



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
FEBRUARY 9, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**
..... Richard Herrera (p.3)
- V. AWARDS AND RECOGNITION**
 - A. February 2023 Associates of the Month** Russell Tippin
 - Clinical – Linda Barrett
 - Non-Clinical – Abigail Garcia
 - Nurse – Maricel Manolo
 - B. Net Promoter Score Recognition** Russell Tippin
 - Daniel Babbel, M.D.
 - Suzanne Cearley, NP
 - 5 West – Pediatrics
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**Bryn Dodd (p.4-37)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, January 5, 2023**
 - B. Consider Approval of Joint Conference Committee, January 24, 2023**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2022**
 - D. Consider Approval of 2023 Charter for Compliance Committee**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.38-115)
 - 1. Quarterly Investment Report – Quarter 1, FY 2023
 - 2. Quarterly Investment Officer’s Certification

3. Financial Report for Month Ended December 31, 2022
4. Consent Agenda
 - a. Consider Approval of Data Domain Storage Backup Software/Hardware 2-Yr Support Renewal
 - b. Consider Approval of Leica Pricing Agreement with Service Plan Agreement Renewal
 - c. Consider Approval of Morrison Contract Renewal
 - d. Consider Approval of American Heart Association Partnership Contract Renewal
5. Consider Approval of State Collections Agreement
6. Consider Approval of Revcore Agreement
7. Consider Approval of Modernization Proposal for Helipad Elevator
8. Consider Approval of Bolt Navigation Agreement
9. Capital Budget Update

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. CHILDRENS MIRACLE NETWORK CHAMPION Samantha Serrano (p.116)

XII. ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT – DISTRICTS 2, 4, AND 6 Russell Tippin

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.117-157)

- A. ECHD Workers Compensation Trends**
- B. S&P Rating**
- C. Permian Basin Behavioral Health Center**
- D. COVID-19 Update**
- E. Dr. Hulsey – CMO Update**
- F. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Deliberation Regarding Economic Development Negotiations.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Medical Directorship Agreement**

XVI. ADJOURNMENT..... Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JANUARY 5, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
David Dunn
Don Hallmark
Kathy Rhodes
- MEMBERS ABSENT:** Richard Herrera
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Dr. Meredith Hulsey, Chief Medical Officer
Kim Leftwich, Interim Chief Nursing Officer
Dr. Shipkey, Chief of Staff
Dr. Pinnow, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. 2022 Associates of the Year

Russell Tippin, President/Chief Executive Officer, introduced the 2022 Associates of the Year:

- Dr. H.E. Hestand Humanitarian Award – Janice Dane, Human Resources Director
- Florence Nightingale Award – Quinn Health, RN, PACU
- Chaplain Jimmy Wilson Service Excellence Award – Anita McDowell, RN, Health & Wellness

B. January 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the December 2022 Associates of the Month as follows:

- Clinical –Azucena Becerra
- Non-Clinical – Magaly Duran
- Nurse – Kayla Douglas

C. Unit HCAHPS High Performers

Russell Tippin, President/Chief Executive Officer, introduced the Unit HCAHPS High Performer(s).

- Cath Lab
- Dr. Jeffrey Freyder
- Dr. Adam Farber
- Dr. Stephanie Kubacak

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

Page 5 of 157

- Consider Approval of Regular Meeting Minutes, December 6, 2022**
- Consider Approval of Federally Qualified Health Center Monthly Report, November 2022**
- Investment Policy Annual Review and Approval**
- Consider Approval of Moving the February 7, 2023 to Thursday, February 9, 2023.**

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended November 30, 2022
2. Consent Agenda
 - a. Consider Approval of Cerner – Fortified Virtual Information Security Officer Agreement Renewal.
 - b. Consider Approval of Ratification of Microsoft Enterprise Agreement Support Renewal.
3. Consider Approval of Hirtz Management Services Agreement.

Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTHUSC provided the TTUHSC at the Permian Basin report. This report was for information only and no action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. DNV Survey Update

Courtney Look, Chief Experience & Quality Officer, reported to the board that DNV was on site December 20th and 21st, 2022 with 4 surveyors. There were five deficiencies found during the survey. The Action Plan will be submitted on January 10, 2023.

This report was informational only and no action was taken.

B. COVID-19 Update

Russell Tippin, President/CEO, reported that during Christmas there were 28 employees out, the number has steadily been going down, the current number of employees out is 16.

This report was informational only and no action was taken.

C. Ad hoc Report(s)

Russell Tippin introduced Chief Medical Officer, Dr. Meredith Hulseley and Garret Davis, Strategic Planning & Projects.

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The new Vice President of Human Resources, Staci Ashley, will start on February 1, 2023.

THA and Legislative Days are in February 2023.

The Board Retreat is June 14-16, 2023 in Marathon, Texas.

The next planning session for the Permian Basin Behavioral Health Center is January 17-18, 2023.

Kathy Rhodes, Board Member, shared that she dropped off items from MCH to the VA in Big Spring, TX.

Matt Collins, Chief Operating Officer, reported that MCH was sending our surplus bottled water to Midland in response to their water break situation.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, and Steve Steen, Chief Legal Counsel.

Steve Ewing, Chief Financial Officer, provided an update on revenue cycle and the negotiations with BCBS. to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Adiel Alvarado, President MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Russell Tippin, President/Chief Executive Officer, presented the MCH TraumaCare Amendments to the ECHD Board of Directors during Executive Session.

Gingie Sredanovich, Chief Compliance and Privacy Officer, provided the Annual Compliance Report to the ECHD Board of Directors during Executive Session. She and Matt Collins, Chief Operating Officer was excused from the remainder of Executive Session.

Mary Gallegos, Director of Risk Management, provided the Risk Update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, provided a litigation update to the ECHD Board of Directors during Executive Session.

Russell Tippin presented the Nacero Amendment to the ECHD Board of Directors during Executive Session. Page 7 of 157

Executive Session began at 5:58 p.m.
Executive Session ended at 7:30 p.m.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Bryn Dodd presented the following new agreements:

- Armugan Mekala, M.D.. – This a three (3) year Hospitalist Contract.
- Francisco Baeza, N.P.– This is a three (3) year Electrophysiology Contract.
- Alicia Fletcher, N.P. – This is a three (3) year Hospitalist Contract.

Bryn Dodd presented the following amendment:

- Adam Farber, M.D. – This is an amendment to a Cardiology Contract.
- Jeffrey Freyder, M.D. – This is an amendment to a Orthopedics Contract.

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Amendments

Bryn Dodd presented the following Amendments:

- Courtney Barner, N.P. – This is an amendment to a TraumaCare Contract.
- Katherine Powers, N.P. – This is an amendment to a TraumaCare Contract.
- Hannah Rosso, P.A. – This is an amendment to a TraumaCare Contract.

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the MCH TraumaCare Amendments as presented. The motion carried.

C. Consider Approval of Chief of Staff Agreements

Bryn Dodd presented the following Chief of Staff Agreements:

- Dr. Gregory Shipkey – This is a six (6) month Chief of Staff Agreement.
- Dr. Fernando Boccalandro – This is a six (6) month Chief of Staff Agreement.
-

Kathy Rhodes moved, and David Dunn seconded the motion to approve the Chief of Staff Agreements as presented. The motion carried.

D. Consider Approval of the Nacero Amendment

Bryn Dodd presented the First Amendment to Enterprise Zone Tax Abatement Agreement Dated February 23, 2022, by and between Ector County Hospital District ("District"), Nacero TX 1 LLC ("Company"). Page 8 of 157

David Dunn moved, and Mary Lou Anderson seconded the motion to approve the First Amendment to Enterprise Zone Tax Abatement Agreement Dated February 23, 2022, by and between Ector County Hospital District ("District"), Nacero TX 1 LLC ("Company") as presented. The motion carried.

XIV. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 7:31 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Stephanie Acord, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Fernando Acosta, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Donald Beam, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Elora Corbin, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Gretchen Eames, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Mary Elibol, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
*Terence Hamel, MD	Radiology	Telemedicine	VRAD	02/09/2023-02/08/2025
Daniel Hansen, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Rachelle Herring, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Kenneth Heym, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Johnnie Honeycut, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Richard Howrey, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Clarissa Johnson, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Cynthia Keator, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Adrian Lacey, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025

Rebecca Luke, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Alexandria Lutley, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Salem Malik, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Warren Marks, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Timothy McCavit, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Jeffrey Murray, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Foluke Oitoju, MD	Radiology	Telemedicine	VRAD	02/09/2023-02/08/2025
Holly Pacenta, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Michael Perry, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Brittney Rhem, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Richard Roberts, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
David Shahani, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
*Deephak Swaminath, MD	Cardiology	Cardiology	TTUHSC	02/01/2023-01/31/2024
Marcela Torres, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Linh Tran, MD	Pediatrics	Telemedicine Pediatric Neurology	Cooks Children	02/09/2023-02/08/2025
Kelly Vallance, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025
Sibo Zhao, MD	Pediatrics	Telemedicine Hematology/Oncology	Cooks Children	02/09/2023-02/08/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Irene Esquivel, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Aberra	02/09/2023-02/08/2025
Madison Flores, PA	Medicine	AHP	Nephrology	Permian Basin Kidney Center	Dr. Anand Reddy	02/09/2023-02/08/2025
*Bianca Lenzy, NP	Pediatrics	AHP	Nurse Practitioner	TTUHSC	Dr. Robert Bennett	02/09/2023-02/08/2025
Katrina Loera, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Kaitha and Dr. Chakrala	02/09/2023-02/08/2025
Kelly Mattimoe, NP	Surgery	AHP	Nurse Practitioner		Dr. James Li	02/09/2023-02/08/2025
*Edelmiro Morales, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	02/09/2023-02/08/2025
*Samantha Nunez, NP	Surgery	AHP	Nurse Practitioner	Midessa Neurosurgery	Dr. Macaulay Nwojo	02/09/2023-02/08/2025
Corey Smith, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	02/09/2023-02/08/2025

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
John Parker, MD	Medicine	Yes	Associate	Intraoperative Neuromonitoring	Real Time Neuromonitoring	None	03/01/2023-02/28/2024
Thomas Cook, MD	Surgery	Yes	Active	Plastic Surgery		None	03/01/2023-02/28/2025
Jonathon Lee, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2023-02/28/2025
Dawood Malik, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2023-02/28/2025
Alan Pratt, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2023-02/28/2025
Wesley Pruett, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2023-02/28/2025
Duane Wilson, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2023-02/28/2025
Sam Kim, MD	Medicine	Yes	Active	Internal Medicine	ProCare	None	04/01/2023-03/31/2025

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Courtney Barner, NP	Surgery	AHP	Nurse Practitioner		Dr. York, Dr. Grove, Dr. Peterson, Dr. Shaw	None	03/01/2023-02/28/2025
Janelle Fabia, NP	Pediatrics	AHP	Nurse Practitioner	TTHSC	Dr. Robert Bennett	None	03/01/2023-02/28/2025
Veronica Garcia, NP	Surgery	AHP	Nurse Practitioner		Dr. Raphael Nwojo	None	03/01/2023-02/28/2025
Elias Marquez, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Eduardo Salcedo	None	03/01/2023-02/28/2025
Courtney Myers, PA	Cardiology	AHP	Physician Assistant	ProCare	Dr. Adam Farber	None	03/01/2023-02/28/2025
Katherine Powers, NP	Surgery	AHP	Nurse Practitioner		Dr. York, Dr. Grove, Dr. Peterson, Dr. Shaw	None	03/01/2023-02/28/2025
Joseph Cox, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Gregory Shipkey	None	04/01/2023-03/31/2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
 Executive Committee Chair
 /MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Hyon Kang, MD	Medicine	ADD: Moderate Sedation
Kavitha Kumbum, MD	Medicine	ADD: Moderate Sedation

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jonathan Cotteen, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Harry Conley, MD	Telemedicine	Radiology	12/31/2022	Resignation
Richard Covey, CRNA	AHP	Anesthesia	10/31/2022	Resignation
David Gullet, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Pete Hext, CRNA	AHP	Anesthesia	10/31/2022	Resignation
AJ Klohn, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Sean Le, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Benjamin Lockmiller, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Robert Mohr, MD	Associate	Emergency Medicine	12/07/2022	Resignation
Pankaj Patel, MD	Active	Cardiology	12/12/2022	Resignation
Brian Risinger, MD	Telemedicine	Radiology	11/30/2022	Resignation
Peggy Ann Smith, CRNA	AHP	Anesthesia	10/31/2022	Resignation
Simon Tan, MD	Associate	Medicine	01/10/2023	Resignation
Gregory Wolf, MD	Telemedicine	Radiology	12/31/2022	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
None		

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Hyon Kang, MD	Medicine	Removal I-FPPE
Antonyos Mahfoud, MD	Medicine	Removal I-FPPE
Devi Suravajjala, MD	Medicine	Removal I-FPPE
Yi-Zarn Wang, MD	Surgery	Extended for 2 months

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Neonatal-Perinatal Delineation of Privilege Form

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following Delineation of Privilege Form.

- Neonatal-Perinatal Delineation of Privilege Form

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the above Delineation of Privilege Form.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



February 9, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

FPPE/OPPE Department Plans

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following FPPE/OPPE Department Plans.

FPPE/ OPPE Department Plans

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the FPPE/OPPE Plans:

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
February 2023
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 562,923	\$ 580,595	-3.0%	\$ 555,500	1.3%	\$ 1,694,726	\$ 1,741,335	-2.7%	\$ 1,842,320	-8.0%
TOTAL PATIENT REVENUE	\$ 562,923	\$ 580,595	-3.0%	\$ 555,500	1.3%	\$ 1,694,726	\$ 1,741,335	-2.7%	\$ 1,842,320	-8.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 311,858	\$ 326,684	-4.5%	\$ 346,664	-10.0%	\$ 889,236	\$ 979,361	-9.2%	\$ 1,207,072	-26.3%
Self Pay Adjustments	93,141	58,509	59.2%	19,034	389.3%	178,742	174,207	2.6%	81,391	119.6%
Bad Debts	(21,292)	10,868	-295.9%	31,181	-168.3%	20	33,484	-99.9%	(31,213)	-100.1%
TOTAL REVENUE DEDUCTIONS	\$ 383,707	\$ 396,061	-3.1%	\$ 396,879	-3.3%	\$ 1,067,997	\$ 1,187,052	-10.0%	\$ 1,257,249	-15.1%
	68.16%	68.22%		71.45%		63.02%	68.17%		68.24%	
NET PATIENT REVENUE	\$ 179,215	\$ 184,534	-2.9%	\$ 158,621	13.0%	\$ 626,728	\$ 554,283	13.1%	\$ 585,071	7.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 29,653	\$ 23,543	26.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	236.5%	\$ 79,408	199.3%
TOTAL OTHER REVENUE	\$ 29,653	\$ 23,543	26.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	236.5%	\$ 79,408	199.3%
NET OPERATING REVENUE	\$ 208,868	\$ 208,077	0.4%	\$ 156,211	33.7%	\$ 864,416	\$ 624,912	38.3%	\$ 664,479	30.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 101,636	\$ 101,299	0.3%	\$ 90,747	12.0%	\$ 319,522	\$ 302,259	5.7%	\$ 266,106	20.1%
Benefits	33,955	27,109	25.3%	22,689	49.7%	101,297	81,175	24.8%	71,692	41.3%
Physician Services	148,794	217,207	-31.5%	173,428	-14.2%	426,555	645,548	-33.9%	513,431	-16.9%
Cost of Drugs Sold	6,358	18,511	-65.7%	16,680	-61.9%	57,334	55,739	2.9%	56,246	1.9%
Supplies	26,327	9,343	181.8%	5,772	356.1%	55,647	27,925	99.3%	22,297	149.6%
Utilities	6,495	4,895	32.7%	4,655	39.5%	17,480	15,868	10.2%	15,298	14.3%
Repairs and Maintenance	608	2,824	-78.5%	3,368	-81.9%	3,362	8,472	-60.3%	12,301	-72.7%
Leases and Rentals	460	482	-4.5%	450	2.4%	1,408	1,446	-2.6%	1,441	-2.3%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	3,000	4,773	-37.1%	6,335	-52.6%
TOTAL OPERATING EXPENSES	\$ 325,634	\$ 383,261	-15.0%	\$ 318,790	2.1%	\$ 985,606	\$ 1,143,205	-13.8%	\$ 965,147	2.1%
Depreciation/Amortization	\$ 23,338	\$ 29,861	-21.8%	\$ 28,692	-18.7%	\$ 70,147	\$ 88,774	-21.0%	\$ 86,437	-18.8%
TOTAL OPERATING COSTS	\$ 348,972	\$ 413,122	-15.5%	\$ 347,482	0.4%	\$ 1,055,753	\$ 1,231,979	-14.3%	\$ 1,051,584	0.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (140,104)	\$ (205,045)	-31.7%	\$ (191,271)	-26.8%	\$ (191,337)	\$ (607,067)	-68.5%	\$ (387,105)	-50.6%
Operating Margin	-67.08%	-98.54%	-31.9%	-122.44%	-45.2%	-22.13%	-97.14%	-77.2%	-58.26%	-62.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,868	1,962	-4.8%	1,839	1.6%	5,498	5,879	-6.5%	5,865	-6.3%
Average Revenue per Office Visit	301.35	295.92	1.8%	302.07	-0.2%	308.24	296.20	4.1%	314.12	-1.9%
Hospital FTE's (Salaries and Wages)	23.6	25.5	-7.7%	23.5	0.3%	25.9	25.7	0.5%	22.0	17.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 199,204	\$ 231,718	-14.0%	\$ 194,510	2.4%	\$ 564,457	\$ 683,692	-17.4%	\$ 612,702	-7.9%
TOTAL PATIENT REVENUE	\$ 199,204	\$ 231,718	-14.0%	\$ 194,510	2.4%	\$ 564,457	\$ 683,692	-17.4%	\$ 612,702	-7.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 106,015	\$ 135,800	-21.9%	\$ 128,895	-17.8%	\$ 286,394	\$ 400,683	-28.5%	\$ 504,692	-43.3%
Self Pay Adjustments	31,476	39,022	-19.3%	11,533	172.9%	84,421	115,136	-26.7%	46,787	80.4%
Bad Debts	(1,412)	(6,629)	-78.7%	4,865	-129.0%	2,814	(19,559)	-114.4%	(78,636)	-103.6%
TOTAL REVENUE DEDUCTIONS	\$ 136,079	\$ 168,193	-19.1%	\$ 145,292	-6.3%	\$ 373,628	\$ 496,260	-24.7%	\$ 472,843	-21.0%
	68.3%	72.6%		74.7%		66.2%	72.6%		77.2%	
NET PATIENT REVENUE	\$ 63,125	\$ 63,525	-0.6%	\$ 49,218	28.3%	\$ 190,829	\$ 187,432	1.8%	\$ 139,859	36.4%
OTHER REVENUE										
FHC Other Revenue	\$ 29,653	\$ 23,543	0.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	0.0%	\$ 79,408	199.3%
TOTAL OTHER REVENUE	\$ 29,653	\$ 23,543	26.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	236.5%	\$ 79,408	199.3%
NET OPERATING REVENUE	\$ 92,778	\$ 87,068	6.6%	\$ 46,808	98.2%	\$ 428,517	\$ 258,061	66.1%	\$ 219,267	95.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 77,640	\$ 59,639	30.2%	\$ 58,602	32.5%	\$ 227,043	\$ 175,966	29.0%	\$ 198,629	14.3%
Benefits	25,939	15,960	62.5%	14,652	77.0%	71,978	47,258	52.3%	53,513	34.5%
Physician Services	109,636	102,930	6.5%	58,648	86.9%	277,044	306,403	-9.6%	236,029	17.4%
Cost of Drugs Sold	2,312	4,717	-51.0%	3,990	-42.1%	13,229	13,918	-4.9%	9,205	43.7%
Supplies	2,547	5,395	-52.8%	2,535	0.5%	9,728	15,983	-39.1%	13,315	-26.9%
Utilities	3,124	2,301	35.8%	2,120	47.4%	8,546	9,248	-7.6%	8,357	2.3%
Repairs and Maintenance	608	2,824	-78.5%	3,368	-81.9%	1,662	8,472	-80.4%	12,301	-86.5%
Leases and Rentals	460	482	-4.5%	450	2.4%	1,408	1,446	-2.6%	1,441	-2.3%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	3,000	4,773	-37.1%	6,335	-52.6%
TOTAL OPERATING EXPENSES	\$ 223,267	\$ 195,839	14.0%	\$ 145,364	53.6%	\$ 613,638	\$ 583,467	5.2%	\$ 539,125	13.8%
Depreciation/Amortization	\$ 2,484	\$ 2,933	-15.3%	\$ 2,625	-5.4%	\$ 7,586	\$ 8,737	-13.2%	\$ 7,892	-3.9%
TOTAL OPERATING COSTS	\$ 225,751	\$ 198,772	13.6%	\$ 147,989	52.5%	\$ 621,224	\$ 592,204	4.9%	\$ 547,017	13.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (132,974)	\$ (111,704)	-19.0%	\$ (101,181)	-31.4%	\$ (192,707)	\$ (334,143)	42.3%	\$ (327,749)	-41.2%
Operating Margin	-143.33%	-128.30%	11.7%	-216.16%	-33.7%	-44.97%	-129.48%	-65.3%	-149.47%	-69.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	721	849	-15.1%	738	-2.3%	2,029	2,505	-19.0%	2,236	-9.3%
Average Revenue per Office Visit	276.29	272.93	1.2%	263.56	4.8%	278.19	272.93	1.9%	274.02	1.5%
Hospital FTE's (Salaries and Wages)	10.1	12.8	-20.7%	16.3	-38.1%	11.8	12.7	-7.0%	15.0	-21.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 183,053	\$ 176,768	3.6%	\$ 153,800	19.0%	\$ 582,313	\$ 535,752	8.7%	\$ 472,451	23.3%
TOTAL PATIENT REVENUE	\$ 183,053	\$ 176,768	3.6%	\$ 153,800	19.0%	\$ 582,313	\$ 535,752	8.7%	\$ 472,451	23.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 105,652	\$ 96,193	9.8%	\$ 89,438	18.1%	\$ 318,788	\$ 291,544	9.3%	\$ 284,941	11.9%
Self Pay Adjustments	23,135	13,437	72.2%	7,310	216.5%	56,458	40,726	38.6%	21,695	160.2%
Bad Debts	872	8,228	-89.4%	1,636	-46.7%	9,401	24,937	-62.3%	3,835	145.2%
TOTAL REVENUE DEDUCTIONS	\$ 129,658	\$ 117,858	10.0%	\$ 98,384	31.8%	\$ 384,646	\$ 357,207	7.7%	\$ 310,470	23.9%
	70.83%	66.67%		63.97%		66.05%	66.67%		65.71%	
NET PATIENT REVENUE	\$ 53,395	\$ 58,910	-9.4%	\$ 55,415	-3.6%	\$ 197,667	\$ 178,545	10.7%	\$ 161,981	22.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 53,395	\$ 58,910	-9.4%	\$ 55,415	-3.6%	\$ 197,667	\$ 178,545	10.7%	\$ 161,981	22.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 7,122	\$ 21,127	-66.3%	\$ 16,383	-56.5%	\$ 33,557	\$ 64,030	-47.6%	\$ 29,127	15.2%
Benefits	2,379	5,654	-57.9%	4,096	-41.9%	10,639	17,196	-38.1%	7,847	35.6%
Physician Services	31,133	48,507	-35.8%	51,975	-40.1%	109,116	143,956	-24.2%	117,207	-6.9%
Cost of Drugs Sold	3,593	4,151	-13.4%	3,851	-6.7%	11,852	12,581	-5.8%	14,723	-19.5%
Supplies	9,393	2,011	367.1%	890	955.6%	18,190	6,088	198.8%	4,057	348.4%
Utilities	3,371	2,594	30.0%	2,536	33.0%	8,935	6,620	35.0%	6,941	28.7%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 56,992	\$ 84,044	-32.2%	\$ 79,730	-28.5%	\$ 193,989	\$ 250,471	-22.6%	\$ 179,901	7.8%
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 62,337	\$ 79,812	-21.9%	\$ 78,321	-20.4%
TOTAL OPERATING COSTS	\$ 77,771	\$ 110,897	-29.9%	\$ 105,722	-26.4%	\$ 256,325	\$ 330,283	-22.4%	\$ 258,222	-0.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (24,376)	\$ (51,987)	-53.1%	\$ (50,306)	-51.5%	\$ (58,659)	\$ (151,738)	-61.3%	\$ (96,241)	-39.0%
Operating Margin	-45.65%	-88.25%	-48.3%	-90.78%	-49.7%	-29.68%	-84.99%	-65.1%	-59.41%	-50.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	630	649	-2.9%	565	11.5%	1,901	1,967	-3.4%		0.0%
Average Revenue per Office Visit	290.56	272.37	6.7%	272.21	6.7%	306.32	272.37	12.5%	284.44	7.7%
Hospital FTE's (Salaries and Wages)	6.4	6.7	-4.0%	3.3	92.4%	6.6	6.9	-3.2%	3.0	119.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 180,666	\$ 172,109	5.0%	\$ 207,190	-12.8%	\$ 547,955	\$ 521,891	5.0%	\$ 757,167	-27.6%
TOTAL PATIENT REVENUE	\$ 180,666	\$ 172,109	5.0%	\$ 207,190	-12.8%	\$ 547,955	\$ 521,891	5.0%	\$ 757,167	-27.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 100,192	\$ 94,691	5.8%	\$ 128,331	-21.9%	\$ 284,054	\$ 287,134	-1.1%	\$ 417,439	-32.0%
Self Pay Adjustments	38,531	6,050	536.9%	191	20028.8%	37,864	18,345	106.4%	12,909	193.3%
Bad Debts	(20,752)	9,269	-323.9%	24,680	-184.1%	(12,195)	28,106	-143.4%	43,588	-128.0%
TOTAL REVENUE DEDUCTIONS	\$ 117,970	\$ 110,010	7.2%	\$ 153,203	-23.0%	\$ 309,723	\$ 333,585	-7.2%	\$ 473,936	-34.6%
	65.30%	63.92%		73.94%		56.52%	63.92%		62.59%	
NET PATIENT REVENUE	\$ 62,696	\$ 62,099	1.0%	\$ 53,988	16.1%	\$ 238,232	\$ 188,306	26.5%	\$ 283,231	-15.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 62,696	\$ 62,099	1.0%	\$ 53,988	16.1%	\$ 238,232	\$ 188,306	26.5%	\$ 283,231	-15.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 16,873	\$ 20,533	-17.8%	\$ 15,762	7.0%	\$ 58,922	\$ 62,263	-5.4%	\$ 38,350	53.6%
Benefits	5,637	5,495	2.6%	3,941	43.0%	18,680	16,721	11.7%	10,332	80.8%
Physician Services	8,024	65,770	-87.8%	62,806	-87.2%	40,394	195,189	-79.3%	160,195	-74.8%
Cost of Drugs Sold	453	9,643	-95.3%	8,839	-94.9%	32,253	29,240	10.3%	32,319	-0.2%
Supplies	14,387	1,937	642.8%	2,348	512.8%	27,730	5,854	373.7%	4,926	463.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 45,375	\$ 103,378	-56.1%	\$ 93,697	-51.6%	\$ 177,979	\$ 309,267	-42.5%	\$ 246,121	-27.7%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 225	\$ 225	-0.2%	\$ 225	0.0%
TOTAL OPERATING COSTS	\$ 45,450	\$ 103,453	-56.1%	\$ 93,771	-51.5%	\$ 178,204	\$ 309,492	-42.4%	\$ 246,346	-27.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 17,246	\$ (41,354)	-141.7%	\$ (39,784)	-143.3%	\$ 60,029	\$ (121,186)	-149.5%	\$ 36,885	62.7%
Operating Margin	27.51%	-66.59%	-141.3%	-73.69%	-137.3%	25.20%	-64.36%	-139.2%	13.02%	93.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	517	464	11.4%	536	-3.5%	1,568	1,407	11.4%	1,968	-20.3%
Total Visits	517	464	11.4%	536	-3.5%	1,568	1,407	11.4%		0.0%
Average Revenue per Office Visit	349.45	370.92	-5.8%	386.55	-9.6%	349.46	370.92	-5.8%	384.74	-9.2%
Hospital FTE's (Salaries and Wages)	7.0	6.1	15.5%	3.8	83.3%	7.4	6.2	19.9%	4.0	85.6%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
DECEMBER 2022**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 46,883	\$ 41,508	\$ 39	\$ 88,430	15.7%	\$ 139,441	\$ 118,211	\$ 42	\$ 257,694	15.2%
Medicaid	55,300	51,438	115,561	222,300	39.5%	150,045	172,919	369,441	692,405	40.9%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	29,343	40,690	58,946	128,979	22.9%	87,865	146,986	162,431	397,282	23.4%
Self Pay	58,949	44,639	4,095	107,684	19.1%	174,138	122,669	7,545	304,353	18.0%
Other	8,729	4,778	2,025	15,531	2.8%	12,968	21,527	8,496	42,992	2.5%
Total	\$ 199,204	\$ 183,053	\$ 180,666	\$ 562,923	100.0%	\$ 564,457	\$ 582,313	\$ 547,955	\$ 1,694,726	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 20,598	\$ 20,186	-	\$ 40,785	14.2%	\$ 72,474	\$ 63,645	\$ -	\$ 136,120	16.8%
Medicaid	28,006	32,002	82,629	142,637	49.6%	72,115	86,822	223,472	382,409	47.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	15,705	18,922	35,872	70,500	24.5%	38,094	62,235	97,523	197,851	24.4%
Self Pay	13,190	9,698	6,729	29,617	10.3%	36,866	30,019	15,783	82,669	10.2%
Other	596	2,535	882	4,014	1.4%	1,814	7,710	3,772	13,296	1.6%
Total	\$ 78,096	\$ 83,344	\$ 126,112	\$ 287,552	100.0%	\$ 221,363	\$ 250,431	\$ 340,551	\$ 812,345	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 46,883	23.5%	\$ 42,943	22.1%	\$ 139,441	24.7%	\$ 139,513	22.8%
Medicaid	55,300	27.8%	51,966	26.7%	150,045	26.6%	136,323	22.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,343	14.7%	28,915	14.9%	87,865	15.6%	97,617	15.9%
Self Pay	58,949	29.6%	64,998	33.4%	174,138	30.8%	217,877	35.6%
Other	8,729	4.4%	5,688	2.9%	12,968	2.3%	21,372	3.5%
TOTAL	\$ 199,204	100.0%	\$ 194,510	100.0%	\$ 564,457	100.0%	\$ 612,702	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,598	26.4%	\$ 21,291	34.8%	\$ 72,474	32.7%	\$ 56,685	30.0%
Medicaid	28,006	35.8%	15,272	25.1%	72,115	32.6%	56,602	29.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,705	20.1%	14,248	23.3%	38,094	17.2%	39,987	21.1%
Self Pay	13,190	16.9%	9,139	14.9%	36,866	16.7%	30,395	16.1%
Other	596	0.8%	1,188	1.9%	1,814	0.8%	5,594	3.0%
TOTAL	\$ 78,096	100.0%	\$ 61,137	100.0%	\$ 221,363	100.0%	\$ 189,264	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 41,508	22.7%	\$ 36,877	24.0%	\$ 118,211	20.3%	\$ 108,018	22.9%
Medicaid	51,438	28.1%	\$ 41,241	26.8%	172,919	29.7%	119,625	25.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	40,690	22.2%	\$ 30,750	20.0%	146,986	25.2%	114,791	24.3%
Self Pay	44,639	24.4%	\$ 36,948	24.0%	122,669	21.1%	103,165	21.8%
Other	4,778	2.6%	\$ 7,984	5.2%	21,527	3.7%	26,853	5.7%
TOTAL	\$ 183,053	100.0%	\$ 153,800	100.0%	\$ 582,313	100.0%	\$ 472,451	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 20,186	24.2%	\$ 15,901	28.2%	\$ 63,645	25.4%	\$ 46,115	30.8%
Medicaid	32,002	38.5%	16,781	29.7%	\$ 86,822	34.6%	38,650	25.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	18,922	22.7%	17,283	30.6%	62,235	24.9%	43,471	29.0%
Self Pay	9,698	11.6%	5,160	9.1%	30,019	12.0%	18,682	12.5%
Other	2,535	3.0%	1,340	2.4%	7,710	3.1%	2,809	1.9%
TOTAL	\$ 83,344	100.0%	\$ 56,465	100.0%	\$ 250,431	100.0%	\$ 149,726	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
DECEMBER 2022**

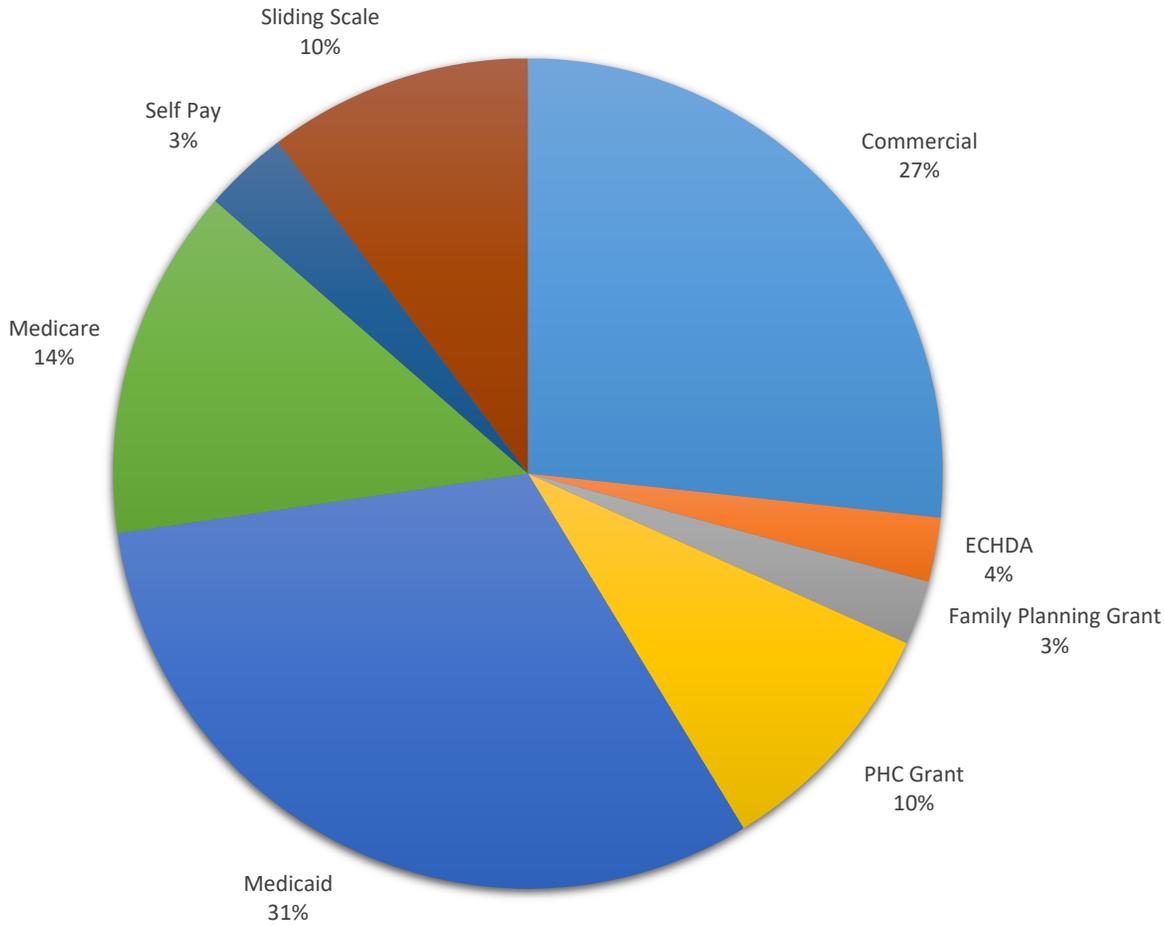
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 39	0.0%	\$ (363)	-0.2%	\$ 42	0.0%	\$ (827)	-0.1%
Medicaid	115,561	64.0%	\$ 136,090	65.7%	369,441	67.4%	461,401	60.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	58,946	32.6%	\$ 69,355	33.5%	162,431	29.6%	272,144	35.9%
Self Pay	4,095	2.3%	\$ 212	0.1%	7,545	1.4%	20,621	2.7%
Other	2,025	1.1%	\$ 1,896	0.9%	8,496	1.6%	3,828	0.5%
TOTAL	\$ 180,666	100.0%	\$ 207,190	100.0%	\$ 547,955	100.0%	\$ 757,167	100.0%

PAYMENTS BY PAYOR

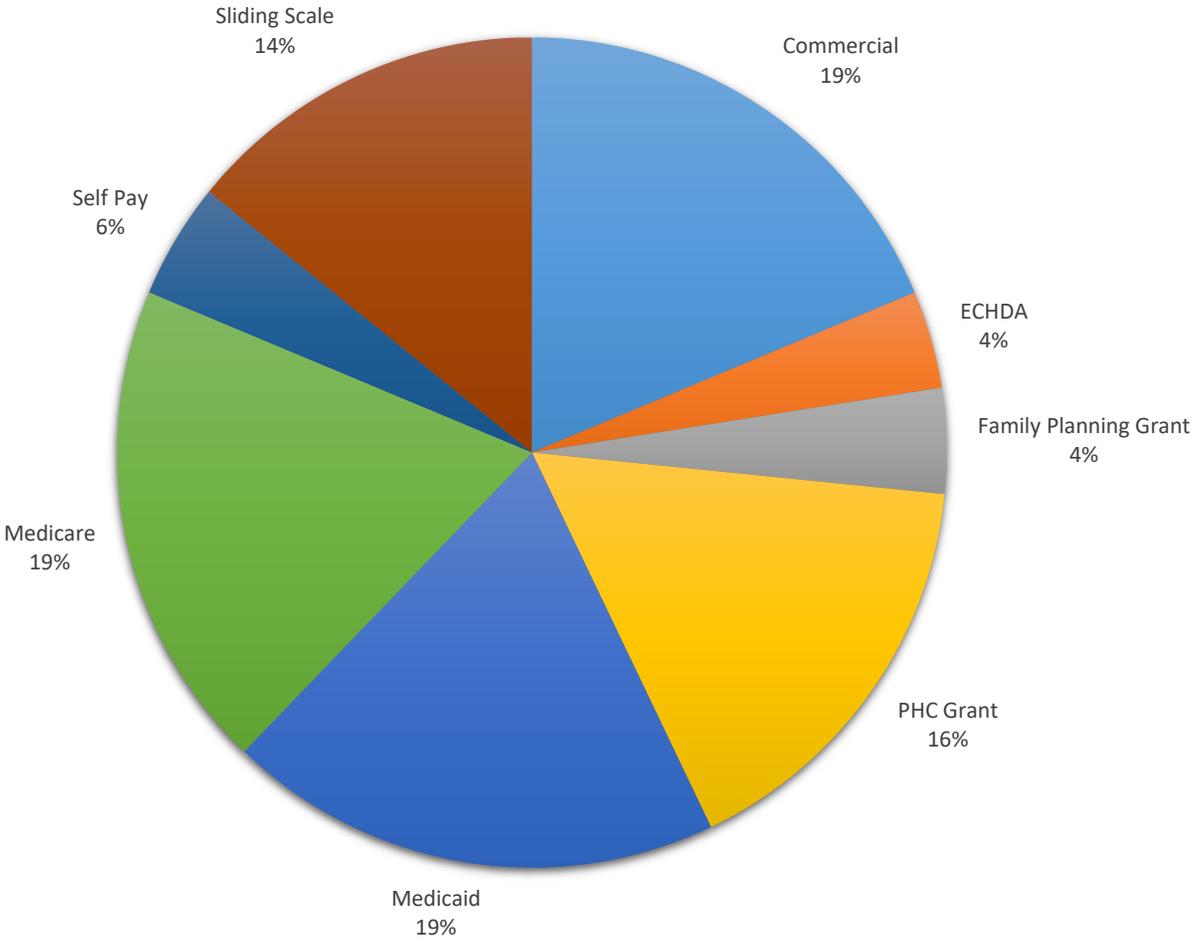
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	82,629	65.6%	48,638	50.7%	223,472	65.7%	126,404	42.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	35,872	28.4%	41,612	43.4%	97,523	28.6%	148,300	49.9%
Self Pay	6,729	5.3%	4,502	4.7%	15,783	4.6%	20,240	6.8%
Other	882	0.7%	1,144	1.2%	3,772	1.1%	2,352	0.8%
TOTAL	\$ 126,112	100.0%	\$ 95,896	100.0%	\$ 340,551	100.0%	\$ 297,296	100.0%

Total FHC December Visits by Financial Class



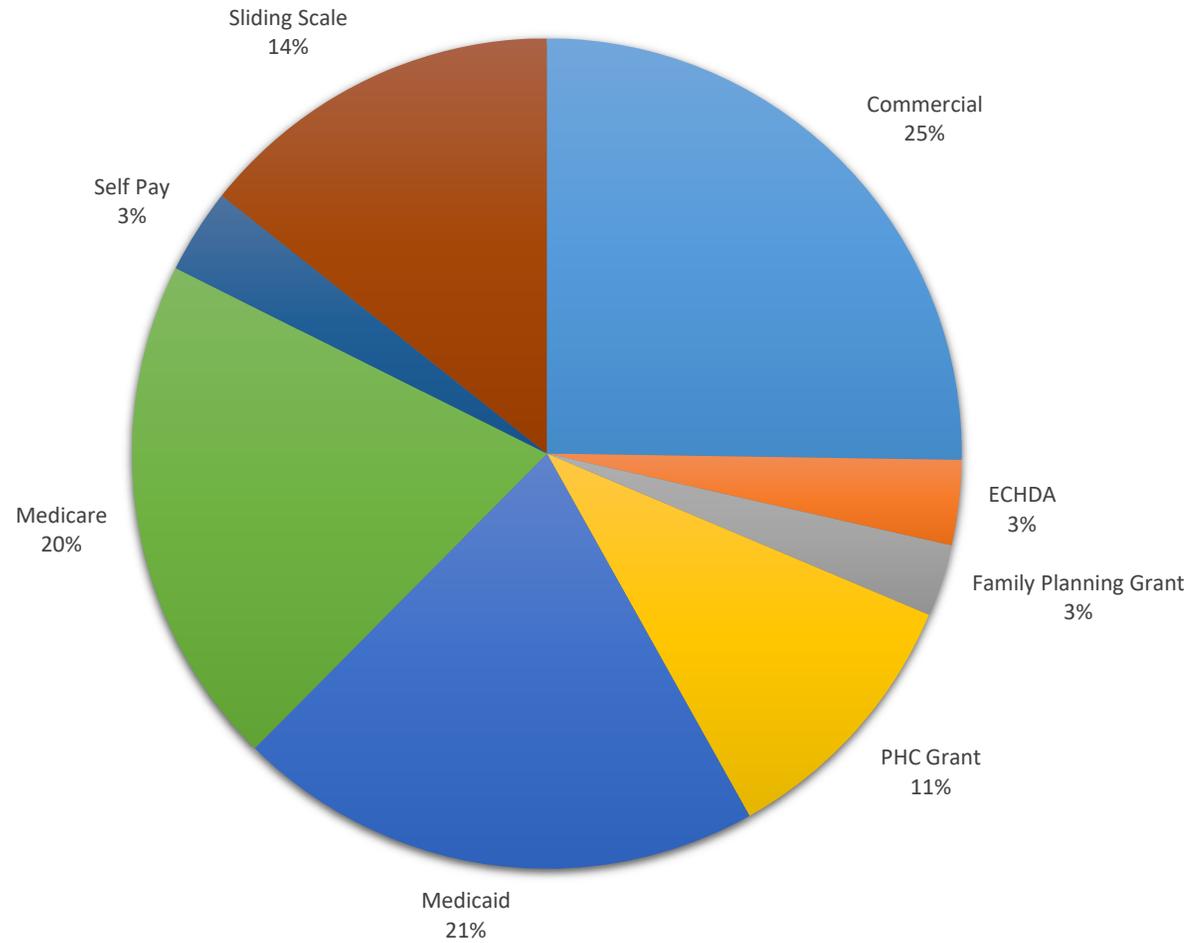
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements December Visits by Financial Class



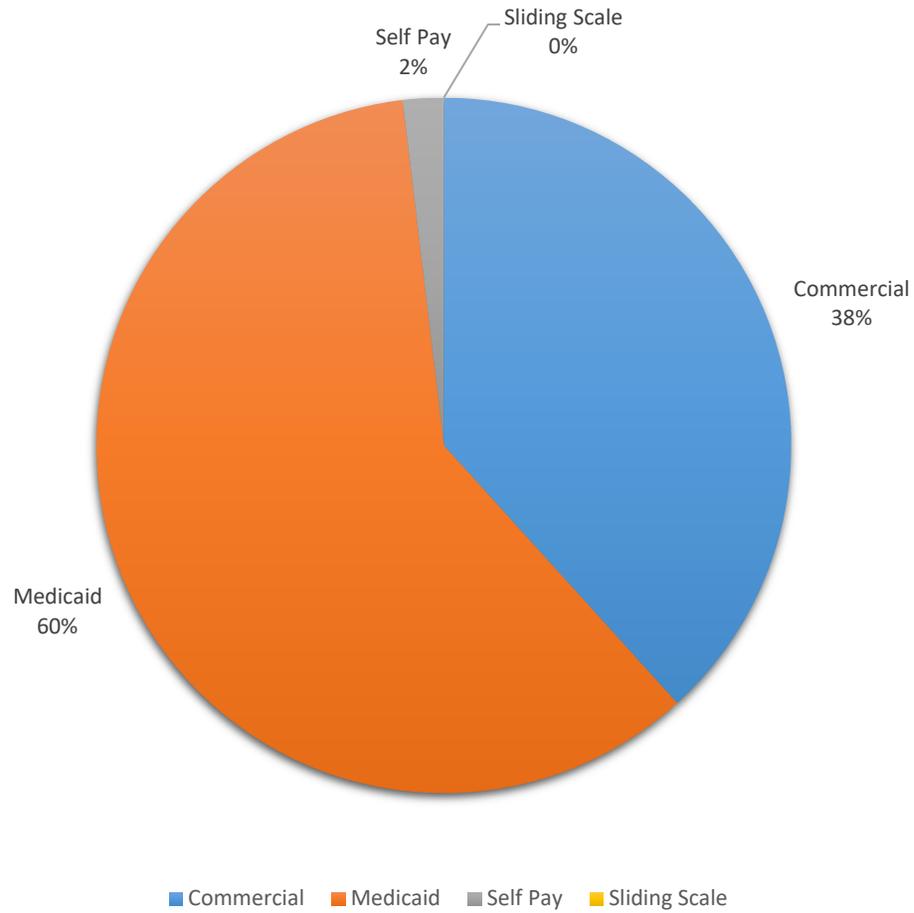
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC West University December Visits by Financial Class

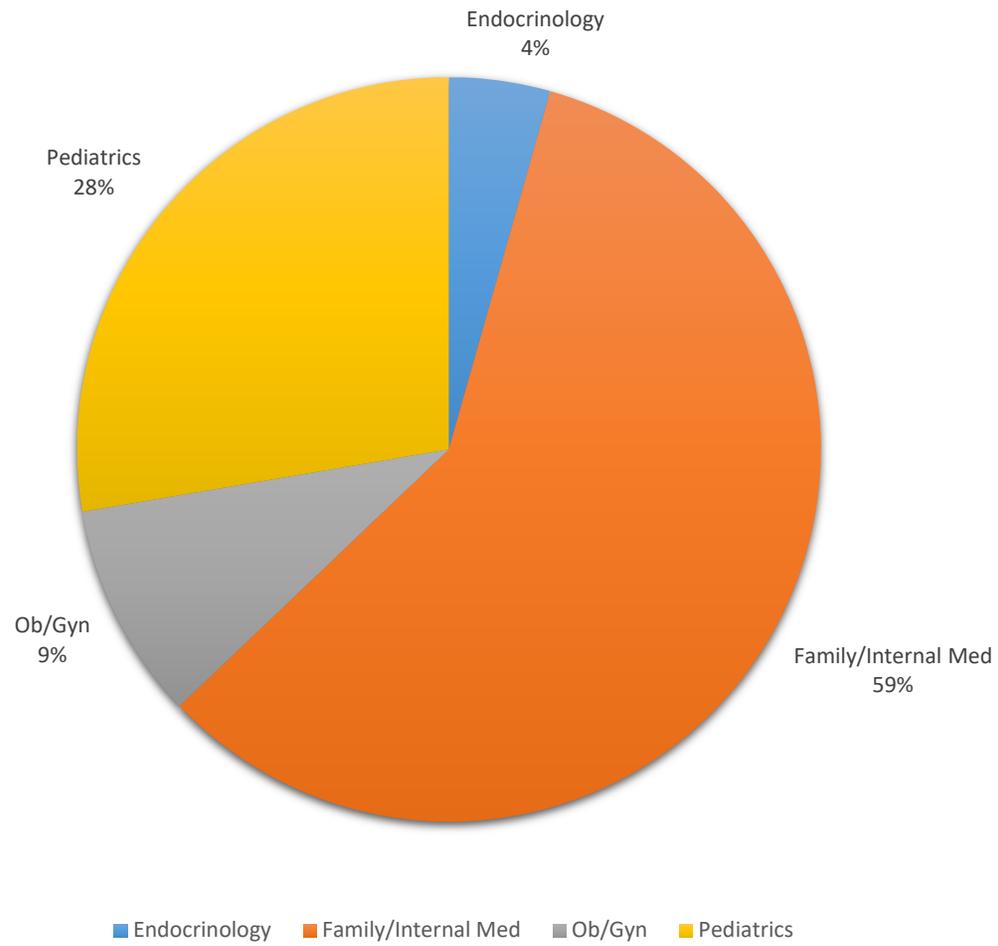


■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

Healthy Kids Clinic December Visits by Financial Class



FHC December Visits By Service



FHC Executive Director's Report-February 2023

- **Staffing Update:** The Family Health Clinic currently has one open position; we are in search of an LVNs for our pediatric clinic.
- **Telehealth Update:** For the month of December, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** We continue the search for Dr Poudel's permanent replacement in pediatrics. Locum Pediatrician Dr Merry Hart started Monday January 9, 2023. Dr Hart will be assisting us with pediatric coverage while we search for a permanent replacement.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of January:
 - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.

February 2023

MEDICAL CENTER HEALTH SYSTEM

COMPLIANCE COMMITTEE CHARTER

I. PURPOSE

As an expression of our commitment to act with integrity and ethics and to institute a program to ensure compliance with all applicable laws, Medical Center Health System (“MCHS”) has created a Board approved Compliance Committee to (i) oversee the implementation, operation, and effectiveness of MCHS’s Compliance Program and the performance of the Compliance Officer in effectuating the Compliance Program, and (ii) assist the Board in fulfilling its fiduciary responsibility and accountability relating to its compliance oversight responsibilities, the Mission and Values of MCHS and the MCHS Compliance Standards of Conduct.

II. AUTHORITIES AND RESPONSIBILITIES

The Compliance Committee is continuously composed of representatives from multiple disciplines. At a minimum, the Compliance Committee will include the Chief Compliance and Privacy Officer, President and Chief Executive Officer (Pres./CEO), Chief Legal Counsel, Chief Financial Officer, Chief Operating Officer, Chief Medical Officer, Chief Information Officer and two Ector County Hospital District Board Members. The Pres./CEO shall also appoint such ex officio members of the Compliance Committee as he or she deems necessary or advisable to assist the committee in the performance of its duties. Ex officio members of the committee may not vote on matters before the committee.

The Compliance Committee will receive reports from ad-hoc guests which will be related to Human Resources, Information Technology/Security, Revenue Cycle/Integrity, or others as deemed necessary.

III. DUTIES OF THE COMPLIANCE COMMITTEE

The duties of the Compliance Committee shall include:

1. Advising the Chief Compliance Officer and assisting in the implementation and maintenance of the Compliance Program;
2. Working with appropriate departments of the Health System to develop standards of conduct and policies and procedures to promote adherence to the Compliance Program;

3. Recommending and monitoring, in conjunction with the relevant departments, the development of internal systems and controls to carry out MCHS's standards, policies and procedures;
4. Determining the appropriate strategy and/or approach to promote adherence to the Compliance Program and the detection of potential violations;
5. Developing a system to solicit, evaluate and respond to complaints and problems;
6. Overseeing the education and training of employees and systems for communication with and by employees;
7. Analyzing the legal requirements with which MCHS must comply and locating and analyzing specific risk areas within the Health System; and
8. Establishing confidentiality standards and requirements for committee members and those persons requested to provide assistance to the committee.

IV. MEETINGS

The Committee shall meet at least quarterly in order to perform its responsibilities. The Committee shall keep agendas, minutes and attendance of its meetings.



Investor Statement

September 30, 2022- December 31, 2022

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown, Jarrod Patterson

Momentum Independent Network
Managed Accounts

ECTOR COUNTY HOSPITAL DISTRICT
December 31, 2022

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
Treasuries/Agencies/CDs	\$ 65,653,283	1.04%	\$ 62,344,524	\$ -3,308,759
Money Market	\$ 471,907	3.73%	\$ 471,907	\$ 0
Total	\$ 66,125,190	1.06%	\$ 62,816,431	\$ -3,308,759

	12/31/2022	12/31/2021
3 MONTH TREASURY BILL	4.42%	0.06%
5 YEAR TREASURY BILL	3.99%	1.26%
10 YEAR TREASURY NOTE	3.88%	1.52%
30 YEAR TREASURY NOTE	3.97%	1.90%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Dec 31, 2022

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 3,134,361	\$ 2,894,197	\$ -240,164	-7.75 %	4.61 %				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,005	1,502,256	-97,749	-6.11	2.39	1.37	Jun 15, 2024	\$ 93.89	0.25 %
FHLBanks 0.860 10/27/25 '22 3130APGW9	1,500,000	1,497,680	1,355,265	-142,415	-9.51	2.16	2.67	Oct 27, 2025	90.35	0.90
Cash		36,676	36,676			0.06				—
38285456		23,369,595	22,767,494	-602,101	-2.59	36.24				
US Treasury 0.250 06/15/24 91282CCG4	2,700,000	2,700,005	2,535,057	-164,948	-6.11	4.04	1.37	Jun 15, 2024	93.89	0.25
FHLBanks 0.860 10/27/25 '22 3130APGW9	500,000	499,240	451,755	-47,485	-9.51	0.72	2.67	Oct 27, 2025	90.35	0.90
Farmer Mac 0.550 06/30/23 MTN 31422XRF1	20,000,000	20,006,868	19,617,200	-389,668	-1.95	31.23	0.44	Jun 30, 2023	98.09	0.48
Cash		163,482	163,482			0.26				—
26761610		2,305,528	2,150,801	-154,727	-7.04	3.42				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,005	1,502,256	-97,749	-6.11	2.39	1.37	Jun 15, 2024	93.89	0.25
FHLBanks 0.860 10/27/25 '22 3130APGW9	600,000	599,084	542,106	-56,978	-9.51	0.86	2.67	Oct 27, 2025	90.35	0.90
Cash		106,439	106,439			0.17				—
26761530		5,462,433	4,951,294	-511,139	-9.54	7.88				
Freddie Mac 0.600 10/15/25 '22 MTN 3134GWYS9	750,000	740,772	669,022	-71,750	-9.69	1.07	2.66	Oct 15, 2025	89.20	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	4,600,000	4,617,891	4,178,502	-439,389	-9.51	6.65	2.64	Dec 1, 2025	90.84	1.03
Cash		103,770	103,770			0.17				—
26761506		28,820,644	27,233,766	-1,586,878	-5.51	43.35				
Federal Farm 2.580 04/18/24 '22 3133ENUS7	3,502,000	3,514,712	3,414,450	-100,262	-2.85	5.44	1.15	Apr 18, 2024	97.50	1.42
Freddie Mac 0.600 10/15/25 '22 MTN 3134GWYS9	2,700,000	2,666,729	2,408,481	-258,248	-9.68	3.83	2.66	Oct 15, 2025	89.20	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	3,000,000	3,011,673	2,725,110	-286,563	-9.52	4.34	2.64	Dec 1, 2025	90.84	1.03
FHLBanks 0.860 10/27/25 '22 3130APGW9	2,300,000	2,296,432	2,078,073	-218,359	-9.51	3.31	2.67	Oct 27, 2025	90.35	0.90
FHLBanks 1.050 07/25/24 '22 3130AQJ38	9,725,000	9,467,308	9,182,928	-284,379	-3.00	14.62	1.47	Jul 25, 2024	94.43	2.27
US Treasury 1.750 03/15/25 91282CED9	6,859,000	6,845,054	6,486,076	-358,978	-5.24	10.33	2.07	Mar 15, 2025	94.56	1.82
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	219,290	-21,903	-9.08	0.35		Nov 19, 2026	87.72	1.89
Goldman Bank USA 1.800 03/09/26 38149M2P7	250,000	250,004	229,592	-20,412	-8.16	0.37	2.98	Mar 9, 2026	91.84	1.80
MIDWEST INDPT BANKERSBANK/JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB 59833LAY8	250,000	250,004	229,298	-20,707	-8.28	0.37			91.72	1.80
Live Oak Banking 1.900 09/15/25 538036VN1	250,000	250,004	232,935	-17,069	-6.83	0.37	2.54	Sep 15, 2025	93.17	1.90
Cash		27,532	27,532			0.04				—
38285461		3,032,629	2,818,878	-213,751	-7.13	4.49				
US Treasury 0.250 06/15/24 91282CCG4	2,100,000	2,100,005	1,971,711	-128,294	-6.11	3.14	1.37	Jun 15, 2024	93.89	0.25
FHLBanks 0.860 10/27/25 '22 3130APGW9	900,000	898,616	813,159	-85,457	-9.51	1.29	2.67	Oct 27, 2025	90.35	0.90

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Dec 31, 2022

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
Cash		34,008	34,008			0.05				—
Total		66,125,190	62,816,431	-3,308,759	-5.04					

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jan 13, 2023

Overview ^{1 2}

Total Number of Issues	17
Face Value	64,936,000
Market Value	\$ 61,690,526
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Moody's Rating ³	#Aaa

Statistics ^{1 2}

Average Bond Yield ⁴	0.99 %
Average Yield to Maturity ⁵	4.54 %
Average Yield to Worst ⁶	4.54 %
Average Coupon	0.94 %
Average Modified Duration (Years) ⁷	1.49
Average Effective Duration (Years) ⁸	1.47
Average Duration to Worst ⁹	1.49
Average Convexity (par) ¹⁰	0.04

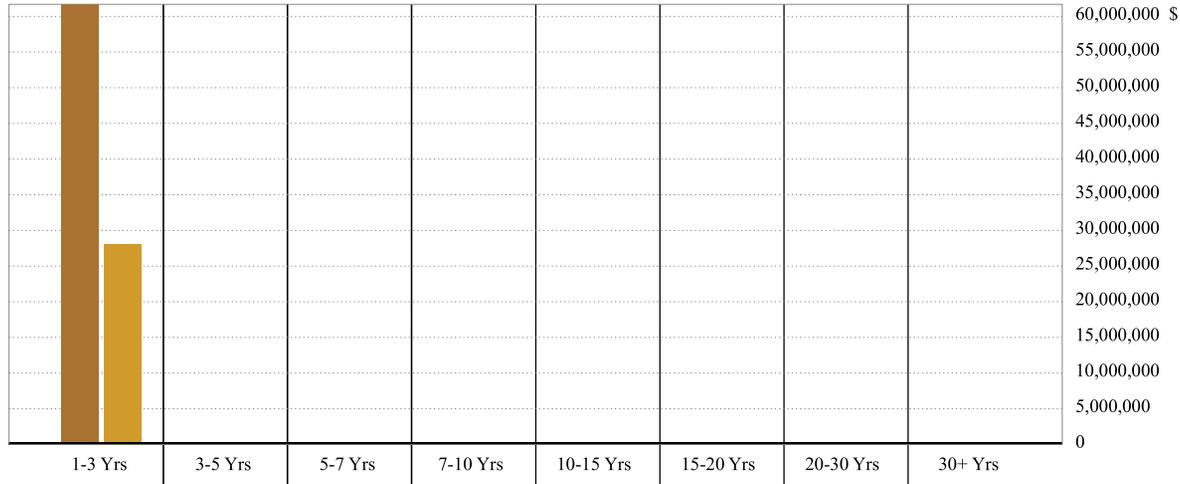
ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jan 13, 2023

Bond Maturity vs. Call Date Distribution

Maturity | Call Date

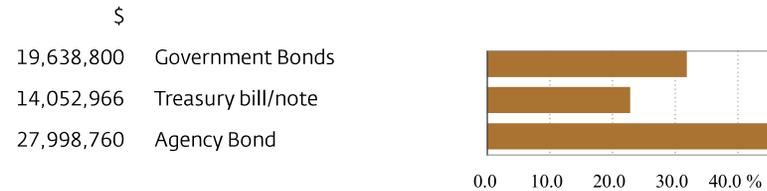


Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 61,690,526	100.00 %	\$ 27,998,760	45.39 %

Bond Coupon Concentration ¹¹



Bond Distribution by Type ¹¹²

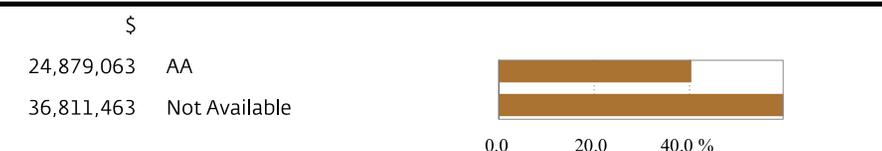


ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

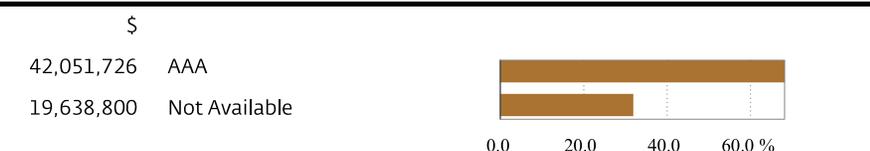


Bond Analysis As of Jan 13, 2023

Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody Rating ^{1 15 14}



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio
December 31, 2022

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

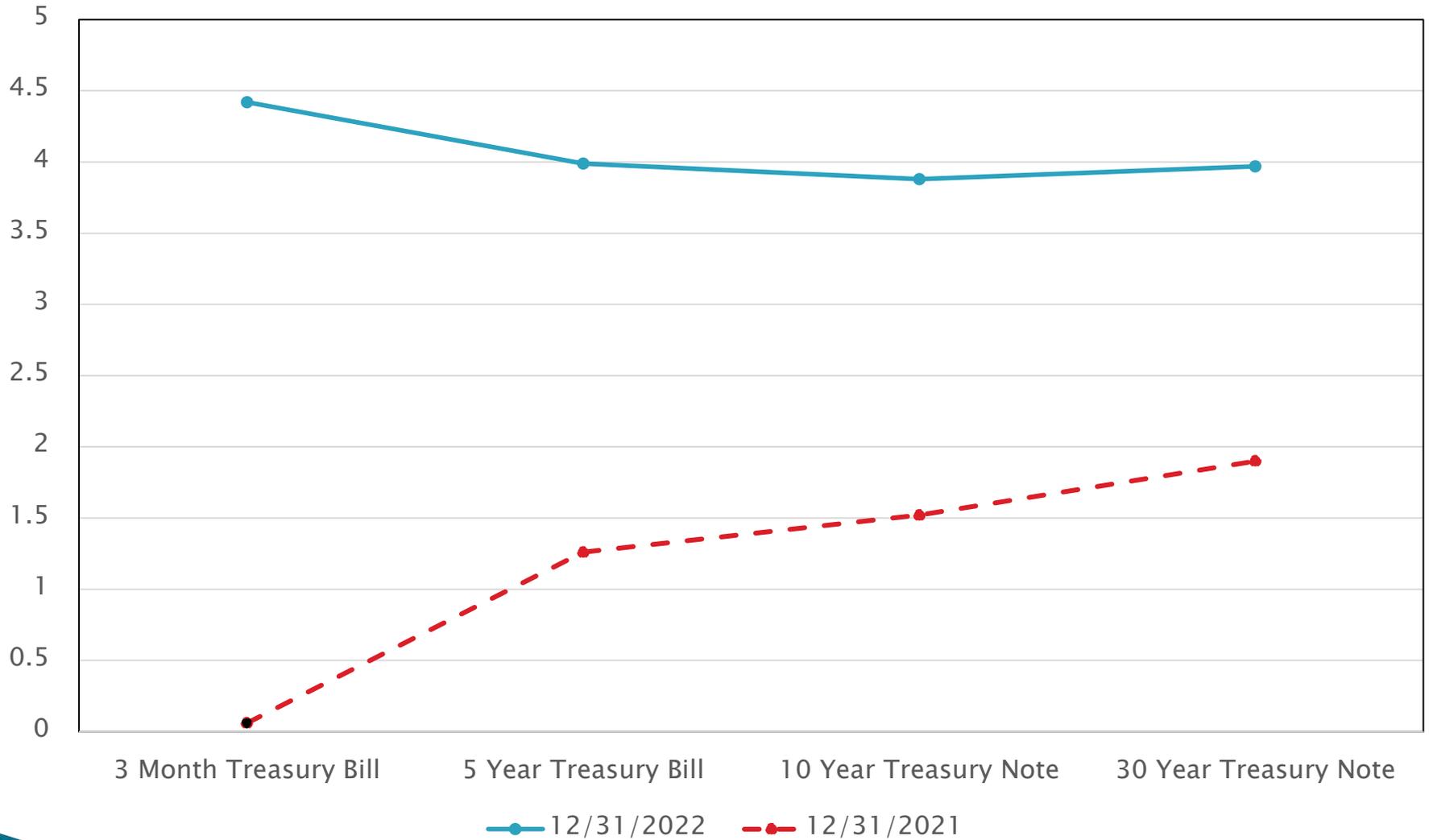
ECTOR COUNTY HOSPITAL DISTRICT
December 31, 2022

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
Treasuries/Agencies/CDs	\$ 65,653,283	1.04%	\$ 62,344,524	\$ -3,308,759
Money Market	\$ 471,907	3.73%	\$ 471,907	\$ 0
Total	\$ 66,125,190	1.06%	\$ 62,816,431	\$ -3,308,759

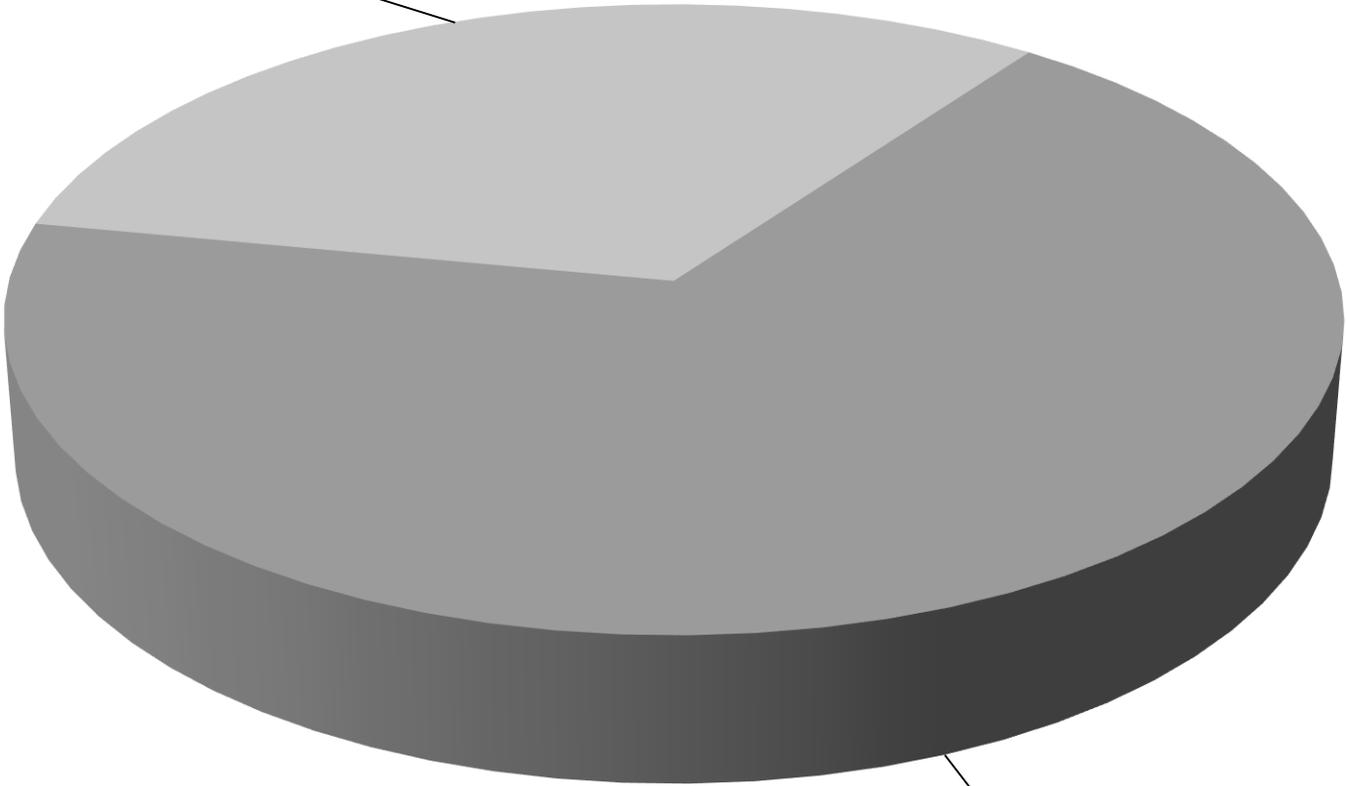
	12/31/2022	12/31/2021
3 MONTH TREASURY BILL	4.42%	0.06%
5 YEAR TREASURY BILL	3.99%	1.26%
10 YEAR TREASURY NOTE	3.88%	1.52%
30 YEAR TREASURY NOTE	3.97%	1.90%

Yield Curve



Asset Distribution by Market Value

Short Term
\$ 20,089,107
32%



**Treasuries, Agencies,
& CDs 1-5 Yrs**
\$42,727,324
68%

**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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MEMORANDUM

TO: Russell Tippin, President, and Chief Executive Officer

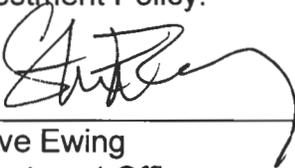
FROM: Steve Ewing, Chief Financial Officer

RE: **Quarterly Investment Report – First Quarter 2023**

DATE: February 9, 2023

The Investment Report of Ector County Hospital District for the first quarter ended December 31, 2022, will be presented at the Finance Committee meeting February 9, 2023. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the first quarter of fiscal 2023 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of December 31, 2022, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Steve Ewing
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,169	922	26.8%	998	17.1%	3,178	2,728	16.5%	3,018	5.3%
Neonatal ICU (NICU)	28	24	16.7%	16	75.0%	85	71	19.7%	55	54.5%
Total Admissions	1,197	946	26.5%	1,014	18.0%	3,263	2,799	16.6%	3,073	6.2%
Patient Days										
Adult & Pediatric	4,590	3,320	38.3%	4,895	-6.2%	12,384	9,821	26.1%	14,527	-14.8%
ICU	484	387	25.1%	539	-10.2%	1,323	1,145	15.5%	1,548	-14.5%
CCU	415	306	35.6%	398	4.3%	1,185	906	30.8%	1,207	-1.8%
NICU	440	305	44.3%	247	78.1%	1,396	903	54.6%	762	83.2%
Total Patient Days	5,929	4,318	37.3%	6,079	-2.5%	16,288	12,775	27.5%	18,044	-9.7%
Observation (Obs) Days	313	444	-29.5%	140	123.6%	966	1,314	-26.5%	1,375	-29.7%
Nursery Days	323	277	16.6%	273	18.3%	866	831	4.2%	889	-2.6%
Total Occupied Beds / Bassinets	6,565	5,039	30.3%	6,492	1.1%	18,120	14,920	21.4%	20,308	-10.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.70	4.35	7.9%	5.84	-19.6%	4.69	4.35	7.7%	5.73	-18.2%
NICU	15.71	12.71	23.7%	15.44	1.8%	16.42	12.72	29.1%	13.85	18.5%
Total ALOS	4.95	4.56	8.5%	6.00	-17.4%	4.99	4.56	9.4%	5.87	-15.0%
Acute / Adult & Pediatric w/o OB	5.71			6.88	-17.0%	5.77			6.72	-14.1%
Average Daily Census	191.3	139.3	37.3%	196.1	-2.5%	177.0	138.9	27.5%	196.1	-9.7%
Hospital Case Mix Index (CMI)	1.6929	1.6500	2.6%	1.7361	-2.5%	1.7007	1.6500	3.1%	1.7329	-1.9%
Medicare										
Admissions	439	332	32.2%	359	22.3%	1,163	982	18.4%	1,077	8.0%
Patient Days	2,545	1,764	44.3%	2,581	-1.4%	6,622	5,218	26.9%	7,363	-10.1%
Average Length of Stay	5.80	5.31	9.1%	7.19	-19.4%	5.69	5.31	7.2%	6.84	-16.7%
Case Mix Index	1.9022	1.9200	-0.9%	2.0827	-8.7%	1.9754	1.9200	2.9%	2.0290	-2.6%
Medicaid										
Admissions	146	120	21.7%	136	7.4%	442	355	24.5%	416	6.3%
Patient Days	690	397	73.8%	668	3.3%	2,113	1,174	80.0%	1,940	8.9%
Average Length of Stay	4.73	3.31	42.9%	4.91	-3.8%	4.78	3.31	44.6%	4.66	2.5%
Case Mix Index	1.1489	1.1900	-3.5%	1.1735	-2.1%	1.1389	1.1900	-4.3%	1.1910	-4.4%
Commercial										
Admissions	328	269	21.9%	274	19.7%	872	796	9.5%	837	4.2%
Patient Days	1,409	1,155	22.0%	1,372	2.7%	3,944	3,417	15.4%	4,212	-6.4%
Average Length of Stay	4.30	4.29	0.0%	5.01	-14.2%	4.52	4.29	5.4%	5.03	-10.1%
Case Mix Index	1.6174	1.5500	4.3%	1.6609	-2.6%	1.6010	1.5500	3.3%	1.7267	-7.3%
Self Pay										
Admissions	247	202	22.3%	225	9.8%	672	598	12.4%	672	0.0%
Patient Days	1,081	878	23.1%	1,256	-13.9%	2,947	2,598	13.4%	3,992	-26.2%
Average Length of Stay	4.38	4.35	0.7%	5.58	-21.6%	4.39	4.34	0.9%	5.94	-26.2%
Case Mix Index	1.6174	1.5700	3.0%	1.5430	4.8%	1.6037	1.5700	2.1%	1.5381	4.3%
All Other										
Admissions	37	23	60.9%	20	85.0%	114	68	67.6%	71	60.6%
Patient Days	204	125	63.2%	202	1.0%	662	370	78.9%	537	23.3%
Average Length of Stay	5.51	5.43	1.4%	10.10	-45.4%	5.81	5.44	6.7%	7.56	-23.2%
Case Mix Index	2.3772	2.0000	18.9%	2.1250	11.9%	2.3326	2.0000	16.6%	2.0593	13.3%
Radiology										
InPatient	4,449	3,245	37.1%	4,647	-4.3%	12,002	9,600	25.0%	13,366	-10.2%
OutPatient	7,120	7,446	-4.4%	7,261	-1.9%	22,413	22,026	1.8%	21,730	3.1%
Cath Lab										
InPatient	667	552	20.8%	454	46.9%	1,787	1,633	9.4%	1,508	18.5%
OutPatient	418	519	-19.5%	392	6.6%	1,443	1,536	-6.1%	1,403	2.9%
Laboratory										
InPatient	79,350	59,009	34.5%	81,654	-2.8%	217,161	174,567	24.4%	246,808	-12.0%
OutPatient	64,931	60,032	8.2%	60,399	7.5%	195,431	177,593	10.0%	178,403	9.5%
Other										
Deliveries	214	174	23.0%	179	19.6%	588	515	14.2%	538	9.3%
Surgical Cases										
InPatient	243	214	13.6%	245	-0.8%	690	633	9.0%	712	-3.1%
OutPatient	504	556	-9.4%	605	-16.7%	1,584	1,645	-3.7%	1,620	-2.2%
Total Surgical Cases	747	770	-3.0%	850	-12.1%	2,274	2,278	-0.2%	2,332	-2.5%
GI Procedures (Endo)										
InPatient	144	149	-3.4%	153	-5.9%	365	441	-17.2%	480	-24.0%
OutPatient	199	224	-11.2%	150	32.7%	555	663	-16.3%	415	33.7%
Total GI Procedures	343	373	-8.0%	303	13.2%	920	1,104	-16.7%	895	2.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	5,531	4,146	33.4%	4,885	13.2%	16,327	12,265	33.1%	13,252	23.2%
Observation Days	313	444	-29.5%	140	123.6%	966	1,314	-26.5%	1,375	-29.7%
Other O/P Occasions of Service	19,779	18,659	6.0%	21,197	-6.7%	60,370	55,200	9.4%	61,786	-2.3%
Total O/P Occasions of Svc.	25,623	23,249	10.2%	26,222	-2.3%	77,663	68,779	12.9%	76,413	1.6%
Hospital Operations										
Manhours Paid	276,994	253,255	9.4%	266,230	4.0%	820,603	752,964	9.0%	780,836	5.1%
FTE's	1,563.7	1,429.7	9.4%	1,502.9	4.0%	1,560.9	1,432.3	9.0%	1,485.3	5.1%
Adjusted Patient Days	10,782	8,317	29.6%	10,661	1.1%	31,055	24,607	26.2%	31,764	-2.2%
Hours / Adjusted Patient Day	25.69	30.45	-15.6%	24.97	2.9%	26.42	30.60	-13.6%	24.58	7.5%
Occupancy - Actual Beds	54.8%	39.9%	37.3%	55.1%	-0.5%	50.7%	39.8%	27.5%	56.2%	-9.7%
FTE's / Adjusted Occupied Bed	4.5	5.3	-15.6%	4.4	2.9%	4.6	5.4	-13.6%	4.3	7.5%
Center for Primary Care - Clements										
Total Medical Visits	721	849	-15.1%	738	-2.3%	2,029	2,505	-19.0%	2,236	-9.3%
Manhours Paid	1,793	2,260	-20.7%	2,894	-38.1%	6,203	6,667	-7.0%	7,892	-21.4%
FTE's	10.1	12.8	-20.7%	16.3	-38.1%	11.8	12.7	-7.0%	15.0	-21.4%
Center for Primary Care - West University										
Total Medical Visits	630	649	-2.9%	565	11.5%	1,901	1,967	-3.4%	1,661	14.4%
Manhours Paid	1,141	1,188	-4.0%	593	92.4%	3,488	3,602	-3.2%	1,590	119.4%
FTE's	6.4	6.7	-4.0%	3.3	92.4%	6.6	6.9	-3.2%	3.0	119.4%
Center for Primary Care - JBS										
Total Medical Visits	517	464	11.4%	536	-3.5%	1,568	1,407	11.4%	1,968	-20.3%
Manhours Paid	1,243	1,076	15.5%	678	83.3%	3,912	3,263	19.9%	2,107	85.6%
FTE's	7.0	6.1	15.5%	3.8	83.3%	7.4	6.2	19.9%	4.0	85.6%
Total ECHD Operations										
Total Admissions	1,197	946	26.5%	1,014	18.0%	3,263	2,799	16.6%	3,073	6.2%
Total Patient Days	5,929	4,318	37.3%	6,079	-2.5%	16,288	12,775	27.5%	18,044	-9.7%
Total Patient and Obs Days	6,242	4,762	31.1%	6,219	0.4%	17,254	14,089	22.5%	19,419	-11.1%
Total FTE's	1,587.3	1,455.2	9.1%	1,526.4	4.0%	1,586.8	1,458.0	8.8%	1,507.3	5.3%
FTE's / Adjusted Occupied Bed	4.6	5.4	-15.9%	4.4	2.8%	4.7	5.5	-13.7%	4.4	7.7%
Total Adjusted Patient Days	10,782	8,317	29.6%	10,661	1.1%	31,055	24,607	26.2%	31,764	-2.2%
Hours / Adjusted Patient Day	26.08	30.99	-15.9%	25.36	2.8%	26.86	31.15	-13.8%	24.95	7.7%
Outpatient Factor	1.8186	1.9262	-5.6%	1.7537	3.7%	1.9066	1.9262	-1.0%	1.7604	8.3%
Blended O/P Factor	2.0443	2.1741	-6.0%	1.9463	5.0%	2.1446	2.1731	-1.3%	1.9511	9.9%
Total Adjusted Admissions	2,177	1,822	19.5%	1,778	22.4%	6,221	5,391	15.4%	5,410	15.0%
Hours / Adjusted Admission	129.17	141.47	-8.7%	152.06	-15.1%	134.09	142.17	-5.7%	146.48	-8.5%
FTE's - Hospital Contract	43.2	58.5	-26.1%	99.0	-56.3%	50.4	58.3	-13.6%	102.3	-50.8%
FTE's - Mgmt Services	42.2	43.3	-2.5%	60.0	-29.7%	40.3	43.3	-7.0%	45.3	-11.0%
Total FTE's (including Contract)	1,672.7	1,556.9	7.4%	1,685.4	-0.8%	1,677.4	1,559.6	7.6%	1,654.9	1.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	5.8	-17.1%	4.9	-1.9%	5.0	5.8	-14.8%	4.8	3.7%
ProCare FTEs	218.5	252.2	-13.3%	215.7	1.3%	218.0	252.2	-13.5%	215.5	1.2%
TraumaCare FTEs	9.2	9.0	2.7%	0.0	0.0%	9.4	9.1	3.0%	0.0	0.0%
Total System FTEs	1,900.5	1,818.1	4.5%	1,901.1	0.0%	1,904.8	1,820.8	4.6%	1,870.4	1.8%
Urgent Care Visits										
JBS Clinic	1,818	2,053	-11.4%	2,684	-32.3%	5,619	6,073	-7.5%	7,259	-22.6%
West University	1,231	1,152	6.9%	2,196	-43.9%	3,504	3,408	2.8%	5,738	-38.9%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	9	-100.0%
Total Urgent Care Visits	3,049	3,205	-4.9%	4,880	-37.5%	9,123	9,481	-3.8%	13,006	-29.9%
Wal-Mart Clinic Visits										
East Clinic	313	409	-23.5%	409	-23.5%	1,030	1,123	-8.3%	1,123	-8.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
DECEMBER 2022**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 15,559,371	\$ 5,075	\$ -	\$ 15,564,446
Investments	62,555,559	-	-	62,555,559
Patient Accounts Receivable - Gross	221,384,370	29,802,896	1,141,929	251,187,266
Less: 3rd Party Allowances	(145,157,594)	(13,780,160)	(880,000)	(158,937,754)
Bad Debt Allowance	(49,249,148)	(10,349,670)	(95,000)	(59,598,819)
Net Patient Accounts Receivable	26,977,627	5,673,066	166,929	32,650,693
Taxes Receivable	11,278,261	-	-	11,278,261
Accounts Receivable - Other	6,291,667	35,445	-	6,327,113
Inventories	8,862,754	479,133	-	9,341,886
Prepaid Expenses	4,248,269	149,445	15,702	4,397,714
Total Current Assets	135,773,508	6,342,165	182,631	142,115,673
CAPITAL ASSETS:				
Property and Equipment	502,816,793	393,970	-	503,210,763
Construction in Progress	6,478,494	-	-	6,478,494
	509,295,287	393,970	-	509,689,256
Less: Accumulated Depreciation and Amortization	(346,212,836)	(309,007)	-	(346,521,842)
Total Capital Assets	163,082,451	84,963	-	163,167,414
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,129,638	-	-	6,129,638
Restricted TPC, LLC	1,461,047	-	-	1,461,047
Restricted MCH West Texas Services	2,339,791	-	-	2,339,791
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	184,906	-	184,906
TOTAL ASSETS	\$ 328,139,555	\$ 6,612,034	\$ 182,631	\$ 334,751,589
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,235,842	\$ -	\$ -	\$ 2,235,842
Self-Insurance Liability - Current Portion	2,433,188	-	-	2,433,188
Accounts Payable	23,870,694	1,300,872	(95,702)	25,171,567
A/R Credit Balances	2,355,689	-	-	2,355,689
Accrued Interest	399,743	-	-	399,743
Accrued Salaries and Wages	7,170,050	5,017,006	345,241	12,187,056
Accrued Compensated Absences	3,971,832	-	-	3,971,832
Due to Third Party Payors	10,142,474	-	-	10,142,474
Deferred Revenue	(1,334,545)	326,986	-	(1,007,559)
Total Current Liabilities	51,244,966	6,644,865	249,539	57,889,831
ACCRUED POST RETIREMENT BENEFITS	55,779,482	-	-	55,779,482
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	34,221,726	-	-	34,221,726
Total Liabilities	142,722,679	6,644,865	249,539	149,367,544
FUND BALANCE	185,416,876	(32,831)	(66,908)	185,384,045
TOTAL LIABILITIES AND FUND BALANCE	\$ 328,139,555	\$ 6,612,034	\$ 182,631	\$ 334,751,589

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
DECEMBER 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 15,564,446	\$ 32,033,000	\$ 5,075	\$ -	\$ (16,473,629)
Investments	62,555,559	68,206,692	-	-	(5,651,132)
Patient Accounts Receivable - Gross	251,187,266	215,087,104	24,731,462	614,859	10,753,841
Less: 3rd Party Allowances	(158,937,754)	(140,901,175)	(9,623,136)	(469,500)	(7,943,943)
Bad Debt Allowance	(59,598,819)	(49,620,354)	(10,153,878)	(52,000)	227,413
Net Patient Accounts Receivable	32,650,693	24,565,575	4,954,448	93,359	3,037,311
Taxes Receivable	11,278,261	10,705,560	-	-	572,701
Accounts Receivable - Other	6,327,113	4,081,925	34,499	-	2,210,689
Inventories	9,341,886	8,796,969	479,133	-	65,785
Prepaid Expenses	4,397,714	3,579,202	158,300	20,398	639,815
Total Current Assets	142,115,673	151,968,922	5,631,454	113,757	(15,598,460)
CAPITAL ASSETS:					
Property and Equipment	503,210,763	501,814,250	393,970	-	1,002,543
Construction in Progress	6,478,494	4,091,217	-	-	2,387,277
	509,689,256	505,905,467	393,970	-	3,389,819
Less: Accumulated Depreciation and Amortization	(346,521,842)	(341,371,455)	(305,754)	-	(4,844,634)
Total Capital Assets	163,167,414	164,534,012	88,216	-	(1,454,814)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,129,638	6,083,572	-	-	46,066
Restricted MCH West Texas Services	2,339,791	2,334,361	-	-	5,430
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	184,906	-	150,729	-	34,177
TOTAL ASSETS	\$ 334,751,589	\$ 345,735,034	\$ 5,870,400	\$ 113,757	\$ (16,967,602)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,235,842	\$ 2,232,209	\$ -	\$ -	\$ 3,633
Self-Insurance Liability - Current Portion	2,433,188	2,433,188	-	-	-
Accounts Payable	25,171,567	29,257,247	899,411	(133,295)	(4,851,796)
A/R Credit Balances	2,355,689	2,431,305	-	-	(75,617)
Accrued Interest	399,743	19,148	-	-	380,594
Accrued Salaries and Wages	12,187,056	5,613,638	4,702,269	274,974	1,596,175
Accrued Compensated Absences	3,971,832	4,450,865	-	-	(479,032)
Due to Third Party Payors	10,142,474	16,199,526	-	-	(6,057,052)
Deferred Revenue	(1,007,559)	272,039	301,550	-	(1,581,148)
Total Current Liabilities	57,889,831	62,909,166	5,903,230	141,679	(10,922,565)
ACCRUED POST RETIREMENT BENEFITS	55,779,482	54,330,479	-	-	1,449,003
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-	-
LONG-TERM DEBT - Less Current Maturities	34,221,726	34,565,827	-	-	(344,100)
					-
Total Liabilities	149,367,544	153,281,976	5,903,230	141,679	(9,959,341)
FUND BALANCE	185,384,045	192,453,058	(32,831)	(27,922)	185,416,876
TOTAL LIABILITIES AND FUND BALANCE	\$ 334,751,589	\$ 345,735,034	\$ 5,870,400	\$ 113,757	\$ (16,967,602)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 56,134,885	\$ 49,570,230	13.2%	\$ 60,407,538	-7.1%	\$ 155,363,249	\$ 146,657,515	5.9%	\$ 177,427,682	-12.4%
Inpatient Ancillary Revenue	-	-		-		-	-		-	
Inpatient Revenue	\$ 56,134,885	\$ 49,570,230	13.2%	\$ 60,407,538	-7.1%	\$ 155,363,249	\$ 146,657,515	5.9%	\$ 177,427,682	-12.4%
Outpatient Revenue	58,621,466	58,202,788	0.7%	57,162,894	2.6%	177,832,228	172,042,884	3.4%	168,755,605	5.4%
TOTAL PATIENT REVENUE	\$ 114,756,352	\$ 107,773,018	6.5%	\$ 117,570,432	-2.4%	\$ 333,195,478	\$ 318,700,399	4.5%	\$ 346,183,288	-3.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,294,718	\$ 66,596,169	16.1%	\$ 74,762,108	3.4%	\$ 212,520,376	\$ 196,693,437	8.0%	\$ 225,750,486	-5.9%
Policy Adjustments	2,686,350	1,559,320	72.3%	1,300,454	106.6%	7,061,076	4,552,773	55.1%	2,917,601	142.0%
Uninsured Discount	12,134,614	9,570,425	26.8%	8,040,092	50.9%	31,059,946	28,287,972	9.8%	21,571,753	44.0%
Indigent	587,817	1,180,437	-50.2%	1,313,063	-55.2%	2,650,811	3,496,190	-24.2%	3,208,909	-17.4%
Provision for Bad Debts	4,279,661	5,897,560	-27.4%	7,177,562	-40.4%	17,040,628	17,461,774	-2.4%	24,712,085	-31.0%
TOTAL REVENUE DEDUCTIONS	\$ 96,983,160	\$ 84,803,911	14.4%	\$ 92,593,278	4.7%	\$ 270,332,837	\$ 250,492,146	7.9%	\$ 278,160,834	-2.8%
	84.51%	78.69%		78.76%		81.13%	78.60%		80.35%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,235,275	-6.3%	\$ 6,282,666	\$ 6,282,666	0.0%	\$ 6,649,223	-5.5%
DSRIP/CHIRP	5,107,149	698,830	630.8%	836,570	510.5%	4,748,221	2,096,490	126.5%	2,955,920	60.6%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 7,201,371	\$ 2,793,052	157.8%	\$ 3,071,845	134.4%	\$ 11,030,887	\$ 8,379,156	31.6%	\$ 9,605,143	14.8%
NET PATIENT REVENUE	\$ 24,974,563	\$ 25,762,159	-3.1%	\$ 28,048,999	-11.0%	\$ 73,893,528	\$ 76,587,409	-3.5%	\$ 77,627,597	-4.8%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 7,175,450	\$ 5,663,250	26.7%	\$ 6,065,320	18.3%	\$ 19,782,381	\$ 16,579,172	19.3%	\$ 17,411,985	13.6%
Other Revenue	891,494	1,240,804	-28.2%	827,341	7.8%	2,706,519	3,729,169	-27.4%	2,726,184	-0.7%
TOTAL OTHER REVENUE	\$ 8,066,944	\$ 6,904,054	16.8%	\$ 6,892,660	17.0%	\$ 22,488,900	\$ 20,308,341	10.7%	\$ 20,138,169	11.7%
NET OPERATING REVENUE	\$ 33,041,506	\$ 32,666,213	1.1%	\$ 34,941,660	-5.4%	\$ 96,382,429	\$ 96,895,750	-0.5%	\$ 97,765,766	-1.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,699,452	\$ 13,666,179	0.2%	\$ 14,949,406	-8.4%	\$ 42,084,437	\$ 40,800,793	3.1%	\$ 40,563,566	3.7%
Benefits	3,738,999	2,853,438	31.0%	3,254,598	14.9%	10,469,622	8,479,638	23.5%	8,907,382	17.5%
Temporary Labor	1,208,849	1,176,644	2.7%	2,983,381	-59.5%	4,167,271	3,494,298	19.3%	9,157,865	-54.5%
Physician Fees	1,161,026	1,156,834	0.4%	1,448,397	-19.8%	3,410,191	3,473,652	-1.8%	4,291,275	-20.5%
Texas Tech Support	861,677	879,933	-2.1%	854,010	0.9%	2,606,933	2,639,799	-1.2%	2,595,570	0.4%
Purchased Services	4,627,573	4,398,527	5.2%	4,316,268	7.2%	12,979,815	13,176,372	-1.5%	12,604,525	3.0%
Supplies	5,899,523	5,773,509	2.2%	5,943,978	-0.7%	16,912,377	17,122,843	-1.2%	17,122,177	-1.2%
Utilities	332,317	316,568	5.0%	313,037	4.5%	1,038,891	1,026,454	1.2%	970,527	7.0%
Repairs and Maintenance	867,743	1,020,801	-15.0%	863,863	0.4%	2,911,166	3,062,403	-4.9%	2,704,569	7.6%
Leases and Rent	93,945	275,186	-65.9%	242,979	-61.3%	359,919	825,558	-56.4%	856,547	-58.0%
Insurance	193,191	167,990	15.0%	158,821	21.6%	551,898	503,970	9.5%	475,489	16.1%
Interest Expense	70,015	79,660	-12.1%	71,359	-1.9%	210,344	238,980	-12.0%	326,141	-35.5%
ECHDA	192,376	187,818	2.4%	139,606	37.8%	619,812	563,454	10.0%	472,522	31.2%
Other Expense	623,065	236,854	163.1%	237,882	161.9%	873,939	691,662	26.4%	465,215	87.9%
TOTAL OPERATING EXPENSES	\$ 33,569,751	\$ 32,189,941	4.3%	\$ 35,782,586	-6.2%	\$ 99,196,615	\$ 96,099,876	3.2%	\$ 101,513,371	-2.3%
Depreciation/Amortization	\$ 1,695,276	\$ 1,673,635	1.3%	\$ 1,683,661	0.7%	\$ 5,086,415	\$ 4,995,844	1.8%	\$ 5,016,586	1.4%
(Gain) Loss on Sale of Assets	(112,644)	-	0.0%	-	0.0%	(112,644)	-	0.0%	7,515	-1599.0%
TOTAL OPERATING COSTS	\$ 35,152,383	\$ 33,863,576	3.8%	\$ 37,466,247	-6.2%	\$ 104,170,387	\$ 101,095,720	3.0%	\$ 106,537,472	-2.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,110,876)	\$ (1,197,363)	-76.3%	\$ (2,524,588)	16.4%	\$ (7,787,958)	\$ (4,199,970)	85.4%	\$ (8,771,707)	-11.2%
Operating Margin	-6.39%	-3.67%	74.3%	-7.23%	-11.6%	-8.08%	-4.33%	86.4%	-8.97%	-9.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 82,038	\$ 49,663	65.2%	\$ 29,113	181.8%	\$ 239,786	\$ 148,989	60.9%	\$ 36,449	557.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-		-	
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-		-	99,999	-100.0%	-	
COVID-19 Stimulus	-	-	0.0%	3,898,183	-100.0%	-	-	0.0%	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,028,838)	\$ (1,114,367)	-82.1%	\$ 1,402,708	244.6%	\$ (7,548,172)	\$ (3,950,982)	-91.0%	\$ (2,621,651)	-187.9%
Unrealized Gain/(Loss) on Investments	\$ 204,479	\$ (8,333)	0.0%	\$ (127,188)	-260.8%	\$ 380,748	\$ (24,999)	0.0%	\$ (235,872)	-261.4%
Investment in Subsidiaries	(2,997)	85,628	-103.5%	(5,145)	-41.7%	125,191	256,884	-51.3%	(90)	-138815.4%
CHANGE IN NET POSITION	\$ (1,827,357)	\$ (1,037,072)	-76.2%	\$ 1,270,375	243.8%	\$ (7,042,233)	\$ (3,719,097)	-89.4%	\$ (2,857,613)	-146.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 56,134,885	\$ 49,570,230	13.2%	\$ 60,407,538	-7.1%	\$ 155,363,249	\$ 146,657,515	5.9%	\$ 177,427,682	-12.4%
Outpatient Revenue	45,949,528	45,910,515	0.1%	45,527,297	0.9%	140,858,549	135,830,946	3.7%	134,912,414	4.4%
TOTAL PATIENT REVENUE	\$ 102,084,413	\$ 95,480,745	6.9%	\$ 105,934,835	-3.6%	\$ 296,221,798	\$ 282,488,461	4.9%	\$ 312,340,096	-5.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 71,246,878	\$ 60,463,861	17.8%	\$ 69,092,685	3.1%	\$ 194,093,756	\$ 178,852,863	8.5%	\$ 209,244,986	-7.2%
Policy Adjustments	1,051,809	755,722	39.2%	353,959	197.2%	3,844,625	2,238,687	71.7%	929,452	313.6%
Uninsured Discount	10,884,546	9,058,732	20.2%	7,602,704	43.2%	29,112,958	26,819,487	8.6%	20,307,173	43.4%
Indigent Care	565,988	1,172,331	-51.7%	1,307,703	-56.7%	2,621,341	3,472,529	-24.5%	3,172,274	-17.4%
Provision for Bad Debts	3,218,700	4,920,202	-34.6%	6,257,698	-48.6%	13,809,477	14,556,512	-5.1%	21,296,479	-35.2%
TOTAL REVENUE DEDUCTIONS	\$ 86,967,921	\$ 76,370,848	13.9%	\$ 84,614,749	2.8%	\$ 243,482,158	\$ 225,940,078	7.8%	\$ 254,950,363	-4.5%
	85.19%	79.99%		79.87%		82.20%	79.98%		81.63%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,235,275	-6.3%	\$ 6,282,666	\$ 6,282,666	0.0%	\$ 6,649,223	-5.5%
DSRIP/CHRP	5,107,149	698,830	630.8%	836,570	510.5%	4,748,221	2,096,490	126.5%	2,955,920	60.6%
TOTAL OTHER PATIENT REVENUE	\$ 7,201,371	\$ 2,793,052	157.8%	\$ 3,071,845	134.4%	\$ 11,030,887	\$ 8,379,156	31.6%	\$ 9,605,143	14.8%
NET PATIENT REVENUE	\$ 22,317,863	\$ 21,902,949	1.9%	\$ 24,391,930	-8.5%	\$ 63,770,527	\$ 64,927,539	-1.8%	\$ 66,994,876	-4.8%
OTHER REVENUE										
Tax Revenue	\$ 7,175,450	\$ 5,663,250	26.7%	\$ 6,065,320	18.3%	\$ 19,782,381	\$ 16,579,172	19.3%	\$ 17,411,985	13.6%
Other Revenue	726,105	1,018,550	-28.7%	673,625	7.8%	2,148,684	3,052,420	-29.6%	2,057,823	4.4%
TOTAL OTHER REVENUE	\$ 7,901,554	\$ 6,681,800	18.3%	\$ 6,738,945	17.3%	\$ 21,931,066	\$ 19,631,592	11.7%	\$ 19,469,808	12.6%
NET OPERATING REVENUE	\$ 30,219,417	\$ 28,584,749	5.7%	\$ 31,130,875	-2.9%	\$ 85,701,593	\$ 84,559,131	1.4%	\$ 86,464,684	-0.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,498,963	\$ 8,909,551	6.6%	\$ 10,807,967	-12.1%	\$ 28,849,547	\$ 26,477,341	9.0%	\$ 28,371,099	1.7%
Benefits	3,173,464	2,384,278	33.1%	2,702,193	17.4%	9,146,050	7,110,766	28.6%	7,643,569	19.7%
Temporary Labor	874,962	893,800	-2.1%	2,741,994	-68.1%	3,253,799	2,645,766	23.0%	8,489,750	-61.7%
Physician Fees	1,216,239	1,254,900	-3.1%	1,244,649	-2.3%	3,594,623	3,764,700	-4.5%	3,800,035	-5.4%
Texas Tech Support	861,677	879,933	-2.1%	854,010	0.9%	2,606,933	2,639,799	-1.2%	2,595,570	0.4%
Purchased Services	4,688,767	4,483,880	4.6%	4,408,298	6.4%	13,173,584	13,449,566	-2.1%	12,831,507	2.7%
Supplies	5,783,739	5,633,487	2.7%	5,848,510	-1.1%	16,530,589	16,720,160	-1.1%	16,807,553	-1.6%
Utilities	331,630	316,064	4.9%	317,410	4.5%	1,036,701	1,024,942	1.1%	968,383	7.1%
Repairs and Maintenance	867,727	1,019,785	-14.9%	863,509	0.5%	2,910,999	3,059,355	-4.8%	2,703,024	7.7%
Leases and Rentals	(71,702)	104,327	-168.7%	88,472	-181.0%	(141,217)	312,981	-145.1%	393,316	-135.9%
Insurance	126,775	109,297	16.0%	108,673	16.7%	371,907	327,891	13.4%	322,763	15.2%
Interest Expense	70,015	79,660	-12.1%	71,359	-1.9%	210,344	238,980	-12.0%	326,141	-35.5%
ECHDA	192,376	187,818	2.4%	139,606	37.8%	619,812	563,454	10.0%	472,522	31.2%
Other Expense	562,791	172,510	226.2%	218,864	157.1%	725,725	508,105	42.8%	344,077	110.9%
TOTAL OPERATING EXPENSES	\$ 28,177,425	\$ 26,429,290	6.6%	\$ 30,415,513	-7.4%	\$ 82,889,377	\$ 78,843,806	5.1%	\$ 86,069,310	-3.7%
Depreciation/Amortization	\$ 1,689,558	\$ 1,667,746	1.3%	\$ 1,678,662	0.6%	\$ 5,069,270	\$ 4,978,177	1.8%	\$ 5,001,513	1.4%
(Gain)/Loss on Disposal of Assets	(112,137)	-	0.0%	-	0.0%	(112,137)	-	100.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 29,754,845	\$ 28,097,036	5.9%	\$ 32,094,175	-7.3%	\$ 87,846,509	\$ 83,821,983	4.8%	\$ 91,070,823	-3.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 464,572	\$ 487,713	-4.7%	\$ (963,301)	148.2%	\$ (2,144,917)	\$ 737,148	-391.0%	\$ (4,606,139)	-53.4%
Operating Margin	1.54%	1.71%	-9.9%	-3.09%	-149.7%	-2.50%	0.87%	-387.1%	-5.33%	-53.0%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 82,038	\$ 49,663	65.2%	\$ 29,113	181.8%	\$ 239,786	\$ 148,989	60.9%	\$ 36,449	557.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	0.0%	-	99,999	-100.0%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	3,898,183	-100.0%	-	-	-	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 546,610	\$ 570,709	-4.2%	\$ 2,963,996	-81.6%	\$ (1,905,130)	\$ 986,136	-293.2%	\$ 1,543,917	-223.4%
Procure & Trauma Care Capital Contribution	(2,604,662)	(1,698,338)	53.4%	(1,561,287)	66.8%	(5,636,991)	(4,981,573)	13.2%	(4,165,568)	35.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,058,052)	\$ (1,127,629)	-82.5%	\$ 1,402,708	246.7%	\$ (7,542,121)	\$ (3,995,437)	-88.8%	\$ (2,621,651)	-187.7%
Unrealized Gain/(Loss) on Investments	\$ 204,479	\$ (8,333)	-2553.8%	(127,188)	-260.8%	\$ 380,748	\$ (24,999)	-1623.1%	\$ (235,872)	-261.4%
Investment in Subsidiaries	(2,997)	85,628	-103.5%	(5,145)	-41.7%	125,191	256,884	-51.3%	(90)	-138815.4%
CHANGE IN NET POSITION	\$ (1,856,571)	\$ (1,050,334)	-76.8%	\$ 1,270,375	246.1%	\$ (7,036,182)	\$ (3,763,552)	-87.0%	\$ (2,857,613)	-146.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,324,184	\$ 12,036,534	2.4%	\$ 11,635,598	5.9%	\$ 36,409,018	\$ 35,444,721	2.7%	\$ 33,843,191	7.6%
TOTAL PATIENT REVENUE	\$ 12,324,184	\$ 12,036,534	2.4%	\$ 11,635,598	5.9%	\$ 36,409,018	\$ 35,444,721	2.7%	\$ 33,843,191	7.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,852,839	\$ 6,008,307	-2.6%	\$ 5,669,422	3.2%	\$ 18,107,120	\$ 17,468,571	3.7%	\$ 16,505,500	9.7%
Policy Adjustments	1,578,542	760,265	107.6%	946,495	66.8%	3,125,451	2,184,087	43.1%	1,988,149	57.2%
Uninsured Discount	1,250,068	511,693	144.3%	437,388	185.8%	1,946,988	1,468,485	32.6%	1,264,580	54.0%
Indigent	21,829	8,106	169.3%	5,360	307.3%	29,469	23,661	24.5%	36,635	-19.6%
Provision for Bad Debts	1,032,961	955,620	8.1%	919,864	12.3%	3,188,151	2,840,048	12.3%	3,415,606	-6.7%
TOTAL REVENUE DEDUCTIONS	\$ 9,736,239	\$ 8,243,991	18.1%	\$ 7,978,529	22.0%	\$ 26,397,179	\$ 23,984,852	10.1%	\$ 23,210,471	13.7%
	79.00%	68.49%		68.57%		72.50%	67.67%		68.58%	
NET PATIENT REVENUE	\$ 2,587,945	\$ 3,792,543	-31.8%	\$ 3,657,069	-29.2%	\$ 10,011,839	\$ 11,459,869	-12.6%	\$ 10,632,721	-5.8%
OTHER REVENUE										
Other Income	\$ 165,389	\$ 222,254	-25.6%	\$ 153,716	7.6%	\$ 557,835	\$ 676,749	-17.6%	\$ 668,361	-16.5%
TOTAL OTHER REVENUE	\$ 165,389	\$ 222,254	-25.6%	\$ 153,716	7.6%	\$ 557,835	\$ 676,749	-17.6%	\$ 668,361	-16.5%
NET OPERATING REVENUE	\$ 2,753,334	\$ 4,014,797	-31.4%	\$ 3,810,784	-27.7%	\$ 10,569,674	\$ 12,136,618	-12.9%	\$ 11,301,082	-6.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,944,855	\$ 4,494,203	-12.2%	\$ 4,141,440	-4.7%	\$ 12,483,943	\$ 13,536,177	-7.8%	\$ 12,192,467	2.4%
Benefits	533,800	427,966	24.7%	552,405	-3.4%	1,214,088	1,249,959	-2.9%	1,263,813	-3.9%
Temporary Labor	333,887	282,844	18.0%	241,387	38.3%	913,472	848,532	7.7%	668,115	36.7%
Physician Fees	204,034	161,182	26.6%	203,748	0.1%	593,312	486,696	21.9%	491,241	20.8%
Purchased Services	(62,006)	(85,798)	-27.7%	(92,029)	-32.6%	(195,208)	(274,529)	-28.9%	(226,982)	-14.0%
Supplies	115,784	138,334	-16.3%	95,468	21.3%	379,760	397,619	-4.5%	314,624	20.7%
Utilities	688	504	36.4%	628	9.5%	2,189	1,512	44.8%	2,144	2.1%
Repairs and Maintenance	16	1,016	-98.4%	354,300	100.0%	167	3,048	-94.5%	1,545	-89.2%
Leases and Rentals	163,654	170,859	-4.2%	154,507	5.9%	495,157	512,577	-3.4%	463,231	6.9%
Insurance	58,483	52,089	12.3%	50,148	16.6%	156,195	156,267	0.0%	152,726	2.3%
Other Expense	59,591	64,044	-7.0%	19,018	213.3%	146,951	182,657	-19.5%	121,139	21.3%
TOTAL OPERATING EXPENSES	\$ 5,352,785	\$ 5,707,243	-6.2%	\$ 5,367,073	-0.3%	\$ 16,190,026	\$ 17,100,515	-5.3%	\$ 15,444,062	4.8%
Depreciation/Amortization	\$ 5,718	\$ 5,889	-2.9%	\$ 4,998	14.4%	\$ 17,145	\$ 17,667	-3.0%	\$ 15,073	13.7%
(Gain)/Loss on Sale of Assets	(506)	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,357,996	\$ 5,713,132	-6.2%	\$ 5,372,072	-0.3%	\$ 16,206,664	\$ 17,118,182	-5.3%	\$ 15,466,650	4.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,604,662)	\$ (1,698,335)	-53.4%	\$ (1,561,287)	66.8%	\$ (5,636,991)	\$ (4,981,564)	-13.2%	\$ (4,165,568)	-35.3%
Operating Margin	-94.60%	-42.30%	123.6%	-40.97%	130.9%	-53.33%	-41.05%	29.9%	-36.86%	44.7%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,604,662	\$ 1,698,335	53.4%	\$ 1,561,287	66.8%	\$ 5,636,991	\$ 4,981,564	13.2%	\$ 4,165,568	35.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,449	8,553	-1.22%	8,189	3.17%	26,704	26,933	-0.85%	25,755	3.68%
Total Hospital Visits	6,070	6,237	-2.68%	6,034	0.60%	16,811	18,518	-9.22%	18,162	-7.44%
Total Procedures	12,782	12,682	0.79%	12,234	4.48%	39,540	37,876	4.39%	36,461	8.44%
Total Surgeries	909	830	9.52%	824	10.32%	2,438	2,538	-3.94%	2,517	-3.14%
Total Provider FTE's	88.7	101.9	-12.87%	91.6	-3.08%	88.5	101.9	-13.15%	91.8	-3.61%
Total Staff FTE's	117.2	137.6	-14.80%	110.9	5.75%	117.0	137.6	-14.99%	110.6	5.77%
Total Administrative FTE's	12.6	12.7	-1.01%	13.3	-5.41%	12.6	12.7	-0.84%	13.2	-4.28%
Total FTE's	218.5	252.2	-13.33%	215.7	1.31%	218.0	252.2	-13.53%	215.5	1.16%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 347,755	\$ 255,739	36.0%	\$ -	100.0%	\$ 564,662	\$ 767,217	-26.4%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 347,755	\$ 255,739	36.0%	\$ -	100.0%	\$ 564,662	\$ 767,217	-26.4%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 195,000	\$ 124,001	57.3%	\$ -	100.0%	\$ 319,500	\$ 372,003	-14.1%	\$ -	100.0%
Policy Adjustments	56,000	43,333	29.2%	-	100.0%	91,000	129,999	-30.0%	-	100.0%
Uninsured Discount	-	-	-	-	100.0%	-	-	-	-	100.0%
Indigent	-	-	-	-	100.0%	-	-	-	-	100.0%
Provision for Bad Debts	28,000	21,738	28.8%	-	100.0%	43,000	65,214	-34.1%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 279,000	\$ 189,072	47.6%	\$ -	100.0%	\$ 453,500	\$ 567,216	-20.0%	\$ -	100.0%
	80.23%	73.93%		#DIV/0!		80.31%	73.93%		#DIV/0!	
NET PATIENT REVENUE	\$ 68,755	\$ 66,667	3.1%	\$ -	100.0%	\$ 111,162	\$ 200,001	-44.4%	\$ -	100.0%
						19.7%				
OTHER REVENUE										
Other Income	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
TOTAL OTHER REVENUE	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
NET OPERATING REVENUE	\$ 68,755	\$ 66,667	3.1%	\$ -	100.0%	\$ 111,162	\$ 200,001	-44.4%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 255,634	\$ 262,425	-2.6%	\$ -	100.0%	\$ 750,947	\$ 787,275	-4.6%	\$ -	100.0%
Benefits	31,735	41,194	-23.0%	-	100.0%	109,484	118,913	-7.9%	-	100.0%
Temporary Labor	-	-	-	-	100.0%	-	-	-	-	100.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(777,744)	(777,744)	0.0%	-	100.0%
Purchased Services	813	445	82.6%	-	100.0%	1,439	1,335	7.8%	-	100.0%
Supplies	-	1,688	-100.0%	-	100.0%	2,048	5,064	-59.6%	-	100.0%
Utilities	-	-	-	-	100.0%	-	-	-	-	100.0%
Repairs and Maintenance	-	-	-	-	100.0%	-	-	-	-	100.0%
Leases and Rentals	1,993	-	-	-	100.0%	5,980	-	-	-	100.0%
Insurance	7,932	6,604	20.1%	-	100.0%	23,796	19,812	20.1%	-	100.0%
Other Expense	682	300	127.4%	-	100.0%	1,263	900	40.3%	-	100.0%
TOTAL OPERATING EXPENSES	\$ 39,541	\$ 53,408	-26.0%	\$ -	100.0%	\$ 117,213	\$ 155,555	-24.6%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
TOTAL OPERATING COSTS	\$ 39,541	\$ 53,408	-26.0%	\$ -	100.0%	\$ 117,213	\$ 155,555	-24.6%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 29,214	\$ 13,259	-120.3%	\$ -	100.0%	\$ (6,051)	\$ 44,446	113.6%	\$ -	100.0%
Operating Margin	42.49%	19.89%	113.6%	#DIV/0!	-100.0%	-5.44%	22.22%	-124.5%	#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
CAPITAL CONTRIBUTION	\$ 29,214	\$ 13,259	0.0%	\$ -	0.0%	\$ (6,051)	\$ 44,446	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	793	427	85.71%	0	100.00%	1,914	1,281	49.41%	0	100.00%
Total Provider FTE's	8.4	8.0	4.99%	0.0	100.00%	8.4	8.1	3.94%	0.0	100.00%
Total Staff FTE's	0.8	1.0	-16.41%	0.0	100.00%	0.9	1.0	-4.54%	0.0	100.00%
Total FTE's	9.2	9.0	2.66%	0.0	100.00%	9.4	9.1	3.02%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 199,204	\$ 231,718	-14.0%	\$ 194,510	2.4%	\$ 564,457	\$ 683,692	-17.4%	\$ 612,702	-7.9%
TOTAL PATIENT REVENUE	\$ 199,204	\$ 231,718	-14.0%	\$ 194,510	2.4%	\$ 564,457	\$ 683,692	-17.4%	\$ 612,702	-7.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 106,015	\$ 135,800	-21.9%	\$ 128,895	-17.8%	\$ 286,394	\$ 400,683	-28.5%	\$ 504,692	-43.3%
Self Pay Adjustments	31,476	39,022	-19.3%	11,533	172.9%	84,421	115,136	-26.7%	46,787	80.4%
Bad Debts	(1,412)	(6,629)	-78.7%	4,865	-129.0%	2,814	(19,559)	-114.4%	(78,636)	-103.6%
TOTAL REVENUE DEDUCTIONS	\$ 136,079	\$ 168,193	-19.1%	\$ 145,292	-6.3%	\$ 373,628	\$ 496,260	-24.7%	\$ 472,843	-21.0%
	68.3%	72.6%		74.7%		66.2%	72.6%		77.2%	
NET PATIENT REVENUE	\$ 63,125	\$ 63,525	-0.6%	\$ 49,218	28.3%	\$ 190,829	\$ 187,432	1.8%	\$ 139,859	36.4%
OTHER REVENUE										
FHC Other Revenue	\$ 29,653	\$ 23,543	0.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	0.0%	\$ 79,408	199.3%
TOTAL OTHER REVENUE	\$ 29,653	\$ 23,543	26.0%	\$ (2,410)	-1330.5%	\$ 237,688	\$ 70,629	236.5%	\$ 79,408	199.3%
NET OPERATING REVENUE	\$ 92,778	\$ 87,068	6.6%	\$ 46,808	98.2%	\$ 428,517	\$ 258,061	66.1%	\$ 219,267	95.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 77,640	\$ 59,639	30.2%	\$ 58,602	32.5%	\$ 227,043	\$ 175,966	29.0%	\$ 198,629	14.3%
Benefits	25,939	15,960	62.5%	14,652	77.0%	71,978	47,258	52.3%	53,513	34.5%
Physician Services	109,636	102,930	6.5%	58,648	86.9%	277,044	306,403	-9.6%	236,029	17.4%
Cost of Drugs Sold	2,312	4,717	-51.0%	3,990	-42.1%	13,229	13,918	-4.9%	9,205	43.7%
Supplies	2,547	5,395	-52.8%	2,535	0.5%	9,728	15,983	-39.1%	13,315	-26.9%
Utilities	3,124	2,301	35.8%	2,120	47.4%	8,546	9,248	-7.6%	8,357	2.3%
Repairs and Maintenance	608	2,824	-78.5%	3,368	-81.9%	1,662	8,472	-80.4%	12,301	-86.5%
Leases and Rentals	460	482	-4.5%	450	2.4%	1,408	1,446	-2.6%	1,441	-2.3%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	3,000	4,773	-37.1%	6,335	-52.6%
TOTAL OPERATING EXPENSES	\$ 223,267	\$ 195,839	14.0%	\$ 145,364	53.6%	\$ 613,638	\$ 583,467	5.2%	\$ 539,125	13.8%
Depreciation/Amortization	\$ 2,484	\$ 2,933	-15.3%	\$ 2,625	-5.4%	\$ 7,586	\$ 8,737	-13.2%	\$ 7,892	-3.9%
TOTAL OPERATING COSTS	\$ 225,751	\$ 198,772	13.6%	\$ 147,989	52.5%	\$ 621,224	\$ 592,204	4.9%	\$ 547,017	13.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (132,974)	\$ (111,704)	-19.0%	\$ (101,181)	-31.4%	\$ (192,707)	\$ (334,143)	42.3%	\$ (327,749)	-41.2%
Operating Margin	-143.33%	-128.30%	11.7%	-216.16%	-33.7%	-44.97%	-129.48%	-65.3%	-149.47%	-69.9%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	721	849	-15.1%	738	-2.3%	2,029	2,505	-19.0%	2,236	-9.3%
Average Revenue per Office Visit	276.29	272.93	1.2%	263.56	4.8%	278.19	272.93	1.9%	274.02	1.5%
Hospital FTE's (Salaries and Wages)	10.1	12.8	-20.7%	16.3	-38.1%	11.8	12.7	-7.0%	15.0	-21.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 183,053	\$ 176,768	3.6%	\$ 153,800	19.0%	\$ 582,313	\$ 535,752	8.7%	\$ 472,451	23.3%
TOTAL PATIENT REVENUE	\$ 183,053	\$ 176,768	3.6%	\$ 153,800	19.0%	\$ 582,313	\$ 535,752	8.7%	\$ 472,451	23.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 105,652	\$ 96,193	9.8%	\$ 89,438	18.1%	\$ 318,788	\$ 291,544	9.3%	\$ 284,941	11.9%
Self Pay Adjustments	23,135	13,437	72.2%	7,310	216.5%	56,458	40,726	38.6%	21,695	160.2%
Bad Debts	872	8,228	-89.4%	1,636	-46.7%	9,401	24,937	-62.3%	3,835	145.2%
TOTAL REVENUE DEDUCTIONS	\$ 129,658	\$ 117,858	10.0%	\$ 98,384	31.8%	\$ 384,646	\$ 357,207	7.7%	\$ 310,470	23.9%
	70.83%	66.67%		63.97%		66.05%	66.67%		65.71%	
NET PATIENT REVENUE	\$ 53,395	\$ 58,910	-9.4%	\$ 55,415	-3.6%	\$ 197,667	\$ 178,545	10.7%	\$ 161,981	22.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 53,395	\$ 58,910	-9.4%	\$ 55,415	-3.6%	\$ 197,667	\$ 178,545	10.7%	\$ 161,981	22.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 7,122	\$ 21,127	-66.3%	\$ 16,383	-56.5%	\$ 33,557	\$ 64,030	-47.6%	\$ 29,127	15.2%
Benefits	2,379	5,654	-57.9%	4,096	-41.9%	10,639	17,196	-38.1%	7,847	35.6%
Physician Services	31,133	48,507	-35.8%	51,975	-40.1%	109,116	143,956	-24.2%	117,207	-6.9%
Cost of Drugs Sold	3,593	4,151	-13.4%	3,851	-6.7%	11,852	12,581	-5.8%	14,723	-19.5%
Supplies	9,393	2,011	367.1%	890	955.6%	18,190	6,088	198.8%	4,057	348.4%
Utilities	3,371	2,594	30.0%	2,536	33.0%	8,935	6,620	35.0%	6,941	28.7%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 56,992	\$ 84,044	-32.2%	\$ 79,730	-28.5%	\$ 193,989	\$ 250,471	-22.6%	\$ 179,901	7.8%
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 62,337	\$ 79,812	-21.9%	\$ 78,321	-20.4%
TOTAL OPERATING COSTS	\$ 77,771	\$ 110,897	-29.9%	\$ 105,722	-26.4%	\$ 256,325	\$ 330,283	-22.4%	\$ 258,222	-0.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (24,376)	\$ (51,987)	-53.1%	\$ (50,306)	-51.5%	\$ (58,659)	\$ (151,738)	-61.3%	\$ (96,241)	-39.0%
Operating Margin	-45.65%	-88.25%	-48.3%	-90.78%	-49.7%	-29.68%	-84.99%	-65.1%	-59.41%	-50.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	630	649	-2.9%	565	11.5%	1,901	1,967	-3.4%		0.0%
Average Revenue per Office Visit	290.56	272.37	6.7%	272.21	6.7%	306.32	272.37	12.5%	284.44	7.7%
Hospital FTE's (Salaries and Wages)	6.4	6.7	-4.0%	3.3	92.4%	6.6	6.9	-3.2%	3.0	119.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
DECEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 180,666	\$ 172,109	5.0%	\$ 207,190	-12.8%	\$ 547,955	\$ 521,891	5.0%	\$ 757,167	-27.6%
TOTAL PATIENT REVENUE	\$ 180,666	\$ 172,109	5.0%	\$ 207,190	-12.8%	\$ 547,955	\$ 521,891	5.0%	\$ 757,167	-27.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 100,192	\$ 94,691	5.8%	\$ 128,331	-21.9%	\$ 284,054	\$ 287,134	-1.1%	\$ 417,439	-32.0%
Self Pay Adjustments	38,531	6,050	536.9%	191	20028.8%	37,864	18,345	106.4%	12,909	193.3%
Bad Debts	(20,752)	9,269	-323.9%	24,680	-184.1%	(12,195)	28,106	-143.4%	43,588	-128.0%
TOTAL REVENUE DEDUCTIONS	\$ 117,970	\$ 110,010	7.2%	\$ 153,203	-23.0%	\$ 309,723	\$ 333,585	-7.2%	\$ 473,936	-34.6%
	65.30%	63.92%		73.94%		56.52%	63.92%		62.59%	
NET PATIENT REVENUE	\$ 62,696	\$ 62,099	1.0%	\$ 53,988	16.1%	\$ 238,232	\$ 188,306	26.5%	\$ 283,231	-15.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 62,696	\$ 62,099	1.0%	\$ 53,988	16.1%	\$ 238,232	\$ 188,306	26.5%	\$ 283,231	-15.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 16,873	\$ 20,533	-17.8%	\$ 15,762	7.0%	\$ 58,922	\$ 62,263	-5.4%	\$ 38,350	53.6%
Benefits	5,637	5,495	2.6%	3,941	43.0%	18,680	16,721	11.7%	10,332	80.8%
Physician Services	8,024	65,770	-87.8%	62,806	-87.2%	40,394	195,189	-79.3%	160,195	-74.8%
Cost of Drugs Sold	453	9,643	-95.3%	8,839	-94.9%	32,253	29,240	10.3%	32,319	-0.2%
Supplies	14,387	1,937	642.8%	2,348	512.8%	27,730	5,854	373.7%	4,926	463.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 45,375	\$ 103,378	-56.1%	\$ 93,697	-51.6%	\$ 177,979	\$ 309,267	-42.5%	\$ 246,121	-27.7%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 225	\$ 225	-0.2%	\$ 225	0.0%
TOTAL OPERATING COSTS	\$ 45,450	\$ 103,453	-56.1%	\$ 93,771	-51.5%	\$ 178,204	\$ 309,492	-42.4%	\$ 246,346	-27.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 17,246	\$ (41,354)	-141.7%	\$ (39,784)	-143.3%	\$ 60,029	\$ (121,186)	-149.5%	\$ 36,885	62.7%
Operating Margin	27.51%	-66.59%	-141.3%	-73.69%	-137.3%	25.20%	-64.36%	-139.2%	13.02%	93.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	517	464	11.4%	536	-3.5%	1,568	1,407	11.4%	1,968	-20.3%
Total Visits	517	464	11.4%	536	-3.5%	1,568	1,407	11.4%		0.0%
Average Revenue per Office Visit	349.45	370.92	-5.8%	386.55	-9.6%	349.46	370.92	-5.8%	384.74	-9.2%
Hospital FTE's (Salaries and Wages)	7.0	6.1	15.5%	3.8	83.3%	7.4	6.2	19.9%	4.0	85.6%

**ECTOR COUNTY HOSPITAL DISTRICT
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 37,410,793	36.7%	\$ 41,168,573	38.9%	\$ 109,255,135	36.9%	\$ 120,802,940	38.7%
Medicaid	13,901,894	13.6%	14,135,501	13.3%	42,451,926	14.3%	40,874,467	13.1%
Commercial	32,336,485	31.7%	29,790,562	28.1%	89,676,311	30.3%	90,632,727	29.0%
Self Pay	14,709,392	14.4%	9,840,126	9.3%	43,066,324	14.5%	30,970,424	9.9%
Other	3,725,848	3.6%	11,000,072	10.4%	11,772,102	4.0%	29,059,537	9.3%
TOTAL	\$ 102,084,413	100.0%	\$ 105,934,835	100.0%	\$ 296,221,798	100.0%	\$ 312,340,096	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,002,111	37.4%	\$ 8,603,367	38.6%	\$ 19,783,107	36.1%	\$ 21,214,659	36.0%
Medicaid	3,313,627	15.5%	1,873,698	8.4%	8,524,659	15.6%	5,300,356	9.0%
Commercial	8,352,117	39.0%	8,226,691	36.9%	21,220,351	38.8%	24,413,102	41.4%
Self Pay	803,057	3.8%	1,049,801	4.7%	2,743,118	5.0%	3,323,604	5.6%
Other	922,820	4.3%	2,534,834	11.4%	2,481,430	4.5%	4,687,714	8.0%
TOTAL	\$ 21,393,731	100.0%	\$ 22,288,392	100.0%	\$ 54,752,666	100.0%	\$ 58,939,435	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 46,883	23.5%	\$ 42,943	22.1%	\$ 139,441	24.7%	\$ 139,513	22.8%
Medicaid	55,300	27.8%	51,966	26.7%	150,045	26.6%	136,323	22.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,343	14.7%	28,915	14.9%	87,865	15.6%	97,617	15.9%
Self Pay	58,949	29.6%	64,998	33.4%	174,138	30.8%	217,877	35.6%
Other	8,729	4.4%	5,688	2.9%	12,968	2.3%	21,372	3.5%
TOTAL	\$ 199,204	100.0%	\$ 194,510	100.0%	\$ 564,457	100.0%	\$ 612,702	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,598	26.4%	\$ 21,291	34.8%	\$ 72,474	32.7%	\$ 56,685	30.0%
Medicaid	28,006	35.8%	15,272	25.1%	72,115	32.6%	56,602	29.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,705	20.1%	14,248	23.3%	38,094	17.2%	39,987	21.1%
Self Pay	13,190	16.9%	9,139	14.9%	36,866	16.7%	30,395	16.1%
Other	596	0.8%	1,188	1.9%	1,814	0.8%	5,594	3.0%
TOTAL	\$ 78,096	100.0%	\$ 61,137	100.0%	\$ 221,363	100.0%	\$ 189,264	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 41,508	22.7%	\$ 36,877	24.0%	\$ 118,211	20.3%	\$ 108,018	22.9%
Medicaid	51,438	28.1%	\$ 41,241	26.8%	172,919	29.7%	119,625	25.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	40,690	22.2%	\$ 30,750	20.0%	146,986	25.2%	114,791	24.3%
Self Pay	44,639	24.4%	\$ 36,948	24.0%	122,669	21.1%	103,165	21.8%
Other	4,778	2.6%	\$ 7,984	5.2%	21,527	3.7%	26,853	5.7%
TOTAL	\$ 183,053	100.0%	\$ 153,800	100.0%	\$ 582,313	100.0%	\$ 472,451	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 20,186	24.2%	\$ 15,901	28.2%	\$ 63,645	25.4%	\$ 46,115	30.8%
Medicaid	32,002	38.5%	16,781	29.7%	\$ 86,822	34.6%	38,650	25.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	18,922	22.7%	17,283	30.6%	62,235	24.9%	43,471	29.0%
Self Pay	9,698	11.6%	5,160	9.1%	30,019	12.0%	18,682	12.5%
Other	2,535	3.0%	1,340	2.4%	7,710	3.1%	2,809	1.9%
TOTAL	\$ 83,344	100.0%	\$ 56,465	100.0%	\$ 250,431	100.0%	\$ 149,726	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
DECEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 39	0.0%	\$ (363)	-0.2%	\$ 42	0.0%	\$ (827)	-0.1%
Medicaid	115,561	64.0%	\$ 136,090	65.7%	369,441	67.4%	461,401	60.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	58,946	32.6%	\$ 69,355	33.5%	162,431	29.6%	272,144	35.9%
Self Pay	4,095	2.3%	\$ 212	0.1%	7,545	1.4%	20,621	2.7%
Other	2,025	1.1%	\$ 1,896	0.9%	8,496	1.6%	3,828	0.5%
TOTAL	\$ 180,666	100.0%	\$ 207,190	100.0%	\$ 547,955	100.0%	\$ 757,167	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	82,629	65.6%	48,638	50.7%	223,472	65.7%	126,404	42.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	35,872	28.4%	41,612	43.4%	97,523	28.6%	148,300	49.9%
Self Pay	6,729	5.3%	4,502	4.7%	15,783	4.6%	20,240	6.8%
Other	882	0.7%	1,144	1.2%	3,772	1.1%	2,352	0.8%
TOTAL	\$ 126,112	100.0%	\$ 95,896	100.0%	\$ 340,551	100.0%	\$ 297,296	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
DECEMBER 2022**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (7,036,182)	-	(6,051)	\$ (7,042,233)
Noncash Expenses:				
Depreciation and Amortization	4,841,381	3,253	-	4,844,634
Unrealized Gain/Loss on Investments	380,748	-	-	380,748
Accretion (Bonds) & COVID Funding	(162,698)	-	-	(162,698)
Changes in Assets and Liabilities				
Patient Receivables, Net	(2,412,052)	(718,619)	(73,570)	(3,204,241)
Taxes Receivable/Deferred	(2,179,286)	25,436	-	(2,153,850)
Inventories, Prepays and Other	(2,944,594)	7,908	4,696	(2,931,990)
Accounts Payable	(5,462,169)	401,461	37,593	(5,023,115)
Accrued Expenses	1,457,974	280,560	70,267	1,808,800
Due to Third Party Payors	(6,057,052)	-	-	(6,057,052)
Accrued Post Retirement Benefit Costs	1,449,003	-	-	1,449,003
Net Cash Provided by Operating Activities	<u>\$ (18,124,929)</u>	<u>0</u>	<u>-</u>	<u>\$ (18,124,929)</u>
Cash Flows from Investing Activities:				
Investments	\$ 5,270,384	-	-	\$ 5,270,384
Acquisition of Property and Equipment	<u>(3,389,819)</u>	<u>-</u>	<u>-</u>	<u>(3,389,819)</u>
Net Cash used by Investing Activities	<u>\$ 1,880,565</u>	<u>-</u>	<u>-</u>	<u>\$ 1,880,565</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 3,633	-	-	\$ 3,633
Net Repayment of Long-term Debt/Bond Issuance	<u>(181,402)</u>	<u>-</u>	<u>-</u>	<u>(181,402)</u>
Net Cash used by Financing Activities	<u>(177,769)</u>	<u>-</u>	<u>-</u>	<u>(177,769)</u>
Net Increase (Decrease) in Cash	(16,422,133)	0	-	(16,422,133)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 12/31/2022	<u>\$ 25,494,742</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 25,499,817</u>
Balance Sheet				
Cash and Cash Equivalents	\$ 4,750,465	5,075	-	\$ 4,755,540
Restricted Assets	<u>20,744,277</u>	<u>-</u>	<u>-</u>	<u>20,744,277</u>
Ending Cash & Cash Equivalents @ 12/31/2022	<u>\$ 25,494,742</u>	<u>5,075</u>	<u>-</u>	<u>\$ 25,499,817</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
TOTAL	<u>\$ 4,430,529</u>	<u>\$ 4,862,994</u>	<u>\$ (432,465)</u>	<u>\$ 8,060,944</u>	<u>\$ (3,630,416)</u>
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
SUB TOTAL	14,179,099	11,716,178	2,462,921	10,895,789	3,283,310
ACCRUAL	740,288	-	740,288	-	740,288
TOTAL	<u>\$ 14,919,387</u>	<u>\$ 11,716,178</u>	<u>\$ 3,203,209</u>	<u>\$ 10,895,789</u>	<u>\$ 4,023,598</u>
TAX REVENUE	<u><u>\$ 19,349,916</u></u>	<u><u>\$ 16,579,172</u></u>	<u><u>\$ 2,770,744</u></u>	<u><u>\$ 18,956,734</u></u>	<u><u>\$ 393,182</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ -	\$ -		\$ -
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ -	\$ 2,777,906		\$ 2,777,906
TIPPS				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (3,722,091)	\$ 7,721,425		\$ 3,999,334
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (3,722,091)	\$ 7,721,425	\$ -	\$ 3,999,334

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	<u>BLENDED</u>
DSH Accrual	\$ 2,634,999
Uncompensated Care Accrual	2,990,001
URIP	-
GME	177,525
CHIRP	4,748,221
HARP	437,478
TIPPS	42,663
Regional UPL Benefit	-
Medicaid Supplemental Payments	11,030,887
DSRIP Accrual	-
Total Adjustments	\$ 11,030,887

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
DECEMBER 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 3,994,729	\$ -	\$ 3,994,729
Mission Fitness	274,800	-	274,800
Petty Cash	9,028	-	9,028
Dispro	-	103,770	103,770
General Liability	-	34,008	34,008
Professional Liability	-	36,676	36,676
Funded Worker's Compensation	-	106,440	106,440
Funded Depreciation	-	27,532	27,532
Designated Funds	-	163,482	163,482
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 4,278,557	\$ 471,908	\$ 4,750,465

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	29,086,000	29,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	211,036	23,200,000	23,411,036
Allowance for Change in Market Values	-	(3,591,477)	(3,591,477)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 62,344,523	\$ 62,555,559
Total Unrestricted Cash and Investments			\$ 67,306,024

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,129,638	6,129,638
Advanced Medicare Payment	10,808,906	-	10,808,906
Restricted TPC, LLC-Equity Stake	1,461,047	-	1,461,047
Restricted MCH West Texas Services-Equity Stake	2,339,791	-	2,339,791
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 14,614,639	\$ 6,129,638	\$ 20,744,277

Total Cash & Investments			\$ 88,050,302
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**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF DECEMBER 31, 2022**

<u>ITEM</u>	CIP BALANCE AS OF 11/30/2022	DECEMBER "+" ADDITIONS	DECEMBER "- " ADDITIONS	DECEMBER TRANSFERS	CIP BALANCE AS OF 12/31/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
I FIRST FLOOR COMMON AREAS	459,839	23,806	-	-	483,645	-	483,645	720,000	236,355
I RELOCATE SPD	370,985	-	-	-	370,985	-	370,985	4,000,000	3,629,015
I SPECIAL PROCEDURES ROOM 8	135,054	60,430	-	-	195,484	-	195,484	250,000	54,516
SUB-TOTAL	\$ 965,879	\$ 84,236	\$ -	\$ -	\$ 1,050,114	\$ -	\$ 1,050,114	\$ 4,970,000	\$ 3,919,886
<u>MINOR BUILDING IMPROVEMENT</u>									
I STERILE PROCESS REMODEL	290,603	37,356	-	-	327,959	-	327,959	49,000	(278,959)
SUB-TOTAL	\$ 290,603	\$ 37,356	\$ -	\$ -	\$ 327,959	\$ -	\$ 327,959	\$ 49,000	\$ (278,959)
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 4,848,454	\$ 647,130	\$ (395,164)	\$ -	\$ 5,100,420	\$ -	\$ 5,100,420	\$ 8,500,000	\$ 3,399,580
SUB-TOTAL	\$ 4,848,454	\$ 647,130	\$ (395,164)	\$ -	\$ 5,100,420	\$ -	\$ 5,100,420	\$ 8,500,000	\$ 3,399,580
TOTAL CONSTRUCTION IN PROGRESS	\$ 6,104,936	\$ 768,722	\$ (395,164)	\$ -	\$ 6,478,494	\$ -	\$ 6,478,494	\$ 13,519,000	\$ 7,040,506

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
DECEMBER 2022

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
DECEMBER 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0.0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0.0000)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	498,481	(248,480.8)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,523.8)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,429.9)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0.2)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739.0
Dec-22	Hemotherm	6620	-	-	21,814	(21,813.5)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190.0)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875.0)
Dec-22	AC Unit 3 ton pkg Unit	8510	-	-	8,608	(8,607.8)
			\$ 3,548,550	\$ -	\$ 3,647,849	\$ (99,299)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
DECEMBER 2022**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
AR DISPRO/UPL	\$ (587,250)	\$ -	\$ -	\$ (587,250)
AR UNCOMPENSATED CARE	1,814,003	(1,175,998)	-	2,990,001
AR TIPPS	42,663	-	-	42,663
AR DSRIP	-	(0.450)	-	0
AR CHIRP	2,426,246	897,322	-	1,528,924
AR UHRIP	-	66,496	-	(66,496)
AR GME	177,525	-	-	177,525
AR HARP	(2,340,428)	-	-	(2,340,428)
AR PHYSICIAN GUARANTEES	730,406	710,143	-	20,263
AR ACCRUED INTEREST	130,256	151,232	-	(20,976)
AR OTHER:	985,877	969,356	34,499	(17,977)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	985,877	969,356	34,499	(17,977)
AR DUE FROM THIRD PARTY PAYOR	2,715,636	2,818,154	-	(102,518)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 6,167,417	\$ 4,081,925	\$ 34,499	\$ 2,050,993

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
DECEMBER 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	9.8	11.4	-14.4%	10.7	-8.7%	10.8	11.4	-5.3%	10.6	1.9%
Operating Room	9.3	7.0	33.4%	3.4	173.2%	10.0	7.0	43.2%	3.2	213.7%
Laboratory - Chemistry	5.4	2.9	87.8%	-	0.0%	6.7	2.8	134.5%	-	0.0%
Care Management	2.6	2.0	32.8%	0.9	196.5%	2.9	2.0	45.6%	0.7	287.0%
Imaging - Diagnostics	2.1	2.9	-26.6%	1.2	70.3%	2.4	2.8	-14.5%	1.6	48.3%
Emergency Department	0.4	2.9	-85.8%	3.4	-88.0%	1.6	2.8	-45.1%	4.3	-63.5%
Labor & Delivery	2.7	2.9	-3.8%	-	0.0%	2.3	2.8	-18.8%	-	0.0%
Intensive Care Unit (CCU) 4	0.8	3.8	-79.3%	22.3	-96.5%	1.5	3.8	-61.1%	22.0	-93.3%
Intensive Care Unit (ICU) 2	1.3	3.8	-65.6%	15.0	-91.3%	1.6	3.8	-58.4%	14.9	-89.4%
Imaging - Ultrasound	1.5	1.4	8.3%	1.0	41.5%	1.5	1.4	12.3%	0.8	89.6%
4 EAST	0.9	0.5	72.4%	-	0.0%	1.3	0.5	152.6%	0.0	5543.4%
Engineering	1.1	-	0.0%	-	0.0%	1.3	-	0.0%	-	0.0%
8 Central	0.4	1.9	-81.2%	3.0	-88.0%	0.9	1.9	-52.5%	3.5	-74.5%
3 West Observation	0.1	3.8	-98.1%	6.1	-98.8%	0.7	3.8	-80.3%	6.8	-88.9%
4 Central	0.7	1.9	-65.6%	7.0	-90.7%	0.7	1.9	-63.1%	6.8	-89.7%
PM&R - Physical	0.1	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
7 Central	1.0	5.7	-82.1%	3.7	-72.7%	0.6	5.7	-89.2%	3.9	-84.1%
5 Central	0.4	-	0.0%	3.8	-90.7%	0.4	-	0.0%	4.3	-91.2%
9 Central	-	1.0	-100.0%	4.0	-100.0%	0.2	1.0	-74.8%	4.0	-94.0%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
6 Central	-	1.0	-100.0%	5.2	-100.0%	0.1	1.0	-86.9%	5.7	-97.8%
6 West	-	-	0.0%	0.9	-100.0%	0.1	-	0.0%	1.2	-94.2%
NURSING ORIENTATION	-	-	0.0%	0.4	-100.0%	0.1	-	0.0%	0.7	-92.0%
2 Central	-	-	0.0%	1.6	-100.0%	-	-	0.0%	2.2	-100.0%
CHW - Sports Medicine	0.8	1.0	-15.7%	-	0.0%	0.3	1.0	-71.5%	-	0.0%
Human Resources	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.2	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	42.1	58.5	-28.1%	95.1	-55.8%	49.2	58.3	-15.6%	98.4	-50.0%
TRANSITION LABOR										
Laboratory - Chemistry	1.2	-	0.0%	3.9	-70.1%	1.2	-	0.0%	3.9	-69.9%
SUBTOTAL	1.2	-	0.0%	3.9	-70.1%	1.2	-	0.0%	3.9	-69.9%
GRAND TOTAL	43.2	58.5	-26.1%	99.0	-56.3%	50.4	58.3	-13.6%	102.3	-50.8%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
DECEMBER 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 193,125	\$ 113,646	\$ 79,479	69.9%	\$ 61,137	215.9%	\$ 630,918	\$ 336,204	\$ 294,714	87.7%	\$ 174,082	262.4%
CHEM TEMPORARY LABOR	132,241.73	46,387	85,855	185.1%	-	100.0%	417,792.08	137,227	280,565	204.5%	-	100.0%
RT TEMPORARY LABOR	197,081.96	185,545	11,537	6.2%	286,036	-31.1%	702,717.87	548,909	153,809	28.0%	768,560	-8.6%
COMM HEALTH TEMPORARY LABOR	73,774.08	31,765	42,009	132.2%	17,150	330.2%	202,049.32	95,295	106,754	112.0%	46,657	333.1%
ALL OTHER	127,364	183,943	(56,579)	-30.8%	579,412	-78.0%	617,547	544,204	73,343	13.5%	2,018,624	-69.4%
4E TEMPORARY LABOR	16,473.45	8,349	8,124	97.3%	6	270400.0%	82,809.15	24,695	58,114	235.3%	2,450	3279.7%
US TEMPORARY LABOR	33,435.20	22,258	11,177	50.2%	23,364	43.1%	108,053.53	65,858	42,196	64.1%	52,188	107.0%
8C TEMPORARY LABOR	6,406	11,106	(4,700)	-42.3%	87,230	-92.7%	53,859	32,856	21,003	63.9%	313,952	-82.8%
ICU2 TEMPORARY LABOR	18,369.26	61,866	(43,497)	-70.3%	510,573	-96.4%	123,908.05	183,040	(59,132)	-32.3%	1,465,199	-91.5%
ICU4 TEMPORARY LABOR	16,057	61,765	(45,708)	-74.0%	694,055	-97.7%	105,302	182,873	(77,571)	-42.4%	2,135,453	-95.1%
TEMPORARY LABOR	3,377.72	61,894	(58,516)	-94.5%	153,780	-97.8%	69,080.52	182,997	(113,916)	-62.3%	535,110	-87.1%
TOTAL TEMPORARY LABOR	\$ 864,368	\$ 893,800	\$ (29,432)	-3.3%	\$ 2,707,119	-68.1%	\$ 3,223,674	\$ 2,645,766	\$ 577,908	21.8%	\$ 8,385,785	-61.6%
ALL OTHER	10,594	-	10,594	100.0%	34,875	-69.6%	30,125	-	30,125	100.0%	103,965	-71.0%
TOTAL TRANSITION LABOR	\$ 10,594	\$ -	\$ 10,594	0%	\$ 34,875	-69.6%	\$ 30,125	\$ -	\$ 30,125	0.0%	\$ 103,965	-71.0%
GRAND TOTAL TEMPORARY LABOR	\$ 874,962	\$ 893,800	\$ (18,838)	-2.1%	\$ 2,741,994	-68.1%	\$ 3,253,799	\$ 2,645,766	\$ 608,033	23.0%	\$ 8,489,750	-61.7%
COMM HEALTH OTHER PURCH SVCS	\$ 205,546	\$ 13,750	\$ 191,796	1394.9%	\$ 6,511	3056.8%	\$ 407,295	\$ 41,250	\$ 366,045	887.4%	\$ 21,948	1755.7%
HK SVC CONTRACT PURCH SVC	155,893	107,244	48,649	45.4%	93,633	66.5%	414,553	321,732	92,821	28.9%	270,400	53.3%
AMBULANCE FEES	67,925	12,944	54,981	424.8%	21,316	218.7%	131,294.82	38,832	92,463	238.1%	58,952	122.7%
FOUNDATION ADVERTISING FEES	28,557	6,302	22,255	353.1%	11,455	149.3%	97,163.75	18,906	78,258	413.9%	26,905	261.1%
ECHD POLICE DEPT OTHER PURCH SVCS	57,525	3,245	54,280	1672.7%	3,142	1730.8%	66,808.39	9,735	57,073	586.3%	6,227	972.8%
ADM CONTRACT STRYKER	119,663	71,248	48,415	68.0%	54,404	120.0%	255,511.09	213,744	41,767	19.5%	94,375	170.7%
4E OTHER PURCH SVCS	21,942	16,562	5,380	32.5%	578	3696.2%	71,503.53	49,686	21,818	43.9%	29,618	141.4%
CREDIT CARD FEES	25,680	18,335	7,345	40.1%	28,235	-9.1%	69,195.19	55,005	14,190	25.8%	57,225	20.9%
OR FEES (PERFUSION SERVICES)	25,723	40,000	(14,277)	-35.7%	37,494	-31.4%	95,789	120,000	(24,211)	-20.2%	100,057	-4.3%
ADM PHYS RECRUITMENT	14,551	32,215	(17,665)	-54.8%	35,434	-58.9%	72,087.77	96,645	(24,557)	-25.4%	93,215	-22.7%
REF LAB ARUP PURCH SVCS	53,017	66,136	(13,119)	-19.8%	63,775	-16.9%	168,523	198,408	(29,885)	-15.1%	223,354	-24.5%
COMM REL ADVERTISEMENT PURCH SVCS	18,725	28,066	(9,341)	-33.3%	18,430	1.6%	53,685	84,198	(30,513)	-36.2%	56,572	-5.1%
PT ACTS COLLECTION FEES	37,707	51,680	(13,973)	-27.0%	47,169	-20.1%	123,365	155,040	(31,675)	-20.4%	155,272	-20.5%
CONSULTANT FEES	29,405	50,995	(21,590)	-42.3%	34,796	-15.5%	120,050.13	152,985	(32,935)	-21.5%	117,480	2.2%
ADM APPRAISAL DIST FEE	24,927	34,830	(9,903)	-28.4%	24,964	-0.1%	61,169	104,490	(43,321)	-41.5%	74,874	-18.3%
HR RECRUITING FEES	(18,160)	41,667	(59,827)	-143.6%	12,592	-244.2%	74,860	125,001	(50,141)	-40.1%	38,023	96.9%
PI FEES (TRANSITION NURSE PROGRAM)	35,098	47,533	(12,435)	-26.2%	149,271	-76.5%	92,132.12	142,599	(50,467)	-35.4%	311,659	-70.4%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	67,336	66,833	503	0.8%	75,346	-10.6%	204,365	200,499	3,866	1.9%	208,360	-1.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	23,727	72,917	(49,190)	-67.5%	86,031	-72.4%	160,225	218,751	(58,526)	-26.8%	187,599	-14.6%
PRIMARY CARE WEST OTHER PURCH SVCS	31,133	48,507	(17,374)	-35.8%	51,975	-40.1%	109,116.07	143,956	(34,840)	-24.2%	117,207	-6.9%
FHC OTHER PURCH SVCS	49,201	74,017	(24,816)	-33.5%	80,052	-38.5%	145,200	219,664	(74,464)	-33.9%	183,552	-20.9%
ALL OTHERS	3,604,230	3,605,622	(1,392)	0.0%	3,579,295	0.7%	10,198,966	10,818,744	(619,778)	-5.7%	10,570,860	-3.5%
TOTAL PURCHASED SERVICES	\$ 4,688,767	\$ 4,483,880	\$ 204,887	4.6%	\$ 4,408,298	6.4%	\$ 13,173,584	\$ 13,449,566	\$ (275,982)	-2.1%	\$ 12,831,507	2.7%



Financial Presentation

For the Month Ended

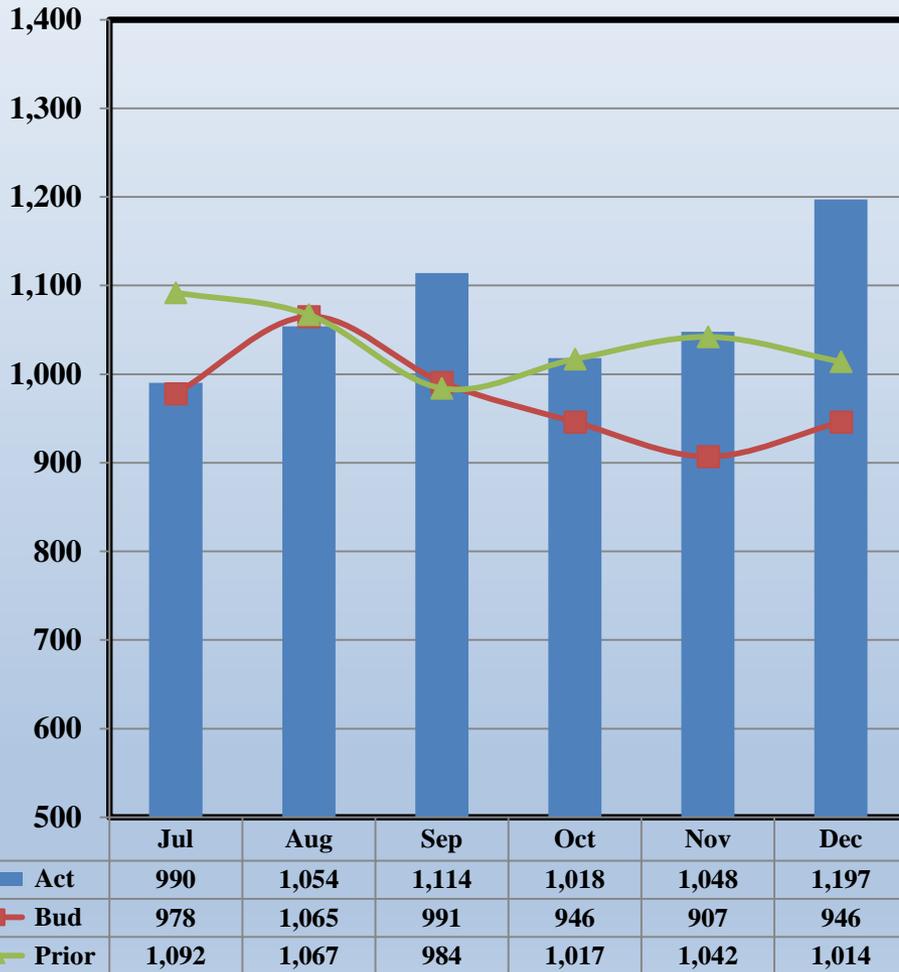
December 31, 2022

Volume



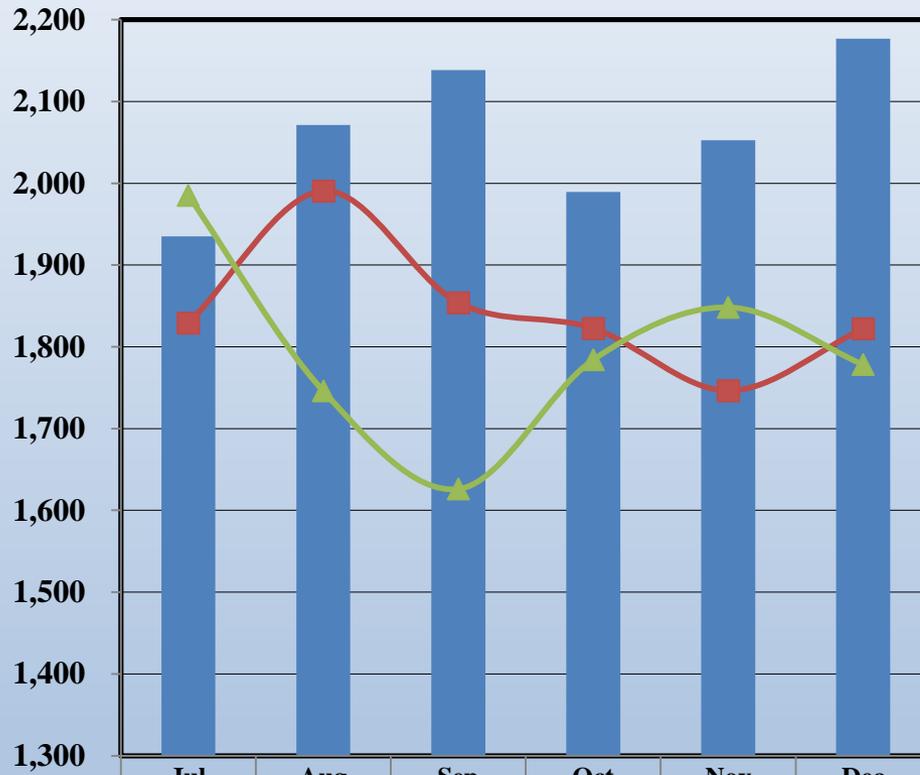
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,197	946	1,014
Var		251	183
Var %		26.5%	18.0%
Year-To-Date	3,263	2,799	3,073
Var %		16.6%	6.2%
Annualized	12,092	12,120	12,346
Var %		-0.2%	-2.1%

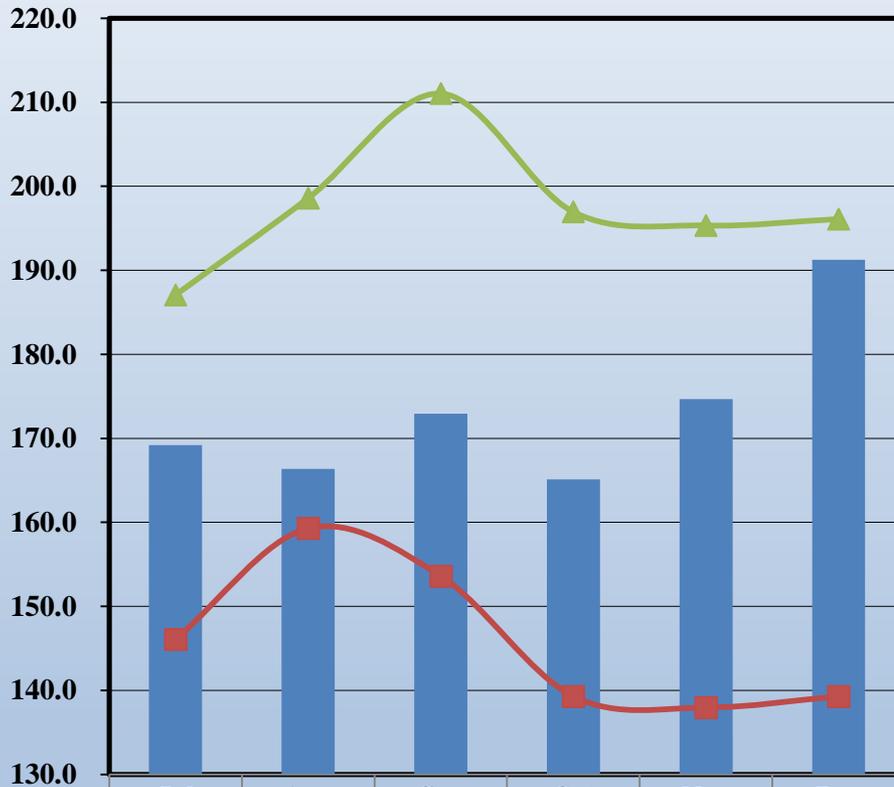
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,177	1,822	1,778
Var %		19.5%	22.4%
Year-To-Date	6,221	5,391	5,410
Var %		15.4%	15.0%
Annualized	22,840	22,624	21,769
Var %		1.0%	4.9%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	1,935	2,071	2,139	1,989	2,053	2,177
Bud	1,829	1,991	1,854	1,823	1,746	1,822
Prior	1,985	1,746	1,626	1,784	1,848	1,778

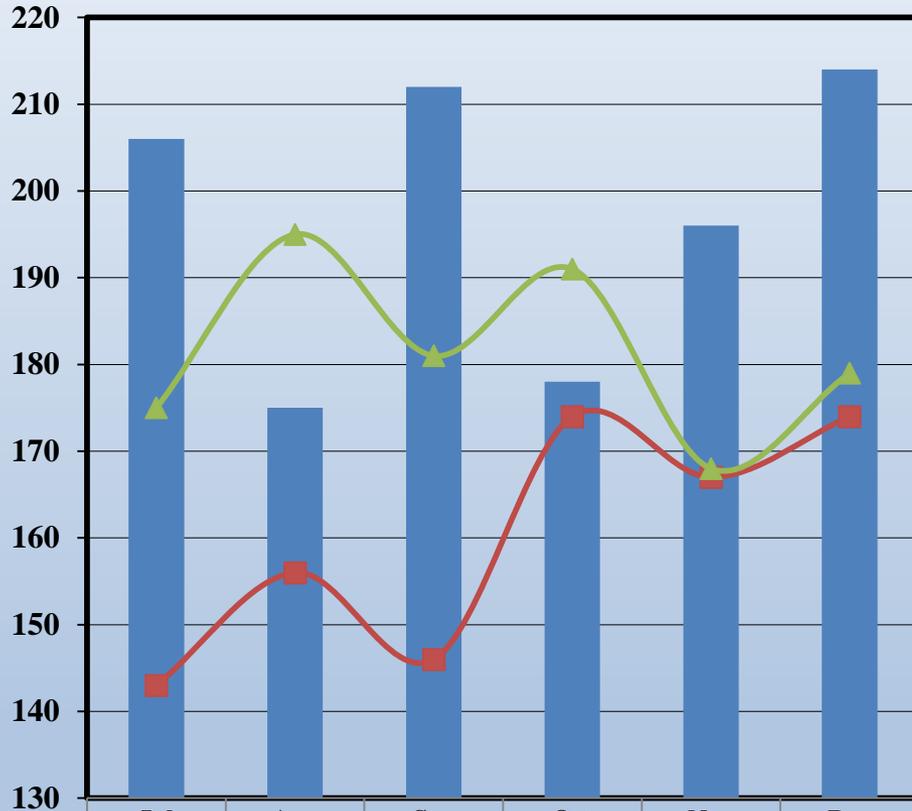
Average Daily Census



	Jul	Aug	Sep	Oct	Nov	Dec
Act	169.2	166.4	172.9	165.1	174.7	191.3
Bud	146.1	159.3	153.6	139.3	138.0	139.3
Prior	187.1	198.6	211.0	196.9	195.3	196.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	191.3	139.3	196.1
Var %		37.3%	-2.5%
Year-To-Date	177.0	138.9	196.1
Var %		27.5%	-9.7%
Annualized	173.3	153.5	186.0
Var %		13.0%	-6.8%

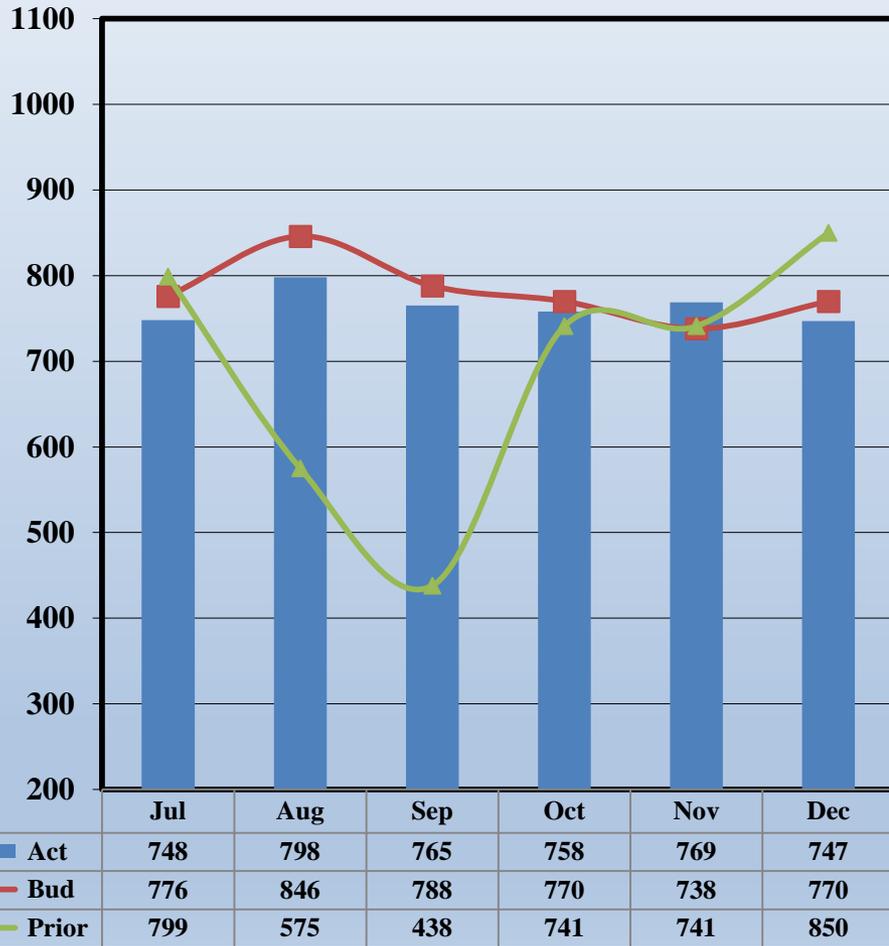
Deliveries



■ Act	206	175	212	178	196	214
■ Bud	143	156	146	174	167	174
▲ Prior	175	195	181	191	168	179

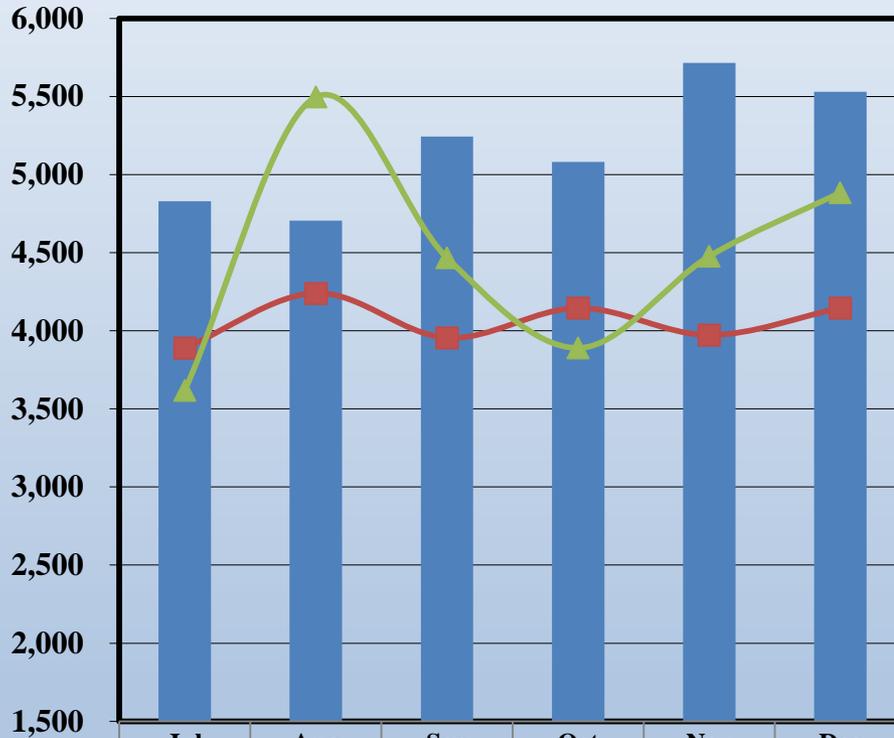
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	214	174	179
Var %		23.0%	19.6%
Year-To-Date	588	515	538
Var %		14.2%	9.3%
Annualized	2,239	1,880	1,976
Var %		19.1%	13.3%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	747	770	850
Var %		-3.0%	-12.1%
Year-To-Date	2,274	2,278	2,332
Var %		-0.2%	-2.5%
Annualized	8,807	9,517	8,382
Var %		-7.5%	5.1%

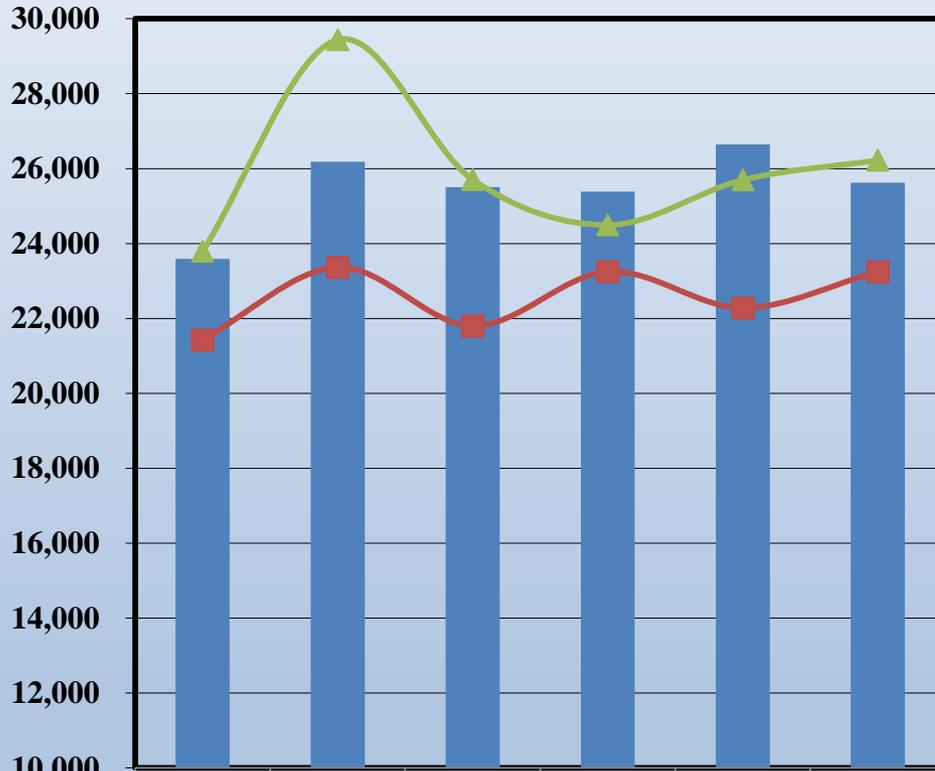
Emergency Room Visits



	Jul	Aug	Sep	Oct	Nov	Dec
Act	4,830	4,706	5,243	5,081	5,715	5,531
Bud	3,890	4,241	3,955	4,146	3,973	4,146
Prior	3,619	5,497	4,467	3,890	4,477	4,885

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,531	4,146	4,885
Var %		33.4%	13.2%
Year-To-Date	16,327	12,265	13,252
Var %		33.1%	23.2%
Annualized	56,518	48,417	47,962
Var %		16.7%	17.8%

Total Outpatient Occasions of Service

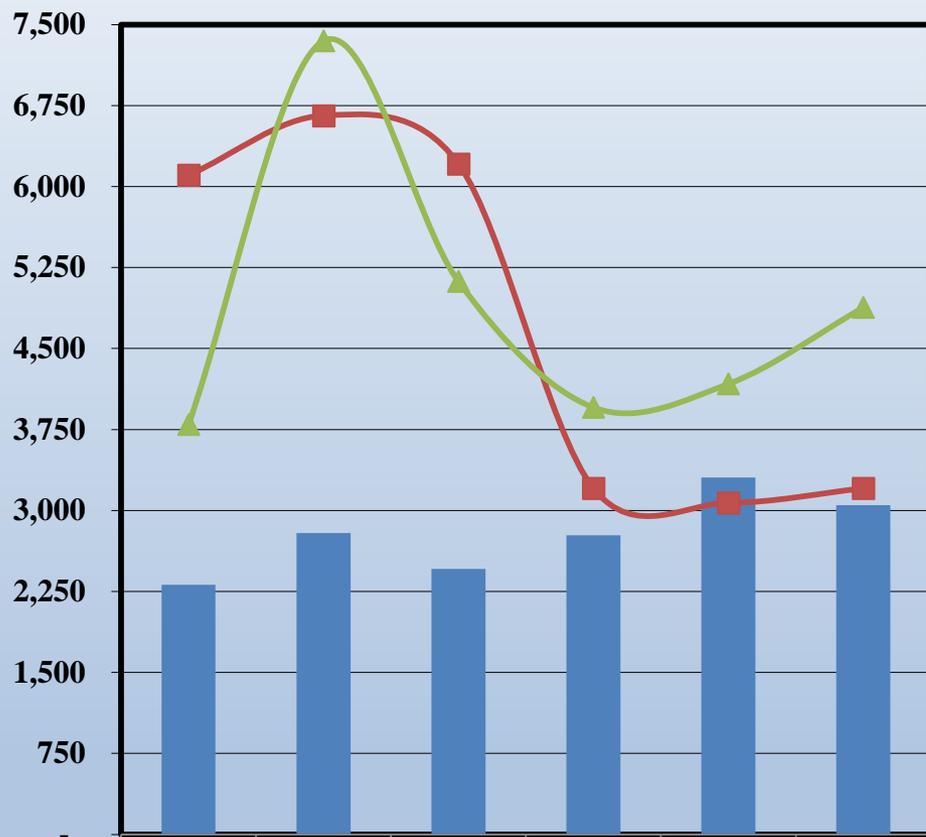


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,623	23,249	26,222
Var %		10.2%	-2.3%
Year-To-Date	77,663	68,779	76,413
Var %		12.9%	1.6%
Annualized	290,422	267,012	284,349
Var %		8.8%	2.1%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	23,590	26,182	25,507	25,389	26,651	25,623
Bud	21,433	23,365	21,798	23,249	22,281	23,249
Prior	23,797	29,441	25,706	24,493	25,698	26,222

Urgent Care Visits

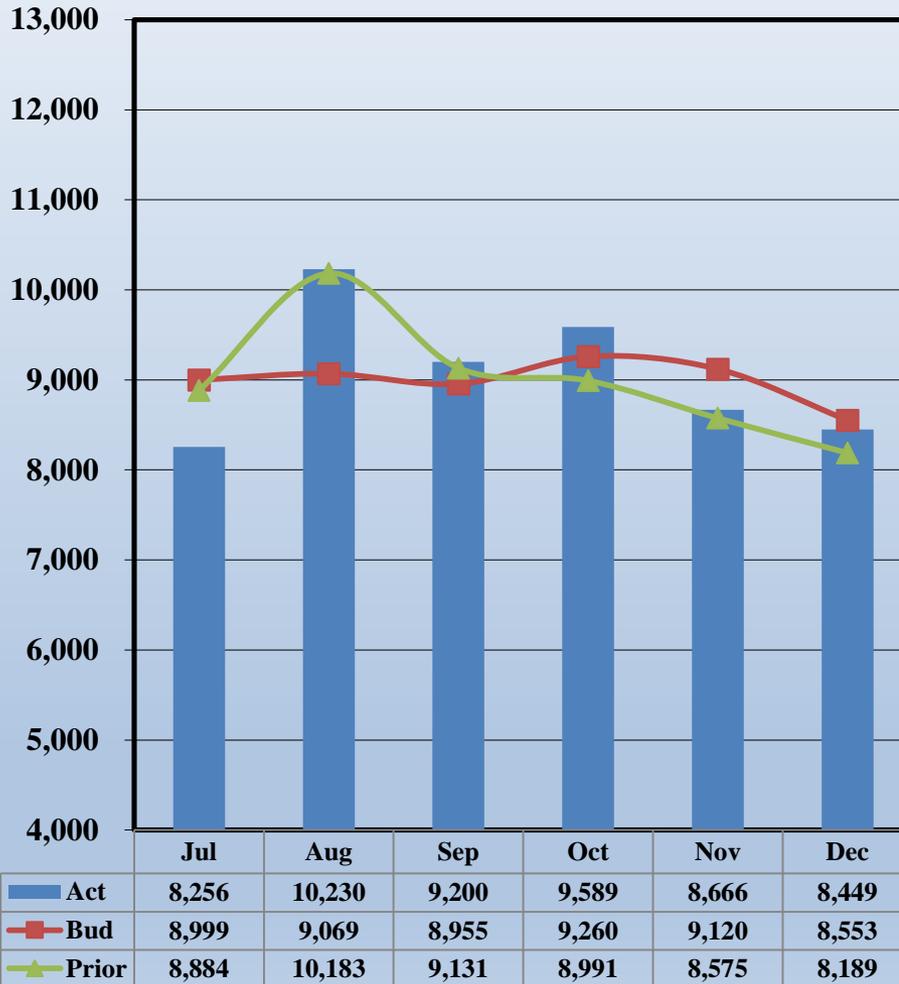
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,049	3,205	4,880
Var %		-4.9%	-37.5%
Year-To-Date	9,123	9,481	13,006
Var %		-3.8%	-29.9%
Annualized	32,434	65,878	42,253
Var %		-50.8%	-23.2%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	2,311	2,792	2,458	2,770	3,304	3,049
Bud	6,105	6,657	6,210	3,205	3,071	3,205
Prior	3,796	7,349	5,121	3,954	4,172	4,880

Total ProCare Office Visits



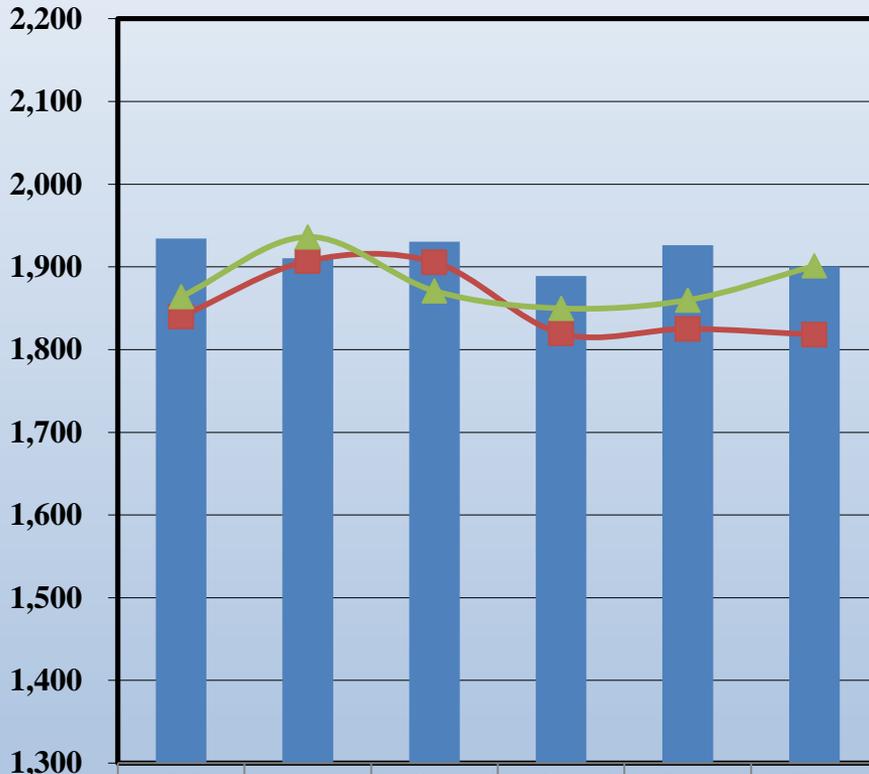
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,449	8,553	8,189
Var %		-1.2%	3.2%
Year-To-Date	26,704	26,933	25,755
Var %		-0.9%	3.7%
Annualized	107,499	108,911	106,807
Var %		-1.3%	0.6%

Staffing



Blended FTE's

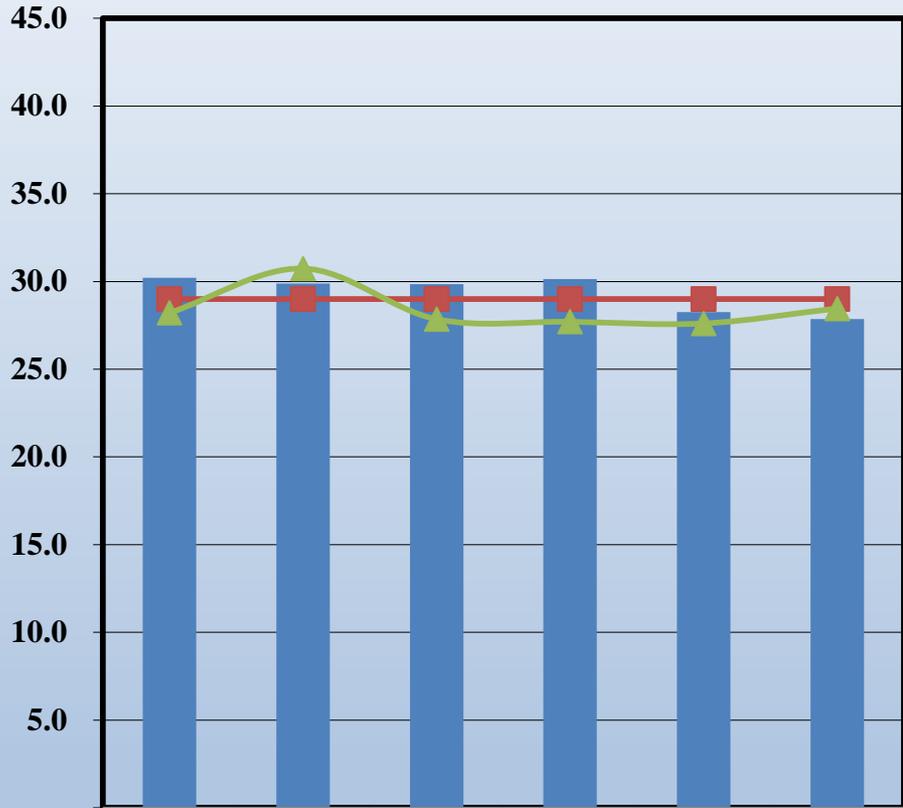
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,900	1,818	1,901
Var %		4.5%	0.0%
Year-To-Date	1,905	1,821	1,870
Var %		4.6%	1.8%
Annualized	1,896	1,901	1,831
Var %		-0.3%	3.5%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	1,934	1,911	1,930	1,889	1,926	1,900
Bud	1,840	1,907	1,906	1,819	1,825	1,818
Prior	1,864	1,936	1,871	1,850	1,860	1,901

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27.9	29.0	28.5
Var %		-3.9%	-2.1%
Year-To-Date	28.8	29.0	27.9
Var %		-0.7%	3.2%
Annualized	29.7	29.0	28.7
Var %		2.4%	3.5%

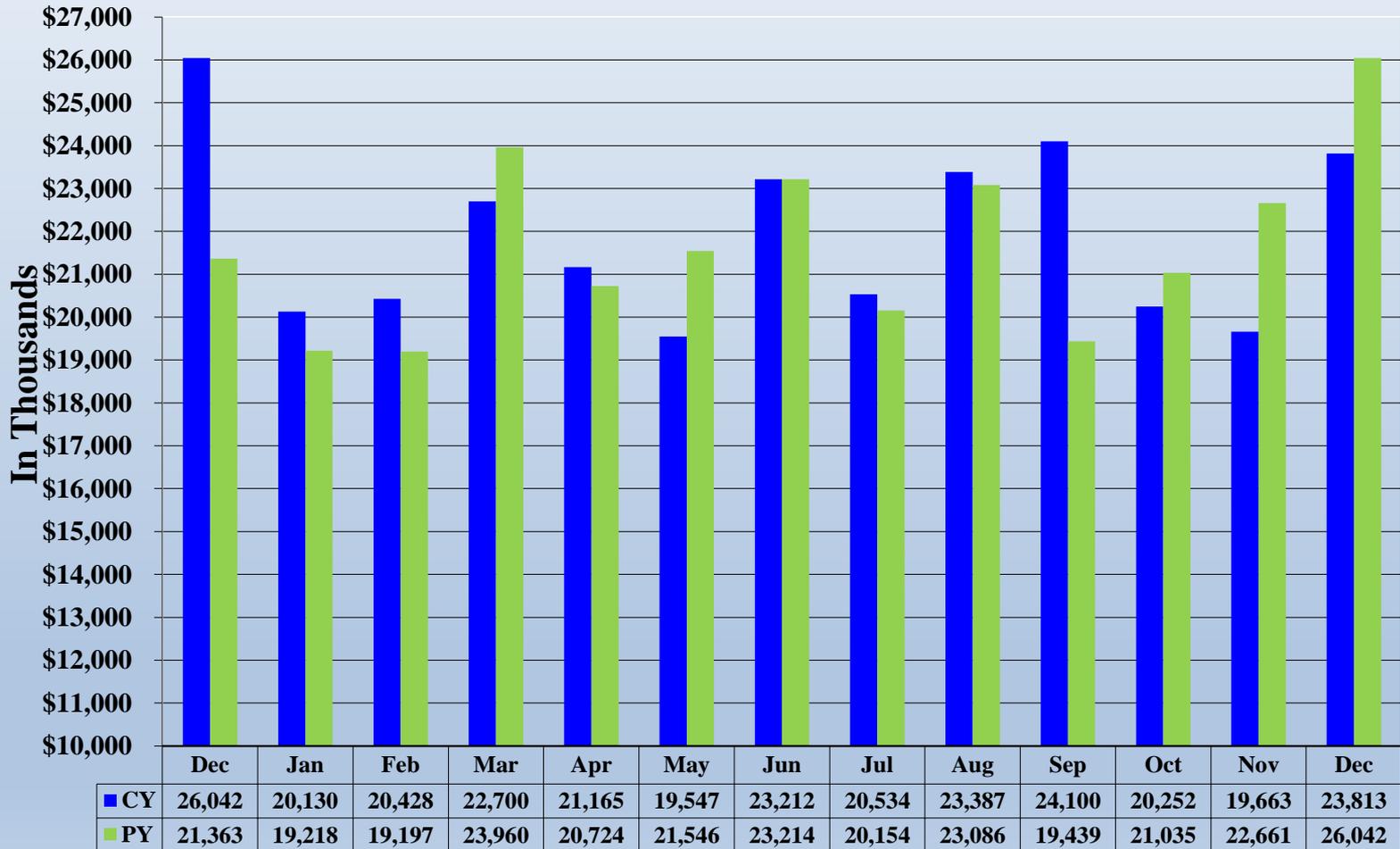
	Jul	Aug	Sep	Oct	Nov	Dec
Act	30.2	29.9	29.9	30.1	28.3	27.9
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	28.2	30.7	27.8	27.7	27.6	28.5

Accounts Receivable



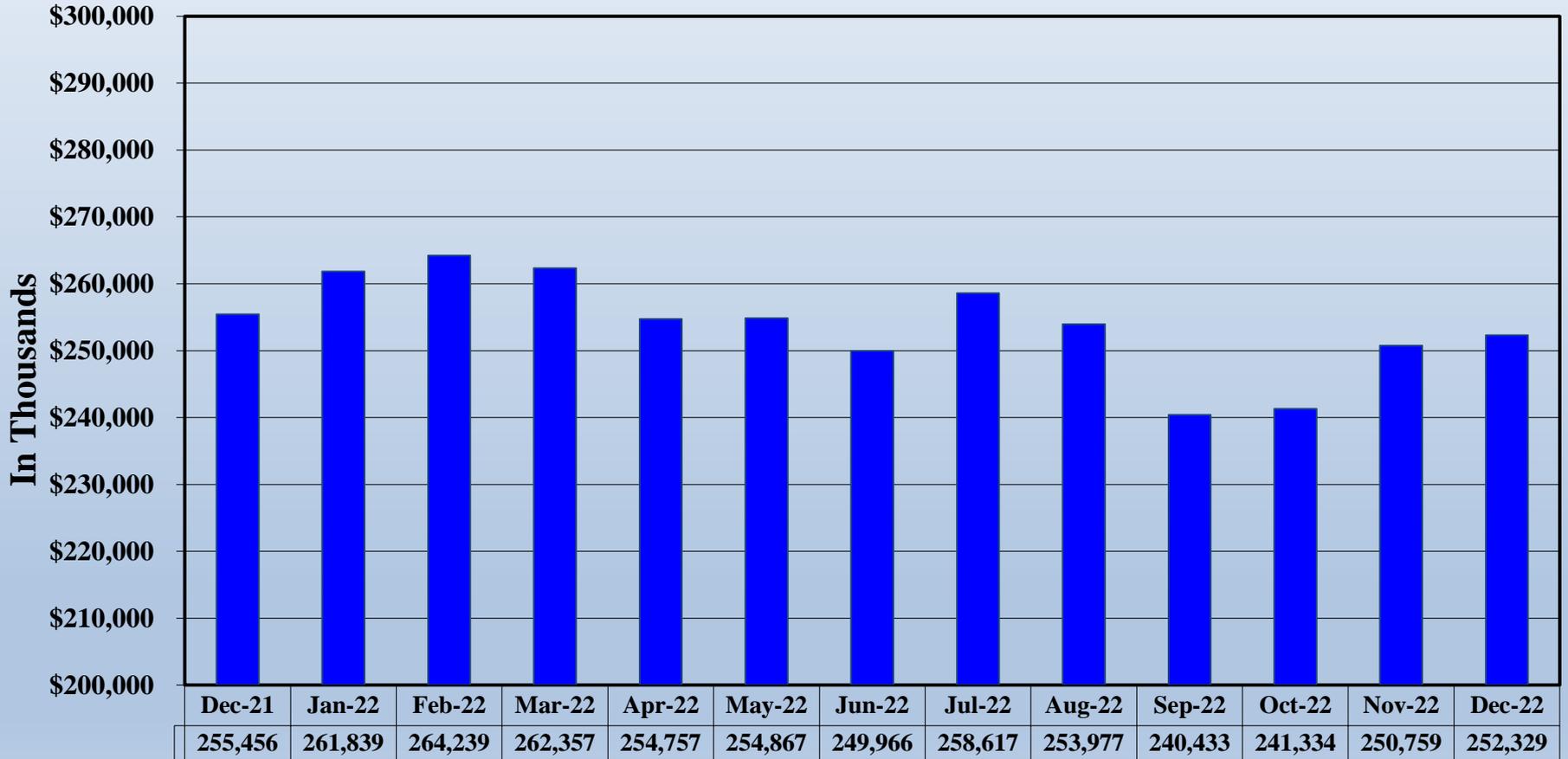
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

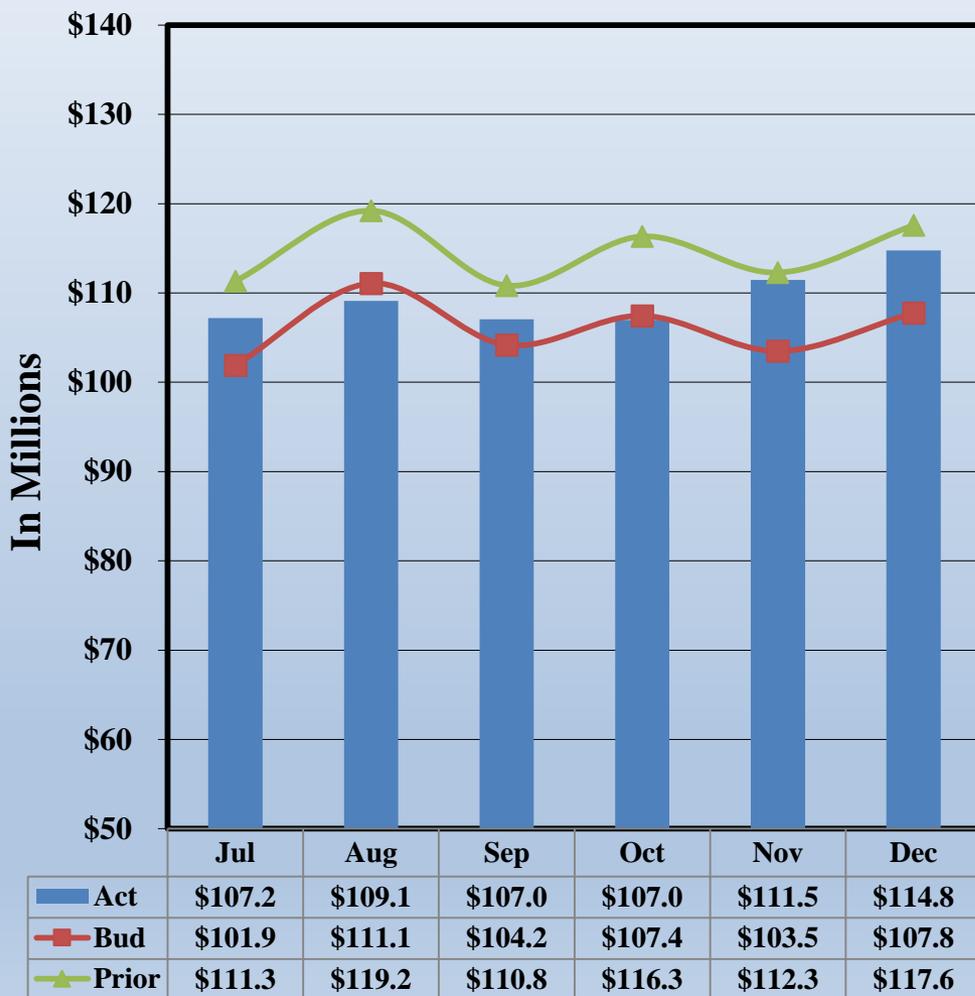


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 114.8	\$ 107.8	\$ 117.6
Var %		6.5%	-2.4%
Year-To-Date	\$ 333.2	\$ 318.7	\$ 346.2
Var %		4.5%	-3.8%
Annualized	\$ 1,299.0	\$ 1,277.8	\$ 1,332.2
Var %		1.7%	-2.5%

Total Net Patient Revenues



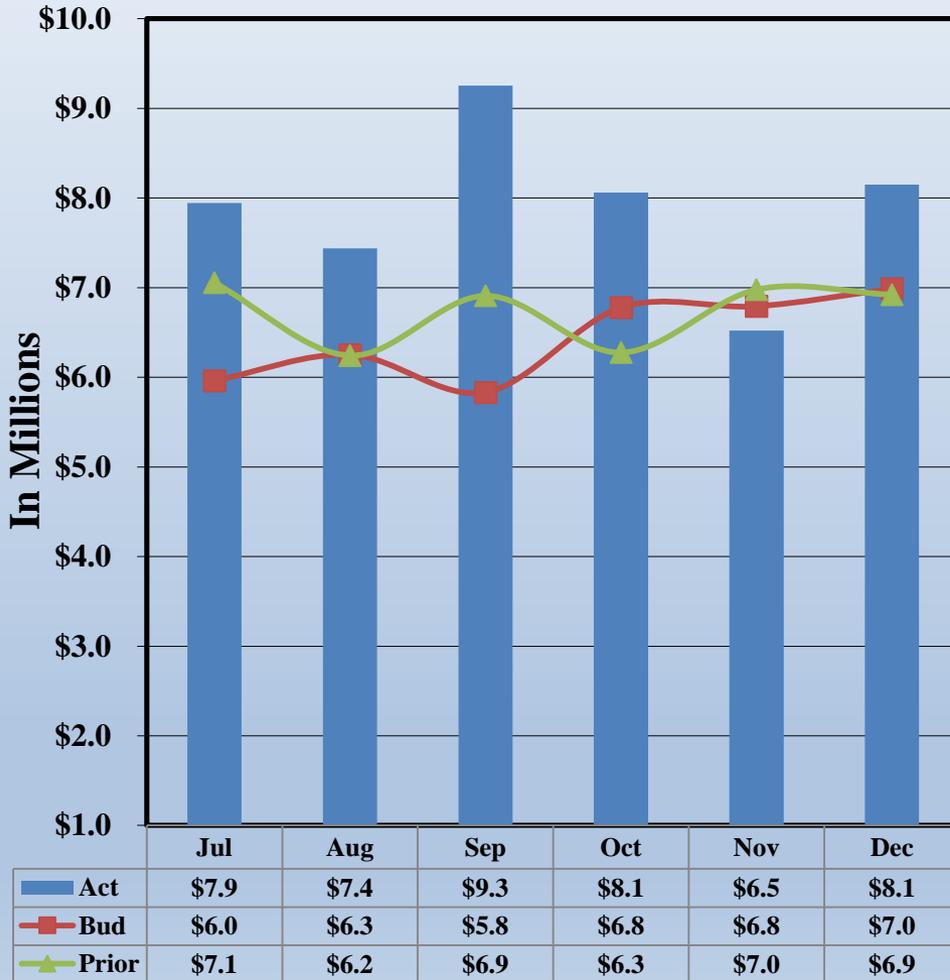
	Jul	Aug	Sep	Oct	Nov	Dec
— Act	\$22.2	\$25.1	\$23.3	\$23.8	\$25.1	\$25.0
— Bud	\$24.6	\$26.0	\$24.8	\$25.8	\$25.0	\$25.8
— Prior	\$24.9	\$32.1	\$31.1	\$24.8	\$24.8	\$28.0

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.0	\$ 25.8	\$ 28.0
Var %		-3.1%	-11.0%
Year-To-Date	\$ 73.9	\$ 76.6	\$ 77.6
Var %		-3.5%	-4.8%
Annualized	\$ 286.5	\$ 304.7	\$ 309.7
Var %		-6.0%	-7.5%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



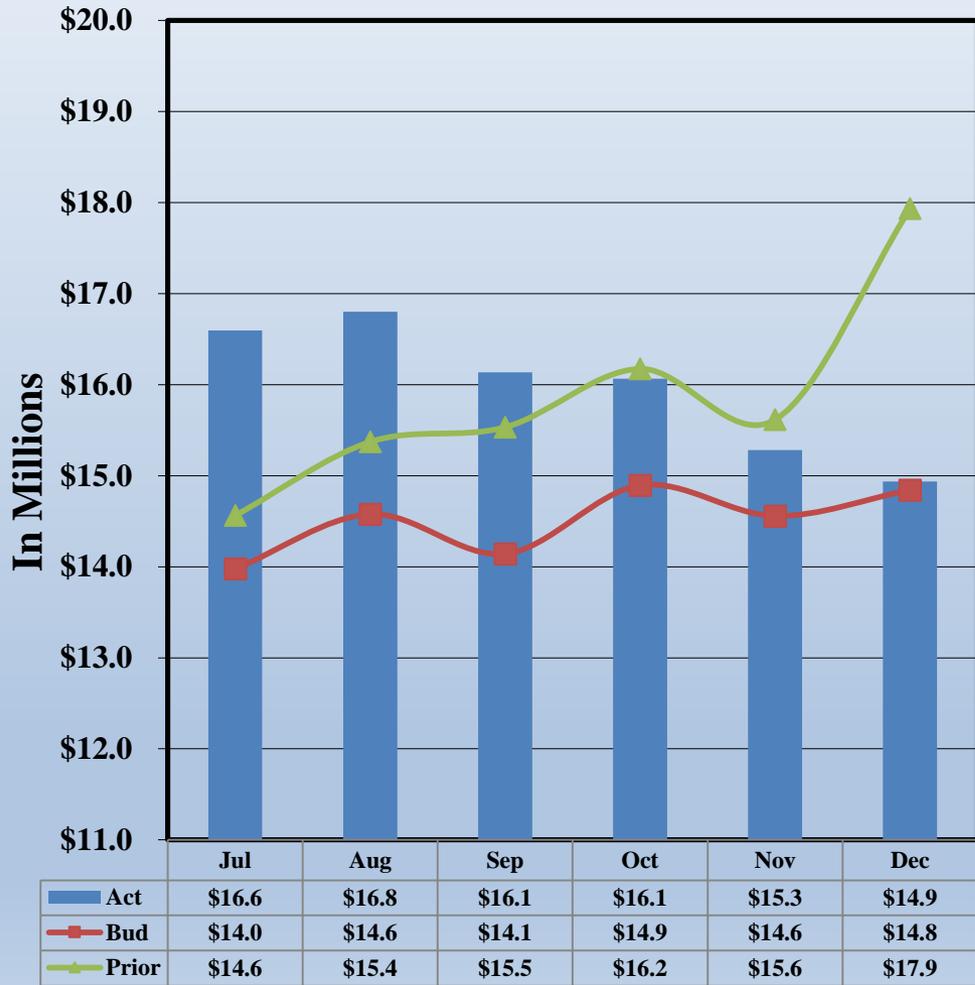
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.1	\$ 7.0	\$ 6.9
Var %		16.6%	17.7%
Year-To-Date	\$ 22.7	\$ 20.6	\$ 20.2
Var %		10.6%	12.7%
Annualized	\$ 93.1	\$ 58.5	\$ 60.9
Var %		59.3%	52.9%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 14.9	\$ 14.8	\$ 17.9
Var %		0.7%	-16.8%
Year-To-Date	\$ 46.3	\$ 44.3	\$ 49.7
Var %		4.5%	-6.8%
Annualized	\$ 195.2	\$ 172.8	\$ 176.6
Var %		13.0%	10.5%

Employee Benefit Expense

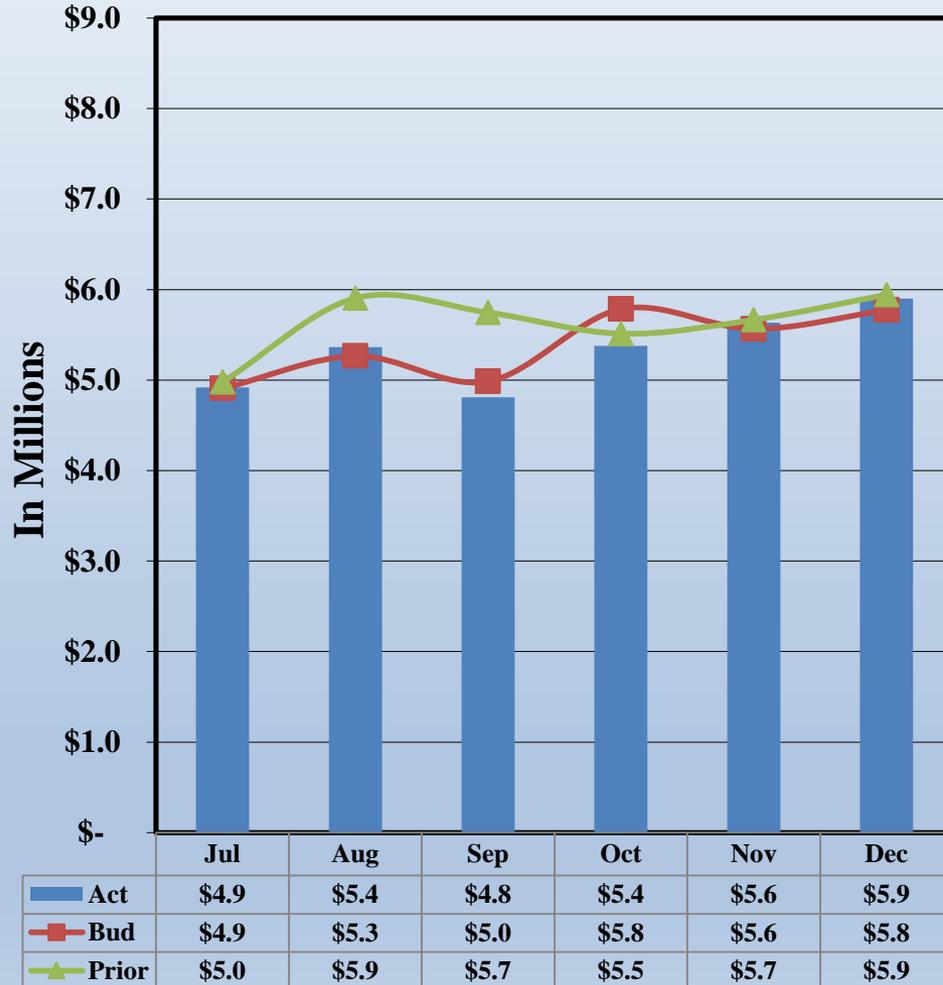
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.7	\$ 2.9	\$ 3.3
Var %		31.0%	14.9%
Year-To-Date	\$ 10.5	\$ 8.5	\$ 8.9
Var %		23.5%	17.5%
Annualized	\$ 14.8	\$ 35.2	\$ 34.2
Var %		-58.0%	-56.7%

Supply Expense

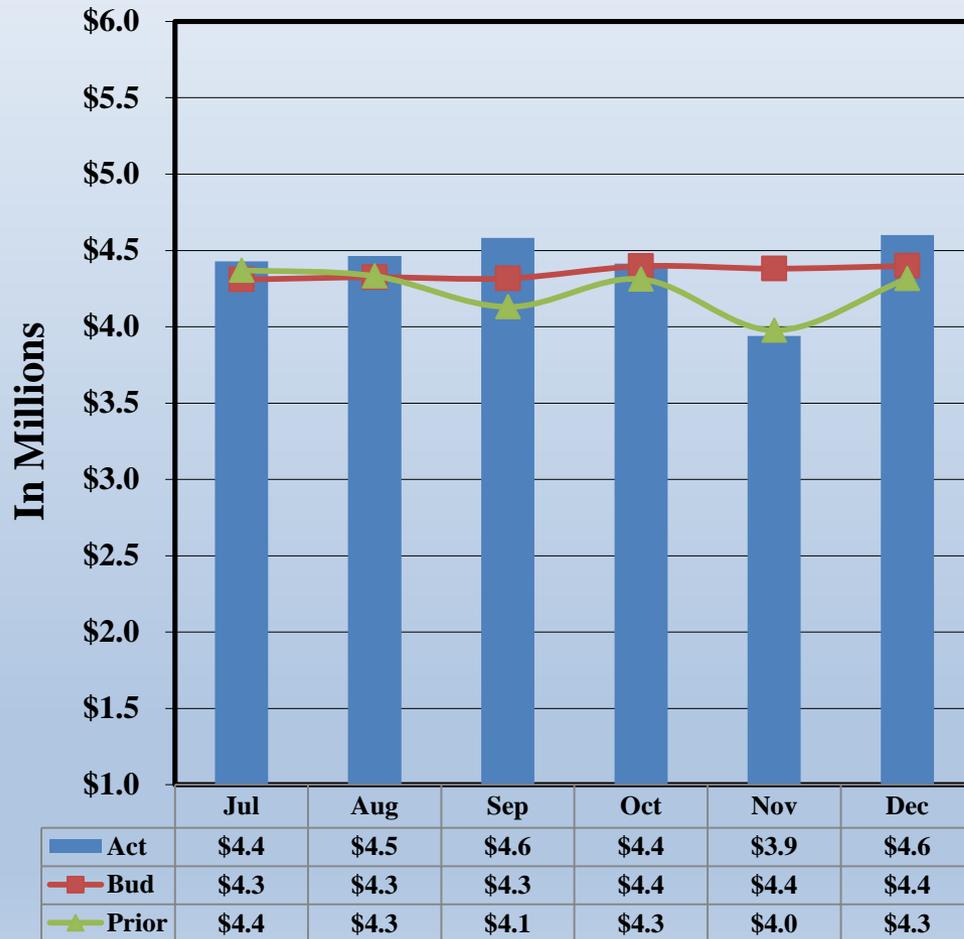
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.9	\$ 5.8	\$ 5.9
Var %		2.2%	-0.7%
Year-To-Date	\$ 16.9	\$ 17.1	\$ 17.1
Var %		-1.2%	-1.2%
Annualized	\$ 63.0	\$ 62.3	\$ 62.9
Var %		1.1%	0.2%

Purchased Services

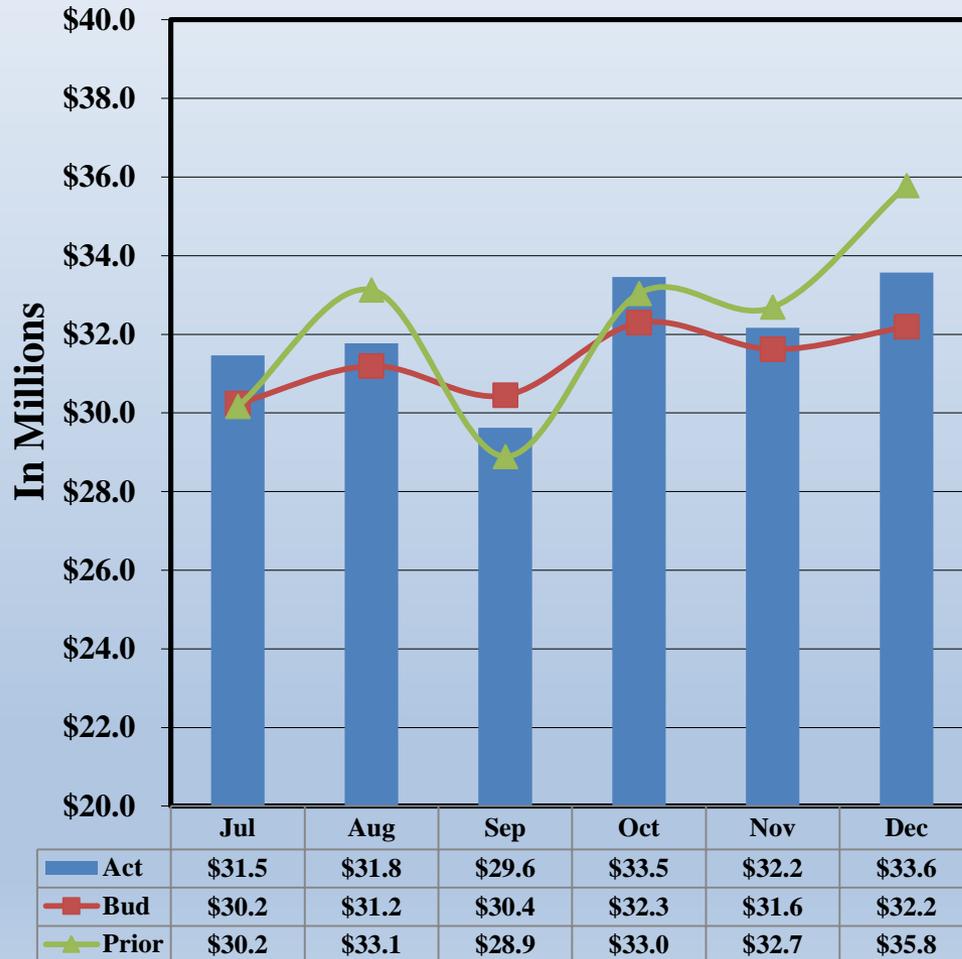
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.6	\$ 4.4	\$ 4.3
Var %		5.2%	7.2%
Year-To-Date	\$ 13.0	\$ 13.2	\$ 12.6
Var %		-1.5%	3.0%
Annualized	\$ 53.2	\$ 52.1	\$ 48.6
Var %		2.1%	9.5%

Total Operating Expense

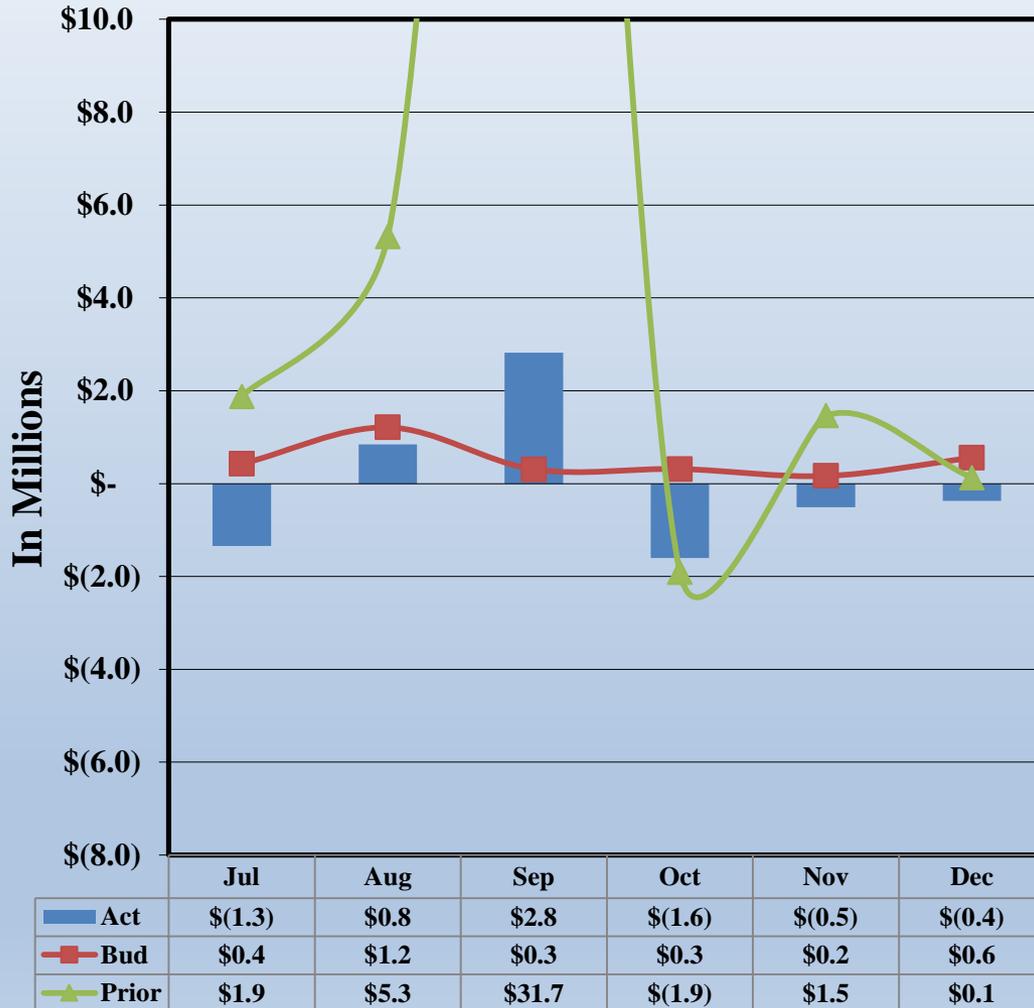
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.6	\$ 32.2	\$ 35.8
Var %		4.3%	-6.2%
Year-To-Date	\$ 99.2	\$ 96.1	\$ 101.5
Var %		3.2%	-2.3%
Annualized	\$ 376.6	\$ 372.2	\$ 374.1
Var %		1.2%	0.7%

Operating EBIDA

Ector County Hospital District Operations

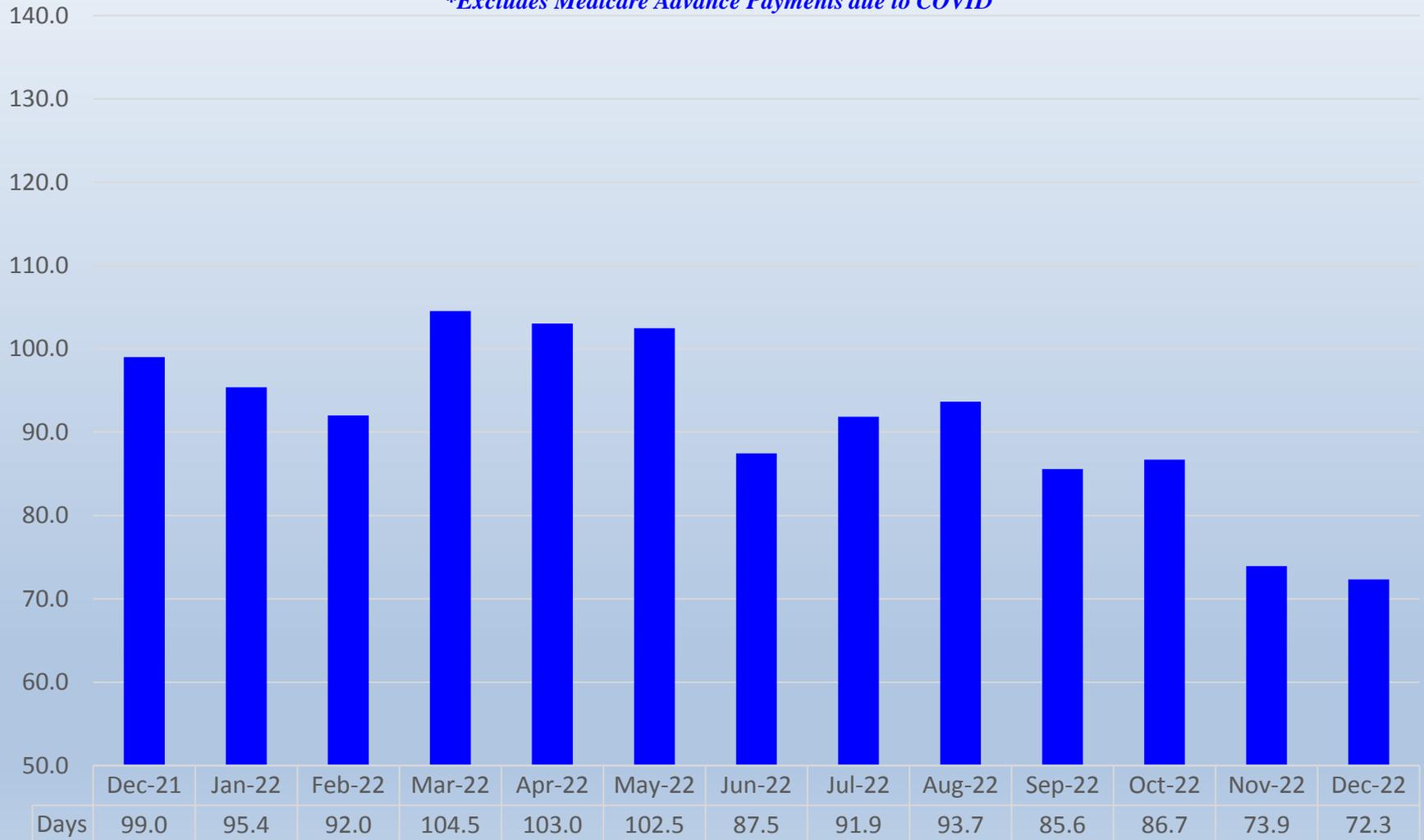


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.4)	\$ 0.6	\$ 0.1
Var		(1.00)	(0.50)
Var %		-166.7%	-500.0%
Year-To-Date	\$ (2.5)	\$ 1.0	\$ (0.3)
Var %		-350.0%	733.3%
Annualized	\$ 1.7	\$ 9.6	\$ 39.9
Var %		-82.3%	-95.7%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
FROM: Linda Carpenter, Chief Information Officer
SUBJECT: Data Domain Storage Backup Software/Hardware 2-Yr Support Renewal
DATE: February 1, 2023

Cost:

Data Domain Storage Backup Software/Hardware Support (2-year Renewal)	\$51,924.96
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Budget Reference:

FY2023 Operational Funds	\$51,924.96
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Background:

Data storage backup and recovery solution to maintain full backups of all locally hosted clinical and infrastructure servers and applications.

Continued software/hardware support for 2yr term will ensure the required management of recoverability for business and patient data in the event of hardware failures or other means of data loss.

Funding:

Data Domain storage backup software/hardware 2-Yr support in the amount of \$51,924.96 from Cerner/Dell will come from FY2023 budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Contract Renewal 001-7040-L1BMA-2017—Pricing Agreement with Service Plan for new instrument BOND-III (Capital Purchase #1506)

DATE: January 26, 2023

Cost:

Supply Commitment (stained slides)	292 slides/month OR 3,500 slides annually
BOND-III Silver Service (included in reagent pricing, 4 yrs after warranty)	\$16,993/yr value
Purchase Commitment (reagent products and consumables), annual	\$51,336/yr
Purchase Commitment—5 yr term	

Project Total (5-yr term)	\$256,680.00
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Background:

Leica is a manufacturer of histology and immunohistochemistry stainers. These instruments are used to stain slides made from tissues obtained from patients for diagnoses of many different disease processes. We have maintained a reagent acquisition agreement since 2012 for the current IHC stainer. The reagent acquisition (RA) agreement locks in pricing for reagents and consumables used on the analyzer as well as bundles in the service contract pricing for the analyzer. MCH is currently requesting capital purchase of a new IHC stainer to replace the existing instrument. The service for the new instrument (BOND-III) will be bundled into the RA pricing so that separate purchase orders will not have to be issued for maintaining service on the new instrument. The proposed RA agreement requires a minimum monthly spend of \$4,278 on reagents and consumables. This amounts to \$51,336 spend annually or \$256,680 over the 5-year term of the agreement. We will have no problem meeting this annual commitment. Additionally, the RA agreement gives us discount pricing on reagents and consumables of anywhere from 30-50% off the list price. We ask that this RA agreement be renewed for the next 5 years.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

None

Implementation Time Frame:

6 months

Funding:

Operational Budget for test kits

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Morrison Healthcare

DATE: February 2, 2023

Cost:

Annual Management Fee through 12/31/2025 **\$137,640.00**
(Operational Budget)

Background:

- Contract extension would begin on March 1, 2023 and continue until February 28, 2025. We will continue the 90 day out clause stated in our current agreement.
- Purchasing of food and supplies for the Department of Food and Nutrition Services would convert from the current TPC contract to Foodbuy.
- Upon conversion, Morrison would provide 9% of all broadline purchases to Medical Center Hospital as monthly rebates. Estimated 3 year rebate would equal \$674,811.
- Annual CPI increase for Management Fee and Management labor to be capped at 3% for the management Fee, G&A, and management salary's.
- All other aspects of the current contract would remain unchanged

Staffing:

No additional FTE's required

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tonya Coke, Director of Marketing
 Through Alison Pradon, Vice President of Development

SUBJECT: American Heart Association Partnership Contract - Renewal

DATE: February 9, 2023

<u>Cost:</u>	
Year 1	\$25,000.00
Year 2	<u>\$25,000.00</u>
Contract Total	\$50,000.00

Background:

This contract is a renewal of our current contract with the American Heart Association and will serve as the contract for the sponsorship of Go Red for Women. The MCH logo will be displayed on the event website, materials for the Go Red for Women audience, public relations activities and media outreach, and allow for 16 guests to attend the luncheon. Additionally, MCH will be recognized as a premiere partner in all awareness campaigns as they relate to heart health with the American Heart Association.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Funding:

\$50,000 (\$25,000/year) budgeted for Fiscal Year 2023 for partnerships.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
 Through Matt Collins, Chief Operating Officer

SUBJECT: TKE Modernization Proposal

DATE: February 1, 2023

Cost:

Proposal Price Total **\$113,459.43**

Background:

Due to years of constant exposure to the elements, the elevator in the north parking garage does not properly function 100% of the time. This is a hindrance to our rotary winged aircrafts and emergency crews, who are bringing patients to the ED or hospital from all over the region.

Staffing:

Staffing will be provided by TKE during the installation and modernization time frame.

Disposition of Existing Equipment:

- Controller – replacing existing controller with updated non-proprietary controller.
- Hoistway – replacing existing wiring with new.
- Door Equipment – replacing door operator.
- Car Fixtures – replacing car operating panel.
- Hall Fixtures – updating to NEMA rated fixtures.
- Hall Stations Terminal – updating to NEMA rated fixtures.

Implementation Time Frame:

Contract execution	Varies
Survey and Order of Material	4-6 weeks
Fabrication time	5 weeks
Modernization of elevator system (Per Unit)	5-7 weeks

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Michelle Sullivan MSN, RN, ACNO Perioperative Services

SUBJECT: Bolt Navigation System for Spine Surgery

DATE: January 31, 2023

Background:

Medical Center Hospital performed 201 spinal fusion surgeries in CY '22. Spinal fusion eliminates the motion between two vertebrae and prevents stretching of nerves and surrounding ligaments that causes pain for patients. The surgery involves the delicate and accurate placement of implants (bone grafts, screw, rods, plates) in the spine for stabilization of the spine to decrease pain. Technology has progressed from the use of Fluoroscopy (live Xray) to Computer Aided technology to assist surgeons with the implant placement. MCH does not have the advanced technology option beyond the use of live Xray.

Comparison:

We compared two different advanced technology options to assist with the accurate placement of implants for our spine fusion patients. We compared the O-Arm from Medtronic and the Bolt Navigation system by Circinus Medical Technology, dba Bolt Navigation. Pros and Cons of both systems outlined below.

O-ARM-

Clinically effective, but

- Expensive: cap-ex and op-ex
- Increase operative time
- Increase radiation exposure for staff and patients
- Required specialty operators (Xray Tech)
- **System Costs:**
 - **Capital: \$300K to \$1.2M**
 - **Annual maintenance: \$75K to 175K**
 - **Per procedure: \$1,200 to \$2,750**

Bolt Navigation system

The system offers:

- Decreased radiation - staff and patient
- Decreased operative time
- Remarkably accurate
- Fits perfectly into existing workflow
- Implant agnostic
- Subscription model ensures the hospital maintains the most up-to-date software and through pushed updates
 - **System Costs:**
 - **Capital: \$0**
 - **Annual subscription: \$72,000 + \$800 per Disposable**
 - **Subscription + Disposables = \$1,200 per procedure (200 annually)**

After consideration and discussions with Surgeons, CFO and Representatives of both companies, the Bolt System provides MCH an opportunity to maximize operating room time, decrease risk of significant complications, and impact length of stay. Additionally, the Bolt system does not require an additional FTE (Xray Tech) to operate any equipment.

Contract term options:

Monthly subscription is \$6,000 (\$72,000/yr) plus disposable expense of \$800/procedure. Payment options in advance provide lower expense. Contract allows termination or suspension of the agreement at any time.

Funding:

The fee for services is an operational expense of approximately \$235,000, with no capital expenditure required.

Capital Planning Team

Presentation of Updated Projected Capital Spend for FY 2023

Planned & Contingency spend YTD

Div.	MODEL	Qty	EST \$\$	Amt paid	Remaining payments
ED Services	Glidescope	1	\$ 5,000	\$ 4,268	
Facilities - Equip	Chiller Rebuilds		\$ 200,000		\$ 200,000
Facilities - Reno	Elevator Cabs Central Tower		\$ 75,000		\$ 75,000
Facilities - Reno	Replace damaged fire doors		\$ 100,000		\$ 100,000
HR	Respirator FIT test Equipment	1	\$ 15,675	\$ 15,675	
IT	ePayment Plus		\$ 59,000	\$ 14,975	
IT	PBX Telecom Upgrade		\$ 1,500,000	\$ 451,611	\$ 1,048,389
IT	Cerner Nuance PowerScribe One for Radiology		\$ 80,550	\$ 80,550	
IT	Credit Card Readers - replacements EOL	83	\$ 51,626	\$ 51,626	
IT	DataDomain - Backup Expansion		\$ 117,045	\$ 110,057	
NSG - Admin	Blanket warmer	1	\$ 6,255	\$ 6,510	
NSG - Housewide	***Nurse Call System		\$ 761,636	\$ 184,650	\$ 576,986
NSG - W&I	3W Furniture	1	\$ 20,000	\$ 14,517	
NSG - W&I	Software for lung & breast CA	1	\$ 60,000	\$ 77,800	
ProCare Admin	Ultrasound Unit	3	\$ 191,000	\$ 191,000	
ProCare Admin	MAC VU360 EKG	2	\$ 19,317	\$ 19,318	
Radiology	IU22 ULTRASOUND SYSTEM	1	\$ 169,000	\$ 169,109	
Radiology	SP Rm 8		\$ 1,700,000	\$ 1,112,021	\$ 587,979
Radiology	EPIQ 7G ULTRASOUND SYSTEM	1	\$ 169,000	\$ 169,109	
Radiology	Iu22 MATRIX 2012 ULTRASOUND	1	\$ 169,000	\$ 169,109	
Surgery	Complete laparoscopic equip update for 15 ORs (\$980,065 on hold)	15	\$ 1,906,455	\$ 1,906,455	
Surgery	yellow fin Stirrups	2	\$ 18,200	\$ 18,222	
			\$ 7,393,759	\$ 4,766,582	\$ 2,588,354

Tot. Spend for planned Capital	\$ 7,354,935
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Div.	MODEL	Qty	EST \$\$	Amt paid	Remaining payments
ED Services	Belmont Rapid Infuser	2	\$ 65,190	\$ 65,190	
NSG - W&I	Cubicles	1	\$ 20,206	\$ 20,206	
Radiology	Vertex 25ei; DICOM CD/DVD Burner	1	\$ 16,832	\$ 16,832	
Surgery	Hemotherm CE	1	\$ 21,814	\$ 21,814	
NSG - W&I	Office Furn./Cubicles	4	\$ 4,494	\$ 4,494	
Lab	CareAware iBUS	1	\$ 3,000	\$ 3,000	
IT	Laptops, Printers	15	\$ 17,538	\$ 17,538	
CV Services	IABP's	2	\$ 290,000	\$ 290,000	
PM&R	Therapy Gym Floor replacement		\$ 42,000		\$ 42,000
Radiology	CT Scan (must go through the Board)		\$ 2,800,000		\$ 2,800,000
Lab	IHC Slide Stainer		\$ 146,982		\$ 146,982
			\$ 3,428,056	\$ 439,074	\$ 2,988,982

Tot. Spend for Contingency items	\$ 3,428,056
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Total Spend YTD	\$ 10,782,991
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Updated Expected Capital Purchases FY23

FY 2023 Capital Budget	Tot estimated amount for expected purchases	Outside funding expected (CMN)	Contingency Fund	Total Requested funds for FY 2023 Capital Purchases
Original	\$22,032,389	(\$81,169)	\$750,000	\$22,701,220
Updated (9/2022)	\$28,982,738	(\$81,169)	\$750,000	\$29,651,569
Updated (10/2022)	\$28,924,946	(\$81,169)	\$750,000	\$29,593,777
Updated (2/2023)	\$10,782,991	(\$81,169)		

2023 LOCAL CHAMPION — LORELAI AULD

Meet Lorelei! Lorelei was born at 4 months premature at 1lb and 11oz. She was extremely frail and needed immediate medical attention due to her tiny body not being ready to be outside the womb. Lorelei was born septic, had severe bleeding in her brain, along with excess fluid. During that time she would struggle with breathing on her own and experiencing a low heart that would lead to further complications.

Lorelai's mom states it was an incredible gift from God that Lorelei was born at a CMN hospital! Large part of her healing process was being placed in a giraffe bed at Medical Center Hospital.

Lorelei is healthy and happy girl! She loves to sing and dance for her family and tries every sport and hobby she is exposed o. She is excited to share her story and advocate for children's health and to make sure each of them get the care she did!

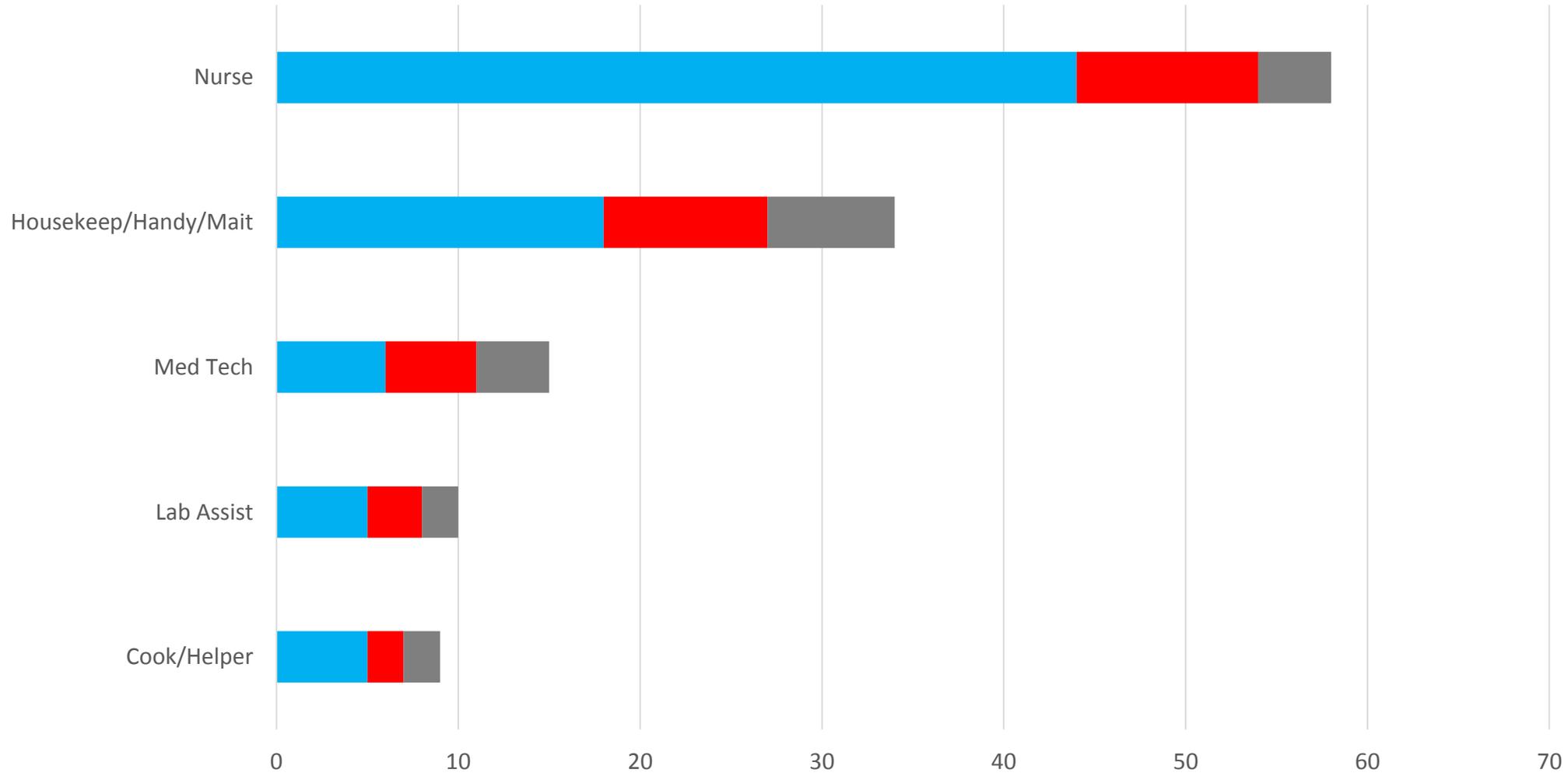


Ector County Hospital District Work Comp Claim Trends

January 19, 2023



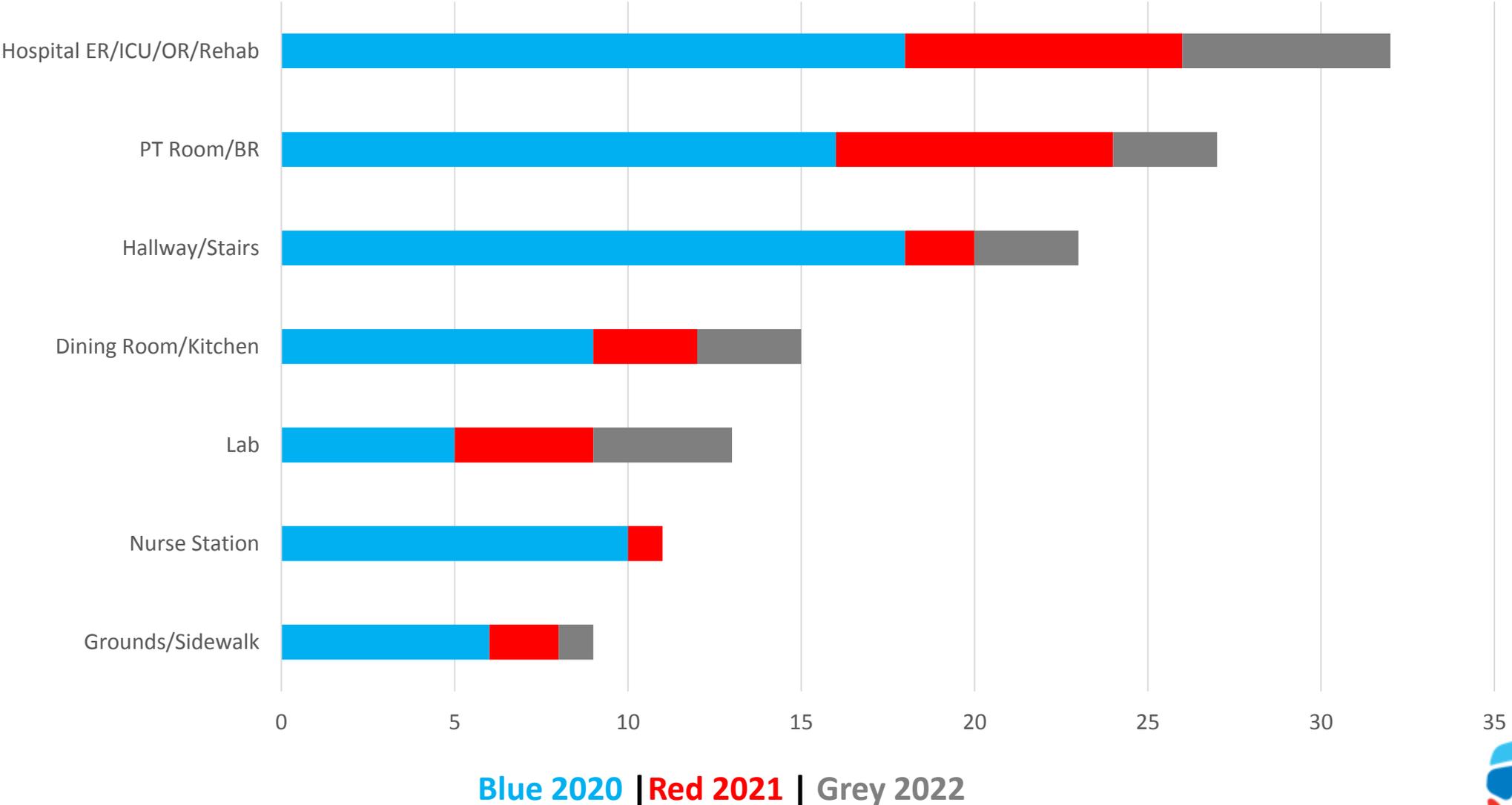
Most Common Work Comp Claims By Job Title & Policy Year



Job Title

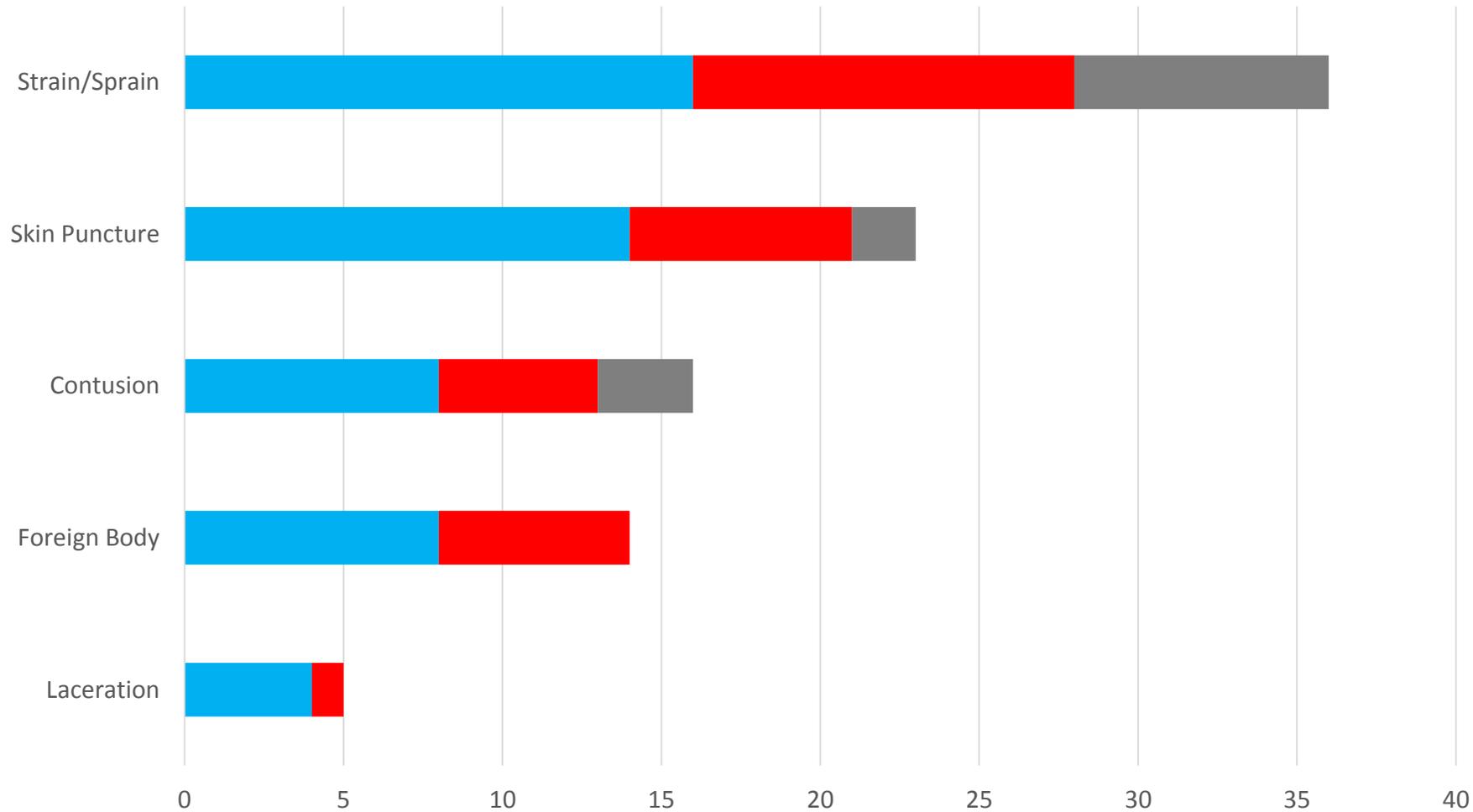
Blue 2020 | Red 2021 | Grey 2022

Most Common Work Comp Claims By Location & Policy Year



Blue 2020 | Red 2021 | Grey 2022

Most Common Work Comp Claims By Loss Causes & Policy Year



Loss Causes

Blue 2020 | Red 2021 | Grey 2022

RatingsDirect®

Ector County Hospital District, Texas; Hospital

Primary Credit Analyst:

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Outlook

Enterprise Profile: Adequate

Financial Profile: Adequate

Credit Snapshot

Related Research

Ector County Hospital District, Texas; Hospital

Credit Profile		
Ector Cnty Hosp Dist		
<i>Long Term Rating</i>	BBB-/Stable	Current

Credit Highlights

- S&P Global Ratings' long-term rating on Ector County Hospital District (ECHD), Texas' series 2020 limited tax general obligation refunding bonds, issued on behalf of Medical Center Hospital, is 'BBB-'.
- The outlook is stable.

Security

Revenue from an ad valorem tax of as much as 2 cents per \$100 of assessed value within the district secures the payment of principal and interest on the bonds. The 2 cents is part of the maximum allowed tax levy of 15 cents for debt service and operating expenses combined. The bonds have no financial covenants.

Credit overview

The 'BBB-' rating reflects our view of Ector County Hospital District's dominant market share in its primary service area of Ector County, albeit with a weaker payer mix given its position as the region's safety net provider. As such, the district receives material tax revenue to offset uncompensated care costs, with tax revenue mostly based on sales taxes that fluctuate with changes in the economy and supplemented by ad valorem taxes. The district has experienced significant sales tax volatility in recent years given the region's exposure to the oil and gas sector, and will experience a rollback of tax revenue in fiscal 2023 given high sales tax collection in fiscal 2022. As a result, the rating also incorporates uneven performance along with limited liquidity but very low debt that contributes to adequate coverage.

ECHD experienced an operating loss in fiscal 2022 that was slightly higher than budgeted as a result of revenue volatility in patient volumes, supplemental and stimulus funding tapering, and higher-than-budgeted labor costs. ECHD is budgeting for a slight improvement in operations for fiscal 2023 that considers improvements in contract labor and supplemental funding offsetting the reduction in tax revenue. The district has a track record of volatile operations, and we considered this in our assessment of the financial profile.

The debt load is expected to remain low with no new debt plans, and this a critical factor supporting the rating and outlook. Capital spending is projected to increase to meet deferred capital needs, but management is taking a slow approach to approving projects to ensure maintenance of liquidity, which is low for the rating. Nonetheless, combined, the cash-to-debt ratio remains strong.

The rating incorporates both positive and negative adjustments to the anchor rating. The positive adjustment is based on the district's ongoing tax support, which encompassed 20% of total operating revenue in fiscal 2022. We recognize sales tax revenue accounts for a majority of Medical Center Hospital's overall tax receipts, which we view as more volatile than property taxes. Most peer hospital districts across the state benefit solely from property taxes levied. The

negative holistic adjustment reflects our view that the district's balance sheet remains light and inconsistent with a higher rating, particularly given the history of volatile operating earnings.

The rating reflects our view of ECHD's:

- Leading market share in its primary service area with a broad array of service lines;
- Low debt levels as well as a conservative debt structure, with all fixed-rate debt, and a modest debt burden;
- Management team stability following numerous changes in 2019 and prior, with developing operational and capital strategies; and
- Revenue diversity across net patient revenue, local sales and property taxes, and supplemental funding.

Partly offsetting the above strengths, in our view, are ECHD's:

- Light unrestricted reserves of 81 days' cash on hand at fiscal year-end 2022, having weakened across the past two years;
- Historically volatile local economy that, although increasingly diversified, is still dominated by the energy sector;
- Operating variability in recent years, with an operating loss in fiscal 2022 and budgeted fiscal 2023;
- Rising average age of plant that may require sizable capital infusion in the medium term; and
- Aggressive discount rate assumption for its defined benefit pension plan, though reduced in fiscal 2021, that we believe is favorably affecting the plan's funded status and the district's leverage position.

Environmental, social, and governance

The district's social risk is elevated given its higher Medicaid exposure and reliance on supplemental funding, though its payer mix is more typical when compared with those of other safety net providers. In addition, we consider the district exposed to human capital risks tied to higher labor and salary pressures within the sector, though we believe management has responded to this well with reductions in its use of contract labor and growth in its employed staffing. We view health and safety risks tied to the COVID-19 pandemic as easing, but are monitoring COVID-19 and its variants.

The district's environmental risk is elevated given the region's high concentration in the oil and gas industry and potential for increasing regulatory challenges or costs as some sectors of the global economy transition to more renewable energy. This has direct implications on the district given its tax structure. We consider governance risks neutral within our credit rating analysis. While the board of directors is elected by the county and is not self-perpetuating, which we consider best practice, we do not view this as an additional governance risk.

Outlook

The stable outlook reflects our expectation that ECHD will maintain its dominant market position and enhance its service lines for stable-to-improving operating performance across the outlook period as ECHD increases net patient revenue, stabilizes tax revenue, and slows expense growth with cost control initiatives. We also anticipate a stable-to-improving balance sheet profile with measured capital spending and no new debt.

Downside scenario

A negative outlook or lower rating is possible if operations do not demonstrate improvement, if unrestricted reserves further decrease, or if a meaningful amount of new debt is issued. A marked change in the economic profile, such as loss in market share or a sustained downturn in the economy that affects tax revenue, could affect the rating or outlook.

Upside scenario

We could consider a positive outlook or higher rating if the district is able to consistently generate operating profitability at or above break-even as well as generate steady growth in unrestricted reserves. Consistent growth in patient volumes and incremental business position improvement, such as market share growth or commercial payer mix gains, would also support a positive action.

Enterprise Profile: Adequate

Economic fundamentals driven by the oil and gas sector

The economy of Ector County, whose borders are coterminous with those of the district, continues to diversify but remains concentrated in the oil and gas sector, subjecting it to fluctuations in oil prices. The county is one of the largest oil and gas producers in Texas. To support its safety net mission, the district is the recipient of both ad valorem property and sales taxes.

State law allows for the assessment of 75 cents per \$100 of assessed value for hospital districts. ECHD, however, is allowed to levy and collect a maximum of 15 cents per \$100, as approved by voters. In 2020, EHCD increased its tax levy to 15 cents, with 2 cents designated to support principal and interest payments on the series 2020 general obligation bonds. The most recent net taxable value is \$17.9 billion, an increase of 13% over the prior year. The district also levies a 0.75% tax on sales throughout the county, accounting for 69% of all tax revenue received in 2022.

Although we view this revenue diversity positively, the reliance on sales tax revenue inherently makes profitability a function of local economic activity. The district has no authority to adjust the sales tax rate, and is subject to rollback should its total combined tax collections exceed 8% growth. Total tax revenue grew 18.7% in fiscal 2022 as a result of marked growth in sales tax revenue, so the ad valorem tax rate declined for 2023; management is budgeting for a \$9 million decline in total tax revenue for fiscal 2023.

The district's tax structure is unique when compared with that of other large urban hospital districts in Texas, which typically do not receive sales tax. We understand the district's structure is based on the region's volatile population, which can rise and fall with oil prices and the need for temporary labor.

Stable market position, characterized by dominant market share

The district's boundaries and primary service area are coterminous with those of Ector County, which has a population of 189,000. Approximately 70% of all inpatient admissions originate from this region. The district garners a dominant and stable 77% inpatient market share, which we believe reflects the lack of meaningful local competition but also the depth of services provided at Medical Center Hospital. A medical staff of 420 active physicians and an academic affiliation with Texas Tech University Health Sciences Center support clinical activities. Out-migration predominantly goes to providers in Lubbock or Dallas-Fort Worth.

Inpatient discharges continue to decline from the peak in 2019, though equivalent admissions increased slightly in fiscal 2022. ECHD is seeking to reduce its length of stay and is recruiting for an acute care inpatient medical director to strategize this endeavor. Despite the pressure on discharges, comfortable growth was recorded across emergency room visits, outpatient surgeries, and births. ECHD is working with consultants to evaluate its service array and seeks to improve its cardiology, surgical, and critical care service lines.

The district's net payer mix is adequate with the commercial base remaining in the 40%-45% range, but this would weaken considerably on a gross basis given the large uninsured patient mix, which drives the need for material tax support for stability.

Senior leadership stable, aiding credit profile

The top executive team has been stable the past three years. We view this favorably, as this team has engaged its staff in contributing to the development of strategic initiatives and capital planning, generating a more cohesive culture. An operating loss occurred in fiscal 2022, but we believe this team has implemented strategies to soften the downturn.

Table 1

Ector County Hospital District (doing business as Medical Center Health System) Utilization				
	--12 months ended Sept. 30--	--Fiscal year ended Sept. 30--		
	2022*	2021	2020	2019
PSA population	N.A.	188,828	181,565	162,000
PSA market share (%)	N.A.	77.0	77.5	77.6
Inpatient admissions§	11,902	12,319	12,888	14,102
Equivalent inpatient admissions	24,417	24,113	24,396	27,253
Emergency visits	53,443	43,768	45,118	54,502
Inpatient surgeries	2,536	2,640	2,870	3,458
Outpatient surgeries	6,329	5,385	5,283	6,671
Medicare case mix index	1.9702	2.0160	1.8505	1.5604
FTE employees	1,892	1,821	1,850	1,962
Active physicians	420	417	414	414
Medicare (%)†	37.7	38.3	39.4	38.8
Medicaid (%)†	11.6	10.2	11.2	10.3
Commercial/Blues (%)†	43.6	43.9	43.8	46.1

*Unaudited. §Excludes normal newborn, psychiatric, rehabilitation, and long-term care facility admissions. †Based on net revenue. FTE--Full-time equivalent. N.A.--Not available. PSA--Primary service area.

Financial Profile: Adequate

Financial operations remain challenged

ECHD reported an operating loss of \$13.8 million against a budgeted loss of \$9.6 million, which aligns with S&P Global Ratings' practice of including tax revenue, stimulus funding, and interest expense in operations. This loss includes unbudgeted stimulus revenue of \$6.1 million and higher-than-expected tax revenue of \$12.5 million. An unbudgeted decline in supplemental funding of \$9.8 million and a sizable increase in contract labor costs of \$22.5 million offset

these gains.

Texas' supplemental funding programs experienced a transition across the past two years, with certain programs sunseting and new programs being established. ECHD is budgeting for an increase in net supplemental funding for fiscal 2023. In addition, net patient revenue is budgeted to grow with improved payer contract rates, yet ECHD is budgeting for an operating loss of \$11.3 million in fiscal 2023. A reduction in stimulus funding (\$4.6 million) and a rollback in tax receipts as discussed above (\$9.0 million) supports the continuation of the operating losses. Also, ECHD will continue its implementation of wage adjustments to enhance its professional staff and build on its recruitment efforts, which have been successful in increasing its nursing staff and reducing the use of more expensive contract labor. We consider this budget achievable and consistent with historical results. Given the district's safety net mission and tax-supported operations, we do not expect it to generate performance measures comparable with those of private peers. We do, however, expect a stable and sustainable operating baseline that allows for adequate debt service coverage and investment in clinical operations.

Light debt load helps mitigate weaker liquidity

We continue to view the debt load as low for the rating, with just 15.6% long-term debt to capitalization. This supports generally solid maximum annual debt service coverage and a low debt burden near 1%. The debt structure is conservative as the general obligation bonds are fixed rate, additional debt is minimal, and contingent liabilities are nil. ECHD has no new money debt plans.

However, we believe overall leverage is understated given the district's aggressive discount rate assumption on its agent multiple-employer defined benefit pension plan, which was 92% funded in 2021 applying an 7.5% discount rate, equating to a \$44.5 million liability. The higher discount rate results in a lower liability carried on the balance sheet; a 1% decline in the discount rate would increase the liability to \$121.8 million. However, we expect the cash demands of the plan to remain manageable with the dual contribution structure from both employer and employees. In addition, ECHD has an other postemployment benefit liability of \$21 million.

Unrestricted reserves, already light for the rating and conservatively invested, declined in fiscal 2022 on the operating loss and an unusual unrealized loss on investments, and cash on hand declined to 81 days from 91 days. Nonetheless, unrestricted reserves to long-term debt remained strong at 243%. Capital spending remained modest, as was evident in capital spending to depreciation expense of only 70%, and has remained below 100% since 2018, driving a high average age of plant. ECHD plans to increase its capital spending in the coming years to address deferred maintenance needs, budgeting this ratio to exceed 100% in each of the next two years (greater than \$20 million annually). However, mindful of its operating performance and liquidity position, ECHD has approved only \$9 million of the projected budget for 2023 and has great flexibility to adjust the spending given the nature of the multitude of small projects composing the annual budget. Management reports an internal goal to maintain no less than 60 days' cash on hand. Given that property taxes are mostly collected December through February, we note that the district's Sept. 30 year-end cash position is near the low point for the year.

Table 2

	--12 months ended Sept. 30--	--Fiscal year ended Sept. 30--			'BBB-' rated stand-alone hospital medians
	2022*	2021	2020	2019	2021
Financial performance					
Net patient revenue (\$000s)	290,270	305,434	283,552	295,700	417,020
Total operating revenue (\$000s)	385,119	404,607	357,296	377,219	445,803
Total operating expenses (\$000s)	398,894	377,424	371,133	402,322	454,729
Operating income (\$000s)	(13,775)	27,183	(13,837)	(25,103)	6,554
Operating margin (%)	(3.58)	6.72	(3.87)	(6.65)	2.00
Net nonoperating income (\$000s)	1,800	1,520	2,057	3,336	5,121
Excess income (\$000s)	(11,975)	28,703	(11,780)	(21,767)	16,762
Excess margin (%)	(3.09)	7.07	(3.28)	(5.72)	3.90
Operating EBIDA margin (%)	1.84	11.71	2.09	(0.89)	6.90
EBIDA margin (%)	2.30	12.04	2.65	(0.01)	10.00
Net available for debt service (\$000s)	8,887	48,893	9,508	(27)	46,129
MADS (\$000s)	3,719	3,719	3,719	3,719	13,907
MADS coverage (x)	2.39	13.15	2.56	(0.01)	3.90
Operating-lease-adjusted coverage (x)	1.81	8.42	2.06	0.29	3.30
Liquidity and financial flexibility					
Unrestricted reserves (\$000s)	84,001	89,755	98,453	72,270	175,469
Unrestricted days' cash on hand	80.9	91.5	101.9	68.8	160.7
Unrestricted reserves/total long-term debt (%)	243.0	240.3	255.3	183.5	111.9
Unrestricted reserves/contingent liabilities (%)	N/A	N/A	N/A	N/A	2,100.2
Average age of plant (years)	17.1	16.8	16.6	15.6	15.3
Capital expenditures/depreciation and amortization (%)	69.9	69.6	63.0	57.7	81.1
Debt and liabilities					
Total long-term debt (\$000s)	34,566	37,359	38,568	39,391	135,091
Long-term debt/capitalization (%)	15.6	15.6	18.4	17.8	42.6
Contingent liabilities (\$000s)	0	0	0	0	10,460
Contingent liabilities/total long-term debt (%)	0	0	0	0	6.7
Debt burden (%)	0.96	0.92	1.03	0.98	2.80
Defined benefit plan funded status (%)	N.A.	91.94	95.37	87.85	91.60
Miscellaneous					
Medicare advance payments (\$000s)§	16,244	31,541	31,971	N/A	MNR
Short-term borrowings (\$000s)§	0	0	0	0	MNR
CARES Act grants recognized (\$000s)	6,114	23,041	3,488	N/A	MNR
Risk-based capital ratio (%)	N/A	N/A	N/A	N/A	MNR

Table 2**Ector County Hospital District (doing business as Medical Center Health System) Financial Summary (cont.)**

	--12 months ended Sept. 30--	--Fiscal year ended Sept. 30--		'BBB-' rated stand-alone hospital medians	
	2022*	2021	2020	2019	2021
Total net special funding (\$000s)	41,012	42,318	44,385	19,964	MNR

*Unaudited. §Excluded from unrestricted reserves, long-term debt, and contingent liabilities. MADS--Maximum annual debt service.
MNR--Median not reported. N/A--Not applicable.

Credit Snapshot

- Group rating methodology: Does not apply in situations where there is an unsecured general obligation pledge.
- Organization description: Ector County Hospital District owns and operates the 368-staffed-bed Medical Center Hospital, as well as various other clinics and care sites throughout the area.

Related Research

Through The ESG Lens 3.0: The Intersection Of ESG Credit Factors And U.S. Public Finance Credit Factors, March 2, 2022

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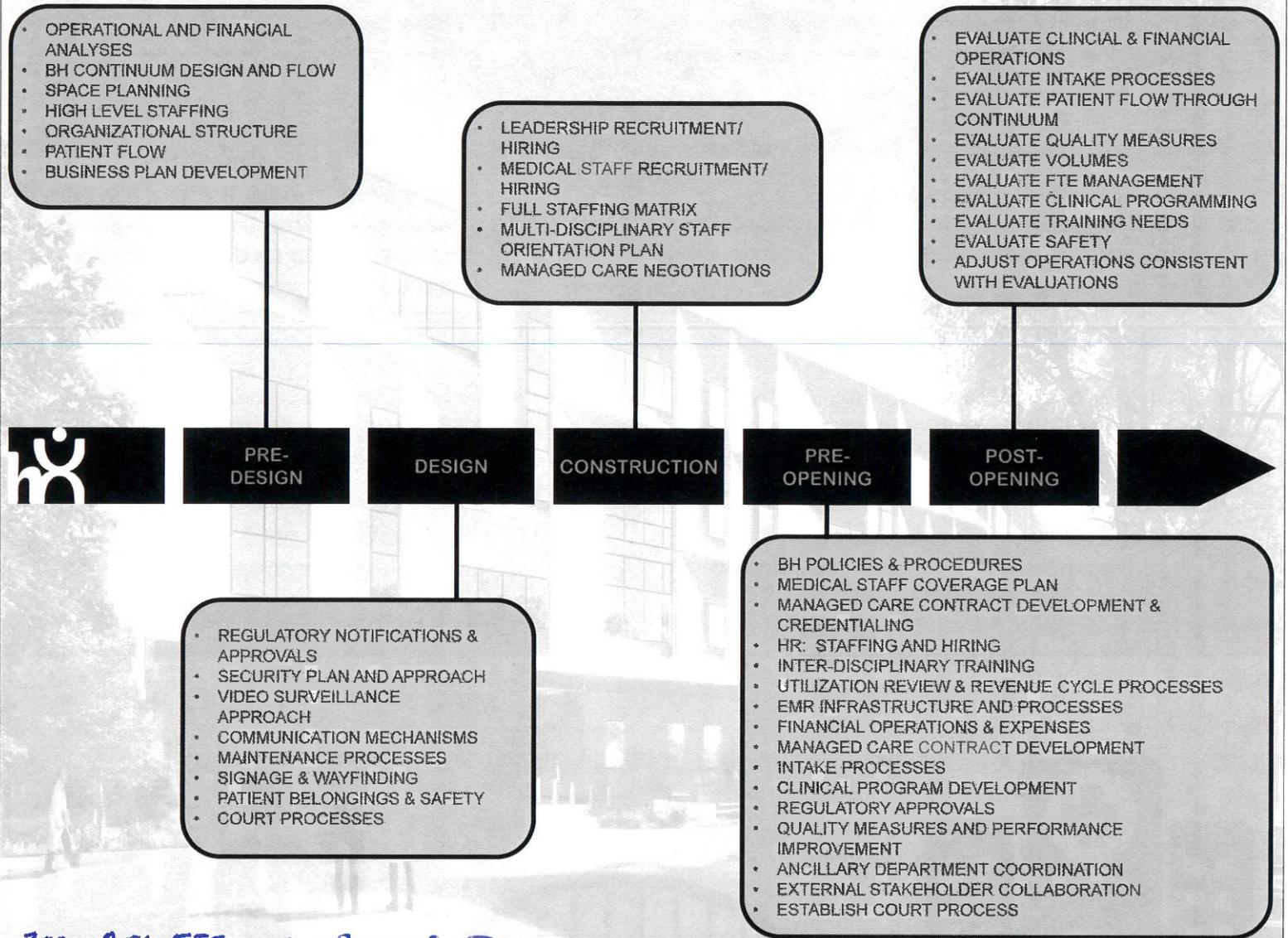
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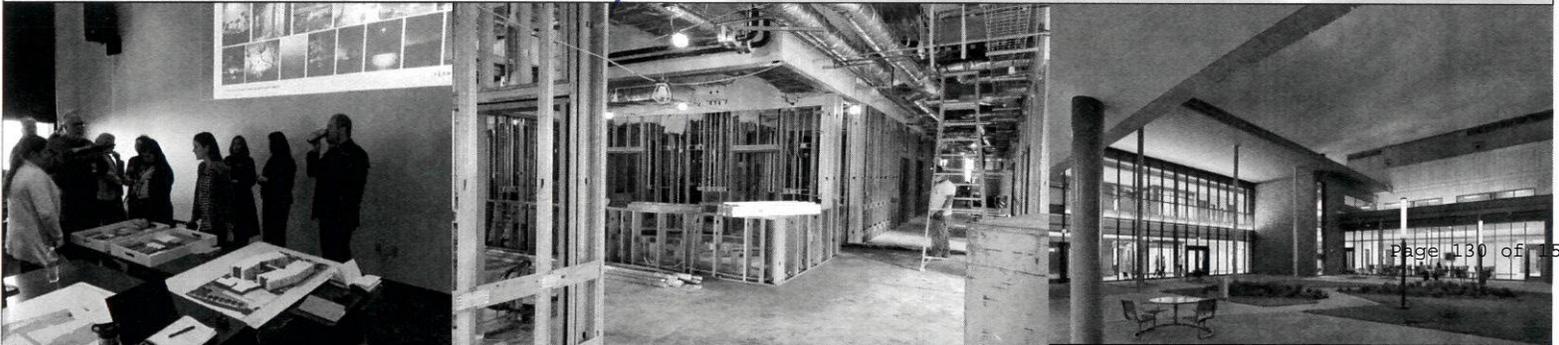
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human eXperience throughout the process: Service activation timeline



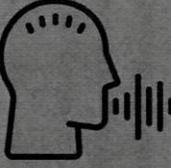
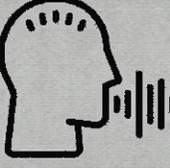
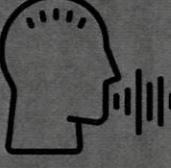
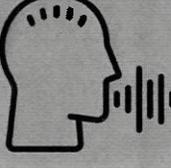
200 - 250 FTE ON OPENING DAY

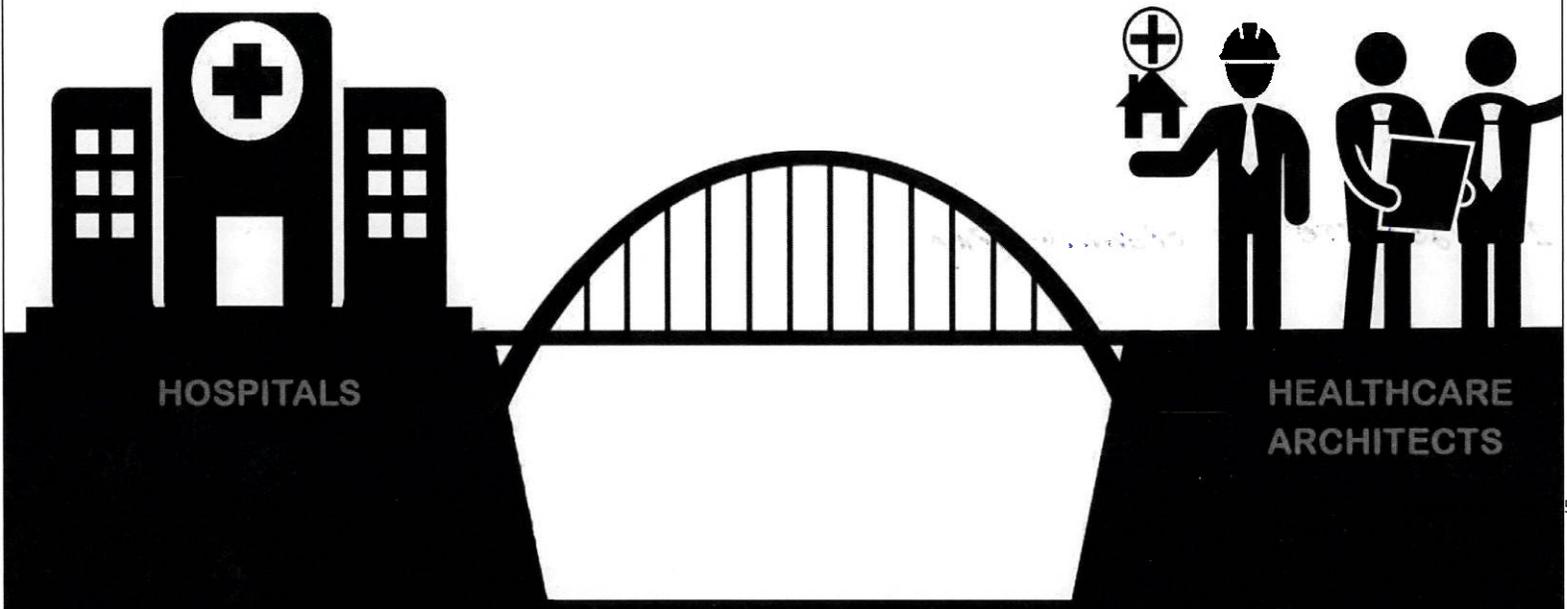


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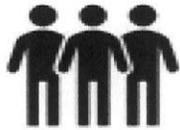
human eXperience is the Bridge: Syncing Design and Operational Perspectives

	<p>Nurse: Staffing and Safety are priorities. How will the space make nurses safe and effective and also keep our patients safe?</p>		<p>Psychiatrist: This is a critical time for stabilization/medication. How will the space support clinical observation therapeutic medication options?</p>
	<p>Therapist: We need space to meet privately with patients and their families. This is a very difficult time for them. How will the space support that?</p>		<p>Support Departments: Support staff entering this space will need specialized training. How will the space help us do our job and limit our interaction with patients?</p>
	<p>Finance: How will the space support efficient FTE management, registration and eligibility screening functions?</p>		<p>Quality: With everything happening in this space, how will we manage falls, employee injuries and seclusion/restraint issues?</p>
	<p>Recruitment & Retention: How can the space support keeping staff safe and effective in their jobs, while also feeling valued and respected?</p>		<p>Access to Care: How will patients and families access all services in the continuum in a user-friendly and effective way?</p>

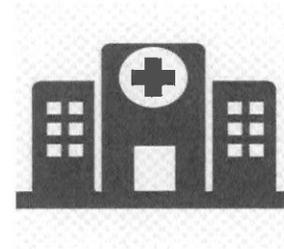


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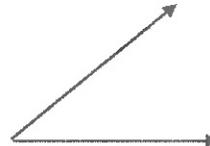
Community Crisis



- 24/7 Walk In Crisis
- PBBH
- Psychiatric Assessment
- Medical Clearance
- Detox
- MH/SU Screen



- Crisis Stabilization
- Acute Care
- PHP
- IOP
- Outpatient Provider



- PBBH Hospital Inclusion
- Shared Information
- ED Load Balance

Police/First Responders
Navigation



Justice Intake
Assessment Center

- MH Screen and Assessment
- Diversion to Treatment

Jail Diversion
Release

**Permian Basin Behavioral Health Center
As of January 5, 2023**

Deposits

Date	Donor (Financial Institution Funds Held)	Amount
	Total Donations Received	3,062,750.00

Disbursements

Vendor	Amount
Salary-Consultant Clinical Program Development	60,769.25
Broadus Planning, LLC	135,498.71
COTTON,BLEDSOE,TIGHE & DAWSON	7,438.40
EYP Inc	90,000.00
Leo A Daly Company	39,969.79
Norton Rose Fulbright US, LLP	16,326.72
PARKHILL, SMITH, AND COOPER	55,278.00
J Taylor	2,531.25
Texas Facilities Commision	350,000.00
Weaver and Tidwell, LLP	3,295.00
Total of Disbursements	<u>761,107.12</u>

Available Funds Prosperity and Frost Banks	<u><u>2,301,642.88</u></u>
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Cumberland and Western Resouces (Due to Midland Memorial Hospital)	<u><u>(3,030,033.60)</u></u>
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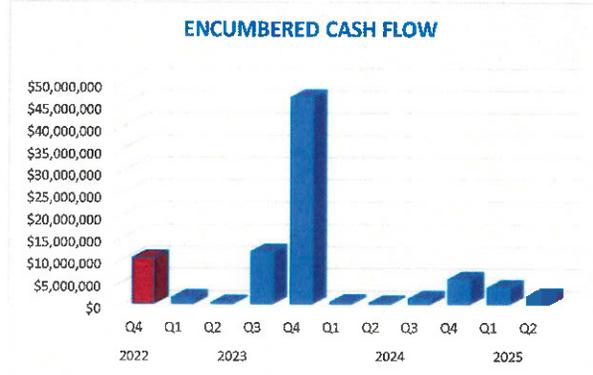
Permian Basin Behavioral Health Center Dashboard

January 2023

Project Budget

DESIGN/PROFESSIONAL SERVICES	\$8,950,000	\$8,650,000
CONSTRUCTION	\$58,580,000	\$80,700,000
FURNITURE	\$4,100,000	\$4,100,000
EQUIPMENT	\$4,790,000	\$4,790,000
COMMUNICATIONS / INFORMATION TECHNOLOGY	\$1,835,000	\$1,835,000
SECURITY	\$400,000	\$400,000
GRAPHICS / ARTWORK	\$750,000	\$750,000
RELOCATION	\$410,000	\$410,000
RESOURCE EXPENSE	\$2,000,000	\$2,000,000
CONTINGENCY	\$8,181,500	\$10,363,500
GRAND TOTAL	\$89,996,500	\$113,998,500

Cash Flow (Draft)



Schedule (Draft)

	Schedule
PROJECT MANAGER SELECTION	09/15/22
DESIGN	
AE SELECTION	10/13/22
SCHEMATIC DESIGN	03/14/23
DESIGN DEVELOPMENT	06/22/23
CD's - SITE/FOUNDATIONS	07/13/23
CD's - FINAL	11/09/23
CONSTRUCTION	
CMAR AWARD	03/09/23
GMP - SITE/FOUNDATIONS	08/03/23
GMP - FINAL	12/14/23
SUBSTANTIAL COMPLETION	06/12/25
OCCUPANCY	07/10/25
<i>*bold indicates complete</i>	

Completed Activities

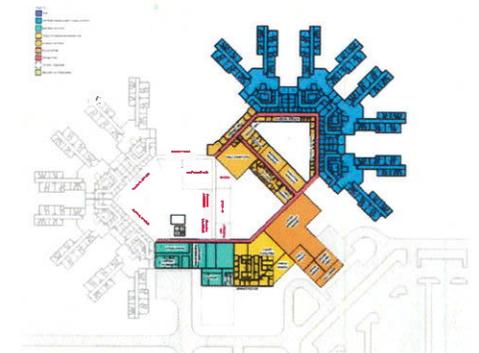
- ✓ Schematic Design meeting 01 conducted 13/14 December 2022.
- ✓ Schematic Design meeting 02 conducted 17/18 January 2023.
- ✓ CMAR proposals received 13 January 2023.
- ✓ Kick off meeting conducted with Hammes Healthcare, proposed consultant to conduct full development master plan.
- ✓ Property closing completed in December 2022.

Upcoming Activities (Look Ahead)

- CMAR proposal evaluations, short list, interviews, and selection in February 2023.
- Schematic Design meeting 03 scheduled for 7/8 February.
- Schematic Design complete and submitted mid March 2023.
- Site survey and geotechnical investigation February 2023.

Key Issues/Decisions

- Coordination/collaboration needed between project team and Hammes on development master plan, standards, and schedule.
- Private funding donation efforts continue.
- Construction cost budget is a concern.







Regional Services

February 2023 Board Report

Events

1/18- Monohans lunch with new CNO, Vince Gore

1/17- Dr Oakin (McCamey) met with case management

Upcoming events

2/7- MCH Regional Transfer call

4/19- MCH Regional Roundtable

Community Outreach

Dr Feuillet- Dr. Salcido (met with 7 NPs in clinic as well), Wendover family medicine

Regional Site Visits-

Monohans- Met with CEO and new CNO Vince Gore. Introduced self and role, Vince stated he is interested in getting nurses education and potentially shadowing at MCH. Vince wants to work over the next few months to get nurses comfortable treating more complex patients. He is still assessing potential areas where they would be interested, and he will let me know. We will follow up in about a month and see how MCH can help. Vince thanked us for allowing them to borrow ventilators and is glad to see a larger hospital supporting the smaller rural hospitals.

Letecia mentioned how great Dr Babbel is and how great he has been to their staff. I updated them on Dr Cunningham being back in town and taking ortho call they as well were glad to hear that.

IT currently working with them to get Commonwell arranged. I will continue to follow up.

Fort Stockton- Met with staff in ED and Clinic referral specialist no needs at this time. Rachel CNO had some questions about MCH transferring patients back to their facility. I was able to assist and let her know we will be having a call soon to answer any questions their staff might have. I also reminded her this is in effort to continue to lessen our diversion status and take all transfers when needed.

Reeves- Met with ED staff, director took me on tour of new ED as well. They have doubled the amount of ED beds in the facility and enhanced equipment and services they provide. No needs or issues for MCH at this time.

Andrews- met with ED staff and Mike Marshall, we discussed recent transfers, no issues reported at this time. Met with clinic staff and referral specialist.

Rankin- met with referral specialist and providers, no issues at this time with referrals or transfers. Referral specialist requested a rheumatology contact, I have provided her with Dr. Boulis contact in Monohans.

McCamey- Met with new providers and spoke with medical director Dr Oakin. She spoke about the need to increase their swing bed utilization and spoke about the services they provide and how they will be

enhancing in the next few months. I arranged some time for her to come speak to case management she was able to come and speak to them, our staff really appreciated her time.

Crane- met with staff in clinic unable to meet with providers as they were with patients. No issues reported by staff. I spoke with CEO, she had questions about transfers back to facility. I was able to answer questions and let her know we will be having a call this month to answer all questions. I have also let her know to let me know if Dr Medina was still having issues with accessing Commonwell notes, she will get back with me.

Kermit- met with ED staff, physicians, along with med surge staff. They stated they have had no issues with transfers recently. The charge nurses stated they are seeing an uptick in ED visits and have had some issues getting patients out, they are still having to send some patients out of town but managing for now.

MCH Telehealth

On demand visits- 140

MCH Scheduled visits- MCH implementation team continuing to work with MCH Procure Clinics to get them all on the new platform. There is a great team approach and team is moving along well. Providers and staff are pleased with the new platform.

MCH Procure completed clinics and using platform include Internal medicine, Vascular, Infectious disease, and Cardiology.

MCH, Odessa-2022 Hospital Donation Activity



Medicare and Medicaid Programs; Organ Procurement Organizations Conditions for Coverage: Revisions to the Outcome Measure Requirements for Organ Procurement Organizations

PUBLISHED DOCUMENT

Start Printed Page 77898

AGENCY:

Centers for Medicare & Medicaid Services (CMS), HHS.

ACTION:

Final rule.

SUMMARY:

This final rule revises the Organ Procurement Organizations (OPOs) Conditions for Coverage (CfCs) to increase donation rates and organ transplantation rates by replacing the current outcome measures with new transparent, reliable, and objective outcome measures and increasing competition for open donation service areas (DSAs).

DOCUMENT DETAILS

Printed version:

[PDF](#)

Publication Date:

12/02/2020

Agencies:

[Centers for Medicare & Medicaid Services](#)

Dates:

These regulations are effective on February 1, 2021, except for amendment number 3 (further amending Sec. 486.302), which is effective July 31, 2022.

Effective Date:

02/01/2021

Document Type:

Rule

In accordance with the [E.O. 13879](#), we published a proposed rule in the Federal Register on December 23, 2019 entitled, “Medicare and Medicaid Programs; Organ Procurement Organizations Conditions for Coverage: Revisions to the Outcome Measure Requirements for Organ Procurement Organizations” ([84 FR 70628](#) through 70710), (referred to as the “December 2019 OPO proposed rule”), which proposed to revise the current OPO outcome and process measures to be more transparent, reliable, and provide enforceable objective outcome measures of OPO performance.

The December 2019 OPO proposed rule would improve upon the current measures by using objective and reliable data, incentivize OPOs to ensure all viable organs are transplanted, hold OPOs to greater oversight while driving higher performance, and as a result, save more lives.

[0/12/02/2020-26329/medicare-and-medicaid-programs-organ-procurement-organizations-conditions-for-coverage-revisions-to](#)

HEALTH AND SAFETY CODE

TITLE 8. DEATH AND DISPOSITION OF THE BODY

SUBTITLE B. DISPOSITION OF THE BODY

CHAPTER 692A.

REVISED UNIFORM ANATOMICAL GIFT ACT

Sec.692A.001 | SHORT TITLE: Uniform Anatomical Gift Act.

Added by Acts 2009, 81st Leg., R.S., Ch. 186 (H.B. [2027](#)),
Sec. 1, eff. September 1, 2009.

<https://statutes.capitol.texas.gov/Docs/HS/htm/HS.692A.htm>

DEFINITIONS

- (1) "**Timely notification**" means notification of an imminent death to the organ procurement organization within one hour of the patient's meeting the criteria for imminent death and before the withdrawal of any life sustaining therapies. With respect to cardiac death, timely notification means notification to the organ procurement organization within one hour of the cardiac death.
- (2) "**Imminent death**" means a patient who requires mechanical ventilation, has a severe neurologic injury, and meets certain clinical criteria indicating that neurologic death is near or a patient for whom withdrawal of ventilatory support is being considered.
- (3) "**Prospective donor**" means an individual who is dead or near death and has been determined by a procurement organization to have a part that could be medically suitable for transplantation, therapy, research, or education. The term does not include an individual who has made a refusal.
- (4) "**Organ procurement organization**" means a person designated by the secretary of the United States Department of Health and Human Services as an organ procurement organization.
- (5) "**Reasonably available**" means able to be contacted by a procurement organization without undue effort and willing and able to act in a timely manner consistent with existing medical criteria necessary for the making of an anatomical gift.
- (6) "**Donor**" means an individual whose body or part is the subject of an anatomical gift.

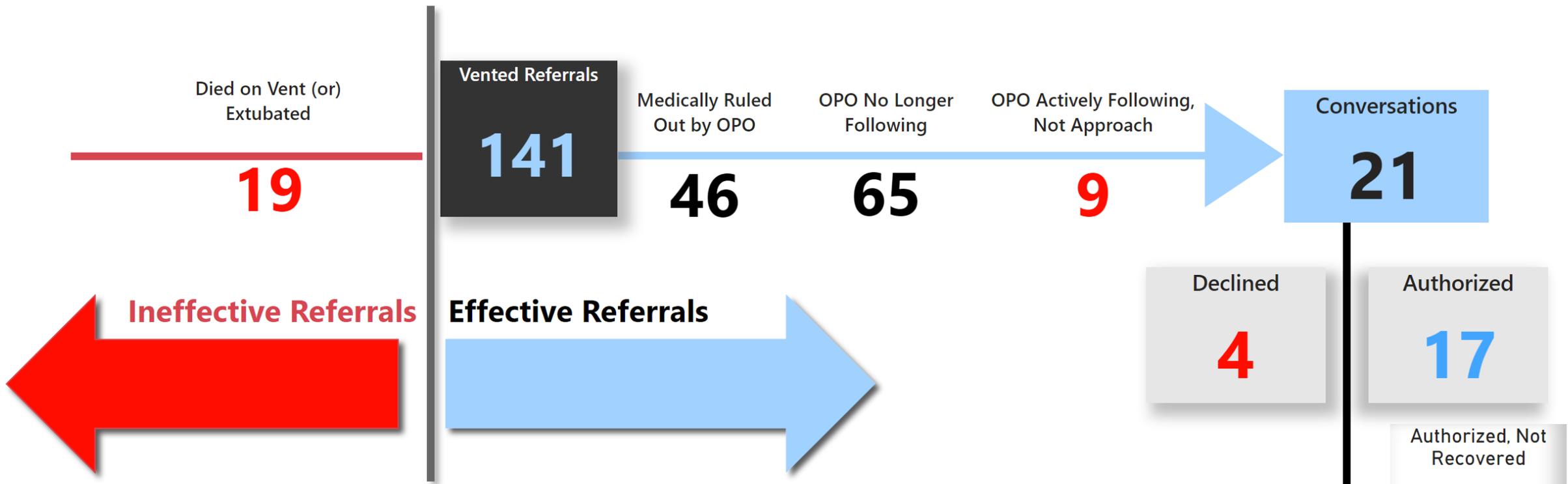
Sec. 692A.014. RIGHTS AND DUTIES OF PROCUREMENT ORGANIZATION AND OTHERS.

c) When a hospital refers an individual at or near death to a procurement organization, the organization may conduct any reasonable examination necessary to ensure the medical suitability of a part that is or could be the subject of an anatomical gift for transplantation, therapy, research, or education from a donor or a prospective donor. During the examination period, measures necessary to ensure the medical suitability of the part may not be withdrawn unless the hospital or procurement organization knows that the individual expressed a contrary intent.

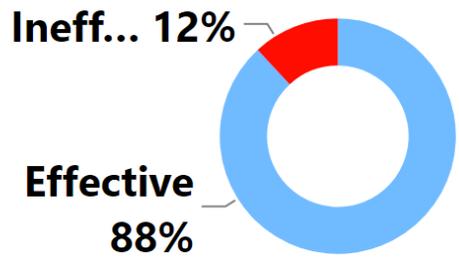
Sec. 692A.015. COORDINATION OF PROCUREMENT AND USE; HOSPITAL PROCEDURES.

Each hospital in this state shall enter into agreements or affiliations with procurement organizations for coordination of procurement and use of anatomical gifts. Each hospital must have a protocol that ensures its maintenance of an effective donation system in order to maximize organ, tissue, and eye donation. The protocol must:

- (1) establish a procedure for the timely notification to an organ procurement organization of individuals whose death is imminent or who have died in the hospital;
- (3) establish procedures to ensure potential donors are declared dead by an appropriate practitioner in an acceptable time frame;
- (4) establish procedures to ensure that hospital staff and organ procurement organization staff maintain appropriate medical treatment of potential donors while necessary testing and placement of potential donated organs, tissues, and eyes take place;
- (5) ensure that all families are provided the opportunity to donate organs, tissues, and eyes, including vascular organs procured from asystolic donors;
- (6) provide that the hospital use appropriately trained persons from an organ procurement organization, tissue bank, or eye bank to make inquiries relating to donations;
- (7) require an organ procurement organization, tissue bank, or eye bank that makes inquiries relating to donations to develop a protocol for making those inquiries;
- (8) encourage sensitivity to families' beliefs and circumstances in all discussions relating to the donations;
- (9) provide that the organ procurement organization determines medical suitability for organ donation and, in the absence of alternative arrangements by the hospital, the organ procurement organization determines medical suitability for tissue and eye donation, using the definition of potential tissue and eye donor and the notification protocol developed in consultation with the tissue and eye banks identified by the hospital for this purpose;
- (10) ensure that the hospital works cooperatively with the designated organ procurement organization, tissue bank, and eye bank in educating staff on donation issues;
- (11) ensure that the hospital works with the designated organ procurement organization, tissue bank, and eye bank in reviewing death records; and
- (12) provide for monitoring of donation system effectiveness, including rates of donation, protocols, and policies, as part of the hospital's quality improvement program.



Referral Rate



Death Never Reported by Hospital

2

Hospital

MC, Odessa

1/1/2022

12/31/2022



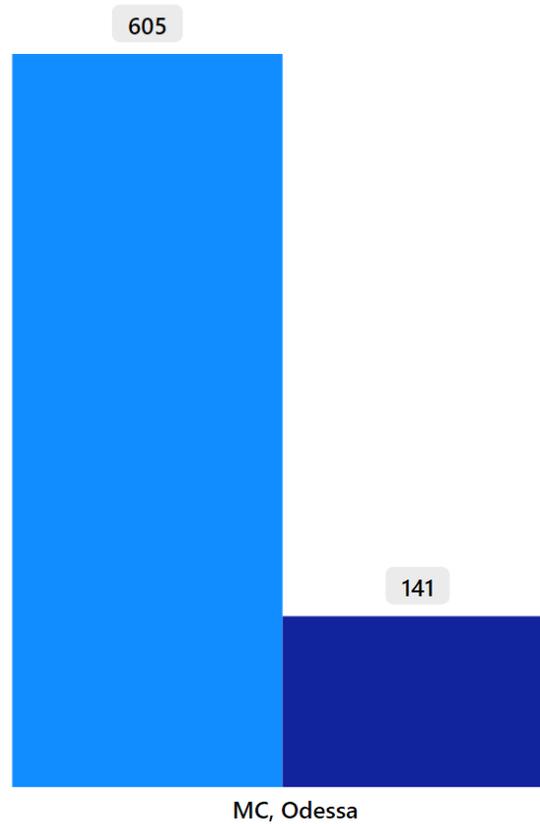
Total Referrals

605

Vented Referrals

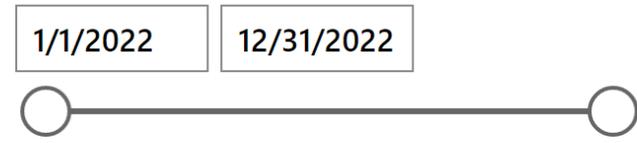
141

● Total Referrals ● Vented Referrals



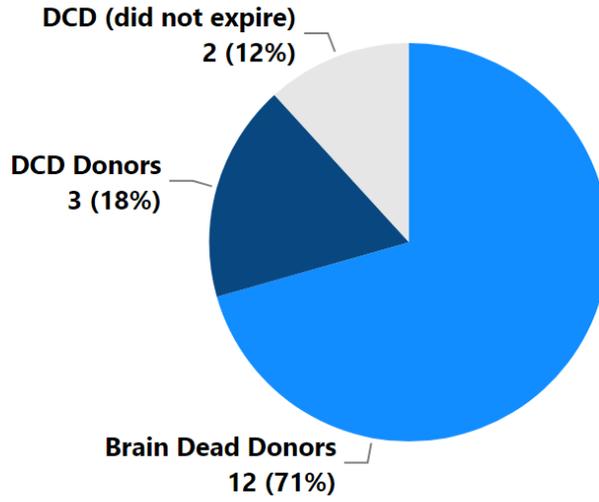
Hospital

MC, Odessa



Total Organ Donors

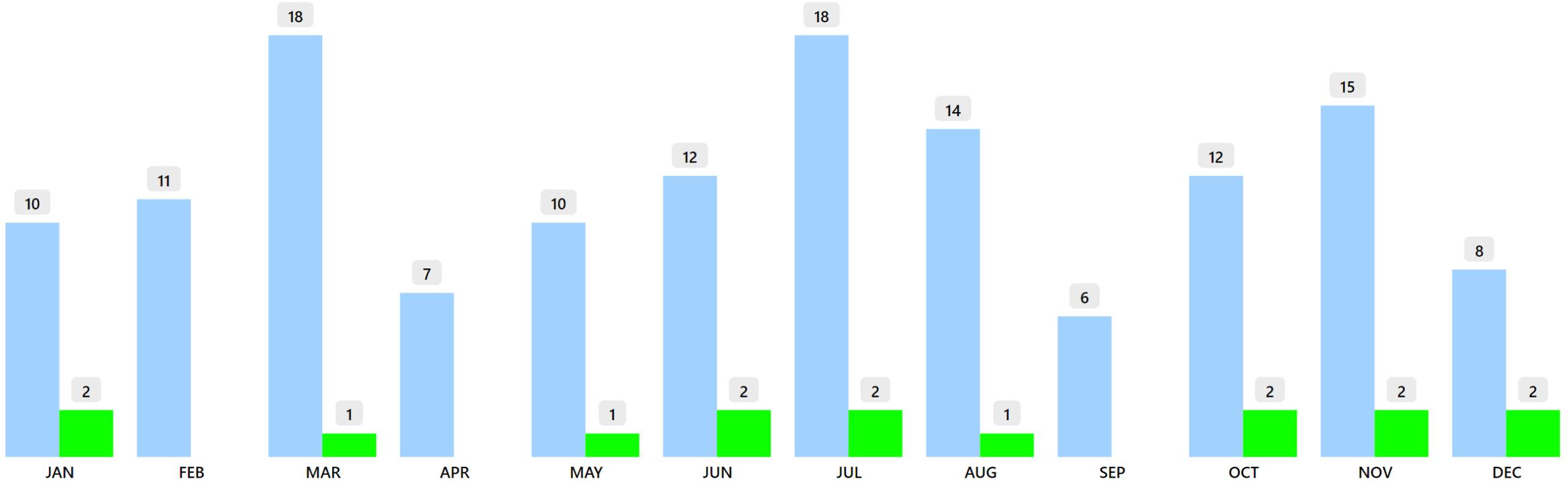
15



Total Organs Transplanted

54

● Vented Referrals ● Total Organ Donors



Total Conversations

21

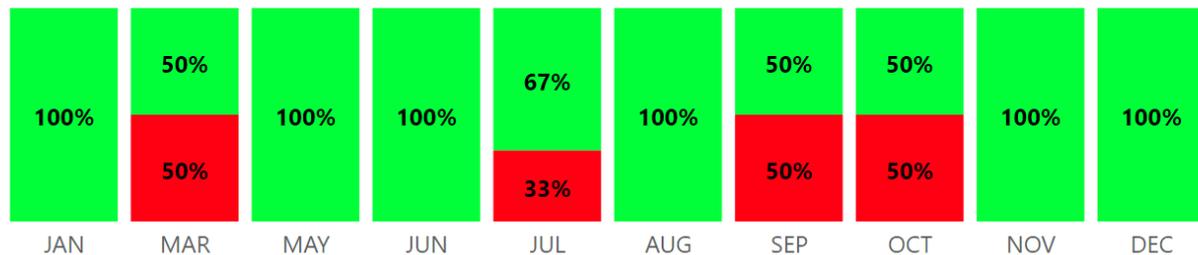
Authorizations

17

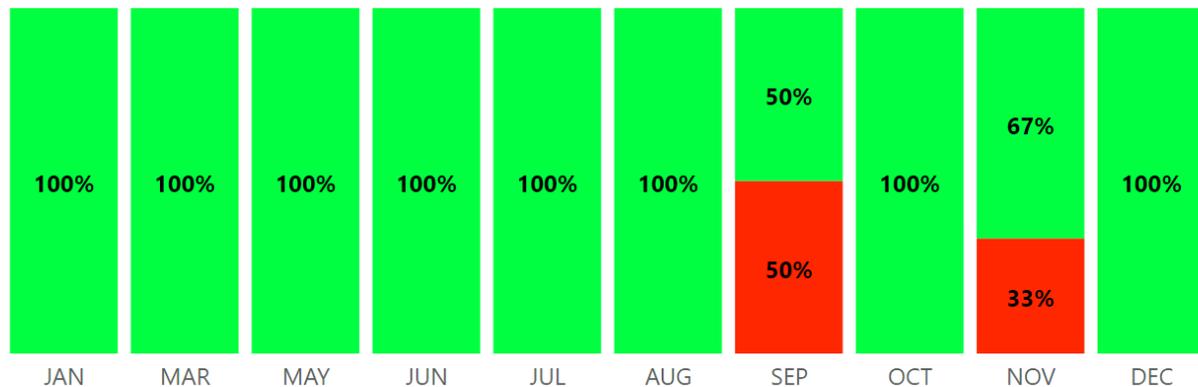
Declines

4

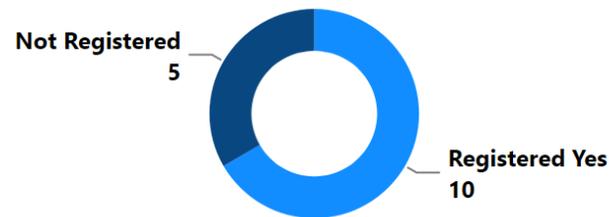
Authorization for Organ No Yes



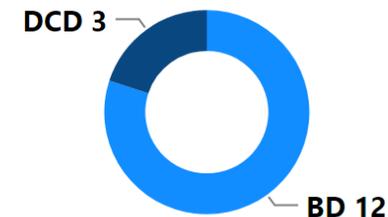
Effective Request for Organ No Yes



Registry Status



DCD vs BD

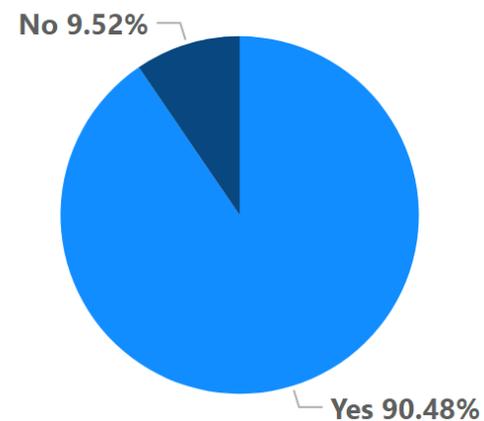


Authorization Rate

81 %

Effective Request

- Yes
- No

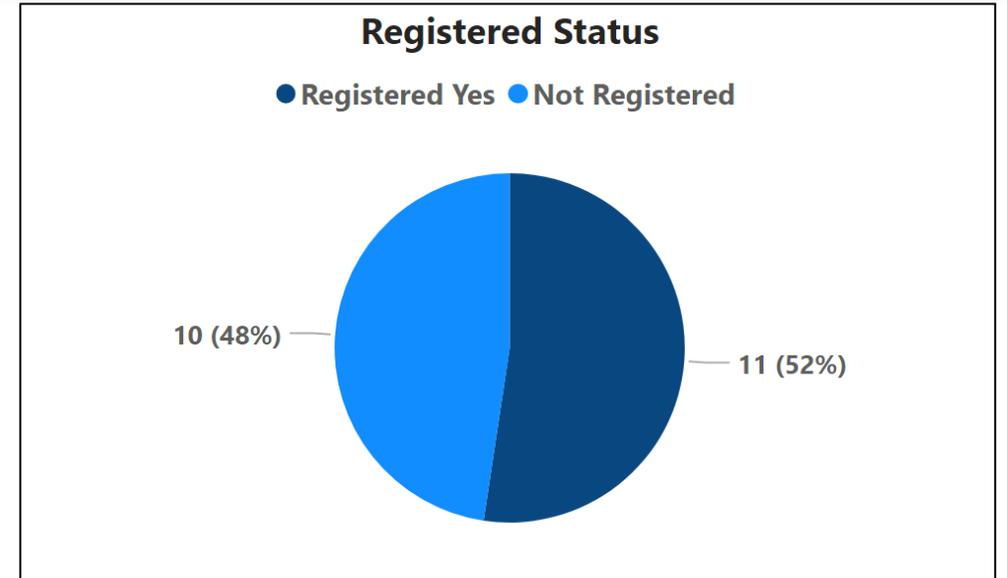
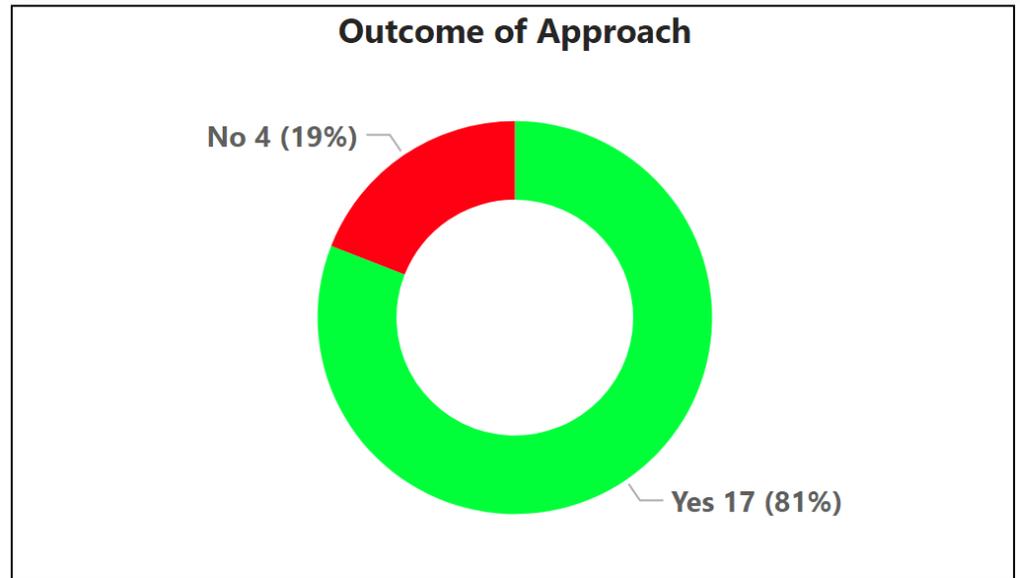
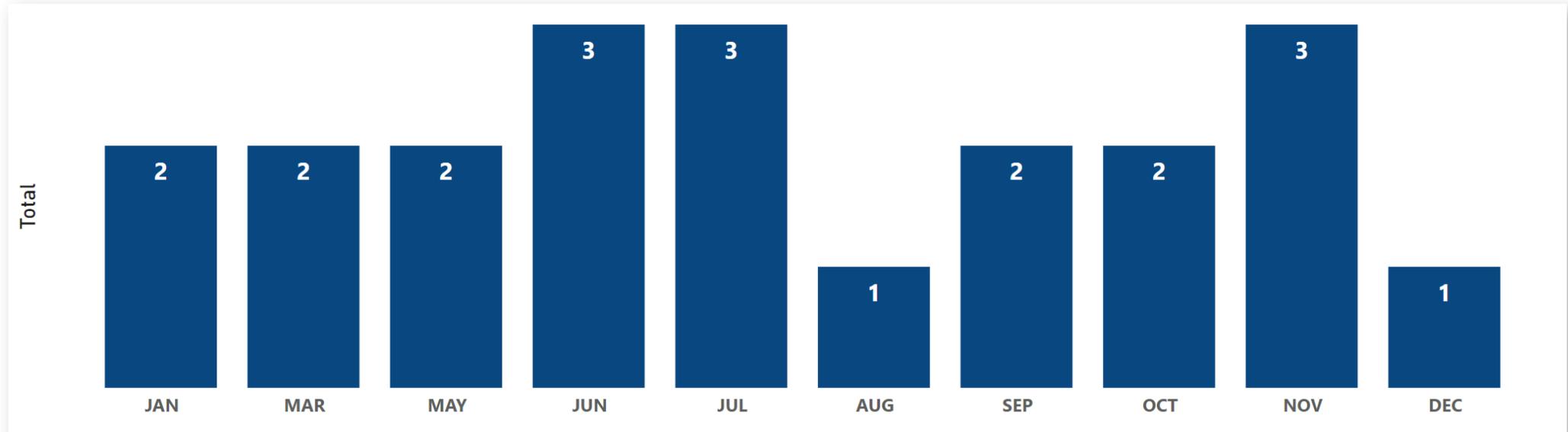


Approaches



InitialMentionBy

- (Blank)
- Hospital Staff
- M.E./Coroner
- No Previous Mention
- Other



Tissue Activity

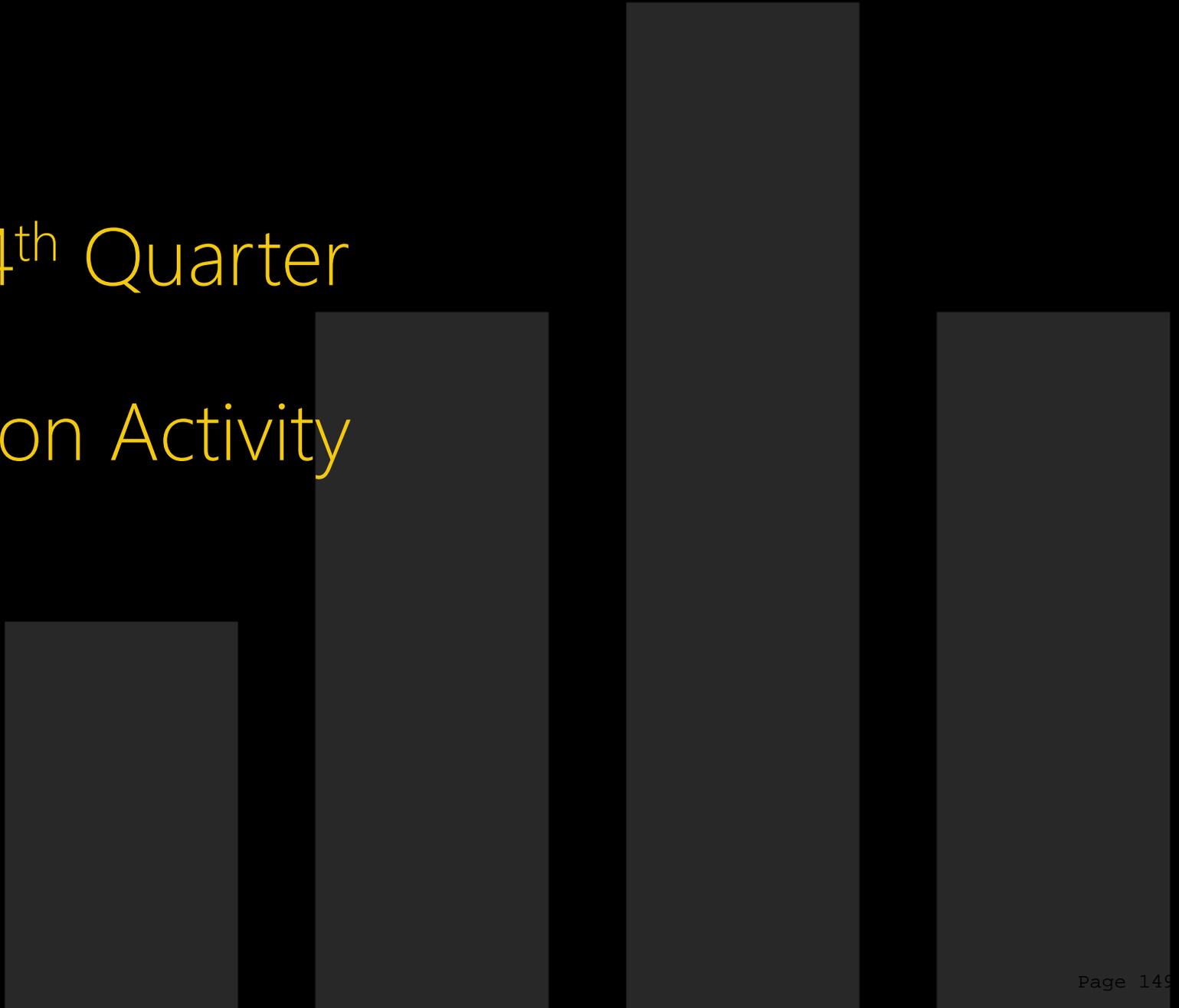
1/1/2022

12/31/2022

Tissue Outcome	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total
Consented, Not Recovered	1	1	1	2	2	2	1	1		2	5	1	19
Donor				2	5	2	4	2	1		3	2	21
Family Decline		1	4		3	4	5	2	3	3	6	5	36
Not Suitable	69	61	43	33	28	31	29	35	32	25	37	48	471
Suitable, Not Able To Approach	3	3	1	1	2	3	4	4	2	4	4	4	35
Total	73	66	49	38	40	42	43	44	38	34	55	60	582

Cardiac Death (date/time) Not Reported	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	DEC	Total
<input type="checkbox"/> No CTOD Reported												
*CTOD found on Hospital Mortality List			1		1	1				1	1	5
CTOD not reported within 48 hours	2			3	1	2	1	5	1	1	2	19

MCH, Odessa-4th Quarter 2022 Hospital Donation Activity



Medicare and Medicaid Programs; Organ Procurement Organizations Conditions for Coverage: Revisions to the Outcome Measure Requirements for Organ Procurement Organizations

PUBLISHED DOCUMENT

Start Printed Page 77898

AGENCY:

Centers for Medicare & Medicaid Services (CMS), HHS.

ACTION:

Final rule.

SUMMARY:

This final rule revises the Organ Procurement Organizations (OPOs) Conditions for Coverage (CfCs) to increase donation rates and organ transplantation rates by replacing the current outcome measures with new transparent, reliable, and objective outcome measures and increasing competition for open donation service areas (DSAs).

DOCUMENT DETAILS

Printed version:

[PDF](#)

Publication Date:

12/02/2020

Agencies:

[Centers for Medicare & Medicaid Services](#)

Dates:

These regulations are effective on February 1, 2021, except for amendment number 3 (further amending Sec. 486.302), which is effective July 31, 2022.

Effective Date:

02/01/2021

Document Type:

Rule

In accordance with the [E.O. 13879](#), we published a proposed rule in the Federal Register on December 23, 2019 entitled, “Medicare and Medicaid Programs; Organ Procurement Organizations Conditions for Coverage: Revisions to the Outcome Measure Requirements for Organ Procurement Organizations” ([84 FR 70628](#) through 70710), (referred to as the “December 2019 OPO proposed rule”), which proposed to revise the current OPO outcome and process measures to be more transparent, reliable, and provide enforceable objective outcome measures of OPO performance.

The December 2019 OPO proposed rule would improve upon the current measures by using objective and reliable data, incentivize OPOs to ensure all viable organs are transplanted, hold OPOs to greater oversight while driving higher performance, and as a result, save more lives.

[0/12/02/2020-26329/medicare-and-medicaid-programs-organ-procurement-organizations-conditions-for-coverage-revisions-to](#)

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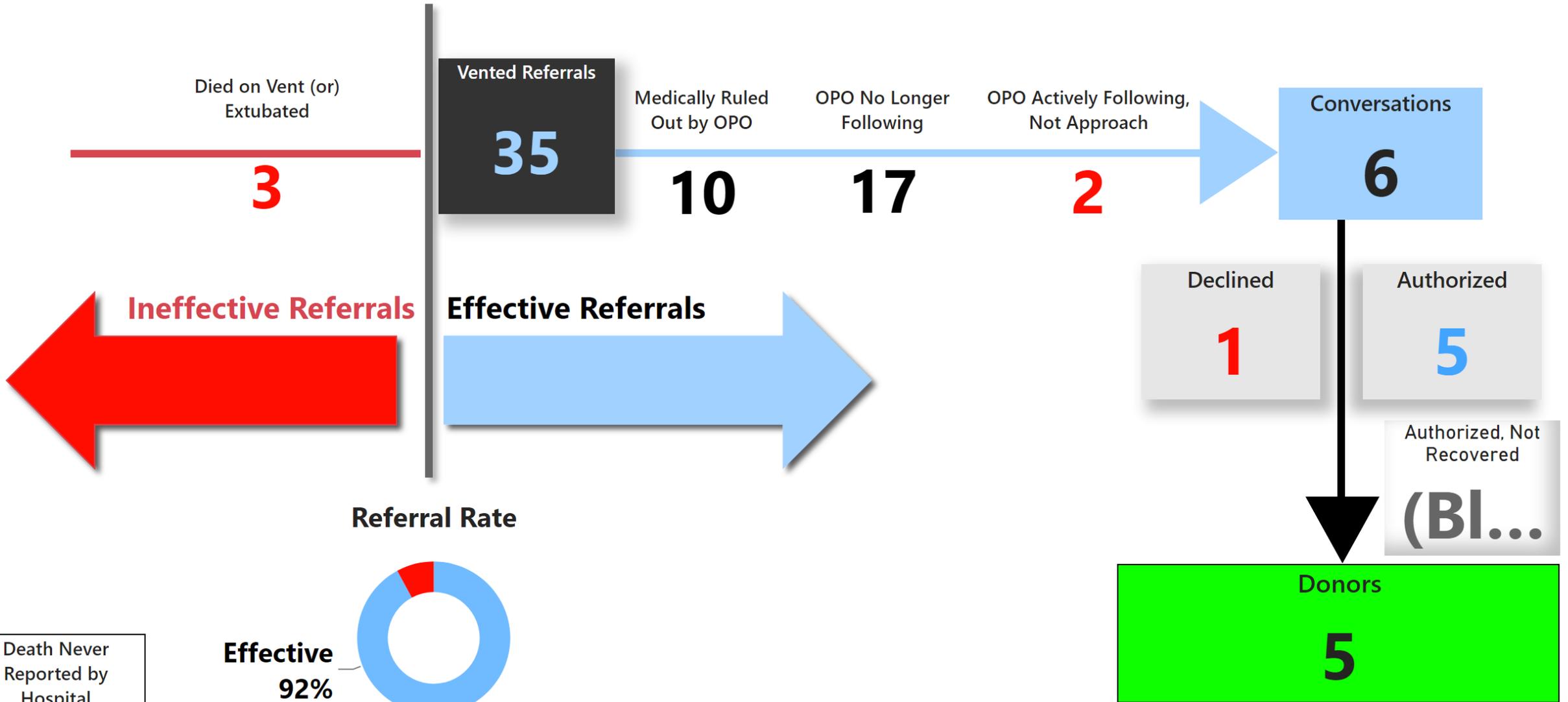
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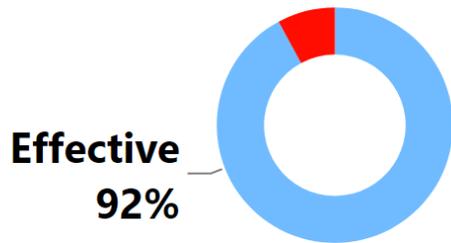
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Referral Rate



Death Never Reported by Hospital

(Bla...



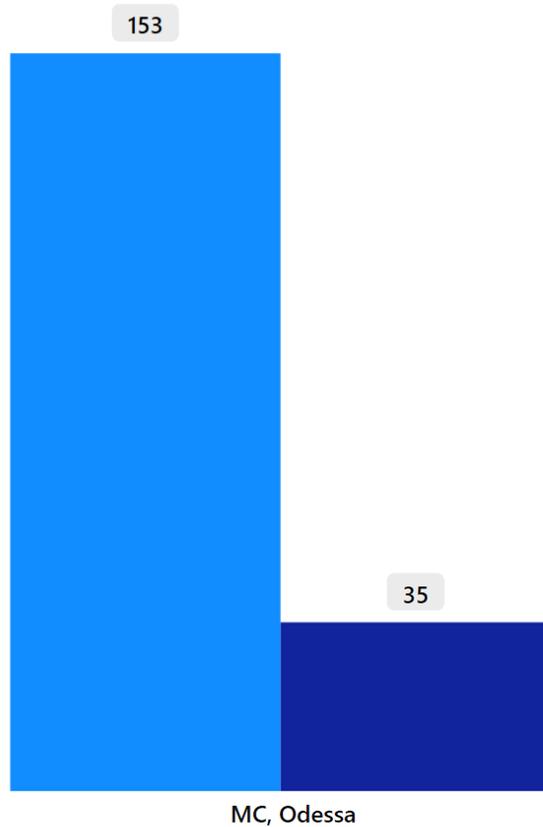
Total Referrals

153

Vented Referrals

35

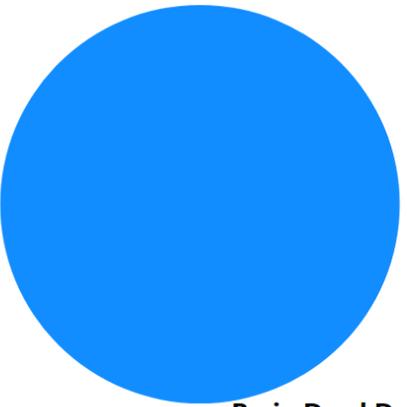
● Total Referrals ● Vented Referrals





Total Organ Donors

6

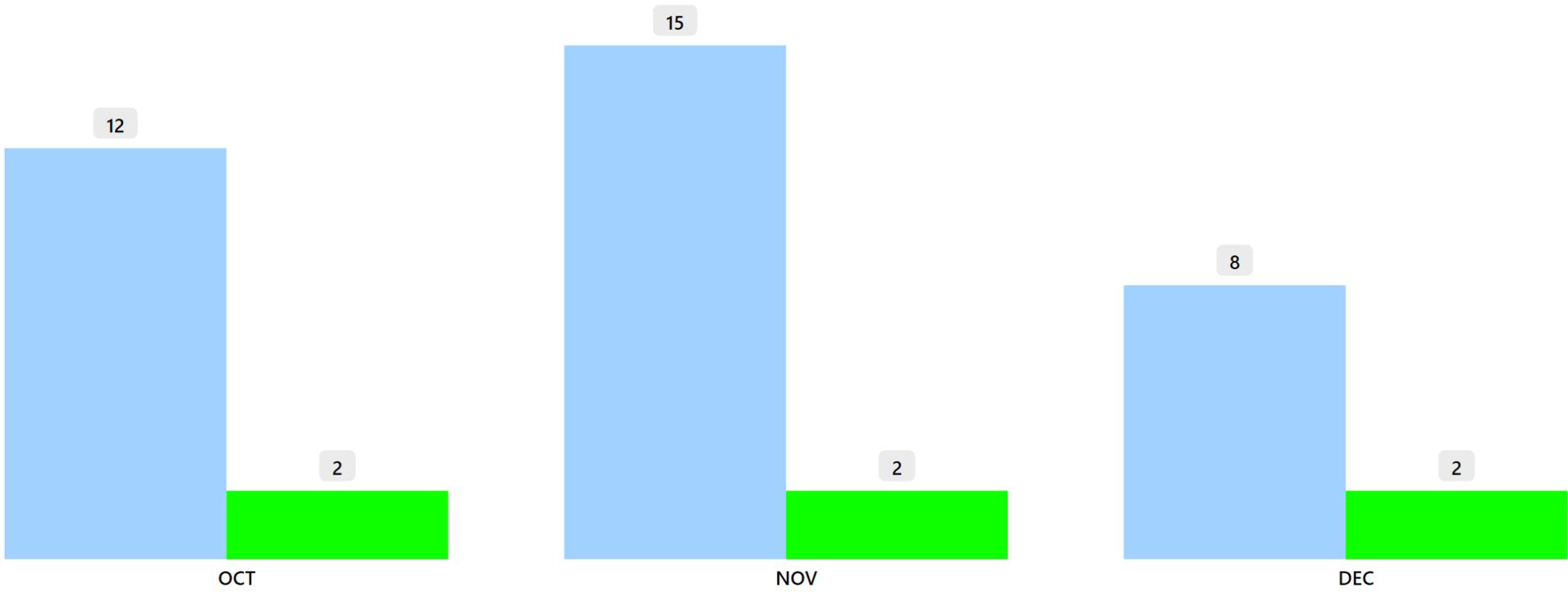


Brain Dead Donors
6 (100%)

Total Organs Transplanted

24

● Vented Referrals ● Total Organ Donors





Total Conversations

6

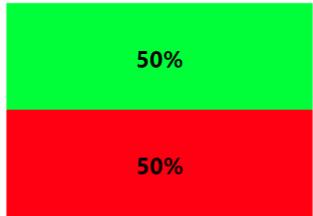
Authorizations

5

Declines

1

Authorization for Organ ● No ● Yes



OCT

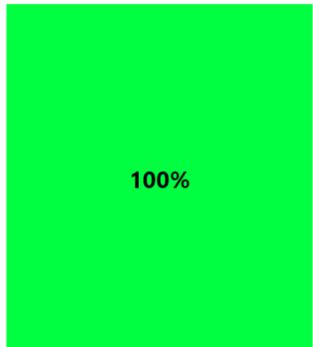


NOV

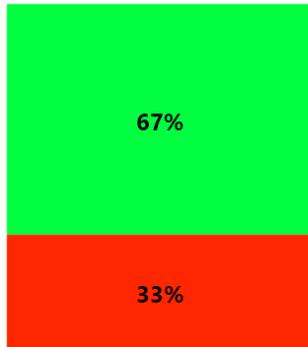


DEC

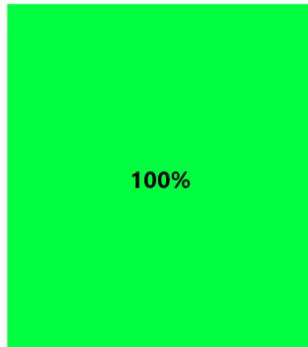
Effective Request for Organ ● No ● Yes



OCT

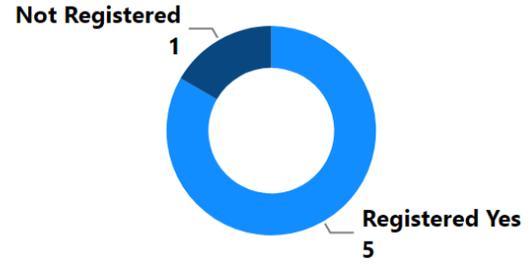


NOV

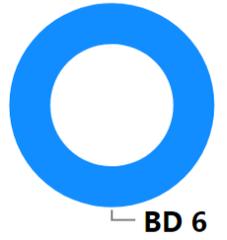


DEC

Registry Status



DCD vs BD

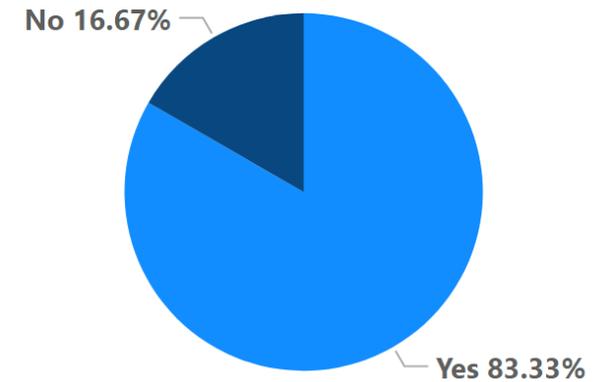


Authorization Rate

83 %

Effective Request

- Yes
- No



Approaches

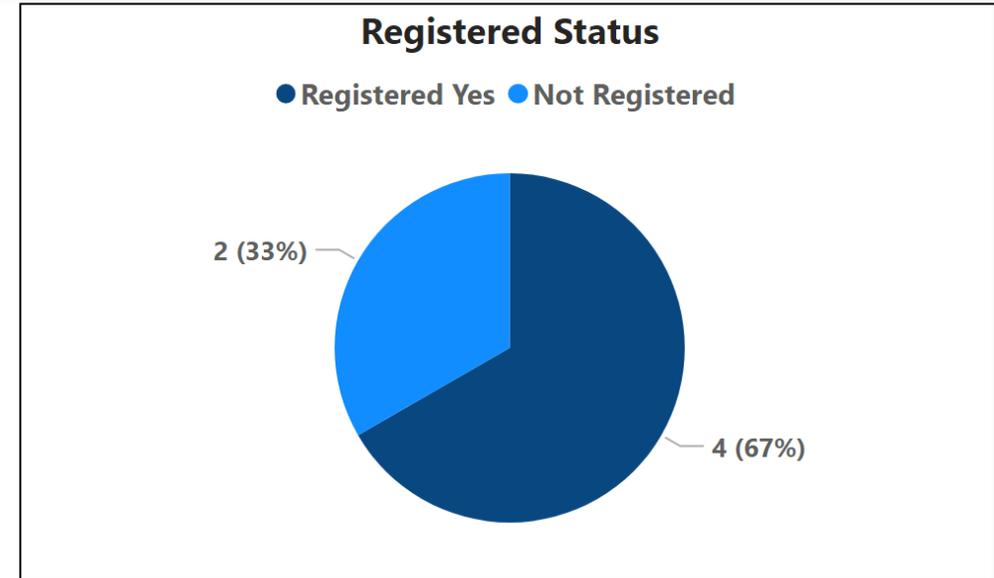
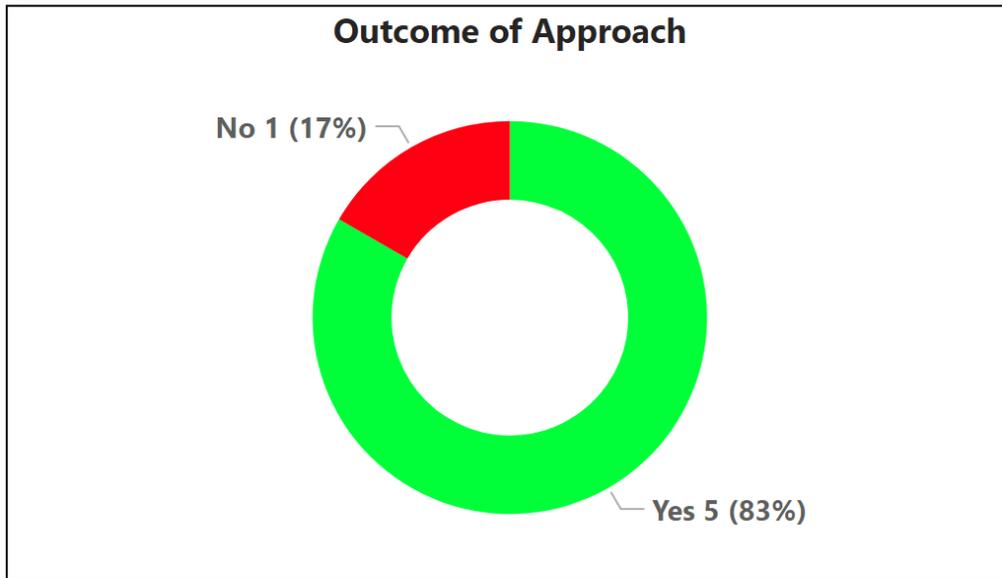
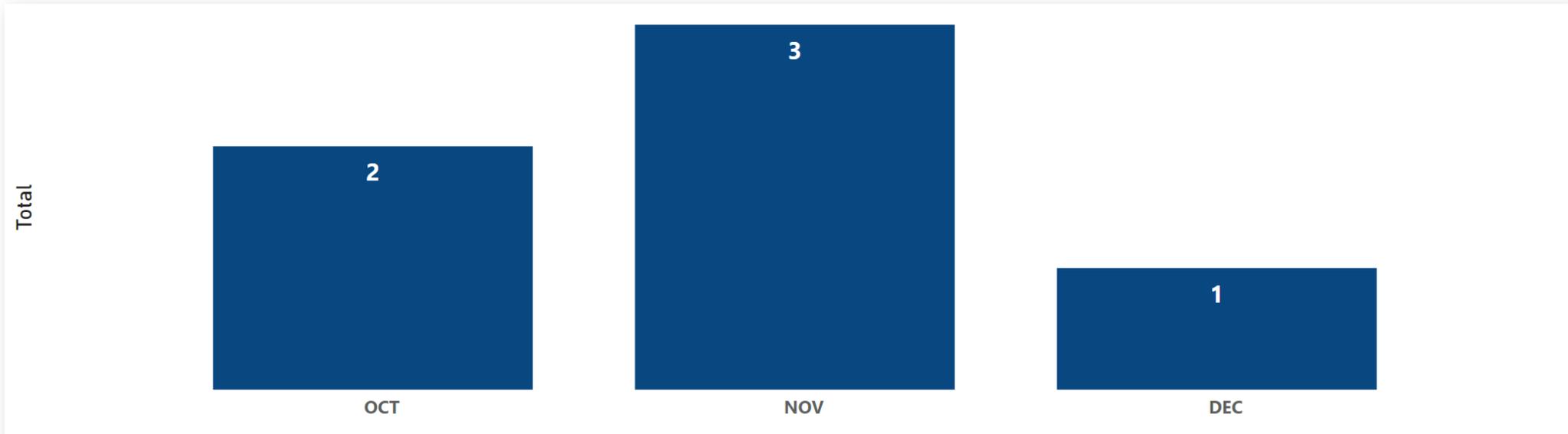
10/1/2022

12/31/2022



InitialMentionBy

- (Blank)
- Hospital Staff
- No Previous Mention



Tissue Activity

10/1/2022

12/31/2022

Tissue Outcome	OCT	NOV	DEC	Total
Consented, Not Recovered	2	5	1	8
Donor		3	2	5
Family Decline	3	6	5	14
Not Suitable	25	37	48	110
Suitable, Not Able To Approach	4	4	4	12
Total	34	55	60	149

Cardiac Death (date/time) Not Reported	OCT	DEC	Total
<input type="checkbox"/> No CTOD Reported			
*CTOD found on Hospital Mortality List	1		1
CTOD not reported within 48 hours	2	1	3