



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
AUGUST 4, 2020 – 5:30 p.m.
MEDICAL CENTER HOSPITAL
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. CALL TO ORDER ..... Don Hallmark
II. INVOCATION ..... Russell Tippin
III. PLEDGE OF ALLEGIANCE ..... Don Hallmark
IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ... Don Hallmark (p.3)
V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER
VI. PUBLIC COMMENTS ON AGENDA ITEMS
VII. EMERGENCY MANAGEMENT OPERATIONS PLAN ..... Amanda Everett
VIII. CONSENT AGENDA ..... Don Hallmark (p.4-28)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
A. Consider Approval of Regular Meeting Minutes, July 7, 2020
B. Consider Approval of Joint Conference Committee, July 28, 2020
C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2020
IX. COMMITTEE REPORTS
A. Finance Committee .....Bryn Dodd (p.29-104)
1. Quarterly Investment Report – Quarter 3, FY2020
2. Quarterly Investment Officer’s Certification
3. Financial Report for Month Ended June 30, 2020
4. Consent Agenda
a. Consider Approval of Merge Unity Service Agreement
b. Consider Approval of Beckman Coulter Agreement
c. Consider Approval of Thyssenkrupp Agreement
d. Consider Approval of Beacon Medaes Agreement
e. Consider Approval of Chem Aqua Agreement
f. Consider Approval of Culligan Water Agreement
g. Consider Approval of Pearce Services Agreement
h. Consider Approval of Medical Physicists Consultants Agreement
i. Consider Approval of Grifols Agreement

- 5. Capital Expenditure Request
  - a. Consider Approval of Shimadzu MX8k Demo Mobile Unit
  - b. Ratification of Emergency Purchase of Bullard PAPR System

**X. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS** .....  
..... Russell Tippin (p.105-112)

- A. 2020-2021 Budget**
- B. Bond Refunding**
- C. COVID-19 Update**
- D. Consider Approval to add Russell Tippin to investment accounts**
- E. Review of Certified Property Valuations**

**XI. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.*

**XII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Property Lease Agreement**
- C. Consider Approval of Provider On-Call Agreements**
- D. Consider Approval of Professional Services Agreement with Texas Tech University Health Science Center**
- E. Consider Bids for the Sale of ECHD Property – 400-406 North Hancock, Odessa, Texas**
- F. Chief Executive Officer Annual Evaluation**
- G. Chief Executive Officer Employment Agreement**

**XIII. ADJOURNMENT** ..... Don Hallmark

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
JULY 7, 2020 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Don Hallmark, President

**MEMBERS VIRTUALLY PRESENT:** Bryn Dodd, Vice President  
Mary Lou Anderson  
David Dunn  
Wallace Dunn  
Richard Herrera  
Ben Quiroz (present for part of the meeting)

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Steve Ewing, Chief Financial Officer  
Steve Steen, Chief Legal Counsel  
Matt Collins, Chief Operating Officer  
Adiel Alvarado, President of MCH ProCare  
Kerstin Connolly, Paralegal

**OTHERS VIRTUALLY PRESENT:** Dr. Donald Davenport, Chief of Staff  
Dr. Timothy Benton, Vice Chief of Staff  
Michaela Johnson, Executive Assistant to CEO & Public Relations  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. ROLL CALL**

Don Hallmark called the roll to establish a quorum.

**II. CALL TO ORDER**

Don Hallmark, President, called the meeting to order at 5:32 p.m. in the Ector County Hospital District Administration Conference Room A at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**III. INVOCATION**

Russell Tippin offered the invocation.

#### **IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

#### **V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

#### **VI. PUBLIC COMMENTS ON AGENDA ITEMS**

No public comments were offered.

#### **VII. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, June 1, 2020**
- B. Consider Approval of Joint Conference Committee, June 23, 2020**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2020**
- D. Consider Approval of Annual ECHD Board Committee Appointment by Board President**

David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Not present

The motion carried unanimously.

#### **VIII. COMMITTEE REPORTS**

##### **A. Finance Committee**

1. Financial Report for Month Ended May 31, 2020
2. Consent Agenda Items
  - a. Consider Approval of 3M Amendment 27 to the Software License Agreement
  - b. Consider Approval of Firetrol Agreement
  - c. Consider Approval of Lockton Agreement
3. Capital Expenditure Request
  - a. Consider Approval of Mizuho-Hana Orthopedic Surgery Table
4. Bond Refunding

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Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye
Richard Herrera	Aye
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Not present

The motion carried unanimously.

#### 5. 2021 Budget Tax Projections

This item was not discussed in Finance Committee

### IX. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

#### A. Governor Abbott's Executive Order GA-27

This was the most recent Executive Order from the Governor and affected mainly the I-35 corridor.

This report was for information only. No action was taken.

#### B. Odessa Economic Indicators 2020

The report shows that due to the downturn in the oil/gas industry the amount of travel into the Permian Basin has been reduced dramatically in the last year

This report was for information only. No action was taken.

#### C. COVID-19 Update

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

As of today, Medical Center has lifted the out of county diversion. MCH has gone to a 3 day a week press conference. There was a brief discussion on how the physicians are treating the COVID-19 patients. Each case is treated on an individualized basis. There are CDC guidelines for employees to return to work. There have been 35 staff members that have tested positive for COVID-19 and most of them have been community acquired. All employees are tracking their temperatures daily. Employee Health, the In-house Lab, and Materials Management are all doing an excellent job.

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This report was for information only. No action was taken.

#### D. Ad Hoc Reports

The Regional Services Update was provided.

This report was for information only. No action was taken.

#### **E. Sale of ECHD Property – 400-406 North Hancock, Odessa, Texas**

This item was saved for discussion and comments after Executive Session.

No action was taken.

#### **F. HealthSure Insurance Update**

Russell Tippin reported that some of the hospitals insurance policies were moving to a new company, Texas Hospital Insurance Exchange (THIE) due to coverage changes and premium costs. THIE is Texas based. With the exception of dropping the Terrorism Policy Coverage, all of the policies are remaining the same as far as amount of deductible and amount of coverage.

This report was for information only. No action was taken.

#### **G. AMR Contract Update**

The revised agreement has been sent back to AMR for review. The property lease for the "Rock House" has been sent to AMR for review.

This report was for information only. No action was taken.

### **X. EXECUTIVE SESSION**

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

**ATTENDEES for the entire Executive Session:** ECHD Board member Don Hallmark; Russell Tippin, Steve Steen, and Kerstin Connolly.

**Virtual attendees:** ECHD Board members Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Ben Quiroz and Michaela Johnson.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

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Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding a property lease agreement during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer, and Steve Ewing, Chief Financial Officer, reported to the Board of Directors. Steve Ewing was excused from the remainder of Executive Session.

**Executive Session began at 6:12 pm.**  
**Executive Session ended at 7:44 p.m.**

No action was taken during Executive Session.

## **XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreements**

Don Hallmark presented the following new contracts:

- Joshua Levinger, M.D. This is a three year agreement for Otolaryngology.

Don Hallmark presented the following renewals:

- Raymond Martinez, M.D. This is a 3 year renewal for OB/Gyn
- Kalyan Chakrala, D.O. This is a 3 year renewal for Gastroenterology.
- Narendra Sajja, M.D. This is 3 year renewal for Hospitalist
- Alexander Bastidas-Palacios, M.D. This is a 3 year renewal for Critical Care

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the ProCare provider agreement as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Not present
Richard Herrera	Not present
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Not present

The motion carried unanimously.

### **B. Consider Approval of Property Lease Agreement**

Don Hallmark presented the following new property lease:

- Dr. Macaulay Nwojo d/b/a Midessa Neurosurgery and Complex Spine, M.D. This is a 3 year lease agreement

David Dunn moved and Bryn Dodd seconded the motion to approve the property lease agreement as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Not present
Richard Herrera	Not present
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Not present



The motion carried unanimously.

**C. Consider Approval of a Resolution authorizing the issuance of Ector County Hospital District Limited Tax General Obligation Refunding Bonds, Series 2020; authorizing the pricing officer of the District to effect the sale of such bonds within certain specified parameters; authorizing the redemption prior to maturity of certain outstanding bonds; providing an effective date; and resolving other matters incidental and related to this resolution**

Doug Whitt, Samco Capital, ECHD's Fiduciary Administrator presented the preliminary bond refunding analysis and authorization to proceed with refunding bonds.

David Dunn moved and Bryn Dodd seconded the motion to approve the resolution as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Aye – via text to Don Hallmark
Richard Herrera	Not present
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Aye – via text to Don Hallmark

The motion carried unanimously.

**D. Sale of ECHD Property – 400-406 North Hancock, Odessa, Texas**

Russell Tippin recommended to the ECHD Board to accept bids/proposals for the sale of ECHD property located at 400-406 North Hancock, Odessa, Texas. Legal notice will be posted twice in the Odessa American as required and the sealed bids will be opened at the earliest on July 24, 2020. MCH reserves the right to accept or reject any bid.

David Dunn moved and Wallace Dunn seconded the motion to approve the resolution as presented. The roll call vote was as follows:

Don Hallmark	Aye
Bryn Dodd	Aye
Mary Lou Anderson	Not present
Richard Herrera	Not present
David Dunn	Aye
Wallace Dunn	Aye
Ben Quiroz	Not present

The motion carried unanimously

## XII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:56 p.m.

Respectfully submitted,



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David Dunn, Secretary  
Ector County Hospital District



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Rizwan Asim, MD	Medicine	Hospitalist	ProCare	08/04/2020- 08/03/2021
Matthew Carraway, DDS	Surgery	Pediatric Dentistry	Basin Pediatric Dentistry	08/04/2020- 08/03/2021
Alejandra Garcia Fernandez, MD	Medicine	Critical Care	TTUHSC	08/04/2020- 08/03/2021
Mahamudun Nabi, MD	Medicine	Psychiatry	TTUHSC	08/04/2020- 08/03/2021
Peter Chiou, MD	Radiology	Telemedicine	VRAD	08/04/2020- 08/03/2022
Donald Kash, MD	Radiology	Telemedicine	VRAD	08/04/2020- 08/03/2022
Louis Ridgway III, MD	OB/GYN	Maternal and Fetal Medicine	CompHealth	Locum Tenen

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
None						

**\*Please grant temporary Privileges**

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Michael Heidlebaugh, MD	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	None	09/01/2020- 08/31/2021
Srikanth Mukkera, MD	Medicine	Yes	Associate	Rheumatology	TTUHSC	None	09/01/2020- 08/31/2021
Mary Nguyen, DDS	Surgery	Yes	Associate	Pediatric Dentistry		None	09/01/2020- 08/31/2021
Joy Okwuwa, MD	Medicine	Yes	Associate	Nephrology		None	09/01/2020- 08/31/2021
Alexander Bastidas, MD	Medicine	Yes	Active	Critical Care	Procure	None	09/01/2020- 08/31/2022
Ravi Borra, MD	Medicine	Yes	Active	Endocrinology		None	09/01/2020- 08/31/2022
Vijay Borra, MD	Surgery	Yes	Active	Orthopedic	Procure	None	09/01/2020- 08/31/2022
Kathy Grove, MD	Surgery	Yes	Active	Trauma Surgery	Envision	Yes	09/01/2020- 08/31/2022
Johany Herrera, MD	Family Medicine	Yes	Active	Hospitalist	Procure	None	09/01/2020- 08/31/2022
Niriksha Hosakoppal, MD	Medicine	Yes	Active	Hospitalist	Procure	None	09/01/2020- 08/31/2022
Joshua Houser, MD	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	09/01/2020- 08/31/2022
Sara Kiani, MD	Medicine	Yes	Associate to Active	Internal Medicine	TTUHSC	None	09/01/2020- 08/31/2022
Bhargavi Kola, MD	Pediatrics	Yes	Active	Pediatrics		None	09/01/2020- 08/31/2022
Mandeep Othee, MD	Medicine	Yes	Active	Physical Medicine	Procure	None	09/01/2020- 08/31/2022
Christopher Petr, MD	OB/GYN	Yes	Associate to Active	OB/GYN	Procure	None	09/01/2020- 08/31/2022
Benjamin Strong, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2020- 08/31/2022
Jacqueline Glenn, MD	Surgery	Yes	Associate	Trauma Surgery	Envision	None	10/01/2020- 09/30/2021
Steven Irving, MD	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	10/01/2020- 09/30/2022



**Allied Health Professionals:**

<b>Applicant</b>	<b>Department</b>	<b>AHP Category</b>	<b>Specialty / Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Changes to Privileges</b>	<b>Dates</b>
Monika Budhathoki, FNP	Medicine	APC	Nurse Practitioner	Procure	Dr. Gupta, Dr. Chakrala, Dr. Kaitha	None	09/01/2020- 08/31/2022
Robert DeMuro, PA	Surgery	APC	Physician Assistant		Dr. Turnbow and Dr. Cunningham	None	09/01/2020- 08/31/2022
Araceli Romero, FNP	Family Medicine	APC	Nurse Practitioner		Dr. Francisco Salcido	None	09/01/2020- 08/31/2022
Rhoena Obafial, CRNA	Anesthesia	APC	CRNA	Procure		None	10/01/2020- 09/30/2022
Pedro Torres, PA	Emergency Medicine	APC	Physician Assistant	BEPO	Dr. Shipkey	None	10/01/2020- 09/30/2022

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Change in Clinical Privileges:**

Staff Member	Department	Privilege
*Kathy Grove, MD	Surgery	<b>ADD: DaVinci Surgical System (temporary privileges while proctoring)</b>
James Li, MD	Surgery	<b>ADD: Arteriovenous graft/ Percutaneous for proctoring</b>

\*Pending Department Meeting Approval

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/ Lapse of Privileges:**

Staff Member	Staff Category	Department	Effective Date	Action
Olga Blakely, MD	Associate	Anesthesia	07/20/2020	Resignation
Enrique Carrizales, DO	Active	Hospitalist	09/30/2019	Resignation
Eve Cieutat, MD	Associate	Surgery	07/02/2020	Resignation
Helaman Erickson, MD	Associate	Surgery	07/16/2020	Lapse in Privileges
Kayla Notley, FNP	AHP	Cardiology	07/20/2020	Resignation
Vabhav Pal, MD	Active	Medicine	06/19/2020	Resignation
Scout Stout, FNP	AHP	Emergency Medicine	09/04/2020	Lapse in Privileges
Emily Sullivan, PA	AHP	Family Medicine	07/20/2020	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Daniel Copleland, MD	Surgery	Removal of I-FPPE
Courtney Dunn, CRNA	Anesthesia	Removal of I-FPPE
Marshall Early, DO	Surgery	Removal of I-FPPE
Sonia Estes, CRNA	Anesthesia	Removal of I-FPPE
Hector Garcia, MD	Pediatrics	Removal of I-FPPE
Jacquelyn Glenn, MD	Surgery	Removal of I-FPPE
Amelia Govert, PA	Emergency Medicine	Removal of I-FPPE
Joshua Houser, MD	Emergency Medicine	Associate to Active
Daniel Howell, CRNA	Anesthesia	Removal of I-FPPE
Steven Irving, MD	Emergency Medicine	Associate to Active
Sara Kiani, MD	Medicine	Associate to Active
Trudian Lester, FNP	Ambulatory	Removal of I-FPPE
Lorina Lujan, PA	Emergency Medicine	Removal of I-FPPE
Sigrid Marfo, CRNA	Anesthesia	Removal of I-FPPE
Srikanth Mukkera, MD	Internal Medicine	Removal of I-FPPE
Joy Okwuwa, MD	Internal Medicine	Removal of I-FPPE
Susanne Owens, CRNA	Anesthesia	Removal of I-FPPE
Christopher Petr, MD	OB/GYN	Associate to Active
Fouzia Tabasam, MD	Hospitalist	Removal of I-FPPE
Christy Tucker, FNP	Hospitalist	Removal of I-FPPE
Russell Van Husen, MD	Surgery	Removal of I-FPPE
Stephanie Villarreal, MD	Pediatrics	Removal of I-FPPE

**Proctoring Credentialing:**

Applicant	Department	Specialty/Privileges	Group	Comments
None				





**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



August 4, 2020

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

CER: Shimadzu MX8k Demo Mobile Unit

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below of the CER Shimadzu MX8k Demo Mobile Unit is a recommendations made pursuant to and in accordance with Article 8 of the Medical Staff Bylaws.

CER: Shimadzu MX8k Demo Mobile Unit

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER Shimadzu MX8k Demo Mobile Unit

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
August 2020  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 429,820	\$ 590,135	-27.2%	\$ 479,106	-10.3%	\$ 4,420,010	\$ 5,378,938	-17.8%	\$ 5,625,869	-21.4%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 429,820</b>	<b>\$ 590,135</b>	<b>-27.2%</b>	<b>\$ 479,106</b>	<b>-10.3%</b>	<b>\$ 4,420,010</b>	<b>\$ 5,378,938</b>	<b>-17.8%</b>	<b>\$ 5,625,869</b>	<b>-21.4%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 166,996	\$ (14,987)	-1214.3%	\$ 238,679	-30.0%	\$ 1,342,382	\$ (138,201)	-1071.3%	\$ 291,675	360.2%
Self Pay Adjustments	61,051	(815)	-7590.9%	11,677	422.8%	340,894	(7,515)	-4636.2%	8,241	4036.7%
Bad Debts	30,452	418,906	-92.7%	41,022	-25.8%	1,150,878	3,863,025	-70.2%	2,688,025	-57.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 258,499</b>	<b>\$ 403,104</b>	<b>-35.9%</b>	<b>\$ 291,378</b>	<b>-11.3%</b>	<b>\$ 2,834,154</b>	<b>\$ 3,717,309</b>	<b>-23.8%</b>	<b>\$ 2,987,941</b>	<b>-5.1%</b>
	<b>60.14%</b>	<b>68.31%</b>		<b>60.82%</b>		<b>64.12%</b>	<b>69.11%</b>		<b>53.11%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 171,321</b>	<b>\$ 187,031</b>	<b>-8.4%</b>	<b>\$ 187,727</b>	<b>-8.7%</b>	<b>\$ 1,585,856</b>	<b>\$ 1,661,629</b>	<b>-4.6%</b>	<b>\$ 2,637,929</b>	<b>-39.9%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 40,003	\$ 7,846	409.9%	\$ 11,618	244.3%	\$ 253,574	\$ 70,614	259.1%	\$ 124,017	104.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 40,003</b>	<b>\$ 7,846</b>	<b>409.9%</b>	<b>\$ 11,618</b>	<b>244.3%</b>	<b>\$ 253,574</b>	<b>\$ 70,614</b>	<b>259.1%</b>	<b>\$ 124,017</b>	<b>104.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 211,324</b>	<b>\$ 194,877</b>	<b>8.4%</b>	<b>\$ 199,346</b>	<b>6.0%</b>	<b>\$ 1,839,430</b>	<b>\$ 1,732,243</b>	<b>6.2%</b>	<b>\$ 2,761,945</b>	<b>-33.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 87,166	\$ 122,972	-29.1%	\$ 118,214	-26.3%	\$ 881,108	\$ 1,120,854	-21.4%	\$ 1,055,590	-16.5%
Benefits	27,223	33,574	-18.9%	29,049	-6.3%	231,787	301,496	-23.1%	275,632	-15.9%
Physician Services	125,809	170,781	-26.3%	127,652	-1.4%	1,118,287	1,556,467	-28.2%	1,300,698	-14.0%
Cost of Drugs Sold	5,178	10,327	-49.9%	4,092	26.6%	70,463	94,138	-25.1%	67,663	4.1%
Supplies	2,128	9,386	-77.3%	4,313	-50.7%	47,134	85,200	-44.7%	80,316	-41.3%
Utilities	6,394	7,933	-19.4%	6,181	3.4%	51,182	53,339	-4.0%	47,442	7.9%
Repairs and Maintenance	1,184	1,892	-37.4%	144	724.3%	6,622	17,028	-61.1%	6,244	6.1%
Leases and Rentals	495	391	26.7%	453	9.3%	4,284	3,519	21.7%	3,929	9.0%
Other Expense	1,025	1,855	-44.7%	1,838	-44.2%	12,117	16,695	-27.4%	14,507	-16.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 256,602</b>	<b>\$ 359,111</b>	<b>-28.5%</b>	<b>\$ 291,936</b>	<b>-12.1%</b>	<b>\$ 2,422,983</b>	<b>\$ 3,248,736</b>	<b>-25.4%</b>	<b>\$ 2,852,021</b>	<b>-15.0%</b>
Depreciation/Amortization	\$ 33,944	\$ 44,361	-23.5%	\$ 44,958	-24.5%	\$ 308,839	\$ 405,176	-23.8%	\$ 406,492	-24.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 290,547</b>	<b>\$ 403,472</b>	<b>-28.0%</b>	<b>\$ 336,894</b>	<b>-13.8%</b>	<b>\$ 2,731,823</b>	<b>\$ 3,653,912</b>	<b>-25.2%</b>	<b>\$ 3,258,514</b>	<b>-16.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (79,223)</b>	<b>\$ (208,595)</b>	<b>-62.0%</b>	<b>\$ (137,549)</b>	<b>-42.4%</b>	<b>\$ (892,393)</b>	<b>\$ (1,921,669)</b>	<b>-53.6%</b>	<b>\$ (496,568)</b>	<b>79.7%</b>
Operating Margin	-37.49%	-107.04%	-65.0%	-69.00%	-45.7%	-48.51%	-110.94%	-56.3%	-17.98%	169.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,340	1,600	-16.3%	1,421	-5.7%	12,643	14,577	-13.3%	15,951	-20.7%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	1,340	1,600	-16.3%	1,421	-5.7%	12,643	14,577	-13.3%	17,066	-25.9%
Average Revenue per Office Visit	320.76	368.83	-13.0%	337.16	-4.9%	349.60	369.00	-5.3%	329.65	6.1%
Hospital FTE's (Salaries and Wages)	21.9	33.2	-34.1%	31.7	-31.0%	24.3	33.1	-26.7%	31.0	-21.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 246,520	\$ 440,158	-44.0%	\$ 334,542	-26.3%	\$ 2,773,580	\$ 4,013,006	-30.9%	\$ 3,893,429	-28.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 246,520</b>	<b>\$ 440,158</b>	<b>-44.0%</b>	<b>\$ 334,542</b>	<b>-26.3%</b>	<b>\$ 2,773,580</b>	<b>\$ 4,013,006</b>	<b>-30.9%</b>	<b>\$ 3,893,429</b>	<b>-28.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 97,181	\$ 31,266	210.8%	\$ 162,379	-40.2%	\$ 808,892	\$ 288,329	180.5%	\$ 388,751	108.1%
Self Pay Adjustments	38,205	6,525	485.5%	1,238	2985.6%	183,158	60,170	204.4%	43,652	319.6%
Bad Debts	14,741	198,347	-92.6%	17,231	-14.5%	682,699	1,829,093	-62.7%	1,478,355	-53.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 150,127</b>	<b>\$ 236,138</b>	<b>-36.4%</b>	<b>\$ 180,849</b>	<b>-17.0%</b>	<b>\$ 1,674,749</b>	<b>\$ 2,177,592</b>	<b>-23.1%</b>	<b>\$ 1,910,758</b>	<b>-12.4%</b>
	<b>60.9%</b>	<b>53.6%</b>		<b>54.1%</b>		<b>60.4%</b>	<b>54.3%</b>		<b>49.1%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 96,393</b>	<b>\$ 204,020</b>	<b>-52.8%</b>	<b>\$ 153,693</b>	<b>-37.3%</b>	<b>\$ 1,098,830</b>	<b>\$ 1,835,414</b>	<b>-40.1%</b>	<b>\$ 1,982,671</b>	<b>-44.6%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 40,003	\$ 7,846	0.0%	\$ 11,618	244.3%	\$ 253,574	\$ 70,614	0.0%	\$ 124,017	104.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 40,003</b>	<b>\$ 7,846</b>	<b>409.9%</b>	<b>\$ 11,618</b>	<b>244.3%</b>	<b>\$ 253,574</b>	<b>\$ 70,614</b>	<b>259.1%</b>	<b>\$ 124,017</b>	<b>104.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 136,396</b>	<b>\$ 211,866</b>	<b>-35.6%</b>	<b>\$ 165,311</b>	<b>-17.5%</b>	<b>\$ 1,352,404</b>	<b>\$ 1,906,028</b>	<b>-29.0%</b>	<b>\$ 2,106,688</b>	<b>-35.8%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 62,082	\$ 90,921	-31.7%	\$ 87,147	-28.8%	\$ 619,676	\$ 828,945	-25.2%	\$ 775,555	-20.1%
Benefits	19,389	24,823	-21.9%	21,415	-9.5%	163,014	222,976	-26.9%	202,510	-19.5%
Physician Services	84,700	110,703	-23.5%	94,314	-10.2%	684,781	1,009,298	-32.2%	945,834	-27.6%
Cost of Drugs Sold	10	8,710	-99.9%	2,964	-99.7%	44,732	79,412	-43.7%	49,335	-9.3%
Supplies	1,383	5,836	-76.3%	3,072	-55.0%	37,862	52,955	-28.5%	41,269	-8.3%
Utilities	3,428	4,383	-21.8%	3,397	0.9%	25,339	27,390	-7.5%	25,026	1.3%
Repairs and Maintenance	1,184	1,892	-37.4%	144	724.3%	6,559	17,028	-61.5%	6,244	5.0%
Leases and Rentals	495	391	26.7%	453	9.3%	4,284	3,519	21.7%	3,929	9.0%
Other Expense	1,025	1,848	-44.5%	1,838	-44.2%	12,117	16,632	-27.1%	14,507	-16.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 173,695</b>	<b>\$ 249,507</b>	<b>-30.4%</b>	<b>\$ 214,744</b>	<b>-19.1%</b>	<b>\$ 1,598,364</b>	<b>\$ 2,258,155</b>	<b>-29.2%</b>	<b>\$ 2,064,208</b>	<b>-22.6%</b>
Depreciation/Amortization	\$ 4,620	\$ 5,034	-8.2%	\$ 4,841	-4.6%	\$ 42,125	\$ 45,983	-8.4%	\$ 45,438	-7.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 178,315</b>	<b>\$ 254,541</b>	<b>-29.9%</b>	<b>\$ 219,585</b>	<b>-18.8%</b>	<b>\$ 1,640,489</b>	<b>\$ 2,304,138</b>	<b>-28.8%</b>	<b>\$ 2,109,646</b>	<b>-22.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (41,919)</b>	<b>\$ (42,675)</b>	<b>1.8%</b>	<b>\$ (54,274)</b>	<b>22.8%</b>	<b>\$ (288,085)</b>	<b>\$ (398,110)</b>	<b>27.6%</b>	<b>\$ (2,958)</b>	<b>9637.9%</b>
Operating Margin	-30.73%	-20.14%	52.6%	-32.83%	-6.4%	-21.30%	-20.89%	2.0%	-0.14%	15069.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	780	1,154	-32.4%	1,004	-22.3%	8,014	10,515	-23.8%		0.0%
Average Revenue per Office Visit	316.05	381.42	-17.1%	333.21	-5.1%	346.09	381.65	-9.3%	365.17	-5.2%
Hospital FTE's (Salaries and Wages)	15.2	24.1	-37.1%	22.5	-32.5%	16.4	24.1	-32.0%	22.1	-25.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 183,300	\$ 149,977	22.2%	\$ 144,564	26.8%	\$ 1,646,431	\$ 1,365,932	20.5%	\$ 1,732,441	-5.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 183,300</b>	<b>\$ 149,977</b>	<b>22.2%</b>	<b>\$ 144,564</b>	<b>26.8%</b>	<b>\$ 1,646,431</b>	<b>\$ 1,365,932</b>	<b>20.5%</b>	<b>\$ 1,732,441</b>	<b>-5.0%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 69,815	\$ (46,253)	-250.9%	\$ 76,299	-8.5%	\$ 533,491	\$ (426,530)	-225.1%	\$ (97,076)	-649.6%
Self Pay Adjustments	22,846	(7,340)	-411.3%	10,439	118.8%	157,736	(67,685)	-333.0%	(35,411)	-545.4%
Bad Debts	15,711	220,559	-92.9%	23,791	-34.0%	468,178	2,033,932	-77.0%	1,209,670	-61.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 108,372</b>	<b>\$ 166,966</b>	<b>-35.1%</b>	<b>\$ 110,530</b>	<b>-2.0%</b>	<b>\$ 1,159,405</b>	<b>\$ 1,539,717</b>	<b>-24.7%</b>	<b>\$ 1,077,183</b>	<b>7.6%</b>
	<b>59.12%</b>	<b>111.33%</b>		<b>76.46%</b>		<b>70.42%</b>	<b>112.72%</b>		<b>62.18%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 74,928</b>	<b>\$ (16,989)</b>	<b>-541.0%</b>	<b>\$ 34,034</b>	<b>120.2%</b>	<b>\$ 487,025</b>	<b>\$ (173,785)</b>	<b>-380.2%</b>	<b>\$ 655,258</b>	<b>-25.7%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 74,928</b>	<b>\$ (16,989)</b>	<b>-541.0%</b>	<b>\$ 34,034</b>	<b>120.2%</b>	<b>\$ 487,025</b>	<b>\$ (173,785)</b>	<b>-380.2%</b>	<b>\$ 655,258</b>	<b>-25.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 25,085	\$ 32,051	-21.7%	\$ 31,067	-19.3%	\$ 261,432	\$ 291,909	-10.4%	\$ 280,035	-6.6%
Benefits	7,834	8,751	-10.5%	7,634	2.6%	68,773	78,520	-12.4%	73,122	-5.9%
Physician Services	41,109	60,078	-31.6%	33,338	23.3%	433,505	547,169	-20.8%	354,864	22.2%
Cost of Drugs Sold	5,169	1,617	219.6%	1,127	358.5%	25,731	14,726	74.7%	18,329	40.4%
Supplies	745	3,550	-79.0%	1,241	-40.0%	9,272	32,245	-71.2%	39,047	-76.3%
Utilities	2,966	3,550	-16.4%	2,785	6.5%	25,843	25,949	-0.4%	22,417	15.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	63	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 82,907</b>	<b>\$ 109,604</b>	<b>-24.4%</b>	<b>\$ 77,192</b>	<b>7.4%</b>	<b>\$ 824,619</b>	<b>\$ 990,581</b>	<b>-16.8%</b>	<b>\$ 787,813</b>	<b>4.7%</b>
Depreciation/Amortization	\$ 29,324	\$ 39,327	-25.4%	\$ 40,117	-26.9%	\$ 266,714	\$ 359,193	-25.7%	\$ 361,054	-26.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 112,232</b>	<b>\$ 148,931</b>	<b>-24.6%</b>	<b>\$ 117,309</b>	<b>-4.3%</b>	<b>\$ 1,091,333</b>	<b>\$ 1,349,774</b>	<b>-19.1%</b>	<b>\$ 1,148,868</b>	<b>-5.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (37,304)</b>	<b>\$ (165,920)</b>	<b>-77.5%</b>	<b>\$ (83,275)</b>	<b>-55.2%</b>	<b>\$ (604,308)</b>	<b>\$ (1,523,559)</b>	<b>-60.3%</b>	<b>\$ (493,610)</b>	<b>22.4%</b>
Operating Margin	-49.79%	976.63%	-105.1%	-244.68%	-79.7%	-124.08%	876.69%	-114.2%	-75.33%	64.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	560	446	25.6%	417	34.3%	4,629	4,062	14.0%	5,289	-12.5%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	560	446	25.6%	417	34.3%	4,629	4,062	14.0%	5,289	-12.5%
Average Revenue per Office Visit	327.32	336.27	-2.7%	346.68	-5.6%	355.68	336.27	5.8%	270.52	31.5%
Hospital FTE's (Salaries and Wages)	6.7	9.1	-26.0%	9.2	-27.2%	7.9	9.0	-12.5%	8.9	-11.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
JUNE 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 40,049	\$ 45,081	\$ 85,130	19.8%	\$ 494,562	\$ 391,448	\$ 886,010	20.0%
Medicaid	91,051	48,425	139,476	32.4%	1,063,794	427,811	1,491,605	33.7%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	42,280	36,465	78,745	18.3%	468,798	341,901	810,699	18.3%
Self Pay	75,508	53,638	129,146	30.0%	743,042	482,498	1,225,540	27.7%
Other	(2,368)	(310)	(2,678)	-0.6%	3,384	2,773	6,156	0.1%
<b>Total</b>	<b>\$ 246,520</b>	<b>\$ 183,300</b>	<b>\$ 429,820</b>	<b>100.0%</b>	<b>\$ 2,773,580</b>	<b>\$ 1,646,431</b>	<b>\$ 4,420,010</b>	<b>100.0%</b>

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 20,642	\$ 12,404	\$ 33,046	27.5%	\$ 398,409	\$ 115,381	\$ 513,791	34.3%
Medicaid	24,685	13,612	38,297	31.8%	361,188	134,845	496,033	33.1%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	14,025	9,070	23,094	19.2%	131,566	97,611	229,176	15.3%
Self Pay	14,359	10,248	24,607	20.4%	166,427	86,702	253,129	16.9%
Other	1,280	33	1,313	1.1%	6,074	1,747	7,822	0.5%
<b>Total</b>	<b>\$ 74,991</b>	<b>\$ 45,367</b>	<b>\$ 120,358</b>	<b>100.0%</b>	<b>\$ 1,063,664</b>	<b>\$ 436,286</b>	<b>\$ 1,499,950</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
JUNE 2020**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 40,049	16.2%	\$ 52,939	15.8%	\$ 494,562	17.8%	\$ 545,079	14.0%
Medicaid	91,051	37.0%	151,827	45.4%	1,063,794	38.4%	1,681,996	43.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	42,280	17.2%	50,928	15.2%	468,798	16.9%	745,824	19.2%
Self Pay	75,508	30.6%	78,151	23.4%	743,042	26.8%	910,895	23.4%
Other	(2,368)	-1.0%	696	0.2%	3,384	0.1%	9,634	0.2%
<b>TOTAL</b>	<b>\$ 246,520</b>	<b>100.0%</b>	<b>\$ 334,542</b>	<b>100.0%</b>	<b>\$ 2,773,580</b>	<b>100.0%</b>	<b>\$ 3,893,429</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 20,642	27.5%	\$ 6,691	7.2%	\$ 398,409	37.4%	\$ 58,943	6.7%
Medicaid	24,685	33.0%	48,308	52.4%	361,188	34.0%	411,233	47.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,025	18.7%	23,008	24.9%	131,566	12.4%	237,314	27.2%
Self Pay	14,359	19.1%	14,064	15.2%	166,427	15.6%	165,428	18.9%
Other	1,280	1.7%	239	0.3%	6,074	0.6%	685	0.1%
<b>TOTAL</b>	<b>\$ 74,991</b>	<b>100.0%</b>	<b>\$ 92,310</b>	<b>100.0%</b>	<b>\$ 1,063,664</b>	<b>100.0%</b>	<b>\$ 873,603</b>	<b>100.0%</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
JUNE 2020**

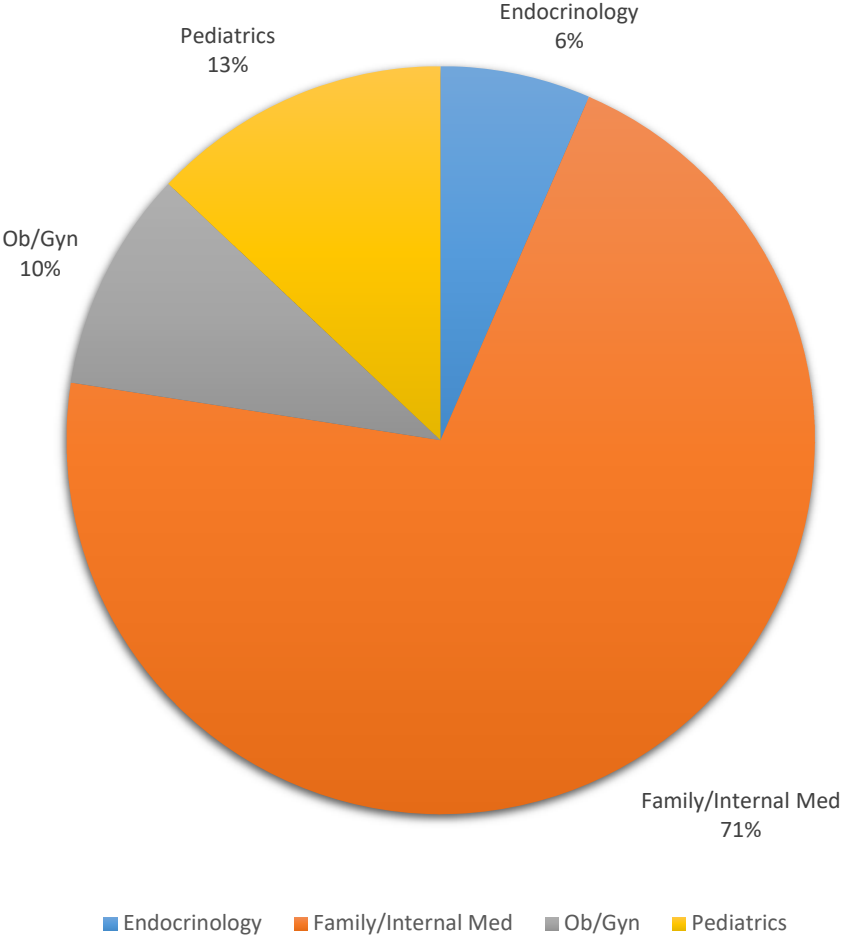
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,081	24.6%	\$ 39,104	27.0%	\$ 391,448	23.8%	\$ 345,576	19.9%
Medicaid	48,425	26.4%	\$ 33,606	23.2%	427,811	26.0%	606,997	35.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	36,465	19.9%	\$ 28,480	19.7%	341,901	20.8%	331,086	19.1%
Self Pay	53,638	29.3%	\$ 43,094	29.8%	482,498	29.2%	448,183	25.9%
Other	(310)	-0.2%	\$ 280	0.2%	2,773	0.2%	600	0.0%
<b>TOTAL</b>	<b>\$ 183,300</b>	<b>100.0%</b>	<b>\$ 144,564</b>	<b>100.0%</b>	<b>\$ 1,646,431</b>	<b>100.0%</b>	<b>\$ 1,732,441</b>	<b>100.0%</b>

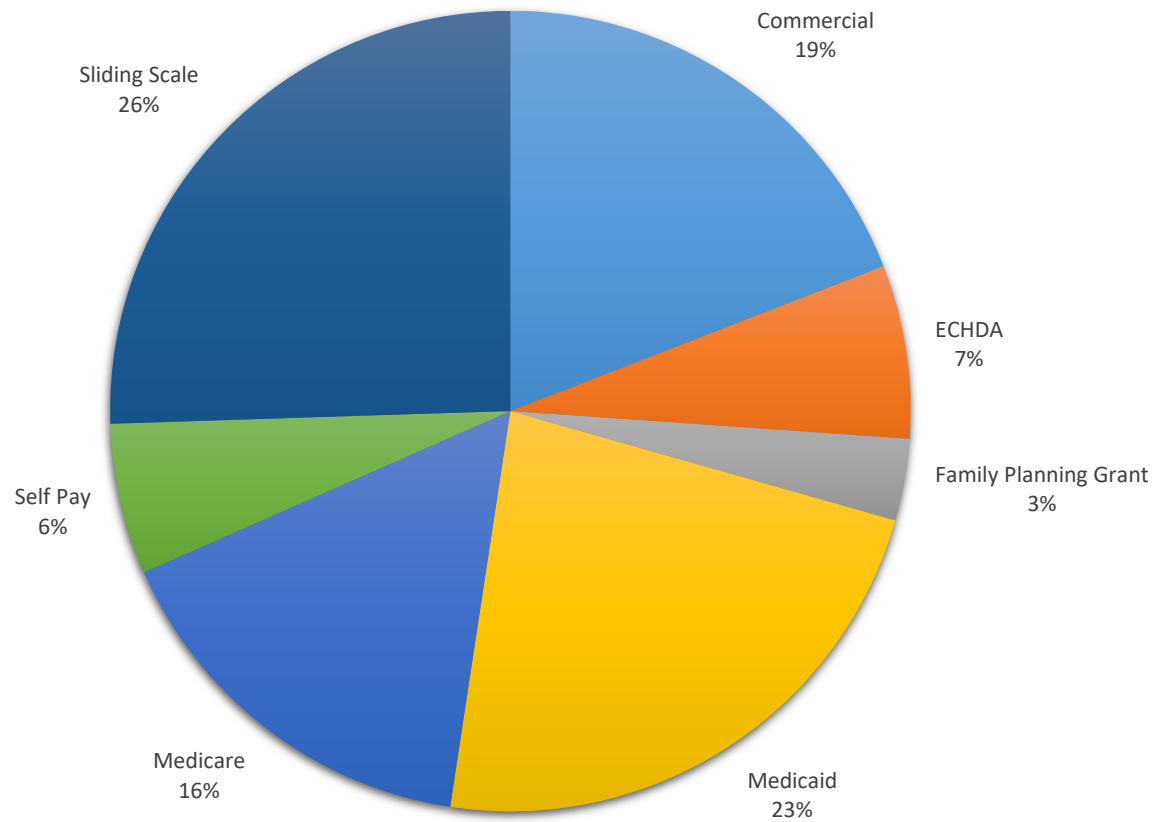
**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,404	27.3%	\$ 9,276	29.8%	\$ 115,381	26.4%	\$ 80,150	19.6%
Medicaid	13,612	30.0%	7,504	24.1%	134,845	30.9%	157,513	38.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,070	20.0%	8,230	26.5%	97,611	22.4%	112,286	27.4%
Self Pay	10,248	22.6%	6,089	19.6%	86,702	19.9%	60,005	14.6%
Other	33	0.1%	(20)	-0.1%	1,747	0.4%	(4)	0.0%
<b>TOTAL</b>	<b>\$ 45,367</b>	<b>100.0%</b>	<b>\$ 31,079</b>	<b>100.0%</b>	<b>\$ 436,287</b>	<b>100.0%</b>	<b>\$ 409,949</b>	<b>100.0%</b>

### FHC June Visits By Service



### FHC June Visits by Financial Class



Commercial ECHDA Family Planning Grant Medicaid Medicare Self Pay Sliding Scale

## FHC Executive Director's Report-August 2020

- **Provider Update:** Dr. Poudel, Pediatrician, is expected to start September 2020. Dr Poudel will practice at our Clements location.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 4 LVNs, 2 Medical Assistants, 3 Front Desk, and 1 Eligibility Coordinator.
- **Telehealth Update:** For the month of June, telehealth visits accounted for 15% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to COVID 19, the Family Health Clinic will be temporarily consolidating locations for the next 90 days. Our two providers from West University will be temporarily seeing patients at our Clements location.

FHC has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Thursday 8am-5pm and Friday 8am to noon; implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.



**ECTOR COUNTY HOSPITAL DISTRICT  
Investment Portfolio  
Charles Brown, Hilltop Securities Independent Network Inc.**

**June 30, 2020**

*All prices and values reflected in this report are captured from the current Hilltop Securities statements.*

*"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."*

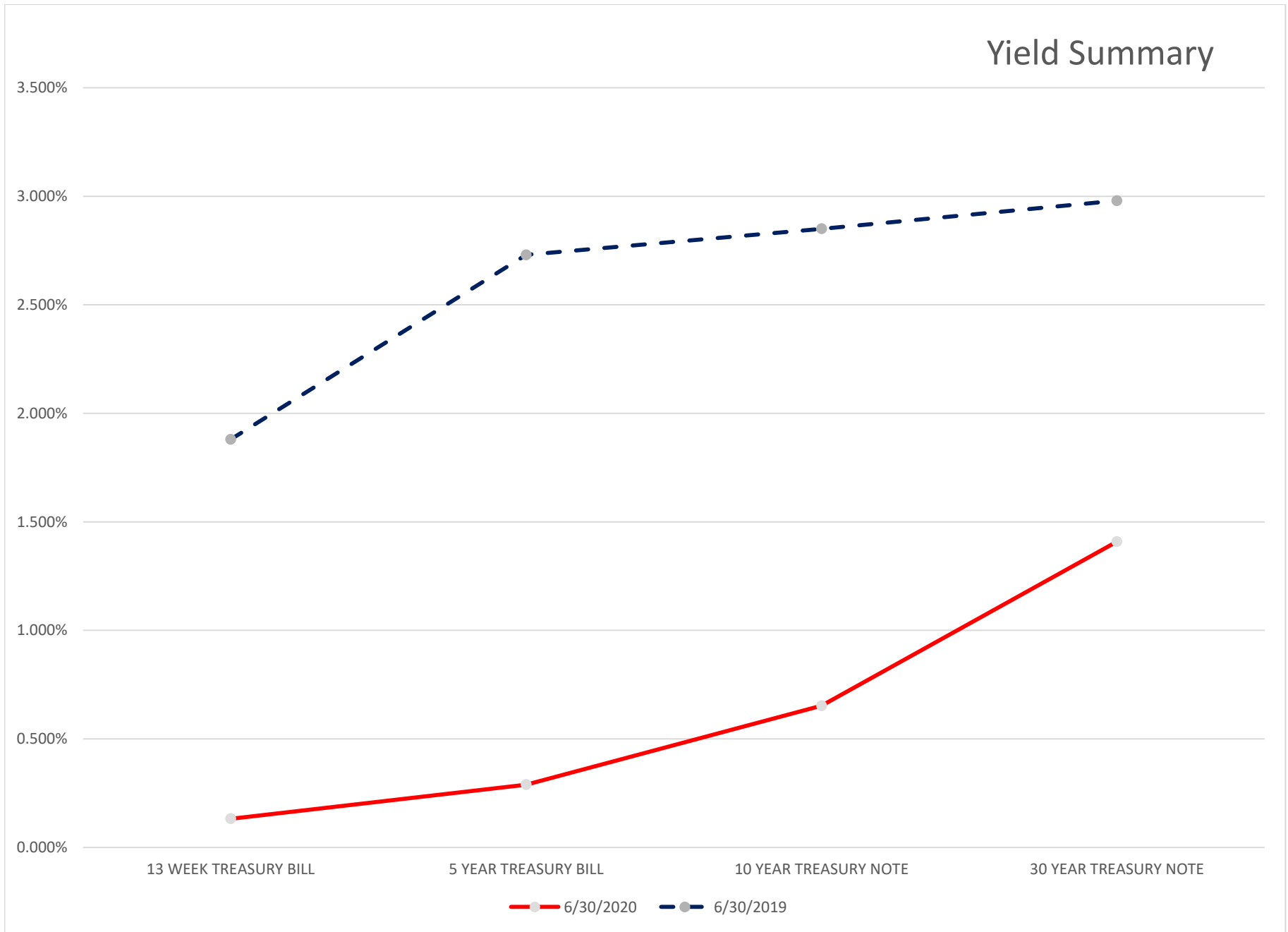
**ECTOR COUNTY HOSPITAL DISTRICT**  
**June 30, 2020**

**Yield Summary**

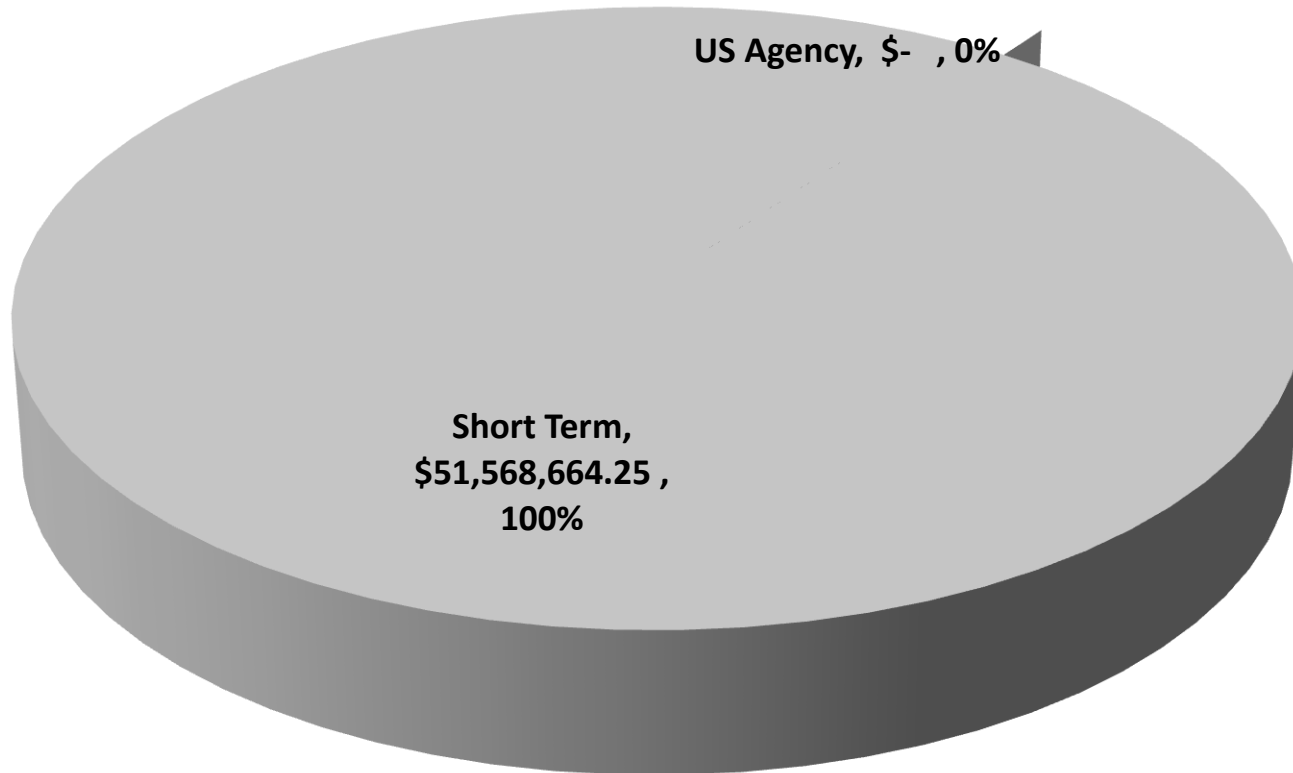
<b>SECTOR</b>	<b>PAR VALUE</b>	<b>Weighted Avg Yield</b>	<b>Market Value</b>	<b>Gain/Loss</b>
US AGENCY	\$ -	0.000%	\$ -	\$ -
SHORT-TERM INVESTMENTS	\$ 51,568,664.25	0.973%	\$ 51,618,857.07	\$ 50,192.82
<b>TOTAL</b>	<b>\$ 51,568,664.25</b>	<b>0.973%</b>	<b>\$ 51,618,857.07</b>	<b>\$ 50,192.82</b>

	<b>6/30/2020</b>	<b>6/30/2019</b>
<b>13 WEEK TREASURY BILL</b>	0.132%	1.880%
<b>5 YEAR TREASURY BILL</b>	0.289%	2.730%
<b>10 YEAR TREASURY NOTE</b>	0.653%	2.850%
<b>30 YEAR TREASURY NOTE</b>	1.409%	2.980%

# Yield Summary



### Asset Distribution by Book Value





**ECTOR COUNTY HOSPITAL DISTRICT**

June 30, 2020

**Safekeeping**

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location Dispro 4 (339788818)</b>					
912828VV9	DP4-US Treasury	8/31/2020	2.125%	\$ 900,000.00	\$ 902,898.00
912796TP4	DP4-T-Bill	11/5/2020	0.000%	\$ 750,000.00	\$ 749,580.00
Money Market	DP4-Dreyfus	-	0.010%	\$ 3,741,973.10	\$ 3,741,973.10
<b>TOTAL</b>				<b>\$ 5,391,973.10</b>	<b>\$ 5,394,451.10</b>

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location Funded Depreciation (339814498)</b>					
C108452T1	FND CDARS	8/20/2020	1.800%	\$ 5,000,000.00	\$ 4,999,000.00
3135G0T60	FND-FNMA	7/30/2020	1.500%	\$ 5,000,000.00	\$ 5,005,550.00
912796TP4	FND-T-Bill	11/5/2020	0.000%	\$ 5,000,000.00	\$ 4,997,200.00
3130AEWA4	FND-FHLB	10/1/2020	2.625%	\$ 5,000,000.00	\$ 5,030,600.00
912796320	FND-T-Bill	9/22/2020	0.000%	\$ 14,003,000.00	\$ 13,998,659.07
Money Market	FND-Dep Dreyfus	-	0.010%	\$ 600,643.00	\$ 600,643.00
<b>TOTAL</b>				<b>\$ 34,603,643.00</b>	<b>\$ 34,631,652.07</b>

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location Funded Workers Comp (339818296)</b>					
912828VV9	FWC-US Treasury	8/31/2020	2.125%	\$ 500,000.00	\$ 501,610.00
3130AEWA4	FWC-FHLB	10/1/2020	2.625%	\$ 600,000.00	\$ 603,672.00
C108452T1	FWC CDARS	8/20/2020	1.790%	\$ 600,000.00	\$ 599,880.00
Money Market	FWC-Dreyfus	-	0.010%	\$ 568,314.17	\$ 568,314.17
<b>TOTAL</b>				<b>\$ 2,268,314.17</b>	<b>\$ 2,273,476.17</b>

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location Professional Liability (339767185)</b>					
3130AEWA4	ProfLiab-FHLB	10/1/2020	2.625%	\$ 500,000.00	\$ 503,060.00
C108452T1	Prof Liab-CDARS	8/20/2020	1.806%	\$ 500,000.00	\$ 499,900.00
3135G0T60	ProfLiab-FNMA	7/30/2020	1.500%	\$ 525,000.00	\$ 525,582.75
912796TP4	ProfLiab-T-Bill	11/5/2020	0.000%	\$ 1,000,000.00	\$ 999,440.00
Money Market	Prof Liab-Dreyfus	-	0.010%	\$ 569,684.39	\$ 569,684.39
<b>TOTAL</b>				<b>\$ 3,094,684.39</b>	<b>\$ 3,097,667.14</b>

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location Designated Funds (339801057)</b>					
912828VV9	DES-US Treasury	8/31/2020	2.125%	\$ 1,000,000.00	\$ 1,003,220.00
3130AEWA4	Des-FHLB	10/1/2020	2.625%	\$ 500,000.00	\$ 503,060.00
C108452T1	DES-CDARS	8/20/2020	1.806%	\$ 500,000.00	\$ 499,900.00
Money Market	DES-Dreyfus	-	0.010%	\$ 1,227,652.56	\$ 1,227,652.56
<b>TOTAL</b>				<b>\$ 3,227,652.56</b>	<b>\$ 3,233,832.56</b>

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	PAR VALUE	MARKET VALUE
<b>Safekeeping Location General Operating (339809022)</b>					
3130AEWA4	GenOp-FHLB	10/1/2020	2.650%	\$ 900,000.00	\$ 903,951.00
912828VV9	GenOp-US Treasury	8/31/2020	2.125%	\$ 500,000.00	\$ 501,610.00
C108452T1	GenOp-CDARS	8/20/2020	1.806%	\$ 900,000.00	\$ 899,820.00
Money Market	GEN Op-Dreyfus	-	0.010%	\$ 682,397.03	\$ 682,397.03
<b>TOTAL</b>				<b>\$ 2,982,397.03</b>	<b>\$ 2,987,778.03</b>

<b>GRAND TOTAL</b>	<b>\$ 51,568,664.25</b>	<b>\$ 51,618,857.07</b>
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**ECTOR COUNTY HOSPITAL DISTRICT**

June 30, 2020

**Short Term Investments**

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	GAIN (LOSS)
912828VV9	DP4-US Treasury	8/31/2020	2.125%	2.125%	\$900,000.00	\$900,000.00	\$900,000.00	\$902,898.00	\$19,125.00	\$2,898.00
912796TP4	DP4-T-Bill	11/5/2020	0.000%	0.100%	\$750,000.00	\$750,000.00	\$750,000.00	\$749,580.00	\$750.00	(\$420.00)
C108452T1	FND CDARS	8/20/2020	1.800%	1.800%	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$4,999,000.00	\$90,000.00	(\$1,000.00)
3135G0T60	FND-FNMA	7/30/2020	1.500%	1.500%	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$5,005,550.00	\$75,000.00	\$5,550.00
912796TP4	FND-T-Bill	11/5/2020	0.000%	0.100%	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$4,997,200.00	\$5,000.00	(\$2,800.00)
3130AEWA4	FND-FHLB	10/1/2020	2.625%	2.625%	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$5,030,600.00	\$131,250.00	\$30,600.00
912796320	FND-T-Bill	9/22/2020	0.000%	0.100%	\$14,003,000.00	\$14,003,000.00	\$14,003,000.00	\$13,998,659.07	\$14,003.00	(\$4,340.93)
912828VV9	FWC-US Treasury	8/31/2020	2.125%	2.125%	\$500,000.00	\$500,000.00	\$500,000.00	\$501,610.00	\$10,625.00	\$1,610.00
3130AEWA4	FWC-FHLB	10/1/2020	2.625%	2.625%	\$600,000.00	\$600,000.00	\$600,000.00	\$603,672.00	\$15,750.00	\$3,672.00
C108452T1	FWC CDARS	8/20/2020	1.790%	1.790%	\$600,000.00	\$600,000.00	\$600,000.00	\$599,880.00	\$10,740.00	(\$120.00)
3130AEWA4	ProfLiab-FHLB	10/1/2020	2.625%	2.625%	\$500,000.00	\$500,000.00	\$500,000.00	\$503,060.00	\$13,125.00	\$3,060.00
C108452T1	Prof Liab-CDARS	8/20/2020	1.806%	1.806%	\$500,000.00	\$500,000.00	\$500,000.00	\$499,900.00	\$9,030.00	(\$100.00)
3135G0T60	ProfLiab-FNMA	7/30/2020	1.500%	1.500%	\$525,000.00	\$525,000.00	\$525,000.00	\$525,582.75	\$7,875.00	\$582.75
912796TP4	ProfLiab-T-Bill	11/5/2020	0.000%	0.100%	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$999,440.00	\$1,000.00	(\$560.00)
912828VV9	DES-US Treasury	8/31/2020	2.125%	2.125%	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$1,003,220.00	\$21,250.00	\$3,220.00
3130AEWA4	Des-FHLB	10/1/2020	2.625%	2.625%	\$500,000.00	\$500,000.00	\$500,000.00	\$503,060.00	\$13,125.00	\$3,060.00
C108452T1	DES-CDARS	8/20/2020	1.806%	1.806%	\$500,000.00	\$500,000.00	\$500,000.00	\$499,900.00	\$9,030.00	(\$100.00)
3130AEWA4	GenOp-FHLB	10/1/2020	2.650%	2.650%	\$900,000.00	\$900,000.00	\$900,000.00	\$903,951.00	\$23,850.00	\$3,951.00
912828VV9	GenOp-US Treasury	8/31/2020	2.125%	2.125%	\$500,000.00	\$500,000.00	\$500,000.00	\$501,610.00	\$10,625.00	\$1,610.00
C108452T1	GenOp-CDARS	8/20/2020	1.806%	1.806%	\$900,000.00	\$900,000.00	\$900,000.00	\$899,820.00	\$16,254.00	(\$180.00)
<b>Weighted Avg Life</b>		0.08			<b>\$44,178,000.00</b>	<b>\$44,178,000.00</b>	<b>\$44,178,000.00</b>	<b>\$44,228,192.82</b>	<b>\$497,407.00</b>	<b>50,192.82</b>
<b>Weighted Avg Yield</b>		1.08%								

CUSIP	DESCRIPTION	MATURITY	COUPON (%)	YIELD (%)	ORIGINAL FACE	PAR VALUE	BOOK VALUE	MARKET VALUE	ANNUAL INCOME	
Money Market	DP4-Dreyfus		0.01%	0.01%	\$3,741,973.10	\$3,741,973.10	\$3,741,973.10	\$3,741,973.10	\$374.20	
Money Market	FND-Dep Dreyfus		0.01%	0.01%	\$600,643.00	\$600,643.00	\$600,643.00	\$600,643.00	\$60.06	
Money Market	FWC-Dreyfus		0.01%	0.01%	\$568,314.17	\$568,314.17	\$568,314.17	\$568,314.17	\$56.83	
Money Market	Prof Liab-Dreyfus		0.01%	0.01%	\$569,684.39	\$569,684.39	\$569,684.39	\$569,684.39	\$56.97	
Money Market	DES-Dreyfus		0.01%	0.01%	\$1,227,652.56	\$1,227,652.56	\$1,227,652.56	\$1,227,652.56	\$122.77	
Money Market	GEN Op-Dreyfus		0.01%	0.01%	\$682,397.03	\$682,397.03	\$682,397.03	\$682,397.03	\$68.24	
<b>Weighted Avg Life</b>		0.00			<b>\$ 7,390,664.25</b>	<b>\$ 7,390,664.25</b>	<b>7,390,664.25</b>	<b>7,390,664.25</b>	<b>\$739.07</b>	
<b>Weighted Avg Yield</b>		0.02%								

**ECTOR COUNTY HOSPITAL DISTRICT**  
**June 30, 2020**

**Outstanding Bonded Debt**

***2010-B Build America Bonds***

Amount	MAT/Call		
\$1,820,000	9/15/2020		
\$10,333,000	9/15/2025	CALL	9/15/2020
\$29,058,000	9/15/2035	CALL	9/15/2020



**MEMORANDUM**

TO: Russell Tippin, President and Chief Executive Officer  
FROM: Steve Ewing, Chief Financial Officer  
RE: **Quarterly Investment Report – Third Quarter 2020**  
DATE: July 27, 2020

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2020 will be presented at the Finance Committee meeting August 4, 2020. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the third quarter of fiscal 2020 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of June 30, 2020 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

Steve Ewing  
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	985	1,140	-13.6%	1,149	-14.3%	9,576	10,522	-9.0%	10,361	-7.6%
Neonatal ICU (NICU)	29	30	-3.3%	33	-12.1%	257	261	-1.5%	256	0.4%
<b>Total Admissions</b>	<b>1,014</b>	<b>1,170</b>	<b>-13.3%</b>	<b>1,182</b>	<b>-14.2%</b>	<b>9,833</b>	<b>10,783</b>	<b>-8.8%</b>	<b>10,617</b>	<b>-7.4%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,637	4,167	-12.7%	4,258	-14.6%	34,640	39,364	-12.0%	38,396	-9.8%
ICU	516	412	25.2%	443	16.5%	3,627	3,854	-5.9%	3,787	-4.2%
CCU	158	412	-61.7%	436	-63.8%	2,693	3,855	-30.1%	3,775	-28.7%
NICU	455	552	-17.6%	503	-9.5%	4,507	4,804	-6.2%	4,479	0.6%
<b>Total Patient Days</b>	<b>4,766</b>	<b>5,543</b>	<b>-14.0%</b>	<b>5,640</b>	<b>-15.5%</b>	<b>45,467</b>	<b>51,877</b>	<b>-12.4%</b>	<b>50,437</b>	<b>-9.9%</b>
Observation (Obs) Days	632	783	-19.3%	722	-12.5%	6,564	6,967	-5.8%	6,892	-4.8%
Nursery Days	283	279	1.4%	233	21.5%	2,702	2,419	11.7%	2,303	17.3%
<b>Total Occupied Beds / Bassinets</b>	<b>5,681</b>	<b>6,605</b>	<b>-14.0%</b>	<b>6,595</b>	<b>-13.9%</b>	<b>54,733</b>	<b>61,263</b>	<b>-10.7%</b>	<b>59,632</b>	<b>-8.2%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.38	4.38	0.0%	4.47	-2.1%	4.28	4.47	-4.4%	4.44	-3.6%
NICU	15.69	18.40	-14.7%	15.24	2.9%	17.54	18.41	-4.7%	17.50	0.2%
<b>Total ALOS</b>	<b>4.70</b>	<b>4.74</b>	<b>-0.8%</b>	<b>4.77</b>	<b>-1.5%</b>	<b>4.62</b>	<b>4.81</b>	<b>-3.9%</b>	<b>4.75</b>	<b>-2.7%</b>
Acute / Adult & Pediatric w/o OB	5.38			5.26	2.3%	5.19			5.23	-0.9%
<b>Average Daily Census</b>	<b>158.9</b>	<b>184.8</b>	<b>-14.0%</b>	<b>188.0</b>	<b>-15.5%</b>	<b>165.9</b>	<b>189.3</b>	<b>-12.4%</b>	<b>184.8</b>	<b>-10.2%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5604</b>	<b>1.5512</b>	<b>0.6%</b>	<b>1.5088</b>	<b>3.4%</b>	<b>1.5705</b>	<b>1.5712</b>	<b>0.0%</b>	<b>1.5604</b>	<b>0.6%</b>
<b>Medicare</b>										
Admissions	343	449	-23.6%	472	-27.3%	3,443	4,160	-17.2%	4,099	-16.0%
Patient Days	1,782	2,235	-20.3%	2,309	-22.8%	16,413	21,078	-22.1%	20,596	-20.3%
Average Length of Stay	5.20	4.98	4.4%	4.89	6.2%	4.77	5.07	-5.9%	5.02	-5.1%
Case Mix Index	1.8507			1.6540	11.9%	1.8234			1.7235	5.8%
<b>Medicaid</b>										
Admissions	131	148	-11.5%	137	-4.4%	1,235	1,360	-9.2%	1,319	-6.4%
Patient Days	600	807	-25.7%	758	-20.8%	6,102	7,416	-17.7%	7,037	-13.3%
Average Length of Stay	4.58	5.45	-16.0%	5.53	-17.2%	4.94	5.45	-9.4%	5.34	-7.4%
Case Mix Index	1.1343			1.0526	7.8%	1.1477			1.1963	-4.1%
<b>Commercial</b>										
Admissions	264	326	-19.0%	313	-15.7%	2,672	2,997	-10.8%	2,949	-9.4%
Patient Days	1,100	1,347	-18.3%	1,414	-22.2%	11,578	12,604	-8.1%	12,446	-7.0%
Average Length of Stay	4.17	4.13	0.8%	4.52	-7.8%	4.33	4.21	3.0%	4.22	2.7%
Case Mix Index	1.3800			1.5492	-10.9%	1.4542			1.5165	-4.1%
<b>Self Pay</b>										
Admissions	256	225	13.8%	238	7.6%	2,246	2,067	8.7%	2,050	9.6%
Patient Days	1,164	1,029	13.1%	1,021	14.0%	10,154	9,621	5.5%	9,279	9.4%
Average Length of Stay	4.55	4.57	-0.6%	4.29	6.0%	4.52	4.65	-2.9%	4.53	-0.1%
Case Mix Index	1.5073			1.3215	14.1%	1.4655			1.4639	0.1%
<b>All Other</b>										
Admissions	20	22	-9.1%	22	-9.1%	237	199	19.1%	200	18.5%
Patient Days	120	107	12.1%	138	-13.0%	1,220	985	23.9%	1,079	13.1%
Average Length of Stay	6.00	4.86	23.4%	6.27	-4.3%	5.15	4.95	4.0%	5.40	-4.6%
Case Mix Index	1.5240			2.3175	-34.2%	1.9350			2.0165	-4.0%
<b>Radiology</b>										
InPatient	3,737	4,391	-14.9%	4,490	-16.8%	35,619	41,090	-13.3%	40,047	-11.1%
OutPatient	6,482	7,550	-14.1%	7,822	-17.1%	64,296	68,821	-6.6%	70,175	-8.4%
<b>Cath Lab</b>										
InPatient	473	521	-9.2%	313	51.1%	4,252	4,878	-12.8%	4,533	-6.2%
OutPatient	834	598	39.5%	477	74.8%	5,031	5,453	-7.7%	5,517	-8.8%
<b>Laboratory</b>										
InPatient	64,078	70,629	-9.3%	71,894	-10.9%	590,783	661,012	-10.6%	646,029	-8.6%
OutPatient	56,589	57,857	-2.2%	60,989	-7.2%	512,080	527,323	-2.9%	537,675	-4.8%
<b>Other</b>										
Deliveries	182	172	5.8%	158	15.2%	1,613	1,491	8.2%	1,429	12.9%
<b>Surgical Cases</b>										
InPatient	251	287	-12.5%	284	-11.6%	2,227	2,645	-15.8%	2,638	-15.6%
OutPatient	498	529	-5.9%	445	11.9%	4,022	4,818	-16.5%	4,846	-17.0%
<b>Total Surgical Cases</b>	<b>749</b>	<b>816</b>	<b>-8.2%</b>	<b>729</b>	<b>2.7%</b>	<b>6,249</b>	<b>7,463</b>	<b>-16.3%</b>	<b>7,484</b>	<b>-16.5%</b>
<b>GI Procedures (Endo)</b>										
InPatient	96	147	-34.7%	159	-39.6%	1,229	1,378	-10.8%	1,368	-10.2%
OutPatient	194	222	-12.6%	250	-22.4%	1,897	2,024	-6.3%	2,142	-11.4%
<b>Total GI Procedures</b>	<b>290</b>	<b>369</b>	<b>-21.4%</b>	<b>409</b>	<b>-29.1%</b>	<b>3,126</b>	<b>3,402</b>	<b>-8.1%</b>	<b>3,510</b>	<b>-10.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,162	4,565	-30.7%	4,451	-29.0%	35,925	41,788	-14.0%	41,140	-12.7%
Observation Days	632	783	-19.3%	722	-12.5%	6,564	6,967	-5.8%	6,892	-4.8%
Other O/P Occasions of Service	17,994	18,756	-4.1%	17,889	0.6%	160,654	170,198	-5.6%	172,334	-6.8%
<b>Total O/P Occasions of Svc.</b>	<b>21,788</b>	<b>24,104</b>	<b>-9.6%</b>	<b>23,062</b>	<b>-5.5%</b>	<b>203,143</b>	<b>218,953</b>	<b>-7.2%</b>	<b>220,366</b>	<b>-7.8%</b>
<b>Hospital Operations</b>										
Manhours Paid	237,405	289,558	-18.0%	272,745	-13.0%	2,378,332	2,666,918	-10.8%	2,450,092	-2.9%
FTE's	1,384.9	1,689.1	-18.0%	1,591.0	-13.0%	1,519.0	1,703.3	-10.8%	1,570.6	-3.3%
Adjusted Patient Days	9,013	10,266	-12.2%	10,380	-13.2%	84,450	95,294	-11.4%	93,221	-9.4%
Hours / Adjusted Patient Day	26.34	28.21	-6.6%	26.28	0.2%	28.16	27.99	0.6%	26.28	7.2%
Occupancy - Actual Beds	45.5%	52.9%	-14.0%	53.9%	-15.5%	47.5%	54.2%	-12.4%	52.9%	-10.2%
FTE's / Adjusted Occupied Bed	4.6	4.9	-6.6%	4.6	0.2%	4.9	4.9	0.6%	4.6	7.2%
<b>InPatient Rehab Unit</b>										
Admissions	34	46	-26.1%	25	36.0%	316	405	-22.0%	363	-12.9%
Patient Days	511	561	-8.9%	432	18.3%	4,213	4,939	-14.7%	4,567	-7.8%
Average Length of Stay	15.0	12.2	23.2%	17.3	-13.0%	13.3	12.2	9.3%	12.6	6.0%
Manhours Paid	8,776	8,518	3.0%	6,068	44.6%	72,751	76,466	-4.9%	51,297	41.8%
FTE's	51.2	49.7	3.0%	35.4	44.6%	46.5	48.8	-4.9%	32.9	41.3%
<b>Center for Primary Care - Clemons</b>										
Total Medical Visits	780	1,154	-32.4%	1,004	-22.3%	8,014	10,515	-23.8%	10,662	-24.8%
Manhours Paid	2,599	4,135	-37.1%	3,851	-32.5%	25,640	37,702	-32.0%	34,472	-25.6%
FTE's	15.2	24.1	-37.1%	22.5	-32.5%	16.4	24.1	-32.0%	22.1	-25.9%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	560	446	25.6%	417	34.3%	4,629	4,062	14.0%	5,289	-12.5%
Total Optometry	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Manhours Paid	1,150	1,553	-26.0%	1,580	-27.2%	12,383	14,144	-12.5%	13,944	-11.2%
FTE's	6.7	9.1	-26.0%	9.2	-27.2%	7.9	9.0	-12.5%	8.9	-11.5%
<b>Total ECHD Operations</b>										
Total Admissions	1,048	1,216	-13.8%	1,207	-13.2%	10,149	11,188	-9.3%	10,980	-7.6%
Total Patient Days	5,277	6,104	-13.5%	6,072	-13.1%	49,680	56,816	-12.6%	55,004	-9.7%
Total Patient and Obs Days	5,909	6,887	-14.2%	6,794	-13.0%	56,244	63,783	-11.8%	61,896	-9.1%
Total FTE's	1,457.9	1,772.0	-17.7%	1,658.1	-12.1%	1,589.7	1,785.3	-11.0%	1,634.5	-2.7%
FTE's / Adjusted Occupied Bed	4.4	4.7	-6.8%	4.5	-1.5%	4.7	4.7	-0.2%	4.4	7.6%
<b>Total Adjusted Patient Days</b>	<b>9,979</b>	<b>11,305</b>	<b>-11.7%</b>	<b>11,175</b>	<b>-10.7%</b>	<b>92,233</b>	<b>103,401</b>	<b>-10.8%</b>	<b>101,690</b>	<b>-9.3%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.04</b>	<b>26.87</b>	<b>-6.8%</b>	<b>25.44</b>	<b>-1.5%</b>	<b>26.99</b>	<b>27.03</b>	<b>-0.2%</b>	<b>25.07</b>	<b>7.6%</b>
<b>Outpatient Factor</b>	<b>1.8911</b>	<b>1.8520</b>	<b>2.1%</b>	<b>1.8403</b>	<b>2.8%</b>	<b>1.8577</b>	<b>1.8272</b>	<b>1.7%</b>	<b>1.8488</b>	<b>0.5%</b>
<b>Blended O/P Factor</b>	<b>2.1782</b>	<b>2.0764</b>	<b>4.9%</b>	<b>2.0424</b>	<b>6.7%</b>	<b>2.0785</b>	<b>2.0344</b>	<b>2.2%</b>	<b>2.0586</b>	<b>1.0%</b>
<b>Total Adjusted Admissions</b>	<b>1,982</b>	<b>2,252</b>	<b>-12.0%</b>	<b>2,221</b>	<b>-10.8%</b>	<b>18,862</b>	<b>20,558</b>	<b>-8.2%</b>	<b>20,300</b>	<b>-7.1%</b>
<b>Hours / Adjusted Admission</b>	<b>126.11</b>	<b>134.88</b>	<b>-6.5%</b>	<b>127.96</b>	<b>-1.5%</b>	<b>131.96</b>	<b>135.97</b>	<b>-2.9%</b>	<b>125.61</b>	<b>5.1%</b>
<b>FTE's - Hospital Contract</b>	<b>8.3</b>	<b>16.4</b>	<b>-49.5%</b>	<b>51.6</b>	<b>-84.0%</b>	<b>31.9</b>	<b>16.6</b>	<b>92.1%</b>	<b>46.4</b>	<b>-31.2%</b>
<b>FTE's - Mgmt Services</b>	<b>44.5</b>	<b>50.1</b>	<b>-11.3%</b>	<b>51.4</b>	<b>-13.6%</b>	<b>55.5</b>	<b>50.1</b>	<b>10.7%</b>	<b>62.3</b>	<b>-10.9%</b>
<b>Total FTE's (including Contract)</b>	<b>1,510.6</b>	<b>1,838.5</b>	<b>-17.8%</b>	<b>1,761.1</b>	<b>-14.2%</b>	<b>1,677.1</b>	<b>1,852.0</b>	<b>-9.4%</b>	<b>1,743.1</b>	<b>-3.8%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.5</b>	<b>4.9</b>	<b>-6.9%</b>	<b>4.7</b>	<b>-3.9%</b>	<b>5.0</b>	<b>4.9</b>	<b>1.5%</b>	<b>4.7</b>	<b>6.5%</b>
<b>ProCare FTEs</b>	<b>188.2</b>	<b>240.7</b>	<b>-21.8%</b>	<b>212.8</b>	<b>-11.6%</b>	<b>200.8</b>	<b>240.7</b>	<b>-16.6%</b>	<b>215.4</b>	<b>-6.8%</b>
<b>Total System FTEs</b>	<b>1,698.8</b>	<b>2,079.2</b>	<b>-18.3%</b>	<b>1,973.9</b>	<b>-13.9%</b>	<b>1,877.9</b>	<b>2,092.7</b>	<b>-10.3%</b>	<b>1,958.6</b>	<b>-4.1%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	623	996	-37.4%	762	-18.2%	7,831	9,324	-16.0%	8,950	-12.5%
West University	324	627	-48.3%	382	-15.2%	4,890	5,866	-16.6%	5,429	-9.9%
42nd Street	1,398	684	104.4%	365	283.0%	7,273	6,400	13.6%	5,886	23.6%
<b>Total Urgent Care Visits</b>	<b>2,345</b>	<b>2,307</b>	<b>1.6%</b>	<b>1,509</b>	<b>55.4%</b>	<b>19,994</b>	<b>21,590</b>	<b>-7.4%</b>	<b>20,265</b>	<b>-1.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	-	276	-100.0%	337	-100.0%	2,480	4,137	-40.1%	4,136	-40.0%
West Clinic	-	208	-100.0%	207	-100.0%	2,381	3,215	-25.9%	3,214	-25.9%
<b>Total Wal-Mart Visits</b>	<b>-</b>	<b>484</b>	<b>-100.0%</b>	<b>544</b>	<b>-100.0%</b>	<b>4,861</b>	<b>7,352</b>	<b>-33.9%</b>	<b>7,350</b>	<b>-33.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JUNE 2020**

	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>		
	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 56,358,150	\$ 4,750	\$ 56,362,900
Investments	44,253,371	-	44,253,371
Patient Accounts Receivable - Gross	219,499,571	29,598,210	249,097,781
Less: 3rd Party Allowances	(88,540,488)	(7,060,588)	(95,601,076)
Bad Debt Allowance	(106,134,332)	(15,629,749)	(121,764,081)
Net Patient Accounts Receivable	24,824,752	6,907,873	31,732,625
Taxes Receivable	6,171,816	-	6,171,816
Accounts Receivable - Other	5,418,060	28,731	5,446,791
Inventories	6,995,496	368,358	7,363,854
Prepaid Expenses	2,857,237	106,678	2,963,915
<b>Total Current Assets</b>	<b>146,878,883</b>	<b>7,416,391</b>	<b>154,295,274</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	476,271,222	467,364	476,738,586
Construction in Progress	4,230,561	-	4,230,561
	480,501,782	467,364	480,969,146
Less: Accumulated Depreciation and Amortization	(304,455,044)	(325,007)	(304,780,052)
<b>Total Capital Assets</b>	<b>176,046,738</b>	<b>142,357</b>	<b>176,189,095</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>-</b>	<b>1,642</b>	<b>1,642</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	5,731,690	-	5,731,690
Restricted Assets Held in Endowment	6,357,925	-	6,357,925
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,190,883	-	2,190,883
Pension, Deferred Outflows of Resources	4,598,988	-	4,598,988
Assets whose use is Limited	-	68,458	68,458
<b>TOTAL ASSETS</b>	<b>\$ 342,399,078</b>	<b>\$ 7,628,848</b>	<b>\$ 350,027,925</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 2,852,387	\$ -	\$ 2,852,387
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	32,917,623	1,210,288	34,127,910
A/R Credit Balances	4,970,932	-	4,970,932
Accrued Interest	753,248	-	753,248
Accrued Salaries and Wages	4,393,235	6,194,938	10,588,174
Accrued Compensated Absences	4,197,534	-	4,197,534
Due to Third Party Payors	2,444,085	-	2,444,085
Deferred Revenue	4,743,983	256,453	5,000,435
<b>Total Current Liabilities</b>	<b>60,452,331</b>	<b>7,661,679</b>	<b>68,114,009</b>
ACCRUED POST RETIREMENT BENEFITS	59,555,276	-	59,555,276
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	40,601,547	-	40,601,547
<b>Total Liabilities</b>	<b>162,647,134</b>	<b>7,661,679</b>	<b>170,308,812</b>
<b>FUND BALANCE</b>	<b>179,751,944</b>	<b>(32,831)</b>	<b>179,719,113</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 342,399,078</b>	<b>\$ 7,628,848</b>	<b>\$ 350,027,925</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JUNE 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 56,362,900	\$ 21,730,607	\$ 4,700	\$ 34,627,593
Investments	44,253,371	44,279,715	-	(26,344)
Patient Accounts Receivable - Gross	249,097,781	212,208,742	24,246,718	12,642,322
Less: 3rd Party Allowances	(95,601,076)	(94,255,751)	(4,149,301)	2,803,976
Bad Debt Allowance	(121,764,081)	(83,274,566)	(14,155,859)	(24,333,656)
Net Patient Accounts Receivable	31,732,625	34,678,425	5,941,558	(8,887,358)
Taxes Receivable	6,171,816	9,069,806	-	(2,897,990)
Accounts Receivable - Other	5,446,791	12,414,472	45,727	(7,013,408)
Inventories	7,363,854	6,802,054	356,733	205,068
Prepaid Expenses	2,963,915	3,227,470	211,520	(475,074)
<b>Total Current Assets</b>	<b>154,295,274</b>	<b>132,202,550</b>	<b>6,560,237</b>	<b>15,532,486</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	476,738,586	469,803,260	467,364	6,467,962
Construction in Progress	4,230,561	870,112	-	3,360,449
	480,969,146	470,673,371	467,364	9,828,411
Less: Accumulated Depreciation and Amortization	(304,780,052)	(290,984,763)	(304,223)	(13,491,066)
<b>Total Capital Assets</b>	<b>176,189,095</b>	<b>179,688,608</b>	<b>163,141</b>	<b>(3,662,655)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>1,642</b>	<b>5,174</b>	<b>66,358</b>	<b>(69,889)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	5,731,690	3,849,297	-	1,882,393
Restricted Assets Held in Endowment	6,357,925	6,285,946	-	71,979
Restricted TPC, LLC	593,971	522,753	-	71,218
Restricted MCH West Texas Services	2,190,883	2,232,525	-	(41,641)
Pension, Deferred Outflows of Resources	4,598,988	33,175,595	-	(28,576,607)
Assets whose use is Limited	68,458	-	29,000	39,458
<b>TOTAL ASSETS</b>	<b>\$ 350,027,925</b>	<b>\$ 357,962,448</b>	<b>\$ 6,818,736</b>	<b>\$ (14,753,259)</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,852,387	\$ 4,655,041	\$ -	\$ (1,802,655)
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	34,127,910	24,068,706	435,734	9,623,470
A/R Credit Balances	4,970,932	4,964,667	-	6,265
Accrued Interest	753,248	41,791	-	711,457
Accrued Salaries and Wages	10,588,174	7,972,237	5,882,159	(3,266,223)
Accrued Compensated Absences	4,197,534	3,848,446	-	349,088
Due to Third Party Payors	2,444,085	2,717,814	-	(273,728)
Deferred Revenue	5,000,435	348,543	533,674	4,118,217
<b>Total Current Liabilities</b>	<b>68,114,009</b>	<b>51,796,549</b>	<b>6,851,567</b>	<b>9,465,893</b>
ACCRUED POST RETIREMENT BENEFITS	59,555,276	82,062,701	-	(22,507,425)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	40,601,547	40,085,043	-	516,504
<b>Total Liabilities</b>	<b>170,308,812</b>	<b>175,982,273</b>	<b>6,851,567</b>	<b>(12,525,028)</b>
<b>FUND BALANCE</b>	<b>179,719,113</b>	<b>181,980,174</b>	<b>(32,831)</b>	<b>(2,228,230)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 350,027,925</b>	<b>\$ 357,962,448</b>	<b>\$ 6,818,736</b>	<b>\$ (14,753,258)</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 47,029,473	\$ 54,345,149	-13.5%	\$ 52,587,841	-10.6%	\$ 441,208,527	\$ 502,436,657	-12.2%	\$ 489,012,789	-9.8%
Outpatient Revenue	55,411,426	56,514,662	-2.0%	54,816,730	1.1%	475,850,183	519,745,346	-8.4%	517,689,108	-8.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 102,440,899</b>	<b>\$ 110,859,811</b>	<b>-7.6%</b>	<b>\$ 107,404,571</b>	<b>-4.6%</b>	<b>\$ 917,058,710</b>	<b>\$ 1,022,182,003</b>	<b>-10.3%</b>	<b>\$ 1,006,701,898</b>	<b>-8.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 66,451,954	\$ 65,339,162	1.7%	\$ 65,668,206	1.2%	\$ 541,737,663	\$ 602,418,943	-10.1%	\$ 618,995,375	-12.5%
Policy Adjustments	1,938,485	1,521,530	27.4%	771,704	151.2%	12,194,298	13,851,885	-12.0%	16,240,158	-24.9%
Uninsured Discount	9,585,755	7,851,875	22.1%	8,130,510	17.9%	116,920,291	73,259,905	59.6%	83,614,410	39.8%
Indigent	608,328	1,496,286	-59.3%	710,789	-14.4%	11,090,295	13,802,204	-19.6%	12,303,689	-9.9%
Provision for Bad Debts	3,815,313	9,507,766	-59.9%	9,500,717	-59.8%	53,249,494	87,677,500	-39.3%	60,901,936	-12.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 82,399,835</b>	<b>\$ 85,716,619</b>	<b>-3.9%</b>	<b>\$ 84,781,925</b>	<b>-2.8%</b>	<b>\$ 735,192,042</b>	<b>\$ 791,010,437</b>	<b>-7.1%</b>	<b>\$ 792,055,567</b>	<b>-7.2%</b>
	<b>80.44%</b>	<b>77.32%</b>		<b>78.94%</b>		<b>80.17%</b>	<b>77.38%</b>		<b>78.68%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ (468,889)	-559.5%	\$ 18,836,749	8,641,269	118.0%	\$ 3,349,504	462.4%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	4,315,131	4,315,131	0.0%	8,744,922	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,633,834</b>	<b>\$ 1,439,600</b>	<b>83.0%</b>	<b>\$ 502,769</b>	<b>423.9%</b>	<b>\$ 23,151,880</b>	<b>\$ 12,956,400</b>	<b>78.7%</b>	<b>\$ 12,094,426</b>	<b>91.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 22,674,898</b>	<b>\$ 26,582,792</b>	<b>-14.7%</b>	<b>\$ 23,125,415</b>	<b>-1.9%</b>	<b>\$ 205,018,548</b>	<b>\$ 244,127,966</b>	<b>-16.0%</b>	<b>\$ 226,740,757</b>	<b>-9.6%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,892,718	\$ 6,058,040	-35.7%	\$ 5,570,197	-30.1%	\$ 45,291,769	\$ 54,042,005	-16.2%	\$ 53,574,150	-15.5%
Other Revenue	1,001,375	910,854	9.9%	849,710	17.8%	7,485,639	8,435,275	-11.3%	7,765,186	-3.6%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,894,093</b>	<b>\$ 6,968,894</b>	<b>-29.8%</b>	<b>\$ 6,419,907</b>	<b>-23.8%</b>	<b>\$ 52,777,408</b>	<b>\$ 62,477,280</b>	<b>-15.5%</b>	<b>\$ 61,339,336</b>	<b>-14.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 27,568,990</b>	<b>\$ 33,551,686</b>	<b>-17.8%</b>	<b>\$ 29,545,322</b>	<b>-6.7%</b>	<b>\$ 257,795,957</b>	<b>\$ 306,605,246</b>	<b>-15.9%</b>	<b>\$ 288,080,093</b>	<b>-10.5%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 11,815,776	\$ 13,549,472	-12.8%	\$ 13,235,855	-10.7%	\$ 116,492,277	\$ 124,282,948	-6.3%	\$ 119,003,808	-2.1%
Benefits	2,811,404	2,951,471	-4.7%	2,661,638	5.6%	25,235,801	27,196,878	-7.2%	25,673,159	-1.7%
Temporary Labor	274,084	951,793	-71.2%	1,131,479	-75.8%	7,991,873	8,611,925	-7.2%	9,458,406	-15.5%
Physician Fees	1,313,352	1,169,777	12.3%	1,374,325	-4.4%	13,374,429	10,655,016	25.5%	11,176,342	19.7%
Texas Tech Support	1,049,921	1,083,333	-3.1%	982,131	6.9%	9,157,322	9,749,997	-6.1%	8,921,999	2.6%
Purchased Services	3,801,386	4,810,818	-21.0%	3,959,750	-4.0%	42,542,364	45,231,982	-5.9%	40,876,272	4.1%
Supplies	4,426,215	5,170,385	-14.4%	4,678,551	-5.4%	41,172,318	47,325,329	-13.0%	44,773,577	-8.0%
Utilities	253,917	367,080	-30.8%	317,259	-20.0%	2,902,624	3,312,763	-12.4%	2,859,046	1.5%
Repairs and Maintenance	401,748	760,057	-47.1%	713,990	-43.7%	5,996,897	6,782,480	-11.6%	7,034,485	-14.8%
Leases and Rent	161,407	117,869	36.9%	141,248	14.3%	1,345,124	1,059,528	27.0%	1,120,217	20.1%
Insurance	141,917	183,915	-22.8%	126,329	12.3%	1,325,705	1,654,162	-19.9%	1,176,216	12.7%
Interest Expense	245,598	245,598	0.0%	258,005	-4.8%	2,232,487	2,232,486	0.0%	2,329,050	-4.1%
ECHDA	193,005	279,009	-30.8%	216,474	-10.8%	2,731,032	2,511,081	8.8%	2,543,727	7.4%
Other Expense	94,796	402,915	-76.5%	131,081	-27.7%	1,254,118	3,725,072	-66.3%	1,462,747	-14.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 26,984,526</b>	<b>\$ 32,043,492</b>	<b>-15.8%</b>	<b>\$ 29,928,114</b>	<b>-9.8%</b>	<b>\$ 273,754,371</b>	<b>\$ 294,331,647</b>	<b>-7.0%</b>	<b>\$ 278,409,051</b>	<b>-1.7%</b>
Depreciation/Amortization	\$ 1,533,670	\$ 1,555,143	-1.4%	\$ 1,538,102	-0.3%	\$ 13,856,404	\$ 14,204,526	-2.5%	\$ 14,130,781	-1.9%
(Gain) Loss on Sale of Assets	773	-	0.0%	-	0.0%	7,782	-	0.0%	11,357	-31.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 28,518,969</b>	<b>\$ 33,598,635</b>	<b>-15.1%</b>	<b>\$ 31,466,216</b>	<b>-9.4%</b>	<b>\$ 287,618,557</b>	<b>\$ 308,536,173</b>	<b>-6.8%</b>	<b>\$ 292,551,188</b>	<b>-1.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (949,979)</b>	<b>\$ (46,949)</b>	<b>-1923.4%</b>	<b>\$ (1,920,894)</b>	<b>50.5%</b>	<b>\$ (29,822,600)</b>	<b>\$ (1,930,927)</b>	<b>1444.5%</b>	<b>\$ (4,471,095)</b>	<b>567.0%</b>
Operating Margin	-3.45%	-0.14%	2362.5%	-6.50%	-47.0%	-11.57%	-0.63%	1736.9%	-1.55%	645.4%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 20,340	\$ 84,831	-76.0%	\$ 103,574	-80.4%	\$ 577,222	\$ 763,480	-24.4%	\$ 993,415	-41.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	-	253,000	187,497	34.9%	300,260	-15.7%
COVID-19 Stimulus	18,514,919	-	0.0%	-	0.0%	23,869,749	-	0.0%	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	713,184	713,493	0.0%	736,759	-3.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 17,664,810</b>	<b>\$ 137,992</b>	<b>12701.4%</b>	<b>\$ (1,735,204)</b>	<b>-1118.0%</b>	<b>\$ (3,134,915)</b>	<b>\$ 905,415</b>	<b>-446.2%</b>	<b>\$ (1,032,004)</b>	<b>203.8%</b>
Unrealized Gain/(Loss) on Investments	\$ 10,249	\$ (6,622)	0.0%	\$ 155,177	-93.4%	\$ 124,522	\$ (59,598)	0.0%	\$ 142,622	-12.7%
Investment in Subsidiaries	819,878	59,747	1272.3%	5,969	13635.7%	782,163	537,723	45.5%	551,810	41.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ 18,494,937</b>	<b>\$ 191,117</b>	<b>-9577.3%</b>	<b>\$ (1,574,058)</b>	<b>1275.0%</b>	<b>\$ (2,228,230)</b>	<b>\$ 1,383,540</b>	<b>261.1%</b>	<b>\$ (337,572)</b>	<b>560.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 47,029,473	\$ 54,345,149	-13.5%	\$ 52,587,841	-10.6%	\$ 441,208,527	\$ 502,436,657	-12.2%	\$ 489,012,789	-9.8%
Outpatient Revenue	41,908,262	45,205,942	-7.3%	44,191,600	-5.2%	378,416,221	415,593,690	-8.9%	415,062,863	-8.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 88,937,734</b>	<b>\$ 99,551,091</b>	<b>-10.7%</b>	<b>\$ 96,779,441</b>	<b>-8.1%</b>	<b>\$ 819,624,748</b>	<b>\$ 918,030,347</b>	<b>-10.7%</b>	<b>\$ 904,075,653</b>	<b>-9.3%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 60,000,594	\$ 59,720,866	0.5%	\$ 59,893,642	0.2%	\$ 498,825,114	\$ 550,794,275	-9.4%	\$ 567,094,915	-12.0%
Policy Adjustments	49,168	211,071	-76.7%	46,636	5.4%	1,252,637	1,982,992	-36.8%	2,050,334	-38.9%
Uninsured Discount	8,702,366	7,516,900	15.8%	7,777,416	11.9%	110,406,469	70,238,979	57.2%	78,665,835	40.3%
Indigent Care	585,291	1,485,364	-60.6%	621,011	-5.8%	10,833,067	13,697,575	-20.9%	12,200,976	-11.2%
Provision for Bad Debts	2,959,605	9,216,641	-67.9%	9,027,943	-67.2%	44,521,260	84,993,090	-47.6%	59,286,252	-24.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 72,297,025</b>	<b>\$ 78,150,842</b>	<b>-7.5%</b>	<b>\$ 77,366,647</b>	<b>-6.6%</b>	<b>\$ 665,838,547</b>	<b>\$ 721,706,920</b>	<b>-7.7%</b>	<b>\$ 719,298,312</b>	<b>-7.4%</b>
	<b>81.29%</b>	<b>78.50%</b>		<b>79.94%</b>		<b>81.24%</b>	<b>78.61%</b>		<b>79.56%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,154,375	\$ 960,141	124.4%	\$ 624,861	244.8%	\$ 18,836,749	\$ 8,641,269	118.0%	\$ 2,255,754	735.1%
DSRIP	479,459	479,459	0.0%	971,658	-50.7%	4,315,131	4,315,131	0.0%	8,744,922	-50.7%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,633,834</b>	<b>\$ 1,439,600</b>	<b>83.0%</b>	<b>\$ 1,596,519</b>	<b>65.0%</b>	<b>\$ 23,151,880</b>	<b>\$ 12,956,400</b>	<b>78.7%</b>	<b>\$ 11,000,676</b>	<b>110.5%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 19,274,544</b>	<b>\$ 22,839,849</b>	<b>-15.6%</b>	<b>\$ 21,009,313</b>	<b>-8.3%</b>	<b>\$ 176,938,081</b>	<b>\$ 209,279,827</b>	<b>-15.5%</b>	<b>\$ 195,778,016</b>	<b>-9.6%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 3,892,718	\$ 6,058,040	-35.7%	\$ 5,570,197	-30.1%	\$ 45,291,769	\$ 54,042,005	-16.2%	\$ 53,574,150	-15.5%
Other Revenue	808,257	719,148	12.4%	713,089	13.3%	5,612,087	6,732,635	-16.6%	6,387,941	-12.1%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,700,974</b>	<b>\$ 6,777,188</b>	<b>-30.6%</b>	<b>\$ 6,283,286</b>	<b>-25.2%</b>	<b>\$ 50,903,856</b>	<b>\$ 60,774,640</b>	<b>-16.2%</b>	<b>\$ 59,962,092</b>	<b>-15.1%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 23,975,518</b>	<b>\$ 29,617,037</b>	<b>-19.0%</b>	<b>\$ 27,292,599</b>	<b>-12.2%</b>	<b>\$ 227,841,937</b>	<b>\$ 270,054,467</b>	<b>-15.6%</b>	<b>\$ 255,740,108</b>	<b>-10.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 7,985,521	\$ 9,522,546	-16.1%	\$ 9,506,573	-16.0%	\$ 83,001,840	\$ 87,743,828	-5.4%	\$ 85,027,948	-2.4%
Benefits	2,494,012	2,599,845	-4.1%	2,336,045	6.8%	21,834,735	23,601,991	-7.5%	22,202,215	-1.7%
Temporary Labor	104,378	186,582	-44.1%	605,946	-82.8%	3,979,975	1,725,026	130.7%	4,656,812	-14.5%
Physician Fees	1,217,413	1,004,951	21.1%	1,203,538	1.2%	11,818,948	9,116,839	29.6%	9,747,528	21.3%
Texas Tech Support	1,049,921	1,083,333	-3.1%	982,131	6.9%	9,157,322	9,749,997	-6.1%	8,921,999	2.6%
Purchased Services	3,677,337	4,769,922	-22.9%	3,741,903	-1.7%	41,242,558	43,465,469	-5.1%	38,682,888	6.6%
Supplies	4,318,669	5,031,010	-14.2%	4,561,333	-5.3%	40,037,894	46,000,496	-13.0%	43,470,849	-7.9%
Utilities	252,296	363,645	-30.6%	312,141	-19.2%	2,881,643	3,284,273	-12.3%	2,824,538	2.0%
Repairs and Maintenance	401,748	759,151	-47.1%	712,787	-43.6%	5,995,483	6,774,326	-11.5%	7,031,417	-14.7%
Leases and Rentals	(8,294)	(51,246)	-83.8%	(33,497)	-75.2%	(164,454)	(461,214)	-64.3%	(449,659)	-63.4%
Insurance	92,603	134,783	-31.3%	78,339	18.2%	891,563	1,213,047	-26.5%	740,416	20.4%
Interest Expense	245,598	245,598	0.0%	258,005	-4.8%	2,232,487	2,232,486	0.0%	2,329,050	-4.1%
ECHDA	193,005	279,009	-30.8%	216,474	-10.8%	2,731,032	2,511,081	8.8%	2,543,727	7.4%
Other Expense	31,923	341,952	-90.7%	73,686	-56.7%	754,236	3,083,468	-75.5%	898,614	-16.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 22,056,131</b>	<b>\$ 26,271,081</b>	<b>-16.0%</b>	<b>\$ 24,555,405</b>	<b>-10.2%</b>	<b>\$ 226,395,263</b>	<b>\$ 240,041,113</b>	<b>-5.7%</b>	<b>\$ 228,628,342</b>	<b>-1.0%</b>
Depreciation/Amortization	\$ 1,525,376	\$ 1,537,330	-0.8%	\$ 1,518,423	0.5%	\$ 13,722,170	\$ 14,040,827	-2.3%	\$ 13,951,939	-1.6%
(Gain)/Loss on Disposal of Assets	773	-	0.0%	-	0.0%	1,650	-	100.0%	11,357	-85.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 23,582,280</b>	<b>\$ 27,808,411</b>	<b>-15.2%</b>	<b>\$ 26,073,828</b>	<b>-9.6%</b>	<b>\$ 240,119,083</b>	<b>\$ 254,081,940</b>	<b>-5.5%</b>	<b>\$ 242,591,638</b>	<b>-1.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 393,238</b>	<b>\$ 1,808,626</b>	<b>-78.3%</b>	<b>\$ 1,218,770</b>	<b>67.7%</b>	<b>\$ (12,277,146)</b>	<b>\$ 15,972,527</b>	<b>-176.9%</b>	<b>\$ 13,148,470</b>	<b>-193.4%</b>
Operating Margin	1.64%	6.11%	-73.1%	4.47%	-63.3%	-5.39%	5.91%	-191.1%	5.14%	-204.8%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 20,340	\$ 84,831	-76.0%	\$ 103,574	-80.4%	\$ 577,222	\$ 763,480	-24.4%	\$ 993,415	-41.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	0.0%	253,000	187,497	34.9%	300,260	-15.7%
COVID-19 Stimulus	17,916,442	-	0.0%	-	0.0%	22,711,430	-	-	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	713,184	713,493	0.0%	736,759	-3.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 18,409,550</b>	<b>\$ 1,993,567</b>	<b>823.4%</b>	<b>\$ 1,404,461</b>	<b>1210.8%</b>	<b>\$ 13,252,219</b>	<b>\$ 18,808,869</b>	<b>-29.5%</b>	<b>\$ 16,587,562</b>	<b>-20.1%</b>
Procure Capital Contribution	(744,740)	(1,855,575)	-59.9%	(3,139,665)	-76.3%	(16,387,134)	(17,903,454)	-8.5%	(17,619,566)	-7.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 17,664,810</b>	<b>\$ 137,992</b>	<b>12701.4%</b>	<b>\$ (1,735,204)</b>	<b>-1118.0%</b>	<b>\$ (3,134,915)</b>	<b>\$ 905,415</b>	<b>-446.2%</b>	<b>\$ (1,032,003)</b>	<b>203.8%</b>
Unrealized Gain/(Loss) on Investments	\$ 10,249	\$ (6,622)	-254.8%	\$ 155,177	-93.4%	\$ 124,522	\$ (59,598)	-308.9%	\$ 142,622	-12.7%
Investment in Subsidiaries	819,878	59,747	1272.3%	5,969	13635.7%	782,163	537,723	45.5%	551,810	41.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ 18,494,937</b>	<b>\$ 191,117</b>	<b>-9577.3%</b>	<b>\$ (1,574,058)</b>	<b>1275.0%</b>	<b>\$ (2,228,230)</b>	<b>\$ 1,383,540</b>	<b>261.1%</b>	<b>\$ (337,572)</b>	<b>560.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 13,503,164	\$ 11,308,720	19.4%	\$ 10,625,130	27.1%	\$ 97,433,962	\$ 104,151,656	-6.4%	\$ 102,626,245	-5.1%
<b>TOTAL PATIENT REVENUE</b>	\$ 13,503,164	\$ 11,308,720	19.4%	\$ 10,625,130	27.1%	\$ 97,433,962	\$ 104,151,656	-6.4%	\$ 102,626,245	-5.1%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,451,360	\$ 5,618,296	14.8%	\$ 5,774,563	11.7%	\$ 42,912,549	\$ 51,624,668	-16.9%	\$ 51,900,460	-17.3%
Policy Adjustments	1,889,317	1,310,459	44.2%	725,068	160.6%	10,941,661	11,868,893	-7.8%	14,189,823	-22.9%
Uninsured Discount	883,388	334,975	163.7%	353,094	150.2%	6,513,823	3,020,926	115.6%	4,948,574	31.6%
Indigent	23,037	10,922	110.9%	89,778	-74.3%	257,228	104,629	145.8%	102,713	150.4%
Provision for Bad Debts	855,708	291,125	193.9%	472,774	81.0%	8,728,234	2,684,401	225.1%	1,615,683	440.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 10,102,810	\$ 7,565,777	33.5%	\$ 7,415,278	36.2%	\$ 69,353,494	\$ 69,303,517	0.1%	\$ 72,757,255	-4.7%
	74.82%	66.90%		69.79%		71.18%	66.54%		70.90%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ (1,093,750)	-100.0%	-	-		\$ 1,093,750	-100.0%
<b>NET PATIENT REVENUE</b>	\$ 3,400,354	\$ 3,742,943	-9.2%	\$ 2,116,102	60.7%	\$ 28,080,468	\$ 34,848,139	-19.4%	\$ 30,962,740	-9.3%
						28.8%				
<b>OTHER REVENUE</b>										
Other Income	\$ 193,119	\$ 191,706	0.7%	\$ 136,621	41.4%	\$ 1,873,552	\$ 1,702,640	10.0%	\$ 1,377,244	36.0%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	\$ 3,593,473	\$ 3,934,649	-8.7%	\$ 2,252,723	59.5%	\$ 29,954,020	\$ 36,550,779	-18.0%	\$ 32,339,985	-7.4%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,830,255	\$ 4,026,926	-4.9%	\$ 3,729,282	2.7%	\$ 33,490,437	\$ 36,539,120	-8.3%	\$ 33,975,860	-1.4%
Benefits	317,392	351,626	-9.7%	325,593	-2.5%	3,401,066	3,594,887	-5.4%	3,470,943	-2.0%
Temporary Labor	169,706	765,211	-77.8%	525,533	-67.7%	4,011,898	6,886,899	-41.7%	4,801,595	-16.4%
Physician Fees	95,939	164,826	-41.8%	170,788	-43.8%	1,555,481	1,538,177	1.1%	1,428,814	8.9%
Purchased Services	124,049	40,896	203.3%	217,846	-43.1%	1,299,806	1,766,513	-26.4%	2,193,384	-40.7%
Supplies	107,546	139,375	-22.8%	117,218	-8.3%	1,134,424	1,324,833	-14.4%	1,302,728	-12.9%
Utilities	1,621	3,435	-52.8%	5,118	-68.3%	20,980	28,490	-26.4%	34,508	-39.2%
Repairs and Maintenance	-	906	-100.0%	1,203	-100.0%	1,413	8,154	-82.7%	3,068	-53.9%
Leases and Rentals	169,701	169,115	0.3%	174,745	-2.9%	1,509,579	1,520,742	-0.7%	1,569,876	-3.8%
Insurance	49,313	49,132	0.4%	47,989	2.8%	434,142	441,115	-1.6%	435,800	-0.4%
Other Expense	62,873	60,963	3.1%	57,395	9.5%	499,882	641,604	-22.1%	564,134	-11.4%
<b>TOTAL OPERATING EXPENSES</b>	\$ 4,928,395	\$ 5,772,411	-14.6%	\$ 5,372,709	-8.3%	\$ 47,359,108	\$ 54,290,534	-12.8%	\$ 49,780,709	-4.9%
Depreciation/Amortization	\$ 8,294	\$ 17,813	-53.4%	\$ 19,679	-57.9%	\$ 134,234	\$ 163,699	-18.0%	\$ 178,842	-24.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 4,936,689	\$ 5,790,224	-14.7%	\$ 5,392,388	-8.5%	\$ 47,499,474	\$ 54,454,233	-12.8%	\$ 49,959,551	-4.9%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,343,217)	\$ (1,855,575)	27.6%	\$ (3,139,665)	-57.2%	\$ (17,545,454)	\$ (17,903,454)	2.0%	\$ (17,619,566)	0.4%
Operating Margin	-37.38%	-47.16%	-20.7%	-139.37%	-73.2%	-58.57%	-48.98%	19.6%	-54.48%	7.5%
COVID-19 Stimulus	\$ 598,477	\$ -		\$ -	0.0%	\$ 1,158,320	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 744,740	\$ 1,855,575	-59.9%	\$ 3,139,665	-76.3%	\$ 16,387,134	\$ 17,903,454	-8.5%	\$ 17,619,566	-7.0%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,638	9,150	-5.60%	8,987	-3.88%	79,793	88,652	-9.99%	90,109	-11.45%
Total Hospital Visits	4,462	4,912	-9.16%	5,675	-21.37%	45,408	44,635	1.73%	48,809	-6.97%
Total Procedures	11,754	9,833	19.54%	10,590	10.99%	97,524	98,732	-1.22%	107,928	-9.64%
Total Surgeries	824	829	-0.60%	990	-16.77%	6,942	7,275	-4.58%	8,084	-14.13%
Total Provider FTE's	92.4	91.4	1.09%	82.8	11.59%	83.1	91.4	-9.11%	84.2	-1.36%
Total Staff FTE's	84.2	136.3	-38.22%	120.1	-29.89%	105.5	136.3	-22.62%	119.5	-11.76%
Total Administrative FTE's	11.6	13.0	-10.77%	9.9	17.17%	12.2	13.0	-5.81%	11.7	4.75%
Total FTE's	188.2	240.7	-21.81%	212.8	-11.56%	200.8	240.7	-16.58%	215.4	-6.80%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 246,520	\$ 440,158	-44.0%	\$ 334,542	-26.3%	\$ 2,773,580	\$ 4,013,006	-30.9%	\$ 3,893,429	-28.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 246,520</b>	<b>\$ 440,158</b>	<b>-44.0%</b>	<b>\$ 334,542</b>	<b>-26.3%</b>	<b>\$ 2,773,580</b>	<b>\$ 4,013,006</b>	<b>-30.9%</b>	<b>\$ 3,893,429</b>	<b>-28.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 97,181	\$ 31,266	210.8%	\$ 162,379	-40.2%	\$ 808,892	\$ 288,329	180.5%	\$ 388,751	108.1%
Self Pay Adjustments	38,205	6,525	485.5%	1,238	2985.6%	183,158	60,170	204.4%	43,652	319.6%
Bad Debts	14,741	198,347	-92.6%	17,231	-14.5%	682,699	1,829,093	-62.7%	1,478,355	-53.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 150,127</b>	<b>\$ 236,138</b>	<b>-36.4%</b>	<b>\$ 180,849</b>	<b>-17.0%</b>	<b>\$ 1,674,749</b>	<b>\$ 2,177,592</b>	<b>-23.1%</b>	<b>\$ 1,910,758</b>	<b>-12.4%</b>
	<b>60.9%</b>	<b>53.6%</b>		<b>54.1%</b>		<b>60.4%</b>	<b>54.3%</b>		<b>49.1%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 96,393</b>	<b>\$ 204,020</b>	<b>-52.8%</b>	<b>\$ 153,693</b>	<b>-37.3%</b>	<b>\$ 1,098,830</b>	<b>\$ 1,835,414</b>	<b>-40.1%</b>	<b>\$ 1,982,671</b>	<b>-44.6%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 40,003	\$ 7,846	0.0%	\$ 11,618	244.3%	\$ 253,574	\$ 70,614	0.0%	\$ 124,017	104.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 40,003</b>	<b>\$ 7,846</b>	<b>409.9%</b>	<b>\$ 11,618</b>	<b>244.3%</b>	<b>\$ 253,574</b>	<b>\$ 70,614</b>	<b>259.1%</b>	<b>\$ 124,017</b>	<b>104.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 136,396</b>	<b>\$ 211,866</b>	<b>-35.6%</b>	<b>\$ 165,311</b>	<b>-17.5%</b>	<b>\$ 1,352,404</b>	<b>\$ 1,906,028</b>	<b>-29.0%</b>	<b>\$ 2,106,688</b>	<b>-35.8%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 62,082	\$ 90,921	-31.7%	\$ 87,147	-28.8%	\$ 619,676	\$ 828,945	-25.2%	\$ 775,555	-20.1%
Benefits	19,389	24,823	-21.9%	21,415	-9.5%	163,014	222,976	-26.9%	202,510	-19.5%
Physician Services	84,700	110,703	-23.5%	94,314	-10.2%	684,781	1,009,298	-32.2%	945,834	-27.6%
Cost of Drugs Sold	10	8,710	-99.9%	2,964	-99.7%	44,732	79,412	-43.7%	49,335	-9.3%
Supplies	1,383	5,836	-76.3%	3,072	-55.0%	37,862	52,955	-28.5%	41,269	-8.3%
Utilities	3,428	4,383	-21.8%	3,397	0.9%	25,339	27,390	-7.5%	25,026	1.3%
Repairs and Maintenance	1,184	1,892	-37.4%	144	724.3%	6,559	17,028	-61.5%	6,244	5.0%
Leases and Rentals	495	391	26.7%	453	9.3%	4,284	3,519	21.7%	3,929	9.0%
Other Expense	1,025	1,848	-44.5%	1,838	-44.2%	12,117	16,632	-27.1%	14,507	-16.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 173,695</b>	<b>\$ 249,507</b>	<b>-30.4%</b>	<b>\$ 214,744</b>	<b>-19.1%</b>	<b>\$ 1,598,364</b>	<b>\$ 2,258,155</b>	<b>-29.2%</b>	<b>\$ 2,064,208</b>	<b>-22.6%</b>
Depreciation/Amortization	\$ 4,620	\$ 5,034	-8.2%	\$ 4,841	-4.6%	\$ 42,125	\$ 45,983	-8.4%	\$ 45,438	-7.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 178,315</b>	<b>\$ 254,541</b>	<b>-29.9%</b>	<b>\$ 219,585</b>	<b>-18.8%</b>	<b>\$ 1,640,489</b>	<b>\$ 2,304,138</b>	<b>-28.8%</b>	<b>\$ 2,109,646</b>	<b>-22.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (41,919)</b>	<b>\$ (42,675)</b>	<b>1.8%</b>	<b>\$ (54,274)</b>	<b>22.8%</b>	<b>\$ (288,085)</b>	<b>\$ (398,110)</b>	<b>27.6%</b>	<b>\$ (2,958)</b>	<b>9637.9%</b>
Operating Margin	-30.73%	-20.14%	52.6%	-32.83%	-6.4%	-21.30%	-20.89%	2.0%	-0.14%	15069.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	780	1,154	-32.4%	1,004	-22.3%	8,014	10,515	-23.8%		0.0%
Average Revenue per Office Visit	316.05	381.42	-17.1%	333.21	-5.1%	346.09	381.65	-9.3%	365.17	-5.2%
Hospital FTE's (Salaries and Wages)	15.2	24.1	-37.1%	22.5	-32.5%	16.4	24.1	-32.0%	22.1	-25.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
JUNE 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 183,300	\$ 149,977	22.2%	\$ 144,564	26.8%	\$ 1,646,431	\$ 1,365,932	20.5%	\$ 1,732,441	-5.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 183,300</b>	<b>\$ 149,977</b>	<b>22.2%</b>	<b>\$ 144,564</b>	<b>26.8%</b>	<b>\$ 1,646,431</b>	<b>\$ 1,365,932</b>	<b>20.5%</b>	<b>\$ 1,732,441</b>	<b>-5.0%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 69,815	\$ (46,253)	-250.9%	\$ 76,299	-8.5%	\$ 533,491	\$ (426,530)	-225.1%	\$ (97,076)	-649.6%
Self Pay Adjustments	22,846	(7,340)	-411.3%	10,439	118.8%	157,736	(67,685)	-333.0%	(35,411)	-545.4%
Bad Debts	15,711	220,559	-92.9%	23,791	-34.0%	468,178	2,033,932	-77.0%	1,209,670	-61.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 108,372</b>	<b>\$ 166,966</b>	<b>-35.1%</b>	<b>\$ 110,530</b>	<b>-2.0%</b>	<b>\$ 1,159,405</b>	<b>\$ 1,539,717</b>	<b>-24.7%</b>	<b>\$ 1,077,183</b>	<b>7.6%</b>
			<b>59.12%</b>		<b>76.46%</b>			<b>70.42%</b>		<b>62.18%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 74,928</b>	<b>\$ (16,989)</b>	<b>-541.0%</b>	<b>\$ 34,034</b>	<b>120.2%</b>	<b>\$ 487,025</b>	<b>\$ (173,785)</b>	<b>-380.2%</b>	<b>\$ 655,258</b>	<b>-25.7%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 74,928</b>	<b>\$ (16,989)</b>	<b>-541.0%</b>	<b>\$ 34,034</b>	<b>120.2%</b>	<b>\$ 487,025</b>	<b>\$ (173,785)</b>	<b>-380.2%</b>	<b>\$ 655,258</b>	<b>-25.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 25,085	\$ 32,051	-21.7%	\$ 31,067	-19.3%	\$ 261,432	\$ 291,909	-10.4%	\$ 280,035	-6.6%
Benefits	7,834	8,751	-10.5%	7,634	2.6%	68,773	78,520	-12.4%	73,122	-5.9%
Physician Services	41,109	60,078	-31.6%	33,338	23.3%	433,505	547,169	-20.8%	354,864	22.2%
Cost of Drugs Sold	5,169	1,617	219.6%	1,127	358.5%	25,731	14,726	74.7%	18,329	40.4%
Supplies	745	3,550	-79.0%	1,241	-40.0%	9,272	32,245	-71.2%	39,047	-76.3%
Utilities	2,966	3,550	-16.4%	2,785	6.5%	25,843	25,949	-0.4%	22,417	15.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	63	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 82,907</b>	<b>\$ 109,604</b>	<b>-24.4%</b>	<b>\$ 77,192</b>	<b>7.4%</b>	<b>\$ 824,619</b>	<b>\$ 990,581</b>	<b>-16.8%</b>	<b>\$ 787,813</b>	<b>4.7%</b>
Depreciation/Amortization	\$ 29,324	\$ 39,327	-25.4%	\$ 40,117	-26.9%	\$ 266,714	\$ 359,193	-25.7%	\$ 361,054	-26.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 112,232</b>	<b>\$ 148,931</b>	<b>-24.6%</b>	<b>\$ 117,309</b>	<b>-4.3%</b>	<b>\$ 1,091,333</b>	<b>\$ 1,349,774</b>	<b>-19.1%</b>	<b>\$ 1,148,868</b>	<b>-5.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (37,304)</b>	<b>\$ (165,920)</b>	<b>-77.5%</b>	<b>\$ (83,275)</b>	<b>-55.2%</b>	<b>\$ (604,308)</b>	<b>\$ (1,523,559)</b>	<b>-60.3%</b>	<b>\$ (493,610)</b>	<b>22.4%</b>
Operating Margin	-49.79%	976.63%	-105.1%	-244.68%	-79.7%	-124.08%	876.69%	-114.2%	-75.33%	64.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	560	446	25.6%	417	34.3%	4,629	4,062	14.0%	5,289	-12.5%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	560	446	25.6%	417	34.3%	4,629	4,062	14.0%	5,289	-12.5%
Average Revenue per Office Visit	327.32	336.27	-2.7%	346.68	-5.6%	355.68	336.27	5.8%	270.52	31.5%
Hospital FTE's (Salaries and Wages)	6.7	9.1	-26.0%	9.2	-27.2%	7.9	9.0	-12.5%	8.9	-11.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
JUNE 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 36,516,854	41.0%	\$ 37,973,968	39.3%	\$ 310,582,756	37.9%	\$ 353,169,170	39.1%
Medicaid	8,651,496	9.7%	8,732,118	9.0%	97,704,761	11.9%	89,623,647	9.9%
Commercial	22,639,615	25.5%	27,515,528	28.4%	238,587,088	29.1%	259,343,608	28.7%
Self Pay	17,695,170	19.9%	18,258,316	18.9%	146,637,616	17.9%	164,799,241	18.2%
Other	3,434,599	3.9%	4,299,511	4.4%	26,112,527	3.2%	37,139,986	4.1%
<b>TOTAL</b>	<b>\$ 88,937,734</b>	<b>100.0%</b>	<b>\$ 96,779,441</b>	<b>100.0%</b>	<b>\$ 819,624,748</b>	<b>100.0%</b>	<b>\$ 904,075,653</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,188,469	38.7%	\$ 6,669,554	39.8%	\$ 61,961,205	38.5%	\$ 68,045,364	39.0%
Medicaid	2,210,667	13.9%	1,849,635	11.0%	20,840,711	13.0%	20,037,423	11.5%
Commercial	5,803,371	36.4%	6,458,466	38.6%	60,062,555	37.4%	66,549,906	38.2%
Self Pay	997,940	6.3%	1,183,644	7.1%	10,509,777	6.5%	12,891,454	7.4%
Other	750,703	4.7%	584,521	3.5%	7,317,395	4.6%	6,769,279	3.9%
<b>TOTAL</b>	<b>\$ 15,951,150</b>	<b>100.0%</b>	<b>\$ 16,745,821</b>	<b>100.0%</b>	<b>\$ 160,691,643</b>	<b>100.0%</b>	<b>\$ 174,293,425</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
JUNE 2020**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 40,049	16.2%	\$ 52,939	15.8%	\$ 494,562	17.8%	\$ 545,079	14.0%
Medicaid	91,051	37.0%	151,827	45.4%	1,063,794	38.4%	1,681,996	43.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	42,280	17.2%	50,928	15.2%	468,798	16.9%	745,824	19.2%
Self Pay	75,508	30.6%	78,151	23.4%	743,042	26.8%	910,895	23.4%
Other	(2,368)	-1.0%	696	0.2%	3,384	0.1%	9,634	0.2%
<b>TOTAL</b>	<b>\$ 246,520</b>	<b>100.0%</b>	<b>\$ 334,542</b>	<b>100.0%</b>	<b>\$ 2,773,580</b>	<b>100.0%</b>	<b>\$ 3,893,429</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 20,642	27.5%	\$ 6,691	7.2%	\$ 398,409	37.4%	\$ 58,943	6.7%
Medicaid	24,685	33.0%	48,308	52.4%	361,188	34.0%	411,233	47.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,025	18.7%	23,008	24.9%	131,566	12.4%	237,314	27.2%
Self Pay	14,359	19.1%	14,064	15.2%	166,427	15.6%	165,428	18.9%
Other	1,280	1.7%	239	0.3%	6,074	0.6%	685	0.1%
<b>TOTAL</b>	<b>\$ 74,991</b>	<b>100.0%</b>	<b>\$ 92,310</b>	<b>100.0%</b>	<b>\$ 1,063,664</b>	<b>100.0%</b>	<b>\$ 873,603</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
JUNE 2020**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,081	24.6%	\$ 39,104	27.0%	\$ 391,448	23.8%	\$ 345,576	19.9%
Medicaid	48,425	26.4%	\$ 33,606	23.2%	427,811	26.0%	606,997	35.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	36,465	19.9%	\$ 28,480	19.7%	341,901	20.8%	331,086	19.1%
Self Pay	53,638	29.3%	\$ 43,094	29.8%	482,498	29.2%	448,183	25.9%
Other	(310)	-0.2%	\$ 280	0.2%	2,773	0.2%	600	0.0%
<b>TOTAL</b>	<b>\$ 183,300</b>	<b>100.0%</b>	<b>\$ 144,564</b>	<b>100.0%</b>	<b>\$ 1,646,431</b>	<b>100.0%</b>	<b>\$ 1,732,441</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 12,404	27.3%	\$ 9,276	29.8%	\$ 115,381	26.4%	\$ 80,150	19.6%
Medicaid	13,612	30.0%	7,504	24.1%	134,845	30.9%	157,513	38.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,070	20.0%	8,230	26.5%	97,611	22.4%	112,286	27.4%
Self Pay	10,248	22.6%	6,089	19.6%	86,702	19.9%	60,005	14.6%
Other	33	0.1%	(20)	-0.1%	1,747	0.4%	(4)	0.0%
<b>TOTAL</b>	<b>\$ 45,367</b>	<b>100.0%</b>	<b>\$ 31,079</b>	<b>100.0%</b>	<b>\$ 436,287</b>	<b>100.0%</b>	<b>\$ 409,949</b>	<b>100.0%</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
JUNE 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 48,485,387	\$ -	\$ 48,485,387
Mission Fitness	473,149	-	473,149
Petty Cash	8,950	-	8,950
Dispro	-	3,741,973	3,741,973
General Liability	-	682,397	682,397
Professional Liability	-	569,684	569,684
Funded Worker's Compensation	-	568,315	568,315
Funded Depreciation	-	600,643	600,643
Designated Funds	-	1,227,653	1,227,653
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 48,967,486	\$ 7,390,664	\$ 56,358,150

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 1,650,000	\$ 1,650,000
Funded Depreciation	-	34,003,000	34,003,000
Funded Worker's Compensation	-	1,700,000	1,700,000
General Liability	-	2,300,000	2,300,000
Professional Liability	-	2,525,000	2,525,000
Designated Funds	23,622	2,000,000	2,023,622
Allowance for Change in Market Values	-	51,750	51,750
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 44,229,750	<b>\$ 44,253,371</b>
Total Unrestricted Cash and Investments			<b>\$ 100,611,522</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,843,654	\$ -	\$ 3,843,654
Assets Held By Trustee - Debt Payment Reserves	1,888,036	-	1,888,036
Assets Held In Endowment-Board Designated	-	6,357,925	6,357,925
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,190,883	-	2,190,883
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,516,544	\$ 6,357,925	<b>\$ 14,874,469</b>

Total Cash & Investments			<b><u><u>\$ 115,485,991</u></u></b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
JUNE 2020**

	<b>Hospital</b>	<b>Procure</b>		<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (2,228,230)	-	\$	(2,228,230)
Noncash Expenses:				
Depreciation and Amortization	13,475,455	85,500		13,560,955
Unrealized Gain/Loss on Investments	124,522	-		124,522
Accretion (Bonds)	-	-		-
Changes in Assets and Liabilities				
Patient Receivables, Net	9,853,673	(966,316)		8,887,358
Taxes Receivable/Deferred	7,293,429	(277,222)		7,016,207
Inventories, Prepaids and Other	7,173,203	110,212		7,283,415
Accounts Payable	8,855,182	774,554		9,629,735
Accrued Expenses	(2,518,456)	273,320		(2,245,136)
Due to Third Party Payors	(273,728)	-		(273,728)
Accrued Post Retirement Benefit Costs	6,069,183	-		6,069,183
Net Cash Provided by Operating Activities	<u>\$ 47,824,232</u>	<u>49</u>	<u>\$</u>	<u>47,824,281</u>
Cash Flows from Investing Activities:				
Investments	\$ (98,178)	-	\$	(98,178)
Acquisition of Property and Equipment	<u>(9,828,411)</u>	<u>-</u>		<u>(9,828,411)</u>
Net Cash used by Investing Activities	<u>\$ (9,926,589)</u>	<u>-</u>	<u>\$</u>	<u>(9,926,589)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (1,802,655)	-	\$	(1,802,655)
Intercompany Activities	\$ (0)	0		-
Net Repayment of Long-term Debt/Bond Issuance	<u>516,504</u>	<u>-</u>		<u>516,504</u>
Net Cash used by Financing Activities	<u>(1,286,151)</u>	<u>0</u>		<u>(1,286,151)</u>
Net Increase (Decrease) in Cash	36,611,491	49		36,611,541
Beginning Cash & Cash Equivalents @ 9/30/2019	<u>34,621,128</u>	<u>4,700</u>		<u>34,625,828</u>
Ending Cash & Cash Equivalents @ 6/30/2020	<u>\$ 71,232,619</u>	<u>4,749</u>	<u>\$</u>	<u>71,237,369</u>
<hr/>				
<b>Balance Sheet</b>				
Cash and Cash Equivalents	\$ 56,358,150	4,750	\$	56,362,900
Restricted Assets	<u>14,874,469</u>	<u>-</u>		<u>14,874,469</u>
Ending Cash & Cash Equivalents @ 6/30/2020	<u>\$ 71,232,619</u>	<u>4,750</u>	<u>\$</u>	<u>71,237,369</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2020**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
FEBRUARY	6,455,075	1,510,369	4,944,706	5,039,715	1,415,360
MARCH	1,361,450	1,510,369	(148,919)	1,683,658	(322,208)
APRIL	271,564	1,510,369	(1,238,805)	315,850	(44,285)
MAY	254,701	1,510,369	(1,255,668)	163,395	91,307
JUNE	177,064	1,510,369	(1,333,305)	122,536	54,528
TOTAL	<u>\$ 18,173,985</u>	<u>\$ 13,593,321</u>	<u>\$ 4,580,664</u>	<u>\$ 15,962,692</u>	<u>\$ 2,211,294</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
FEBRUARY	3,771,703	4,566,473	(794,770)	4,702,958	(931,255)
MARCH	3,855,612	4,638,267	(782,655)	4,472,410	(616,798)
APRIL	4,710,736	4,803,821	(93,085)	4,682,192	28,545
MAY	4,055,799	5,327,102	(1,271,303)	4,727,670	(671,871)
JUNE	2,958,862	4,547,671	(1,588,809)	4,245,339	(1,286,478)
SUB TOTAL	<u>35,715,533</u>	<u>40,448,684</u>	<u>(4,733,151)</u>	<u>41,771,369</u>	<u>(6,055,835)</u>
ACCRUAL	<u>(4,017,085)</u>	<u>-</u>	<u>(4,017,085)</u>	<u>-</u>	<u>(4,017,085)</u>
TOTAL	<u>\$ 31,698,448</u>	<u>\$ 40,448,684</u>	<u>\$ (8,750,236)</u>	<u>\$ 41,771,369</u>	<u>\$ (10,072,920)</u>
TAX REVENUE	<u><u>\$ 49,872,434</u></u>	<u><u>\$ 54,042,005</u></u>	<u><u>\$ (4,169,571)</u></u>	<u><u>\$ 57,734,060</u></u>	<u><u>\$ (7,861,627)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2020**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>NET INFLOW</u>
<b>DSH</b>			
1st Qtr	\$ (1,200,156)	\$ 3,056,849	\$ 1,856,693
2nd Qtr	(668,408)	1,709,047	1,040,639
3rd Qtr	(5,616,330)	17,060,305	11,443,975
4th Qtr	-	-	-
<b>DSH TOTAL</b>	<b>\$ (7,484,895)</b>	<b>\$ 21,826,201</b>	<b>\$ 14,341,307</b>
<b>UC</b>			
1st Qtr	\$ -	\$ -	-
2nd Qtr	(503,626)	1,287,716	784,090
3rd Qtr	(5,652,432)	17,132,821	11,480,389
4th Qtr	-	-	-
<b>UC TOTAL</b>	<b>\$ (6,156,057)</b>	<b>\$ 18,420,537</b>	<b>\$ 12,264,479</b>
<b>DSRIP</b>			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(1,803,212)	4,600,459	2,797,247
3rd Qtr	-	-	-
4th Qtr	-	-	-
<b>DSRIP UPL TOTAL</b>	<b>\$ (1,803,212)</b>	<b>\$ 4,600,459</b>	<b>\$ 2,797,247</b>
<b>UHRIP</b>			
1st Qtr	\$ (1,880,035)	\$ 1,978,942	\$ 98,907
2nd Qtr	-	513,321	513,321
3rd Qtr	(1,071,921)	-	(1,071,921)
4th Qtr	-	-	-
<b>UHRIP TOTAL</b>	<b>\$ (2,951,956)</b>	<b>\$ 2,492,262</b>	<b>\$ (459,694)</b>
<b>GME</b>			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(220,796)	564,552	343,756
3rd	-	-	-
4th Qtr	-	-	-
<b>GME TOTAL</b>	<b>\$ (220,796)</b>	<b>\$ 564,552</b>	<b>\$ 343,756</b>
<b>Blended Cash Activity</b>	<b>\$ (18,616,916)</b>	<b>\$ 47,904,012</b>	<b>\$ 29,287,096</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2020 Accrued / (Deferred) Adjustments:**

	<b><u>BLENDED</u></b>
DSH Accrual	\$ 10,447,106
Uncompensated Care Accrual	11,009,971
URIP	(3,467,155)
GME	846,828
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>18,836,749</b>
DSRIP Accrual	4,315,131
<b>Total Adjustments</b>	<b>\$ 23,151,880</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF JUNE 30, 2020**

<b>ITEM</b>	<b>CIP BALANCE AS OF 5/31/2020</b>	<b>JUNE "+" ADDITIONS</b>	<b>JUNE "- " ADDITIONS</b>	<b>JUNE TRANSFERS</b>	<b>CIP BALANCE AS OF 6/30/2020</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<b><u>RENOVATIONS</u></b>									
IICU/CCU UPGRADES	393,407	12,048	-	-	405,455	-	405,455	500,000	94,545
IDIABETES CENTER	193,299	3,800	-	-	197,100	-	197,100	150,000	(47,100)
IODP MOB UPGRADES	148,534	5,722	-	-	154,256	-	154,256	150,000	(4,256)
IREGIONAL LAB	11,853	-	-	-	11,853	-	11,853	150,000	138,148
ISUITE 250 CHW	41,119	156,251	-	-	197,370	-	197,370	442,500	245,130
IBUSINESS OFFICE RENOVATION	-	-	-	-	-	-	-	75,000	75,000
<b>SUB-TOTAL</b>	<b>\$ 788,211</b>	<b>\$ 177,821</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 966,033</b>	<b>\$ -</b>	<b>\$ 966,033</b>	<b>\$ 1,467,500</b>	<b>\$ 501,467</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
IL&D SLEEP ROOM	10,802	-	-	-	10,802	-	10,802	45,000	34,198
IREFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
IREHAB EXPANSION	40,167	-	-	-	40,167	-	40,167	25,000	(15,167)
ICATH LAB #2 REPLACEMENT	2,488	-	-	-	2,488	-	2,488	20,000	17,512
ILOADING DOCK IMPROVEMENTS	32,088	-	-	-	32,088	-	32,088	40,000	7,912
<b>SUB-TOTAL</b>	<b>\$ 85,545</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,545</b>	<b>\$ -</b>	<b>\$ 85,545</b>	<b>\$ 160,000</b>	<b>\$ 74,455</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 1,934,488	\$ 1,363,047	\$ (118,552)	\$ -	\$ 3,178,983	\$ -	\$ 3,178,983	\$ 4,000,000	\$ 821,017
<b>SUB-TOTAL</b>	<b>\$ 1,934,488</b>	<b>\$ 1,363,047</b>	<b>\$ (118,552)</b>	<b>\$ -</b>	<b>\$ 3,178,983</b>	<b>\$ -</b>	<b>\$ 3,178,983</b>	<b>\$ 4,000,000</b>	<b>\$ 821,017</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 2,808,244</b>	<b>\$ 1,540,869</b>	<b>\$ (118,552)</b>	<b>\$ -</b>	<b>\$ 4,230,561</b>	<b>\$ -</b>	<b>\$ 4,230,561</b>	<b>\$ 5,627,500</b>	<b>\$ 1,396,939</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**JUNE 2020**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
None		\$ -
<b>TOTAL PROJECT TRANSFERS</b>		\$ -
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		\$ -
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2020 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
JUNE 2020**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-19	ER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	9C TELEMETRY UPGRADE	6190	45,000	-	33,964	11,036
Oct-19	Imaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	Anesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	Cart	6620	-	-	4,876	(4,876)
Oct-19	Savi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	Walter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	Portable Monitors	6850	-	-	20,744	(20,744)
Oct-19	Bio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	Isolation Room Renovations	8200	151,650	-	179,298	(27,648)
Nov-19	Procure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	Windows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	Ice Maker	8020	-	-	3,500	(3,500)
Nov-19	Monitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	Air Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	Vital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	Drainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	ER Restrooms Renovation	8200	45,000	-	29,137	15,863
Dec-19	PeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	Honda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	Steamer	8020	-	-	6,937	(6,937)
Jan-20	RF Controller	6620	-	-	27,500	(27,500)
Jan-20	Hot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
Feb-20	Pathology Renovation	7040	20,000	-	16,033	3,967
Feb-20	SQL Server	9100	-	-	44,941	(44,941)
Feb-20	Prime TC Swing - Away Model	7230	-	-	2,836	(2,836)
Feb-20	Fluent System	6620	-	-	27,000	(27,000)
Feb-20	AED Wall Mount Bracket for Lifepak	6850	-	-	2,791	(2,791)
Mar-20	Security Fencing - Family Health Clinic	8200	45,000	-	23,224	21,776
May-20	Imaging C-Arm	7260	-	-	279,876	(279,876)
Jun-20	Neptune 3 Rover	6620	-	-	83,030	(83,030)
Jun-20	Remote Display	6850	-	-	10,916	(10,916)
			<b>\$ 1,405,450</b>	<b>\$ -</b>	<b>\$ 2,097,709</b>	<b>\$ (692,259)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
JUNE 2020**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (3,799,724)	\$ 94,477	\$ -	\$ (3,894,201)
AR UNCOMPENSATED CARE	(1,254,509)	-	-	(1,254,509)
AR DSRIP	4,689,212	3,171,328	-	1,517,884
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	1,185,279	4,192,740	-	(3,007,461)
AR GME	503,072	-	-	503,072
AR BAB REVENUE	318,121	82,117	-	236,003
AR PHYSICIAN GUARANTEES	146,051	210,927	-	(64,876)
AR ACCRUED INTEREST	150,083	220,763	-	(70,680)
AR OTHER:	1,934,579	1,966,337	45,727	(77,485)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,934,579	1,966,337	45,727	(77,485)
AR DUE FROM THIRD PARTY PAYOR	<u>2,478,844</u>	<u>4,281,519</u>	<u>-</u>	<u>(1,802,675)</u>
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<u>\$ 5,446,791</u>	<u>\$ 12,414,472</u>	<u>\$ 45,727</u>	<u>\$ (7,013,408)</u>



**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
JUNE 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
9 CENTRAL	0.2	2.1	-89.9%	5.2	-95.9%	3.1	2.2	37.9%	2.5	21.6%
5 CENTRAL	1.8	0.2	648.9%	2.5	-26.9%	2.4	0.2	872.1%	0.5	395.0%
CARDIOPULMONARY	1.3	-	0.0%	-	0.0%	2.3	-	0.0%	0.2	825.5%
6 Central	0.8	0.3	143.1%	2.0	-59.5%	1.9	0.3	466.8%	0.5	276.1%
PM&R - PHYSICAL OPERATING ROOM	-	2.0	-100.0%	1.9	-100.0%	1.9	2.0	-6.2%	0.5	295.1%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	-	0.0%	1.9	-	0.0%	-	0.0%
STERILE PROCESSING	-	0.3	-100.0%	1.4	-100.0%	1.6	0.3	367.0%	0.5	243.7%
IMAGING - DIAGNOSTICS	-	-	0.0%	3.0	-100.0%	1.4	-	0.0%	4.0	-64.8%
LABOR AND DELIVERY	-	0.0	-100.0%	0.1	-100.0%	1.4	-	0.0%	-	0.0%
7 CENTRAL	-	0.0	-100.0%	0.5	-100.0%	1.3	0.0	2712.1%	0.1	2521.2%
8 CENTRAL	1.1	0.1	836.9%	1.3	-16.4%	1.3	0.0	11537.1%	0.1	1946.4%
4 CENTRAL	-	0.1	-100.0%	1.6	-100.0%	1.2	0.1	903.6%	0.3	395.8%
4 EAST	-	0.3	-100.0%	1.1	-100.0%	1.1	0.1	1906.2%	0.2	383.3%
LABORATORY - CHEMISTRY	-	-	0.0%	1.1	-100.0%	0.9	0.3	170.2%	0.4	116.6%
MEDICAL STAFF	-	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	0.5	-100.0%	-	0.0%	0.3	0.5	-31.7%	-	0.0%
NURSING ORIENTATION	-	0.3	-100.0%	-	0.0%	0.3	0.3	25.8%	0.6	-49.2%
6 West	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
RAD MCH CVI	-	0.2	-100.0%	1.1	-100.0%	0.2	0.2	12.9%	0.3	-26.5%
DISASTER AND EMERGENCY OPERATIONS	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	1.3	-100.0%	0.1	-	0.0%	0.5	-82.2%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	0.1	-	0.0%	0.0	1341.3%
INTENSIVE CARE UNIT 2	-	0.2	-100.0%	-	0.0%	0.1	0.2	-75.0%	0.2	-71.7%
INPATIENT REHAB	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.4	-91.2%
PM&R - SPEECH	-	0.3	-100.0%	0.9	-100.0%	0.0	0.2	-87.0%	0.3	-88.4%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.5	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.2	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	0.8	-100.0%	-	1.0	-100.0%	0.4	-100.0%
TRAUMA SERVICE	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.6	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
FINANCIAL ACCOUNTING	-	-	0.0%	1.7	-100.0%	-	-	0.0%	1.3	-100.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
IT OPERATIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
ADMINISTRATION	-	-	0.0%	1.3	-100.0%	-	-	0.0%	0.2	-100.0%
<b>SUBTOTAL</b>	<b>5.2</b>	<b>8.1</b>	<b>-36.0%</b>	<b>29.4</b>	<b>-82.3%</b>	<b>25.8</b>	<b>8.3</b>	<b>210.7%</b>	<b>16.8</b>	<b>54.0%</b>
<b>TRANSITION LABOR</b>										
LABORATORY - CHEMISTRY	3.1	3.0	2.5%	4.8	-35.8%	3.0	3.0	0.1%	4.6	-33.5%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	1.0	-100.0%	0.7	-	0.0%	3.0	-75.1%
INPATIENT REHAB - THERAPY	-	1.0	-100.0%	1.0	-100.0%	0.7	1.0	-36.2%	1.0	-30.6%
7 CENTRAL	-	0.1	-100.0%	3.4	-100.0%	0.6	0.1	572.7%	3.5	-83.2%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	6.0	-100.0%	0.4	0.1	497.9%	5.7	-92.8%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	0.9	-100.0%	0.3	1.0	-70.0%	1.0	-69.2%
INTENSIVE CARE UNIT 2	-	0.1	-100.0%	1.3	-100.0%	0.3	0.1	345.5%	1.8	-84.3%
4 EAST	-	-	0.0%	1.5	-100.0%	0.1	-	0.0%	2.0	-97.3%
9 CENTRAL	-	-	0.0%	0.2	-100.0%	0.0	-	0.0%	0.1	-93.2%
8 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	1.8	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	1.0	-100.0%	-	1.0	-100.0%	1.2	-100.0%
OPERATING ROOM	-	2.0	-100.0%	-	0.0%	-	2.0	-100.0%	1.5	-100.0%
6 Central	-	-	0.0%	1.0	-100.0%	-	-	0.0%	0.9	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
4 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
LABOR AND DELIVERY	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
5 WEST	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
<b>SUBTOTAL</b>	<b>3.1</b>	<b>8.2</b>	<b>-62.9%</b>	<b>22.2</b>	<b>-86.2%</b>	<b>6.1</b>	<b>8.3</b>	<b>-26.8%</b>	<b>29.6</b>	<b>-79.5%</b>
<b>GRAND TOTAL</b>	<b>8.3</b>	<b>16.4</b>	<b>-49.5%</b>	<b>51.6</b>	<b>-84.0%</b>	<b>31.9</b>	<b>16.6</b>	<b>92.1%</b>	<b>46.4</b>	<b>-31.2%</b>



Ector County Hospital District  
Debt Service Coverage Calculation  
JUNE 2020

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Change in net position	-	(2,228,230)	(2,228,230)	(2,970,973)
Depreciation/amortization	134,234	13,722,170	13,856,404	18,475,205
GASB 68 Expense	-	5,400,695	5,400,695	7,200,927
GASB 75 Expense	-	20,847	20,847	27,796
Interest expense	-	2,232,487	2,232,487	2,976,649
(Gain) or loss on fixed assets	6,132	1,650	7,782	10,376
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	(124,522)	(124,522)	(166,029)
Consolidated net revenues	140,366	19,025,098	19,165,464	25,553,952
GASB 68/Pension Expense, per TB		11,610,695		
District Required Contributions		(6,210,000)		
GASB 68/Pension Expense to remove		5,400,695		
GASB 75/OPEB Expense, per TB		1,010,847		
District Required Contributions		(990,000)		
GASB 75/OPEB Expense to remove		20,847		

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,628.95	606,814.63	4,309,443.57	

OR

2.)

Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,679,639	higher of the two

Covenant Computation

Current FYTD	
409.6%	(needs to be 110% or higher)
	546.1%

Liquidity Requirement

Cash on Hand Requirement	
2020	80
2021+	100

	JUNE 2020
Consolidated operating costs	287,618,557
Less depreciation and amortization	(13,856,404)
Add: Interest Expense	2,232,487
Less: BABs	(713,184)
Less other non cash expenses:	
GASB 68 - from above	(5,400,695)
GASB 75 - from above	(20,847)
Adjusted expenses	269,859,913

Expenses per day 984,890

Unrestricted cash and cash equivalents	56,362,900
Internally designated noncurrent cash and investments	44,253,371
Assets held in endowment, board designated	6,357,925
Total cash for calculation	106,974,196

Days cash on hand 108.62

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED RATIO ANALYSIS  
JUNE 30, 2020**

		YTD JUNE 2020	2018 S&P Comparison**	YTD September 2019	YTD September 2018	YTD September 2017
<b><u>Statement of Operations:</u></b>						
Salaries & Benefits/Net Pt Rev (%)	↑	69.1	57.5	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↑	44.5	N/A	41.1	34.6	19.2
Maximum Debt Service Coverage (x)	↓	-3.5	2.6	5.3	7.1	7.9
Maximum Debt Service/Total Operating Reve	↑	1.3	N/A	1.3	1.7	1.8
Interest Coverage (x) <sup>1</sup>						
EBITDA Margin (%) <sup>1</sup>	↓	-3.8	8.7	5.6	74.3	51.7
Operating Margin (%)	↓	-9.1	0.7	-2.0	-0.7	0.7
Profit Margin (%)	↓	-10.0	2.3	-1.1	-8.4	47.4
<b><u>Balance Sheet:</u></b>						
Average Age Net Fixed Assets (years)	↑	16.5	12.4	13.2	13.8	12.7
Cushion Ratio (x)	↑	26.6	13.3	15.5	15.0	11.3
Days' Cash on Hand	↑	108.6	159.1	65.5	71.4	58.9
Days in Accounts Receivable	↑	54.4	46.8	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	-9.6	9.9	9.9	-0.3	190.2
Unrestricted Cash/Long-Term Debt (%)	↑	247.8	131.3	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	19.8	34.3	19.7	18.0	18.6
Payment Period (days)	↑	65.0	N/A	63.1	57.9	51.0
<b><u>Other Ratios:</u></b>						
Inventory Turnover <sup>2</sup>	↑	9.7	17.0	9.4	12.0	5.5

**\*\*National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



# Financial Presentation

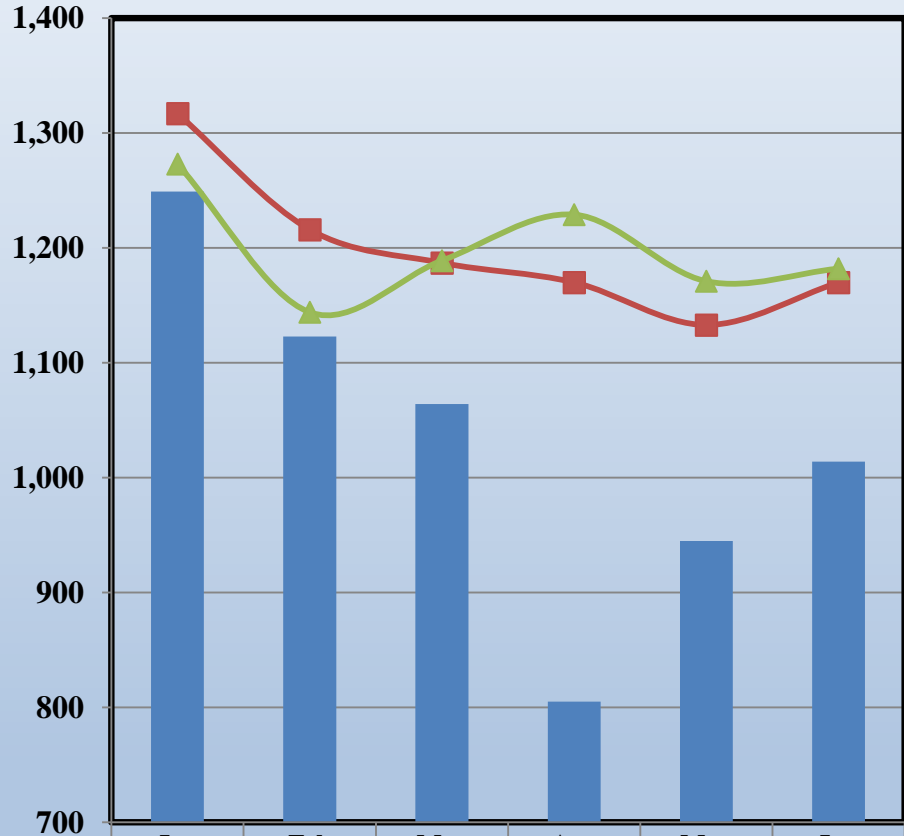
## For the Month Ended June 30, 2020

# Volume



# Admissions

## *Total – Adults and NICU*

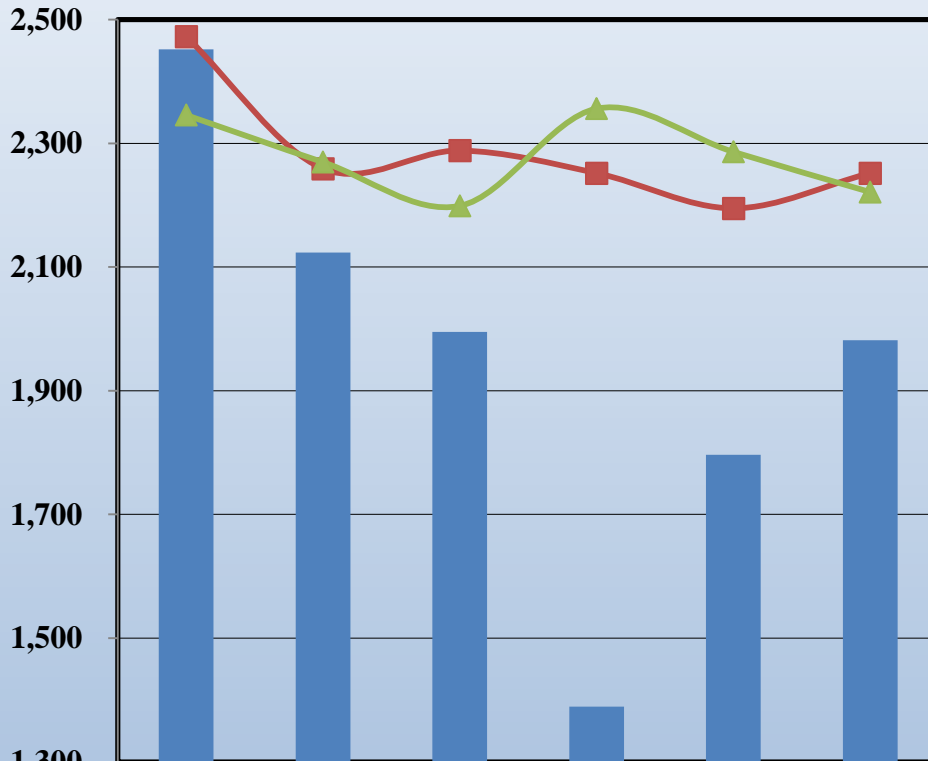


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,014	1,170	1,182
Var %		-13.3%	-14.2%
Year-To-Date	9,833	10,783	10,617
Var %		-8.8%	-7.4%
Annualized	13,318	14,235	14,100
Var %		-6.4%	-5.5%

	Jan	Feb	Mar	Apr	May	Jun
Act	1,249	1,123	1,064	805	945	1,014
Bud	1,317	1,216	1,187	1,170	1,133	1,170
Prior	1,273	1,144	1,189	1,229	1,171	1,182

# Adjusted Admissions

*Including Acute & Rehab Unit*

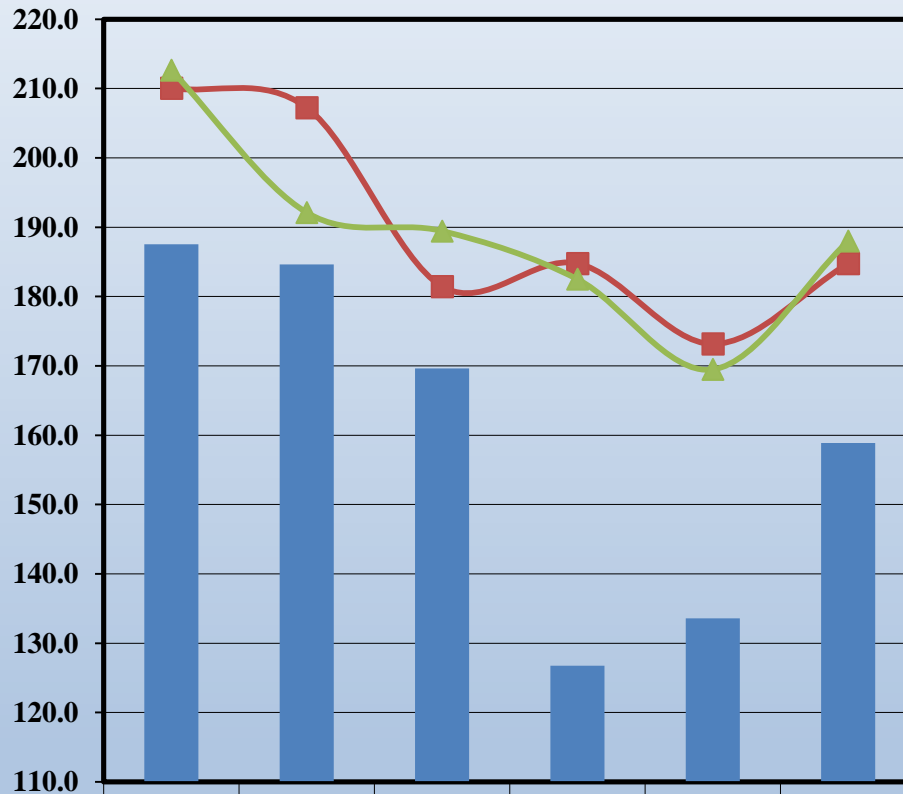


	Jan	Feb	Mar	Apr	May	Jun
Act	2,452	2,124	1,995	1,389	1,796	1,982
Bud	2,473	2,259	2,288	2,252	2,195	2,252
Prior	2,346	2,270	2,199	2,356	2,286	2,221

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,982	2,252	2,221
Var %		-12.0%	-10.8%
Year-To-Date	18,862	20,558	20,300
Var %		-8.2%	-7.1%
Annualized	25,805	27,175	27,021
Var %		-5.0%	-4.5%



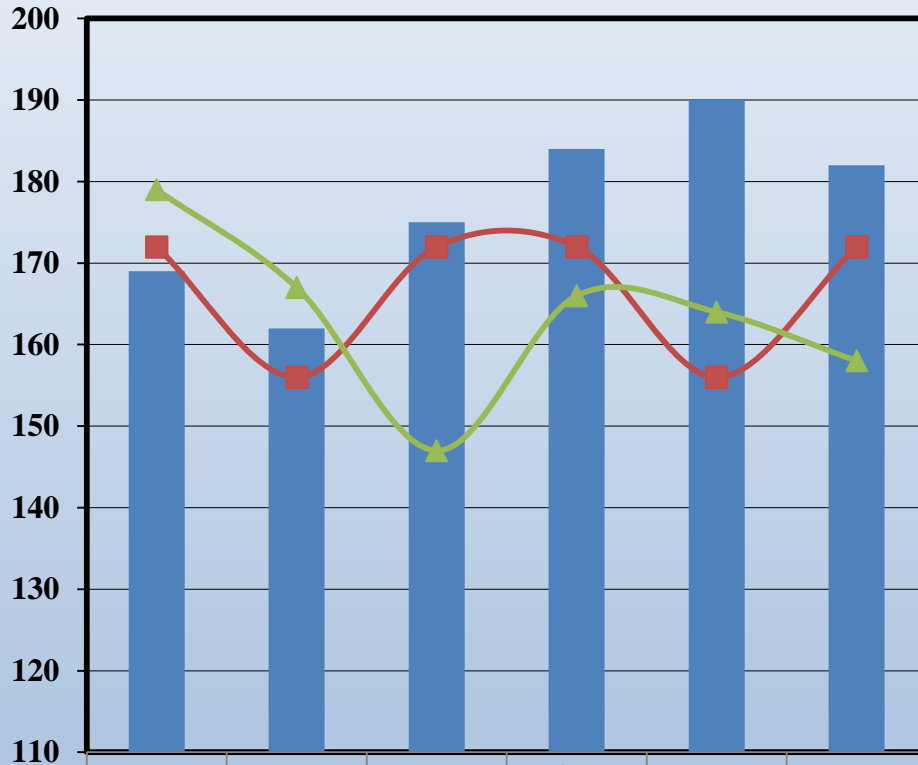
# Average Daily Census



Act	187.5	184.6	169.6	126.8	133.6	158.9
Bud	210.1	207.2	181.5	184.8	173.2	184.8
Prior	212.6	192.1	189.5	182.5	169.5	188.0

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	158.9	184.8	188.0
Var %		-14.0%	-15.5%
Year-To-Date	165.9	189.3	184.8
Var %		-12.4%	-10.2%
Annualized	167.4	185.2	181.5
Var %		-9.6%	-7.8%

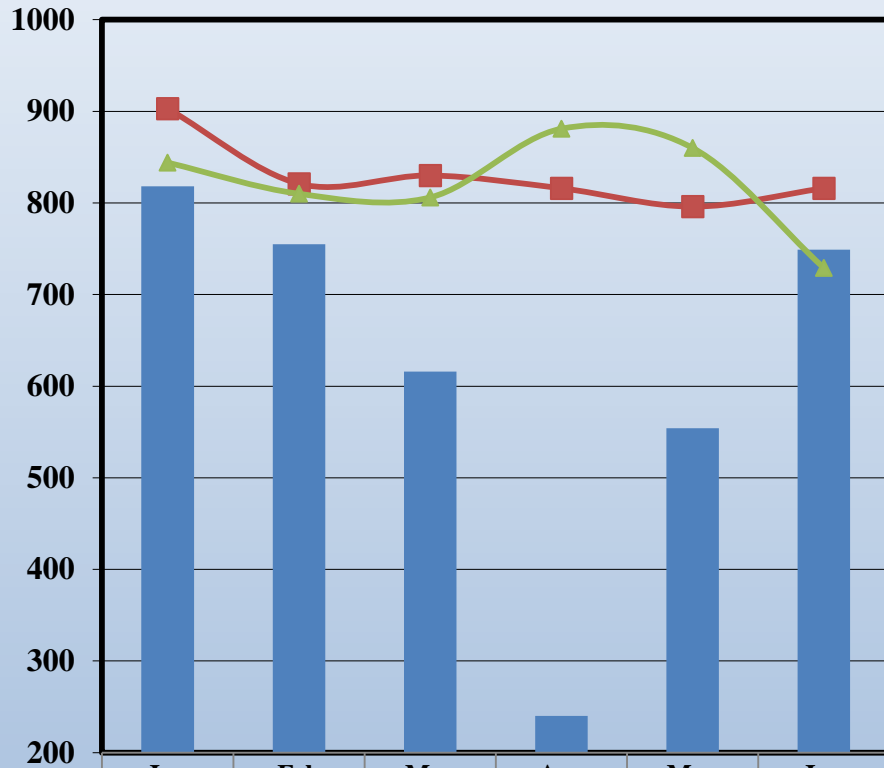
# Deliveries



	Jan	Feb	Mar	Apr	May	Jun
Act	169	162	175	184	190	182
Bud	172	156	172	172	156	172
Prior	179	167	147	166	164	158

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	182	172	158
Var %		5.8%	15.2%
Year-To-Date	1,613	1,491	1,429
Var %		8.2%	12.9%
Annualized	2,231	2,003	1,916
Var %		11.4%	16.4%

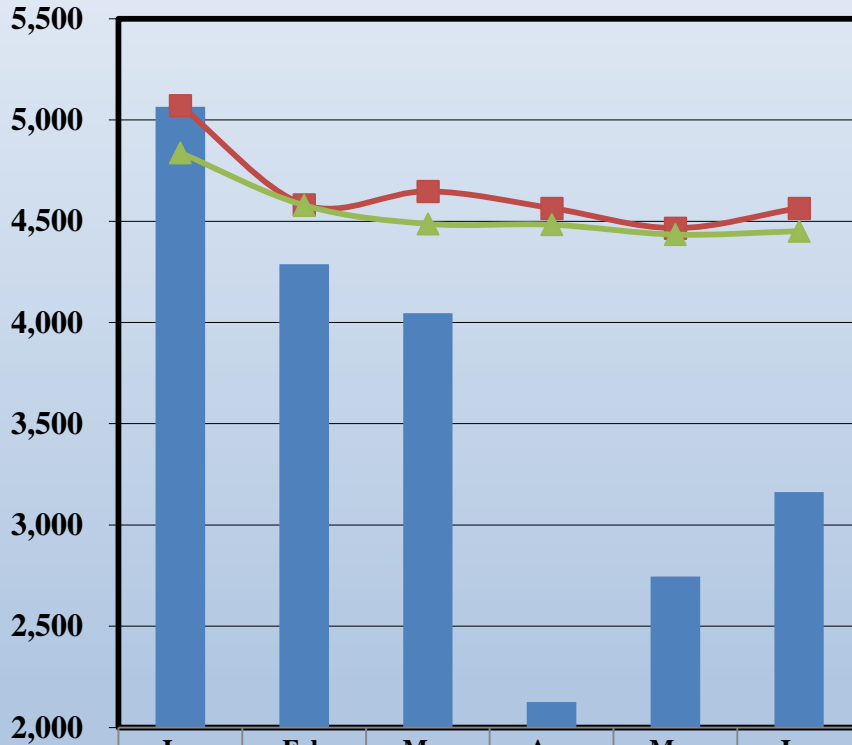
# Total Surgical Cases



	Jan	Feb	Mar	Apr	May	Jun
Act	818	755	616	240	554	749
Bud	903	821	830	816	796	816
Prior	844	810	806	881	860	729

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	749	816	729
Var %		-8.2%	2.7%
Year-To-Date	6,249	7,463	7,484
Var %		-16.3%	-16.5%
Annualized	8,894	10,250	10,133
Var %		-13.2%	-12.2%

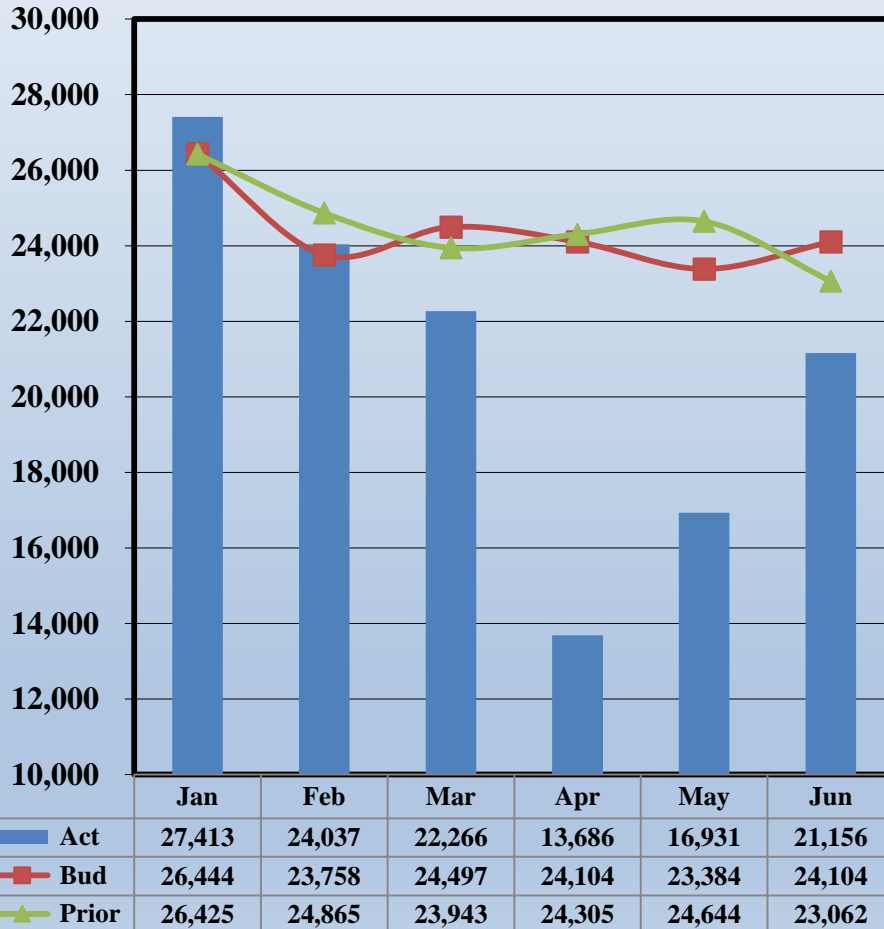
# Emergency Room Visits



■ Act	5,066	4,288	4,046	2,126	2,745	3,162
■ Bud	5,071	4,582	4,648	4,565	4,466	4,565
▲ Prior	4,838	4,579	4,487	4,483	4,434	4,451

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,162	4,565	4,451
Var %		-30.7%	-29.0%
Year-To-Date	35,925	41,788	41,140
Var %		-14.0%	-12.7%
Annualized	49,287	55,231	54,271
Var %		-10.8%	-9.2%

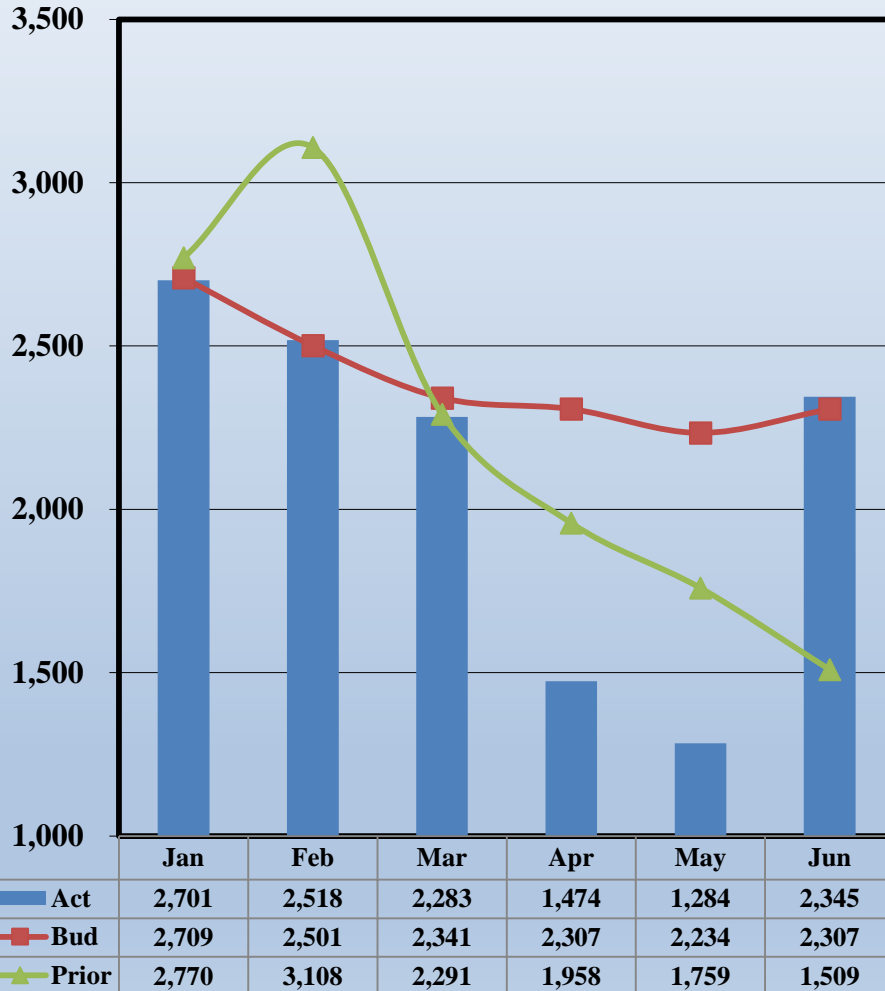
# Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	21,788	24,104	23,062
Var %		-9.6%	-5.5%
Year-To-Date	203,143	218,953	220,366
Var %		-7.2%	-7.8%
Annualized	277,759	289,771	292,781
Var %		-4.1%	-5.1%

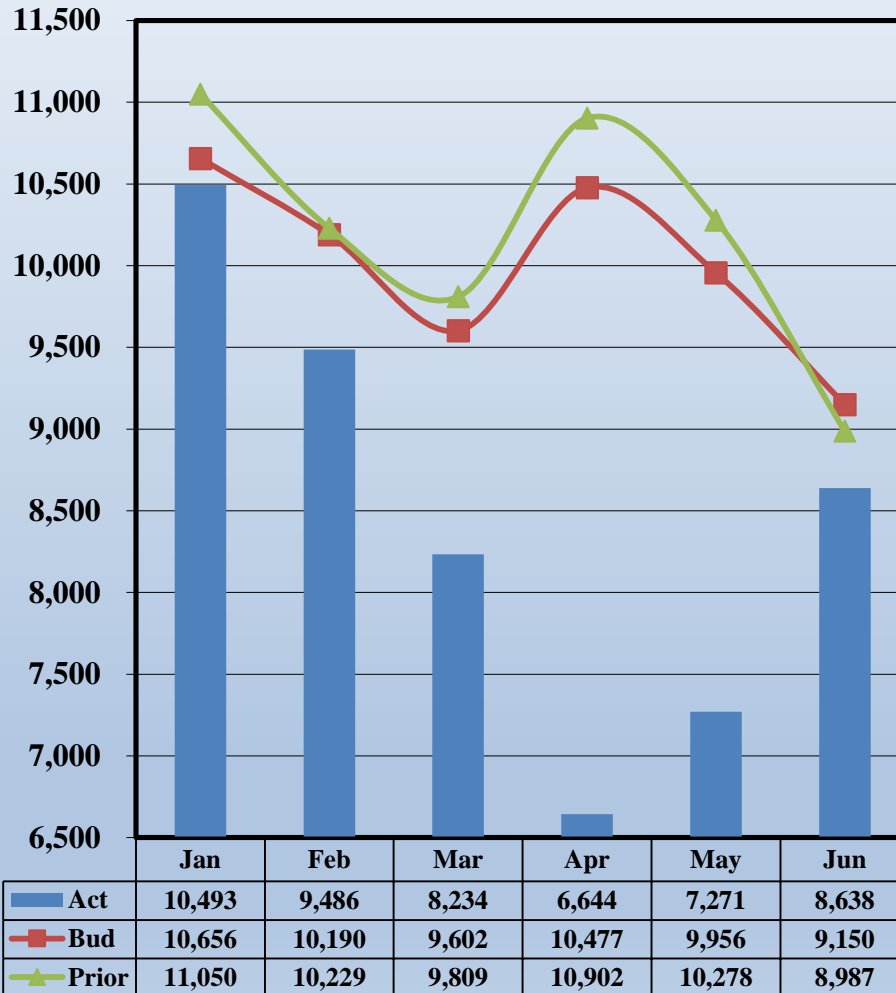
# Urgent Care Visits

*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,345	2,307	1,509
Var %		1.6%	55.4%
Year-To-Date	19,994	21,590	20,265
Var %		-7.4%	-1.3%
Annualized	25,250	29,587	25,786
Var %		-14.7%	-2.1%

# Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,638	9,150	8,987
Var %		-5.6%	-3.9%
Year-To-Date	79,793	88,652	90,109
Var %		-10.0%	-11.4%
Annualized	108,914	119,620	119,494
Var %		-9.0%	-8.9%

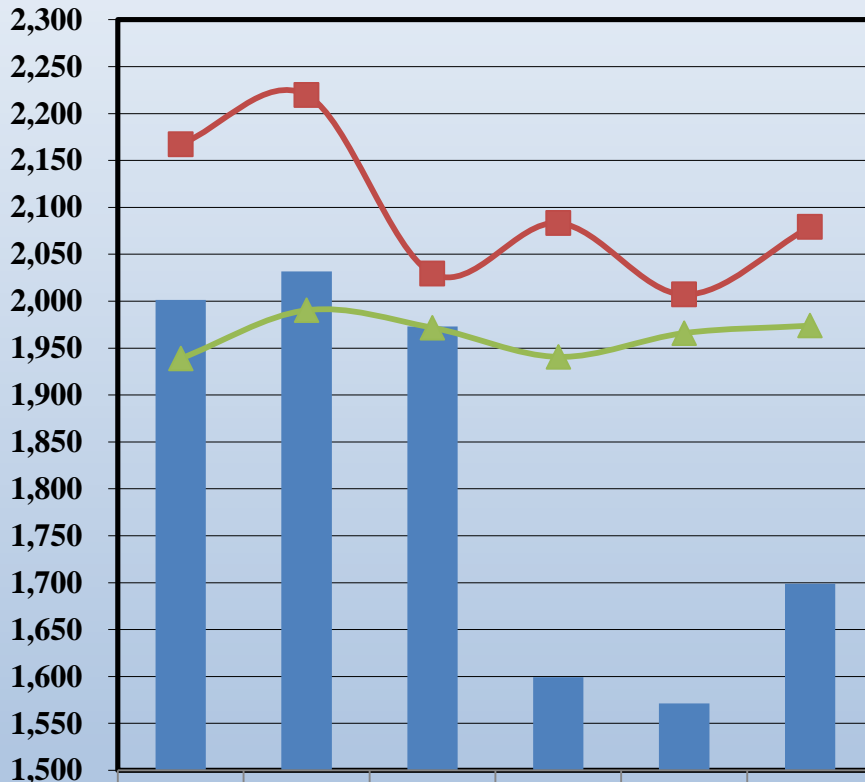
# Staffing





# Blended FTE's

*Including Contract Labor and Management Services*

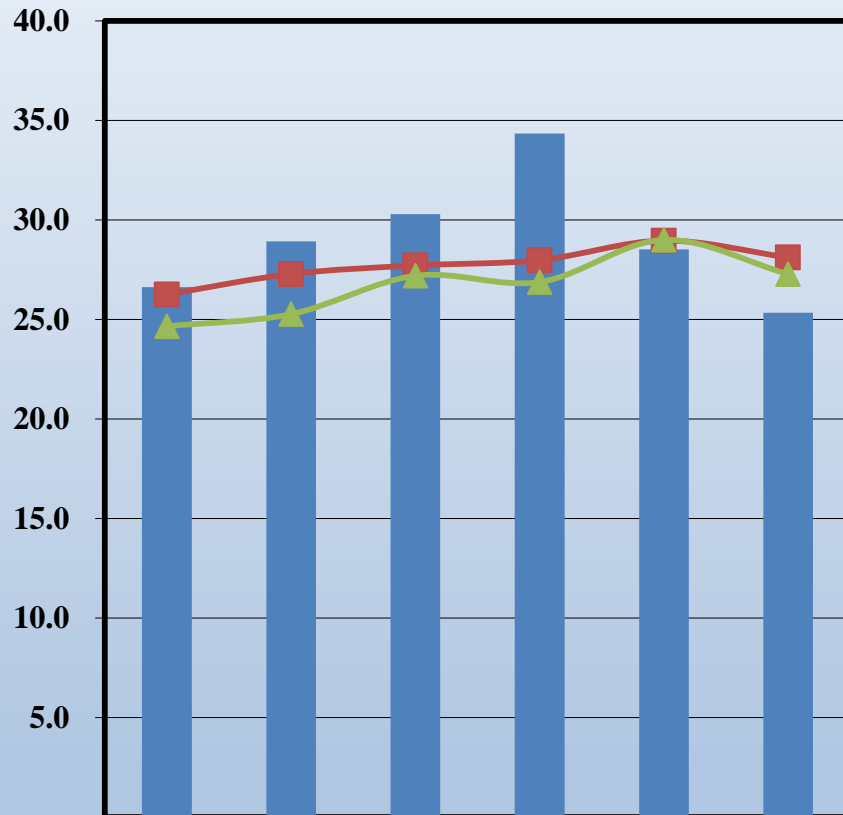


	Jan	Feb	Mar	Apr	May	Jun
Act	2,001	2,032	1,973	1,599	1,571	1,699
Bud	2,167	2,220	2,029	2,083	2,007	2,079
Prior	1,939	1,990	1,972	1,941	1,966	1,974

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,699	2,079	1,974
Var %		-18.3%	-13.9%
Year-To-Date	1,878	2,093	1,959
Var %		-10.3%	-4.1%
Annualized	1,902	2,072	1,945
Var %		-8.2%	-2.2%

# *Paid Hours per Adjusted Patient Day*

## *(Ector County Hospital District)*



	Jan	Feb	Mar	Apr	May	Jun
Act	26.6	28.9	30.3	34.3	28.5	25.3
Bud	26.3	27.3	27.7	28.0	29.0	28.1
Prior	24.7	25.3	27.2	26.9	29.0	27.3

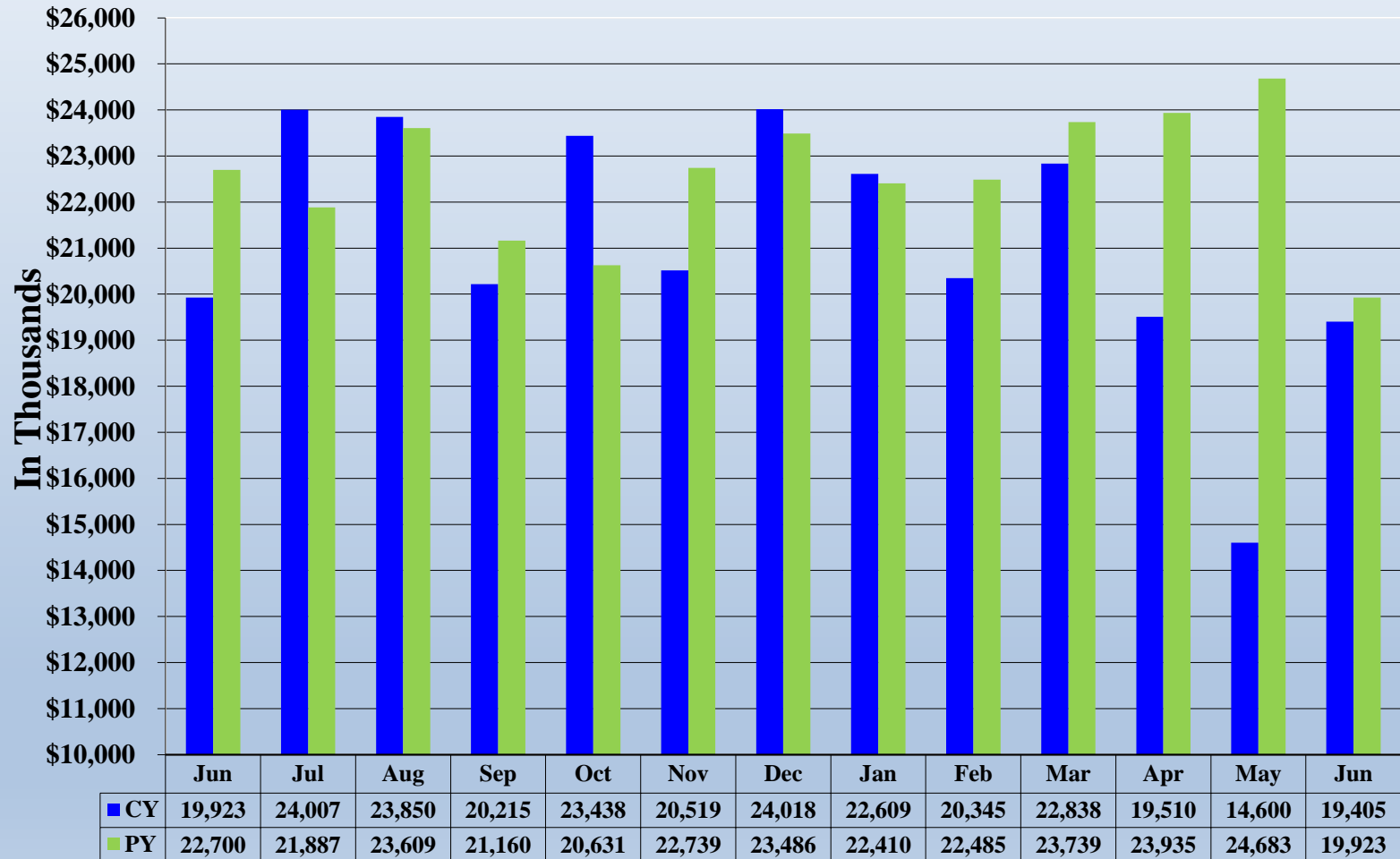
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25.3	28.1	27.3
Var %		-9.9%	-7.1%
Year-To-Date	28.7	28.0	27.0
Var %		2.5%	6.3%
Annualized	28.6	28.2	27.1
Var %		1.4%	5.5%

# Accounts Receivable



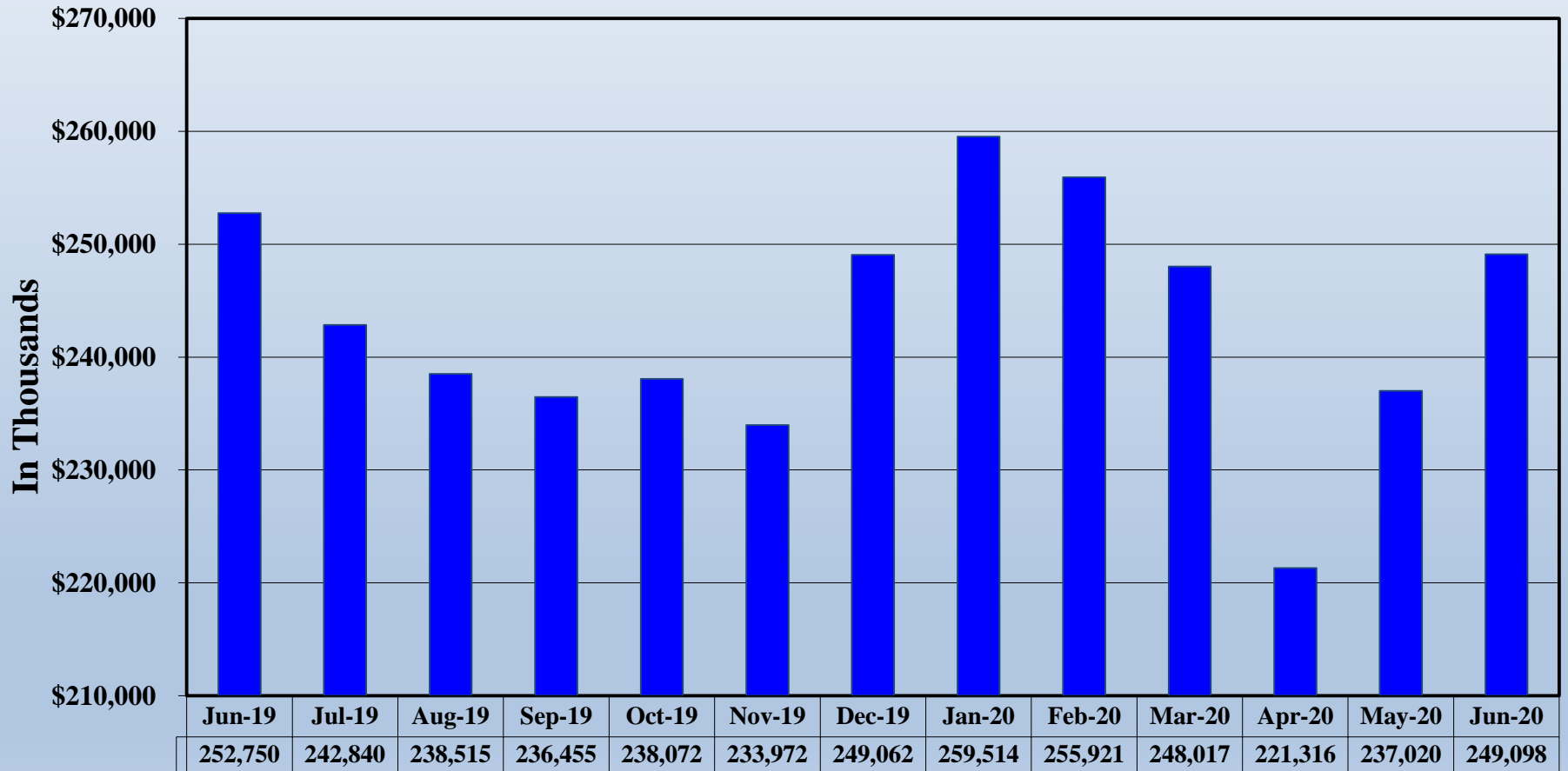
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending

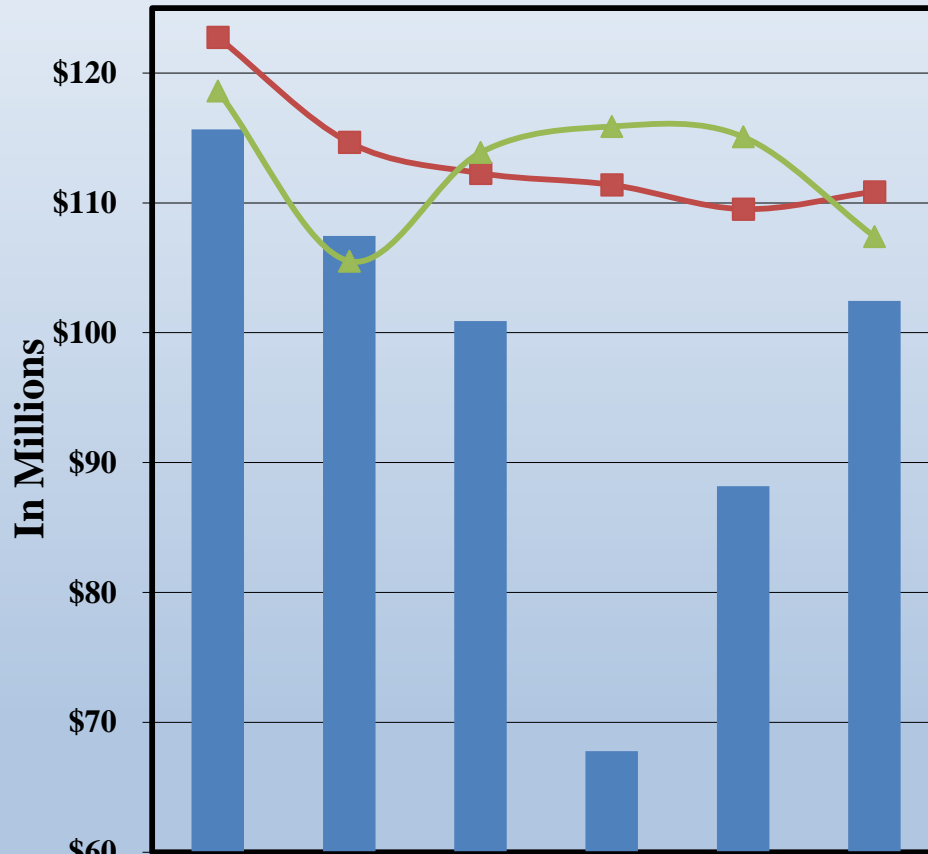


# Revenues & Revenue Deductions



# Total Patient Revenues

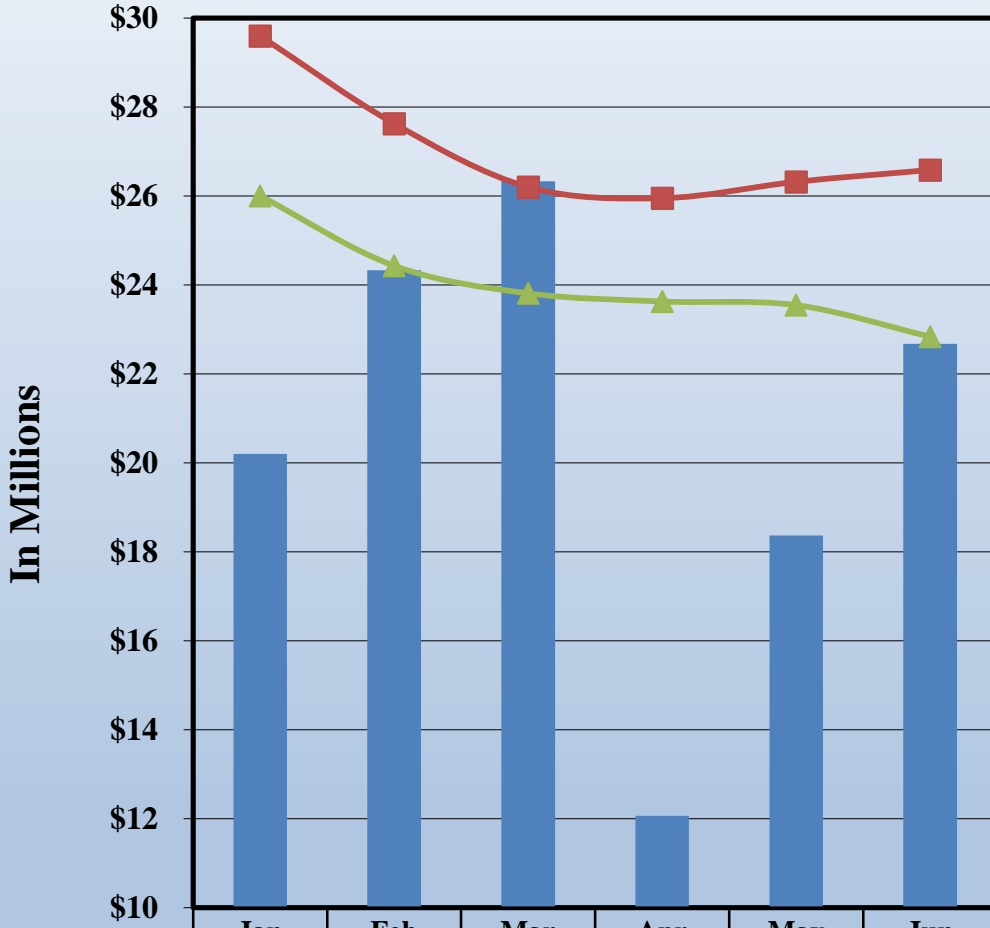
## *(Ector County Hospital District)*



	Jan	Feb	Mar	Apr	May	Jun
Act	\$115.7	\$107.4	\$100.9	\$67.8	\$88.2	\$102.4
Bud	\$122.8	\$114.7	\$112.3	\$111.4	\$109.5	\$110.9
Prior	\$118.6	\$105.5	\$113.9	\$115.9	\$115.1	\$107.4

	Actual	Budget	Prior Year
Month	\$ 102.4	\$ 110.9	\$ 107.4
Var %		-7.6%	-4.6%
Year-To-Date	\$ 917.1	\$ 1,022.2	\$ 1,006.7
Var %		-10.3%	-8.9%
Annualized	\$ 1,246.5	\$ 1,342.7	\$ 1,317.5
Var %		-7.2%	-5.4%

# Total Net Patient Revenues



	Jan	Feb	Mar	Apr	May	Jun
Act	\$20.2	\$24.3	\$26.3	\$12.1	\$18.4	\$22.7
Bud	\$29.6	\$27.6	\$26.2	\$25.9	\$26.3	\$26.6
Prior	\$26.0	\$24.4	\$23.8	\$23.6	\$23.5	\$22.8

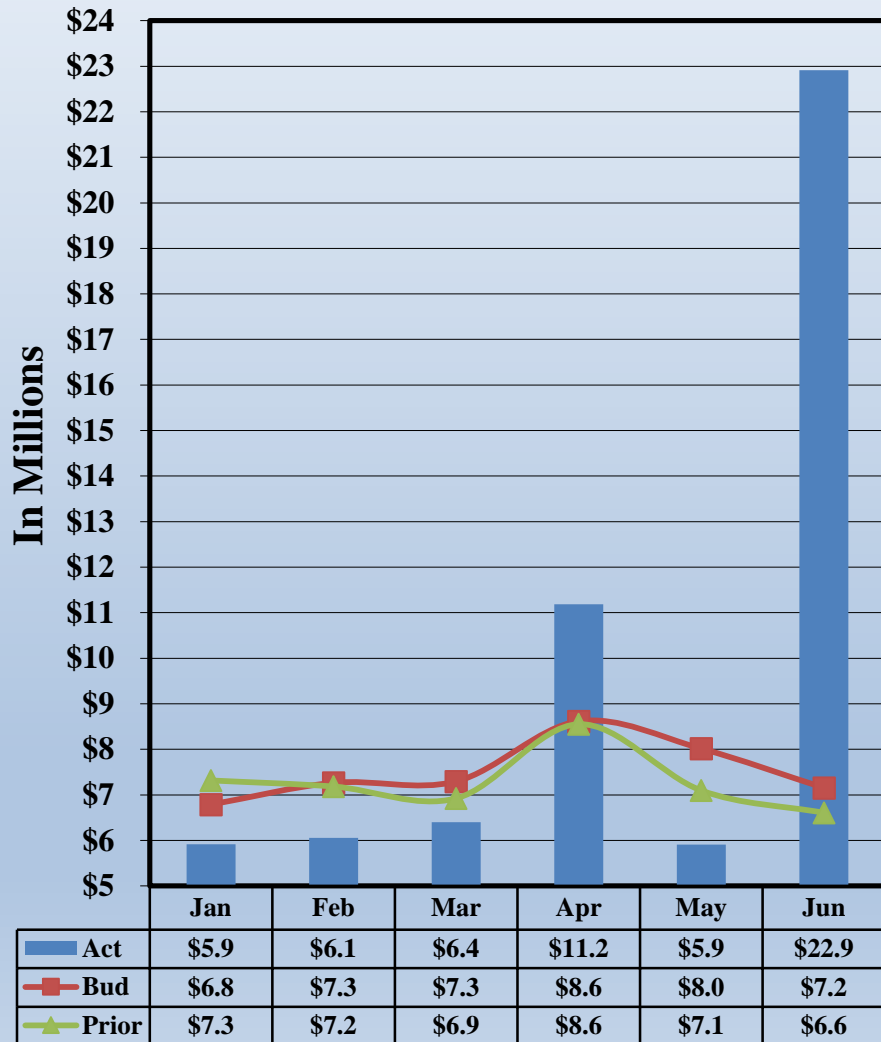
	Actual		Budget		Prior Year	
Month	\$	22.7	\$	26.6	\$	22.8
Var %				-14.7%		-0.7%
Year-To-Date	\$	205.0	\$	244.1	\$	220.6
Var %				-16.0%		-7.1%
Annualized	\$	275.4	\$	315.2	\$	295.7
Var %				-12.6%		-6.9%



# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*



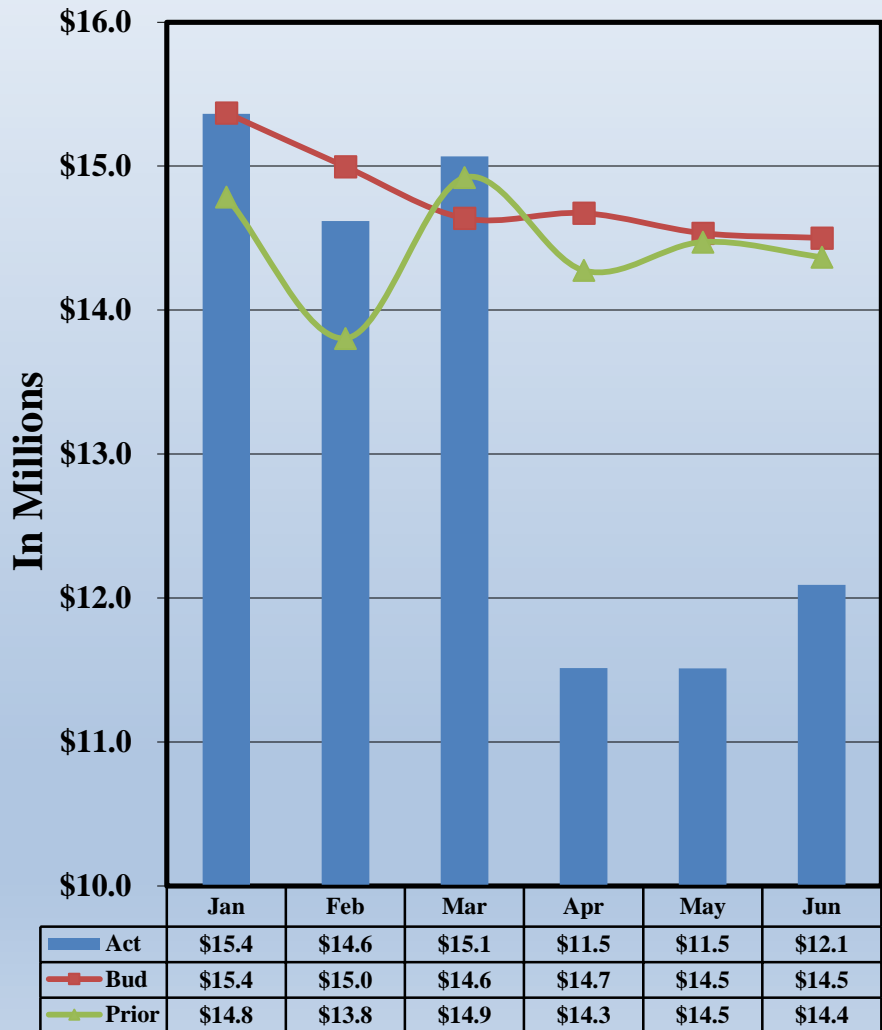
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 22.9	\$ 7.2	\$ 6.6
Var %		220.3%	246.8%
Year-To-Date	\$ 78.9	\$ 65.3	\$ 64.8
Var %		20.8%	21.7%
Annualized	\$ 98.9	\$ 93.4	\$ 95.0
Var %		5.9%	4.1%

# Operating Expenses



# Salaries, Wages & Contract Labor

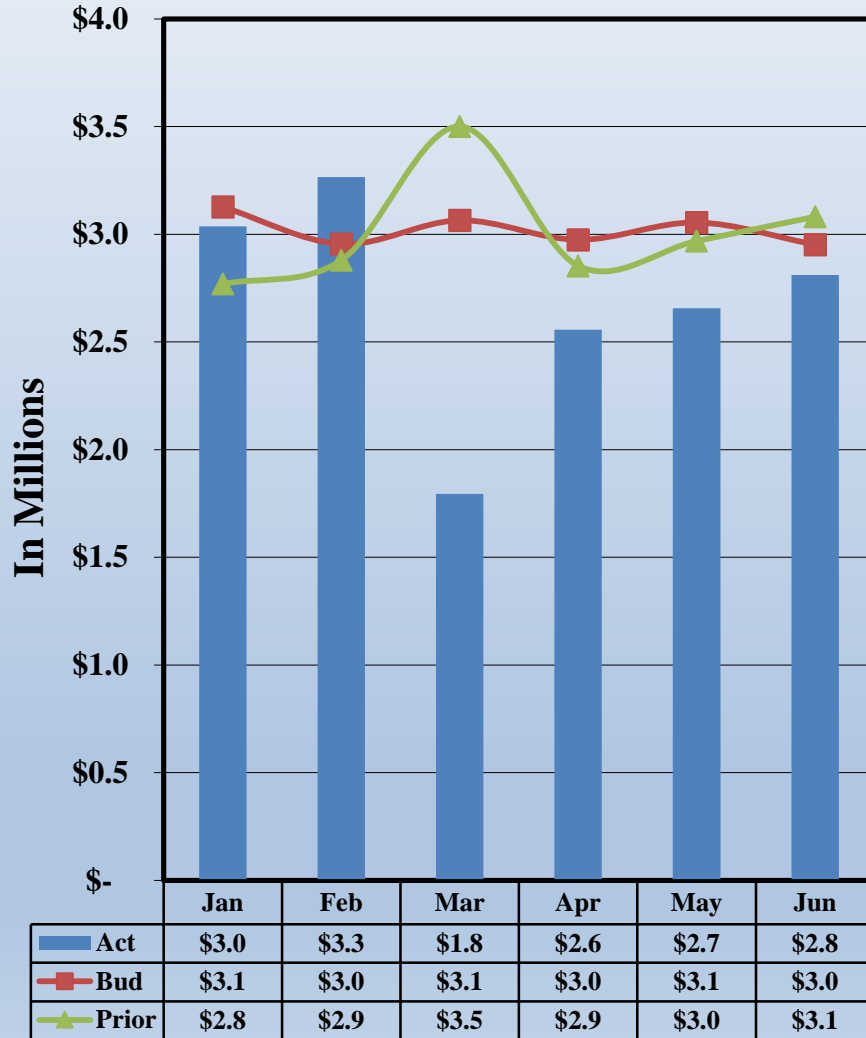
## (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 12.1	\$ 14.5	\$ 14.4
Var %		-16.6%	-16.0%
Year-To-Date	\$ 124.5	\$ 132.9	\$ 128.5
Var %		-6.3%	-3.1%
Annualized	\$ 168.6	\$ 187.9	\$ 183.0
Var %		-10.3%	-7.9%

# Employee Benefit Expense

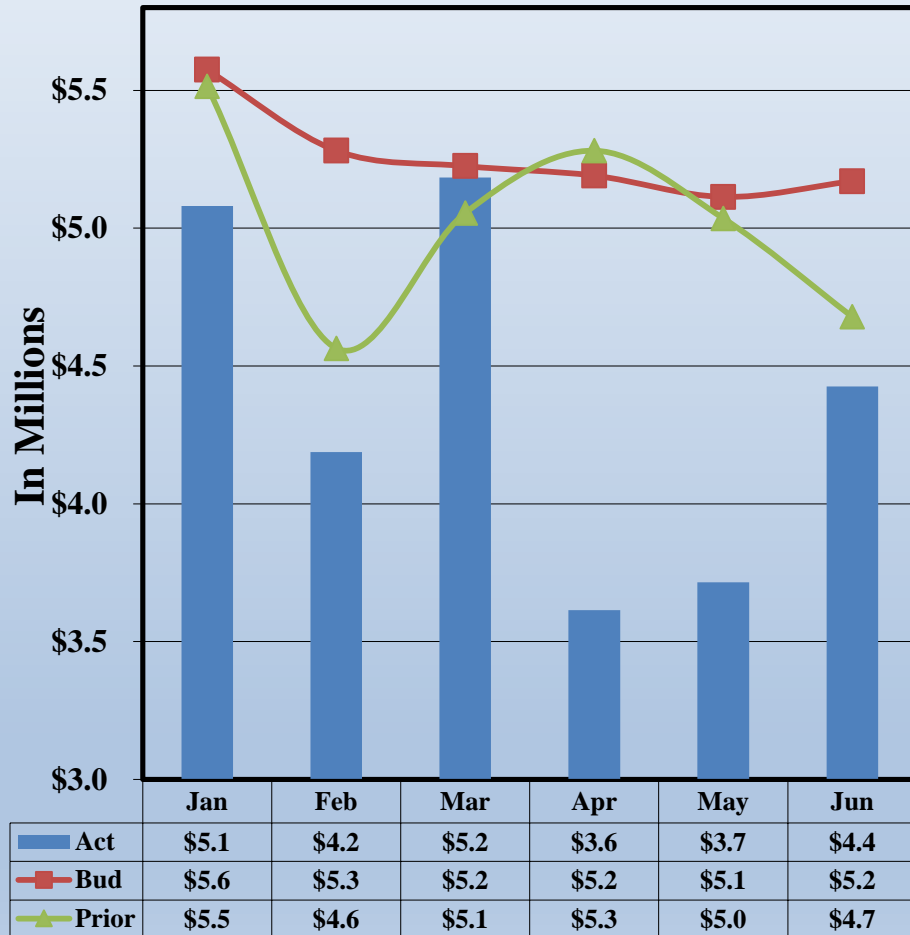
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.8	\$ 3.0	\$ 3.1
Var %		-4.7%	-8.8%
Year-To-Date	\$ 25.2	\$ 27.2	\$ 29.4
Var %		-7.2%	-14.3%
Annualized	\$ 33.2	\$ 39.9	\$ 33.2
Var %		-16.8%	0.0%

# *Supply Expense*

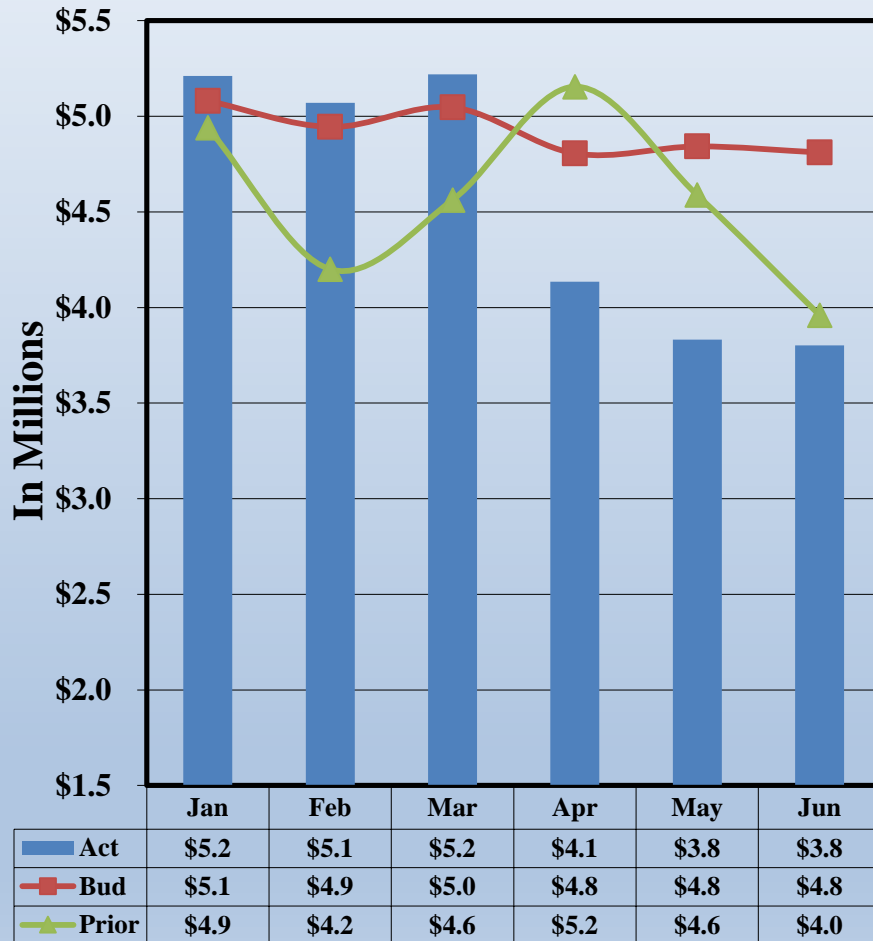
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.4	\$ 5.2	\$ 4.7
Var %		-14.4%	-5.4%
Year-To-Date	\$ 41.2	\$ 47.3	\$ 44.8
Var %		-13.0%	-8.0%
Annualized	\$ 54.8	\$ 66.7	\$ 63.1
Var %		-17.8%	-13.2%

# Purchased Services

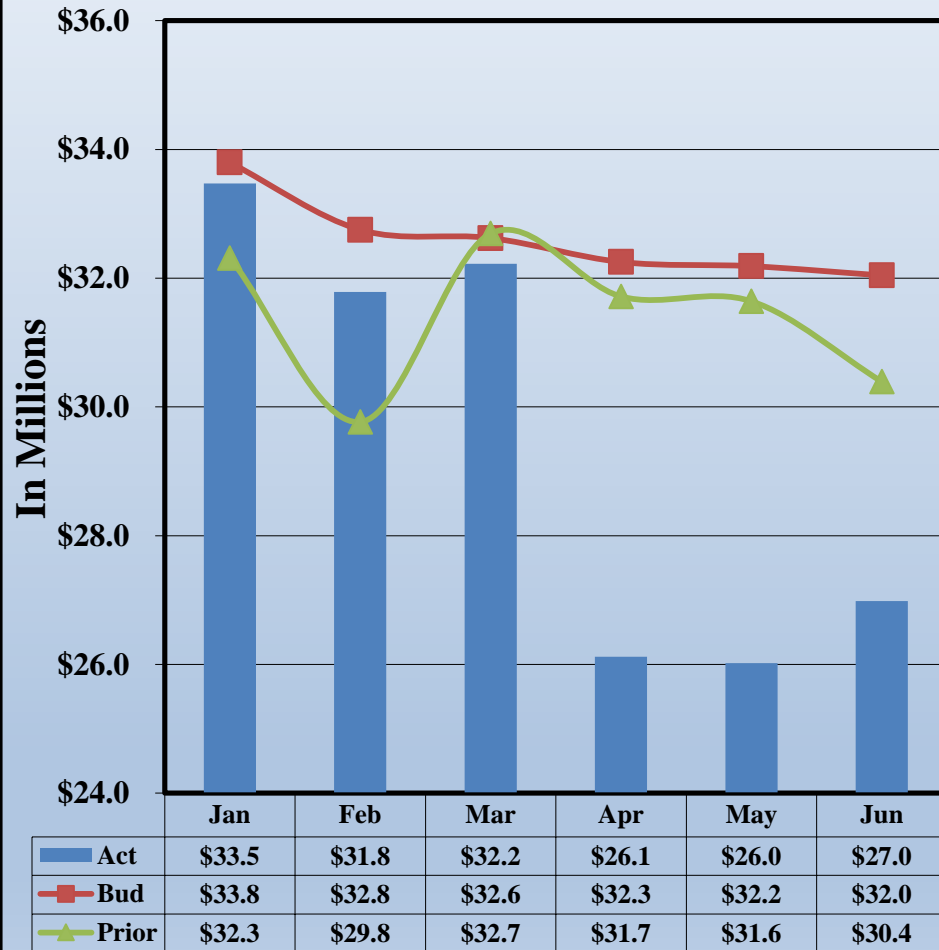
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.8	\$ 4.8	\$ 4.0
Var %		-21.0%	-4.0%
Year-To-Date	\$ 42.5	\$ 45.2	\$ 40.9
Var %		-5.9%	4.1%
Annualized	\$ 57.4	\$ 60.2	\$ 57.5
Var %		-4.7%	-0.2%

# Total Operating Expense

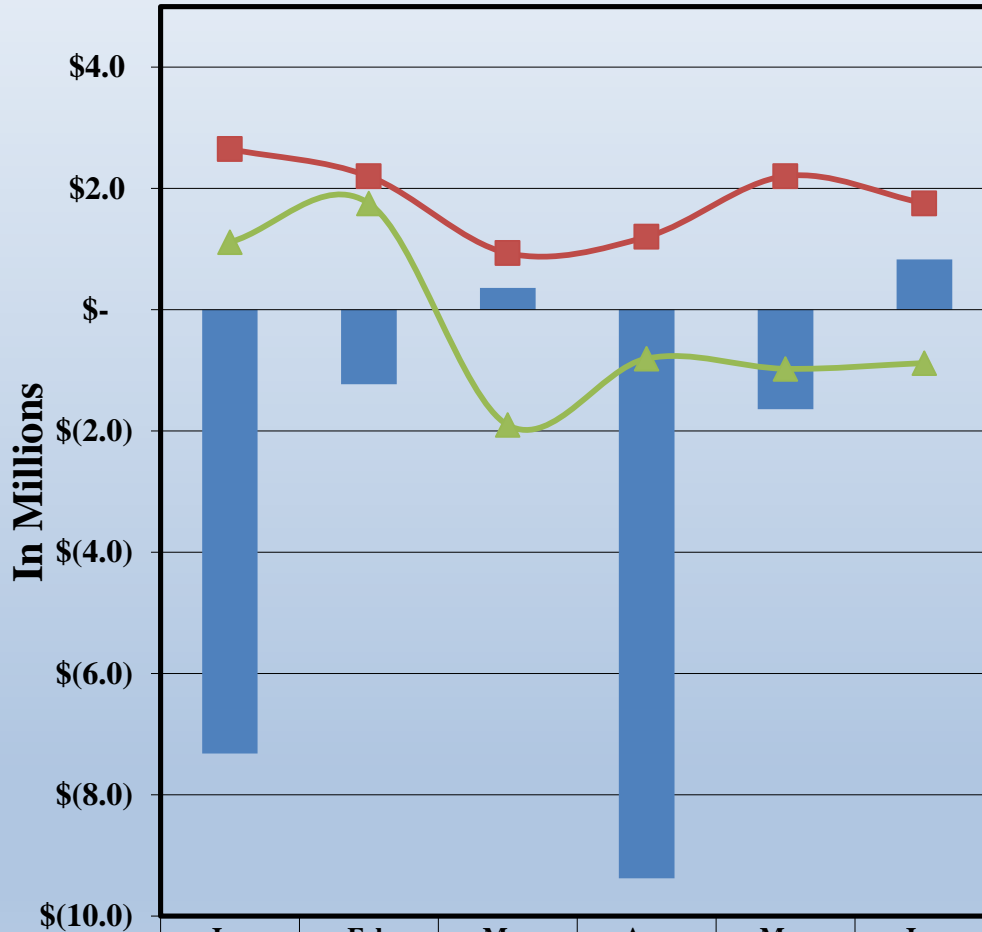
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.0	\$ 32.0	\$ 30.4
Var %		-15.8%	-11.2%
Year-To-Date	\$ 273.8	\$ 294.3	\$ 282.6
Var %		-7.0%	-3.1%
Annualized	\$ 370.1	\$ 412.7	\$ 392.0
Var %		-10.3%	-5.6%

# Operating EBIDA

## *Ector County Hospital District Operations*



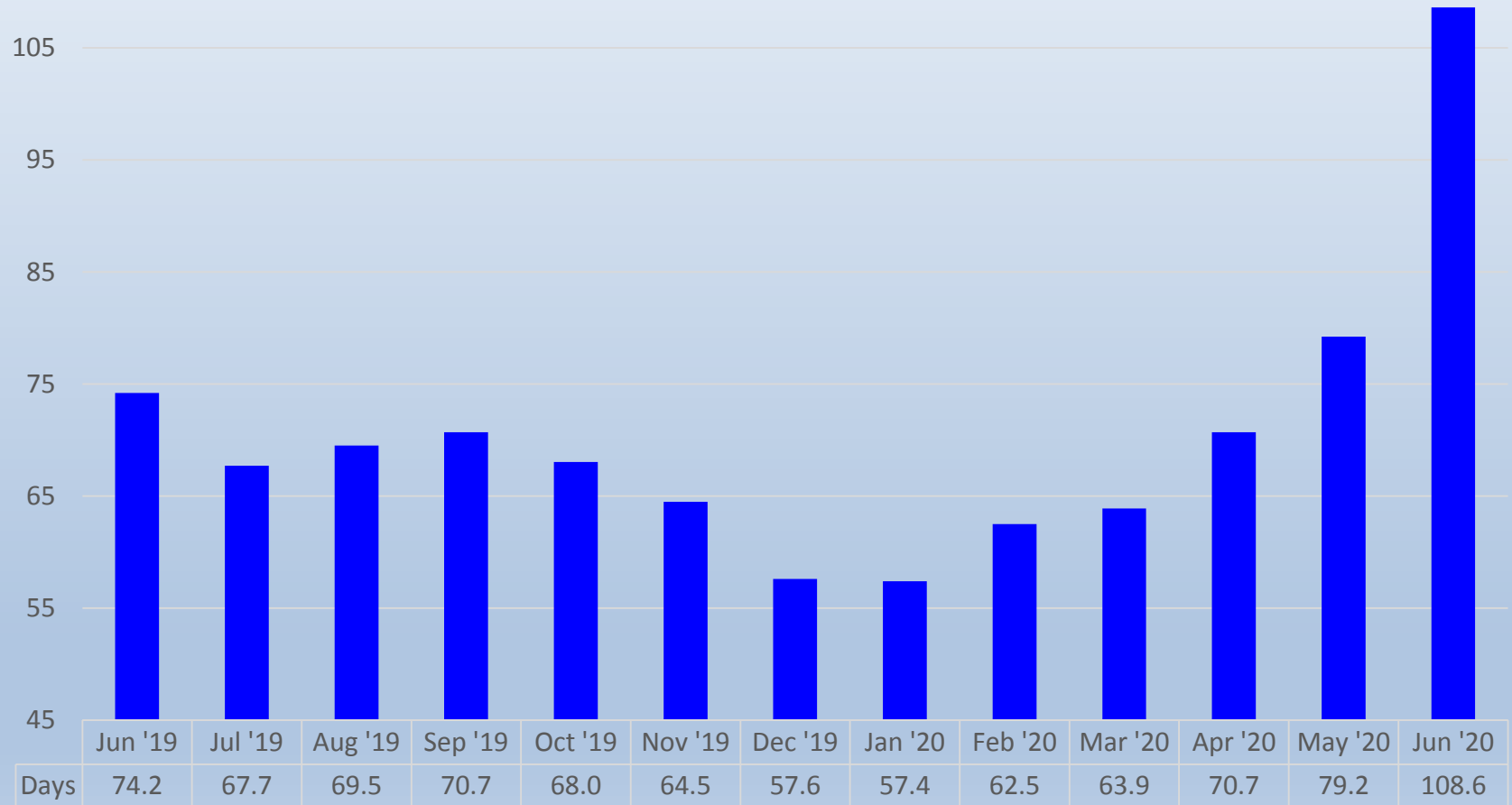
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 0.8	\$ 1.8	\$ (0.9)
Var %		-55.6%	-188.9%
Year-To-Date	\$ (13.7)	\$ 14.5	\$ 1.7
Var %		-194.5%	-905.9%
Annualized	\$ (20.0)	\$ 19.4	\$ 22.9
Var %		-203.1%	-187.3%

	Jan	Feb	Mar	Apr	May	Jun
Act	\$(7.3)	\$(1.2)	\$0.4	\$(9.4)	\$(1.6)	\$0.8
Bud	\$2.6	\$2.2	\$0.9	\$1.2	\$2.2	\$1.8
Prior	\$1.1	\$1.8	\$(1.9)	\$(0.8)	\$(1.0)	\$(0.9)



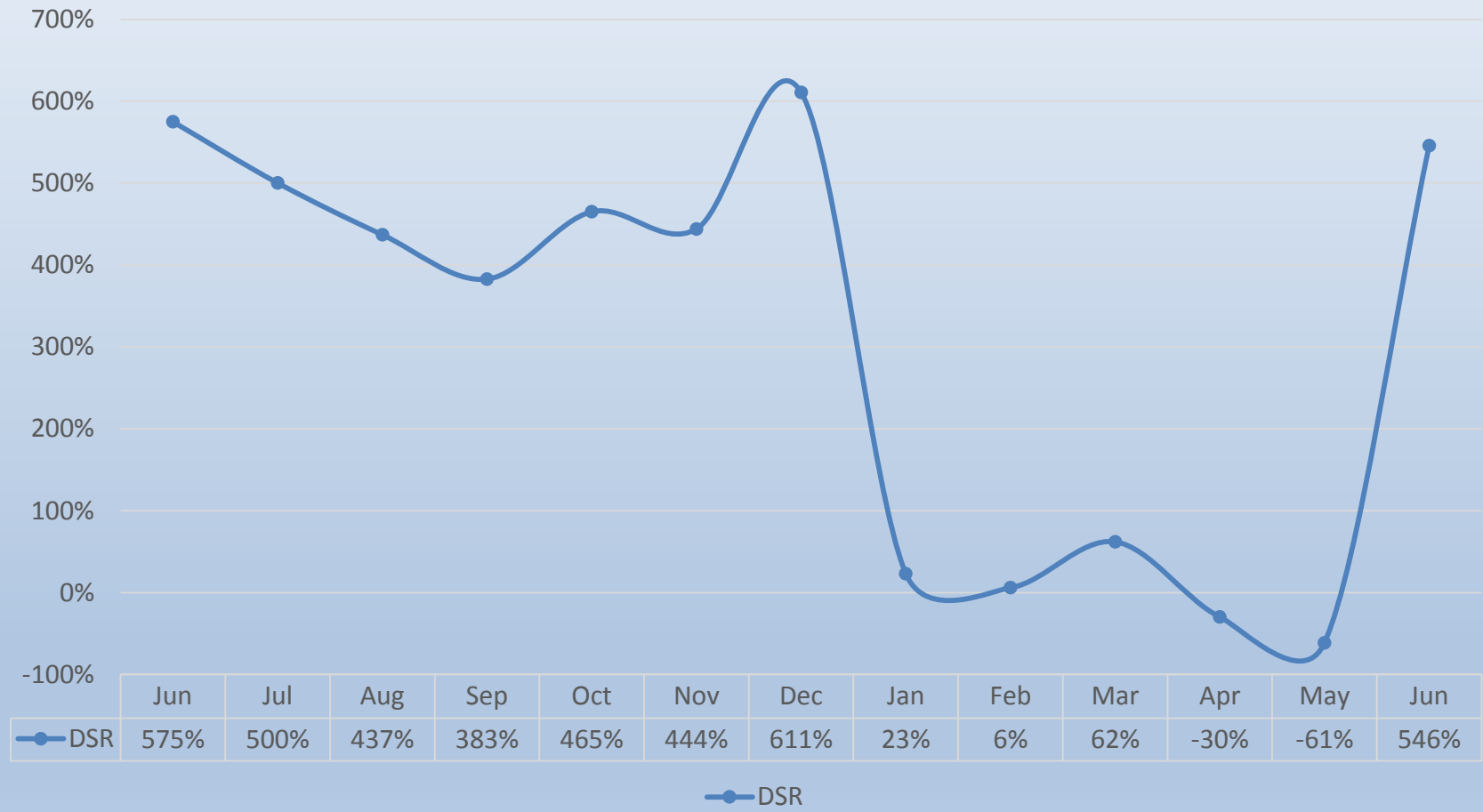
# Days Cash on Hand

## Thirteen Month Trending



# 13 Month Debt Service Ratio

Must be Greater Than 110%



mch





To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, COO  
From: Carol Evans, Divisional Director of Radiology  
Date: July 31, 2020  
RE: Contract Renewal – Merge Healthcare

Operational Cost: \$255,065.36  
Term: 2 yrs, 8/1/20-7/31/22

**REQUEST**

Request for approval for continuation of service contract with Merge Healthcare. Cost is \$127,532.68/yr. with a term of two years, for a total of \$255,065.36. This has been an ongoing budgeted operational expense.

**PURPOSE OF CONTRACT**

Merge Healthcare is the vendor of the MCHS PACS (electronic imaging system) that has been in place for the past 12 years. This is a critical system for the hospital as all radiology imaging acquisition and distribution throughout the main facility and clinics are managed by this system. The service contract provides 24/7 support for any system issues.

**FINANCIAL CONSIDERATIONS**

The quote is under reviewed by TractManager. Pricing will not exceed amount stated above,

**RECOMMENDATIONS**

Recommend approval to continue maintenance agreement.

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Crystal Sanchez, Supervisor of Microbiology/Transfusion Medicine  
Diana Muzquiz, Divisional Director of Laboratory Services  
Through Matt Collins, Chief Operating Officer

SUBJECT: Beckman Coulter reagent rental - Microscan Instruments in Microbiology

DATE: July 29, 2020

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**Cost:**

Reagent rental for Microbiology instruments (10/1/2020-10/1/2025). **\$117,406.92 year 1**  
(Operational Budget) **\$137,406.92 years 2-5**

Contract Total **\$667,034.60**

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**Background:**

This contract is for a 5-year reagent rental agreement that will provide 2 new instruments to replace the 11 year old instruments currently in use. These instruments enable us to continue identifying pathogens in the microbiology cultures as well as provide guidance to the physicians in choosing the best antimicrobials to treat our patients in an ideal timeframe. It also allows us to continue providing optimal care for our patients. Year 1 includes a warranty. Years 2-5 include an additional service contract (\$10,000/per instrument). We will continue to receive the same tier of pricing for reagents through Vizient that we currently have.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

Beckman Coulter will remove existing equipment.

**Implementation Time Frame:**

30 days from receipt of instrumentation.

**Funding:** budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
 Through Matt Collins, Chief Operating Officer

SUBJECT: Thyssenkrupp Elevator Contract Renewal – Maintenance

DATE: July 28, 2020

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<b><u>Cost:</u></b>	
Elevator Maintenance for MCH (7/1/2020 – 6/30/2021) (Operational Budget)	<b>\$111,493.32</b>
Elevator Maintenance for MCH (7/1/2021 – 6/30/2023) (Operational Budget)	<b>\$119,095.20</b>
Elevator Maintenance for MCH (7/1/2021 – 6/30/2023) (Operational Budget)	<b><u>\$119,095.20</u></b>
 Contract Total	 <b>\$349,683.72</b>

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**Background:**

This contract renewal will provide elevator maintenance for Medical Center Hospital and Wheatley Stewart Medical Pavilion for the next three years.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer

SUBJECT: Beacon Medaes Contract Renewal – Vacuum Pumps/Manifold Maintenance

DATE: July 29, 2020

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**Cost:**

Vacuum pumps, manifolds and compressor maintenance  
(7/1/2020 – 6/30/2023) **\$77,306.00**  
(Operational Budget)

Contract Total **\$77,306.00**

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**Background:**

This contract renewal will provide preventative maintenance and inspections on vacuum pumps, manifolds and compressor systems and Joint Commission required service for Medical Center Hospital, Center for Women and Infants and Wheatley Stuart for the next three years.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer

SUBJECT: Chem Aqua Contract Renewal – Water Treatment

DATE: July 28, 2020

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<b><u>Cost:</u></b>	
Water Treatment MCH and WSMP (7/1/2020 – 6/30/2021) <i>(Operational Budget)</i>	<b>\$122,148.00</b>
Water Treatment MCH and WSMP (7/1/2021 – 6/30/2023) <i>(Operational Budget)</i>	<b><u>\$251,598.00</u></b>
Contract Total	<b>\$373,746.00</b>

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**Background:**

This contract renewal will provide water treatment for Medical Center Hospital and Wheatley Stewart Medical Pavilion for the next three years.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense



**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer

SUBJECT: Culligan Contract Renewal – RO Water System

DATE: July 28, 2020

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**Cost:**  
RO Water System for MCH (4/4/2020 – 5/01/2021) **\$86,625.12**  
(Operational Budget)

Contract Total **\$86,625.12**

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**Background:**

This contract renewal will provide equipment and service for RO Water Systems throughout the Medical Center campuses for the next year.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering  
Through Matt Collins, Chief Operating Officer

SUBJECT: Pearce Services Contract Renewal – Generator maintenance

DATE: July 28, 2020

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**Cost:**  
Generator maintenance for MCH (7/1/2020 – 6/30/2023) **\$76,200.00**  
(Operational Budget)

Contract Total **\$76,200.00**

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**Background:**

This contract renewal will provide National Fire Protection and Joint Commission required service on eight generators of Medical Center Hospital for the next three years.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense



To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, COO  
From: Carol Evans, Divisional Director of Radiology  
Date: July 21, 2020  
RE: Contract Renewal – Medical Physics Consultants

Operational Cost: \$80,000 -Budgeted  
Term: 7/1/20-6/30/22

**REQUEST**

Request for approval for purchased services agreement for medical physicist services with Medical Physics Consultants, Donald Johnson Consulting, Inc. for an approximate spend of \$40,000/yr. Contract term is two years for a total estimated spend of \$80,000. This is a budgeted operational expense.

**PURPOSE OF CONTRACT**

Medical physicist services are required by the TDSHS/THC upon installation of new equipment, annual equipment evaluation and evaluation after certain repairs per stated regulations for all radiation producing equipment.

**FINANCIAL CONSIDERATIONS**

Contract has been reviewed by Tract Manager with savings identified and agreed upon by the consulting company. Agreed pricing is reflected in Schedule B of the contract. Exact cost per year varies per services needed and is estimated at approximately \$40,000/yr based on historical use.

**RECOMMENDATION**

MCH Radiology has worked with this company for provision of medical physicist services for the past 20+ years. The company is very responsive to our needs and we have had no findings when undergoing State or TJC inspections regarding regulations for which the physicist is responsible. Approval is recommended.

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: Crystal Sanchez, Supervisor of Microbiology/Transfusion Medicine  
 Diana Muzquiz, Divisional Director of Laboratory Services  
 Through Matt Collins, Chief Operating Officer

SUBJECT: Grifols reagent rental – Erytra Eflexis Instruments in Blood Bank

DATE: July 30, 2020

**Cost:**

Reagent rental for Blood Bank instruments (10/1/2020-10/1/2025). **\$168,923.41 year 1**  
*(Operational Budget)* **\$184,923.41 years 2-5**

Contract Total **\$908,617.05**

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**Background:**

This contract is for a 5-year reagent rental agreement that will provide 2 new Grifols instruments to replace the 12 year old Immucor instruments currently in use. Year 1 pricing includes the reagent cost of \$156,923.41 and the interface cost of \$12,000.

TPC did not renew the agreement with our current vendor (Immucor), instead they have contracted with Grifols to receive the group pricing. Since we are no longer under contract with Immucor, we are paying list price for our reagents. This is costing us approximately \$312,057.93/annually as opposed to the Vizient pricing of \$156,923.41/annually we will receive with Grifols. Year 1 includes a warranty. Years 2-5 include an additional service contract (\$14,000/per instrument). These instruments enable us to all of the blood bank testing necessary for the hospital system.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

Immucor will remove existing equipment.

**Implementation Time Frame:**

60 days from receipt of instrumentation.

**Funding:** budgeted operational expense



To: ECHD Board of Directors  
 Through: Russell Tippin, President & CEO  
 Through: Matt Collins, COO  
 From: Carol Evans, Divisional Director - Radiology  
 Date: 7/20/20  
 RE: Emergency Purchase – Shimadzu MX8k Demo Mobile Unit

Cost: \$99,000

**REQUEST**

The Department of Radiology is requesting approval for an emergency purchase of a Shimadzu MX8k Mobile Unit in the amount of \$99,000 to replace a 12 year old portable that has been down 5 months. This purchase is not budgeted.

**OBJECTIVE**

Portables are used throughout the facility in OR, ED, Critical Care Units, NICU and patient units and are critical to efficient and safe patient care. In the chart below is a list of portable units, age and status. Out of the 7 listed, only the 3 newer units are truly reliable for use throughout the facility. In order to provide expedient, efficient patient care Radiology requires a minimum of 4, preferably 5 reliable portable units.

Shimadzu	Mth/Yr Purchased	Status
Port B	Jan-08	Down 5 months
Port C	Jan-09	Used for line placement in Special Procedures only due to bad pixel.
Port D	Jan-09	Dedicated to NICU – only has small detector
Port E	Mar-10	On-going service issues
Port F	Mar-18	
Port G	Mar-18	
Port H	Mar-19	

In this current COVID situation we have 4 isolation areas, 7C, 8C, CCU, and WSMP. It is preferred that a portable be dedicated to the area and not shared throughout the facility. Currently, we are not able to meet that goal. If Portable B is replaced and Portable E can be repaired and brought into service that will give us a total of 5 functioning portables; one for each COVID area and one to share through the ED and the rest of the facility.

**FINANCIAL CONSIDERATIONS**

Shimadzu is our vendor of choice. They have a demo unit available at a cost of \$99,000. MD Buyline showed list price on a new unit of this type is \$372,000. According to MDB analysis the demo unit is being quoted at a 70.16% discount.

**IT REQUIREMENTS**

Standard IT requirements for imaging equipment require ADT and order information to be sent from Cerner to the unit. Also, digital images will be sent to DR PACS and then to MCH Portal.

**FTE IMPACT**

No additional FTEs are needed.

**WARRANTY & SERVICE COVERAGE**

Purchase includes a 30 day warranty. Service after the first 30 days will be by Trimedx.

**MD BUYLINE**

MCH received the MD Buyline recommended discount of 70.16%

**COMMITTEE APPROVALS**

Radiology Section

July 2020



**MEMORANDUM**

**TO:** Russell Tippin, President/CEO  
Steve Ewing, CFO

**FROM:** Cheryl McQueen, Director of Materials Management

**SUBJECT:** Capital Purchase – Bullard PAPR System

**DATE:** Wednesday, July 13, 2020

---

Mr. Tippin and Board Directors,

Your review and approval is being requested by the PPE and HIMT Teams for the attached proposal. The quote includes (50) fifty medium, (50) fifty large Bullard EVA20LF2 PAPR Systems and (17) seventeen boxes of the Bullard PAPR filters.

The Bullard PAPR System provides high level protection to employee working on the COVID Units. This opportunity was presented to us by our partner OpenMarkets Inc. prior to opening the offer up to other healthcare facilities. In an effort to secure this offer your consideration is appreciated.

Thank you,  
Cheryl McQueen  
Director of Materials Management  
432-640-1974



645 Forest Edge Drive  
 Vernon Hills, IL 60061  
 Phone: 847.419.0123 Fax: 847.419.9171  
 www.tasimed.com

# PROPOSAL

DATE: 7/10/2020

Sales: OPEN MARKETS /  
 Representative: Randy Heller  
 Email: r.heller@tasimed.com

PROPOSAL SUBMITTED TO:	
CUSTOMER:	Medical Center Health System
BILL TO ADDRESS:	500 W. 4th Street
CITY, STATE:	Odessa, Texas 79761
PHONE:	432-640-4000
CONTACT:	Magaly Duran

TERMS: 50% Deposit Balance due Net 15  
 Immediate shipping  
 PRICES: Good while Supply Lasts  
 WARRANTY: Manufacturer Warranty

SHIP TO ADDRESS:	SAME
CITY, STATE, ZIP	
CONTACT & PHONE#	

QUANTITY	DESCRIPTION	UNIT PRICE	TOTAL
50	Bullard EVA20LF2L (Large) PAPR System, EVA Blower, Battery, Charger, Breathing Tube, 20LF2L – NEW PRODUCT	\$1,350.00 ea.	\$67,500.00
50	Bullard EVA20LF2M PAPR (Medium) System, EVA Blower, Battery, Charger, Breathing Tube, 20LF2M – NEW PRODUCT	\$1,350.00 ea.	\$67,500.00
17	Boxes of Bullard PAPR Filters, qty 6 per box	\$230.00 ea.	\$3,910.00

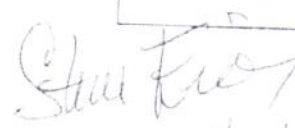

EQUIPMENT TOTAL	\$138,910.00
SALES TAX	N/A
FedEx SHIPPING	TBD
TOTAL	

  
 AUTHORIZED CUSTOMER SIGNATURE

PRICE DOES NOT INCLUDE APPLICABLE TAXES AND SHIPPING.

7/14/2020  
 DATE ACCEPTED

COMMENTS

 7/13/20  
 7/13/20 4:53 PM

TERMS & CONDITIONS: 1) Unless otherwise stated above, all used equipment sold by the Alternative Source is sold AS IS, and WITH ALL FAULTS. THERE ARE NO WARRANTIES UNLESS OTHERWISE STATED BY THE ALTERNATIVE SOURCE, EXPRESS OR IMPLIED AS TO THESE GOODS, INCLUDING, BUT NOT LIMITED TO, WARRANTIES OF MERCHANTABILITY AND FITNESS. 2) The buyer further acknowledges that the Alternative Source is not the manufacturer of the product and does not adopt and hereby disclaims all such warranties provided by the manufacturer. 3) Buyer agrees to indemnify and hold harmless the Alternative Source for any liability arising because of injuries or damages caused by this equipment. 4) The Alternative Source shall have no responsibility to notify Buyer of any manufacturer recall or potentially defective equipment. 5) Twenty-five (25%) of the invoice total will be charged for order cancellation. 6) NO RETURNS OF EQUIPMENT. All warranties provided by The Alternative Source Medical are for repairs and maintenance only.



DATE: July 30, 2020

TO: Board of Directors  
Ector County Hospital District

FROM: Steve Ewing  
Chief Financial Officer

SUBJECT: Investment Signatories

---

Attached is a resolution from our Investment firm Hilltop Securities for the six accounts we have with them. For consideration and action are:

- Approve adding Russell Tippin, President and Chief Executive Officer as a signatory for all District accounts held at Hilltop Securities.

As a reminder on July 9<sup>th</sup> 2019 approval was given for Steve Ewing, Chief Financial Officer as the District Investment Officer and signatory for all District accounts held at Hilltop Securities.

Should you have any questions, please give me a call.

### **Executive Summary – Investment Officers’ Signatory Authority**

Date: July 30, 2020  
To: Ector County Hospital District Board of Directors  
From: Steve Ewing, Chief Financial Officer  
Through: Russell Tippin, Chief Executive Officer  
Re: Investment Officers’ Signatory Authority

---

Due to changes in leadership, signatory authority for Ector County Hospital District’s Hilltop Securities investment accounts must be updated. The following resolution will provide authority for Russell Tippin as Chief Executive Officer to make changes to those accounts.

#### **Resolution for Appointment of Investment Officer**

*I, Russell Tippin, in my official capacity hereby certify that I am an officer, namely Chief Executive Officer of Ector County Hospital District, a Non-Incorporated Association duly organized and existing under the laws of the State of Texas, and that the following resolution was duly and regularly adopted by the Board of Directors of said Non-Incorporated Association at a meeting held the 4<sup>th</sup> day of August, 2020, at which a quorum was present and voting and that the same has not been repealed or amended, and that such resolution is still in full force and effect, and appears as follows in the minutes of the meeting:*

*“Resolved that the President, Vice President and the Director of this Non-Incorporated Association, or any one of such officers, he/she and they hereby are fully authorized and empowered to open a brokerage account, transfer, endorse, sell, assign, set over and deliver any and all shares of stock, options, bonds, debentures, notes, evidences of indebtedness or other securities (including short sales) now or hereafter standing in the name of or owned by this Non-Incorporated Association, to purchase stocks, bond, debentures, notes, evidences of indebtedness and other securities (on margin or otherwise), and to make, execute, and deliver, any and all written instruments necessary or proper to effectuate the authority hereby conferred.”*

*We further certify that the authority thereby conferred is consistent with the charter and/or by-laws of this Non-Incorporated Association and that the following is a true and correct list of the officers of this Non-Incorporated Association as of the present date and record of the officers’ signatures:*



**Hilltop Securities Inc. and/or Broker/Dealers for which it clears**  
Hilltop Securities Inc. Member NYSE/FINRA/SIPC

## Non-Incorporated Association Resolution

### 1. Resolution.

I, \_\_\_\_\_, in my official capacity hereby certify that I am an officer, namely \_\_\_\_\_, of \_\_\_\_\_, a Non-Incorporated Association duly organized and existing under the laws of the State of \_\_\_\_\_, and that the following resolution was duly and regularly adopted by the Board of Directors of said Non-Incorporated Association at a meeting held the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, at which a quorum was present and voting and that the same has not been repealed or amended, and that such resolution is still in full force and effect, and appears as follows in the minutes of the meeting:

"Resolved that the President, Vice President and the Treasurer of this Non-Incorporated Association, or any one of such officers, he/she and they hereby are fully authorized and empowered to open a brokerage account, transfer, endorse, sell, assign, set over and deliver any and all shares of stock, options, bonds, debentures, notes, evidences of indebtedness or other securities (including short sales) now or hereafter standing in the name of or owned by this Non-Incorporated Association, to purchase stocks, bonds, debentures, notes, evidences of indebtedness and other securities (on margin or otherwise), and to make, execute, and deliver, any and all written instruments necessary or proper to effectuate the authority hereby conferred."

I/We further certify that the authority thereby conferred is consistent with the charter and/or by-laws of this Non-Incorporated Association and that the following is a true and correct list of the officers of this Non-Incorporated Association as of the present date and record of the officers' signatures:

### 2. Names and Signatures.

Each officer must print and sign their name as well as date their signature.

_____	<b>X</b> _____	_____
President's Printed Name	President's Signature	Date
_____	<b>X</b> _____	_____
Vice President's Printed Name	Vice President's Signature	Date
_____	<b>X</b> _____	_____
Treasurer's Printed Name	Treasurer's Signature	Date

### 3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

\_\_\_\_\_ **X** \_\_\_\_\_  
Secretary's Printed Name Secretary's Signature

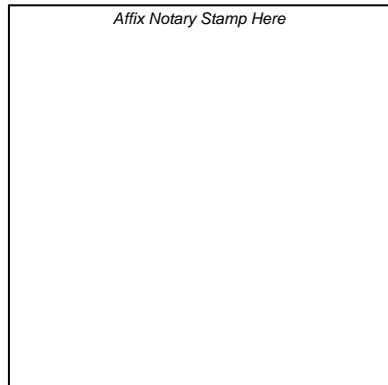
### 4. Notary Public's Information.

Before me this day personally appeared \_\_\_\_\_, known to be the person whose signature appears above, who states that the above statement is true and correct.

Sworn before me in the County of \_\_\_\_\_ in the State of \_\_\_\_\_ on this the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

**X** \_\_\_\_\_  
Notary Public's Signature

Commission Expires: \_\_\_\_\_





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## Non-Incorporated Association Resolution

### 1. Resolution.

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"Resolved that the President, Vice President and the Treasurer of this Non-Incorporated Association, or any one of such officers, he/she and they hereby are fully authorized and empowered to open a brokerage account, transfer, endorse, sell, assign, set over and deliver any and all shares of stock, options, bonds, debentures, notes, evidences of indebtedness or other securities (including short sales) now or hereafter standing in the name of or owned by this Non-Incorporated Association, to purchase stocks, bonds, debentures, notes, evidences of indebtedness and other securities (on margin or otherwise), and to make, execute, and deliver, any and all written instruments necessary or proper to effectuate the authority hereby conferred."

I/We further certify that the authority thereby conferred is consistent with the charter and/or by-laws of this Non-Incorporated Association and that the following is a true and correct list of the officers of this Non-Incorporated Association as of the present date and record of the officers' signatures:

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_____	<b>X</b>	_____	_____
President's Printed Name		President's Signature	Date
_____	<b>X</b>	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	<b>X</b>	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

### 3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

\_\_\_\_\_ **X** \_\_\_\_\_  
Secretary's Printed Name Secretary's Signature

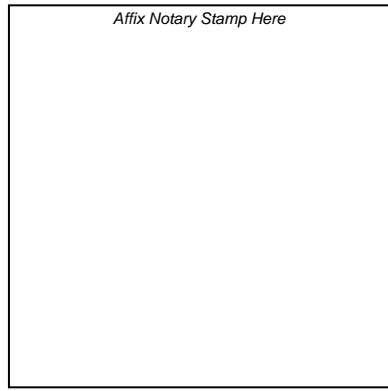
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**X** \_\_\_\_\_  
Notary Public's Signature

Commission Expires: \_\_\_\_\_





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## Non-Incorporated Association Resolution

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_____	<b>X</b> _____	_____
Vice President's Printed Name	Vice President's Signature	Date
_____	<b>X</b> _____	_____
Treasurer's Printed Name	Treasurer's Signature	Date

### 3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

\_\_\_\_\_ **X** \_\_\_\_\_  
Secretary's Printed Name Secretary's Signature

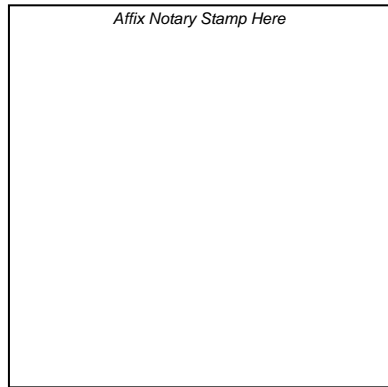
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## Non-Incorporated Association Resolution

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Treasurer's Printed Name	Treasurer's Signature	Date

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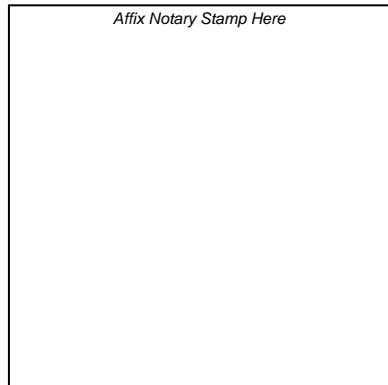
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Notary Public's Signature

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## Non-Incorporated Association Resolution

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Treasurer's Printed Name		Treasurer's Signature	Date

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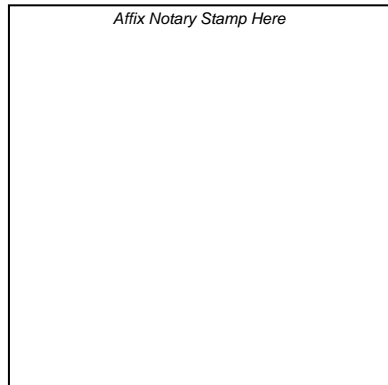
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**X** \_\_\_\_\_  
Notary Public's Signature

Commission Expires: \_\_\_\_\_





**Hilltop Securities Inc. and/or Broker/Dealers for which it clears**  
Hilltop Securities Inc. Member NYSE/FINRA/SIPC

## Non-Incorporated Association Resolution

### 1. Resolution.

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President's Printed Name		President's Signature	Date
_____	<b>X</b>	_____	_____
Vice President's Printed Name		Vice President's Signature	Date
_____	<b>X</b>	_____	_____
Treasurer's Printed Name		Treasurer's Signature	Date

### 3. Certification.

In witness whereof, I have hereunto set my hand and the Seal of said Non-Incorporated Association this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

\_\_\_\_\_ **X** \_\_\_\_\_  
Secretary's Printed Name Secretary's Signature

### 4. Notary Public's Information.

Before me this day personally appeared \_\_\_\_\_, known to be the person whose signature appears above, who states that the above statement is true and correct.

Sworn before me in the County of \_\_\_\_\_ in the State of \_\_\_\_\_ on this the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

**X** \_\_\_\_\_  
Notary Public's Signature

Commission Expires: \_\_\_\_\_

