



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
NOVEMBER 4, 2025 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**.....David Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**.....David Dunn
- III. INVOCATION**..... Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**David Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**.....
.....Kathy Rhodes (p.3)
- VI. AWARDS AND RECOGNITION**
- A. November 2025 Associates of the Month** Russell Tippin
- Nurse - Roxane Mata
 - Clinical – Angela Carrasco
 - Non-Clinical – Lina Lerma
- B. Net Promoter Score Recognition**..... Russell Tippin
- Dr. Stephanie Kubacek
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**David Dunn (p.4-52)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
- A. Consider Approval of Special Meeting Minutes, September 25, 2025**
- B. Consider Approval of Regular Meeting Minutes, October 7, 2025**
- C. Consider Approval of Joint Conference Committee, October 28, 2025**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, September 2025**
- X. COMMITTEE REPORTS**
- A. Finance Committee** Bryn Dodd (p.53-115)
1. Quarterly Investment Report – Quarter 4, FY 2025
 2. Quarterly Investment Officer's Certification
 3. Financial Report for Month Ended September 30, 2025

4. Consent Agenda
 - a. Consider Approval of Nationwide Power Solutions, Inc. Renewal.
 - b. Consider Approval of Texas Healthcare Linen Contract Renewal.
 - c. Consider Approval of Hearing Screen Associates Contract Renewal.
 - d. Consider Approval of Intuitive Surgical-DaVinci robot #2 Annual Service and Simulator Software Renewal.
 - e. Consider Approval of Grifols Diagnostic Solutions, Inc. Contract Renewal.
 - f. Consider Approval of Abbott Rapid Diagnostics Informatics, Inc/RALS Interface Contract Renewal.
 - g. Consider Approval of WebMD Ignite Call Center Contract Renewal.
 - h. Consider Approval of Microsoft True-Up
5. Consider Approval of Convergent Service Agreement

B. Executive Policy CommitteeDon Hallmark (p.116-118)

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. CONSIDER APPROVAL OF RESOLUTION CASTING VOTES FOR THE MEMBERS OF THE BOARD OF DIRECTORS OF ECTOR COUNTY APPRAISAL DISTRICT
.....Russell Tippin (p.119-121)

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
.....Russell Tippin (p.122-127)

- A. Board Meeting Schedule**
- B. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**

XVI. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 25, 2025 – 3:00 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: David Dunn, President
Will Kappauf
Syliva Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

MEMBERS ABSENT: Bryn Dodd

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
John Grigson, Interim Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Interim Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

David Dunn called the meeting to order at 3:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL

David Dunn called roll of the ECHD Board Members. Bryn Dodd was absent and her absence was excused. Don Hallmark moved, and Kathy Rhodes seconded the motion to accept the roll call. The motion carried.

III. REVIEW OF THE PROPOSED FISCAL YEAR 2026 OPERATING AND CAPITAL BUDGET

John Grigson, Interim Chief Financial Officer, presented the Fiscal Year 2026 Operating and Capital Budget.

No action was taken.

IV. REVIEW OF LOCAL PROVIDER PARTICIPATION FUND PRESENTATION

The mandatory payment rate shall be determined annually by the Board of Directors and for fiscal year 2026 shall be six percent (6%) of net patient revenue.

V. PUBLIC HEARING

David Dunn stated "As required by Ector Count Hospital District Enabling Legislation, the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Fiscal Year 2026 Operating and Capital Budget. Pursuant to Chapter 300 of the Texas Health and Safety Code, the Ector County Hospital District will hold a public meeting to consider the adoption of a Local Provider Participation Fund mandatory payment rate for fiscal year 2026. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Counsel will give each speaker a 1-minute warning prior to the expiration of the 3-minute time limit."

No members of the public requested to address the ECHD Board of Directors.

VI. CONSIDER APPROVAL OF THE 2026 OPERATING AND CAPITAL BUDGET.

Don Hallmark moved to adopt the Fiscal Year 2026 Operating and Capital Budget as presented. Kathy Rhodes seconded the motion. The motion carried.

VII. Consider Approval of Order Authorizing and Implementing Fiscal Year 2026 Local Provider Participation Fund Management Payment Rate Under Chapter 300 of the Texas Health and Safety Code

Kathy Rhodes moved to approve the Order Authorizing and Implementing Fiscal Year 2026 Local Provider Participation Fund Management Payment Rate Under Chapter 300 of the Texas Health and Safety Code as presented. Sylvia Rodriguez-Sanchez seconded the motion. The motion carried.

VIII. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 3:35 p.m.

Respectfully submitted,



Will Kappauf, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
OCTOBER 7, 2025 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Dodd, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Grant Trollope, Assistant Chief Financial Officer
Dr. Nimat Alam, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. All members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. October 2025 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the October 2025 Associates of the Month as follows:

- Clinical – Aneth Diaz
- Non-Clinical – Angelina Wureng
- Nurse – Crystal Hickman

B. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Cath Lab

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Special Meeting Minutes, September 9, 2025**
- B. Consider Approval of Regular Meeting Minutes, September 9, 2025**
- C. Consider Approval of Special Meeting Minutes, September 18, 2025**
- D. Consider Approval of Joint Conference Committee, September 23, 2025**
- E. Consider Approval of Federally Qualified Health Center Monthly Report, August 2025**

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended August 31, 2025.
2. Consent Agenda
 - a. Consider Approval of Invita Healthcare Tissue Tracking System-Software Services and License Agreement Renewal.
 - b. Consider Approval of Vocera Communications Devices Software Support Renewal.
 - c. Consider Approval of NRC Health Contract Renewal.
 - d. Consider Approval of Huron Consulting Services LLC Contract Renewal.
 - e. Consider Approval of Blackbaud Records Contract Renewal.
 - f. Consider Approval of MCH Professional Care Funding Agreement Renewal.

3. Consider Approval of Q-Centrix Master Agreement.
4. Consider Approval of FinThrive Amendment.
5. Consider Approval of MRI Vitals Monitor Purchase.

Bryn Dodd moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on Thursday, September 25 at Noon to review and approve two (2) MCH policies, the MCHS Standard of Conduct and a form meeting the committee guidelines. The committee recommends approval of all of the submitted documents as presented.

Don Hallmark moved, and Wallace Dunn seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

George Thomas, Assistant Dean of Operations, of Texas Tech University provided an update on Texas Tech University Health Science Center. This report was informational only. No action was taken.

XII. CONSIDER APPROVAL OF RESOLUTION FOR NOMINATIONS OF ECHD BOARD MEMBER TO ECAD BOARD

Don Hallmark moved, and Bryn Dodd seconded the motion to nominate David Dunn to the Board of Directors of the Ector County Appraisal District. The motion was approved unanimously.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Ad hoc Reports

The following documents were provided to the Board:

Behavioral Health Packet
Recruiting Report
Breast Cancer Awareness events

Included in the packet was the October 2025 Regional Services Report.

The Desert Doc Series has been nominated for an Emmy.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Economic Development Negotiations pursuant to Section 551.087 of the Texas Government

Code; and (4) to receive the Compliance Report from the Chief Compliance Officer pursuant to Section 161.032 of the Texas Health and Safety Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session. He was excused from the remainder of Executive Session.

Gingie Sredanovich, Chief Compliance and Privacy Officer, provided a compliance update to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO, led the board in discussion about providing management services for Seminole and Andrews County.

Steve Steen, Chief Legal Counsel, and Gingie Sredanovich, Chief Compliance and Privacy Officer, reported to the board about a physician compliance issue. Gingie Sredanovich was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, led the board in discussion about the Energy-as-a-Service project.

Executive Session began at 5:46 p.m.

Executive Session ended at 7:26 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following new contracts:

- Albert W. Lyon, M.D. – This is a new three (3) year OB/Gyn Contract.
- Samy Heshmat, M.D. – This is a new three (3) year Urology Contract.
- Osnay Isasi, FNP – This is a new three (3) year Urgent Care Contract.
- John Castle, PA-C – This is a new three (3) year Urgent Care Contract.

David Dunn presented the following renewal contracts:

- Ghenema Cherid, NP – This is a three (3) year renewal of a Wound Care Contract.
- George Rodenko, M.D. - This is three (3) year renewal of a Radiology Contract.

Kathy Rhodes moved, and Will Kappauf seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Resolution of the Board of Directors of the Ector County Hospital District Approving a Thermal Services Optimization Transaction; Approving a Right of Use and Energy Services Agreement, Labor Services

Agreement, Design-Build Agreement, Guaranty Agreement and Certain Other Related Transaction Agreements and Documents; Authorizing the Execution of Documents and Instruments Necessary or Convenient to Carry Out the Related Transactions; and Resolving Other Matters Incident and Related Thereto.

Don Hallmark moved, and Wallace Dunn seconded the motion to approve the Resolution of the Board of Directors of the Ector County Hospital District Approving a Thermal Services Optimization Transaction; Approving a Right of Use and Energy Services Agreement, Labor Services Agreement, Design-Build Agreement, Guaranty Agreement and Certain Other Related Transaction Agreements and Documents; Authorizing the Execution of Documents and Instruments Necessary or Convenient to Carry Out the Related Transactions; and Resolving Other Matters Incident and Related Thereto as presented. The motion carried unanimously .

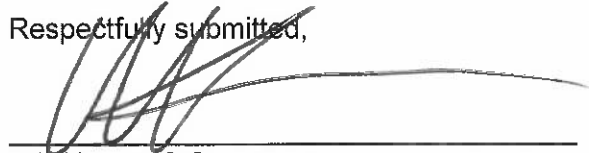
C. Consider Approval of Resolution Approving a Bond Issuance for the National Finance Authority to Finance a Project Located within the Ector County Hospital District (TEFRA)

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the Resolution Approving a Bond Issuance for the National Finance Authority to Finance a Project Located within the Ector County Hospital District (TEFRA) as presented. The motion carried unanimously.

XVI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 7:28 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Will Kappauf', is written over a horizontal line.

Will Kappauf, Secretary
Ector County Hospital District Board of Directors



November 4, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff By laws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
Annalee Mora, MD	Medicine	Internal Medicine	ProCare	11/04/2025-11/05/2026
Sulay Patel, MD	Cardiology	Cardiovascular Disease		11/04/2025-11/05/2026
Marco Melo Rodriguez, MD	Hospitalist	Hospitalist	ProCare	11/04/2025-11/05/2026
Brian Schroeder, MD	Internal Medicine	Professor	TTUHSC	11/04/2025- 11/05/2026

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Comments
*Adam Kynaston, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	11/04/2025-11/05/2027
Nakira Nkogallogo, NP	Medicine	AHP	Pain Management	ProCare	Dr. Othee	11/04/2025-11/05/2027

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



November 4, 2025

ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Change to Privileges	Dates
Errol Anderson, MD	Radiology	Yes	Active	Radiology	ProCare	Updated Privilege Form	12/01/2025-11/30/2027
Maleeha Basham, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	Updated Privilege Form	12/01/2025-11/30/2026
Stanley Grossman, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	Updated Privilege Form	12/01/2025-11/30/2027
Scott Irvine, MD	Anesthesia	Yes	Affiliate	Pain Management		None	12/01/2025-11/30/2027
Sajjadul Islam, MD	Radiology	Yes	Active	Radiology		Updated Privilege Form	12/01/2025-11/30/2027
Kristin Joyner, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	Updated Privilege Form	12/01/2025-11/30/2027
Joseph Kaczor, MD	Radiology	Yes	Active	Radiation Oncology	West TX Oncology	None	12/01/2025-11/30/2027
Abdul Kadir, MD	Medicine	Yes	Active	Neurology		Updated Privilege Form	12/01/2025-11/30/2027
Hamid Latifi, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	Updated Privilege Form	12/01/2025-11/30/2027
Shailendri Philip, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	Updated Privilege Form	12/01/2025-11/30/2027
Wesley Pruett, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	Updated Privilege Form	12/01/2025-11/30/2027
Varadareddy Reddy, MD	Radiology	Yes	Active	Radiology		Updated Privilege Form	12/01/2025-11/30/2027
Russell Schroeder, MD	Radiology	Yes	Active	Radiology	ProCare	Updated Privilege Form	12/01/2025-11/30/2027
Richard Slone, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	Updated Privilege Form	12/01/2025-11/30/2027

Manoher Angirekula, MD	Cardiology	Yes	Active	Cardiology	ProCare	Updated Privilege Form	1/01/2026-12/31/2027
Sudhir Bare, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	Updated Privilege Form	1/01/2026-12/31/2027
Fernando Boccalandro, MD	Cardiology	Yes	Active	Cardiology	ProCare	Updated Privilege Form	1/01/2026-12/31/2027
Carl Brown, DO	Medicine	Yes	Active	Neurology		Updated Privilege Form	1/01/2026-12/31/2027
Daniel Copeland, MD	Surgery	Yes	Active	Vascular Surgery		Updated Privilege Form	1/01/2026-12/31/2027
Shailesh Jain, MD	Medicine	Yes	Active	Psychiatry	TTUHSC	Updated Privilege Form	1/01/2026-12/31/2027
Pankaj Khandelwal, MD	Medicine	Yes	Active	Medical Oncology	West TX Oncology	Updated Privilege Form	1/01/2026-12/31/2027
Ravi Medi, MD	Medicine	Yes	Affiliate	Psychiatry		None	1/01/2026-12/31/2027
Varuna Nargunan, MD	Medicine	Yes	Active	Endocrinology	ProCare	Updated Privilege Form	1/01/2026-12/31/2027
Renato Oracion, MD	Medicine	Yes	Affiliate	Dermatology		None	1/01/2026-12/31/2027
Kalpana Prasad, MD	Medicine	Yes	Affiliate	Medicine		None	1/01/2026-12/31/2027
Surish Prasad, MD	Medicine	Yes	Affiliate	Medicine		None	1/01/2026-12/31/2027
Vivek Rao, MD	Medicine	Yes	Courtesy	Allergy & Immunology		None	1/01/2026-12/31/2027
Alaa Eldemerdash, MD	Pediatrics	Yes	Associate	Pediatrics	TTUHSC	Updated Privilege Form	02/01/2026-01/31/2027
Babatunde Jinadu, MD	Pediatrics	Yes	Active	Pediatrics	TTUHSC	Updated Privilege Form	02/01/2026-01/31/2028
John Molland, MD	OB/GYN	Yes	Active	OB/GYN		Updated Privilege Form	02/01/2026-01/31/2028
Sai Siva Mungara, MD	Medicine	Yes	Active	Medicine	TTUHSC	Updated Privilege Form	02/01/2026-01/31/2028
Joel Wolinsky, MD	Medicine	Yes	Affiliate	Medicine		None	02/01/2026-01/31/2028
Sanchita Yadalla, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	Updated Privilege Form	02/01/2026-01/31/2028
Saima Mahmood, MD	Medicine	Yes	Associate to Active	Internal Medicine	ProCare	Updated Privilege Form	03/01/2026-02/28/2028



November 4, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Angela Green, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Okafor	Updated Privilege Form	12/01/2025-11/30/2027
Veronica Janosick, RN	Medicine	Research	Research	TTUHSC	Dr. Moore	None	12/01/2025-11/30/2027
Ma Ellen Novicio, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Boccalandro, Dr. Atti, Dr. Angirekula, Dr. Farber, Dr. Patel,	Updated Privilege Form	12/01/2025-11/30/2027
Abidemi Adeniran, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Sudhir Bare	Updated Privilege Form	02/01/2026-01/31/2028
Samuel Baumgardner, PA	Surgery	AHP	Physician Assistant		Dr. Kirit Patel and Dr. Staton Awtrey	Updated Privilege Form	02/01/2026-01/31/2028
Emily Jones, NP	Surgery	AHP	Nurse Practitioner	ProCare	Dr. Vijay Borra	Updated Privilege Form	02/01/2026-01/31/2028



November 4, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



November 4, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Rajendra Badgaiyan, MD	Associate	Medicine	09/16/2025	Resignation
Kristian Delgado, MD	Affiliate	Anesthesia	11/30/2025	Lapse in Privileges
Adam De Fazio, MD	Active	Surgery	10/15/2025	Resignation
Manmeet Mangat, MD	Courtesy	Medicine	12/31/2025	Lapse in Privileges
Julie Ohlman, MD	Associate	Anesthesia	10/31/2025	Lapse in Privileges
Christine Tracy, DO	Associate	Emergency Medicine	09/24/25	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of
Staff
Executive Committee Chair
/MM



November 4, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:
 Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:
 The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Saima Mahmood, MD	Medicine	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



November 4, 2025
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Bilal Ahmed, MD	Radiology	Removal I-FPPE
Maleeha Basham, MD	Hospitalist	Removal I-FPPE
Jennifer Foley, MD	Radiology	Removal I-FPPE
Elise Hotaling, MD	Radiology	Removal I-FPPE
Lon Hayne, MD	Radiology	Removal I-FPPE
John Jackson, MD	Radiology	Removal I-FPPE
Joseph Mallory, MD	Radiology	Removal I-FPPE
Amirtha Owens, MD	Radiology	Extension 6 Months
Adeyinka Owoyele, MD	Radiology	Extension 6 Months

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff
 Executive Committee Chair
 /MM



November 4, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Radiation Oncology Privilege Form
- Emergency Medicine Chairman Criteria

Advice, Opinions, Recommendations and Motion:

- Radiation Oncology Privilege Form
- Emergency Medicine Chairman Criteria

Advice, Opinions, Recommendations and Motion:

- If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Radiation Oncology Privilege Form and Emergency Medicine Chairman Criteria

Forward this recommendation to the Ector County Hospital District Board of Directors.

Jeffrey Pinnow, MD, Chief of Staff Executive
Committee Chair
/MM

Radiation Oncology

Delineation of Privileges

Applicant's Name: Test, Provider

Instructions:

1. Click the **Request** checkbox to request a group of privileges such as *Primary Privileges* or a *Privilege Cluster*.
2. Uncheck any privileges you do not want to request in that group.
3. Check off any special privileges you want to request.
4. Sign form electronically and submit with any required documentation.

Facilities

☒ MCH

Required Qualifications

Education/Training	Successful completion of an ACGME-accredited residency training program in radiation oncology.
Additional Criteria for Image Guided Placement of Protective Hydrogel	Completion of manufacturer designated training that included or was followed by supervised cases on human subjects. A certificate of successful completion including current clinical competence from the manufacturer or physician preceptor is required.
Certification	Within five years of completion of an approved residency, certification in radiation oncology by the American Board of Radiation Oncology or the American Osteopathic Board of Radiology. 2.A.1 THRESHOLD ELIGIBILITY CRITERIA The applicant is board certified as that term is defined in the Article 2.A.1.(q) of the Medical Staff Bylaws, and pursuant to any other applicable Medical Staff Bylaws provision, by a board recognized by the American Board of Medical Specialties or the American Bureau of Osteopathic Specialties 6/11/13.
Clinical Experience (Initial)	Should demonstrate provision of primary or consultative services in radiation oncology for at least 50 patients in the past 12 months. This can be demonstrated in one of the following ways: OR An applicant who has just completed a residency shall provide his/her residency log. OR An applicant who is not applying directly out of a residency shall provide a quality profile from hospital(s) where he/she currently has privileges showing his or her clinical activity for the past 12 months, including numbers of procedures performed, morbidity, mortality, infection rates and other complications. OR If a quality profile is not available from the hospital(s) where the applicant currently has privileges, documentation of the applicant's hospital-based clinical activity for the past 12 months. If applicant is not able to demonstrate the minimum requirements the application will be reviewed by the department in Executive Session.
Clinical Experience (Reappointment)	Applicant must provide documentation of provision of clinical services representative of the scope and complexity of privileges requested during the previous 24 months.

Primary Privileges

Radiation oncology is that branch of clinical medicine concerned with the causes, prevention, and treatment of cancer and certain non-neoplastic conditions utilizing ionizing radiation. Radiation oncologists are an integral part of the multidisciplinary management of the cancer patient, and must collaborate closely with physicians and other health care professionals in related disciplines in managing the patient.

Request	☐ - Newly Requested privileges ☐ - Currently Granted privileges
	Evaluation and Management
	☐ Perform history and physical examination
	☐ Evaluate, provide consultation and treatment planning, medically manage, and provide treatment to patients presenting with oncological diseases and related disorders including providing therapeutic radiation for both benign or malignant disease
	☐ Evaluate, treat, and manage complications from radiation
	Procedures
	☐ Interstitial brachytherapy
	☐ Planning, administration, and supervision of external beam radiation treatments
	☐ Planning, administration, and supervision of brachytherapy, including interstitial or intracavitary brachytherapy
	☐ Planning, administration, and supervision of radiopharmaceutical therapy, includes all modes of administration (intraperitoneal, intracavitary, interstitial, intraluminal implantation, regional and systemic, and intravenous)
	☐ Stereotactic body radiation therapy, fractionated delivery
	☐ Stereotactic radiosurgery (SRS)
	☐ Transperineal placement of biodegradable material (SpaceOAR hydrogel), peri-prostatic, single or multiple injection(s), with or without imaging guidance

Acknowledgment of Applicant

I have requested only those privileges for which by education, training, current experience, and demonstrated competency I believe that I am competent to perform and that I have no mental or physical condition which would limit my clinical abilities. I wish to exercise at Medical Center Hospital, and I understand that: A. In exercising any clinical privileges granted, I am constrained by applicable Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation. B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Practitioner's Signature

MCH

Department Chair/Designee Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege	Condition/Modification/Deletion/Explanation
-----------	---

Eligibility Criteria – Department Chair

Pursuant to the Medical Staff Bylaws Article 3.B. Eligibility Criteria

Physician Name: Brian Taylor

Department: Emergency Dept

INITIAL each BOX

☒ be certified by an appropriate speciality board and main certification as defined in the Credentials Policy;

☒ have served on the Active Staff for at least three years.

☒ have no pending adverse recommendations concerning appointment or clinical privileges;

☒ not presently be serving as a Medical Staff officer, board member, or department chairperson at any other hospital and will not serve during their terms of office

☒ be willing to faithfully discharge the duties and responsibilities of the position;

☒ have some experience in a leadership position or other involvement in performance improvement function for at least two years;

☒ participate in Medical Staff Leadership training as determined by the Medical Executive Committee; and

☒ Disclose any financial conflict of interest (ie. an ownership or investment interest in or compensation arrangement) with a hospital or hospital-affiliated entity within Ector County or within 100 miles of the hospital campus to the nominating committee for evaluation. This does not apply to services provided within a practitioner's office and billed under the same provider number used by the practitioner.

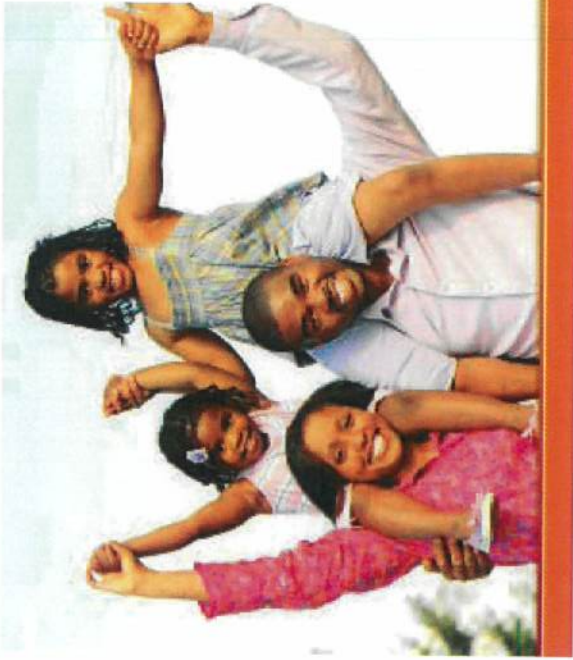
Signature X

Brian Taylor

Date:

10/23/2025

Family Health Clinic
November 2025
ECHD Board Update



Family Health Clinic

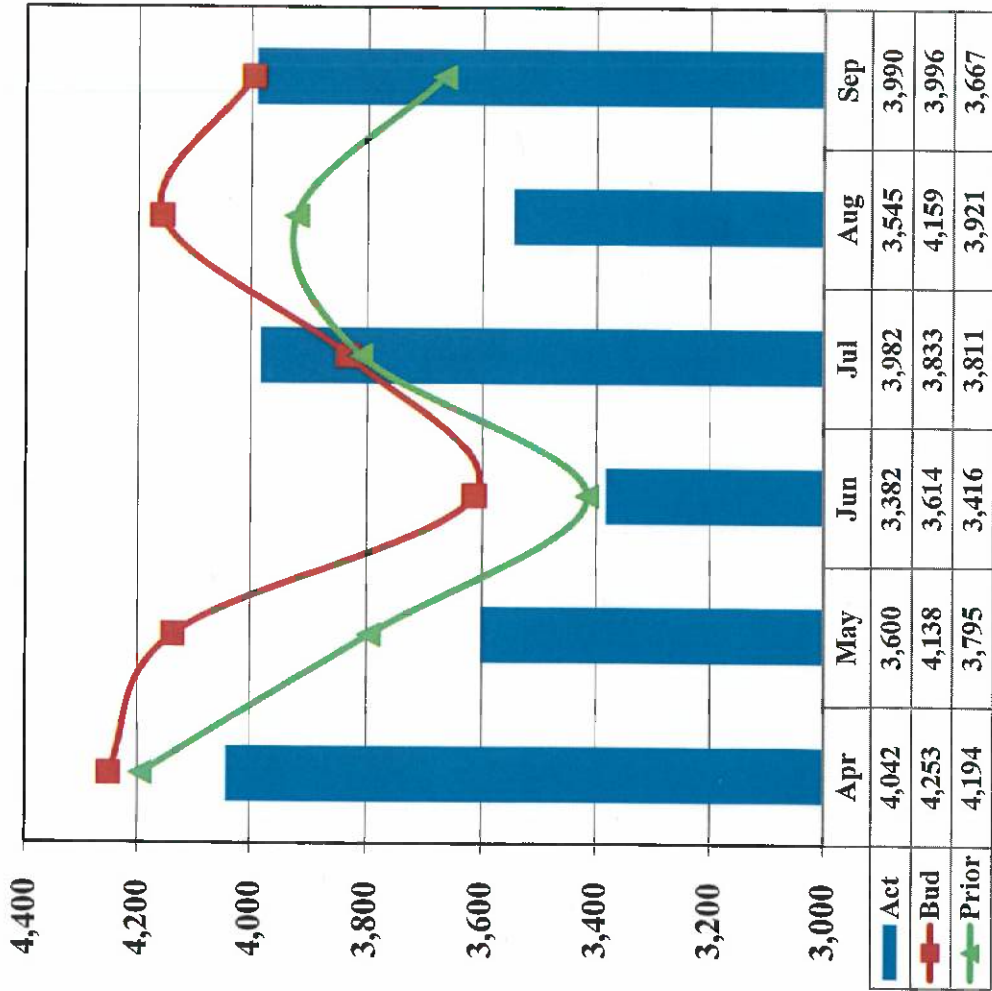
A Member of Medical Center Health System

Financial Presentation

For the Month Ended

September 30, 2025

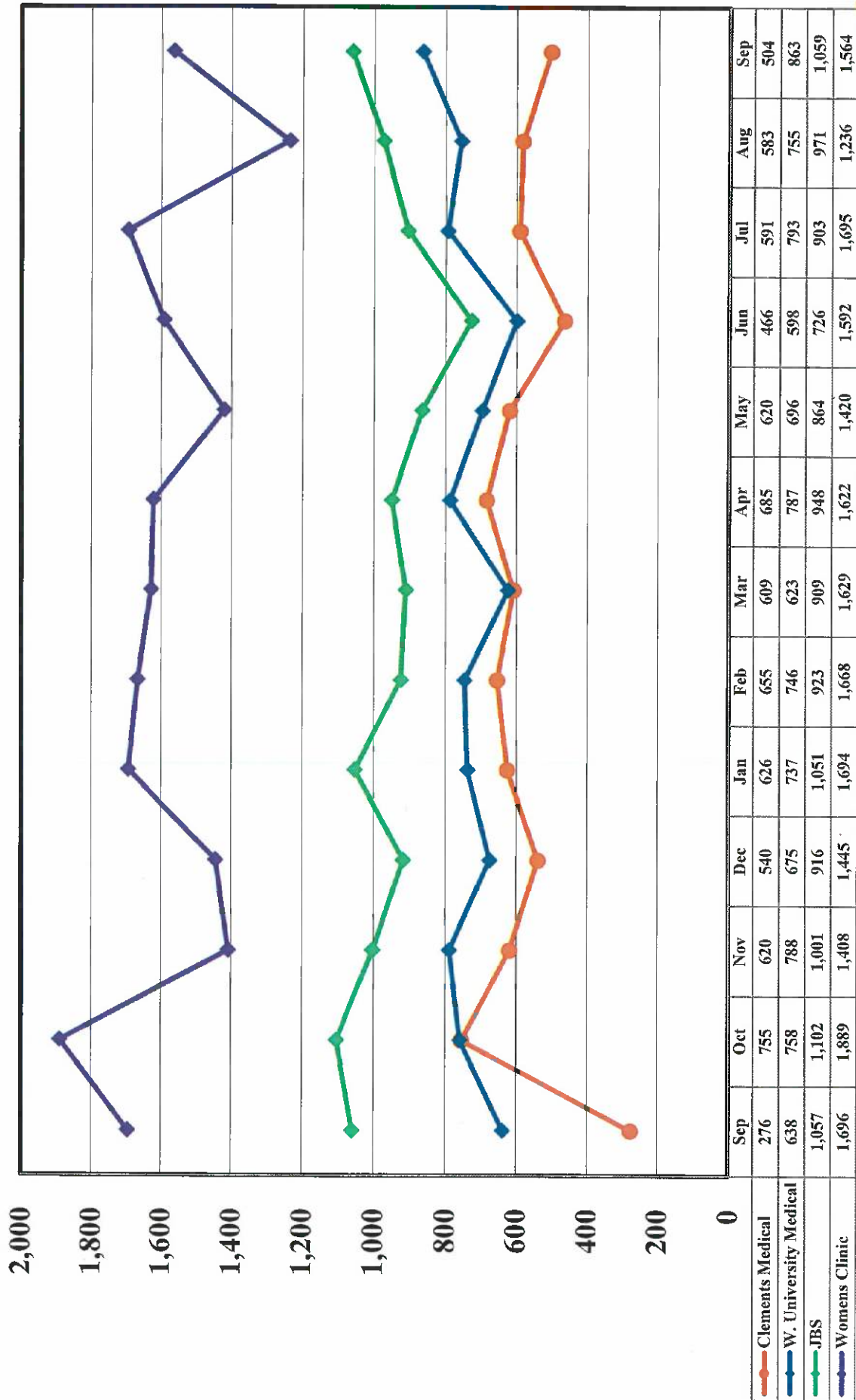
Family Health Clinic Total Visits



	Actual	Budget	Prior Year
Month	3,990	3,996	3,667
Var %		-0.2%	8.8%
Year-To-Date	46,308	47,255	44,742
Var %		-2.0%	3.5%
Rolling 12 Mo.	46,308	47,255	44,742
Var %		-2.0%	3.5%

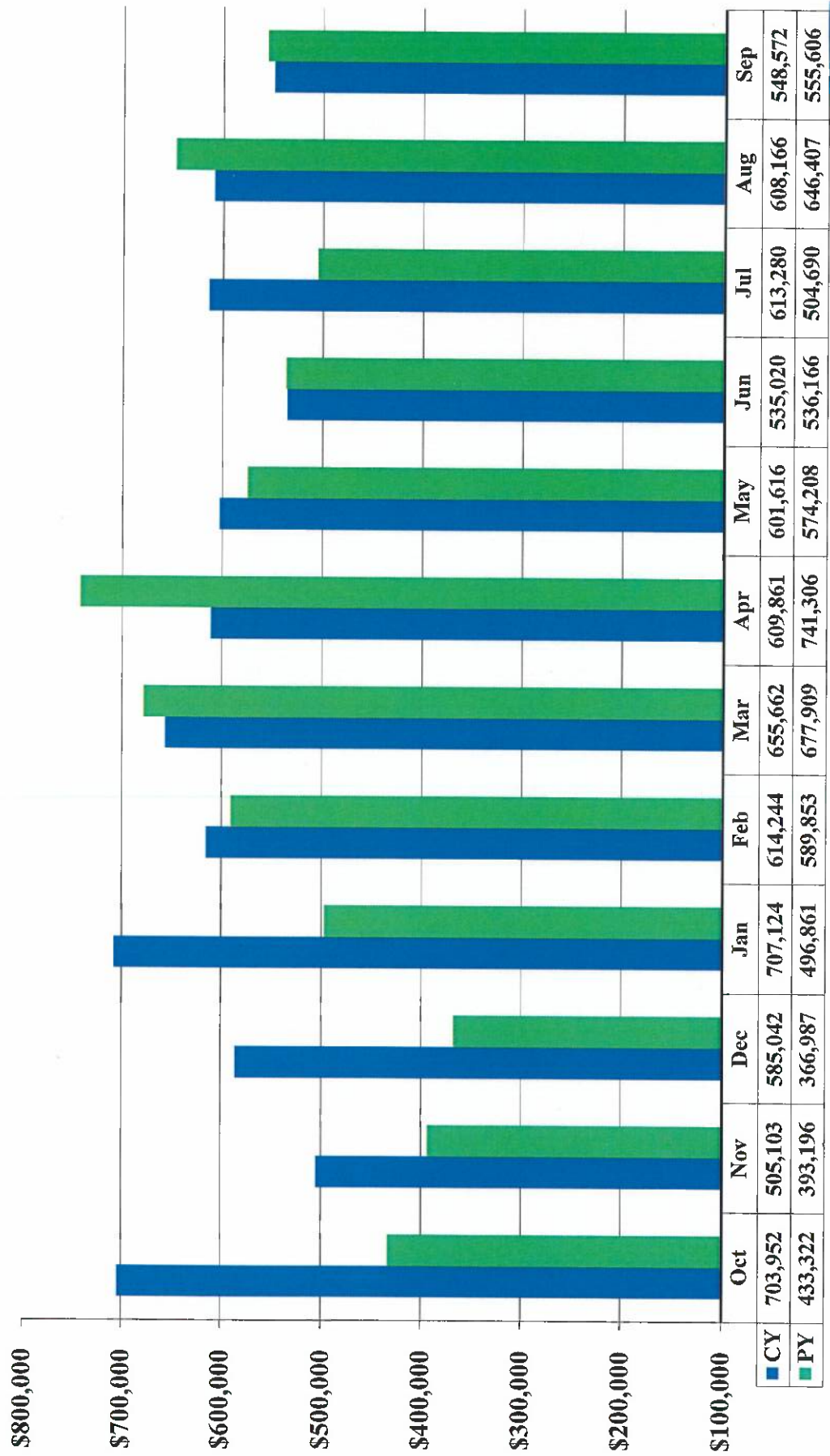
Family Health Center Visits

Thirteen Month Trending

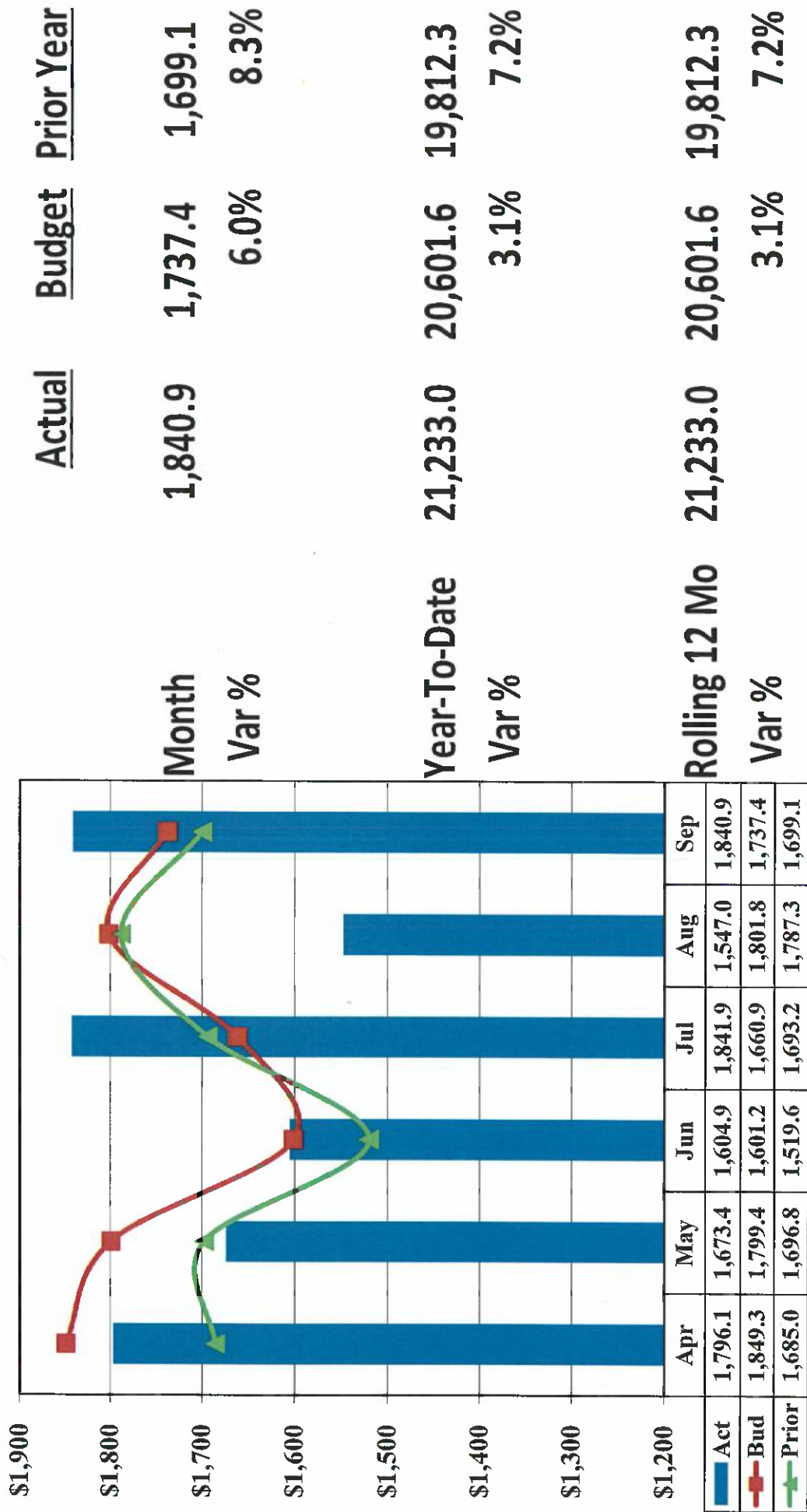


Total AR Cash Receipts

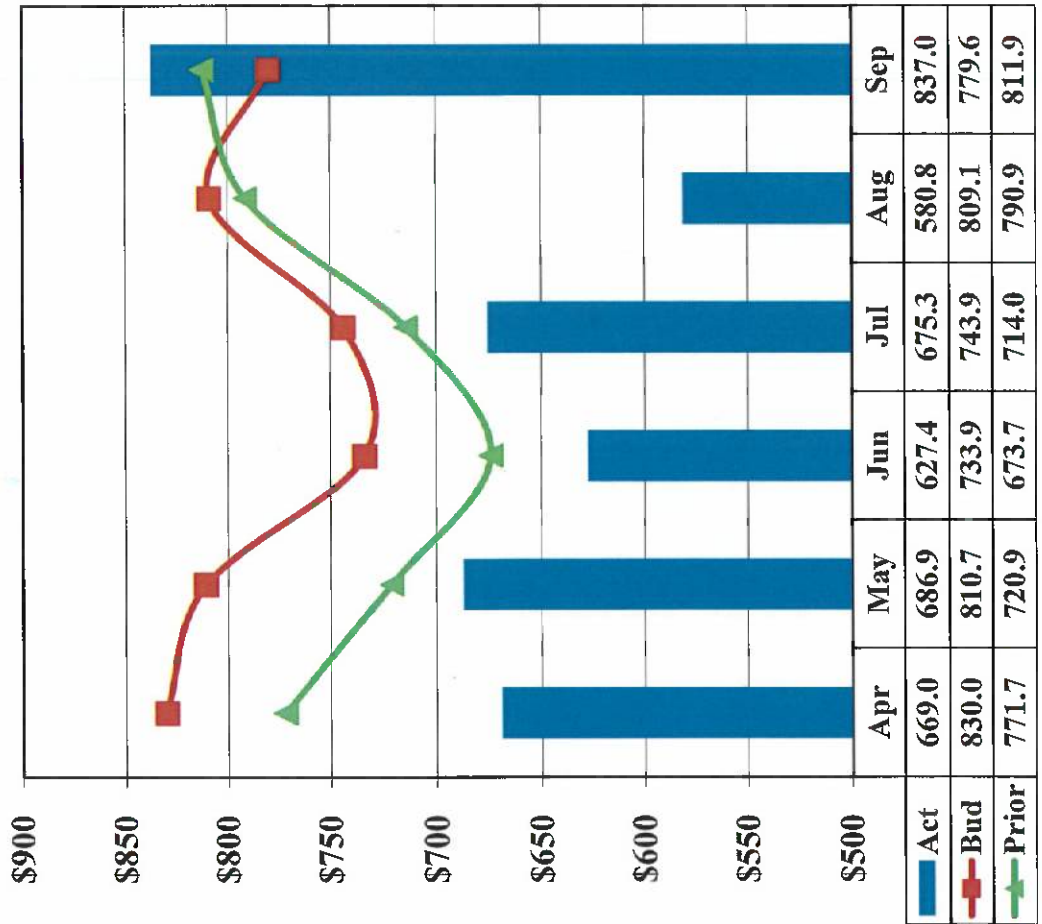
Compared to Prior Twelve Months



Total Patient Revenues



Net Patient Revenues



Actual Budget Prior Year

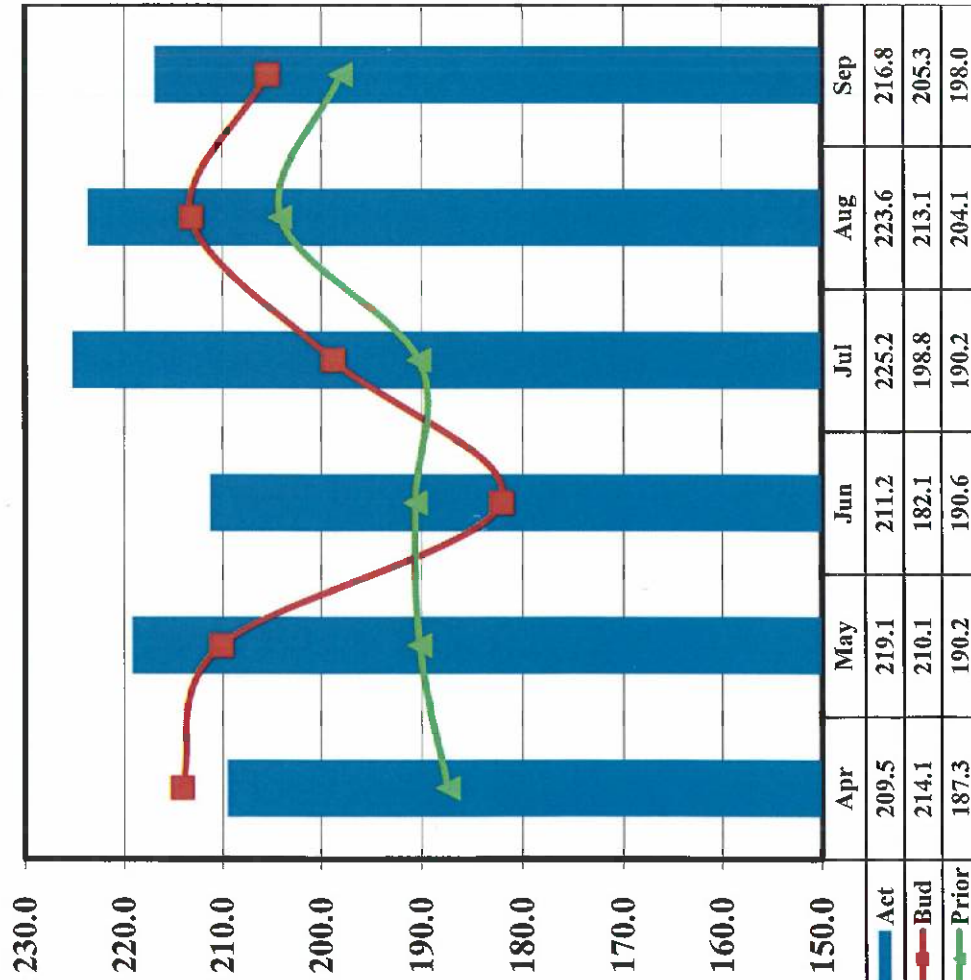
Month 837.0 779.6 811.9
 Var % 7.4% 3.1%

Year-To-Date 8,697.5 9,269.1 9,313.1
 Var % -6.2% -6.6%

Rolling 12 Mo 8,697.5 9,269.1 9,313.1
 Var % -6.2% -6.6%



Salaries, Wages & Contract Labor



Month
Var %

<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
216.8	205.3	198.0
	5.6%	9.5%

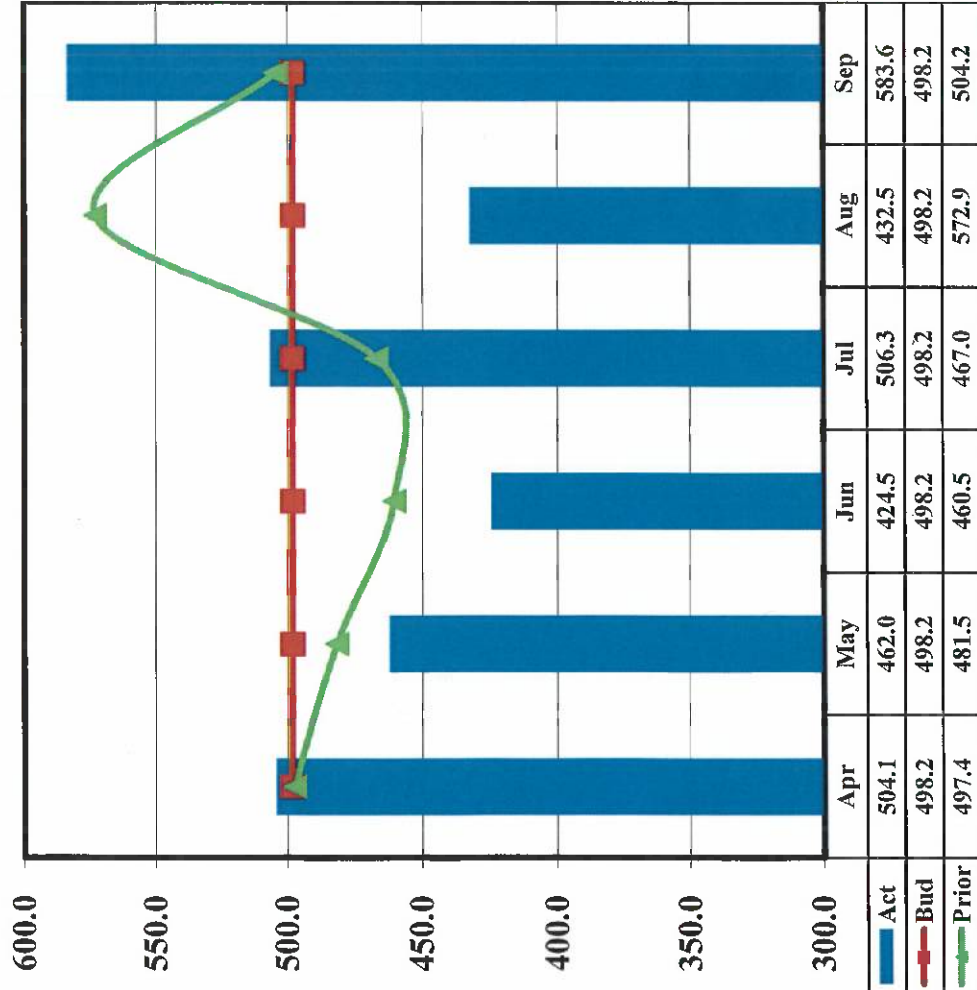
Year-To-Date
Var %

	2,529.5	2,380.1	2,315.6
		6.3%	9.2%

Rolling 12 Mo
Var %

	2,529.5	2,380.1	2,315.6
		6.3%	9.2%

Physician Services



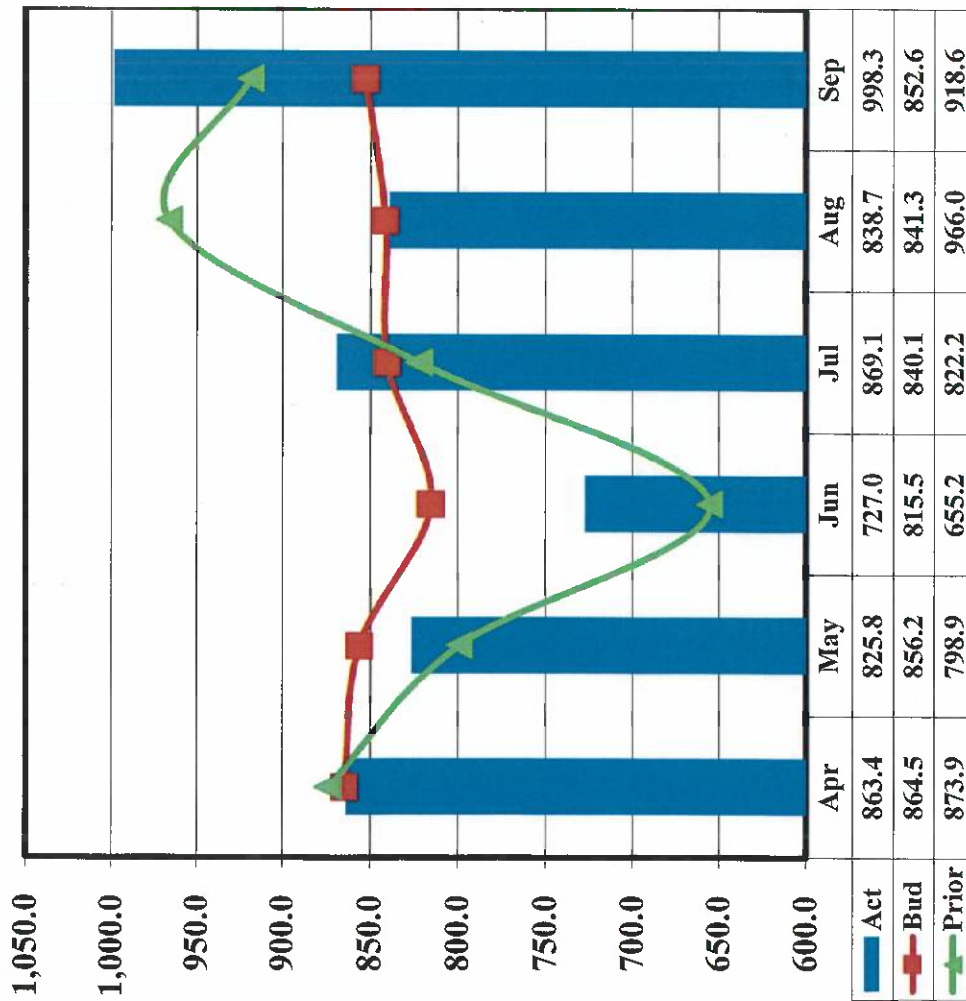
Actual Budget Prior Year

Month 583.6 498.2 504.2
 Var % 17.1% 15.7%

Year-To-Date 6,061.7 5,978.4 5,541.4
 Var % 1.4% 9.4%

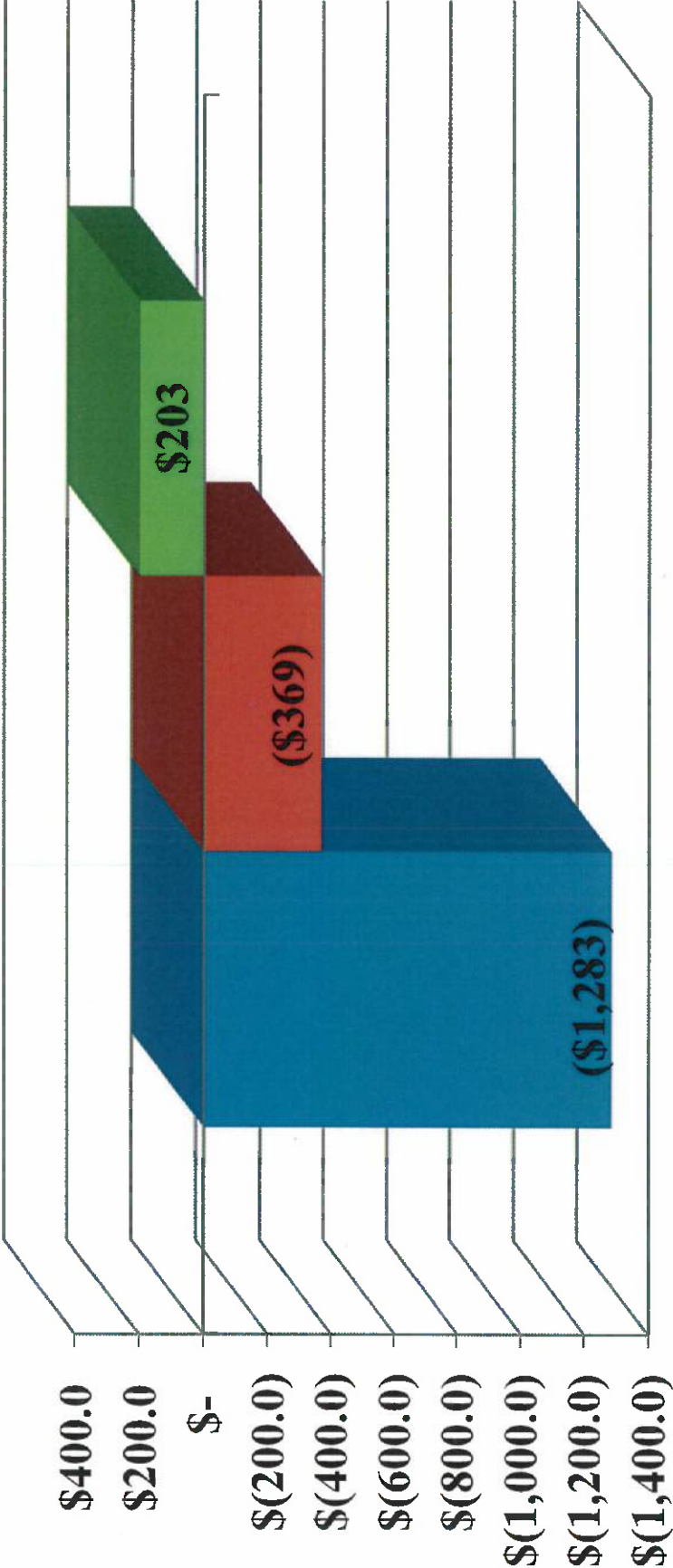
Rolling 12 Mo 6,061.7 5,978.4 5,541.4
 Var % 1.4% 9.4%

Total Operating Cost



	Actual	Budget	Prior Year
Month	998.3	852.6	918.6
Var %		17.1%	8.7%
Year-To-Date	10,568.9	10,108.4	9,546.3
Var %		4.6%	10.7%
Rolling 12 Mo	10,568.9	10,108.4	9,546.3
Var %		4.6%	10.7%

Net Gain (Loss) From Operations - YTD



■ FY 2025 ■ FY 2025 Budget ■ FY 2024



**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,840,945	\$ 1,737,403	6.0%	\$ 1,699,114	8.3%	\$ 21,233,008	\$ 20,601,596	3.1%	\$ 19,812,285	7.2%
TOTAL PATIENT REVENUE	\$ 1,840,945	\$ 1,737,403	6.0%	\$ 1,699,114	8.3%	\$ 21,233,008	\$ 20,601,596	3.1%	\$ 19,812,285	7.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 748,424	\$ 813,358	-8.2%	\$ 717,643	4.0%	\$ 10,198,812	\$ 9,632,776	5.9%	\$ 8,860,427	15.1%
Self Pay Adjustments	228,830	83,004	175.7%	144,311	58.6%	2,353,830	974,009	141.7%	1,025,525	129.5%
Bad Debts	28,669	61,433	-53.3%	25,254	13.5%	(17,090)	725,685	-102.4%	613,226	-102.8%
TOTAL REVENUE DEDUCTIONS	\$ 1,003,924	\$ 957,795	4.8%	\$ 887,209	13.2%	\$ 12,535,553	\$ 11,332,470	10.6%	\$ 10,499,177	19.4%
	54.53%	55.13%		52.22%		59.04%	55.01%		52.99%	
NET PATIENT REVENUE	\$ 837,021	\$ 779,608	7.4%	\$ 811,905	3.1%	\$ 8,697,456	\$ 9,269,126	-6.2%	\$ 9,313,108	-6.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 20,656	\$ 39,162	-47.3%	\$ 41,095	-49.7%	\$ 587,990	\$ 470,076	25.1%	\$ 435,903	34.9%
TOTAL OTHER REVENUE	\$ 20,656	\$ 39,162	-47.3%	\$ 41,095	-49.7%	\$ 587,990	\$ 470,076	25.1%	\$ 435,903	34.9%
NET OPERATING REVENUE	\$ 857,677	\$ 818,770	4.8%	\$ 853,000	0.5%	\$ 9,285,446	\$ 9,739,202	-4.7%	\$ 9,749,011	-4.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 216,787	\$ 205,339	5.6%	\$ 198,025	9.5%	\$ 2,529,544	\$ 2,380,118	6.3%	\$ 2,315,643	9.2%
Benefits	29,573	30,642	-3.5%	48,439	-38.9%	255,081	347,608	-26.6%	233,596	9.2%
Physician Services	583,577	498,195	17.1%	504,221	15.7%	6,061,658	5,978,351	1.4%	5,541,434	9.4%
Cost of Drugs Sold	101,399	62,648	61.9%	116,308	-12.8%	1,121,183	740,235	51.5%	812,719	38.0%
Supplies	36,645	20,029	83.0%	21,401	71.2%	238,390	238,706	-0.1%	231,504	3.0%
Utilities	5,865	6,351	-7.6%	5,869	-0.1%	61,375	67,035	-8.4%	67,437	-9.0%
Repairs and Maintenance	531	2,097	-74.7%	1,146	-53.7%	16,765	25,186	-33.4%	22,543	-25.6%
Leases and Rentals	1,372	1,214	13.0%	307	347.1%	13,206	14,546	-9.2%	12,441	6.2%
Other Expense	1,000	1,428	-30.0%	1,000	0.0%	13,219	17,125	-22.8%	12,693	4.1%
TOTAL OPERATING EXPENSES	\$ 976,748	\$ 827,943	18.0%	\$ 896,716	8.9%	\$ 10,310,422	\$ 9,808,910	5.1%	\$ 9,250,009	11.5%
Depreciation/Amortization	\$ 21,510	\$ 24,687	-12.9%	\$ 21,844	-1.5%	\$ 258,484	\$ 299,449	-13.7%	\$ 296,313	-12.8%
TOTAL OPERATING COSTS	\$ 998,258	\$ 852,630	17.1%	\$ 918,560	8.7%	\$ 10,568,906	\$ 10,108,359	4.6%	\$ 9,546,322	10.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (140,582)	\$ (33,860)	315.2%	\$ (65,560)	114.4%	\$ (1,283,459)	\$ (369,157)	247.7%	\$ 202,689	-733.2%
Operating Margin	-16.39%	-4.14%	296.4%	-7.69%	113.3%	-13.82%	-3.79%	264.7%	2.08%	-764.8%

	CURRENT MONTH					YEAR TO DATE				
	3,990	3,996	-0.2%	3,667	8.8%	46,308	47,255	-2.0%	44,742	3.5%
Total Visits										
Average Revenue per Office Visit	461.39	434.79	6.1%	463.35	-0.4%	458.52	435.97	5.2%	442.81	3.5%
Hospital FTE's (Salaries and Wages)	49.4	46.3	6.8%	45.7	8.1%	48.3	44.7	8.1%	44.8	8.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 143,665	\$ 179,480	-20.0%	\$ 73,874	94.5%	\$ 2,053,309	\$ 2,059,983	-0.3%	\$ 1,646,025	24.7%
TOTAL PATIENT REVENUE	\$ 143,665	\$ 179,480	-20.0%	\$ 73,874	94.5%	\$ 2,053,309	\$ 2,059,983	-0.3%	\$ 1,646,025	24.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 54,367	\$ 62,496	-13.0%	\$ 26,262	107.0%	\$ 746,165	\$ 717,301	4.0%	\$ 778,672	-4.2%
Self Pay Adjustments	43,954	17,549	150.5%	29,480	49.1%	649,299	201,418	222.4%	280,955	131.1%
Bad Debts	(2,265)	10,037	-122.6%	(4,730)	-52.1%	(15,967)	115,197	-113.9%	66,116	-124.2%
TOTAL REVENUE DEDUCTIONS	\$ 96,056	\$ 90,082	6.6%	\$ 51,011	88.3%	\$ 1,379,496	\$ 1,033,916	33.4%	\$ 1,125,743	22.5%
	66.9%	50.2%		69.1%		67.2%	50.2%		68.4%	
NET PATIENT REVENUE	\$ 47,610	\$ 89,398	-46.7%	\$ 22,863	108.2%	\$ 673,813	\$ 1,026,067	-34.3%	\$ 520,281	29.5%
OTHER REVENUE										
FHC Other Revenue	\$ 20,656	\$ 39,162	0.0%	\$ 41,095	-49.7%	\$ 587,990	\$ 470,076	0.0%	\$ 435,903	34.9%
TOTAL OTHER REVENUE	\$ 20,656	\$ 39,162	-47.3%	\$ 41,095	-49.7%	\$ 587,990	\$ 470,076	25.1%	\$ 435,903	34.9%
NET OPERATING REVENUE	\$ 68,266	\$ 128,560	-46.9%	\$ 63,957	8.7%	\$ 1,261,803	\$ 1,496,143	-15.7%	\$ 956,184	32.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 54,251	\$ 59,601	-9.0%	\$ 60,063	-9.7%	\$ 725,305	\$ 674,845	7.5%	\$ 684,589	5.9%
Benefits	7,401	8,894	-16.8%	14,892	-49.6%	73,140	98,559	-25.8%	69,060	5.9%
Physician Services	58,026	69,694	-16.7%	42,501	36.5%	849,332	836,350	1.6%	738,059	15.1%
Cost of Drugs Sold	33,725	10,256	228.8%	34,078	-1.0%	347,742	117,720	195.4%	194,429	78.9%
Supplies	5,306	6,444	-17.7%	4,400	20.6%	41,237	76,519	-46.1%	66,421	-37.9%
Utilities	2,715	3,426	-20.8%	2,619	3.7%	27,684	33,989	-18.6%	33,112	-16.4%
Repairs and Maintenance	531	1,280	-58.5%	527	0.8%	7,033	15,338	-54.1%	13,084	-46.2%
Leases and Rentals	791	609	28.3%	292	167.9%	7,801	7,275	7.2%	6,883	13.3%
Other Expense	1,000	1,428	-30.0%	1,000	0.0%	13,219	17,125	-22.8%	12,693	4.1%
TOTAL OPERATING EXPENSES	\$ 163,737	\$ 161,632	1.3%	\$ 160,173	2.2%	\$ 2,082,492	\$ 1,877,720	11.4%	\$ 1,818,330	15.1%
Depreciation/Amortization	\$ 4,048	\$ 4,029	0.5%	\$ 4,048	0.0%	\$ 48,580	\$ 48,649	-0.1%	\$ 48,626	-0.1%
TOTAL OPERATING COSTS	\$ 167,785	\$ 165,661	1.3%	\$ 164,221	2.2%	\$ 2,141,072	\$ 1,926,369	11.1%	\$ 1,866,955	14.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (99,520)	\$ (37,101)	-168.2%	\$ (100,264)	0.7%	\$ (879,269)	\$ (430,226)	-104.4%	\$ (910,772)	3.5%
Operating Margin	-145.78%	-28.86%	405.2%	-156.77%	-7.0%	-69.68%	-28.76%	142.3%	-95.25%	-26.8%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	504	643	-21.6%	276	82.6%	7,254	7,380	-1.7%	5,851	24.0%
Average Revenue per Office Visit	285.05	279.13	2.1%	267.66	6.5%	283.06	279.13	1.4%	281.32	0.6%
Hospital FTE's (Salaries and Wages)	10.6	11.3	-5.9%	12.0	-11.5%	10.8	10.6	1.5%	10.2	5.6%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2025

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 293,708	\$ 207,673	41.4%	\$ 180,888	62.4%	\$ 2,776,822	\$ 2,431,139	14.2%	\$ 2,428,625	14.3%
TOTAL PATIENT REVENUE	\$ 293,708	\$ 207,673	41.4%	\$ 180,888	62.4%	\$ 2,776,822	\$ 2,431,139	14.2%	\$ 2,428,625	14.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 127,630	\$ 154,500	-17.4%	\$ 59,079	116.0%	\$ 1,186,310	\$ 1,808,664	-34.4%	\$ 1,127,494	5.2%
Self Pay Adjustments	55,404	36,622	51.3%	55,957	-1.0%	583,713	428,719	36.2%	336,506	73.5%
Bad Debts	6,422	11,149	-42.4%	5,033	27.6%	(5,754)	130,517	-104.4%	82,854	-106.9%
TOTAL REVENUE DEDUCTIONS	\$ 189,456	\$ 202,271	-6.3%	\$ 120,069	57.8%	\$ 1,764,269	\$ 2,367,900	-25.5%	\$ 1,546,854	14.1%
	64.50%	97.40%		66.38%		63.54%	97.40%		63.69%	
NET PATIENT REVENUE	\$ 104,252	\$ 5,402	1829.9%	\$ 60,818	71.4%	\$ 1,012,553	\$ 63,239	1501.2%	\$ 881,772	14.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 104,252	\$ 5,402	1829.9%	\$ 60,818	71.4%	\$ 1,012,553	\$ 63,239	1501.2%	\$ 881,772	14.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 41,462	\$ 34,627	19.7%	\$ 24,893	66.6%	\$ 321,961	\$ 400,062	-19.5%	\$ 254,648	26.4%
Benefits	5,656	5,167	9.5%	6,089	-7.1%	32,467	58,428	-44.4%	25,668	26.4%
Physician Services	87,025	57,657	50.9%	56,340	54.5%	746,553	691,895	7.9%	623,884	19.7%
Cost of Drugs Sold	20,723	3,969	422.1%	9,843	110.5%	100,517	46,475	116.3%	55,404	81.4%
Supplies	2,348	1,856	26.5%	5,659	-58.5%	27,587	21,779	26.7%	25,998	6.1%
Utilities	3,150	2,925	7.7%	3,250	-3.1%	33,692	33,046	2.0%	34,325	-1.8%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Leases and Rentals	170	40	326.2%	15	1035.6%	1,057	480	120.1%	464	127.6%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 160,535	\$ 106,241	51.1%	\$ 106,089	51.3%	\$ 1,263,834	\$ 1,252,165	0.9%	\$ 1,020,412	23.9%
Depreciation/Amortization	\$ 17,387	\$ 20,583	-15.5%	\$ 17,721	-1.9%	\$ 209,006	\$ 249,900	-16.4%	\$ 246,789	-15.3%
TOTAL OPERATING COSTS	\$ 177,922	\$ 126,824	40.3%	\$ 123,810	43.7%	\$ 1,472,840	\$ 1,502,065	-1.9%	\$ 1,267,201	16.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (73,669)	\$ (121,422)	-39.3%	\$ (62,992)	17.0%	\$ (460,287)	\$ (1,438,826)	-68.0%	\$ (385,430)	19.4%
Operating Margin	-70.66%	-2247.72%	-96.9%	-103.57%	-31.8%	-45.46%	-2275.22%	-98.0%	-43.71%	4.0%

	CURRENT MONTH					YEAR TO DATE				
	863	685	26.0%	638	35.3%	8,819	8,019	10.0%	8,143	8.3%
Total Visits										
Average Revenue per Office Visit	340.33	303.17	12.3%	283.52	20.0%	314.87	303.17	3.9%	298.25	5.6%
Hospital FTE's (Salaries and Wages)	10.7	8.6	24.6%	7.0	53.3%	9.1	8.3	9.7%	6.9	31.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 429,256	\$ 382,819	12.1%	\$ 390,705	9.9%	\$ 4,714,929	\$ 4,463,436	5.6%	\$ 4,509,509	4.6%
TOTAL PATIENT REVENUE	\$ 429,256	\$ 382,819	12.1%	\$ 390,705	9.9%	\$ 4,714,929	\$ 4,463,436	5.6%	\$ 4,509,509	4.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 194,713	\$ 191,888	1.5%	\$ 182,653	6.6%	\$ 2,220,776	\$ 2,237,294	-0.7%	\$ 2,227,894	-0.3%
Self Pay Adjustments	26,806	8,576	212.6%	13,976	91.8%	288,190	99,992	188.2%	111,308	158.9%
Bad Debts	(1,188)	12,035	-109.7%	9,691	-112.1%	(12,304)	140,323	-108.8%	138,593	-108.9%
TOTAL REVENUE DEDUCTIONS	\$ 220,351	\$ 212,499	3.7%	\$ 206,320	6.8%	\$ 2,496,662	\$ 2,477,609	0.8%	\$ 2,477,794	0.8%
	51.33%	55.51%		52.81%		52.95%	55.51%		54.95%	
NET PATIENT REVENUE	\$ 208,905	\$ 170,320	22.7%	\$ 184,384	13.3%	\$ 2,218,267	\$ 1,985,827	11.7%	\$ 2,031,715	9.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 208,905	\$ 170,320	22.7%	\$ 184,384	13.3%	\$ 2,218,267	\$ 1,985,827	11.7%	\$ 2,031,715	9.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 36,862	\$ 39,274	-6.1%	\$ 29,468	25.1%	\$ 422,217	\$ 451,844	-6.6%	\$ 384,992	9.7%
Benefits	5,028	5,861	-14.2%	7,208	-30.2%	42,577	65,990	-35.5%	38,837	9.6%
Physician Services	64,393	63,195	1.9%	68,458	-5.9%	770,862	758,318	1.7%	724,328	6.4%
Cost of Drugs Sold	36,087	21,645	66.7%	39,062	-7.6%	294,212	252,384	16.6%	256,679	14.6%
Supplies	19,142	3,488	448.8%	4,379	337.1%	84,612	40,861	107.1%	44,963	88.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 161,507	\$ 133,463	21.0%	\$ 148,575	8.7%	\$ 1,614,834	\$ 1,569,397	2.9%	\$ 1,449,799	11.4%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 898	\$ 900	-0.2%	\$ 898	0.0%
TOTAL OPERATING COSTS	\$ 161,582	\$ 133,538	21.0%	\$ 148,650	8.7%	\$ 1,615,732	\$ 1,570,297	2.9%	\$ 1,450,697	11.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 47,323	\$ 36,782	28.7%	\$ 35,734	32.4%	\$ 602,535	\$ 415,530	45.0%	\$ 581,018	3.7%
Operating Margin	22.65%	21.60%	4.9%	19.38%	16.9%	27.16%	20.92%	29.8%	28.60%	-5.0%

	CURRENT MONTH					YEAR TO DATE				
	1,059	916	15.6%	1,057	0.2%	11,373	10,680	6.5%		0.0%
Total Visits										
Average Revenue per Office Visit	405.34	417.92	-3.0%	369.64	9.7%	414.57	417.92	-0.8%	409.73	1.2%
Hospital FTE's (Salaries and Wages)	9.5	10.8	-11.6%	7.7	23.2%	9.2	10.3	-10.8%	9.0	1.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 974,315	\$ 967,431	0.7%	\$ 1,053,648	-7.5%	\$ 11,687,949	\$ 11,647,038	0.4%	\$ 11,228,126	4.1%
TOTAL PATIENT REVENUE	\$ 974,315	\$ 967,431	0.7%	\$ 1,053,648	-7.5%	\$ 11,687,949	\$ 11,647,038	0.4%	\$ 11,228,126	4.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 369,714	\$ 404,474	-8.6%	\$ 449,650	-17.8%	\$ 6,045,561	\$ 4,869,517	24.2%	\$ 4,726,366	27.9%
Self Pay Adjustments	102,667	20,257	406.8%	44,898	128.7%	832,628	243,880	241.4%	296,757	180.6%
Bad Debts	25,680	28,212	-9.0%	15,260	68.3%	16,936	339,648	-95.0%	325,653	-94.8%
TOTAL REVENUE DEDUCTIONS	\$ 498,062	\$ 452,943	10.0%	\$ 509,808	-2.3%	\$ 6,895,126	\$ 5,453,045	26.4%	\$ 5,348,786	28.9%
	51.12%	46.82%		48.39%		58.99%	46.82%		47.64%	
NET PATIENT REVENUE	\$ 476,253	\$ 514,488	-7.4%	\$ 543,840	-12.4%	\$ 4,792,824	\$ 6,193,993	-22.6%	\$ 5,879,341	-18.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 476,253	\$ 514,488	-7.4%	\$ 543,840	-12.4%	\$ 4,792,824	\$ 6,193,993	-22.6%	\$ 5,879,341	-18.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 84,211	\$ 71,837	17.2%	\$ 83,601	0.7%	\$ 1,060,061	\$ 853,367	24.2%	\$ 991,414	6.9%
Benefits	11,488	10,720	7.2%	20,450	-43.8%	106,897	124,631	-14.2%	100,011	6.9%
Physician Services	374,133	307,849	21.6%	336,922	11.0%	3,694,912	3,691,788	0.1%	3,455,163	6.9%
Cost of Drugs Sold	10,864	26,778	-59.4%	33,325	-67.4%	378,712	323,656	17.0%	306,207	23.7%
Supplies	9,850	8,241	19.5%	6,962	41.5%	84,954	99,547	-14.7%	94,121	-9.7%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	817	-100.0%	619	-100.0%	9,732	9,848	-1.2%	9,459	2.9%
Leases and Rentals	424	565	-25.0%	-	0.0%	3,995	6,791	-41.2%	5,094	-21.6%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 490,969	\$ 426,607	15.1%	\$ 481,879	1.9%	\$ 5,339,262	\$ 5,109,628	4.5%	\$ 4,961,468	7.6%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 490,969	\$ 426,607	15.1%	\$ 481,879	1.9%	\$ 5,339,262	\$ 5,109,628	4.5%	\$ 4,961,468	7.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (14,716)	\$ 87,881	-116.7%	\$ 61,961	-123.8%	\$ (546,438)	\$ 1,084,365	-150.4%	\$ 917,872	-159.5%
Operating Margin	-3.09%	17.08%	-118.1%	11.39%	-127.1%	-11.40%	17.51%	-165.1%	15.61%	-173.0%

	CURRENT MONTH					YEAR TO DATE				
	1,564	1,752	-10.7%	1,696	-7.8%	18,862	21,176	-10.9%	19,742	-4.5%
Total Visits										
Average Revenue per Office Visit	622.96	552.19	12.8%	621.25	0.3%	619.66	550.01	12.7%	568.74	9.0%
Hospital FTE's (Salaries and Wages)	18.5	15.6	18.8%	19.0	-2.3%	19.3	15.5	24.3%	18.6	3.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
SEPTEMBER 2025**

	MONTHLY REVENUE					YTD REVENUE						
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 46,437	\$ 68,710	\$ -	\$ 48,554	\$ 163,702	8.9%	\$ 681,980	\$ 680,226	\$ 425	\$ 613,715	\$ 1,976,345	9.3%
Medicaid	24,101	58,415	285,924	272,931	641,372	34.8%	325,455	503,262	3,232,107	3,478,843	7,539,668	35.5%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	26,658	86,723	123,362	597,355	834,098	45.3%	358,420	836,845	1,252,017	7,132,611	9,579,893	45.1%
Self Pay	41,067	60,227	18,647	22,864	142,804	7.8%	619,890	591,990	212,675	273,807	1,698,362	8.0%
Other	5,402	19,633	1,324	32,612	58,970	3.2%	67,564	164,498	17,704	188,973	438,740	2.1%
Total	\$ 143,665	\$ 293,708	\$ 429,256	\$ 974,315	\$ 1,840,945	100.0%	\$ 2,053,309	\$ 2,776,822	\$ 4,714,929	\$ 11,687,949	\$ 21,233,008	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS						
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 17,355	\$ 26,094	\$ -	\$ 10,158	\$ 53,607	9.8%	\$ 281,503	\$ 267,114	\$ -	\$ 186,158	\$ 734,775	10.1%
Medicaid	12,706	24,110	141,669	\$ 73,789	252,274	46.0%	151,505	234,772	1,553,868	1,032,492	2,972,638	40.8%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	8,265	26,797	51,853	\$ 105,631	192,546	35.1%	110,408	312,326	572,103	1,659,575	2,654,413	36.4%
Self Pay	8,031	15,369	9,888	\$ 7,386	40,673	7.4%	109,722	148,211	109,808	458,188	825,929	11.3%
Other	1,672	3,323	883	\$ 3,594	9,472	1.7%	11,856	39,343	9,711	38,975	99,885	1.4%
Total	\$ 48,028	\$ 95,693	\$ 204,293	\$ 200,558	\$ 548,572	100.0%	\$ 664,995	\$ 1,001,767	\$ 2,245,490	\$ 3,375,388	\$ 7,287,640	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,437	32.2%	\$ 26,834	36.3%	\$ 681,980	33.2%	569,489	34.6%
Medicaid	24,101	16.8%	11,346	15.4%	325,455	15.9%	262,694	16.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,658	18.6%	12,743	17.2%	358,420	17.5%	286,829	17.4%
Self Pay	41,067	28.6%	22,737	30.8%	619,890	30.1%	522,494	31.7%
Other	5,402	3.8%	214	0.3%	67,564	3.3%	4,518	0.3%
TOTAL	\$ 143,665	100.0%	\$ 73,874	100.0%	\$ 2,053,309	100.0%	1,646,024	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	17,355	36.1%	\$ 15,359	40.2%	\$ 281,503	42.3%	237,112	42.9%
Medicaid	12,706	26.5%	10,241	26.8%	151,505	22.8%	132,738	24.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,265	17.2%	6,593	17.2%	110,408	16.6%	107,344	19.5%
Self Pay	8,031	16.7%	5,878	15.4%	109,722	16.5%	72,586	13.2%
Other	1,672	3.5%	165	0.4%	11,856	1.8%	1,410	0.3%
TOTAL	\$ 48,028	100.0%	\$ 38,237	100.0%	\$ 664,995	100.0%	551,190	100.0%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2025

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 68,710	23.4%	\$ 43,591	24.1%	\$ 680,226	24.5%	\$ 571,315	23.5%
Medicaid	58,415	19.9%	\$ 29,066	16.1%	503,262	18.1%	404,887	16.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	86,723	29.5%	\$ 55,498	30.7%	836,845	30.2%	748,024	30.8%
Self Pay	60,227	20.5%	\$ 44,177	24.4%	591,990	21.3%	586,123	24.1%
Other	19,633	6.7%	\$ 8,556	4.7%	164,498	5.9%	118,274	4.9%
TOTAL	\$ 293,708	100.0%	\$ 180,888	100.0%	\$ 2,776,822	100.0%	\$ 2,428,625	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 26,094	27.3%	\$ 18,808	24.9%	\$ 267,114	26.7%	\$ 228,160	26.8%
Medicaid	24,110	25.2%	16,815	22.2%	\$ 234,772	23.4%	188,195	22.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,797	27.9%	25,868	34.2%	312,326	31.2%	291,819	34.3%
Self Pay	15,369	16.1%	10,988	14.5%	148,211	14.8%	102,241	12.0%
Other	3,323	3.5%	3,127	4.1%	39,343	3.9%	40,213	4.7%
TOTAL	\$ 95,693	100.0%	\$ 75,605	100.0%	\$ 1,001,767	100.0%	\$ 850,628	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
SEPTEMBER 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 425	0.0%	\$ 367	0.0%
Medicaid	285,924	66.7%	\$ 258,848	66.3%	3,232,107	68.5%	3,018,833	66.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	123,362	28.7%	\$ 113,793	29.1%	1,252,017	26.6%	1,294,648	28.7%
Self Pay	18,647	4.3%	\$ 16,794	4.3%	212,675	4.5%	169,018	3.7%
Other	1,324	0.3%	\$ 1,270	0.3%	17,704	0.4%	26,644	0.6%
TOTAL	\$ 429,256	100.0%	\$ 390,705	100.0%	\$ 4,714,929	100.0%	\$ 4,509,509	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	141,669	69.4%	117,152	68.2%	1,553,868	69.2%	1,329,028	68.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	51,853	25.4%	45,042	26.2%	572,103	25.5%	530,966	27.2%
Self Pay	9,888	4.8%	8,240	4.8%	109,808	4.9%	80,526	4.1%
Other	883	0.4%	1,229	0.7%	9,711	0.4%	11,123	0.6%
TOTAL	\$ 204,293	100.0%	\$ 171,663	100.0%	\$ 2,245,490	100.0%	\$ 1,951,644	100.0%

ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
SEPTEMBER 2025

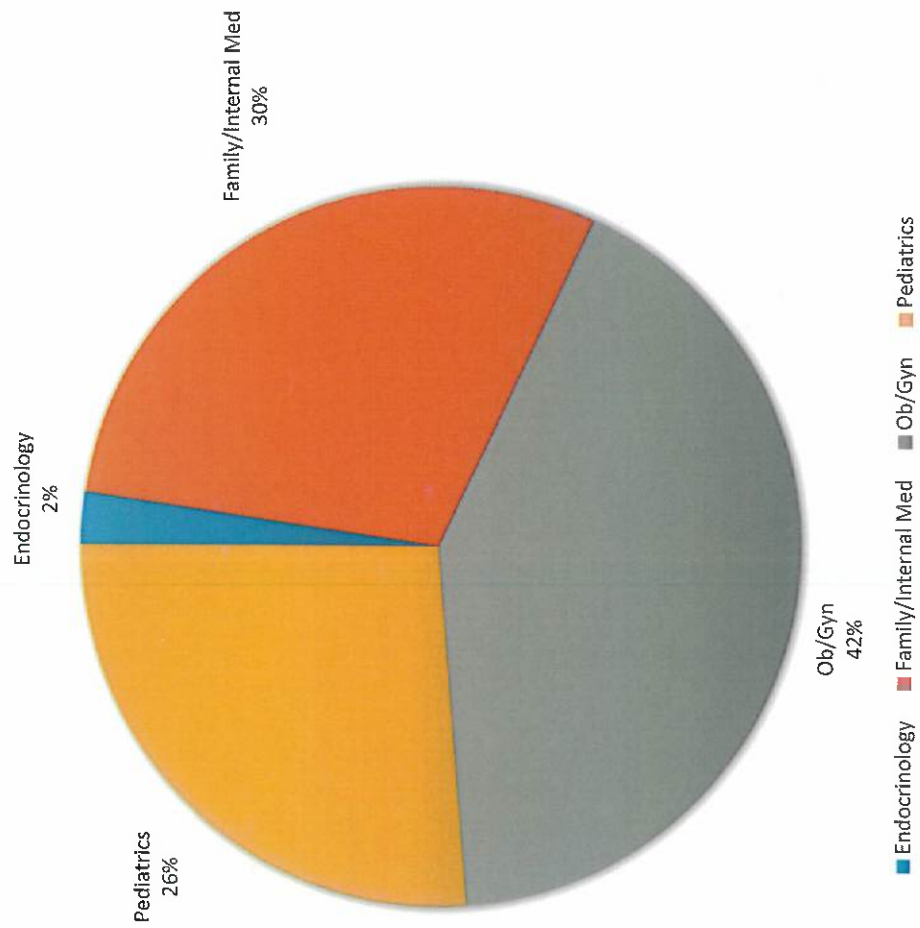
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,554	5.0%	\$ 51,038	4.8%	\$ 613,715	5.3%	\$ 550,414	4.9%
Medicaid	272,931	28.0%	\$ 300,361	28.5%	3,478,843	29.8%	3,695,293	32.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	597,355	61.4%	\$ 658,611	62.5%	7,132,611	61.0%	6,495,148	57.8%
Self Pay	22,864	2.3%	\$ 30,764	2.9%	273,807	2.3%	327,937	2.9%
Other	32,612	3.3%	\$ 12,874	1.2%	188,973	1.6%	159,335	1.4%
TOTAL	\$ 974,315	100.0%	\$ 1,053,648	100.0%	\$ 11,687,949	100.0%	\$ 11,228,126	100.0%

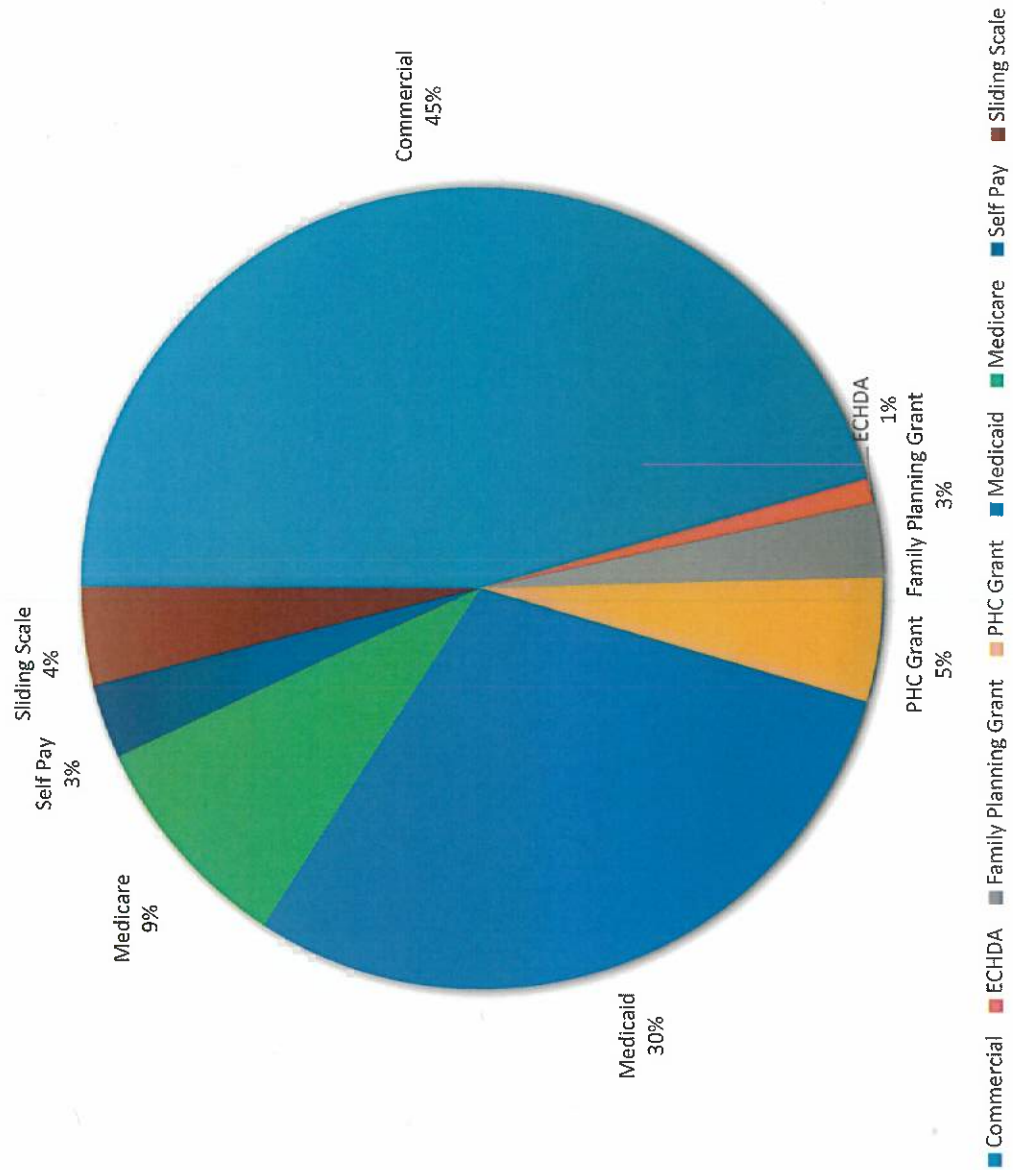
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,158	5.1%	\$ 14,108	5.2%	\$ 186,158	5.5%	\$ 147,075	4.6%
Medicaid	73,789	36.8%	76,947	28.5%	1,032,492	30.6%	878,551	27.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	105,631	52.6%	123,467	45.7%	1,659,575	49.1%	1,517,874	48.0%
Self Pay	7,386	3.7%	52,619	19.5%	458,188	13.6%	580,766	18.4%
Other	3,594	1.8%	2,961	1.1%	38,975	1.2%	38,782	1.2%
TOTAL	\$ 200,558	100.0%	\$ 270,101	100.0%	\$ 3,375,388	100.0%	\$ 3,163,048	100.0%

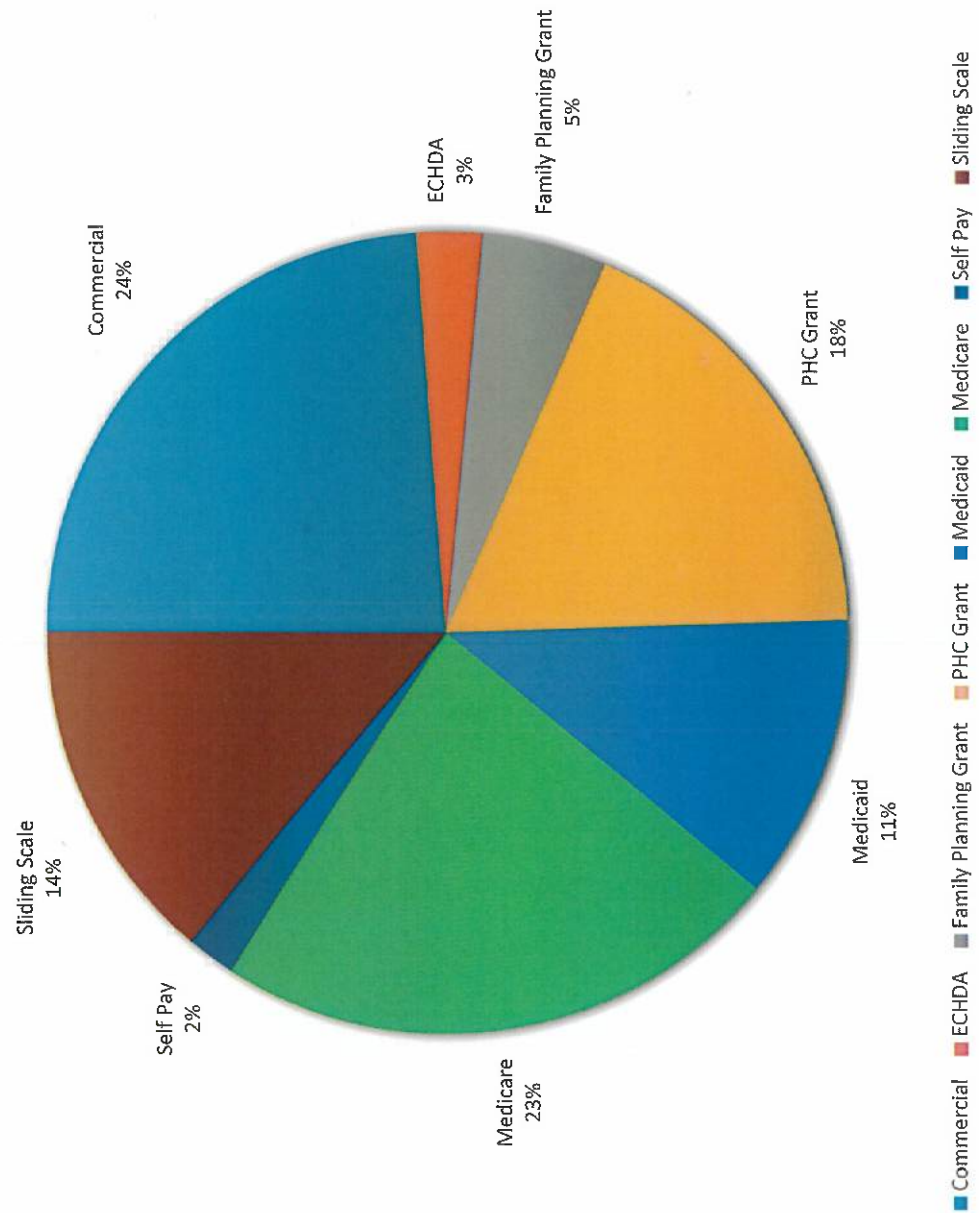
FHC September Visits By Service



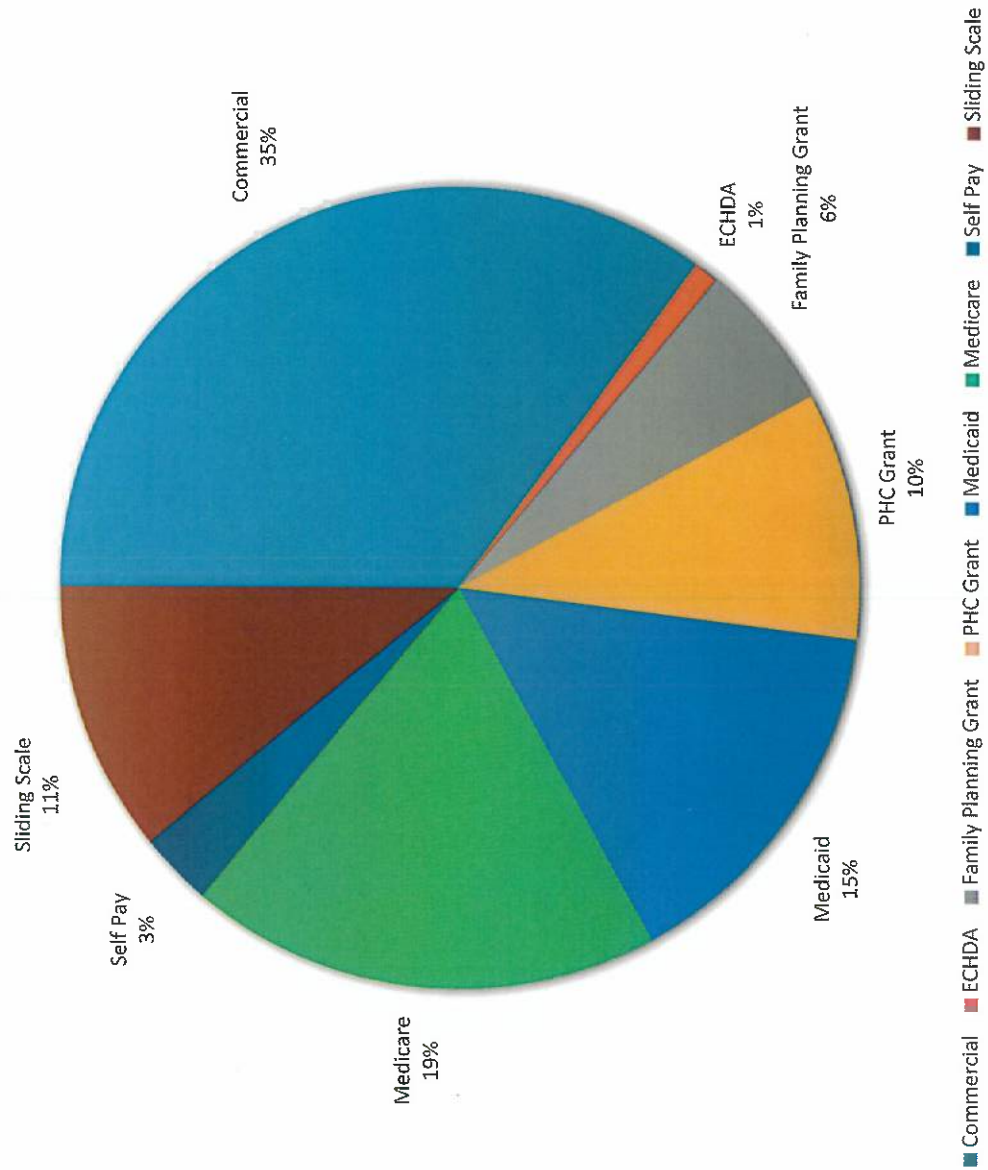
Total FHC September Visits by Financial Class



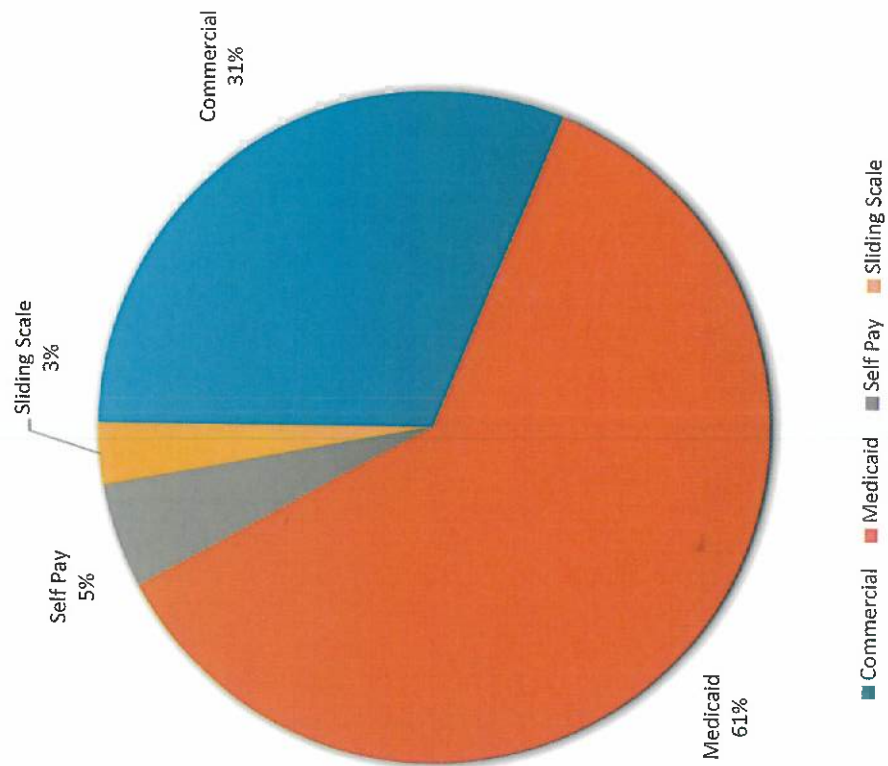
FHC Clements September Visits by Financial Class



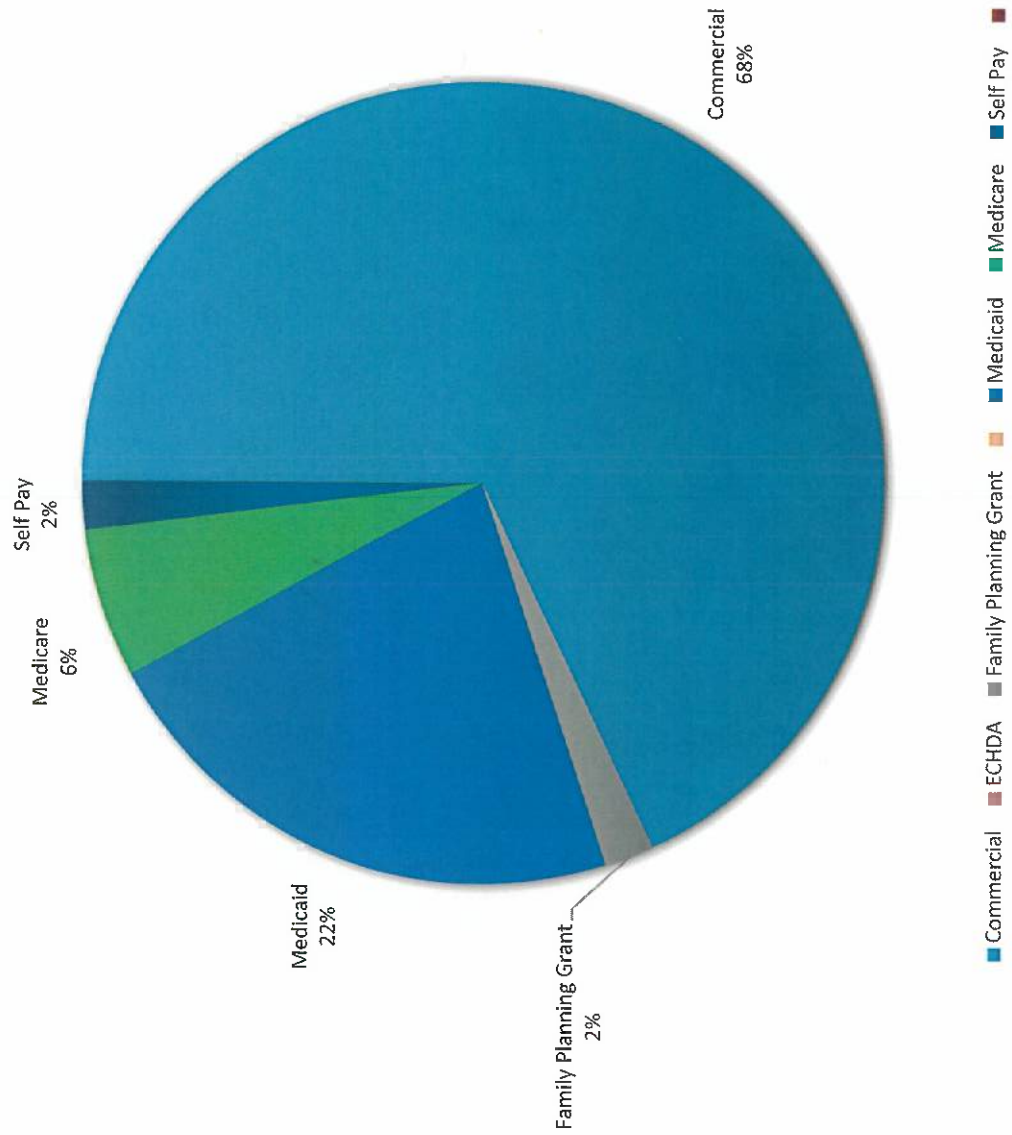
FHC West University September Visits by Financial Class



Healthy Kids Clinic September Visits by Financial Class



Womens Clinic September Visits by Financial Class



FHC Executive Director's Report-November 2025

- **Staffing Update:**
 - **Women's Clinic:** The Women's Clinic is currently searching for a full-time Medical Assistant.
 - **Healthy Kids Clinic:** The Healthy Kids Clinic currently has vacancies for a part-time and full-time LVN, and a Medical Assistant.
 - **Family Health Clinic:** West University is currently in search of a part-time Medical Assistant.
- **Provider Update:**
 - **West University:** We are currently searching for a pediatrician and nurse practitioner/physician assistant for our West University location.
 - **Women's Clinic:** The Women's Clinic is currently searching for an OB/Gyn. Our new Ob/Gyn, Dr. Lyons, is expected to start February 1, 2026.
- **Community Events:**
 - **MCH Desert Dash-** Saturday October 4, 2025: FHC provided promotional materials on clinic services and providers.



Investor Statement

June 30, 2025- September 30, 2025

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown & Jarrod Patterson

Momentum Independent Network Inc.

ECTOR COUNTY HOSPITAL DISTRICT
September 30, 2025

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 48,549,835	2.77%	\$ 48,807,364	\$ 257,530
Money Market/Cash	\$ 9,056,326	3.73%	\$ 9,056,326	\$ 0
Total	\$ 57,606,159	2.92%	\$ 57,863,688	\$ 257,530

	09/30/2025	09/30/2024
3 MONTH TREASURY BILL	4.02%	4.73%
5 YEAR TREASURY BILL	3.74%	3.58%
10 YEAR TREASURY NOTE	4.16%	3.81%
30 YEAR TREASURY NOTE	4.73%	4.14%

The information is based on data received. Information supporting the recommendation is enclosed.

Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets. None of the named entities, herein, are affiliated.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Sep 30, 2025

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 1,580,256	\$ 1,579,021	\$ -1,235	-0.08 %	2.73 %				
Federal Home Loan Banks 0.86 10/27/25 3130APGW9	1,500,000	1,497,680	1,496,445	-1,235	-0.08	2.59	0.05	Oct 27, 2025	\$ 99.76	0.90 %
Dreyfus Government Cash Mgmt Inv DGVXX	82,402.73	82,403	82,403	0	0.00	0.14			1.00	—
Cash		173	173			0.00				—
38285456		8,898,357	8,995,311	96,955	1.09	15.55				
Federal Home Loan Banks 0.86 10/27/25 3130APGW9	500,000	499,240	498,815	-425	-0.09	0.86	0.05	Oct 27, 2025	99.76	0.90
United States Treasury Notes 0.5 02/28/26 91282CBQ3	5,391,000	5,218,793	5,316,173	97,380	1.87	9.19	0.39	Feb 28, 2026	98.61	3.71
Dreyfus Government Cash Mgmt Inv DGVXX	3,180,120.73	3,180,121	3,180,121	0	0.00	5.50			1.00	—
Cash		203	203			0.00				—
26761610		739,946	739,439	-506	-0.07	1.28				
Federal Home Loan Banks 0.86 10/27/25 3130APGW9	600,000	599,084	598,578	-506	-0.08	1.03	0.05	Oct 27, 2025	99.76	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	140,691.62	140,692	140,692	0	0.00	0.24			1.00	—
Cash		170	170			0.00				—
26761530		5,628,363	5,612,827	-15,535	-0.28	9.70				
Federal Home Loan Mortgage Corp. 0.6 10/15/25 3134GWYS9	750,000	740,772	748,972	8,200	1.11	1.29	0.02	Oct 15, 2025	99.86	0.92
Federal Farm Credit Banks 1.3 12/01/25 3133ENGA2	4,600,000	4,601,057	4,577,322	-23,735	-0.52	7.91	0.15	Dec 1, 2025	99.51	1.03
Dreyfus Government Cash Mgmt Inv DGVXX	286,347.23	286,347	286,347	0	0.00	0.49			1.00	—
Cash		186	186			0.00				—
26761506		39,792,446	39,971,047	178,600	0.45	69.08				
Federal Home Loan Mortgage Corp. 0.6 10/15/25 3134GWYS9	2,700,000	2,666,729	2,696,301	29,572	1.11	4.66	0.02	Oct 15, 2025	99.86	0.92
United States Treasury Notes 1.5 08/15/26 9128282A7	7,307,000	7,130,605	7,166,194	35,589	0.50	12.38	0.83	Aug 15, 2026	98.07	3.89
United States Treasury Notes 0.75 03/31/26 91282CBT7	12,313,000	11,972,804	12,125,966	153,162	1.28	20.96	0.47	Mar 31, 2026	98.48	3.54
TEXAS TRANSN COMMN ST HWY FD REV 5.178 04/01/30 88283LHU3	2,865,000	2,941,246	2,923,675	-17,571	-0.60	5.05	2.88	Apr 1, 2030	102.05	4.52
Federal Farm Credit Banks 1.3 12/01/25 3133ENGA2	3,000,000	3,000,690	2,985,210	-15,480	-0.52	5.16	0.15	Dec 1, 2025	99.51	1.03
Federal Home Loan Banks 0.86 10/27/25 3130APGW9	2,300,000	2,296,432	2,294,549	-1,883	-0.08	3.97	0.05	Oct 27, 2025	99.76	0.90
United States Treasury Notes 3.75 04/15/26 91282CGV7	3,745,000	3,744,893	3,743,427	-1,466	-0.04	6.47	0.50	Apr 15, 2026	99.96	3.75
Dreyfus Government Cash Mgmt Inv DGVXX	5,251,080.55	5,251,081	5,251,081	0	0.00	9.07			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	242,615	1,423	0.59	0.42		Nov 19, 2026	97.05	1.89
Goldman Sachs Bank USA 1.8 03/09/26 38149M2P7	250,000	250,001	247,662	-2,338	-0.94	0.43	0.41	Mar 9, 2026	99.06	1.80
Midwest Independent Bank 1.8 03/16/26 59833LAY8	250,000	250,001	247,593	-2,408	-0.96	0.43	0.43	Mar 16, 2026	99.04	1.80

Holdings Detail As of Sep 30, 2025

Cash	46,774	46,774			0.08				—
38285461	966,792	966,043	-749	-0.08	1.67				
Federal Home Loan Banks 0.86 10/27/25 3130APGW9	900,000	898,616	897,867	-749	-0.08	1.55	0.05	Oct 27, 2025	99.76 0.90
Dreyfus Government Cash Mgmt Inv DGVXX	68,002.81	68,003	68,003	0	0.00	0.12			1.00 —
Cash	173	173			0.00				—
Total	57,606,159	57,863,688	257,530	0.45					

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

For Canadian mutual funds and ETFs, management expense ratio (MER) will be used as a net expense ratio equivalent. MER differs from Net Expense Ratio in that MER takes into consideration investment management fees, operating expenses and taxes while Net Expense Ratio reflects the amount paid for investment management fees after accounting for discounts and temporary fee waivers, distribution fees, 12(b)-1 fees and other operating expenses.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

The inclusion of ratings data in the CSV download is subject to the S&P 500 contractual terms.

Overview ^{1 2}

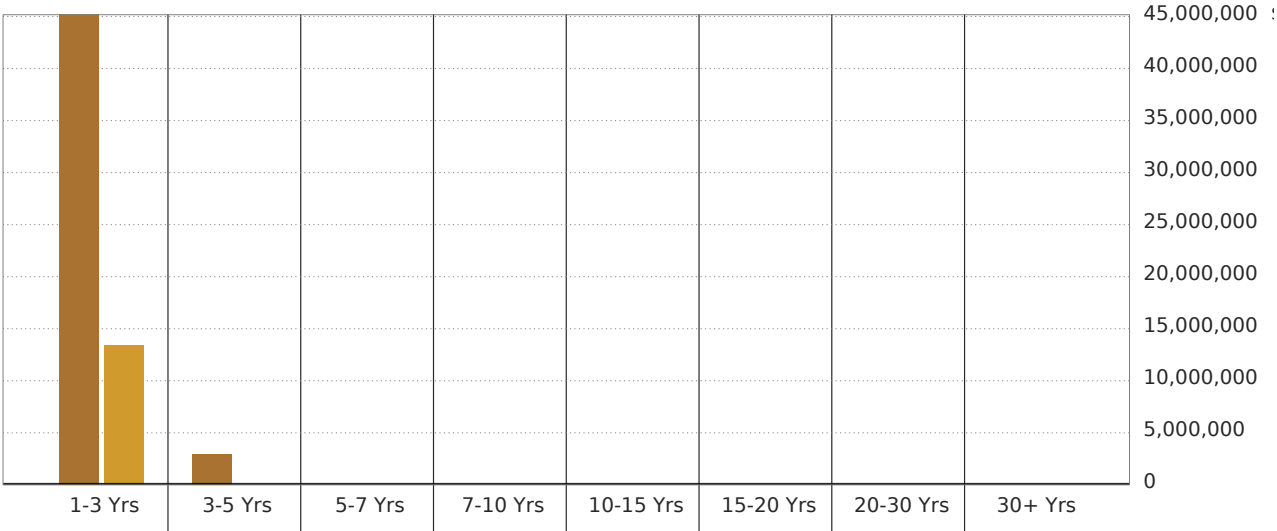
Total Number of Issues	14
Face Value	48,471,000
Market Value	\$ 48,100,607
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Moody's Rating ³	Aa1

Statistics ^{1 2}

Average Bond Yield ⁴	1.43 %
Average Yield to Maturity ⁵	3.92 %
Average Yield to Worst ⁶	3.92 %
Average Coupon	1.43 %
Average Modified Duration (Years) ⁷	0.53
Average Effective Duration (Years) ⁸	0.53
Average Duration to Worst ⁹	0.53
Average Convexity (par) ¹⁰	0.01

Bond Maturity vs. Call Date Distribution

Maturity | Call Date



Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 45,176,617	93.92 %	\$ 13,357,558	27.77 %
3 to 5 Years	2,923,990	6.08	—	—

Bond Coupon Concentration ¹¹



Bond Distribution by Type ^{1 12}



Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody's Rating ^{1 15 14}



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- 1 Bond type, statistics and rating information is provided by Intercontinental Exchange.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates.It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.

-
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
-
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
-
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
-
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
-
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Intercontinental Exchange.
-
- 15 The Group By Bond Distribution by Moody's Rating Holdings Report includes only Bonds Holdings.
-



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio
September 30, 2025

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT
September 30, 2025

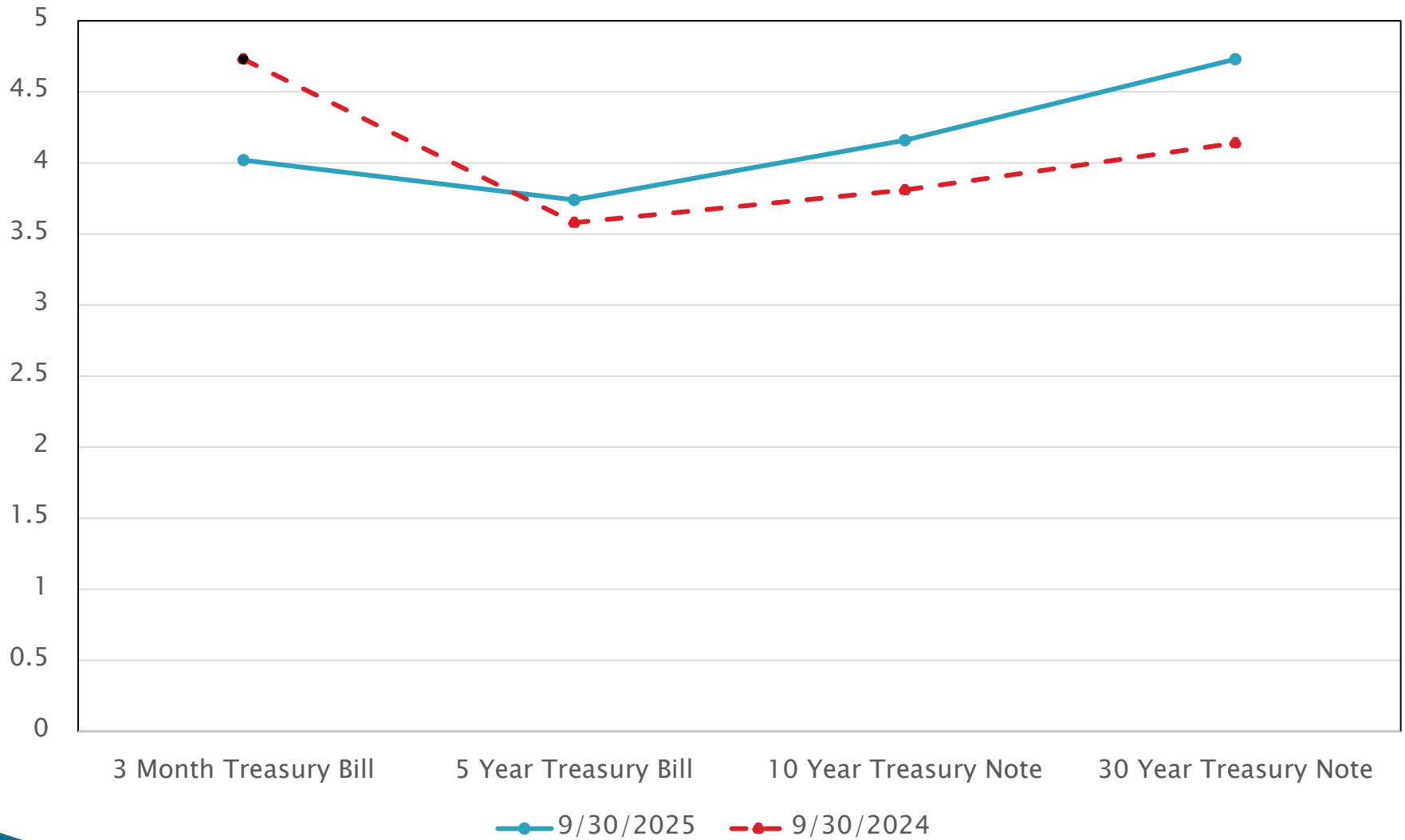
Yield Summary

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	09/30/2025	09/30/2024
3 MONTH TREASURY BILL	4.02%	4.73%
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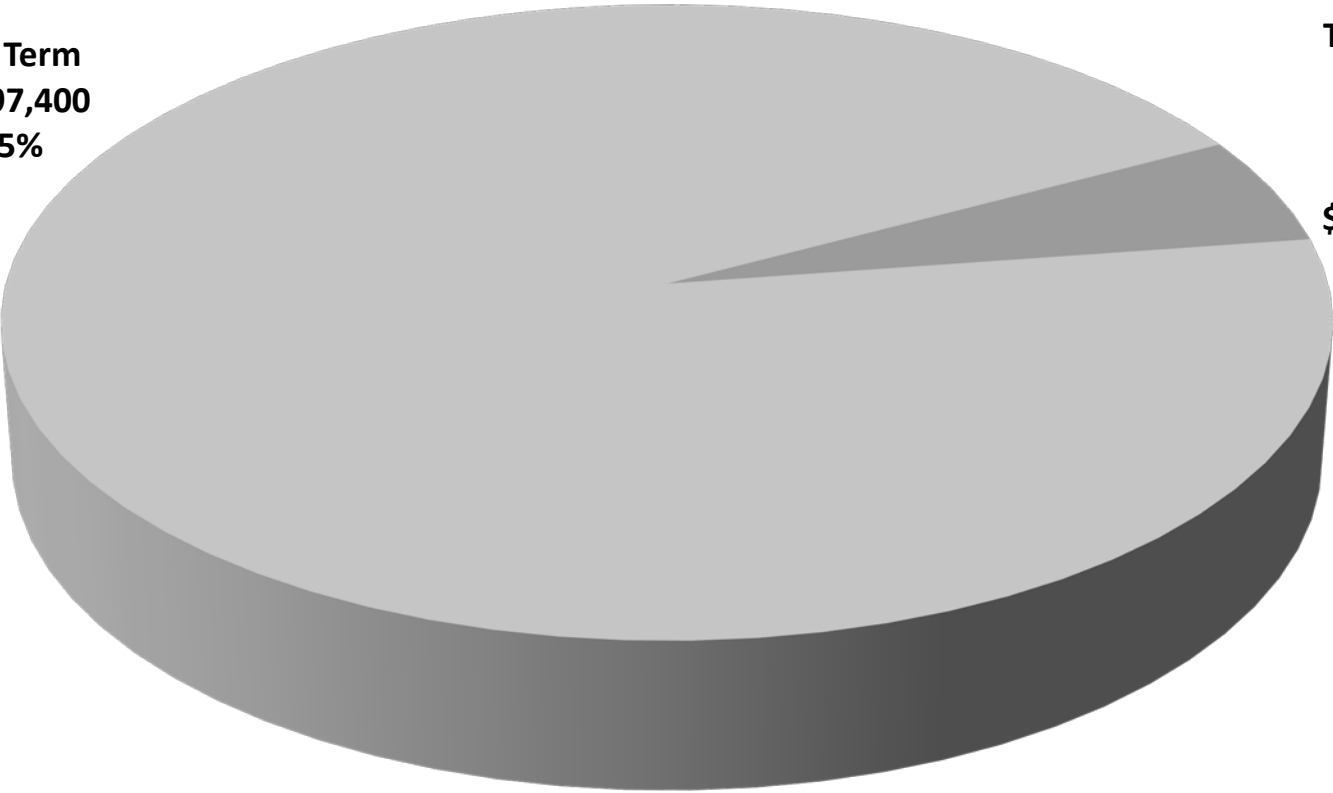
Yield Curve



Asset Distribution
by Market Value

Short Term
\$54,697,400
94.5%

**Treasuries,
Agencies,
& CDs**
1-5 Yrs
\$3,166,290
5.5%



**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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It is important to review and save all source documents provided by a product sponsor or brokerage firm which may contain notices, disclosures and other information important to you and may also serve as a reference. All prices and values reflected in this report are captured from the current MIN statements.

The information contained herein is obtained from sources believed to be reliable, but its accuracy or completeness is not guaranteed. This information should not be construed as an offer to sell or a solicitation of an offer to buy any security. Principal amounts and estimated distributions may change at any time and are not guaranteed and used only for discussion.

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MEMORANDUM

TO: ECHD Board of Directors

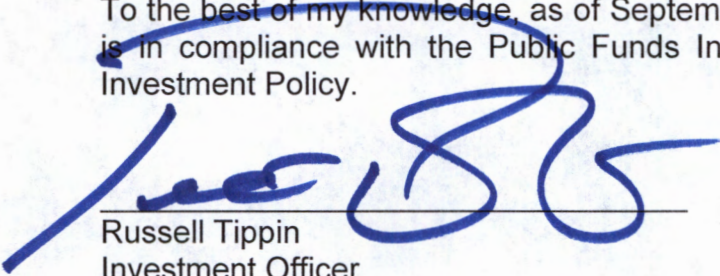
FROM: Russell Tippin, President, and Chief Executive Officer

RE: **Quarterly Investment Report –Fourth Quarter 2025**

DATE: November 4, 2025

The Investment Report of Ector County Hospital District for the fourth quarter ending September 30, 2025, will be presented at the Finance Committee meeting November 4, 2025. This report was prepared to provide the Hospital President and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the fourth quarter of fiscal 2025 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of September 30, 2025, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,210	1,176	2.9%	1,192	1.5%	14,065	14,963	-6.0%	14,159	-0.7%
Neonatal ICU (NICU)	35	16	118.8%	32	9.4%	288	227	26.9%	256	12.5%
Total Admissions	1,245	1,192	4.4%	1,224	1.7%	14,353	15,190	-5.5%	14,415	-0.4%
<u>Patient Days</u>										
Adult & Pediatric	4,683	4,309	8.7%	4,466	4.9%	55,224	54,845	0.7%	54,369	1.6%
ICU	389	430	-9.5%	457	-14.9%	5,229	5,464	-4.3%	5,418	-3.5%
CCU	416	416	0.0%	440	-5.5%	5,277	5,295	-0.3%	5,209	1.3%
NICU	559	246	127.2%	471	18.7%	4,961	3,553	39.6%	3,996	24.1%
Total Patient Days	6,047	5,401	12.0%	5,834	3.7%	70,691	69,157	2.2%	68,992	2.5%
Observation (Obs) Days	713	645	10.5%	714	-0.1%	8,700	8,204	6.0%	7,930	9.7%
Nursery Days	281	280	0.4%	317	-11.4%	3,349	3,577	-6.4%	3,750	-10.7%
Total Occupied Beds / Bassinets	7,041	6,326	11.3%	6,865	2.6%	82,740	80,938	2.2%	80,672	2.6%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.54	4.38	3.5%	4.50	0.8%	4.67	4.38	6.6%	4.59	1.8%
NICU	15.97	15.38	3.9%	14.72	8.5%	17.23	15.65	10.1%	15.61	10.4%
Total ALOS	4.86	4.53	7.2%	4.77	1.9%	4.93	4.55	8.2%	4.79	2.9%
Acute / Adult & Pediatric w/o OB	5.47			5.44	0.6%	5.56			5.40	3.0%
Average Daily Census	201.6	180.0	12.0%	194.5	3.7%	193.7	189.5	2.2%	188.5	2.7%
Hospital Case Mix Index (CMI)	1.6640	1.7180	-3.1%	1.7106	-2.7%	1.7373	1.7180	1.1%	1.7193	1.0%
CMI Adjusted LOS	2.92	2.64	10.7%	2.79	4.8%	2.83	2.65	7.0%	2.78	1.8%
<u>Medicare</u>										
Admissions	471	479	-1.7%	466	1.1%	5,569	6,118	-9.0%	5,695	-2.2%
Patient Days	2,623	2,449	7.1%	2,560	2.5%	30,944	31,589	-2.0%	31,106	-0.5%
Average Length of Stay	5.57	5.11	8.9%	5.49	1.4%	5.56	5.16	7.6%	5.46	1.7%
Case Mix Index	1.9529	1.9465	0.3%	1.9386	0.7%	1.9887	1.9465	2.2%	1.9657	1.2%
<u>Medicaid</u>										
Admissions	127	119	6.7%	130	-2.3%	1,468	1,515	-3.1%	1,477	-0.6%
Patient Days	528	461	14.5%	634	-16.7%	5,864	5,865	0.0%	6,106	-4.0%
Average Length of Stay	4.16	3.87	7.3%	4.88	-14.8%	3.99	3.87	3.2%	4.13	-3.4%
Case Mix Index	0.9568	1.1174	-14.4%	1.0768	-11.1%	1.2004	1.1174	7.4%	1.1093	8.2%
<u>Commercial</u>										
Admissions	404	377	7.2%	396	2.0%	4,710	4,796	-1.8%	4,582	2.8%
Patient Days	1,927	1,562	23.4%	1,693	13.8%	21,474	19,871	8.1%	19,986	7.4%
Average Length of Stay	4.77	4.14	15.1%	4.28	11.6%	4.56	4.14	10.0%	4.36	4.5%
Case Mix Index	1.5976	1.6559	-3.5%	1.7200	-7.1%	1.6276	1.6559	-1.7%	1.6520	-1.5%
<u>Self Pay</u>										
Admissions	216	187	15.5%	209	3.3%	2,232	2,382	-6.3%	2,312	-3.5%
Patient Days	847	786	7.8%	841	0.7%	10,328	10,017	3.1%	9,998	3.3%
Average Length of Stay	3.92	4.20	-6.7%	4.02	-2.6%	4.63	4.21	10.0%	4.32	7.0%
Case Mix Index	1.5364	1.5885	-3.3%	1.6135	-4.8%	1.6986	1.5885	6.9%	1.5733	8.0%
<u>All Other</u>										
Admissions	27	30	-10.0%	23	17.4%	374	379	-1.3%	349	7.2%
Patient Days	122	144	-15.3%	106	15.1%	2,081	1,815	14.7%	1,796	15.9%
Average Length of Stay	4.52	4.80	-5.9%	4.61	-2.0%	5.56	4.79	16.2%	5.15	8.1%
Case Mix Index	1.7041	2.0742	-17.8%	1.5536	9.7%	2.1200	2.0742	2.2%	2.0928	1.3%
<u>Radiology</u>										
InPatient	4,575	4,505	1.6%	4,504	1.6%	57,237	57,689	-0.8%	56,641	1.1%
OutPatient	8,803	8,419	4.6%	8,771	0.4%	101,914	107,163	-4.9%	103,289	-1.3%
<u>Cath Lab</u>										
InPatient	756	648	16.7%	733	3.1%	8,040	8,237	-2.4%	8,299	-3.1%
OutPatient	264	529	-50.1%	500	-47.2%	4,542	6,749	-32.7%	6,542	-30.6%
<u>Laboratory</u>										
InPatient	83,231	77,297	7.7%	82,510	0.9%	1,003,387	989,735	1.4%	985,231	1.8%
OutPatient	70,171	68,478	2.5%	70,750	-0.8%	850,930	871,689	-2.4%	847,187	0.4%
<u>Other</u>										
Deliveries	194	166	16.9%	205	-5.4%	2,201	2,105	4.6%	2,222	-0.9%
<u>Surgical Cases</u>										
InPatient	221	238	-7.1%	208	6.3%	2,891	3,053	-5.3%	2,909	-0.6%
OutPatient	509	515	-1.2%	562	-9.4%	6,329	6,554	-3.4%	6,361	-0.5%
Total Surgical Cases	730	753	-3.1%	770	-5.2%	9,220	9,607	-4.0%	9,270	-0.5%
<u>GI Procedures (Endo)</u>										
InPatient	92	139	-33.8%	136	-32.4%	1,388	1,772	-21.7%	1,702	-18.4%
OutPatient	179	183	-2.2%	164	9.1%	2,004	2,323	-13.7%	2,229	-10.1%
Total GI Procedures	271	322	-15.8%	300	-9.7%	3,392	4,095	-17.2%	3,931	-13.7%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>OutPatient (O/P)</u>										
Emergency Room Visits	5,397	4,995	8.0%	5,283	2.2%	62,198	63,576	-2.2%	63,486	-2.0%
Observation Days	713	645	10.5%	714	-0.1%	8,700	8,204	6.0%	7,930	9.7%
Other O/P Occasions of Service	19,929	19,015	4.8%	18,769	6.2%	234,137	242,050	-3.3%	236,322	-0.9%
Total O/P Occasions of Svc.	26,039	24,655	5.6%	24,766	5.1%	305,035	313,830	-2.8%	307,738	-0.9%
<u>Hospital Operations</u>										
Manhours Paid	294,097	284,919	3.2%	286,095	2.8%	3,571,120	3,546,918	0.7%	3,447,046	3.6%
FTE's	1,715.6	1,662.0	3.2%	1,668.9	2.8%	1,712.2	1,700.6	0.7%	1,648.2	3.9%
Adjusted Patient Days	11,478	10,467	9.7%	11,262	1.9%	132,051	133,871	-1.4%	132,072	0.0%
Hours / Adjusted Patient Day	25.62	27.22	-5.9%	25.40	0.9%	27.04	26.49	2.1%	26.10	3.6%
Occupancy - Actual Beds	54.8%	51.6%	6.2%	52.8%	3.7%	52.6%	54.3%	-3.1%	51.2%	2.7%
FTE's / Adjusted Occupied Bed	4.5	4.8	-5.9%	4.4	0.9%	4.7	4.6	2.1%	4.6	3.6%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	504	643	-21.6%	276	82.6%	7,254	7,380	-1.7%	5,851	24.0%
Manhours Paid	1,818	1,933	-5.9%	2,055	-11.5%	22,509	22,186	1.5%	21,371	5.3%
FTE's	10.6	11.3	-5.9%	12.0	-11.5%	10.8	10.6	1.5%	10.2	5.6%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	863	685	26.0%	638	35.3%	8,819	8,019	10.0%	8,143	8.3%
Manhours Paid	1,841	1,477	24.6%	1,200	53.3%	18,928	17,259	9.7%	14,450	31.0%
FTE's	10.7	8.6	24.6%	7.0	53.3%	9.1	8.3	9.7%	6.9	31.3%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	1,059	916	15.6%	1,057	0.2%	11,373	10,680	6.5%	11,006	3.3%
Manhours Paid	1,631	1,844	-11.6%	1,324	23.2%	19,174	21,486	-10.8%	18,878	1.6%
FTE's	9.5	10.8	-11.6%	7.7	23.2%	9.2	10.3	-10.8%	9.0	1.8%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,564	1,752	-10.7%	1,696	-7.8%	18,862	21,176	-10.9%	19,742	-4.5%
Manhours Paid	3,179	2,675	18.8%	3,252	-2.3%	40,213	32,353	24.3%	38,946	3.3%
FTE's	18.5	15.6	18.8%	19.0	-2.3%	19.3	15.5	24.3%	18.6	3.5%
<u>Total ECHD Operations</u>										
Total Admissions	1,245	1,192	4.4%	1,224	1.7%	14,353	15,190	-5.5%	14,415	-0.4%
Total Patient Days	6,047	5,401	12.0%	5,834	3.7%	70,691	69,157	2.2%	68,992	2.5%
Total Patient and Obs Days	6,760	6,046	11.8%	6,548	3.2%	79,391	77,361	2.6%	76,922	3.2%
Total FTE's	1,765.0	1,708.3	3.3%	1,714.6	2.9%	1,760.5	1,745.3	0.9%	1,693.0	4.0%
FTE's / Adjusted Occupied Bed	4.6	4.9	-5.8%	4.6	1.0%	4.9	4.8	2.3%	4.7	3.7%
Total Adjusted Patient Days	11,478	10,467	9.7%	11,262	1.9%	132,051	133,871	-1.4%	132,072	0.0%
Hours / Adjusted Patient Day	26.36	27.98	-5.8%	26.10	1.0%	27.81	27.19	2.3%	26.81	3.7%
Outpatient Factor	1.8981	1.9380	-2.1%	1.9305	-1.7%	1.8680	1.9358	-3.5%	1.9143	-2.4%
Blended O/P Factor	2.0935	2.1381	-2.1%	2.1283	-1.6%	2.0580	2.1282	-3.3%	2.1119	-2.6%
Total Adjusted Admissions	2,363	2,310	2.3%	2,363	0.0%	26,811	29,404	-8.8%	27,595	-2.8%
Hours / Adjusted Admisssion	128.04	126.77	1.0%	124.39	2.9%	136.95	123.80	10.6%	128.31	6.7%
FTE's - Hospital Contract	45.8	54.3	-15.7%	48.7	-6.0%	45.8	56.8	-19.4%	54.3	-15.7%
FTE's - Mgmt Services	54.2	53.7	0.9%	52.2	3.7%	55.1	53.7	2.6%	53.6	2.9%
Total FTE's (including Contract)	1,864.9	1,816.3	2.7%	1,815.5	2.7%	1,861.4	1,855.8	0.3%	1,800.9	3.4%
<u>Total FTE'S per Adjusted Occupied Bed (including Contract)</u>										
	4.87	5.21	-6.4%	4.84	0.8%	5.14	5.06	1.7%	4.99	3.1%
ProCare FTEs	211.8	237.9	-11.0%	203.9	3.9%	208.4	238.4	-12.6%	205.4	1.5%
TraumaCare FTEs	8.4	8.8	-5.2%	8.4	0.1%	8.3	9.0	-8.2%	8.9	-6.8%
Total System FTEs	2,085.1	2,063.0	1.1%	2,027.8	2.8%	2,078.1	2,103.2	-1.2%	2,015.1	3.1%
<u>Urgent Care Visits</u>										
JBS Clinic	1,275	1,271	0.3%	1,232	3.5%	16,198	16,158	0.2%	16,174	0.1%
West University	773	854	-9.5%	819	-5.6%	10,421	10,849	-3.9%	10,734	-2.9%
Total Urgent Care Visits	2,048	2,125	-3.6%	2,051	-0.1%	26,619	27,007	-1.4%	26,908	-1.1%
<u>Retail Clinic Visits</u>										
Retail Clinic	113	88	28.4%	58	94.8%	1,889	1,075	75.7%	1,042	81.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2025**

	PRIOR FISCAL YEAR END				
	CURRENT YEAR	HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	CURRENT YEAR CHANGE
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 16,902,948	\$ 39,080,496	\$ 4,500	\$ -	\$ (22,182,048)
Investments	57,956,175	51,625,680	-	-	6,330,495
Patient Accounts Receivable - Gross	236,632,124	214,878,735	20,514,645	2,184,343	(945,599)
Less: 3rd Party Allowances	(152,050,088)	(137,537,477)	(11,562,038)	(1,672,339)	(1,278,234)
Bad Debt Allowance	(45,372,437)	(38,524,192)	(5,030,483)	(410,000)	(1,407,762)
Net Patient Accounts Receivable	39,209,598	38,817,066	3,922,124	102,004	(3,631,595)
Taxes Receivable	11,616,563	11,080,895	-	-	535,667
Accounts Receivable - Other	8,709,845	4,024,723	84,681	-	4,600,441
Inventories	10,570,708	9,707,477	481,637	-	381,594
Prepaid Expenses	5,691,812	5,310,963	154,463	24,531	201,854
Total Current Assets	150,657,648	159,647,300	4,647,405	126,535	(13,763,592)
CAPITAL ASSETS:					
Property and Equipment	535,849,893	521,685,955	403,173	-	13,760,765
Construction in Progress	20,318,667	17,368,743	-	-	2,949,924
	556,168,560	539,054,698	403,173	-	16,710,689
Less: Accumulated Depreciation and Amortization	(396,307,725)	(377,031,484)	(338,723)	-	(18,937,518)
Total Capital Assets	159,860,835	162,023,214	64,449	-	(2,226,829)
LEASE ASSETS					
Leased Assets	2,337,842	4,190,843	-	-	(1,853,000)
Less Accumulated Amortization Lease Assets	(2,223,870)	(1,956,677)	-	-	(267,193)
Total Lease Assets	113,973	2,234,166	-	-	(2,120,193)
SUBSCRIPTION ASSETS					
Subscription Assets	15,952,212	8,410,917	-	-	7,541,295
Less Accumulated Amortization Subscription Assets	(4,917,465)	(2,749,774)	-	-	(2,167,691)
Total Subscription Assets	11,034,747	5,661,144	-	-	5,373,604
LT Lease Receivable	5,611,487	6,227,920	-	-	(616,433)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,527,822	6,469,359	-	-	58,462
Restricted TPC, LLC	1,826,505	1,707,903	-	-	118,602
Investment in PBBHC	44,756,193	30,997,988	-	-	13,758,205
Restricted MCH West Texas Services	2,444,722	2,356,263	-	-	88,459
Pension, Deferred Outflows of Resources	10,254,779	10,795,764	-	-	(540,984)
Assets whose use is Limited	363,507	-	271,068	6,480	85,960
TOTAL ASSETS	\$ 393,457,113	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 215,260
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,970,000	\$ 1,880,000	\$ -	\$ -	\$ 90,000
Self-Insurance Liability - Current Portion	2,941,169	3,640,526	-	-	(699,357)
Current Portion of Lease Liabilities	278,336	627,362	-	-	(349,026)
Current Portion of Subscription Liabilities	2,592,529	1,325,425	-	-	1,267,105
Accounts Payable	24,617,481	35,655,859	(1,957,165)	(531,939)	(8,549,274)
A/R Credit Balances	2,429,902	2,596,359	-	-	(166,458)
Accrued Interest	251,049	214,256	-	-	36,794
Accrued Salaries and Wages	13,669,583	5,947,335	6,995,870	232,095	494,283
Accrued Compensated Absences	5,729,425	5,326,543	-	-	402,883
Due to Third Party Payors	7,251,974	8,683,192	-	-	(1,431,219)
Deferred Revenue	68,184	261,004	(22,952)	-	(169,868)
Total Current Liabilities	61,799,632	66,157,860	5,015,753	(299,844)	(9,373,981)
ACCRUED POST RETIREMENT BENEFITS	19,152,541	31,003,241	-	-	(11,850,701)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,114,414	7,050,609	-	-	63,805
SELF-INSURANCE LIABILITIES - Less Current Portion	1,799,851	2,422,562	-	-	(622,711)
LEASE LIABILITIES	39,011	2,097,459	-	-	(2,058,448)
SUBSCRIPTION LIABILITIES	6,413,018	3,919,443	-	-	2,493,574
LONG-TERM DEBT - Less Current Maturities	25,818,179	28,360,398	-	-	(2,542,218)
Total Liabilities	122,136,646	141,011,572	5,015,753	(299,844)	(23,590,836)
FUND BALANCE	271,320,468	247,114,344	(32,831)	432,859	271,353,298
TOTAL LIABILITIES AND FUND BALANCE	\$ 393,457,113	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 215,260

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 58,115,075	\$ 57,357,507	1.3%	\$ 56,733,786	2.4%	\$ 715,850,325	\$ 729,718,534	-1.9%	\$ 687,398,051	4.1%
Outpatient Revenue	63,548,387	65,280,012	-2.7%	64,014,258	-0.7%	757,339,808	823,286,194	-8.0%	764,344,215	-0.9%
TOTAL PATIENT REVENUE	\$ 121,663,461	\$ 122,637,519	-0.8%	\$ 120,748,044	0.8%	\$ 1,473,190,133	\$ 1,553,004,728	-5.1%	\$ 1,451,742,266	1.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,087,400	\$ 78,763,498	-7.2%	\$ 79,875,959	-8.5%	\$ 930,027,847	\$ 1,007,465,155	-7.7%	\$ 942,591,723	-1.3%
Policy Adjustments	1,101,932	1,242,181	-11.3%	1,127,997	-2.3%	14,142,720	15,265,000	-7.4%	13,960,607	1.3%
Uninsured Discount	6,765,241	7,080,901	-4.5%	7,792,394	-13.2%	108,760,485	89,915,706	21.0%	91,411,096	19.0%
Indigent	1,274,618	1,015,266	25.5%	826,945	54.1%	13,695,310	12,825,507	6.8%	12,301,115	11.3%
Provision for Bad Debts	12,953,573	7,280,489	77.9%	7,491,493	72.9%	89,313,674	93,999,972	-5.0%	84,498,452	5.7%
TOTAL REVENUE DEDUCTIONS	\$ 95,182,765	\$ 95,382,335	-0.2%	\$ 97,114,788	-2.0%	\$ 1,155,940,036	\$ 1,219,471,340	-5.2%	\$ 1,144,762,993	1.0%
	78.23%	77.78%		80.43%		78.47%	78.52%		78.85%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 5,257,241	\$ 1,810,337	190.4%	\$ 8,582,433	-38.7%	\$ 27,473,245	\$ 21,724,000	26.5%	\$ 24,729,873	11.1%
DSRIP/CHIRP	4,859,379	494,163	883.4%	12,477,866	-61.1%	2,852,791	5,930,000	-51.9%	19,555,194	-85.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 10,116,620	\$ 2,304,500	339.0%	\$ 21,060,298	-52.0%	\$ 30,326,035	\$ 27,654,000	9.7%	\$ 44,285,067	-31.5%
NET PATIENT REVENUE	\$ 36,597,316	\$ 29,559,684	23.8%	\$ 44,693,554	-18.1%	\$ 347,576,132	\$ 361,187,388	-3.8%	\$ 351,264,340	-1.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,613,842	\$ 6,693,593	-1.2%	\$ 7,133,854	-7.3%	\$ 83,049,941	\$ 80,323,072	3.4%	\$ 77,343,722	7.4%
Other Revenue	2,332,757	1,577,472	47.9%	1,002,814	132.6%	20,005,734	18,943,625	5.6%	18,038,792	10.9%
TOTAL OTHER REVENUE	\$ 8,946,599	\$ 8,271,065	8.2%	\$ 8,136,668	10.0%	\$ 103,055,675	\$ 99,266,697	3.8%	\$ 95,382,514	8.0%
NET OPERATING REVENUE	\$ 45,543,915	\$ 37,830,749	20.4%	\$ 52,830,222	-13.8%	\$ 450,631,806	\$ 460,454,085	-2.1%	\$ 446,646,854	0.9%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 16,187,752	\$ 15,835,758	2.2%	\$ 15,758,089	2.7%	\$ 193,731,829	\$ 194,397,359	-0.3%	\$ 185,312,732	4.5%
Benefits	1,892,917	2,030,386	-6.8%	3,103,674	-39.0%	19,072,860	25,070,712	-23.9%	18,283,813	4.3%
Temporary Labor	1,308,766	1,440,875	-9.2%	1,548,570	-15.5%	16,588,631	17,890,653	-7.3%	20,577,164	-19.4%
Physician Fees	1,370,032	1,199,478	14.2%	1,282,603	6.8%	15,754,735	14,391,735	9.5%	14,882,526	5.9%
Texas Tech Support	1,008,865	1,002,446	0.6%	1,016,433	-0.7%	12,109,791	12,029,363	0.7%	11,676,037	3.7%
Purchased Services	5,657,110	4,737,619	19.4%	5,664,874	-0.1%	58,674,296	57,387,946	2.2%	56,792,994	3.3%
Supplies	6,693,715	6,747,372	-0.8%	5,885,751	13.7%	81,202,544	83,961,436	-3.3%	79,464,695	2.2%
Utilities	316,544	431,533	-26.6%	339,492	-6.8%	4,014,988	4,445,845	-9.7%	4,416,824	-9.1%
Repairs and Maintenance	887,385	1,039,899	-14.7%	929,547	-4.5%	11,011,871	12,476,815	-11.7%	9,577,896	15.0%
Leases and Rent	986,409	107,059	821.4%	143,503	587.4%	2,333,886	1,286,566	81.4%	1,325,183	76.1%
Insurance	197,155	207,499	-5.0%	(1,110,025)	-117.8%	2,555,564	2,466,921	3.6%	925,677	176.1%
Interest Expense	113,865	117,831	-3.4%	42,352	168.9%	1,086,258	1,414,071	-23.2%	1,171,216	-7.3%
ECHDA	322,020	283,455	13.6%	221,241	45.6%	1,695,819	3,401,361	-50.1%	1,938,032	-12.5%
Other Expense	271,207	253,085	7.2%	292,269	-7.2%	2,628,266	2,995,885	-12.3%	2,797,937	-6.1%
TOTAL OPERATING EXPENSES	\$ 37,213,741	\$ 35,434,295	5.0%	\$ 35,118,374	6.0%	\$ 422,461,340	\$ 433,616,668	-2.6%	\$ 409,142,726	3.3%
Depreciation/Amortization	\$ 2,315,514	\$ 1,991,192	16.3%	\$ 1,850,448	25.1%	\$ 25,833,754	\$ 23,986,992	7.7%	\$ 24,010,216	7.6%
(Gain) Loss on Sale of Assets	(13,974)	-	0.0%	-	0.0%	(14,274)	-	0.0%	(45,332)	-68.5%
TOTAL OPERATING COSTS	\$ 39,515,281	\$ 37,425,487	5.6%	\$ 36,968,822	6.9%	\$ 448,280,820	\$ 457,603,660	-2.0%	\$ 433,107,610	3.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 6,028,634	\$ 405,262	-1387.6%	\$ 15,861,400	62.0%	\$ 2,350,986	\$ 2,850,425	-17.5%	\$ 13,539,245	-82.6%
Operating Margin	13.24%	1.07%	1135.7%	30.02%	-55.9%	0.52%	0.62%	-15.7%	3.03%	-82.8%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 27,006	\$ 137,302	-80.3%	\$ 224,297	-88.0%	\$ 1,983,028	\$ 1,647,635	20.4%	\$ 2,069,381	-4.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	884,163	-100.0%	210,135	-	0.0%	884,163	-76.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	1,336,887	-	0.0%	14,427,247	-90.7%	1,410,099	-	0.0%	14,424,247	-90.2%
COVID-19 Stimulus	337,587	-	0.0%	-	0.0%	415,977	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 7,730,113	\$ 542,564	-1324.7%	\$ 31,397,107	75.4%	\$ 8,000,497	\$ 5,822,451	-37.4%	\$ 32,340,070	75.3%
Unrealized Gain/(Loss) on Investments	\$ 148,782	-	0.0%	\$ 311,993	-52.3%	\$ 1,229,921	-	0.0%	\$ 2,381,745	-48.4%
Investment in Subsidiaries	11,949	96,875	-87.7%	209,910	-94.3%	803,623	1,162,544	-30.9%	1,066,095	-24.6%
CHANGE IN NET POSITION	\$ 7,890,844	\$ 639,439	-1134.0%	\$ 31,919,010	75.3%	\$ 10,034,041	\$ 6,984,995	-43.7%	\$ 35,787,910	72.0%
ADJUSTED OPERATING EBIDA	\$ 7,183,020	\$ 1,839,219	290.5%	\$ 17,195,067	-58.2%	\$ 14,430,922	\$ 20,170,315	-28.5%	\$ 22,448,522	-35.7%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 58,115,075	\$ 57,357,507	1.3%	\$ 56,733,786	2.4%	\$ 715,850,325	\$ 729,718,534	-1.9%	\$ 687,398,051	4.1%
Outpatient Revenue	52,192,453	53,802,910	-3.0%	52,789,840	-1.1%	621,356,645	682,840,740	-9.0%	628,498,799	-1.1%
TOTAL PATIENT REVENUE	\$ 110,307,527	\$ 111,160,417	-0.8%	\$ 109,523,626	0.7%	\$ 1,337,206,970	\$ 1,412,559,274	-5.3%	\$ 1,315,896,851	1.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 67,616,693	\$ 73,015,216	-7.4%	\$ 73,960,298	-8.6%	\$ 858,724,186	\$ 937,307,282	-8.4%	\$ 874,205,547	-1.8%
Policy Adjustments	101,071	75,621	33.7%	88,860	13.7%	2,396,621	961,788	149.2%	923,884	159.4%
Uninsured Discount	6,445,615	6,826,438	-5.6%	7,378,342	-12.6%	105,735,415	86,829,831	21.8%	88,193,238	19.9%
Indigent Care	1,271,175	1,004,606	26.5%	807,777	57.4%	13,583,350	12,695,986	7.0%	12,154,218	11.8%
Provision for Bad Debts	11,616,492	6,414,332	81.1%	6,671,648	74.1%	76,354,020	81,466,093	-6.3%	70,105,089	8.9%
TOTAL REVENUE DEDUCTIONS	\$ 87,051,045	\$ 87,336,213	-0.3%	\$ 88,906,925	-2.1%	\$ 1,056,793,592	\$ 1,119,260,980	-5.6%	\$ 1,045,581,975	1.1%
	78.92%	78.57%		81.18%		79.03%	79.24%		79.46%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 5,257,241	\$ 1,810,337	190.4%	\$ 8,582,433	-38.7%	\$ 27,473,245	\$ 21,724,000	26.5%	\$ 24,729,873	11.1%
DSRIP/CHIRP	4,859,379	494,163	883.4%	12,477,866	-61.1%	2,852,791	5,930,000	-51.9%	19,555,194	-85.4%
TOTAL OTHER PATIENT REVENUE	\$ 10,116,620	\$ 2,304,500	339.0%	\$ 21,060,298	-52.0%	\$ 30,326,035	\$ 27,654,000	9.7%	\$ 44,285,067	-31.5%
NET PATIENT REVENUE	\$ 33,373,102	\$ 26,128,704	27.7%	\$ 41,676,999	-19.9%	\$ 310,739,413	\$ 320,952,294	-3.2%	\$ 314,599,942	-1.2%
OTHER REVENUE										
Tax Revenue	\$ 6,613,842	\$ 6,693,593	-1.2%	\$ 7,133,854	-7.3%	\$ 83,049,941	\$ 80,323,072	3.4%	\$ 77,343,722	7.4%
Other Revenue	2,138,215	1,357,273	57.5%	840,097	154.5%	16,944,148	16,403,091	3.3%	15,496,938	9.3%
TOTAL OTHER REVENUE	\$ 8,752,056	\$ 8,050,866	8.7%	\$ 7,973,951	9.8%	\$ 99,994,089	\$ 96,726,163	3.4%	\$ 92,840,661	7.7%
NET OPERATING REVENUE	\$ 42,125,158	\$ 34,179,570	23.2%	\$ 49,650,950	-15.2%	\$ 410,733,501	\$ 417,678,457	-1.7%	\$ 407,440,602	0.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,303,446	\$ 11,059,912	2.2%	\$ 11,180,349	1.1%	\$ 137,367,091	\$ 136,575,117	0.6%	\$ 130,980,538	4.9%
Benefits	1,541,955	1,650,402	-6.6%	2,734,851	-43.6%	13,852,203	19,946,349	-30.6%	13,212,980	4.8%
Temporary Labor	619,441	836,487	-25.9%	793,742	-22.0%	7,731,786	10,654,953	-27.4%	10,511,013	-26.4%
Physician Fees	1,405,504	1,240,268	13.3%	1,340,364	4.9%	16,215,774	14,883,216	9.0%	15,372,193	5.5%
Texas Tech Support	1,008,865	1,002,446	0.6%	1,016,433	-0.7%	12,109,791	12,029,363	0.7%	11,676,037	3.7%
Purchased Services	5,852,072	5,034,790	16.2%	6,002,256	-2.5%	61,840,366	61,003,713	1.4%	60,265,279	2.6%
Supplies	6,564,176	6,673,666	-1.6%	5,793,240	13.3%	80,256,700	83,073,618	-3.4%	78,627,016	2.1%
Utilities	315,803	430,378	-26.6%	338,780	-6.8%	4,005,828	4,434,860	-9.7%	4,405,892	-9.1%
Repairs and Maintenance	886,175	1,038,611	-14.7%	929,300	-4.6%	11,008,014	12,461,315	-11.7%	9,572,678	15.0%
Leases and Rentals	826,993	(38,569)	-2244.2%	(6,345)	-13134.1%	508,445	(461,915)	-210.1%	(447,942)	-213.5%
Insurance	127,016	145,159	-12.5%	(1,172,488)	-110.8%	1,780,113	1,741,897	2.2%	277,624	541.2%
Interest Expense	113,865	117,831	-3.4%	42,352	168.9%	1,086,258	1,414,071	-23.2%	1,171,216	-7.3%
ECHDA	322,020	283,455	13.6%	221,241	45.6%	1,695,819	3,401,361	-50.1%	1,938,032	-12.5%
Other Expense	154,828	173,978	-11.0%	200,907	-22.9%	1,781,883	2,114,818	-15.7%	2,065,982	-13.8%
TOTAL OPERATING EXPENSES	\$ 31,042,159	\$ 29,648,814	4.7%	\$ 29,414,982	5.5%	\$ 351,240,071	\$ 363,272,736	-3.3%	\$ 339,628,538	3.4%
Depreciation/Amortization	\$ 2,303,455	\$ 1,978,983	16.4%	\$ 1,838,462	25.3%	\$ 25,690,876	\$ 23,840,286	7.8%	\$ 23,886,559	7.6%
(Gain)/Loss on Disposal of Assets	(13,974)	-	0.0%	-	0.0%	(14,274)	-	0.0%	(45,332)	-68.5%
TOTAL OPERATING COSTS	\$ 33,331,640	\$ 31,627,797	5.4%	\$ 31,253,443	6.6%	\$ 376,916,673	\$ 387,113,022	-2.6%	\$ 363,469,766	3.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 8,793,519	\$ 2,551,773	244.6%	\$ 18,397,506	52.2%	\$ 33,816,828	\$ 30,565,435	10.6%	\$ 43,970,837	23.1%
Operating Margin	20.87%	7.47%	179.6%	37.05%	-43.7%	8.23%	7.32%	12.5%	10.79%	-23.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 27,006	\$ 137,302	-80.3%	\$ 224,297	-88.0%	\$ 1,983,028	\$ 1,647,635	20.4%	\$ 2,069,381	-4.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	884,163	-100.0%	210,135	-	-	884,163	-76.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	1,336,887	-	0.0%	14,427,247	-90.7%	1,410,099	-	-	14,424,247	-90.2%
COVID-19 Stimulus	337,587	-	0.0%	-	0.0%	415,977	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 10,494,998	\$ 2,689,075	290.3%	\$ 33,933,213	-69.1%	\$ 39,466,339	\$ 33,537,461	17.7%	\$ 62,771,662	-37.1%
Procure Capital Contribution	(2,799,048)	(2,170,930)	28.9%	(2,538,376)	10.3%	(31,781,189)	(28,103,659)	13.1%	(30,821,372)	3.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 7,695,950	\$ 518,145	-1385.3%	\$ 31,394,838	75.5%	\$ 7,685,149	\$ 5,433,802	-41.4%	\$ 31,950,290	75.9%
Unrealized Gain/(Loss) on Investments	\$ 148,782	-	0.0%	\$ 311,993	-52.3%	\$ 1,229,921	-	0.0%	\$ 2,381,745	-48.4%
Investment in Subsidiaries	11,949	96,875	-87.7%	209,910	-94.3%	803,623	1,162,544	-30.9%	1,066,095	-24.6%
CHANGE IN NET POSITION	\$ 7,856,680	\$ 615,020	-1177.5%	\$ 31,916,741	75.4%	\$ 9,718,693	\$ 6,596,346	-47.3%	\$ 35,398,130	72.5%
ADJUSTED OPERATING EBIDA	\$ 9,935,846	\$ 3,973,521	150.1%	\$ 19,719,188	-49.6%	\$ 45,753,886	\$ 47,738,619	-4.2%	\$ 52,756,458	-13.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,159,201	\$ 11,306,519	-1.3%	\$ 11,035,433	1.1%	\$ 133,548,968	\$ 137,672,133	-3.0%	\$ 133,173,352	0.3%
TOTAL PATIENT REVENUE	\$ 11,159,201	\$ 11,306,519	-1.3%	\$ 11,035,433	1.1%	\$ 133,548,968	\$ 137,672,133	-3.0%	\$ 133,173,352	0.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,351,113	\$ 5,666,367	-5.6%	\$ 5,799,530	-7.7%	\$ 70,126,562	\$ 68,826,105	1.9%	\$ 67,085,215	4.5%
Policy Adjustments	974,738	1,140,484	-14.5%	989,465	-1.5%	11,291,883	13,879,253	-18.6%	12,612,074	-10.5%
Uninsured Discount	319,626	254,463	25.6%	414,052	-22.8%	3,025,070	3,085,875	-2.0%	3,217,858	-6.0%
Indigent	3,443	10,660	-67.7%	19,168	-82.0%	111,959	129,521	-13.6%	146,897	-23.8%
Provision for Bad Debts	1,328,706	839,968	58.2%	800,134	66.1%	12,618,461	12,108,123	4.2%	14,000,295	-9.9%
TOTAL REVENUE DEDUCTIONS	\$ 7,977,626	\$ 7,911,942	0.8%	\$ 8,022,348	-0.6%	\$ 97,173,935	\$ 98,028,877	-0.9%	\$ 97,062,339	0.1%
	71.49%	69.98%		72.70%		72.76%	71.20%		72.88%	
NET PATIENT REVENUE	\$ 3,181,574	\$ 3,394,577	-6.3%	\$ 3,013,085	5.6%	\$ 36,375,033	\$ 39,643,256	-8.2%	\$ 36,111,013	0.7%
OTHER REVENUE										
Other Income	\$ 194,195	\$ 219,125	-11.4%	\$ 162,688	19.4%	\$ 3,048,844	\$ 2,527,635	20.6%	\$ 2,529,896	20.5%
TOTAL OTHER REVENUE	\$ 194,195	\$ 219,125	-11.4%	\$ 162,688	19.4%	\$ 3,048,844	\$ 2,527,635	20.6%	\$ 2,529,896	20.5%
NET OPERATING REVENUE	\$ 3,375,769	\$ 3,613,702	-6.6%	\$ 3,175,773	6.3%	\$ 39,423,877	\$ 42,170,891	-6.5%	\$ 38,640,909	2.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,642,091	\$ 4,531,308	2.4%	\$ 4,342,207	6.9%	\$ 53,458,468	\$ 54,876,341	-2.6%	\$ 51,411,504	4.0%
Benefits	336,980	364,563	-7.6%	357,256	-5.7%	5,013,837	4,891,844	2.5%	4,857,652	3.2%
Temporary Labor	689,325	604,388	14.1%	754,828	-8.7%	8,856,846	7,235,700	22.4%	10,066,150	-12.0%
Physician Fees	223,776	218,458	2.4%	201,487	11.1%	2,649,937	2,619,495	1.2%	2,621,309	1.1%
Purchased Services	(196,965)	(298,669)	-34.1%	(337,780)	-41.7%	(3,194,404)	(3,633,798)	-12.1%	(3,489,563)	-8.5%
Supplies	129,538	73,525	76.2%	92,511	40.0%	942,511	885,232	6.5%	835,396	12.8%
Utilities	741	1,155	-35.8%	713	4.0%	9,160	10,985	-16.6%	10,933	-16.2%
Repairs and Maintenance	1,210	1,288	-6.0%	247.04	389.9%	3,857	15,500	-75.1%	5,218	-26.1%
Leases and Rentals	158,762	143,635	10.5%	147,855	7.4%	1,816,259	1,724,565	5.3%	1,749,205	3.8%
Insurance	61,676	54,103	14.0%	52,741	16.9%	665,007	626,235	6.2%	544,801	22.1%
Other Expense	115,625	78,669	47.0%	90,098	28.3%	840,711	875,745	-4.0%	726,019	15.8%
TOTAL OPERATING EXPENSES	\$ 6,162,758	\$ 5,772,423	6.8%	\$ 5,702,163	8.1%	\$ 71,062,189	\$ 70,127,844	1.3%	\$ 69,338,625	2.5%
Depreciation/Amortization	\$ 12,059	\$ 12,209	-1.2%	\$ 11,986	0.6%	\$ 142,878	\$ 146,706	-2.6%	\$ 123,656	15.5%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 6,174,818	\$ 5,784,632	6.7%	\$ 5,714,148	8.1%	\$ 71,205,066	\$ 70,274,550	1.3%	\$ 69,462,281	2.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,799,048)	\$ (2,170,930)	28.9%	\$ (2,538,376)	10.3%	\$ (31,781,189)	\$ (28,103,659)	13.1%	\$ (30,821,372)	3.1%
Operating Margin	-82.92%	-60.07%	38.0%	-79.93%	3.7%	-80.61%	-66.64%	21.0%	-79.76%	1.1%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,799,048	\$ 2,170,930	28.9%	\$ 2,538,376	10.3%	\$ 31,781,189	\$ 28,103,659	13.1%	\$ 30,821,372	3.1%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (2,786,989)	\$ (2,158,721)	-29.1%	\$ (2,526,390)	-10.3%	\$ (31,638,312)	\$ (27,956,953)	-13.2%	\$ (30,697,716)	-3.1%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	8,030	7,835	2.5%	7,897	1.68%	94,709	97,893	-3.3%	93,959	0.80%
Total Hospital Visits	6,686	7,090	-5.7%	6,741	-0.82%	80,761	85,898	-6.0%	81,355	-0.73%
Total Procedures	13,004	13,511	-3.8%	12,580	3.37%	152,206	163,916	-7.1%	151,542	0.44%
Total Surgeries	888	790	12.4%	806	10.17%	9,688	9,290	4.3%	9,334	3.79%
Total Provider FTE's	84.8	88.7	-4.4%	86.6	-2.05%	84.6	89.5	-5.4%	84.9	-0.39%
Total Staff FTE's	118.5	137.7	-13.9%	105.8	12.01%	114.5	137.4	-16.6%	108.6	5.42%
Total Administrative FTE's	8.5	11.5	-25.8%	11.5	-25.96%	9.3	11.5	-19.3%	11.8	-21.33%
Total FTE's	211.8	237.9	-11.0%	203.9	3.90%	208.4	238.4	-12.6%	205.4	1.48%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 196,733	\$ 170,583	15.3%	\$ 188,985	4.1%	\$ 2,434,195	\$ 2,773,321	-12.2%	\$ 2,672,063	-8.9%
TOTAL PATIENT REVENUE	\$ 196,733	\$ 170,583	15.3%	\$ 188,985	4.1%	\$ 2,434,195	\$ 2,773,321	-12.2%	\$ 2,672,063	-8.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 119,594	\$ 81,915	46.0%	\$ 116,132	3.0%	\$ 1,177,098	\$ 1,331,768	-11.6%	\$ 1,300,961	-9.5%
Policy Adjustments	26,123	26,076	0.2%	49,672	-47.4%	454,217	423,959	7.1%	424,649	7.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	8,376	26,189	-68.0%	19,711	-57.5%	341,193	425,756	-19.9%	393,068	-13.2%
TOTAL REVENUE DEDUCTIONS	\$ 154,093	\$ 134,180	14.8%	\$ 185,514	-16.9%	\$ 1,972,509	\$ 2,181,483	-9.6%	\$ 2,118,678	-6.9%
	78.33%	78.66%		98.16%		81.03%	78.66%		79.29%	
NET PATIENT REVENUE	\$ 42,640	\$ 36,403	17.1%	\$ 3,471	1128.6%	\$ 461,686	\$ 591,838	-22.0%	\$ 553,385	-16.6%
						19.0%				
<u>OTHER REVENUE</u>										
Other Income	\$ 348	\$ 1,074	-67.6%	\$ 29	1100.7%	\$ 12,742	\$ 12,899	-1.2%	\$ 11,958	6.6%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 42,988	\$ 37,477	14.7%	\$ 3,500	1128.4%	\$ 474,428	\$ 604,737	-21.5%	\$ 565,343	-16.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 242,215	\$ 244,538	-0.9%	\$ 235,532	2.8%	\$ 2,906,271	\$ 2,945,901	-1.3%	\$ 2,920,690	-0.5%
Benefits	13,982	15,421	-9.3%	11,567	20.9%	206,820	232,519	-11.1%	213,182	-3.0%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(3,110,976)	(3,110,976)	0.0%	(3,110,976)	0.0%
Purchased Services	2,003	1,498	33.7%	399	402.4%	28,335	18,031	57.1%	17,279	64.0%
Supplies	-	181	-100.0%	-	0.0%	3,332	2,586	28.9%	2,282	46.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	1,993	-67.2%	1,993	-67.2%	9,182	23,916	-61.6%	23,920	-61.6%
Insurance	8,464	8,237	2.8%	9,722	-12.9%	110,444	98,789	11.8%	103,251	7.0%
Other Expense	754	438	72.1%	1,265	-40.4%	5,673	5,322	6.6%	5,935	-4.4%
TOTAL OPERATING EXPENSES	\$ 8,824	\$ 13,058	-32.4%	\$ 1,230	617.4%	\$ 159,080	\$ 216,088	-26.4%	\$ 175,563	-9.4%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 8,824	\$ 13,058	-32.4%	\$ 1,230	617.4%	\$ 159,080	\$ 216,088	-26.4%	\$ 175,563	-9.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 34,164	\$ 24,419	39.9%	\$ 2,270	1405.3%	\$ 315,348	\$ 388,649	-18.9%	\$ 389,780	-19.1%
Operating Margin	79.47%	65.16%	22.0%	64.85%	22.5%	66.47%	64.27%	3.4%	68.95%	-3.6%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 34,164	\$ 24,419	39.9%	\$ 2,270	1405.0%	\$ 315,348	\$ 388,649	-18.9%	\$ 389,780	-19.1%
ADJUSTED OPERATING EBIDA	\$ 34,164	\$ 24,419	39.9%	\$ 2,270	1405.3%	\$ 315,348	\$ 388,649	-18.9%	\$ 389,780	-19.1%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	634	500	26.80%	611	3.76%	7,079	8,129	-12.92%	8,059	-12.16%
Total Provider FTE's	7.4	8.0	-8.63%	7.4	-0.12%	7.3	8.0	-8.83%	7.9	-7.82%
Total Staff FTE's	1.0	0.8	29.60%	1.0	1.31%	1.0	1.0	-3.01%	1.0	0.76%
Total FTE's	8.4	8.8	-5.24%	8.4	0.05%	8.3	9.0	-8.15%	8.9	-6.85%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - OPERATIONS SUMMARY
SEPTEMBER 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 5,808	\$ 3,786	53.4%	\$ 16,807	-65.4%	\$ 81,674	\$ 49,226	65.9%	\$ 50,345	62.2%
TOTAL PATIENT REVENUE	\$ 5,808	\$ 3,786	53.4%	\$ 16,807	-65.4%	\$ 81,674	\$ 49,226	65.9%	\$ 50,345	62.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	5,269	2,440	116.0%	12,961	-59.3%	65,151	29,269	122.6%	39,104	66.6%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ 5,269	\$ 2,440	116.0%	\$ 12,961	-59.3%	\$ 65,151	\$ 29,269	122.6%	\$ 39,104	66.6%
	90.7%	64.4%		77.1%		79.8%	59.5%		77.7%	
NET PATIENT REVENUE	\$ 539	\$ 1,346	-60.0%	\$ 3,846	-86.0%	\$ 16,523	\$ 19,957	-17.2%	\$ 11,242	47.0%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 539	\$ 1,346	-60.0%	\$ 3,846	-86.0%	\$ 16,523	\$ 19,957	-17.2%	\$ 11,242	47.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 687	\$ 507	35.4%	\$ 874	-21.4%	\$ 7,536	\$ 6,493	16.1%	\$ -	0.0%
Benefits	94	76	23.7%	214	-56.1%	760	948	-19.8%	-	0.0%
Physician Services	32,000	937	3315.2%	2,500	1180.0%	74,575	11,244	563.2%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	503	675	-25.5%	197	155.4%	2,949	8,703	-66.1%	6,167	-52.2%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	1,365	3,065	-55.5%	-	0.0%	4,073	36,736	-88.9%	27,939	-85.4%
Leases and Rentals	24	-	0.0%	-	0.0%	24	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 34,673	\$ 5,260	559.2%	\$ 3,785	816.1%	\$ 89,918	\$ 64,124	40.2%	\$ 34,106	163.6%
Depreciation/Amortization	\$ 905	\$ 2,140	-57.7%	\$ 905	0.0%	\$ 10,860	\$ 25,645	-57.7%	\$ 21,951	-50.5%
TOTAL OPERATING COSTS	\$ 35,578	\$ 7,400	380.8%	\$ 4,690	658.6%	\$ 100,778	\$ 89,769	12.3%	\$ 56,057	79.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (35,040)	\$ (6,054)	-478.8%	\$ (844)	-4052.3%	\$ (84,255)	\$ (69,812)	-20.7%	\$ (44,815)	-88.0%
Operating Margin	-6503.50%	-449.78%	1345.9%	-21.94%	29540.1%	-509.93%	-349.81%	45.8%	-398.66%	27.9%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	19	13	46.2%	64	-70.3%	266	169	57.4%	173	53.8%
Hospital FTE's (Salaries and Wages)	0.2	0.2	-21.4%	0.2	-27.6%	0.1	0.2	-30.1%	0.1	-1.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SEPTEMBER 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 42,230,506	38.2%	\$ 43,533,480	39.7%	\$ 523,115,213	39.1%	528,539,818	40.2%
Medicaid	11,790,107	10.7%	12,709,812	11.6%	140,149,726	10.5%	152,655,859	11.6%
Commercial	41,094,711	37.3%	40,405,192	36.9%	487,643,726	36.5%	456,999,938	34.7%
Self Pay	11,555,426	10.5%	10,036,272	9.2%	140,431,717	10.5%	125,219,957	9.5%
Other	3,636,778	3.3%	2,838,870	2.6%	45,866,589	3.4%	52,481,278	4.0%
TOTAL	\$ 110,307,527	100.0%	\$ 109,523,626	100.0%	\$ 1,337,206,970	100.0%	1,315,896,851	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,464,676	35.8%	\$ 8,592,760	39.4%	\$ 108,470,303	38.6%	104,313,587	38.4%
Medicaid	2,499,573	10.6%	2,026,439	9.3%	28,683,171	10.2%	31,015,984	11.4%
Commercial	10,111,614	42.7%	9,776,142	44.9%	114,595,247	40.9%	109,086,331	40.1%
Self Pay	1,349,519	5.7%	1,190,269	5.5%	16,110,681	5.7%	16,087,845	5.9%
Other	1,226,537	5.2%	196,943	0.9%	13,055,224	4.6%	11,358,709	4.2%
TOTAL	\$ 23,651,919	100.0%	\$ 21,782,552	100.0%	\$ 280,914,626	100.0%	271,862,456	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
SEPTEMBER 2025**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 9,718,693	-	315,348	\$ 10,034,041
Noncash Expenses:				
Depreciation and Amortization	21,537,524	14,201	-	21,551,725
Unrealized Gain/Loss on Investments	1,229,921	-	-	1,229,921
Accretion (Bonds) & COVID Funding	(572,218)	-	-	(572,218)
Changes in Assets and Liabilities				
Patient Receivables, Net	3,149,406	466,574	15,616	3,631,595
Taxes Receivable/Deferred	(622,131)	(83,404)	-	(705,535)
Inventories, Prepaids and Other	(4,884,549)	(4,806)	6,301	(4,883,054)
LT Lease Rec	616,433	-	-	616,433
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(8,490,512)	(159,819)	(343,828)	(8,994,159)
Accrued Expenses	1,119,592	(232,546)	6,564	893,610
Due to Third Party Payors	(2,077,618)	-	-	(2,077,618)
Deferred Inflows of Resources-GASB 87 Lessor	63,805	-	-	63,805
Accrued Post Retirement Benefit Costs	(12,220,076)	-	-	(12,220,076)
Net Cash Provided by Operating Activities	\$ 8,568,271	200	-	\$ 8,568,471
Cash Flows from Investing Activities:				
Investments	\$ (7,560,416)	-	-	\$ (7,560,416)
Acquisition of Property and Equipment	(24,251,984)	-	-	(24,251,984)
Net Cash used by Investing Activities	\$ (31,812,400)	-	-	\$ (31,812,400)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 91,200	-	-	\$ 91,200
Principal Paid on Subscription Liabilities	1,267,105	-	-	1,267,105
Principal Paid on Lease Liabilities	(276,138)	-	-	(276,138)
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	2,493,574	-	-	2,493,574
LT Liab Leases	(278,336)	-	-	(278,336)
Net Repayment of Long-term Debt/Bond Issuance	(1,970,000)	-	-	(1,970,000)
Net Cash used by Financing Activities	1,327,405	-	-	1,327,405
Net Increase (Decrease) in Cash	(21,916,724)	200	-	(21,916,524)
Beginning Cash & Cash Equivalents @ 9/30/2024	49,618,916	4,500	-	49,623,416
Ending Cash & Cash Equivalents @ 9/30/2025	\$ 27,702,192	\$ 4,700	\$ -	\$ 27,706,892

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2025**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (4,976,937)	\$ 12,442,343		\$ 7,465,406
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	(868,345)	2,170,863		1,302,518
DSH TOTAL	\$ (5,845,283)	\$ 14,613,206		\$ 8,767,924
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(3,541,947)	8,854,868		5,312,921
3rd Qtr	-	-		-
4th Qtr	(3,969,342)	9,890,991		5,921,649
UC TOTAL	\$ (7,511,289)	\$ 18,745,859		\$ 11,234,570
APHRIQA				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	980,119		980,119
3rd	-	378,487		378,487
4th Qtr	-	595,048		595,048
APHRIQA TOTAL	\$ -	\$ 1,953,655		\$ 1,953,655
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
ATLAS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(1,472,873)	-		(1,472,873)
3rd Qtr	-	1,832,080		1,832,080
4th Qtr	(1,421,827)	-		(1,421,827)
ATLAS TOTAL	\$ (2,894,700)	\$ 1,832,080		\$ (1,062,620)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(651,186)	1,627,965		976,779
3rd	-	-		-
4th Qtr	(651,186)	1,627,965		976,779
GME TOTAL	\$ (1,302,372)	\$ 3,255,930		\$ 1,953,558
CHIRP				
1st Qtr	\$ (6,004,341)	\$ 461,991		\$ (5,542,350)
2nd Qtr	-	2,042,788		2,042,788
3rd	(6,400,694)	1,193,081		(5,207,612)
4th Qtr	-	829,166		829,166
CHIRP TOTAL	\$ (12,405,035)	\$ 4,527,027		\$ (7,878,008)
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(804,258)	2,010,644		1,206,387
3rd	(804,258)	2,010,644		1,206,386
4th Qtr	-	-		-
HARP TOTAL	\$ (1,608,515)	\$ 4,021,288		\$ 2,412,773
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (31,567,194)	\$ 48,949,045		\$ 17,381,851
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (31,567,194)	\$ 48,949,045	\$ -	\$ 17,381,851

INCOME STATEMENT ACTIVITY:

FY 2025 Accrued / (Deferred) Adjustments:

	BLENDED
DSH	\$ 9,882,921
UC	12,802,624
APHRIQA	1,953,655
ATLAS	421,368
GME	1,953,558
CHIRP	899,136
HARP	2,412,773
TIPPS	-
Medicaid Supplemental Payments	30,326,035
DSRIP Accrual	-
Total Adjustments	\$ 30,326,035

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
SEPTEMBER 2025

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	8.2	11.3	-27.2%	12.3	-33.0%	9.8	11.9	-17.5%	13.1	-25.1%
Operating Room	11.2	11.9	-5.6%	11.5	-2.3%	9.6	12.4	-22.9%	12.2	-21.8%
Imaging - Diagnostics	1.7	3.3	-46.6%	3.5	-50.4%	4.1	3.4	19.1%	3.0	36.9%
Labor and Delivery	2.5	4.8	-47.6%	3.6	-29.8%	3.5	5.0	-30.0%	4.0	-12.3%
Intensive Care Unit (ICU) 2	1.3	1.5	-15.5%	0.5	157.5%	1.7	1.6	8.1%	1.0	75.7%
Laboratory - Chemistry	1.8	6.2	-71.0%	1.8	3.2%	1.5	6.5	-77.3%	3.3	-54.4%
Intensive Care Unit (CCU) 4	0.3	1.1	-75.6%	0.3	-19.9%	1.1	1.2	-7.0%	0.8	43.6%
Laboratory - Histology	1.1	0.9	31.3%	1.0	15.0%	0.9	0.9	-4.4%	1.0	-11.3%
CHW - Sports Medicine	1.0	1.6	-40.0%	1.0	1.3%	0.8	1.7	-50.4%	0.9	-2.2%
PM&R - Physical	1.1	0.5	127.7%	-	0.0%	0.8	0.5	65.8%	-	0.0%
7 Central	0.1	1.0	-84.7%	1.2	-87.6%	0.8	1.0	-17.2%	1.1	-25.8%
Utilization Review	0.4	0.6	-31.4%	0.7	-38.7%	0.7	0.6	26.2%	0.6	27.0%
Imaging - Nuclear Medicine	2.0	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
PM&R - Speech	0.4	-	0.0%	0.9	-57.2%	0.7	-	0.0%	0.4	62.0%
4 East	-	1.4	-100.0%	1.8	-100.0%	0.7	1.5	-55.4%	1.3	-49.2%
6 Central	0.8	0.3	175.0%	0.9	-13.9%	0.5	0.3	75.6%	0.5	7.2%
4 Central	1.6	0.5	224.2%	0.1	2113.4%	0.5	0.5	-0.7%	0.4	19.7%
Imaging - Ultrasound	-	1.0	-100.0%	1.4	-100.0%	0.4	1.0	-55.4%	1.5	-70.1%
9 Central	0.7	0.2	207.8%	0.4	63.8%	0.3	0.2	46.1%	0.2	81.2%
5 Central	0.4	0.3	8.4%	0.1	429.4%	0.2	0.3	-38.1%	0.2	15.4%
Pharmacy - Retail	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Emergency Department	-	0.5	-100.0%	0.1	-100.0%	0.2	0.5	-63.8%	0.3	-38.5%
6 West	0.3	0.1	336.8%	-	0.0%	0.2	0.1	138.0%	0.1	72.6%
3 West Observation	0.1	0.5	-85.6%	0.1	4.6%	0.2	0.5	-69.8%	0.3	-55.8%
Nursing Orientation	-	-	0.0%	-	0.0%	0.1	-	0.0%	0.2	-62.1%
Recovery Room	-	0.5	-100.0%	0.2	-100.0%	0.1	0.5	-85.6%	1.2	-94.0%
PM&R - Occupational	0.4	1.0	-61.4%	0.5	-19.0%	0.0	1.0	-97.0%	1.2	-97.4%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.2	-92.9%
5 West	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.0	105.0%
Laboratory - Hematology	-	2.0	-100.0%	-	0.0%	-	2.1	-100.0%	-	0.0%
Cardiopulmonary - NICU	-	0.6	-100.0%	-	0.0%	-	0.7	-100.0%	-	0.0%
Care Management	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Imaging - CT Scan	-	-	0.0%	-	0.0%	-	-	0.0%	1.1	-100.0%
Imaging - CVI	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	41.1	54.3	-24.3%	43.7	-6.0%	41.0	56.8	-27.9%	49.9	-17.9%
TRANSITION LABOR										
Laboratory - Chemistry	4.7	-	0.0%	5.0	-6.7%	4.8	-	0.0%	4.4	9.4%
SUBTOTAL	4.7	-	0.0%	5.0	-6.7%	4.8	-	0.0%	4.4	9.4%
GRAND TOTAL	45.8	54.3	-15.7%	48.7	-6.0%	45.8	56.8	-19.4%	54.3	-15.7%



Financial Presentation

For the Month Ended September 30, 2025

Results From Operations

September 30, 2025

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Gain(Loss) From Operations	\$6,028,634	\$405,262	\$5,623,372
One Time Adjustments	<u>(7,973,372)</u>	<u>0</u>	<u>(7,973,372)</u>
True Gain(Loss) from Ops	(1,944,738)	405,262	(2,350,000)

Major Variances

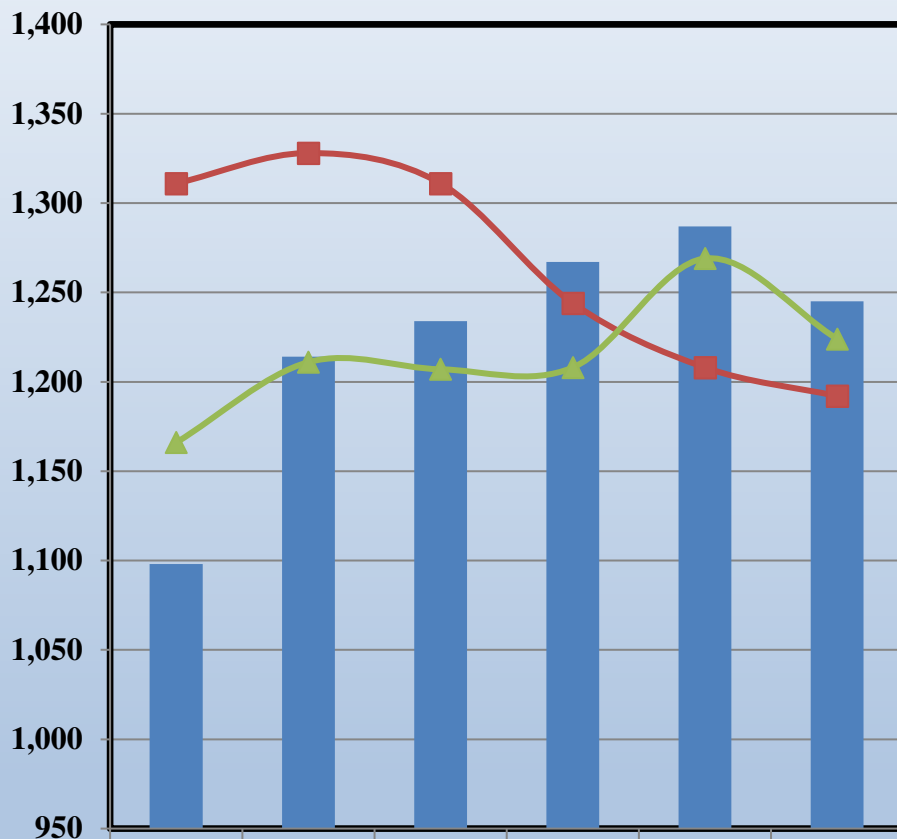
- Unfavorable net revenue of \$225,000 caused by decrease in Outpatient Revenue. Unfavorable Operating Expenses of \$1.7M. Purchased services unfavorable variance \$919,491 caused by increased cash collections by R1 (\$182K), unbudgeted Oracle add-on's (\$125K), media placement and advertising (\$98K), Histology and Chemistry lab send outs (\$80K), and various smaller expense variances
- Salaries, wages, and contract labor unfavorable variance of \$219,885. Revenue Flat from 24 to 25 but we 60 more paid FTEs.

Volume



Admissions

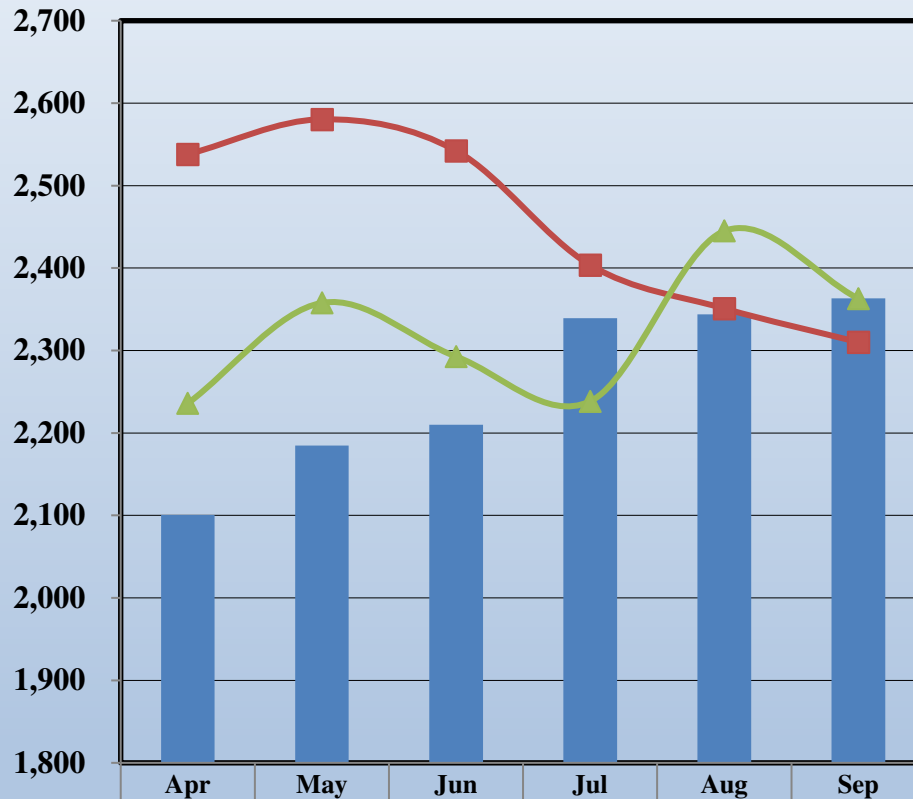
Total – Adults and NICU



	Apr	May	Jun	Jul	Aug	Sep
Act	1,098	1,214	1,234	1,267	1,287	1,245
Bud	1,311	1,328	1,311	1,244	1,208	1,192
Prior	1,166	1,211	1,207	1,208	1,269	1,224

	Actual	Budget	Prior Year
Month	1,245	1,192	1,224
Var %		4.4%	1.7%
Year-To-Date	14,353	15,190	14,415
Var %		-5.5%	-0.4%
Rolling 12 Mo	14,353	15,190	14,415
Var %		-5.5%	-0.4%

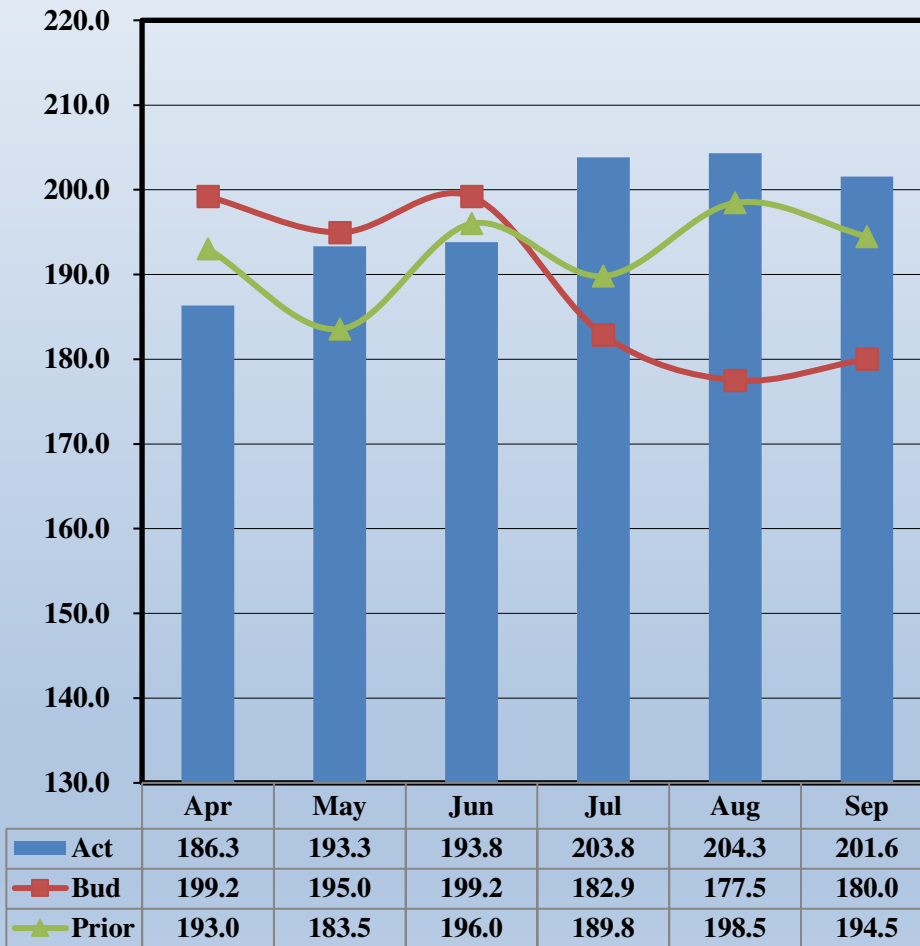
Adjusted Admissions



Act	2,100	2,185	2,210	2,339	2,344	2,363
Bud	2,538	2,580	2,542	2,404	2,351	2,310
Prior	2,236	2,358	2,293	2,238	2,445	2,363

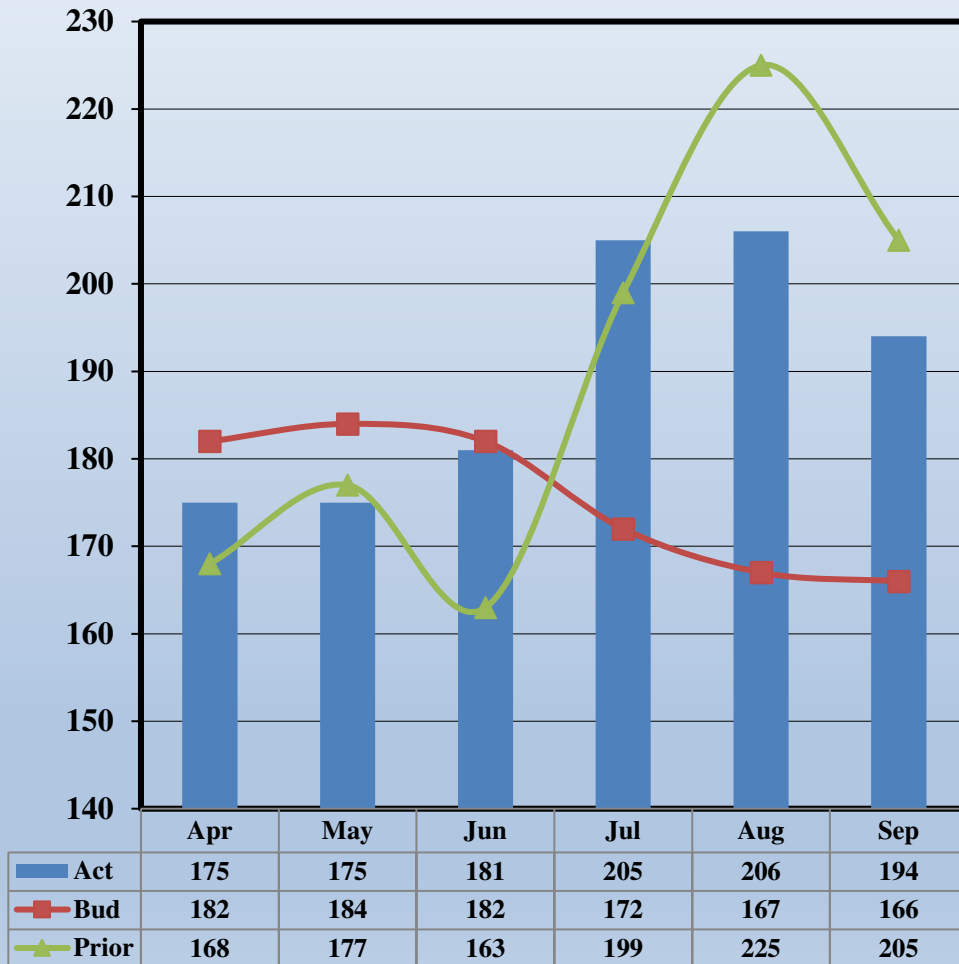
	Actual	Budget	Prior Year
Month	2,363	2,310	2,363
Var %		2.3%	0.0%
Year-To-Date	26,811	29,404	27,595
Var %		-8.8%	-2.8%
Rolling 12 Mo	26,811	29,404	27,595
Var %		-8.8%	-2.8%

Average Daily Census



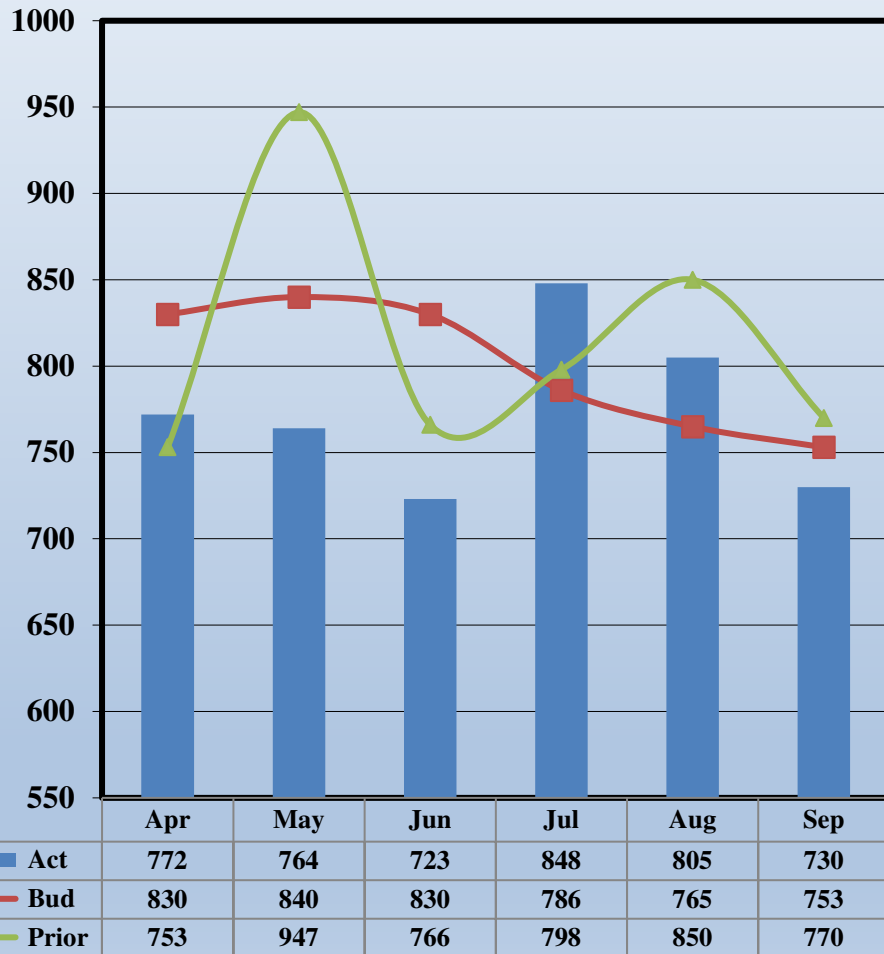
	Actual	Budget	Prior Year
Month	201.6	180.0	194.5
Var %		12.0%	3.7%
Year-To-Date	193.7	189.5	188.5
Var %		2.2%	2.7%
Rolling 12 Mo	193.7	189.5	188.5
Var %		2.2%	2.7%

Deliveries



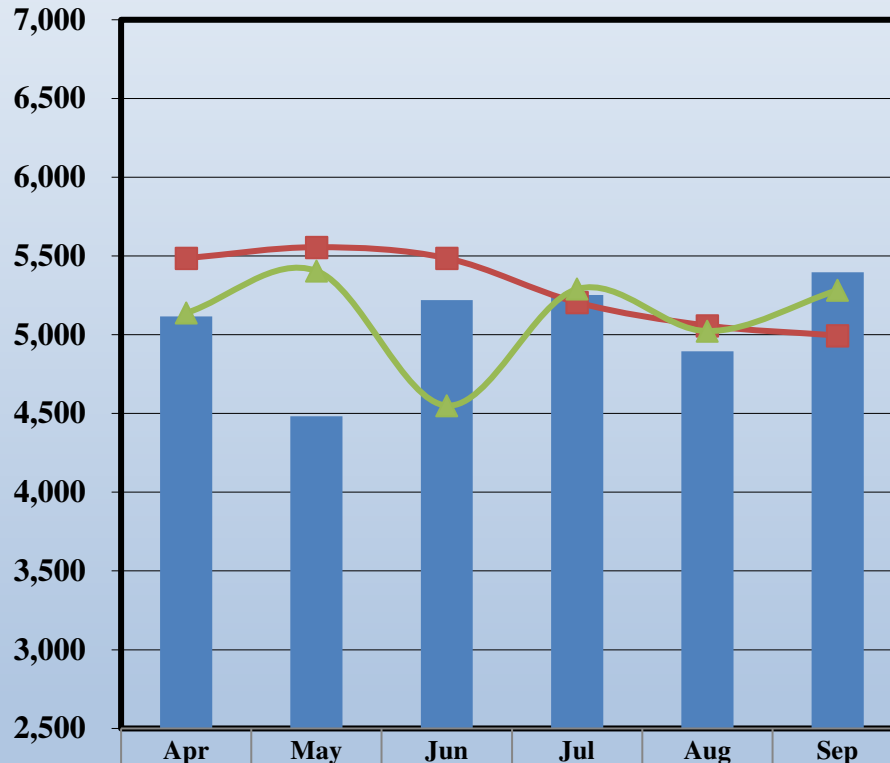
	Actual	Budget	Prior Year
Month	194	166	205
Var %		16.9%	-5.4%
Year-To-Date	2,201	2,105	2,222
Var %		4.6%	-0.9%
Rolling 12 Mo	2,201	2,105	2,222
Var %		4.6%	-0.9%

Total Surgical Cases



	Actual	Budget	Prior Year
Month	730	753	770
Var %		-3.1%	-5.2%
Year-To-Date	9,220	9,607	9,270
Var %		-4.0%	-0.5%
Rolling 12 Mo	9,220	9,607	9,270
Var %		-4.0%	-0.5%

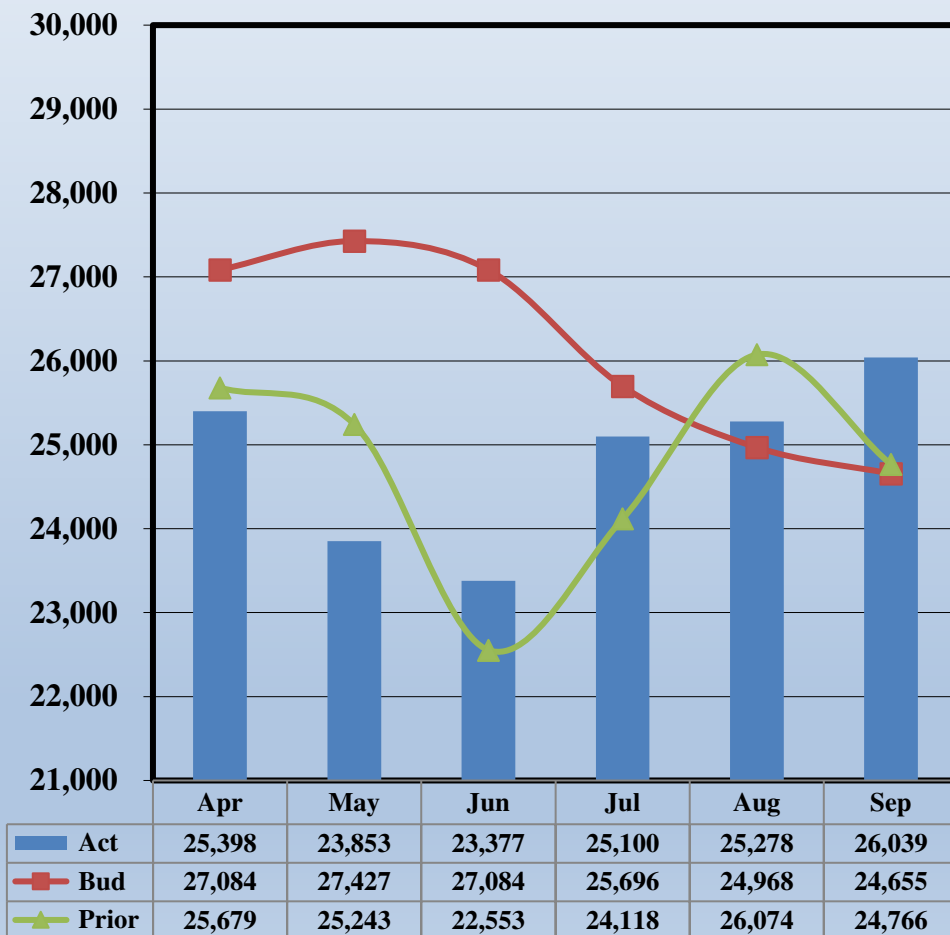
Emergency Room Visits



■ Act	5,116	4,483	5,220	5,253	4,895	5,397
■ Bud	5,486	5,556	5,486	5,205	5,058	4,995
▲ Prior	5,138	5,405	4,550	5,290	5,023	5,283

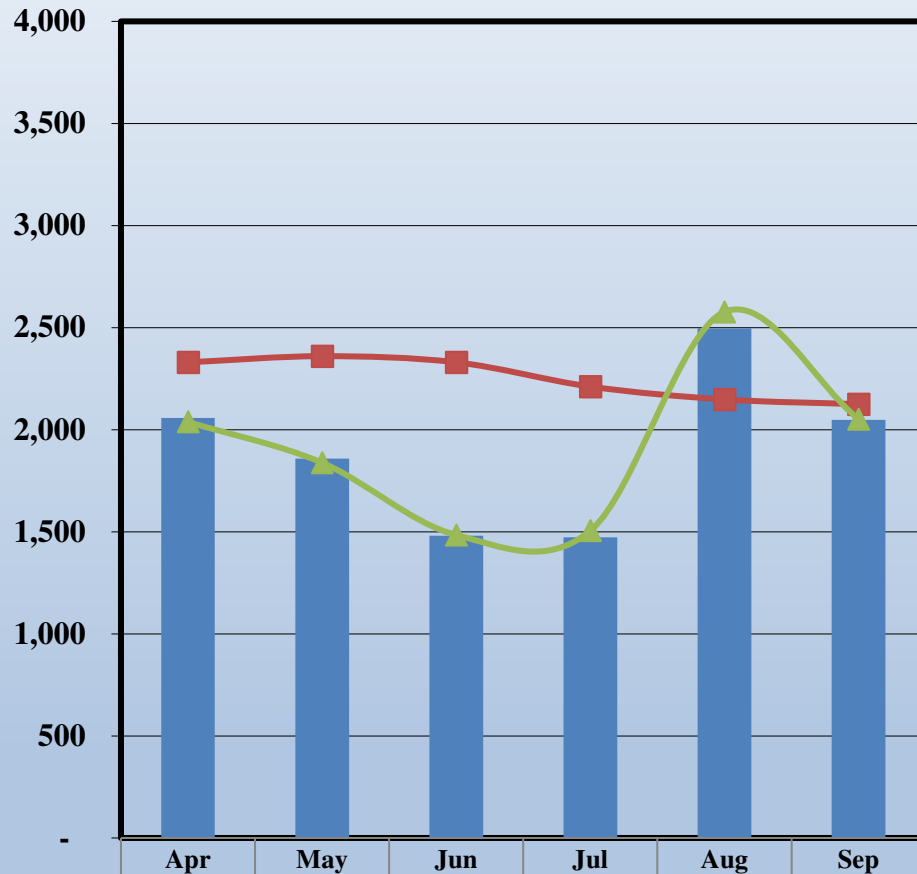
	Actual	Budget	Prior Year
Month	5,397	4,995	5,283
Var %		8.0%	2.2%
Year-To-Date	62,198	63,576	63,486
Var %		-2.2%	-2.0%
Rolling 12 Mo	62,198	63,576	63,486
Var %		-2.2%	-2.0%

Total Outpatient Occasions of Service



	Actual	Budget	Prior Year
Month	26,039	24,655	24,766
Var %		5.6%	5.1%
Year-To-Date	305,035	313,830	307,738
Var %		-2.8%	-0.9%
Rolling 12 Mo	305,035	313,830	307,738
Var %		-2.8%	-0.9%

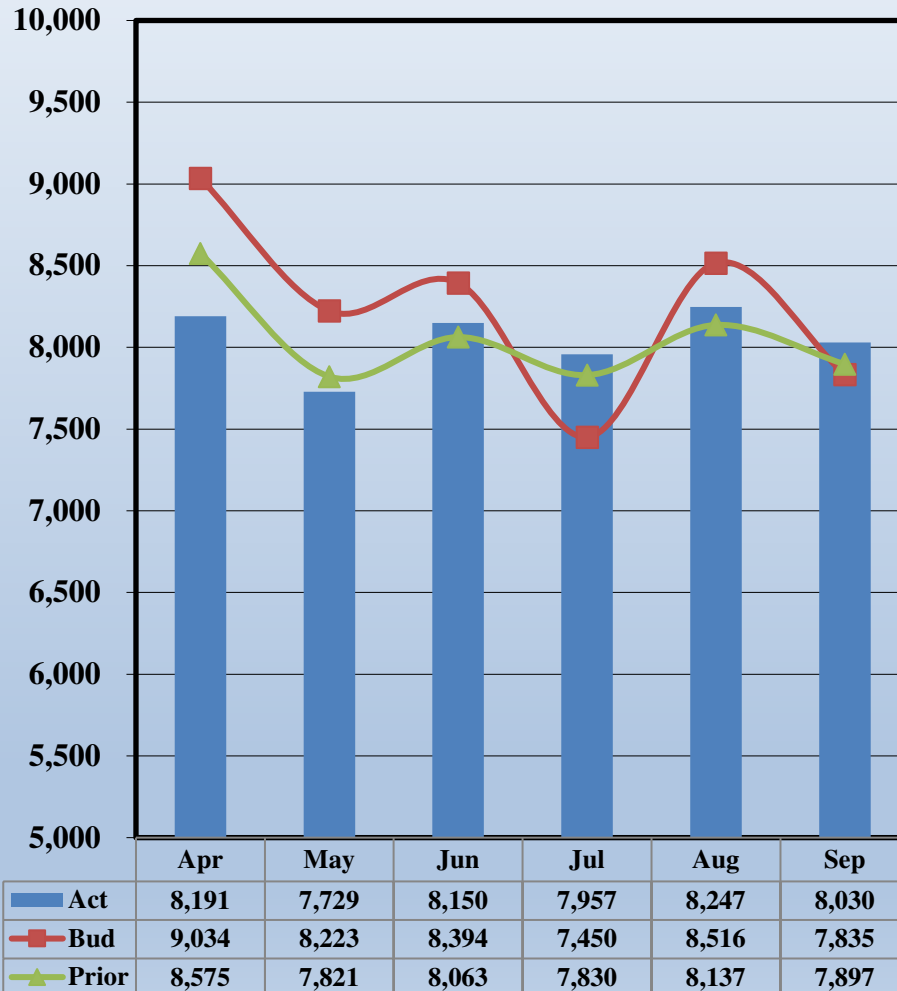
Urgent Care Visits



	Actual	Budget	Prior Year
Month	2,048	2,125	2,051
Var %		-3.6%	-0.1%
Year-To-Date	26,619	27,007	26,908
Var %		-1.4%	-1.1%
Rolling 12 Mo	26,619	27,007	26,908
Var %		-1.4%	-1.1%

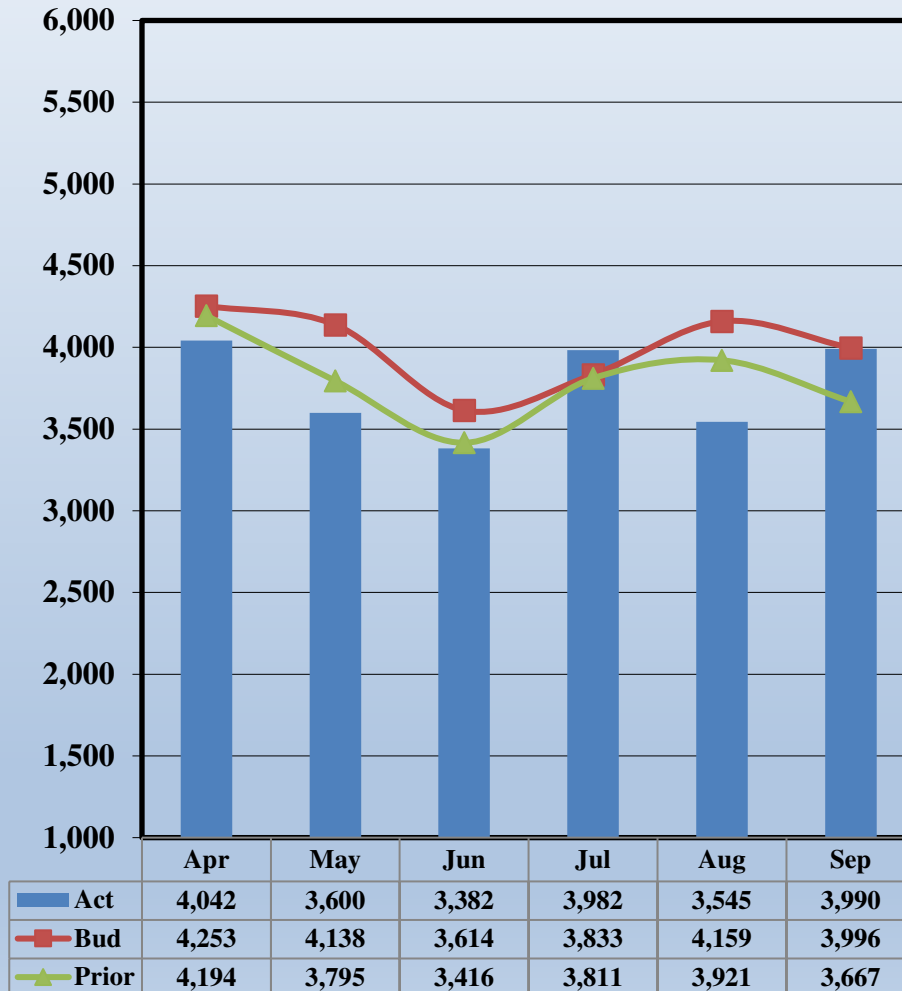
■ Act	2,058	1,858	1,481	1,472	2,496	2,048
■ Bud	2,330	2,360	2,330	2,211	2,148	2,125
▲ Prior	2,038	1,838	1,484	1,505	2,577	2,051

Total ProCare Office Visits



	Actual	Budget	Prior Year
Month	8,030	7,835	7,897
Var %		2.5%	1.7%
Year-To-Date	94,709	97,893	93,959
Var %		-3.3%	0.8%
Rolling 12 Mo	94,709	97,893	93,959
Var %		-3.3%	0.8%

Total Family Health Clinic Visits



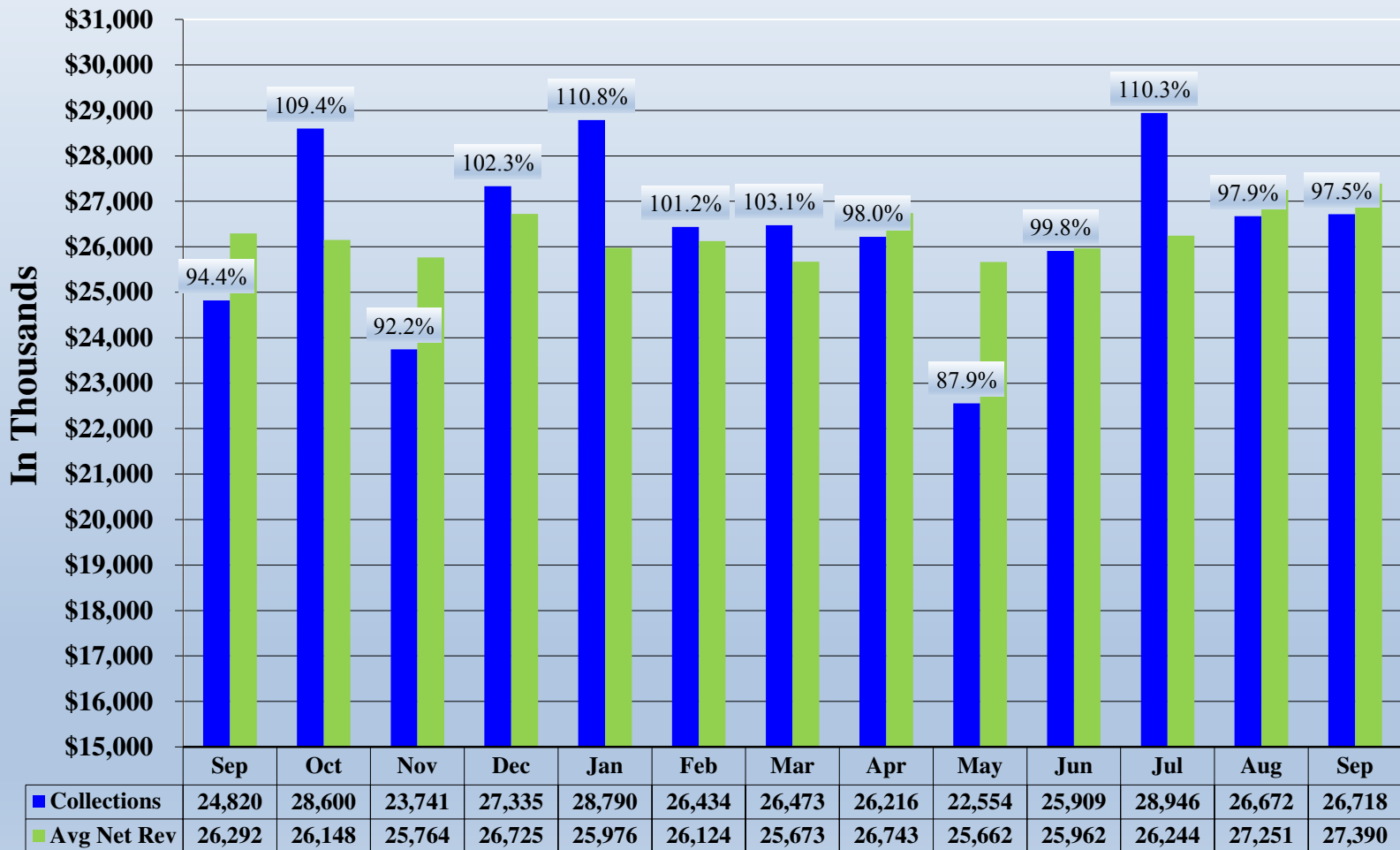
	Actual	Budget	Prior Year
Month	3,990	3,996	3,667
Var %		-0.2%	8.8%
Year-To-Date	46,308	47,255	44,742
Var %		-2.0%	3.5%
Rolling 12 Mo	46,308	47,255	44,742
Var %		-2.0%	3.5%

Accounts Receivable



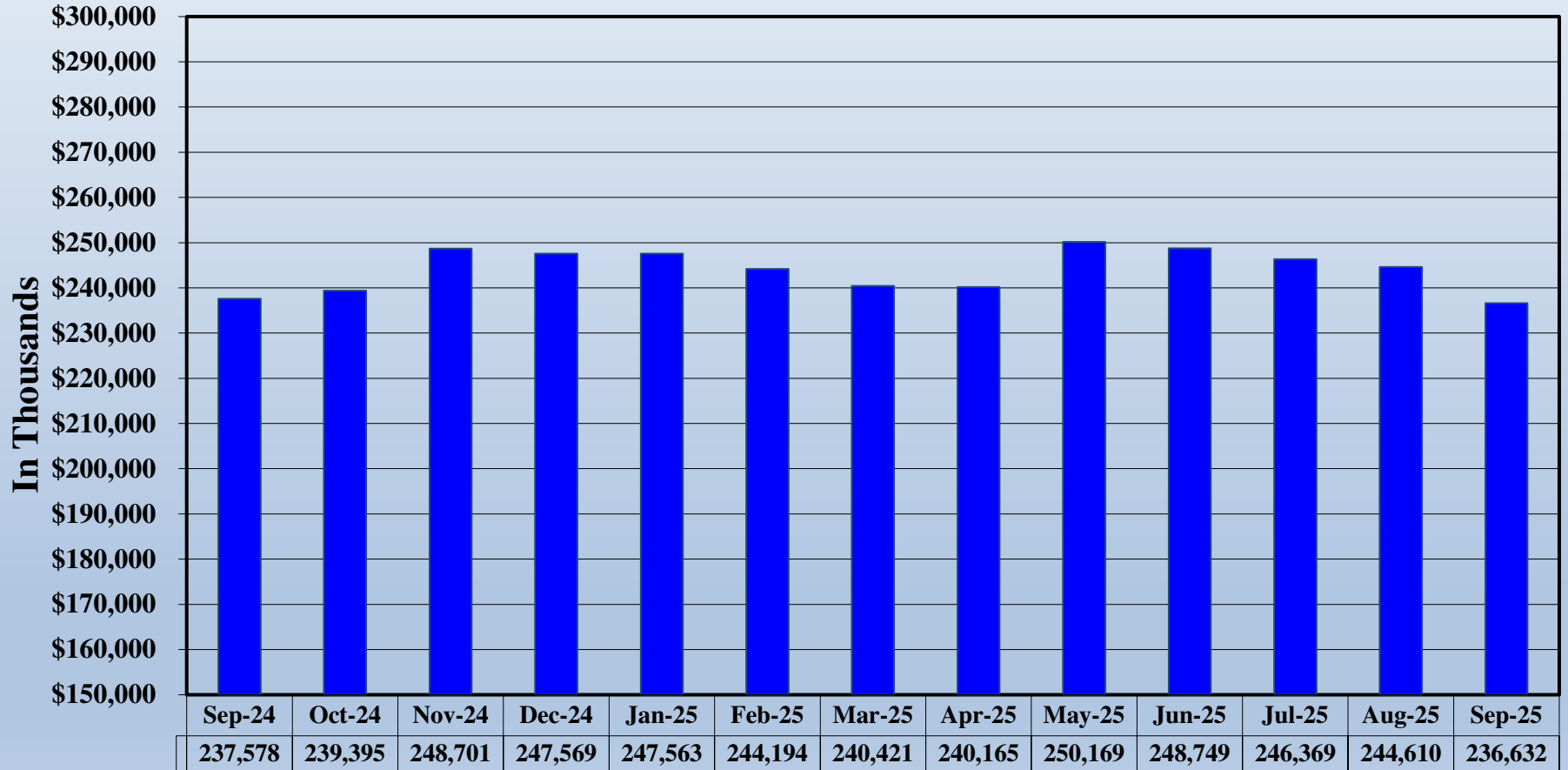
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

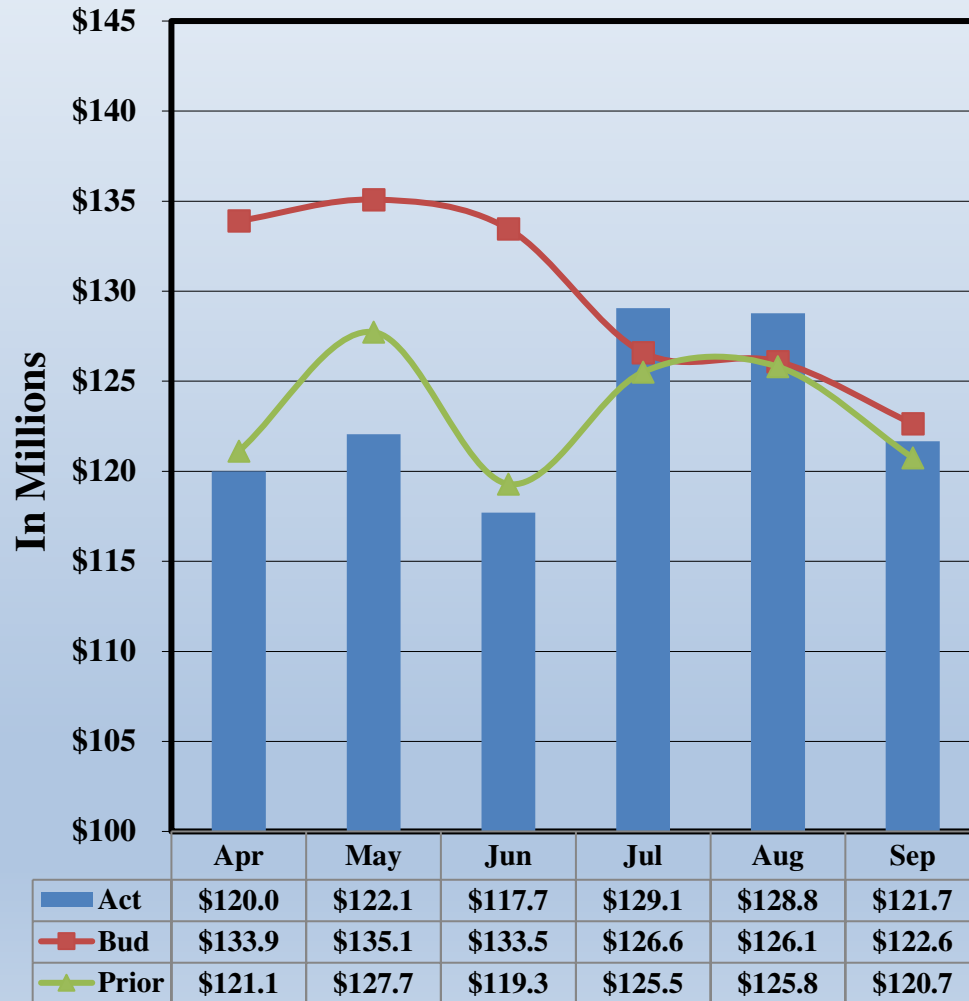


Revenues & Revenue Deductions



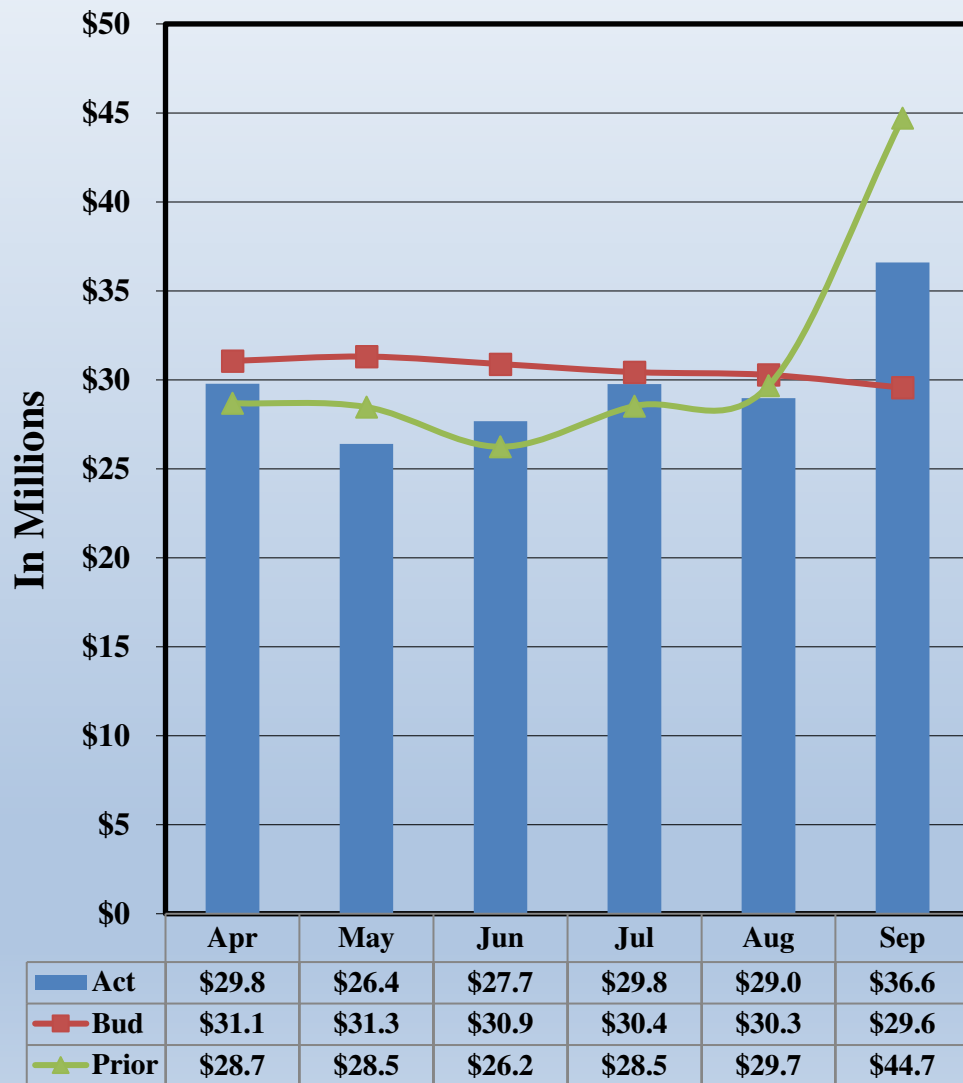
Total Patient Revenues

(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	121.7	\$	122.6	\$	120.7
Var %				-0.8%		0.8%
Year-To-Date	\$	1,473.2	\$	1,553.0	\$	1,451.7
Var %				-5.1%		1.5%
Rolling 12 Mo	\$	1,473.2	\$	1,553.0	\$	1,451.7
Var %				-5.1%		1.5%

Total Net Patient Revenues

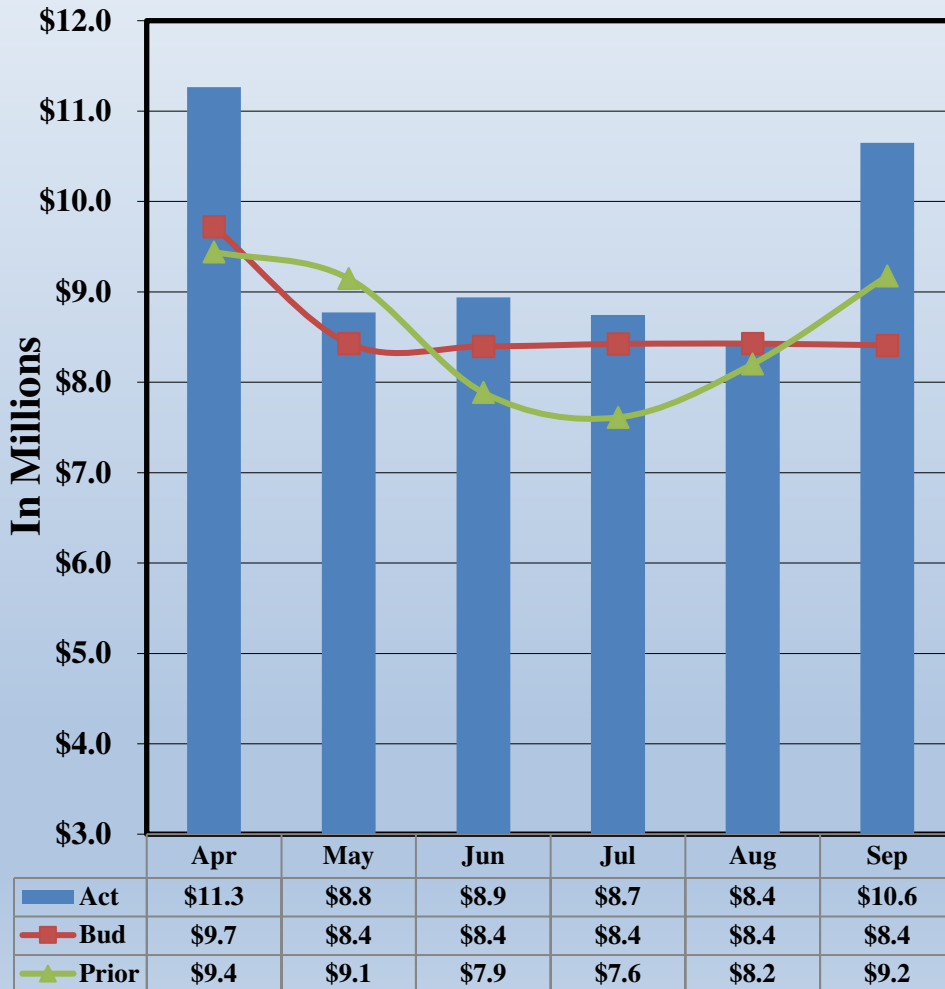


	Actual		Budget		Prior Year	
Month	\$	36.6	\$	29.6	\$	44.7
Var %				23.8%		-18.1%
Year-To-Date	\$	347.6	\$	361.2	\$	351.3
Var %				-3.8%		-1.1%
Rolling 12 Mo	\$	347.6	\$	361.2	\$	351.3
Var %				-3.8%		-1.1%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



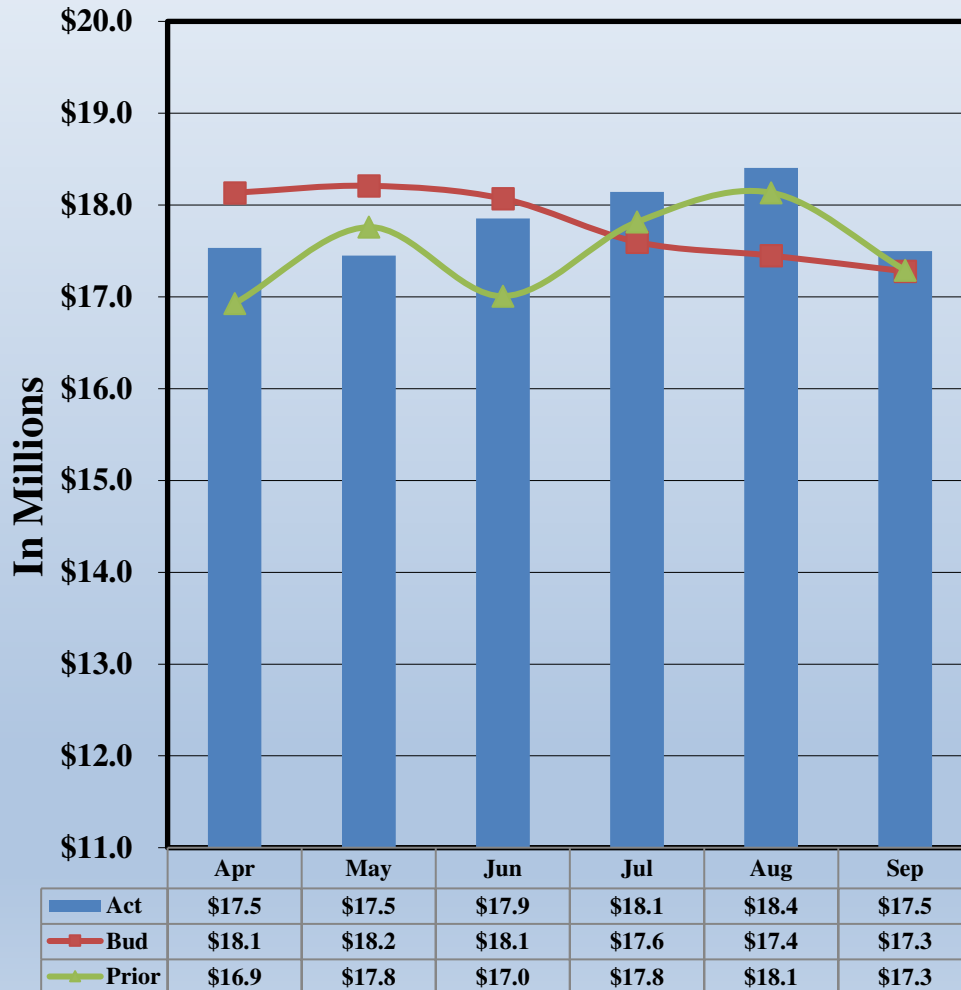
	Actual		Budget		Prior Year	
Month	\$	10.6	\$	8.4	\$	9.2
Var %				26.6%		15.8%
Year-To-Date	\$	108.5	\$	102.2	\$	99.7
Var %				6.1%		8.8%
Rolling 12 Mo	\$	108.5	\$	102.2	\$	99.7
Var %				6.1%		8.8%

Operating Expenses



Salaries, Wages & Contract Labor

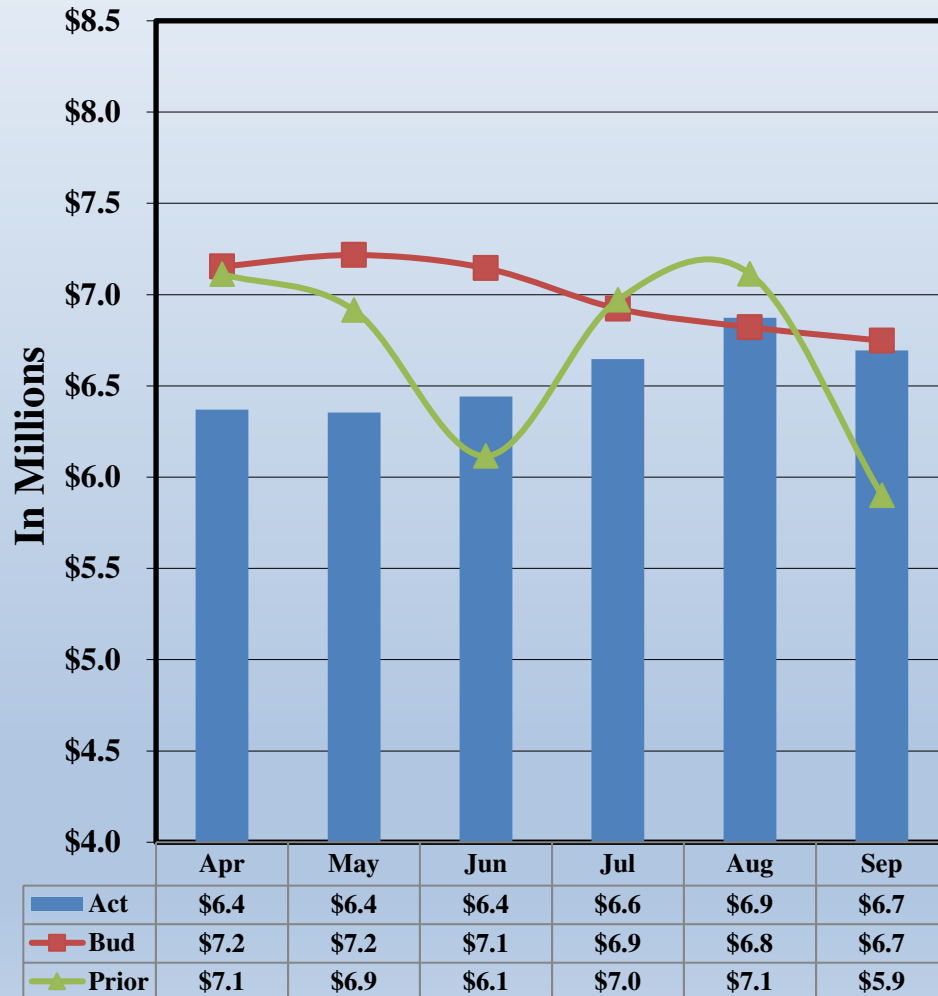
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	17.5	\$	17.3	\$	17.3
Var %				1.2%		1.2%
Year-To-Date	\$	210.3	\$	212.3	\$	205.9
Var %				-0.9%		2.1%
Rolling 12 Mo	\$	210.3	\$	212.3	\$	205.9
Var %				-0.9%		2.1%

Supply Expense

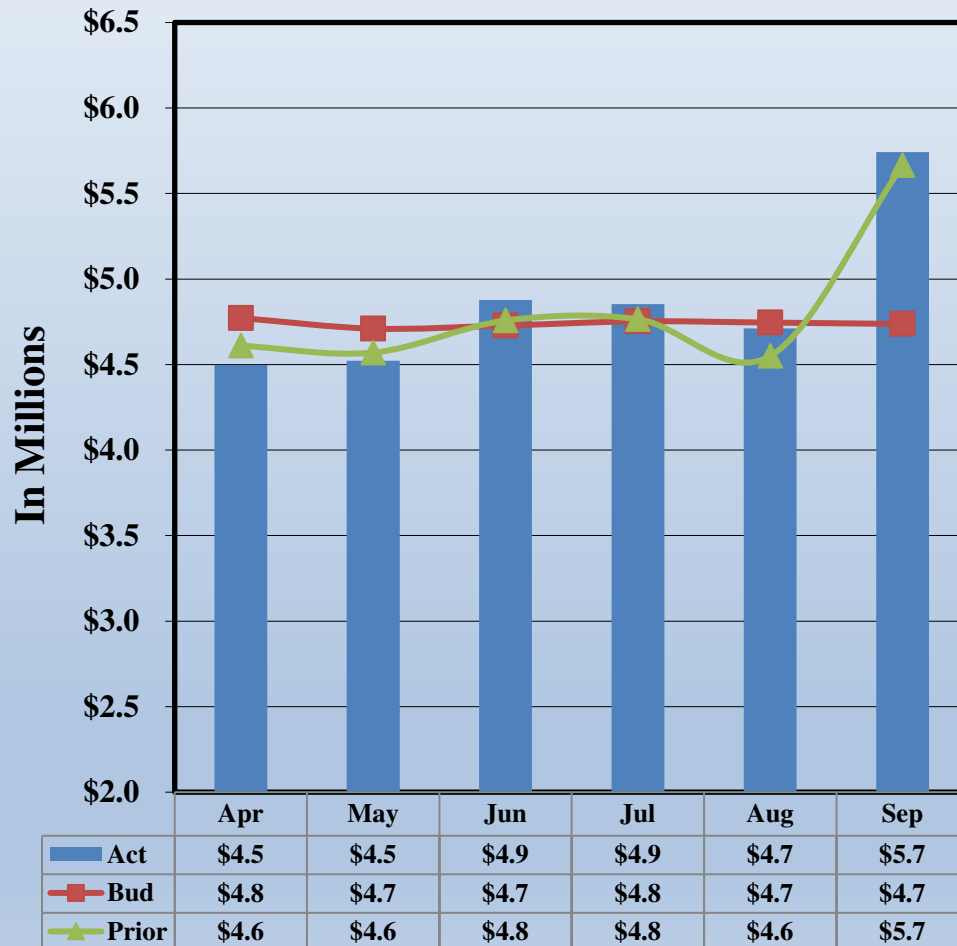
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	6.7	\$	6.7	\$	5.9
Var %				-0.8%		13.7%
Year-To-Date	\$	81.2	\$	84.0	\$	79.5
Var %				-3.3%		2.2%
Rolling 12 Mo	\$	81.2	\$	84.0	\$	79.5
Var %				-3.3%		2.2%

Purchased Services

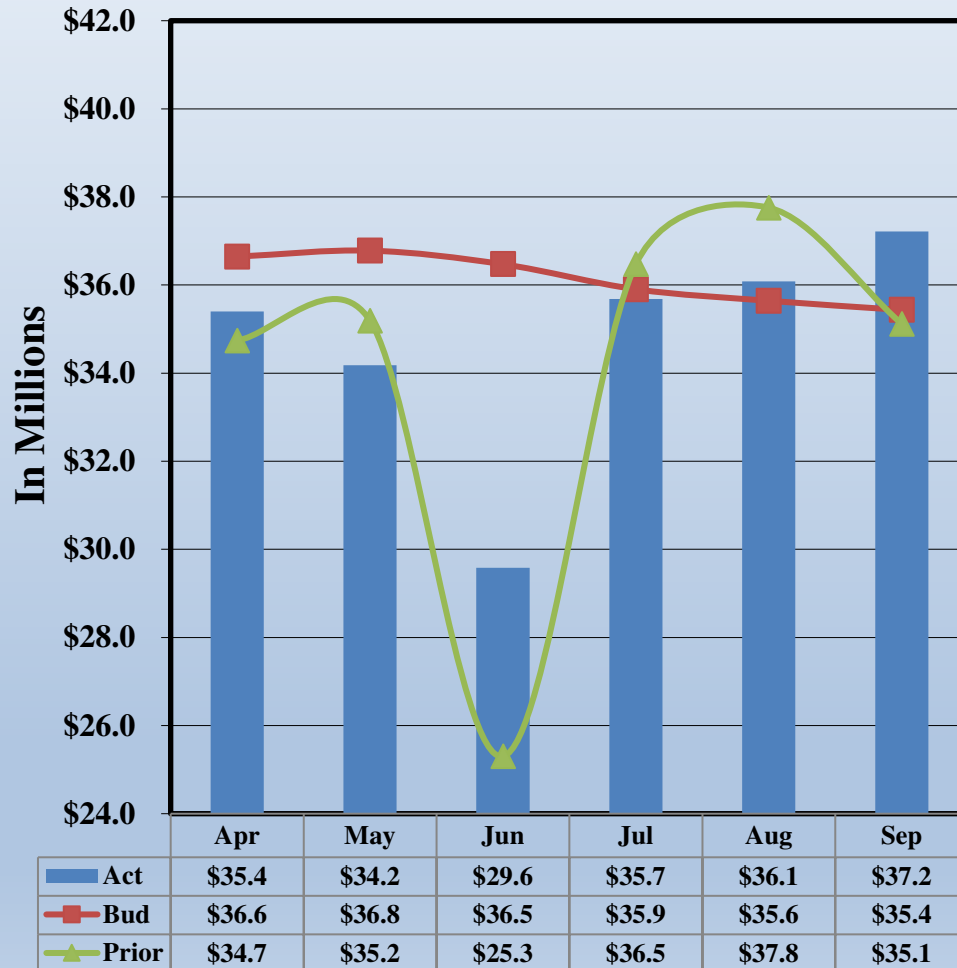
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	5.7	\$	4.7	\$	5.7
Var %				19.4%		-0.1%
Year-To-Date	\$	58.7	\$	57.4	\$	56.8
Var %				2.2%		3.3%
Rolling 12 Mo	\$	58.7	\$	57.4	\$	56.8
Var %				2.2%		3.3%

Total Operating Expense

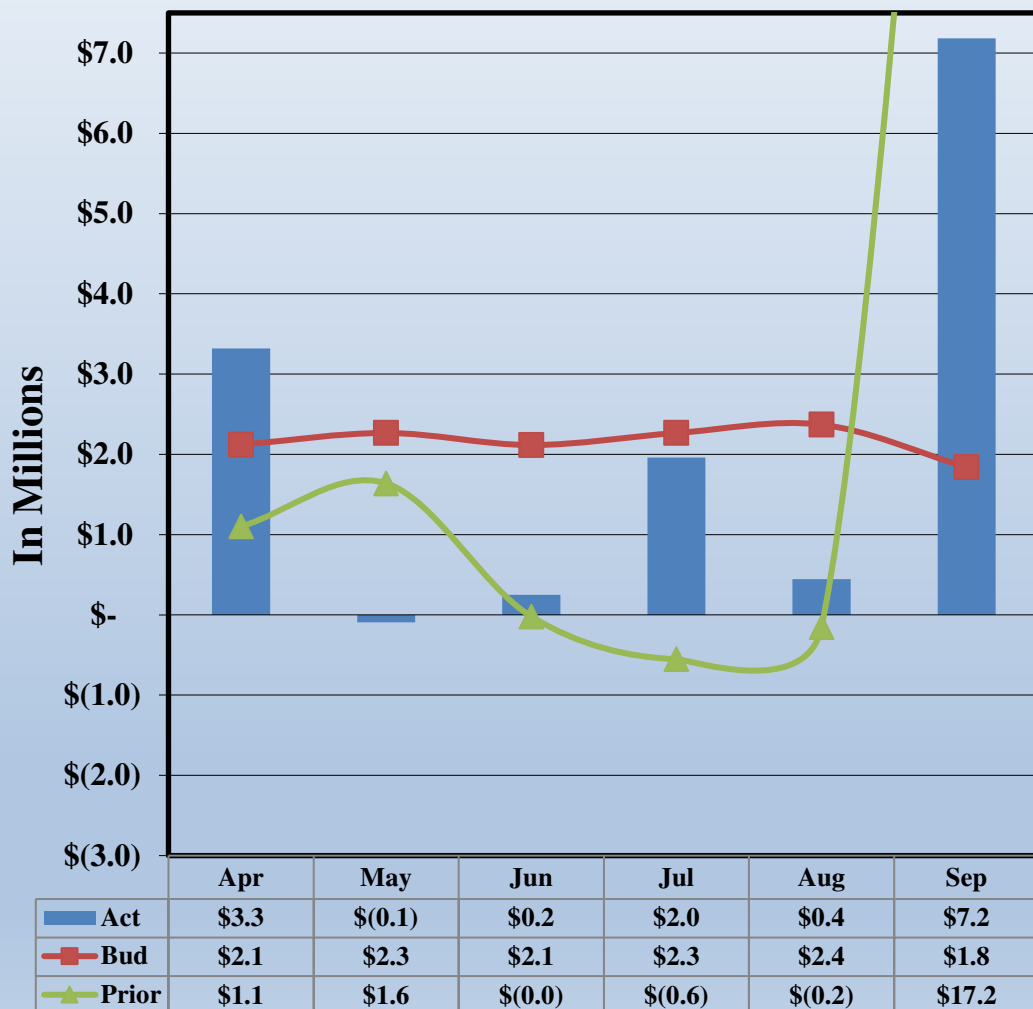
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	37.2	\$	35.4	\$	35.1
Var %				5.0%		6.0%
Year-To-Date	\$	422.5	\$	433.6	\$	409.1
Var %				-2.6%		3.3%
Rolling 12 Mo	\$	422.5	\$	433.6	\$	409.1
Var %				-2.6%		3.3%

Adjusted Operating EBIDA

Ector County Hospital District Operations

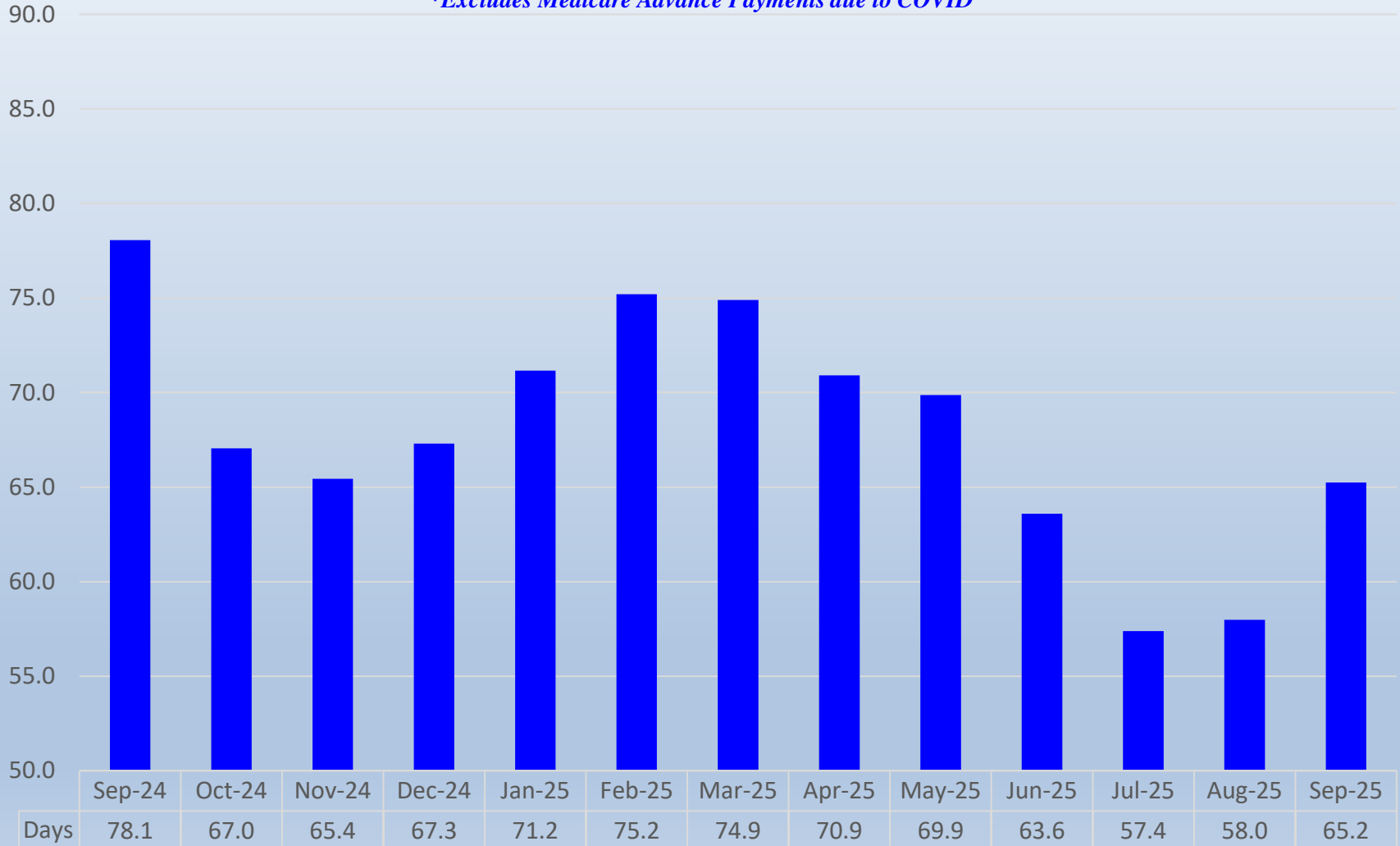


	Actual		Budget		Prior Year	
Month	\$	7.2	\$	1.8	\$	17.2
Var %				300.0%		-58.1%
Year-To-Date	\$	14.4	\$	20.2	\$	22.2
Var %				-28.7%		-35.1%
Rolling 12 Mo	\$	14.4	\$	20.2	\$	22.2
Var %				-28.7%		-35.1%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*





MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Nationwide Power Solutions, Inc.

DATE: October 2, 2025

Cost:

UPS Maintenance (12/01/2025 – 11/30/2026) (Operational Budget)	\$24,833.55
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UPS Maintenance (12/01/2026 – 11/30/2027) (Operational Budget)	\$25,264.54
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UPS Maintenance (12/01/2027 – 11/30/2028) (Operational Budget)	\$25,264.54
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Contract Total	\$75,362.63
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Background:

Currently, the maintenance and servicing of our UPS systems in Medical Center Hospital and CHW are managed under a contract with Nationwide Power Solutions. This contract encompasses preventative maintenance, emergency repairs, and system upgrades to ensure optimal performance and compliance with regulatory standards. UPS systems are essential for maintaining power to life support equipment, critical monitoring systems, and other vital functions during grid outages or power fluctuations.

Staffing:

No additional FTE's required

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

**FROM: Carlos Aguilar, Director of Engineering
Through Matt Colling, Chief Operating Officer**

SUBJECT: Texas Healthcare Linen Contract

DATE: October 2, 2025

Cost:

Linen Rental for MCH (01/01/2026 – 12/31/2026)	\$49,000.00
Linen Service Agreement (01/01/2026-12/31/2026)	\$1,298,240.00
Contract Total	\$1,347,240.00

Background:

The provision of clean, high-quality linen is critical to maintaining a safe and hygienic environment for our patients, staff, and visitors. Our current linen supply contract with Texas Healthcare Linen is set to expire 12/31/2025. This contract provides essential items such as bed sheets, pillowcases, patient gowns, towels, and surgical linens throughout the hospital, including patient rooms, operating rooms, emergency departments, and various clinical areas.

Staffing:

No additional FTE's required

Disposition of Existing Equipment:

N/A

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tausha Martinez, RN, Director of Postpartum
Kim Leftwich, DNP, RN, Chief Nursing Officer

SUBJECT: Contract extension to the agreement between Ector County Hospital District
d/b/a Medical Center Hospital and Hearing Screen Associates.

DATE: October 23, 2025

Cost:

Cost Year 1 (screening of all babies \$11,440.00 per month) **\$137,280.00 yearly**

Objective:

Medical Center Health System (MCHS) uses Hearing Screen Associates to complete hearing screens on all infants born at our facility. All infants must have a hearing screen performed before discharge and if a follow up hearing screening is needed, these are performed also by Hearing Screen Associates.



FY 2025 SERVICE AGREEMENT RENEWAL REQUEST

Date: October 9, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, DNP, RN Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Intuitive Surgical-DaVinci robot #2 Annual Service and Simulator Software
Renewal (5-year agreement)

Total Cost for one year	\$ 174,000
Total contract cost for 5 years	\$ 870,000

OBJECTIVE

Renew DV Complete Care Service agreement and Simulator Software annual service support for Da Vinci Robot #2 (SK4002).

HISTORY

Our current DaVinci complete care service agreement for our 2nd robot and yearly software support expires 11/9/2025.

PURCHASE CONSIDERATIONS

This service agreement renewal will assist with the smooth operation of the robot. It provides 24 hour/7 day a week technical support and service for our second DaVinci Robot. Repair and replacement of parts and service are covered in this agreement as well as yearly simulator software updates for the console. The cost for the service agreement did not increase from previous agreement.

No additional FTE(s) will be required.

INSTALLATION & TRAINING

None needed

WARRANTY AND SERVICE CONTRACT warranty expired in 2020 now solely using Service contract which is for 5 years.

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

5-7years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Amendment to TTPC Contract 001-7100-VS-2020-GRIFOLS

DATE: October 28, 2025

<u>Cost:</u>	
Reagents and Consumables for 1-year extension	\$150,258.94
Service Contract for Eflexis analyzers (x2 analyzers)	\$28,000.00
Depot Service for manual DG station	\$956.44
Project Total (1-year term)	\$179,215.38

Background:

In 2020, the laboratory entered into an agreement with Grifols Diagnostic Solutions, Inc. under a TPC and Vizient contract for blood bank analyzers. Our contract is a reagent rental agreement that was set to expire on 10/25/2025. We are requesting to extend this contract for 1 year. Extension will require the committed purchase of \$150,258.94 worth of reagents and consumables for the analyzers and \$28,956.44 for the required service contracts on the analyzers and manual station. These analyzers are used in the Blood Bank to perform blood typing and antibody screening for patients that are scheduled to receive blood and blood products. It is the blood bank's plan to purchase new analyzers from a different vendor; however, the capital purchase is currently on hold. Due to the capital purchase pause, it is necessary to extend the current contract with Grifols until such time as we can purchase, install, and validate new analyzers. The service contracts are required because MCH does not own the analyzers and therefore Trimedx is not authorized to provide service for these analyzers.

Staffing:

No additional FTE's required.

Funding:

Operational Budget

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Rapid Diagnostics Informatics, Inc./RALS Interface Renewal

DATE: October 28, 2025

Cost:

Abbott/iSTAT (term)	\$89,640.00
FreeStyle Precision Pro	\$94,452.00
AVOX	\$43,128.00
Quidel Sofia	\$61,416.00
Clinitek Status	\$56,880.00
RALS eQUIZ	\$5,000.00
Level II Test System & Support	\$7,145.00
Roche cobas Liat	\$53,856.00
 Project Total (5-year term)	 \$411,517.00

Background:

RALS is used in our Point of Care department as a middleware for handling results from a variety of POCT analyzers such as iSTAT, Quidel SOFIA2, FreeStyle Precision glucometers, AVOX arterial blood gas analyzers, Clinitek Status urinalysis analyzers and helps us to maintain operator competencies via the eQUIZ modules. RALS allows us to seamlessly flow results for these tests that are performed bedside to the patient's EMR with no manual intervention on the part of the operators. This renewal allows us to consolidate all license fees and expiration dates into one single contract, which will be easier to track for the next renewal. This renewal will last for 5 years, through December 2030, and will take the place of 4 existing contracts.

Staffing:

No additional FTE's required.

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Trevor Tankersley, Director of Public Relations
Through Alison Pradon, Vice President of Development

SUBJECT: WebMD Ignite Call Center – Renewal Contract

DATE: November 4, 2025

Cost:

Contact Center Calls (English and Spanish) <i>(Based off estimated 250 calls/month - \$4,875/month)</i>	\$58,500.00
Monthly Maintenance <i>(Additions/Changes to Database – \$950/month for 12 months)</i>	\$11,400.00
Contact Center Weblink License & Maintenance <i>(License & Maintenance Fee – \$2,500/month for 12 months)</i>	<u>\$30,000.00</u>
Contract Total	\$99,900.00

Background:

This renewal contract will be a one (1) year contract beginning on the service date (12/3/2025). WebMD Ignite will provide a point of contact for all calls coming into the 640-6000 number. This includes event registrations, maintenance of online “Find a Physician” database, and warm transfer when connecting patients with clinics. This is a budgeted item for FY2026 and is the same contract price and same services as FY2025 (no rate increase).

Staffing:

No additional FTE’s required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Immediately

Funding:

\$99,900.00 (\$8,325/month) budgeted for Fiscal Year 2026 for monthly services.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Microsoft True-Up

DATE: November 1, 2025

Cost:

Microsoft True-Up	\$552,292.74
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Budget Reference:

Microsoft True-Up	\$552,292.74
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Objective:

As part of our annual Microsoft licensing renewal, we conducted a comprehensive self-audit of our IT environment to ensure full compliance with Microsoft's licensing requirements. This proactive True-Up review revealed several areas where our license counts needed to be adjusted to reflect actual usage. These adjustments have resulted in a significant increase in our True-Up costs.

We added System Center Standard licenses across our entire Windows Server environment to ensure full coverage. To optimize future costs, we transitioned this licensing into the CIS Suite under the Server and Cloud Enrollment (SCE) program, which offers discounted pricing over a three-year term.

Our audit revealed that our Windows Server license counts were below actual deployment due to a change in the way that Microsoft issues licenses. They are no longer per server licenses and are now calculated on a per core per server calculation. We corrected these counts to align with our infrastructure, ensuring we remain compliant.

These changes were necessary to bring our licensing into full compliance and avoid any potential audit or settlement actions from Microsoft. While the cost increase is substantial, it reflects our commitment to transparency, accuracy, and long-term cost optimization.

Our current three-year Microsoft Enterprise Agreement is set to expire at the end of November. We are actively reviewing and negotiating a new three-year agreement. As of now, the projected cost for the renewal is **\$2,110,883.03** over the next three years. However, negotiations are still ongoing, and we are also comparing pricing with other vendors to ensure we secure the most cost-effective and strategic solution for the organization.

At this time, the True-Up cost outlined is required under our current contract. Any changes resulting from ongoing negotiations will be communicated separately.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Convergent Customer Service Plan

DATE: October 28, 2025

Background:

This contract provides for the comprehensive maintenance, inspection, and support of the West-Com Nurse Call System, thereby minimizing room downtime and enhancing patient safety. Additionally, it assists MCH in maintaining compliance with hospital regulatory requirements pertaining to nurse call systems.

Cost:

Cost (FY 2025 annual)	\$100,046.72
Cost (FY 2026 annual)	\$100,046.72
Cost (FY 2027 annual)	\$100,046.72
Cost (FY 2028 annual)	\$100,046.72
Cost (FY 2029 annual)	\$100,046.72

Project Total	\$500,233.60
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Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	10/30/2025	Start Time:	1200
Location:	Admin Conference Room A			End Time:	1300

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			1200
Review of meeting minutes from previous meeting	1 min	All	<i>Motion to approve as is by Sylvia Rodriguez-Sanchez, seconded by Gingie Sredanovich</i> <i>All members in favor</i>
Old Business			
– N/A			
New Business			
– New Policies (Rev Cycle/Risk Mgmt): - MCHS Revenue Cycle Transparency & Accountability Policy (Candor) - MCHS Transparency & Accountability Policy (Candor)	10 min	Mary Gallegos	<i>These policies are a CMS requirement</i> <i>Motion to approve with suggested changes by Kim Leftwich, seconded by Sylvia Rodriguez-Sanchez</i> <i>All members in favor</i>
– Revised Policies: - MCH-1109 MCHS Organizational Culture of Safety - MCH-4012 Patient Safety Event Reporting System Policy - MCH-4024 Sentinel Event Policy - MCH-4029 Personal Injury Event and Emergency Care - MCH-4031 Management of Personal Patient Property - MCH-4046 Non-Punitive Reporting Policy - PI-1017 Legal Claim Processing	15 min	Mary Gallegos	<i>See highlighted changes in documents</i> <i>Motion to approve with suggested changes by Gingie Sredanovich, seconded by Russell Tippin</i> <i>PI-1017 will have process added for placing a watermark or physical stamp on documents released to regulatory agencies</i> <i>All members in favor</i>

- Revised Policy (Rev Cycle): - MCH-1009 Capital Expenditures	5 min	Crystal Sanchez	Updated policy to meet current requirements and better define the process for leaders <i>Motion to approve as is by Russell Tippin, seconded by Gingie Sredanovich</i> <i>All members in favor</i>
Revised Policy (Materials Mgmt): MCH-1030 Check/Special Order/Electronic Non-File/Capital Equipment Requests	5 min	Crystal Sanchez	Updated policy to align with Senate Bill 1173-Competitive Bid Process POLICY TABLED UNTIL NOVEMBER POLICY & FORMS AND EPC MEETINGS- NOT READY FROM AUTHOR
- Revised Policies/Form (Employee Health/HR): - MCH-3021 Job Related Injury/Worker's Comp - MCH-3033 Drug & Alcohol Screening/Testing - Fitness for Duty Form (to accompany MCH-3033)	10 min	Crystal Sanchez	MCH-3021-changes identified in red MCH-3033- updated algorithm <i>Crystal will place a hyperlink in policy MCH-3033 for the accompanying form</i> <i>MCH-3021: Motion to approve with suggested changes by Gingie Sredanovich, seconded by Russell Tippin</i> <i>MCH-3033 and Fitness for Duty Form: Motion to approve as is by Russell Tippin, seconded by Gingie Sredanovich</i> <i>All members in favor</i>
- Revised Policy (L&D): - LD-6700-089 Termination of Pregnancy	5 min	Crystal Sanchez	Updated policy to reflect our adherence to current laws within the state of Texas for abortion and termination, and our process to make necessary reports. <i>Motion to approve with suggested changes by Kim Leftwich, seconded by Sylvia Rodriguez-Sanchez</i> <i>All members in favor</i>
- Revised Policy (ED/Trauma): - MCH-2026 Code Blue	5 min	Crystal Sanchez	See highlighted changes in documents <i>Motion to approve with suggested changes by Gingie Sredanovich, seconded by Sylvia Rodriguez-Sanchez</i> <i>All members in favor</i>

– NEW MCHS Dialysis Consent Form	10 min	Crystal Sanchez	• Interdisciplinary team including Nursing Leadership, Risk, Accreditation, and Compliance reviewed with the CMO for final approval. • Nephrology Dept has approved the new consent form. ○ <i>The form will be sent to Marketing to be branded and translated into Spanish, then to HIM to be barcoded and uploaded into Cerner.</i> ○ <i>Motion to approve with suggested changes by Gingie Sredanovich, seconded by Sylvia Rodriguez-Sanchez</i> ○ <i>All members in favor</i>
Overdue Policy List	5 min	Crystal Sanchez	• List was sent out via email along with hardcopies given to committee members during the meeting
Meeting Adjourned			1240



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
ector@ectorcad.org
www.ectorcad.org

October 29, 2025

Mr. David Dunn, Board President
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Re: Ector County Hospital District to cast votes for Ector County Appraisal District Board of Director Elections

Dear Mr. Dunn,

Enclosed, please find the official ballot for your district's votes for the Ector County Appraisal District board of directors for the 2026 term. A governing body may cast all its votes for one candidate or distribute them among candidates for any number of directorships.

I have also enclosed a sample resolution, showing how to report your governing bodies' votes back to our office. The Texas Property Tax Code 6.03(k-1) requires the governing body of a taxing unit with at least 5% of the vote in a county with a population of 120,000 or more to determine its vote by resolution adopted at the first or second open meeting held after the chief appraiser delivers the ballot. The governing body then must submit its vote to the chief appraiser not later than the third day following the date the resolution is adopted. The ballots need to be submitted prior to December 15, 2024. The candidates that receive the largest cumulative vote totals will be elected. The results will then be submitted to the governing body of each taxing unit and to the candidates before December 31st.

If you would like any other information, please call me anytime at 432-332-6834.

Sincerely,

Layne Young, RPA
Chief Appraiser-Executive Director

**A RESOLUTION CASTING VOTES
FOR THE MEMBERS OF THE BOARD OF DIRECTORS
OF ECTOR COUNTY APPRAISAL DISTRICT**

WHEREAS, Section 6.03 (c) of the Texas Property Tax Code, requires the appointment of the Board of Directors of an Appraisal District by vote of the governing bodies of the taxing entities, entitled by the Code of vote; and

WHEREAS, by previous action, nominees for the Board of Directors of the Ector County Appraisal District were submitted to the Chief Appraiser of said county; and

WHEREAS; The Board of Directors of the Ector County Hospital District is entitled by cumulative voting to cast 118 of votes for the Ector County Appraisal District Board; Now, Therefore,

BE IT RESOLVED BY THE Board of Directors of Ector County Hospital District:

SECTION 1. That 118 votes be cast for nominees on the ballot for the Ector County Appraisal District Board of Directors:

1. David Dunn _____
2. Mari Willis _____

INTRODUCED AND PASSED by the Board of Directors Ector County Hospital District this ____ day of _____, 2025.

Attest:

(Secretary of Governing Body)

(Presiding Officer of Governing Body)

**Ballot for 2026 Term
Ector County Appraisal District Board of
Directors**

Ector County Hospital District

State of Texas

County of Ector

Below are the nominees listed alphabetically for the two positions on the Board of Directors for the Ector County Appraisal District.

1. David Dunn	_____
2. Mari Willis	_____
Total	118

Voting Entitlement Based on the 2024 Levy

Ector County Independent School District	998
Ector County	398
City of Odessa	285
Odessa College	201
Ector County Hospital District	<u>118</u>
	2000

Regional Services

November 2025 Board Report

Regional Site Visits-

Visited Andrews on 10/03/2025 and delivered a pallet of water and rounded multiple department withing this hospital, was great visit. Also attended the JRAC meeting in Marfa, TX on 10/16/2025, many of our regional partners were present and touch based with them there. More travel visits planned for the rest of November.

In progress projects:

- **Swing-Bed Roundtable:**
 - I am currently organizing a roundtable for rural coordinators overseeing swing-bed programs. Several hospitals have expressed interest in collaborating and learning from one another. The date is still to be determined.
 - Will start attending the length of stay meetings with care management team.
- **Provider Onboarding Process:**
 - Tina Leal and I have been working together in reviewing the provider onboarding process. We have completed some surveys and are now taking a deeper dive to continue making sure the providers are moving through the process efficiently.
- **Transfer Data:**
 - Modifying the transfer dashboard to be able to do monthly reporting as it comes.



MCHS FY25 Campaign Build Out

October 2025

Q4 October – November - December

PCPs

Cardiac – Cardiology/TAVR

Ortho

Flu (October)

Mammogram (October)

Diabetes (November)

Digital Ads - Rotating (100% Total)

Flu

Velys (for Ortho)

Family Medicine

FHC

Mammo Madness

1) Campaign 1: Velys (Separate Campaign)

Click through to this site: <https://www.mchodessa.com/velys>

2) Campaign 2: Flu 30%

Click through to this site: www.mchodessa.com/services/mch-urgent-care/

3) Campaign 3: FAMILY MEDICINE 20%

Click through to this site: <https://www.mchodessa.com/services/Primary-care/>

4) Campaign 4: FHC 20% - Three Convenient Locations (four including healthy kids clinic/women's clinic)

Click through to this site: <https://www.mchodessa.com/services/mch-family-health-clinics/>

5) Campaign 5: Mammo Madness 30%

Click through to this site: <https://www.mchodessa.com/locations/mch-center-for-womens-imaging/>

Digital Video Ads Rotating

Flu/Urgent Care – 50%

Family Medicine - 20%

FHC- Raul - 30%

1) Campaign 1: Flu

Click through to this site: <https://www.mchodessa.com/services/mch-urgent-care/>

2) Campaign 2: Family Medicine

Click through to this site: <https://www.mchodessa.com/services/primary-care/>

3) Campaign 3: FHC

Click through to this site: <https://www.mchodessa.com/services/mch-family-health-clinics/>

OA Digital Ads - Rotating

Ortho/Velys

Mammo Madness

Flu/Urgent Care

TV Commercials - :

30 seconds

Velys – 50%

Urgent Care – Dax 100% English

Urgent Care – Julie – 100% Spanish/50% English

:04 ID Schedule

ACC Heart Award – Running during football games

Mammo Madness

Radio

:30 Radio spot schedule – Urgent Care – Spanish

:30 Radio – High School Football Sponsorship (ortho spot)

Billboard (s)

-Walk in Clinic with Hours

-Urgent Care

Andrews Billboards (Digital)

- Urgent Care

Digital Board (8th & Dixie)

Urgent Care

Walk In Clinic

Static Billboard (Kayko - on Andrews Hwy)

My MCH Billboard - Urgent Care

HWY 191

Velys

Midland Lifestyles - October

AD - Flu

ARTICLE – Flu

Pipeline Magazine - October

AD - Flu

ARTICLE - Flu

Odessan Magazine

AD – ACC HeartCare

ARTICLE – Cardiology/Certifications

FACES

AD – ACC HeartCare

ARTICLE – Magazine Interviewing

Midland Living/Odessa Living

Publishes Quarterly

N/A

Odessa Chamber E-Blast (s) - Due the Monday before the date listed

First, second, third Wed of the month

October 1: Flu

Linked to Urgent Care

October 8: Flu

Linked to Urgent Care

October 15: ACC HeartCare

Linked to Cardiology page

Chamber Digital Mailer – October

AD - Flu

ARTICLE – Urgent Care

Podcast J & J Topics/Promos

Wk 1- Flu

Wk 2- Mammo Madness

Wk 3- Mammo Madness

Wk 4- Cardiology

Doctors

Ran short schedule on digital for Dr. Atti (\$1000 budget)