



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS REGULAR MEETING
DECEMBER 4, 2018 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA

- I. CALL TO ORDER Mary Thompson, President
- II. INVOCATION Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE Mary Thompson
- IV. MISSION/VISION/VALUES OF MEDICAL CENTER HEALTH SYSTEM Mary Thompson, p.4
- V. AWARDS AND RECOGNITIONS
 - A. December 2018 Employees of the Month Rick Napper
 - Clinical:
 - Non-Clinical:
 - Nurse:
 - B. ECHD Board of Directors Volunteer of the Year Award to Bryn Dodd Rick Napper
 - C. Stroke Support Group Presentation Karry Morris
 - D. MCHS Foundation Donation from The Human Bean Alison Pradon
 - E. Children’s Miracle Network Donation from Permian Chapter of Credit Unions
.....Haley Howey
- VI. CONSENT AGENDA Mary Thompson, p.5-16
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, November 6, 2018
 - B. Consider Approval of Executive Committee Minutes, November 20, 2018
 - C. Consider HC Stop Loss Agreement

VII. COMMITTEE REPORTS

- A. Finance Committee** David Dunn, p.17-89
 - 1. Financial Report for Month Ended October 31, 2018
 - 2. Capital Expenditure Request: Echocardiogram Ultrasound
 - 3. Capital Expenditure Request: Merge Unity iConnect Access Image Viewer Conversion and Merge Unity System/Hardware Upgrade
 - 4. Medical Center Health System Donation to MCHS Foundation for ECISD

- B. Joint Conference Committee**..... Fernando Boccalandro, MD, p.90-
 - 1. Medical Staff or AHP Initial Appointment/Reappointment
 - 2. Change in Clinical Privileges/or Scope of Practice/or Supervisor
 - 3. Change in Medical Staff or AHP Staff Status
 - 4. Change in Medical Staff or AHP Staff Category
 - 5. Change in Medical Staff Bylaws/Policy/Privilege Criteria

- C. Audit Committee** David Dunn, p.98-99
 - 1. Update of Interim Internal Audit Work Performed

VIII. TTUHSC AT THE PERMIAN BASIN REPORT..... Gary Ventolini, MD

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS..... Rick Napper

- A. MCHS Foundation Donation to ECISD**
- B. Consider Downtown Odessa Tax Increment Reinvestment Zone**
- C. Quality Quarterly Report**
- D. Human Resources Quarterly Report**

X. EXECUTIVE SESSION

Meeting held in closed session as to (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (5) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. MCH ProCare Provider Agreement(s)**

XII. ADJOURNMENT Mary Thompson

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas

Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
NOVEMBER 6, 2018 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Richard Herrera
Ben Quiroz

OTHERS PRESENT:

Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Chad Dunavan, Chief Nursing Officer
Heather Bulman, Chief Experience Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Donald Davenport, Vice Chief of Staff
Miles Nelson, Legal Counsel
Jan Ramos, ECHD Board Secretary
Dr. Robert Bennett, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. EMPLOYEE RECOGNITION

A. November 2018 Employees of the Month

Rick Napper introduced the October 2018 Employees of the Month as follows:

- Clinical: Danya Alvarado, Orthopedic Technologist, MCH ProCare Orthopedics
- Non-Clinical: Veronica Castro, Housekeeper, Environmental Services Department
- Nurse: Elizabeth "Liz" Ibarra, Registered Charge Nurse, Intensive Care Unit

B. Productivity Team Presentation

Christin Timmons and members of the Productivity Team recognized the top two departments who made the most significant changes during a 100 day workout. Those departments were Surgical Services with \$289.265, and Inpatient Rehab with \$166.186 in productive dollar savings.

VI. CONSENT AGENDA

A. Minutes for Regular Meeting – October 2, 2018

B. MCHS Compliance Program Reaffirmation and Compliance Committee Charter

David Dunn moved and Ben Quiroz seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

VII. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report - Quarter 4, FY 2018
2. Quarterly Investment Officer's Certification

David Dunn moved and Ben Quiroz seconded the motion to approve the Quarterly Investment Report - Quarter 4, FY 2018, and the Quarterly Investment Officer's Certification as presented. The motion carried unanimously.

3. Financial Report for Twelve Months Ended September 30, 2018

David Dunn moved and Ben Quiroz seconded the motion to approve the Financial Report for Twelve Months Ended September 30, 2018 as presented. The motion carried unanimously.

B. Joint Conference Committee

Dr. Fernando Boccalandro, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/Privileges	Group	Dates
Duane, Therese MD	Surgery	Trauma Surgery	Envision	11/06/2018 – 11/05/2019
Parshad, Sulekha MD	Radiology	Telemedicine	VRAD	11/06/2018 – 11/05/2020
*Shaw, Sarah DO	Surgery	Trauma Surgery	Envision	11/06/2018 – 11/05/2019

Allied Health Professional (AHP) Staff Applicants

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Cearley, Suzanne FNP	Pediatrics	Nurse Practitioner	ProCare	Dr. Sheridian-Shayeb	11/06/2018 - 11/05/2020

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/or Allied Health Professional Staff

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Ayyagari, Krishna MD	Medicine	Associate	Critical Care	ProCare		11/01/2018 – 10/31/2019
Dickens, Jessie MD	Surgery	Associate	Orthopedics	West Texas Orthopedics		11/01/2018 – 10/31/2019
Chen, Aaron MD	Emergency Medicine	Associate	Emergency Medicine	BEPO		12/01/2018 – 11/30/2019
Dent, Maranda DO	Family Medicine	Associate	Family Medicine	TTUHSC		12/01/2018 – 11/30/2019
Browning, Jared MD	Radiology	Telemedicine	Diagnostic Radiology	VRAD		12/01/2018 – 11/30/2020
Guillen, Phillip MD	Surgery	Associate to Active	Orthopedics	West Texas Orthopedics		12/01/2018 – 11/30/2020
Oza, Umesh MD	Radiology	Telemedicine	Telemedicine	American Radiology		12/01/2018 – 11/30/2020
Welte, Frank MD	Radiology	Telemedicine	Telemedicine	VRAD		12/01/2018 – 11/30/2020
Yang, Zhibo MD	Pediatrics	Active	Pediatrics	ProCare		12/01/2018 – 11/30/2020
Chemitiganti, Ramachandra MD	Internal Medicine	Active	Internal Medicine	TTUHSC		01/01/2019 – 12/31/2020
Chennamaneni, Rajnarsing MD	Internal Medicine	Active	Hospitalist	ProCare		01/01/2019 – 12/31/2020

Kubacak, Stephanie MD	Medicine	Active	Internal Medicine	ProCare		01/01/2019 – 12/31/2020
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Blank **Staff Category** column signifies no change

Allied Health Professionals

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Bacani, Ronald FNP	Emergency Medicine	Nurse Practitioner	BEPO	Dr. Gregory Shipkey		01/01/2019 – 12/31/2020
Cheng, Fausto FNP	Internal Medicine	Nurse Practitioner		Dr. Anand Reddy		01/01/2019 – 12/31/2020
Lopez, Juanita PA	Cardiology	Active	Physician Assistant	ProCare		01/01/2019 – 12/31/2020
Marmolejo, Jeneva PA	Family Medicine	Active	Physician Assistant	ProCare		12/01/2018 – 11/30/2020
Floyd, Robin FNP	Family Medicine	Nurse Practitioner		Dr. Anna Marie Francisco		01/01/2019 – 12/31/2020

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

NONE

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

Staff Member	Staff Category	Department	Effective Date	Action
Annavajjhala, Durga MD	Affiliate	Pediatrics	10/04/2018	Resigned
Bauer, Valerie MD	Active	Surgery	08/31/2018	Resigned
Benson, Kevin MD	Active	Pediatrics	10/14/2018	Resigned
Burns, Charles MD	Active	Pathology	05/31/2018	Resigned
Farber, Gerald MD	Active	Surgery	08/31/2018	Resigned
Gilmore, Julia PA	Allied Health Professional	Physician Assistant	09/24/2018	Resigned
Koskei, Janny CRNA	Allied Health Professional	Anesthesiology	07/31/2018	Resigned
Morrison, Keith CRNA	Allied Health Professional	Anesthesiology	10/03/2018	Resigned
Onyia, Barbara MD	Associate	Medicine	11/30/2018	Lapse in Privileges

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes

Staff Member	Department	Category
Guillen, Phillip MD	Surgery	Associate to Active
Risinger, Brian MD	Radiology	Removal of Provisional Status
Geatrakas, Christina MD	Radiology	Removal of Provisional Status

Change in Credentialing Date

Staff Member	Staff Category	Department	Dates
Geatrakas, Christina MD	Telemedicine	Radiology	11/07/2017 – 11/06/2019
Risinger, Brian MD	Telemedicine	Radiology	11/07/2017 – 11/06/2019
Ansari, Asif MD	Active	Internal Medicine	10/01/2018 – 09/30/2020
Castillo, Manuel MD	Active	Pediatrics	10/01/2018 – 09/30/2020
Kaitha, Sindhu MD	Active	Internal Medicine	10/01/2018 – 09/30/2020
Korsvik-Wysocki, Holly MD	Telemedicine	Radiology	10/01/2018 – 09/30/2020
Moore, Lee MD	Active	OB/GYN	10/01/2018 – 09/30/2020
Nicell, Donald MD	Telemedicine	Radiology	10/01/2018 – 09/30/2020
Okwuwa, Ikemefuna MD	Active	Family Medicine	10/01/2018 – 09/30/2020
Ortega, Martin MD	Active	Family Medicine	10/01/2018 – 09/30/2020
Patel, Tejas MD	Active	Cardiology	10/01/2018 – 09/30/2020
Ben Abda, Rafik DO	Telemedicine	Radiology	10/02/2018 – 10/01/2020
Henry, Charles MD	Telemedicine	Radiology	10/02/2018 – 10/01/2020
Huff, Mary MD	Telemedicine	Radiology	10/02/2018 – 10/01/2020
Aljarwi, Mohammed	Active to Associate	Pediatrics	11/01/2018 – 10/31/2019
Gully, Emily FNP	Allied Health Professional	Surgery	12/01/2018 – 11/30/2020

5. Medical Staff Bylaws/Policy/Privilege Criteria

None were presented.

Don Hallmark moved and Mary Lou Anderson seconded the motion to approve the Medical Staff recommendation (Items VIII. B. 1-4) as presented. (There were no items to present under section VIII. B. 5). The motion carried unanimously.

VIII. TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER AT THE PERMIAN BASIN REPORT

Dr. Robert Bennett provided the TTUHSC at the Permian Basin Report for informational purposes only. No action was taken.

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER'S UPDATE

A. End of Year Financial Report

Robert Abernethy, Chief Financial Officer, presented and end of year financial report, including the key indicators trending for five years, FY 2014 through 2018.

This report was for informational purposes only. No action was taken.

B. Quarterly Marketing Report

Rick Napper, President/Chief Executive Officer, presented a quarterly marketing report, including events and community outreach, advertising and social media, and public relations and news.

This report was for informational purposes only. No action was taken.

C. Delta Dental Insurance Agreement

Robbi Banks, Vice President Human Resources, presented a Delta Dental insurance agreement for group dental insurance. This plan will be effective January 1, 2019.

Ben Quiroz moved and Richard Herrera seconded the motion to approve the Delta Dental Insurance Agreement as presented. The motion carried unanimously.

X. EXECUTIVE SESSION

Mary Thompson stated that the Board would go into Executive Session for the meeting held in closed session as to (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

The individuals present during the entire Executive Session were Mary Thompson, David Dunn, Mary Lou Anderson, Bryn Dodd, Don Hallmark, Richard Herrera, Ben Quiroz, Rick Napper, Robert Abernethy, Jan Ramos, and Miles Nelson, Shafer Law Firm.

Individuals who reported to the Board of Directors one at a time during Executive Session and then were excused included Brad Timmons, ECHD Chief of Police, Matt Collins, Vice President Operations, Gingie Sredanovich, Chief Compliance Officer, and Jeff Sommer and Opal Greenway, Stroudwater Associates.

Executive Session began at 6:25 pm.

Executive Session ended at 8:28 p.m.

No action was taken during Executive Session.

XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. TriMedx, Inc. Clinical Equipment Management Agreement

Rick Napper presented the TriMedx Agreement for Healthcare Technology Management Services to maintain medical equipment across the enterprise.

Don Hallmark moved and Richard Herrera seconded the motion to approve the TriMedx Agreement for Healthcare Technology as presented. The motion carried unanimously.

B. MCH ProCare Provider Agreement

Rick Napper presented the MCH ProCare Provider Agreement for Chittur Ramanathan, M.D. This is a one year extension, for the MCHS Family Medicine Department.

Bryn Dodd moved and Don Hallmark seconded the motion to approve the MCH ProCare provider agreement with Chittur Ramanathan, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for George Rodenko, M.D. This is a one year extension for the MCHS Radiology Department.

Richard Herrera moved and Ben Quiroz seconded the motion to approve the MCH ProCare provider agreement with George Rodenko, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Ralph Cepero, M.D. This is a one year extension for the MCHS Otolaryngology Group.

Bryn Dodd moved and Richard Herrera seconded the motion to approve the MCH ProCare provider agreement with Ralph Cepero, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Brian Griffin, RN, FNP-C. This is a one year full-time employment agreement for MCHS Urgent Care, Retail Group.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreement with Brian Griffin, RN, FNP-C, as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Luke Young, M.D. This is a one year full-time employment agreement for MCHS Anesthesia Group.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreement with Luke Young, M.D., as presented. The motion carried unanimously.

Rick Napper presented the MCH ProCare Provider Agreement for Sridhar Enuganti, M.D. This is a three year full-time employment agreement for MCHS Hospitalist Group.

David Dunn moved and Bryn Dodd seconded the motion to approve the MCH ProCare provider agreement with Sridhar Enuganti, M.D., as presented. The motion carried unanimously.

XII. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 8:32 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
EXECUTIVE COMMITTEE MEETING
NOVEMBER 20, 2018 – 4:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Mary Thompson
David Dunn
Don Hallmark

OTHERS PRESENT: Rick Napper, President/Chief Executive Officer
Robert Abernethy, Chief Financial Officer
Chad Dunavan, Chief Nursing Officer
Miles Nelson, Legal Counsel
Chris Terry, Legal Counsel
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

Mary Thompson called the meeting to order at 4:30 a.m. in the Administration Conference Room B at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ITEM FOR DISCUSSION/CONSIDERATION

- a. Consider approval of Envision Trauma Services contract

Rick Napper led a discussion of the existing agreements with Acute Surgical Care Specialists and Acute Orthopedic Care Specialists and the need to renegotiate these agreements.

The discussion was for informational purposes only and no action was taken.

- b. Consider approval of Stat Staff permanent placement staffing agency agreement

Rick Napper led a discussion of a managed service provider agreement with Stat Staff Professionals, Inc., a service that will provide contract nursing employees.

David Dunn moved and Don Hallmark seconded the motion to give contingent approval of the contract as written, subject to the change in the signature authority and to the extent that if any additional favorable terms can be negotiated. If no additional favorable terms can be negotiated, the contract is approved with just the change in the signature authority. The motion carried unanimously.

III. ADJOURNMENT

There being no further business to come before the Executive Committee, the meeting was adjourned at 4:59 a.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors

MEMORANDUM

TO: Ector County Hospital District Board of Directors
FROM: Harvey Hudspeth, Interim Vice President
SUBJECT: HCC Stop Loss Agreement
DATE: December 4, 2018

Estimated Annualized Cost:

\$656,594 based on current enrollment

Budget Reference:

FY2019 Employee Benefits Budget – Stop Loss Health Plan

Objective/Background:

In order to limit Medical Center Hospital's exposure to exceptionally high medical claims incurred by individuals covered by the Employee Medical Plan, MCH purchases a reinsurance policy for each plan year. MCH's reinsurance policy provides protection from medical claims exceeding \$350,000 during the plan year for each person covered by the medical plan. In plan years 2015-2017, our loss ratio for our stop loss plan was 43% and through 9/30/218 the loss ratio is 0%.

Requests for quotes were sent to eight stop loss insurers. Four insurers declined to quote and four insurers returned proposals. Of the four returned quotes, HCC and QBE returns were the most competitive. HCC quoted a 5% increase in rates over 2018 premiums and QBE quoted a 3% increase in rates over 2018 premiums. However, QBE issued lasers on two of the top five claimants in 2018 because these two members are expected to have high claims in 2019 based upon their treatment plans. The laser would exclude these two members from stop loss protection for claims paid over \$350,000.

After reviewing the options offered to MCHS through HCC, it is recommend that the Board approve the renewal with HCC for stop loss coverage. Once the Board provided the approval, the application will be drafted and reviewed by legal prior to obtaining signature.

Current & Historical Situation

HISTORY

3 Year Loss Ratio = 43%
2018 YTD Loss Ratio = 0%

ONGOING CLAIMS

5 Ongoing Claims Projected for
2019:
\$395k-\$1.3M

CONTRACT VARIABLES

Currently No Renewal Protection

Market Situation

MARKET RESPONSES

- ❖ 4 Quoted & 4 Declined
- ❖ Decline Reasons:
 - Uncompetitive compared to current rates

BEST FIXED-PRICE OPTIONS

- ❖ TM HCC 5% (+\$31,441)

Recommended Action

RECOMMENDATION

- ❖ Renew with TM HCC at the current deductible of \$350k
- ❖ QBE provided a strong offer at +3% but they needed to exclude 2 of the top 5 claimants from coverage for 2019.
- ❖ TM HCC provides the best offer with while keeping the fixed cost increase at a minimum.



DATE: November 29, 2018

TO: Board of Directors
Ector County Hospital District

FROM: Robert Abernethy
Senior Vice President / Chief Financial Officer

Subject: Financial Report for the month ended October 31, 2018

Attached are the Financial Statements for the month ended October 31, 2018 and a high level summary of the months activity.

Operating Results - Hospital Operations:

For the month ended October, the change in net position before Capital Contribution was a gain of \$1,347,007 comparing favorably to the budget loss of \$234,306. Inpatient revenue was below budget by \$1,178,631 or 2.2% driven primarily by decreased patient days. Outpatient revenue was above budget by \$1,750,766 or 3.9% due to increased cath lab and emergency department volumes. Net Patient Revenue was \$88,502 or 0.4% below the budget of \$20,376,511. Net operating revenue was \$202,023 or 0.8%, above budget due to increased sales tax receipts.

Operating expenses for the month were under budget by \$902,860 due to favorable labor costs, physician fees, and purchased services. Favorable labor variance includes \$539,865 in salaries and wages, and \$15,463 in temporary labor as a result of improved staffing in the month. Actual FTEs per EEOB were 4.8 vs. budgeted 5.3. Favorable temporary labor caused by favorable contract labor FTE variance of 4.7 FTEs. Physician fee favorable variance caused by October trauma surgery and October orthopedic trauma subsidies paid in September (Acute Surgical Care Specialists bills in advance, and payment is due upon receipt). Favorable purchased services expense was the result of decreased collection and consulting fees from the business office that totaled \$171,022. There were no unfavorable operating expense variances in excess of \$100,000.

Operating Results - ProCare (501a) Operations:

For the month of October the net loss from operations before capital contributions was \$947,914 compared to a budgeted loss of \$1,155,272. Net operating revenue was above budget by \$795,904 due to favorable contractual discounts during the month. Total operating costs were over budget by \$577,901 due to increased volumes. The

unfavorable variance was caused by unfavorable labor costs and purchased services. Unfavorable labor variance caused by increased office visits in the month. Purchased services were unfavorable to budget by \$114,607 due to unbudgeted recruiting costs of \$100,785 and other smaller variances.

Operating Results - Family Health Center Operations:

For the month of October the net loss from operations by location:

- Clements: \$128,066 loss compared to a budgeted loss of \$336,345. Net revenue was unfavorable by \$53,942 due to increased contractual discounts. Operating costs were \$262,220 favorable to budget due to decreased physician allocation from ProCare.
- West University: \$102,653 loss compared to a budgeted loss of \$211,497. Net revenue was unfavorable by \$57,381 due to increased contractual discounts. Operating costs were favorable by \$166,224 driven by decreased physician allocation from ProCare.

Blended Operating Results - Ector County Hospital District:

The Change in Net Position for the month of October was a surplus of \$425,092 comparing favorably to a budgeted deficit of \$1,396,133.

Volume:

Total admissions for the month and YTD were 1,129 or 0.7% above budget and 0.2% below last year. Patient days for the month and YTD were 5,416 or 5.9% below budget and 3.9% below last year. Due to the preceding, total average length of stay (ALOS) was 4.80 for the month YTD. Observation days were below budget by 4.5% and below prior year by 7.3%.

Emergency room visits for the month and YTD were 4,539 resulting in an increase compared to budget of 1.5% and an increase compared to last year of 8.7%. Total O/P occasions of service for the month were 6.6% above budget for the month and 5.0% above last year.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
OCTOBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,096	1,093	0.3%	1,104	-0.7%	1,096	1,093	0.3%	1,104	-0.7%
Neonatal ICU (NICU)	33	28	17.7%	27	22.2%	33	28	17.7%	27	22.2%
Total Admissions	1,129	1,121	0.7%	1,131	-0.2%	1,129	1,121	0.7%	1,131	-0.2%
Patient Days										
Adult & Pediatric	4,117	4,391	-6.2%	4,318	-4.7%	4,117	4,391	-6.2%	4,318	-4.7%
ICU	412	402	2.5%	390	5.6%	412	402	2.5%	390	5.6%
CCU	406	423	-4.0%	377	7.7%	406	423	-4.0%	377	7.7%
NICU	481	537	-10.4%	548	-12.2%	481	537	-10.4%	548	-12.2%
Total Patient Days	5,416	5,753	-5.9%	5,633	-3.9%	5,416	5,753	-5.9%	5,633	-3.9%
Observation (Obs) Days	642	672	-4.5%	692	-7.3%	642	672	-4.5%	692	-7.3%
Nursery Days	255	238	7.1%	245	4.1%	255	238	7.1%	245	4.1%
Total Occupied Beds / Bassinets	6,313	6,663	-5.3%	6,570	-3.9%	6,313	6,663	-5.3%	6,570	-3.9%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.50	4.77	-5.7%	4.61	-2.2%	4.50	4.77	-5.7%	4.61	-2.2%
NICU	14.58	19.16	-23.9%	20.30	-28.2%	14.58	19.16	-23.9%	20.30	-28.2%
Total ALOS	4.80	5.13	-6.6%	4.98	-3.7%	4.80	5.13	-6.6%	4.98	-3.7%
Acute / Adult & Pediatric w/o OB	5.21			5.59	-6.8%	5.21			5.59	-6.8%
Average Daily Census	174.7	185.6	-5.9%	181.7	-3.9%	174.7	185.6	-5.9%	181.7	-3.9%
Hospital Case Mix Index (CMI)	1.5458	1.5166	1.9%	1.4659	5.5%	1.5458	1.5166	1.9%	1.5166	1.9%
Medicare										
Admissions	421	418	0.8%	461	-8.7%	421	418	0.8%	461	-8.7%
Patient Days	2,048	2,175	-5.8%	2,485	-17.6%	2,048	2,175	-5.8%	2,485	-17.6%
Average Length of Stay	4.86	5.21	-6.6%	5.39	-9.8%	4.86	5.21	-6.6%	5.39	-9.8%
Case Mix Index	1.6688			1.6463	1.4%	1.6688			1.6438	1.5%
Medicaid										
Admissions	160	159	0.6%	134	19.4%	160	159	0.6%	134	19.4%
Patient Days	739	785	-5.9%	750	-1.5%	739	785	-5.9%	750	-1.5%
Average Length of Stay	4.62	4.94	-6.4%	5.60	-17.5%	4.62	4.94	-6.4%	5.60	-17.5%
Case Mix Index	1.1278			1.0510	7.3%	1.1278			1.1827	-4.6%
Commercial										
Admissions	278	276	0.7%	303	-8.3%	278	276	0.7%	303	-8.3%
Patient Days	1,383	1,469	-5.9%	1,368	1.1%	1,383	1,469	-5.9%	1,368	1.1%
Average Length of Stay	4.97	5.32	-6.5%	4.51	10.2%	4.97	5.32	-6.5%	4.51	10.2%
Case Mix Index	1.6188			1.4806	9.3%	1.6188			1.5257	6.1%
Self Pay										
Admissions	247	245	0.8%	197	25.4%	247	245	0.8%	197	25.4%
Patient Days	1,123	1,193	-5.9%	877	28.1%	1,123	1,193	-5.9%	877	28.1%
Average Length of Stay	4.55	4.87	-6.6%	4.45	2.1%	4.55	4.87	-6.6%	4.45	2.1%
Case Mix Index	1.4467			1.2590	14.9%	1.4467			1.3948	3.7%
All Other										
Admissions	23	23	0.0%	36	-36.1%	23	23	0.0%	36	-36.1%
Patient Days	123	131	-6.1%	153	-19.6%	123	131	-6.1%	153	-19.6%
Average Length of Stay	5.35	5.70	-6.1%	4.25	25.8%	5.35	5.70	-6.1%	4.25	25.8%
Case Mix Index	1.8541			1.4685	26.3%	1.8541			1.8170	2.0%
Radiology										
InPatient	4,442	4,780	-7.1%	4,343	2.3%	4,442	4,780	-7.1%	4,343	2.3%
OutPatient	8,087	7,908	2.3%	7,593	6.5%	8,087	7,908	2.3%	7,593	6.5%
Cath Lab										
InPatient	596	596	0.0%	735	-18.9%	596	596	0.0%	735	-18.9%
OutPatient	727	610	19.2%	763	-4.7%	727	610	19.2%	763	-4.7%
Laboratory										
InPatient	69,163	73,238	-5.6%	67,343	2.7%	69,163	73,238	-5.6%	67,343	2.7%
OutPatient	60,540	57,773	4.8%	54,177	11.7%	60,540	57,773	4.8%	54,177	11.7%
Other										
Deliveries	156	161	-3.1%	163	-4.3%	156	161	-3.1%	163	-4.3%
Surgical Cases										
InPatient	291	316	-7.9%	328	-11.3%	291	316	-7.9%	328	-11.3%
OutPatient	583	658	-11.4%	607	-4.0%	583	658	-11.4%	607	-4.0%
Total Surgical Cases	874	974	-10.3%	935	-6.5%	874	974	-10.3%	935	-6.5%
GI Procedures (Endo)										
InPatient	168	111	51.4%	91	84.6%	168	111	51.4%	91	84.6%
OutPatient	221	296	-25.3%	300	-26.3%	221	296	-25.3%	300	-26.3%
Total GI Procedures	389	407	-4.4%	391	-0.5%	389	407	-4.4%	391	-0.5%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
OCTOBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,539	4,473	1.5%	4,175	8.7%	4,539	4,473	1.5%	4,175	8.7%
Observation Days	642	672	-4.5%	692	-7.3%	642	672	-4.5%	692	-7.3%
Other O/P Occasions of Service	19,889	18,363	8.3%	19,014	4.6%	19,889	18,363	8.3%	19,014	4.6%
Total O/P Occasions of Svc.	25,070	23,508	6.6%	23,881	5.0%	25,070	23,508	6.6%	23,881	5.0%
Hospital Operations										
Manhours Paid	269,834	286,000	-5.7%	285,527	-5.5%	269,834	286,000	-5.7%	285,527	-5.5%
FTE's	1,523.3	1,614.5	-5.7%	1,611.8	-5.5%	1,523.3	1,614.5	-5.7%	1,611.8	-5.5%
Adjusted Patient Days	10,212	10,547	-3.2%	10,454	-2.3%	10,212	10,547	-3.2%	10,454	-2.3%
Hours / Adjusted Patient Day	26.42	27.12	-2.6%	27.31	-3.3%	26.42	27.12	-2.6%	27.31	-3.3%
Occupancy - Actual Beds	50.1%	53.2%	-5.9%	52.1%	-3.9%	50.1%	53.2%	-5.9%	52.1%	-3.9%
FTE's / Adjusted Occupied Bed	4.6	4.7	-2.6%	4.8	-3.3%	4.6	4.7	-2.6%	4.8	-3.3%
InPatient Rehab Unit										
Admissions	45	40	12.3%	33	36.4%	45	40	12.3%	33	36.4%
Patient Days	518	542	-4.4%	406	27.6%	518	542	-4.4%	406	27.6%
Average Length of Stay	11.5	13.5	-14.9%	12.3	-6.4%	11.5	13.5	-14.9%	12.3	-6.4%
Manhours Paid	7,202	8,415	-14.4%	5,856	23.0%	7,202	8,415	-14.4%	5,856	23.0%
FTE's	40.7	47.5	-14.4%	33.1	23.0%	40.7	47.5	-14.4%	33.1	23.0%
Center for Primary Care - Clements										
Total Medical Visits	1,027	903	13.7%	956	7.4%	1,027	903	13.8%	956	7.4%
Manhours Paid	4,046	3,887	4.1%	761	431.5%	4,046	3,887	4.1%	761	431.5%
FTE's	22.8	21.9	4.1%	4.3	431.5%	22.8	21.9	4.1%	4.3	431.5%
Center for Primary Care - West University										
Total Medical Visits	631	613	2.9%	594	6.2%	631	613	3.0%	594	6.2%
Total Optometry	260	333	-21.9%	330	-21.2%	260	333	-21.8%	330	-21.2%
Manhours Paid	1,819	2,474	-26.5%	174	945.3%	1,819	2,474	-26.5%	174	945.3%
FTE's	10.3	14.0	-26.5%	1.0	945.3%	10.3	14.0	-26.5%	1.0	945.3%
Total ECHD Operations										
Total Admissions	1,174	1,161	1.1%	1,164	0.9%	1,174	1,161	1.1%	1,164	0.9%
Total Patient Days	5,934	6,295	-5.7%	6,039	-1.7%	5,934	6,295	-5.7%	6,039	-1.7%
Total Patient and Obs Days	6,576	6,967	-5.6%	6,731	-2.3%	6,576	6,967	-5.6%	6,731	-2.3%
Total FTE's	1,597.0	1,697.9	-5.9%	1,650.2	-3.2%	1,597.0	1,697.9	-5.9%	1,650.2	-3.2%
FTE's / Adjusted Occupied Bed	4.4	5.0	-10.7%	4.6	-3.1%	4.4	5.0	-10.7%	4.6	-3.1%
Total Adjusted Patient Days	11,188	10,620	5.4%	11,207	-0.2%	11,188	10,620	5.4%	11,207	-0.2%
Hours / Adjusted Patient Day	25.29	28.32	-10.7%	26.08	-3.1%	25.29	28.32	-10.7%	26.08	-3.1%
Outpatient Factor	1.8855	1.8332	2.8%	1.8558	1.6%	1.8855	1.8332	2.8%	1.8558	1.6%
Blended O/P Factor	2.1070	2.0713	1.7%	2.1031	0.2%	2.1070	2.0713	1.7%	2.1031	0.2%
Total Adjusted Admissions	2,214	2,128	4.0%	2,160	2.5%	2,214	2,128	4.0%	2,160	2.5%
Hours / Adjusted Admission	127.81	141.35	-9.6%	135.32	-5.6%	127.81	141.35	-9.6%	135.32	-5.6%
FTE's - Hospital Contract	50.7	51.4	-1.3%	65.2	-22.2%	50.7	51.4	-1.3%	65.2	-22.2%
FTE's - Mgmt Services	74.1	50.1	47.9%	46.4	59.7%	74.1	50.1	47.9%	46.4	59.7%
Total FTE's (including Contract)	1,721.9	1,799.4	-4.3%	1,761.8	-2.3%	1,721.9	1,799.4	-4.3%	1,761.8	-2.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	5.3	-9.2%	4.9	-2.1%	4.8	5.3	-9.2%	4.9	-2.1%
ProCare FTEs	217.8	229.0	-4.9%	240.4	-9.4%	217.8	229.1	-4.9%	240.4	-9.4%
Total System FTEs	1,939.7	2,028.4	-4.4%	2,002.2	-3.1%	1,939.7	2,028.5	-4.4%	2,002.2	-3.1%
Urgent Care Visits										
JBS Clinic	946	1,122	-15.7%	982	-3.7%	946	1,122	-15.7%	982	-3.7%
West University	531	733	-27.6%	672	-21.0%	531	733	-27.6%	672	-21.0%
42nd Street	609	838	-27.3%	507	20.1%	609	838	-27.3%	507	20.1%
Total Urgent Care Visits	2,086	2,693	-22.5%	2,161	-3.5%	2,086	2,693	-22.5%	2,161	-3.5%
Wal-Mart Clinic Visits										
East Clinic	353	380	-7.1%	405	-12.8%	353	380	-7.1%	405	-12.8%
West Clinic	326	234	39.3%	291	12.0%	326	234	39.3%	291	12.0%
Total Wal-Mart Visits	679	614	10.6%	696	-2.4%	679	614	10.6%	696	-2.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
OCTOBER 2018**

	ECTOR COUNTY HOSPITAL DISTRICT		
ASSETS	HOSPITAL	PRO CARE	DISTRICT
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 25,441,570	\$ 5,100	\$ 25,446,670
Investments	31,616,468	-	31,616,468
Patient Accounts Receivable - Gross	247,742,679	47,553,458	295,296,137
Less: 3rd Party Allowances	(107,236,159)	(11,397,155)	(118,633,314)
Bad Debt Allowance	(109,376,331)	(31,009,196)	(140,385,526)
Net Patient Accounts Receivable	31,130,189	5,147,107	36,277,296
Taxes Receivable	9,753,811	-	9,753,811
Accounts Receivable - Other	27,779,977	3,674,767	31,454,743
Inventories	6,665,815	207,786	6,873,600
Prepaid Expenses	4,134,182	275,756	4,409,938
Total Current Assets	136,522,012	9,310,515	145,832,527
CAPITAL ASSETS:			
Property and Equipment	465,603,297	520,697	466,123,994
Construction in Progress	280,493	-	280,493
	465,883,790	520,697	466,404,487
Less: Accumulated Depreciation and Amortization	(275,241,379)	(328,018)	(275,569,397)
Total Capital Assets	190,642,410	192,679	190,835,089
INTANGIBLE ASSETS / GOODWILL - NET	21,075	180,488	201,563
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,739,586	-	4,739,586
Restricted Assets Held in Endowment	6,105,800	-	6,105,800
Restricted Cerner Escrow	-	-	-
Restricted TPC, LLC	382,641	-	382,641
Restricted MCH West Texas Services	2,147,626	-	2,147,626
Pension, Deferred Outflows of Resources	20,838,572	-	20,838,572
Assets whose use is Limited	-	65,349	65,349
TOTAL ASSETS	\$ 361,399,723	\$ 9,749,032	\$ 371,148,754
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ -	\$ 4,773,979
Self-Insurance Liability - Current Portion	3,833,600	-	3,833,600
Accounts Payable	33,580,270	1,492,516	35,072,786
A/R Credit Balances	14,103,107	-	14,103,107
Accrued Interest	292,746	-	292,746
Accrued Salaries and Wages	3,435,175	4,446,220	7,881,395
Accrued Compensated Absences	3,685,107	-	3,685,107
Due to Third Party Payors	339,188	-	339,188
Deferred Revenue	(882,689)	-	(882,689)
Total Current Liabilities	63,160,484	5,938,736	69,099,219
ACCRUED POST RETIREMENT BENEFITS	60,910,417	-	60,910,417
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	-	2,161,470
LONG-TERM DEBT - Less Current Maturities	44,664,664	-	44,664,664
Total Liabilities	170,897,035	5,938,736	176,835,770
FUND BALANCE	190,502,688	3,810,296	194,312,984
TOTAL LIABILITIES AND FUND BALANCE	\$ 361,399,723	\$ 9,749,032	\$ 371,148,754

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
OCTOBER 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 25,446,670	\$ 31,895,862	\$ 5,200	\$ (6,454,391)
Investments	31,616,468	20,681,168	-	10,935,300
Patient Accounts Receivable - Gross	295,296,137	230,686,164	50,563,027	14,046,946
Less: 3rd Party Allowances	(118,633,314)	(94,459,620)	(14,361,289)	(9,812,404)
Bad Debt Allowance	<u>(140,385,526)</u>	<u>(105,167,022)</u>	<u>(30,938,698)</u>	<u>(4,279,806)</u>
Net Patient Accounts Receivable	36,277,296	31,059,521	5,263,040	(45,264)
Taxes Receivable	9,753,811	9,684,905	-	68,906
Accounts Receivable - Other	31,454,743	26,708,957	2,794,795	1,950,991
Inventories	6,873,600	6,668,788	207,786	(2,974)
Prepaid Expenses	<u>4,409,938</u>	<u>4,086,736</u>	<u>361,509</u>	<u>(38,307)</u>
Total Current Assets	<u>145,832,527</u>	<u>130,785,937</u>	<u>8,632,329</u>	<u>6,414,260</u>
CAPITAL ASSETS:				
Property and Equipment	466,123,994	465,327,885	520,697	275,412
Construction in Progress	<u>280,493</u>	<u>194,727</u>	<u>-</u>	<u>85,766</u>
	466,404,487	465,522,611	520,697	361,178
Less: Accumulated Depreciation and Amortization	<u>(275,569,397)</u>	<u>(273,603,842)</u>	<u>(325,258)</u>	<u>(1,640,297)</u>
Total Capital Assets	<u>190,835,089</u>	<u>191,918,770</u>	<u>195,439</u>	<u>(1,279,119)</u>
INTANGIBLE ASSETS / GOODWILL - NET	201,563	28,354	190,863	(17,654)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,739,586	4,731,764	-	7,823
Restricted Assets Held in Endowment	6,105,800	6,105,800	-	-
Restricted MCH West Texas Services	2,147,626	2,121,628	-	25,998
Pension, Deferred Outflows of Resources	20,838,572	20,838,572	-	-
Assets whose use is Limited	<u>65,349</u>	<u>-</u>	<u>61,843</u>	<u>3,507</u>
TOTAL ASSETS	<u>\$ 371,148,754</u>	<u>\$ 356,913,466</u>	<u>\$ 9,080,474</u>	<u>\$ 5,154,815</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	35,072,786	23,821,711	1,420,100	9,830,976
A/R Credit Balances	14,103,107	14,690,059	-	(586,952)
Accrued Interest	292,746	42,618	-	250,129
Accrued Salaries and Wages	7,881,395	3,268,854	6,008,586	(1,396,044)
Accrued Compensated Absences	3,685,107	3,936,690	-	(251,583)
Due to Third Party Payors	339,188	335,256	-	3,932
Deferred Revenue	<u>(882,689)</u>	<u>310,825</u>	<u>-</u>	<u>(1,193,515)</u>
Total Current Liabilities	<u>69,099,219.28</u>	<u>55,013,591.98</u>	<u>7,428,685</u>	<u>6,656,942</u>
ACCRUED POST RETIREMENT BENEFITS	60,910,417	60,410,417	-	500,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	44,664,664	44,929,369	-	(264,705)
Total Liabilities	<u>176,835,770</u>	<u>162,514,848</u>	<u>7,428,685</u>	<u>6,892,237</u>
FUND BALANCE	<u>194,312,984</u>	<u>194,398,618</u>	<u>1,651,788</u>	<u>(1,737,422)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 371,148,754</u>	<u>\$ 356,913,466</u>	<u>\$ 9,080,474</u>	<u>\$ 5,154,815</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
OCTOBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 52,323,594	\$ 53,502,225	-2.2%	\$ 50,570,579	3.5%	\$ 52,323,594	\$ 53,502,225	-2.2%	\$ 50,570,579	3.5%
Outpatient Revenue	57,923,770	57,317,648	1.1%	55,785,623	3.8%	57,923,770	57,317,648	1.1%	55,785,623	3.8%
TOTAL PATIENT REVENUE	\$ 110,247,365	\$ 110,819,873	-0.5%	\$ 106,356,202	3.7%	\$ 110,247,365	\$ 110,819,873	-0.5%	\$ 106,356,202	3.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,654,856	\$ 71,303,484	8.9%	\$ 69,884,533	11.1%	\$ 77,654,856	\$ 71,303,484	8.9%	\$ 69,884,533	11.1%
Policy Adjustments	6,720,407	1,791,142	275.2%	10,024,957	-33.0%	6,720,407	1,791,142	275.2%	10,024,957	-33.0%
Uninsured Discount	6,754,533	7,672,167	-12.0%	5,485,795	23.1%	6,754,533	7,672,167	-12.0%	5,485,795	23.1%
Indigent	66,742	1,721,722	-96.1%	288,761	-76.9%	66,742	1,721,722	-96.1%	288,761	-76.9%
Provision for Bad Debts	(3,894,433)	6,331,375	-161.5%	1,046,572	-472.1%	(3,894,433)	6,331,375	-161.5%	1,046,572	-472.1%
TOTAL REVENUE DEDUCTIONS	\$ 87,302,105	\$ 88,819,890	-1.7%	\$ 86,730,619	0.7%	\$ 87,302,105	\$ 88,819,890	-1.7%	\$ 86,730,619	0.7%
	79.19%	80.15%		81.55%		79.19%	80.15%		81.55%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 865,393	1,156,242	-25.2%	\$ 1,156,242	-25.2%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	971,658	971,658	0.0%	1,000,000	-2.8%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,837,051	\$ 2,127,900	-13.7%	\$ 2,156,242	-14.8%	\$ 1,837,051	\$ 2,127,900	-13.7%	\$ 2,156,242	-14.8%
NET PATIENT REVENUE	\$ 24,782,311	\$ 24,127,883	2.7%	\$ 21,781,826	13.8%	\$ 24,782,311	\$ 24,127,883	2.7%	\$ 21,781,826	13.8%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,908,899	\$ 5,573,065	6.0%	\$ 5,053,619	16.9%	\$ 5,908,899	\$ 5,573,065	6.0%	\$ 5,053,619	16.9%
Other Revenue	787,089	789,423	-0.3%	826,111	-4.7%	787,089	789,423	-0.3%	826,111	-4.7%
TOTAL OTHER REVENUE	\$ 6,695,988	\$ 6,362,488	5.2%	\$ 5,879,730	13.9%	\$ 6,695,988	\$ 6,362,488	5.2%	\$ 5,879,730	13.9%
NET OPERATING REVENUE	\$ 31,478,299	\$ 30,490,371	3.2%	\$ 27,661,555	13.8%	\$ 31,478,299	\$ 30,490,371	3.2%	\$ 27,661,555	13.8%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,626,105	\$ 12,954,054	-2.5%	\$ 13,413,432	-5.9%	\$ 12,626,105	\$ 12,954,054	-2.5%	\$ 13,413,432	-5.9%
Benefits	3,176,805	3,161,786	0.5%	3,697,611	-14.1%	3,176,805	3,161,786	0.5%	3,697,611	-14.1%
Temporary Labor	1,084,340	871,965	24.4%	1,012,052	7.1%	1,084,340	871,965	24.4%	1,012,052	7.1%
Physician Fees	807,900	1,161,696	-30.5%	1,571,094	-48.6%	807,900	1,161,696	-30.5%	1,571,094	-48.6%
Texas Tech Support	1,001,319	1,001,417	0.0%	-	0.0%	1,001,319	1,001,417	0.0%	-	0.0%
Purchased Services	4,230,092	4,281,679	-1.2%	1,924,687	119.8%	4,230,092	4,281,679	-1.2%	1,924,687	119.8%
Supplies	5,081,104	4,988,726	1.9%	5,153,220	-1.4%	5,081,104	4,988,726	1.9%	5,153,220	-1.4%
Utilities	285,763	262,843	8.7%	296,284	-3.6%	285,763	262,843	8.7%	296,284	-3.6%
Repairs and Maintenance	709,847	631,947	12.3%	911,802	-22.1%	709,847	631,947	12.3%	911,802	-22.1%
Leases and Rent	99,598	102,168	-2.5%	127,230	-21.7%	99,598	102,168	-2.5%	127,230	-21.7%
Insurance	136,988	135,001	1.5%	120,881	13.3%	136,988	135,001	1.5%	120,881	13.3%
Interest Expense	262,103	265,733	-1.4%	276,217	-5.1%	262,103	265,733	-1.4%	276,217	-5.1%
ECHDA	269,401	253,230	6.4%	24,353	1006.2%	269,401	253,230	6.4%	24,353	1006.2%
Other Expense	168,254	192,333	-12.5%	208,698	-19.4%	168,254	192,333	-12.5%	208,698	-19.4%
TOTAL OPERATING EXPENSES	\$ 29,939,620	\$ 30,264,578	-1.1%	\$ 28,737,559	4.2%	\$ 29,939,620	\$ 30,264,578	-1.1%	\$ 28,737,559	4.2%
Depreciation/Amortization	\$ 1,670,543	\$ 1,717,930	-2.8%	\$ 1,750,269	-4.6%	\$ 1,670,543	\$ 1,717,930	-2.8%	\$ 1,750,269	-4.6%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 31,610,163	\$ 31,982,508	-1.2%	\$ 30,487,828	3.7%	\$ 31,610,163	\$ 31,982,508	-1.2%	\$ 30,487,828	3.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (131,864)	\$ (1,492,137)	-91.2%	\$ (2,826,273)	-95.3%	\$ (131,864)	\$ (1,492,137)	-91.2%	\$ (2,826,273)	-95.3%
Operating Margin	-0.42%	-4.89%	-91.4%	-10.22%	-95.9%	-0.42%	-4.89%	-91.4%	-10.22%	-95.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 146,544	\$ 20,442	616.9%	\$ 26,120	461.0%	\$ 146,544	\$ 20,442	616.9%	\$ 26,120	461.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	300,000	-	-	923	32419.6%	300,000	-	-	923	32419.6%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,145	0.3%	84,413	82,117	2.8%	84,145	0.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 399,094	\$ (1,389,578)	-128.7%	\$ (2,715,086)	-114.7%	\$ 399,094	\$ (1,389,578)	-128.7%	\$ (2,715,086)	-114.7%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	0.0%	\$ -	\$ (12,484)	0.0%	\$ -	0.0%
Investment in Subsidiaries	25,998	5,929	338.5%	22,486	15.6%	25,998	5,929	338.5%	22,486	15.6%
CHANGE IN NET POSITION	\$ 425,092	\$ (1,396,133)	-130.4%	\$ (2,692,599)	-115.8%	\$ 425,092	\$ (1,396,133)	-130.4%	\$ (2,692,600)	-115.8%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
OCTOBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 52,323,594	\$ 53,502,225	-2.2%	\$ 50,570,579	3.5%	\$ 52,323,594	\$ 53,502,225	-2.2%	\$ 50,570,579	3.5%
Outpatient Revenue	46,330,344	44,579,578	3.9%	43,277,371	7.1%	46,330,344	44,579,578	3.9%	43,277,371	7.1%
TOTAL PATIENT REVENUE	\$ 98,653,939	\$ 98,081,803	0.6%	\$ 93,847,950	5.1%	\$ 98,653,939	\$ 98,081,803	0.6%	\$ 93,847,950	5.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 74,386,334	\$ 64,547,562	15.2%	\$ 62,255,159	19.5%	\$ 74,386,334	\$ 64,547,562	15.2%	\$ 62,255,159	19.5%
Policy Adjustments	2,565,482	1,575,127	62.9%	9,724,812	-73.6%	2,565,482	1,575,127	62.9%	9,724,812	-73.6%
Uninsured Discount	6,329,206	7,558,418	-16.3%	5,303,444	19.3%	6,329,206	7,558,418	-16.3%	5,303,444	19.3%
Indigent Care	40,951	1,643,034	-97.5%	176,439	-76.8%	40,951	1,643,034	-97.5%	176,439	-76.8%
Provision for Bad Debts	(3,993,993)	3,634,051	-209.9%	(200,937)	1887.7%	(3,993,993)	3,634,051	-209.9%	(200,937)	1887.7%
TOTAL REVENUE DEDUCTIONS	\$ 79,327,980	\$ 78,958,192	0.5%	\$ 77,258,916	2.7%	\$ 79,327,980	\$ 78,958,192	0.5%	\$ 77,258,916	2.7%
	80.41%	80.50%		82.32%		80.41%	80.50%		82.32%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ (9,608)	\$ 281,242	-103.4%	\$ 281,242	-103.4%	\$ (9,608)	\$ 281,242	-103.4%	\$ 281,242	-103.4%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	971,658	971,658	0.0%	1,000,000	-2.8%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 962,051	\$ 1,252,900	-23.2%	\$ 1,281,242	-24.9%	\$ 962,051	\$ 1,252,900	-23.2%	\$ 1,281,242	-24.9%
NET PATIENT REVENUE	\$ 20,288,009	\$ 20,376,511	-0.4%	\$ 17,870,276	13.5%	\$ 20,288,009	\$ 20,376,511	-0.4%	\$ 17,870,276	13.5%
OTHER REVENUE										
Tax Revenue	\$ 5,908,899	\$ 5,573,065	6.0%	\$ 5,053,619	16.9%	\$ 5,908,899	\$ 5,573,065	6.0%	\$ 5,053,619	16.9%
Other Revenue	605,560	650,869	-7.0%	679,620	-10.9%	605,560	650,869	-7.0%	679,620	-10.9%
TOTAL OTHER REVENUE	\$ 6,514,460	\$ 6,223,934	4.7%	\$ 5,733,238	13.6%	\$ 6,514,460	\$ 6,223,934	4.7%	\$ 5,733,238	13.6%
NET OPERATING REVENUE	\$ 26,802,468	\$ 26,600,445	0.8%	\$ 23,603,515	13.6%	\$ 26,802,468	\$ 26,600,445	0.8%	\$ 23,603,515	13.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,741,519	\$ 9,281,384	-5.8%	\$ 9,242,460	-5.4%	\$ 8,741,519	\$ 9,281,384	-5.8%	\$ 9,242,460	-5.4%
Benefits	2,845,614	2,843,865	0.1%	3,315,540	-14.2%	2,845,614	2,843,865	0.1%	3,315,540	-14.2%
Temporary Labor	579,247	594,710	-2.6%	749,018	-22.7%	579,247	594,710	-2.6%	749,018	-22.7%
Physician Fees	659,496	1,048,745	-37.1%	1,388,710	-52.5%	659,496	1,048,745	-37.1%	1,388,710	-52.5%
Texas Tech Support	1,001,319	1,001,417	0.0%	-	0.0%	1,001,319	1,001,417	0.0%	-	0.0%
Purchased Services	3,920,209	4,086,403	-4.1%	2,070,673	89.3%	3,920,209	4,086,403	-4.1%	2,070,673	89.3%
Supplies	4,920,708	4,831,981	1.8%	4,985,010	-1.3%	4,920,708	4,831,981	1.8%	4,985,010	-1.3%
Utilities	281,715	258,934	8.8%	292,740	-3.8%	281,715	258,934	8.8%	292,740	-3.8%
Repairs and Maintenance	709,847	630,907	12.5%	908,880	-21.9%	709,847	630,907	12.5%	908,880	-21.9%
Leases and Rentals	(74,432)	(70,255)	5.9%	(59,428)	25.2%	(74,432)	(70,255)	5.9%	(59,428)	25.2%
Insurance	88,251	87,358	1.0%	79,408	11.1%	88,251	87,358	1.0%	79,408	11.1%
Interest Expense	262,103	265,733	-1.4%	276,217	-5.1%	262,103	265,733	-1.4%	276,217	-5.1%
ECHDA	269,401	253,230	6.4%	24,353	1006.2%	269,401	253,230	6.4%	24,353	1006.2%
Other Expense	131,195	124,639	5.3%	127,989	2.5%	131,195	124,639	5.3%	127,989	2.5%
TOTAL OPERATING EXPENSES	\$ 24,336,191	\$ 25,239,051	-3.6%	\$ 23,401,570	4.0%	\$ 24,336,191	\$ 25,239,051	-3.6%	\$ 23,401,570	4.0%
										(902,860)
Depreciation/Amortization	\$ 1,650,227	\$ 1,698,259	-2.8%	\$ 1,724,098	-4.3%	\$ 1,650,227	\$ 1,698,259	-2.8%	\$ 1,724,098	-4.3%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	-	-	100.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 25,986,419	\$ 26,937,310	-3.5%	\$ 25,125,668	3.4%	\$ 25,986,419	\$ 26,937,310	-3.5%	\$ 25,125,668	3.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 816,050	\$ (336,865)	-342.2%	\$ (1,522,154)	-153.6%	\$ 816,050	\$ (336,865)	-342.2%	\$ (1,522,154)	-153.6%
Operating Margin	3.04%	-1.27%	-340.4%	-6.45%	-147.2%	3.04%	-1.27%	-340.4%	-6.45%	-147.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 146,544	\$ 20,442	616.9%	\$ 26,120	461.0%	\$ 146,544	\$ 20,442	616.9%	\$ 26,120	461.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Donations	300,000	-	0.0%	923	32419.6%	300,000	-	0.0%	923	32419.6%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,145	0.3%	84,413	82,117	2.8%	84,145	0.3%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,347,007	\$ (234,306)	-674.9%	\$ (1,410,966)	-195.5%	\$ 1,347,007	\$ (234,306)	-674.9%	\$ (1,410,966)	-195.5%
Procure Capital Contribution	(947,914)	(1,155,272)	-17.9%	(2,257,892)	-58.0%	(947,913)	(1,155,272)	-17.9%	(2,257,892)	-58.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 399,094	\$ (1,389,578)	-128.7%	\$ (3,668,859)	-110.9%	\$ 399,094	\$ (1,389,578)	-128.7%	\$ (3,668,859)	-110.9%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	-100.0%	\$ -	0.0%	\$ -	\$ (12,484)	-100.0%	\$ -	0.0%
Investment in Subsidiaries	25,998	5,929	338.5%	22,486	15.6%	25,998	5,929	338.5%	22,486	15.6%
CHANGE IN NET POSITION	\$ 425,092	\$ (1,396,133)	-130.4%	\$ (3,646,372)	-111.7%	\$ 425,093	\$ (1,396,133)	-130.4%	\$ (3,646,372)	-111.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
OCTOBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,593,426	\$ 12,738,070	-9.0%	\$ 12,508,252	-7.3%	\$ 11,593,426	\$ 12,738,070	-9.0%	\$ 12,508,252	-7.3%
TOTAL PATIENT REVENUE	\$ 11,593,426	\$ 12,738,070	-9.0%	\$ 12,508,252	-7.3%	\$ 11,593,426	\$ 12,738,070	-9.0%	\$ 12,508,252	-7.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 3,268,522	\$ 6,755,922	-51.6%	\$ 7,629,374	-57.2%	\$ 3,268,522	\$ 6,755,922	-51.6%	\$ 7,629,374	-57.2%
Policy Adjustments	4,154,925	216,015	1823.4%	300,146	1284.3%	4,154,925	216,015	1823.4%	300,146	1284.3%
Uninsured Discount	425,327	113,749	273.9%	182,351	133.2%	425,327	113,749	273.9%	182,351	133.2%
Indigent	25,791	78,688	-67.2%	112,322	-77.0%	25,791	78,688	-67.2%	112,322	-77.0%
Provision for Bad Debts	99,560	2,697,324	-96.3%	1,247,510	-92.0%	99,560	2,697,324	-96.3%	1,247,510	-92.0%
TOTAL REVENUE DEDUCTIONS	\$ 7,974,125	\$ 9,861,698	-19.1%	\$ 9,471,703	-15.8%	\$ 7,974,125	\$ 9,861,698	-19.1%	\$ 9,471,703	-15.8%
	68.78%	77.42%		75.72%		68.78%	77.42%		75.72%	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 875,000	0.0%	875,000	875,000	0.0%	\$ 875,000	0.0%
NET PATIENT REVENUE	\$ 4,494,302	\$ 3,751,372	19.8%	\$ 3,911,549	14.9%	\$ 4,494,302	\$ 3,751,372	19.8%	\$ 3,911,549	14.9%
OTHER REVENUE										
Other Income	\$ 181,529	\$ 138,554	31.0%	\$ 146,491	23.9%	\$ 181,529	\$ 138,554	31.0%	\$ 146,491	23.9%
TOTAL OTHER REVENUE	\$ 181,529	\$ 138,554	31.0%	\$ 146,491	23.9%	\$ 181,529	\$ 138,554	31.0%	\$ 146,491	23.9%
NET OPERATING REVENUE	\$ 4,675,830	\$ 3,889,926	20.2%	\$ 4,058,041	15.2%	\$ 4,675,830	\$ 3,889,926	20.2%	\$ 4,058,041	15.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,884,586	\$ 3,672,670	5.8%	\$ 4,170,972	-6.9%	\$ 3,884,586	\$ 3,672,670	5.8%	\$ 4,170,972	-6.9%
Benefits	331,191	317,921	4.2%	382,071	-13.3%	331,191	317,921	4.2%	382,071	-13.3%
Temporary Labor	505,093	277,255	82.2%	263,034	92.0%	505,093	277,255	82.2%	263,034	92.0%
Physician Fees	148,404	112,951	31.4%	182,384	-18.6%	148,404	112,951	31.4%	182,384	-18.6%
Purchased Services	309,883	195,276	58.7%	(145,987)	-312.3%	309,883	195,276	58.7%	(145,987)	-312.3%
Supplies	160,395	156,745	2.3%	168,210	-4.6%	160,395	156,745	2.3%	168,210	-4.6%
Utilities	4,048	3,909	3.6%	3,544	14.2%	4,048	3,909	3.6%	3,544	14.2%
Repairs and Maintenance	-	1,040	-100.0%	2,922	-100.0%	-	1,040	-100.0%	2,922	-100.0%
Leases and Rentals	174,030	172,423	0.9%	186,658	-6.8%	174,030	172,423	0.9%	186,658	-6.8%
Insurance	48,737	47,643	2.3%	41,473	17.5%	48,737	47,643	2.3%	41,473	17.5%
Other Expense	37,059	67,694	-45.3%	80,708	-54.1%	37,059	67,694	-45.3%	80,708	-54.1%
TOTAL OPERATING EXPENSES	\$ 5,603,428	\$ 5,025,527	11.5%	\$ 5,335,989	5.0%	\$ 5,603,428	\$ 5,025,527	11.5%	\$ 5,335,989	5.0%
Depreciation/Amortization	\$ 20,316	\$ 19,671	3.3%	\$ 26,171	-22.4%	\$ 20,316	\$ 19,671	3.3%	\$ 26,171	-22.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,623,744	\$ 5,045,198	11.5%	\$ 5,362,160	4.9%	\$ 5,623,744	\$ 5,045,198	11.5%	\$ 5,362,160	4.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (947,914)	\$ (1,155,272)	-17.9%	\$ (1,304,119)	-27.3%	\$ (947,914)	\$ (1,155,272)	-17.9%	\$ (1,304,119)	-27.3%
Operating Margin	-20.27%	-29.70%	-31.7%	-32.14%	-36.9%	-20.27%	-29.70%	-31.7%	-32.14%	-36.9%
MCH Contribution	\$ 947,914	\$ 1,155,272	-17.9%	\$ 2,257,892	-58.0%	\$ 947,914	\$ 1,155,272	-17.9%	\$ 2,257,892	-58.0%
CAPITAL CONTRIBUTION	\$ -	\$ -	-100.0%	\$ 953,773	-100.0%	\$ -	\$ -	-100.0%	\$ 953,773	-100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	10,479	9,879	6.07%	10,657	-1.67%	10,479	9,879	6.07%	10,657	-1.67%
Total Hospital Visits	5,120	4,982	2.77%	4,674	9.54%	5,120	4,982	2.77%	4,674	9.54%
Total Procedures	13,984	11,698	19.54%	12,294	13.75%	13,984	11,698	19.54%	12,294	13.75%
Total Surgeries	978	707	38.33%	851	14.92%	978	707	38.33%	851	14.92%
Total Provider FTE's	84.5	87.0	-2.87%	84.2	0.36%	84.5	87.0	-2.87%	84.2	0.36%
Total Staff FTE's	121.2	130.0	-6.77%	125.9	-3.73%	121.2	130.1	-6.84%	125.9	-3.73%
Total Administrative FTE's	12.1	12.0	0.83%	30.3	-60.07%	12.1	12.0	0.83%	30.3	-60.07%
Total FTE's	217.8	229.0	-4.89%	240.4	-9.40%	217.8	229.1	-4.93%	240.4	-9.40%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTIS - OPERATIONS SUMMARY
OCTOBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 384,086	\$ 367,974	4.4%	\$ 359,771	6.8%	\$ 384,086	\$ 367,974	4.4%	\$ 359,771	6.8%
TOTAL PATIENT REVENUE	\$ 384,086	\$ 367,974	4.4%	\$ 359,771	6.8%	\$ 384,086	\$ 367,974	4.4%	\$ 359,771	6.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 11,575	\$ 72,648	-84.1%	\$ 37,882	-69.4%	\$ 11,575	\$ 72,648	-84.1%	\$ 37,882	-69.4%
Self Pay Adjustments	2,579	16,767	-84.6%	(3,514)	-173.4%	2,579	16,767	-84.6%	(3,514)	-173.4%
Bad Debts	270,070	126,079	114.2%	298,547	-9.5%	270,070	126,079	114.2%	298,547	-9.5%
TOTAL REVENUE DEDUCTIONS	\$ 284,225	\$ 215,494	31.9%	\$ 332,915	-14.6%	\$ 284,225	\$ 215,494	31.9%	\$ 332,915	-14.6%
	74.0%	58.6%		92.5%		74.0%	58.6%		92.5%	
NET PATIENT REVENUE	\$ 99,862	\$ 152,480	-34.5%	\$ 26,856	271.8%	\$ 99,862	\$ 152,480	-34.5%	\$ 26,856	271.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 1,324	0.0%	\$ 10,595	-100.0%	\$ -	\$ 1,324	0.0%	\$ 10,595	-100.0%
TOTAL OTHER REVENUE	\$ -	\$ 1,324	-100.0%	\$ 10,595	-100.0%	\$ -	\$ 1,324	-100.0%	\$ 10,595	-100.0%
NET OPERATING REVENUE	\$ 99,862	\$ 153,804	-35.1%	\$ 37,451	166.6%	\$ 99,862	\$ 153,804	-35.1%	\$ 37,451	166.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 87,858	\$ 83,983	4.6%	\$ 46,618	88.5%	\$ 87,858	\$ 83,983	4.6%	\$ 46,618	88.5%
Benefits	28,600	25,733	11.1%	16,723	71.0%	28,600	25,733	11.1%	16,723	71.0%
Physician Services	97,199	356,864	-72.8%	176,374	-44.9%	97,199	356,864	-72.8%	176,374	-44.9%
Cost of Drugs Sold	(1,349)	6,031	-122.4%	3,696	-136.5%	(1,349)	6,031	-122.4%	3,696	-136.5%
Supplies	5,056	3,172	59.4%	6,531	-22.6%	5,056	3,172	59.4%	6,531	-22.6%
Utilities	3,418	3,474	-1.6%	4,194	-18.5%	3,418	3,474	-1.6%	4,194	-18.5%
Repairs and Maintenance	675	3,974	-83.0%	2,991	-77.4%	675	3,974	-83.0%	2,991	-77.4%
Leases and Rentals	351	380	-7.7%	454	-22.7%	351	380	-7.7%	454	-22.7%
Other Expense	1,000	1,416	-29.4%	1,000	0.0%	1,000	1,416	-29.4%	1,000	0.0%
TOTAL OPERATING EXPENSES	\$ 222,807	\$ 485,027	-54.1%	\$ 258,581	-13.8%	\$ 222,807	\$ 485,027	-54.1%	\$ 258,581	-13.8%
Depreciation/Amortization	\$ 5,121	\$ 5,122	0.0%	\$ 5,319	-3.7%	\$ 5,121	\$ 5,122	0.0%	\$ 5,319	-3.7%
TOTAL OPERATING COSTS	\$ 227,928	\$ 490,149	-53.5%	\$ 263,900	-13.6%	\$ 227,928	\$ 490,149	-53.5%	\$ 263,900	-13.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,066)	\$ (336,345)	-61.9%	\$ (226,449)	-43.4%	\$ (128,066)	\$ (336,345)	-61.9%	\$ (226,449)	-43.4%
Operating Margin	-128.24%	-218.68%	-41.4%	-604.66%	-78.8%	-128.24%	-218.68%	-41.4%	-604.66%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,027	903	13.7%	956	7.4%	1,027	903	13.8%	956	7.4%
Dental Visits	-	-	0.0%	350	-100.0%	-	-	0.0%	350	-100.0%
Total Visits	1,027	903	13.7%	1,306	-21.4%	1,027	903	13.8%	1,306	-21.4%
Average Revenue per Office Visit	373.99	407.50	-8.2%	275.48	35.8%	373.99	407.60	-8.2%	275.48	35.8%
Hospital FTE's (Salaries and Wages)	22.8	21.9	4.1%	4.3	431.5%	22.8	21.9	4.1%	4.3	431.5%
Clinic FTE's - (Physician Services)	-	-	0.0%	20.2	-100.0%	-	-	0.0%	20.2	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
OCTOBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 316,063	\$ 333,402	-5.2%	\$ 283,208	11.6%	\$ 316,063	\$ 333,402	-5.2%	\$ 283,208	11.6%
TOTAL PATIENT REVENUE	\$ 316,063	\$ 333,402	-5.2%	\$ 283,208	11.6%	\$ 316,063	\$ 333,402	-5.2%	\$ 283,208	11.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 52,950	\$ 56,259	-5.9%	\$ 20,277	161.1%	\$ 52,950	\$ 56,259	-5.9%	\$ 20,277	161.1%
Self Pay Adjustments	10,356	9,330	11.0%	1,767	486.2%	10,356	9,330	11.0%	1,767	486.2%
Bad Debts	197,446	155,121	27.3%	231,105	-14.6%	197,446	155,121	27.3%	231,105	-14.6%
TOTAL REVENUE DEDUCTIONS	\$ 260,752	\$ 220,710	18.1%	\$ 253,149	3.0%	\$ 260,752	\$ 220,710	18.1%	\$ 253,149	3.0%
	82.50%	66.20%		89.39%		82.50%	66.20%		89.39%	
NET PATIENT REVENUE	\$ 55,311	\$ 112,692	-50.9%	\$ 30,060	84.0%	\$ 55,311	\$ 112,692	-50.9%	\$ 30,060	84.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 55,311	\$ 112,692	-50.9%	\$ 30,060	84.0%	\$ 55,311	\$ 112,692	-50.9%	\$ 30,060	84.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 34,689	\$ 44,841	-22.6%	\$ 3,428	911.9%	\$ 34,689	\$ 44,841	-22.6%	\$ 3,428	911.9%
Benefits	11,292	13,740	-17.8%	1,230	818.0%	11,292	13,740	-17.8%	1,230	818.0%
Physician Services	59,939	213,358	-71.9%	103,226	-41.9%	59,939	213,358	-71.9%	103,226	-41.9%
Cost of Drugs Sold	80	3,147	-97.5%	2,902	-97.3%	80	3,147	-97.5%	2,902	-97.3%
Supplies	9,127	5,970	52.9%	5,237	74.3%	9,127	5,970	52.9%	5,237	74.3%
Utilities	2,721	2,528	7.6%	1,988	36.9%	2,721	2,528	7.6%	1,988	36.9%
Repairs and Maintenance	-	477	-100.0%	-	100.0%	-	477	-100.0%	-	100.0%
Other Expense	-	10	-100.0%	-	0.0%	-	10	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 117,847	\$ 284,071	-58.5%	\$ 118,011	-0.1%	\$ 117,847	\$ 284,071	-58.5%	\$ 118,011	-0.1%
Depreciation/Amortization	\$ 40,117	\$ 40,118	0.0%	\$ 39,985	0.3%	\$ 40,117	\$ 40,118	0.0%	\$ 39,985	0.3%
TOTAL OPERATING COSTS	\$ 157,964	\$ 324,189	-51.3%	\$ 157,996	0.0%	\$ 157,964	\$ 324,189	-51.3%	\$ 157,996	0.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (102,653)	\$ (211,497)	-51.5%	\$ (127,936)	-19.8%	\$ (102,653)	\$ (211,497)	-51.5%	\$ (127,936)	-19.8%
Operating Margin	-185.59%	-187.68%	-1.1%	-425.61%	-56.4%	-185.59%	-187.68%	-1.1%	-425.61%	-56.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	631	613	2.9%	594	6.2%	631	613	3.0%	594	6.2%
Optometry Visits	260	333	-21.9%	330	-21.2%	260	333	-21.8%	330	-21.2%
Total Visits	891	946	-5.8%	924	-3.6%	891	945	-5.8%	924	-3.6%
Average Revenue per Office Visit	354.73	352.43	0.7%	306.50	15.7%	354.73	352.65	0.6%	306.50	15.7%
Hospital FTE's (Salaries and Wages)	10.3	14.0	-26.5%	1.0	945.3%	10.3	14.0	-26.5%	1.0	945.3%
Clinic FTE's - (Physician Services)	-	-	0.0%	13.6	-100.0%	-	-	0.0%	22.3	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
OCTOBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 44,809,111	45.4%	\$ 36,614,729	39.0%	\$ 44,809,111	45.4%	\$ 36,614,729	39.0%
Medicaid	8,196,678	8.3%	7,938,638	8.5%	8,196,678	8.3%	7,938,638	8.5%
Commercial	25,225,368	25.6%	27,261,363	29.0%	25,225,368	25.6%	27,261,363	29.0%
Self Pay	16,942,623	17.2%	16,020,684	17.1%	16,942,623	17.2%	16,020,684	17.1%
Other	3,480,159	3.5%	6,012,536	6.4%	3,480,159	3.5%	6,012,536	6.4%
TOTAL	\$ 98,653,939	100.0%	\$ 93,847,950	100.0%	\$ 98,653,939	100.0%	\$ 93,847,950	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,706,765	36.5%	\$ 6,570,998	37.9%	\$ 6,706,765	36.5%	\$ 6,570,998	37.9%
Medicaid	1,873,795	10.2%	1,262,351	7.3%	1,873,795	10.2%	1,262,351	7.3%
Commercial	7,632,025	41.5%	2,086,332	12.0%	7,632,025	41.5%	2,086,332	12.0%
Self Pay	1,310,634	7.1%	1,251,717	7.2%	1,310,634	7.1%	1,251,717	7.2%
Other	863,229	4.7%	6,184,441	35.6%	863,229	4.7%	6,184,441	35.6%
TOTAL	\$ 18,386,449	100.0%	\$ 17,355,838	100.0%	\$ 18,386,449	100.0%	\$ 17,355,838	100.0%
TOTAL NET REVENUE	19,325,958		16,589,034		19,325,958		16,589,034	
% OF GROSS REVENUE	19.6%		17.7%		19.6%		17.7%	
VARIANCE	(939,510)		766,804		(939,509)		766,804	
% VARIANCE TO CASH COLLECTIONS	-4.9%		4.6%		-4.9%		4.6%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
OCTOBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 65,640	17.1%	\$ 38,789	10.8%	\$ 65,640	17.1%	\$ 38,789	10.8%
Medicaid	140,953	36.6%	118,810	33.0%	140,953	36.6%	118,810	33.0%
PHC	-	0.0%	25,987	7.2%	-	0.0%	25,987	7.2%
Commercial	74,785	19.5%	62,516	17.4%	74,785	19.5%	62,516	17.4%
Self Pay	100,823	26.3%	113,668	31.6%	100,823	26.3%	113,668	31.6%
Other	1,884	0.5%	-	0.0%	1,884	0.5%	-	0.0%
TOTAL	\$ 384,086	100.0%	\$ 359,771	100.0%	\$ 384,086	100.0%	\$ 359,771	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 4,704	5.7%	\$ 8,205	9.0%	\$ 4,704	5.7%	\$ 8,205	9.0%
Medicaid	33,303	40.5%	37,529	41.3%	33,303	40.5%	37,529	41.3%
PHC	-	0.0%	5,494	6.0%	-	0.0%	5,494	6.0%
Commercial	26,747	32.6%	17,535	19.2%	26,747	32.6%	17,535	19.2%
Self Pay	17,288	21.1%	22,345	24.5%	17,288	21.1%	22,345	24.5%
Other	73	0.1%	-	0.0%	73	0.1%	-	0.0%
TOTAL	\$ 82,115	100.0%	\$ 91,108	100.0%	\$ 82,115	100.0%	\$ 91,108	100.0%
TOTAL NET REVENUE	99,862		26,856		99,862		26,856	
% OF GROSS REVENUE	26.0%		7.5%		26.0%		7.5%	
VARIANCE	(17,747)		64,252		(17,747)		64,252	
% VARIANCE TO CASH COLLECTIONS	-17.8%		239.2%		-17.8%		239.2%	

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
OCTOBER 2018**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 47,836	15.1%	\$ 41,070	14.5%	\$ 47,836	15.1%	\$ 41,070	14.5%
Medicaid	142,440	45.1%	\$ 120,575	42.6%	142,440	45.1%	120,575	42.6%
PHC	-	0.0%	\$ 13,515	4.8%	-	0.0%	13,515	4.8%
Commercial	65,768	20.8%	\$ 42,872	15.1%	65,768	20.8%	42,872	15.1%
Self Pay	60,019	19.0%	\$ 64,167	22.7%	60,019	19.0%	64,167	22.7%
Other	-	0.0%	\$ 1,010	0.4%	-	0.0%	1,010	0.4%
TOTAL	\$ 316,063	100.0%	\$ 283,208	100.0%	\$ 316,063	100.0%	\$ 283,208	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 11,548	25.7%	\$ 3,249	8.9%	\$ 11,548	25.7%	\$ 3,249	8.9%
Medicaid	6,823	15.2%	16,783	46.2%	6,822	15.2%	16,783	46.2%
PHC	-	0.0%	1,213	3.3%	-	0.0%	1,213	3.3%
Commercial	18,747	41.6%	6,243	17.2%	18,747	41.6%	6,243	17.2%
Self Pay	7,870	17.5%	8,807	24.3%	7,870	17.5%	8,807	24.3%
Other	-	0.0%	22	0.1%	-	0.0%	22	0.1%
TOTAL	\$ 44,988	100.0%	\$ 36,317	100.0%	\$ 44,988	100.0%	\$ 36,317	100.0%
TOTAL NET REVENUE	55,311		30,060		55,311		30,060	
% OF GROSS REVENUE	17.5%		10.6%		17.5%		10.6%	
VARIANCE	(10,324)		6,257		(10,323)		6,257	
% VARIANCE TO CASH COLLECTIONS	-18.7%		20.8%		-18.7%		20.8%	

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
OCTOBER 2018**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 17,247,566	\$ -	\$ 17,247,566
Payroll	-	-	-
Worker's Comp Claims	-	-	-
Group Medical	-	-	-
Flex Benefits	-	-	-
Mission Fitness	319,091	-	319,091
Petty Cash	9,300	-	9,300
Dispro	-	220,857	220,857
Debt Service	-	-	-
Tobacco Settlement	-	-	-
General Liability	-	1,917,705	1,917,705
Professional Liability	-	998,690	998,690
Funded Worker's Compensation	-	1,215,874	1,215,874
Funded Depreciation	-	2,368,839	2,368,839
Designated Funds	-	1,143,648	1,143,648
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 17,575,957	\$ 7,865,613	\$ 25,441,570

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,000,000	\$ 5,000,000
Funded Depreciation	-	21,000,000	21,000,000
Funded Worker's Compensation	-	1,000,000	1,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	2,000,000	2,000,000
Designated Funds	2,012,068	-	2,012,068
Allowance for Change in Market Values	-	(395,600)	(395,600)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 2,012,068	\$ 29,604,400	\$ 31,616,468
Total Unrestricted Cash and Investments			\$ 57,058,038

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,715,675	\$ -	\$ 4,715,675
Assets Held By Trustee - Debt Payment Reserves	23,912	-	23,912
Assets Held In Endowment-Board Designated	-	6,105,800	6,105,800
Restricted TPC, LLC-Equity Stake	382,641	-	382,641
Restricted MCH West Texas Services-Equity Stake	2,147,626	-	2,147,626
Total Restricted Assets	<hr/> \$ 7,269,854	<hr/> \$ 6,105,800	<hr/> \$ 13,375,653

Total Cash & Investments			<hr/> \$ 70,433,692 <hr/>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
OCTOBER 2018**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ 425,093	\$ -	\$ 425,093
Noncash Expenses:			
Depreciation and Amortization	1,644,817	13,135	1,657,952
Unrealized Gain/Loss on Investments	-	-	-
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	(70,668)	115,932	45,264
Taxes Receivable/Deferred	(1,193,515)	-	(1,193,515)
Inventories, Prepaids and Other	(1,115,492)	(794,218)	(1,909,710)
Accounts Payable	6,940,187	72,416	7,012,603
Accrued Expenses	164,867	(1,565,873)	(1,401,006)
Due to Third Party Payors	3,932	-	3,932
Accrued Post Retirement Benefit Costs	500,000	-	500,000
Net Cash Provided by Operating Activities	<u>\$ 7,299,221</u>	<u>\$ (2,158,608)</u>	<u>\$ 5,140,614</u>
Cash Flows from Investing Activities:			
Investments	\$ (10,935,300)	\$ -	\$ (10,935,300)
Acquisition of Property and Equipment	(361,178)	-	(361,178)
Cerner Project Costs	-	-	-
Net Cash used by Investing Activities	<u>\$ (11,296,478)</u>	<u>\$ -</u>	<u>\$ (11,296,478)</u>
Cash Flows from Financing Activities:			
Intercompany Activities	(2,158,508)	2,158,508	-
Net Repayment of Long-term Debt/Bond Issuance	\$ (264,705)	\$ -	\$ (264,705)
Net Cash used by Financing Activities	<u>\$ (2,423,213)</u>	<u>\$ 2,158,508</u>	<u>\$ (264,705)</u>
Net Increase (Decrease) in Cash	\$ (6,420,470)	\$ (100)	\$ (6,420,570)
Beginning Cash & Cash Equivalents @ 9/30/2018	<u>\$ 45,237,694</u>	<u>\$ 5,200</u>	<u>\$ 45,242,894</u>
Ending Cash & Cash Equivalents @ 10/31/2018	<u><u>\$ 38,817,224</u></u>	<u><u>\$ 5,100</u></u>	<u><u>\$ 38,822,324</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 25,441,570	\$ 5,100	\$ 25,446,670
Restricted Assets	13,375,653	-	13,375,653
Ending Cash & Cash Equivalents @ 10/31/2018	<u><u>\$ 38,817,224</u></u>	<u><u>\$ 5,100</u></u>	<u><u>\$ 38,822,324</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2019

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 347,199	\$ 1,324,858	\$ (977,659)	\$ 276,462	\$ 70,737
TOTAL	<u>\$ 347,199</u>	<u>\$ 1,324,858</u>	<u>\$ (977,659)</u>	<u>\$ 276,462</u>	<u>\$ 70,737</u>
<u>SALES</u>					
OCTOBER	\$ 4,584,041	\$ 4,248,207	\$ 335,834	\$ 3,753,619	\$ 830,423
TOTAL	<u>\$ 4,584,041</u>	<u>\$ 4,248,207</u>	<u>\$ 335,834</u>	<u>\$ 3,753,619</u>	<u>\$ 830,423</u>
TAX REVENUE	<u><u>\$ 4,931,240</u></u>	<u><u>\$ 5,573,065</u></u>	<u><u>\$ (641,825)</u></u>	<u><u>\$ 4,030,080</u></u>	<u><u>\$ 901,160</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2019**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,049,436)	\$ 2,510,012		\$ 1,460,576
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,049,436)	\$ 2,510,012		\$ 1,460,576
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
Regional UPL (Community Benefit)				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
REGIONAL UPL TOTAL	\$ -	\$ -		\$ -
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (1,049,436)	\$ 2,510,012		\$ 1,460,576
ProCare Cash Activity			\$ 875,000	\$ 875,000
Blended Cash Activity	\$ (1,049,436)	\$ 2,510,012	\$ 875,000	\$ 2,335,576

INCOME STATEMENT ACTIVITY:

FY 2019 Accrued / (Deferred) Adjustments:

	<u>MCH</u>	<u>PROCARE</u>	<u>BLENDED</u>
DSH Accrual	\$ 327,099	\$ -	\$ 327,099
Uncompensated Care Accrual	744,443	-	744,443
Regional UPL Accrual	(790,300)	-	(790,300)
Regional UPL Benefit	-	875,000	875,000
Medicaid Supplemental Payments	(9,608)	875,000	865,393
DSRIP Accrual	971,658	-	971,658
Total Adjustments	\$ 962,051	\$ 875,000	\$ 1,837,051

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF OCTOBER 31, 2018**

ITEM	CIP BALANCE AS OF 10/1/2018	OCTOBER "+" ADDITIONS	OCTOBER "- " ADDITIONS	OCTOBER TRANSFERS	CIP BALANCE AS OF 10/31/2018	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) BOARD APRVD/BUDGET
<u>RENOVATIONS</u>									
TRAUMA/OR UPGRADES	14,620	-	-	-	14,620	-	14,620	30,000	15,380
ISOLATION ROOM RENOVATIONS	2,801	-	-	-	2,801	-	2,801	25,000	22,200
CAFETERIA RENOVATION	-	-	-	-	-	-	-	150,000	150,000
SUB-TOTAL	\$ 17,420	\$ -	\$ -	\$ -	\$ 17,420	\$ -	\$ 17,420	\$ 205,000	\$ 187,580
<u>MINOR BUILDING IMPROVEMENT</u>									
GOLDER SITE SIGNAGE	8,107	-	-	-	8,107	-	8,107	20,000	11,893
FIRE SYSTEM UPGRADE	111,500	10,000	-	-	121,500	-	121,500	125,000	3,500
ICU LOGISTICS MANAGEMENT SPACE	24,632	5,655	-	-	30,286	-	30,286	45,000	14,714
FURNITURE UPDATE: PHASE 2	-	9,763	-	-	9,763	-	9,763	50,000	40,237
DIALYSIS	900	37,030	-	-	37,930	-	37,930	45,000	7,070
SUB-TOTAL	\$ 145,139	\$ 62,448	\$ -	\$ -	\$ 207,587	\$ -	\$ 207,587	\$ 285,000	\$ 77,413
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 32,167	\$ 23,319	-	\$ -	\$ 55,486	\$ -	\$ 55,486	\$ 325,000	\$ 269,514
SUB-TOTAL	\$ 32,167	\$ 23,319	\$ -	\$ -	\$ 55,486	\$ -	\$ 55,486	\$ 325,000	\$ 269,514
TOTAL CONSTRUCTION IN PROGRESS	\$ 194,727	\$ 85,766	\$ -	\$ -	\$ 280,493	\$ -	\$ 280,493	\$ 815,000	\$ 534,507

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
OCTOBER 2018

<u>DEPT</u>	<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS			
	None		
		TOTAL PROJECT TRANSFERS	<u>\$ -</u>
EQUIPMENT PURCHASES			
	None		\$ -
		TOTAL EQUIPMENT PURCHASES	<u>\$ -</u>
		TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES	<u><u>\$ -</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2019 CAPITAL EQUIPMENT
CONTINGENCY FUND
OCTOBER 2018

MONTH/ YEAR	DESCRIPTION	<u>DEPT NUMBER</u>	<u>BUDGETED AMOUNT</u>	<u>P.O AMOUNT</u>	<u>ACTUAL AMOUNT</u>	<u>TO/(FROM) CONTINGENCY</u>
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
			-	-	-	-
			-	-	-	-
			-	-	-	-
			<u>\$ 600,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 600,000</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
OCTOBER 2018**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (1,133,477)	\$ -	\$ -	\$ (1,133,477)
AR UNCOMPENSATED CARE	3,925,292	3,180,849	-	744,443
AR DSRIP	12,614,517	11,642,859	-	971,658
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	1,163,398	1,454,248	-	(290,850)
AR BAB REVENUE	168,827	84,413	-	84,413
AR PHYSICIAN GUARANTEES	840,192	840,192	-	-
AR ACCRUED INTEREST	153,351	46,923	-	106,427
AR OTHER:	12,473,532	8,220,978	2,794,795	1,457,759
Procure On-Call Fees	30,550	-	51,000	(20,450)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	12,442,982	8,220,978	2,743,795	1,478,209
AR DUE FROM THIRD PARTY PAYOR	1,249,112	1,238,495	-	10,617
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 31,454,743	\$ 26,708,957	\$ 2,794,795	\$ 1,950,991

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
OCTOBER 2018**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
IT OPERATIONS	1.1	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
INPATIENT REHAB	1.2	1.8	-32.5%	1.0	23.9%	1.2	1.8	-32.5%	1.0	23.9%
9 CENTRAL	1.7	0.9	92.6%	-	0.0%	1.7	0.9	92.6%	-	0.0%
CARDIOPULMONARY	1.4	0.8	77.9%	1.6	-15.7%	1.4	0.8	77.9%	1.6	-15.7%
LABOR AND DELIVERY	-	0.8	-100.0%	1.0	-100.0%	-	0.8	-100.0%	1.0	-100.0%
NEO-NATAL INTENSIVE CARE	0.1	0.6	-78.9%	1.4	-90.4%	0.1	0.6	-78.9%	1.4	-90.4%
4 EAST	-	0.9	-100.0%	1.1	-100.0%	-	0.9	-100.0%	1.1	-100.0%
TRAUMA SERVICE	0.2	-	0.0%	2.2	6.3%	0.2	-	0.0%	2.2	6.3%
OPERATING ROOM	-	0.9	-100.0%	2.0	-100.0%	-	0.9	-100.0%	2.0	-100.0%
INTENSIVE CARE UNIT 2	1.1	0.4	205.5%	1.8	-40.3%	1.1	0.4	205.5%	1.8	-40.3%
PM&R - OCCUPATIONAL	0.9	0.6	38.0%	0.7	33.0%	0.9	0.6	38.0%	0.7	33.0%
INTENSIVE CARE UNIT 4 (CCU)	1.0	0.3	270.7%	0.4	146.3%	1.0	0.3	270.7%	0.4	146.3%
STERILE PROCESSING	4.8	0.5	784.0%	-	0.0%	4.8	0.5	784.0%	-	0.0%
PATIENT ACCOUNTING	0.6	0.3	71.1%	-	0.0%	0.6	0.3	71.1%	-	0.0%
EMERGENCY DEPARTMENT	-	0.3	-100.0%	1.1	-100.0%	-	0.3	-100.0%	1.1	-100.0%
PHARMACY DRUGS/I.V. SOLUTIONS	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.9	-100.0%
PM&R - PHYSICAL	-	0.2	-100.0%	1.0	-100.0%	-	0.2	-100.0%	1.0	-100.0%
FINANCIAL ACCOUNTING	0.9	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
5 WEST	-	0.1	-100.0%	0.1	-100.0%	-	0.1	-100.0%	0.1	-100.0%
CARDIOPULMONARY - NICU	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	-	0.0%
ENGINEERING	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
4 CENTRAL	0.1	0.0	212.5%	-	0.0%	0.1	0.0	212.5%	-	0.0%
8 CENTRAL	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
6 Central	0.1	0.0	1158.0%	0.1	-5.1%	0.1	0.0	1158.0%	0.1	-5.1%
7 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PERFORMANCE IMPROVEMENT (QA)	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CHW - SPORTS MEDICINE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
6 West	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
HUMAN RESOURCES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
OP SURGERY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - ULTRASOUND	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
RECOVERY ROOM	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - MICROBIOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
LABORATORY - TRANSFUSION SERVICES	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	15.1	9.6	57.3%	14.4	5.0%	15.1	9.6	57.3%	14.4	5.0%
TRANSITION LABOR										
INTENSIVE CARE UNIT 4 (CCU)	5.0	6.4	-20.7%	9.4	-46.0%	5.0	6.4	-20.7%	9.4	-46.0%
7 CENTRAL	3.9	5.6	-30.2%	6.3	-38.0%	3.9	5.6	-30.2%	6.3	-38.0%
NEO-NATAL INTENSIVE CARE	6.3	4.0	57.9%	3.3	91.8%	6.3	4.0	57.9%	3.3	91.8%
INTENSIVE CARE UNIT 2	2.4	2.4	-1.6%	3.6	-33.7%	2.4	2.4	-1.6%	3.6	-33.7%
8 CENTRAL	2.3	3.5	-36.0%	3.9	-42.2%	2.3	3.5	-36.0%	3.9	-42.2%
INPATIENT REHAB	3.3	3.7	-10.9%	3.2	2.2%	3.3	3.7	-10.9%	3.2	2.2%
6 Central	1.3	2.8	-53.2%	3.5	-62.5%	1.3	2.8	-53.2%	3.5	-62.5%
4 EAST	2.1	2.7	-22.9%	2.3	-10.1%	2.1	2.7	-22.9%	2.3	-10.1%
LABORATORY - CHEMISTRY	2.4	2.3	4.4%	2.5	-5.3%	2.4	2.3	4.4%	2.5	-5.3%
OPERATING ROOM	2.1	2.2	-4.9%	1.7	22.1%	2.1	2.2	-4.9%	1.7	22.1%
EMERGENCY DEPARTMENT	1.0	0.6	72.0%	2.5	-58.2%	1.0	0.6	72.0%	2.5	-58.2%
5 CENTRAL	0.9	1.1	-18.0%	1.7	-43.8%	0.9	1.1	-18.0%	1.7	-43.8%
LABORATORY - HEMATOLOGY	1.2	1.3	-6.9%	1.3	-6.6%	1.2	1.3	-6.9%	1.3	-6.6%
OP SURGERY	-	1.1	-100.0%	0.9	-100.0%	-	1.1	-100.0%	0.9	-100.0%
PM&R - OCCUPATIONAL	1.1	0.5	107.9%	0.3	249.6%	1.1	0.5	107.9%	0.3	249.6%
CHW - SPORTS MEDICINE	-	0.3	-100.0%	0.9	-100.0%	-	0.3	-100.0%	0.9	-100.0%
4 CENTRAL	0.1	0.4	-82.9%	1.1	-93.4%	0.1	0.4	-82.9%	1.1	-93.4%
PM&R - PHYSICAL	-	0.4	-100.0%	1.1	-100.0%	-	0.4	-100.0%	1.1	-100.0%
9 CENTRAL	0.1	0.3	-57.0%	1.3	-88.5%	0.1	0.3	-57.0%	1.3	-88.5%
LABOR AND DELIVERY	0.1	0.1	11.4%	-	0.0%	0.1	0.1	11.4%	-	0.0%
6 West	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	-	0.0%
5 WEST	-	0.0	-100.0%	-	0.0%	-	0.0	-100.0%	-	0.0%
CERNER	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TRAUMA SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL	35.6	41.8	-14.7%	50.8	-29.9%	35.6	41.8	-14.7%	50.8	-29.9%
GRAND TOTAL	50.7	51.4	-1.3%	65.2	-22.2%	50.7	51.4	-1.3%	65.2	-22.2%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
OCTOBER 2018**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
SP TEMPORARY LABOR	52,097	5,190	46,907	903.8%	-	100.0%	52,097	5,190	46,907	903.8%	-	100.0%
ALL OTHER	124,276	102,678	21,598	21.0%	164,086	-24.3%	124,276	102,678	21,598	21.0%	164,086	-24.3%
TOTAL TEMPORARY LABOR	\$ 176,373	\$ 107,868	\$ 68,505	63.5%	\$ 164,086	7.5%	\$ 176,373	\$ 107,868	\$ 68,505	63.5%	\$ 164,086	7.5%
ICU4 TRANSITION LABOR	51,600	79,615	(28,015)	-35.2%	109,550	-52.9%	51,600	79,615	(28,015)	-35.2%	109,550	-52.9%
NICU TRANSITION LABOR	71,879	43,966	27,913	63.5%	38,358	87.4%	71,879	43,966	27,913	63.5%	38,358	87.4%
ALL OTHER	279,395	363,261	(83,866)	-23.1%	437,023	-36.1%	279,395	363,261	(83,866)	-23.1%	437,023	-36.1%
TOTAL TRANSITION LABOR	\$ 402,874	\$ 486,842	\$ (83,968)	-17.2%	\$ 584,932	-31.1%	\$ 402,874	\$ 486,842	\$ (83,968)	-17.2%	\$ 584,932	-31.1%
GRAND TOTAL TEMPORARY LABOR	\$ 579,247	\$ 594,710	\$ (15,463)	-2.6%	\$ 749,018	-22.7%	\$ 579,247	\$ 594,710	\$ (15,463)	-2.6%	\$ 749,018	-22.7%
HIM CODING SERVICES	610,756	110,589	500,167	452.3%	38,804	1474.0%	610,756	110,589	500,167	452.3%	38,804	1474.0%
SERV EXC SURVEY SERVICES	69,099	172,975	(103,876)	-60.1%	55,767	23.9%	69,099	172,975	(103,876)	-60.1%	55,767	23.9%
PRIMARY CARE WEST OTHER PURCH SVCS	59,939	213,358	(153,419)	-71.9%	103,226	-41.9%	59,939	213,358	(153,419)	-71.9%	103,226	-41.9%
REF LAB ARUP PURCH SVCS	72,170	54,878	17,292	31.5%	74,032	-2.5%	72,170	54,878	17,292	31.5%	74,032	-2.5%
FHC OTHER PURCH SVCS	96,999	354,864	(257,865)	-72.7%	173,624	-44.1%	96,999	354,864	(257,865)	-72.7%	173,624	-44.1%
DIALYSIS SERVICES	107,038	132,456	(25,418)	-19.2%	114,558	-6.6%	107,038	132,456	(25,418)	-19.2%	114,558	-6.6%
ADMIN LEGAL FEES	142,089	40,878	101,211	247.6%	12,533	1033.8%	142,089	40,878	101,211	247.6%	12,533	1033.8%
ADM CONTRACT STRYKER	62,334	27,536	34,798	126.4%	37,529	66.1%	62,334	27,536	34,798	126.4%	37,529	66.1%
HK SVC CONTRACT PURCH SVC	100,249	82,809	17,440	21.1%	70,504	42.2%	100,249	82,809	17,440	21.1%	70,504	42.2%
MISSION FITNESS CONTRACT PURCH SVC	111,212	58,492	52,720	90.1%	63,518	75.1%	111,212	58,492	52,720	90.1%	63,518	75.1%
ADM LEGAL SETTLEMENT FEES	160,000	9,243	150,757	1631.0%	10,000	1500.0%	160,000	9,243	150,757	1631.0%	10,000	1500.0%
COMM REL MEDIA PLACEMENT	62,060	47,500	14,560	30.7%	47,321	31.1%	62,060	47,500	14,560	30.7%	47,321	31.1%
ALL OTHERS	2,266,265	2,780,825	(514,560)	-18.5%	1,269,258	78.6%	2,266,265	2,780,825	(514,560)	-18.5%	1,269,258	78.6%
TOTAL PURCHASED SERVICES	\$ 3,920,209	\$ 4,086,403	\$ (166,194)	-4.1%	\$ 2,070,673	89.3%	\$ 3,920,209	\$ 4,086,403	\$ (166,194)	-4.1%	\$ 2,070,673	89.3%

Ector County Hospital District
 Debt Service Coverage Calculation
 OCTOBER 2018

Average Annual Debt Service Requirements of 110%:

	FYTD			Annualized
	ProCare	ECHD	Consolidated	Consolidated
Decrease in net position	-	425,093	425,093	5,101,111
Deficiency of revenues over expenses	-	425,093	425,093	5,101,111
Depreciation/amortization	20,316	1,650,227	1,670,543	20,046,516
GASB 68	-	500,000	500,000	6,000,000
Interest expense	-	262,103	262,103	3,145,240
(Gain) or loss on fixed assets	-	-	-	-
Unusual / infrequent / extraordinary items	-	-	-	-
Unrealized (gains) / losses on investments	-	-	-	-
Consolidated net revenues	20,316	2,837,423	2,857,739	34,292,867

Note: Average annual debt service requirements is defined to mean the greater of the following 2 calculations:

1.) Average annual debt service of future maturities

	Bonds	BAB Subsidy	Total	110%
2019	3,704,003.09	1,050,540.12	4,754,543.21	5,229,997.53
2020	3,703,513.46	1,014,199.56	4,717,713.02	5,189,484.33
2021	3,703,965.62	975,673.80	4,679,639.42	5,147,603.37
2022	3,703,363.82	930,657.44	4,634,021.26	5,097,423.38
2023	3,704,094.49	883,666.27	4,587,760.76	5,046,536.84
2024	3,703,936.71	834,581.31	4,538,518.02	4,992,369.83
2025	3,703,757.92	783,331.19	4,487,089.11	4,935,798.02
2026	3,703,381.35	729,820.73	4,433,202.08	4,876,522.29
2027	3,702,861.24	670,848.36	4,373,709.60	4,811,080.56
2028	3,703,256.93	609,138.35	4,312,395.28	4,743,634.81
2029	3,702,288.56	544,540.00	4,246,828.56	4,671,511.42
2030	3,701,769.56	476,952.84	4,178,722.40	4,596,594.64
2031	3,701,420.06	406,226.18	4,107,646.24	4,518,410.86
2032	3,701,960.19	332,209.33	4,034,169.52	4,437,586.47
2033	3,701,063.45	254,726.47	3,955,789.92	4,351,368.91
2034	3,700,496.62	173,652.02	3,874,148.64	4,261,563.50
2035	3,700,933.18	88,810.18	3,789,743.36	4,168,717.70
	3,702,709.78	632,916.13	4,335,625.91	

OR

2.) Next Year Debt Service - sum of principal and interest due in the next fiscal year:

	Bonds	
Debt Service	4,754,543	← higher of the two

Current FYTD
60.1%

Covenant Computation

(needs to be 110% or higher)

721.3%



Financial Presentation

For the Month Ended

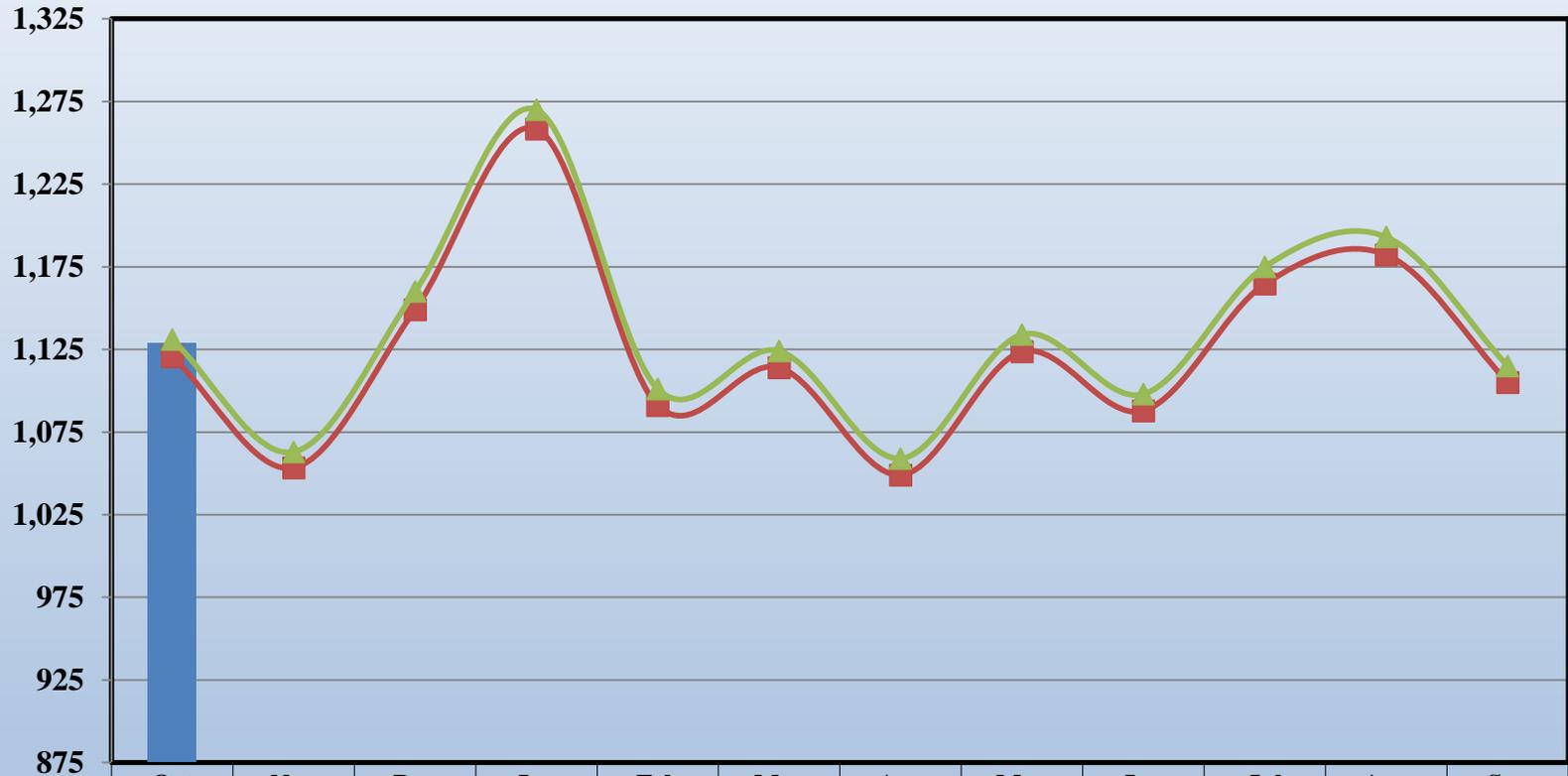
October 31, 2018

Volume



Admissions

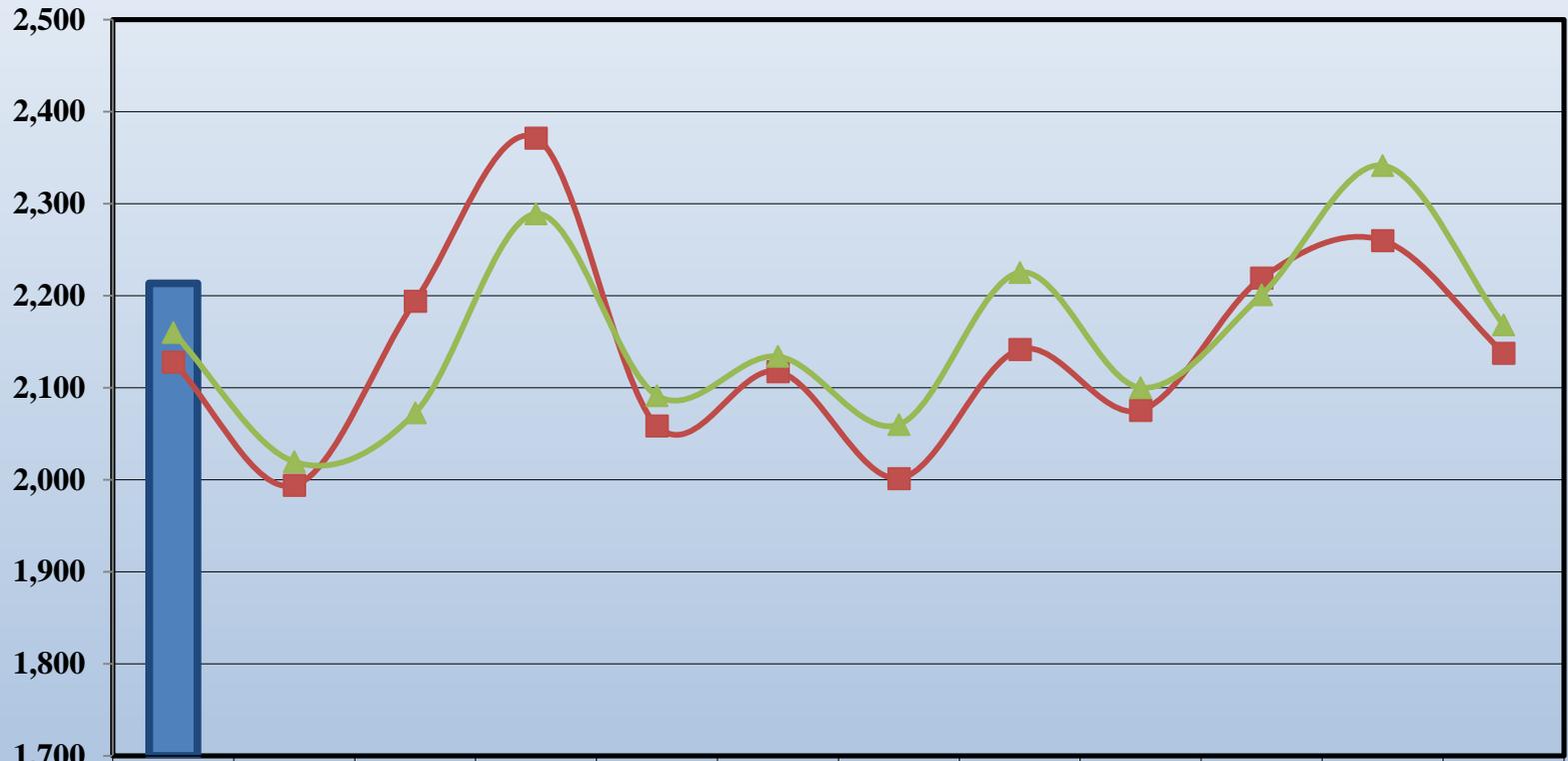
Total – Adults and NICU



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	1,129											
FY 2019 Budget	1,121	1,053	1,149	1,258	1,091	1,114	1,049	1,124	1,088	1,165	1,182	1,105
FY 2018	1,131	1,063	1,160	1,270	1,101	1,124	1,059	1,134	1,098	1,175	1,193	1,115

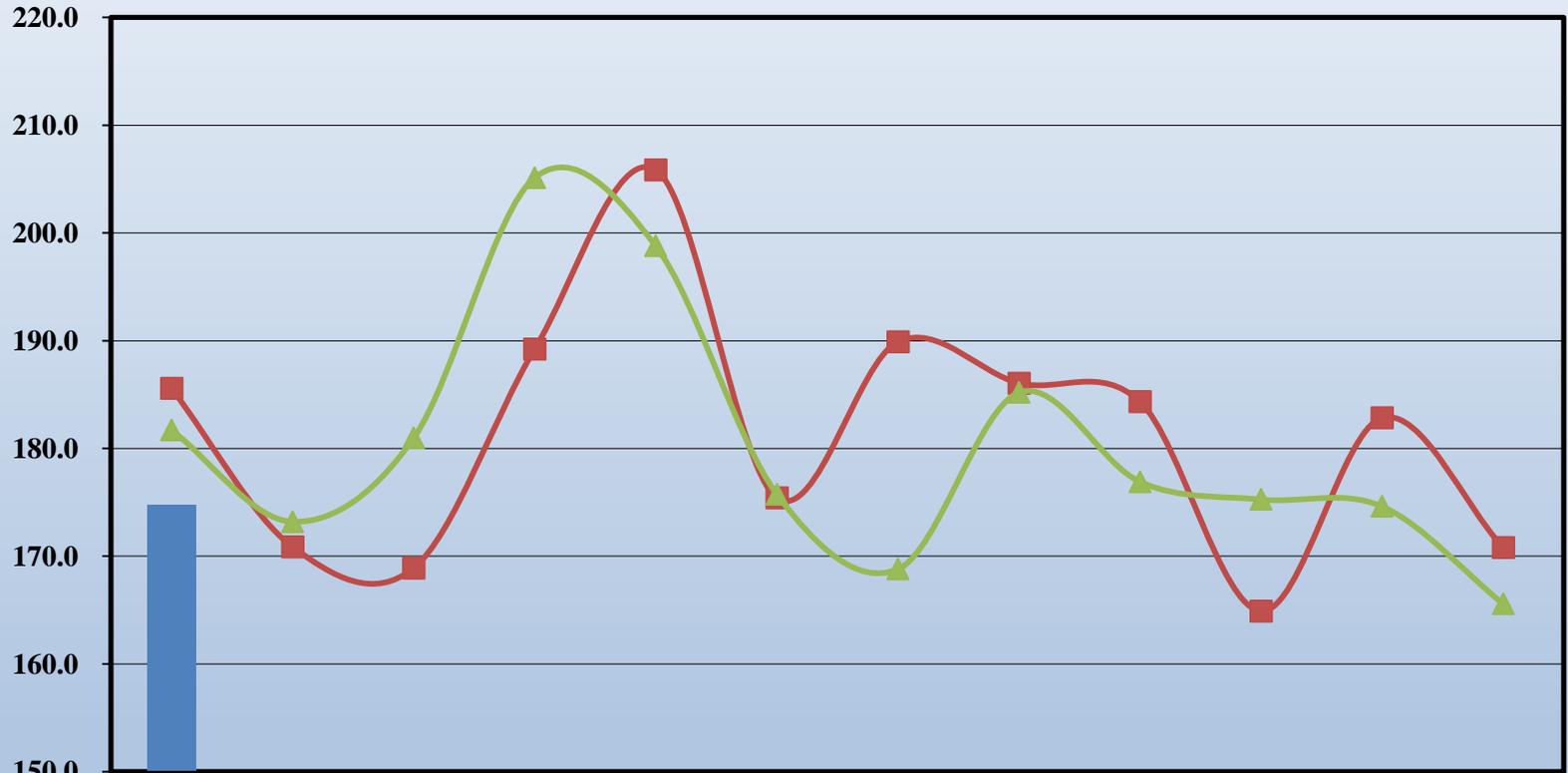
Adjusted Admissions

Including Acute & Rehab Unit



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	2,214											
FY 2019 Budget	2,128	1,994	2,194	2,372	2,058	2,118	2,001	2,142	2,075	2,219	2,260	2,138
FY 2018	2,160	2,020	2,073	2,289	2,092	2,134	2,060	2,225	2,100	2,201	2,342	2,168

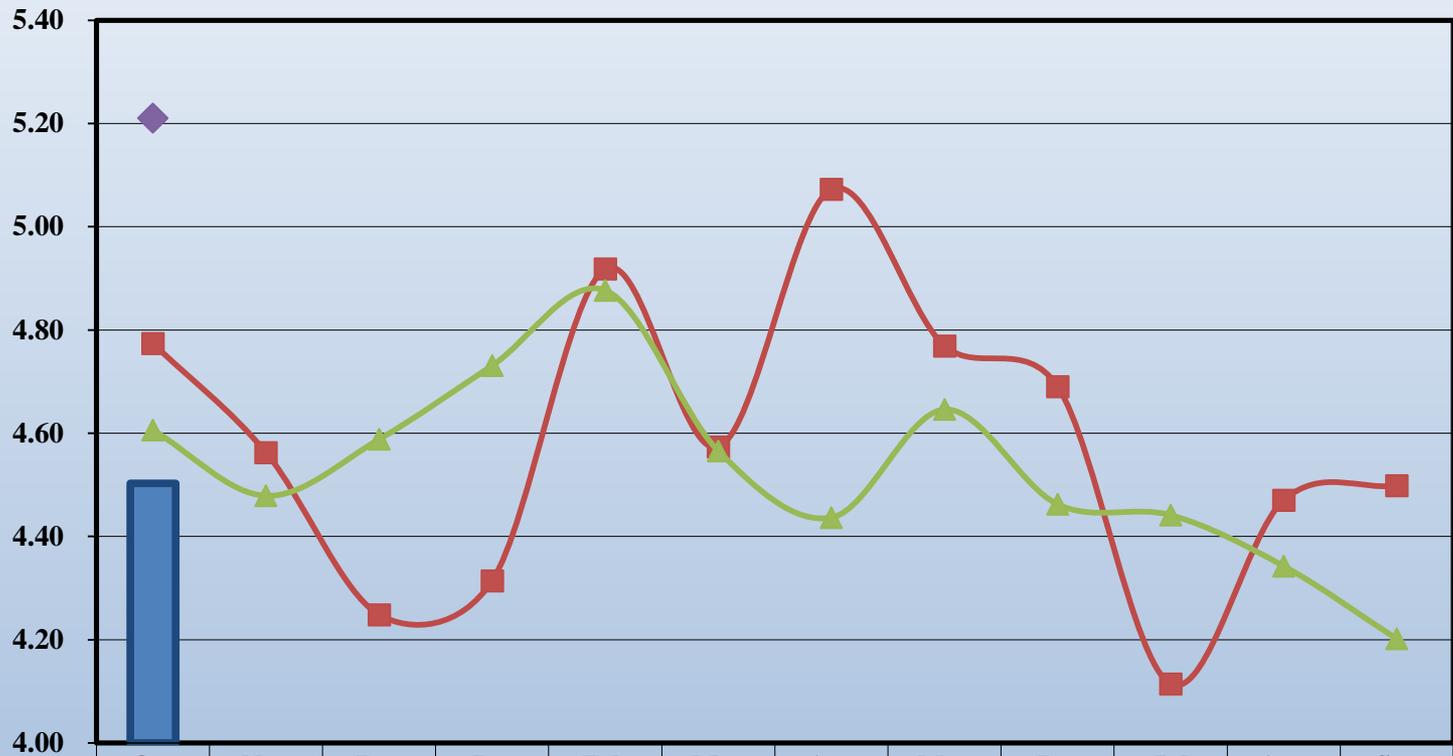
Average Daily Census



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	174.7											
FY 2019 Budget	185.6	170.9	168.9	189.2	205.9	175.4	189.9	186.1	184.3	164.9	182.8	170.8
FY 2018	181.7	173.2	181.0	205.1	198.8	175.7	168.8	185.2	176.9	175.3	174.6	165.6

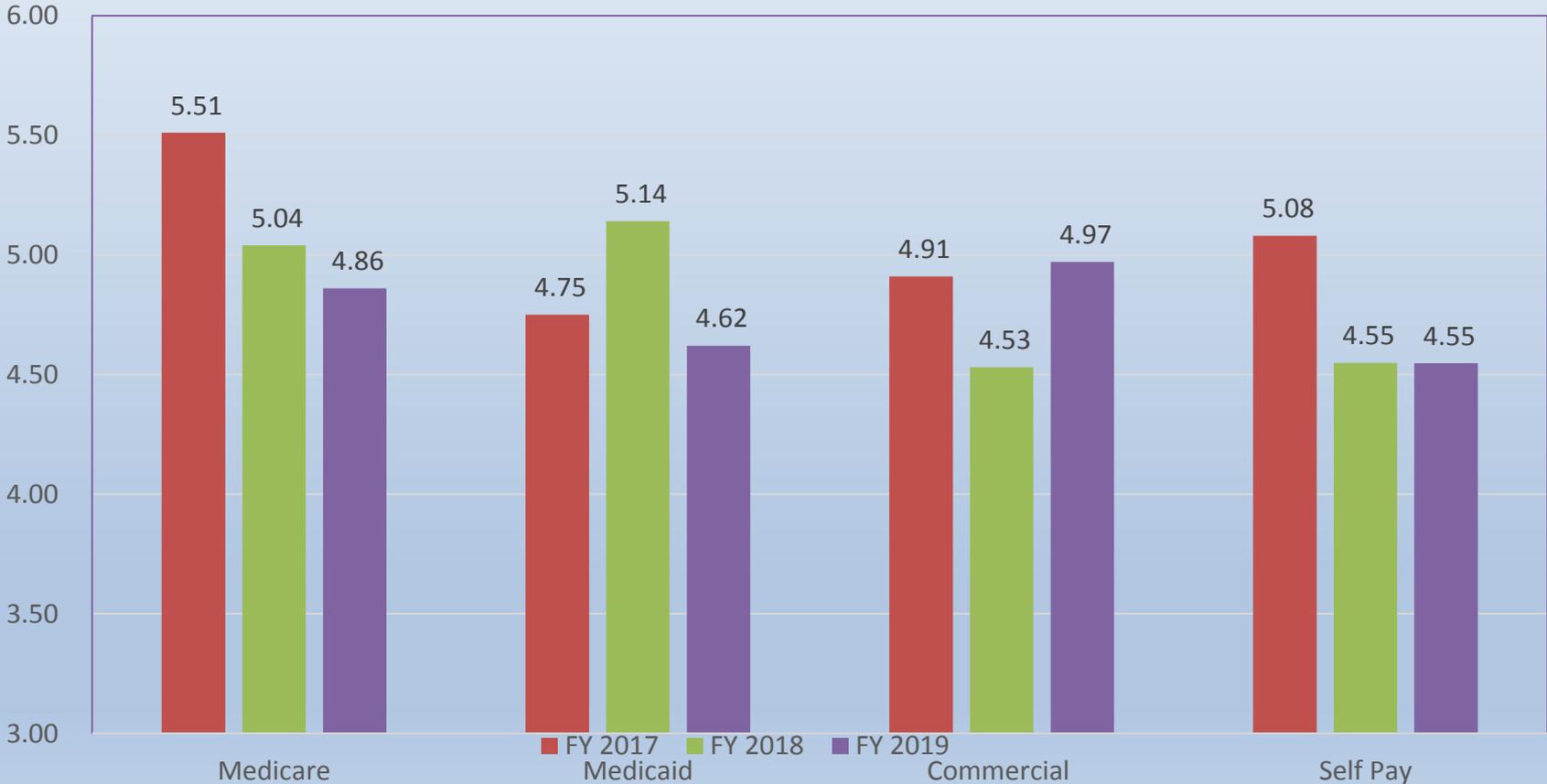
Average Length of Stay

Total – Adults and Pedi

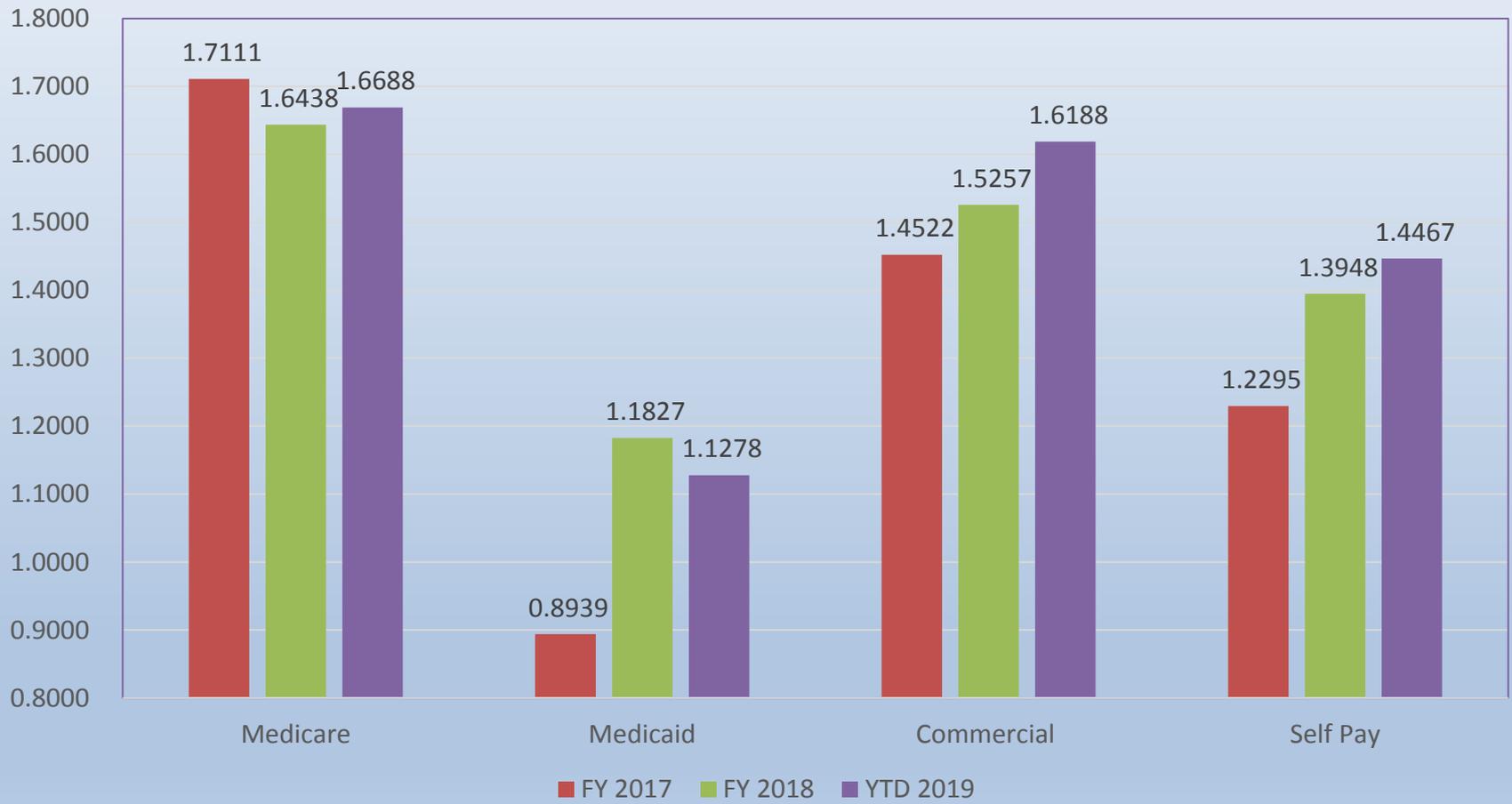


FY 2019	4.50											
FY 2019 Budget	4.77	4.56	4.25	4.31	4.92	4.57	5.07	4.77	4.69	4.11	4.47	4.50
FY 2018	4.61	4.48	4.59	4.73	4.88	4.57	4.44	4.65	4.46	4.44	4.34	4.20
FY 2019 Excluding OB	5.21											

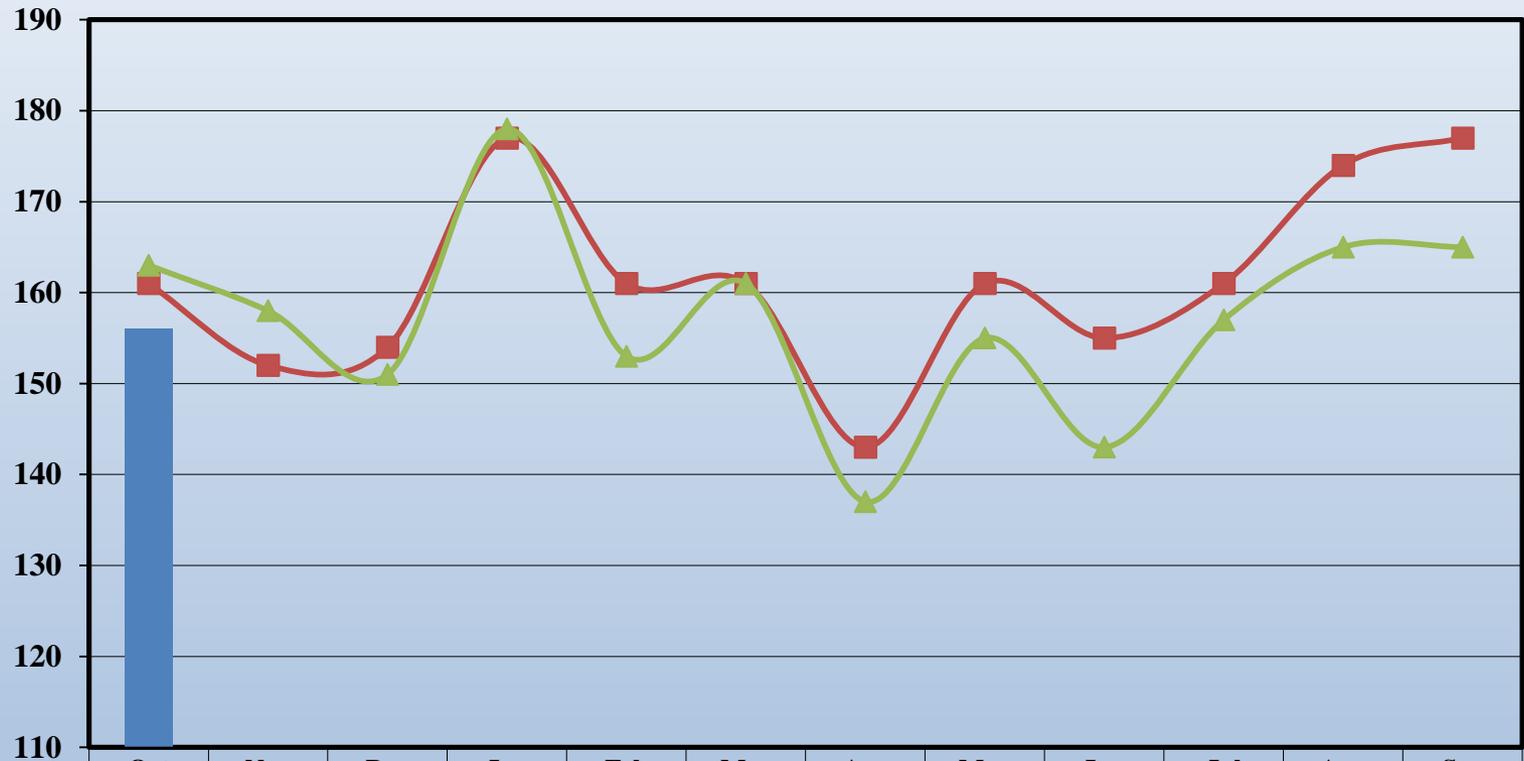
Average Length of Stay by Financial Class



Case Mix Index by Financial Class

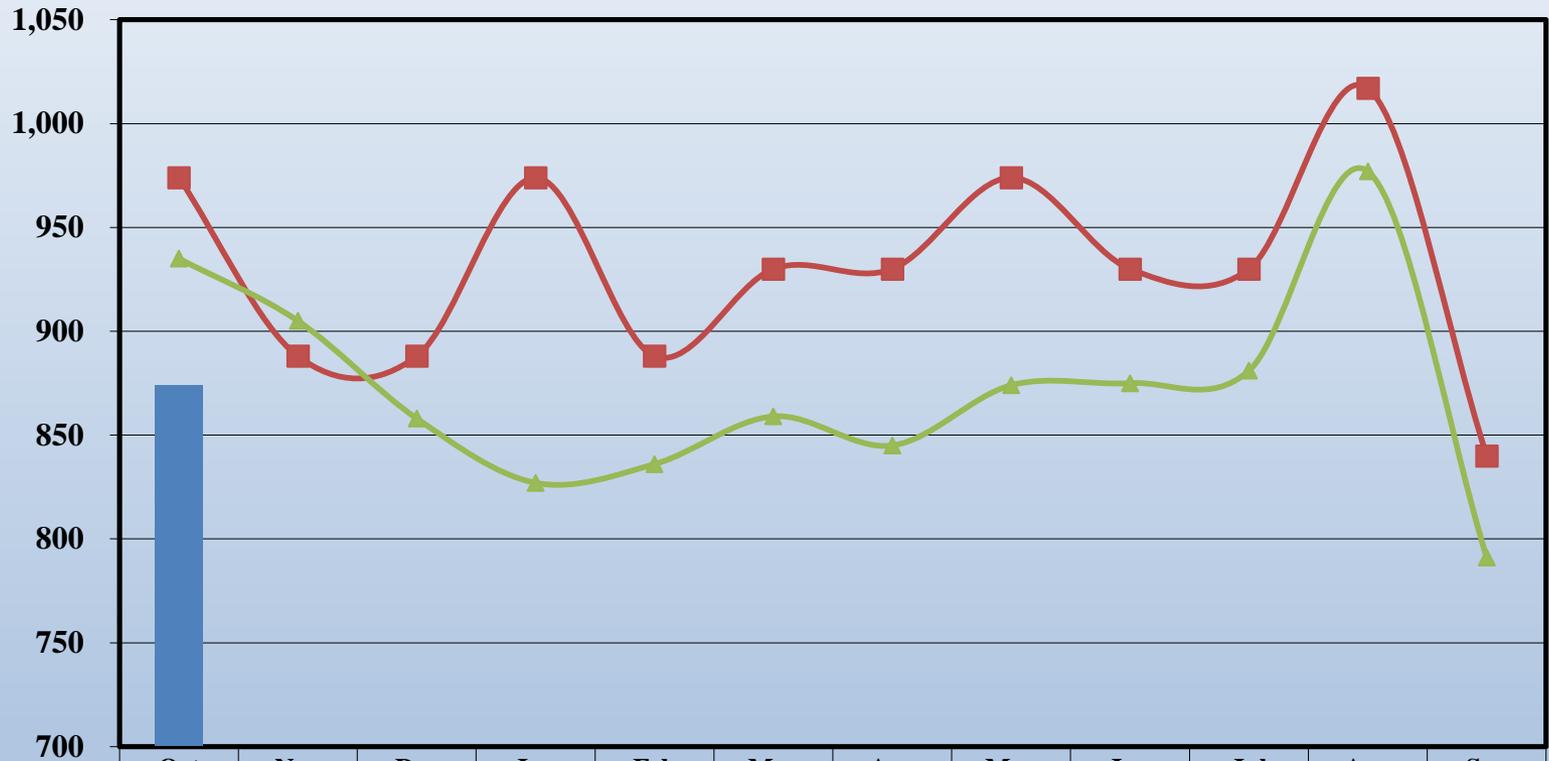


Deliveries



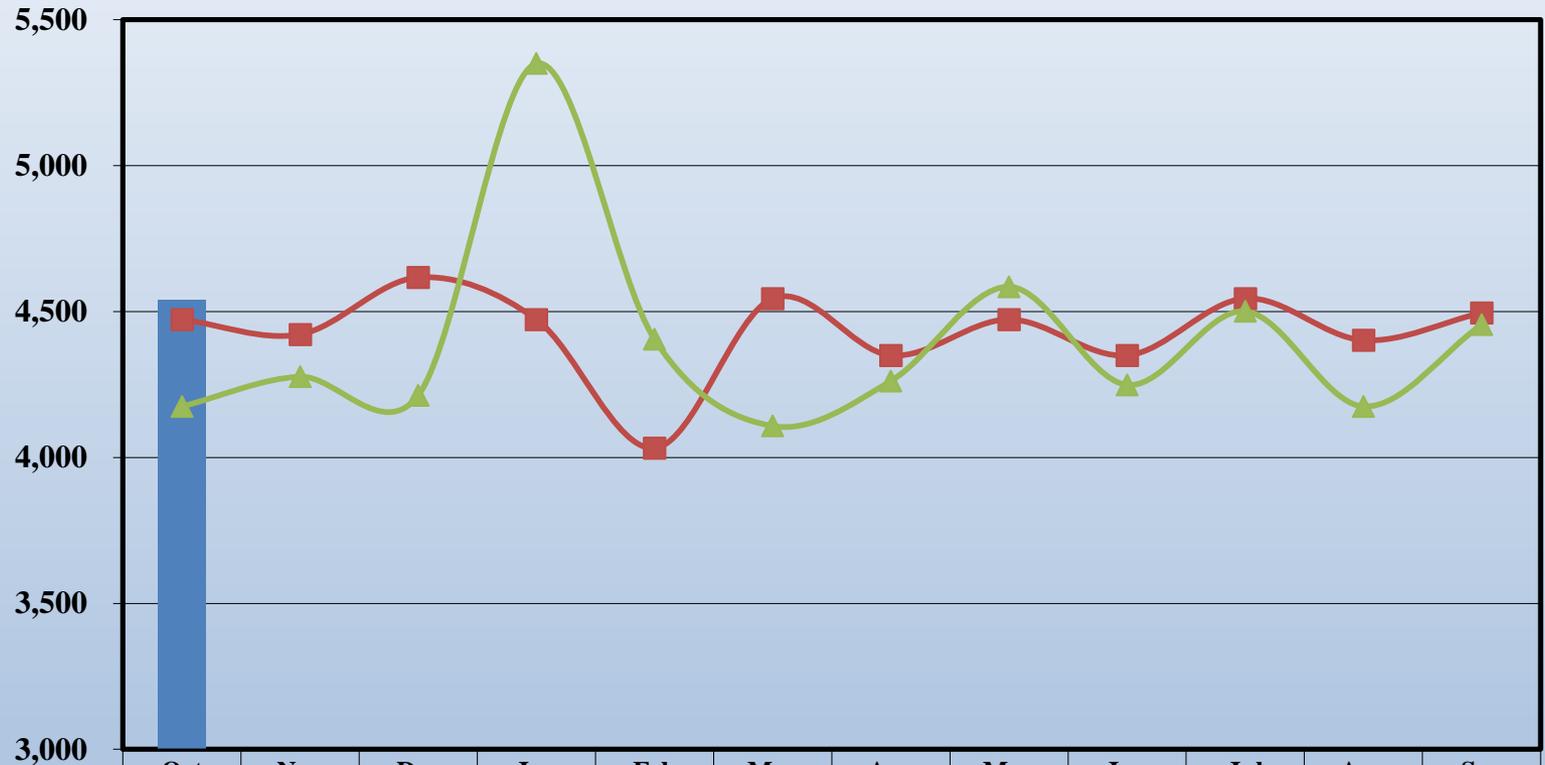
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	156											
FY 2019 Budget	161	152	154	177	161	161	143	161	155	161	174	177
FY 2018	163	158	151	178	153	161	137	155	143	157	165	165

Total Surgical Cases



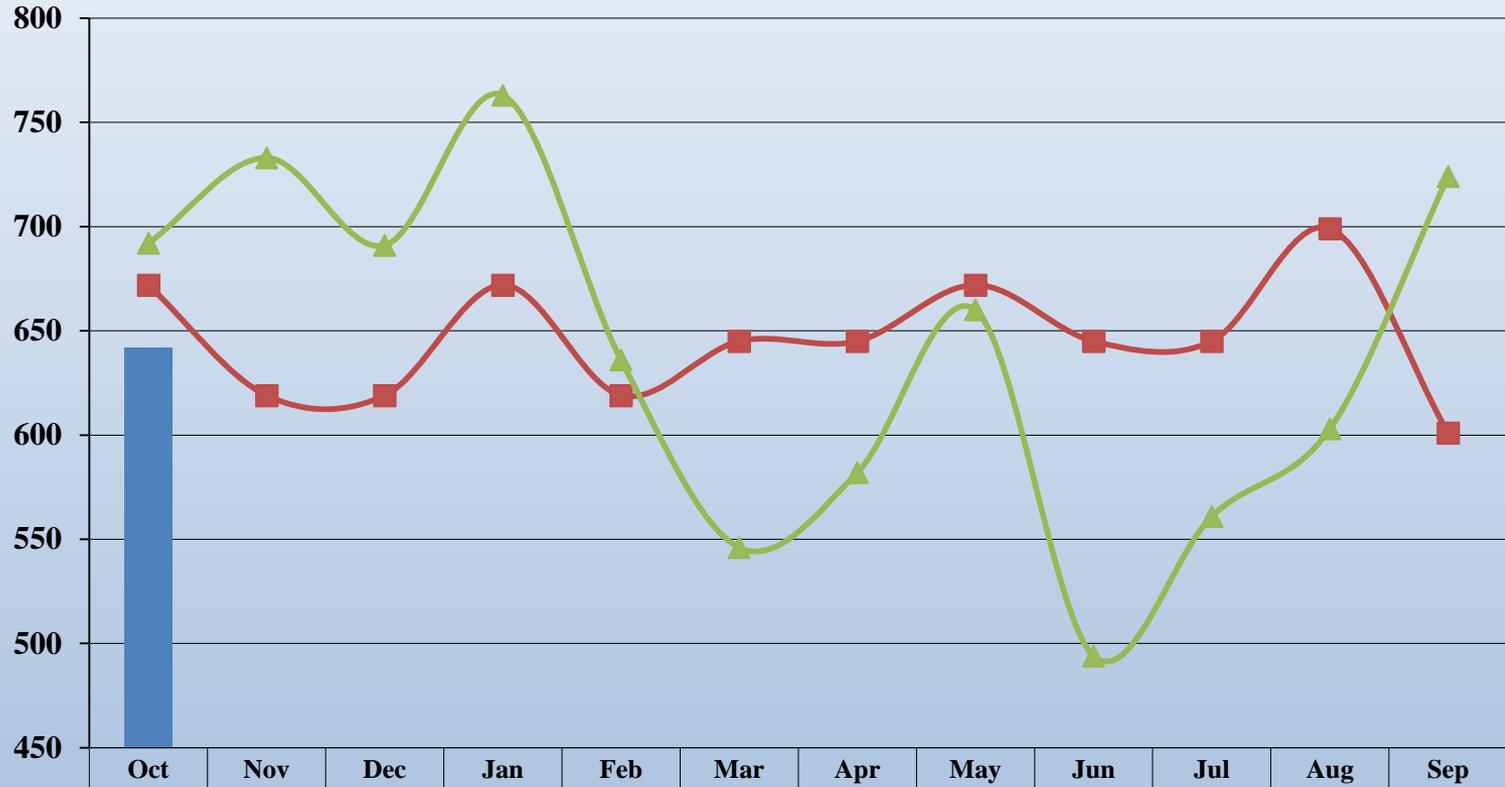
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	874											
FY 2019 Budget	974	888	888	974	888	930	930	974	930	930	1,017	840
FY 2018	935	905	858	827	836	859	845	874	875	881	977	791

Emergency Room Visits



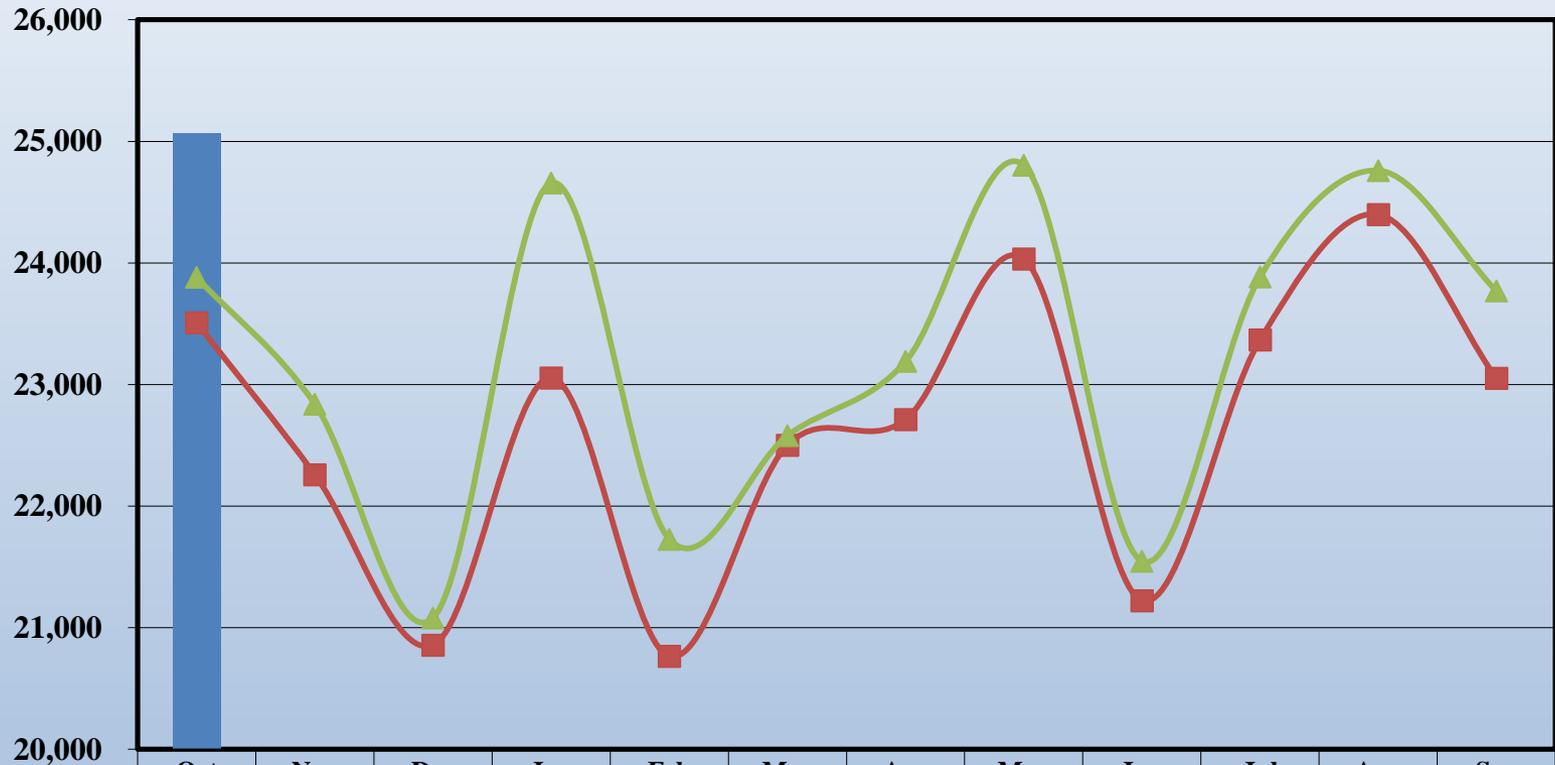
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	4,539											
FY 2019 Budget	4,473	4,422	4,617	4,473	4,032	4,545	4,350	4,473	4,350	4,545	4,402	4,496
FY 2018	4,175	4,277	4,213	5,350	4,405	4,108	4,262	4,585	4,249	4,501	4,175	4,455

Observation Days



FY 2019	642											
FY 2019 Budget	672	619	619	672	619	645	645	672	645	645	699	601
FY 2018	692	733	691	763	636	546	582	660	494	561	603	724

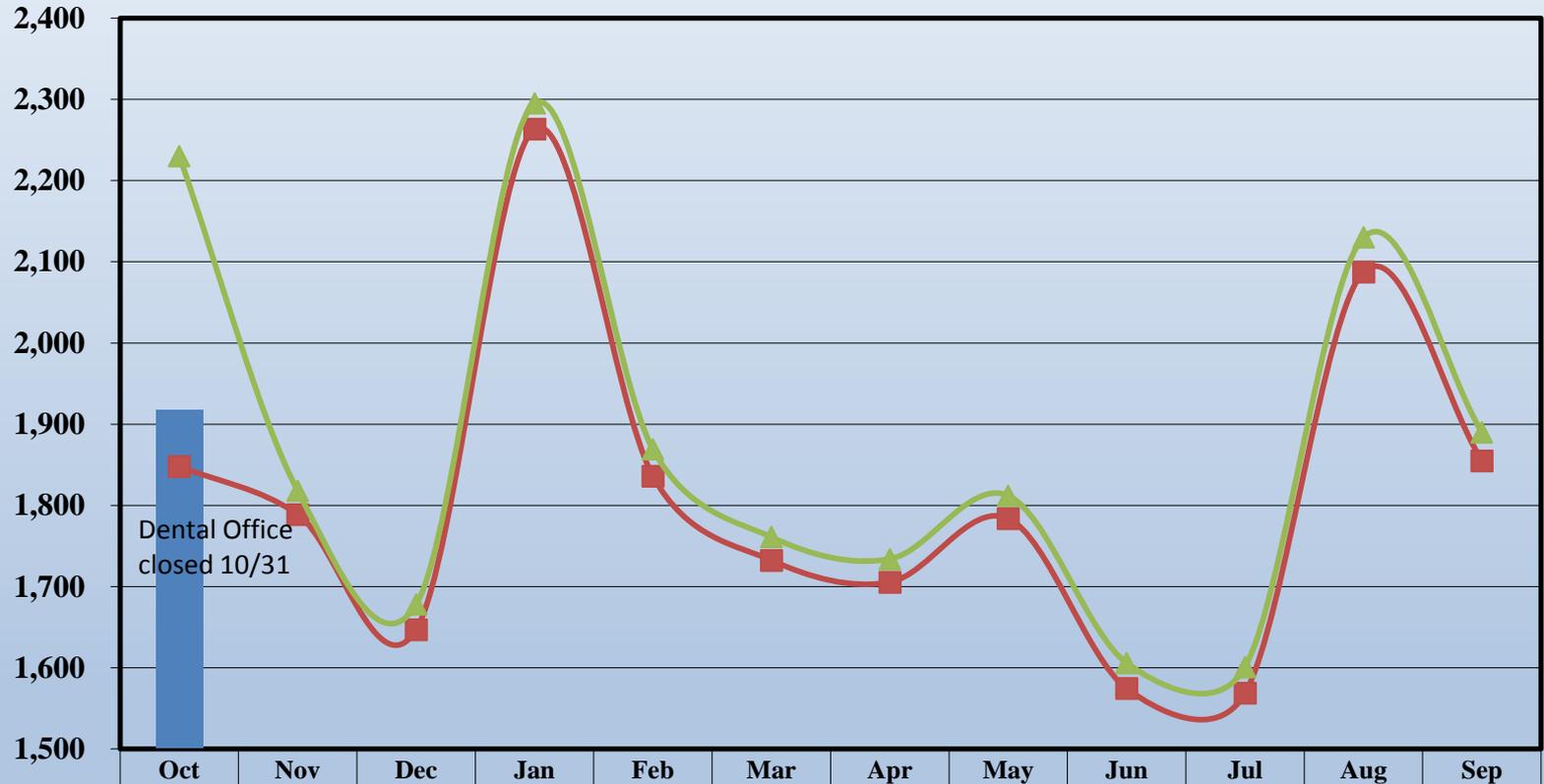
Total Outpatient Occasions of Service



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	25,070											
FY 2019 Budget	23,508	22,259	20,858	23,055	20,765	22,502	22,712	24,034	21,223	23,368	24,398	23,051
FY 2018	23,881	22,839	21,080	24,658	21,727	22,580	23,190	24,804	21,547	23,885	24,760	23,770

Center for Primary Care Total Visits

(FQHC - Clements & West University)



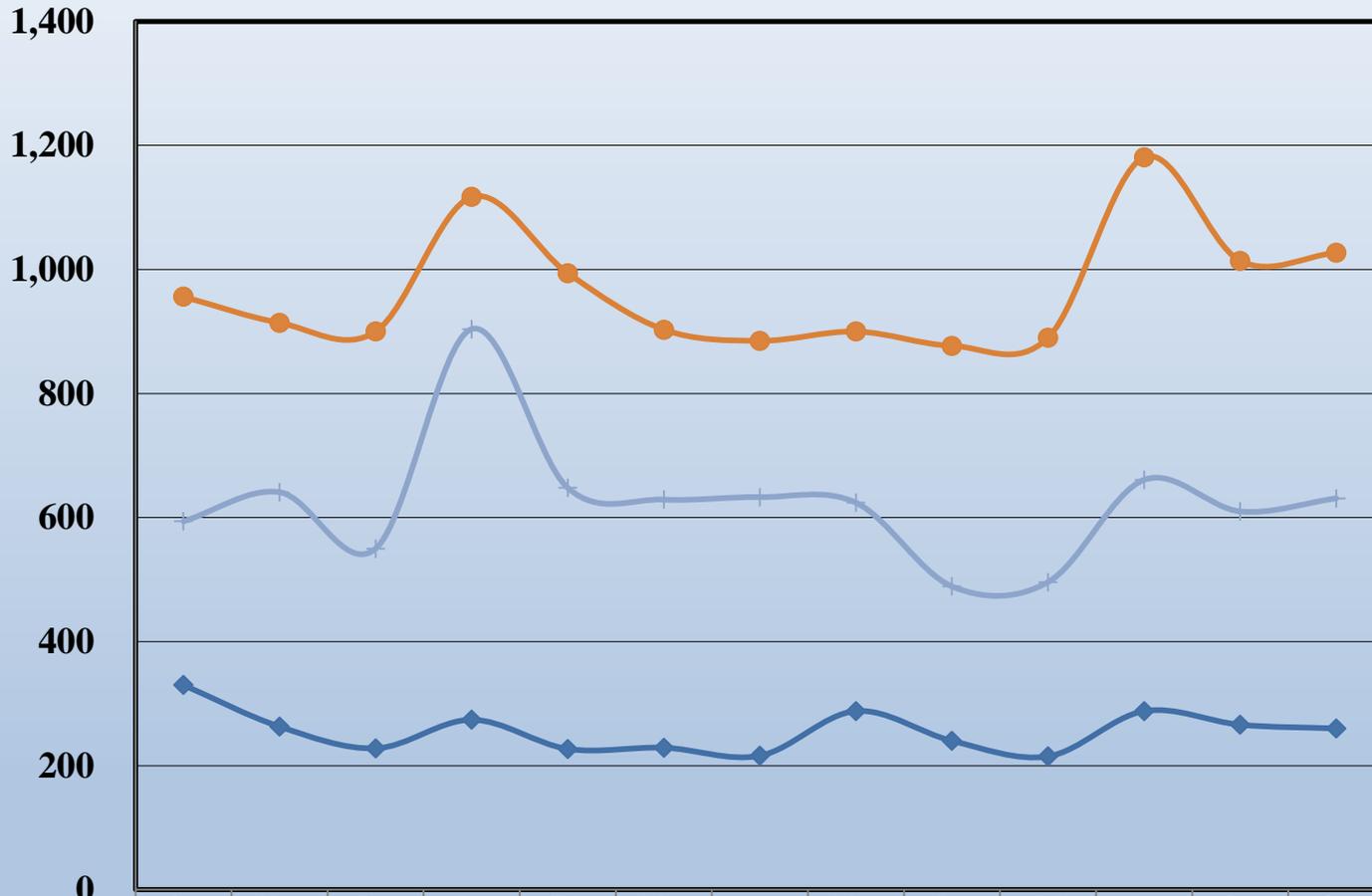
FY 2019	1,918											
FY 2019 Budget	1,848	1,789	1,647	2,264	1,836	1,732	1,705	1,784	1,575	1,569	2,087	1,855
FY 2018	2,230	1,818	1,678	2,295	1,869	1,761	1,734	1,812	1,606	1,601	2,130	1,890

FY 2018 excludes Dental Clinic after 10/31/2017

Center for Primary Care Visits

(FQHC - Clements and West University)

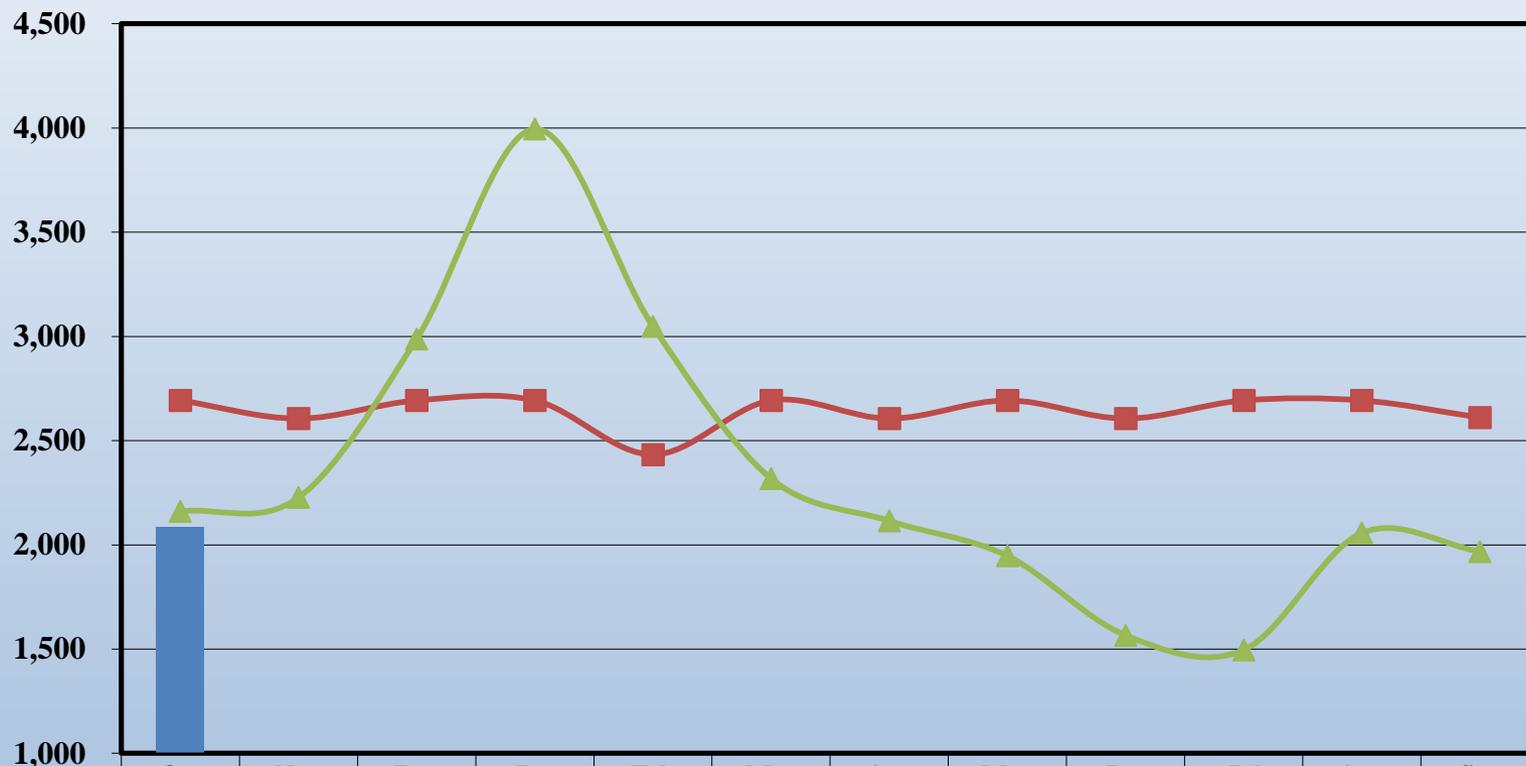
Thirteen Month Trending – Excluding Dental Clinic



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
—●— Clements Medical	956	914	900	1,117	994	903	885	900	877	890	1,181	1,014	1,027
—+— W. University Medical	594	641	550	904	648	629	633	624	489	496	661	610	631
—◆— W. University Optometry	330	263	228	274	227	229	216	288	240	215	288	266	260

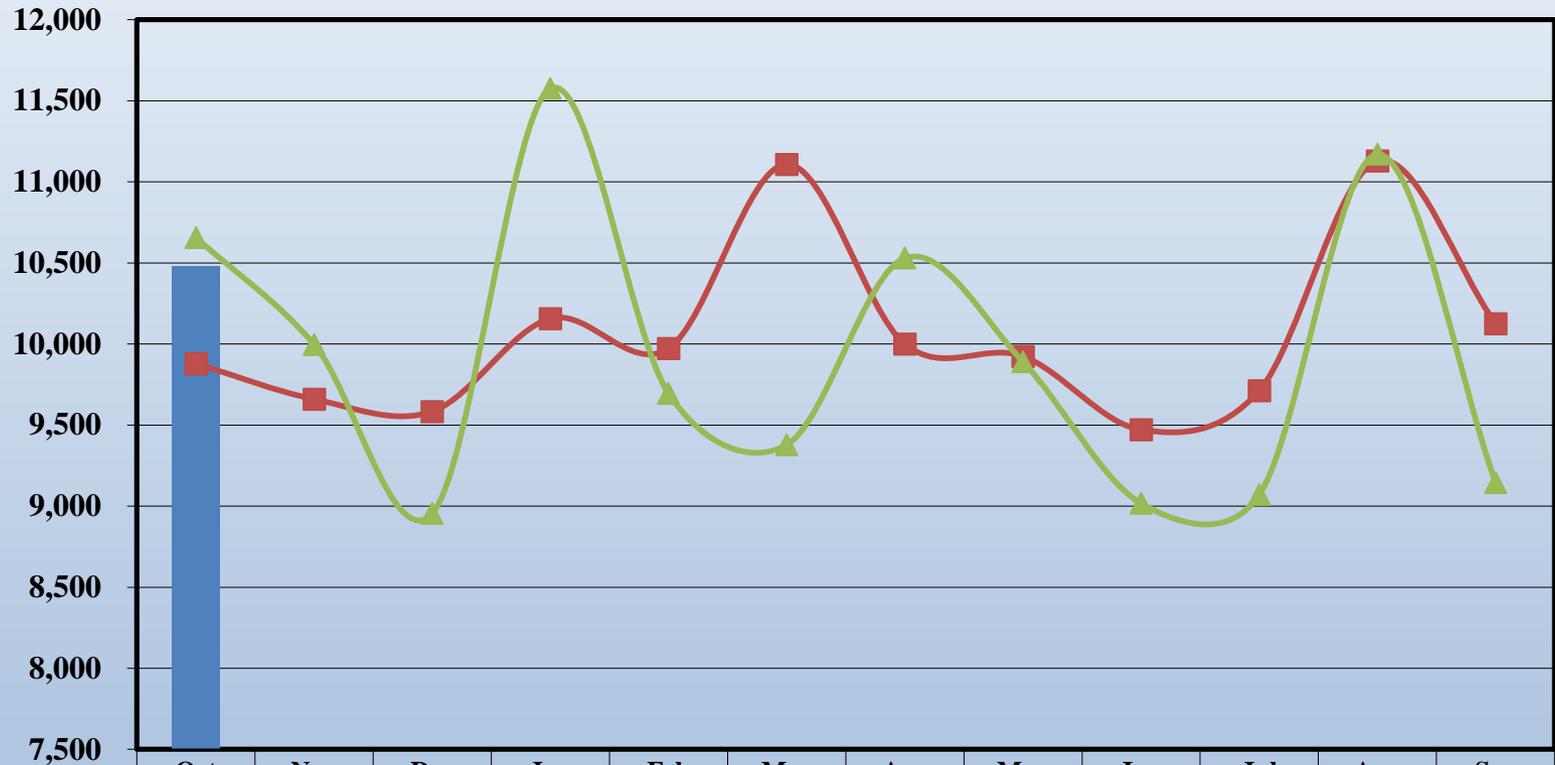
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	2,086											
FY 2019 Budget	2,693	2,606	2,693	2,693	2,433	2,693	2,606	2,693	2,606	2,693	2,693	2,611
FY 2018	2,161	2,227	2,988	3,995	3,048	2,318	2,115	1,947	1,566	1,496	2,057	1,968

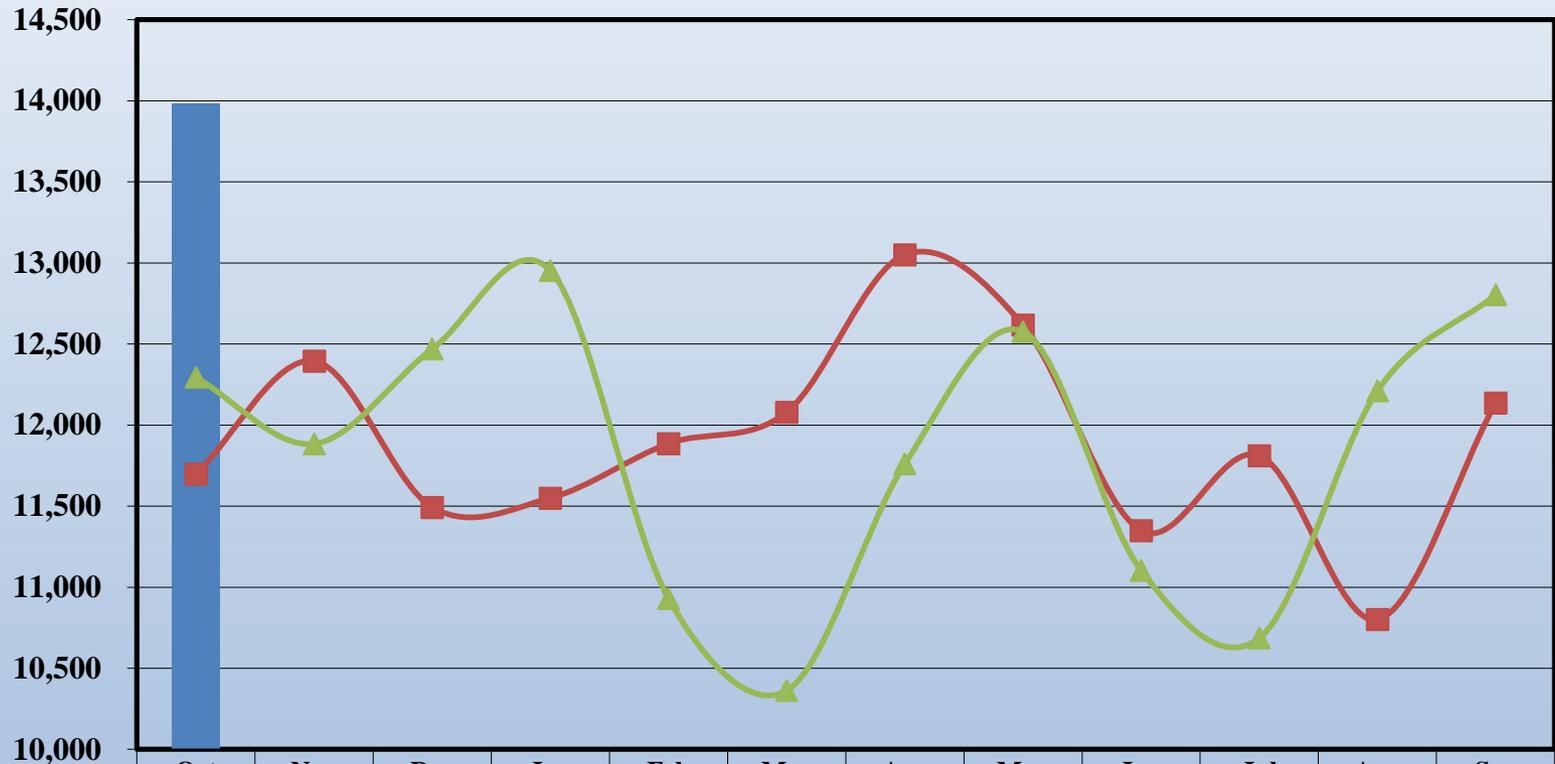
Total ProCare Office Visits



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 2019	10,479											
■ FY 2019 Budget	9,879	9,660	9,584	10,157	9,973	11,109	10,000	9,924	9,471	9,713	11,129	10,126
▲ FY 2018	10,657	9,997	8,955	11,576	9,695	9,378	10,530	9,890	9,017	9,070	11,170	9,145

Total ProCare Procedures

Excluding Pathology and Radiology Procedures



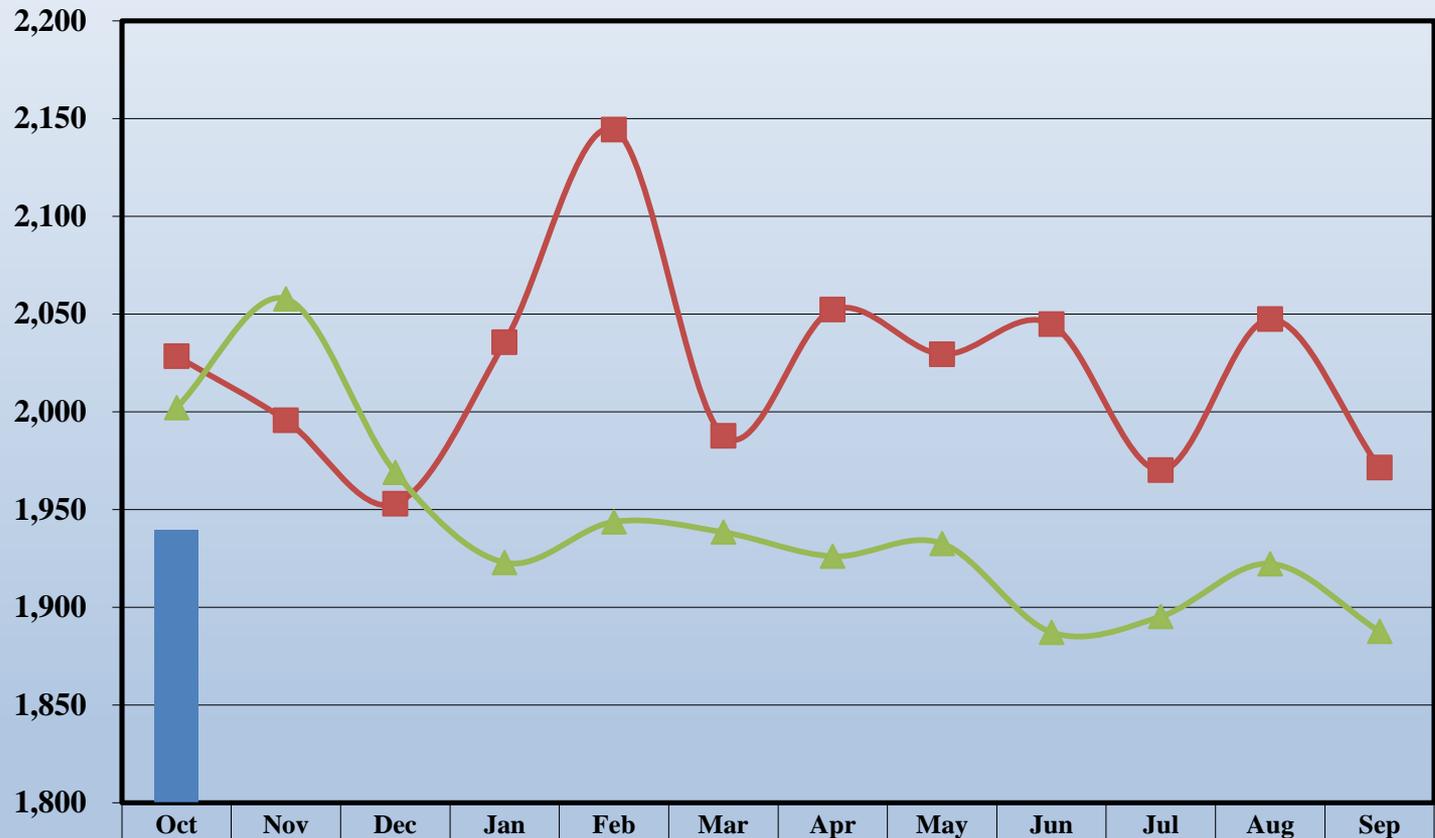
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY 2019	13,984											
FY 2019 Budget	11,698	12,395	11,493	11,550	11,886	12,080	13,051	12,617	11,349	11,812	10,801	12,136
FY 2018	12,294	11,884	12,469	12,953	10,929	10,362	11,760	12,577	11,103	10,686	12,211	12,803

Staffing



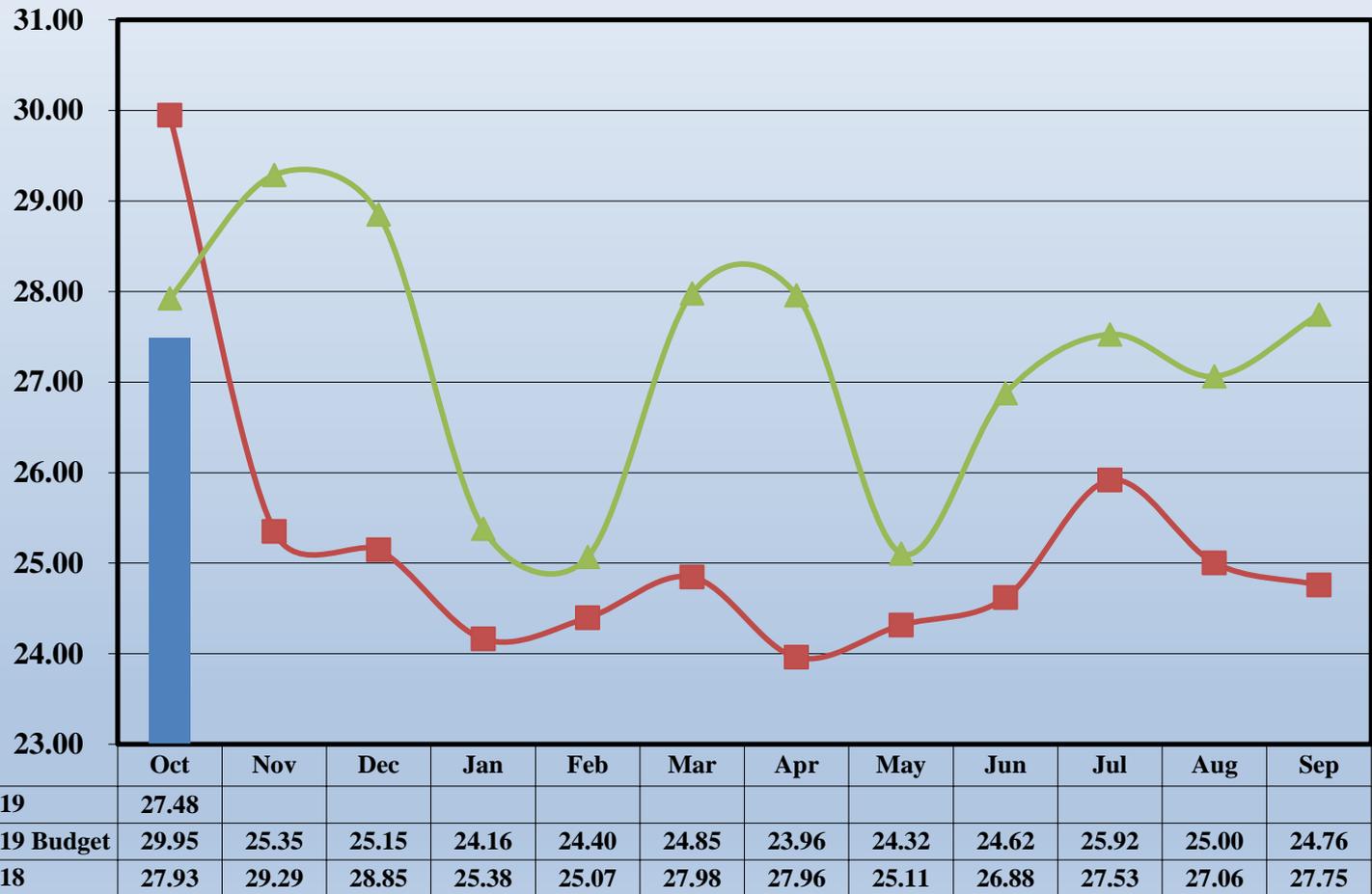
Blended FTE's

Including Contract Labor and Management Services

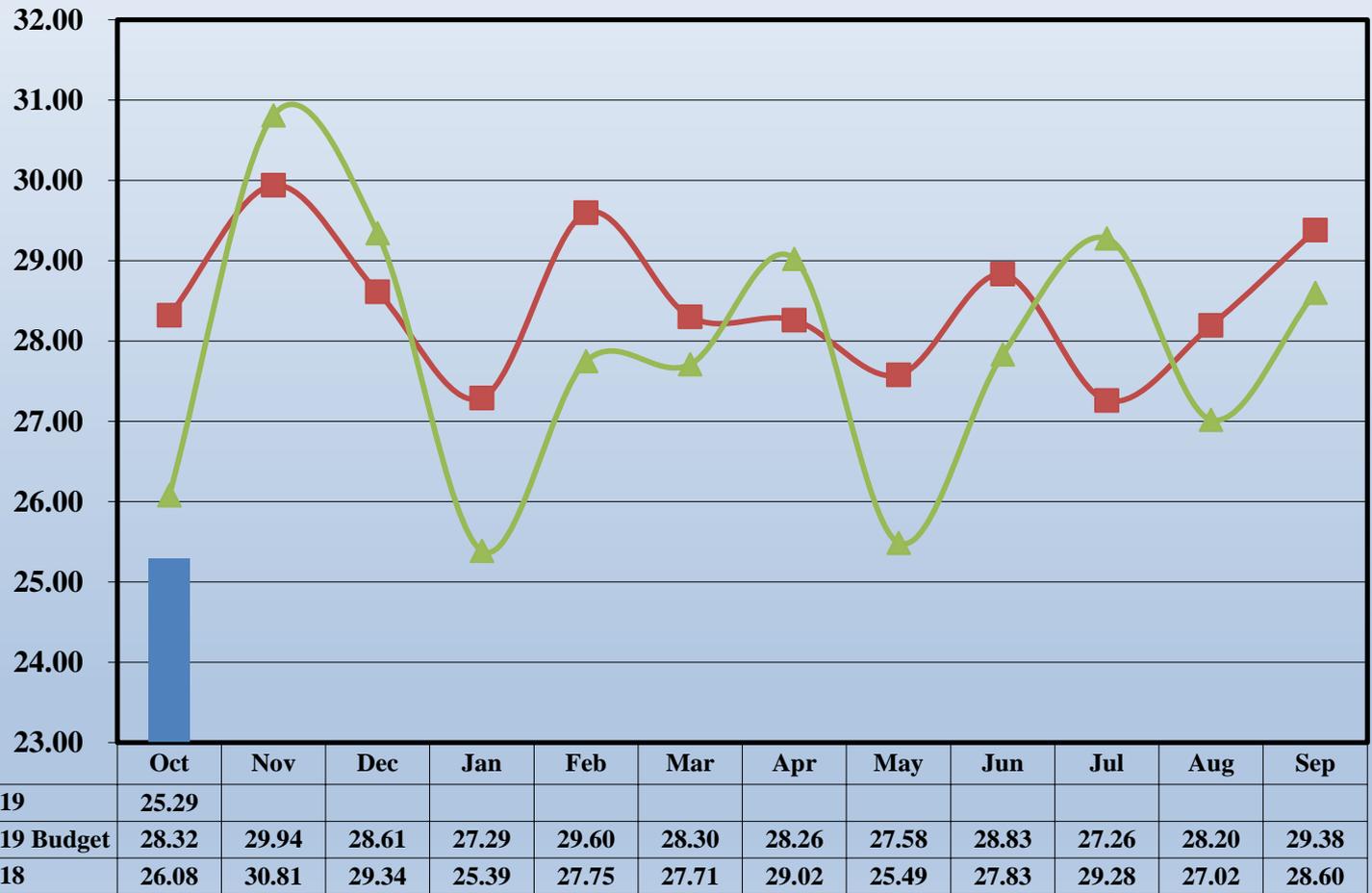


■ FY 2019	1,940											
■ FY 2019 Budget	2,028	1,996	1,953	2,035	2,144	1,988	2,052	2,029	2,045	1,970	2,047	1,971
▲ FY 2018	2,002	2,058	1,969	1,923	1,944	1,938	1,926	1,933	1,887	1,895	1,922	1,888

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



Paid Hours per Adjusted Patient Day (Medical Center Hospital)

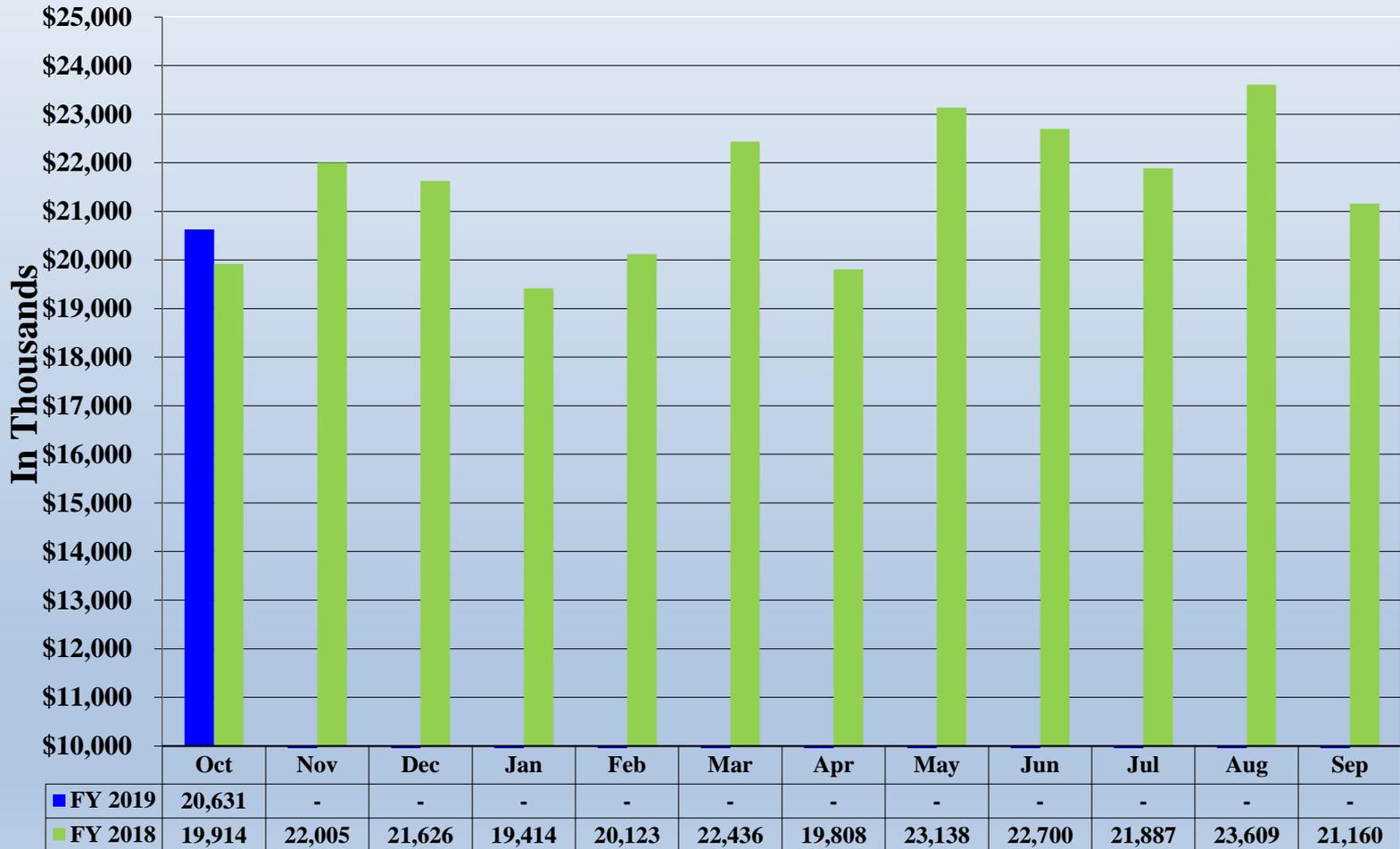


Accounts Receivable



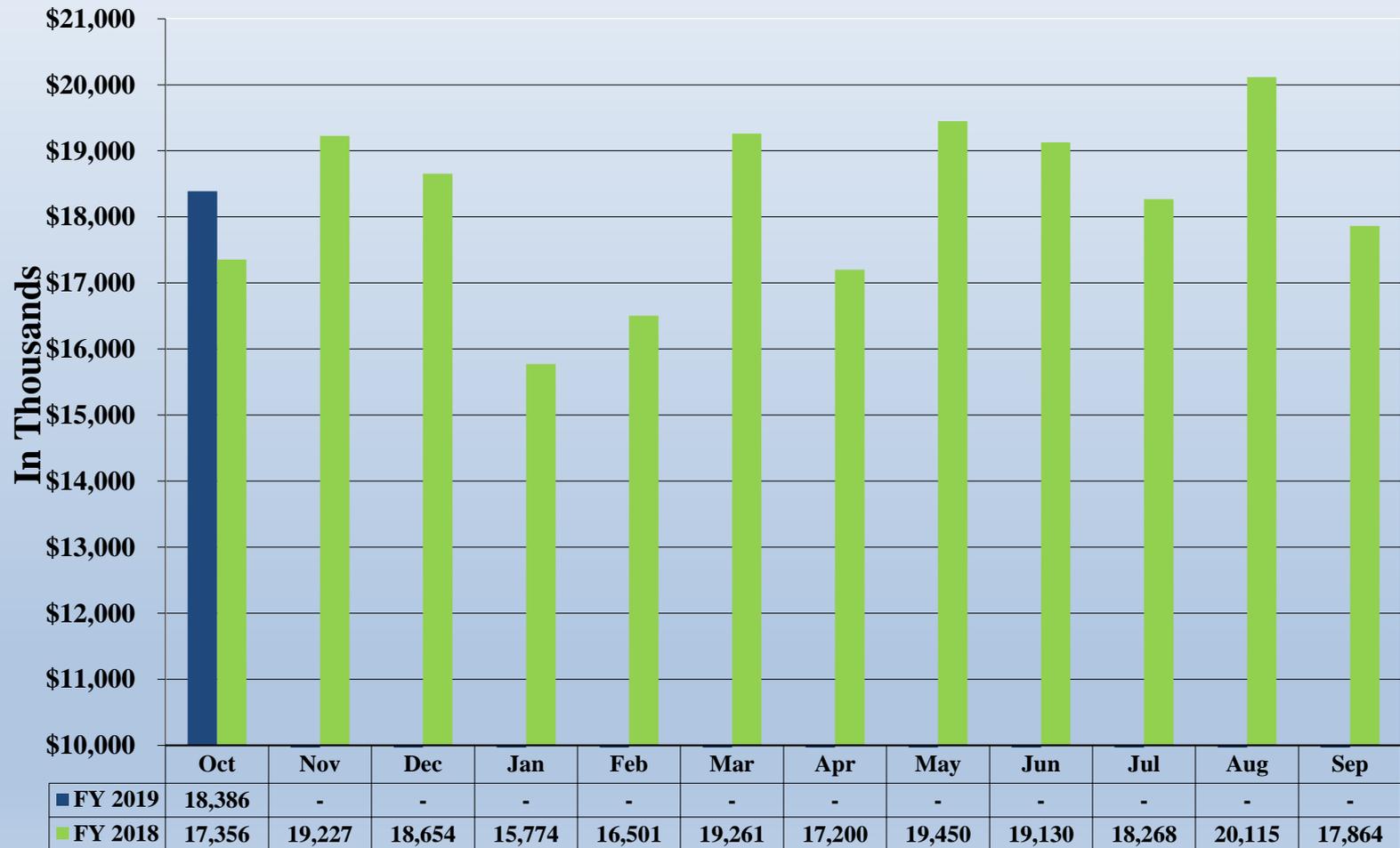
Total AR Cash Receipts

Compared to Prior Year



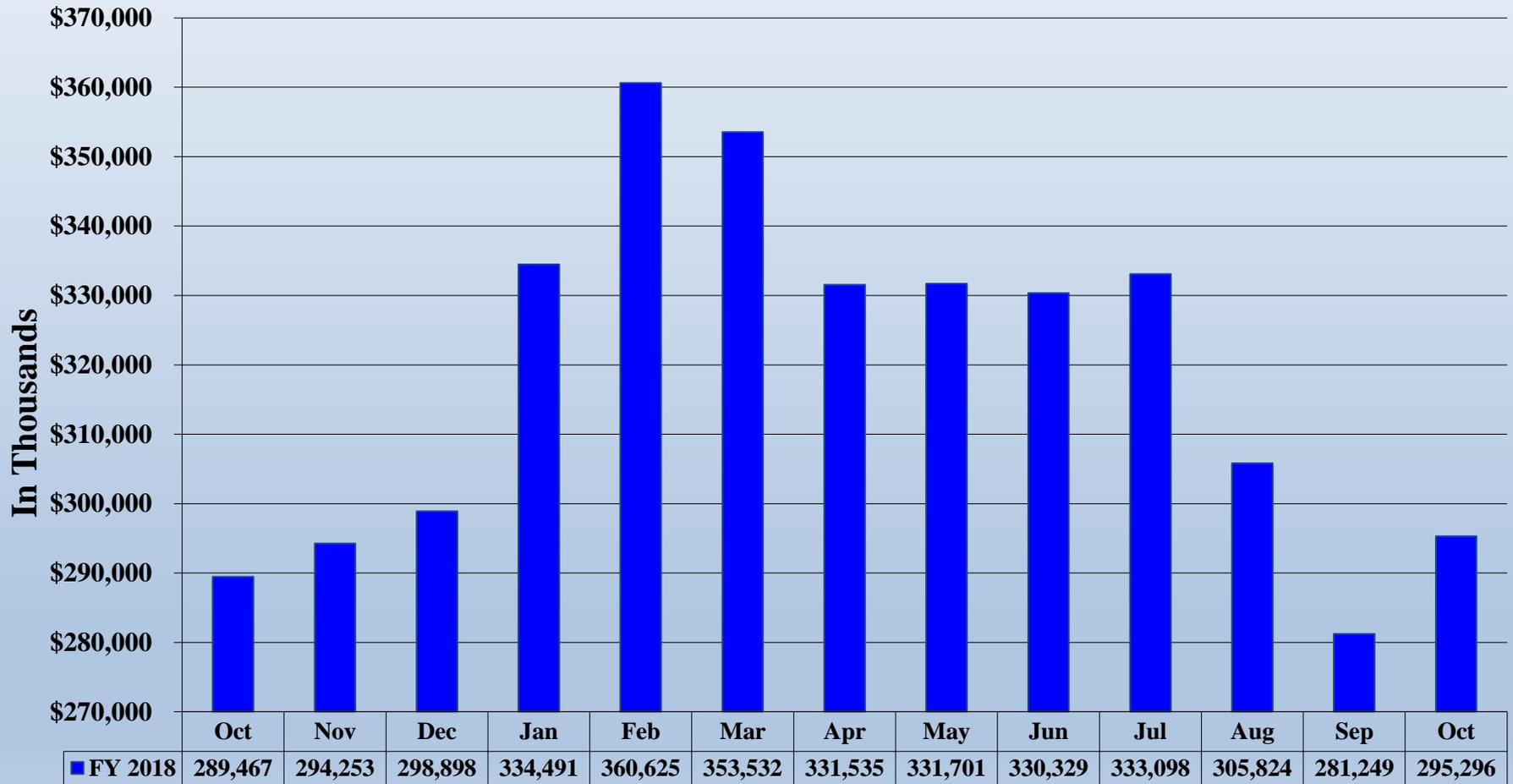
Hospital AR Cash Receipts

Compared to Prior Year



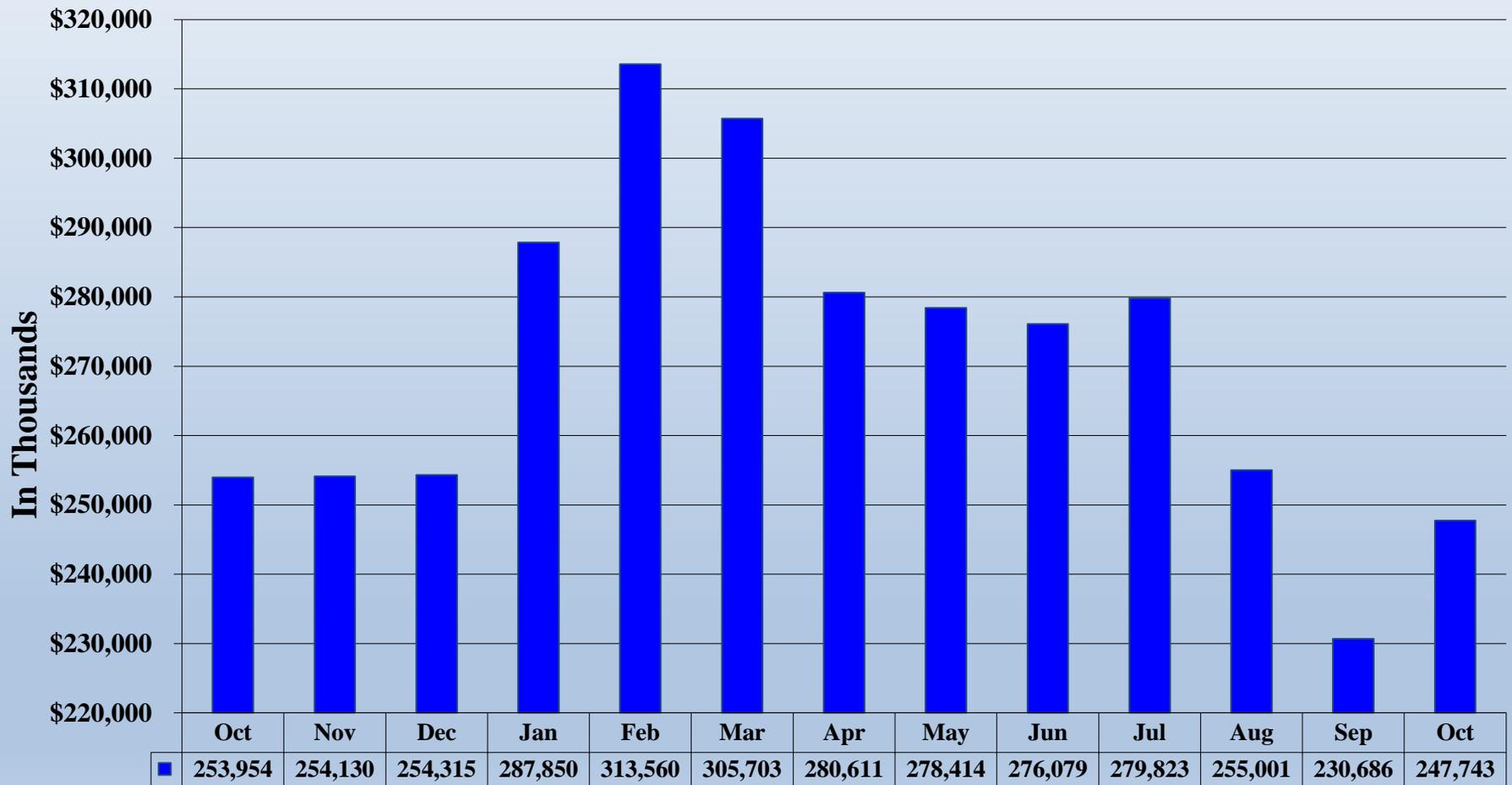
Total Accounts Receivable

Thirteen Month Trending



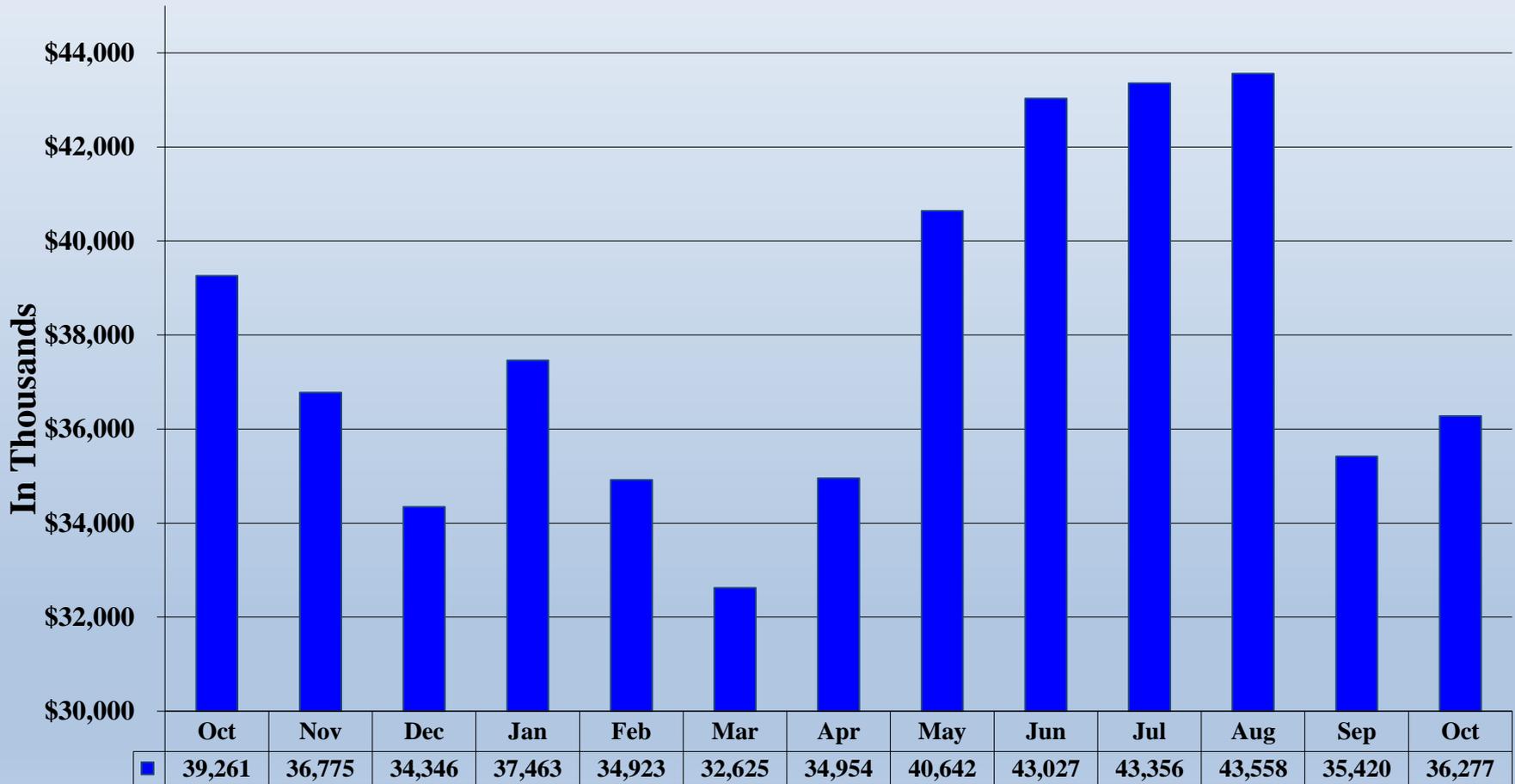
Hospital Accounts Receivable

Thirteen Month Trending



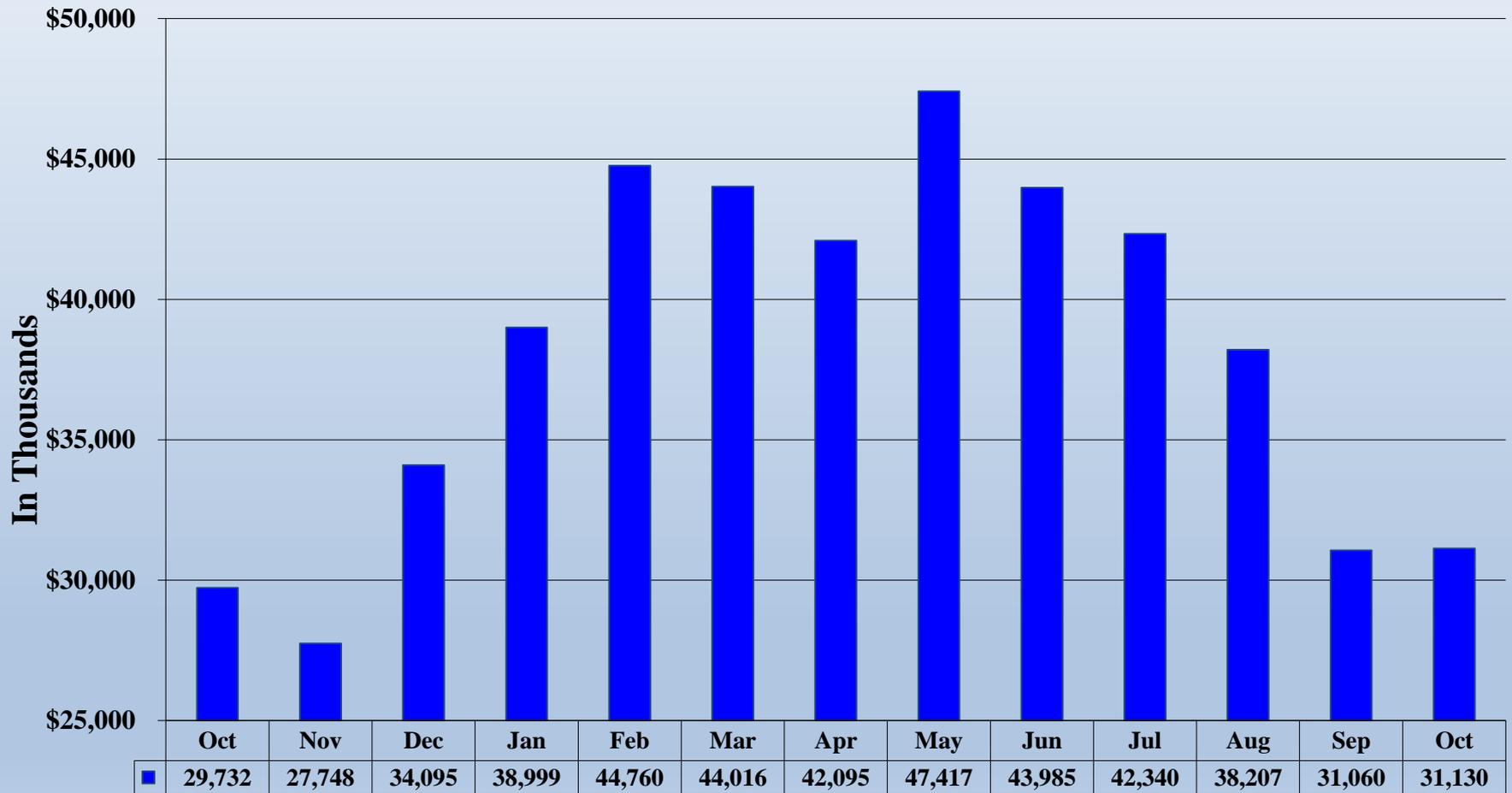
Total Net Accounts Receivable

Thirteen Month Trending



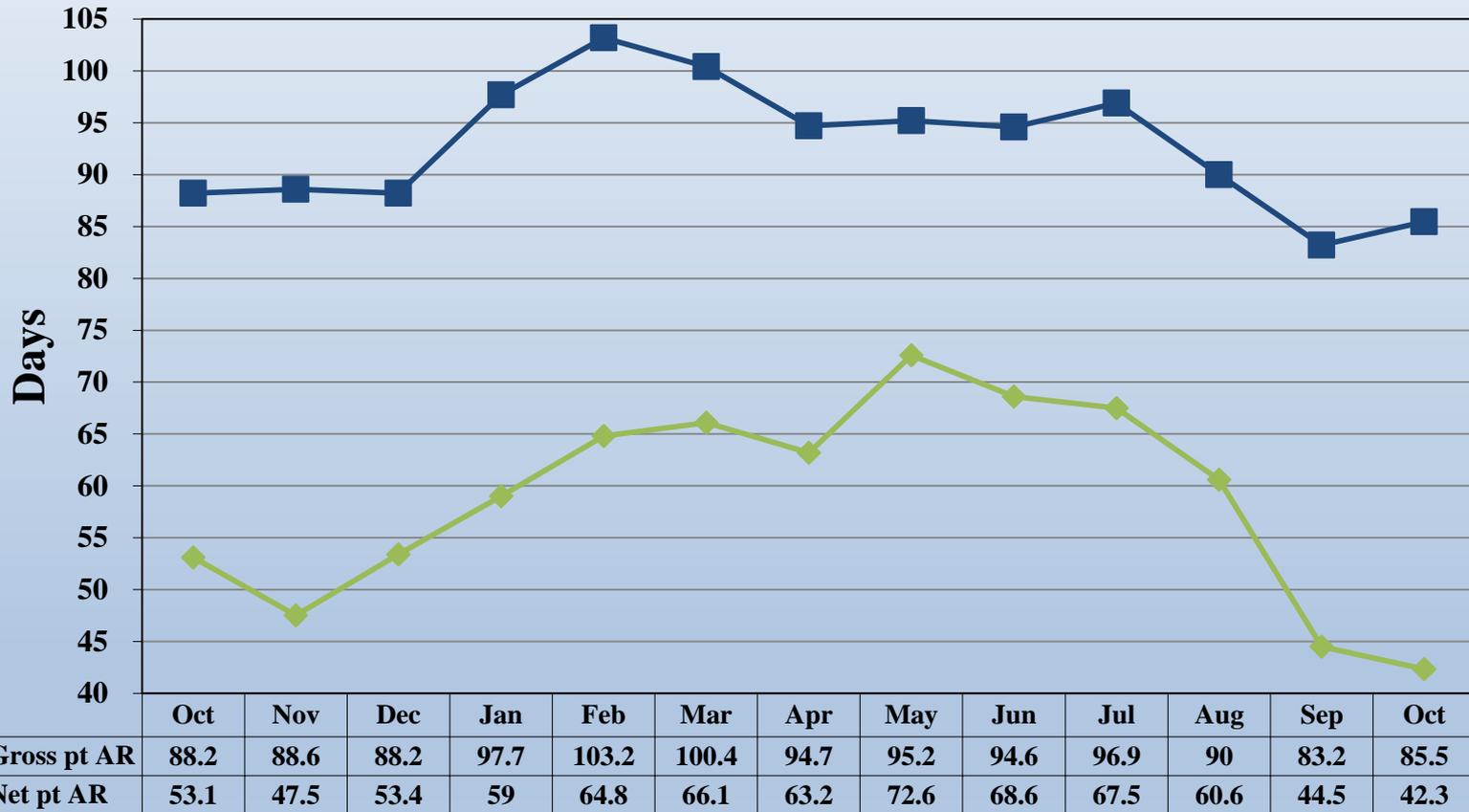
Hospital Net Accounts Receivable

Thirteen Month Trending



Days in Accounts Receivable

Ector County Hospital District

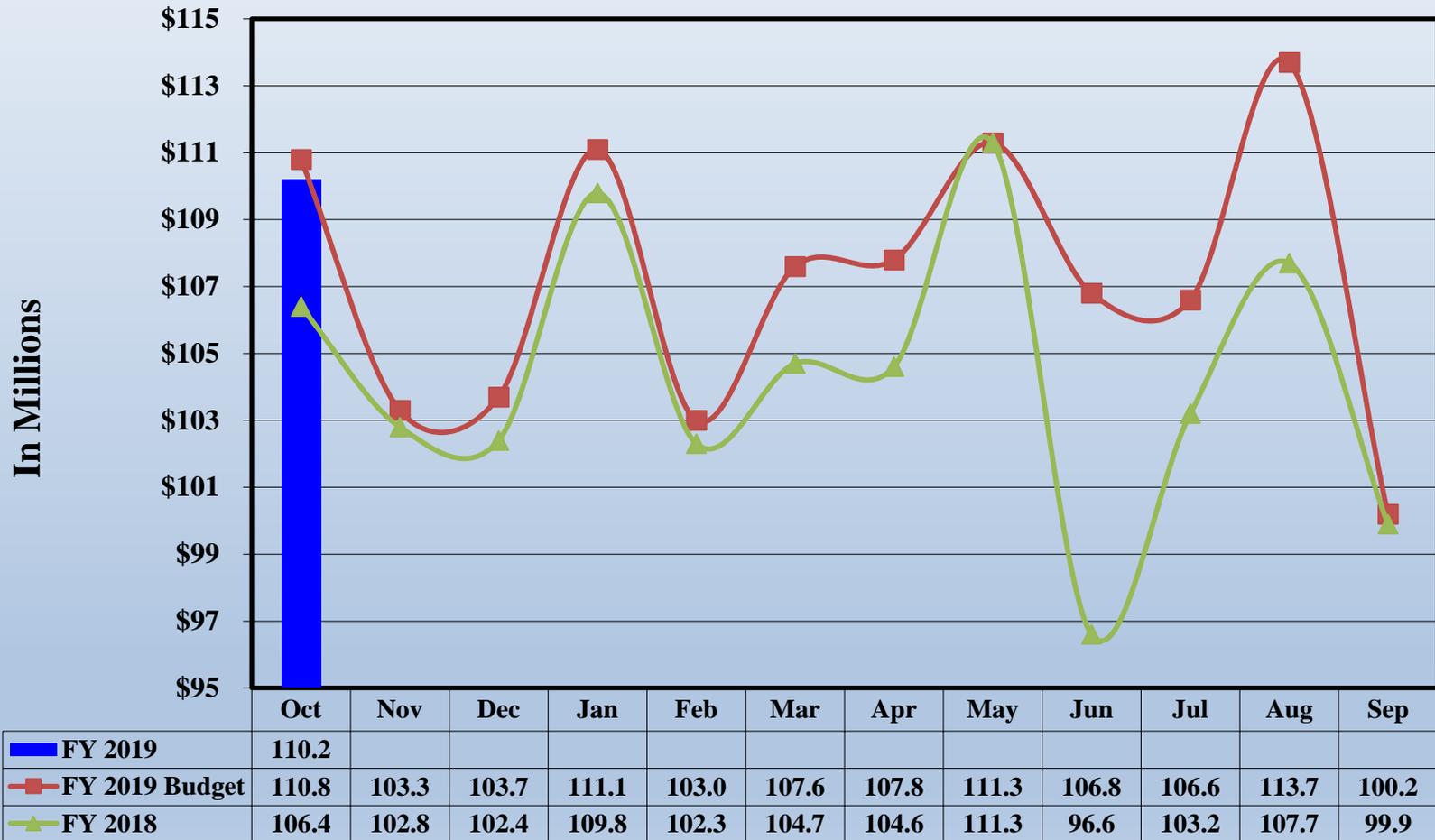


Revenues & Revenue Deductions



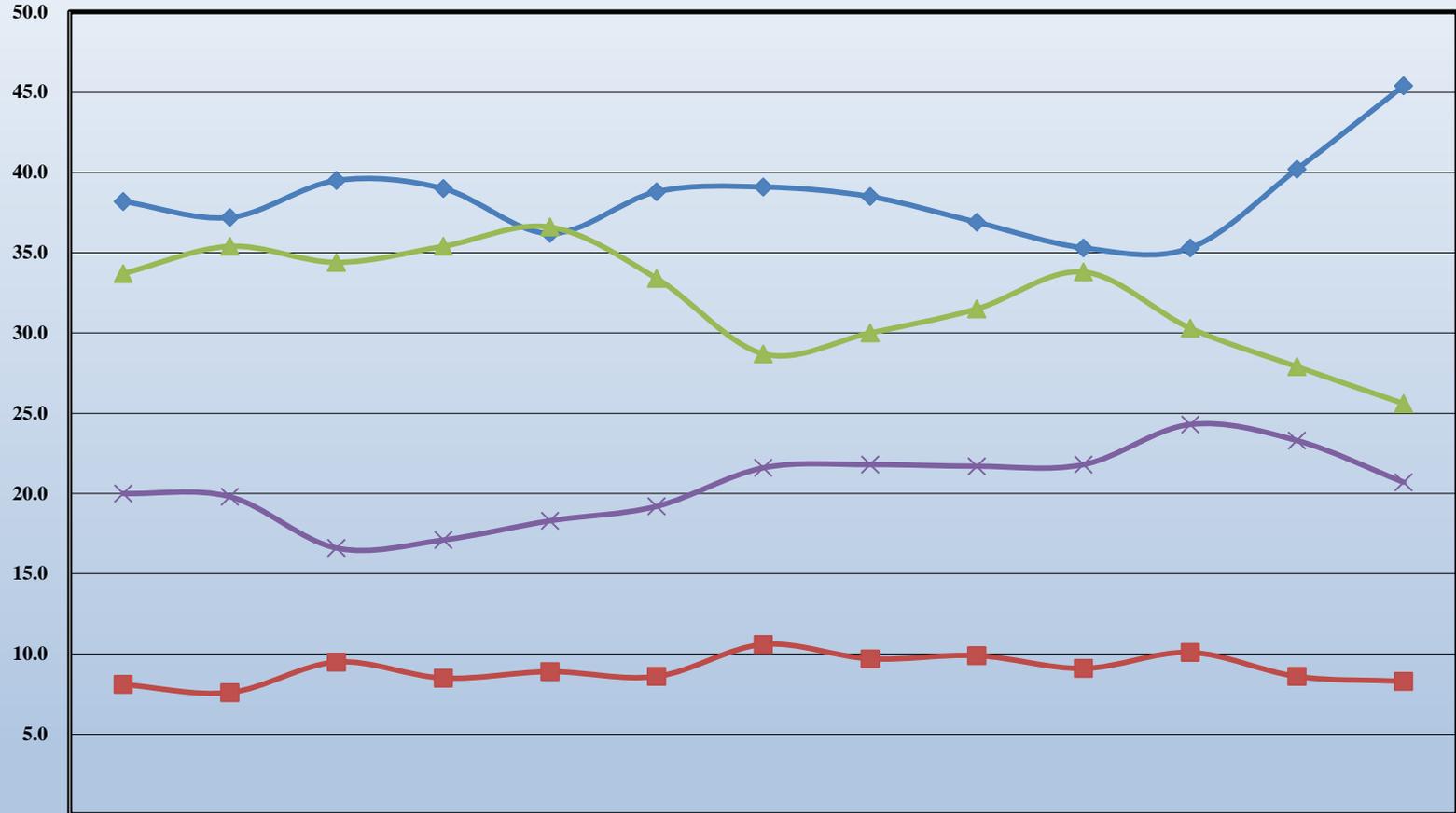
Total Patient Revenues

(Ector County Hospital District)



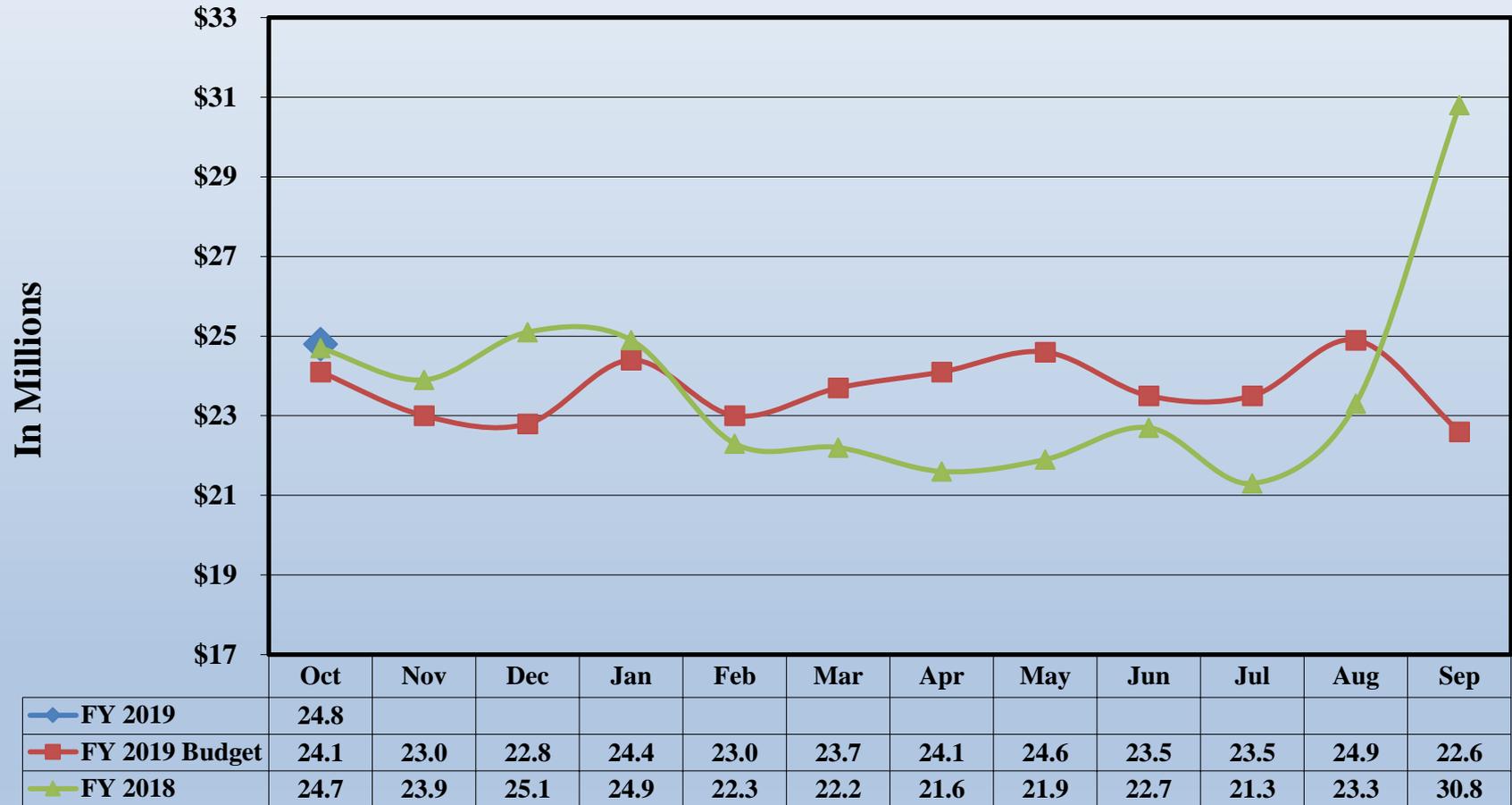
Hospital Revenue Payor Mix

13 Month Trend



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
Medicare	38.2	37.2	39.5	39.0	36.2	38.8	39.1	38.5	36.9	35.3	35.3	40.2	45.4
Medicaid	8.1	7.6	9.5	8.5	8.9	8.6	10.6	9.7	9.9	9.1	10.1	8.6	8.3
Third Party	33.7	35.4	34.4	35.4	36.6	33.4	28.7	30.0	31.5	33.8	30.3	27.9	25.6
Private	20.0	19.8	16.6	17.1	18.3	19.2	21.6	21.8	21.7	21.8	24.3	23.3	20.7

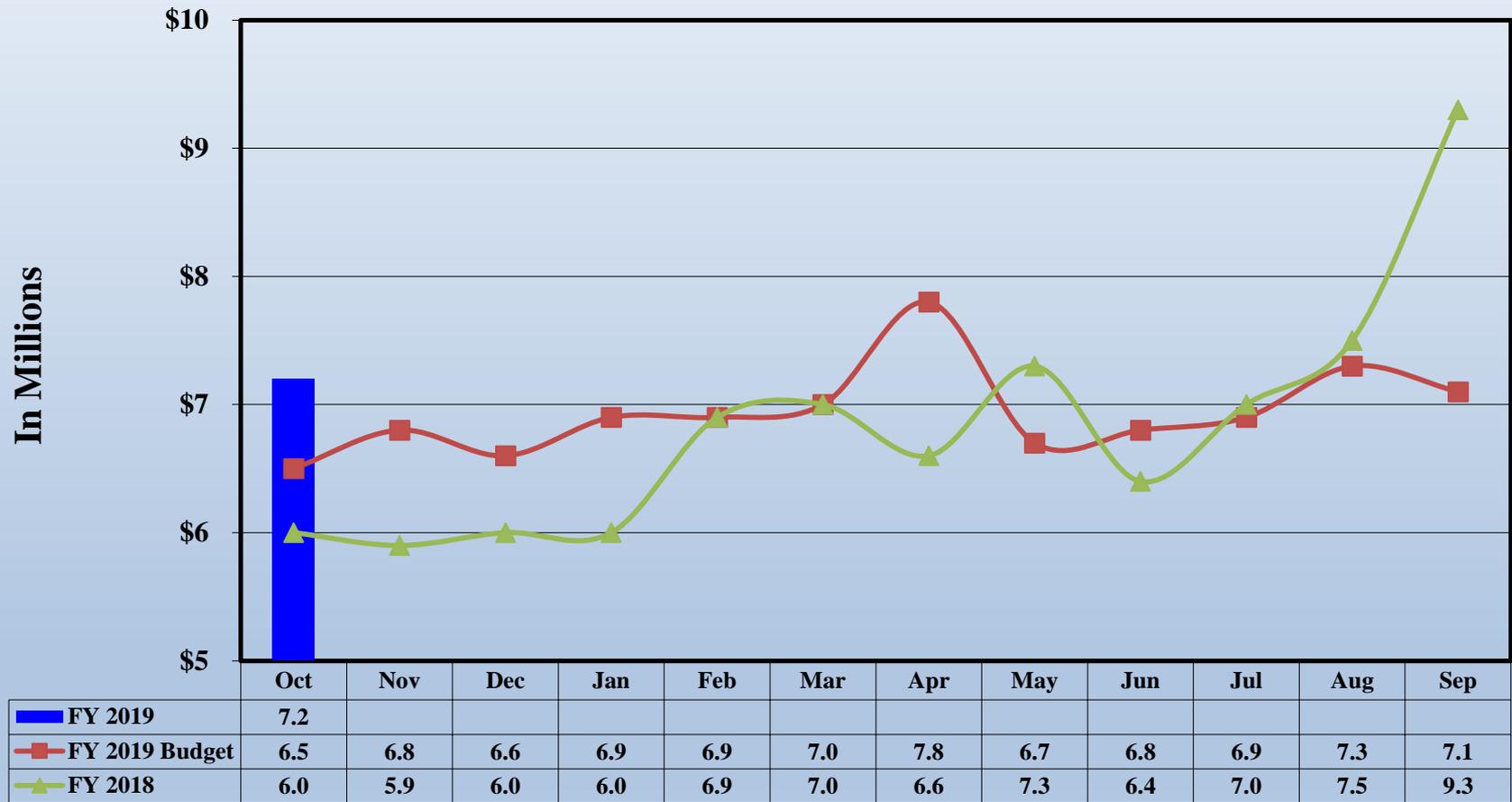
Total Net Patient Revenues



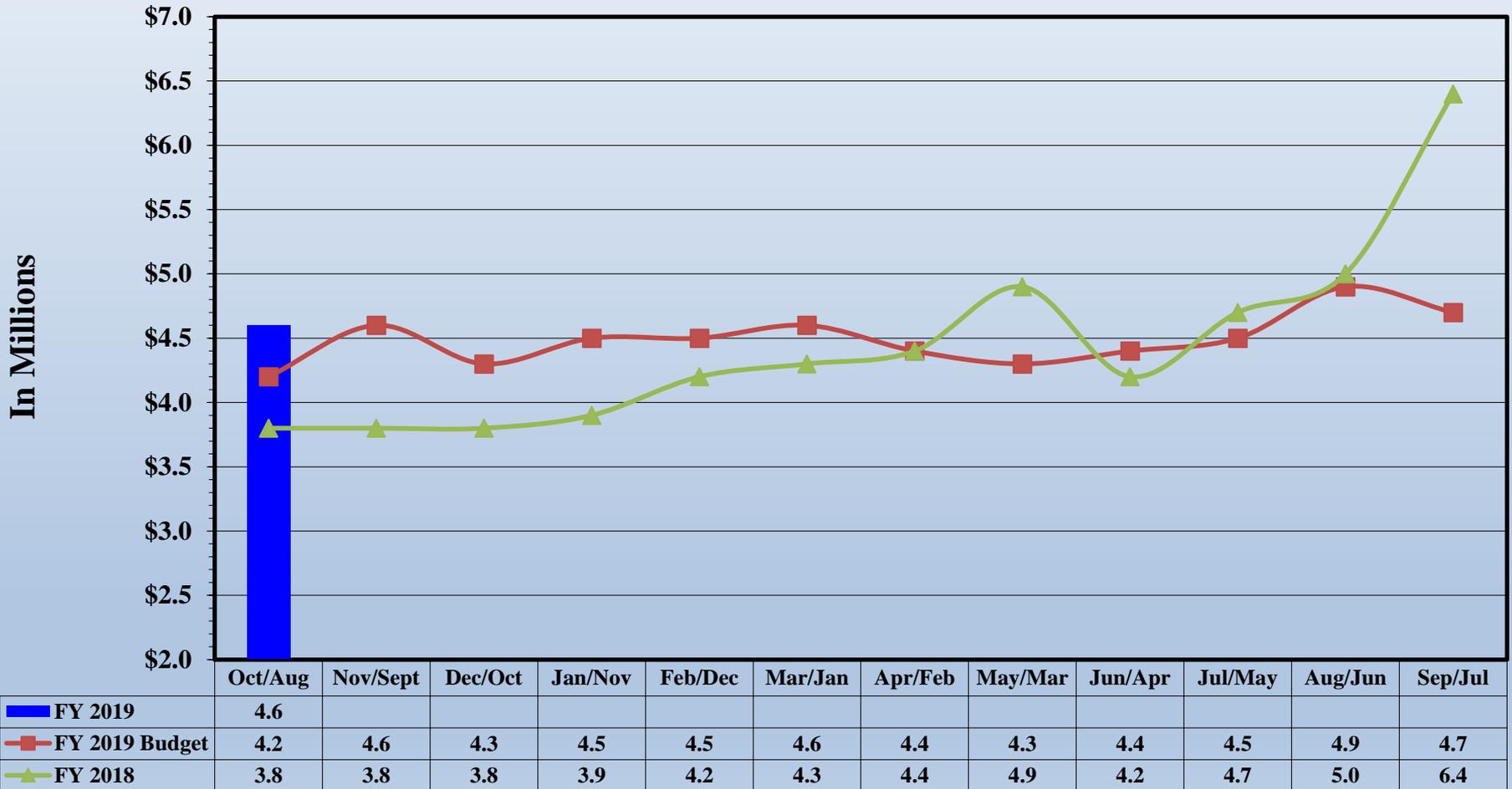
Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



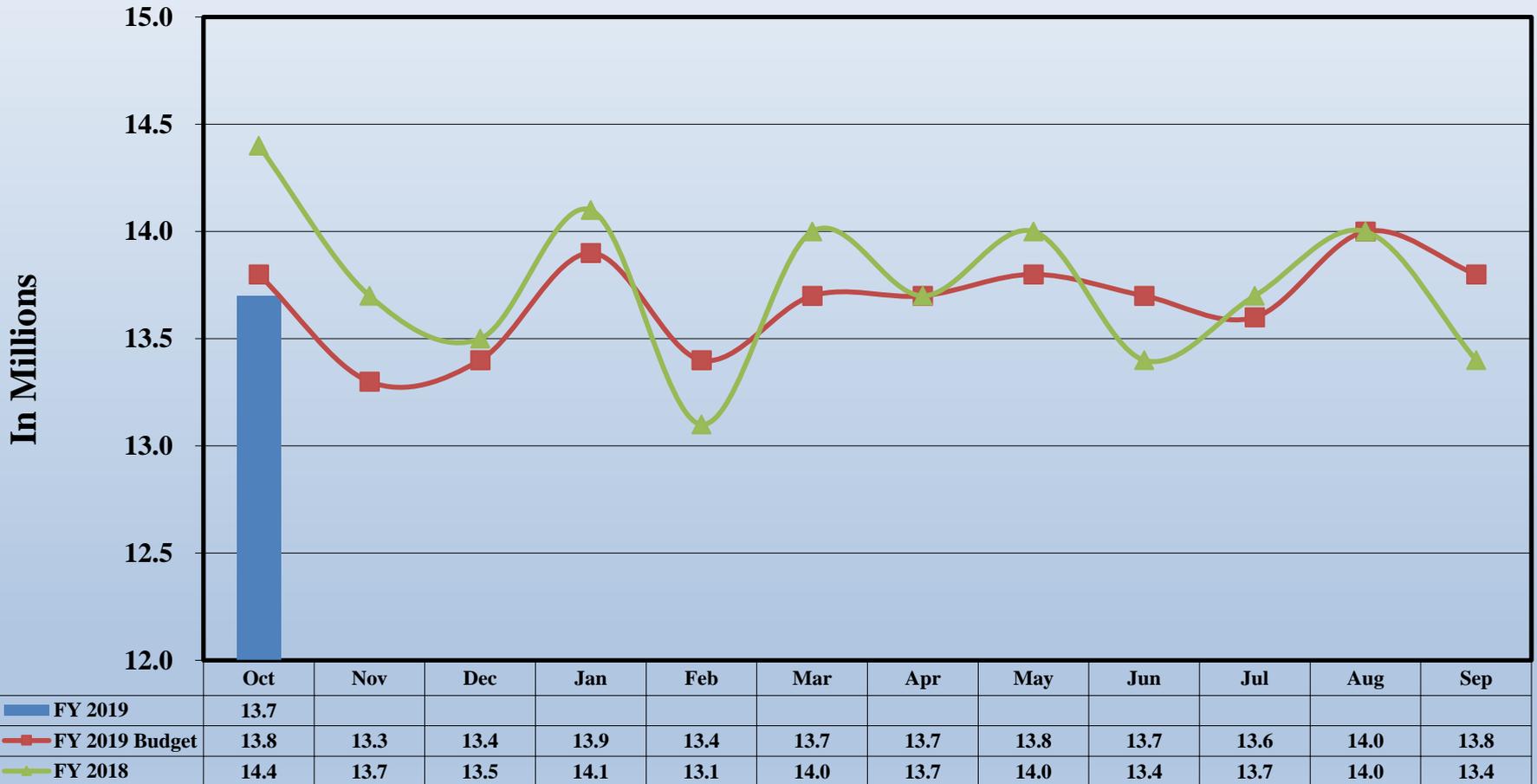
Sales Tax Receipts



Operating Expenses

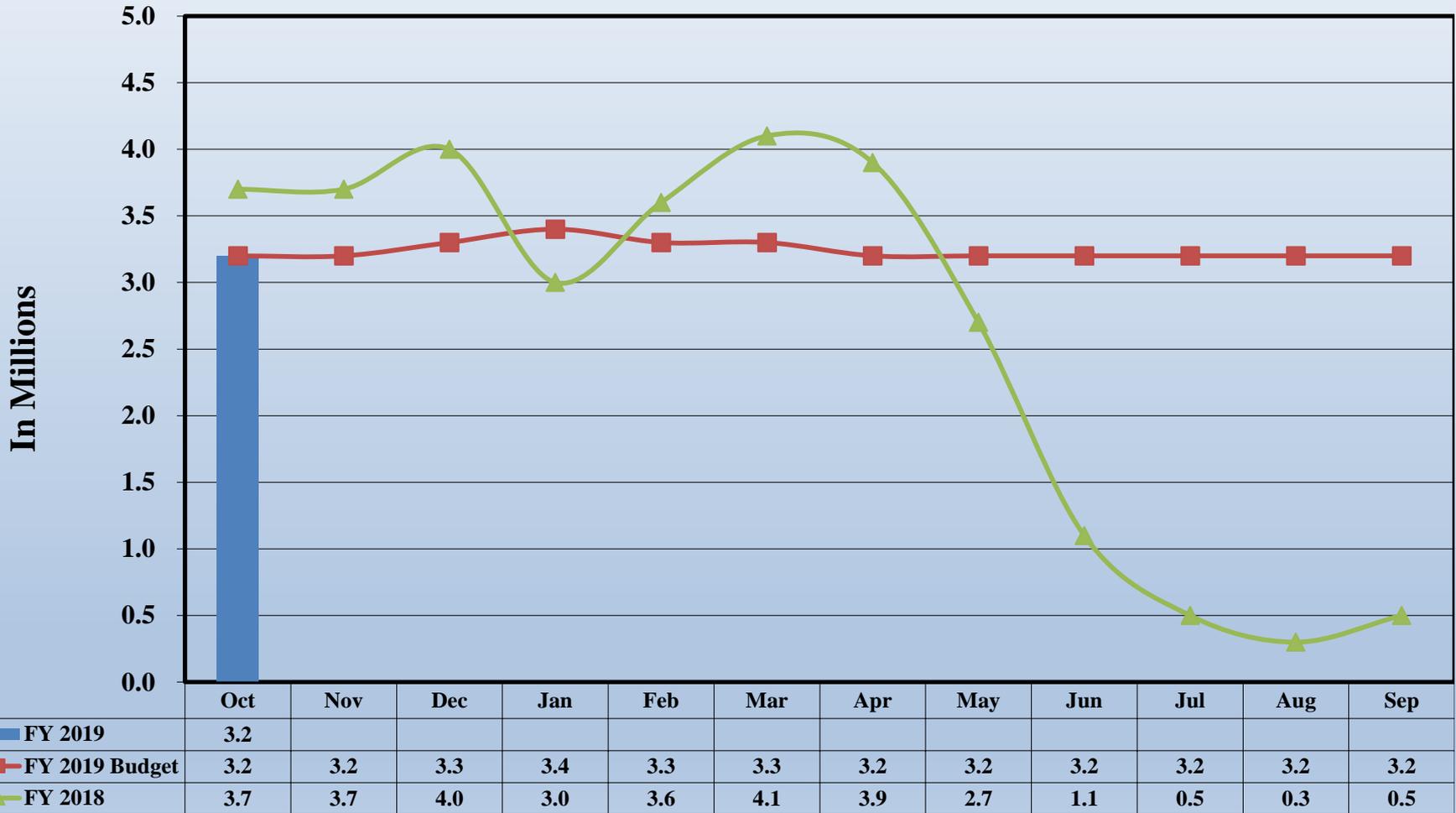


Salaries, Wages & Contract Labor (Ector County Hospital District)

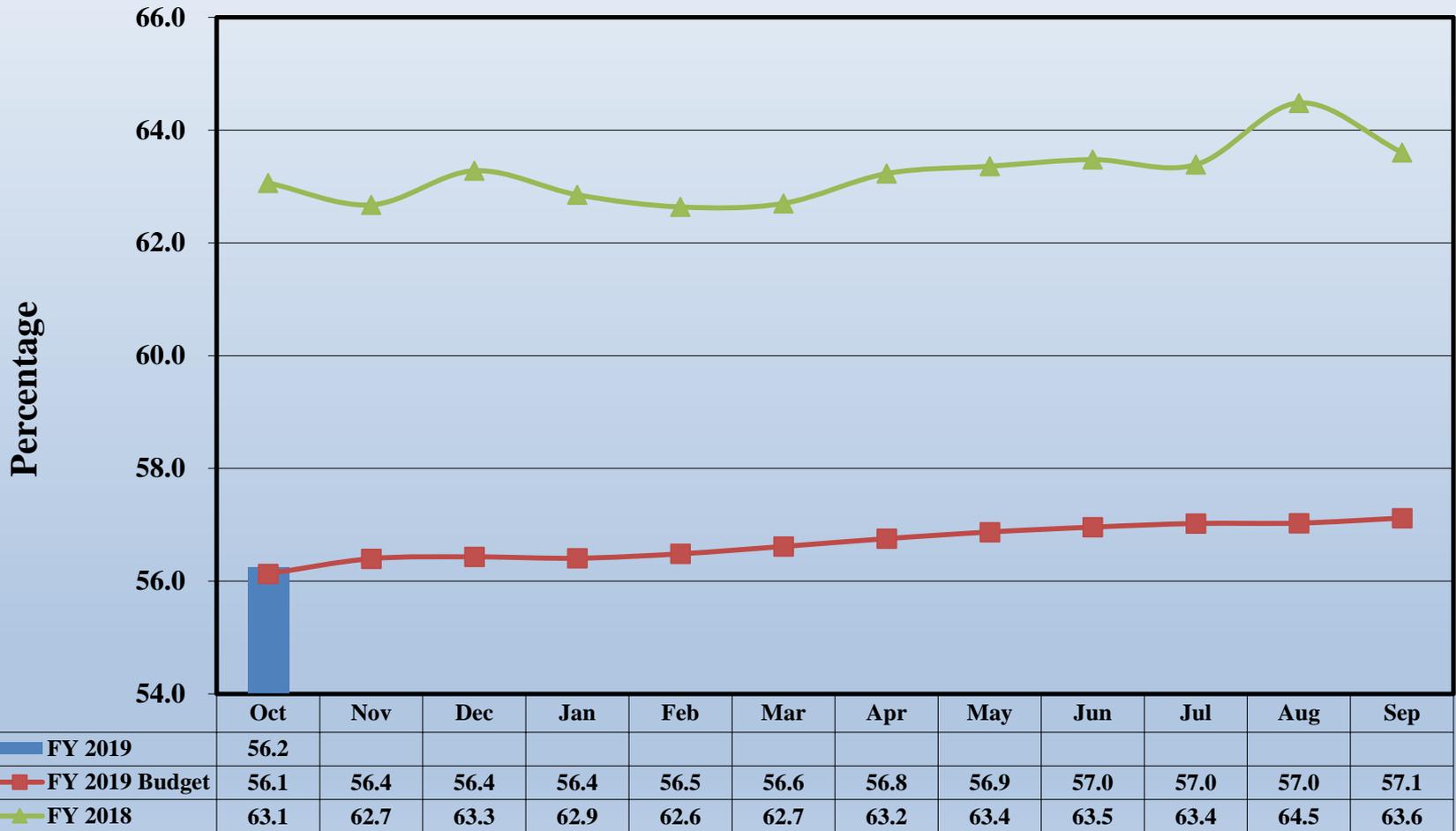


Employee Benefit Expense

(Ector County Hospital District)



Salaries, Wages, Benefits, and Temp Labor as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)

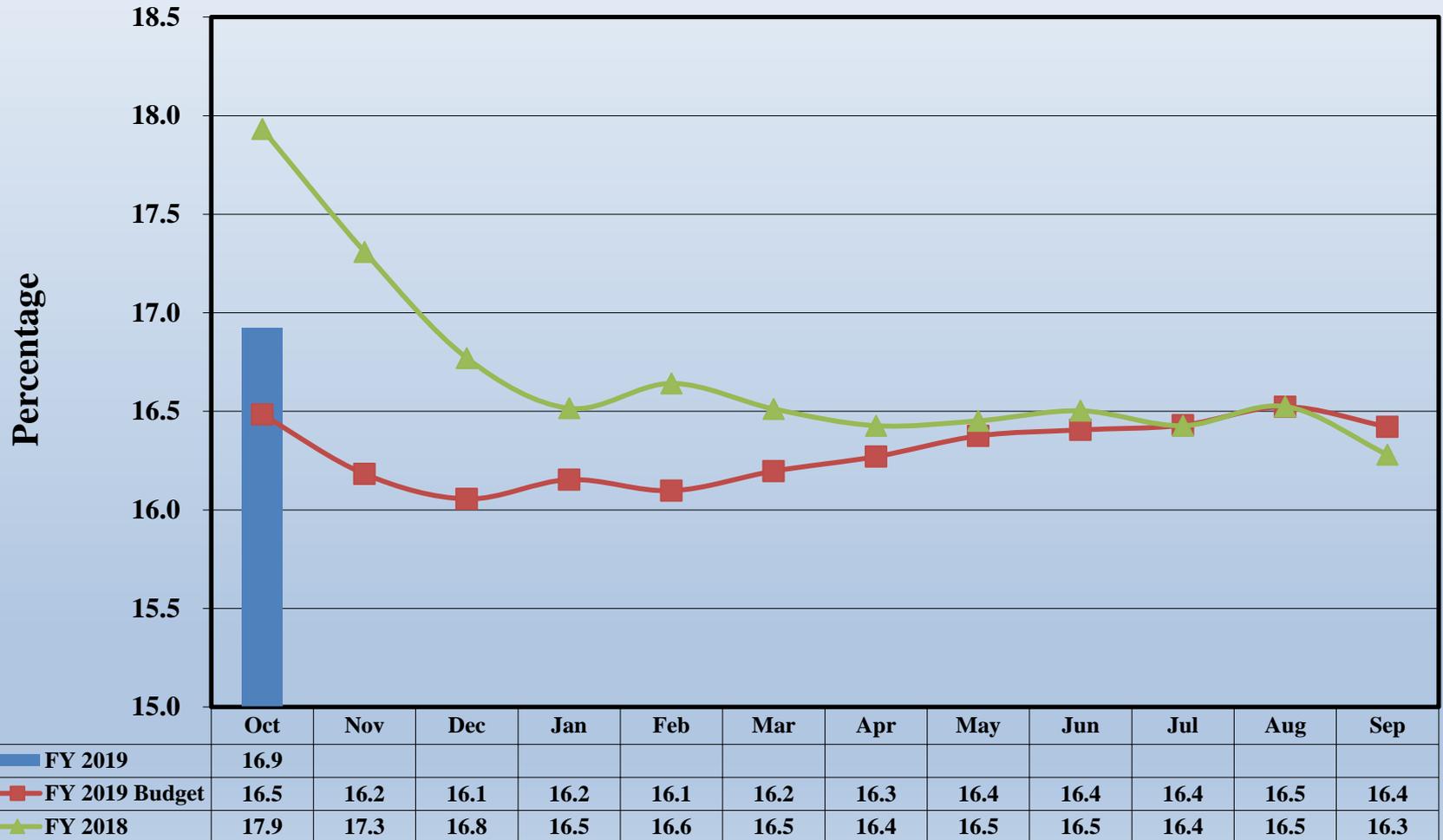


Supply Expense

(Ector County Hospital District)



Supply Expense as a % of Total Operating Expense Year-to-Date (Ector County Hospital District)



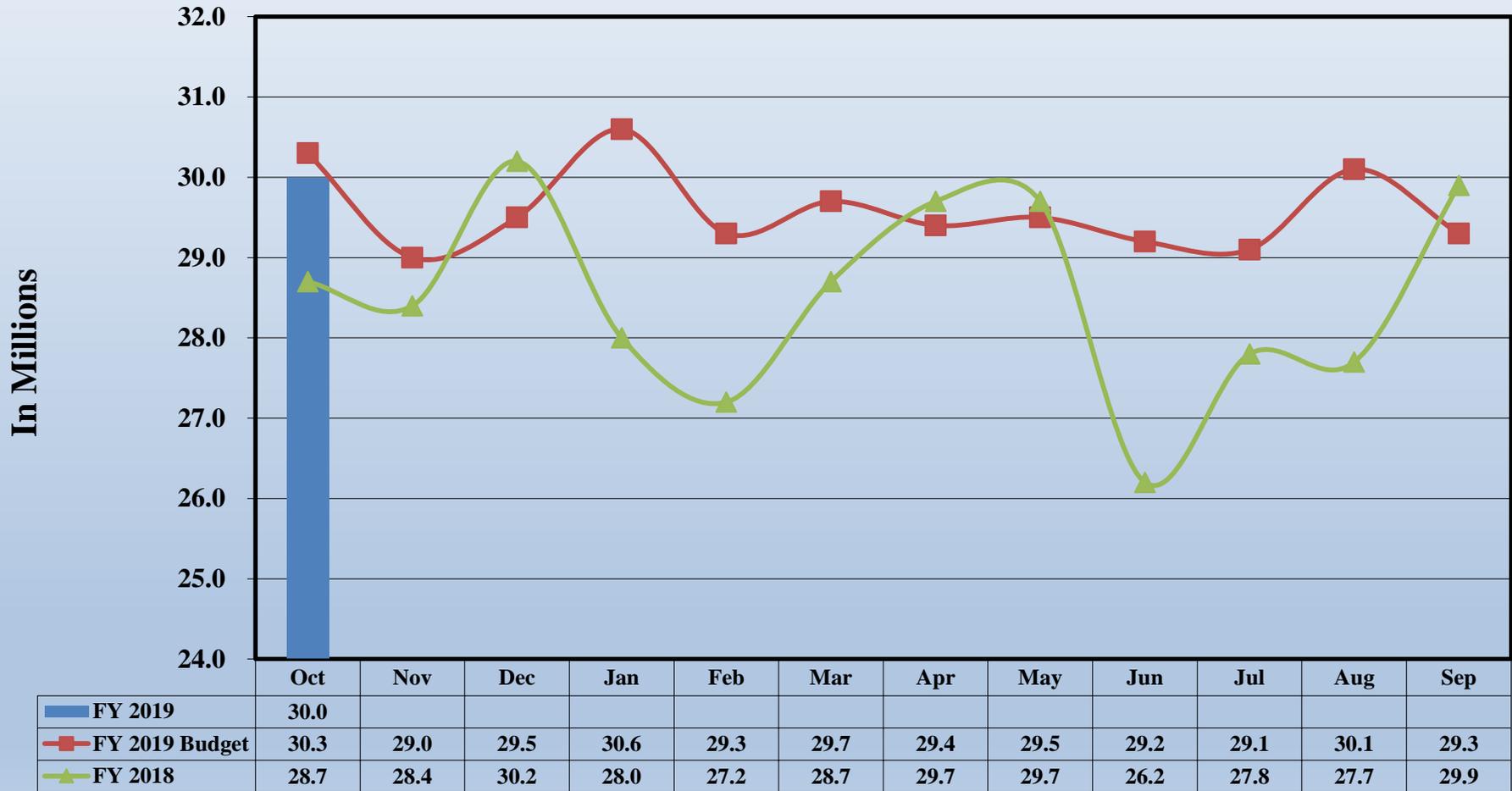
Purchased Services

(Ector County Hospital District)



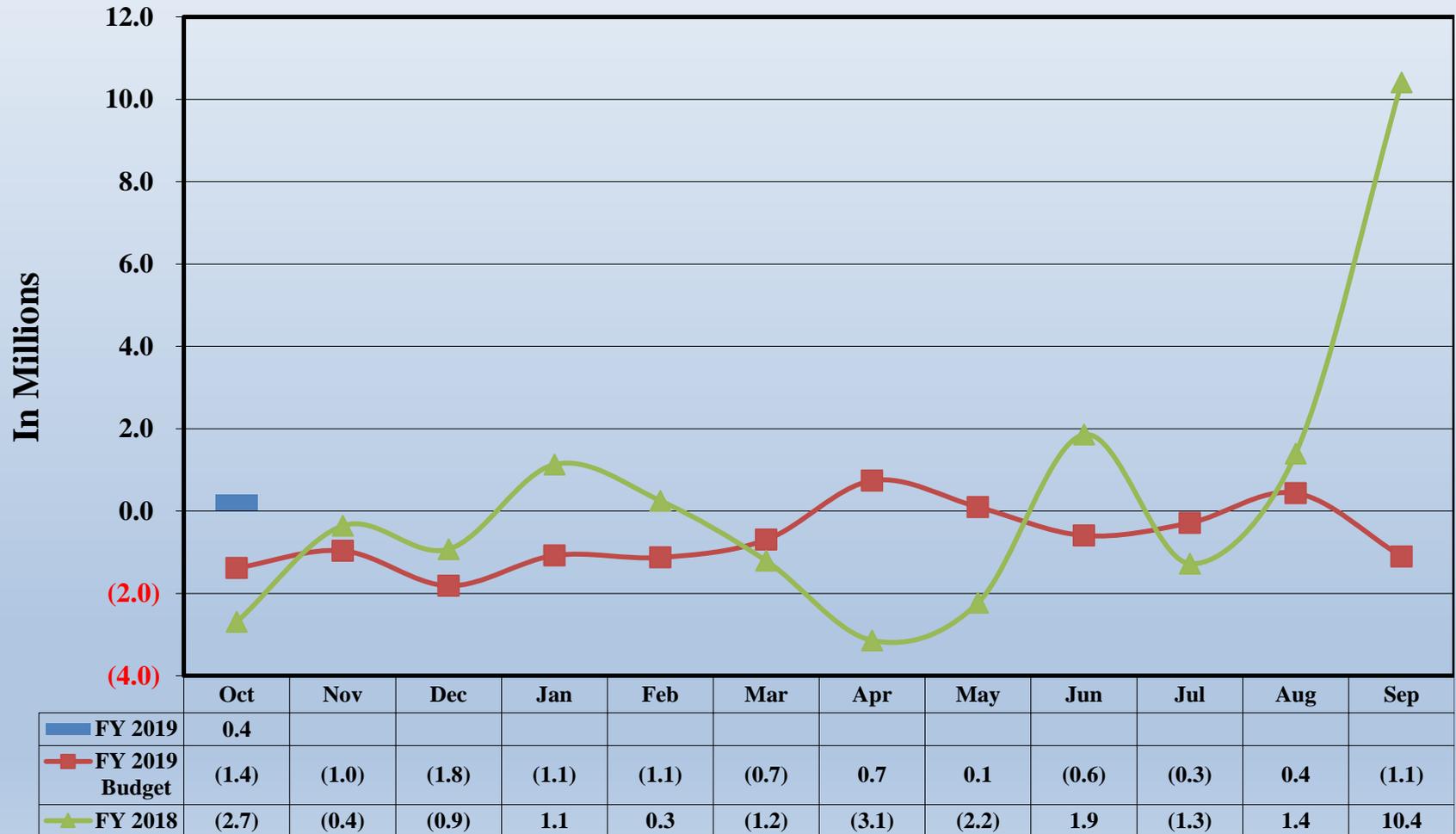
Total Operating Expense

(Ector County Hospital District)



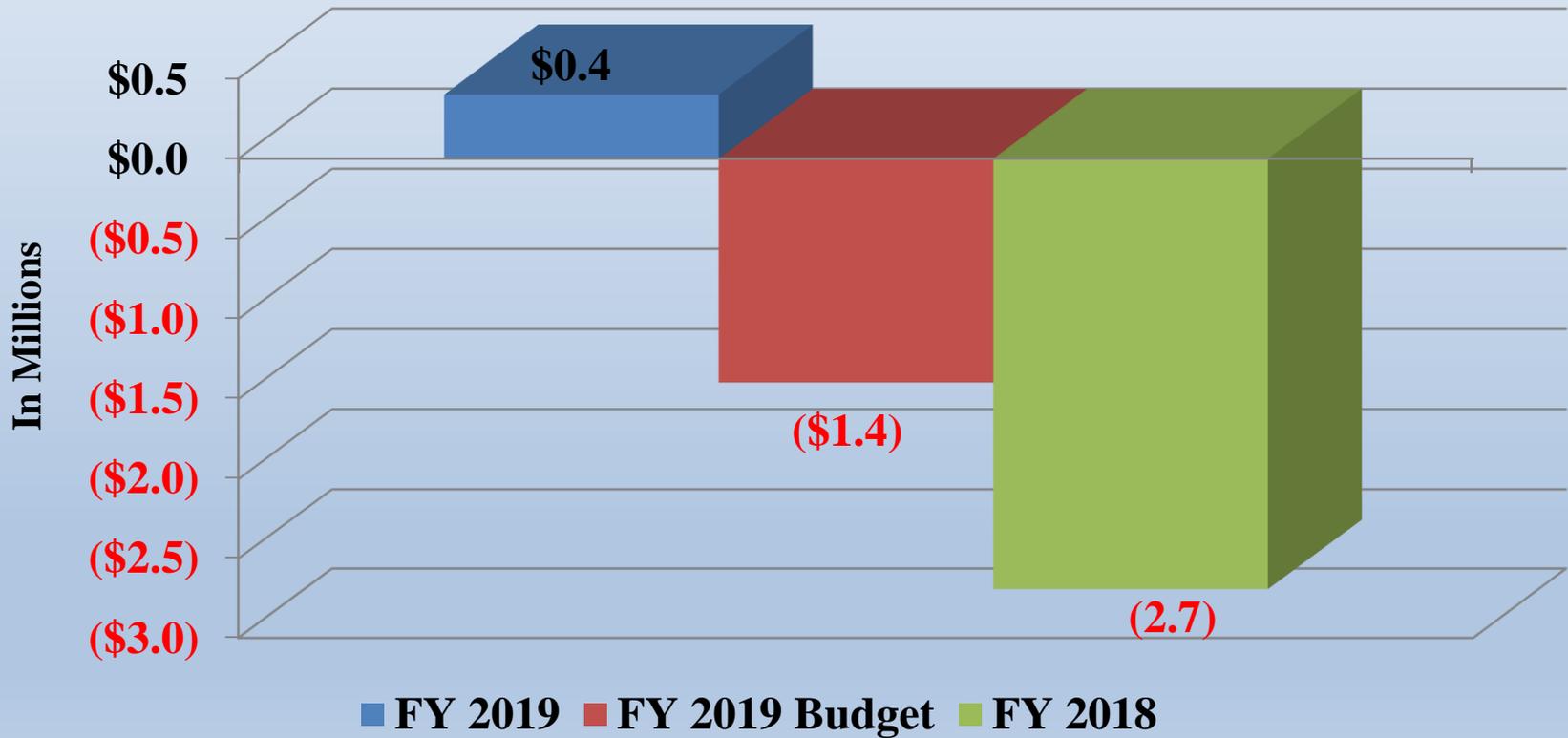
Change in Net Position

Ector County Hospital District Operations



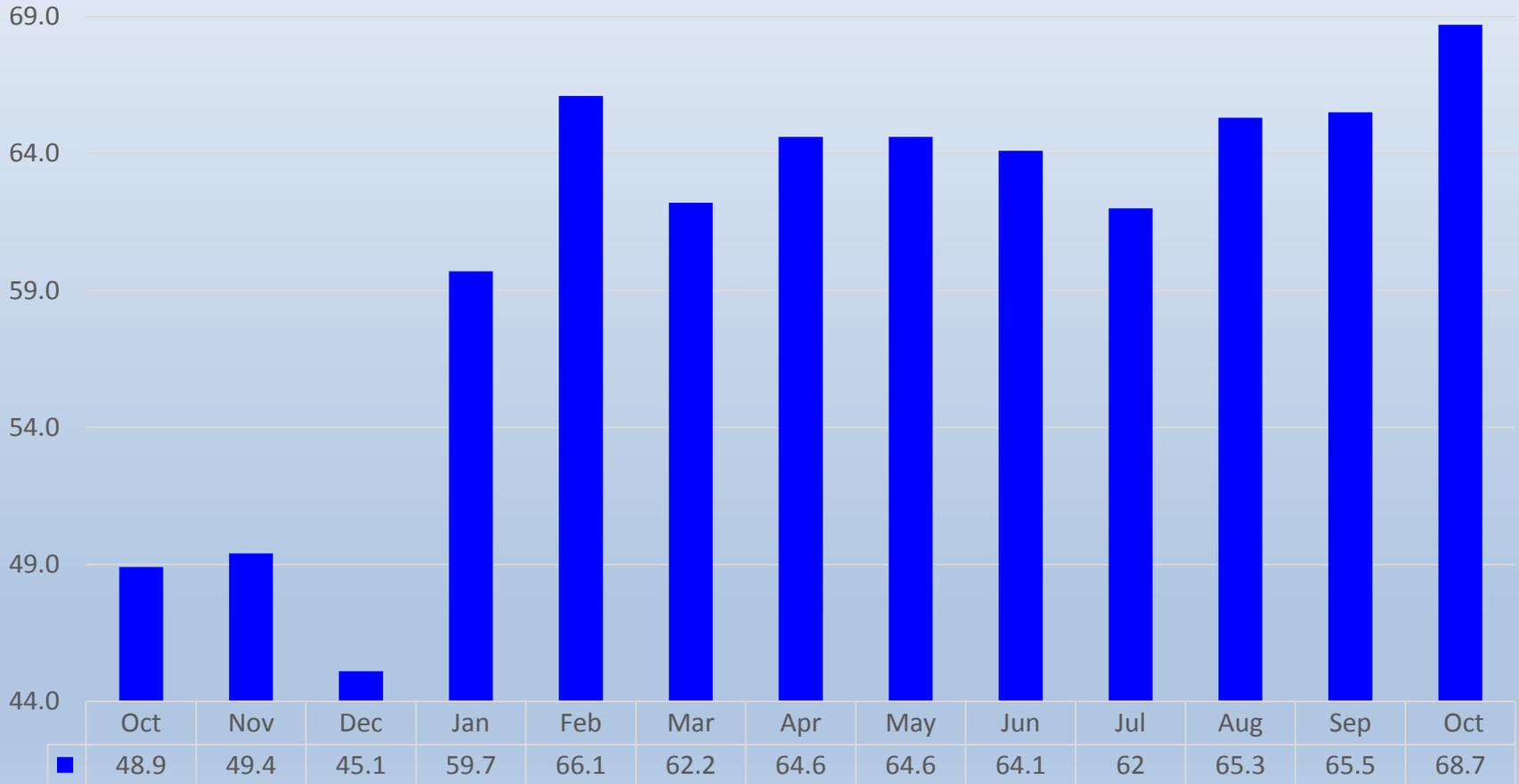
Change in Net Position

Ector County Hospital District Operations – Year to Date



Days Cash on Hand

Thirteen Month Trending







December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Sections 4.1-4 and 6.2-6 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval:

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Tucker, Mark MD	Surgery	Surgery/Trauma Surgery	Envision	12/04/2019 – 12/03/2020

Allied Health:

NONE

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Medical Staff Bylaws sections 4.4-4 and 6.6-3.

Medical Staff:

Applicant	Department	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Wiltse, Peter DO	Surgery	Associate	Surgery	Envision	Adding: Multiple trauma, management of patients (on surgical services) who may or may not require surgical intervention. Adding: Trauma, comprehensive management of	12/01/2018 – 11/30/2019
Kurra, Usha MD	Medicine	Courtesy	Internal Medicine			01/01/2019 – 12/31/2019
Pamganamamula, Madhu MD	Medicine	Courtesy	Internal Medicine			01/01/2019 – 12/31/2019
Rastogi, Ashutosh MD	Internal Medicine	Courtesy	Oncology	West Texas Oncology		01/01/2019 – 12/31/2019
Watkins, David MD	Internal Medicine	Courtesy	Oncology	West Texas Oncology		01/01/2019 – 12/31/2019
Jain, Shailesh MD	Medicine	Courtesy	Psychiatry	TTUHSC	Adding: Telemedicine	01/01/2019 – 12/31/2019
Gurru, Manohar MD	Medicine	Courtesy to Affiliate	Neurology			01/01/2019 – 12/31/2020
Vindhya, Prema MD	Medicine	Affiliate	Dermatology			01/01/2019 – 12/31/2020
Banerjee, Sara MD	Radiology	Telemedicine	Tele-Radiology	VRAD		01/01/2019 – 12/31/2020
Dar, Khavar MD	Medicine	Active	Pulmonary			01/01/2019 – 12/31/2020
Doran, John MD	Medicine	Courtesy to Affiliate	Internal Medicine			01/01/2019 – 12/31/2020
Prasad, Kalpana MD	Medicine	Affiliate	Internal Medicine			01/01/2019 – 12/31/2020
Akins, Robin MD	Radiology	Courtesy	Oncology	West Texas Oncology		02/01/2019 – 01/31/2020

Hyson, Morton MD	Medicine	Associate	Telemedicine			02/01/2019 – 01/31/2020
Wolinsky, Joel MD	Medicine	Associate	Neurology			02/01/2019 – 01/31/2020
Zafar, Muhammad MD	Medicine	Associate	Psychiatry	TTUHSC		02/01/2019 – 01/31/2020
Aderinboye, Omolara MD	Pediatrics	Associate to Active	Hospitalist	Covenant		02/01/2019 – 01/31/2021
Barry, Floyd MD	Pediatrics	Associate to Active	Hospitalist	Covenant		02/01/2019 – 01/31/2021
Braatz, Timothy MD	Radiology	Telemedicine	Tele-Radiology	VRAD		02/01/2019 – 01/31/2021
Brown, Justin DPM	Surgery	Active	Podiatry	Permian Basin Foot & Ankle		02/01/2019 – 01/31/2021
Caldemeyer, Karen MD	Radiology	Telemedicine	Tele-Radiology	VRAD		02/01/2019 – 01/31/2021
Carter, Bonnie	Family Medicine	Associate to Active	Family Medicine	ProCare		02/01/2019 – 01/31/2021
Davis, Steven MD	Radiology	Telemedicine	Tele-Radiology	VRAD		02/01/2019 – 01/31/2021
Glass, Darren MD	Surgery	Associate to Active	Surgery	Odessa Surgical	Deleting: Moderate Sedation	02/01/2019 – 01/31/2021
Gutierrez, Jennifer MD	Radiology	Telemedicine	Tele-Radiology	VRAD		02/01/2019 – 01/31/2021
Hoang, Vivian MD	Medicine	Telemedicine	Neuromonitoring	RTNA		02/01/2019 – 01/31/2021
Steinberg, Lon MD	Medicine	Telemedicine	Neuromonitoring	RTNA		02/01/2019 – 01/31/2021

Allied Health Professionals:

Applicant	Department	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Brindley, Michelle FNP	Family Medicine	Nurse Practitioner	ProCare	Dr. Michael Auringer	Change in Sponsoring Physician.	01/01/2019 – 12/31/2020
Calderon, Edye PA	Emergency Medicine	Physician Assistant	BEPO	Dr. Shipkey		01/01/2019 – 12/31/2020
MacMurdo III, Lee APRN	Medicine	Advanced Practice Registered Nurse	Permian Nephrology Associates	Dr. Mamoun Bashir		01/01/2019 – 12/31/2020

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
 Executive Committee Chair
 /TL



December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Medical Staff Bylaws sections 4.2-11.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Bacani, Ronald FNP	Emergency Medicine	Removing: Wound Care
Cheng, Fausto FNP	Internal Medicine	Adding: Prescribe medication (must provide a supervisor-signed "Notice of Prescriptive Authority" which requires current DPS/DEA/TMB registration. Sponsoring Physician Dr. Anand Reddy
Chennamaneni, Rajnarsing MD	Internal Medicine	Adding: Ambulatory blood pressure monitoring, Neurological disorder(common), diagnose and manage or refer to specialist, Urine analysis, including microscopic, Vaginal discharge, KOH and wet prep examination.
Jain, Shailesh MD	Medicine	Adding: Telemedicine
Kubacak, Stephanie MD	Internal Medicine	Removing: Moderate Sedation
Wiltse, Peter DO	Surgery	Adding: Multiple trauma, management of patients (on surgical services) who may not require surgical intervention. Adding: Trauma, comprehensive management of

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with the Medical Staff Bylaws section 4.4-4.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Hird, Travis MD	Telemedicine	Medicine/ Telemedicine	10/17/2018	Resigned
James, Rebecca MD	Associate	OB/GYN	10/30/2018	Resigned
Lieser, Mark MD	Active	Surgery/ Trauma Surgery	1/31/2018	Lapse in privileges
Sternick, Cary MD	Telemedicine	Medicine/ Telemedicine	10/15/2018	Resigned
Zajac, Paul MD	Active	Emergency Medicine	11/01/2018	Resigned

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change/ Change to Credentialing Date:

Staff Member	Department	Category
Aderinboye, Omolara MD	Pediatrics	Associate to Active
Barry, Floyd MD	Pediatrics	Associate to Active
Carter, Bonnie	Family Medicine	Associate to Active
Doran, John MD	Internal Medicine	Courtesy to Affiliate
Glass, Darren MD	Surgery	Associate to Active
Gurru, Manohar MD	Medicine	Courtesy to Affiliate
Barry, Floyd MD	Pediatrics	Removal of Provisional Status
Yadalla, Sanchita MD	OBGYN	Removal of Provisional Status
Bashir, Mamoun MD	Medicine	Removal of Provisional Status
Hoang, Vivian MD	Medicine	Removal of Provisional Status
Hyson, Morton MD	Medicine	Removal of Provisional Status
Mungara, Sai Siva MD	Medicine	Removal Of Provisional Status
Nair, Prem MD	Medicine	Removal of Provisional Status
Rubio, Karina PA	Medicine	Removal of Provisional Status
Toler, Kathy MD	Medicine	Removal of Provisional Status
Zafar, Muhammad MD	Medicine	Removal of Provisional Status
Donthi Reddy, Srinivasa MD	Medicine	Extension of Provisional Status for 1 year
Smith, Jody MD	Surgery	Extension of Provisional Status for 1 year
Ellison, Richard MD	Surgery	Removal of Provisional Status
Guiley, Christy PA	Surgery	Removal of Provisional Status
Colassi, Glenn CRNA	Anesthesia	Removal of Provisional Status
Aguilar, Billy NP	Emergency Medicine	Removal of Provisional Status



Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL



December 4, 2018

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

CER # 757 Ultrasound System for Cardiology

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- CER # 757 Ultrasound System for Cardiology

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER 757 Ultrasound System for Cardiology.

Fernando Boccalandro, MD, Chief of Staff
Executive Committee Chair
/TL

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
AUDIT COMMITTEE MEETING
NOVEMBER 15, 2018 – 10:00 a.m.**

MINUTES OF THE MEETING

Members Present: David Dunn, Chairperson
Bryn Dodd

Members Absent: Ben Quiroz

Others Present: Mary Thompson, ECHD Board President
Matt Collins, Vice President Operations
Robert Abernethy, Chief Financial Officer
Miles Nelson, Legal Counsel
John Wauson, Weaver
Gingie Sredanovich, Chief Compliance Officer
Jan Ramos, ECHD Board Secretary

I. CALL TO ORDER

David Dunn called the meeting to order at 4:38 noon in Administration Conference Room A of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. REVIEW OF MINUTES for August 3, 2018

As there was no quorum for the August 3, 2018 meeting, there were no minutes to review.

III. ITEMS FOR DISCUSSION/CONSIDERATION

John Wauson, Weaver, provided an Update of Interim Internal Audit Work Performed, including the 2018/2019 project plan status and the completed project results.

IV. EXECUTIVE SESSION

David Dunn stated that the Audit Committee would now go into Executive Session for the purpose of receiving the Compliance Report pursuant to Section 161.032 of the Texas Government Code.

John Wauson was excused from Executive Session.

Compliance reports were received from Gingie Sredanovich, Chief Compliance and Privacy Officer.

No Action Was Taken During Executive Session.

Executive Session began at 5:08 p.m.
Executive Session ended at 5:23 p.m.

V. ADJOURNMENT

There being no further business, the meeting was adjourned at 1:28 p.m.

Respectfully submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors