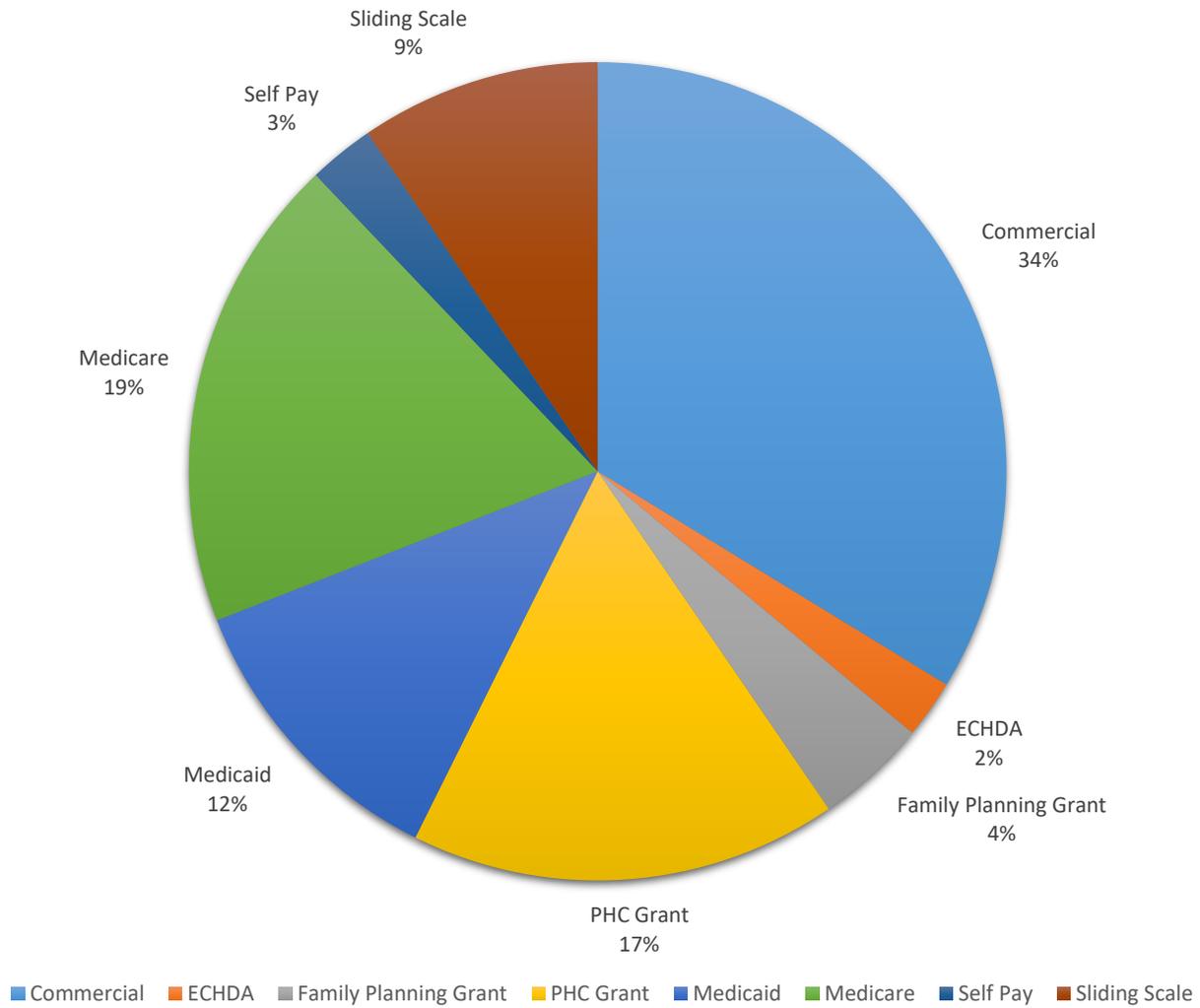


FHC Clements January Visits by Financial Class

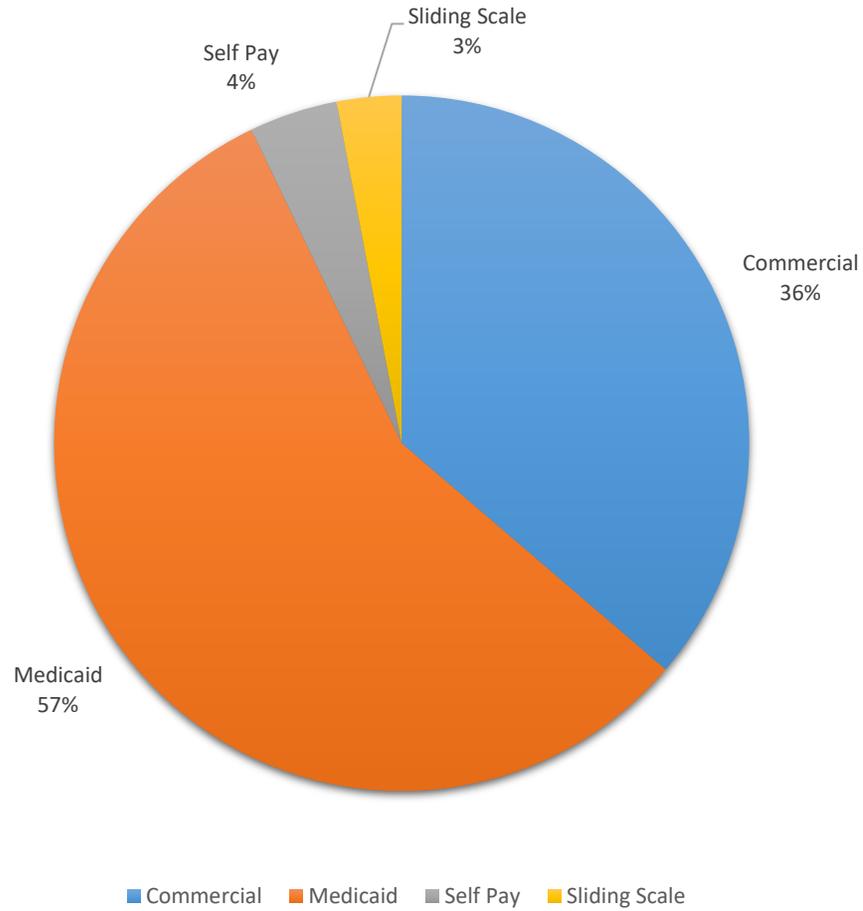


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

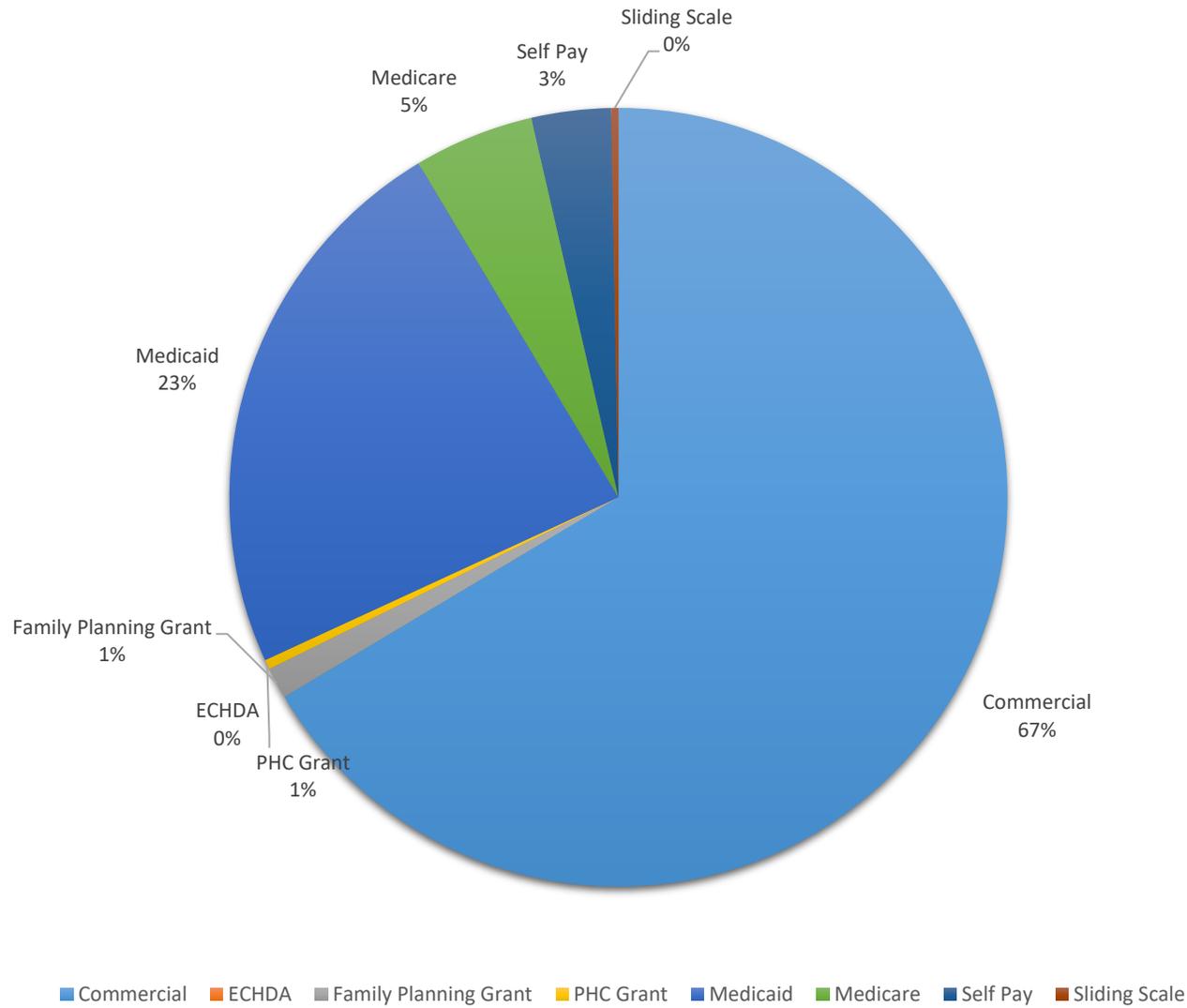
FHC West University January Visits by Financial Class



Healthy Kids Clinic January Visits by Financial Class



Womens Clinic January Visits by Financial Class



FHC Executive Director's Report-March 2024

- **Staffing Update:**
 - **Women's Clinic**-The Women's Clinic is currently in search an Ultrasound Tech, RN, and Medical Assistant. We will be transitioning the ultrasound tech position to two part time positions to see if this will enhance the applicant pool.
 - **Family Health Clinic**-FHC West University is currently searching for an LVN. FHC Clements is in search of two front desk positions and a Medical Assistant.

- **Provider Update:**
 - **West University**-We are currently searching for an additional physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic**- Both Merritt Hawkins and Curative are assisting with the search to recruit another physician for the Women's Clinic. We have a candidate scheduled for an onsite visit on March 18, 2024.
 - **Clements**-We are currently searching for a nurse practitioner or physician assistant for our Clements location.

- **340B Annual Recertification:** The Family Health Clinic completed its annual 340B recertification with HRSA's Office of Pharmacy Affairs on February 9, 2024.

- **Community Outreach:** The Family Health Clinic participated in the Black Chamber Medical Breakfast event on Saturday February 24, 2024. The Family Health Clinic provided giveaways at the event, as well as information on the clinic's providers and services.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,241	1,157	7.3%	1,142	8.7%	4,655	4,244	9.7%	4,320	7.8%
Neonatal ICU (NICU)	18	28	-35.7%	26	-30.8%	84	103	-18.4%	111	-24.3%
Total Admissions	1,259	1,185	6.2%	1,168	7.8%	4,739	4,347	9.0%	4,431	7.0%
Patient Days										
Adult & Pediatric	4,727	4,563	3.6%	4,550	3.9%	17,631	16,736	5.3%	16,934	4.1%
ICU	493	469	5.1%	522	-5.6%	1,822	1,719	6.0%	1,845	-1.2%
CCU	492	430	14.4%	480	2.5%	1,805	1,576	14.5%	1,665	8.4%
NICU	323	449	-28.1%	496	-34.9%	1,158	1,654	-30.0%	1,892	-38.8%
Total Patient Days	6,035	5,911	2.1%	6,048	-0.2%	22,416	21,685	3.4%	22,336	0.4%
Observation (Obs) Days	517	554	-6.7%	273	89.4%	2,455	2,032	20.8%	1,239	98.1%
Nursery Days	302	278	8.6%	297	1.7%	1,215	1,019	19.2%	1,163	4.5%
Total Occupied Beds / Bassinets	6,854	6,743	1.6%	6,618	3.6%	26,086	24,736	5.5%	24,738	5.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.60	4.72	-2.5%	4.86	-5.3%	4.57	4.72	-3.2%	4.73	-3.5%
NICU	17.94	16.04	11.9%	19.08	-5.9%	13.79	16.06	-14.2%	17.05	-19.1%
Total ALOS	4.79	4.99	-3.9%	5.18	-7.4%	4.73	4.99	-5.2%	5.04	-6.2%
Acute / Adult & Pediatric w/o OB	5.33			5.98	-10.8%	5.34			5.82	-8.3%
Average Daily Census	194.7	190.7	2.1%	195.1	-0.2%	182.2	176.3	3.4%	181.6	0.4%
Hospital Case Mix Index (CMI)	1.7044	1.7500	-2.6%	1.7351	-1.8%	1.6966	1.7500	-3.1%	1.7066	-0.6%
CMI Adjusted LOS	2.81	2.85	-1.3%	2.98	-5.8%	2.79	2.85	-2.2%	2.95	-5.6%
Medicare										
Admissions	499	447	11.6%	438	13.9%	1,855	1,641	13.0%	1,601	15.9%
Patient Days	2,800	2,507	11.7%	2,471	13.3%	10,220	9,209	11.0%	9,093	12.4%
Average Length of Stay	5.61	5.61	0.0%	5.64	-0.5%	5.51	5.61	-1.8%	5.68	-3.0%
Case Mix Index	2.0078	2.0200	-0.6%	1.9887	1.0%	2.0010	2.0200	-0.9%	1.9748	1.3%
Medicaid										
Admissions	136	150	-9.3%	166	-18.1%	509	552	-7.8%	608	-16.3%
Patient Days	481	712	-32.4%	763	-37.0%	1,976	2,621	-24.6%	2,876	-31.3%
Average Length of Stay	3.54	4.75	-25.5%	4.60	-23.1%	3.88	4.75	-18.2%	4.73	-17.9%
Case Mix Index	1.1525	1.1800	-2.3%	1.0428	10.5%	1.0834	1.1800	-8.2%	1.1129	-2.7%
Commercial										
Admissions	392	327	19.9%	307	27.7%	1,462	1,198	22.0%	1,179	24.0%
Patient Days	1,730	1,468	17.8%	1,565	10.5%	6,108	5,378	13.6%	5,509	10.9%
Average Length of Stay	4.41	4.49	-1.7%	5.10	-13.4%	4.18	4.49	-6.9%	4.67	-10.6%
Case Mix Index	1.5299	1.7000	-10.0%	1.8756	-18.4%	1.5794	1.7000	-7.1%	1.6713	-5.5%
Self Pay										
Admissions	208	225	-7.6%	224	-7.1%	800	824	-2.9%	896	-10.7%
Patient Days	924	1,019	-9.3%	1,053	-12.3%	3,538	3,732	-5.2%	4,000	-11.6%
Average Length of Stay	4.44	4.53	-1.9%	4.70	-5.5%	4.42	4.53	-2.4%	4.46	-0.9%
Case Mix Index	1.5488	1.5800	-2.0%	1.5239	1.6%	1.5227	1.5800	-3.6%	1.5747	-3.3%
All Other										
Admissions	24	36	-33.3%	33	-27.3%	113	132	-14.4%	147	-23.1%
Patient Days	100	204	-51.0%	196	-49.0%	574	747	-23.2%	858	-33.1%
Average Length of Stay	4.17	5.67	-26.5%	5.94	-29.8%	5.08	5.66	-10.2%	5.84	-13.0%
Case Mix Index	2.0572	2.2500	-8.6%	2.2082	-6.8%	2.0453	2.2500	-9.1%	2.2960	-10.9%
Radiology										
InPatient	5,128	4,538	13.0%	4,723	8.6%	18,905	16,654	13.5%	16,725	13.0%
OutPatient	7,948	9,114	-12.8%	7,186	10.6%	32,463	33,435	-2.9%	29,599	9.7%
Cath Lab										
InPatient	588	676	-13.0%	691	-14.9%	2,683	2,478	8.3%	2,478	8.3%
OutPatient	498	521	-4.4%	545	-8.6%	1,916	1,912	0.2%	1,988	-3.6%
Laboratory										
InPatient	85,483	79,366	7.7%	81,757	4.6%	320,385	291,159	10.0%	298,918	7.2%
OutPatient	73,370	75,537	-2.9%	65,666	11.7%	277,167	277,093	0.0%	261,097	6.2%
Other										
Deliveries	180	191	-5.8%	201	-10.4%	738	700	5.4%	789	-6.5%
Surgical Cases										
InPatient	230	275	-16.4%	255	-9.8%	898	1,006	-10.7%	945	-5.0%
OutPatient	453	620	-26.9%	494	-8.3%	2,015	2,275	-11.4%	2,078	-3.0%
Total Surgical Cases	683	895	-23.7%	749	-8.8%	2,913	3,281	-11.2%	3,023	-3.6%
GI Procedures (Endo)										
InPatient	139	158	-12.0%	127	9.4%	552	581	-5.0%	492	12.2%
OutPatient	154	321	-52.0%	137	12.4%	762	1,178	-35.3%	692	10.1%
Total GI Procedures	293	479	-38.8%	264	11.0%	1,314	1,759	-25.3%	1,184	11.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,715	5,431	5.2%	5,262	8.6%	21,605	19,925	8.4%	21,589	0.1%
Observation Days	517	554	-6.7%	273	89.4%	2,455	2,032	20.8%	1,239	98.1%
Other O/P Occasions of Service	21,300	22,706	-6.2%	19,502	9.2%	82,276	83,293	-1.2%	79,872	3.0%
Total O/P Occasions of Svc.	27,532	28,691	-4.0%	25,037	10.0%	106,336	105,250	1.0%	102,700	3.5%
Hospital Operations										
Manhours Paid	287,530	288,013	-0.2%	275,953	4.2%	1,138,393	1,083,724	5.0%	1,096,556	3.8%
FTE's	1,623.2	1,625.9	-0.2%	1,557.8	4.2%	1,619.7	1,541.9	5.0%	1,560.1	3.8%
Adjusted Patient Days	11,166	11,781	-5.2%	10,911	2.3%	42,704	43,226	-1.2%	41,960	1.8%
Hours / Adjusted Patient Day	25.75	24.45	5.3%	25.29	1.8%	26.66	25.07	6.3%	26.13	2.0%
Occupancy - Actual Beds	55.8%	54.6%	2.1%	54.8%	1.8%	52.2%	50.5%	3.4%	52.0%	0.4%
FTE's / Adjusted Occupied Bed	4.5	4.3	5.3%	4.4	1.8%	4.7	4.4	6.4%	4.6	2.0%
Family Health Clinic - Clements										
Total Medical Visits	492	755	-34.8%	715	-31.2%	2,066	2,770	-25.4%	2,744	-24.7%
Manhours Paid	1,988	2,446	-18.7%	1,949	2.0%	8,226	8,974	-8.3%	8,152	0.9%
FTE's	11.2	13.8	-18.7%	11.0	2.0%	11.7	12.8	-8.3%	11.6	0.9%
Family Health Clinic - West University										
Total Medical Visits	693	723	-4.1%	601	15.3%	2,577	2,652	-2.8%	2,502	3.0%
Manhours Paid	1,098	1,324	-17.1%	1,213	-9.5%	4,796	4,857	-1.3%	4,701	2.0%
FTE's	6.2	7.5	-17.1%	6.8	-9.5%	6.8	6.9	-1.3%	6.7	2.0%
Family Health Clinic - JBS										
Total Medical Visits	981	802	22.3%	682	43.8%	3,464	2,942	17.7%	2,250	54.0%
Manhours Paid	1,509	1,810	-16.6%	1,379	9.4%	6,336	6,638	-4.5%	5,291	19.8%
FTE's	8.5	10.2	-16.6%	7.8	9.4%	9.0	9.4	-4.5%	7.5	19.8%
Family Health Clinic - Womens										
Total Medical Visits	54	1,775	-97.0%	-	0.0%	4,833	7,199	-32.9%	-	0.0%
Manhours Paid	3,317	4,261	-22.2%	-	0.0%	13,132	17,284	-24.0%	-	0.0%
FTE's	18.7	24.1	-22.2%	-	0.0%	18.7	24.6	-24.0%	-	0.0%
Total ECHD Operations										
Total Admissions	1,259	1,185	6.2%	1,168	7.8%	4,739	4,347	9.0%	4,431	7.0%
Total Patient Days	6,035	5,911	2.1%	6,048	-0.2%	22,416	21,685	3.4%	22,336	0.4%
Total Patient and Obs Days	6,552	6,465	1.3%	6,321	3.7%	24,871	23,717	4.9%	23,575	5.5%
Total FTE's	1,667.8	1,681.4	-0.8%	1,583.4	5.3%	1,665.9	1,595.6	4.4%	1,586.0	5.0%
FTE's / Adjusted Occupied Bed	4.6	4.4	4.7%	4.5	2.9%	4.8	4.5	5.7%	4.6	3.2%
Total Adjusted Patient Days	11,166	11,781	-5.2%	10,911	2.3%	42,704	43,226	-1.2%	41,960	1.8%
Hours / Adjusted Patient Day	26.46	25.28	4.7%	25.71	2.9%	27.42	25.94	5.7%	26.57	3.2%
Outpatient Factor	1.8501	1.9930	-7.2%	1.8040	2.6%	1.9051	1.9933	-4.4%	1.8786	1.4%
Blended O/P Factor	2.0816	2.2107	-5.8%	2.0179	3.2%	2.1101	2.2204	-5.0%	2.1099	0.0%
Total Adjusted Admissions	2,329	2,362	-1.4%	2,107	10.5%	9,028	8,665	4.2%	8,324	8.5%
Hours / Adjusted Admisssion	125.41	124.31	0.9%	133.12	-5.8%	128.24	127.43	0.6%	133.92	-4.2%
FTE's - Hospital Contract	54.4	46.7	16.3%	33.5	62.2%	51.3	43.2	18.8%	46.1	11.2%
FTE's - Mgmt Services	59.4	42.8	38.9%	43.1	37.9%	54.5	42.8	27.5%	41.0	33.1%
Total FTE's (including Contract)	1,781.6	1,770.9	0.6%	1,660.0	7.3%	1,771.7	1,681.5	5.4%	1,673.0	5.9%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	4.7	6.1%	4.7	4.9%	5.1	4.8	6.7%	4.9	4.1%
ProCare FTEs	205.2	227.1	-9.7%	218.9	-6.3%	202.6	227.2	-10.8%	218.3	-7.2%
TraumaCare FTEs	9.4	10.2	-7.5%	9.4	0.4%	9.4	9.6	-2.3%	9.4	0.5%
Total System FTEs	1,996.2	2,008.2	-0.6%	1,888.3	5.7%	1,983.7	1,918.4	3.4%	1,900.7	4.4%
Urgent Care Visits										
JBS Clinic	1,704	1,716	-0.7%	1,627	4.7%	6,193	6,293	-1.6%	7,246	-14.5%
West University	1,277	1,153	10.8%	1,065	19.9%	4,422	4,231	4.5%	4,569	-3.2%
Total Urgent Care Visits	2,981	2,869	3.9%	2,692	10.7%	10,615	10,524	0.9%	11,815	-10.2%
Retail Clinic Visits										
Retail Clinic	76	239	-68.2%	132	-42.4%	323	1,246	-74.1%	1,162	-72.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2024**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 18,584,057	\$ 16,567,281	\$ 4,400	\$ -	\$ 2,012,376
Investments	57,887,871	56,460,783	-	-	1,427,088
Patient Accounts Receivable - Gross	260,413,010	247,541,752	29,112,091	2,371,321	(18,612,154)
Less: 3rd Party Allowances	(164,582,518)	(154,534,985)	(16,400,026)	(1,845,686)	8,198,180
Bad Debt Allowance	(54,994,893)	(59,928,158)	(8,542,555)	(400,000)	13,875,820
Net Patient Accounts Receivable	40,835,599	33,078,609	4,169,509	125,635	3,461,846
Taxes Receivable	11,708,638	13,086,087	-	-	(1,377,449)
Accounts Receivable - Other	9,496,363	9,070,588	35,402	-	390,374
Inventories	10,202,420	9,697,439	477,883	-	27,098
Prepaid Expenses	3,729,153	4,096,117	112,263	37,639	(516,865)
Total Current Assets	152,444,101	142,056,903	4,799,457	163,274	5,424,467
CAPITAL ASSETS:					
Property and Equipment	515,858,070	514,690,689	399,150	-	768,231
Construction in Progress	10,009,803	4,378,451	-	-	5,631,352
	525,867,873	519,069,140	399,150	-	6,399,583
Less: Accumulated Depreciation and Amortization	(365,946,963)	(359,843,697)	(321,730)	-	(5,781,535)
Total Capital Assets	159,920,910	159,225,443	77,420	-	618,047
LEASE ASSETS					
Leased Assets	53,343	53,343	-	-	0
Less Accumulated Amortization Lease Assets	(5,806)	(4,355)	-	-	(1,452)
Total Lease Assets	47,537	48,988	-	-	(1,452)
SUBSCRIPTION ASSETS					
Subscription Assets	11,891,971	11,891,971	-	-	0
Less Accumulated Amortization Subscription Assets	(2,629,898)	(2,132,109)	-	-	(497,789)
Total Subscription Assets	9,262,074	9,759,863	-	-	(497,789)
LT Lease Receivable	7,051,904	7,245,067	-	-	(193,163)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,340,215	6,192,628	-	-	147,587
Restricted TPC, LLC	1,668,033	1,668,033	-	-	-
Restricted MCH West Texas Services	2,268,499	2,289,594	-	-	(21,095)
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	248,733	-	239,765	-	8,968
TOTAL ASSETS	\$ 358,471,296	\$ 347,705,810	\$ 5,116,641	\$ 163,274	\$ 5,485,570
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,336,876	\$ 2,331,892	\$ -	\$ -	\$ 4,984
Self-Insurance Liability - Current Portion	3,640,526	3,640,526	-	-	-
Current Portion of Lease Liabilities	3,531	3,492	-	-	39
Current Portion of Subscription Liabilities	1,343,239	1,394,632	-	-	(51,393)
Accounts Payable	30,951,016	28,496,986	179,825	(122,858)	2,397,063
A/R Credit Balances	1,719,344	1,728,310	-	-	(8,966)
Accrued Interest	623,992	316,680	-	-	307,312
Accrued Salaries and Wages	15,695,032	6,721,029	4,737,246	243,053	3,993,704
Accrued Compensated Absences	4,454,629	4,623,356	-	-	(168,727)
Due to Third Party Payors	-	1,085,299	-	-	(1,085,299)
Deferred Revenue	5,904,184	329,369	232,401	-	5,342,414
Total Current Liabilities	66,672,370	50,671,571	5,149,472	120,195	10,851,327
ACCRUED POST RETIREMENT BENEFITS	51,330,451	54,025,950	-	-	(2,695,499)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,947,344	8,144,265	-	-	(196,921)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,422,562	2,422,562	-	-	-
LEASE LIABILITIES	45,586	46,484	-	-	(898)
SUBSCRIPTION LIABILITIES	7,246,955	8,081,410	-	-	(834,455)
LONG-TERM DEBT - Less Current Maturities	31,068,834	31,456,952	-	-	(388,118)
Total Liabilities	166,734,103	154,849,194	5,149,472	120,195	6,615,242
FUND BALANCE	191,737,193	192,856,617	(32,831)	43,079	191,770,023
TOTAL LIABILITIES AND FUND BALANCE	\$ 358,471,296	\$ 347,705,810	\$ 5,116,641	\$ 163,274	\$ 5,485,570

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 58,839,185	\$ 55,620,059	5.8%	\$ 58,516,619	0.6%	\$ 223,357,236	\$ 205,584,493	8.6%	\$ 213,879,869	4.4%
Outpatient Revenue	63,640,293	67,338,744	-5.5%	59,562,152	6.8%	247,957,564	250,901,011	-1.2%	237,394,380	4.4%
TOTAL PATIENT REVENUE	\$ 122,479,478	\$ 122,958,803	-0.4%	\$ 118,078,771	3.7%	\$ 471,314,800	\$ 456,485,504	3.2%	\$ 451,274,249	4.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 80,114,880	\$ 76,773,727	4.4%	\$ 73,057,927	9.7%	\$ 306,128,039	\$ 285,360,475	7.3%	\$ 285,578,303	7.2%
Policy Adjustments	1,558,294	1,524,074	2.2%	591,447	163.5%	4,833,356	5,796,181	-16.6%	7,652,523	-36.8%
Uninsured Discount	8,347,833	11,689,188	-28.6%	15,992,839	-47.8%	34,057,617	43,308,315	-21.4%	47,052,785	-27.6%
Indigent	45,131	1,280,305	-96.5%	1,695,718	-97.3%	1,694,356	4,748,654	-64.3%	4,346,529	-61.0%
Provision for Bad Debts	7,794,069	4,658,481	67.3%	1,982,462	293.2%	26,862,560	17,210,512	56.1%	19,023,900	41.2%
TOTAL REVENUE DEDUCTIONS	\$ 97,860,208	\$ 95,925,775	2.0%	\$ 93,320,393	4.9%	\$ 373,575,927	\$ 356,424,137	4.8%	\$ 363,653,230	2.7%
	79.90%	78.01%		79.03%		79.26%	78.08%		80.58%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,122,660	-26.9%	\$ 6,207,328	\$ 6,207,328	0.0%	\$ 8,405,326	-26.2%
DSRIP/CHIRP	1,712,553	1,116,944	53.3%	261,087	555.9%	5,731,005	4,467,776	28.3%	5,009,308	14.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 3,264,385	\$ 2,668,776	22.3%	\$ 2,383,747	36.9%	\$ 11,938,333	\$ 10,675,104	11.8%	\$ 13,414,634	-11.0%
NET PATIENT REVENUE	\$ 27,883,656	\$ 29,701,804	-6.1%	\$ 27,142,125	2.7%	\$ 109,677,205	\$ 110,736,471	-1.0%	\$ 101,035,653	8.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,272,430	\$ 6,019,481	4.2%	\$ 6,298,618	-0.4%	\$ 26,062,297	\$ 23,768,029	9.7%	\$ 26,080,999	-0.1%
Other Revenue	1,857,428	1,305,887	42.2%	1,201,515	54.6%	6,639,015	5,208,233	27.5%	3,908,035	69.9%
TOTAL OTHER REVENUE	\$ 8,129,859	\$ 7,325,368	11.0%	\$ 7,500,133	8.4%	\$ 32,701,312	\$ 28,976,262	12.9%	\$ 29,989,034	9.0%
NET OPERATING REVENUE	\$ 36,013,514	\$ 37,027,172	-2.7%	\$ 34,642,258	4.0%	\$ 142,378,517	\$ 139,712,733	1.9%	\$ 131,024,687	8.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 15,540,760	\$ 15,415,268	0.8%	\$ 15,055,571	3.2%	\$ 59,867,467	\$ 59,141,314	1.2%	\$ 57,140,008	4.8%
Benefits	2,405,820	2,294,698	4.8%	3,414,711	-29.5%	8,858,173	8,925,580	-0.8%	13,884,333	-36.2%
Temporary Labor	1,780,757	1,459,098	22.0%	1,149,451	54.9%	7,223,329	5,525,095	30.7%	5,316,722	35.9%
Physician Fees	1,214,755	1,173,902	3.5%	1,276,143	-4.8%	4,467,062	4,695,608	-4.9%	4,686,334	-4.7%
Texas Tech Support	957,202	954,677	0.3%	893,660	7.1%	3,861,307	3,818,708	1.1%	3,500,593	10.3%
Purchased Services	5,193,248	4,589,699	13.2%	4,436,235	17.1%	19,047,194	18,116,697	5.1%	17,416,049	9.4%
Supplies	6,718,555	6,468,057	3.9%	5,909,400	13.7%	26,556,824	24,359,044	9.0%	22,821,777	16.4%
Utilities	422,187	364,221	15.9%	317,132	33.1%	1,473,712	1,276,249	15.5%	1,356,022	8.7%
Repairs and Maintenance	745,317	924,310	-19.4%	779,367	-4.4%	2,980,935	3,697,913	-19.4%	3,690,533	-19.2%
Leases and Rent	97,224	98,093	-0.9%	167,621	-42.0%	434,971	392,678	10.8%	527,540	-17.5%
Insurance	175,970	190,806	-7.8%	182,738	-3.7%	741,257	763,224	-2.9%	734,637	0.9%
Interest Expense	97,324	92,978	4.7%	69,915	39.2%	396,524	372,527	6.4%	280,259	41.5%
ECHDA	72,697	182,272	-60.1%	186,263	-61.0%	689,352	729,088	-5.5%	806,076	-14.5%
Other Expense	309,842	891,234	-65.2%	291,976	6.1%	736,680	1,436,379	-48.7%	1,165,915	-36.8%
TOTAL OPERATING EXPENSES	\$ 35,731,658	\$ 35,099,313	1.8%	\$ 34,130,183	4.7%	\$ 137,334,786	\$ 133,250,104	3.1%	\$ 133,326,798	3.0%
Depreciation/Amortization	\$ 1,974,573	\$ 1,870,410	5.6%	\$ 1,717,019	15.0%	\$ 7,902,348	\$ 7,458,015	6.0%	\$ 6,803,434	16.2%
(Gain) Loss on Sale of Assets	-	-	0.0%	(1,500)	-100.0%	(28,000)	-	0.0%	(114,144)	-75.5%
TOTAL OPERATING COSTS	\$ 37,706,231	\$ 36,969,723	2.0%	\$ 35,845,702	5.2%	\$ 145,209,134	\$ 140,708,119	3.2%	\$ 140,016,089	3.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,692,717)	\$ 57,449	3046.5%	\$ (1,203,444)	-40.7%	\$ (2,830,617)	\$ (995,386)	184.4%	\$ (8,991,402)	-68.5%
Operating Margin	-4.70%	0.16%	-3129.4%	-3.47%	35.3%	-1.99%	-0.71%	179.0%	-6.86%	-71.0%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 163,502	\$ 92,032	77.7%	\$ 77,887	109.9%	\$ 675,244	\$ 368,128	83.4%	\$ 317,674	112.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	2,000	-100.0%	(3,000)	7,280	-141.2%	2,000	-250.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						5,468,255	6,835,156		(1,907,709)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,529,215)	\$ 151,301	1110.7%	\$ (1,123,557)	-36.1%	\$ (2,158,373)	\$ (619,978)	-248.1%	\$ (8,671,728)	75.1%
Unrealized Gain/(Loss) on Investments	\$ 103,771	\$ -	0.0%	\$ 379,731	-72.7%	\$ 1,028,730	\$ -	0.0%	\$ 760,479	35.3%
Investment in Subsidiaries	(9,587)	149,961	-106.4%	(2,218)	332.1%	(29)	599,844	-100.0%	122,972	-100.0%
CHANGE IN NET POSITION	\$ (1,435,032)	\$ 301,262	576.3%	\$ (746,044)	-92.4%	\$ (1,129,673)	\$ (20,134)	-5510.8%	\$ (7,788,278)	85.5%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 58,839,185	\$ 55,620,059	5.8%	\$ 58,516,619	0.6%	\$ 223,357,236	\$ 205,584,493	8.6%	\$ 213,879,869	4.4%
Outpatient Revenue	50,021,985	55,231,510	-9.4%	47,049,030	6.3%	202,153,769	204,216,236	-1.0%	187,907,578	7.6%
TOTAL PATIENT REVENUE	\$ 108,861,170	\$ 110,851,569	-1.8%	\$ 105,565,649	3.1%	\$ 425,511,005	\$ 409,800,729	3.8%	\$ 401,787,447	5.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 73,208,218	\$ 70,574,721	3.7%	\$ 66,695,573	9.8%	\$ 282,804,477	\$ 261,484,159	8.2%	\$ 260,789,330	8.4%
Policy Adjustments	47,746	539,997	-91.2%	147,159	-67.6%	188,574	1,997,765	-90.6%	3,991,783	-95.3%
Uninsured Discount	8,091,997	11,256,674	-28.1%	15,652,976	-48.3%	33,099,326	41,610,451	-20.5%	44,765,933	-26.1%
Indigent Care	41,852	1,263,586	-96.7%	1,664,285	-97.5%	1,661,815	4,688,030	-64.6%	4,285,627	-61.2%
Provision for Bad Debts	5,997,364	3,683,344	62.8%	528,584	1034.6%	22,143,770	13,549,327	63.4%	14,338,661	54.4%
TOTAL REVENUE DEDUCTIONS	\$ 87,387,177	\$ 87,318,322	0.1%	\$ 84,688,576	3.2%	\$ 339,897,962	\$ 323,329,732	5.1%	\$ 328,170,734	3.6%
	80.27%	78.77%		80.22%		79.88%	78.90%		81.68%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,122,660	-26.9%	\$ 6,207,328	\$ 6,207,328	0.0%	\$ 8,405,326	-26.2%
DSRIP/CHIRP	1,712,553	1,116,944	53.3%	261,087	555.9%	5,731,005	4,467,776	28.3%	5,009,308	14.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 3,264,385	\$ 2,668,776	22.3%	\$ 2,383,747	36.9%	\$ 11,938,333	\$ 10,675,104	11.8%	\$ 13,414,634	-11.0%
NET PATIENT REVENUE	\$ 24,738,378	\$ 26,202,023	-5.6%	\$ 23,260,819	6.4%	\$ 97,551,375	\$ 97,146,101	0.4%	\$ 87,031,347	12.1%
OTHER REVENUE										
Tax Revenue	\$ 6,272,430	\$ 6,019,481	4.2%	\$ 6,298,618	-0.4%	\$ 26,062,297	\$ 23,768,029	9.7%	\$ 26,080,999	-0.1%
Other Revenue	1,568,449	1,085,645	44.5%	920,740	70.3%	5,690,201	4,323,765	31.6%	3,069,425	85.4%
TOTAL OTHER REVENUE	\$ 7,840,879	\$ 7,105,126	10.4%	\$ 7,219,358	8.6%	\$ 31,752,497	\$ 28,091,794	13.0%	\$ 29,150,424	8.9%
NET OPERATING REVENUE	\$ 32,579,257	\$ 33,307,149	-2.2%	\$ 30,480,178	6.9%	\$ 129,303,873	\$ 125,237,895	3.2%	\$ 116,181,771	11.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,061,470	\$ 10,780,274	2.6%	\$ 10,552,639	4.8%	\$ 42,219,837	\$ 40,578,277	4.0%	\$ 39,402,185	7.2%
Benefits	1,858,049	1,721,479	7.9%	2,848,129	-34.8%	7,051,561	6,994,819	0.8%	11,994,179	-41.2%
Temporary Labor	836,749	753,630	11.0%	762,323	9.8%	3,301,402	2,761,963	19.5%	4,016,122	-17.8%
Physician Fees	1,307,141	1,192,549	9.6%	1,293,913	1.0%	4,754,416	4,770,196	-0.3%	4,888,536	-2.7%
Texas Tech Support	957,202	954,677	0.3%	893,660	7.1%	3,861,307	3,818,708	1.1%	3,500,593	10.3%
Purchased Services	5,534,977	4,899,940	13.0%	4,475,780	23.7%	20,272,244	19,445,361	4.3%	17,649,364	14.9%
Supplies	6,656,487	6,384,947	4.3%	5,780,245	15.2%	26,294,124	24,027,957	9.4%	22,310,814	17.9%
Utilities	421,752	363,516	16.0%	316,430	33.3%	1,470,973	1,273,354	15.5%	1,353,131	8.7%
Repairs and Maintenance	745,070	922,410	-19.2%	779,367	-4.4%	2,976,869	3,690,313	-19.3%	3,690,366	-19.3%
Leases and Rentals	(51,911)	(47,469)	9.4%	(21,185)	145.0%	(144,206)	(189,876)	-24.1%	(162,402)	-11.2%
Insurance	126,696	129,036	-1.8%	125,113	1.3%	510,644	516,144	-1.1%	497,020	2.7%
Interest Expense	97,324	92,978	4.7%	69,915	39.2%	396,524	372,527	6.4%	280,259	41.5%
ECHDA	72,697	182,272	-60.1%	186,263	-61.0%	689,352	729,088	-5.5%	806,076	-14.5%
Other Expense	246,558	828,708	-70.2%	247,149	-0.2%	520,415	1,167,360	-55.4%	972,875	-46.5%
TOTAL OPERATING EXPENSES	\$ 29,870,261	\$ 29,158,947	2.4%	\$ 28,309,742	5.5%	\$ 114,175,462	\$ 109,956,191	3.8%	\$ 111,199,119	2.7%
Depreciation/Amortization	\$ 1,964,784	\$ 1,863,286	5.4%	\$ 1,710,005	14.9%	\$ 7,872,584	\$ 7,429,519	6.0%	\$ 6,779,274	16.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	(1,500)	-100.0%	(28,000)	-	0.0%	(113,637)	-75.4%
TOTAL OPERATING COSTS	\$ 31,835,045	\$ 31,022,233	2.6%	\$ 30,018,246	6.1%	\$ 122,020,047	\$ 117,385,710	3.9%	\$ 117,864,755	3.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 744,211	\$ 2,284,916	-67.4%	\$ 461,931	-61.1%	\$ 7,283,826	\$ 7,852,185	-7.2%	\$ (1,682,985)	-532.8%
Operating Margin	2.28%	6.86%	-66.7%	1.52%	50.7%	5.63%	6.27%	-10.2%	-1.45%	-488.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 163,502	\$ 92,032	77.7%	\$ 77,887	109.9%	\$ 675,244	\$ 368,128	83.4%	\$ 317,674	112.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	2,000	-100.0%	(3,000)	7,280	-141.2%	2,000	-250.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 907,713	\$ 2,378,768	-61.8%	\$ 541,819	67.5%	\$ 7,956,071	\$ 8,227,593	-3.3%	\$ (1,363,311)	-683.6%
Procure & Trauma Care Capital Contribution	(2,426,113)	(2,246,093)	8.0%	(1,662,319)	45.9%	(10,294,318)	(8,876,538)	16.0%	(7,299,309)	41.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,518,399)	\$ 132,675	1244.4%	\$ (1,120,500)	-35.5%	\$ (2,338,248)	\$ (648,945)	-260.3%	\$ (8,662,620)	73.0%
Unrealized Gain/(Loss) on Investments	\$ 103,771	\$ -	0.0%	\$ 379,731	-72.7%	\$ 1,028,730	\$ -	0.0%	\$ 760,479	35.3%
Investment in Subsidiaries	(9,587)	149,961	-106.4%	(2,218)	332.1%	(29)	599,844	-100.0%	122,972	-100.0%
CHANGE IN NET POSITION	\$ (1,424,216)	\$ 282,636	603.9%	\$ (742,987)	-91.7%	\$ (1,309,547)	\$ (49,101)	-2567.1%	\$ (7,779,170)	83.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 13,428,454	\$ 11,740,846	14.4%	\$ 12,265,983	9.5%	\$ 44,947,392	\$ 45,687,295	-1.6%	\$ 48,675,001	-7.7%
TOTAL PATIENT REVENUE	\$ 13,428,454	\$ 11,740,846	14.4%	\$ 12,265,983	9.5%	\$ 44,947,392	\$ 45,687,295	-1.6%	\$ 48,675,001	-7.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,825,413	\$ 5,982,711	14.1%	\$ 6,227,354	9.6%	\$ 22,972,769	\$ 23,287,460	-1.4%	\$ 24,334,474	-5.6%
Policy Adjustments	1,468,296	919,425	59.7%	404,289	263.2%	4,506,590	3,622,402	24.4%	3,529,740	27.7%
Uninsured Discount	255,836	432,514	-40.8%	339,864	-24.7%	958,290	1,697,864	-43.6%	2,286,852	-58.1%
Indigent	3,279	16,719	-80.4%	31,432	-89.6%	32,541	60,624	-46.3%	60,902	-46.6%
Provision for Bad Debts	1,755,690	933,239	88.1%	1,433,878	22.4%	4,603,249	3,547,119	29.8%	4,622,029	-0.4%
TOTAL REVENUE DEDUCTIONS	\$ 10,308,514	\$ 8,284,608	24.4%	\$ 8,436,817	22.2%	\$ 33,073,440	\$ 32,215,469	2.7%	\$ 34,833,996	-5.1%
	76.77%	70.56%		68.78%		73.58%	70.51%		71.56%	
NET PATIENT REVENUE	\$ 3,119,940	\$ 3,456,238	-9.7%	\$ 3,829,166	-18.5%	\$ 11,873,952	\$ 13,471,826	-11.9%	\$ 13,841,005	-14.2%
OTHER REVENUE										
Other Income	\$ 286,612	\$ 220,202	30.2%	\$ 280,775	2.1%	\$ 941,877	\$ 884,308	6.5%	\$ 838,610	12.3%
TOTAL OTHER REVENUE	\$ 286,612	\$ 220,202	30.2%	\$ 280,775	2.1%	\$ 941,877	\$ 884,308	6.5%	\$ 838,610	12.3%
NET OPERATING REVENUE	\$ 3,406,552	\$ 3,676,440	-7.3%	\$ 4,109,941	-17.1%	\$ 12,815,829	\$ 14,356,134	-10.7%	\$ 14,679,615	-12.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,222,639	\$ 4,381,881	-3.6%	\$ 4,245,268	-0.5%	\$ 16,643,268	\$ 17,559,269	-5.2%	\$ 16,729,211	-0.5%
Benefits	518,806	553,538	-6.3%	521,457	-0.5%	1,743,579	1,852,431	-5.9%	1,735,545	0.5%
Temporary Labor	944,009	705,468	33.8%	387,128	143.8%	3,921,927	2,763,132	41.9%	1,300,600	201.5%
Physician Fees	166,862	240,601	-30.6%	241,478	-30.9%	749,639	962,404	-22.1%	834,790	-10.2%
Purchased Services	(343,154)	(310,943)	10.4%	(39,832)	761.5%	(1,230,350)	(1,331,472)	-7.6%	(235,040)	423.5%
Supplies	62,067	82,200	-24.5%	128,048	-51.5%	261,882	328,460	-20.3%	507,807	-48.4%
Utilities	435	705	-38.3%	702	-38.0%	2,739	2,895	-5.4%	2,891	-5.3%
Repairs and Maintenance	247	1,900	-87.0%	0.01	2470300.0%	4,065	7,600	-46.5%	167	2330.8%
Leases and Rentals	147,142	143,569	2.5%	186,812	-21.2%	571,203	574,582	-0.6%	681,969	-16.2%
Insurance	40,999	54,425	-24.7%	49,693	-17.5%	197,512	217,700	-9.3%	205,888	-4.1%
Other Expense	62,823	62,065	1.2%	44,492	41.2%	214,919	267,175	-19.6%	191,443	12.3%
TOTAL OPERATING EXPENSES	\$ 5,822,875	\$ 5,915,409	-1.6%	\$ 5,765,245	1.0%	\$ 23,080,383	\$ 23,204,176	-0.5%	\$ 21,955,271	5.1%
Depreciation/Amortization	\$ 9,789	\$ 7,124	37.4%	\$ 7,015	39.6%	\$ 29,764	\$ 28,496	4.4%	\$ 24,160	23.2%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	(506)	-100.0%
TOTAL OPERATING COSTS	\$ 5,832,664	\$ 5,922,533	-1.5%	\$ 5,772,260	1.0%	\$ 23,110,147	\$ 23,232,672	-0.5%	\$ 21,978,924	5.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,426,113)	\$ (2,246,093)	8.0%	\$ (1,662,319)	45.9%	\$ (10,294,318)	\$ (8,876,538)	16.0%	\$ (7,299,309)	41.0%
Operating Margin	-71.22%	-61.09%	16.6%	-40.45%	76.1%	-80.33%	-61.83%	29.9%	-49.72%	61.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,426,113	\$ 2,246,093	8.0%	\$ 1,662,319	45.9%	\$ 10,294,318	\$ 8,876,538	16.0%	\$ 7,299,309	41.0%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,068	8,085	-0.21%	9,138	-11.71%	29,768	30,319	-1.82%	35,842	-16.95%
Total Hospital Visits	6,935	6,080	14.06%	5,927	17.01%	26,528	23,408	13.33%	22,738	16.67%
Total Procedures	14,451	12,228	18.18%	12,688	13.90%	51,088	48,934	4.40%	52,228	-2.18%
Total Surgeries	744	754	-1.33%	780	-4.62%	3,097	3,280	-5.58%	3,218	-3.76%
Total Provider FTE's	84.1	88.6	-5.09%	90.1	-6.67%	84.2	88.6	-5.02%	88.9	-5.37%
Total Staff FTE's	109.5	126.8	-13.60%	116.8	-6.19%	106.3	126.9	-16.17%	116.9	-9.05%
Total Administrative FTE's	11.5	11.7	-1.66%	12.0	-4.04%	12.1	11.7	2.99%	12.4	-3.15%
Total FTE's	205.2	227.1	-9.66%	218.9	-6.27%	202.6	227.2	-10.83%	218.3	-7.21%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 189,855	\$ 366,388	-48.2%	\$ 247,139	-23.2%	\$ 856,403	\$ 997,480	-14.1%	\$ 811,801	5.5%
TOTAL PATIENT REVENUE	\$ 189,855	\$ 366,388	-48.2%	\$ 247,139	-23.2%	\$ 856,403	\$ 997,480	-14.1%	\$ 811,801	5.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 81,250	\$ 216,295	-62.4%	\$ 135,000	-39.8%	\$ 350,793	\$ 588,856	-40.4%	\$ 454,500	-22.8%
Policy Adjustments	42,252	64,652	-34.6%	40,000	5.6%	138,192	176,014	-21.5%	131,000	5.5%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	41,015	41,898	-2.1%	20,000	105.1%	115,541	114,066	1.3%	63,000	83.4%
TOTAL REVENUE DEDUCTIONS	\$ 164,517	\$ 322,845	-49.0%	\$ 195,000	-15.6%	\$ 604,525	\$ 878,936	-31.2%	\$ 648,500	-6.8%
	86.65%	88.12%		78.90%		70.59%	88.12%		79.88%	
NET PATIENT REVENUE	\$ 25,338	\$ 43,543	-41.8%	\$ 52,139	-51.4%	\$ 251,878	\$ 118,544	112.5%	\$ 163,301	54.2%
						29.4%				
OTHER REVENUE										
Other Income	\$ 2,368	\$ 40	5819.8%	\$ -	100.0%	\$ 6,937	\$ 160	4235.9%	\$ -	100.0%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 27,706	\$ 43,583	-36.4%	\$ 52,139	-46.9%	\$ 258,815	\$ 118,704	118.0%	\$ 163,301	58.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 256,651	\$ 253,113	1.4%	\$ 257,664	-0.4%	\$ 1,004,362	\$ 1,003,768	0.1%	\$ 1,008,612	-0.4%
Benefits	28,964	19,681	47.2%	45,125	-35.8%	63,033	78,330	-19.5%	154,609	-59.2%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(1,036,992)	(1,036,992)	0.0%	(1,036,992)	0.0%
Purchased Services	1,425	702	103.0%	287	396.9%	5,299	2,808	88.7%	1,726	207.1%
Supplies	-	910	-100.0%	1,107	-100.0%	818	2,627	-68.8%	3,155	-74.1%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	7,973	7,972	0.0%	7,973	0.0%
Insurance	8,275	7,345	12.7%	7,932	4.3%	33,101	29,380	12.7%	31,728	4.3%
Other Expense	461	461	0.0%	335	37.5%	1,346	1,844	-27.0%	1,598	-15.8%
TOTAL OPERATING EXPENSES	\$ 38,522	\$ 24,957	54.4%	\$ 55,196	-30.2%	\$ 78,940	\$ 89,737	-12.0%	\$ 172,409	-54.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 38,522	\$ 24,957	54.4%	\$ 55,196	-30.2%	\$ 78,940	\$ 89,737	-12.0%	\$ 172,409	-54.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (10,816)	\$ 18,626	-158.1%	\$ (3,057)	253.8%	\$ 179,875	\$ 28,967	521.0%	\$ (9,108)	-2074.9%
Operating Margin	-39.04%	42.74%	-191.3%	-5.86%	565.8%	69.50%	24.40%	184.8%	-5.58%	-1346.1%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ (10,816)	\$ 18,626	-158.1%	\$ (3,057)	253.8%	\$ 179,875	\$ 28,967	521.0%	\$ (9,108)	-2074.9%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	600	1,362	-55.95%	1,111	-45.99%	2,486	3,708	-32.96%	3,025	-17.82%
Total Provider FTE's	8.4	8.2	3.06%	8.4	0.26%	8.4	8.2	1.87%	8.4	-0.22%
Total Staff FTE's	1.0	2.0	-50.07%	1.0	1.74%	1.0	1.4	-27.02%	1.0	6.67%
Total FTE's	9.4	10.2	-7.54%	9.4	0.42%	9.4	9.6	-2.32%	9.4	0.48%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - SOUTH - OPERATIONS SUMMARY
JANUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL PATIENT REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
OPERATING EXPENSE										
Salaries and Wages	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Benefits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Services	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	2,140	-	0.0%	-	0.0%	2,140	-	0.0%	-	0.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	13,326	-	0.0%	-	0.0%	13,326	-	0.0%	-	0.0%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 15,466	\$ -	0.0%	\$ -	0.0%	\$ 15,466	\$ -	0.0%	\$ -	0.0%
Depreciation/Amortization	\$ 2,769	\$ 2,769	0.0%	\$ 2,769	0.0%	\$ 11,078	\$ 11,076	0.0%	\$ 11,077	0.0%
TOTAL OPERATING COSTS	\$ 18,235	\$ 2,769	558.6%	\$ 2,769	558.5%	\$ 26,543	\$ 11,076	139.6%	\$ 11,077	139.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (18,235)	\$ (2,769)	-558.6%	\$ (2,769)	-558.5%	\$ (26,543)	\$ (11,076)	-139.6%	\$ (11,077)	139.6%
Operating Margin	0.00%	0.00%	0.0%	0.00%	0.0%	0.00%	0.00%	0.0%	0.00%	0.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
JANUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 43,350,478	39.8%	\$ 40,654,300	38.5%	\$ 167,342,029	39.4%	149,909,409	37.4%
Medicaid	15,087,805	13.9%	15,535,703	14.7%	54,536,311	12.8%	57,987,623	14.4%
Commercial	37,507,507	34.5%	30,006,808	28.4%	146,729,742	34.5%	119,683,150	29.8%
Self Pay	9,601,430	8.8%	14,521,359	13.8%	41,832,833	9.8%	57,587,696	14.3%
Other	3,313,950	3.0%	4,847,478	4.6%	15,070,090	3.5%	16,619,571	4.1%
TOTAL	\$ 108,861,170	100.0%	\$ 105,565,649	100.0%	\$ 425,511,005	100.0%	401,787,447	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,246,433	37.8%	\$ 7,780,042	40.5%	\$ 32,244,626	37.2%	27,563,149	37.3%
Medicaid	3,112,839	14.3%	2,367,042	12.3%	11,089,842	12.8%	10,891,700	14.7%
Commercial	8,051,558	36.8%	6,588,674	34.3%	34,697,652	40.0%	27,809,026	37.5%
Self Pay	1,573,175	7.2%	1,217,082	6.3%	5,141,570	5.9%	3,960,200	5.4%
Other	856,737	3.9%	1,271,929	6.6%	3,555,047	4.1%	3,753,360	5.1%
TOTAL	\$ 21,840,742	100.0%	\$ 19,224,769	100.0%	\$ 86,728,736	100.0%	73,977,434	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JANUARY 2024**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (1,309,547)	-	179,875	\$ (1,129,672)
Noncash Expenses:				
Depreciation and Amortization	6,274,960	5,815	-	6,280,776
Unrealized Gain/Loss on Investments	1,028,730	-	-	1,028,730
Accretion (Bonds) & COVID Funding	(204,154)	-	-	(204,154)
Changes in Assets and Liabilities				
Patient Receivables, Net	(3,584,425)	183,421	(60,842)	(3,461,846)
Taxes Receivable/Deferred	6,868,703	(148,840)	-	6,719,863
Inventories, Prepays and Other	95,675	14,983	(11,264)	99,393
LT Lease Rec	193,163	-	-	-
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	4,214,099	(1,712,156)	(113,847)	2,388,097
Accrued Expenses	2,456,445	1,660,799	6,078	4,123,321
Due to Third Party Payors	(1,085,299)	-	-	(1,085,299)
Accrued Post Retirement Benefit Costs	(2,892,419)	-	-	(2,892,419)
Net Cash Provided by Operating Activities	<u>\$ 12,055,930</u>	<u>4,022</u>	<u>-</u>	<u>\$ 12,059,953</u>
Cash Flows from Investing Activities:				
Investments	\$ (2,455,817)	-	-	\$ (2,455,817)
Acquisition of Property and Equipment	(6,395,560)	(4,022)	-	(6,399,583)
Net Cash used by Investing Activities	<u>\$ (8,851,378)</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ (8,855,400)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 4,984	-	-	\$ 4,984
Principal Paid on Subscription Liabilities	\$ (51,393)	-	-	-
Principal Paid on Lease Liabilities	\$ 39	-	-	-
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(834,455)	-	-	-
LT Liab Leases	(898)	-	-	-
Net Repayment of Long-term Debt/Bond Issuance	(183,964)	-	-	(183,964)
Net Cash used by Financing Activities	<u>(1,065,685)</u>	<u>-</u>	<u>-</u>	<u>(1,065,685)</u>
Net Increase (Decrease) in Cash	2,138,868	(0)	-	2,138,868
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 1/31/2024	<u>\$ 28,861,299</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 28,865,699</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ 5,793,766		\$ 5,793,766
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(558,322)	-		(558,322)
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (558,322)	\$ -		\$ (558,322)
CHIRP				
1st Qtr	\$ (3,062,668)	\$ 5,622,271		\$ 2,559,603
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (3,062,668)	\$ 5,622,271		\$ 2,559,603
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(552,207)	-		(552,207)
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ (552,207)	\$ -		\$ (552,207)
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (5,546,543)	\$ 14,997,122		\$ 9,450,579
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (5,546,543)	\$ 14,997,122	\$ -	\$ 9,450,579

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:	BLENDED
DSH Accrual	\$ 2,930,000
Uncompensated Care Accrual	2,746,668
Regional UPL Accrual	-
URIP	-
GME	292,668
CHIRP	5,731,005
HARP	138,668
TIPPS	99,324
Regional UPL Benefit	-
Medicaid Supplemental Payments	11,938,333
DSRIP Accrual	-
Total Adjustments	\$ 11,938,333

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JANUARY 2024**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	14.2	12.5	13.7%	7.6	88.2%	13.4	11.6	15.5%	10.0	33.9%
Operating Room	12.8	4.5	184.6%	7.0	83.7%	12.1	4.2	190.1%	9.2	30.7%
Labor & Delivery	4.7	5.4	-13.0%	2.0	137.7%	4.3	5.0	-14.8%	2.2	90.8%
Laboratory - Chemistry	4.2	4.9	-14.2%	4.3	-2.7%	4.1	4.5	-8.4%	6.1	-32.2%
Imaging - Diagnostics	2.4	3.0	-21.9%	2.9	-19.5%	2.7	2.8	-4.4%	2.6	4.6%
Recovery Room	1.6	-	0.0%	-	0.0%	1.9	-	0.0%	-	0.0%
PM&R - Occupational	1.5	2.1	-26.8%	0.9	65.4%	1.5	2.0	-21.1%	0.7	122.8%
4 East - Post Partum	1.5	2.1	-29.2%	2.1	-30.0%	1.3	2.0	-31.7%	1.5	-11.5%
Imaging - Ultrasound	1.0	1.1	-2.7%	2.2	-53.6%	1.1	1.0	12.5%	1.7	-35.6%
Laboratory - Histology	0.5	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	1.0	1.1	-5.3%	0.4	142.3%	0.9	1.0	-12.1%	0.3	180.2%
Neonatal Intensive Care	0.5	-	0.0%	-	0.0%	0.7	-	0.0%	0.0	3832.5%
Imaging - Cat Scan	0.9	1.1	-18.9%	-	0.0%	0.7	1.0	-32.2%	0.1	496.9%
Intensive Care Unit (ICU) 2	1.1	2.1	-47.8%	0.7	56.2%	0.6	2.0	-68.6%	1.4	-54.9%
Intensive Care Unit (CCU) 4	1.3	1.6	-17.3%	0.4	204.7%	0.5	1.5	-68.7%	1.2	-62.3%
UTILIZATION REVIEW	1.0	1.0	-1.3%	-	0.0%	0.4	1.0	-64.0%	-	0.0%
Nursing Orientation	0.5	-	0.0%	0.9	-41.6%	0.3	-	0.0%	0.3	2.5%
6 West	-	0.0	-100.0%	-	0.0%	0.1	0.0	240.1%	0.1	144.3%
Care Management	-	-	0.0%	2.2	-100.0%	0.1	-	0.0%	2.7	-95.8%
7 Central	-	0.0	-100.0%	0.6	-100.0%	0.1	0.0	176.1%	0.6	-82.9%
6 Central	0.1	0.0	75.0%	0.1	-50.3%	0.1	0.0	133.1%	0.1	-30.2%
4 Central	0.1	0.0	72.6%	0.1	-51.3%	0.1	0.0	126.5%	0.6	-84.4%
9 Central	-	0.0	-100.0%	-	0.0%	0.1	0.0	126.0%	0.2	-51.5%
5 Central	-	0.0	-100.0%	0.2	-100.0%	0.1	0.0	34.2%	0.3	-84.7%
3 West Observation	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.6	-96.7%
Emergency Department	0.1	1.6	-96.5%	1.0	-94.6%	0.0	1.5	-99.1%	1.4	-99.0%
Laboratory - Hematology	-	1.5	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	0.4	-100.0%	-	-	0.0%	0.4	-100.0%
Engineering	-	-	0.0%	(3.8)	-100.0%	-	-	0.0%	-	0.0%
8 Central - Moved Back to 6140	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
5 West - Pediatrics	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Food Service	-	1.0	-100.0%	-	0.0%	-	0.8	-100.0%	-	0.0%
SUBTOTAL	51.0	46.7	9.0%	32.4	57.1%	48.0	43.2	11.1%	45.0	6.6%
TRANSITION LABOR										
Laboratory - Chemistry	3.4	-	0.0%	1.1	214.5%	3.3	-	0.0%	1.1	190.6%
SUBTOTAL	3.4	-	0.0%	1.1	214.5%	3.3	-	0.0%	1.1	190.6%
GRAND TOTAL	54.4	46.7	16.3%	33.5	62.2%	51.3	43.2	18.8%	46.1	11.2%



Financial Presentation

For the Month Ended

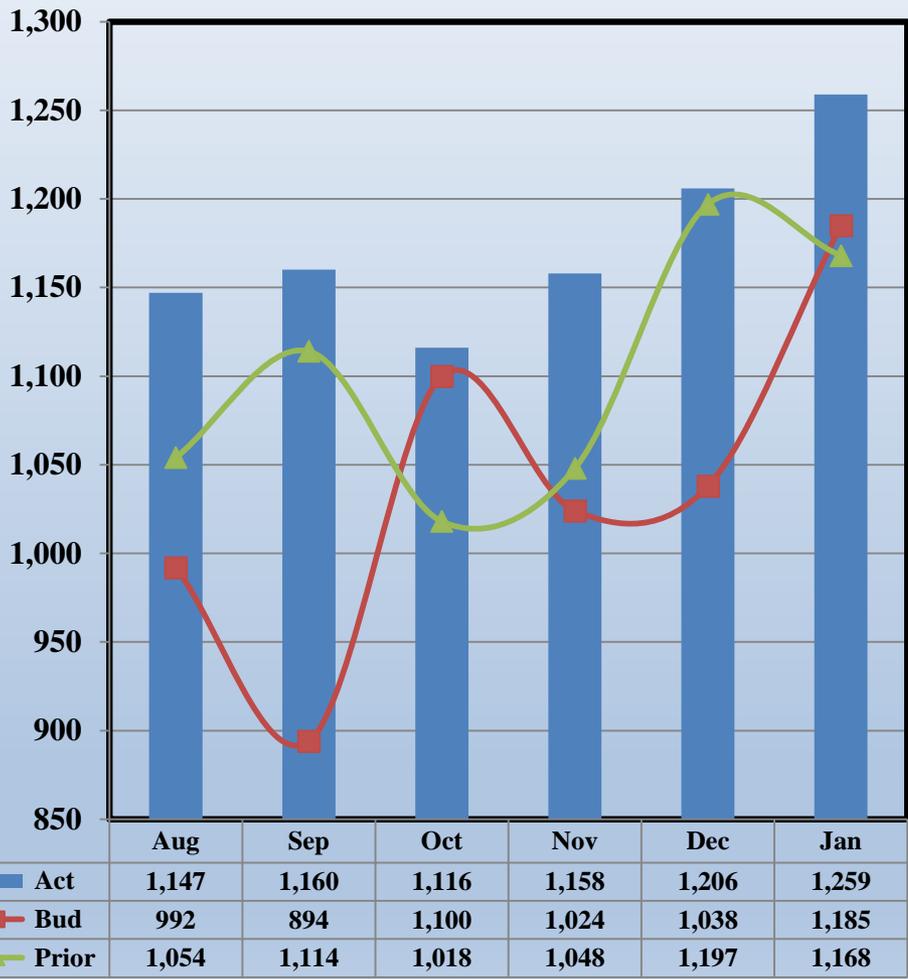
January 31, 2024

Volume



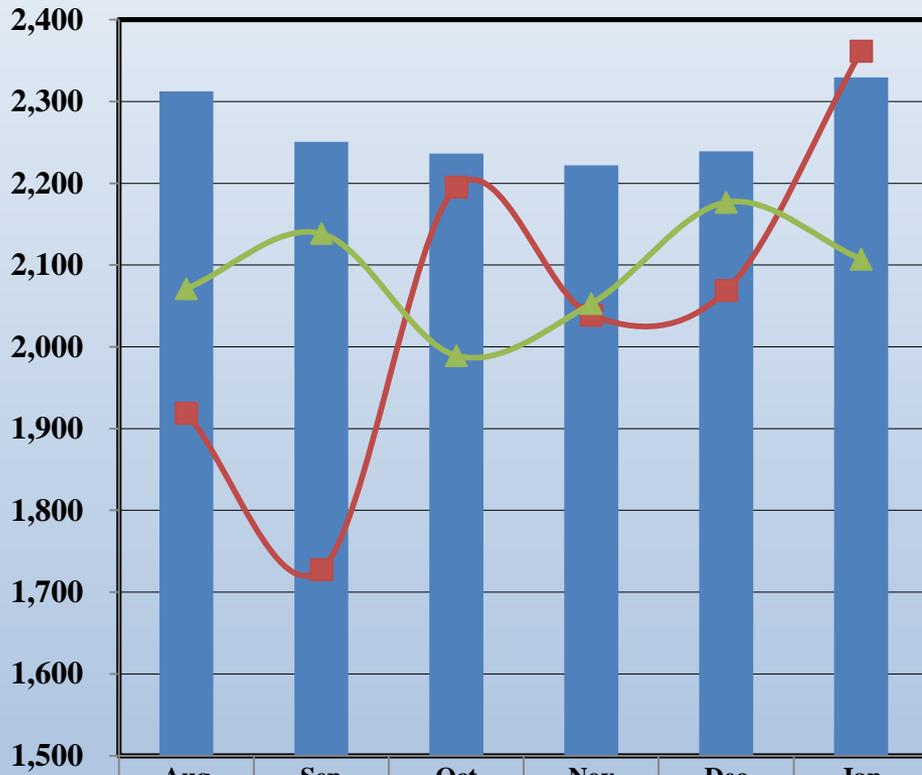
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,259	1,185	1,168
Var %		6.2%	7.8%
Year-To-Date	4,739	4,347	4,431
Var %		9.0%	7.0%
Annualized	13,381	12,989	12,240
Var %		3.0%	9.3%

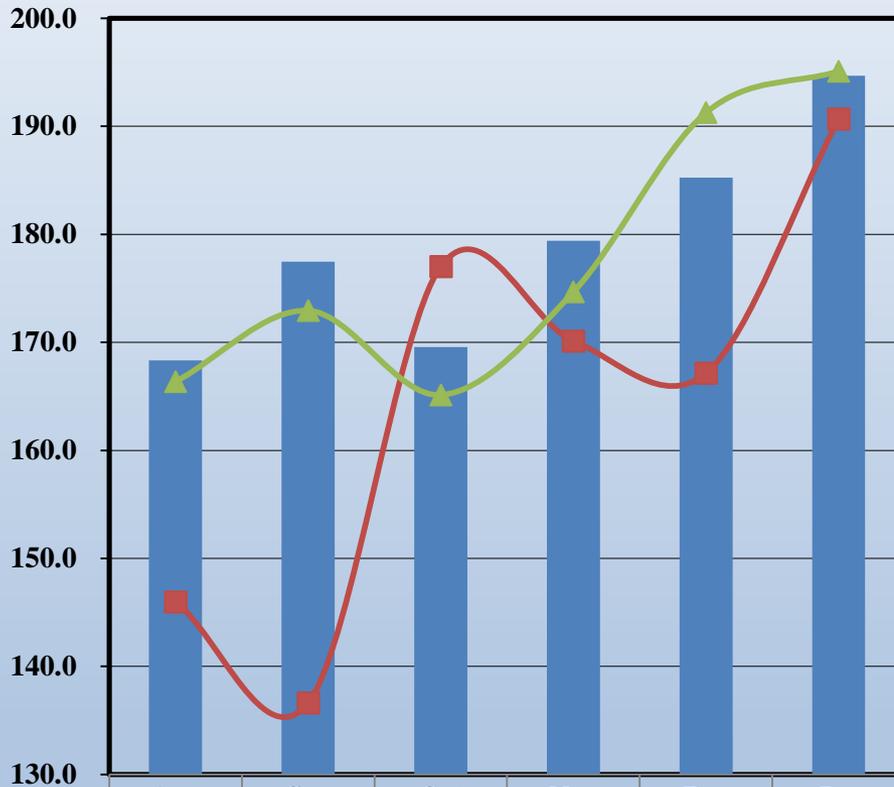
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,329	2,362	2,107
Var %		-1.4%	10.5%
Year-To-Date	9,028	8,665	8,324
Var %		4.2%	8.5%
Annualized	25,989	25,627	23,183
Var %		1.4%	12.1%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	2,313	2,251	2,236	2,222	2,239	2,329
Bud	1,919	1,728	2,195	2,039	2,069	2,362
Prior	2,071	2,139	1,989	2,053	2,177	2,107

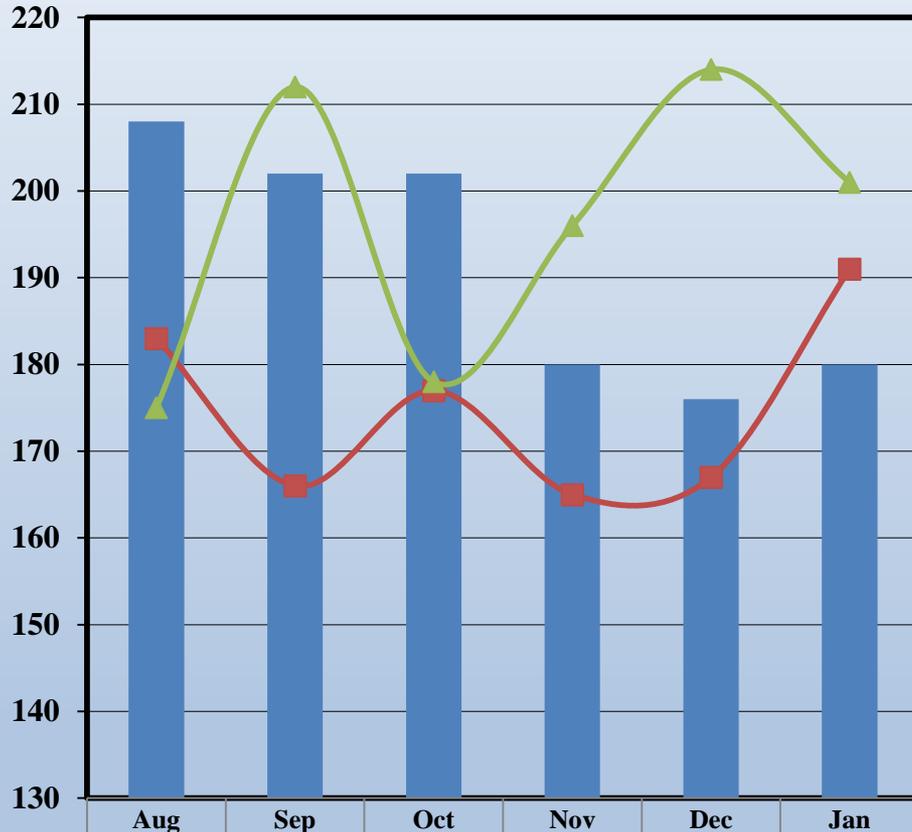
Average Daily Census



	Aug	Sep	Oct	Nov	Dec	Jan
Act	168.3	177.5	169.5	179.4	185.3	194.7
Bud	146.0	136.6	177.0	170.1	167.2	190.7
Prior	166.4	172.9	165.1	174.7	191.3	195.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	194.7	190.7	195.1
Var %		2.1%	-0.2%
Year-To-Date	182.2	176.3	181.6
Var %		3.4%	0.4%
Annualized	174.9	173.4	173.3
Var %		0.9%	0.9%

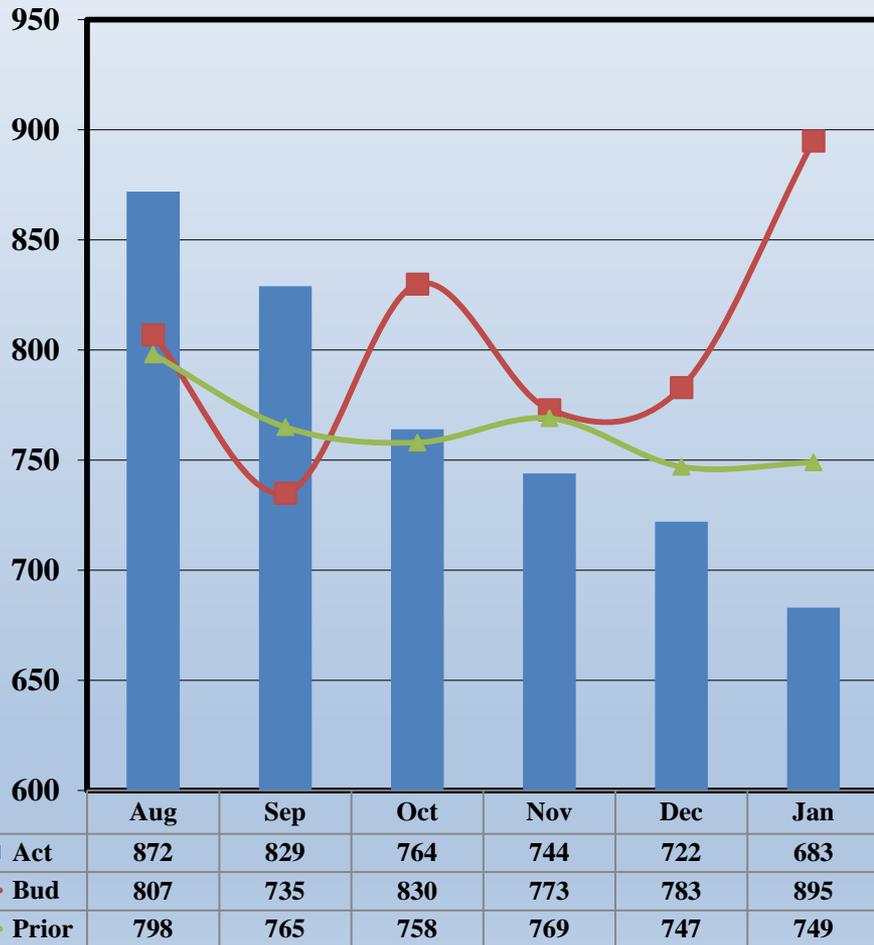
Deliveries



■ Act	208	202	202	180	176	180
■ Bud	183	166	177	165	167	191
▲ Prior	175	212	178	196	214	201

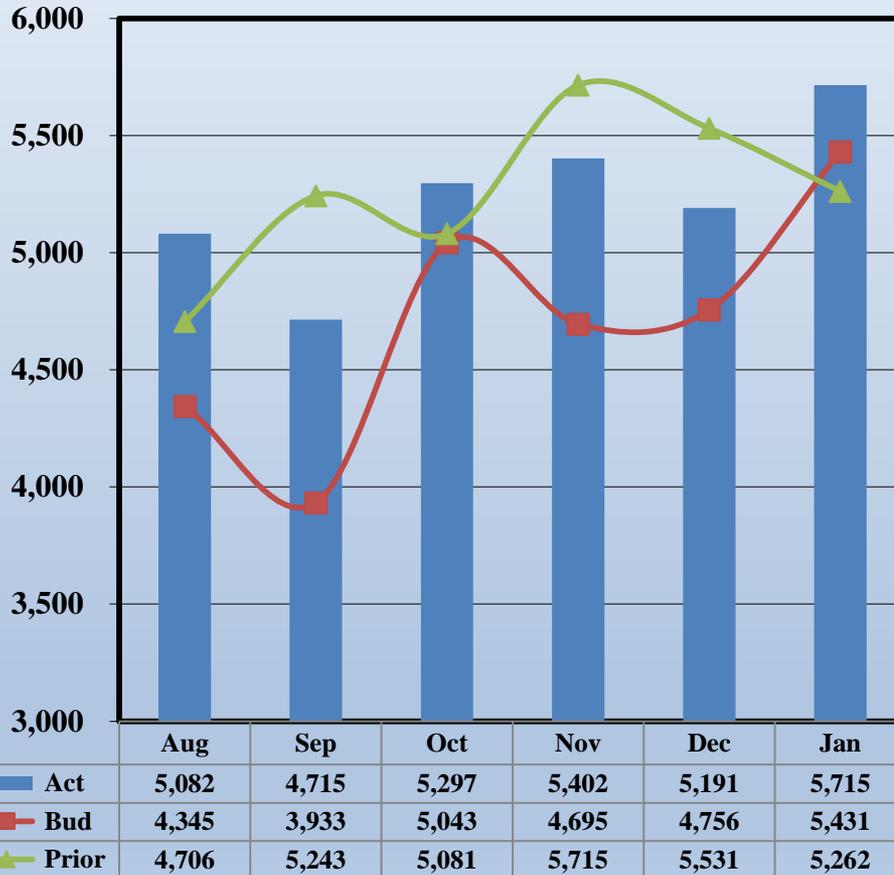
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	180	191	201
Var %		-5.8%	-10.4%
Year-To-Date	738	700	789
Var %		5.4%	-6.5%
Annualized	2,126	2,088	2,252
Var %		1.8%	-5.6%

Total Surgical Cases



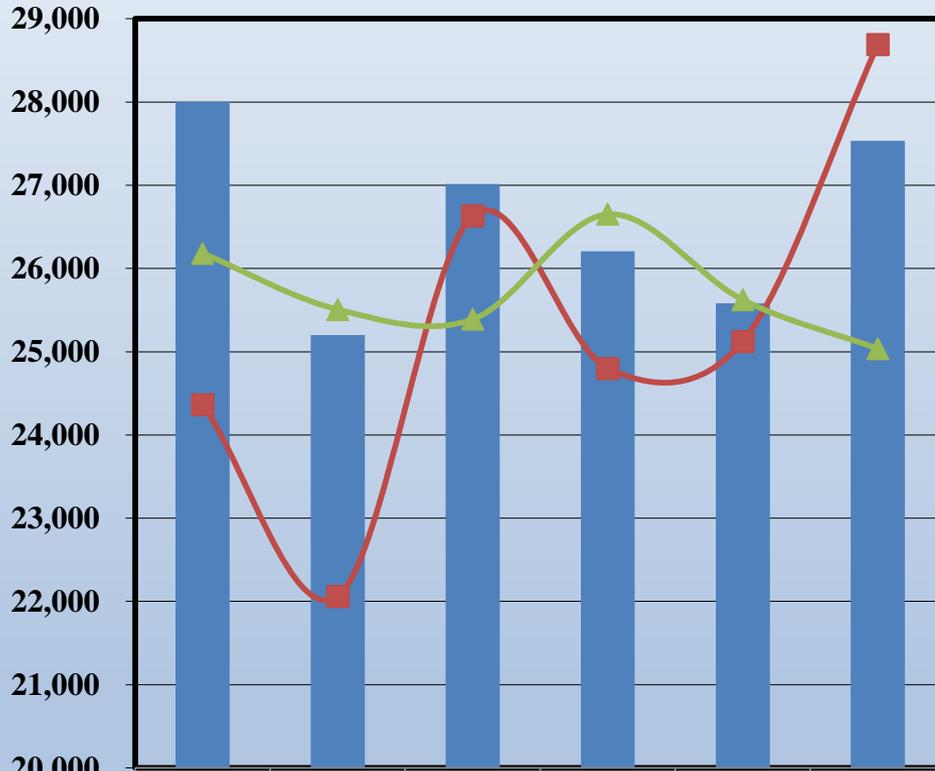
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	683	895	749
Var %		-23.7%	-8.8%
Year-To-Date	2,913	3,281	3,023
Var %		-11.2%	-3.6%
Annualized	9,392	9,760	8,940
Var %		-3.8%	5.1%

Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,715	5,431	5,262
Var %		5.2%	8.6%
Year-To-Date	21,605	19,925	21,589
Var %		8.4%	0.1%
Annualized	60,923	59,243	57,089
Var %		2.8%	6.7%

Total Outpatient Occasions of Service

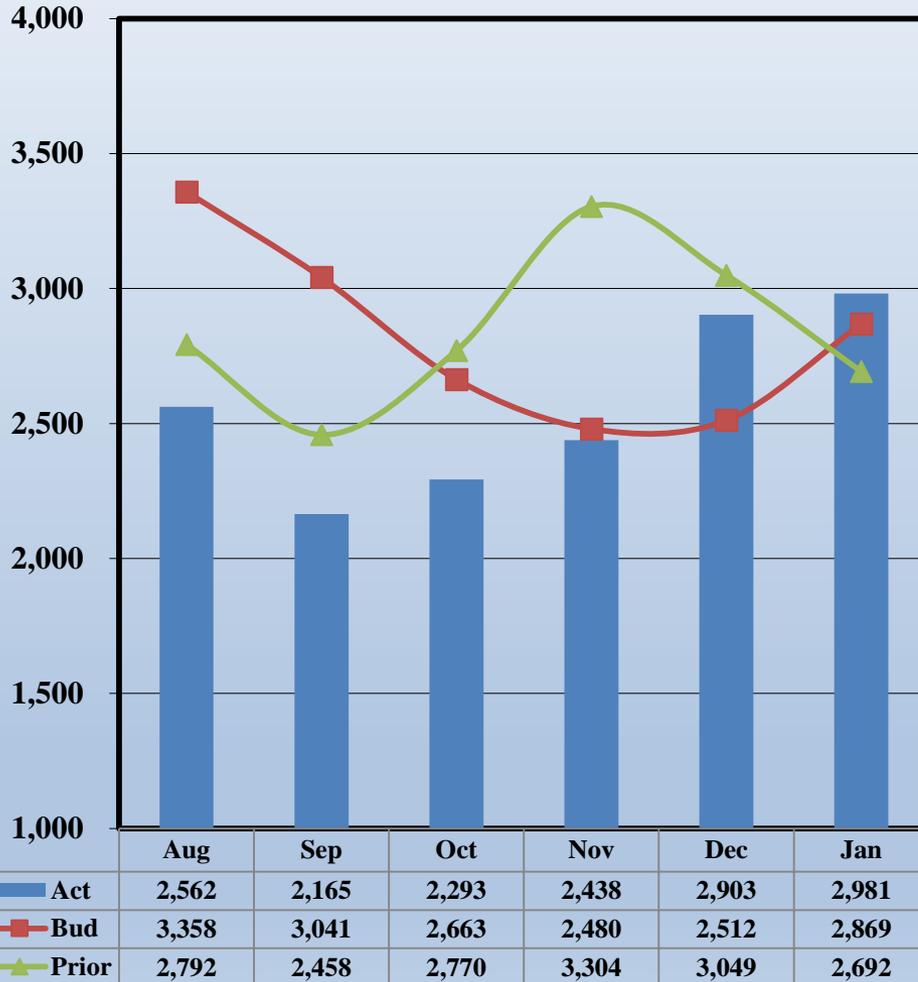


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27,532	28,691	25,037
Var %		-4.0%	10.0%
Year-To-Date	106,336	105,250	102,700
Var %		1.0%	3.5%
Annualized	307,926	306,840	289,034
Var %		0.4%	6.5%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	28,001	25,201	27,016	26,207	25,581	27,532
Bud	24,365	22,062	26,634	24,801	25,124	28,691
Prior	26,182	25,507	25,389	26,651	25,623	25,037

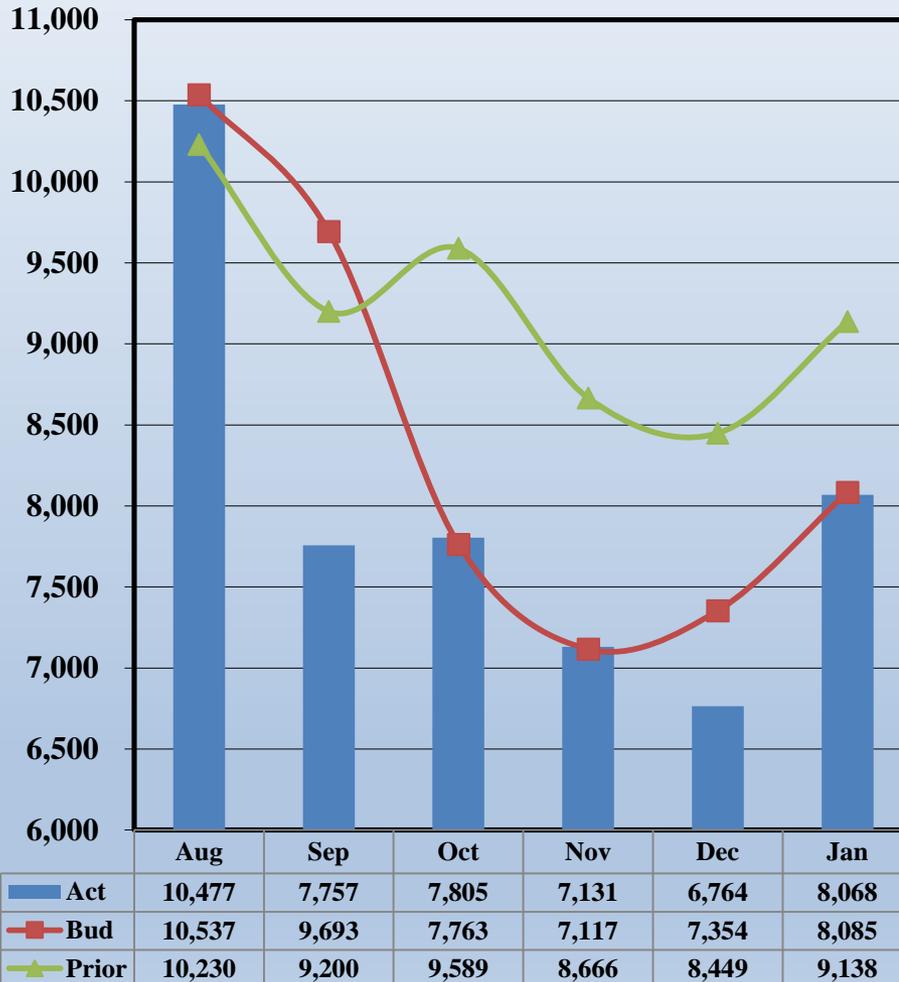
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



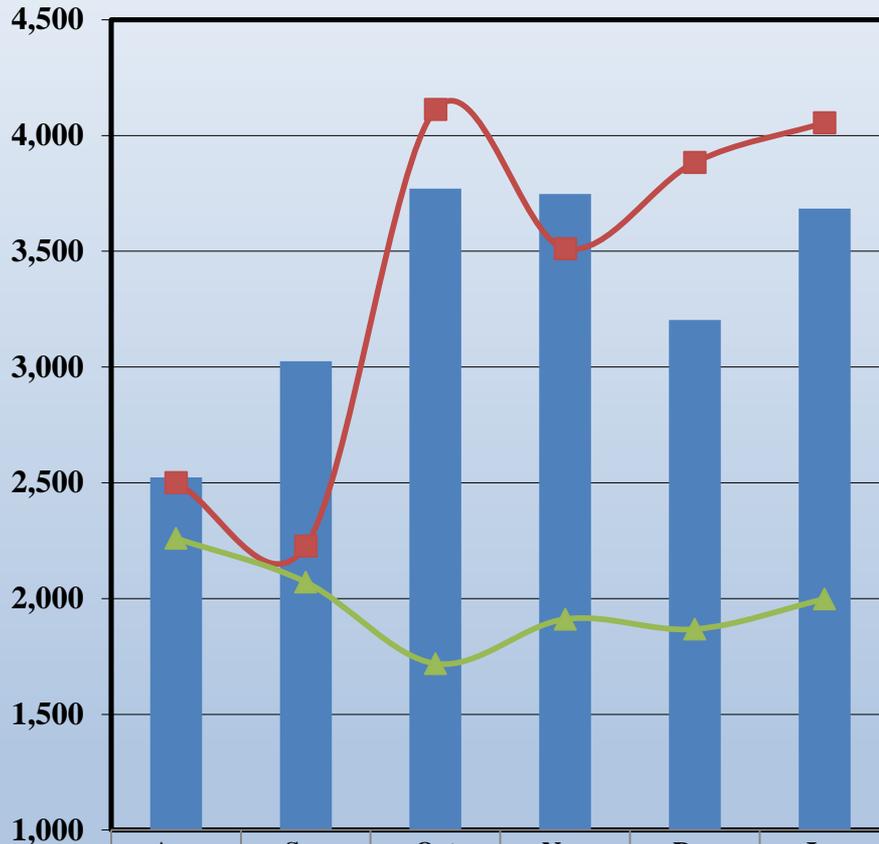
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,981	2,869	2,692
Var %		3.9%	10.7%
Year-To-Date	10,615	10,524	11,815
Var %		0.9%	-10.2%
Annualized	27,673	27,582	30,009
Var %		0.3%	-7.8%

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,068	8,085	9,138
Var %		-0.2%	-11.7%
Year-To-Date	29,768	30,319	35,842
Var %		-1.8%	-16.9%
Annualized	103,444	103,995	107,843
Var %		-0.5%	-4.1%

Total Family Health Clinic Visits



■ Act	2,523	3,025	3,770	3,747	3,203	3,684
■ Bud	2,501	2,227	4,113	3,511	3,884	4,055
▲ Prior	2,260	2,071	1,719	1,911	1,868	1,998

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,684	4,055	1,998
Var %		0.0%	0.0%
Year-To-Date	14,404	15,563	7,496
Var %		-7.4%	92.2%
Annualized	31,565	33,057	22,556
Var %		-4.5%	39.9%

Staffing



Full Time Equivalent Employees

Breakdown of Hospital Only FTEs Including Contract Labor

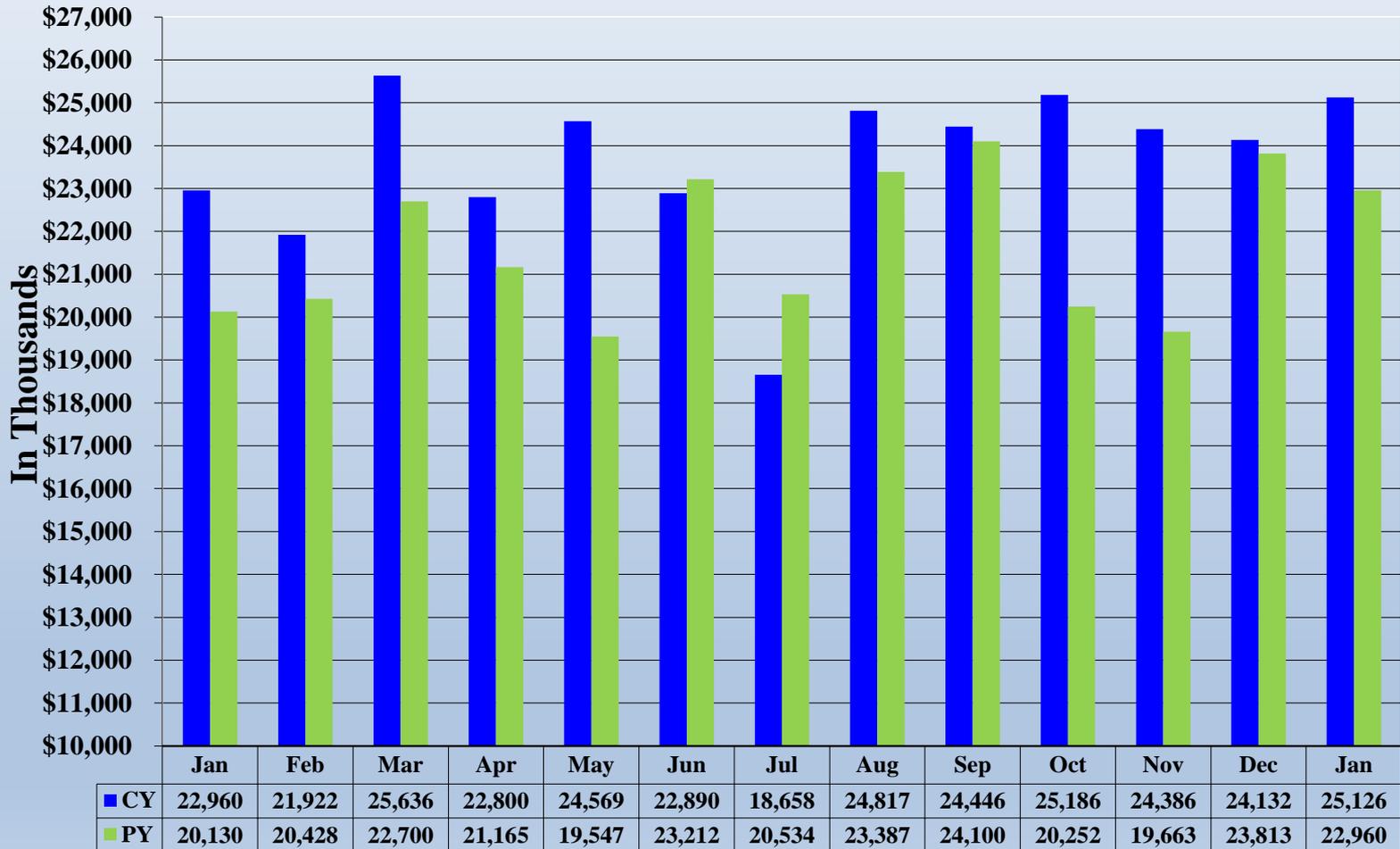
	FY23 Total Proj FTEs	Percent of Tot FTEs	Adj FY24 Total Bud FTEs	Percent of Tot FTEs	Act FY24 Total FTEs	Percent of Tot FTEs	Variance from FY24 Budget	Percent Variance from FY24 Budget
FIXED STAFFING								
Admin	102.1	6.3%	104.4	6.1%	115.8	6.8%	11.4	10.9%
Finance	114.7	7.1%	118.0	6.9%	115.5	6.8%	(2.5)	-2.1%
NSG/ANC Clinical	103.0	6.3%	108.2	6.4%	113.1	6.6%	4.9	4.5%
NSG/ANC Non-Clinical	307.7	18.9%	319.4	18.7%	304.0	17.8%	(15.4)	-4.8%
Total	627.6	38.6%	650.0	38.1%	648.4	38.1%	(1.6)	-0.2%
VAR STAFFING								
Ancil. Clinical	244.6	15.1%	252.0	14.8%	253.3	14.9%	1.3	0.5%
NSG - Acute	424.9	26.2%	430.6	25.3%	450.6	26.4%	20.0	4.6%
NSG - ED	106.2	6.5%	116.2	6.8%	109.9	6.5%	(6.3)	-5.4%
NSG - Surgical	124.6	7.7%	130.6	7.7%	126.9	7.4%	(3.7)	-2.8%
Respiratory	43.6	2.7%	48.7	2.9%	46.6	2.7%	(2.1)	-4.3%
UC/FHC	53.3	3.3%	75.7	4.4%	72.3	4.2%	(3.4)	-4.4%
Total	997.1	61.4%	1,053.7	61.9%	1,059.6	62.2%	5.9	0.6%
GRAND TOTAL	1,624.7	100.0%	1,703.7	100.0%	1,708.0	99.7%	4.3	0.3%

Accounts Receivable



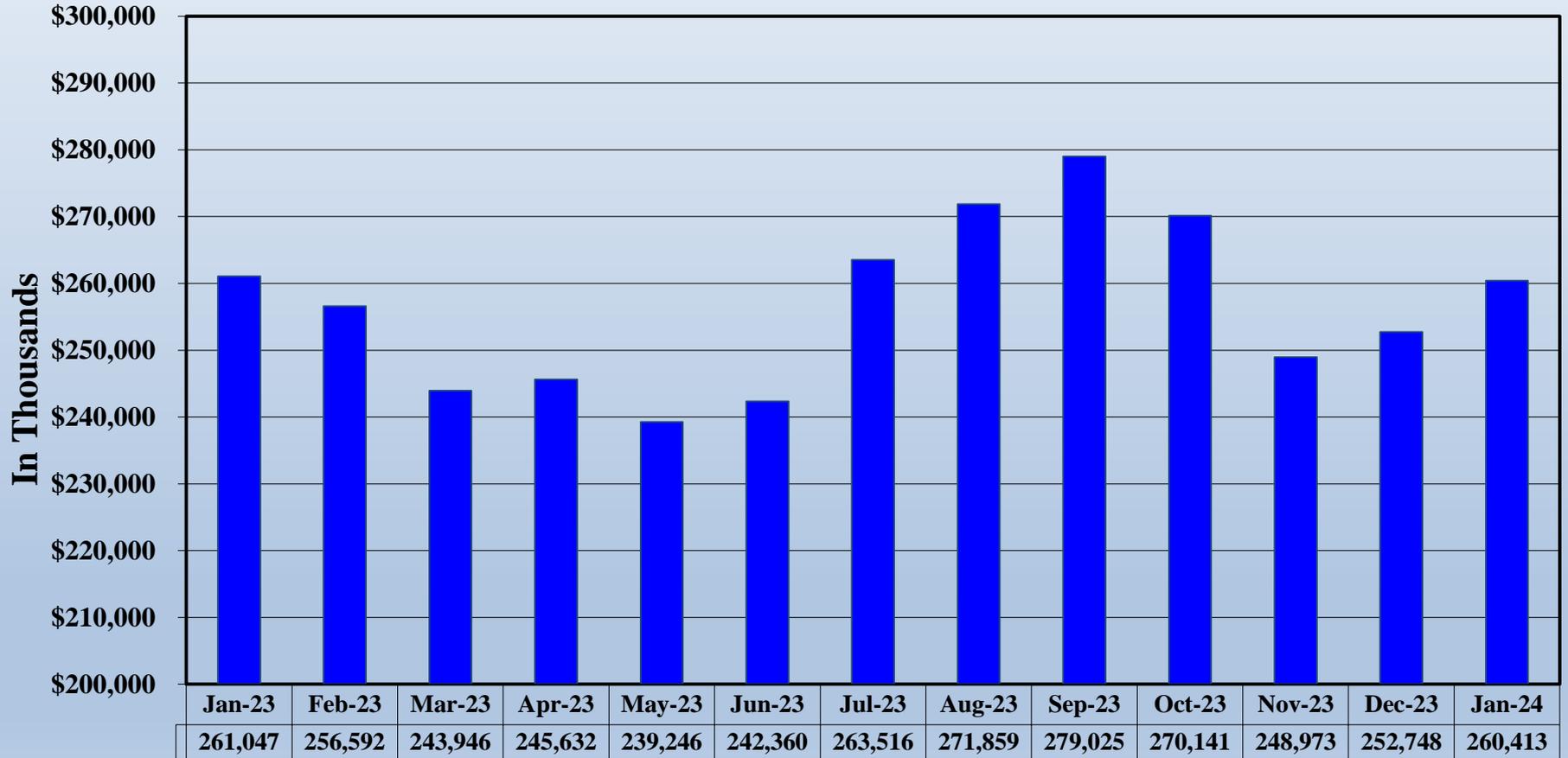
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

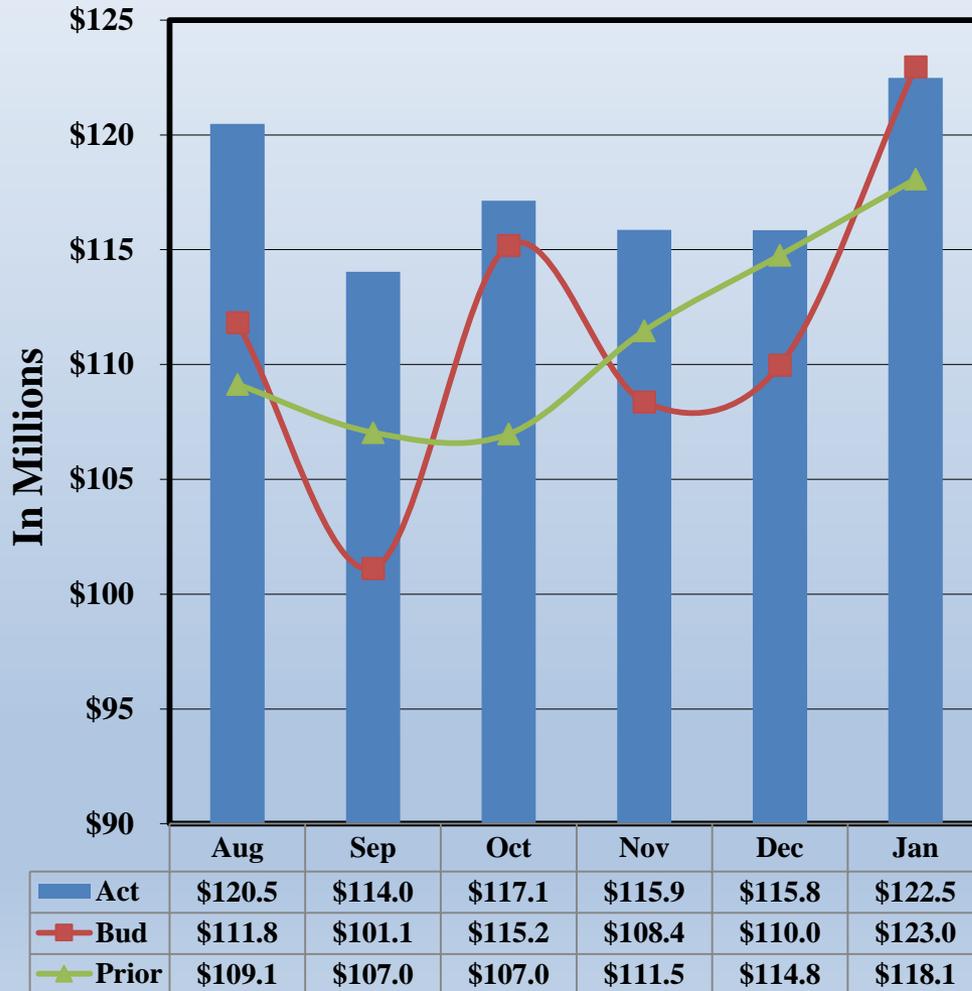


Revenues & Revenue Deductions



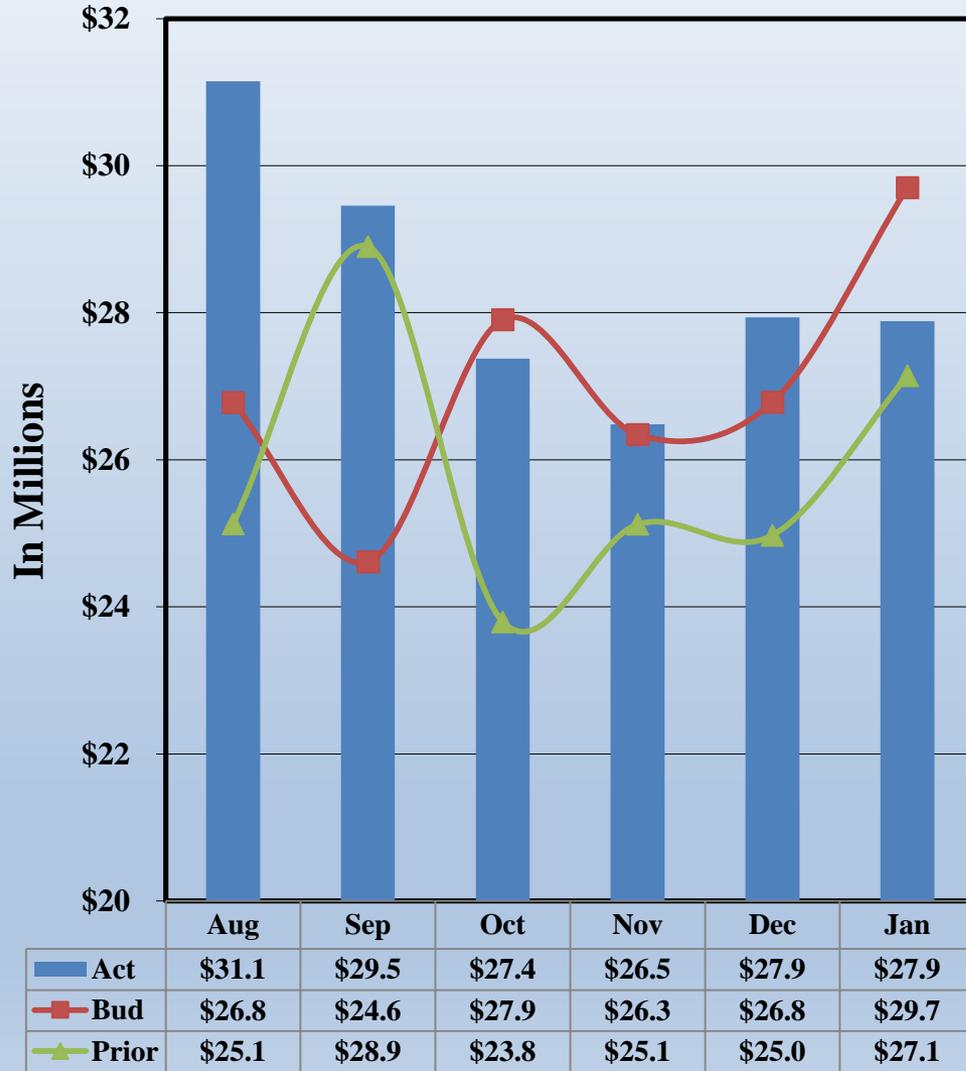
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 122.5	\$ 123.0	\$ 118.1
Var %		-0.4%	3.7%
Year-To-Date	\$ 471.3	\$ 456.5	\$ 451.3
Var %		3.2%	4.4%
Annualized	\$ 1,377.3	\$ 1,362.5	\$ 1,307.2
Var %		1.1%	5.4%

Total Net Patient Revenues

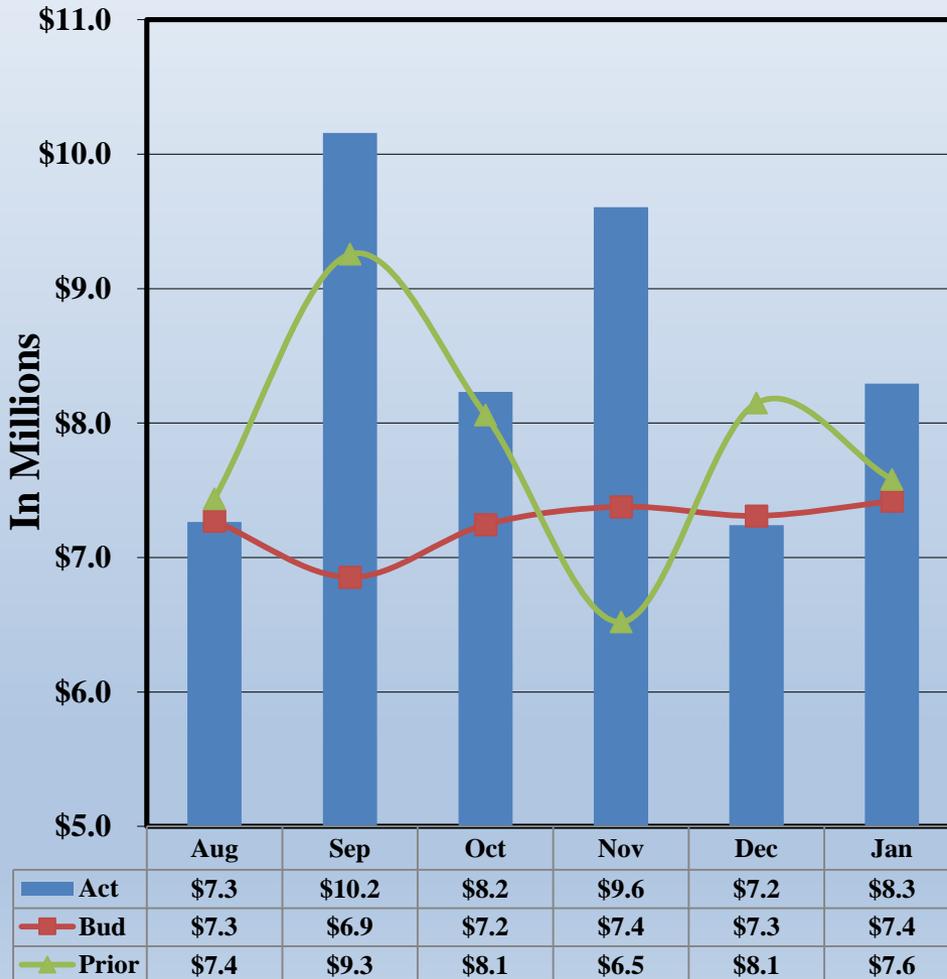


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.9	\$ 29.7	\$ 27.1
Var %		-6.1%	2.7%
Year-To-Date	\$ 109.7	\$ 110.7	\$ 101.0
Var %		-1.0%	8.6%
Annualized	\$ 327.0	\$ 330.5	\$ 294.1
Var %		-1.1%	11.2%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

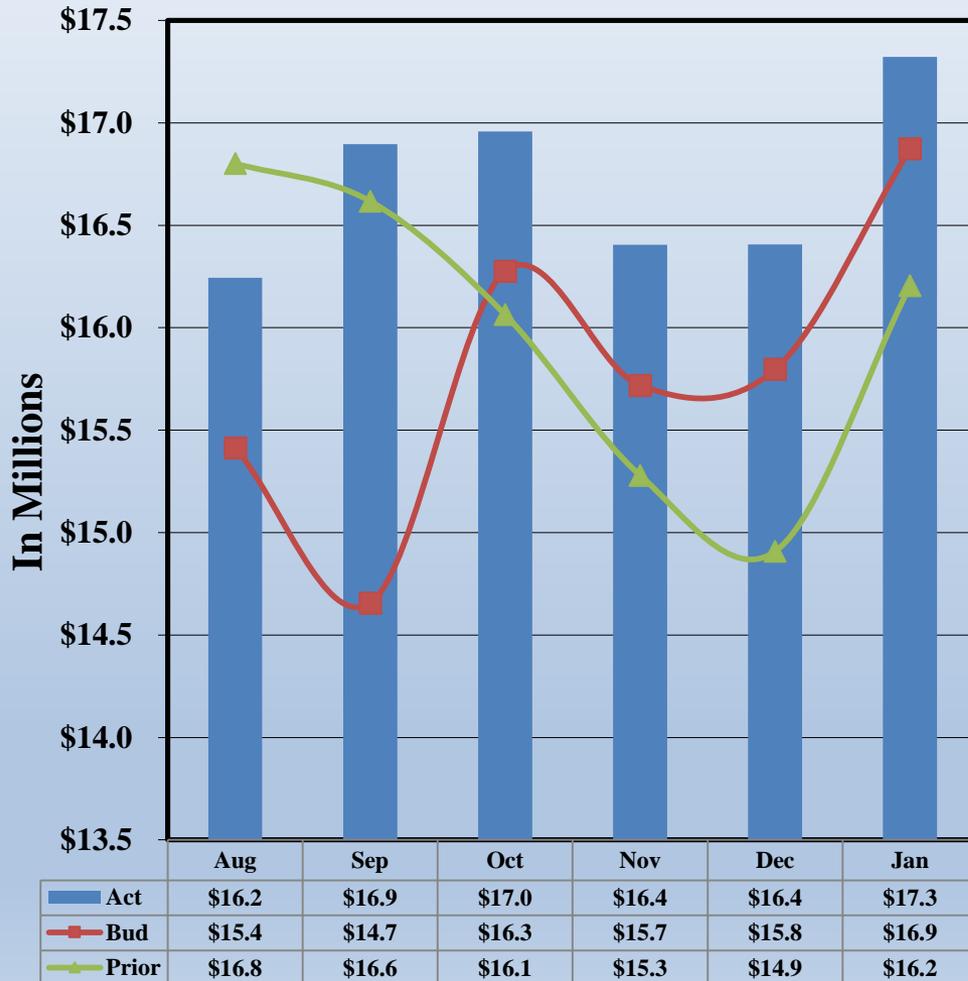


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.3	\$ 7.4	\$ 7.6
Var %		11.8%	9.4%
Year-To-Date	\$ 33.4	\$ 29.4	\$ 30.3
Var %		13.7%	10.1%
Annualized	\$ 98.3	\$ 81.8	\$ 78.3
Var %		20.2%	25.6%

Operating Expenses



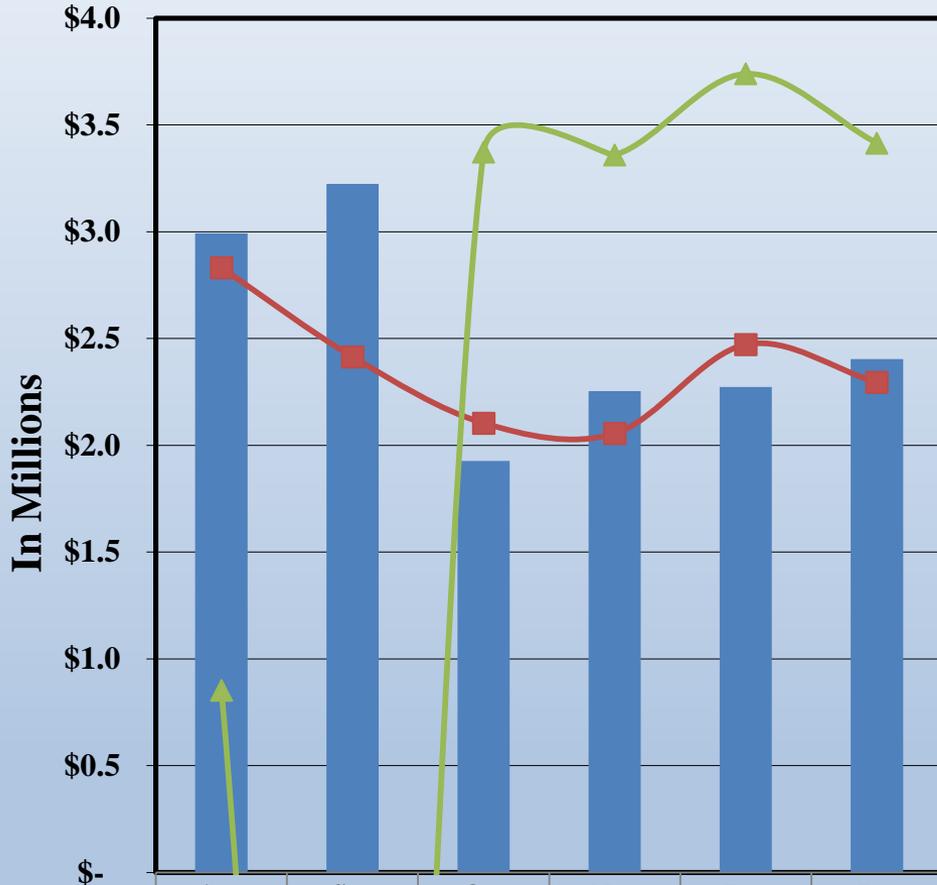
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 17.3	\$ 16.9	\$ 16.2
Var %		2.4%	6.8%
Year-To-Date	\$ 67.1	\$ 64.7	\$ 62.5
Var %		3.7%	7.4%
Annualized	\$ 196.2	\$ 193.8	\$ 196.2
Var %		1.2%	0.0%

Employee Benefit Expense

(Ector County Hospital District)

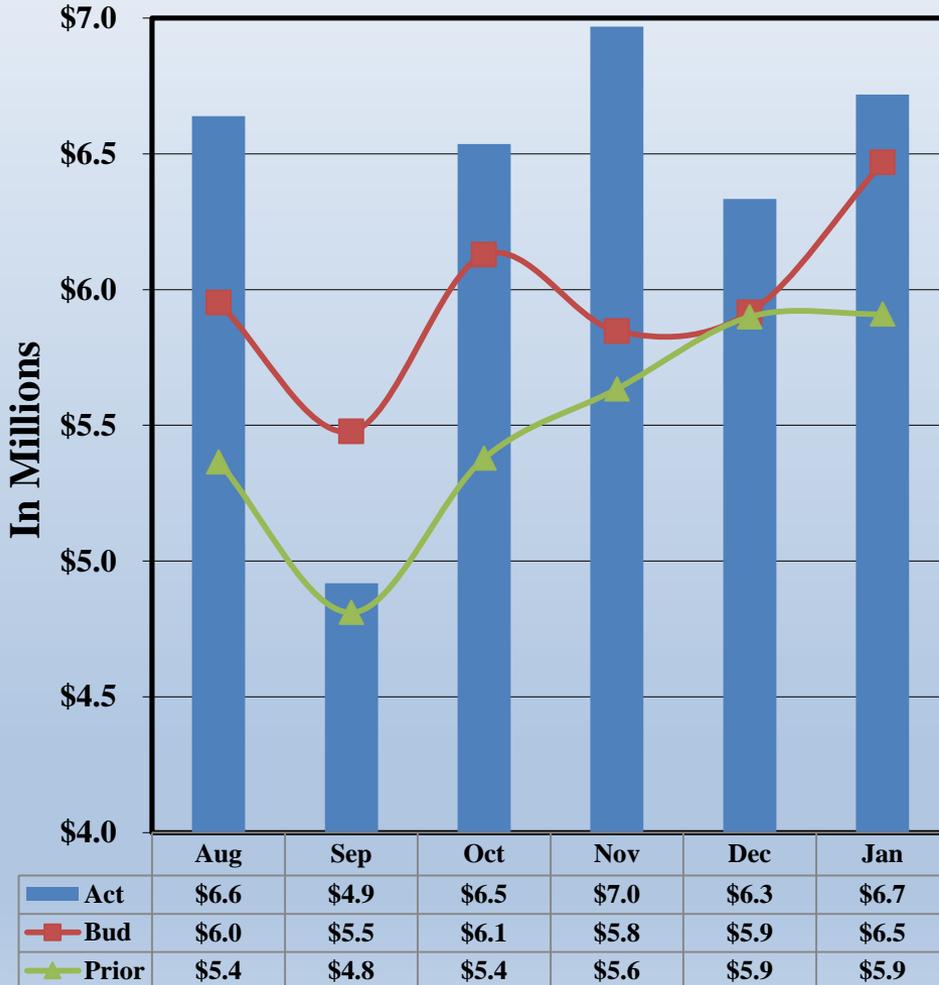


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.4	\$ 2.3	\$ 3.4
Var %		4.8%	-29.5%
Year-To-Date	\$ 8.9	\$ 8.9	\$ 13.9
Var %		-0.8%	-36.2%
Annualized	\$ 42.2	\$ 29.4	\$ 23.4
Var %		43.5%	80.3%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	\$3.0	\$3.2	\$1.9	\$2.3	\$2.3	\$2.4
Bud	\$2.8	\$2.4	\$2.1	\$2.1	\$2.5	\$2.3
Prior	\$0.9	\$(6.1)	\$3.4	\$3.4	\$3.7	\$3.4

Supply Expense

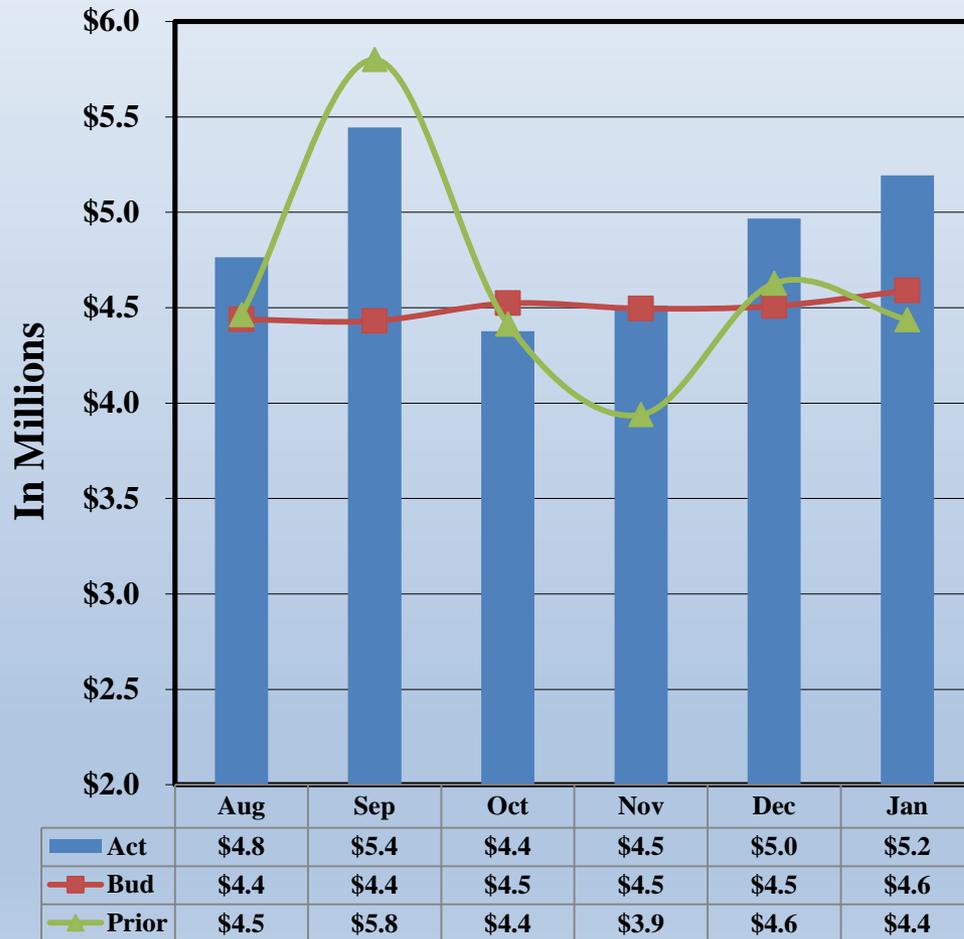
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.7	\$ 6.5	\$ 5.9
Var %		3.9%	13.7%
Year-To-Date	\$ 26.6	\$ 24.4	\$ 22.8
Var %		9.0%	16.4%
Annualized	\$ 73.3	\$ 71.1	\$ 63.8
Var %		3.1%	14.9%

Purchased Services

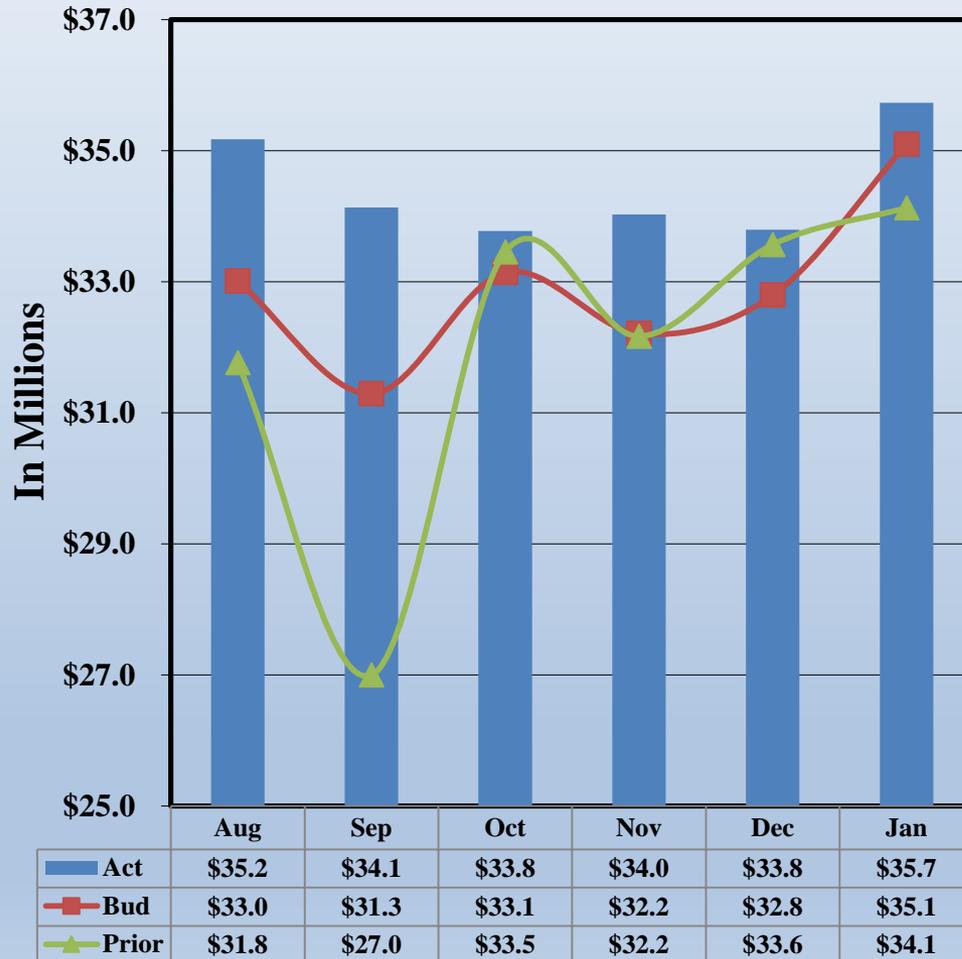
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.2	\$ 4.6	\$ 4.4
Var %		13.2%	17.1%
Year-To-Date	\$ 19.0	\$ 18.1	\$ 17.4
Var %		5.1%	9.4%
Annualized	\$ 55.5	\$ 54.3	\$ 54.0
Var %		2.2%	2.8%

Total Operating Expense

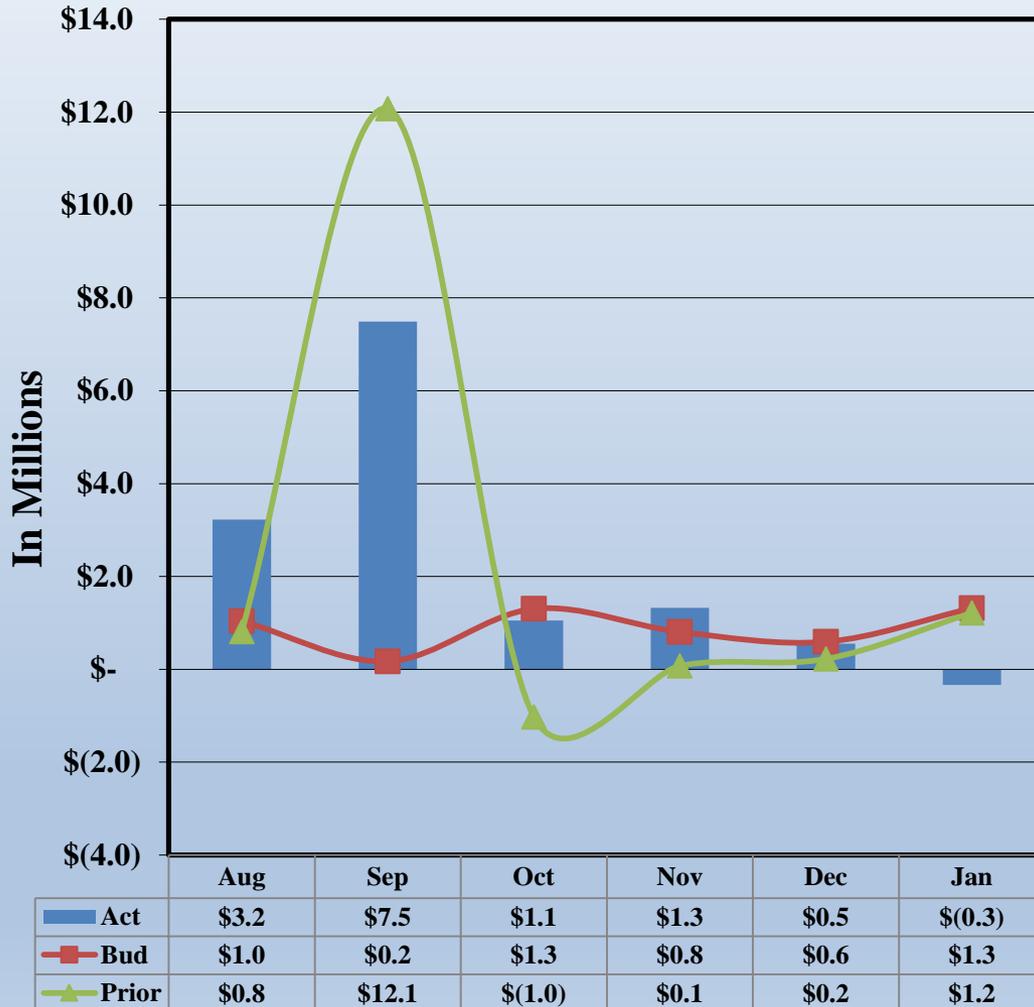
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 35.7	\$ 35.1	\$ 34.1
Var %		1.8%	4.7%
Year-To-Date	\$ 137.3	\$ 133.3	\$ 133.3
Var %		3.1%	3.0%
Annualized	\$ 414.4	\$ 397.2	\$ 389.1
Var %		4.3%	6.5%

Adjusted Operating EBIDA

Ector County Hospital District Operations

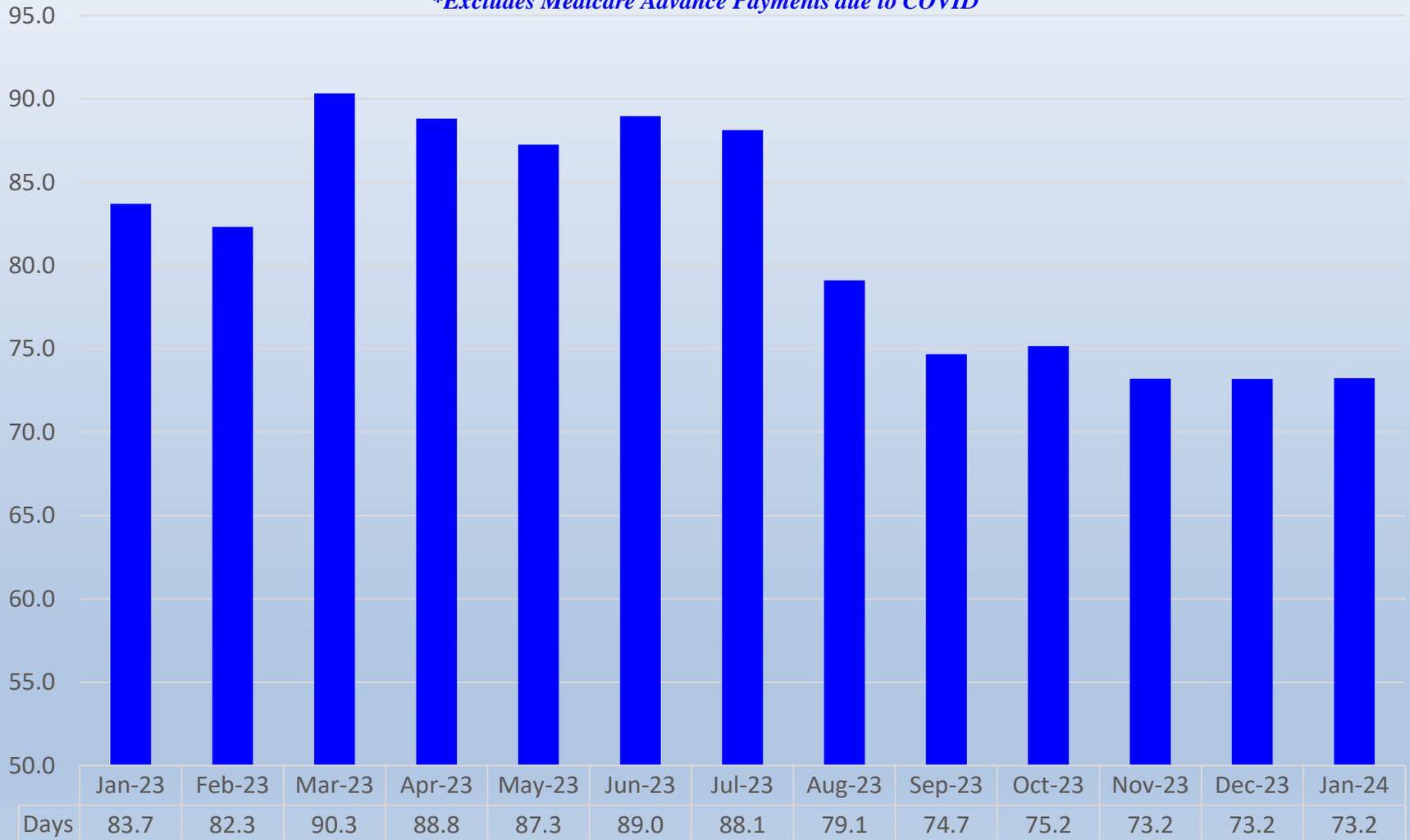


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.3)	\$ 1.3	\$ 1.2
Var %		-123.1%	-125.0%
Year-To-Date	\$ 2.6	\$ 4.0	\$ 0.5
Var %		-35.0%	420.0%
Annualized	\$ 23.8	\$ 22.1	\$ 1.3
Var %		7.7%	1730.8%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Culligan Inc. Contract Renewal – RO Water System

DATE:

Cost:

RO Water System for MCH (05/01/2024 – 04/30/2025) \$171,989.28
(Operational Budget)

Contract Total \$171,989.28

Background:

This contract renewal will provide equipment and service for RO Water Systems throughout the Medical Center campuses for the next year.

Staffing:

No additional FTE's required

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
 Through Matt Collins, Chief Operating Officer

SUBJECT: Texas Healthcare Linen Renewal

DATE: March 5, 2024

Cost:

Linen Service Agreement Renewal through December 31, 2024 <i>(Operational Budget)</i>	\$1,080,000.00
Linen Rental Agreement Renewal through December 31, 2024 <i>(Operational Budget)</i>	\$ 45,000.00
Contract Total	\$1,125,000.00

Background:

This contract renewal provides for on-going linen rental and linen services.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



To: ECHD Board of Directors
 Through: Russell Tippin, President/Chief Executive Officer
 From: Matt Collins, Chief Operating Officer
 Date: February 23, 2024
 Subject: Architectural Design Agreement

Objective

Architectural Services for Intermediate Care Unit (4C)

Scope of Work

Complete Design and Construction Management

Owners Construction Budget: \$9,600,000
 Design contingency (20%) \$1,920,000
 Total: \$11,520,000
 Professional Services 8.00% of owners budget. 921,600

Schematic Design Phase	15%	\$138,240
Design Development	30%	\$276,480
Construction Documents	30%	\$276,480
Procurement	5%	\$46,080
Construction	20%	\$184,320

Funding:

FY24 Capital Budget CIP



FY 2024 CAPITAL EQUIPMENT REQUEST

Date: 02/07/2024

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: David Graham MSN, RN ACNO of Emergency Services
Sadie Bagwell MSN, RN ED Director

Re: B side CNS

Total Cost... **\$54,689.58**

OBJECTIVE

Replace our outdated end of life B side CNS in the ED.

HISTORY

The B side CNS keeps going down. It has been repaired by Biomed but is past service life and needs to be replaced.

PURCHASE CONSIDERATIONS

No other purchase considerations

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor

WARRANTY AND SERVICE CONTRACT

See Quote

DISPOSITION OF EXISTING EQUIPMENT

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

ED QAPI

Approved

ED Physicians Committee

Approved

ECHD Board

Pending



DATE: March 5, 2024
TO: Board of Directors
Ector County Hospital District
FROM: Steve Ewing
Senior Vice President / Chief Financial Officer
Subject: Endowment Fund Distribution

As required by the Trust Agreements for the endowed chairs at Texas Tech University Health Sciences Center-Permian Basin; Odessa College School of Nursing; and the University of Texas –Permian Basin, the Ector County Hospital District must approve the distribution of earnings to the respective institutions.

Following is a summary of the distribution of funds, net of the 10% reinvestment:

- Texas Tech University Health Sciences Center-Permian Basin
For the benefit of the Internal Medicine; Family Practice,
Obstetrics; and School of Nursing. \$93,632.80
- Odessa Junior College
For the benefit of the School of Nursing \$29,617.15
- University of Texas –Permian Basin
For the benefit of the School of Nursing \$17,189.70

Once the Board approves the distributions, we will instruct Prosperity Trust to issue checks to the appropriate institutions.

Regional Services

March 2024 Board Report

Upcoming Events-

4/3 – TORCH Dinner

5/1- MCH Regional Board Dinner

5/16- MCH Regional Board Workshop

Community Outreach-

Dr. Salcido, Dr Ortega, MCH primary Care, MCH FQHC

Regional Site Visits-

Crane- Met with CEO discussed MCH Acute Telemedicine Services. Laci has discussed with Board of Directors, and we be meeting with physicians and get back with me. Met with staff no issues with transfers at this time. They reported waiting list works for them at this time, if they feel they are unable to wait they will call other facilities.

McCamey- Met with CNO discussed MCH Acute Telemedicine Services, she will take to CEO and CFO. She did go over what they are currently using in the ED now but likes the idea of this being more local. I will follow up. Met with clinic staff and new referral specialist, provided all MCH provider information and my contact information. She also had some Commonwell questions, so I was able to walk through this with her and she felt it was very helpful.

Iraan- Met with CNO and CEO to discuss MCH Acute Telemedicine Services, they are interested and will discuss with their team. They do feel this would be very beneficial specifically for them as they are so limited with resources. Connie stated she has not heard of any issues with transfers. I also spoke with clinic staff and updates on providers, no issues with referrals.

Rankin- met with CNO to discuss MCH Acute Telemed Services, she is going to meet with CEO. She thinks this would be of great benefit to their facility, she mentioned she might need some more information for their physicians, I let her know we would be happy to bring our team down to discuss more in depth. Spoke with Emergency room staff no issues with transfers at this time.

Andrews- Met with CNO to discuss MCH Acute Telemed Services, he will take to team and let me know if they would like the group to come and discuss more information. Met with clinic referral specialist provided new provider book and no issues with referrals at this time.

Month 24'	On Demand	Scheduled
January	21	152
