

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
OCTOBER 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,104	1,177	-6.2%	1,074	2.8%	1,104	1,177	-6.2%	1,074	2.8%
Neonatal ICU (NICU)	27	30	-10.0%	36	-25.0%	27	30	-10.0%	36	-25.0%
Total Admissions	1,131	1,207	-6.3%	1,110	1.9%	1,131	1,207	-6.3%	1,110	1.9%
Patient Days										
Adult & Pediatric	4,318	4,335	-0.4%	4,391	-1.7%	4,318	4,335	-0.4%	4,391	-1.7%
ICU	390	465	-16.1%	413	-5.6%	390	465	-16.1%	413	-5.6%
CCU	377	421	-10.5%	344	9.6%	377	421	-10.5%	344	9.6%
NICU	548	495	10.8%	433	26.6%	548	495	10.8%	433	26.6%
Total Patient Days	5,633	5,715	-1.4%	5,581	0.9%	5,633	5,715	-1.4%	5,581	0.9%
Observation (Obs) Days	692	744	-7.0%	599	15.5%	692	744	-7.0%	599	15.5%
Nursery Days	245	236	3.8%	255	-3.9%	245	236	3.8%	255	-3.9%
Total Occupied Beds / Bassinets	6,570	6,695	-1.9%	6,435	2.1%	6,570	6,695	-1.9%	6,435	2.1%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.61	4.44	3.8%	4.79	-3.9%	4.61	4.44	3.8%	4.79	-3.9%
NICU	20.30	16.49	23.1%	12.03	68.7%	20.30	16.49	23.1%	12.03	68.7%
Total ALOS	4.98	4.74	5.2%	5.03	-0.9%	4.98	4.74	5.2%	5.03	-0.9%
Average Daily Census	181.7	184.4	-1.4%	180.0	0.9%	181.7	184.4	-1.4%	180.0	0.9%
Hospital Case Mix Index (CMI)	1.4659	1.4657	0.0%	1.4091	4.0%	1.4659	1.4657	0.0%	1.4091	4.0%
Medicare										
Admissions	461	493	-6.5%	432	6.7%	461	493	-6.5%	432	6.7%
Patient Days	2,485	3,909	-36.4%	2,378	4.5%	2,485	3,909	-36.4%	2,378	4.5%
Average Length of Stay	5.39	7.93	-32.0%	5.50	-2.1%	5.39	7.93	-32.0%	5.50	-2.1%
Case Mix Index	1.6463			1.7111	-3.8%	1.6463			1.7111	-3.8%
Medicaid										
Admissions	134	143	-6.3%	170	-21.2%	134	143	-6.3%	170	-21.2%
Patient Days	750	761	-1.4%	684	9.6%	750	761	-1.4%	684	9.6%
Average Length of Stay	5.60	5.32	5.2%	4.02	39.1%	5.60	5.32	5.2%	4.02	39.1%
Case Mix Index	1.0510			0.8939	17.6%	1.0510			0.8939	17.6%
Commercial										
Admissions	303	323	-6.2%	260	16.5%	303	323	-6.2%	260	16.5%
Patient Days	1,368	1,388	-1.4%	1,187	15.2%	1,368	1,388	-1.4%	1,187	15.2%
Average Length of Stay	4.51	4.30	5.1%	4.57	-1.1%	4.51	4.30	5.1%	4.57	-1.1%
Case Mix Index	1.4806			1.4522	2.0%	1.4806			1.4522	2.0%
Self Pay										
Admissions	197	210	-6.2%	192	2.6%	197	210	-6.2%	192	2.6%
Patient Days	877	890	-1.5%	1,038	-15.5%	877	890	-1.5%	1,038	-15.5%
Average Length of Stay	4.45	4.24	5.0%	5.41	-17.7%	4.45	4.24	5.0%	5.41	-17.7%
Case Mix Index	1.2590			1.2295	2.4%	1.2590			1.2295	2.4%
All Other										
Admissions	36	38	-5.3%	56	-35.7%	36	38	-5.3%	56	-35.7%
Patient Days	153	155	-1.3%	297	-48.5%	153	155	-1.3%	297	-48.5%
Average Length of Stay	4.25	4.08	4.2%	5.30	-19.9%	4.25	4.08	4.2%	5.30	-19.9%
Case Mix Index	1.4685			1.6795	-12.6%	1.4685			1.6795	-12.6%
Radiology										
InPatient	4,062	3,672	10.6%	3,602	12.8%	4,062	3,672	10.6%	3,602	12.8%
OutPatient	8,685	7,429	16.9%	7,460	16.4%	8,685	7,429	16.9%	7,460	16.4%
Cath Lab										
InPatient	350	438	-20.1%	321	9.0%	350	438	-20.1%	321	9.0%
OutPatient	363	460	-21.1%	330	10.0%	363	460	-21.1%	330	10.0%
Laboratory										
InPatient	67,343	60,015	12.2%	56,486	19.2%	67,343	60,015	12.2%	56,486	19.2%
OutPatient	52,220	44,027	18.6%	34,701	50.5%	52,220	44,027	18.6%	34,701	50.5%
NonPatient	1,957	2,387	-18.0%	7,792	-74.9%	1,957	2,387	-18.0%	7,792	-74.9%
Other										
Deliveries	163	146	11.6%	154	5.8%	163	146	11.6%	154	5.8%
Surgical Cases										
InPatient	328	328	0.0%	331	-0.9%	328	328	0.0%	331	-0.9%
OutPatient	607	642	-5.5%	581	4.5%	607	642	-5.5%	581	4.5%
Total Surgical Cases	935	970	-3.6%	912	2.5%	935	970	-3.6%	912	2.5%
GI Procedures (Endo)										
InPatient	91	111	-18.0%	92	-1.1%	91	111	-18.0%	92	-1.1%
OutPatient	300	267	12.4%	222	35.1%	300	267	12.4%	222	35.1%
Total GI Procedures	391	378	3.4%	314	24.5%	391	378	3.4%	314	24.5%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,175	3,720	12.2%	4,126	1.2%	4,175	3,720	12.2%	4,126	1.2%
Observation Days	692	744	-7.0%	599	15.5%	692	744	-7.0%	599	15.5%
Other O/P Occasions of Service	19,014	24,029	-20.9%	23,956	-20.6%	19,014	24,029	-20.9%	23,956	-20.6%
Total O/P Occasions of Svc.	23,881	28,493	-16.2%	28,681	-16.7%	23,881	28,493	-16.2%	28,681	-16.7%
Hospital Operations										
Manhours Paid	285,527	266,061	7.3%	283,134	0.8%	285,527	266,061	7.3%	283,134	0.8%
FTE's	1,611.8	1,502.0	7.3%	1,598.3	0.8%	1,611.8	1,502.0	7.3%	1,598.3	0.8%
Adjusted Patient Days	10,454	9,966	4.9%	9,732	7.4%	10,454	9,966	4.9%	9,732	7.4%
Hours / Adjusted Patient Day	27.31	26.70	2.3%	29.09	-6.1%	27.31	26.70	2.3%	29.09	-6.1%
Occupancy - Actual Beds	52.1%	52.8%	-1.4%	51.6%	0.9%	52.1%	52.8%	-1.4%	51.6%	0.9%
FTE's / Adjusted Occupied Bed	4.8	4.7	2.3%	5.1	-6.1%	4.8	4.7	2.3%	5.1	-6.1%
InPatient Rehab Unit										
Admissions	33	33	0.0%	35	-5.7%	33	33	0.0%	35	-5.7%
Patient Days	406	405	0.2%	393	3.3%	406	405	0.2%	393	3.3%
Average Length of Stay	12.3	12.3	0.2%	11.2	9.6%	12.3	12.3	0.2%	11.2	9.6%
Manhours Paid	5,856	6,109	-4.1%	5,923	-1.1%	5,856	6,109	-4.1%	5,923	-1.1%
FTE's	33.1	34.5	-4.1%	33.4	-1.1%	33.1	34.5	-4.1%	33.4	-1.1%
Center for Primary Care - Clements										
Total Medical Visits	956	963	-0.7%	1,410	-32.2%	956	963	-0.7%	1,410	-32.2%
Total Dental Visits	350	691	-49.3%	651	-46.2%	350	691	-49.3%	651	-46.2%
Manhours Paid	761	769	-1.0%	943	-19.3%	761	769	-1.0%	943	-19.3%
FTE's	4.3	4.3	-1.0%	5.3	-19.3%	4.3	4.3	-1.0%	5.3	-19.3%
Center for Primary Care - West University										
Total Medical Visits	594	725	-18.1%	793	-25.1%	594	725	-18.1%	793	-25.1%
Total Optometry	330	271	21.8%	258	27.9%	330	271	21.8%	258	27.9%
Manhours Paid	174	169	3.3%	167	4.3%	174	169	3.3%	167	4.3%
FTE's	1.0	1.0	3.3%	0.9	4.3%	1.0	1.0	3.3%	0.9	4.3%
Total ECHD Operations										
Total Admissions	1,164	1,240	-6.1%	1,145	1.7%	1,164	1,240	-6.1%	1,145	1.7%
Total Patient Days	6,039	6,120	-1.3%	5,974	1.1%	6,039	6,120	-1.3%	5,974	1.1%
Total Patient and Obs Days	6,731	6,864	-1.9%	6,573	2.4%	6,731	6,864	-1.9%	6,573	2.4%
Total FTE's	1,650.2	1,541.7	7.0%	1,638.1	0.7%	1,650.2	1,541.7	7.0%	1,638.1	0.7%
FTE's / Adjusted Occupied Bed	4.6	4.2	9.6%	4.6	-1.1%	4.6	4.2	9.6%	4.6	-1.1%
Total Adjusted Patient Days	11,207	11,479	-2.4%	11,005	1.8%	11,207	11,479	-2.4%	11,005	1.8%
Hours / Adjusted Patient Day	26.08	23.79	9.6%	26.37	-1.1%	26.08	23.79	9.6%	26.37	-1.1%
Outpatient Factor	1.8558	1.8755	-1.1%	1.8421	0.7%	1.8558	1.8755	-1.1%	1.8421	0.7%
Blended O/P Factor	2.1031	2.1168	-0.6%	2.1089	-0.3%	2.1031	2.1168	-0.6%	2.1089	-0.3%
Total Adjusted Admissions	2,160	2,326	-7.1%	2,109	2.4%	2,160	2,326	-7.1%	2,109	2.4%
Hours / Adjusted Admisssion	135.32	117.43	15.2%	137.57	-1.6%	135.32	117.43	15.2%	137.57	-1.6%
FTE's - Hospital Contract	65.2	59.3	9.9%	65.8	-1.0%	65.2	59.3	9.9%	65.8	-1.0%
FTE's - Mgmt Services	46.4	49.9	-7.0%	54.0	-14.0%	46.4	49.9	-7.0%	54.0	-14.0%
Total FTE's (including Contract)	1,761.8	1,650.9	6.7%	1,757.9	0.2%	1,761.8	1,650.9	6.7%	1,757.9	0.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	4.5	9.3%	5.0	-1.6%	4.9	4.5	9.3%	5.0	-1.6%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	396	-100.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	411	-100.0%	-	-	0.0%	411	-100.0%
JBS Clinic	982	744	32.0%	698	40.7%	982	744	32.0%	698	40.7%
West University	672	506	32.8%	423	58.9%	672	506	32.8%	423	58.9%
42nd Street	507	494	2.6%	-	0.0%	507	494	2.6%	-	0.0%
Total Urgent Care Visits	2,161	1,744	23.9%	1,928	12.1%	2,161	1,744	23.9%	1,928	12.1%
Wal-Mart Clinic Visits										
East Clinic	405	318	27.4%	264	53.4%	405	318	27.4%	264	53.4%
West Clinic	291	171	70.2%	140	107.9%	291	171	70.2%	140	107.9%
Total Wal-Mart Visits	696	489	42.3%	404	72.3%	696	489	42.3%	404	72.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
OCTOBER 2017**

	<u>CURRENT YEAR</u>	<u>PRIOR FISCAL YEAR END HOSPITAL UNAUDITED</u>	<u>PRO CARE UNAUDITED</u>	<u>CURRENT YEAR CHANGE</u>
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 31,702,389	\$ 28,731,391	\$ 3,182,405	\$ (211,407)
Investments	9,919,475	9,944,475	-	(25,000)
Patient Accounts Receivable - Gross	296,855,928	269,303,904	31,937,883	(4,385,859)
Less: 3rd Party Allowances	(127,461,376)	(111,292,583)	(19,277,473)	3,108,679
Bad Debt Allowance	(121,393,281)	(117,203,578)	(5,362,604)	1,172,901
Net Patient Accounts Receivable	48,001,271	40,807,743	7,297,806	(104,278)
Taxes Receivable	7,745,014	7,746,010	-	(996)
Accounts Receivable - Other	23,834,799	20,383,194	3,400,671	50,933
Inventories	7,225,794	6,963,047	239,016	23,730
Prepaid Expenses	4,332,290	4,012,509	345,688	(25,906)
Total Current Assets	<u>132,761,033</u>	<u>118,588,371</u>	<u>14,465,586</u>	<u>(292,924)</u>
CAPITAL ASSETS:				
Property and Equipment	454,080,826	453,018,152	517,888	544,786
Construction in Progress	3,033,986	3,311,747	-	(277,761)
	<u>457,114,812</u>	<u>456,329,899</u>	<u>517,888</u>	<u>267,025</u>
Less: Accumulated Depreciation and Amortization	<u>(256,730,495)</u>	<u>(254,712,126)</u>	<u>(285,754)</u>	<u>(1,732,615)</u>
Total Capital Assets	<u>200,384,317</u>	<u>201,617,773</u>	<u>232,134</u>	<u>(1,465,590)</u>
INTANGIBLE ASSETS / GOODWILL - NET	413,415	115,702	315,368	(17,654)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,675,642	4,673,001	-	2,641
Restricted Assets Held in Endowment	6,224,654	6,224,654	-	-
Restricted Cerner Escrow	-	-	-	-
Restricted TPC, LLC	557,915	686,412	-	(128,497)
Restricted MCH West Texas Services	2,008,439	1,985,952	-	22,486
Pension, Deferred Outflows of Resources	32,980,722	32,980,722	-	-
Assets whose use is Limited	26,437	-	15,603	10,835
TOTAL ASSETS	<u>\$ 380,032,574</u>	<u>\$ 366,872,586</u>	<u>\$ 15,028,691</u>	<u>\$ (1,868,703)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,566,659	\$ 4,566,659	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,587,777	3,587,777	-	-
Accounts Payable	33,944,843	28,620,850	5,605,329	(281,335)
Accrued Interest	308,026	49,802	-	258,224
Accrued Salaries and Wages	10,419,012	2,935,547	6,391,578	1,091,888
Accrued Compensated Absences	4,751,940	4,316,028	255,178	180,734
Due to Third Party Payors	1,013,661	1,158,950	-	(145,289)
Deferred Revenue	363,513	653,546	859,437	(1,149,471)
Total Current Liabilities	<u>58,955,430</u>	<u>45,889,158</u>	<u>13,111,522</u>	<u>(45,250)</u>
ACCRUED POST RETIREMENT BENEFITS	71,261,290	70,043,873	-	1,217,417
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	49,705,187	49,963,873	-	(258,686)
Total Liabilities	<u>181,849,297</u>	<u>167,824,294</u>	<u>13,111,522</u>	<u>913,481</u>
FUND BALANCE	<u>198,183,277</u>	<u>199,048,292</u>	<u>1,917,169</u>	<u>(2,782,185)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 380,032,574</u>	<u>\$ 366,872,586</u>	<u>\$ 15,028,691</u>	<u>\$ (1,868,704)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
OCTOBER 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,570,579	\$ 49,988,172	1.2%	\$44,615,379	13.3%	\$ 50,570,579	\$ 49,988,172	1.2%	\$ 44,615,379	13.3%
Outpatient Revenue	55,785,623	55,826,530	-0.1%	49,474,775	12.8%	55,785,623	55,826,530	-0.1%	49,474,775	12.8%
TOTAL PATIENT REVENUE	\$ 106,356,202	\$105,814,702	0.5%	\$94,090,154	13.0%	\$ 106,356,202	\$ 105,814,702	0.5%	\$ 94,090,154	13.0%
TOTAL REVENUE DEDUCTIONS	\$ 86,730,619	\$ 84,867,206	2.2%	\$73,193,636	18.5%	\$ 86,730,619	\$ 84,867,206	2.2%	\$ 73,193,636	18.5%
	81.55%	80.20%		77.79%		81.55%	80.20%		77.79%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 1,156,242	1,156,242	0.0%	\$ 297,632	288.5%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,156,242	\$ 2,156,242	0.0%	\$ 1,297,632	66.2%	\$ 2,156,242	\$ 2,156,242	0.0%	\$ 1,297,632	66.2%
NET PATIENT REVENUE	\$ 21,781,826	\$ 23,103,739	-5.7%	\$22,194,150	-1.9%	\$ 21,781,826	\$ 23,103,739	-5.7%	\$ 22,194,150	-1.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,053,619	\$ 4,517,497	11.9%	\$ 3,333,784	51.6%	\$ 5,053,619	\$ 4,517,497	11.9%	\$ 3,333,784	51.6%
Other Revenue	826,111	871,567	-5.2%	812,978	1.6%	826,111	871,567	-5.2%	812,978	1.6%
TOTAL OTHER REVENUE	\$ 5,879,730	\$ 5,389,064	9.1%	\$ 4,146,762	41.8%	\$ 5,879,730	\$ 5,389,064	9.1%	\$ 4,146,762	41.8%
NET OPERATING REVENUE	\$ 27,661,555	\$ 28,492,803	-2.9%	\$26,340,912	5.0%	\$ 27,661,555	\$ 28,492,803	-2.9%	\$ 26,340,912	5.0%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,413,432	\$ 12,727,071	5.4%	\$ 12,931,703	3.7%	\$ 13,413,432	\$ 12,727,071	5.4%	\$ 12,931,703	3.7%
Benefits	3,697,611	3,738,103	-1.1%	3,535,175	4.6%	3,697,611	3,738,103	-1.1%	3,535,175	4.6%
Temporary Labor	1,012,052	993,214	1.9%	972,379	4.1%	1,012,052	993,214	1.9%	972,379	4.1%
Physician Fees	1,571,094	2,243,701	-30.0%	367,313	327.7%	1,571,094	2,243,701	-30.0%	367,313	327.7%
Texas Tech Support	-	-	0.0%	-	-	-	-	0.0%	-	-
Purchased Services	1,924,687	2,236,372	-13.9%	2,154,726	-10.7%	1,924,687	2,236,372	-13.9%	2,154,726	-10.7%
Supplies	5,153,220	4,701,355	9.6%	4,147,497	24.2%	5,153,220	4,701,355	9.6%	4,147,497	24.2%
Utilities	296,284	266,742	11.1%	299,013	-0.9%	296,284	266,742	11.1%	299,013	-0.9%
Repairs and Maintenance	911,802	1,237,727	-26.3%	1,047,735	-13.0%	911,802	1,237,727	-26.3%	1,047,735	-13.0%
Leases and Rent	127,230	130,544	-2.5%	127,143	0.1%	127,230	130,544	-2.5%	127,143	0.1%
Insurance	120,881	114,695	5.4%	107,898	12.0%	120,881	114,695	5.4%	107,898	12.0%
Interest Expense	276,217	276,217	0.0%	263,627	4.8%	276,217	276,217	0.0%	263,627	4.8%
ECHDA	24,353	45,325	-46.3%	38,375	-36.5%	24,353	45,325	-46.3%	38,375	-36.5%
Other Expense	208,698	245,403	-15.0%	200,166	4.3%	208,698	245,403	-15.0%	200,166	4.3%
TOTAL OPERATING EXPENSES	\$ 28,737,559	\$ 28,956,470	-0.8%	\$26,192,751	9.7%	\$ 28,737,559	\$ 28,956,470	-0.8%	\$ 26,192,751	9.7%
Depreciation/Amortization	\$ 1,750,269	\$ 1,932,720	-9.4%	\$ 1,674,129	4.5%	\$ 1,750,269	\$ 1,932,720	-9.4%	\$ 1,674,991	4.5%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 30,487,828	\$ 30,889,190	-1.3%	\$27,866,880	9.4%	\$ 30,487,828	\$ 30,889,190	-1.3%	\$ 27,867,742	9.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,826,273)	\$ (2,396,387)	17.9%	\$ (1,525,968)	85.2%	\$ (2,826,273)	\$ (2,396,387)	17.9%	\$ (1,526,830)	85.1%
Operating Margin	-10.22%	-8.41%	21.5%	-5.79%	76.4%	-10.22%	-8.41%	21.5%	-5.80%	76.3%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 26,120	\$ 24,051	8.6%	\$ 33,098	-21.1%	\$ 26,120	\$ 24,051	8.6%	\$ 33,098	-21.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	923	-	-	1,950	-52.7%	923	-	-	1,950	-52.7%
Build America Bonds Subsidy	84,145	84,323	-0.2%	84,233	-0.1%	84,145	84,323	-0.2%	84,233	-0.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,715,086)	\$ (2,288,013)	18.7%	\$ (1,406,687)	93.0%	\$ (2,715,086)	\$ (2,288,013)	18.7%	\$ (1,407,549)	92.9%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ -	\$ -	0.0%	\$ -	-
Investment in Subsidiaries	22,486	39,019	-42.4%	14,794	52.0%	22,486	39,019	-42.4%	14,794	52.0%
CHANGE IN NET POSITION	\$ (2,692,600)	\$ (2,248,994)	19.7%	\$ (1,391,893)	93.4%	\$ (2,692,600)	\$ (2,248,994)	19.7%	\$ (1,392,756)	93.3%
EBIDA	\$ (666,113)	\$ (40,056)	1563.0%	\$ 545,863	-222.0%	\$ (666,113)	\$ (40,056)	1563.0%	\$ 545,863	-222.0%