



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
OCTOBER 7, 2025 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-3)

- I. CALL TO ORDER**.....David Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**.....David Dunn
- III. INVOCATION**..... Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**David Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**.....
..... Wallace Dunn (p.4)
- VI. AWARDS AND RECOGNITION**
- A. October 2025 Associates of the Month**..... Russell Tippin
- Nurse -
 - Clinical –
 - Non-Clinical –
- B. Net Promoter Score Recognition**..... Russell Tippin
- Cath Lab
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**David Dunn (p.5-57)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
- A. Consider Approval of Special Meeting Minutes, September 9, 2025**
- B. Consider Approval of Regular Meeting Minutes, September 9, 2025**
- C. Consider Approval of Special Meeting Minutes, September 18, 2025**
- D. Consider Approval of Joint Conference Committee, September 23, 2025**
- E. Consider Approval of Federally Qualified Health Center Monthly Report, August 2025**

X. COMMITTEE REPORTS

A. Finance Committee Bryn Dodd (p.58-111)

1. Financial Report for Month Ended August 31, 2025
2. Consent Agenda
 - a. Consider Approval of Invita Healthcare Tissue Tracking System-Software Service and License Agreement Renewal.
 - b. Consider Approval of Vocera Communications Devices Software Support Renewal.
 - c. Consider Approval of NRC Health Contract Renewal.
 - d. Consider Approval of Huron Consulting Services LLC Contract Renewal.
 - e. Consider Approval of Blackbaud Records Contract Renewal.
 - f. Consider Approval of MCH Professional Care Funding Agreement Renewal.
3. Consider Approval of Q-Centrix Master Agreement
4. Consider Approval of FinThrive Amendment
5. Consider Approval of MRI Vitals Monitor Purchase

B. Executive Policy CommitteeDon Hallmark (p.112-113)

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. CONSIDER APPROVAL OF RESOLUTION FOR NOMINATIONS OF ECHD BOARD MEMBER TO ECAD BOARDDavid Dunn (p.114-116)

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

.....Russell Tippin (p.117)

A. Ad hoc Report(s)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code; and (4) to receive the Compliance Report from the Chief Compliance Officer pursuant to Section 161.032 of the Texas Health and Safety Code. 551.087

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Resolution of the Board of Directors of the Ector County Hospital District Approving a Thermal Services Optimization Transaction; Approving a Right of Use and Energy Services Agreement, Labor Services Agreement, Design-Build Agreement, Guaranty Agreement and Certain Other Related Transaction Agreements and Documents; Authorizing the Execution of Documents and Instruments Necessary or Convenient to Carry Out the Related Transactions; and Resolving Other Matters Incident and Related Thereto.**
- C. Consider Approval of Resolution Approving a Bond Issuance for the National Finance Authority to Finance a Project Located within the Ector County Hospital District (TEFRA)**

XVI. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 9, 2025 – 5:15 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: David Dunn, President
Bryn Dodd, Vice President
Will Kappauf
Syliva Rodriguez-Sanchez
Don Hallmark
Wallace Dunn

MEMBERS ABSENT: Kathy Rhodes

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
John Grigson, Interim Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Chief Nursing Officer
Gingie Sredanovich, Chief Compliance and Privacy Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

David Dunn called the meeting to order at 5:15 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL

David Dunn called roll of the ECHD Board Members. Kathy Rhodes had an excused absence. Wallace Dunn moved, and Don Hallmark seconded the motion to accept the roll call. The motion carried.

III. PROPOSED 2025 AD VALOREM TAX RATE FOR THE 2026 BUDGET YEAR

John Grigson, Interim Chief Financial Officer, stated the voter approval tax rate is \$0.134344 per \$100 valuation for 2025 and the no new revenue tax rate is

\$0.093205 per \$100 valuation for 2025. The proposed tax rate is \$0.134344 per \$100 valuation for 2025.

No action was taken.

IV. PUBLIC HEARING

David Dunn stated *"The Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2025 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Counsel will give each speaker a 1-minute warning prior to the expiration of the 3-minute time limit."*

There were two members of the public who requested to address the ECHD Board of Directors. Larry Robinson and Bobby Janosick addressed the ECHD Board of Directors.

After the public comments were received, Mr. Dunn asked if there were additional public comments regarding the 2025 Ad Valorem Tax Rate. There were no further comments from the public.

V. CONSIDER APPROVAL OF THE 2025 AD VALOREM TAX RATE

Don Hallmark moved that the property tax rate be increased by the adoption of a tax rate of \$0.134344, which is effectively a 33.84% increase in the tax rate. The ad valorem tax rate of \$0.013726 per \$100 valuation for Interest and Sinking Fund and \$0.120618 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.134344 for tax year. 2025. Wallace Dunn seconded the motion to approve the 2025 ad valorem tax rate as presented. The following vote took place:

Bryn Dodd	No
Will Kappauf	No
Sylvia Rodriguez-Sanchez	No
David Dunn	Yes
Don Hallmark	Yes
Wallace Dunn	Yes
Kathy Rhodes	Absent

There being three votes for and three vote against, the resolution ended in a tie, and the motion did not pass.

VI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 5:32 p.m.

Special Meeting
ECHD Board of Directors
September 9, 2025
Page 3 of 3

Respectfully submitted,



Will Kappauf, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
SEPTEMBER 9, 2025 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Dodd, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn

MEMBERS ABSENT:

Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
John Grigson, Interim Chief Financial Officer
Grant Trollope, Assistant Chief Financial Officer
Dr. Nimat Alam, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:32 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. Kathy Rhodes had an excused absence. Wallace Dunn moved, and Don Hallmark seconded the motion to accept the roll call. The motion carried.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Sylvia Rodriguez-Sanchez presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. September 2025 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the September 2025 Associates of the Month as follows:

- Clinical – Alicia Navarrette
- Non-Clinical – Jessica Aquirre
- Nurse – Kathleen Main

B. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Susan Clearly, NP
- 5W Pediatrics

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, August 5, 2025**
- B. Consider Approval of Joint Conference Committee, August 26 29, 2025**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, July 2025**

Wallace Dunn moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended July 31, 2025.
2. Consent Agenda
 - a. Consider Approval of Breakway PromisePoint Access/Community Services Renewal.

- b. Consider Approval of iSTAT Maintenance Service Agreement Renewal.
- 3. Consider Approval of Electronic Telemetry Strips to EMR/Waveform Management.

Bryn Dodd moved, and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on Thursday, August 28 at Noon to review and approve three (3) MCH policies and three (3) forms meeting the committee guidelines. The committee recommends approval of all of the submitted policies and forms as presented.

Sylvia Rodriguez-Sanchez moved, and Wallace Dunn seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Brian Schroeder provided an update on Texas Tech University Health Science Center. This report was informational only. No action was taken.

XII. BOARD TO CONSIDER STREAMING OF REGULAR BOARD MEETINGS

Will Kappauf moved to stream the ECHD Board meetings. There was no second to the motion, and the motion failed.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Legislative Update (HB46, SB8, SB9)

Russell Tippin, President/CEO, provided information in the board packet on the various legislation introduced during the current session.

This report was informational only. No action was taken.

B. Letter of Intent – Harmony Home

Russell Tippin, President/CEO, provided a copy of the letter of intent with Harmony Home. MCH continues to support the work Harmony Home does.

This report was informational only. No action was taken.

C. Ad hoc Reports

Included in the packet was the August 2025 CEO Report from Communications and Marketing, the Patient Safety, CMS, and PSSM Report from Risk, the August 2025 Provider Recruitment Report, and a report on radiology scheduling.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Deliberation regarding real property, pursuant to Section 551.072 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session.

Matt Collins, Chief Operating Officer, presented the MCH Lease agreement to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO and John Grigson, Interim Chief Financial Officer, led the board in discussion about the tax rate.

Adiel Alvarado, President of ProCare and John Grigson, Interim Chief Financial Officer were excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, led the board in discussion about the EaaS project.

Steve Steen, Chief Legal Counsel, led the board in discussion about a physician complaint.

Matt Collins, Chief Operating Officer, was excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussion about two patient safety issues.

Steve Steen, Chief Legal Counsel, reported to the board about a public information request that was received.

Executive Session began at 6:04 p.m.

Executive Session ended at 8:12 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following new contracts:

- Annalee Mora, M.D. – This is a new one (1) year Urgent Care Contract.
- Tammy Trollope, N.P. – This is a new three (3) year FHC Family Medicine Contract.
- Anissa Romo, PA – This is a new three (3) year Critical Care Contract.

David Dunn presented the following renewal contracts:

- Mason Gage Hicks, M.D. – This is a three (3) year renewal of a Radiology Contract.
- Stephanie Kubacak, M.D. - This is three (3) year renewal of a Internal Medicine Contract.
- Chineme Chima-Nlewem, PA-C – This is a three (3) year renewal of a Pain Management Contract.

Don Hallmark moved, and Bryn Dodd seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH Lease Agreement.

David Dunn presented the following new lease agreement:

- Abe Medical – This is a three-year lease agreement.

Don Hallmark moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the MCH Lease Agreement as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 8:13 p.m.

Respectfully submitted,



Will Kappauf, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 18, 2025 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Dodd, Vice President
Will Kappauf
Syliva Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
John Grigson, Interim Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Interim Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Gingie Sredanovich, Chief Compliance and Privacy Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

David Dunn called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL

David Dunn called roll of the ECHD Board Members. All members were present. Wallace Dunn moved, and Don Hallmark seconded the motion to accept the roll call. The motion carried.

III. PROPOSED 2025 AD VALOREM TAX RATE FOR THE 2026 BUDGET YEAR

John Grigson, Interim Chief Financial Officer, stated the voter approval tax rate is \$0.134344 per \$100 valuation for 2025 and the no new revenue tax rate is \$0.093205 per \$100 valuation for 2025. The proposed tax rate is \$0.133344 per \$100 valuation for 2025.

No action was taken.

IV. PUBLIC HEARING

David Dunn stated *"The Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2025 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Counsel will give each speaker a 1-minute warning prior to the expiration of the 3-minute time limit."*

No members of the public requested to address the ECHD Board of Directors.

Board member Kathy Rhodes read a prepared statement in favor of the tax rate increase.

V. CONSIDER APPROVAL OF THE 2025 AD VALOREM TAX RATE

Wallace Dunn moved that the property tax rate be increased by the adoption of a tax rate of \$0.133344, which is effectively a 31.78% increase in the tax rate. The ad valorem tax rate of \$0.013726 per \$100 valuation for Interest and Sinking Fund and \$0.119618 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.133344 for tax year. 2025. Don Hallmark seconded the motion to approve the 2025 ad valorem tax rate as presented. The following vote took place:

Bryn Dodd	No
Will Kappauf	No
Sylvia Rodriguez-Sanchez	Yes
David Dunn	Yes
Don Hallmark	Yes
Wallace Dunn	Yes
Kathy Rhodes	Yes

There being five votes for and two vote against, the resolution passed.

**TAX RESOLUTION OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
IN ECTOR COUNTY, TEXAS**

On the 18th day of September 2025, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations and Interest and Sinking Fund of ECHD for the fiscal year 2026 and tax year 2025;

WHEREAS, the Tax Assessor-Collector has certified and published a No-New-Revenue tax rate for 2025 of \$0.093205 on each one hundred dollars (\$100) of valuation, and ECHD requests a proposed tax rate of \$0.133344 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2025 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by Wallace Dunn and seconded by Don Hallmark to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2025.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.013726 per \$100 valuation for Interest and Sinking Fund and
\$0.119618 per \$100 valuation for Maintenance and Operations with
a total tax rate of \$0.133344 per \$100 valuation for tax year 2025.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

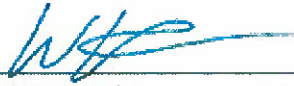
**THE TAX RATE WILL EFFECTIVELY BE RAISED BY 40.11 PERCENT AND
WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON AT
\$100,000 HOME BY APPROXIMATELY \$34.25.**

THE FOLLOWING VOTE WAS RECORDED:

Bryn Dodd (District 1)	Yes: <u> </u>	No: <u>✓</u>	Absent: <u> </u>
Will Kappauf (District 2)	Yes: <u> </u>	No: <u>✓</u>	Absent: <u> </u>
Sylvia Rodriguez-Sanchez (District 3)	Yes: <u>✓</u>	No: <u> </u>	Absent: <u> </u>
David Dunn (District 4)	Yes: <u>✓</u>	No: <u> </u>	Absent: <u> </u>
Don Hallmark (District 5)	Yes: <u>✓</u>	No: <u> </u>	Absent: <u> </u>
Wallace Dunn (District 6)	Yes: <u>✓</u>	No: <u> </u>	Absent: <u> </u>
Kathy Rhodes (District 7)	Yes: <u>✓</u>	No: <u> </u>	Absent: <u> </u>

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

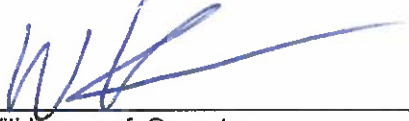
This Resolution shall take effect from and immediately upon its adoption.

	
David Dunn, President	Will Kappauf, Secretary
Ector County Hospital District	Ector County Hospital District
Board of Directors	Board of Directors

VI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 5:52 p.m.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Will Kappauf', is written over a horizontal line.

Will Kappauf, Secretary
Ector County Hospital District Board of Directors



October 7, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff By laws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
Michael Bennett, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027
*Bolaji Bolania, MD	Hospitalist	Hospitalist	ProCare	10/07/2025-10/06/2026
Monica Cervantes, DPM	Surgery	Podiatry		10/07/2025-10/06/2026
Shannon Daniels, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027
Muzammil Hanif, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027
Eric Hoyer, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027
Megan McDonald, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027
*Tochukwu Noh, MD	Hospitalist	Hospitalist	ProCare	10/07/2025-10/06/2026
Jordan Perry, MD	Family Medicine	Family Medicine	ProCare	10/07/2025-10/06/2026
Smriti Prasad, MD	Surgery	Plastic Surgery/Dermatology		10/07/2025-10/06/2026
Raphael Zohn, MD	Radiology	Telemedicine	VRAD	10/07/2025-10/06/2027

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Comments
Cassidy Smith, NP	OB/GYN	AHP	Nurse Practitioner		Dr. Mary Bridges	10/07/2025-10/06/2027
*Tammy Trollope, NP	Medicine	AHP	Internal Medicine	ProCare	Dr. Godey	10/07/2025-10/06/2027

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



October 7, 2025

ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Change to Privileges	Dates
Krishna Ayyagari, MD	Medicine	Yes	Active	Critical Care	ProCare	Updated Privilege Form	11/01/2025-10/31/2027
Vicky Bakhos Webb, MD	Family Medicine	Yes	Associate	Family Medicine	TTUHSC	Updated Privilege Form	11/01/2025-10/31/2026
Tara Deaver, DPM	Surgery	Yes	Active	Podiatry	TTUHSC	Updated Privilege Form	11/01/2025-10/31/2027
John Dorman, MD	Surgery	Yes	Active	Neurosurgery		Updated Privilege Form	11/01/2025-10/31/2027
Zackary Ellis, DDS	Surgery	Yes	Active	Pediatric Dentistry		Updated Privilege Form	11/01/2025-10/31/2027
James Li, MD	Surgery	Yes	Active	Vascular Surgery		Updated Privilege Form	11/01/2025-10/31/2027
Sandeep Mehta, MD	Surgery	Yes	Associate	Urology		Updated Privilege Form	11/01/2025-10/31/2026
James Miller, DDS	Surgery	Yes	Active	Pediatric Dentistry		Updated Privilege Form	11/01/2025-10/31/2027
Sergio Moreira, MD	Surgery	Yes	Associate	Urology		Updated Privilege Form	11/01/2025-10/31/2026
Joseph Morgan, DPM	Surgery	Yes	Active	Podiatry		Updated Privilege Form	11/01/2025-10/31/2027
Sulekha Parshad, MD	Radiology	Yes	Telemedicine	Radiology	VRAD		11/01/2025-10/31/2027
Surinder Rai, MD	Radiology	Yes	Telemedicine	Radiology	VRAD		11/01/2025-10/31/2027
Narendra Sajja, MD	Medicine	Yes	Active	Hospitalist	ProCare	Updated Privilege Form	11/01/2025-10/31/2027
Harshad Shah, MD	Surgery	Yes	Courtesy to Affiliate	Ophthalmology		Updated Privilege Form	11/01/2025-10/31/2027
Aaron Chen, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	Updated Privilege Form	12/01/2025-11/30/2027



Shannon Garitty, MD	Anesthesia	Yes	Affiliate	Pain Medicine		None	12/01/2025-11/30/2027
Shehryar Merwat, MD	Medicine	Yes	Associate	Gastroenterology	ProCare	Updated Privilege Form	12/01/2025-11/30/2026
George Rodenko, MD	Radiology	Yes	Active	Radiology	ProCare	Updated Privilege Form	12/01/2025-11/30/2027
Hina Tariq, MD	Medicine	Yes	Associate to Active	Medicine	TTUHSC	Updated Privilege Form	12/01/2025-11/30/2027
Peter Wiltse, DO	Surgery	Yes	Active	Trauma Surgery	MCH Trauma care	Updated Privilege Form	12/01/2025-11/30/2027
Nikolay Azarov, MD	Medicine	Yes	Active	Critical Care	ProCare	Updated Privilege Form	01/01/2026 -12/31/2027
Craig Spellman, MD	Medicine	Yes	Active	Endocrinology	TTUHSC	Updated Privilege Form	01/01/2026 –12/31/2027
Patrick Craddock, MD	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	Updated Privilege Form	02/01/2026 -01/31/2027
Vipul Mody, MD	Hospitalist	Yes	Associate to Active	Hospitalist	ProCare	Updated Privilege Form	02/01/2026 -01/31/2028



October 7, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Novicio Benedict, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	Updated Privilege Form	11/01/2025-10/31/2027
Jackie Lehr, NP	OB/GYN	AHP	Nurse Practitioner	ProCare	Dr. Avelino Garcia	Updated Privilege Form	11/01/2025-10/31/2027
Brittany McClannahan, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch,	Updated Privilege Form	11/01/2025-10/31/2027



					Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy		
Nilo Napay, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Twum Barimah	Updated Privilege Form	11/01/2025-10/31/2027
Matthew Sanchez, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Eduardo Salcedo	Updated Privilege Form	11/01/2025-10/31/2027
Caitlin Estes, NP	OB/GYN	AHP	Nurse Practitioner	ProCare	Dr. Yadalla and Dr. Garcia	Updated Privilege Form	12/01/2025-11/30/2027
Albino Gelera, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Sajja, Dr. Enuganti, Dr. Kandikatla, Dr. Bare, Dr. Basham, Dr. Lopez	Updated Privilege Form	12/01/2025-11/30/2027
Robin Floyd, NP	Family Medicine	AHP	Nurse Practitioner		Dr. Ana Francisco	Updated Privilege Form	1/01/2026 -12/31/2027
Nancy Baquirin, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Getnet Abera	Updated Privilege Form	2/01/2026 -01/31/2028



October 7, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



October 7, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Ralph Cepero, MD	Active	Surgery	08/31/2025	Resignation
Brian Griffin, NP	AHP	Medicine	8/31/2025	Resignation
Gonzalo Lievano, MD	Associate	Surgery	08/31/2025	Resignation
Douglas Porter, MD	Telemedicine	Medicine	04/17/2025	Resignation
Ryan Tubre, MD	Associate	Surgery	08/31/2025	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of
Staff
Executive Committee Chair
/MM



October 7, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:
 Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:
 The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Hina Tariq, MD	Medicine	Associate to Active
Vipul Mody, MD	Medicine	Associate to Active
Harshad Shah, MD	Surgery	Courtesy to Affiliate

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Irene Vera, NP	AHP	Medicine	09/08/25	Maternity Leave



October 7, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Ogechika Alozie, MD	Medicine	6-month Extension
Ricky Hamby, MD	Family Medicine	6-month Extension
Jennifer Navarez, NP	Medicine	6-month Extension
Gyongyi Okechuku, MD	Hospitalist	Removal of I-FPPE
Thomas Tsai, MD	Hospitalist	Removal of I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff
 Executive Committee Chair
 /MM



October 7, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Nomination Vice Chief of Staff

Advice, Opinions, Recommendations and Motion:

- Nomination Vice Chief of Staff

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Nomination Vice Chief of Staff. Forward this recommendation to the Ector County Hospital District Board of Directors.

Jeffrey Pinnow, MD, Chief of Staff
Executive Committee Chair
/MM



October 7, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Revision to Urology Privilege form

Advice, Opinions, Recommendations and Motion:

- Revision to Urology Privilege form

Advice, Opinions, Recommendations and Motion:

- If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Revision to Urology Privilege form.
Forward this recommendation to the Ector County Hospital District Board of Directors.

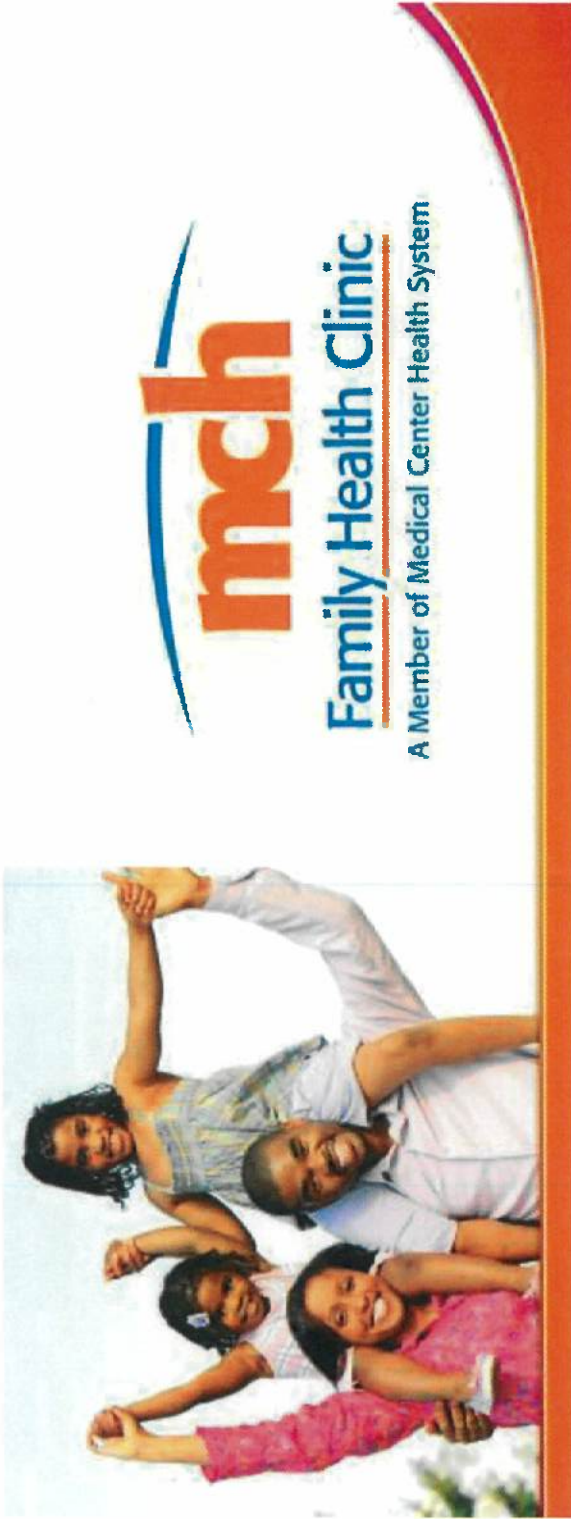
Jeffrey Pinnow, MD, Chief of Staff
Executive Committee Chair
/MM

Primary Privileges

Urology evaluates and treats patients with disorders of the genitourinary tract, including the adrenal gland and external genitalia. Specialists in this discipline demonstrate knowledge of the basic and clinical sciences related to the normal and diseased genitourinary system, as well as attendant skills in medical and surgical therapy.

Request	
	☐ - Newly Requested privileges ☐ - Currently Granted privileges
☐	Cystocele repair
☐	Cystectomy Robotic
☐	Enterocystoplasty (bladder augmentation)
☐	Implantation and management of neuromodulation device (e.g., InterStim) for bladder control
☐	Incontinence surgery, including endoscopic urethral bulking, bladder neck or urethral suspension procedures, sling operations, urethral/bladder neck sphincter insertion and management, periurethral transperineal adjustable balloon continence device insertion
☐	Insertion and management of inflatable urethral/bladder neck sphincter, including placement of pump, reservoir, and cuff
☐	Percutaneous and cystourethrosopic bladder procedures
	Urethral Procedures
☐	Anterior vesicourethropey, or urethropey (eg, Marshall-Marchetti-Krantz, Burch), with or without endoscopic control (eg, Stamey, Raz, modified Pereyra)
☐	Cystourethrosopic and open urethral biopsy and excision or fulguration of urethral lesions, tumors, polyps, caruncles, prolapse or Skene's glands
☐	Distal hypospadias repair (1-stage), with or without chordee or circumcision; with simple meatal advancement (eg, Magpi, V-flap), with urethroplasty by local skin flaps (eg, flip-flap, prepuccial flap)
☐	Urethroplasty
☐	Urethrotomy, urethrectomy, and urethral diverticulectomy, including urethroplasty
	Prostate Procedures
☐	Prostate biopsy, prostatectomy, open or transurethral
☐	Radical prostatectomy
☐	Transurethral lifting or repositioning of the prostate
	Genital Surgery
☐	Erectile dysfunction procedures, including revascularization and prosthesis insertion and management
☐	Evaluation Management and Treatment of testicular torsion, Orchiectomy, and Orchiopexy in pediatric patients Post Pubertal male * Under the discretion of surgeon*
☐	Penectomy; partial or complete

Family Health Clinic
October 2025
ECHD Board Update

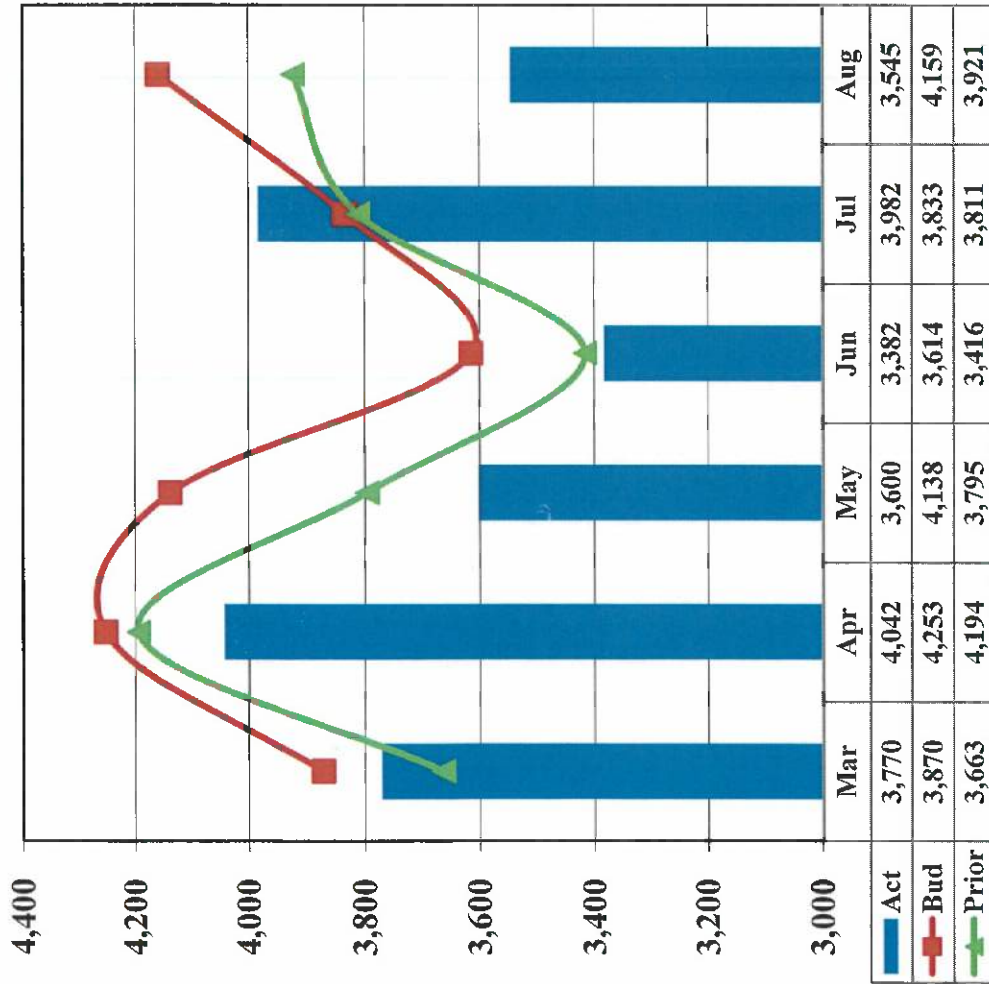


Financial Presentation

For the Month Ended

August 31, 2025

Family Health Clinic Total Visits



Actual Budget Prior Year

Month 3,545 4,159 3,921
 Var % -14.8% -9.6%

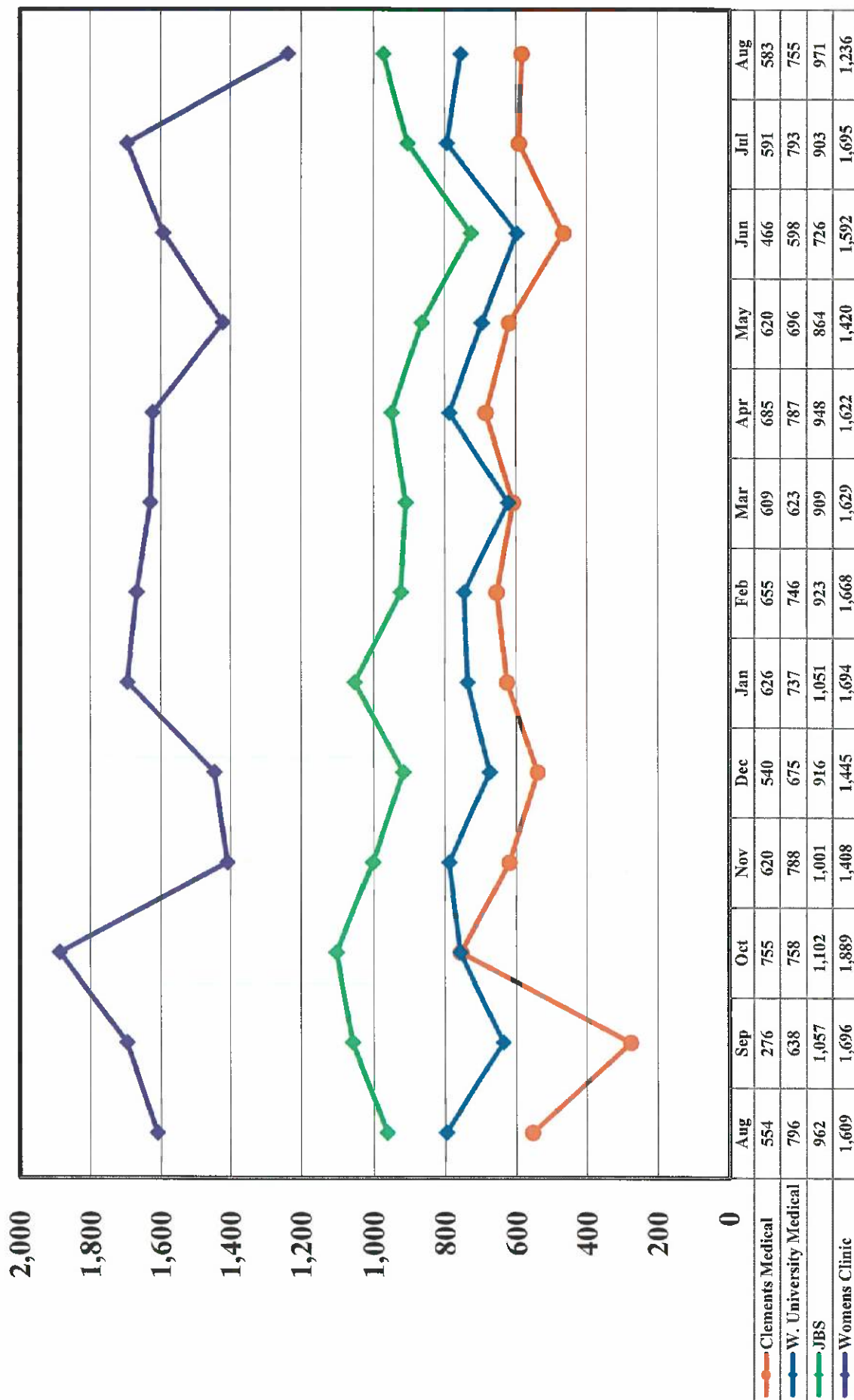
Year-To-Date 42,318 43,259 41,075
 Var % -2.2% 3.0%

Rolling 12 Mo. 45,985 47,147 44,100
 Var % -2.5% 4.3%



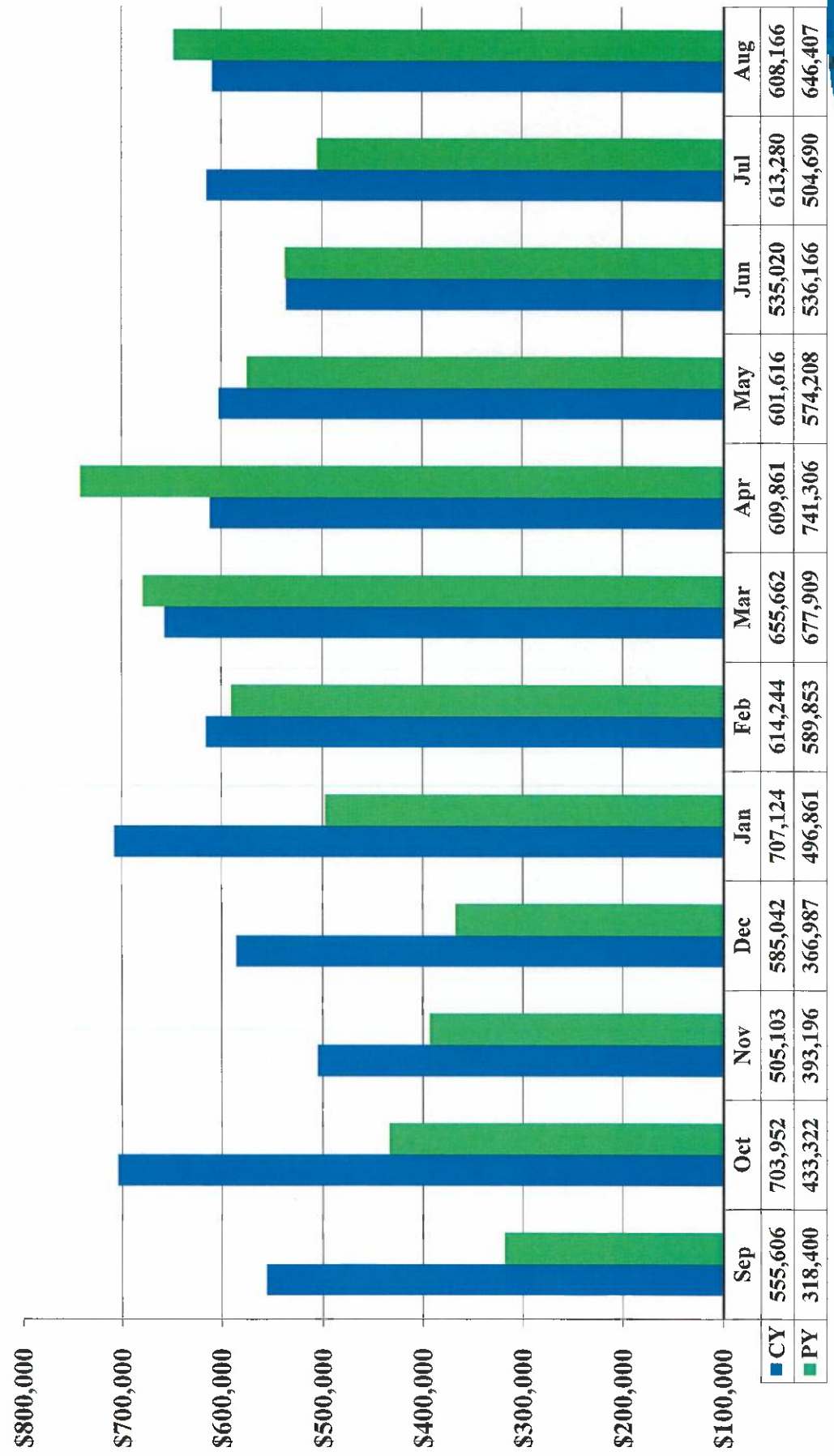
Family Health Center Visits

Thirteen Month Trending

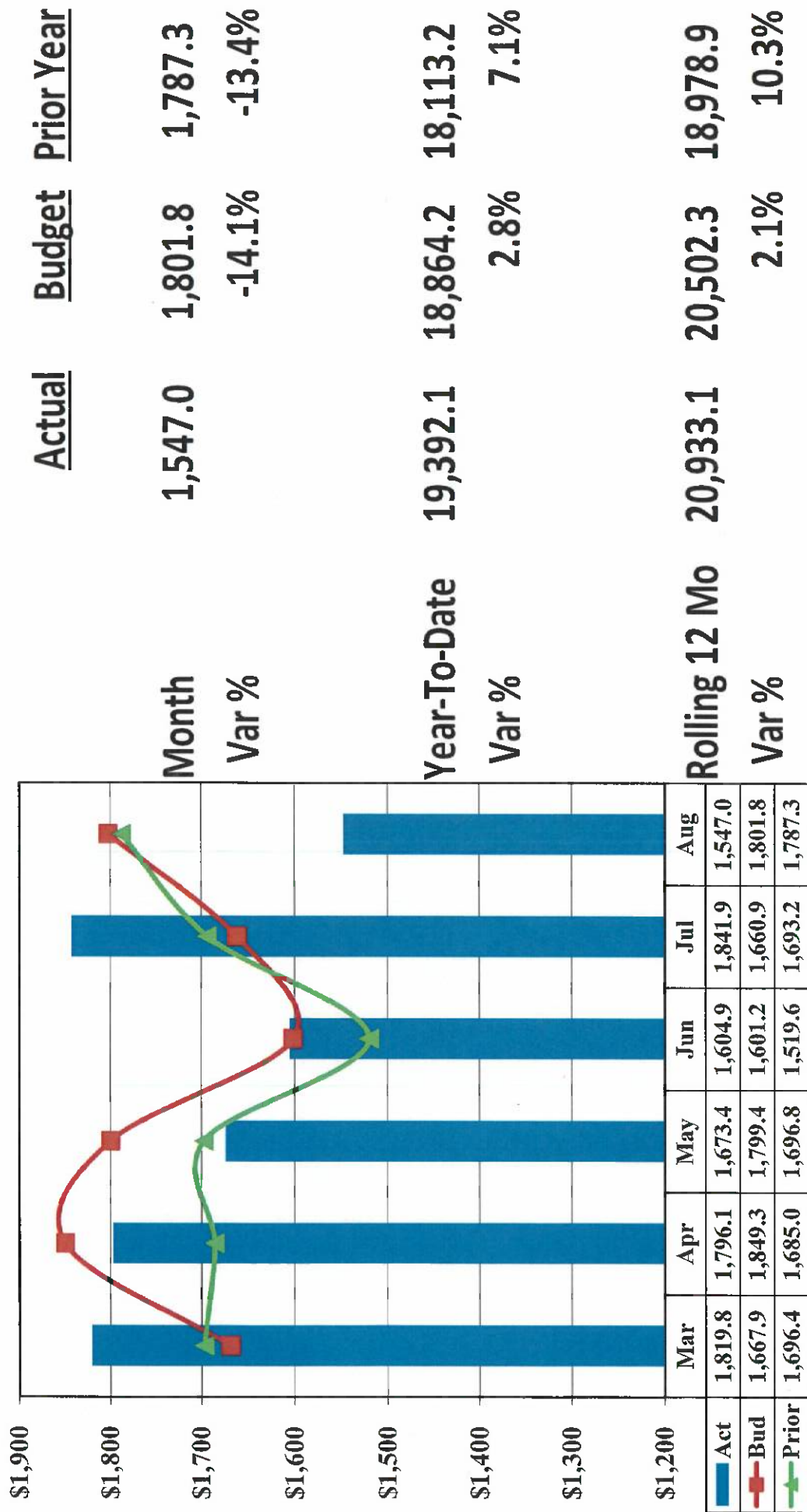


Total AR Cash Receipts

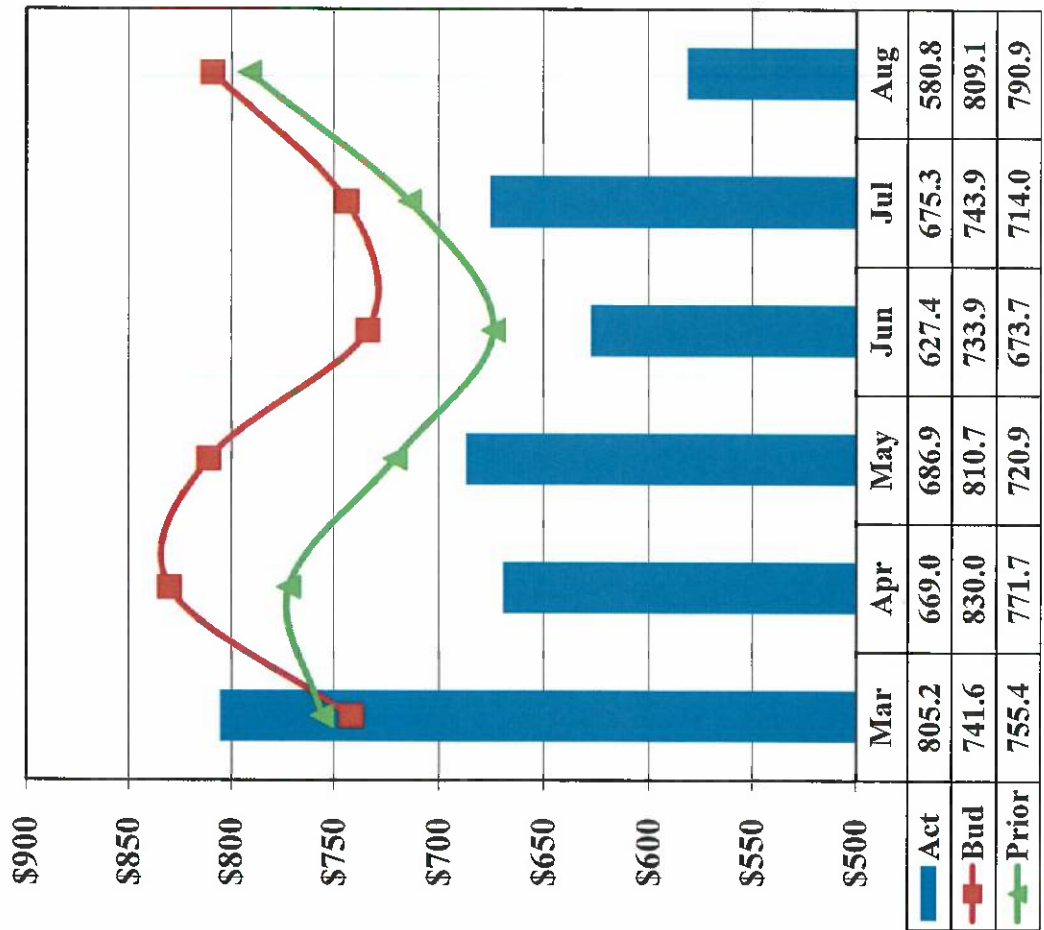
Compared to Prior Twelve Months



Total Patient Revenues



Net Patient Revenues



Actual Budget Prior Year

Month

580.8 809.1 790.9

Var %

-28.2% -26.6%

Year-To-Date

7,860.4 8,489.5 8,501.2

Var %

-7.4% -7.5%

Rolling 12 Mo

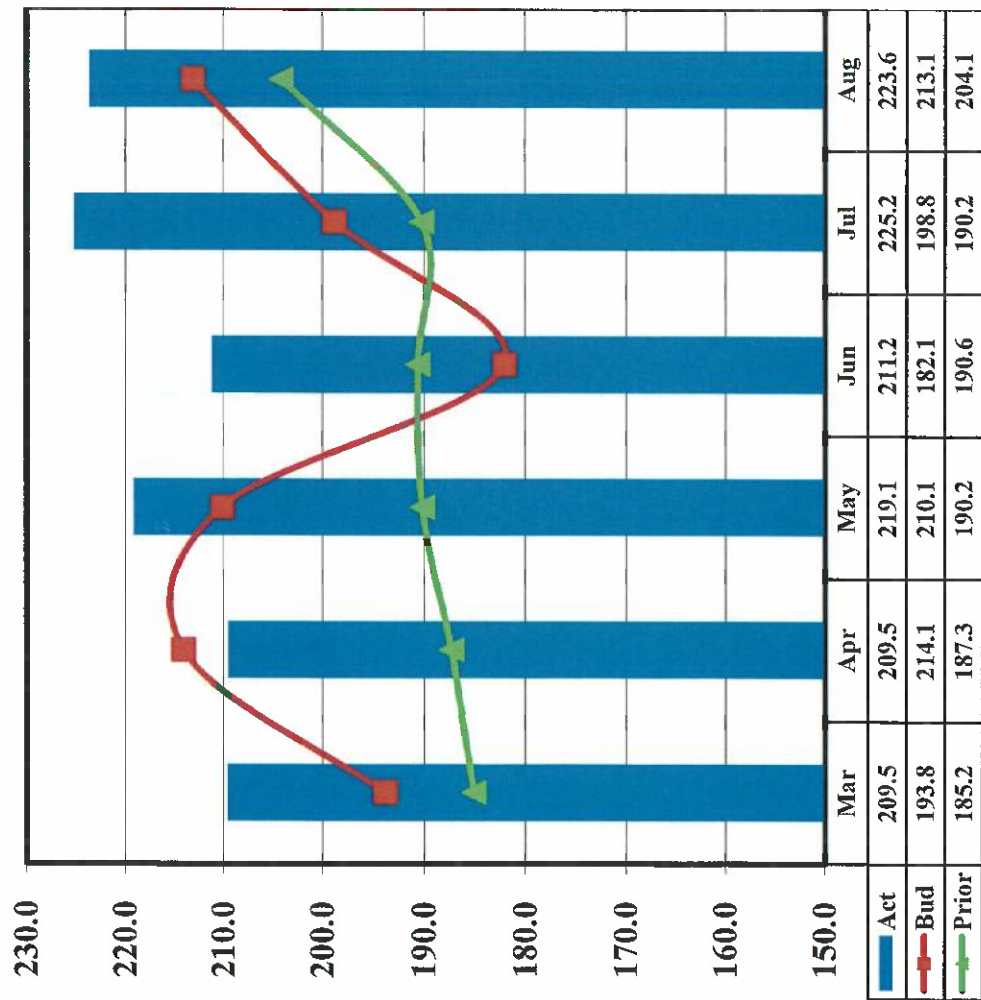
8,514.2 9,168.3 8,806.2

Var %

-7.1% -3.3%

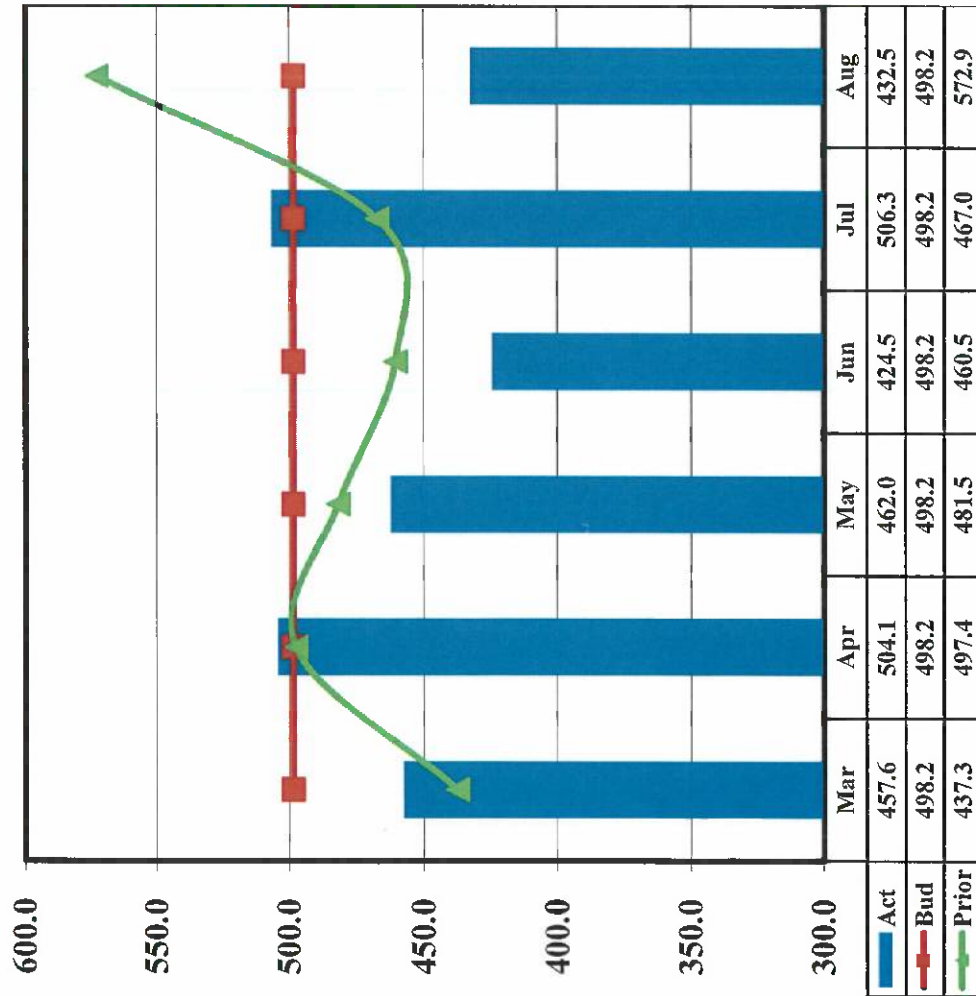


Salaries, Wages & Contract Labor



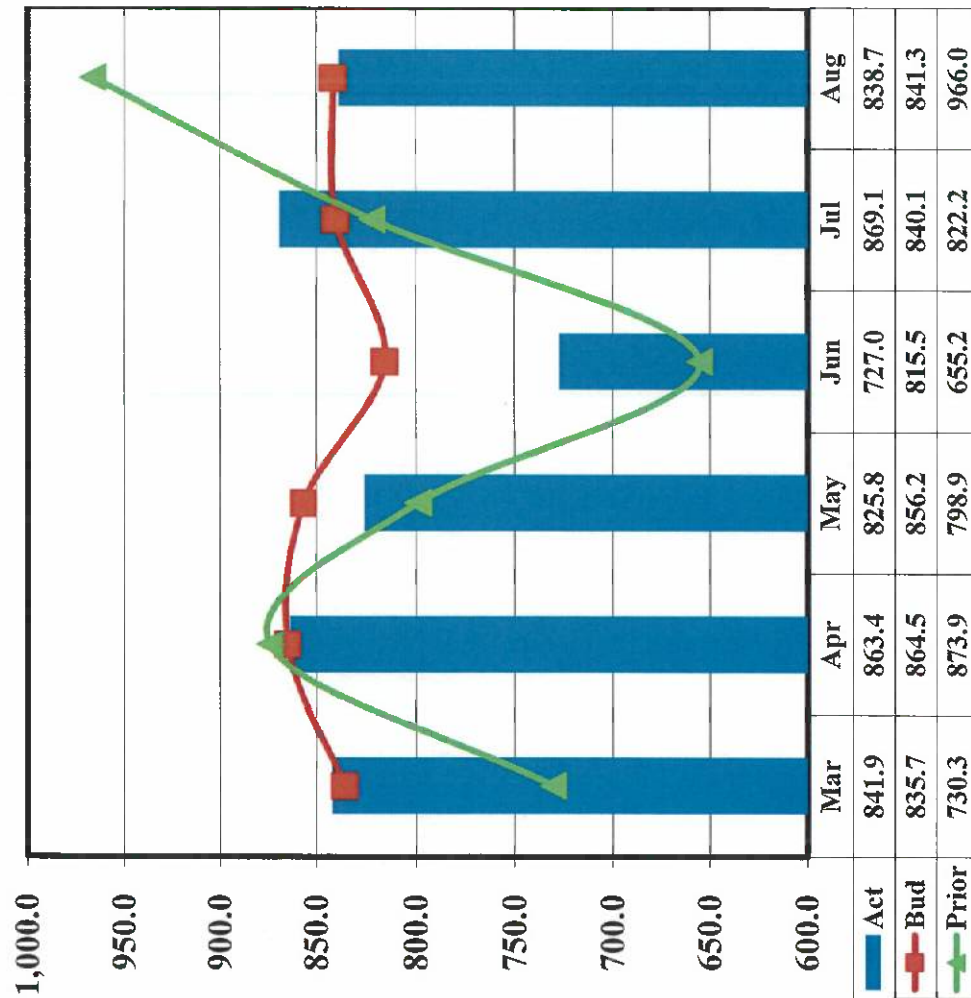
Month	Actual	Budget	Prior Year
	223.6	213.1	204.1
Var %		4.9%	9.6%
Year-To-Date	2,312.8	2,174.8	2,117.6
		6.3%	9.2%
Rolling 12 Mo	2,510.8	2,395.1	2,269.8
		4.8%	10.6%
Var %			

Physician Services



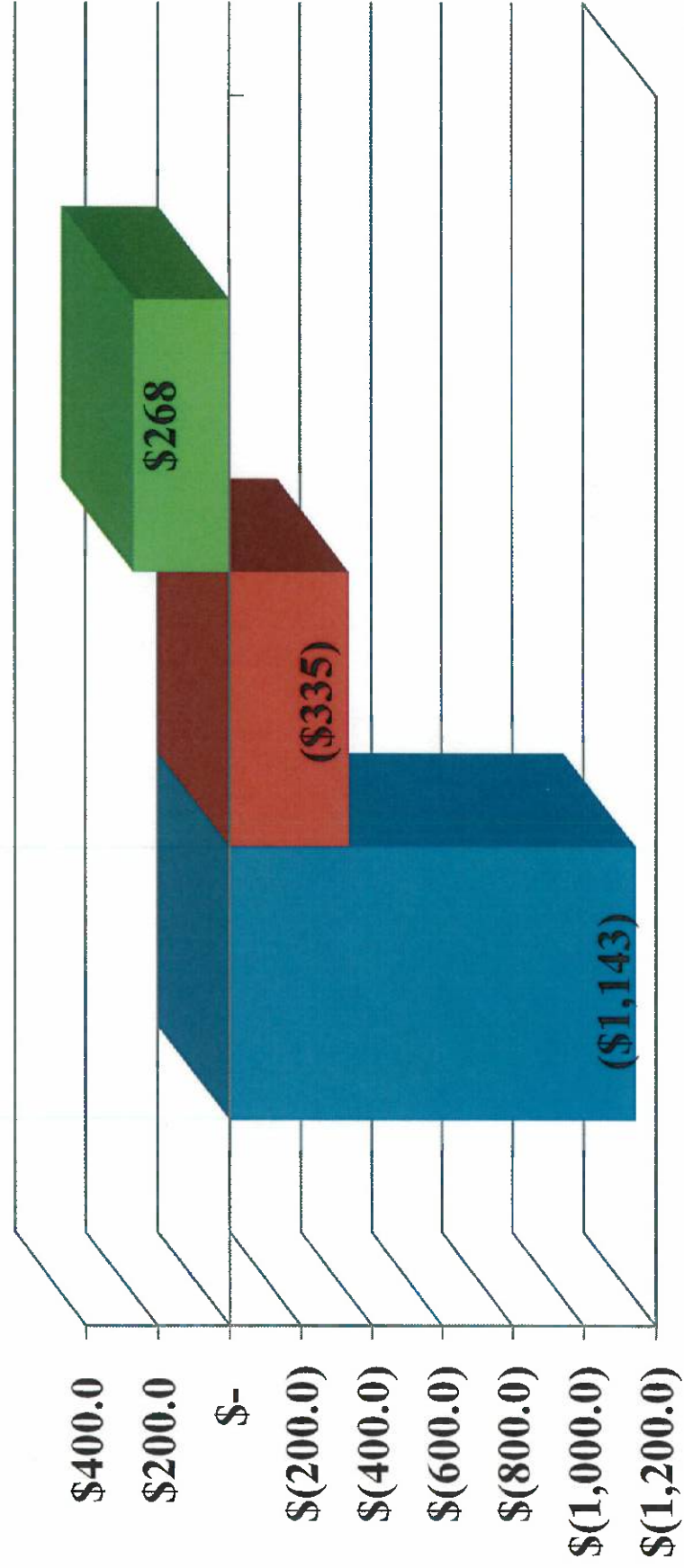
<u>Actual</u>		<u>Budget</u>	<u>Prior Year</u>
Month	432.5	498.2	572.9
Var %		-13.2%	-24.5%
<u>Year-To-Date</u>		<u>5,478.1</u>	<u>5,037.2</u>
Var %		0.0%	8.8%
<u>Rolling 12 Mo</u>		<u>5,982.3</u>	<u>5,333.9</u>
Var %		0.7%	12.2%

Total Operating Cost



Month	Actual	Budget	Prior Year
	838.7	841.3	966.0
Var %		-0.3%	-13.2%
Year-To-Date	9,334.0	8,981.0	8,353.3
		3.9%	11.7%
Rolling 12 Mo	10,450.1	10,061.9	9,135.6
		3.9%	14.4%
Var %			

Net Gain (Loss) From Operations - YTD



■ FY 2025 ■ FY 2025 Budget ■ FY 2024



**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,547,045	\$ 1,801,787	-14.1%	\$ 1,787,258	-13.4%	\$ 19,392,064	\$ 18,864,193	2.8%	\$ 18,113,171	7.1%
TOTAL PATIENT REVENUE	\$ 1,547,045	\$ 1,801,787	-14.1%	\$ 1,787,258	-13.4%	\$ 19,392,064	\$ 18,864,193	2.8%	\$ 18,113,171	7.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 750,936	\$ 843,949	-11.0%	\$ 752,395	-0.2%	\$ 9,452,387	\$ 8,819,418	7.2%	\$ 8,142,783	16.1%
Self Pay Adjustments	206,274	85,170	142.2%	174,246	18.4%	2,125,000	891,005	138.5%	881,214	141.1%
Bad Debts	9,007	63,616	-85.8%	69,683	-87.1%	(45,759)	664,252	-106.9%	587,972	-107.8%
TOTAL REVENUE DEDUCTIONS	\$ 966,217	\$ 992,735	-2.7%	\$ 996,324	-3.0%	\$ 11,531,629	\$ 10,374,675	11.2%	\$ 9,611,969	20.0%
	62.46%	55.10%		55.75%		59.47%	55.00%		53.07%	
NET PATIENT REVENUE	\$ 580,828	\$ 809,052	-28.2%	\$ 790,934	-26.6%	\$ 7,860,435	\$ 8,489,518	-7.4%	\$ 8,501,203	-7.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 119,017	\$ 39,174	203.8%	\$ 20,833	471.3%	\$ 567,334	\$ 430,914	31.7%	\$ 394,808	43.7%
TOTAL OTHER REVENUE	\$ 119,017	\$ 39,174	203.8%	\$ 20,833	471.3%	\$ 567,334	\$ 430,914	31.7%	\$ 394,808	43.7%
NET OPERATING REVENUE	\$ 699,845	\$ 848,226	-17.5%	\$ 811,766	-13.8%	\$ 8,427,770	\$ 8,920,432	-5.5%	\$ 8,896,011	-5.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 223,598	\$ 213,092	4.9%	\$ 204,079	9.6%	\$ 2,312,758	\$ 2,174,779	6.3%	\$ 2,117,618	9.2%
Benefits	13,725	32,108	-57.3%	40,601	-66.2%	225,843	317,010	-28.8%	185,213	21.9%
Physician Services	432,466	498,196	-13.2%	572,901	-24.5%	5,478,082	5,480,156	0.0%	5,037,212	8.8%
Cost of Drugs Sold	143,773	65,943	118.0%	115,601	24.4%	1,019,785	677,587	50.5%	696,411	46.4%
Supplies	14,455	20,582	-29.8%	24,024	-39.8%	201,745	218,677	-7.7%	210,104	-4.0%
Utilities	6,670	6,642	0.4%	6,273	6.3%	55,510	60,684	-8.5%	61,568	-9.8%
Repairs and Maintenance	1,382	2,099	-34.2%	1,308	5.7%	16,234	23,089	-29.7%	21,397	-24.1%
Leases and Rentals	1,629	1,212	34.4%	172	847.2%	11,835	13,332	-11.2%	12,134	-2.5%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	12,219	15,697	-22.2%	11,693	4.5%
TOTAL OPERATING EXPENSES	\$ 838,697	\$ 841,301	-0.3%	\$ 965,958	-13.2%	\$ 9,334,009	\$ 8,981,011	3.9%	\$ 8,353,349	11.7%
Depreciation/Amortization	\$ 21,510	\$ 25,319	-15.0%	\$ 24,947	-13.8%	\$ 236,974	\$ 274,762	-13.8%	\$ 274,469	-13.7%
TOTAL OPERATING COSTS	\$ 860,207	\$ 866,620	-0.7%	\$ 990,905	-13.2%	\$ 9,570,982	\$ 9,255,773	3.4%	\$ 8,627,818	10.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (160,362)	\$ (18,394)	771.8%	\$ (179,139)	-10.5%	\$ (1,143,213)	\$ (335,341)	240.9%	\$ 268,193	-526.3%
Operating Margin	-22.91%	-2.17%	956.7%	-22.07%	3.8%	-13.56%	-3.76%	260.8%	3.01%	-549.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,545	4,159	-14.8%	3,921	-9.6%	42,318	43,259	-2.2%	41,075	3.0%
Average Revenue per Office Visit	436.40	433.23	0.7%	455.82	-4.3%	458.25	436.08	5.1%	440.98	3.9%
Hospital FTE's (Salaries and Wages)	49.5	46.6	6.1%	45.7	8.3%	48.3	44.6	8.4%	44.7	8.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 175,099	\$ 185,622	-5.7%	\$ 161,290	8.6%	\$ 1,909,644	\$ 1,880,503	1.5%	\$ 1,572,151	21.5%
TOTAL PATIENT REVENUE	\$ 175,099	\$ 185,622	-5.7%	\$ 161,290	8.6%	\$ 1,909,644	\$ 1,880,503	1.5%	\$ 1,572,151	21.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 67,639	\$ 64,635	4.6%	\$ 48,408	39.7%	\$ 691,798	\$ 654,805	5.6%	\$ 752,411	-8.1%
Self Pay Adjustments	47,463	18,150	161.5%	53,790	-11.8%	605,345	183,869	229.2%	251,475	140.7%
Bad Debts	(1,082)	10,380	-110.4%	8,210	-113.2%	(13,702)	105,160	-113.0%	70,847	-119.3%
TOTAL REVENUE DEDUCTIONS	\$ 114,020	\$ 93,165	22.4%	\$ 110,408	3.3%	\$ 1,283,441	\$ 943,834	36.0%	\$ 1,074,732	19.4%
	65.1%	50.2%		68.5%		67.2%	50.2%		68.4%	
NET PATIENT REVENUE	\$ 61,078	\$ 92,457	-33.9%	\$ 50,882	20.0%	\$ 626,203	\$ 936,669	-33.1%	\$ 497,419	25.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 119,017	\$ 39,174	0.0%	\$ 20,833	471.3%	\$ 567,334	\$ 430,914	0.0%	\$ 394,808	43.7%
TOTAL OTHER REVENUE	\$ 119,017	\$ 39,174	203.8%	\$ 20,833	471.3%	\$ 567,334	\$ 430,914	31.7%	\$ 394,808	43.7%
NET OPERATING REVENUE	\$ 180,095	\$ 131,631	36.8%	\$ 71,714	151.1%	\$ 1,193,537	\$ 1,367,583	-12.7%	\$ 892,227	33.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 61,503	\$ 61,590	-0.1%	\$ 56,233	9.4%	\$ 671,054	\$ 615,244	9.1%	\$ 624,525	7.5%
Benefits	3,775	9,280	-59.3%	11,187	-66.3%	65,529	89,682	-26.9%	54,623	20.0%
Physician Services	76,427	69,698	9.7%	91,279	-16.3%	791,306	766,656	3.2%	895,557	13.8%
Cost of Drugs Sold	25,664	10,608	141.9%	56,927	-54.9%	314,017	107,464	192.2%	160,351	95.8%
Supplies	4,193	6,509	-35.6%	5,062	-17.2%	35,931	70,075	-48.7%	62,021	-42.1%
Utilities	3,308	2,775	19.2%	3,002	10.2%	24,969	30,563	-18.3%	30,493	-18.1%
Repairs and Maintenance	531	1,278	-58.5%	527	0.8%	6,502	14,058	-53.7%	12,557	-48.2%
Leases and Rentals	774	606	27.5%	172	350.8%	7,020	6,656	5.3%	6,591	6.5%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	12,219	15,697	-22.2%	11,693	4.5%
TOTAL OPERATING EXPENSES	\$ 177,175	\$ 163,769	8.2%	\$ 225,389	-21.4%	\$ 1,928,545	\$ 1,716,105	12.4%	\$ 1,658,412	16.3%
Depreciation/Amortization	\$ 4,048	\$ 4,083	-0.9%	\$ 4,048	0.0%	\$ 44,532	\$ 44,620	-0.2%	\$ 44,578	-0.1%
TOTAL OPERATING COSTS	\$ 181,224	\$ 167,852	8.0%	\$ 229,437	-21.0%	\$ 1,973,077	\$ 1,760,725	12.1%	\$ 1,702,990	15.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,128)	\$ (36,221)	96.9%	\$ (157,723)	99.3%	\$ (779,540)	\$ (393,142)	-88.3%	\$ (810,763)	3.9%
Operating Margin	-0.63%	-27.52%	-97.7%	-219.93%	-99.7%	-65.31%	-28.75%	127.2%	-90.87%	-28.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	583	665	-12.3%	554	5.2%	6,750	6,737	0.2%	5,575	21.1%
Average Revenue per Office Visit	300.34	279.13	7.6%	291.14	3.2%	282.91	279.13	1.4%	282.00	0.3%
Hospital FTE's (Salaries and Wages)	11.0	11.3	-2.4%	10.4	5.7%	10.9	10.6	2.6%	10.1	7.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 246,037	\$ 209,492	17.4%	\$ 225,947	8.9%	\$ 2,483,114	\$ 2,223,466	11.7%	\$ 2,247,738	10.5%
TOTAL PATIENT REVENUE	\$ 246,037	\$ 209,492	17.4%	\$ 225,947	8.9%	\$ 2,483,114	\$ 2,223,466	11.7%	\$ 2,247,738	10.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 101,700	\$ 155,853	-34.7%	\$ 81,787	24.3%	\$ 1,058,679	\$ 1,654,164	-36.0%	\$ 1,068,416	-0.9%
Self Pay Adjustments	50,717	36,943	37.3%	46,681	8.6%	528,309	392,097	34.7%	280,548	88.3%
Bad Debts	(4,001)	11,247	-135.6%	6,624	-160.4%	(12,175)	119,368	-110.2%	77,821	-115.6%
TOTAL REVENUE DEDUCTIONS	\$ 148,416	\$ 204,043	-27.3%	\$ 135,092	9.9%	\$ 1,574,813	\$ 2,165,629	-27.3%	\$ 1,426,784	10.4%
	60.32%	97.40%		59.79%		63.42%	97.40%		63.48%	
NET PATIENT REVENUE	\$ 97,622	\$ 5,449	1691.6%	\$ 90,855	7.4%	\$ 908,300	\$ 57,837	1470.4%	\$ 820,953	10.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 97,622	\$ 5,449	1691.6%	\$ 90,855	7.4%	\$ 908,300	\$ 57,837	1470.4%	\$ 820,953	10.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 32,315	\$ 34,951	-7.5%	\$ 24,281	33.1%	\$ 280,499	\$ 365,435	-23.2%	\$ 229,756	22.1%
Benefits	1,984	5,266	-62.3%	4,831	-58.9%	27,391	53,268	-48.6%	20,095	36.3%
Physician Services	94,028	57,658	63.1%	66,945	40.5%	659,529	634,238	4.0%	567,544	16.2%
Cost of Drugs Sold	13,065	4,005	226.2%	5,914	120.9%	79,794	42,506	87.7%	45,562	75.1%
Supplies	2,336	1,864	25.3%	3,345	-30.2%	25,239	19,923	26.7%	20,339	24.1%
Utilities	3,362	3,667	-13.0%	3,271	2.8%	30,541	30,121	1.4%	31,075	-1.7%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Leases and Rentals	216	40	440.7%	0	108045.0%	886	440	101.4%	449	97.2%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 147,306	\$ 107,651	36.8%	\$ 108,586	35.7%	\$ 1,103,879	\$ 1,145,931	-3.7%	\$ 914,819	20.7%
Depreciation/Amortization	\$ 17,387	\$ 21,161	-17.8%	\$ 20,824	-16.5%	\$ 191,619	\$ 229,317	-16.4%	\$ 229,068	-16.3%
TOTAL OPERATING COSTS	\$ 164,693	\$ 128,812	27.9%	\$ 129,411	27.3%	\$ 1,295,498	\$ 1,375,248	-5.8%	\$ 1,143,887	13.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (67,072)	\$ (123,363)	-45.6%	\$ (38,556)	74.0%	\$ (387,198)	\$ (1,317,411)	-70.6%	\$ (322,934)	19.9%
Operating Margin	-68.71%	-2263.96%	-97.0%	-42.44%	61.9%	-42.63%	-2277.80%	-98.1%	-39.34%	8.4%

	CURRENT MONTH					YEAR TO DATE				
	755	691	9.3%	796	-5.2%	7,956	7,334	8.5%	7,505	6.0%
Total Visits										
Average Revenue per Office Visit	325.88	303.17	7.5%	283.85	14.8%	312.11	303.17	2.9%	299.50	4.2%
Hospital FTE's (Salaries and Wages)	9.3	8.4	10.7%	7.5	24.4%	8.9	8.2	8.3%	6.9	29.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 369,323	\$ 425,029	-13.1%	\$ 400,525	-7.6%	\$ 4,285,673	\$ 4,080,617	5.0%	\$ 4,118,805	4.1%
TOTAL PATIENT REVENUE	\$ 369,323	\$ 425,029	-13.1%	\$ 400,525	-7.6%	\$ 4,285,673	\$ 4,080,617	5.0%	\$ 4,118,805	4.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 159,633	\$ 213,045	-25.1%	\$ 181,457	-12.0%	\$ 2,026,063	\$ 2,045,406	-0.9%	\$ 2,045,241	-0.9%
Self Pay Adjustments	27,640	9,522	190.3%	14,034	96.9%	261,384	91,416	185.9%	97,332	168.5%
Bad Debts	(1,222)	13,362	-109.1%	12,006	-110.2%	(11,136)	128,288	-108.7%	128,902	-108.6%
TOTAL REVENUE DEDUCTIONS	\$ 186,051	\$ 235,929	-21.1%	\$ 207,497	-10.3%	\$ 2,276,311	\$ 2,265,110	0.5%	\$ 2,271,474	0.2%
	50.38%	55.51%		51.81%		53.11%	55.51%		55.15%	
NET PATIENT REVENUE	\$ 183,271	\$ 189,100	-3.1%	\$ 193,027	-5.1%	\$ 2,009,362	\$ 1,815,507	10.7%	\$ 1,847,331	8.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 183,271	\$ 189,100	-3.1%	\$ 193,027	-5.1%	\$ 2,009,362	\$ 1,815,507	10.7%	\$ 1,847,331	8.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 40,939	\$ 43,636	-6.2%	\$ 31,899	28.3%	\$ 385,355	\$ 412,570	-6.6%	\$ 355,524	8.4%
Benefits	2,513	6,575	-61.8%	6,346	-60.4%	37,630	60,139	-37.4%	31,095	21.0%
Physician Services	75,266	63,193	19.1%	79,651	-5.5%	706,468	685,123	1.6%	655,871	7.7%
Cost of Drugs Sold	45,525	24,033	89.4%	28,328	60.7%	258,125	230,739	11.9%	217,617	18.6%
Supplies	1,218	3,826	-68.2%	9,934	-87.7%	65,471	37,373	75.2%	40,584	61.3%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 165,469	\$ 141,263	17.1%	\$ 156,158	6.0%	\$ 1,453,407	\$ 1,435,944	1.2%	\$ 1,300,690	11.7%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 823	\$ 825	-0.2%	\$ 823	0.0%
TOTAL OPERATING COSTS	\$ 165,544	\$ 141,338	17.1%	\$ 156,233	6.0%	\$ 1,454,231	\$ 1,436,769	1.2%	\$ 1,301,513	11.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 17,727	\$ 47,762	-62.9%	\$ 36,795	-51.8%	\$ 555,131	\$ 378,738	46.6%	\$ 545,818	1.7%
Operating Margin	9.67%	25.26%	-61.7%	19.06%	-49.3%	27.63%	20.86%	32.4%	29.55%	-6.5%

	CURRENT MONTH					YEAR TO DATE				
	971	1,017	-4.5%	962	0.9%	10,314	9,764	5.6%		0.0%
Total Visits										
Average Revenue per Office Visit	380.35	417.92	-9.0%	416.35	-8.6%	415.52	417.92	-0.6%	413.99	0.4%
Hospital FTE's (Salaries and Wages)	10.2	11.6	-11.3%	8.5	20.2%	9.2	10.3	-10.5%	9.1	0.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 756,587	\$ 981,644	-22.9%	\$ 999,496	-24.3%	\$ 10,713,634	\$ 10,679,607	0.3%	\$ 10,174,478	5.3%
TOTAL PATIENT REVENUE	\$ 756,587	\$ 981,644	-22.9%	\$ 999,496	-24.3%	\$ 10,713,634	\$ 10,679,607	0.3%	\$ 10,174,478	5.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 421,963	\$ 410,416	2.8%	\$ 440,743	-4.3%	\$ 5,675,848	\$ 4,465,043	27.1%	\$ 4,276,717	32.7%
Self Pay Adjustments	80,455	20,555	291.4%	59,740	34.7%	729,961	223,623	226.4%	251,858	189.8%
Bad Debts	15,312	28,627	-46.5%	42,844	-64.3%	(8,745)	311,436	-102.8%	310,403	-102.8%
TOTAL REVENUE DEDUCTIONS	\$ 517,730	\$ 459,598	12.6%	\$ 543,327	-4.7%	\$ 6,397,064	\$ 5,000,102	27.9%	\$ 4,838,978	32.2%
	68.43%	46.82%		54.36%		59.71%	46.82%		47.56%	
NET PATIENT REVENUE	\$ 238,857	\$ 522,046	-54.2%	\$ 456,170	-47.6%	\$ 4,316,570	\$ 5,679,505	-24.0%	\$ 5,335,501	-19.1%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 238,857	\$ 522,046	-54.2%	\$ 456,170	-47.6%	\$ 4,316,570	\$ 5,679,505	-24.0%	\$ 5,335,501	-19.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 88,841	\$ 72,915	21.8%	\$ 91,666	-3.1%	\$ 975,850	\$ 781,530	24.9%	\$ 907,813	7.5%
Benefits	5,453	10,987	-50.4%	18,237	-70.1%	95,293	113,921	-16.4%	79,400	20.0%
Physician Services	186,745	307,649	-39.3%	335,026	-44.3%	3,320,779	3,384,139	-1.9%	3,118,240	6.5%
Cost of Drugs Sold	59,518	27,297	118.0%	24,432	143.6%	367,848	296,878	23.9%	272,882	34.8%
Supplies	6,708	8,383	-20.0%	5,683	18.0%	75,104	91,306	-17.7%	87,160	-13.8%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	851	821	3.7%	781	9.0%	9,732	9,031	7.8%	8,840	10.1%
Leases and Rentals	630	566	11.3%	-	0.0%	3,571	6,226	-42.6%	5,094	-29.9%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 348,746	\$ 428,618	-18.6%	\$ 475,825	-26.7%	\$ 4,848,177	\$ 4,683,031	3.5%	\$ 4,479,428	8.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 348,746	\$ 428,618	-18.6%	\$ 475,825	-26.7%	\$ 4,848,177	\$ 4,683,031	3.5%	\$ 4,479,428	8.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (109,889)	\$ 93,428	-217.6%	\$ (19,655)	459.1%	\$ (531,607)	\$ 998,474	-153.3%	\$ 856,072	-162.1%
Operating Margin	-46.01%	17.90%	-357.1%	-4.31%	967.7%	-12.32%	17.55%	-170.2%	16.04%	-176.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,236	1,786	-30.8%	1,609	-23.2%	17,298	19,424	-10.9%	18,046	-4.1%
Average Revenue per Office Visit	612.13	549.63	11.4%	621.19	-1.5%	619.36	549.82	12.6%	563.81	9.9%
Hospital FTE's (Salaries and Wages)	18.9	15.4	22.9%	19.3	-1.8%	19.3	15.5	24.8%	18.6	4.1%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
AUGUST 2025

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 59,713	\$ 69,229	\$ -	\$ 33,561	\$ 162,503	10.5%	\$ 635,543	\$ 611,518	\$ 425	\$ 565,161	\$ 1,812,646	9.3%
Medicaid	27,782	45,881	270,779	246,739	591,182	38.2%	301,354	444,844	2,946,183	3,205,911	6,898,291	35.6%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	37,316	69,012	79,479	445,128	630,936	40.8%	331,762	750,123	1,128,657	6,535,256	8,745,797	45.1%
Self Pay	43,060	47,272	18,290	15,705	124,327	8.0%	578,824	531,765	194,028	250,944	1,555,561	8.0%
Other	7,227	14,642	775	15,453	38,097	2.5%	62,162	144,864	16,380	156,362	379,768	2.0%
Total	\$ 175,099	\$ 246,037	\$ 369,323	\$ 756,587	\$ 1,547,045	100.0%	\$ 1,909,644	\$ 2,483,114	\$ 4,285,673	\$ 10,713,634	\$ 19,392,064	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS						
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 20,256	\$ 29,235	\$ -	\$ 14,690	\$ 64,182	10.6%	\$ 264,149	\$ 241,019	\$ -	\$ 176,000	\$ 681,168	10.1%
Medicaid	15,194	20,977	116,960	\$ 95,225	248,355	40.8%	138,799	210,663	1,412,199	958,704	2,720,364	40.4%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	8,528	22,697	52,287	\$ 134,184	217,697	35.8%	102,144	285,529	520,250	1,553,944	2,461,866	36.5%
Self Pay	9,094	12,748	9,776	\$ 40,804	72,422	11.9%	101,692	132,842	99,921	450,802	785,256	11.7%
Other	1,077	1,553	792	\$ 2,088	5,510	0.9%	10,184	36,020	8,828	35,381	90,413	1.3%
Total	\$ 54,149	\$ 87,210	\$ 179,815	\$ 286,991	\$ 608,166	100.0%	\$ 616,967	\$ 906,073	\$ 2,041,197	\$ 3,174,830	\$ 6,739,068	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 59,713	34.1%	\$ 52,212	32.4%	\$ 635,543	33.3%	542,655	34.5%
Medicaid	27,782	15.9%	20,510	12.7%	301,354	15.8%	251,348	16.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,316	21.3%	33,656	20.9%	331,762	17.4%	274,086	17.4%
Self Pay	43,060	24.6%	54,281	33.6%	578,824	30.2%	499,756	31.8%
Other	7,227	4.1%	632	0.4%	62,162	3.3%	4,304	0.3%
TOTAL	\$ 175,099	100.0%	\$ 161,290	100.0%	\$ 1,909,644	100.0%	1,572,150	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,256	37.4%	\$ 15,660	41.8%	\$ 264,149	42.7%	221,753	43.3%
Medicaid	15,194	28.1%	6,596	17.6%	138,799	22.5%	122,496	23.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,528	15.7%	6,496	17.3%	102,144	16.6%	100,751	19.6%
Self Pay	9,094	16.8%	8,715	23.2%	101,692	16.5%	66,708	13.0%
Other	1,077	2.0%	39	0.1%	10,184	1.7%	1,245	0.2%
TOTAL	\$ 54,149	100.0%	\$ 37,506	100.0%	\$ 616,967	100.0%	512,953	100.0%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2025

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 69,229	28.1%	\$ 58,909	26.1%	\$ 611,518	24.6%	\$ 527,726	23.5%
Medicaid	45,881	18.6%	\$ 38,752	17.2%	444,844	17.9%	375,821	16.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	69,012	28.1%	\$ 76,039	33.7%	750,123	30.3%	692,527	30.8%
Self Pay	47,272	19.2%	\$ 42,726	18.9%	531,765	21.4%	541,947	24.1%
Other	14,642	6.0%	\$ 9,520	4.2%	144,864	5.8%	109,718	4.9%
TOTAL	\$ 246,037	100.0%	\$ 225,947	100.0%	\$ 2,483,114	100.0%	\$ 2,247,738	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 29,235	33.5%	\$ 24,223	28.3%	\$ 241,019	26.6%	\$ 209,352	27.0%
Medicaid	20,977	24.1%	15,376	17.9%	\$ 210,663	23.3%	171,380	22.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	22,697	26.0%	30,921	36.1%	285,529	31.4%	265,951	34.3%
Self Pay	12,748	14.6%	11,955	13.9%	132,842	14.7%	91,253	11.8%
Other	1,553	1.8%	3,235	3.8%	36,020	4.0%	37,086	4.8%
TOTAL	\$ 87,210	100.0%	\$ 85,709	100.0%	\$ 906,073	100.0%	\$ 775,023	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
AUGUST 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 425	0.0%	\$ 367	0.0%
Medicaid	270,779	73.3%	\$ 254,436	63.5%	2,946,183	68.8%	2,759,984	67.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	79,479	21.5%	\$ 128,754	32.1%	1,128,657	26.3%	1,180,855	28.7%
Self Pay	18,290	5.0%	\$ 14,854	3.7%	194,028	4.5%	152,225	3.7%
Other	775	0.2%	\$ 2,481	0.6%	16,380	0.4%	25,374	0.6%
TOTAL	\$ 369,323	100.0%	\$ 400,525	100.0%	\$ 4,285,673	100.0%	\$ 4,118,805	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	116,960	65.1%	116,207	59.6%	1,412,199	69.2%	1,211,876	68.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	52,287	29.1%	69,524	35.7%	520,250	25.5%	485,924	27.3%
Self Pay	9,776	5.4%	8,632	4.4%	99,921	4.9%	72,287	4.1%
Other	792	0.4%	554	0.3%	8,828	0.4%	9,894	0.6%
TOTAL	\$ 179,815	100.0%	\$ 194,918	100.0%	\$ 2,041,197	100.0%	\$ 1,779,981	100.0%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
AUGUST 2025

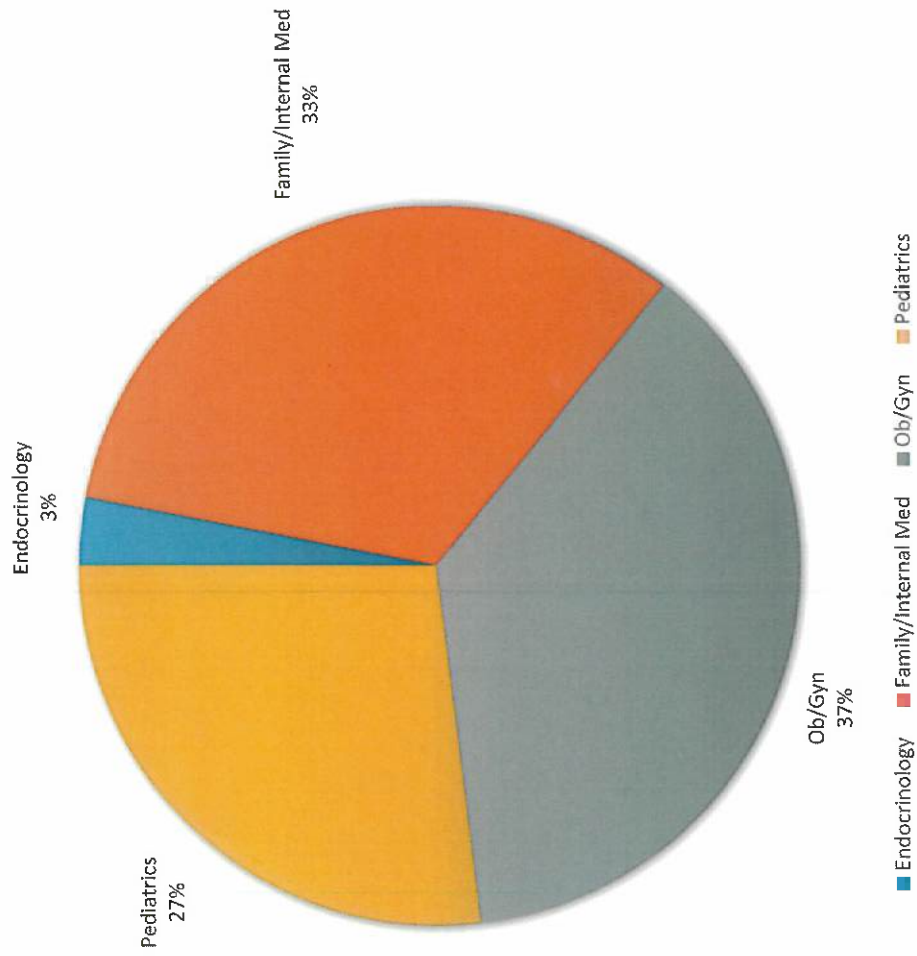
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,561	4.4%	\$ 50,733	5.1%	\$ 565,161	5.3%	\$ 499,375	4.9%
Medicaid	246,739	32.6%	\$ 352,786	35.3%	3,205,911	29.9%	3,394,848	33.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	445,128	58.9%	\$ 572,114	57.2%	6,535,256	61.0%	5,836,625	57.4%
Self Pay	15,705	2.1%	\$ 14,229	1.4%	250,944	2.3%	297,173	2.9%
Other	15,453	2.0%	\$ 9,634	1.0%	156,362	1.5%	146,457	1.4%
TOTAL	\$ 756,587	100.0%	\$ 999,496	100.0%	\$ 10,713,634	100.0%	\$ 10,174,478	100.0%

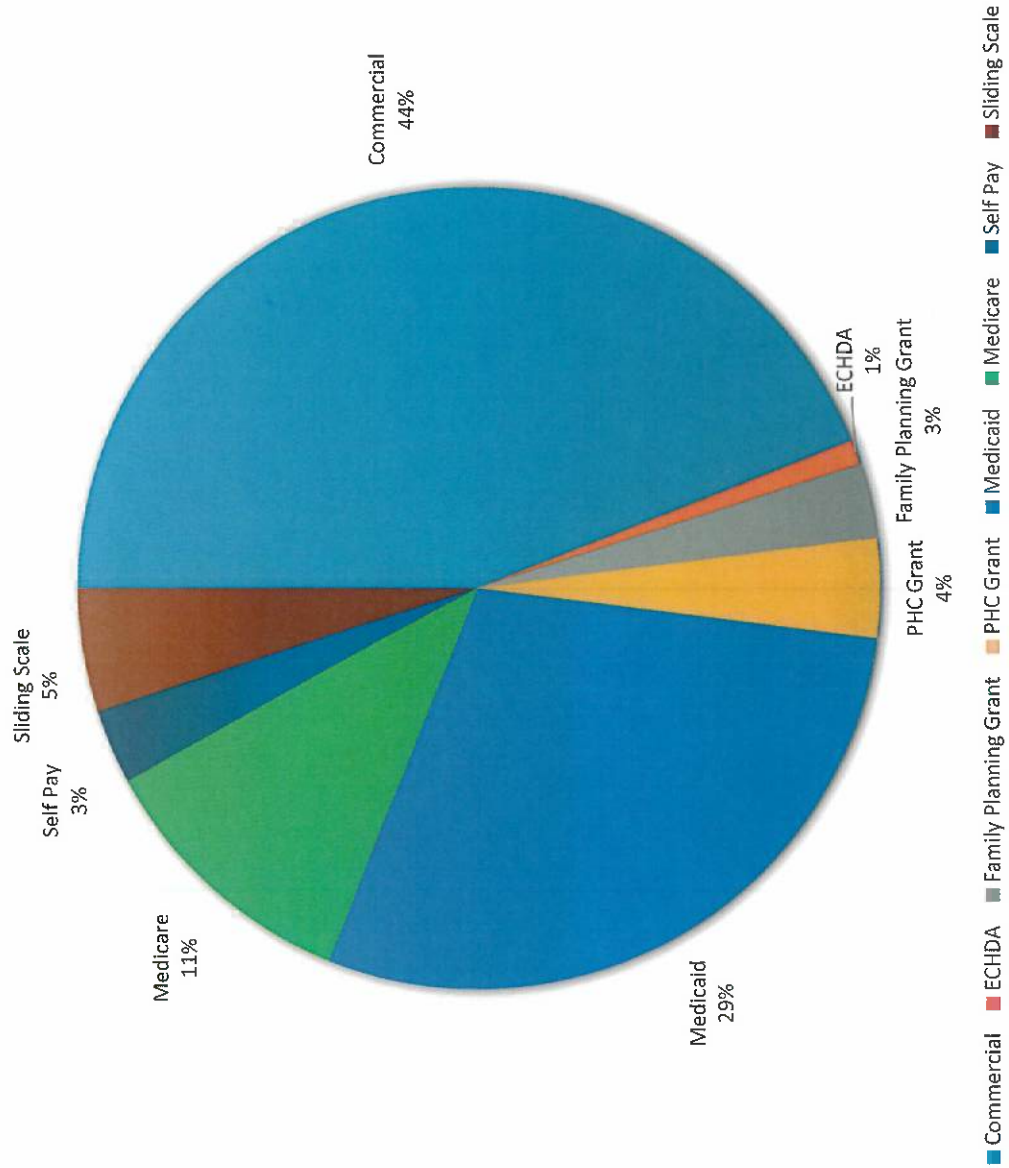
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 14,690	5.1%	\$ 15,304	4.7%	\$ 176,000	5.5%	\$ 132,967	4.6%
Medicaid	95,225	33.2%	93,490	28.5%	958,704	30.2%	801,605	27.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	134,184	46.8%	160,119	48.8%	1,553,944	49.0%	1,394,406	48.2%
Self Pay	40,804	14.2%	57,476	17.5%	450,802	14.2%	528,147	18.3%
Other	2,088	0.7%	1,885	0.6%	35,381	1.1%	35,821	1.2%
TOTAL	\$ 286,991	100.0%	\$ 328,274	100.0%	\$ 3,174,830	100.0%	\$ 2,892,947	100.0%

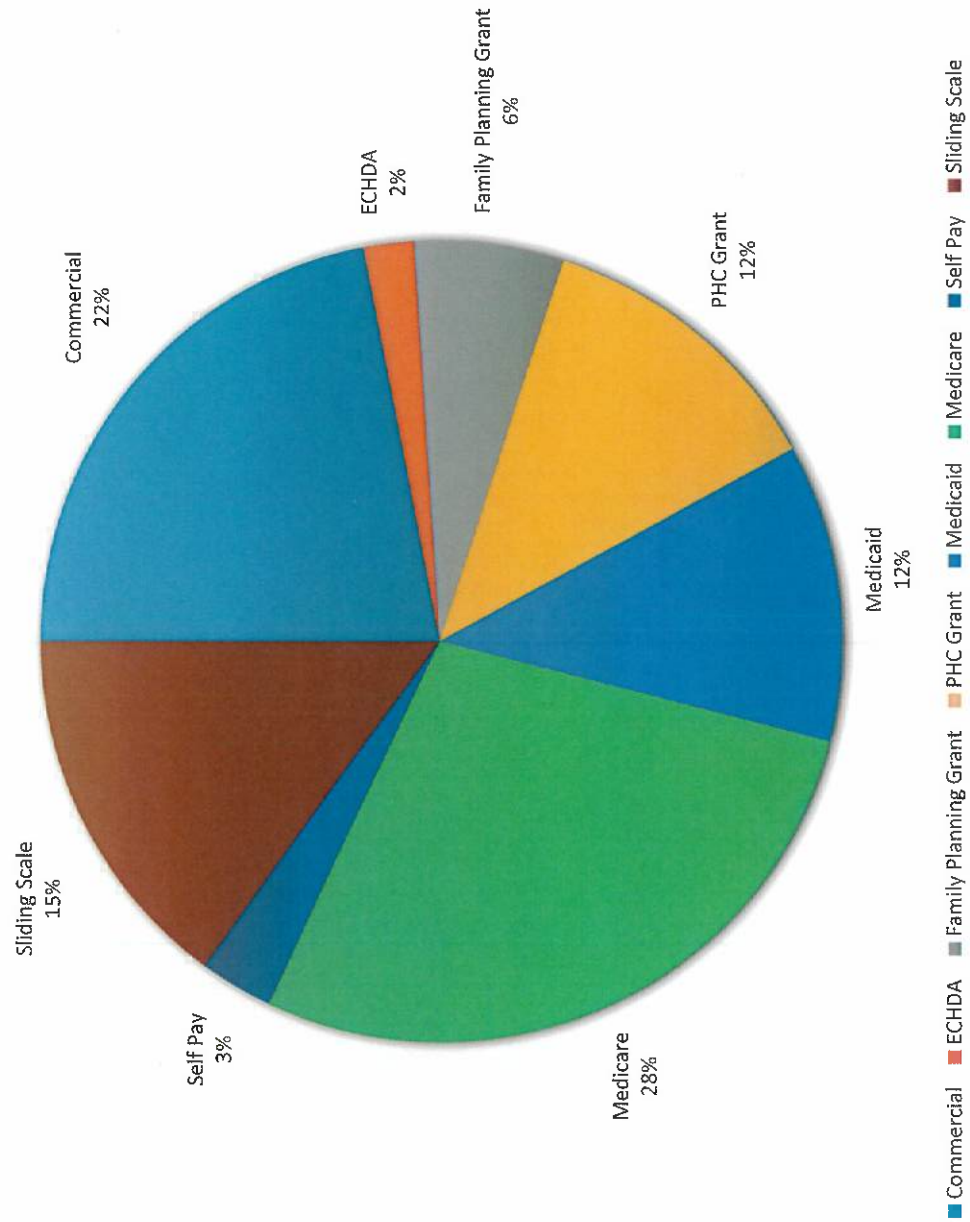
FHC August Visits By Service



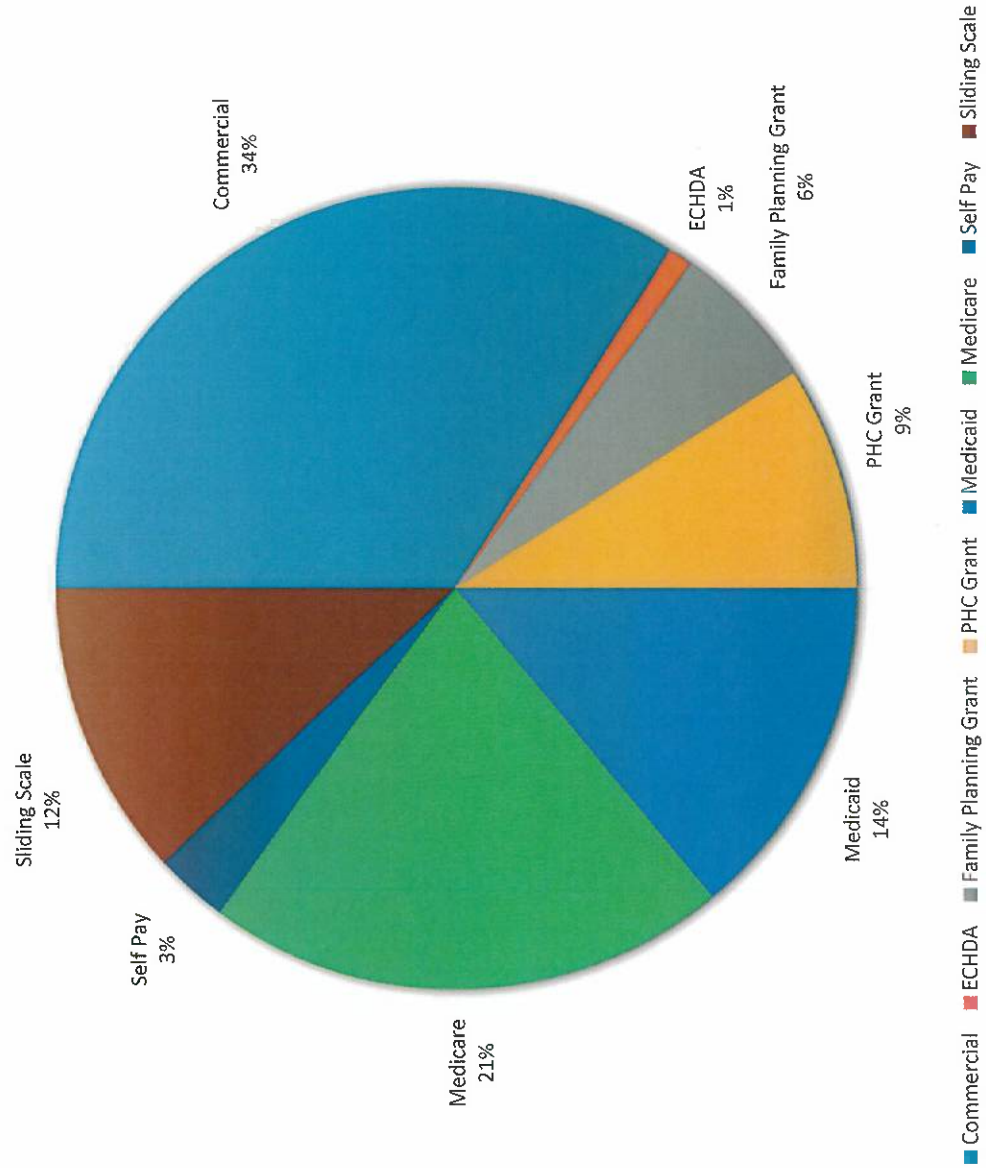
Total FHC August Visits by Financial Class



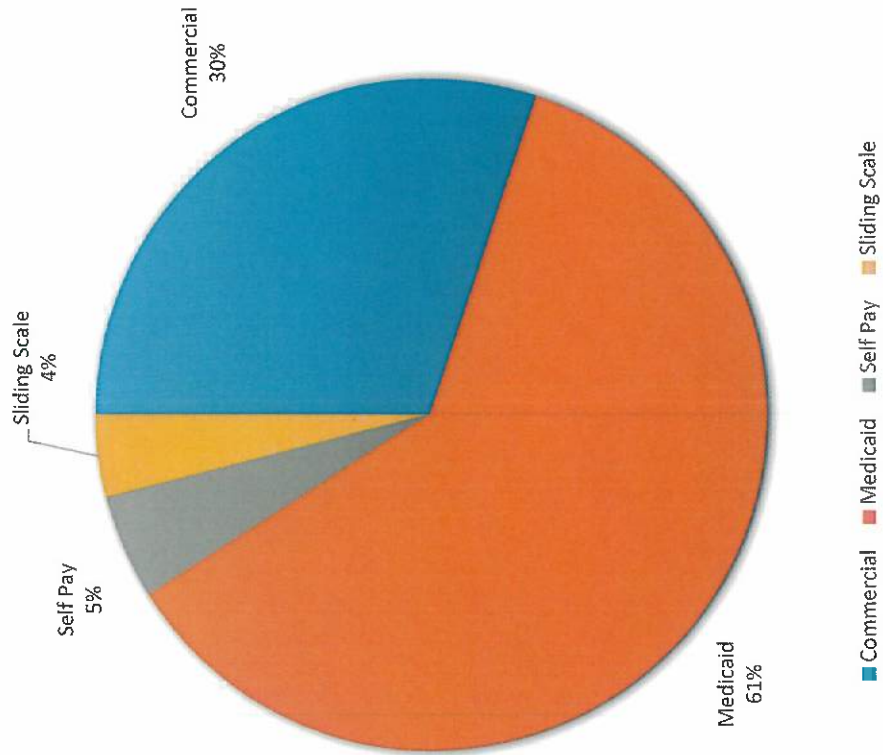
FHC Clements August Visits by Financial Class



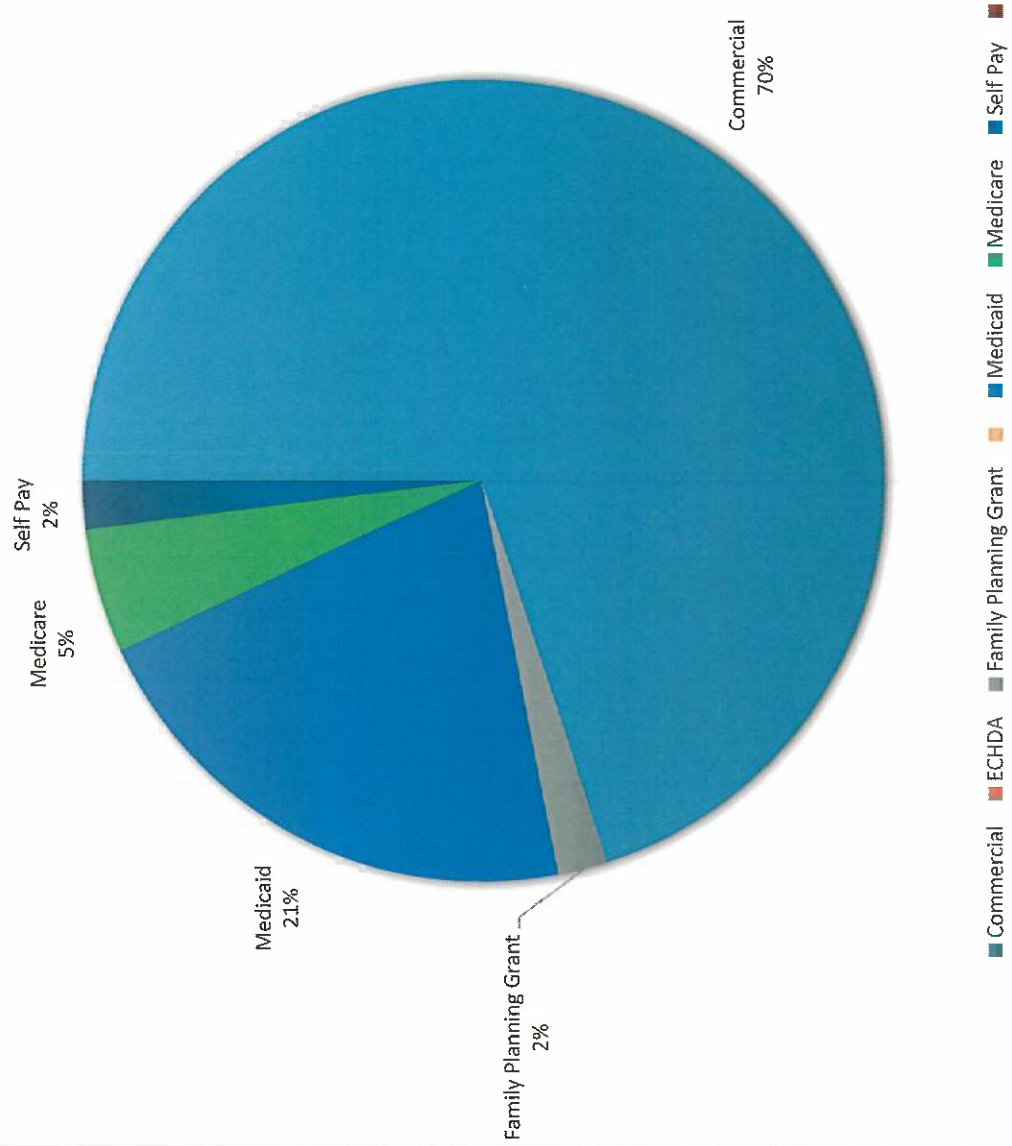
FHC West University August Visits by Financial Class



Healthy Kids Clinic August Visits by Financial Class



Womens Clinic August Visits by Financial Class



FHC Executive Director's Report-September 2025

- **Staffing Update:**
 - **Women's Clinic:** The Women's Clinic is currently searching for a full-time Ultrasound Tech and full-time Medical Assistant.
 - **Healthy Kids Clinic:** The Healthy Kids Clinic is currently in search of a part-time and full-time LVN, and a Medical Assistant.
 - **Family Health Clinic:** FHC Clements is currently in search of a full-time Medical Assistant. West University is currently in search of a part-time Medical Assistant.
- **Provider Update:**
 - **West University:** We are currently searching for a pediatrician and nurse practitioner/physician assistant for our West University location. There is site visits scheduled for September 29, 2025, with Dr Bayo (Pediatrician) and October 6, 2025, with Dr. Ostorga (Pediatrician).
 - **Clements:** Melissa Freeman, FNP has submitted her notice of resignation effective December 4, 2025. Tammy Trollope, FNP, will be joining us again at Clements, her anticipated start date is October 7, 2025.
 - **Women's Clinic:** The Women's Clinic is currently searching for two OB/Gyns with an upcoming site visit scheduled for September 22, 2025 with Dr. Lyons. Dr. Nguyen will not be starting October 1, 2025, and has rescinded his offer.
- **2025 HRSA Operational Site Visit:** Our triennial HRSA Operational Site Visit took place August 26-28, 2025. Of the seventy-seven compliance elements reviewed, we had five findings. We are awaiting the official OSV report to be released so that we can complete the follow-up process.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,258	1,190	5.7%	1,232	2.1%	12,855	13,787	-6.8%	12,967	-0.9%
Neonatal ICU (NICU)	29	18	61.1%	37	-21.6%	253	211	19.9%	224	12.9%
Total Admissions	1,287	1,208	6.5%	1,269	1.4%	13,108	13,998	-6.4%	13,191	-0.6%
<u>Patient Days</u>										
Adult & Pediatric	4,899	4,365	12.2%	4,709	4.0%	50,541	50,536	0.0%	49,903	1.3%
ICU	433	435	-0.5%	463	-6.5%	4,840	5,034	-3.9%	4,961	-2.4%
CCU	457	421	8.6%	450	1.6%	4,861	4,879	-0.4%	4,769	1.9%
NICU	545	282	93.3%	530	2.8%	4,402	3,307	33.1%	3,525	24.9%
Total Patient Days	6,334	5,503	15.1%	6,152	3.0%	64,644	63,756	1.4%	63,158	2.4%
Observation (Obs) Days	653	653	0.0%	664	-1.7%	7,987	7,559	5.7%	7,216	10.7%
Nursery Days	304	285	6.7%	386	-21.2%	3,068	3,297	-6.9%	3,433	-10.6%
Total Occupied Beds / Bassinets	7,291	6,441	13.2%	7,202	1.2%	75,699	74,612	1.5%	73,807	2.6%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.60	4.39	4.9%	4.56	0.8%	4.69	4.38	6.9%	4.60	1.9%
NICU	18.79	15.67	20.0%	14.32	31.2%	17.40	15.67	11.0%	15.74	10.6%
Total ALOS	4.92	4.56	8.0%	4.85	1.5%	4.93	4.55	8.3%	4.79	3.0%
Acute / Adult & Pediatric w/o OB	5.57			5.59	-0.3%	5.57			5.39	3.2%
Average Daily Census	204.3	177.5	15.1%	198.5	3.0%	193.0	190.3	1.4%	188.0	2.7%
Hospital Case Mix Index (CMI)	1.7062	1.7180	-0.7%	1.6967	0.6%	1.7436	1.7180	1.5%	1.7201	1.4%
CMI Adjusted LOS	2.88	2.65	8.8%	2.86	1.0%	2.83	2.65	6.7%	2.78	1.6%
<u>Medicare</u>										
Admissions	484	486	-0.4%	468	3.4%	5,098	5,639	-9.6%	5,229	-2.5%
Patient Days	2,643	2,510	5.3%	2,702	-2.2%	28,321	29,140	-2.8%	28,546	-0.8%
Average Length of Stay	5.46	5.16	5.7%	5.77	-5.4%	5.56	5.17	7.5%	5.46	1.8%
Case Mix Index	1.9610	1.9465	0.7%	2.0536	-4.5%	1.9913	1.9465	2.3%	1.9673	1.2%
<u>Medicaid</u>										
Admissions	138	121	14.0%	145	-4.8%	1,341	1,396	-3.9%	1,347	-0.4%
Patient Days	528	468	12.8%	618	-14.6%	5,336	5,404	-1.3%	5,472	-2.5%
Average Length of Stay	3.83	3.87	-1.1%	4.26	-10.2%	3.98	3.87	2.8%	4.06	-2.0%
Case Mix Index	1.0639	1.1174	-4.8%	1.1296	-5.8%	1.2164	1.1174	8.9%	1.1120	9.4%
<u>Commercial</u>										
Admissions	462	382	20.9%	407	13.5%	4,306	4,419	-2.6%	4,186	2.9%
Patient Days	2,099	1,583	32.6%	1,745	20.3%	19,547	18,309	6.8%	18,293	6.9%
Average Length of Stay	4.54	4.14	9.6%	4.29	6.0%	4.54	4.14	9.6%	4.37	3.9%
Case Mix Index	1.6125	1.6559	-2.6%	1.5182	6.2%	1.6322	1.6559	-1.4%	1.6476	-0.9%
<u>Self Pay</u>										
Admissions	179	189	-5.3%	217	-17.5%	2,016	2,195	-8.2%	2,103	-4.1%
Patient Days	929	795	16.9%	930	-0.1%	9,481	9,231	2.7%	9,157	3.5%
Average Length of Stay	5.19	4.21	23.4%	4.29	21.1%	4.70	4.21	11.8%	4.35	8.0%
Case Mix Index	1.7617	1.5885	10.9%	1.5432	14.2%	1.7078	1.5885	7.5%	1.5674	9.0%
<u>All Other</u>										
Admissions	24	30	-20.0%	32	-25.0%	347	349	-0.6%	326	6.4%
Patient Days	135	144	-6.3%	157	-14.0%	1,959	1,671	17.2%	1,690	15.9%
Average Length of Stay	5.63	4.80	17.2%	4.91	14.6%	5.65	4.79	17.9%	5.18	8.9%
Case Mix Index	2.1008	2.0742	1.3%	2.7237	-22.9%	2.1604	2.0742	4.2%	2.1309	1.4%
<u>Radiology</u>										
InPatient	5,062	4,590	10.3%	4,726	7.1%	52,662	53,184	-1.0%	52,137	1.0%
OutPatient	8,661	8,526	1.6%	9,093	-4.8%	93,111	98,744	-5.7%	94,518	-1.5%
<u>Cath Lab</u>										
InPatient	666	656	1.5%	664	0.3%	7,284	7,589	-4.0%	7,566	-3.7%
OutPatient	428	537	-20.3%	583	-26.6%	4,278	6,220	-31.2%	6,042	-29.2%
<u>Laboratory</u>										
InPatient	87,179	78,757	10.7%	86,195	1.1%	920,156	912,438	0.8%	902,721	1.9%
OutPatient	68,395	69,350	-1.4%	73,171	-6.5%	780,759	803,211	-2.8%	776,437	0.6%
<u>Other</u>										
Deliveries	206	167	23.4%	225	-8.4%	2,007	1,939	3.5%	2,017	-0.5%
<u>Surgical Cases</u>										
InPatient	265	243	9.1%	250	6.0%	2,670	2,815	-5.2%	2,701	-1.1%
OutPatient	540	522	3.4%	600	-10.0%	5,820	6,039	-3.6%	5,799	0.4%
Total Surgical Cases	805	765	5.2%	850	-5.3%	8,490	8,854	-4.1%	8,500	-0.1%
<u>GI Procedures (Endo)</u>										
InPatient	94	141	-33.3%	131	-28.2%	1,296	1,633	-20.6%	1,566	-17.2%
OutPatient	151	185	-18.4%	209	-27.8%	1,825	2,140	-14.7%	2,065	-11.6%
Total GI Procedures	245	326	-24.8%	340	-27.9%	3,121	3,773	-17.3%	3,631	-14.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>OutPatient (O/P)</u>										
Emergency Room Visits	4,895	5,058	-3.2%	5,023	-2.5%	56,801	58,581	-3.0%	58,203	-2.4%
Observation Days	653	653	0.0%	664	-1.7%	7,987	7,559	5.7%	7,216	10.7%
Other O/P Occasions of Service	19,730	19,257	2.5%	20,387	-3.2%	214,208	223,035	-4.0%	217,553	-1.5%
Total O/P Occasions of Svc.	25,278	24,968	1.2%	26,074	-3.1%	278,996	289,175	-3.5%	282,972	-1.4%
<u>Hospital Operations</u>										
Manhours Paid	307,898	287,950	6.9%	301,821	2.0%	3,298,551	3,261,999	1.1%	3,160,951	4.4%
FTE's	1,738.1	1,625.5	6.9%	1,703.8	2.0%	1,723.1	1,704.0	1.1%	1,646.3	4.7%
Adjusted Patient Days	11,535	10,710	7.7%	11,853	-2.7%	120,583	123,404	-2.3%	120,812	-0.2%
Hours / Adjusted Patient Day	26.69	26.89	-0.7%	25.46	4.8%	27.36	26.43	3.5%	26.16	4.5%
Occupancy - Actual Beds	55.5%	50.9%	9.2%	53.9%	3.0%	52.4%	54.5%	-3.8%	51.1%	2.7%
FTE's / Adjusted Occupied Bed	4.7	4.7	-0.7%	4.5	4.8%	4.8	4.6	3.5%	4.6	4.5%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	583	665	-12.3%	554	5.2%	6,750	6,737	0.2%	5,575	21.1%
Manhours Paid	1,951	1,999	-2.4%	1,847	5.7%	20,781	20,253	2.6%	19,316	7.6%
FTE's	11.0	11.3	-2.4%	10.4	5.7%	10.9	10.6	2.6%	10.1	7.9%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	755	691	9.3%	796	-5.2%	7,956	7,334	8.5%	7,505	6.0%
Manhours Paid	1,647	1,487	10.7%	1,324	24.4%	17,093	15,782	8.3%	13,250	29.0%
FTE's	9.3	8.4	10.7%	7.5	24.4%	8.9	8.2	8.3%	6.9	29.4%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	971	1,017	-4.5%	962	0.9%	10,314	9,764	5.6%	9,949	3.7%
Manhours Paid	1,815	2,046	-11.3%	1,509	20.2%	17,588	19,642	-10.5%	17,554	0.2%
FTE's	10.2	11.6	-11.3%	8.5	20.2%	9.2	10.3	-10.5%	9.1	0.5%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,236	1,786	-30.8%	1,609	-23.2%	17,298	19,424	-10.9%	18,046	-4.1%
Manhours Paid	3,353	2,729	22.9%	3,415	-1.8%	37,034	29,678	24.8%	35,694	3.8%
FTE's	18.9	15.4	22.9%	19.3	-1.8%	19.3	15.5	24.8%	18.6	4.1%
<u>Total ECHD Operations</u>										
Total Admissions	1,287	1,208	6.5%	1,269	1.4%	13,108	13,998	-6.4%	13,191	-0.6%
Total Patient Days	6,334	5,503	15.1%	6,152	3.0%	64,644	63,756	1.4%	63,158	2.4%
Total Patient and Obs Days	6,987	6,156	13.5%	6,816	2.5%	72,631	71,315	1.8%	70,374	3.2%
Total FTE's	1,787.6	1,672.2	6.9%	1,749.5	2.2%	1,771.4	1,748.6	1.3%	1,691.0	4.8%
FTE's / Adjusted Occupied Bed	4.8	4.8	-0.7%	4.6	5.0%	4.9	4.7	3.7%	4.7	4.6%
Total Adjusted Patient Days	11,535	10,710	7.7%	11,853	-2.7%	120,583	123,404	-2.3%	120,812	-0.2%
Hours / Adjusted Patient Day	27.45	27.66	-0.7%	26.15	5.0%	28.12	27.13	3.7%	26.87	4.6%
Outpatient Factor	1.8212	1.9462	-6.4%	1.9267	-5.5%	1.8653	1.9356	-3.6%	1.9129	-2.5%
Blended O/P Factor	1.9926	2.1626	-7.9%	2.1082	-5.5%	2.0548	2.1274	-3.4%	2.1105	-2.6%
Total Adjusted Admissions	2,344	2,351	-0.3%	2,445	-4.1%	24,451	27,094	-9.8%	25,233	-3.1%
Hours / Adjusted Admission	135.10	125.99	7.2%	126.76	6.6%	138.69	123.55	12.3%	128.67	7.8%
FTE's - Hospital Contract	45.8	53.2	-14.0%	54.0	-15.1%	45.8	57.0	-19.7%	54.8	-16.5%
FTE's - Mgmt Services	43.6	53.7	-18.9%	51.9	-16.1%	55.2	53.7	2.8%	53.7	2.8%
Total FTE's (including Contract)	1,877.0	1,779.1	5.5%	1,855.4	1.2%	1,872.4	1,859.4	0.7%	1,799.5	4.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.04	5.15	-2.0%	4.85	4.0%	5.20	5.05	3.1%	5.00	3.9%
ProCare FTEs	212.5	237.9	-10.7%	208.8	1.8%	208.1	238.4	-12.7%	205.6	1.2%
TraumaCare FTEs	8.3	9.7	-14.0%	8.3	0.1%	8.3	9.0	-8.4%	8.9	-7.4%
Total System FTEs	2,097.9	2,026.7	3.5%	2,072.5	1.2%	2,088.8	2,106.8	-0.9%	2,014.0	3.7%
<u>Urgent Care Visits</u>										
JBS Clinic	1,544	1,285	20.2%	1,560	-1.0%	14,923	14,887	0.2%	14,942	-0.1%
West University	952	863	10.3%	1,017	-6.4%	9,648	9,995	-3.5%	9,915	-2.7%
Total Urgent Care Visits	2,496	2,148	16.2%	2,577	-3.1%	24,571	24,882	-1.2%	24,857	-1.2%
<u>Retail Clinic Visits</u>										
Retail Clinic	194	97	100.0%	123	57.7%	1,776	987	79.9%	984	80.5%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2025**

	PRIOR FISCAL YEAR END				CURRENT
	CURRENT	HOSPITAL	PRO CARE	TRAUMA CARE	YEAR
ASSETS	YEAR	AUDITED	AUDITED	AUDITED	CHANGE
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 9,459,035	\$ 39,080,496	\$ 4,500	\$ -	\$ (29,625,961)
Investments	62,672,076	51,625,680	-	-	11,046,395
Patient Accounts Receivable - Gross	244,609,930	214,878,735	20,514,645	2,184,343	7,032,207
Less: 3rd Party Allowances	(157,074,181)	(137,537,477)	(11,562,038)	(1,672,339)	(6,302,327)
Bad Debt Allowance	(44,629,766)	(38,524,192)	(5,030,483)	(410,000)	(665,091)
Net Patient Accounts Receivable	42,905,982	38,817,066	3,922,124	102,004	64,789
Taxes Receivable	10,825,862	11,080,895	-	-	(255,033)
Accounts Receivable - Other	10,467,553	4,024,723	84,681	-	6,358,149
Inventories	10,732,740	9,707,477	481,637	-	543,626
Prepaid Expenses	6,233,895	5,310,963	154,463	24,531	743,937
Total Current Assets	153,297,142	159,647,300	4,647,405	126,535	(11,124,098)
CAPITAL ASSETS:					
Property and Equipment	533,927,038	521,685,955	403,173	-	11,837,910
Construction in Progress	21,949,988	17,368,743	-	-	4,581,245
	555,877,026	539,054,698	403,173	-	16,419,155
Less: Accumulated Depreciation and Amortization	(394,444,755)	(377,031,484)	(338,723)	-	(17,074,548)
Total Capital Assets	161,432,271	162,023,214	64,449	-	(655,393)
LEASE ASSETS					
Leased Assets	2,337,842	4,190,843	-	-	(1,853,000)
Less Accumulated Amortization Lease Assets	(2,186,660)	(1,956,677)	-	-	(229,984)
Total Lease Assets	151,182	2,234,166	-	-	(2,082,984)
SUBSCRIPTION ASSETS					
Subscription Assets	15,221,935	8,410,917	-	-	6,811,018
Less Accumulated Amortization Subscription Assets	(5,137,022)	(2,749,774)	-	-	(2,387,248)
Total Subscription Assets	10,084,913	5,661,144	-	-	4,423,770
LT Lease Receivable	5,173,808	6,227,920	-	-	(1,054,111)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,447,355	6,469,359	-	-	(22,005)
Restricted TPC, LLC	1,826,505	1,707,903	-	-	118,602
Investment in PBBHC	44,756,193	30,997,988	-	-	13,758,205
Restricted MCH West Texas Services	2,432,773	2,356,263	-	-	76,510
Pension, Deferred Outflows of Resources	9,844,646	10,795,764	-	-	(951,117)
Assets whose use is Limited	362,317	-	271,068	6,480	84,769
TOTAL ASSETS	\$ 395,814,001	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 2,572,148
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,880,000	\$ 1,880,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,941,169	3,640,526	-	-	(699,357)
Current Portion of Lease Liabilities	324,818	627,362	-	-	(302,544)
Current Portion of Subscription Liabilities	2,649,626	1,325,425	-	-	1,324,202
Accounts Payable	27,869,366	35,655,859	(1,957,165)	(531,939)	(5,297,389)
A/R Credit Balances	2,764,205	2,596,359	-	-	167,846
Accrued Interest	715,612	214,256	-	-	501,356
Accrued Salaries and Wages	12,505,075	5,947,335	6,995,870	232,095	(670,225)
Accrued Compensated Absences	5,742,317	5,326,543	-	-	415,775
Due to Third Party Payors	12,658,889	8,683,192	-	-	3,975,697
Deferred Revenue	1,599,823	261,004	(22,952)	-	1,361,772
Total Current Liabilities	71,650,901	66,157,860	5,015,753	(299,844)	477,288
ACCRUED POST RETIREMENT BENEFITS	19,648,724	31,003,241	-	-	(11,354,518)
LESSOR DEFERRED INFLOWS OF RESOURCES	5,926,455	7,050,609	-	-	(1,124,154)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,799,851	2,422,562	-	-	(622,711)
LEASE LIABILITIES	39,011	2,097,459	-	-	(2,058,448)
SUBSCRIPTION LIABILITIES	5,483,572	3,919,443	-	-	1,564,129
LONG-TERM DEBT - Less Current Maturities	27,835,864	28,360,398	-	-	(524,533)
Total Liabilities	132,384,378	141,011,572	5,015,753	(299,844)	(13,343,104)
FUND BALANCE	263,429,624	247,114,344	(32,831)	432,859	263,462,454
TOTAL LIABILITIES AND FUND BALANCE	\$ 395,814,001	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 2,572,148

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 64,624,931	\$ 58,306,291	10.8%	\$ 59,671,961	8.3%	\$ 657,735,250	\$ 672,361,027	-2.2%	\$ 630,664,265	4.3%
Outpatient Revenue	64,147,895	67,784,636	-5.4%	66,129,707	-3.0%	693,791,421	758,006,182	-8.5%	700,329,957	-0.9%
TOTAL PATIENT REVENUE	\$ 128,772,826	\$ 126,090,927	2.1%	\$ 125,801,668	2.4%	\$ 1,351,526,672	\$ 1,430,367,209	-5.5%	\$ 1,330,994,222	1.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 80,501,354	\$ 80,915,696	-0.5%	\$ 84,535,074	-4.8%	\$ 856,940,447	\$ 928,701,657	-7.7%	\$ 862,715,764	-0.7%
Policy Adjustments	1,332,110	1,373,910	-3.0%	1,211,272	10.0%	13,040,788	14,022,819	-7.0%	12,832,610	1.6%
Uninsured Discount	8,742,470	7,254,434	20.5%	10,004,011	-12.6%	101,995,244	82,834,805	23.1%	83,618,702	22.0%
Indigent	770,491	1,037,095	-25.7%	957,967	-19.6%	12,420,692	11,810,241	5.2%	11,474,170	8.2%
Provision for Bad Debts	10,200,661	7,538,531	35.3%	937,199	988.4%	76,360,101	86,719,483	-11.9%	77,006,959	-0.8%
TOTAL REVENUE DEDUCTIONS	\$ 101,547,086	\$ 98,119,666	3.5%	\$ 97,645,522	4.0%	\$ 1,060,757,271	\$ 1,124,089,005	-5.6%	\$ 1,047,648,205	1.3%
	78.86%	77.82%		77.62%		78.49%	78.59%		78.71%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,810,333	\$ 1,810,333	0.0%	\$ 1,551,832	16.7%	\$ 22,216,004	\$ 19,913,663	11.6%	\$ 16,147,440	37.6%
DSRIP/CHIRP	(66,363)	494,167	-113.4%	(43,719)	51.8%	(2,006,589)	5,435,837	-136.9%	7,077,328	-128.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,743,970	\$ 2,304,500	-24.3%	\$ 1,508,113	15.6%	\$ 20,209,415	\$ 25,349,500	-20.3%	\$ 23,224,768	-13.0%
NET PATIENT REVENUE	\$ 28,969,710	\$ 30,275,761	-4.3%	\$ 29,664,258	-2.3%	\$ 310,978,816	\$ 331,627,704	-6.2%	\$ 306,570,785	1.4%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,347,748	\$ 6,693,589	-5.2%	\$ 6,459,251	-1.7%	\$ 76,436,099	\$ 73,629,479	3.8%	\$ 70,209,868	8.9%
Other Revenue	1,904,097	1,596,331	19.3%	1,572,966	21.1%	17,672,976	17,366,153	1.8%	17,035,978	3.7%
TOTAL OTHER REVENUE	\$ 8,251,845	\$ 8,289,920	-0.5%	\$ 8,032,217	2.7%	\$ 94,109,076	\$ 90,995,632	3.4%	\$ 87,245,847	7.9%
NET OPERATING REVENUE	\$ 37,221,555	\$ 38,565,681	-3.5%	\$ 37,696,475	-1.3%	\$ 405,087,891	\$ 422,623,336	-4.1%	\$ 393,816,632	2.9%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 17,012,889	\$ 15,994,991	6.4%	\$ 16,442,312	3.5%	\$ 177,544,077	\$ 178,561,601	-0.6%	\$ 169,554,643	4.7%
Benefits	1,150,214	2,055,647	-44.0%	2,759,783	-58.3%	17,179,943	23,040,326	-25.4%	15,180,139	13.2%
Temporary Labor	1,390,119	1,454,050	-4.4%	1,691,527	-17.8%	15,279,865	16,449,778	-7.1%	19,028,594	-19.7%
Physician Fees	1,228,259	1,199,487	2.4%	1,392,898	-11.8%	14,384,704	13,192,257	9.0%	13,599,923	5.8%
Texas Tech Support	1,025,357	1,002,447	2.3%	1,016,434	0.9%	11,100,926	11,026,917	0.7%	10,659,604	4.1%
Purchased Services	4,710,433	4,745,289	-0.7%	4,550,070	3.5%	53,017,187	52,650,327	0.7%	51,128,120	3.7%
Supplies	6,873,698	6,821,116	0.8%	7,113,633	-3.4%	74,508,829	77,214,064	-3.5%	73,578,943	1.3%
Utilities	332,631	377,394	-11.9%	376,620	-11.7%	3,698,444	4,014,312	-7.9%	4,077,332	-9.3%
Repairs and Maintenance	1,527,482	1,040,121	46.9%	938,092	62.8%	10,124,486	11,436,916	-11.5%	8,648,349	17.1%
Leases and Rent	118,870	106,909	11.2%	118,227	0.5%	1,347,477	1,179,507	14.2%	1,181,680	14.0%
Insurance	204,822	207,411	-1.2%	196,721	4.1%	2,358,409	2,259,422	4.4%	2,035,702	15.9%
Interest Expense	90,140	117,840	-23.5%	100,922	-10.7%	972,393	1,296,240	-25.0%	1,128,864	-13.9%
ECHDA	202,019	283,446	-28.7%	411,726	-50.9%	1,373,799	3,117,906	-55.9%	1,716,791	-20.0%
Other Expense	217,861	236,114	-7.7%	646,456	-66.3%	2,357,059	2,742,800	-14.1%	2,505,668	-5.9%
TOTAL OPERATING EXPENSES	\$ 36,084,793	\$ 35,642,262	1.2%	\$ 37,755,420	-4.4%	\$ 385,247,599	\$ 398,182,373	-3.2%	\$ 374,024,352	3.0%
Depreciation/Amortization	\$ 2,243,083	\$ 2,009,687	11.6%	\$ 2,115,220	6.0%	\$ 23,518,240	\$ 21,995,800	6.9%	\$ 22,159,768	6.1%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(45,332)	-99.3%
TOTAL OPERATING COSTS	\$ 38,327,876	\$ 37,651,949	1.8%	\$ 39,870,640	-3.9%	\$ 408,765,539	\$ 420,178,173	-2.7%	\$ 396,138,788	3.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,106,321)	\$ 913,732	221.1%	\$ (2,174,165)	49.1%	\$ (3,677,648)	\$ 2,445,163	-250.4%	\$ (2,322,156)	58.4%
Operating Margin	-2.97%	2.37%	-225.4%	-5.77%	-48.5%	-0.91%	0.58%	-256.9%	-0.59%	54.0%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 190,987	\$ 137,303	39.1%	\$ 169,796	12.5%	\$ 1,956,023	\$ 1,510,333	29.5%	\$ 1,845,084	6.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	210,135	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	0.0%	-	0.0%	73,213	-	0.0%	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (915,334)	\$ 1,051,035	187.1%	\$ (2,004,369)	54.3%	\$ 270,384	\$ 5,279,887	94.9%	\$ 942,963	71.3%
Unrealized Gain/(Loss) on Investments	\$ 129,392	-	0.0%	\$ 294,948	-56.1%	\$ 1,081,140	-	0.0%	\$ 2,069,752	-47.8%
Investment in Subsidiaries	10,366	96,879	-89.3%	11,565	-10.4%	791,673	1,065,669	-25.7%	856,185	-7.5%
CHANGE IN NET POSITION	\$ (775,576)	\$ 1,147,914	167.6%	\$ (1,697,856)	54.3%	\$ 2,143,197	\$ 6,345,556	66.2%	\$ 3,868,899	44.6%
ADJUSTED OPERATING EBIDA	\$ 443,290	\$ 2,370,114	-81.3%	\$ (248,454)	-278.4%	\$ 7,247,902	\$ 18,331,096	-60.5%	\$ 5,027,322	44.2%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 64,624,931	\$ 58,306,291	10.8%	\$ 59,671,961	8.3%	\$ 657,735,250	\$ 672,361,027	-2.2%	\$ 630,664,265	4.3%
Outpatient Revenue	53,068,510	55,170,114	-3.8%	55,298,574	-4.0%	569,164,192	629,037,830	-9.5%	575,708,959	-1.1%
TOTAL PATIENT REVENUE	\$ 117,693,441	\$ 113,476,405	3.7%	\$ 114,970,534	2.4%	\$ 1,226,899,442	\$ 1,301,398,857	-5.7%	\$ 1,206,373,225	1.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 74,535,574	\$ 74,599,524	-0.1%	\$ 79,479,602	-6.2%	\$ 791,107,493	\$ 864,292,066	-8.5%	\$ 800,245,249	-1.1%
Policy Adjustments	649,883	77,055	743.4%	49,665	1208.5%	2,295,550	886,167	159.0%	835,024	174.9%
Uninsured Discount	8,522,503	6,979,644	22.1%	9,648,543	-11.7%	99,289,800	80,003,393	24.1%	80,814,896	22.9%
Indigent Care	764,932	1,025,789	-25.4%	938,704	-18.5%	12,312,175	11,691,380	5.3%	11,346,441	8.5%
Provision for Bad Debts	9,119,931	6,535,721	39.5%	(93,026)	-9903.7%	64,737,528	75,051,761	-13.7%	63,433,440	2.1%
TOTAL REVENUE DEDUCTIONS	\$ 93,592,822	\$ 89,217,733	4.9%	\$ 90,023,488	4.0%	\$ 969,742,547	\$ 1,031,924,767	-6.0%	\$ 956,675,050	1.4%
	79.52%	78.62%		78.30%		79.04%	79.29%		79.30%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,810,333	\$ 1,810,333	0.0%	\$ 1,551,832	16.7%	\$ 22,216,004	\$ 19,913,663	11.6%	\$ 16,147,440	37.6%
DSRIP/CHIRP	(66,363)	494,167	-113.4%	(43,719)	51.8%	(2,006,589)	5,435,837	-136.9%	7,077,328	-128.4%
TOTAL OTHER PATIENT REVENUE	\$ 1,743,970	\$ 2,304,500	-24.3%	\$ 1,508,113	15.6%	\$ 20,209,415	\$ 25,349,500	-20.3%	\$ 23,224,768	-13.0%
NET PATIENT REVENUE	\$ 25,844,588	\$ 26,563,172	-2.7%	\$ 26,455,160	-2.3%	\$ 277,366,310	\$ 294,823,590	-5.9%	\$ 272,922,943	1.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,347,748	\$ 6,693,589	-5.2%	\$ 6,459,251	-1.7%	\$ 76,436,099	\$ 73,629,479	3.8%	\$ 70,209,868	8.9%
Other Revenue	1,623,543	1,383,731	17.3%	1,380,399	17.6%	14,805,933	15,045,818	-1.6%	14,656,841	1.0%
TOTAL OTHER REVENUE	\$ 7,971,291	\$ 8,077,320	-1.3%	\$ 7,839,650	1.7%	\$ 91,242,032	\$ 88,675,297	2.9%	\$ 84,866,709	7.5%
NET OPERATING REVENUE	\$ 33,815,880	\$ 34,640,492	-2.4%	\$ 34,294,810	-1.4%	\$ 368,608,343	\$ 383,498,887	-3.9%	\$ 357,789,652	3.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 12,218,758	\$ 11,185,290	9.2%	\$ 11,721,821	4.2%	\$ 126,063,645	\$ 125,515,205	0.4%	\$ 119,800,189	5.2%
Benefits	750,046	1,685,378	-55.5%	2,332,028	-67.8%	12,310,248	18,295,947	-32.7%	10,478,129	17.5%
Temporary Labor	638,519	848,158	-24.7%	886,832	-28.0%	7,112,344	9,818,466	-27.6%	9,717,272	-26.8%
Physician Fees	1,234,318	1,240,268	-0.5%	1,386,807	-11.0%	14,810,270	13,642,948	8.6%	14,031,829	5.5%
Texas Tech Support	1,025,357	1,002,447	2.3%	1,016,434	0.9%	11,100,926	11,026,917	0.7%	10,659,604	4.1%
Purchased Services	4,949,251	5,042,225	-1.8%	4,883,629	1.3%	55,988,294	55,968,923	0.0%	54,263,023	3.2%
Supplies	6,775,970	6,743,046	0.5%	7,036,512	-3.7%	73,692,524	76,399,952	-3.5%	72,833,776	1.2%
Utilities	331,873	375,819	-11.7%	375,572	-11.6%	3,690,025	4,004,482	-7.9%	4,067,112	-9.3%
Repairs and Maintenance	1,526,272	1,038,829	46.9%	937,433	62.8%	10,121,839	11,422,704	-11.4%	8,643,378	17.1%
Leases and Rentals	(46,301)	(38,486)	20.3%	(30,531)	51.6%	(318,548)	(423,346)	-24.8%	(441,597)	-27.9%
Insurance	125,778	145,158	-13.4%	132,258	-4.9%	1,653,097	1,596,738	3.5%	1,450,113	14.0%
Interest Expense	90,140	117,840	-23.5%	100,922	-10.7%	972,393	1,296,240	-25.0%	1,128,864	-13.9%
ECHDA	202,019	283,446	-28.7%	411,726	-50.9%	1,373,799	3,117,906	-55.9%	1,716,791	-20.0%
Other Expense	148,950	174,669	-14.7%	572,233	-74.0%	1,627,054	1,940,840	-16.2%	1,865,075	-12.8%
TOTAL OPERATING EXPENSES	\$ 29,970,951	\$ 29,844,087	0.4%	\$ 31,763,677	-5.6%	\$ 320,197,912	\$ 333,623,922	-4.0%	\$ 310,213,557	3.2%
Depreciation/Amortization	\$ 2,231,196	\$ 1,997,460	11.7%	\$ 2,102,993	6.1%	\$ 23,387,421	\$ 21,861,303	7.0%	\$ 22,048,098	6.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(45,332)	-99.3%
TOTAL OPERATING COSTS	\$ 32,202,147	\$ 31,841,547	1.1%	\$ 33,866,670	-4.9%	\$ 343,585,034	\$ 355,485,225	-3.3%	\$ 332,216,322	3.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,613,733	\$ 2,798,945	-42.3%	\$ 428,139	-276.9%	\$ 25,023,309	\$ 28,013,662	-10.7%	\$ 25,573,330	2.2%
Operating Margin	4.77%	8.08%	-40.9%	1.25%	282.3%	6.79%	7.30%	-7.1%	7.15%	-5.0%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 190,987	\$ 137,303	39.1%	\$ 169,796	12.5%	\$ 1,956,023	\$ 1,510,333	29.5%	\$ 1,845,084	6.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	210,135	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	0.0%	-	0.0%	73,213	-	-	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,804,720	\$ 2,936,248	-38.5%	\$ 597,936	201.8%	\$ 28,971,341	\$ 30,848,386	-6.1%	\$ 28,838,449	0.5%
Procure Capital Contribution	(2,742,812)	(1,959,714)	40.0%	(2,653,423)	3.4%	(28,982,141)	(25,932,729)	11.8%	(28,282,996)	2.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (938,092)	\$ 976,534	196.1%	\$ (2,055,487)	54.4%	\$ (10,800)	\$ 4,915,657	100.2%	\$ 555,453	101.9%
Unrealized Gain/(Loss) on Investments	\$ 129,392	-	0.0%	\$ 294,948	-56.1%	\$ 1,081,140	-	0.0%	\$ 2,069,752	-47.8%
Investment in Subsidiaries	10,366	96,879	-89.3%	11,565	-10.4%	791,673	1,065,669	-25.7%	856,185	-7.5%
CHANGE IN NET POSITION	\$ (798,334)	\$ 1,073,413	174.4%	\$ (1,748,974)	54.4%	\$ 1,862,013	\$ 5,981,326	68.9%	\$ 3,481,389	46.5%
ADJUSTED OPERATING EBIDA	\$ 3,151,457	\$ 4,243,100	-25.7%	\$ 2,341,625	34.6%	\$ 35,818,040	\$ 43,765,098	-18.2%	\$ 32,811,137	9.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,832,894	\$ 12,189,432	-11.1%	\$ 10,670,771	1.5%	\$ 122,389,767	\$ 126,365,614	-3.1%	\$ 122,137,920	0.2%
TOTAL PATIENT REVENUE	\$ 10,832,894	\$ 12,189,432	-11.1%	\$ 10,670,771	1.5%	\$ 122,389,767	\$ 126,365,614	-3.1%	\$ 122,137,920	0.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,841,471	\$ 6,112,041	-4.4%	\$ 4,992,018	17.0%	\$ 64,775,449	\$ 63,159,738	2.6%	\$ 61,285,685	5.7%
Policy Adjustments	610,421	1,231,871	-50.4%	1,141,641	-46.5%	10,317,144	12,738,769	-19.0%	11,622,609	-11.2%
Uninsured Discount	219,967	274,790	-20.0%	355,468	-38.1%	2,705,443	2,831,412	-4.4%	2,803,806	-3.5%
Indigent	5,560	11,306	-50.8%	19,263	-71.1%	108,517	118,861	-8.7%	127,729	-15.0%
Provision for Bad Debts	1,073,046	937,551	14.5%	1,009,757	6.3%	11,289,756	11,268,155	0.2%	13,200,161	-14.5%
TOTAL REVENUE DEDUCTIONS	\$ 7,750,465	\$ 8,567,559	-9.5%	\$ 7,518,146	3.1%	\$ 89,196,309	\$ 90,116,935	-1.0%	\$ 89,039,991	0.2%
	71.55%	70.29%		70.46%		72.88%	71.31%		72.90%	
NET PATIENT REVENUE	\$ 3,082,429	\$ 3,621,873	-14.9%	\$ 3,152,625	-2.2%	\$ 33,193,458	\$ 36,248,679	-8.4%	\$ 33,097,928	0.3%
OTHER REVENUE										
Other Income	\$ 280,367	\$ 211,525	32.5%	\$ 191,294	46.6%	\$ 2,854,650	\$ 2,308,510	23.7%	\$ 2,367,208	20.6%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,362,796	\$ 3,833,398	-12.3%	\$ 3,343,919	0.6%	\$ 36,048,108	\$ 38,557,189	-6.5%	\$ 35,465,137	1.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,546,745	\$ 4,560,976	-0.3%	\$ 4,483,395	1.4%	\$ 48,816,377	\$ 50,345,033	-3.0%	\$ 47,069,297	3.7%
Benefits	377,660	354,977	6.4%	413,879	-8.8%	4,676,857	4,527,281	3.3%	4,500,396	3.9%
Temporary Labor	751,601	605,892	24.0%	804,695	-6.6%	8,167,521	6,631,312	23.2%	9,311,322	-12.3%
Physician Fees	253,189	218,467	15.9%	265,339	-4.6%	2,426,162	2,401,037	1.0%	2,419,822	0.3%
Purchased Services	(238,981)	(298,439)	-19.9%	(336,070)	-28.9%	(2,997,439)	(3,335,129)	-10.1%	(3,151,783)	-4.9%
Supplies	97,872	77,721	25.7%	76,778	27.2%	812,973	811,707	0.2%	742,884	9.4%
Utilities	758	1,575	-51.9%	1,047	-27.6%	8,419	9,830	-14.4%	10,220	-17.6%
Repairs and Maintenance	1,210	1,292	-6.3%	658.60	83.7%	2,647	14,212	-81.4%	4,971	-46.8%
Leases and Rentals	164,517	143,402	14.7%	146,765	12.1%	1,657,497	1,580,930	4.8%	1,601,351	3.5%
Insurance	70,579	54,021	30.7%	54,741	28.9%	603,331	572,132	5.5%	492,060	22.6%
Other Expense	68,772	61,001	12.7%	73,888	-6.9%	725,086	797,076	-9.0%	635,922	14.0%
TOTAL OPERATING EXPENSES	\$ 6,093,721	\$ 5,780,885	5.4%	\$ 5,985,116	1.8%	\$ 64,899,430	\$ 64,355,421	0.8%	\$ 63,636,462	2.0%
Depreciation/Amortization	\$ 11,887	\$ 12,227	-2.8%	\$ 12,226	-2.8%	\$ 130,818	\$ 134,497	-2.7%	\$ 111,671	17.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 6,105,608	\$ 5,793,112	5.4%	\$ 5,997,342	1.8%	\$ 65,030,249	\$ 64,489,918	0.8%	\$ 63,748,133	2.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,742,812)	\$ (1,959,714)	40.0%	\$ (2,653,423)	3.4%	\$ (28,982,141)	\$ (25,932,729)	11.8%	\$ (28,282,996)	2.5%
Operating Margin	-81.56%	-51.12%	59.5%	-79.35%	2.8%	-80.40%	-67.26%	19.5%	-79.75%	0.8%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,742,812	\$ 1,959,714	40.0%	\$ 2,653,423	3.4%	\$ 28,982,141	\$ 25,932,729	11.8%	\$ 28,282,996	2.5%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (2,730,926)	\$ (1,947,487)	40.2%	\$ (2,641,197)	-3.4%	\$ (28,851,322)	\$ (25,798,232)	11.8%	\$ (28,171,326)	2.4%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,247	8,516	-3.2%	8,137	1.35%	86,679	90,058	-3.8%	86,062	0.72%
Total Hospital Visits	6,709	7,290	-8.0%	6,827	-1.73%	74,075	78,808	-6.0%	74,614	-0.72%
Total Procedures	12,260	14,683	-16.5%	12,619	-2.84%	139,202	150,405	-7.4%	138,962	0.17%
Total Surgeries	871	843	3.3%	805	8.20%	8,800	8,500	3.5%	8,528	3.19%
Total Provider FTE's	84.8	88.7	-4.5%	87.5	-3.14%	84.6	89.5	-5.5%	84.8	-0.24%
Total Staff FTE's	119.9	137.7	-12.9%	109.7	9.25%	114.2	137.4	-16.9%	108.9	4.82%
Total Administrative FTE's	7.9	11.5	-31.4%	11.5	-31.58%	9.4	11.5	-18.7%	11.9	-21.11%
Total FTE's	212.5	237.9	-10.7%	208.8	1.80%	208.1	238.4	-12.7%	205.6	1.24%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 246,491	\$ 425,090	-42.0%	\$ 160,362	53.7%	\$ 2,237,462	\$ 2,602,738	-14.0%	\$ 2,483,078	-9.9%
TOTAL PATIENT REVENUE	\$ 246,491	\$ 425,090	-42.0%	\$ 160,362	53.7%	\$ 2,237,462	\$ 2,602,738	-14.0%	\$ 2,483,078	-9.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 124,309	\$ 204,131	-39.1%	\$ 63,455	95.9%	\$ 1,057,505	\$ 1,249,853	-15.4%	\$ 1,184,829	-10.7%
Policy Adjustments	71,806	64,984	10.5%	19,966	259.6%	428,094	397,883	7.6%	374,977	14.2%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	7,684	65,259	-88.2%	20,468	-62.5%	332,817	399,567	-16.7%	373,357	-10.9%
TOTAL REVENUE DEDUCTIONS	\$ 203,798	\$ 334,374	-39.1%	\$ 103,889	96.2%	\$ 1,818,415	\$ 2,047,303	-11.2%	\$ 1,933,164	-5.9%
	82.68%	78.66%		64.78%		81.27%	78.66%		77.85%	
NET PATIENT REVENUE	\$ 42,693	\$ 90,716	-52.9%	\$ 56,473	-24.4%	\$ 419,047	\$ 555,435	-24.6%	\$ 549,914	-23.8%
						18.7%				
<u>OTHER REVENUE</u>										
Other Income	\$ 187	\$ 1,075	-82.6%	\$ 1,273	-85.3%	\$ 12,394	\$ 11,825	4.8%	\$ 11,929	3.9%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 42,880	\$ 91,791	-53.3%	\$ 57,747	-25.7%	\$ 431,440	\$ 567,260	-23.9%	\$ 561,843	-23.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 247,386	\$ 248,725	-0.5%	\$ 237,096	4.3%	\$ 2,664,055	\$ 2,701,363	-1.4%	\$ 2,685,157	-0.8%
Benefits	22,509	15,292	47.2%	13,875	62.2%	192,838	217,098	-11.2%	201,615	-4.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,851,728)	(2,851,728)	0.0%	(2,851,728)	0.0%
Purchased Services	162	1,503	-89.2%	2,511	-93.5%	26,332	16,533	59.3%	16,880	56.0%
Supplies	56	349	-83.8%	343	-83.6%	3,332	2,405	38.6%	2,282	46.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	1,993	-67.2%	1,993	-67.2%	8,528	21,923	-61.1%	21,927	-61.1%
Insurance	8,464	8,232	2.8%	9,722	-12.9%	101,980	90,552	12.6%	93,529	9.0%
Other Expense	138	444	-68.9%	335	-58.8%	4,919	4,884	0.7%	4,671	5.3%
TOTAL OPERATING EXPENSES	\$ 20,121	\$ 17,290	16.4%	\$ 6,628	203.6%	\$ 150,257	\$ 203,030	-26.0%	\$ 174,333	-13.8%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 20,121	\$ 17,290	16.4%	\$ 6,628	203.6%	\$ 150,257	\$ 203,030	-26.0%	\$ 174,333	-13.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%
Operating Margin	53.08%	81.16%	-34.6%	88.52%	-40.0%	65.17%	64.21%	1.5%	68.97%	-5.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%
ADJUSTED OPERATING EBIDA	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	696	1,246	-44.14%	629	10.65%	6,445	7,629	-15.52%	7,448	-13.47%
Total Provider FTE's	7.3	7.8	-6.29%	7.3	-0.29%	7.2	7.9	-8.85%	7.9	-8.46%
Total Staff FTE's	1.0	1.9	-45.77%	1.0	2.56%	1.0	1.1	-5.14%	1.0	0.71%
Total FTE's	8.3	9.7	-13.99%	8.3	0.05%	8.3	9.0	-8.41%	8.9	-7.42%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - OPERATIONS SUMMARY
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 3,549	\$ 3,787	-6.3%	\$ 2,648	34.0%	\$ 75,866	\$ 45,440	67.0%	\$ 33,538	126.2%
TOTAL PATIENT REVENUE	\$ 3,549	\$ 3,787	-6.3%	\$ 2,648	34.0%	\$ 75,866	\$ 45,440	67.0%	\$ 33,538	126.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	5,011	2,439	105.4%	-	0.0%	59,882	26,829	123.2%	26,143	129.1%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ 5,011	\$ 2,439	105.4%	\$ -	0.0%	\$ 59,882	\$ 26,829	123.2%	\$ 26,143	129.1%
	141.2%	64.4%		0.0%		78.9%	59.0%		77.9%	
NET PATIENT REVENUE	\$ (1,462)	\$ 1,348	-208.4%	\$ 2,648	-155.2%	\$ 15,984	\$ 18,611	-14.1%	\$ 7,396	116.1%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ (1,462)	\$ 1,348	-208.4%	\$ 2,648	-155.2%	\$ 15,984	\$ 18,611	-14.1%	\$ 7,396	116.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 760	\$ 506	50.2%	\$ 899	-15.5%	\$ 6,850	\$ 5,986	14.4%	\$ -	0.0%
Benefits	47	76	-38.2%	179	-73.7%	669	873	-23.4%	-	0.0%
Physician Services	2,000	937	113.4%	2,500	-20.0%	42,575	10,307	313.1%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	337	679	-50.4%	939	-64.2%	2,446	8,028	-69.5%	5,970	-59.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	835	3,061	-72.7%	209	298.6%	2,708	33,671	-92.0%	27,939	-90.3%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 3,978	\$ 5,259	-24.4%	\$ 4,726	-15.8%	\$ 55,248	\$ 58,865	-6.1%	\$ 33,909	62.9%
Depreciation/Amortization	\$ 905	\$ 2,137	-57.7%	\$ 905	0.0%	\$ 9,955	\$ 23,505	-57.6%	\$ 21,046	-52.7%
TOTAL OPERATING COSTS	\$ 4,883	\$ 7,396	-34.0%	\$ 5,631	-13.3%	\$ 65,203	\$ 82,370	-20.8%	\$ 54,955	18.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (6,345)	\$ (6,048)	-4.9%	\$ (2,983)	-112.7%	\$ (49,219)	\$ (63,759)	22.8%	\$ (47,559)	-3.5%
Operating Margin	434.07%	-448.66%	-196.7%	-112.65%	-485.3%	-307.92%	-342.59%	-10.1%	-643.07%	-52.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	8	13	-38.5%	8	0.0%	247	156	58.3%	109	126.6%
Hospital FTE's (Salaries and Wages)	0.2	0.2	-13.2%	0.2	-23.8%	0.1	0.2	-30.8%	0.1	2.6%

**ECTOR COUNTY HOSPITAL DISTRICT
AUGUST 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,910,869	38.2%	\$ 46,997,111	40.8%	\$ 480,884,714	39.2%	485,006,310	40.3%
Medicaid	12,867,121	10.9%	11,334,060	9.9%	128,359,617	10.5%	139,946,047	11.6%
Commercial	44,770,191	38.0%	39,520,385	34.4%	446,549,009	36.4%	416,594,889	34.5%
Self Pay	10,822,556	9.2%	12,514,451	10.9%	128,876,291	10.5%	115,183,663	9.5%
Other	4,322,703	3.7%	4,604,526	4.0%	42,229,811	3.4%	49,642,316	4.1%
TOTAL	\$ 117,693,441	100.0%	\$ 114,970,534	100.0%	\$ 1,226,899,442	100.0%	1,206,373,225	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,340,305	36.0%	\$ 9,202,828	37.5%	\$ 100,005,626	38.9%	95,720,827	38.3%
Medicaid	2,180,060	9.4%	2,559,470	10.4%	26,183,598	10.2%	28,989,544	11.6%
Commercial	10,212,222	44.1%	10,420,295	42.5%	104,483,633	40.6%	99,310,190	39.6%
Self Pay	1,384,621	6.0%	1,331,939	5.4%	14,761,162	5.7%	14,897,576	6.0%
Other	1,050,478	4.5%	1,041,243	4.2%	11,828,687	4.6%	11,161,766	4.5%
TOTAL	\$ 23,167,686	100.0%	\$ 24,555,775	100.0%	\$ 257,262,707	100.0%	250,079,904	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
AUGUST 2025**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 1,862,013	-	281,184	\$ 2,143,197
Noncash Expenses:				
Depreciation and Amortization	19,858,101	13,001	-	19,871,102
Unrealized Gain/Loss on Investments	1,081,140	-	-	1,081,140
Accretion (Bonds) & COVID Funding	(524,533)	-	-	(524,533)
Changes in Assets and Liabilities				
Patient Receivables, Net	(692,657)	628,523	(654)	(64,788)
Taxes Receivable/Deferred	1,686,436	(69,630)	-	1,616,805
Inventories, Prepays and Other	(7,321,293)	(29,321)	5,736	(7,344,877)
LT Lease Rec	1,054,111	-	-	1,054,111
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(6,065,624)	910,463	(252,810)	(5,407,970)
Accrued Expenses	1,695,239	(1,452,836)	(33,456)	208,946
Due to Third Party Payors	3,329,298	-	-	3,329,298
Deferred Inflows of Resources-GASB 87 Lessor	(1,124,154)	-	-	(1,124,154)
Accrued Post Retirement Benefit Costs	(11,313,760)	-	-	(11,313,760)
Net Cash Provided by Operating Activities	\$ 3,524,315	200	-	\$ 3,524,515
Cash Flows from Investing Activities:				
Investments	\$ (12,127,535)	-	-	\$ (12,127,535)
Acquisition of Property and Equipment	(23,230,173)	-	-	(23,230,173)
Net Cash used by Investing Activities	\$ (35,357,708)	-	-	\$ (35,357,708)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ -	-	-	\$ -
Principal Paid on Subscription Liabilities	1,324,202	-	-	1,324,202
Principal Paid on Lease Liabilities	(229,656)	-	-	(229,656)
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	1,564,129	-	-	1,564,129
LT Liab Leases	(278,336)	-	-	(278,336)
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	2,380,339	-	-	2,380,339
Net Increase (Decrease) in Cash	(29,453,054)	200	-	(29,452,854)
Beginning Cash & Cash Equivalents @ 9/30/2024	49,618,916	4,500	-	49,623,416
Ending Cash & Cash Equivalents @ 8/31/2025	\$ 20,165,863	\$ 4,700	\$ -	\$ 20,170,563

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2025**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (4,976,937)	\$ 12,442,343		\$ 7,465,406
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	(868,345)	2,170,863		1,302,518
DSH TOTAL	\$ (5,845,283)	\$ 14,613,206		\$ 8,767,924
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(3,541,947)	8,854,868		5,312,921
3rd Qtr	-	-		-
4th Qtr	(194,784)	454,595		259,811
UC TOTAL	\$ (3,736,731)	\$ 9,309,463		\$ 5,572,732
APHRIQA				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	980,119		980,119
3rd	-	378,487		378,487
4th Qtr	-	595,048		595,048
APHRIQA TOTAL	\$ -	\$ 1,953,655		\$ 1,953,655
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
ATLAS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(1,472,873)	-		(1,472,873)
3rd Qtr	-	1,832,080		1,832,080
4th Qtr	(1,421,827)	-		(1,421,827)
ATLAS TOTAL	\$ (2,894,700)	\$ 1,832,080		\$ (1,062,620)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(651,186)	1,627,965		976,779
3rd	-	-		-
4th Qtr	(651,186)	1,627,965		976,779
GME TOTAL	\$ (1,302,372)	\$ 3,255,930		\$ 1,953,558
CHIRP				
1st Qtr	\$ (6,004,341)	\$ 461,991		\$ (5,542,350)
2nd Qtr	-	2,042,788		2,042,788
3rd	(6,400,694)	1,193,081		(5,207,612)
4th Qtr	-	829,166		829,166
CHIRP TOTAL	\$ (12,405,035)	\$ 4,527,027		\$ (7,878,008)
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(804,258)	2,010,644		1,206,387
3rd	(804,258)	2,010,644		1,206,386
4th Qtr	-	-		-
HARP TOTAL	\$ (1,608,515)	\$ 4,021,288		\$ 2,412,773
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (27,792,635)	\$ 39,512,649		\$ 11,720,014
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (27,792,635)	\$ 39,512,649	\$ -	\$ 11,720,014

INCOME STATEMENT ACTIVITY:

FY 2025 Accrued / (Deferred) Adjustments:

	BLENDED
DSH	\$ 10,024,997
UC	8,638,137
APHRIQA	1,953,655
ATLAS	359,207
GME	1,573,000
CHIRP	(3,960,243)
HARP	1,364,000
TIPPS	256,663
Medicaid Supplemental Payments	20,209,415
DSRIP Accrual	-
Total Adjustments	\$ 20,209,415

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
AUGUST 2025

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	8.9	11.1	-20.1%	12.7	-30.0%	10.0	11.9	-16.6%	13.2	-24.5%
Operating Room	11.6	11.6	-0.4%	10.6	8.9%	9.4	12.4	-24.4%	12.3	-23.4%
Imaging - Diagnostics	2.1	3.2	-33.5%	3.7	-42.7%	4.3	3.4	24.7%	2.9	46.3%
Labor and Delivery	3.2	4.7	-32.1%	3.9	-18.2%	3.6	5.0	-28.5%	4.0	-10.9%
Intensive Care Unit (ICU) 2	0.8	1.5	-48.6%	0.8	-8.2%	1.7	1.6	10.1%	1.0	72.1%
Laboratory - Chemistry	2.1	6.1	-65.8%	1.2	70.4%	1.5	6.6	-77.9%	3.4	-57.1%
Intensive Care Unit (CCU) 4	0.4	1.1	-63.8%	1.0	-57.9%	1.2	1.2	-1.1%	0.8	46.1%
7 Central	0.2	0.9	-76.7%	1.8	-87.8%	0.9	1.0	-11.4%	1.1	-20.0%
Laboratory - Histology	1.1	0.9	28.1%	1.0	6.9%	0.8	0.9	-7.4%	1.0	-13.7%
CHW - Sports Medicine	1.1	1.6	-27.7%	0.9	25.3%	0.8	1.7	-51.3%	0.8	-2.6%
PM&R - Physical	0.6	0.5	34.4%	-	0.0%	0.8	0.5	60.5%	-	0.0%
Utilization Review	0.7	0.6	28.4%	1.0	-26.6%	0.8	0.6	31.6%	0.6	34.0%
4 East	-	1.4	-100.0%	0.9	-100.0%	0.7	1.5	-51.6%	1.2	-42.5%
PM&R - Speech	0.9	-	0.0%	1.1	-21.8%	0.7	-	0.0%	0.4	86.2%
Imaging - Nuclear Medicine	1.0	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
Imaging - Ultrasound	-	0.9	-100.0%	1.7	-100.0%	0.5	1.0	-51.6%	1.5	-67.6%
6 Central	1.7	0.3	517.9%	1.0	67.9%	0.5	0.3	66.8%	0.4	11.1%
4 Central	1.8	0.5	289.4%	0.8	115.0%	0.4	0.5	-20.0%	0.4	-9.9%
9 Central	0.8	0.2	235.9%	0.2	294.5%	0.3	0.2	32.3%	0.2	85.0%
Pharmacy - Retail	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 Central	0.5	0.3	70.7%	0.2	154.7%	0.2	0.3	-42.1%	0.2	2.5%
Emergency Department	0.1	0.5	-83.2%	0.4	-81.5%	0.2	0.5	-60.6%	0.3	-35.9%
3 West Observation	-	0.5	-100.0%	0.8	-100.0%	0.2	0.5	-68.4%	0.4	-56.7%
6 West	0.5	0.1	621.0%	0.1	599.4%	0.2	0.1	121.8%	0.1	48.7%
Nursing Orientation	0.1	-	0.0%	0.6	-84.3%	0.1	-	0.0%	0.3	-62.1%
Recovery Room	-	0.5	-100.0%	1.0	-100.0%	0.1	0.5	-84.3%	1.3	-94.0%
Neonatal Intensive Care	0.1	-	0.0%	0.1	-2.9%	0.0	-	0.0%	0.3	-92.9%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Laboratory - Hematology	-	2.0	-100.0%	-	0.0%	-	2.1	-100.0%	-	0.0%
Cardiopulmonary - NICU	-	0.6	-100.0%	-	0.0%	-	0.7	-100.0%	-	0.0%
Care Management	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Imaging - CT Scan	-	-	0.0%	0.1	-100.0%	-	-	0.0%	1.2	-100.0%
Imaging - CVI	-	0.9	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
PM&R - Occupational	-	0.9	-100.0%	1.0	-100.0%	-	1.0	-100.0%	1.2	-100.0%
SUBTOTAL	41.2	53.2	-22.6%	48.7	-15.3%	41.0	57.0	-28.2%	50.5	-18.9%
TRANSITION LABOR										
Laboratory - Chemistry	4.6	-	0.0%	5.3	-13.0%	4.8	-	0.0%	4.3	11.1%
SUBTOTAL	4.6	-	0.0%	5.3	-13.0%	4.8	-	0.0%	4.3	11.1%
GRAND TOTAL	45.8	53.2	-14.0%	54.0	-15.1%	45.8	57.0	-19.7%	54.8	-16.5%



Financial Presentation

For the Month Ended

August 31, 2025

Gain (Loss) From Operations *August 2025*

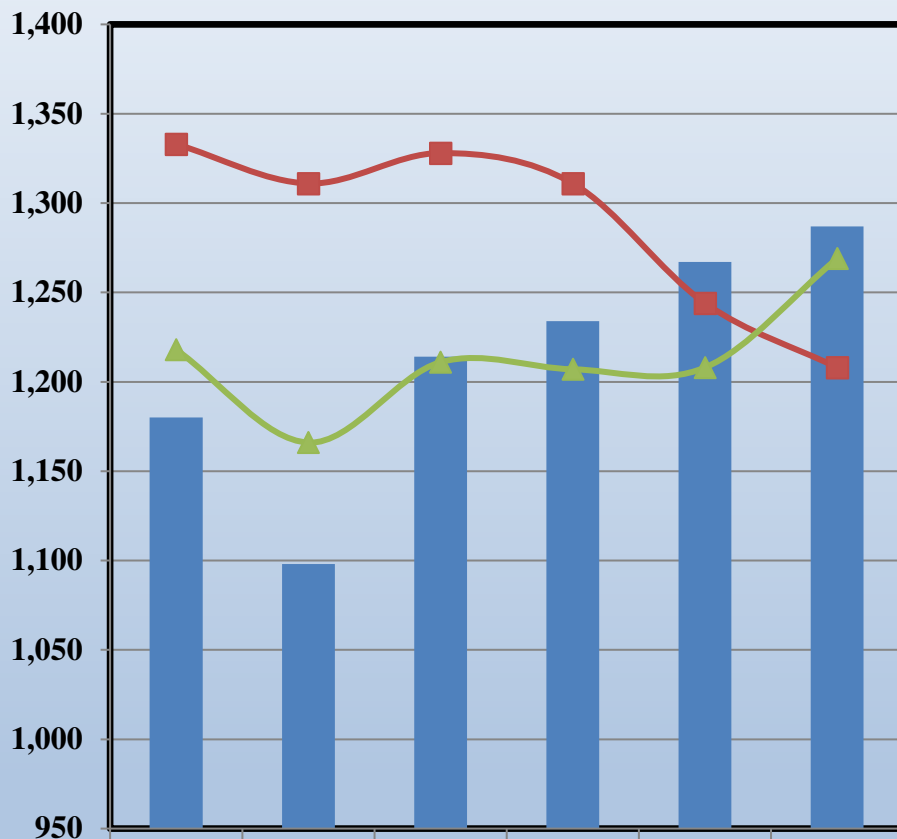
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Month	(1,106,321)	913,732	(2,020,053)
Var %			-221.1%
Year-To-Date	(3,677,648)	2,445,163	(6,122,811)
Var %			-250.4%

Volume



Admissions

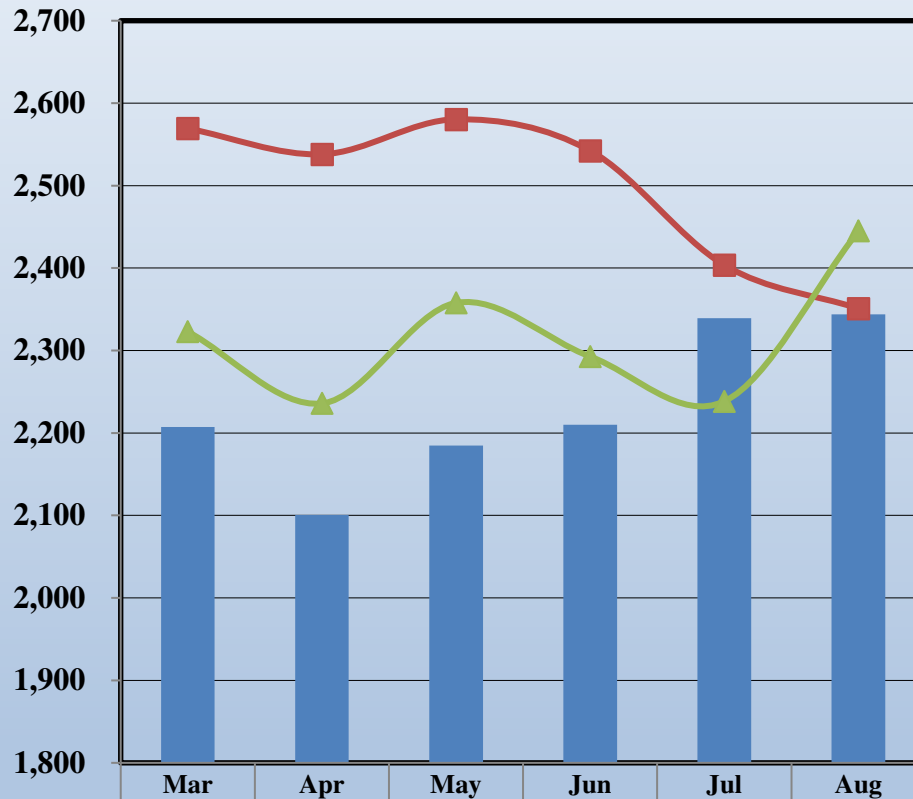
Total – Adults and NICU



	Actual	Budget	Prior Year
Month	1,287	1,208	1,269
Var %		6.5%	1.4%
Year-To-Date	13,108	13,998	13,191
Var %		-6.4%	-0.6%
Rolling 12 Mo	14,332	14,999	14,351
Var %		-4.4%	-0.1%

	Mar	Apr	May	Jun	Jul	Aug
Act	1,180	1,098	1,214	1,234	1,267	1,287
Bud	1,333	1,311	1,328	1,311	1,244	1,208
Prior	1,218	1,166	1,211	1,207	1,208	1,269

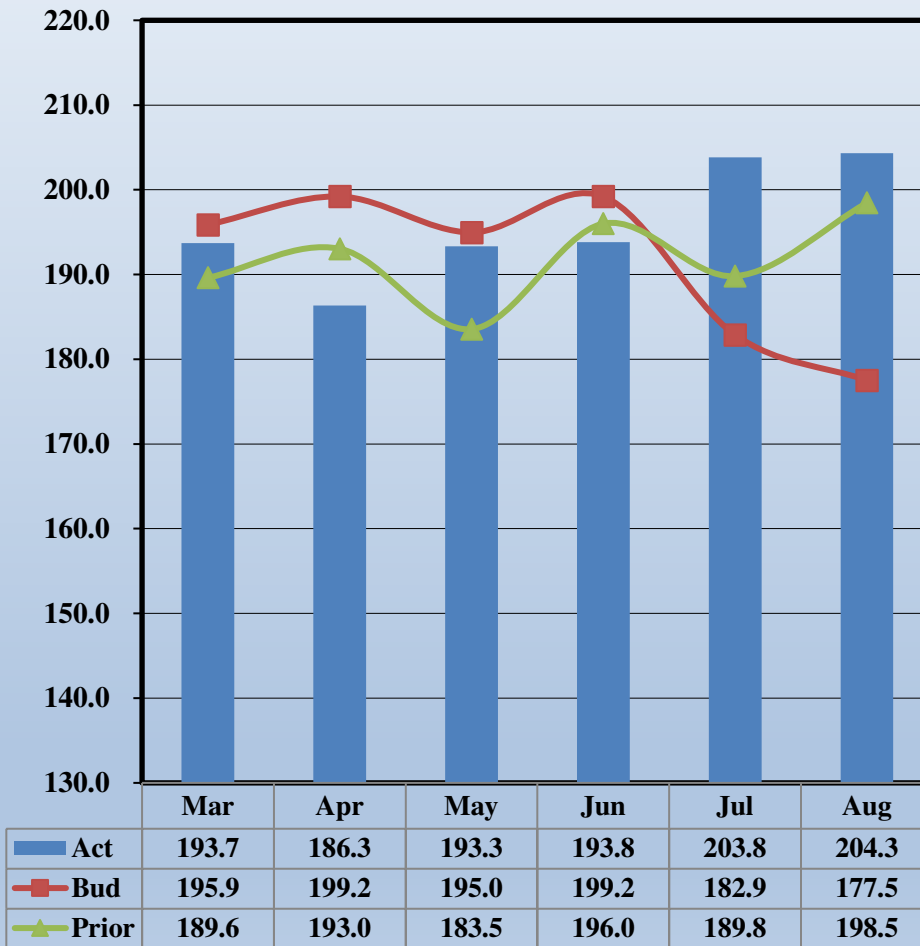
Adjusted Admissions



Act	2,207	2,100	2,185	2,210	2,339	2,344
Bud	2,569	2,538	2,580	2,542	2,404	2,351
Prior	2,323	2,236	2,358	2,293	2,238	2,445

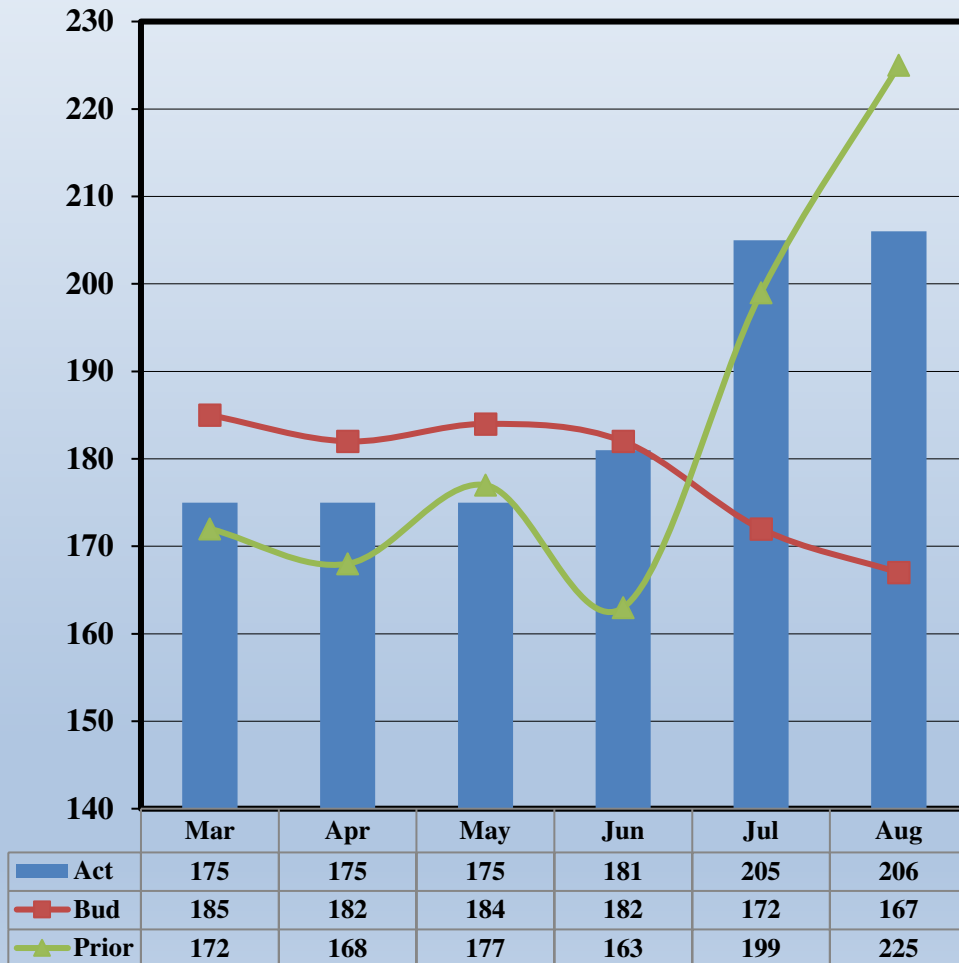
	Actual	Budget	Prior Year
Month	2,344	2,351	2,445
Var %		-0.3%	-4.1%
Year-To-Date	24,451	27,094	25,233
Var %		-9.8%	-3.1%
Rolling 12 Mo	26,813	28,885	27,488
Var %		-7.2%	-2.5%

Average Daily Census



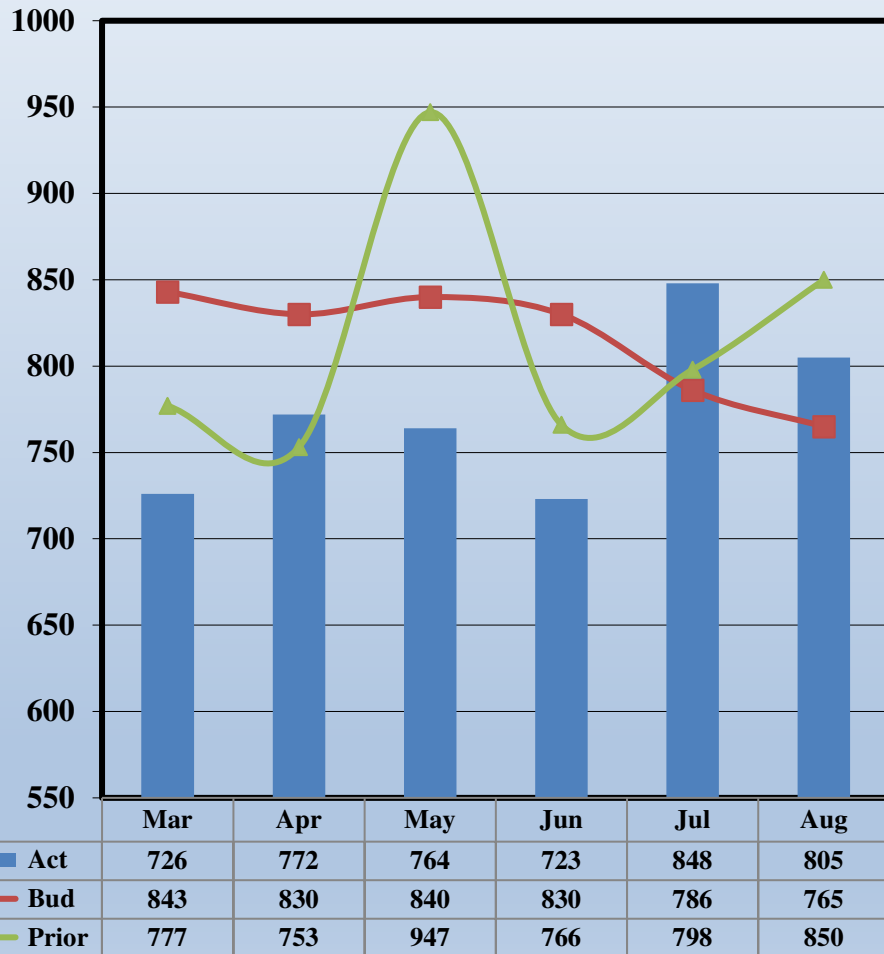
	Actual	Budget	Prior Year
Month	204.3	177.5	198.5
Var %		15.1%	3.0%
Year-To-Date	193.0	190.3	188.0
Var %		1.4%	2.7%
Rolling 12 Mo	193.1	188.4	187.1
Var %		2.5%	3.2%

Deliveries



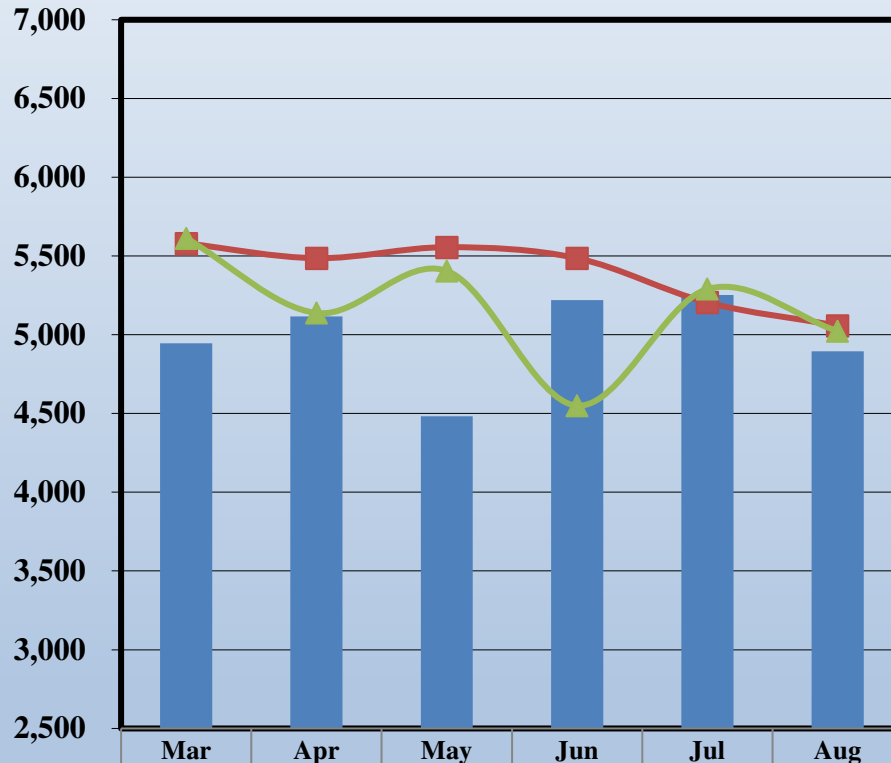
	Actual	Budget	Prior Year
Month	206	167	225
Var %		23.4%	-8.4%
Year-To-Date	2,007	1,939	2,017
Var %		3.5%	-0.5%
Rolling 12 Mo	2,212	2,098	2,219
Var %		5.4%	-0.3%

Total Surgical Cases



	Actual	Budget	Prior Year
Month	805	765	850
Var %		5.2%	-5.3%
Year-To-Date	8,490	8,854	8,500
Var %		-4.1%	-0.1%
Rolling 12 Mo	9,260	9,615	9,329
Var %		-3.7%	-0.7%

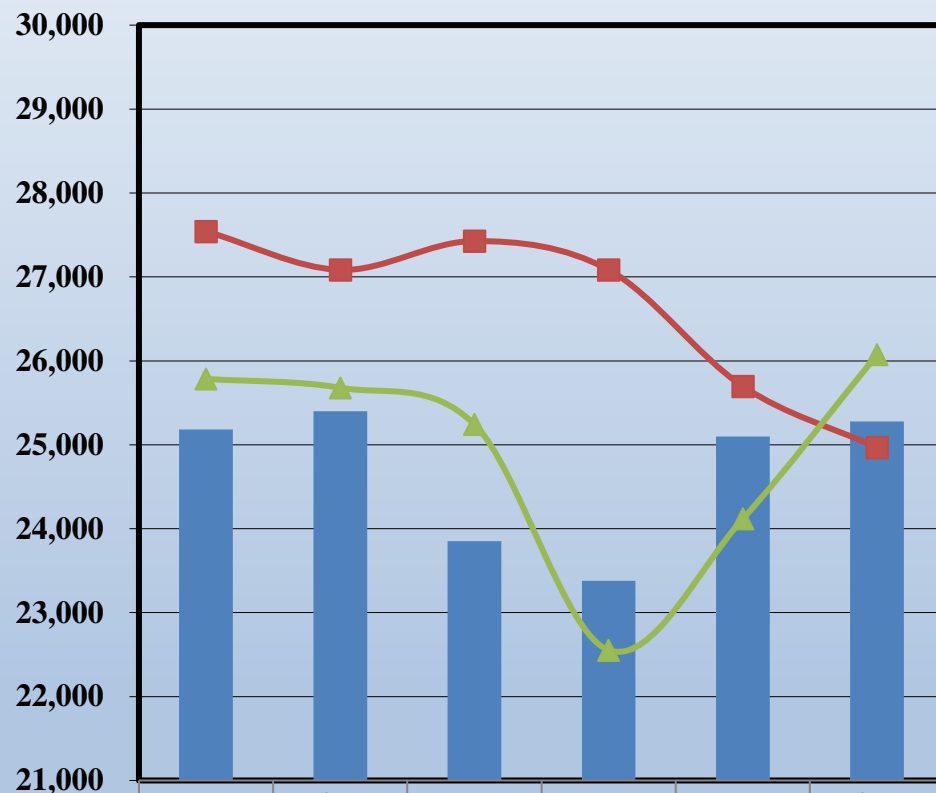
Emergency Room Visits



Act	4,946	5,116	4,483	5,220	5,253	4,895
Bud	5,580	5,486	5,556	5,486	5,205	5,058
Prior	5,613	5,138	5,405	4,550	5,290	5,023

	Actual	Budget	Prior Year
Month	4,895	5,058	5,023
Var %		-3.2%	-2.5%
Year-To-Date	56,801	58,581	58,203
Var %		-3.0%	-2.4%
Rolling 12 Mo	62,084	63,188	62,918
Var %		-1.7%	-1.3%

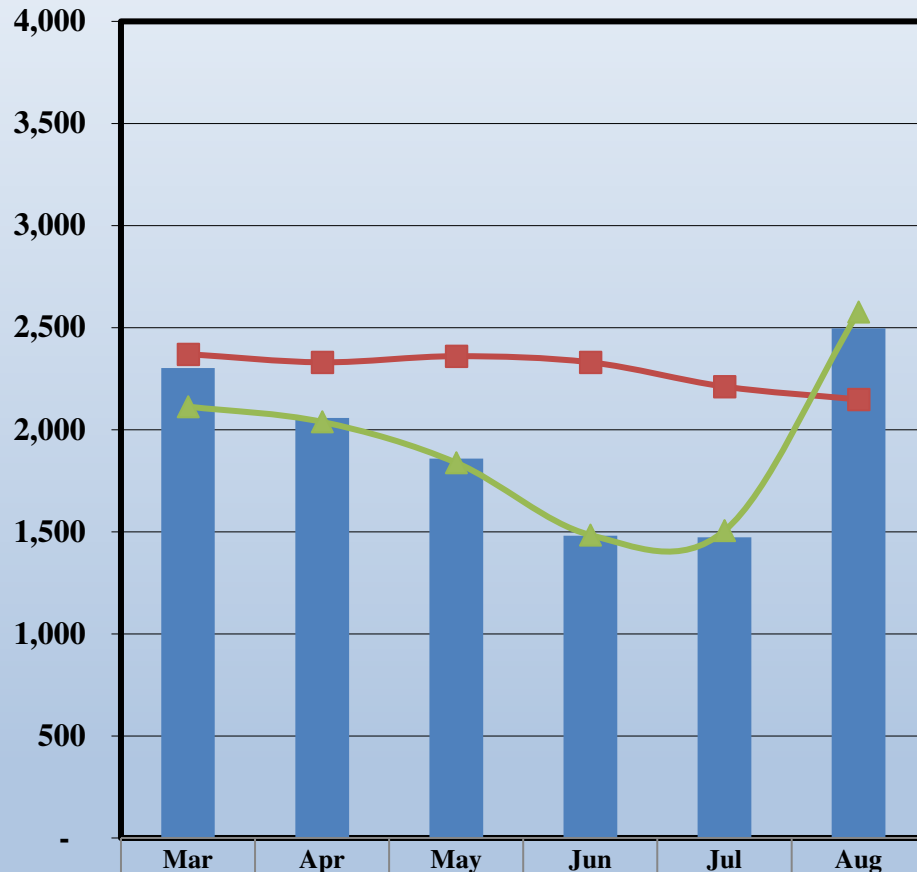
Total Outpatient Occasions of Service



	Actual	Budget	Prior Year
Month	25,278	24,968	26,074
Var %		1.2%	-3.1%
Year-To-Date	278,996	289,175	282,972
Var %		-3.5%	-1.4%
Rolling 12 Mo	303,762	313,497	308,173
Var %		-3.1%	-1.4%

Act	25,183	25,398	23,853	23,377	25,100	25,278
Bud	27,543	27,084	27,427	27,084	25,696	24,968
Prior	25,785	25,679	25,243	22,553	24,118	26,074

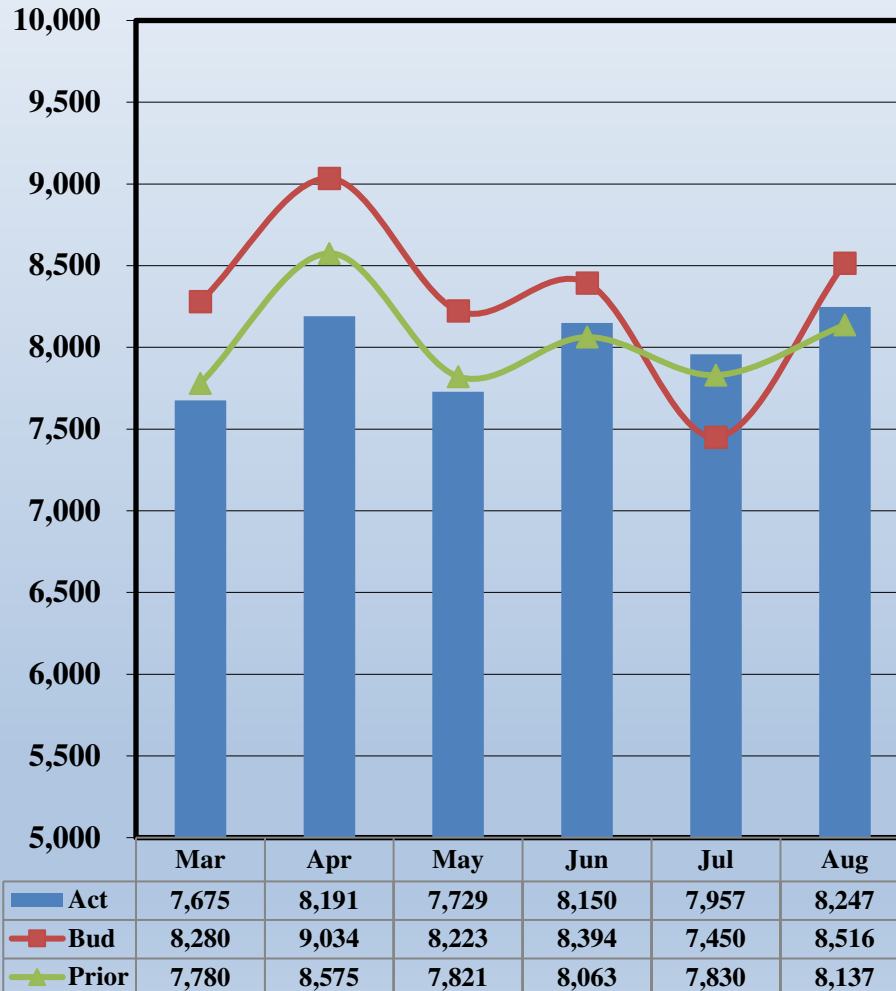
Urgent Care Visits



	Actual	Budget	Prior Year
Month	2,496	2,148	2,577
Var %		16.2%	-3.1%
Year-To-Date	24,571	24,882	24,857
Var %		-1.2%	-1.2%
Rolling 12 Mo	26,622	27,314	27,022
Var %		-2.5%	-1.5%

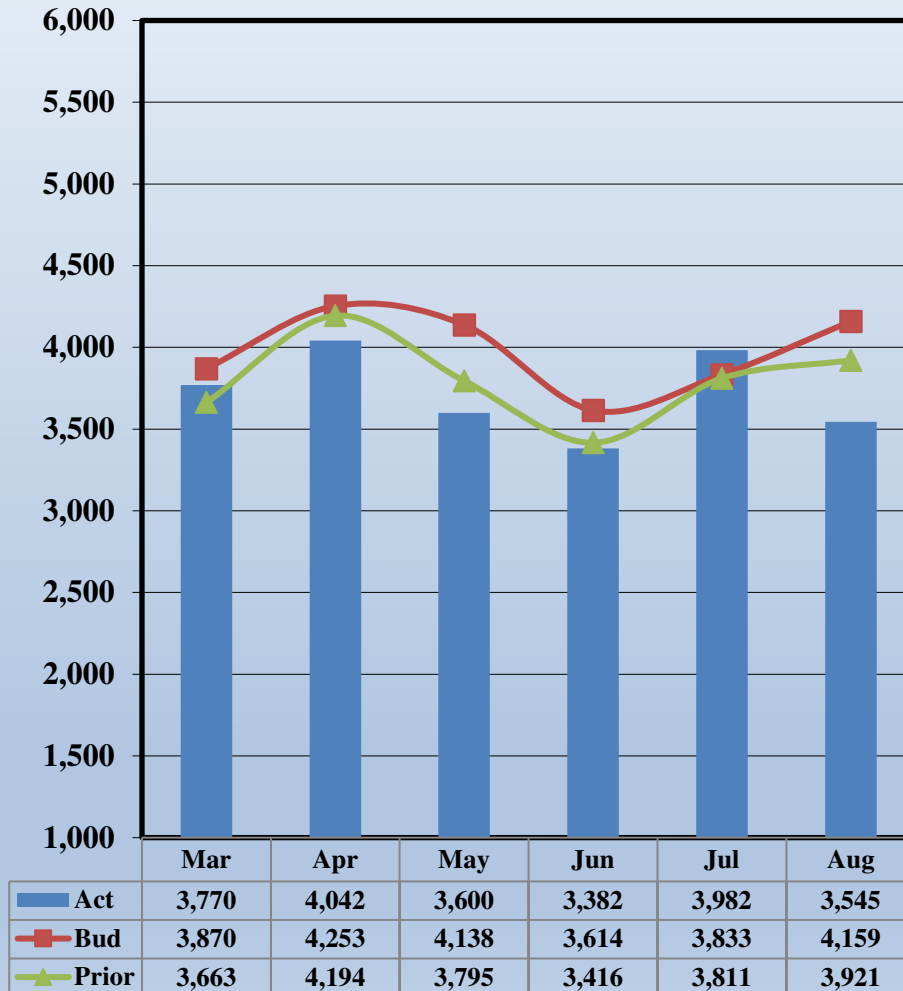
■ Act	2,302	2,058	1,858	1,481	1,472	2,496
■ Bud	2,370	2,330	2,360	2,330	2,211	2,148
▲ Prior	2,113	2,038	1,838	1,484	1,505	2,577

Total ProCare Office Visits



	Actual	Budget	Prior Year
Month	8,247	8,516	8,137
Var %		-3.2%	1.4%
Year-To-Date	86,679	90,058	86,062
Var %		-3.8%	0.7%
Rolling 12 Mo	94,576	98,138	93,819
Var %		-3.6%	0.8%

Total Family Health Clinic Visits



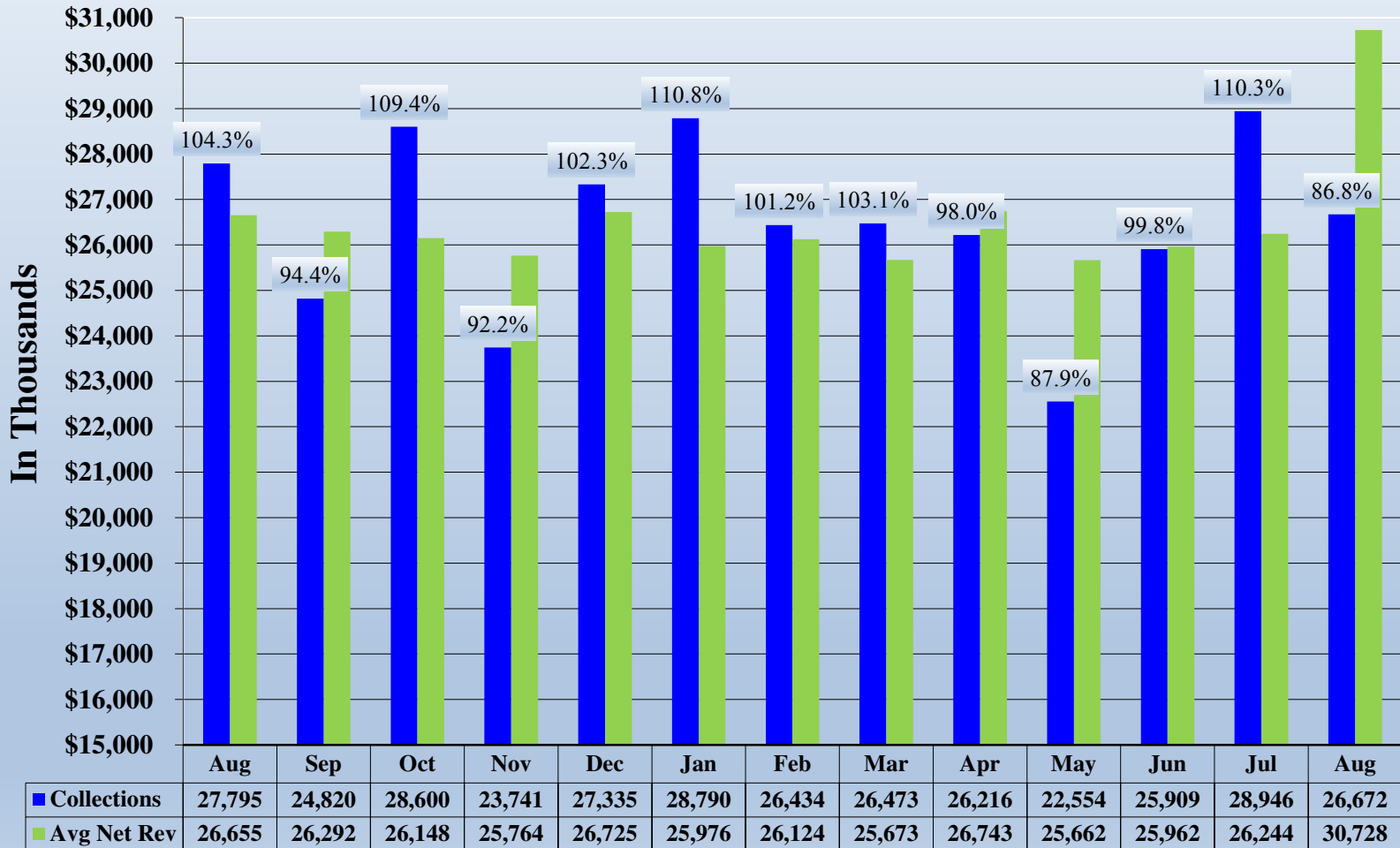
	Actual	Budget	Prior Year
Month	3,545	4,159	3,921
Var %		-14.8%	-9.6%
Year-To-Date	42,318	43,259	41,075
Var %		-2.2%	3.0%
Rolling 12 Mo	45,985	47,147	44,100
Var %		-2.5%	4.3%

Accounts Receivable



Total AR Cash Receipts

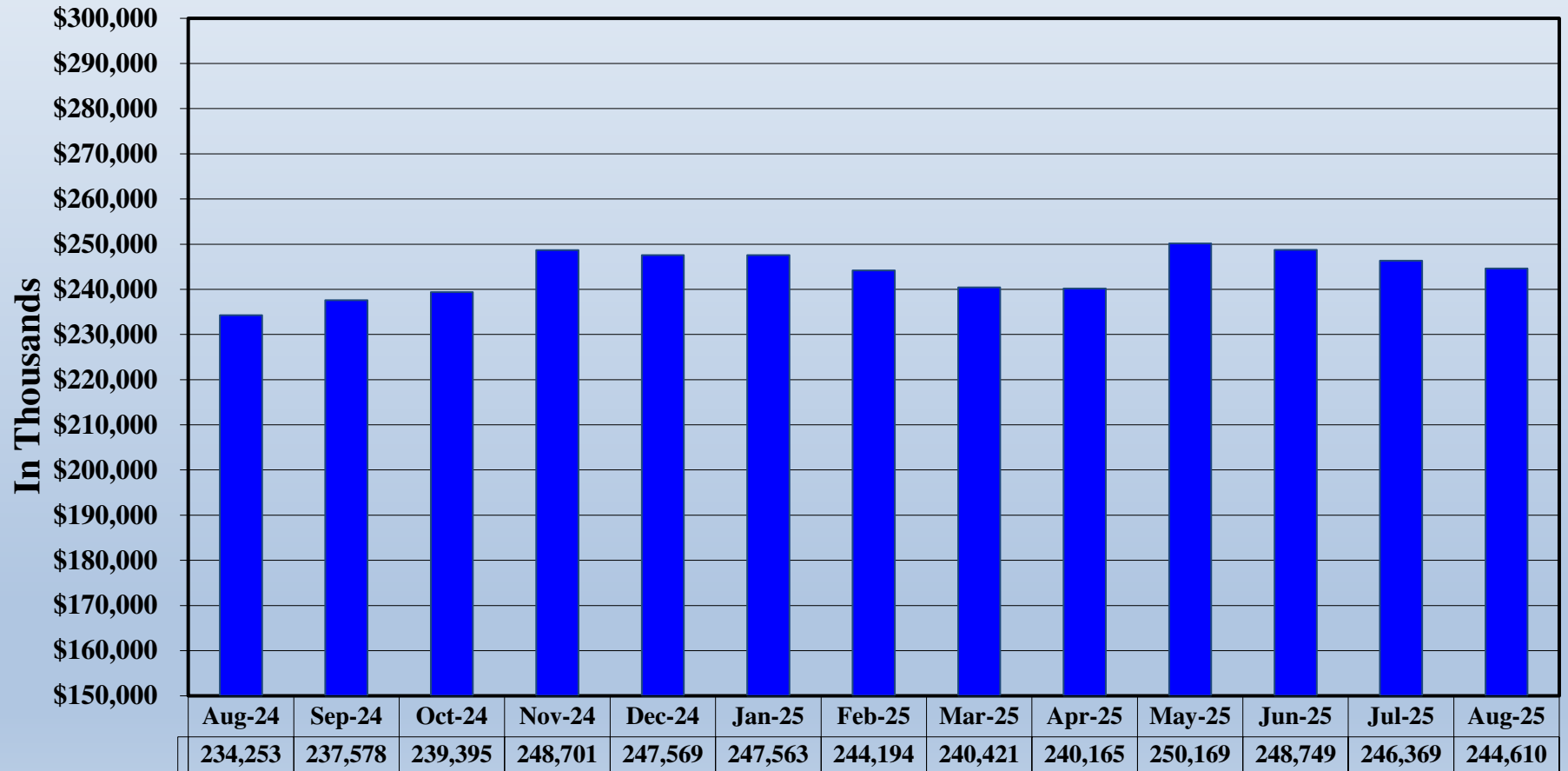
13 Month Trending





Total Accounts Receivable – Gross

Thirteen Month Trending

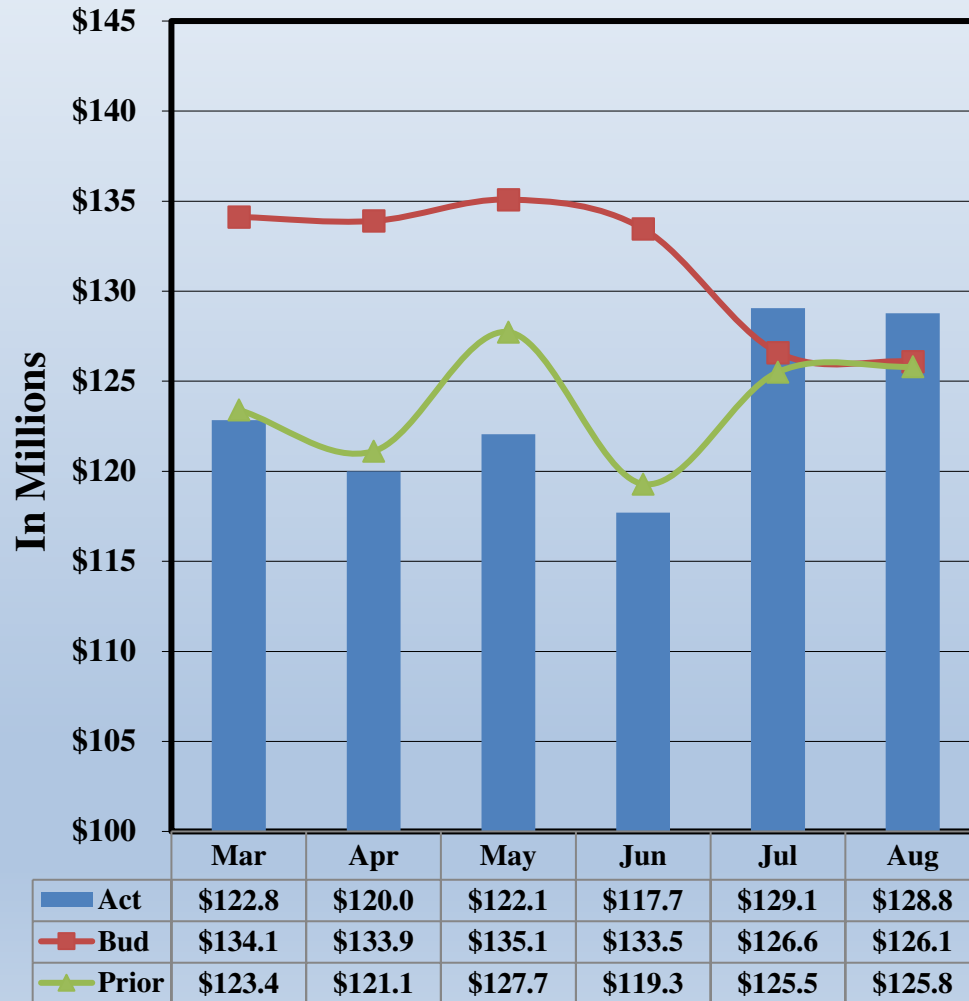


Revenues & Revenue Deductions



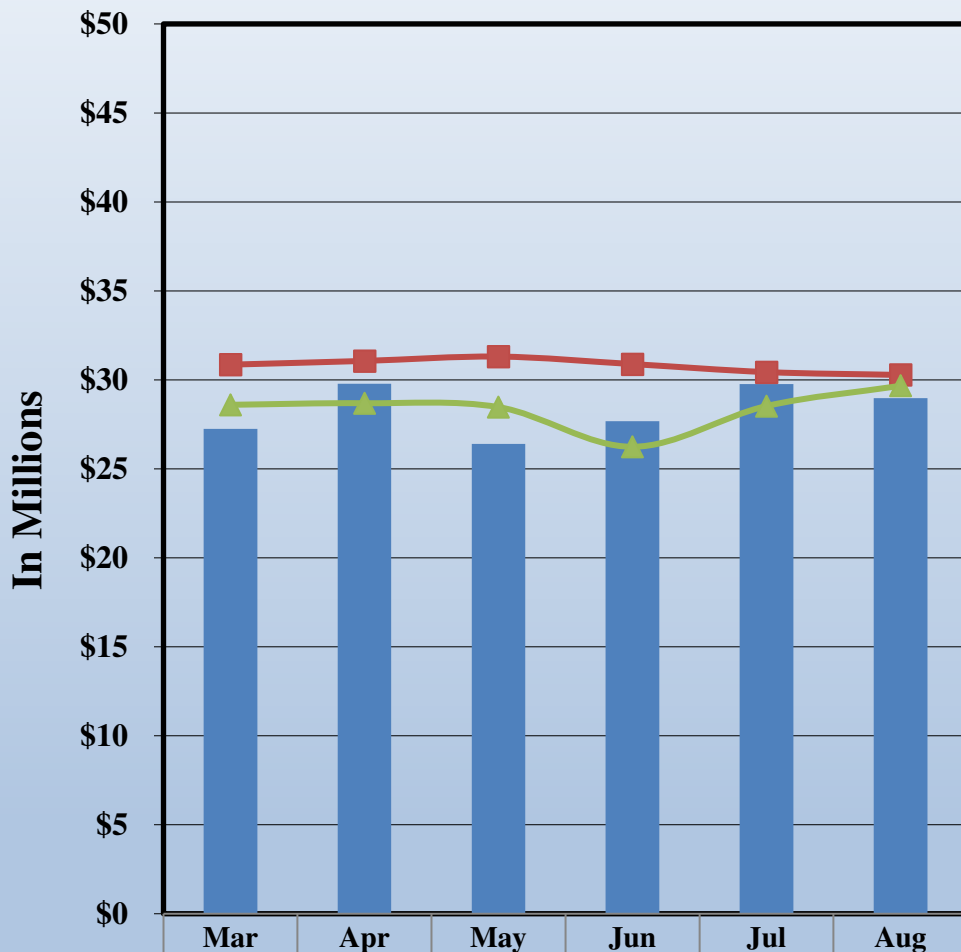
Total Patient Revenues

(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	128.8	\$	126.1	\$	125.8
Var %				2.1%		2.4%
Year-To-Date	\$	1,351.5	\$	1,430.4	\$	1,331.0
Var %				-5.5%		1.5%
Rolling 12 Mo	\$	1,472.3	\$	1,550.0	\$	1,445.0
Var %				-5.0%		1.9%

Total Net Patient Revenues



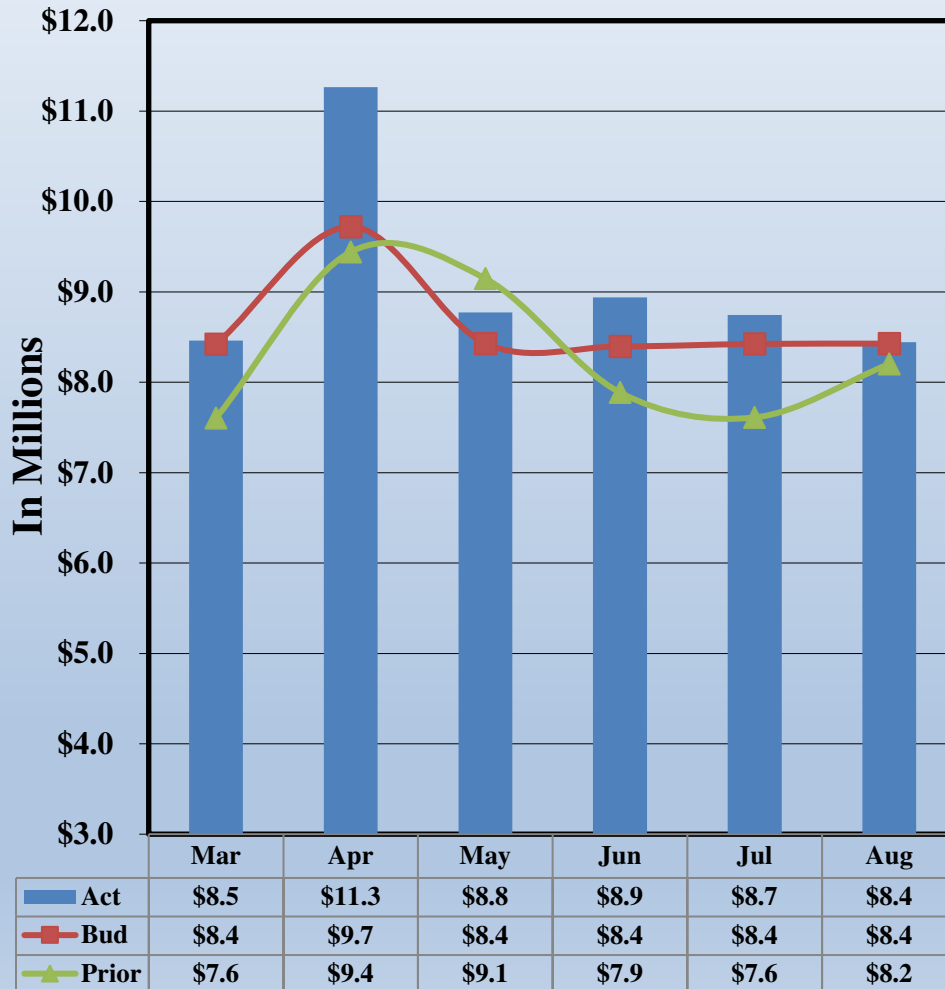
	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	29.0	\$	30.3	\$	29.7
Var %				-4.3%		-2.3%
Year-To-Date	\$	311.0	\$	331.6	\$	306.6
Var %				-6.2%		1.4%
Rolling 12 Mo	\$	355.5	\$	358.0	\$	335.1
Var %				-0.7%		6.1%

— Act	\$27.2	\$29.8	\$26.4	\$27.7	\$29.8	\$29.0
— Bud	\$30.9	\$31.1	\$31.3	\$30.9	\$30.4	\$30.3
— Prior	\$28.6	\$28.7	\$28.5	\$26.2	\$28.5	\$29.7

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



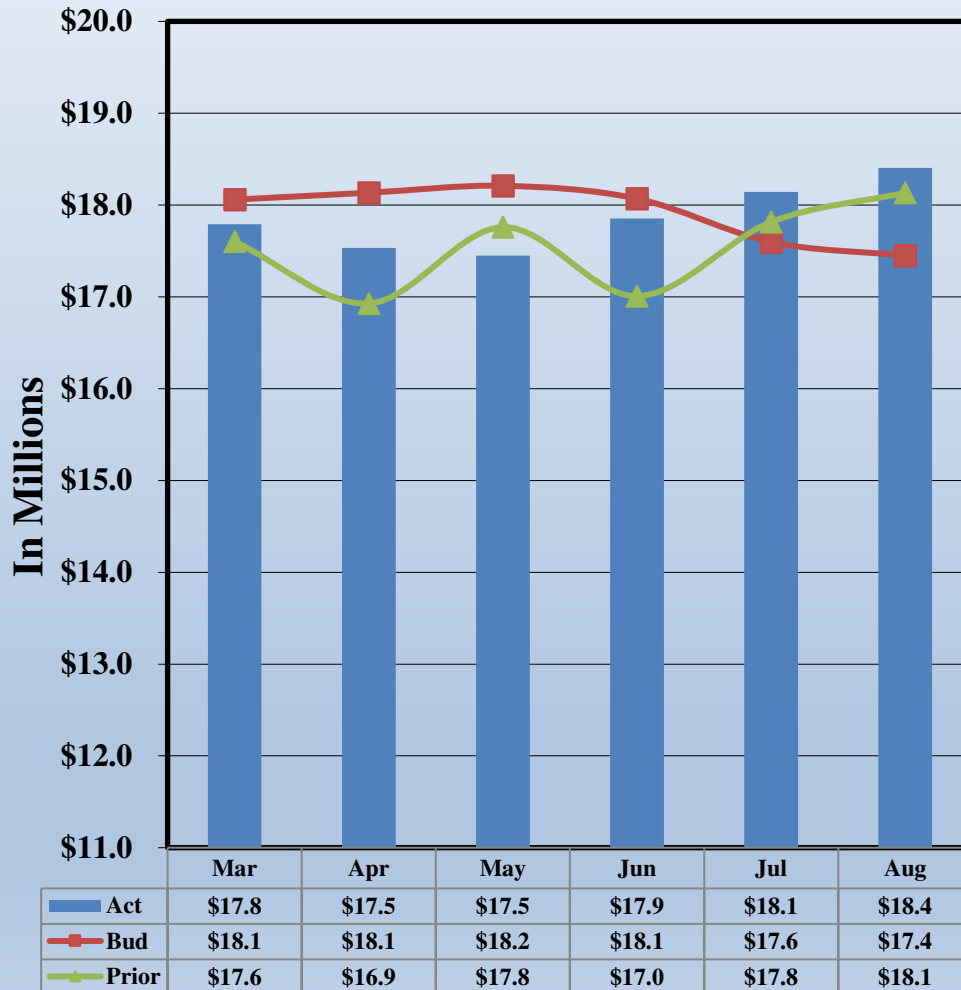
	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	8.4	\$	8.4	\$	8.2
Var %				0.2%		2.9%
Year-To-Date	\$	97.8	\$	93.8	\$	90.5
Var %				4.3%		8.1%
Rolling 12 Mo	\$	107.0	\$	101.2	\$	100.7
Var %				5.7%		6.3%

Operating Expenses



Salaries, Wages & Contract Labor

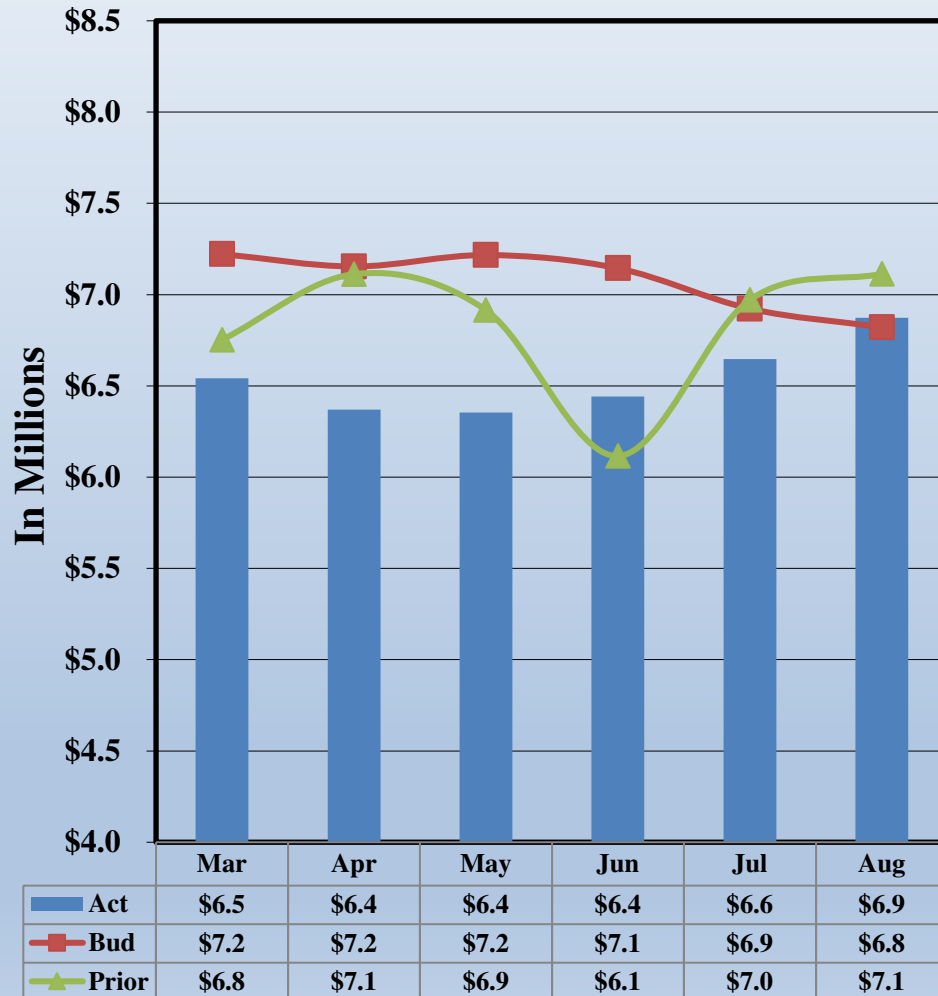
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	18.4	\$	17.4	\$	18.1
Var %				5.7%		1.7%
Year-To-Date	\$	192.8	\$	195.0	\$	188.6
Var %				-1.1%		2.2%
Rolling 12 Mo	\$	210.1	\$	210.8	\$	205.5
Var %				-0.3%		2.2%

Supply Expense

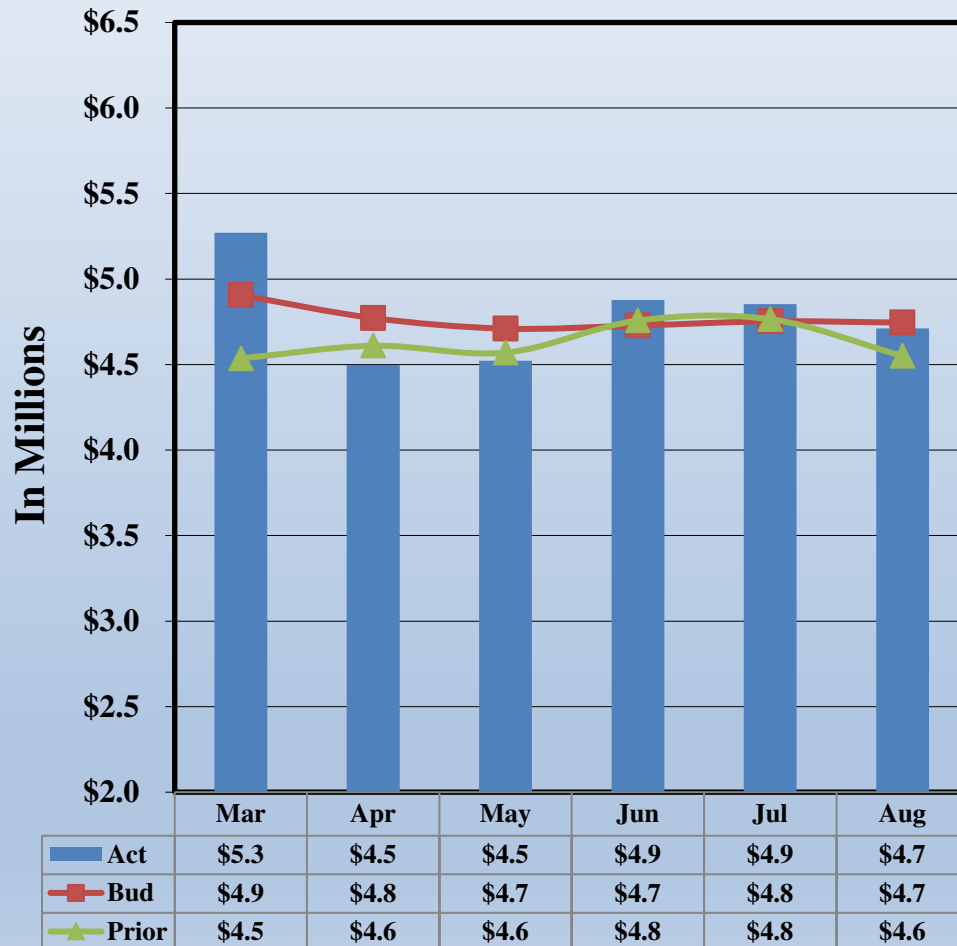
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	6.9	\$	6.8	\$	7.1
Var %				0.8%		-3.4%
Year-To-Date	\$	74.5	\$	77.2	\$	73.6
Var %				-3.5%		1.3%
Rolling 12 Mo	\$	80.8	\$	83.0	\$	78.6
Var %				-2.7%		2.8%

Purchased Services

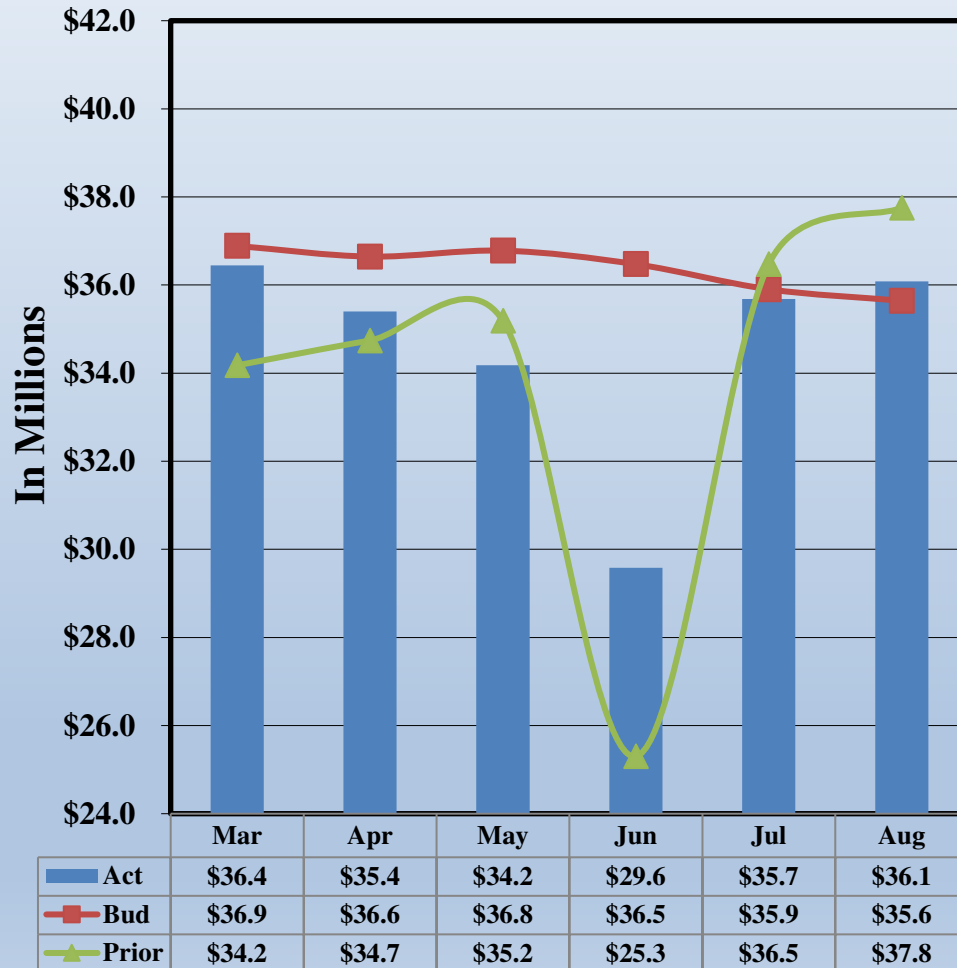
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	4.7	\$	4.7	\$	4.6
Var %				-0.7%		3.5%
Year-To-Date	\$	53.0	\$	52.7	\$	51.1
Var %				0.7%		3.7%
Rolling 12 Mo	\$	58.7	\$	57.1	\$	56.7
Var %				4.1%		5.2%

Total Operating Expense

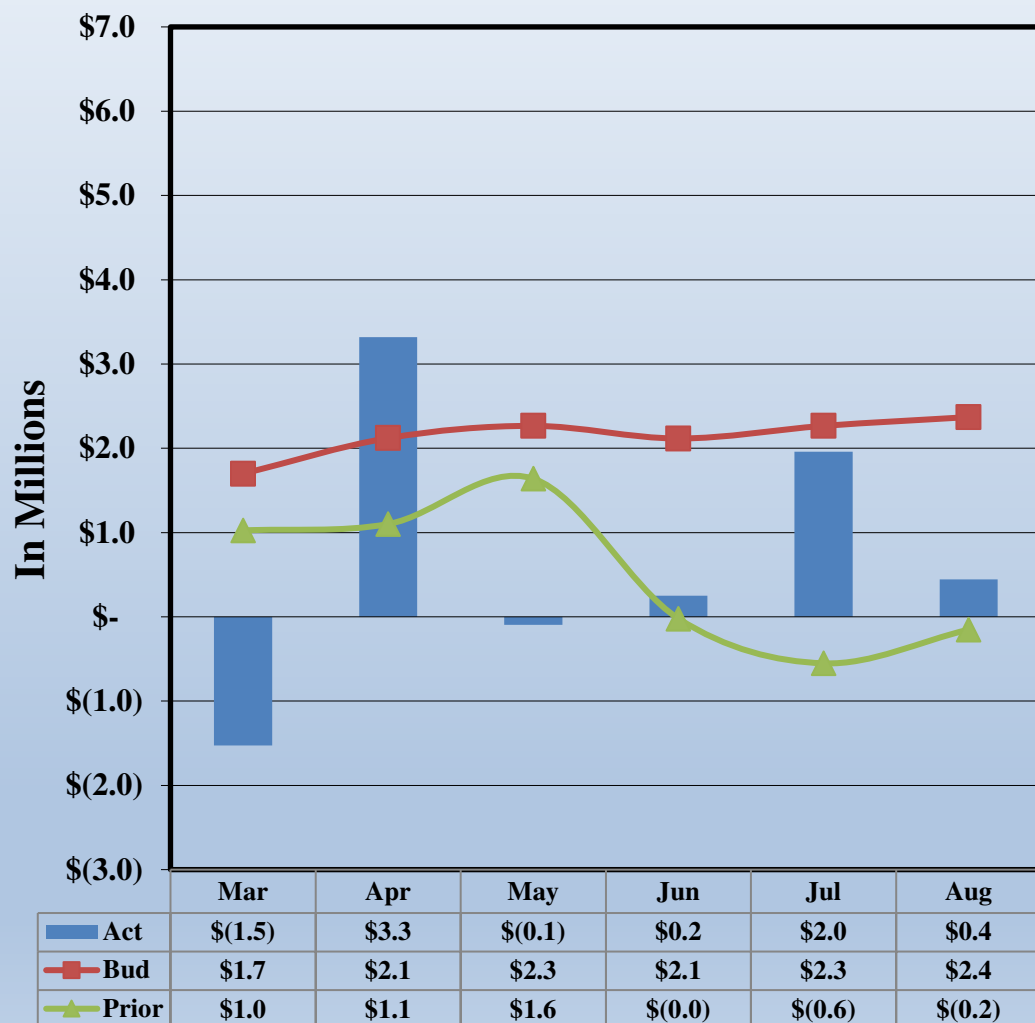
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	36.1	\$	35.6	\$	37.8
Var %				1.2%		-4.4%
Year-To-Date	\$	385.2	\$	398.2	\$	374.0
Var %				-3.2%		3.0%
Rolling 12 Mo	\$	420.4	\$	430.5	\$	407.0
Var %				-2.3%		3.3%

Adjusted Operating EBIDA

Ector County Hospital District Operations

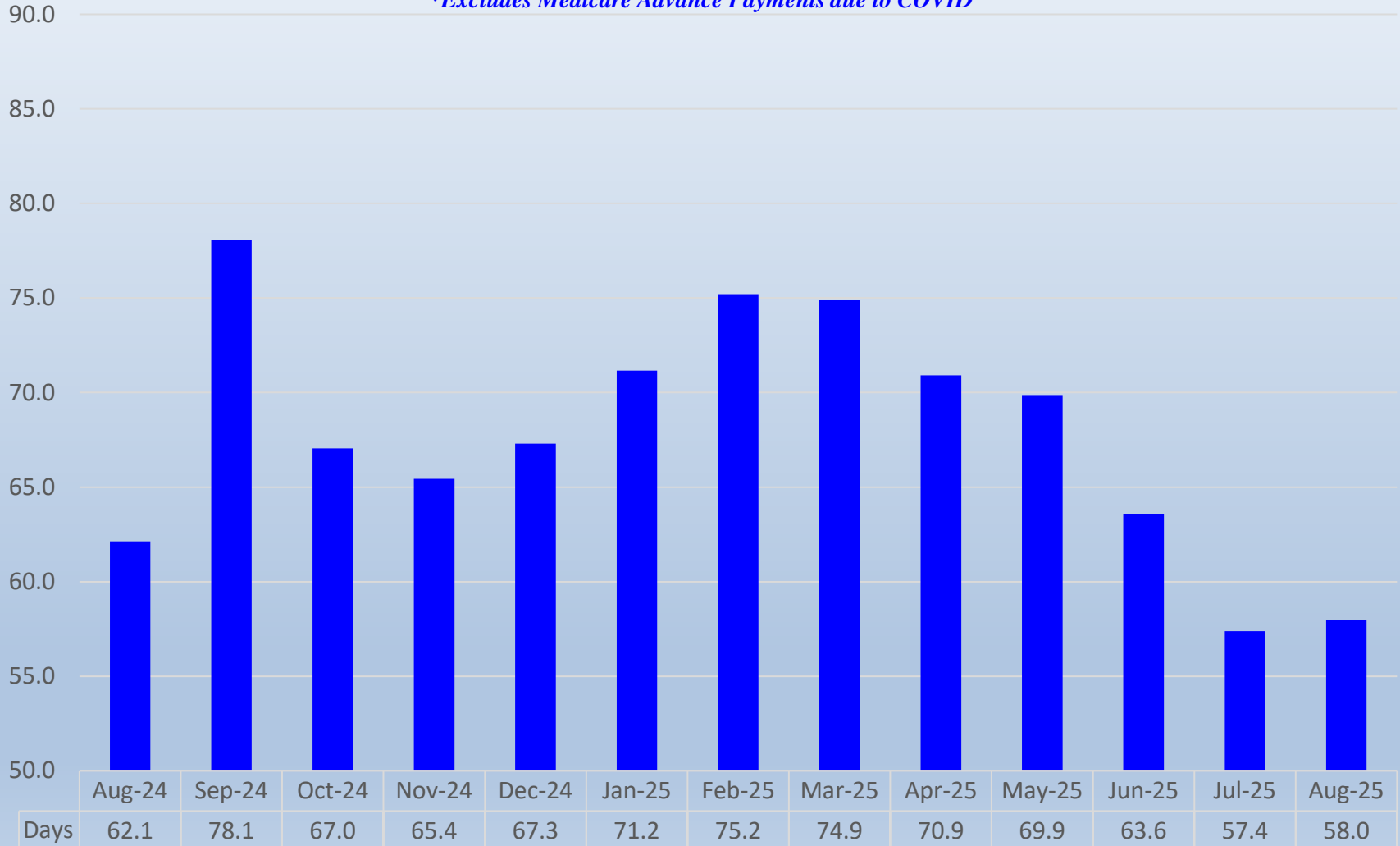


	Actual		Budget		Prior Year	
Month	\$	0.4	\$	2.4	\$	(0.2)
Var				(2.00)		0.60
Var %				-83.3%		-300.0%
Year-To-Date	\$	7.2	\$	18.3	\$	5.0
Var %				-60.7%		44.0%
Rolling 12 Mo	\$	24.5	\$	19.0	\$	12.5
Var %				28.9%		96.0%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*







FY 2022 CAPITAL EQUIPMENT REQUEST

Date: August 22, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President CEO
Kim Leftwich DNP, RN, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Invita Healthcare Tissue Tracking System-Software Service and License Agreement Renewal

Total Cost	1st year	\$23,501
Budgeted	2 nd year	\$24,206
	3 rd year	\$24,933

OBJECTIVE

Continue software license and service for our Tissue/Implant Tracking system. This will ensure the updating of the computer software appropriately and the equipment to be serviced when needed. This also includes one preventative maintenance visit. The tracking system assists in optimizing inventory, warranties, expiration dates and receiving immediate data on FDA recalls. The Tissue Tracking system is used by the Operating Room, Cath Lab, and Wound Care.

History

We installed the tissue tracking system in 2019 and had an initial software and license agreement for three years. We have 2 units. This will be our third renewal of the contract. The current contract expires on September 30th, 2025. This software aids with implant and tissue management and ensures that we meet FDA and regulatory standards. This agreement provides year-round support and enables staff to provide accurate responses to inspectors, maintain bi-directional tracking and minimize oversights such expiration of expensive implants. The tissue tracking systems with integration to the electronic medical record is a valuable tool to assist with compliance with regulatory entities.

PURCHASE CONSIDERATIONS According to DNV facilities with these types of tracking systems rarely have any issues at survey time. When we tell the surveyors that we have this type of system they have never continued with more questions.

FTE IMPACT

No additional FTE(s) needed.

INSTALLATION & TRAINING

None needed.

WARRANTY AND SERVICE CONTRACT

3 Year contract

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

7-10years

MD BUYLINE INFORMATION

Meets EMTS

and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Vocera Communication Devices Software Support Renewal

DATE: October 1, 2025

Cost:

Vocera Communication Devices	\$53,732.38
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Budget Reference:

Operational Budget	\$53,732.38
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Background:

The Vocera Communication Badge is a lightweight, wearable, hands-free, voice-controlled communication device that enables Medical Center Hospital's (MCH) clinical staff to communicate effectively and efficiently. This technology plays a vital role in streamlining healthcare communication, enhancing patient care coordination, and improving response times across departments.

The Vocera software support renewal ensures continued access to critical updates, technical support, and system stability for another one-year term.

Funding:

Vocera software one-year support in the amount of \$53,732.38 from Vocera Communications, Inc. will come from operational budgeted funds.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Courtney Davis Chief Experience and Quality Officer
SUBJECT: NRC Health Contract Renewal
DATE: September 5, 2025

Cost:

\$532,696.61 Term of four years through January 1, 2029

- Year 1 (1/1/26) 129,244.85
- Year 2 (1/1/27) 131,829.75
- Year 3 (1/1/28) 134,466.34
- Year 4 (1/1/29) 137,155.67

This contract renewal involves a four-year agreement with our regulatory HCAHPS and patient experience feedback vendor, NRC. The contract has been negotiated down from a five-year term to a four-year term, with the annual increase adjusted from 6% to 2% effective starting in the second year of the agreement.

Staffing:

No additional FTEs required

Implementation Time Frame:

None

Nature of Service:

Regulatory Vendor

MEMORANDUM

TO: ECHD Board of Directors
FROM: Courtney Davis Chief Experience and Quality Officer
SUBJECT: Huron Consulting Services LLC Contract Renewal
DATE: September 3, 2025

Cost:

\$196,100.00, October 2025 through October 2026.

This amendment aims to synchronize the start and end dates of this contract to facilitate the simultaneous conclusion of all services. The scope of this contract encompasses leader management software focused on goal management, as well as physician consulting and leadership services designed to support our strategic planning initiatives and leadership development efforts.

Staffing:

No additional FTEs required

Implementation Time Frame:

None

Nature of Service:

Consulting and Software

MEMORANDUM

Date: September 19, 2025

To: Ector County Hospital District Board of Directors

Through: Alison Pradon, Vice President of Development

Re: Blackbaud – Updated Records Contract

DATE: September 19, 2025

Total Cost (budgeted):

Blackbaud Annual Subscription (1 year)	<u>\$51,554.36</u>
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Contract Total	<u>\$51,554.36</u>
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Background:

This is the MCHS Foundation donor database. The initial contract was for \$33,792.51 but we have exceeded the 10,000 records in the donor database so need to increase to 17,500 records. This software also includes event tracking, membership tracking, volunteer hours, email, payment processing, healthcare analytics, planned gift tracker and more.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Immediate

Funding:

\$51,554.36 for fiscal year 2026. The contract will be up for renewal August 31, 2026.

FUNDING AGREEMENT
2025-2026

This Contract ("Contract") is made and entered into by and between **MCH PROFESSIONAL CARE**, a Texas non-profit corporation ("Pro Care") and **ECTOR COUNTY HOSPITAL DISTRICT** doing business as Medical Center Health System (the "Hospital").

The Hospital wishes to contract with Pro Care for the services of Physicians, to provide medical services to needy inhabitants of the Ector County Hospital District that exceed the funding provided by Permian Basin Clinical Servicing Partnership.

Pro Care is certified by the Texas State Board of Medical Examiners as a 5.01 (a) (now V.T.C.A., Occupations Code §162.001) non-profit health organization. The activities of Pro Care are conducted in Ector County, Texas.

Hospital and ProCare desire to set forth the agreements and understandings between them with respect to the services of Physicians on behalf of and in support of the medical needs of the people of Ector County and the Hospital.

Now, therefore, in consideration of the premises and the mutual covenants and agreement herein contained, and subject to the terms and conditions hereof Hospital and Pro Care have agreed as follows:

1. SERVICES. Hospital hereby contracts with ProCare, as an independent contractor to provide and make available to the Hospital the services of Physicians for the benefit of Hospital and the people of Ector County, Texas with duties and responsibilities set forth herein, to render medical services as reasonable patient care may require. The Physician's duties shall include, but not be limited to, the following:

- (a) Performing such Medical procedures and examinations as may be necessary and appropriate for needy patients using Physician's services in accordance with all canons of professional ethics and all applicable laws, rules and regulations of the State of Texas and of the United States.
- (b) Keeping and maintaining, or causing to be kept and maintained, appropriate records, reports, claims and correspondence necessary and appropriate in connection with all professional services rendered by Physician under the Agreement. All of such records, claims, and correspondence shall belong to Pro Care or Hospital as provided in the Agreement, but Hospital, Pro Care and the Physician shall be authorized to make copies of any such records at any time in the future.
- (c) Promoting, to the extent permitted by law and the applicable canons of professional ethics, the professional practice of Hospital and Pro Care, its successors, and assigns.
- (d) Performing all acts reasonably necessary to maintain and improve Physician's professional skills, including all required continuing medical education
- (e) Complying with all appropriate standards of the U.S. Department of Health and Human Services, the Texas Medical Board, Medicare and Medicaid, and the Bylaws, Rules, and Regulations of the Medical Staff of Medical Center Hospital; and
- (f) Assisting in the development of protocols for the practice of medicine in Medical Center Hospital, with an emphasis on both quality and efficient utilization.

2. SUPPORT PAYMENT. In consideration of the foregoing, Hospital agrees to pay Pro Care during the term of this Contract, and a Support Payment for covered services not to exceed **\$32,073,647.00** for the Hospital's fiscal year ending **September 30, 2026**. The Support Payment shall be paid in an amount determined by Hospital to approximately equal to any anticipated or incurred Pro Care deficiency in operating expenses for medical services.

3. TERM. The term of this Contract shall be for the Hospital fiscal year ending on **September 30, 2026**.

4. NON-APPROPRIATION. In the event no funds or insufficient funds are appropriated and budgeted by the Hospital for the payment of obligations under the contract for any fiscal period in which payments are due under this Contract, the Hospital shall, not less than 60 days prior to the end of the fiscal period for which funds have been appropriated, in writing, notify Pro Care of such occurrence. This Contract shall thereafter terminate and be rendered null and void on the last day of the fiscal period for which appropriations were made without penalty, liability or expense to the Hospital of any kind.

5. COMPLIANCE. In the event (i) Medicare, Medicaid, or any other third party payor, (a "Third Party Payor"), or any federal, state or local laws, rules, regulations, or interpretations (the "Regulatory Reimbursement Policies") at any time during the term of this Agreement prohibit or restrict, or (ii) one or more Third Party Payors, or the Regulatory Reimbursement Policies in any way substantially change the method or amount of reimbursement or payment for patient services under the Agreement, then Hospital and Pro Care agree, in good faith, to amend this Contract to provide for payment of compensation in a manner consistent with any such prohibition, restriction, change or limitation.

6. INDEPENDENT CONTRACTOR. It is expressly acknowledged by the parties hereto that Pro Care, including any Physician employees ("Physician Employee") by Pro Care, is an "independent contractor" and nothing in this Agreement is intended nor shall be construed to create an employer/Physician relationship, a joint venture relationship, or a lease or landlord/tenant relationship, or to allow Hospital to exercise control or direction over the manner or method by which Pro Care and/or Physician Employee performs the services which are the subject matter of this Contract; provide always, however, that the services to be provided hereunder by Pro Care and/or any Physician Employee shall be provided in a manner consistent with the standards governing such services and the provisions of this Contract. Pro Care and/or any Physician Employee understand and agrees that (i) Pro Care and/or Physician Employee will not be treated as a Physician of Hospital for federal tax purposes. (ii) Hospital will not withhold on behalf of Pro Care and/or any Physician Employee pursuant to this Contract any sums for income tax, unemployment insurance, social security, or any other withholding pursuant to any law or requirement of any governmental body relating to Pro Care and/or Physician Employee, (iii) all of such payments, withholdings, and benefits, if any, are the sole responsibility of Pro Care and/or the Physician Employee. In the event the Internal Revenue Services or any other governmental agency should question or challenge the independent contractor status of Pro Care or the Physician Employee, the parties hereto mutually agree that both Pro Care and/or the Physician Employee and Hospital shall have the right to participate in any discussion or negotiation occurring with such agency or agencies, irrespective of whom or by whom such discussion or negotiation is initiated.

7. RECORDS. Upon written request of the Secretary of Health and Human Services or the Comptroller General of the Government Accounting Office, or any of their duly authorized representatives, Pro Care shall make available those contracts, books, documents, and records necessary to verify the nature and extent of the costs of services provided to Hospital. Such inspection

shall be available up to four (4) years after the rendering of such services, If Pro Care carries out any of the duties of this Agreement through a subcontractor with a value of \$10,000.00 or more over a twelve-month period with a related organization or individual, Pro Care agrees to include this requirement in any such subcontractor. This provision is included pursuant to and is governed by the requirements of Public Law 96-499, Section 952 [Section 1861 (v)(1)(I) of the Social Security Act and regulations promulgated thereunder.

8. NOTICE. All notices, requests, demands and other communications under this Agreement shall be in writing and shall be deemed to be duly given on the date of service, if served personally on the party to whom service is given, or upon receipt, if sent by a professional courier service, or on the date of depositing in the United States mail, postage prepaid, is sent by Certified or Registered Mail, Return Receipt Requested, addressed to the party to whom it is to be given as follows:

HOSPITAL: MEDICAL CENTER HOSPITAL
500 West 4th Street
Odessa, Texas 79761
ATTENTION: Russell Tippin, President/CEO

PROCARE: MCH PROFESSIONAL CARE
PO Box 2129
Odessa, Texas 79760
ATTENTION: Adiel Alvarado, President

Either party may change its address to which notices shall be sent by a notice similarly sent.

11. MISCELLANEOUS:

(a) This Agreement contains the entire agreement of the parties hereto and supersedes all prior agreements, contracts, and understandings, whether written or otherwise, between the parties hereto relating to the subject matter hereof. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

(b) This Agreement shall be binding upon and shall inure to the benefit of the parties hereto, and shall be binding upon their successors, assigns, and/or representatives, as the case may be, Notwithstanding the foregoing, this Agreement may not be assigned without the prior written consent of both parties.

(c) This Agreement may be amended only my mutual written consent of the parties hereto.

(d) Any waiver, consent or approval of any kind or character on the part of the parties hereto of any breach or default under this Agreement, or any waiver on the part of the parties of any provision or condition of this Agreement must be in writing and shall be effective only to the extent allowed specifically by such writing. Any such waiver shall not be construed to be a waiver of any other breach or default occurring thereafter.

(e) In computing any period of time under this Agreement, the date of the act, notice, event, or default from which the designated period of time begins to run shall not be included. The last day of the period so computed shall be included. Unless it is a Saturday, Sunday, or legal holiday of the State of Texas, in which event the period shall run until the end of the next day which is not a Saturday or legal holiday.

(f) The headings of the various sections and paragraphs of this Agreement have been inserted for convenience and reference only and shall not modify, define, limit or expand the express provisions of this Agreement.

(g) This Agreement shall be construed and interpreted in conformity with the principles of ethics of the American Medical Association and shall be enforced and otherwise governed in accordance with the laws of the State of Texas.

WITNESS WHEREOF, the parties have duly executed this Agreement on the **1st day of October 2025**.

MCH PROFESSIONAL CARE

By: _____

ADIEL ALVARADO, PRESIDENT

**ECTOR COUNTY HOSPITAL DISTRICT
d/b/a MEDICAL CENTER HOSPITAL**

By: _____

RUSSELL TIPPIN, PRESIDENT/CEO

MEMORANDUM

Date: 9/18/2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: David Graham MSN RN, ACNO ; Sirena Watts BSN RN, Trauma Program Director

Re: Q-Centrix Trauma Registry Staffing

Total Cost... **\$ 106,072 annually**

OBJECTIVE

This memorandum requests formal board approval to execute a contract with Q-Centrix, a nationally recognized provider of clinical data management and quality reporting services to ensure MCH meets trauma designation requirements for patient Registry. Q-Centrix will provide professional abstraction and reporting support to ensure accuracy, compliance with accreditation and regulatory requirements, and reduced burden on internal staff

HISTORY

MCH recently passed the Trauma level 2 survey with ACS. However, MCH received one deficiency related to trauma registry with the ACS requirement that all registry data must be concurrent as defined as having a minimum of 80% of patient records being completed within 60 days of patient discharge date. ACS standards also require 0.5 FTE for every 200 registries. MCH averages roughly 1500 registries yearly. This standard requires us to have 3.75 registrars to meet ACS standards. Currently the trauma department only has 2 fully trained registrars and one additional registrar who still requires large amounts of training and orientation.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

N/A

WARRANTY AND SERVICE CONTRACT

See Quote

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

N/A

COMMITTEE APPROVAL

ECHD Board

Pending

MEMORANDUM

TO: ECHD Board of Directors

FROM: Bryan Cox, Director of Revenue Cycle
Through John Grigson, Interim CFO

SUBJECT: FinThrive Amendment
Current contract: 001-9030-FTRS-2023A

DATE: October 7, 2025

Cost:

Incremental cost: \$92,482 annually

- Contract Analyzer: \$7,331
- Contract Manager Pro: \$55,131
- Contract Modelling Pro: \$7,239
- Online Patient Estimation: \$12,870
- Price Transparency: \$16,500
- Savings for existing contract: (-\$6,589)

Implementation fees: \$44,024 one time

Total additional costs year 1: \$136,506

Background:

Under our current agreement, the hospital utilizes FinThrive contract management and modelling software. The platform enables us to:

- Improve accuracy in payer contract loading and maintenance
- Model contract terms against actual reimbursement to identify underpayments and opportunities
- Strengthen compliance with payer agreements
- Provide transparency into expected vs. actual net revenue

Currently, our ambulatory entities, ProCare & FHC, lack this functionality. This gap increases the risk of missed underpayments, reduces visibility into contract performance, and limits our ability to project revenue with precision.

We currently rely on a separate price transparency vendor. However, this vendor has proven increasingly difficult to work with, creating inefficiencies and barriers to effective contract oversight. By shifting to FinThrive for Price Transparency and Online Patient Estimation, we will consolidate functions under a single vendor known for ease of use and streamlined workflows. Additionally, since FinThrive already houses our hospital contracts, there is minimal lift to keep Price Transparency information up to date on our website.

Staffing:

No additional FTE's required.

Funding:

Operational Budget

TO: ECHD Board of Directors
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
SUBJECT: MRI Vitals Monitor
DATE: September 17, 2025

Background

An MRI-compatible vital signs monitor is required to ensure appropriate patient monitoring during certain MRI examinations, particularly those involving sedation or patients with cardiac devices. Patients with devices such as pacemakers or defibrillators are recommended to be monitored while their device is placed on MRI mode, to prioritize safety and quality of care. It is recommended that we continue providing this service using the appropriate equipment.

Cost:

Phillips Invivo MR400 Monitor	\$59,606.66
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Staffing:

N/A

Disposition of Existing Equipment:

Current unit nonfunctioning

Implementation Time Frame:

October 2025

Funding:

Capital Request

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	09/25/2025	Start Time:	1200
Location:	Admin Conference Room A			End Time:	1300

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			1202
Review of meeting minutes from previous meeting	5 min	All	<i>Motion to approve as is by Sylvia Rodriguez-Sanchez, seconded by Russell Tippin</i> <i>All members in favor</i>
Old Business			
– N/A			
New Business			
- New Policy: - Respiratory Protection Plan	10 min	Crystal Sanchez	<i>This policy/plan is a DNV requirement</i> <i>An interdisciplinary team including Employee Health, Safety, Infection Prevention and Physician leadership worked together to ensure all requirements were addressed and met</i> <i>Motion to approve as is by Sylvia Rodriguez-Sanchez, seconded by Kathy Rhodes</i> <i>All members in favor</i>
- Revised Handbook: - MCHS Standards of Conduct	15 min	Crystal Sanchez	<i>The Standards of Conduct was revised to include verbiage that the standards are applicable to all staff within the Healthcare System</i> <i>This was reviewed/approved by Mr. Steen</i> <i>Motion to approve as is by Kathy Rhodes, seconded by Sylvia Rodriguez-Sanchez</i> <i>All members in favor</i>

– Revised Policy/Form: ○ HIPAA-5008 Accounting of Certain Disclosures Section 4.6 ○ A.4.6.1 Request for Accounting Disclosures (form)	15 min	Crystal Sanchez	• Form updated to align with new regulatory language • Crystal will place a hyperlink In policy HIPAA-5008 for the accompanying form ○ <i>Committee requested a policy statement be added at the beginning stating this is a requirement from the Hospital Accrediting Organization</i> ○ <i>Motion to approve with said changes by Sylvia Rodriguez-Sanchez, seconded by Kathy Rhodes</i> ○ <i>All members in favor</i>
– Overdue Policy List	5 min	Crystal Sanchez	
Open Forum	10 min		
Meeting Adjourned			1210



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
ector@ectorcad.org
www.ectorcad.org

September 10, 2025

Mr. Russell Tippin, Administrator
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Subject: Board of Directors Nomination and Election Process - Ector County Appraisal District

Dear Mr. Tippin,

It is time to begin the nomination and election process for the Ector County Appraisal District Board of Directors. Two director positions will expire at the end of 2025, and the taxing units will appoint directors to serve new four-year terms beginning January 1, 2026. This letter serves as notice to the presiding officer of the governing body of your right to nominate a candidate to serve on the ECAD Board, and your voting entitlement based on the voting formula described in Section 6.03(d) of the Texas Property Tax Code.

Your current appointed representatives whose terms expire December 31, 2025, are:

- **David Dunn, Vice Chairman** (Mr. Dunn has indicated his willingness to serve another term)
- **Mari Willis**

Nomination and Election Timeline

- **By October 15** - The presiding officer of each taxing unit must submit nominations to the chief appraiser. Nominations must be made by resolution of the governing body and must include the name and address of each nominee.
- **By October 30 (or as soon as practical)** - The chief appraiser will prepare an official ballot listing all nominees alphabetically by last name and will deliver the ballot to the presiding officer of each taxing unit.
- **Before November 15 (or as soon as practical)** - Each taxing unit must cast its votes by adopted resolution and submit the resolution to the chief appraiser. Votes may only be cast for nominees listed on the official ballot.

The chief appraiser will tabulate all votes and determine which candidates receive the highest number of votes. All taxing units will then be notified of the results, and the elected directors will be declared.

Enclosed you will find:

- **A calculation of the number of votes your unit may cast, and**
- **A sample form for resolution for nomination to assist in the nomination process.**
- **Board of Director Eligibility Requirements**

Please contact me if you have any questions about the nomination or election process for the Ector County Appraisal District Board of Directors.

Sincerely,



Layne Young, RPA
Chief Appraiser-Executive Director

Enclosures

cc: Mr. Grant Trollope



**RESOLUTION NOMINATING CANDIDATES FOR
THE ECTOR COUNTY APPRAISAL DISTRICT BOARD OF DIRECTORS**

WHEREAS, pursuant to the Tax Code, Section 6.03, it is incumbent upon the Board of Directors of the Ector County Hospital District to make nominations for the Board of Directors of the Ector County Appraisal District.

NOW, THEREFORE, BE IT RESOLVED BY THE Board of Directors of the Ector County Hospital District;

SECTION ONE: That the following persons are hereby nominated for membership on the Board of Directors of the Ector County Appraisal District.

<u>Name</u>	<u>Email Address</u>	<u>Telephone #</u>
1. David Dunn	daviddunn@echd.org	(432) 227-7390
2. _____	_____	_____
3. _____	_____	_____
4. _____	_____	_____
5. _____	_____	_____

SECTION TWO: That the Board of Directors of the Ector County Hospital District, deliver a copy of this resolution to the Chief Appraiser of the Ector County Appraisal District.

On motion of Board member _____, seconded by Board member _____, the above and forgoing resolution was adopted by the Board of Directors of the Ector County Hospital District at a regular meeting on the 7th day of October, A.D., 2024 by the following vote:

Members voting "Aye" _____

Members voting "Nay" _____

David Dunn, President
Ector County Hospital District

Attest: _____
Will Kappauf, Secretary

Regional Services

October 2025 Board Report

Regional Site Visits-

Over the past three months, I've focused on learning my new role. Between July and August, I traveled to our rural hospitals to introduce myself as the new point of contact for all rural-related needs. I visited 17 counties and still have a few more counties that fall outside our designated region, I believe it's important to establish those connections as well.

From September 8-11, I attended the Texas Organization of Rural & Community Hospitals (TORCH) Conference. This event provided an excellent networking opportunity, as many of the rural communities we serve were in attendance. I made several valuable connections during the conference.

In progress projects:

- **Amwell Telehealth Revamp:** Amwell is our telehealth platform used by both providers and patients. Over the past three years, usage has declined. To address this, I contacted the Amwell team, and they visited us for an in-depth discussion.
 - 08/27/2025-Met with Dr.Kim, Dr.Hidalgo,Dr. Kubacek, and Dr. Okafor-our highest users of the platform. Their feedback provided valuable insights into the user experience.
 - 09/03/2025- Hosted an onsite visit with Amwell leadership to further explore improvement opportunities.
- **Regional Round Table:**
 - October 1,2025- We hosted a roundtable with representatives from all our rural hospitals. Topics included cybersecurity, the Behavioral Health Center, and the Transfer Center. Attendees were provided with lunch, followed by a tour of the cardiovascular 4th floor and the Transfer Center.
- **Swing-Bed Roundtable:**
 - I am currently organizing a roundtable for rural coordinators overseeing swing-bed programs. Several hospitals have expressed interest in collaborating and learning from one another. The date is still to be determined.
- **Transfer Data:**
 - Located information to start identifying total number of transfer calls per year. Going to start looking at acceptance/denied transfers.

