



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
FEBRUARY 2, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER Don Hallmark, President**
- II. INVOCATION Chaplain Doug Herget**
- III. PLEDGE OF ALLEGIANCE Don Hallmark**
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ... Don Hallmark (p.3)**
- V. AWARDS AND RECOGNITION**
 - A. January 2021 Associate and Nurse of the Month Russell Tippin**
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CHECK PRESENTATION FROM THE HUMAN BEAN TO MCHS FOUNDATION Alison Pradon**
- IX. CONSENT AGENDA Don Hallmark (p.4-65)**
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, January 5, 2021**
 - B. Consider Approval of Joint Conference Committee, January 26,2021**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2020**
 - D. Consider Approval of TTUHSC-PB Graduate Medical Education (GME) Annual Report**
 - E. Consider Approval of Institutional Review Board (IRB) Annual Report**
- X. COMMITTEE REPORTS**
 - A. Finance CommitteeBryn Dodd (p.66-140)**
 - 1. Quarterly Investment Report – Quarter 1, FY 2021
 - 2. Quarterly Investment Officer’s Certification
 - 3. Investment Policy Annual Review and Approval
 - 4. Financial Report for Month Ended December 31, 2020

- 5. Capital Expenditure Requests
 - a. Consider Approval of EKG Machine
 - b. Consider Approval of Acute Care Med/Surg beds & Critical Care Support Surfaces (mattresses)

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin (p.141-145)

- A. COVID-19 Update**
- B. Flag Presentation to the Family of Joe Guerra**
- C. Consider Network Incentive Program Engagement Agreement**
- D. Ad hoc Report(s)**
- E. Strategic Planning Update**

XIII. ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT

..... Steve Steen (p.146)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Inpatient Rehabilitation Agreement with Encompass Health**

XVI. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JANUARY 5, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz
Richard Herrera

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Adiel Alvarado, President of MCH ProCare
Christin Timmons, Chief Nursing Officer
Linda Carpenter, Vice President Information/CIO
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Dr. Gary Ventolini, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. 2020 Associates of the Year

Russell Tippin introduced the 2020 Associates of the Year as follows:

- Dr. H.E. Hestand Humanitarian Award – Renato Galindo, Director of Respiratory
- Florence Nightingale Award – Lisa Mota, Director of ICU
- Chaplain Jimmy Wilson Service Excellence Award – Pat Hoppman, Lab Administration

B. January 2021 Directors of the Month

Russell Tippin introduced the 2021 Directors of the Month as follows:

- Clinical – Lindsey Duncan, Director of Care Management
- Non-Clinical – Cheryl McQueen, Director of Materials Management
- Nurse – Lisa Mota, Director of ICU

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, December 1, 2020

B. Consider Approval of Federally Qualified Health Center Monthly Report, November 2020

David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended November 30, 2020
2. Consent Agenda
 - a. Consider Approval of Philips Equipment and Disposable Products Agreement Renewal
3. **Capital Expenditure Requests**
 - a. Consider Approval of Instrument Tracking System
 - b. Consider Approval of TruSystem 7000dV Standard Table Package (XI Robot OR Table)
 - c. Consider Approval of Panda Warmer for 3rd OR expansion in LD
 - d. Consider Approval of Drager Anesthesia Machine for 3rd OR expansion in LD

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. CASE MANAGEMENT PLAN

Kim Leftwich presented the Case Management Plan.

Richard Herrera moved and Mary Lou Anderson seconded the motion to approve the Case Management Plan as presented. The motion carried unanimously.

XI. NICU RESOLUTION

Christin Timmons presented the NICU Resolution to the board.

David Dunn moved and Richard Herrera seconded the motion to approve the NICU Resolution as presented. The motion carried unanimously.

XII. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Human Resources Quarterly Update

Russell Tippin provided an update on the search for a new Vice President of Human Resources. There are three (3) interviews set up this week and then peer interviews will be scheduled.

This report was for information only. No action was taken.

B. Information Technology Quarterly Report

Linda Carpenter, Vice President Information/CIO, presented a PowerPoint presentation for the IT Department quarterly update.

This report was for information only. No action was taken.

C. COVID-19 Update

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

Page 6 of 146

MCH currently has 68 patients inhouse, MCH was COVID testing Odessa College students today. MCH administered 2611 vaccines and have ordered the second round. MCH is requesting 25,000 – 30,000 vaccines and will partner with OFD and the City of Odessa to get those out to the public. At this time MCH has tested over 16,000 people for COVID-19.

MCH lost a long-time employee to COVID-19, Joe worked at MCH for over 32 years.

This report was for information only. No action was taken.

D. Ad-hoc Reports

No reports were given.

E. Inpatient Rehabilitation Unit

Russell Tippin reported that Encompass Healthcare is taking the inpatient rehabilitation patients, which has opened up additional beds to treat COVID patients. 38 of the nurses relocated to another nursing floor within MCH, 1 person retired, and 9 individuals took the severance package that was offered.

This report was for information only. No action was taken.

XIV. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberations regarding Real Property pursuant to Section 551.072 of the Texas Government Code; and (3) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera and Ben Quiroz, Russell Tippin, Steve Steen, Christine Timmons, Kerstin Connolly, and Michaela Johnson.

A group consisting of Dr. Gregory Williams, Odessa College President, Ken Zartner, Odessa College Vice President of Administrative Services, Nicole Hays, Odessa College Dean of the School of Health Sciences, Jacqui Gore, Odessa College Executive Director of Advancement, and Cruz Castillo, Owner of JSA Architects presented a Clinical Investment Opportunity to the Board of Directors during Executive Session and then they were excused.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding a property lease during Executive Session then was excused.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Russell Tippin, Chief Executive Officer, and Steve Steen, Chief Legal Counsel, reported to the Board of Directors during Executive Session.

Page 7 of 146

Executive Session began at 6:19 pm.

Executive Session ended at 7:59 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following renewal/amendment:

- Nawaal Nasser, M.D. This is an amendment for Pathology Agreement.
- Sanchita Yadalla, M.D. This a 3-year renewal for OBGYN Agreement.
- Dayanelie Reyes, P.A. This is a 2-year renewal for Urgent Care Agreement.

Don Hallmark presented the following new agreement:

- Ocotian Montoya, N.P. This is a 3-year agreement for Cardiology.
- Sameer Islam, M.D. This is a 1-year agreement for Gastroenterology.

Ben Quiroz moved and Richard Herrera seconded the motion to approve the ProCare provider agreements as presented. The motion carried unanimously.

B. Consider Approval of Lease Agreement

Don Hallmark presented the following on-call agreement:

- Permian Premier Health Services Inc. (Dr. Agusala). This is a 1-year lease agreement.

Ben Quiroz moved and Richard Herrera seconded the motion to approve the Lease Agreement as presented. The motion carried unanimously.

C. Inpatient Rehabilitation Agreement

No action was taken on this item.

D. Odessa College Clinical Investment Agreement

Don Hallmark presented the Odessa College Clinical Investment Agreement which consists of an investment of \$500,000 per year for 10 ten years to Odessa College. MCH is creating employees by partnering with Odessa College. Additionally, MCH is provided with naming and use rights to the facility.

David Dunn moved and Richard Herrera seconded the motion to approve the Odessa College Clinical Investment Agreement as presented. The motion carried unanimously.

Page 8 of 146

XVI. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 8:01 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
*Jeffrey Freyder, MD	Surgery	Orthopedic Surgery	ProCare	02/02/2021- 02/01/2022
Steven Fussner, MD	Medicine	Intraoperative Neuromonitoring	RTNA	02/02/2021- 02/01/2022
Sung Hwang, MD	Anesthesia	Anesthesiologist	ProCare	02/02/2021- 02/01/2022
Thomas Mitchell, MD	Medicine	Intraoperative Neuromonitoring	Innovationneuro	02/02/2021- 02/01/2022
Michelle Mora, DO	Medicine	Intraoperative Neuromonitoring	RTNA	02/02/2021- 02/01/2022
Ronald Dillee, MD	Radiology	Telemedicine	VRAD	02/02/2021- 02/01/2023
Elizabeth Tieman, MD	Radiology	Telemedicine	VRAD	02/02/2021- 02/01/2023

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Jammie Holland, LVN	Medicine	Research	Research	TTUHSC	Gary Ventolini, MD	02/02/2021- 02/01/2023
Evangalina Santiago, LVN	Medicine	Research	Research	TTUHSC	Gary Ventolini, MD	02/02/2021- 02/01/2023

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Mary Bridges, MD	OB/GYN	Yes	Associate	OB/GYN		None	03/01/2021- 02/28/2022
Jaya Chadalavada, MD	Medicine	Yes	Associate	Internal Medicine	ProCare	Yes	03/01/2021- 02/28/2022
Thomas Cook, MD	Surgery	Yes	Active	Plastic Surgery		None	03/01/2021- 02/28/2023

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Hugh Cochran, CRNA	Anesthesia	AHP	Certified Registered Nurse Anesthetist	Midwest Anesthesia	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	None	02/01/2021- 01/31/2023
Shawn Fleming, CRNA	Anesthesia	AHP	Certified Registered Nurse Anesthetist	Midwest Anesthesia	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	None	02/01/2021- 01/31/2023
Courtney Barner, NP	Surgery	AHP	Nurse Practitioner	Envision	Dr. York, Dr. Grove, Dr. Wiltse, Dr. Glenn and Dr. Peterson	None	03/01/2021- 02/28/2023
Elias Marquez, FNP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Aberra	None	03/01/2021- 02/28/2023
Felix Savellano, CRNA	Anesthesia	AHP	Certified Registered Nurse Anesthetist	ProCare	Dr. Bhari, Dr. Price, Dr. Mishra, and Dr. Bryan	None	03/01/2021- 02/28/2023



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Jaya Chadalavada, MD	Medicine	ADD: Electrocardiogram, interpretation of; Spirometry
*Jacquelyn Glenn, MD	Surgery	ADD: da Vinci Surgical System
Dai Bui Le, MD	Pediatrics	ADD: Resuscitation, Newborn
*Atul Poudel, MD	Pediatrics	ADD: Pediatric Nephrology Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Joshua Blunck, MD	Telemedicine	Radiology	01/06/2021	Resignation
William R. Davis, MD	Active	Internal Medicine	01/04/2021	Resignation
Cortney Dunn, CRNA	AHP	Anesthesia	01/06/2021	Resignation
Carla Ramas, MD	Telemedicine	Radiology	12/04/2020	Resignation
Emmanuel Sonaike, MD	Associate	Surgery	12/30/2020	Resignation
Muhammad Zafar, MD	Active	Medicine	10/29/2019	Resignation
Kathryn Zamora, MD	Telemedicine	Radiology	12/04/2020	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Irma Gutierrez, NP	Hospitalist	Removal of I-FPPE
Barath Rangaswamy, MD	Medicine	Removal of I-FPPE
Visalakshi Sethuraman, MD	Pediatric	Removal of I-FPPE

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

CER – EKG Machine
CER – Acute Care Med/Surg beds and Critical Care
Support Surfaces (mattresses)

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

CER – EKG Machine
CER – Acute Care Med/Surg beds and Critical Care
Support Surfaces (mattresses)

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the CER: EKG Machine and Acute Care Med/Surg beds and Critical Care Support Surfaces (mattresses)

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM



February 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Institutional Review Board (IRB) Annual Report
Graduate Medical Education (GME) TTUHSC Annual Report
Case Management Plan
NICU Resolution

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

- Institutional Review Board (IRB) Annual Report
- Graduate Medical Education (GME) TTUHSC Annual Report
- Case Management Plan
- NICU Resolution

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Institutional Review Board (IRB) Annual Report, Graduate Medical Education (GME) TTUHSC Annual Report, Case Management Plan, and NICU Resolution

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
February 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 439,995	\$ 505,209	-12.9%	\$ 432,909	1.6%	\$ 1,634,308	\$ 1,506,917	8.5%	\$ 1,600,212	2.1%
TOTAL PATIENT REVENUE	\$ 439,995	\$ 505,209	-12.9%	\$ 432,909	1.6%	\$ 1,634,308	\$ 1,506,917	8.5%	\$ 1,600,212	2.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 243,987	\$ 173,697	40.5%	\$ (109,626)	-322.6%	\$ 895,897	\$ 518,105	72.9%	\$ 157,790	467.8%
Self Pay Adjustments	55,734	48,929	13.9%	(101,695)	-154.8%	185,569	145,948	27.1%	18,414	907.8%
Bad Debts	(953)	80,908	-101.2%	464,124	-100.2%	80,229	241,334	-66.8%	723,674	-88.9%
TOTAL REVENUE DEDUCTIONS	\$ 298,767	\$ 303,534	-1.6%	\$ 252,803	18.2%	\$ 1,161,695	\$ 905,387	28.3%	\$ 899,878	29.1%
	67.90%	60.08%		58.40%		71.08%	60.08%		56.23%	
NET PATIENT REVENUE	\$ 141,228	\$ 201,675	-30.0%	\$ 180,106	-21.6%	\$ 472,612	\$ 601,530	-21.4%	\$ 700,334	-32.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 19,891	\$ 26,697	-25.5%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	-47.6%	\$ 51,394	-18.4%
TOTAL OTHER REVENUE	\$ 19,891	\$ 26,697	-25.5%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	-47.6%	\$ 51,394	-18.4%
NET OPERATING REVENUE	\$ 161,119	\$ 228,372	-29.4%	\$ 207,381	-22.3%	\$ 514,542	\$ 681,621	-24.5%	\$ 751,727	-31.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 92,112	\$ 107,365	-14.2%	\$ 108,197	-14.9%	\$ 273,441	\$ 320,235	-14.6%	\$ 331,436	-17.5%
Benefits	23,269	27,630	-15.8%	35,547	-34.5%	68,914	82,414	-16.4%	89,780	-23.2%
Physician Services	139,676	151,471	-7.8%	131,431	6.3%	424,211	454,413	-6.6%	369,893	14.7%
Cost of Drugs Sold	2,564	8,798	-70.9%	1,872	36.9%	17,067	26,242	-35.0%	32,123	-46.9%
Supplies	29,695	5,942	399.7%	2,550	1064.3%	39,826	17,746	124.4%	15,828	151.6%
Utilities	4,885	5,939	-17.7%	5,231	-6.6%	16,441	17,817	-7.7%	17,332	-5.1%
Repairs and Maintenance	450	1,192	-62.3%	550	-18.2%	5,096	3,576	42.5%	1,800	183.1%
Leases and Rentals	468	370	26.4%	492	-5.0%	1,459	1,110	31.5%	1,430	2.1%
Other Expense	8,542	1,752	387.6%	1,751	387.8%	10,642	6,093	74.7%	6,092	74.7%
TOTAL OPERATING EXPENSES	\$ 301,660	\$ 310,459	-2.8%	\$ 287,621	4.9%	\$ 857,097	\$ 929,646	-7.8%	\$ 865,715	-1.0%
Depreciation/Amortization	\$ 33,224	\$ 33,223	0.0%	\$ 34,068	-2.5%	\$ 99,873	\$ 99,871	0.0%	\$ 104,998	-4.9%
TOTAL OPERATING COSTS	\$ 334,884	\$ 343,682	-2.6%	\$ 321,689	4.1%	\$ 956,971	\$ 1,029,517	-7.0%	\$ 970,713	-1.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (173,765)	\$ (115,310)	50.7%	\$ (114,308)	52.0%	\$ (442,429)	\$ (347,896)	27.2%	\$ (218,985)	102.0%
Operating Margin	-107.85%	-50.49%	113.6%	-55.12%	95.7%	-85.99%	-51.04%	68.5%	-29.13%	195.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,351	1,449	-6.8%	1,207	11.9%	4,420	4,322	2.3%	4,386	0.8%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,351	1,449	-6.8%	1,207	11.9%	4,420	4,322	2.3%	4,386	0.8%
Average Revenue per Office Visit	325.68	348.66	-6.6%	358.67	-9.2%	369.75	348.66	6.0%	364.85	1.3%
Hospital FTE's (Salaries and Wages)	20.1	26.9	-25.3%	25.9	-22.3%	20.1	27.2	-26.0%	27.6	-27.1%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 440,570	\$ 348,635	26.4%	\$ 332,543	32.5%	\$ 1,633,916	\$ 1,039,685	57.2%	\$ 1,040,662	57.0%
TOTAL PATIENT REVENUE	\$ 440,570	\$ 348,635	26.4%	\$ 332,543	32.5%	\$ 1,633,916	\$ 1,039,685	57.2%	\$ 1,040,662	57.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 237,661	\$ 116,549	103.9%	\$ 45,947	417.3%	\$ 898,802	\$ 347,569	158.6%	\$ 85,007	957.3%
Self Pay Adjustments	49,160	31,080	58.2%	22,868	115.0%	192,395	92,685	107.6%	37,740	409.8%
Bad Debts	17,575	54,667	-67.9%	101,688	-82.7%	75,508	163,026	-53.7%	430,499	-82.5%
TOTAL REVENUE DEDUCTIONS	\$ 304,396	\$ 202,296	50.5%	\$ 170,503	78.5%	\$ 1,166,705	\$ 603,280	93.4%	\$ 553,245	110.9%
	69.1%	58.0%		51.3%		71.4%	58.0%		53.2%	
NET PATIENT REVENUE	\$ 136,175	\$ 146,339	-6.9%	\$ 162,040	-16.0%	\$ 467,212	\$ 436,405	7.1%	\$ 487,417	-4.1%
OTHER REVENUE										
FHC Other Revenue	\$ 19,891	\$ 26,697	0.0%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	0.0%	\$ 51,394	-18.4%
TOTAL OTHER REVENUE	\$ 19,891	\$ 26,697	-25.5%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	-47.6%	\$ 51,394	-18.4%
NET OPERATING REVENUE	\$ 156,066	\$ 173,036	-9.8%	\$ 189,315	-17.6%	\$ 509,141	\$ 516,496	-1.4%	\$ 538,811	-5.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 74,984	\$ 77,503	-3.3%	\$ 76,602	-2.1%	\$ 256,314	\$ 231,124	10.9%	\$ 228,718	12.1%
Benefits	23,269	19,945	16.7%	25,167	-7.5%	64,597	59,481	8.6%	61,955	4.3%
Physician Services	138,960	104,171	33.4%	78,605	76.8%	423,495	312,513	35.5%	216,886	95.3%
Cost of Drugs Sold	2,564	6,230	-58.8%	1,371	87.0%	17,067	18,578	-8.1%	21,791	-21.7%
Supplies	29,695	4,532	555.2%	5,852	407.4%	39,826	13,534	194.3%	16,358	143.5%
Utilities	2,086	3,021	-31.0%	2,242	-7.0%	8,706	9,063	-3.9%	8,174	6.5%
Repairs and Maintenance	450	1,073	-58.1%	550	-18.2%	5,096	3,219	58.3%	1,800	183.1%
Leases and Rentals	468	370	26.4%	492	-5.0%	1,459	1,110	31.5%	1,430	2.1%
Other Expense	8,542	1,752	387.6%	1,751	387.8%	10,642	6,093	74.7%	6,092	74.7%
TOTAL OPERATING EXPENSES	\$ 281,017	\$ 218,597	28.6%	\$ 192,633	45.9%	\$ 827,201	\$ 654,715	26.3%	\$ 563,203	46.9%
Depreciation/Amortization	\$ 3,900	\$ 3,899	0.0%	\$ 4,744	-17.8%	\$ 11,900	\$ 11,899	0.0%	\$ 14,231	-16.4%
TOTAL OPERATING COSTS	\$ 284,916	\$ 222,496	28.1%	\$ 197,376	44.4%	\$ 839,101	\$ 666,614	25.9%	\$ 577,434	45.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,851)	\$ (49,460)	-160.5%	\$ (8,061)	-1498.5%	\$ (329,960)	\$ (150,118)	-119.8%	\$ (38,623)	754.3%
Operating Margin	-82.56%	-28.58%	188.8%	-4.26%	1839.0%	-64.81%	-29.06%	123.0%	-7.17%	804.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,351	1,009	33.9%	920	46.8%	4,420	3,009	46.9%	2,930	50.9%
Average Revenue per Office Visit	326.11	345.53	-5.6%	361.46	-9.8%	369.66	345.53	7.0%	355.17	4.1%
Hospital FTE's (Salaries and Wages)	20.1	19.1	5.3%	17.5	15.0%	20.1	19.3	4.3%	18.2	10.3%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ (575)	\$ 156,574	-100.4%	\$ 100,366	-100.6%	\$ 392	\$ 467,232	-99.9%	\$ 559,550	-99.9%
TOTAL PATIENT REVENUE	\$ (575)	\$ 156,574	-100.4%	\$ 100,366	-100.6%	\$ 392	\$ 467,232	-99.9%	\$ 559,550	-99.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,326	\$ 57,148	-88.9%	\$ (155,573)	-104.1%	\$ (2,905)	\$ 170,536	-101.7%	\$ 72,783	-104.0%
Self Pay Adjustments	6,574	17,849	-63.2%	(124,564)	-105.3%	(6,825)	53,263	-112.8%	(19,326)	-64.7%
Bad Debts	(18,528)	26,241	-170.6%	362,436	-105.1%	4,721	78,308	-94.0%	293,176	-98.4%
TOTAL REVENUE DEDUCTIONS	\$ (5,629)	\$ 101,238	-105.6%	\$ 82,300	-106.8%	\$ (5,009)	\$ 302,107	-101.7%	\$ 346,634	-101.4%
	978.81%	64.66%		82.00%		-1279.08%	64.66%		61.95%	
NET PATIENT REVENUE	\$ 5,054	\$ 55,336	-90.9%	\$ 18,066	-72.0%	\$ 5,401	\$ 165,125	-96.7%	\$ 212,917	-97.5%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 5,054	\$ 55,336	-90.9%	\$ 18,066	-72.0%	\$ 5,401	\$ 165,125	-96.7%	\$ 212,917	-97.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 17,128	\$ 29,862	-42.6%	\$ 31,595	-45.8%	\$ 17,128	\$ 89,111	-80.8%	\$ 102,719	-83.3%
Benefits	-	7,685	-100.0%	10,380	-100.0%	4,317	22,933	-81.2%	27,825	-84.5%
Physician Services	716	47,300	-98.5%	52,826	-98.6%	716	141,900	-99.5%	153,007	-99.5%
Cost of Drugs Sold	-	2,568	-100.0%	501	-100.0%	-	7,664	-100.0%	10,332	-100.0%
Supplies	-	1,410	-100.0%	(3,302)	-100.0%	-	4,212	-100.0%	(530)	-100.0%
Utilities	2,800	2,918	-4.1%	2,989	-6.3%	7,736	8,754	-11.6%	9,158	-15.5%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	357	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 20,643	\$ 91,862	-77.5%	\$ 94,989	-78.3%	\$ 29,896	\$ 274,931	-89.1%	\$ 302,512	-90.1%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 87,973	\$ 87,972	0.0%	\$ 90,767	-3.1%
TOTAL OPERATING COSTS	\$ 49,968	\$ 121,186	-58.8%	\$ 124,313	-59.8%	\$ 117,870	\$ 362,903	-67.5%	\$ 393,279	-70.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (44,914)	\$ (65,850)	-31.8%	\$ (106,247)	-57.7%	\$ (112,469)	\$ (197,778)	-43.1%	\$ (180,363)	-37.6%
Operating Margin	-888.77%	-119.00%	646.9%	-588.11%	51.1%	-2082.41%	-119.77%	1638.6%	-84.71%	2358.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	440	-100.0%	287	-100.0%	-	1,313	-100.0%	1,456	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	-	440	-100.0%	287	-100.0%	-	1,313	-100.0%	1,456	-100.0%
Average Revenue per Office Visit	-	355.85	-100.0%	349.71	-100.0%	-	355.85	-100.0%	384.31	-100.0%
Hospital FTE's (Salaries and Wages)	-	7.8	-100.0%	8.4	-100.0%	-	7.9	-100.0%	9.3	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
DECEMBER 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 81,288	\$ 576	\$ 81,864	18.6%	\$ 269,852	\$ (899)	\$ 268,953	16.5%
Medicaid	187,094	216	187,310	42.6%	764,196	(2,361)	761,835	46.6%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	56,166	-	56,166	12.8%	227,004	(3,019)	223,984	13.7%
Self Pay	106,663	(1,810)	104,854	23.8%	320,846	8,256	329,103	20.1%
Other	9,359	443	9,802	2.2%	52,018	(1,586)	50,433	3.1%
Total	\$ 440,570	\$ (575)	\$ 439,995	100.0%	\$ 1,633,916	\$ 392	\$ 1,634,308	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 32,693	\$ 807	\$ 33,500	22.7%	\$ 88,954	\$ 3,902	\$ 92,856	19.2%
Medicaid	76,611	1,688	78,298	53.0%	254,525	3,937	258,463	53.5%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	18,517	47	18,564	12.6%	63,852	(29)	63,823	13.2%
Self Pay	15,728	1,592	17,320	11.7%	61,622	5,231	66,853	13.8%
Other	-	-	-	0.0%	610	184	795	0.2%
Total	\$ 143,548	\$ 4,134	\$ 147,682	100.0%	\$ 469,564	\$ 13,226	\$ 482,790	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
DECEMBER 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 81,288	18.5%	\$ 59,856	18.0%	\$ 269,852	16.5%	\$ 172,648	16.6%
Medicaid	187,094	42.5%	122,573	36.9%	764,196	46.8%	419,635	40.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	56,166	12.7%	60,165	18.1%	227,004	13.9%	188,707	18.1%
Self Pay	106,663	24.2%	88,841	26.7%	320,846	19.6%	258,015	24.8%
Other	9,359	2.1%	1,109	0.3%	52,018	3.2%	1,657	0.2%
TOTAL	\$ 440,570	100.0%	\$ 332,543	100.0%	\$ 1,633,916	100.0%	\$ 1,040,662	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 32,693	22.8%	\$ 181,485	68.1%	\$ 88,954	18.9%	\$ 296,074	53.8%
Medicaid	76,611	53.3%	54,566	20.5%	254,525	54.3%	137,929	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	18,517	12.9%	18,158	6.8%	63,852	13.6%	55,117	10.0%
Self Pay	15,728	11.0%	12,347	4.6%	61,622	13.1%	60,926	11.1%
Other	-	0.0%	66	0.0%	610	0.1%	682	0.1%
TOTAL	\$ 143,548	100.0%	\$ 266,622	100.0%	\$ 469,564	100.0%	\$ 550,728	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
DECEMBER 2020**

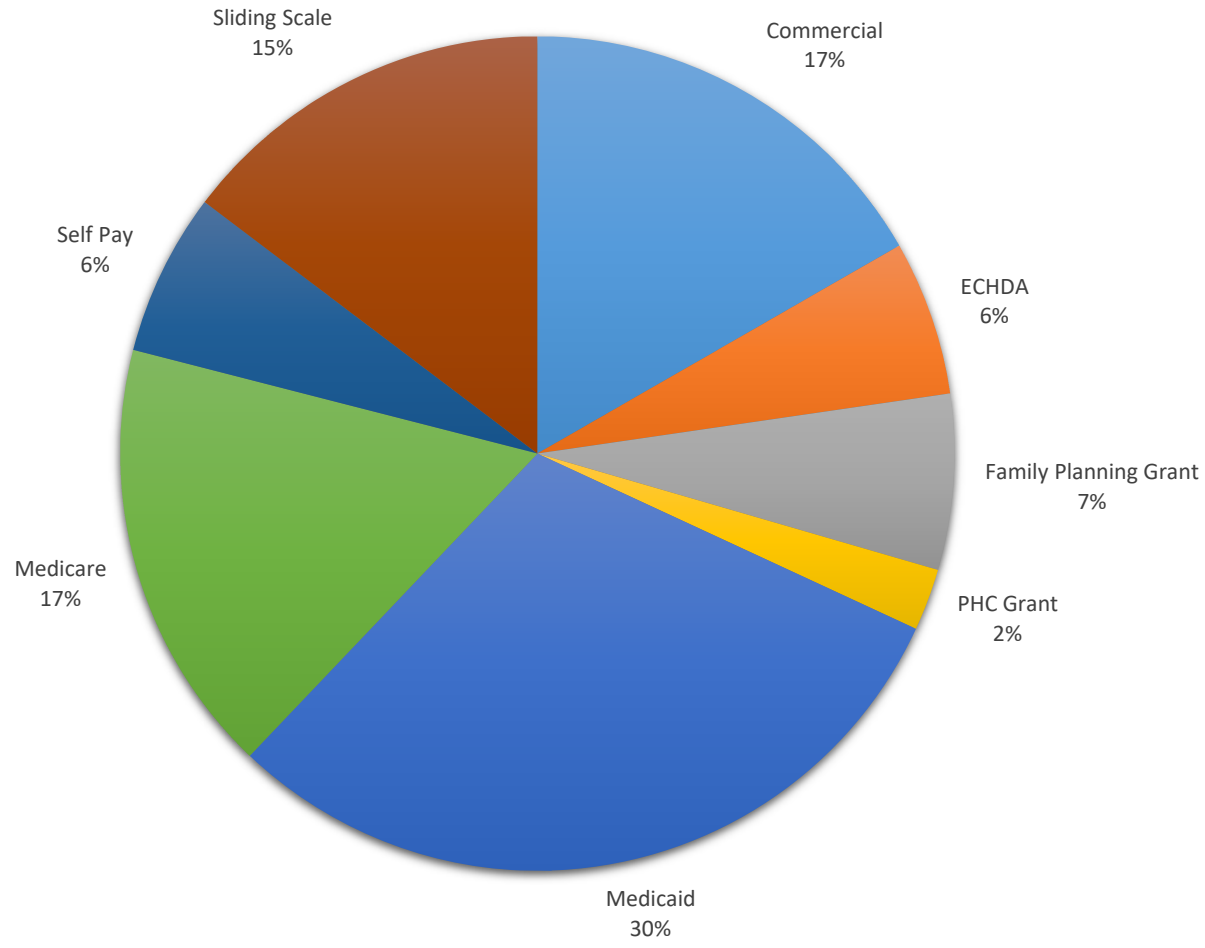
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 576	-100.1%	\$ 25,132	25.0%	\$ (899)	-229.6%	\$ 135,397	24.2%
Medicaid	216	-37.6%	\$ 21,253	21.2%	(2,361)	-602.7%	143,247	25.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	-	0.0%	\$ 17,300	17.2%	(3,019)	-770.9%	109,454	19.6%
Self Pay	(1,810)	314.7%	\$ 36,438	36.3%	8,256	2108.1%	170,568	30.5%
Other	443	-77.0%	\$ 243	0.2%	(1,586)	-404.9%	885	0.2%
TOTAL	\$ (575)	100.0%	\$ 100,366	100.0%	\$ 392	100.0%	\$ 559,550	100.0%

PAYMENTS BY PAYOR

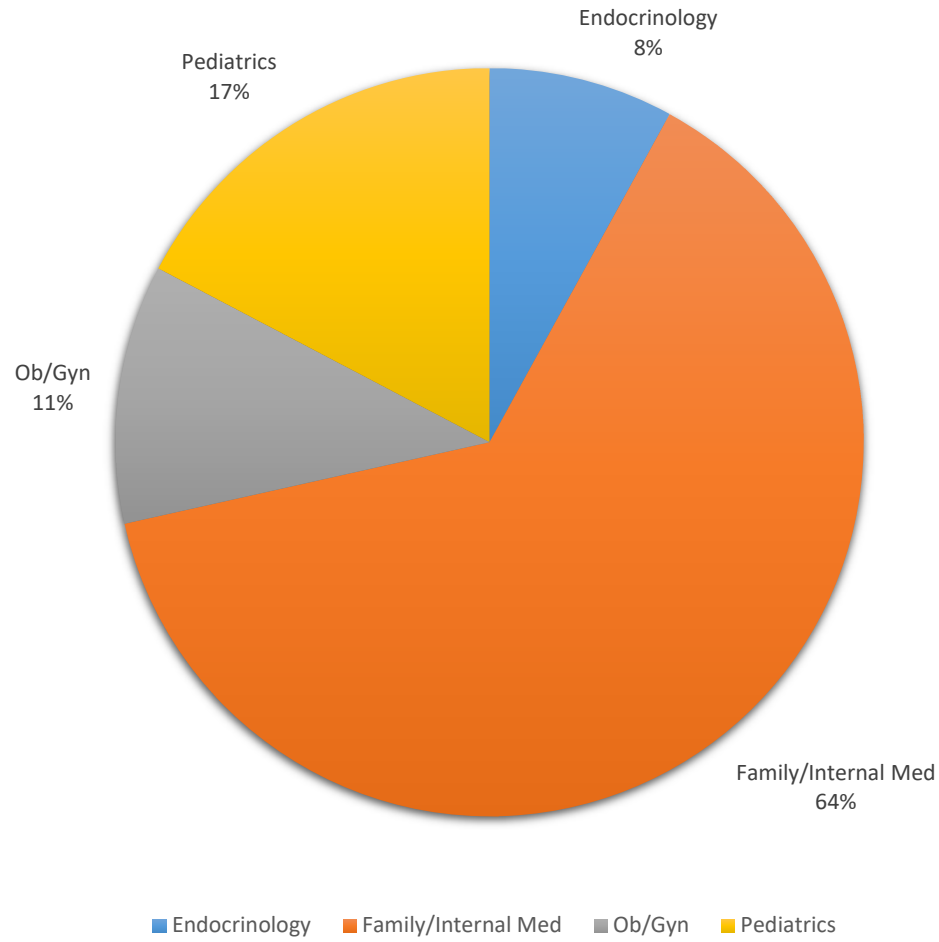
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 807	19.5%	\$ 16,023	33.3%	\$ 3,902	29.5%	\$ 43,999	29.7%
Medicaid	1,688	40.9%	15,696	32.7%	3,937	29.8%	38,014	25.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	47	1.1%	8,101	16.9%	(29)	-0.2%	33,928	22.9%
Self Pay	1,592	38.5%	7,986	16.6%	5,231	39.5%	31,376	21.2%
Other	-	0.0%	253	0.5%	184	1.4%	741	0.5%
TOTAL	\$ 4,134	100.0%	\$ 48,059	100.0%	\$ 13,227	100.0%	\$ 148,058	100.0%

FHC December Visits by Financial Class



Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC December Visits By Service



FHC Executive Director's Report-February 2021

- **Provider Update:** Dr. Gowda, Pediatrician, will no longer be seeing patients at the Family Health Clinic. His last day at FHC was Friday 1/22/21.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 2 LVN, 1.5 Medical Assistant, and 2 Front Desk.
- **Telehealth Update:** For the month of December, telehealth visits accounted for 7% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; implemented visitor restrictions; and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks. In August 2020, we temporarily consolidated clinics and are operating out of our Clements location.
- **FHC West University:** The Family Health Clinic will begin its transition back to the West University campus. We anticipate Dr. Mavis seeing patients at West University again starting February 8, 2021.



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™
at the Permian Basin

GME Annual Report

2019-2020

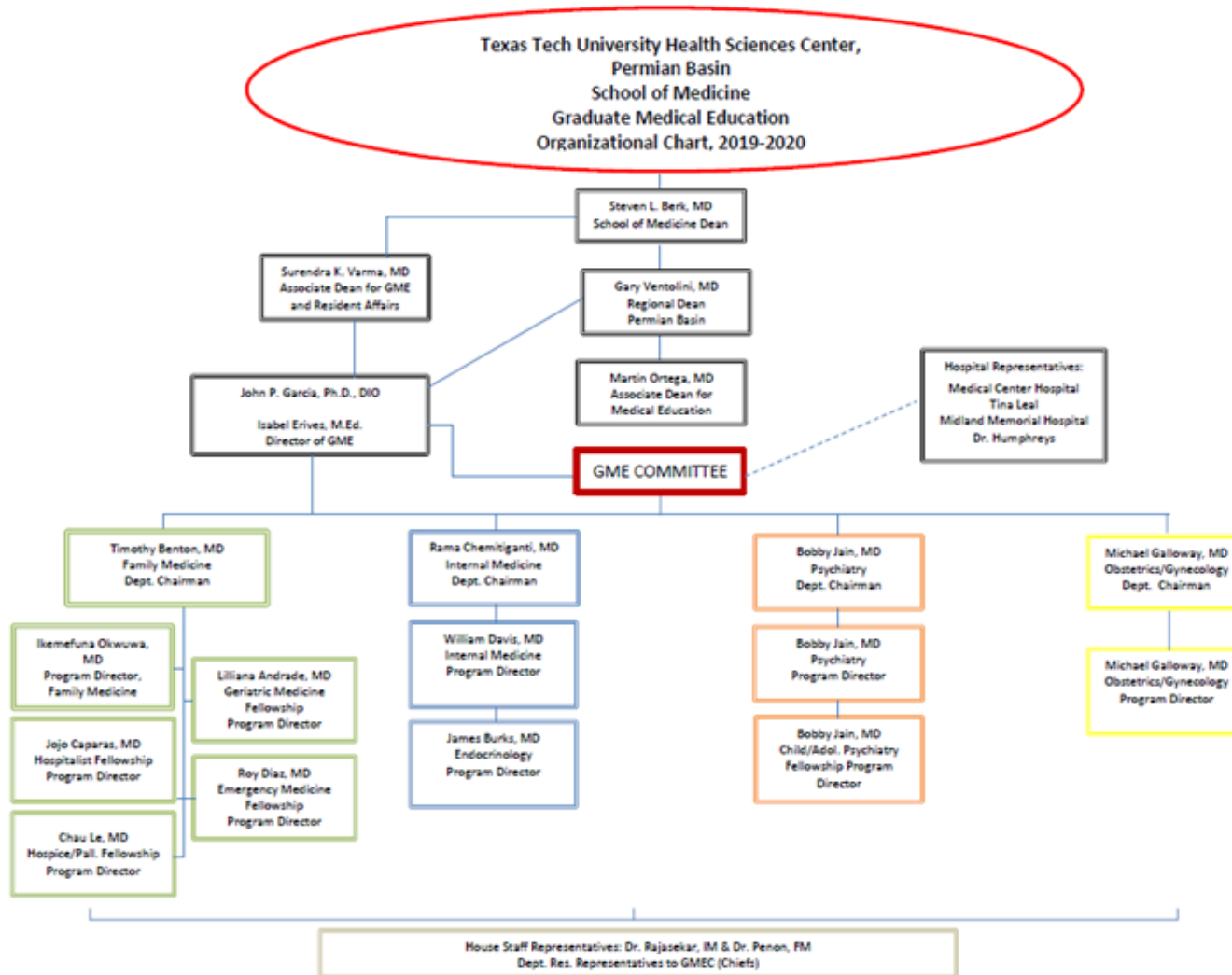
Presented by:

Martin Ortega, M.D.

Assistant Dean of Medical Education

Assistant Professor – Family & Community Medicine

Graduate Medical Education Organizational Chart



GME INITIATIVES

Continued GME Initiatives

- Processing and Orientation of new House Staff
- Monitor compliance of new and current House Staff with TMB, ECFMG, and Institutional/Affiliated Hospital required trainings
- Coordination of GMEC
- Review and monitoring of MedHub duty hour logs and other residency management processes
- Review and report to GMEC on Annual ACGME resident/faculty surveys
- GMEC updates on program citation and resolution
- CLER preparation reviews (communications with the institution and hospitals)

New GME Initiatives

- Comprehensive Resident Well-Being Program (Health, Wellness, Burnout Prevention, etc.)
- Inclusion of Patient Safety initiatives in orientation programming
- Focus on Quality Improvement and Patient Safety in Collaboration with MCH
- Recruitment of Qualified Residency Program Faculty (including Program Directors)
- Addition/growth of specialized fellowship programs (Emergency Medicine, Hospice/Palliative Medicine)

GMEC Membership 2019-2020

GME Membership: 2019-2020

Voting Members:

J.P Garcia, PhD – DIO & Assistant Dean

Gary Ventolini, MD – Dean of SOM

Martin Ortega, MD – Assistant Dean of Medical Education

Michael Galloway, MD – Chair & Program Director OB/GYN

Liliana Andrade, MD – Program Director, Geriatric Fellowship

William Davis, MD – Program Director, Internal Medicine

Bobby Jain, MD – Program Director, Psychiatry

Veronica Contreras – Director, Risk Management

Rama Chemitiganti, MD – Chair, Internal Medicine

Domingo Caparas, MD – Program Director, Hospitalist Fellowship

Timothy Benton, MD – Chair, Program Director, Family Medicine

Ike Okwuwa, MD – Program Director, Family Medicine

James Burks, MD – Program Director, Endocrinology Fellowship

Saranya Rajasekar, MD – House Staff President

Christina Penon, MD – House Staff Vice President

One Resident Representative from each Residency Program

Non-Voting Members:

Tina Leal – Medical Center Hospital Representative

James Humphreys, MD – Midland Memorial Hospital Representative

Bethany Wright, Director of Graduate Medical Education

Lisset Escontrias, Assistant Director of GME & CME



ACCREDITATION STATUS OF INSTITUTION

Texas Tech University Health Sciences Center (Permian Basin)

Texas Tech University Health Sciences Center (Permian Basin)	
Accreditation Status:	Continued Accreditation
Accreditation Effective Date:	January 14, 2019
Last Site Visit:	December 13, 2011
Date of Next Site Visit (Approximate):	N/A
Date of Self Study (Approximate) :	April 01, 2026
Date of Last CLER Site Visit:	October 2/3, 2018
10 Total Residency and Fellowship Programs	128 Total Residents and Fellows
5ACGME Accredited Residency Programs	116 Total Residents
4 ACGME fellowship programs	7 Fellows
2 TMB Approved Fellowship Program	5 Fellows

Inventory of TTUHSC GME Programs

Program	Program Director	Accreditation Status	Approved Resident/Fellow Complement	COMMENTS
Endocrinology Fellowship	James Burks, MD	Full - Continued	4	
Geriatric Fellowship	Liliana Andrade, MD	Full - Continued	2	
Family Medicine	Ike Okwuwa, MD	Full - Continued	69	
Hospitalist Fellowship	Domingo Caparas, MD	Full - Continued	2	TMB approved fellowship
Internal Medicine	William Davis, MD	Full - Continued	44	
Obstetrics & Gynecology	Michael Galloway, DO	Full - Continued	16	
Psychiatry Residency	Bobby Jain, MD	Full - Continued	16	
Child and Adolescent Psychiatry Fellowship	Bobby Jain, MD	Full - Continued	4	
Emergency Medicine Fellowship	Rolando Diaz, MD	Full - Continued	3	TMB approved fellowship
Hospice and Palliative Medicine Fellowship	Chau Le, MD	Initial Accreditation	2	Accredited: April 26, 2018

ACGME INSTITUTIONAL SELF STUDY DATE: APRIL 1, 2026

Inventory of Individual GME Programs

Board Pass Rates are now 5 Year Rolling

Family Medicine (Including Rural Track), January 1984

	2019-2020
Currently in Training	46
Graduated on June 30, 2020	13
Total Graduates	171
Total Practicing in West Texas	47 (+3)
Total Practicing in TTUHSC Faculty	6
Total Practicing in Texas (not West Texas)	68
Board Exam Pass Rate	100%

Geriatric Medicine, July 2007

	2019-2020
Currently in Training	2
Graduated on June 30, 2020	2
Total Graduates	8
Total Practicing in West Texas	4 (+1)
Total Practicing in TTUHSC Faculty	3
Total Practicing in Texas (not West Texas)	1
Board Exam Pass Rate	-

Inventory of Individual GME Programs Continued

Hospitalist Fellowship Program, July 2011

	2019-2020
Currently in Training	2
Graduated on June 30, 2020	2
Total Graduates	11
Total Practicing in West Texas	4 (+1)
Total Practicing in TTUHSC Faculty	1
Total Practicing in Texas (not West Texas)	3
Board Exam Pass Rate	Not Applicable

Emergency Medicine Fellowship, July 2016

	2019-2020
Currently in Training	3
Graduated on June 30, 2020	3
Total Graduates	9
Total Practicing in West Texas	3 (+2)
Total Practicing in TTUHSC Faculty	0
Total Practicing in Texas (not West Texas)	1
Board Exam Pass Rate	100%

Inventory of Individual GME Programs Continued

Internal Medicine, July 1997

	2019-2020
Currently in Training	43
Graduated on June 30, 2020	16
Total Graduates	249
Total Practicing in West Texas	38 (+3)
Total Practicing in TTUHSC Faculty	6
Total Practicing in Texas (not West Texas)	64
Board Exam Pass Rate	100%

Endocrine Fellowship, July 2013

	2019-2020
Currently in Training	4
Graduated on June 30, 2020	2
Total Graduates	12
Total Practicing in West Texas	4
Total Practicing in TTUHSC Faculty	1
Total Practicing in Texas (not West Texas)	5
Board Exam Pass Rate	100%

Inventory of Individual GME Programs Continued

Obstetrics and Gynecology, July 1998

	2019-2020
Currently in Training	12
Graduated on June 30, 2020	3
Total Graduates	64
Total Practicing in West Texas	11
Total Practicing in TTUHSC Faculty	1
Total Practicing in Texas (not West Texas)	27
Board Exam Pass Rate	100%

Inventory of Individual GME Programs Continued

Psychiatry, July 2015

	2019-2020
Currently in Training	16
Graduated on June 30, 2020 (Transfer to Fellowship)	1 5
Total Graduates	1
Total Practicing in West Texas	0
Total Practicing in TTUHSC Faculty	0
Total Practicing in Texas (not West Texas)	2
Board Exam Pass Rate	-

Child & Adolescent Psychiatry Fellowship, April 2017

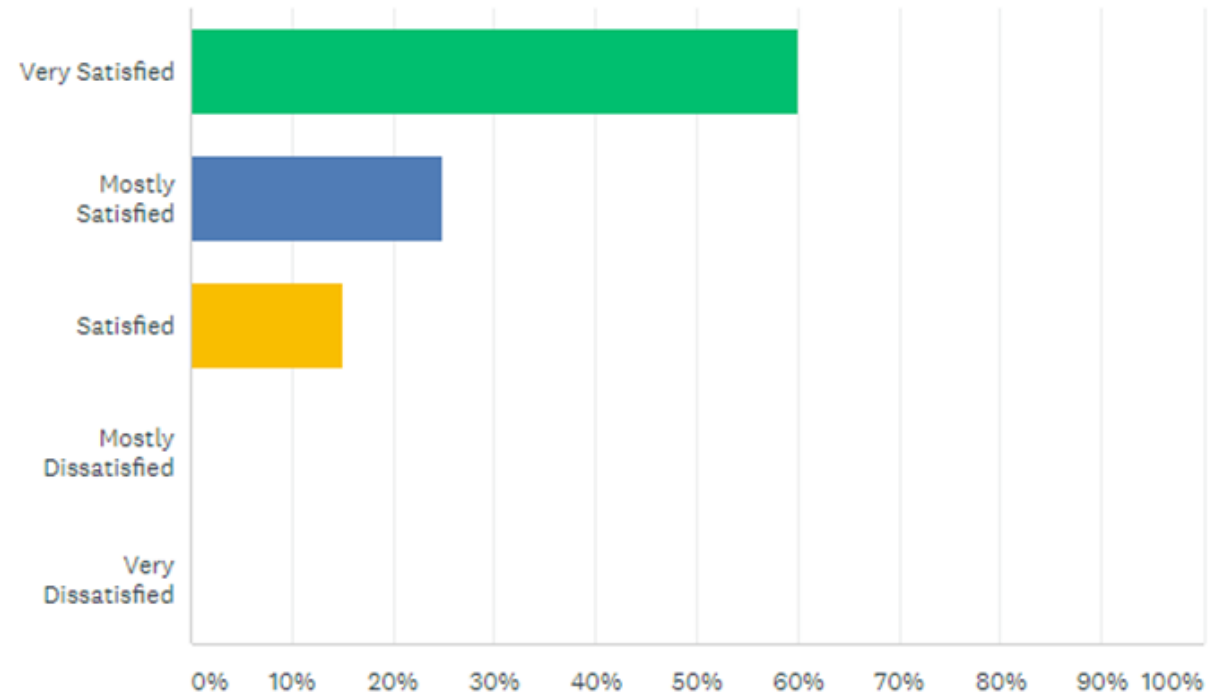
	2019-2020
Currently in Training	1
Graduated on June 30, 2020	-
Total Graduates	-
Total Practicing in West Texas	-
Total Practicing in TTUHSC Faculty	-
Total Practicing in Texas (not West Texas)	-
Board Exam Pass Rate	-

Exit Survey Data

Graduating Residents, June 2020

Overall Satisfaction with Training Program

Answered: 40 Skipped: 0



Annual Program Reviews

- Reviewed by the GMEC
 - ✓ Resident Performance
 - ✓ Faculty Development
 - ✓ Graduate performance
 - ✓ Program quality
 - ✓ Residents and faculty must have the opportunity to evaluate the program **confidentially** and in writing at least annually
 - ✓ Use the evaluation **results** to improve the program.

**All Annual Program Evaluations completed on:
10/27/2020**

QI/Research

1. Judicious use of Labs in inpatient setting among internal medicine residents at TTUHSC Permian basin. This QI project changed the resident culture of ordering daily labs and improved patient satisfaction, cost effectiveness at the hospital.

- Status: completed
- Scientific Advisor: Dr. Swapna Kolli
- Dr. Sarwar, Dr. Hassan, Dr. Zafar, Dr. Ahmed, Dr. Garza.

2. Choosing Wisely: Decreasing utilization of unnecessary non-intensive care telemetry monitoring by modifying electronic health record at MCH. Our goal is to introduce Telemetry order in EMR based on AHA/ ACC guidelines.

- Status: ongoing
- Scientific Advisor: Dr. Swapna Kolli, Appreciate input by Dr. Patel.
- Dr. Sierra Juan David, Dr. Govind Jha, Dr. Kodavanti.

3. Improving Productivity of Internal Medicine Residents' Sign-Out Process by IPASS Standardization and Lean Method of Process Improvement. Status: completed.

- Scientific Advisor: Dr. Sarah Kiani
- Dr. Milazzo, Dr. Babu

4. QI Project –Screening for DEXA Scan for Osteoporosis

- Status: ongoing
- Scientific Advisor: Dr. Sai Mungara,
- Dr Ammu Anusha, Dr Mekala Armugam

5. QI Project Venous thromboembolism -Idea of this project -To decrease the incidence of VTE in morbidly obese hospitalized patients by adjusting the dose according to weight. Thus preventing hospital stay associated complications and prevent thrombus related comorbidities and complications.

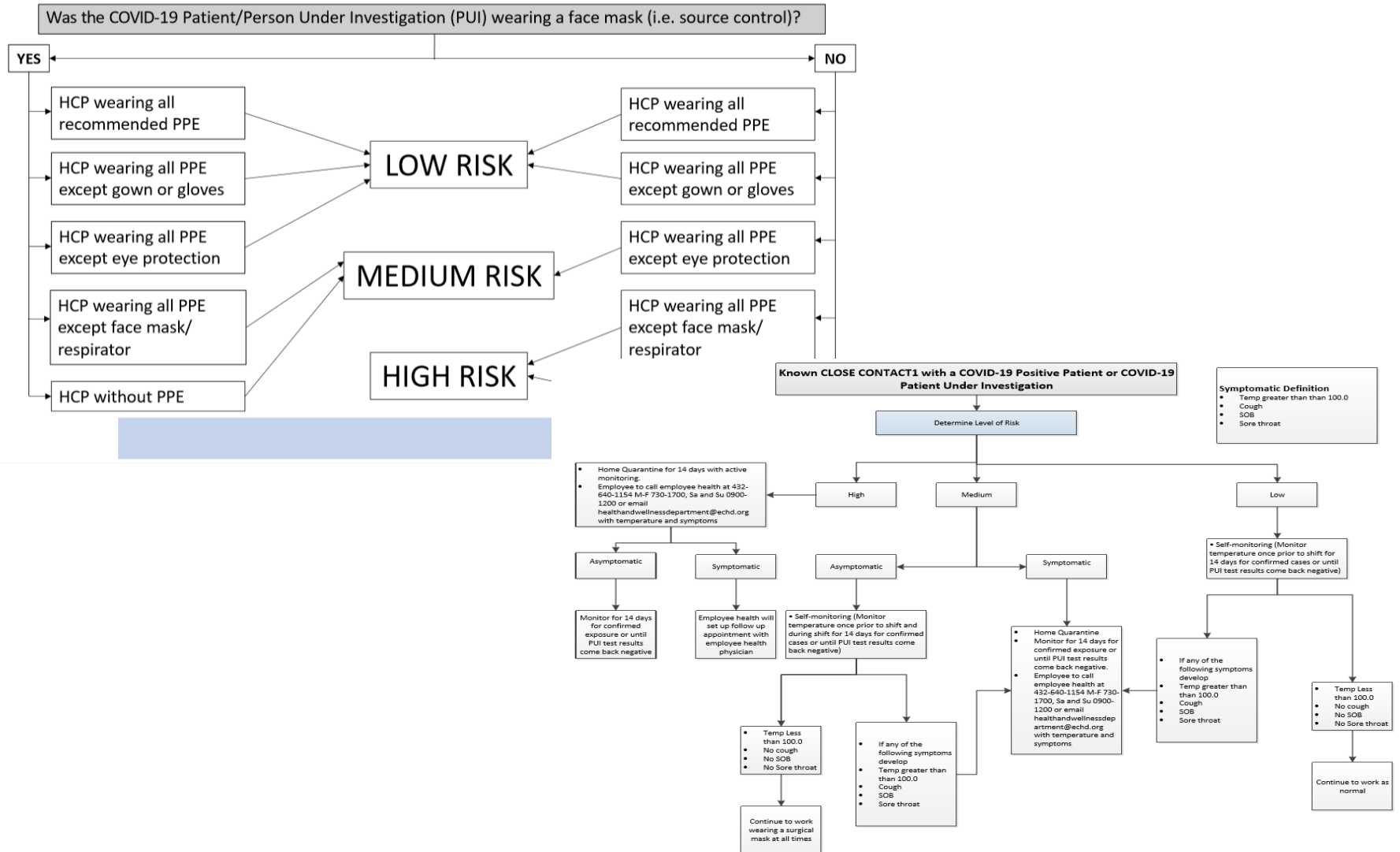
- Status: ongoing
- Scientific Advisor: Dr. Sai Mungara,
- Dr Ahmad Hamdan

6. VIRUS: Viral Infection and Respiratory illness Universal Study: COVID-19 Registry and Validation of C2D2,Medical Center Hospital in Odessa, TX

- Status: ongoing
- Scientific Advisor: Alexander Bastidas, MD
- Dr. Milazzo.

March 2020

How to Determine Risk of COVID-19 After Close Contact¹



Frontline COVID Care

*As always, below are the total COVID numbers for MCHS since March, along with the daily COVID in-house census as of 1:45 p.m. (in red).

4874 positives

- 74 COVID patients in-house, 0 PUIs in-house
 - 25 Critical Care Patients, 9 of those in CCU overflow in WSMP
 - 17 COVID patients vented
 - 25 on 4 Central
 - 24 on 7 Central
- COVID patient list includes 3 from Focused Care Odessa, 1 from The Parks Odessa, 1 from Lamesa, 1 from Monahans, 1 from Penwell, 1 from Midland, 1 from Andrews, 2 from Ft. Stockton, 3 from Crane, 1 from McCamey, 1 from Pittsburgh, TX

12,172 negatives

8 pending

17,051 total tested

Thank you for your continued support of our partnership!



Medical Center Health System
Your One Source for Health



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™
at the Permian Basin



Institutional Review Board
 IRB Coordinator – Dawn Shafer
 500 W. 4th Street
 Odessa, TX 79761
 Office: (432) 640-2032
 Fax: (432) 640-1057

“Investigators should not have the sole responsibility for determining whether research involving human subjects fulfills ethical standards. Others who are independent of the research must share in the responsibility”

National Commission for the Protection of Human Subjects of Biomedical and Behavioral Research
 – 1974

**2020 Institutional Review Board
 ANNUAL REPORT
 To the
 Ector County Hospital District Board**

2020 IRB ANNUAL REPORT

I. Policy Statement

The Institutional Review Board (IRB) shall (1) approve or disapprove biomedical research, investigational studies and clinical trials involving human subjects; (2) conduct periodic reviews of such research, studies and trials; and (3) provide this policy for the protection of the rights and welfare of such human subjects. Concern for the interests of the subjects must prevail over the interests of science and society.

II. 2020 Study Activity

- a. New Approved studies _____ 5
- b. Closed _____ 0
- c. Other IRB oversight _____ 4
- d. Suspended _____ 0
- e. Active studies _____ 1
- f. TTUHSC IRB active studies involving MCHS patients / data ____ 19

III. 2020 Changes

Membership changes:
 Resignations – Dr. Lavi Oud, Dr. Bobby Bell, Dr. Natalia Lutsevich, Dr. Sari Nabulsi, Mark Roossinck
 New Members – Dr. Tim Benton, Dr. James Maher, Dr. Tara Deaver, Dr. Vani Selvan, Dr. Cornelia De Riese, Dr. Nimat Alam, Dr. Babatunde Jinadu, Dawn Shafer

IV. 2021 Goals

Expand membership to have alternate members for all required specialties.

V. IRB Members

The IRB membership is limited to not less than (5) members and not more than (13) voting members. Members are appointed by the Administrator/CEO of the Ector County Hospital District and shall serve a term of four (4) years. The members shall have varying backgrounds to promote complete and adequate

review of research activities. Members shall be sufficiently qualified through experience, expertise and diversity, including considerations of race, gender, cultural backgrounds, and sensitivity to such issues as community attitudes, so as to promote respect for the Board's advice and counsel in safeguarding the rights and welfare of human subjects. In addition to possessing the professional competence necessary to review specific research activities, the IRB shall be able to ascertain the acceptability of proposed research in terms of Hospital commitments and policies, applicable law, and standards of professional conduct and practice. At least two (2) members shall be unaffiliated with the Ector County Hospital District and Medical Center Hospital and shall not be part of the immediate family of a person who is affiliated with the District or the Hospital.

Membership shall include the following:

- a. Community Representative(s)
- b. Pharmacist
- c. Hospital Administrator
- d. Physician(s)
- e. Member of Clergy
- f. Associate/Assistant Hospital Administrator
- g. Registered Nurse
- h. A person who is not a physician but whose primary concerns are in the scientific area
- i. Attorney (advisory & non-voting member)

IRB 2020 Committee Members:

Alam, Nimat	MD
Babcock, Rebecca	PhD, Community Member
Benton, Tim	MD, CMO / Administrator
Boccalandro, Fernando	MD
Burks, Kelli	Community Member
Deaver, Tara	MD / Alternate Member
De Riese, Cornelia	MD
Jinadu, Babatunde	MD
Leftwich, Kim	Nursing / Assoc CNO, DNP, RN
Maher, James	MD, Alternate Member
Nargunan, Varuna	MD
Palmer, James	Pharmacy / Pharm D
Open	Clergy
Sanchez, Crystal	MLS (ASCP)
Selvan, Vani	MD
Shafer, Dawn	RRT, IRB Coordinator
Spellman, Craig	DO, PhD, IRB Chair
Sredanovich, Gingie	Compliance Officer / Ex Officio
Steen, Steve	JD

IRB Committee

January 3rd, 2020

MEMBERS: (P = PRESENT)

Boccalandro, Fernando MD (scientific)		Palmer, James – Pharm D (scientific)	P
Burkes, Kelli (non-scientific Community Member)		Sanchez, Crystal, MT (scientific)	
Sari Nabulsi, MD CMO		Schlabritz-Lutsevich, Natalia (Scientific)	P
		Selvan, Vanti, MD (Scientific)	P
Leftwich, Kim RN (scientific)	P	Spellman, Craig, DO, PhD (scientific)	
Nargunan, Varuna MD (scientific)	P	Sredanovich, Gingie, CCO (non-scientific)	P
Rebecca Babcock, PhD	P	Pastor Bobby Bell	

Other attendees:

Time Called to Order: 12:15
 Time Adjourned: 01:05
 Location: Physician Lounge Conference Room
 Chairman: Natalia Schlabritz-Lutsevich
 Recorder: Didio Martinez III

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Quorum met with 7 voting members including a non-scientific member for a total of 7 present.

TOPIC	DISCUSSION	ACTION	PERSON RESPONSIBLE
I. Review of minutes	Review and approve December 6 th , 2019 minutes	Approved	
II. New Business	1. Approve Letter of Acknowledgement of TTUHSC Faculty Member as PI at MCH by CMO	Approved	
	2. Approve letter for Receipt of Acknowledgement of TTUHSC Faculty Member as Principal Investigator at MCH by CMO	Approved	
	3. Brief Presentation by Dr. James Palmer on Emergency Use Exemption and HUD.	Issue Certificates-Pending	

TOPIC	DISCUSSION	ACTION	Person Responsible: Didio
Martinez III	a.		
	4.		
	5.		
	6.		
	7.		
III. Old Business	NONE		
IV. Adjournment		Motion was made, seconded and carried.	

CRI Meeting Summary

- Address the FDA requirement for Source Documentation for MCH Patients. In doing so create an SOP for Charting whether directly in E.H.R. or scanned in documentation.
- Share Affiliation Agreement between TTUHSC and MCH.
- Share UMC policy notes to see if MCH can adopt.
- Educate Leadership on Research and IRB and IRB process.
- Share with Chief Nursing Officer list of TT approved staff to be on MCH campus for research related activities.
- Communicate with CEO, Mr. Tippins, the goal of expanding our Research Program and working cooperatively with surrounding universities and hospitals.
- Visit in March for MCH IRB meeting. (P.I has also been invited).

CRI Staff in Odessa

Ailena Mulkey, RN, CCRN

Evangelina Santiago, LVN, CCRC

Jammie Holland, LVN, CCRC

IRB Committee

May 22, 2020

MEMBERS: (P = PRESENT)

Boccalandro, Fernando MD (scientific)		Palmer, James – Pharm D (scientific)	P
Burkes, Kelli (non-scientific Community Member)	P	Sanchez, Crystal, MT (scientific)	P
Alam, Nimit (scientific)	P	Schlabritz-Lutsevich, Natalia (Scientific)	P
De Riese, Cornelia (scientific)	P	Selvan, Vani MD (Scientific)	P
Leftwich, Kim RN (scientific)	P	Spellman, Craig, DO, PhD (scientific)	P
Nargunan, Varuna MD (scientific)	P	Sredanovich, Gingie, CCO (non-scientific)	P
Rebecca Babcock, PhD (Community Member – scientific)	P	Pastor Bobby Bell	
Steen, Steve (non-voting/non-member) MCH Legal		Tippin, Russell (non-scientific)	
Babatunde, Jinadu (scientific)			

Time Called to Order: 12:02pm
 Time Adjourned: 12:30pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Natalia Schlabritz-Lutsevich
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Quorum met with 7 voting members including a non-scientific member for a total of 7 present.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON RESPONSIBLE
I. Review of minutes	N/A; Emergency meeting	N/A	N/A
II. New Business	1. Approve letter for Emergency Use of Plasma on eIND (Dr. Azarov/Dr. Davenport/Dr. Lutsevich) issued on 04/15/2020.	Acknowledged Full IRB	Dr. Spellman – motion to approve Dr. De Riese 2 nd , Full IRB in favor
	2. Review and acknowledgement of MCH Participation in (PI Dr. Ayyagari) in Mayo Clinic Plasma Trial overseen by external IRB (Mayo Clinic) registered on 04/16/2020. MCH IRB Study #2020-D-001.	Acknowledged Full IRB	Dr. Spellman – motion to approve Dr. Alam 2 nd , Full IRB in favor
	3. Acknowledgement and Approval of MCH Standard Operating Procedures (SOP) for compassionate use, emergency use of drugs and medications. Date created 04/15/2020.	Acknowledged and Approved by Full IRB	Email acknowledgement
	4. Acknowledgement of MCH Participation (PI Dr. Bastidas) in Virus registry Viral Infection and Respiratory Illness universal Study “COVID19 Registry and Validation of C2D2 (Critical Care Data Dictionary). MCH IRB Study #2020-D-002, Mayo Clinic #20-002610. Trial overseen by External IRB (Mayo Clinic)	Acknowledged and Approved by Full IRB	Dr. Spellman – motion to approve Dr. Jinadu 2 nd , Full IRB in favor

TOPIC	DISCUSSION	ACTION	Person
III. Old Business	NONE		
IV. Adjournment		Motion was made, seconded and carried.	

Dawn Shafer

From: Schlabritz-Lutsevich, Natalia <Natalia.Schlabritz-Lutsevich@ttuhsc.edu>
Sent: Tuesday, June 30, 2020 3:34 PM
To: Nimat Alam; Rebecca Babcock; Kimberly Leftwich; Dr. Fernando Boccalandro; James Palmer; Crystal Sanchez; Gingie Sredanovich; Dr. Vani Selvan; Dr. Craig Spellman; Dr. Varuna Nargunan; Adina Crain; Michelle Mendoza; Jinadu, Babatunde; Deriese, Cornelia; Maher, James; Dawn Shafer
Cc: Dr. Timothy Benton
Subject: Meeting minutes _06_26-2020 Brief IRB - Information/voting meeting

[EXTERNAL] This email originated outside of the MCHS organization. DO NOT CLICK links or attachments unless you recognize the sender and know the content is safe.

Dear IRB members, this e-mail serves as notification and meeting minutes of on-line zoom meeting 06-26-2020

Zoom meeting was called at noon on 6/26/2020 by MCH IRB chair Dr, Schlabritz-Lutsevich to form a Covid 19 study subcommittee.

Meeting start time: 12-05 pm, Meeting end-time: 12-22 pm, June 26th 2020

Present: Dr. Boccalandro (phone), Dr. DeRiese (zoom), Dr. Selvan (zoom), Dr. Schlabritz-Lutsevich (zoom), Dr. Rebecca Babcock (zoom) and Crystal Sanchez (zoom),
Additional e-mail voting: Dr. Alam, Dr. Spellman, Dr. Jinadu

Meeting recording is available per request (Mrs. Dawn Shafer)

Discussed: establishing COVID19 subcommittee Dr. Schlabritz briefly summarized the reasons for the meeting and the reasons for considering such a committee.

Motion to approve committee is second. All zoom/phone participants, listed above, are in favor, e-mail voters – are in favor. Did not receive e-mail vote from one member.

Dr. DeRiese, Dr. Spellman, Dr. Maher, Dr. Selvan, Dr. Boccalandro suggested to be members of subcommittee to be named members of the subcommittee. Everybody agreed.

Dr. Jinadu expressed interest to be a member of subcommittee (e-mail correspondence).

Dr. Schlabritz suggested for Dr. de Riese do be chair of the subcommittee and she agreed.

Following was discussed and agreed upon:

Dr. DeRiese

Purpose

- to enhance the research that is being performed at MCH and ensure that sufficient resources can be provided to accommodate as many meritorious studies *as possible by minimizing redundancies, overlap and competition*
- a vehicle for fast-tracking Covid related studies
- to promote team science and help facilitate collaboration, ensure merit and fair distribution of effort and contributions
- to avoid overwhelming and repetitive research related tasks and stressors for patients as well as medical and scientific personnel

All Studies related to Covid 19:

- any Interventional trials
 - any Observational trials
 - whether Retrospective or Prospective
 - any Registry
 - any Correlative **Covid related Protocols**
-
- The turnaround time to review interventional trials is aimed at 48 hours; the subcommittee tries to ensure that sufficient reviewers (2) are available and motivated to promptly perform a review. The PI will receive an email notification of the decision ideally within 3 days (2 days for review, 1 day for adhoc meeting).
 - To ensure that similar studies aren't requested, prior to submitting of a study a study tracker will have to be consulted: MCH COVID-19 Study Tracker will list study title, investigators, outcomes/aims. IT support will be solicited for creating such a tracker. This tracker will then be consulted by the reviewers and findings incorporated into the review.
 - A short version of a review form is in development (ideally no more than 10 questions) and to be administered through Qualtrics. likely we will modify a prototype from Mt.Sinai.

Thank you.

Sincerely.

NSL

*Natalia Schlabritz-Lutsevich MD, PhD
Chair (Interim), MCH Institutional Review Board
Director, Integration Seminar
Associate Professor (tenure-track)*

*Department of Obstetrics and Gynecology
Department of Pharmacology and Neurobiology
Texas Tech University HSC School of Medicine
Texas Tech University Health Sciences Center Graduate school of Biomedical Sciences
Adjunct Associate Professor, Department of Biology UTPB
e-mail: Natalia.schiabritz-lutsevich@ttuhsc.edu
office phone: 432-703-5169
cell phone: 210-317-0156*

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

IRB Committee

June 5, 2020

MEMBERS: (P = PRESENT)

Alam, Nimat (scientific)	V	Palmer, James – Pharm D (scientific)	
Babatunde, Jinadu (scientific)		Sanchez, Crystal, MT (scientific)	V
Babcock, Rebecca, PhD (Community Member – scientific)	V	Schlabritz-Lutsevich, Natalia (Scientific)	P
Boccalandro, Fernando MD (scientific)	V	Selvan, Vani MD (Scientific)	
Burkes, Kelli (non-scientific Community Member)	V	Shafer, Dawn (IRB Coordinator)	P
De Riese, Cornelia (scientific)	P	Spellman, Craig, DO, PhD (scientific)	P
Leftwich, Kim RN (scientific)	V	Sredanovich, Gingie, CCO (non-scientific)	V
Nargunan, Varuna MD (scientific)		Steen, Steve (non-voting/non-member) MCH Legal	P
		Tippin, Russell (non-scientific)	

Time Called to Order: 12:02 pm
 Time Adjourned: 13:03 pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Natalia Schlabritz-Lutsevich
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Quorum met with 7 voting members including a non-scientific member for a total of 7 present.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON RESPONSIBLE
I. Review of minutes			
II. Old Business	1. Minutes approved from May 22, 2020 meeting.	Motion: Dr. Selvan 2 nd : Dr. Spellman Full IRB attendees in favor	N/A
	2. Acknowledgement of July 9, 2020 special round table talks meeting with IRB chairpersons from: Mt. Sinai, Penn State Univ. to discuss research policies in times of COVID19.	None	N/A

TOPIC	DISCUSSION	ACTION	Person
<p>III. New Business</p>	<ol style="list-style-type: none"> 1. Papyrus study-discussion among members, Reviewed by Dr. De Riese, spoke with members present. Co-reviewed by Dr. Spellman, spoke with members present. Dr. Boccalandro abstained from vote to prevent a conflict of interest. Steve Skeen requested electronic consent form from Cath Lab. 2. Papyrus study IRB# 2020-D-003 sent entire file to company: PKPapyrusIRBsupport@biotronik.com 	<p>Acknowledged/approved by full IRB</p> <p>Dawn to send electronic Cath lab consent form to legal counsel.</p> <p>Dawn to sent electronic file to company.</p> <p>Recv'd approval from company.</p>	<p>N/A</p> <p>Dawn - done</p> <p>Dawn - done</p>
<p>IV. Adjournment</p>	<p>Next meeting 8/7/2020 @12pm</p>		

IRB Committee

MEMBERS: (P = PRESENT)

Alam, Nimat (scientific)	V	Palmer, James – Pharm D (scientific)	V
Babatunde, Jinadu (scientific)	V	Sanchez, Crystal, MT (scientific)	V
Babcock, Rebecca, PhD (Community Member – scientific)	V	Schlabritz-Lutsevich, Natalia (Scientific)	P
Boccalandro, Fernando MD (scientific)	V	Selvan, Vani MD (Scientific)	
Burkes, Kelli (non-scientific Community Member)	V	Shafer, Dawn (IRB Coordinator)	P
De Riese, Cornelia (scientific)	P	Spellman, Craig, DO, PhD (scientific)	P
Leftwich, Kim RN (scientific)	V	Sredanovich, Gingie, CCO (non-scientific)	V
Nargunan, Varuna MD (scientific)		Steen, Steve (non-voting/non-member) MCH Legal	P
		Tippin, Russell (non-scientific)	

Time Called to Order: 12:03pm
 Time Adjourned: 13:00 pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Natalia Schlabritz-Lutsevich
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON f/up
I. Review of minutes	Minutes approved from June 5, 2020 meeting.	Motion: Dr. Spellman 2 nd : Dr. Jinadu Full IRB attendees in favor	N/A
II. Old Business	<ol style="list-style-type: none"> 1. Papyrus study-Cath lab consent forms to legal 2. Papyrus study-sent electronic file to PK PapyrusIRBsupport@biotronik.com 3. COVID19 sub-committee approval of meeting minutes 	Dawn sent to legal counsel -d done Dawn sent to company - done Dr. De Riese sent out - done	N/A N/A N/A
III. New Business	<ol style="list-style-type: none"> 1. IRB policy review every 2 years (Dr. Lutsevich) 2. IRB COVID19 subcommittee report (Dr. De Riese) 3. IRB update MCH home page information (2015) 4. Recommend Mark Roossinck “Clergy community” member 5. Reminder to submit CITI training certifications (renew Q3 years)-reminder letters by IRB chairperson/coordinator-Suggest 3-month extension due to COVID19 	PowerPoint presentation, discussion/approval full IRB Dr. De Riese reported-full IRB Outdated SharePoint information Dr. Lutsevich-IRB-1000,1(d) IRB members send certificate copies to Dawn Dawn to send reminder letters to members IRB members agreed w/3 month extension	N/A Dawn Dawn/CEO IRB Members Dawn-letters N/A

IRB Committee

Date: August 21, 2020

TOPIC	DISCUSSION	ACTION	Person
	<p>6. Review/sign yearly confidentiality agreement (Dr. Lutsevich)</p> <p>7. Dr. Lutsevich-officially stepping down from IRB Chair position, recommends Dr. Spellman as IRB Chair effective 9/1/20.</p>	<p>Dawn to send IRB members agreements</p> <p>Recommend Dr. Spellman as IRB Chair effective 9/1/20</p>	<p>Dawn-agreements</p> <p>Dawn-agenda item 9/4/20 for vote of IRB</p>
<p>IV. Adjournment</p>	<p>Next meeting 9/4/2020 @12pm</p>		

IRB Committee

September 4, 2020

MEMBERS: (P = PRESENT) (V = Virtual)

Alam, Nimat MD (scientific)		Palmer, James Pharm D (scientific)	V
Babatunde, Jinadu MD (scientific)		Roossinck, Mark (Clergy) (non-scientific)	V
Babcock, Rebecca, PhD (Community Member – scientific)	V	Sanchez, Crystal, MT (scientific)	V
Benton, Tim MD (scientific)		Selvan, Vani MD (scientific)	
Boccalandro, Fernando MD (scientific)	V	Shafer, Dawn RRT (IRB Coordinator)	P
Burkes, Kelli (Community Member-non scientific)	V	Spellman, Craig, DO, PhD (scientific)	P
De Riese, Cornelia MD (scientific)	V	Sredanovich, Gingie, CCO (non-scientific)	V
Leftwich, Kim RN (scientific)	V	Steen, Steve JD legal	
Nargunan, Varuna MD (scientific)		Tippin, Russell CEO (non-scientific)	

Time Called to Order: 12:05pm
 Time Adjourned: 12:27 pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Dr. Craig Spellman
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON f/up
I. Review of minutes	Minutes approved from August 21, 2020 meeting.	Motion: Dr. Spellman 2 nd : Dr. Jinadu Full IRB attendees in favor	N/A
II. Old Business	<ol style="list-style-type: none"> 1. Re-review policy IRB 1000, every 2 years. PowerPoint recommendations from 8/21/20 IRB meeting to be sent again by Dawn to all members. 2. IRB COVID19 subcommittee report (Dr. De Riese) 3. IRB Coordinator to update old IRB information on home page (2015), update with chair, coordinator, members, contacts, submission forms, listing IRB under departments>Med Staff, etc. 4. Mark Roossinck "Clergy community" member, full IRB recommendation, need to get CEO approval letter 5. Reminder to all members about CITI training certificates (renew Q3 years) and Chair recommends a 3-month extension due to COVID 6. Review/sign yearly confidentiality agreements by IRB members 	IRB 1000 w/PowerPoint to all members. Dawn sent 9/8/20 No subcommittee report Dawn- SharePoint update information, internal/external access Dawn presented file to CEO, obtained signature Dawn contacting members w/expired certificates Dawn sending members agreements to sign	Members/ in progress N/A Dawn-in progress N/A Dawn/in progress Dawn/in progress
III. New Business	1. CRI (Clinical Research Institute Lubbock), Cathy Lovett/Dr. John Griswold,	Overview of CRI	N/A

IRB Committee

Date: ^{Sept 4} ~~August 21, 2020~~

TOPIC	DISCUSSION	ACTION	Person
	<p>explanation of CRI, separate from IRB, liaison to IRB, help with studies</p> <p>2. Vote IRB Chair (IRB 1000, pg3, 1(b)-recommend Dr. Spellman</p> <p>3. Pharmacy studies-PGY1 Residents Ngo (2020D004), Epley (2020D006), Anderson (2020D005), Li (2020D007)</p> <p>4. New projects received/reviewers-Dr. Babcock, Dr. Boccalandro, Dr. Spellman and Dr. De Riese. To distribute reviews amongst all members and prevent overload. Many Residents submitting proposals/studies and the need to facilitate with current resources.</p>	<p>Dr. De Riese motion, 2nd Dr. Babcock, Full IRB approval</p> <p>Dr. Spellman-reported on expedited review by Dr. Lutsevich, no continuing reviews</p> <p>Reviewers appointed to streamline/simplify projects/submissions as new IRB Chair</p>	<p>N/A</p> <p>N/A</p> <p>N/A</p>
<p>IV. Adjournment</p>	<p>Next meeting 10/2/2020 @12pm</p>		

IRB Committee

MEMBERS: (P = PRESENT) (V = Virtual)

Alam, Nimat MD (scientific)		Palmer, James Pharm D (scientific)	V
Babatunde, Jinadu MD (scientific)	P	Roossinck, Mark (Clergy) (non-scientific)	V
Babcock, Rebecca, PhD (Community Member – scientific)	V	Sanchez, Crystal, MT (scientific)	V
Benton, Tim MD (scientific)		Selvan, Vani MD (scientific)	
Boccalandro, Fernando MD (scientific)	V	Shafer, Dawn RRT (IRB Coordinator)	P
Burkes, Kelli (Community Member-non scientific)		Spellman, Craig, DO, PhD (scientific)	P
De Riese, Cornelia MD (scientific)	V	Sredanovich, Gingie, CCO (non-scientific)	V
Leftwich, Kim RN (scientific)		Steen, Steve JD legal	
Nargunan, Varuna MD (scientific)	V	Tippin, Russell CEO (non-scientific)	
Wilson, Erica Pharm D (GUEST)	V		

Time Called to Order: 12:04 pm
 Time Adjourned: 12:18 pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Dr. Craig Spellman
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON f/up
I. Review of minutes	Minutes approved from September 4, 2020 meeting.	Motion: Dr. Boccalandro 2 nd : Dr. Jinadu Full IRB attendees in favor	N/A
II. Old Business	1. Review policy IRB 1000, every 2 years. PowerPoint recommendations sent again by Dawn to all members. Discussion and approved with noted changes.	IRB 1000 to be updated w/changes by Dawn, see new business, item #1 below	N/A
	2. IRB Coordinator to update old information on home page (2015), update with chair, coordinator, members, contacts, submission forms, listing IRB under departments>Med Staff, etc.	Dawn-SharePoint update information, internal/external access	Dawn/in progress
	3. Reminder to all members about CITI training certificates (renew Q3 years) and Chair recommends a 3-month extension due to COVID	Dawn-contact members w/expired certificates	Dawn/in progress
	4. Review/sign yearly confidentiality agreements by IRB members	Dawn-send members agreements to sign	Dawn/in progress

IRB Committee

Date: October 2, 2020

TOPIC	DISCUSSION	ACTION	Person
<p>III. New Business</p>	<ol style="list-style-type: none"> 1. Welcome Dr. Rebecca Babcock-changed from alternate member to full IRB member. CEO approval letter received 9/14/2020. 2. Erica Wilson, Pharm D discussed with IRB policy MCH 2063-D and the previous Chair proposed changes/updates. Full IRB/Convened approved proposed updates. 3. Re-reviewed policy MCH IRB-1000 and powerpoint for recommended changes. Discussion/approval by Full IRB/Convened. <ol style="list-style-type: none"> a. Dawn to do updates on MCH IRB 1000 and get signatures. 4. Dr. De Riese presented a standard review study form for IRB reviewers to use to simplify process. Discussion/approval by Full IRB/Convened 5. Duke CRI-study participation with attachments sent as a courtesy to all members. 6. MRI RAD imaging study-outside IRB approved study with Permian Research Foundation Institute by Dr. Boccalandro. Dawn will send letter to RAD Carol Evans and PRI Adriana Bryan. 	<p>Dawn-obtained CEO approval letter.</p> <p>Motion: Dr. Spellman, 2nd Dr. Jinadu, Full IRB/Convened approved, see sign in sheet</p> <p>Motion: Dr. Boccalandro, 2nd Dr. Nargunan, Full IRB/Convened approved, see sign in sheet</p> <p>Dawn to update MCH 1000 with needed signatures</p> <p>Motion: Dr. Boccalandro, 2nd Dr. Jinadu, Full IRB/Convened approved, see sign in sheet</p> <p>None</p> <p>Dawn sent courtesy approval letter 10/9/20-Done</p>	<p>N/A</p> <p>N/A</p> <p>N/A</p> <p>Dawn/in progress</p> <p>N/A</p> <p>N/A</p> <p>N/A</p>
<p>IV. Adjournment</p>	<p>Next meeting 11/6/2020 @12pm</p>		

IRB Committee

November 6, 2020

MEMBERS: (P = PRESENT) (V = Virtual)

Alam, Nimat MD (scientific)		Palmer, James Pharm D (scientific)	
Babatunde, Jinadu MD (scientific)		Roossinck, Mark (Clergy) (non-scientific)	
Babcock, Rebecca, PhD (Community Member – scientific)		Sanchez, Crystal, MT (scientific)	
Benton, Tim MD (scientific)		Selvan, Vani MD (scientific)	
Boccalandro, Fernando MD (scientific)	P	Shafer, Dawn RRT (IRB Coordinator)	P
Burkes, Kelli (Community Member-non scientific)		Spellman, Craig, DO, PhD (scientific)	P
De Riese, Cornelia MD (scientific)	P	Sredanovich, Gingie, CCO (non-scientific)	
Leftwich, Kim RN (scientific)		Steen, Steve JD legal	
Nargunan, Varuna MD (scientific)		Tippin, Russell CEO (non-scientific)	

Time Called to Order: 12:08 pm
 Time Adjourned: 12:30 pm
 Location: Physician Lounge Conference Room – Zoom Meeting
 Chairman: Dr. Craig Spellman
 Recorder: Dawn Shafer, IRB Coordinator

MIRB-1000 / I. g):
 A quorum of the IRB shall be necessary for the transaction of Business. A quorum shall consist of a majority of the members, including at least one member whose primary concerns are in nonscientific areas. A concurrence of a majority of the members voting at any meeting shall be necessary in matters relating to the business of the IRB.

Other attendees: see sign in sheet

TOPIC	DISCUSSION	ACTION	PERSON f/up
I. Review of minutes	Minutes approved from October 2, 2020 meeting.	Motion: Dr. Boccalandro 2 nd : Dr. De Riese Full IRB attendees in favor	N/A
II. Old Business	<ol style="list-style-type: none"> Review policy IRB 1000 every 2 years. PowerPoint recommendations sent again by Dawn to all members. Discussion and approved with noted changes. IRB Coordinator to update old information on home page (2015), update with chair, coordinator, members, contacts, submission forms, listing IRB under departments>Med Staff, etc. Reminder to all members about CITI training certificates (renew Q3 years) and Chair recommends a 3-month extension due to COVID Review/sign yearly confidentiality agreements by IRB members 	Policy MCH 1000 being updated w/changes by Dawn Dawn-SharePoint update information, internal/external access Dawn-contact members w/expired certificates Dawn-send members agreements to sign	Dawn-in progress Dawn-in progress Dawn-in progress Dawn-in progress

TOPIC	DISCUSSION	ACTION	Person
<p>III. New Business</p>	<ol style="list-style-type: none"> 1. Welcome IRB alternate members: Dr. John Maher and Dr. Tara Deaver. CEO approval letters received 11/3/2020. 2. Mass shooting study proposal (Univ Calif-Irvine) members discussed all data must be de-identified, MCH data cohort with 19 other sites, total #4350 affected people in study. Univ Calif-I author PI has published many articles. Identifying data to be scrubbed. Dr. Pinnow (PI) and Dr. Aluyen (Co-PI) attended virtually for Q&A's from members. Most IRB members @MCH debriefing with DNV for accreditation. Motion to approve by Full IRB/Convened. 3. Review policy MCH 2059 "Investigational Study Compensation". Group discussed importance of the policy and recommended to add: (8) This policy to be reviewed every 2 years. 	<p>Dawn-CEO approval letters 11/3/2020.</p> <p>Motion by Spellman, 2nd by Boccalandro, Full IRB Convened approved, no oppose, no abstain.</p> <p>Motion by Boccalandro, 2nd by De Riese, Full IRB Convened approved, no oppose, no abstain.</p>	<p>N/A</p> <p>N/A</p> <p>N/A</p>
<p>IV. Adjournment</p>	<p>Next meeting 12/4/2020 @12pm</p>		



Investor Statement

September 30, 2020- December 31, 2020

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown, Jarrod Patterson
Hilltop Independent Network Managed
Accounts

Ector County Hospital District

ECTOR COUNTY HOSPITAL DISTRICT
December 31,2020

Yield Summary

SECTOR	COST BASIS	Weighted Avg Yield	Market Value	Gain/Loss
SHORT-TERM INVESTMENTS	\$ 51,877,722.00	0.093%	\$ 51,873,093.00	\$ -4,629.00
TOTAL	\$ 51,877,722.00	0.093%	\$ 51,873,093.00	\$ -4,629.00

	12-31-2020	12-31-2019
13 WEEK TREASURY BILL	0.065%	1.51%
5 YEAR TREASURY BILL	0.361%	1.68%
10 YEAR TREASURY NOTE	0.917%	1.898%
30 YEAR TREASURY NOTE	1.646%	2.352%

The information is based on data received. Information supporting the recommendation is enclosed.

Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and

Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

Holdings Detail As of Dec 31, 2020



Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM	Yield	S&P Rate
26761549		\$ 3,098,992	\$ 3,113,721	\$ -691	-0.02 %	6.00 %					0.00 %	
US Treasury Bill 06/03/21 912796A41	1,600,000	1,599,693	1,599,456	-237	-0.01	3.08	0.41	Jun 3, 2021	\$ 99.97	0.09 %	0.00	NR
US Treasury Bill 11/04/21 9127964W6	1,500,000	1,499,299	1,498,845	-454	-0.03	2.89	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
Cash			15,420			0.03				—	—	NR
38285456		3,199,248	3,253,662	-551	-0.02	6.27					0.00	
US Treasury Bill 06/03/21 912796A41	2,700,000	2,699,475	2,699,082	-393	-0.01	5.20	0.41	Jun 3, 2021	99.97	0.09	0.00	NR
US Treasury Bill 11/04/21 9127964W6	500,000	499,773	499,615	-158	-0.03	0.96	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
Cash			54,965			0.11				—	—	NR
26761610		2,199,418	2,292,107	-424	-0.02	4.42					0.00	
US Treasury Bill 06/03/21 912796A41	1,600,000	1,599,693	1,599,456	-237	-0.01	3.08	0.41	Jun 3, 2021	99.97	0.09	0.00	NR
US Treasury Bill 11/04/21 9127964W6	600,000	599,726	599,538	-188	-0.03	1.16	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
Cash			93,113			0.18				—	—	NR
26761530		5,347,378	5,400,044	-2,142	-0.04	10.41					0.00	
US Treasury Bill 11/04/21 9127964W6	750,000	749,655	749,422	-232	-0.03	1.44	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
US Treasury Bill 12/02/21 9127965G0	4,600,000	4,597,723	4,595,814	-1,909	-0.04	8.86	0.91	Dec 2, 2021	99.91	0.11	0.00	NR
Cash			54,808			0.11				—	—	NR
26761506		34,789,000	34,798,128	-238	0.00	67.08					0.00	
US Treasury Bill 04/08/21 9127964X4	19,000,000	18,993,599	18,996,200	2,601	0.01	36.62	0.26	Apr 8, 2021	99.98	0.09	0.00	NR
US Treasury Bill 11/04/21 9127964W6	5,000,000	4,997,641	4,996,150	-1,491	-0.03	9.63	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
US Treasury Bill 12/02/21 9127965G0	3,000,000	2,998,519	2,997,270	-1,249	-0.04	5.78	0.91	Dec 2, 2021	99.91	0.11	0.00	NR
US Treasury Bill 03/04/21 9127964F3	7,800,000	7,799,241	7,799,142	-99	0.00	15.04	0.16	Mar 4, 2021	99.99	0.08	0.00	NR
Cash			9,366			0.02				—	—	NR
38285461		2,999,177	3,015,430	-584	-0.02	5.81					0.00	
US Treasury Bill 06/03/21 912796A41	2,100,000	2,099,594	2,099,286	-308	-0.01	4.05	0.41	Jun 3, 2021	99.97	0.09	0.00	NR
US Treasury Bill 11/04/21 9127964W6	900,000	899,584	899,307	-277	-0.03	1.73	0.83	Nov 4, 2021	99.92	0.10	0.00	NR
Cash			16,837			0.03				—	—	NR
Total		51,633,213	51,873,093	-4,629	-0.01						0.00	

¹ Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records. However cash is not included in the 'Cost Basis' total figures.

² Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

³ Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

Bond Analysis As of Dec 31, 2020



Overview ¹

Total Number of Issues	14
Face Value	51,650,000
Market Value	\$ 51,628,584
Long/Intermediate Term Average S&P Rating ²	—
Long/Intermediate Term Average Moody's Rating ²	—

Statistics ¹

Average Bond Yield ³	0.00 %
Average Yield to Maturity	0.09 %
Average Yield to Worst	0.09 %
Average Coupon	0.00 %
Average Modified Duration (Years)	0.47
Average Effective Duration (Years)	0.47
Average Duration to Worst	0.47
Average Convexity (par)	0.00

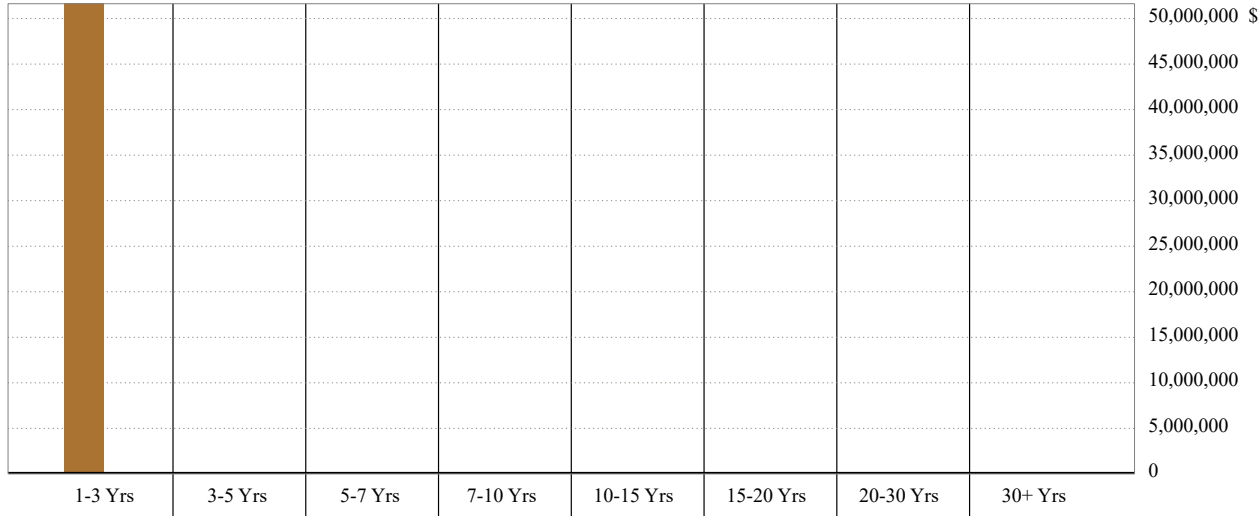
ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

Bond Analysis As of Dec 31, 2020



Bond Maturity vs. Call Date Distribution

Maturity | Call Date



Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 51,628,584	100.00 %	—	—

Bond Distribution by S&P Rating ¹⁴⁵



Bond Distribution by Type ¹⁶



ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

Bond Analysis As of Dec 31, 2020



Bond Distribution by Moody Rating ¹⁷⁵



Bond Coupon Concentration ⁸



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 3 An indication of the interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 4 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 5 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 6 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 7 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.
- 8 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.



MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report – First Quarter 2021**
DATE: February 2, 2021

The Investment Report of Ector County Hospital District for the first quarter ended December 31, 2020 will be presented at the Finance Committee meeting February 2, 2021. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the first quarter of fiscal 2021 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of December 31, 2020 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

Steve Ewing
Investment Officer

MEMORANDUM

DATE: February 2, 2021

TO: Ector County Hospital District Board of Directors

FROM: Steve Ewing, Chief Financial Officer

SUBJECT: Review, Revision and Re-Adoption of Ector County Hospital District Investment Policy

Attached is the District's Investment Policy for annual review and reaffirmation.

There are no changes proposed to the Investment Policy and it remains in compliance with the Public Funds Investment Act. The Board will also approve the reappointment of the following Broker/Dealers (page 10):

- Hilltop Securities Independent Network (Long Term Investment Funds)
- Prosperity Bank (Endowments)
- Frost Bank (Operating, Payroll and Money Market Accounts)

Please contact me if you have any questions.

**ECTOR COUNTY HOSPITAL DISTRICT
(Medical Center Health System)
INVESTMENT POLICY**

**EFFECTIVE: December, 1999
Reaffirmed: February 02, 2021**

POLICY STATEMENT

The Ector County Hospital District seeks to optimize the rate of return on available cash reserves while emphasizing safety of principal and retaining sufficient liquidity to meet projected financial needs. The investment portfolio shall be designed to attain a reasonable rate of return throughout budgetary and economic cycles, taking into account the District's investment risk constraints, cash flow requirements and state and federal laws that may restrict the placement of District funds.

STANDARD OF CARE

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

POLICY OBJECTIVES

Investment of funds shall be governed by the following objectives in order of priority:

A. Safety of Principal

1. Safety of principal and compliance with applicable state laws (Public Funds Investment Act [PFIA]) are the foremost objectives of the District. Each investment transaction shall seek to ensure that potential capital losses are avoided.
2. The District will not make investments for the purpose of trading or speculation.

B. Liquidity

1. The District's portfolio will maintain sufficient liquidity through structuring maturities that enable it to meet all financial requirements which might reasonably be anticipated.

C. Diversification

1. In accordance with applicable laws, the District will diversify its investments to avoid incurring unreasonable and avoidable risks regarding specific security types or concentrations within individual financial institutions. Investment decisions should not incur unreasonable investment risks in order to obtain current or long term investment income.
2. Maturities will be structured to allow for continued liquidity and investment opportunities. Selected maturities shall provide for income, stability and liquidity.
3. The District may solicit bids in determining which investment opportunities to consider. Bids or offers may be solicited orally, in writing or electronically.

INVESTMENT STRATEGIES

A written investment strategy must be developed for each of the District's Funds. These strategies should include the following:

1. The investment objective for that particular fund.
2. An understanding of the suitability of the investment to the District's financial requirements.
3. Preservation and safety of principal.
4. Liquidity.
5. Marketability of investment if need arises to liquidate prior to maturity.
6. Diversification.
7. Yield.

The investment strategies are an integral part of the District's investment policy and are attached as addendum "A".

AUTHORIZED INVESTMENTS

All investments must be restricted to the following:

1. Obligations of the United States or its agencies and instrumentalities.
2. Direct obligations of the state of Texas or its agencies and instrumentalities.
3. Obligations of states, agencies, counties, cities and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.
4. Collateralized Mortgage Obligations directly issued by a Federal Agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States.
5. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective instrumentalities.
6. Certificates of Deposit and Share Certificates are Authorized Investments:
 - a) A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution and is:
 - 1) guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor;
 - 2) secured by obligations that are described by this policy (including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities of the nature described in "investments not allowed" in this policy); or,
 - 3) secured in any other manner and amount provided by law for deposits of ECHD.
 - b) In addition to the authority to invest funds in certificates of deposit under Subsection (a), an investment in certificates of deposit made in accordance with the following conditions is an authorized investment under this subchapter:
 - 1) the funds are invested by ECHD through a depository institution that is selected by ECHD;
 - 2) the depository institution selected by ECHD under subdivision (1) arranges for the deposit of the funds in certificates of deposit in one or

more federally insured depository institutions, wherever located, for the account of ECHD;

- 3) the full amount of the principal and accrued interest of each of the certificates of deposit is insured by the United States or an instrumentality of the United States;
 - 4) the depository institution selected by ECHD under Subdivision (1) acts as custodian for ECHD with respect to the certificates of deposit issued for the account of ECHD;
 - 5) at the same time that the funds are deposited and the certificates of deposit are issued for the account of ECHD, the depository institution selected under subdivision (1) receives an amount of deposits from customers of other federally insured depository institutions, wherever located, that is equal to or greater than the amount of the funds invested by ECHD through the depository institution selected under subdivision (1).
7. Repurchase agreement if the repurchase agreement:
- a) has a defined termination date;
 - b) is secured by obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA;
 - c) is pledged to the District, held in the District's name and deposited at the time the investment is made with the District or with a third party selected and approved by the District; and
 - d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.
 - e) notwithstanding any other law, the term of any reverse security purchase agreement may not exceed ninety (90) days after the date the reverse security repurchase agreement is delivered;
 - f) money received by the District under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the terms of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

The term "repurchase agreement" shall mean a simultaneous agreement to buy, hold for a specified time, and sell back at a future date obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA, at a market value at the time the funds are disbursed of not less than the principal amount of the funds dispersed. The term includes a direct security repurchase agreement and a reverse security repurchase agreement.

8. A no-load money market mutual fund if the mutual fund:
- a) is registered with and regulated by the Securities and Exchange Commission;
 - b) provides the District a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
 - c) has a dollar-weighted average stated maturity of 90 days or fewer;
 - d) includes in its investment objectives the maintenance of a stable net asset value of \$1.00 for each share.
9. A no-load mutual Fund if the mutual Fund:
- a) is registered with the Securities and Exchange Commission;
 - b) has an average weighted maturity of less than two years;

- c) is invested exclusively in obligations which are authorized investments under the Ector County Hospital District Investment Policy;
 - d) is continuously rated as to investment quality by at least one nationally recognized investment rating firm of not less than AAA or its equivalent; and
 - e) conforms to the requirements set forth in 2256.016(b) and (c) of the Public Funds Investment Act relating to the eligibility of investment pools to receive and invest funds of investing entities.
10. Banker's Acceptances is an authorized investment if it:
- a) Has a stated maturity of 270 days or fewer from the date of its issuance;
 - b) will be, in accordance with its terms, liquidated in full at maturity;
 - c) is eligible for collateral for borrowing from a Federal Reserve Bank; and
 - d) is accepted by a bank organized and existing under the laws of the United States or any state, if the short-term obligations of the bank, or of a bank holding company of which the bank is the largest subsidiary, are rated not less than A-1 or P-1 or an equivalent rating by at least one nationally recognized credit rating agency.
11. Commercial paper is an authorized investment under this policy if the commercial paper:
- a) has a stated maturity of 270 days or fewer from the date of its issuance; and
 - b) is rated not less than A-1 or P-1 or an equivalent rating by at least:
 - 1) two nationally recognized credit rating agencies; or
 - 2) one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

The District shall not:

1. Invest in the aggregate more than 80% of the District's monthly average fund balance, excluding bond proceeds and reserves and other funds held for debt service in money market funds described in above or mutual funds described in above;
2. Invest in the aggregate more than 15% of the District's monthly average fund balance, excluding bond proceeds and reserves and other Funds held for debt service, in mutual Funds described in above;
3. Invest any portion of bond proceeds, reserves and Funds held for debt service, in mutual Funds described in above;
4. Invest District funds or funds under District's control including bond proceeds and reserves and other funds held for debt service in any one mutual fund in amount that exceeds 10% of the total assets of the mutual fund.

INVESTMENTS NOT AUTHORIZED

The following are investments not to be purchased by the District:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; and
4. Collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

MATURITIES

Structuring of the investment portfolio shall be in accordance with the District's Investment policy and the specific strategies developed for each fund.

COLLATERALIZATION

All District Funds held as a demand or a time deposit by a depository institution expressly authorized by law to accept a public entity's time or demand deposits shall be collateralized as provided in Chapter 2257 of Texas Government Code "Collateral for Public Funds".

INVESTMENT OFFICER

The Chief Financial Officer shall be designated as the District's Investment Officer/Investment Advisor and is responsible for the investment of the District's Funds. The investment Officer will review and approve all transactions conducted within the investment portfolio. The Investment Officer and Chairperson of the Finance Committee, or a designated alternate, shall review all transactions and shall be responsible for monitoring and reviewing all investment activity on a regular basis. The investment Officer shall exercise the judgment and care, under prevailing circumstances, that a prudent person would exercise in the management of the person's own affairs. Unless authorized by law, no other person may deposit, withdraw, transfer or manage in any other manner the funds of the District.

INVESTMENT TRAINING

1. Board Members – Each member of the District's Board of Directors shall attend at least one training session relating to their responsibilities regarding investments within six months after taking office.
2. Investment Officer – (1) The Chief Financial Officer and any other investment Officer of the District shall attend at least one training session related to their responsibilities regarding investments within twelve months after taking office; and (2) attend an investment training session not less than once in a two-year period and receive a minimum of 10 hours of instruction relating to their investment responsibilities

Training must be provided by an independent source and include education in investment controls, security risks, strategy risks, market risks and compliance with the Public Funds Investment Act.

CONFLICT OF INTEREST

Any investment officer for the District who has a personal business relationship with a business organization offering to engage in an investment transaction with the District, shall file a statement disclosing that personal business interest. Any investment officer of the District who is related within the second degree of affinity or consanguinity as determined under chapter 573 of the Texas Government Code to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship. A statement under this section shall be filed with the Texas Ethics Commission and the Board of Directors of the District.

The investment officer has a personal business relationship with an organization if:

1. the investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;

2. funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or,
3. the investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

BROKERS/DEALERS

The District will utilize a minimum of three different broker/dealers in obtaining its investment purchases. A bidding process will be utilized to verify the competitiveness of each firm's rates of return when deemed necessary.

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the District. A business organization includes investment pools. Nothing in this section relieves the District of the responsibility for monitoring investments made by the District to determine that they are in compliance with the investment policy. The qualified representative of the business organization offering to engage in an investment transaction with the District shall execute a written instrument in a form acceptable to the District and the business organization substantially to the effect that the business organization has:

1. Received and reviewed the investment policy of the District; and,
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District investment policy, except to the extent that this authorization is dependent on an analysis of the makeup of the entity's entire portfolio or requires an interpretation of subjective investment standards.

The District shall on an annual basis review, revise and adopt a list of qualified brokers that are authorized to engage in investment transactions with the District.

REPORTING REQUIREMENTS

A. Internal Reports

The monthly internal financial statements will reflect all investment activities and proper accounting practices will be followed. On a quarterly basis, the designated Investment Officer of the district shall prepare a written report of all investment transactions for all Funds of the district, in compliance with section 2256.023 of the PFIA. The report must be submitted to the Finance Committee and the Hospital Administrator and the Board of Directors and must:

1. Describe in detail the investment position of the District, on the date of the report;
2. Be prepared and signed by all Investment Officers;
3. Contain a summary statement prepared in compliance with generally accepted accounting principles, of each pooled Fund group that states the (a) beginning market value for the report period; (b) additions and changes to the market value during the period; and (c) ending market value for the period; and (d) fully accrued interest for the reporting period;
4. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type;
5. State the maturity date of each invested asset;
6. State the account or Fund or pooled group fund of the District for which each investment was acquired; and

7. State the portfolio is in compliance with the District' investment strategy and the PFIA.

If the District invests in other than money market mutual funds, investment pools or accounts offered by its depository bank in the form of certificates of deposit, or money market accounts or similar accounts, the reports prepared by the investment officers under this section shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the governing body by that auditor.

B. External Reports

A compliance audit of management controls on investments and adherence to the District's investment policy shall be performed by an independent auditor in conjunction with the District's annual financial audit. The results of this report should be submitted to the Board of Directors and Hospital Administrator.

C. Other Reports

On at least an annual basis, the stated market values of each investment shall be reviewed by an independent third party. A report of such review shall be reported to the Finance Committee of the Board of Directors.

REVIEW OF INVESTMENT POLICY

This policy including all investment strategies must be reviewed by the Board of Directors not less than annually. The Board shall adopt a written resolution stating that it has reviewed the investment policy and strategies. Such resolution shall record any changes made to either the investment policy or investment strategies.

ADDENDUM A

Investment Strategies

GENERAL OPERATING FUNDS

The purpose of these funds is to provide for payment of operating expenses, payroll and normal capital expenditures. The investment objective will ensure that these daily cash needs are met. Anticipated level of funds needed to be available on a daily basis is estimated at approximately \$2 million to \$4 million. Authorized investments should be highly liquid. Suitable investments for this fund are all investments allowed by this policy if authorized by the Public Funds Investment Act (PFIA). These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the Fund. When individual investments are purchased, the maturity shall not exceed 31 days.

DEBT SERVICE FUNDS

The purpose of these funds is to ensure that adequate monies are set aside for payment of further principal and interest on the District's indebtedness and to maintain compliance with any and all debt covenant requirements relating to the advance funding of indebtedness. The investment objective will ensure that these requirements are met. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased the maturity shall approximate the due dates of principal and interest payments on the indebtedness.

DISPROPORTIONATE SHARE FUNDS

The purpose of these funds is to provide improved access to healthcare services for indigents. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Authorized investments shall have stated maturity dates that approximate the anticipated qualified expenditures of the District. When individual investments are purchased for this Fund, the maturity should not exceed ten years.

FUNDED DEPRECIATION FUNDS

The purpose of these funds is to provide monies for future purchases of capital equipment. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should not exceed ten years.

SELF-INSURANCE FUNDS

The purpose of these funds is to provide monies for future expenditures related to workers' compensation, malpractice and other legal claim or settlements. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should not exceed ten years.

BOARD DESIGNATED FUNDS

The purpose of these funds is to provide monies for future capital expenditures or other major projects as designated by the Board of Directors. The investment objective of this fund will ensure that monies will be available if and when financial needs arise as so determined by the Board. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be spread over a period of one month to ten years.

LIABILITY FUNDS

The purpose of these funds is to provide monies for future payments to liabilities. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should be spread over a period of one month to ten years.

TAX REVENUE FUNDS

The purpose of these funds is to receive monies related to ad valorem and sales tax collections of the District and then transfer those monies to other funds when needed. Ad valorem tax monies are utilized for debt service payments and costs of indigent care and thus are transferred to Debt Service Funds and General Operating Funds when needed. Sales tax monies are utilized for capital expenditures and operating costs are transferred to the General Operating Fund when needed. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be twelve months or less since these funds are usually transferred within a short period of time after receipt.

TRUSTEE HELD FUNDS

(1) These monies are related to the proceeds from Bond issues as approved and authorized by the Board of Directors and are held in safekeeping by the Trustee. Construction Funds will be utilized for payment of construction costs related to the authorized construction or expansion project. Authorized investments will be highly liquid focusing primarily on money market accounts and demand deposit accounts as these funds should be fully utilized within the next few months.

(2) Debt Reserve Funds must be maintained throughout the life of the indebtedness as required by the Bond Agreement. This fund will be utilized only if the District is in default on its debt service payments. The investment objective will consider market conditions, debt covenants and Arbitrage regulation compliance. Obligations of the United States Government or its agencies and instrumentalities and money market funds are suitable investments for this fund. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities shall not be greater than the life of the corresponding indebtedness.

REVOCABLE TRUST ENDOWMENT FUNDS

The purpose of this Trust is provide funding for endowed chairs to promote excellence in clinical care of patients, clinical programs, clinical practice, and graduate medical education at Texas Tech University Health Sciences Center at the Permian Basin, University of Texas Permian Basin and at the Odessa Junior College District. These funds may invested by the appointed Trustee as allowed for and in compliance with the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Disbursement of fund earnings will occur in March of each year, commencing in March 2008, and shall be disbursed in accordance with the provisions of the applicable Endowment Trust Agreement.

BROKERS/DEALERS

PFIA requires the Board to approve on an annual basis, all brokers/dealers for the purpose of investing the District's funds. The Board policy further requires that there be a minimum of three (3) brokers/dealers which the District does business with. The Board approved the following Brokers/Dealers for the District;

- (1) Reappoint: Hilltop Securities Independent Network
- (2) Reappoint: Prosperity Bank
- (3) Reappoint: Frost Bank (Operating, Payroll and Money Market accounts)

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET AMOUNT	VAR.%	PRIOR YEAR AMOUNT	VAR.%	ACTUAL	BUDGET AMOUNT	VAR.%	PRIOR YEAR AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	925	1,095	-15.5%	1,251	-26.1%	2,971	3,266	-9.0%	3,542	-16.1%
Neonatal ICU (NICU)	30	29	3.4%	36	-16.7%	75	86	-12.8%	91	-17.6%
Total Admissions	955	1,124	-15.0%	1,287	-25.8%	3,046	3,352	-9.1%	3,633	-16.2%
Patient Days										
Adult & Pediatric	4,148	3,979	4.2%	4,511	-8.0%	12,770	11,870	7.6%	12,433	2.7%
ICU	429	362	18.5%	396	8.3%	1,229	1,081	13.7%	1,086	13.2%
CCU	423	369	14.6%	423	0.0%	1,301	1,101	18.2%	1,158	12.3%
NICU	325	495	-34.3%	574	-43.4%	963	1,477	-34.8%	1,654	-41.8%
Total Patient Days	5,325	5,205	2.3%	5,904	-9.8%	16,263	15,529	4.7%	16,331	-0.4%
Observation (Obs) Days	496	767	-35.3%	939	-47.2%	1,743	2,287	-23.8%	2,561	-31.9%
Nursery Days	295	308	-4.2%	315	-6.3%	885	919	-3.7%	925	-4.3%
Total Occupied Beds / Bassinets	6,116	6,280	-2.6%	7,158	-14.6%	18,891	18,735	0.8%	19,817	-4.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.41	4.30	25.7%	4.26	26.9%	5.15	4.30	19.7%	4.14	24.3%
NICU	10.83	17.07	-36.5%	15.94	-32.1%	12.84	17.17	-25.2%	18.18	-29.4%
Total ALOS	5.58	4.63	20.4%	4.59	21.5%	5.34	4.63	15.2%	4.50	18.8%
Acute / Adult & Pediatric w/o OB	6.47			5.11	26.5%	6.14			4.99	23.1%
Average Daily Census	171.8	167.9	2.3%	190.5	-9.8%	176.8	168.8	4.7%	177.5	-0.4%
Hospital Case Mix Index (CMI)	1.7831	1.5944	11.8%	1.5538	14.8%	1.7293	1.5944	8.5%	1.5543	11.3%
Medicare										
Admissions	317	393	-19.3%	458	-30.8%	1,051	1,172	-10.3%	1,291	-18.6%
Patient Days	2,211	1,885	17.3%	2,133	3.7%	6,640	5,624	18.1%	6,012	10.4%
Average Length of Stay	6.97	4.80	45.4%	4.66	49.8%	6.32	4.80	31.7%	4.66	35.7%
Case Mix Index	2.1458			1.8125	18.4%	2.0475			1.8290	11.9%
Medicaid										
Admissions	157	141	11.3%	175	-10.3%	428	419	2.1%	462	-7.4%
Patient Days	606	704	-13.9%	863	-29.8%	1,738	2,101	-17.3%	2,316	-25.0%
Average Length of Stay	3.86	4.99	-22.7%	4.93	-21.7%	4.06	5.01	-19.0%	5.01	-19.0%
Case Mix Index	1.0232			1.0925	-6.3%	1.0762			1.0467	2.8%
Commercial										
Admissions	251	304	-17.4%	346	-27.5%	824	907	-9.2%	999	-17.5%
Patient Days	1,289	1,337	-3.6%	1,549	-16.8%	3,944	3,988	-1.1%	4,244	-7.1%
Average Length of Stay	5.14	4.40	16.8%	4.48	14.7%	4.79	4.40	8.9%	4.25	12.7%
Case Mix Index	1.7518			1.4567	20.3%	1.7051			1.4596	16.8%
Self Pay										
Admissions	202	260	-22.3%	276	-26.8%	662	776	-14.7%	797	-16.9%
Patient Days	1,065	1,198	-11.1%	1,184	-10.1%	3,484	3,573	-2.5%	3,294	5.8%
Average Length of Stay	5.27	4.61	14.4%	4.29	22.9%	5.26	4.60	14.3%	4.13	27.3%
Case Mix Index	1.6619			1.4503	14.6%	1.5812			1.4294	10.6%
All Other										
Admissions	28	26	7.7%	32	-12.5%	81	78	3.8%	84	-3.6%
Patient Days	154	135	14.1%	175	-12.0%	457	403	13.4%	465	-1.7%
Average Length of Stay	5.50	5.19	5.9%	5.47	0.6%	5.64	5.17	9.2%	5.54	1.9%
Case Mix Index	2.0864			1.7238	21.0%	1.9525			1.8995	2.8%
Radiology										
InPatient	4,055	4,023	0.8%	4,761	-14.8%	12,019	12,004	0.1%	13,210	-9.0%
OutPatient	6,185	7,131	-13.3%	8,153	-24.1%	19,547	21,272	-8.1%	25,287	-22.7%
Cath Lab										
InPatient	335	442	-24.2%	438	-23.5%	1,211	1,318	-8.1%	1,482	-18.3%
OutPatient	684	566	20.8%	421	62.5%	1,885	1,689	11.6%	1,704	10.6%
Laboratory										
InPatient	79,011	57,231	38.1%	74,598	5.9%	230,184	170,727	34.8%	209,433	9.9%
OutPatient	47,860	57,723	-17.1%	62,079	-22.9%	165,523	172,193	-3.9%	186,423	-11.2%
Other										
Deliveries	182	182	0.0%	197	-7.6%	539	542	-0.6%	551	-2.2%
Surgical Cases										
InPatient	170	265	-35.8%	296	-42.6%	567	790	-28.2%	879	-35.5%
OutPatient	386	512	-24.6%	518	-25.5%	1,408	1,527	-7.8%	1,638	-14.0%
Total Surgical Cases	556	777	-28.4%	814	-31.7%	1,975	2,317	-14.8%	2,517	-21.5%
GI Procedures (Endo)										
InPatient	67	146	-54.1%	172	-61.0%	271	436	-37.8%	503	-46.1%
OutPatient	96	235	-59.1%	292	-67.1%	355	701	-49.4%	835	-57.5%
Total GI Procedures	163	381	-57.2%	464	-64.9%	626	1,137	-44.9%	1,338	-53.2%

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2020

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	2,747	3,565	-22.9%	5,167	-46.8%	9,058	10,580	-14.4%	14,492	-37.5%
Observation Days	496	767	-35.3%	939	-47.2%	1,743	2,287	-23.8%	2,561	-31.9%
Other O/P Occasions of Service	15,649	18,063	-13.4%	20,173	-22.4%	51,501	53,884	-4.4%	59,971	-14.1%
Total O/P Occasions of Svc.	18,892	22,395	-15.6%	26,279	-28.1%	62,302	66,751	-6.7%	77,024	-19.1%
Hospital Operations										
Manhours Paid	265,167	263,557	0.6%	286,337	-7.4%	774,801	790,275	-2.0%	852,858	-9.2%
FTE's	1,496.9	1,487.8	0.6%	1,616.4	-7.4%	1,473.8	1,503.2	-2.0%	1,622.3	-9.2%
Adjusted Patient Days	8,985	9,347	-3.9%	10,796	-16.8%	27,960	28,537	-2.0%	31,063	-10.0%
Hours / Adjusted Patient Day	29.51	28.20	4.7%	26.52	11.3%	27.71	27.69	0.1%	27.46	0.9%
Occupancy - Actual Beds	49.2%	48.1%	2.3%	53.5%	-8.0%	50.7%	48.4%	4.7%	50.9%	-0.4%
FTE's / Adjusted Occupied Bed	5.2	4.9	4.7%	4.6	11.3%	4.8	4.8	0.1%	4.8	0.9%
InPatient Rehab Unit										
Admissions	-	31	-100.0%	37	-100.0%	56	92	-39.1%	109	-48.6%
Patient Days	17	415	-95.9%	516	-96.7%	880	1,237	-28.9%	1,430	-38.5%
Average Length of Stay	0.0	13.4	-100.0%	13.9	-100.0%	15.7	13.4	16.9%	13.1	19.8%
Manhours Paid	619	8,008	-92.3%	6,459	-90.4%	17,132	23,973	-28.5%	18,531	-7.6%
FTE's	3.5	45.2	-92.3%	36.5	-90.4%	32.6	45.6	-28.5%	35.2	-7.6%
Center for Primary Care - Clements										
Total Medical Visits	1,351	1,009	33.9%	920	46.8%	4,420	3,009	46.9%	2,930	50.9%
Manhours Paid	3,562	3,382	5.3%	3,098	15.0%	10,575	10,139	4.3%	9,591	10.3%
FTE's	20.1	19.1	5.3%	17.5	15.0%	20.1	19.3	4.3%	18.2	10.3%
Center for Primary Care - West University										
Total Medical Visits	-	440	-100.0%	287	-100.0%	-	1,313	-100.0%	1,456	-100.0%
Manhours Paid	-	1,387	-100.0%	1,485	-100.0%	-	4,159	-100.0%	4,907	-100.0%
FTE's	0.0	7.8	-100.0%	8.4	-100.0%	0.0	7.9	-100.0%	9.3	-100.0%
Total ECHD Operations										
Total Admissions	955	1,155	-17.3%	1,324	-27.9%	3,102	3,444	-9.9%	3,742	-17.1%
Total Patient Days	5,342	5,620	-4.9%	6,420	-16.8%	17,143	16,766	2.2%	17,761	-3.5%
Total Patient and Obs Days	5,838	6,387	-8.6%	7,359	-20.7%	18,886	19,053	-0.9%	20,322	-7.1%
Total FTE's	1,520.5	1,560.0	-2.5%	1,678.8	-9.4%	1,526.5	1,576.0	-3.1%	1,685.0	-9.4%
FTE's / Adjusted Occupied Bed	5.2	4.8	9.1%	4.4	18.0%	4.8	4.8	-1.2%	4.6	3.8%
Total Adjusted Patient Days	9,014	10,092	-10.7%	11,740	-23.2%	29,491	30,070	-1.9%	33,801	-12.8%
Hours / Adjusted Patient Day	29.88	27.38	9.1%	25.33	18.0%	27.21	27.55	-1.2%	26.21	3.8%
Outpatient Factor	1.6873	1.7958	-6.0%	1.8286	-7.7%	1.7189	1.8553	-7.4%	1.9031	-9.7%
Blended O/P Factor	1.8958	2.1017	-9.8%	2.0594	-7.9%	1.9534	2.0684	-5.6%	2.1103	-7.4%
Total Adjusted Admissions	1,611	2,074	-22.3%	2,421	-33.4%	5,341	6,329	-15.6%	7,121	-25.0%
Hours / Adjusted Admisssion	167.15	133.23	25.5%	122.83	36.1%	150.25	130.91	14.8%	124.39	20.8%
FTE's - Hospital Contract	34.5	35.5	-2.7%	39.8	-13.2%	36.3	35.6	1.9%	42.8	-15.1%
FTE's - Mgmt Services	43.1	50.4	-14.4%	63.6	-32.2%	43.9	50.4	-12.9%	70.7	-37.9%
Total FTE's (including Contract)	1,598.1	1,645.8	-2.9%	1,782.2	-10.3%	1,606.7	1,662.1	-3.3%	1,798.5	-10.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.5	5.1	8.7%	4.7	16.8%	5.0	5.1	-1.4%	4.9	2.4%
ProCare FTEs	205.4	235.7	-12.9%	207.2	-0.9%	204.6	233.7	-12.4%	209.8	-2.5%
Total System FTEs	1,803.5	1,881.5	-4.1%	1,989.4	-9.3%	1,811.3	1,895.7	-4.5%	2,008.3	-9.8%
Urgent Care Visits										
JBS Clinic	458	796	-42.5%	1,251	-63.4%	1,696	2,375	-28.6%	3,193	-46.9%
West University	1,116	447	149.7%	825	35.3%	3,408	1,332	155.9%	1,859	83.3%
42nd Street	890	477	86.6%	955	-6.8%	4,530	1,423	218.3%	2,337	93.8%
Total Urgent Care Visits	2,464	1,720	43.3%	3,031	-18.7%	9,634	5,130	87.8%	7,389	30.4%
Wal-Mart Clinic Visits										
East Clinic	121	524	-76.9%	510	-76.3%	407	1,366	-70.2%	1,327	-69.3%
West Clinic	-	-	0.0%	468	-100.0%	-	-	0.0%	1,231	-100.0%
Total Wal-Mart Visits	121	524	-76.9%	978	-87.6%	407	1,366	-70.2%	2,558	-84.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
DECEMBER 2020**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 65,368,618	\$ 4,650	\$ 65,373,268
Investments	51,652,105	-	51,652,105
Patient Accounts Receivable - Gross	216,323,574	29,708,138	246,031,712
Less: 3rd Party Allowances	(127,555,758)	(4,487,958)	(132,043,715)
Bad Debt Allowance	(65,156,163)	(17,490,876)	(82,647,039)
Net Patient Accounts Receivable	23,611,653	7,729,304	31,340,958
Taxes Receivable	6,406,045	-	6,406,045
Accounts Receivable - Other	14,180,934	29,793	14,210,728
Inventories	7,648,571	398,279	8,046,851
Prepaid Expenses	4,141,659	178,936	4,320,595
Total Current Assets	173,009,586	8,340,963	181,350,550
CAPITAL ASSETS:			
Property and Equipment	485,783,975	467,364	486,251,339
Construction in Progress	2,822,096	-	2,822,096
	488,606,071	467,364	489,073,435
Less: Accumulated Depreciation and Amortization	(312,608,009)	(337,122)	(312,945,131)
Total Capital Assets	175,998,062	130,242	176,128,304
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,378,248	-	6,378,248
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,284,443	-	2,284,443
Pension, Deferred Outflows of Resources	6,438,549	-	6,438,549
Assets whose use is Limited	-	90,156	90,156
TOTAL ASSETS	\$ 364,707,754	\$ 8,561,361	\$ 373,269,115
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,069,237	\$ -	\$ 2,069,237
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	22,649,751	4,080,111	26,729,862
A/R Credit Balances	2,921,299	-	2,921,299
Accrued Interest	458,566	-	458,566
Accrued Salaries and Wages	5,332,198	4,332,664	9,664,862
Accrued Compensated Absences	3,598,751	-	3,598,751
Due to Third Party Payors	4,439,416	-	4,439,416
Deferred Revenue	1,154,950	181,417	1,336,367
Total Current Liabilities	45,599,260	8,594,192	54,193,452
ACCRUED POST RETIREMENT BENEFITS	61,355,276	-	61,355,276
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	71,144,182	-	71,144,182
Total Liabilities	179,787,138	8,594,192	188,381,330
FUND BALANCE	184,920,616	(32,831)	184,887,785
TOTAL LIABILITIES AND FUND BALANCE	\$ 364,707,754	\$ 8,561,361	\$ 373,269,115

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
DECEMBER 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 65,373,268	\$ 85,536,668	\$ 4,650	\$ (20,168,050)
Investments	51,652,105	37,790,083	-	13,862,022
Patient Accounts Receivable - Gross	246,031,712	229,332,591	29,129,319	(12,430,198)
Less: 3rd Party Allowances	(132,043,715)	(130,246,448)	(6,079,147)	4,281,880
Bad Debt Allowance	<u>(82,647,039)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>7,461,552</u>
Net Patient Accounts Receivable	31,340,958	24,944,523	7,083,200	(686,765)
Taxes Receivable	6,406,045	6,690,004	-	(283,959)
Accounts Receivable - Other	14,210,728	7,316,982	23,598	6,870,148
Inventories	8,046,851	7,585,878	398,279	62,693
Prepaid Expenses	<u>4,320,595</u>	<u>2,891,777</u>	<u>202,921</u>	<u>1,225,897</u>
Total Current Assets	<u>181,350,550</u>	<u>172,755,916</u>	<u>7,712,648</u>	<u>881,986</u>
CAPITAL ASSETS:				
Property and Equipment	486,251,339	480,276,838	467,364	5,507,137
Construction in Progress	<u>2,822,096</u>	<u>4,122,443</u>	<u>-</u>	<u>(1,300,347)</u>
	489,073,435	484,399,281	467,364	4,206,790
Less: Accumulated Depreciation and Amortization	<u>(312,945,131)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(4,711,926)</u>
Total Capital Assets	<u>176,128,304</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(505,136)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	0	(0)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,378,248	6,375,569	-	2,679
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,284,443	2,255,728	-	28,715
Pension, Deferred Outflows of Resources	6,438,549	6,438,549	-	-
Assets whose use is Limited	<u>90,156</u>	<u>-</u>	<u>69,426</u>	<u>20,730</u>
TOTAL ASSETS	<u>\$ 373,269,115</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ (1,936,855)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,069,237	\$ 2,035,380	\$ -	\$ 33,857
Self-Insurance Liability - Current Portion	2,975,092	3,179,304	-	(204,212)
Accounts Payable	26,729,862	24,244,787	3,371,956	(886,881)
A/R Credit Balances	2,921,299	4,064,002	-	(1,142,703)
Accrued Interest	458,566	32,015	-	426,551
Accrued Salaries and Wages	9,664,862	6,607,784	4,346,323	(1,289,245)
Accrued Compensated Absences	3,598,751	4,182,624	-	(583,872)
Due to Third Party Payors	4,439,416	4,217,493	-	221,923
Deferred Revenue	<u>1,336,367</u>	<u>290,392</u>	<u>232,657</u>	<u>813,318</u>
Total Current Liabilities	<u>54,193,452</u>	<u>48,853,779</u>	<u>7,950,935</u>	<u>(2,611,262)</u>
ACCRUED POST RETIREMENT BENEFITS	61,355,276	59,555,276	-	1,800,000
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	2,037,980	-	(349,560)
LONG-TERM DEBT - Less Current Maturities	71,144,182	69,162,757	-	1,981,425
Total Liabilities	<u>188,381,330</u>	<u>179,609,792</u>	<u>7,950,935</u>	<u>820,603</u>
FUND BALANCE	<u>184,887,785</u>	<u>187,678,074</u>	<u>(32,831)</u>	<u>(2,757,458)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 373,269,115</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ (1,936,855)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 53,112,714	\$ 52,356,473	1.4%	\$ 56,257,900	-5.6%	\$ 159,584,266	\$ 154,700,888	3.2%	\$ 158,590,784	0.6%
Outpatient Revenue	47,579,182	55,784,061	-14.7%	59,602,332	-20.2%	152,155,403	165,286,693	-7.9%	176,085,838	-13.6%
TOTAL PATIENT REVENUE	\$ 100,691,896	\$ 108,140,534	-6.9%	\$ 115,860,232	-13.1%	\$ 311,739,668	\$ 319,987,581	-2.6%	\$ 334,676,622	-6.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 63,134,071	\$ 61,707,410	2.3%	\$ 70,218,612	-10.1%	\$ 191,166,028	\$ 183,913,375	3.9%	\$ 203,282,744	-6.0%
Policy Adjustments	8,938,708	1,321,454	576.4%	1,626,918	449.4%	14,060,788	3,926,384	258.1%	3,454,629	307.0%
Uninsured Discount	8,825,493	13,511,111	-34.7%	11,238,005	-21.5%	27,553,779	40,276,538	-31.6%	32,427,776	-15.0%
Indigent	1,196,940	1,347,504	-11.2%	2,253,791	-46.9%	4,009,129	4,018,278	-0.2%	5,739,511	-30.1%
Provision for Bad Debts	(2,102,345)	7,978,002	-126.4%	3,500,279	-160.1%	9,919,047	22,314,557	-55.5%	13,727,443	-27.7%
TOTAL REVENUE DEDUCTIONS	\$ 79,992,867	\$ 85,865,481	-6.8%	\$ 88,837,605	-10.0%	\$ 246,708,772	\$ 254,449,132	-3.0%	\$ 258,632,103	-4.6%
	79.44%	79.40%		76.68%		79.14%	79.52%		77.28%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,021,776	\$ 1,752,244	15.4%	\$ 1,379,574	46.6%	\$ 5,930,449	\$ 5,256,732	12.8%	\$ 3,574,171	65.9%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	1,641,519	1,641,519	0.0%	1,438,377	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,568,949	\$ 2,299,417	11.7%	\$ 1,859,033	38.2%	\$ 7,571,968	\$ 6,898,251	9.8%	\$ 5,012,548	51.1%
NET PATIENT REVENUE	\$ 23,267,977	\$ 24,574,470	-5.3%	\$ 28,881,661	-19.4%	\$ 72,602,865	\$ 72,436,700	0.2%	\$ 81,057,067	-10.4%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,817,178	\$ 5,255,998	-8.3%	\$ 6,135,428	-21.5%	\$ 14,856,732	\$ 16,033,862	-7.3%	\$ 17,393,641	-14.6%
Other Revenue	978,095	862,784	13.4%	879,414	11.2%	2,662,053	2,466,884	7.9%	2,597,285	2.5%
TOTAL OTHER REVENUE	\$ 5,795,272	\$ 6,118,782	-5.3%	\$ 7,014,842	-17.4%	\$ 17,518,784	\$ 18,500,746	-5.3%	\$ 19,990,926	-12.4%
NET OPERATING REVENUE	\$ 29,063,250	\$ 30,693,252	-5.3%	\$ 35,896,503	-19.0%	\$ 90,121,649	\$ 90,937,446	-0.9%	\$ 101,047,993	-10.8%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,230,277	\$ 12,957,444	-5.6%	\$ 13,420,773	-8.9%	\$ 38,621,163	\$ 38,656,887	-0.1%	\$ 40,709,738	-5.1%
Benefits	2,622,260	2,688,742	-2.5%	3,684,099	-28.8%	7,987,371	8,023,024	-0.4%	9,115,183	-12.4%
Temporary Labor	843,959	659,553	28.0%	1,091,057	-22.6%	2,549,749	1,982,963	28.6%	3,611,314	-29.4%
Physician Fees	1,311,003	1,430,373	-8.3%	1,422,948	-7.9%	4,139,841	4,328,026	-4.3%	4,254,000	-2.7%
Texas Tech Support	865,176	820,236	5.5%	1,000,583	-13.5%	2,547,911	2,460,708	3.5%	2,998,897	-15.0%
Purchased Services	4,165,783	4,216,706	-1.2%	5,568,238	-25.2%	12,294,541	11,678,689	5.3%	15,273,434	-19.5%
Supplies	5,176,235	4,926,057	5.1%	5,172,648	0.1%	15,468,384	14,702,179	5.2%	14,964,412	3.4%
Utilities	295,110	332,021	-11.1%	349,673	-15.6%	971,359	996,063	-2.5%	983,064	-1.2%
Repairs and Maintenance	646,545	734,154	-11.9%	684,786	-5.6%	2,017,881	2,210,341	-8.7%	2,170,557	-7.0%
Leases and Rent	230,270	158,744	45.1%	151,164	52.3%	517,402	476,232	8.6%	365,992	41.4%
Insurance	151,339	155,616	-2.7%	143,689	5.3%	450,749	465,050	-3.1%	417,695	7.9%
Interest Expense	73,344	150,449	-51.3%	246,232	-70.2%	319,775	451,347	-29.2%	731,610	-56.3%
ECHDA	192,236	317,389	-39.4%	279,917	-31.3%	556,416	952,167	-41.6%	965,799	-42.4%
Other Expense	127,748	286,579	-55.4%	292,332	-56.3%	309,031	703,443	-56.1%	581,326	-46.8%
TOTAL OPERATING EXPENSES	\$ 28,931,284	\$ 29,834,063	-3.0%	\$ 33,508,139	-13.7%	\$ 88,751,571	\$ 88,087,119	0.8%	\$ 97,143,021	-8.6%
Depreciation/Amortization	\$ 1,573,794	\$ 1,581,049	-0.5%	\$ 1,541,143	2.1%	\$ 4,726,505	\$ 4,754,365	-0.6%	\$ 4,623,332	2.2%
(Gain) Loss on Sale of Assets	-	-	0.0%	605	-100.0%	2,700	-	0.0%	877	208.0%
TOTAL OPERATING COSTS	\$ 30,505,078	\$ 31,415,112	-2.9%	\$ 35,049,887	-13.0%	\$ 93,480,776	\$ 92,841,484	0.7%	\$ 101,767,229	-8.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,441,828)	\$ (721,860)	-99.7%	\$ 846,616	270.3%	\$ (3,359,127)	\$ (1,904,038)	76.4%	\$ (719,236)	367.0%
Operating Margin	-4.96%	-2.35%	110.9%	2.36%	-310.3%	-3.73%	-2.09%	78.0%	-0.71%	423.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 8,168	\$ 33,519	-75.6%	\$ 169,356	-95.2%	\$ 37,560	\$ 100,557	-62.6%	\$ 270,907	-86.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	-	-	-	63,252	-100.0%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	78,770	-100.0%	-	-	0.0%	232,961	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,433,660)	\$ (667,257)	-114.9%	\$ 1,094,741	231.0%	\$ (3,321,567)	\$ (1,740,229)	-90.9%	\$ (215,368)	-1442.3%
Unrealized Gain/(Loss) on Investments	\$ (18,032)	\$ 14,285	0.0%	\$ (75,458)	-76.1%	\$ (18,377)	\$ 42,855	0.0%	\$ 4,094	-548.9%
Investment in Subsidiaries	1,487	1,614	-7.9%	8,734	-83.0%	28,715	4,842	493.0%	42,517	-32.5%
CHANGE IN NET POSITION	\$ (1,450,204)	\$ (651,358)	-122.6%	\$ 1,028,017	241.1%	\$ (3,311,230)	\$ (1,692,532)	-95.6%	\$ (168,758)	-1862.1%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,072,857	\$ 10,989,386	0.8%	\$ 12,986,036	-14.7%	\$ 37,424,646	\$ 32,968,955	13.5%	\$ 32,862,694	13.9%
TOTAL PATIENT REVENUE	\$ 11,072,857	\$ 10,989,386	0.8%	\$ 12,986,036	-14.7%	\$ 37,424,646	\$ 32,968,955	13.5%	\$ 32,862,694	13.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,076,609	\$ 4,489,013	13.1%	\$ 5,974,166	-15.0%	\$ 16,835,663	\$ 13,315,447	26.4%	\$ 15,181,424	10.9%
Policy Adjustments	1,622,968	1,184,729	37.0%	1,557,078	4.2%	3,979,876	3,518,721	13.1%	3,088,763	28.9%
Uninsured Discount	742,515	713,999	4.0%	1,393,543	-46.7%	2,859,771	2,120,241	34.9%	2,477,151	15.4%
Indigent	4,694	24,668	-81.0%	8,880	-47.1%	6,211	74,004	-91.6%	123,306	-95.0%
Provision for Bad Debts	108,738	1,037,901	-89.5%	781,311	-86.1%	3,024,361	3,078,747	-1.8%	2,303,492	31.3%
TOTAL REVENUE DEDUCTIONS	\$ 7,555,523	\$ 7,450,310	1.4%	\$ 9,714,979	-22.2%	\$ 26,705,883	\$ 22,107,160	20.8%	\$ 23,174,135	15.2%
	68.23%	67.80%		74.81%		71.36%	67.05%		70.52%	
NET PATIENT REVENUE	\$ 3,517,333	\$ 3,539,076	-0.6%	\$ 3,271,057	7.5%	\$ 10,718,763	\$ 10,861,795	-1.3%	\$ 9,688,559	10.6%
						28.6%				
OTHER REVENUE										
Other Income	\$ 182,829	\$ 247,051	-26.0%	\$ 222,468	-17.8%	\$ 698,097	\$ 632,767	10.3%	\$ 615,450	13.4%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,700,162	\$ 3,786,127	-2.3%	\$ 3,493,525	5.9%	\$ 11,416,861	\$ 11,494,562	-0.7%	\$ 10,304,008	10.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,830,540	\$ 4,056,324	-5.6%	\$ 3,698,081	3.6%	\$ 11,489,020	\$ 12,018,463	-4.4%	\$ 11,269,205	2.0%
Benefits	500,358	398,122	25.7%	489,769	2.2%	1,149,406	1,167,504	-1.6%	1,140,307	0.8%
Temporary Labor	246,925	215,667	14.5%	535,657	-53.9%	665,485	647,001	2.9%	1,810,043	-63.2%
Physician Fees	106,261	145,141	-26.8%	207,827	-48.9%	334,662	435,423	-23.1%	623,323	-46.3%
Purchased Services	(5,354)	(6,277)	-14.7%	149,044	-103.6%	24,578	(28,865)	-185.1%	568,647	-95.7%
Supplies	117,511	146,807	-20.0%	125,226	-6.2%	352,482	431,890	-18.4%	402,672	-12.5%
Utilities	398	815	-51.1%	3,126	-87.3%	2,030	2,445	-17.0%	10,160	-80.0%
Repairs and Maintenance	-	167	-100.0%	-	0.0%	-	5,151	-100.0%	931	-100.0%
Leases and Rentals	166,755	166,002	0.5%	168,342	-0.9%	493,578	498,006	-0.9%	503,158	-1.9%
Insurance	49,515	46,319	6.9%	47,804	3.6%	148,377	137,159	8.2%	142,992	3.8%
Other Expense	69,271	74,921	-7.5%	65,748	5.4%	172,623	239,694	-28.0%	183,418	-5.9%
TOTAL OPERATING EXPENSES	\$ 5,082,180	\$ 5,244,008	-3.1%	\$ 5,490,624	-7.4%	\$ 14,832,241	\$ 15,553,871	-4.6%	\$ 16,654,855	-10.9%
Depreciation/Amortization	\$ 7,023	\$ 7,485	-6.2%	\$ 17,870	-60.7%	\$ 21,166	\$ 22,455	-5.7%	\$ 54,080	-60.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,089,202	\$ 5,251,493	-3.1%	\$ 5,508,494	-7.6%	\$ 14,853,407	\$ 15,576,326	-4.6%	\$ 16,708,934	-11.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,389,040)	\$ (1,465,366)	5.2%	\$ (2,014,969)	-31.1%	\$ (3,436,546)	\$ (4,081,764)	15.8%	\$ (6,404,926)	46.3%
Operating Margin	-37.54%	-38.70%	-3.0%	-57.68%	-34.9%	-30.10%	-35.51%	-15.2%	-62.16%	-51.6%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,389,040	\$ 1,465,366	-5.2%	\$ 2,014,969	-31.1%	\$ 3,436,546	\$ 4,081,764	-15.8%	\$ 6,404,926	-46.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,420	9,431	-21.32%	9,529	-22.13%	22,836	28,267	-19.21%	29,027	-21.33%
Total Hospital Visits	5,264	5,071	3.81%	5,582	-5.70%	15,043	14,691	2.40%	15,780	-4.67%
Total Procedures	10,585	11,294	-6.28%	11,693	-9.48%	35,793	35,155	1.81%	36,613	-2.24%
Total Surgeries	567	845	-32.90%	827	-31.44%	1,992	2,480	-19.68%	2,697	-26.14%
Total Provider FTE's	92.1	95.0	-2.99%	80.3	14.71%	91.6	94.0	-2.56%	80.2	14.14%
Total Staff FTE's	100.8	128.0	-21.22%	114.7	-12.08%	100.6	126.8	-20.63%	117.7	-14.54%
Total Administrative FTE's	12.4	12.8	-2.53%	12.2	1.87%	12.4	12.9	-3.83%	11.9	4.68%
Total FTE's	205.4	235.7	-12.87%	207.2	-0.88%	204.6	233.7	-12.44%	209.8	-2.49%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 440,570	\$ 348,635	26.4%	\$ 332,543	32.5%	\$ 1,633,916	\$ 1,039,685	57.2%	\$ 1,040,662	57.0%
TOTAL PATIENT REVENUE	\$ 440,570	\$ 348,635	26.4%	\$ 332,543	32.5%	\$ 1,633,916	\$ 1,039,685	57.2%	\$ 1,040,662	57.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 237,661	\$ 116,549	103.9%	\$ 45,947	417.3%	\$ 898,802	\$ 347,569	158.6%	\$ 85,007	957.3%
Self Pay Adjustments	49,160	31,080	58.2%	22,868	115.0%	192,395	92,685	107.6%	37,740	409.8%
Bad Debts	17,575	54,667	-67.9%	101,688	-82.7%	75,508	163,026	-53.7%	430,499	-82.5%
TOTAL REVENUE DEDUCTIONS	\$ 304,396	\$ 202,296	50.5%	\$ 170,503	78.5%	\$ 1,166,705	\$ 603,280	93.4%	\$ 553,245	110.9%
	69.1%	58.0%		51.3%		71.4%	58.0%		53.2%	
NET PATIENT REVENUE	\$ 136,175	\$ 146,339	-6.9%	\$ 162,040	-16.0%	\$ 467,212	\$ 436,405	7.1%	\$ 487,417	-4.1%
OTHER REVENUE										
FHC Other Revenue	\$ 19,891	\$ 26,697	0.0%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	0.0%	\$ 51,394	-18.4%
TOTAL OTHER REVENUE	\$ 19,891	\$ 26,697	-25.5%	\$ 27,275	-27.1%	\$ 41,929	\$ 80,091	-47.6%	\$ 51,394	-18.4%
NET OPERATING REVENUE	\$ 156,066	\$ 173,036	-9.8%	\$ 189,315	-17.6%	\$ 509,141	\$ 516,496	-1.4%	\$ 538,811	-5.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 74,984	\$ 77,503	-3.3%	\$ 76,602	-2.1%	\$ 256,314	\$ 231,124	10.9%	\$ 228,718	12.1%
Benefits	23,269	19,945	16.7%	25,167	-7.5%	64,597	59,481	8.6%	61,955	4.3%
Physician Services	138,960	104,171	33.4%	78,605	76.8%	423,495	312,513	35.5%	216,886	95.3%
Cost of Drugs Sold	2,564	6,230	-58.8%	1,371	87.0%	17,067	18,578	-8.1%	21,791	-21.7%
Supplies	29,695	4,532	555.2%	5,852	407.4%	39,826	13,534	194.3%	16,358	143.5%
Utilities	2,086	3,021	-31.0%	2,242	-7.0%	8,706	9,063	-3.9%	8,174	6.5%
Repairs and Maintenance	450	1,073	-58.1%	550	-18.2%	5,096	3,219	58.3%	1,800	183.1%
Leases and Rentals	468	370	26.4%	492	-5.0%	1,459	1,110	31.5%	1,430	2.1%
Other Expense	8,542	1,752	387.6%	1,751	387.8%	10,642	6,093	74.7%	6,092	74.7%
TOTAL OPERATING EXPENSES	\$ 281,017	\$ 218,597	28.6%	\$ 192,633	45.9%	\$ 827,201	\$ 654,715	26.3%	\$ 563,203	46.9%
Depreciation/Amortization	\$ 3,900	\$ 3,899	0.0%	\$ 4,744	-17.8%	\$ 11,900	\$ 11,899	0.0%	\$ 14,231	-16.4%
TOTAL OPERATING COSTS	\$ 284,916	\$ 222,496	28.1%	\$ 197,376	44.4%	\$ 839,101	\$ 666,614	25.9%	\$ 577,434	45.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,851)	\$ (49,460)	-160.5%	\$ (8,061)	-1498.5%	\$ (329,960)	\$ (150,118)	-119.8%	\$ (38,623)	754.3%
Operating Margin	-82.56%	-28.58%	188.8%	-4.26%	1839.0%	-64.81%	-29.06%	123.0%	-7.17%	804.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,351	1,009	33.9%	920	46.8%	4,420	3,009	46.9%	2,930	50.9%
Average Revenue per Office Visit	326.11	345.53	-5.6%	361.46	-9.8%	369.66	345.53	7.0%	355.17	4.1%
Hospital FTE's (Salaries and Wages)	20.1	19.1	5.3%	17.5	15.0%	20.1	19.3	4.3%	18.2	10.3%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
DECEMBER 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ (575)	\$ 156,574	-100.4%	\$ 100,366	-100.6%	\$ 392	\$ 467,232	-99.9%	\$ 559,550	-99.9%
TOTAL PATIENT REVENUE	\$ (575)	\$ 156,574	-100.4%	\$ 100,366	-100.6%	\$ 392	\$ 467,232	-99.9%	\$ 559,550	-99.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 6,326	\$ 57,148	-88.9%	\$ (155,573)	-104.1%	\$ (2,905)	\$ 170,536	-101.7%	\$ 72,783	-104.0%
Self Pay Adjustments	6,574	17,849	-63.2%	(124,564)	-105.3%	(6,825)	53,263	-112.8%	(19,326)	-64.7%
Bad Debts	(18,528)	26,241	-170.6%	362,436	-105.1%	4,721	78,308	-94.0%	293,176	-98.4%
TOTAL REVENUE DEDUCTIONS	\$ (5,629)	\$ 101,238	-105.6%	\$ 82,300	-106.8%	\$ (5,009)	\$ 302,107	-101.7%	\$ 346,634	-101.4%
	978.81%	64.66%		82.00%		-1279.08%	64.66%		61.95%	
NET PATIENT REVENUE	\$ 5,054	\$ 55,336	-90.9%	\$ 18,066	-72.0%	\$ 5,401	\$ 165,125	-96.7%	\$ 212,917	-97.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 5,054	\$ 55,336	-90.9%	\$ 18,066	-72.0%	\$ 5,401	\$ 165,125	-96.7%	\$ 212,917	-97.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 17,128	\$ 29,862	-42.6%	\$ 31,595	-45.8%	\$ 17,128	\$ 89,111	-80.8%	\$ 102,719	-83.3%
Benefits	-	7,685	-100.0%	10,380	-100.0%	4,317	22,933	-81.2%	27,825	-84.5%
Physician Services	716	47,300	-98.5%	52,826	-98.6%	716	141,900	-99.5%	153,007	-99.5%
Cost of Drugs Sold	-	2,568	-100.0%	501	-100.0%	-	7,664	-100.0%	10,332	-100.0%
Supplies	-	1,410	-100.0%	(3,302)	-100.0%	-	4,212	-100.0%	(530)	-100.0%
Utilities	2,800	2,918	-4.1%	2,989	-6.3%	7,736	8,754	-11.6%	9,158	-15.5%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	357	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 20,643	\$ 91,862	-77.5%	\$ 94,989	-78.3%	\$ 29,896	\$ 274,931	-89.1%	\$ 302,512	-90.1%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 87,973	\$ 87,972	0.0%	\$ 90,767	-3.1%
TOTAL OPERATING COSTS	\$ 49,968	\$ 121,186	-58.8%	\$ 124,313	-59.8%	\$ 117,870	\$ 362,903	-67.5%	\$ 393,279	-70.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (44,914)	\$ (65,850)	-31.8%	\$ (106,247)	-57.7%	\$ (112,469)	\$ (197,778)	-43.1%	\$ (180,363)	-37.6%
Operating Margin	-888.77%	-119.00%	646.9%	-588.11%	51.1%	-2082.41%	-119.77%	1638.6%	-84.71%	2358.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	440	-100.0%	287	-100.0%	-	1,313	-100.0%	1,456	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	-	440	-100.0%	287	-100.0%	-	1,313	-100.0%	-	0.0%
Average Revenue per Office Visit	-	355.85	-100.0%	349.71	-100.0%	-	355.85	-100.0%	384.31	-100.0%
Hospital FTE's (Salaries and Wages)	-	7.8	-100.0%	8.4	-100.0%	-	7.9	-100.0%	9.3	-100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
DECEMBER 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 36,025,321	40.2%	\$ 38,606,526	37.5%	\$ 109,629,942	40.0%	\$ 113,788,254	37.7%
Medicaid	8,992,378	10.0%	13,481,716	13.1%	31,391,965	11.4%	35,530,025	11.8%
Commercial	26,053,336	29.1%	31,193,581	30.3%	78,891,362	28.8%	89,281,280	29.6%
Self Pay	5,377,582	6.0%	15,512,220	15.1%	27,761,739	10.1%	51,611,421	17.1%
Other	13,170,422	14.7%	4,080,153	4.0%	26,640,015	9.7%	11,602,948	3.8%
TOTAL	\$ 89,619,039	100.0%	\$ 102,874,196	100.0%	\$ 274,315,022	100.0%	\$ 301,813,928	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,576,552	42.4%	\$ 7,176,633	34.5%	\$ 23,269,881	43.1%	\$ 21,600,764	36.9%
Medicaid	1,481,152	8.3%	2,267,979	10.9%	5,566,931	10.3%	7,259,337	12.4%
Commercial	6,067,439	33.9%	9,223,661	44.3%	18,851,715	34.9%	23,293,335	39.8%
Self Pay	822,824	4.6%	949,799	4.6%	2,578,405	4.8%	3,478,561	5.9%
Other	1,937,871	10.8%	1,176,107	5.7%	3,737,958	6.9%	2,952,477	5.0%
TOTAL	\$ 17,885,837	100.0%	\$ 20,794,178	100.0%	\$ 54,004,890	100.0%	\$ 58,584,474	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
DECEMBER 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 81,288	18.5%	\$ 59,856	18.0%	\$ 269,852	16.5%	\$ 172,648	16.6%
Medicaid	187,094	42.5%	122,573	36.9%	764,196	46.8%	419,635	40.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	56,166	12.7%	60,165	18.1%	227,004	13.9%	188,707	18.1%
Self Pay	106,663	24.2%	88,841	26.7%	320,846	19.6%	258,015	24.8%
Other	9,359	2.1%	1,109	0.3%	52,018	3.2%	1,657	0.2%
TOTAL	\$ 440,570	100.0%	\$ 332,543	100.0%	\$ 1,633,916	100.0%	\$ 1,040,662	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 32,693	22.8%	\$ 181,485	68.1%	\$ 88,954	18.9%	\$ 296,074	53.8%
Medicaid	76,611	53.3%	54,566	20.5%	254,525	54.3%	137,929	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	18,517	12.9%	18,158	6.8%	63,852	13.6%	55,117	10.0%
Self Pay	15,728	11.0%	12,347	4.6%	61,622	13.1%	60,926	11.1%
Other	-	0.0%	66	0.0%	610	0.1%	682	0.1%
TOTAL	\$ 143,548	100.0%	\$ 266,622	100.0%	\$ 469,564	100.0%	\$ 550,728	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
DECEMBER 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 576	-100.1%	\$ 25,132	25.0%	\$ (899)	-229.6%	\$ 135,397	24.2%
Medicaid	216	-37.6%	\$ 21,253	21.2%	(2,361)	-602.7%	143,247	25.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	-	0.0%	\$ 17,300	17.2%	(3,019)	-770.9%	109,454	19.6%
Self Pay	(1,810)	314.7%	\$ 36,438	36.3%	8,256	2108.1%	170,568	30.5%
Other	443	-77.0%	\$ 243	0.2%	(1,586)	-404.9%	885	0.2%
TOTAL	\$ (575)	100.0%	\$ 100,366	100.0%	\$ 392	100.0%	\$ 559,550	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 807	19.5%	\$ 16,023	33.3%	\$ 3,902	29.5%	\$ 43,999	29.7%
Medicaid	1,688	40.9%	15,696	32.7%	3,937	29.8%	38,014	25.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	47	1.1%	8,101	16.9%	(29)	-0.2%	33,928	22.9%
Self Pay	1,592	38.5%	7,986	16.6%	5,231	39.5%	31,376	21.2%
Other	-	0.0%	253	0.5%	184	1.4%	741	0.5%
TOTAL	\$ 4,134	100.0%	\$ 48,059	100.0%	\$ 13,227	100.0%	\$ 148,058	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
DECEMBER 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 32,909,733	\$ -	\$ 32,909,733
Mission Fitness	234,667	-	234,667
Petty Cash	8,750	-	8,750
Dispro	-	54,808	54,808
General Liability	-	16,837	16,837
Professional Liability	-	15,420	15,420
Funded Worker's Compensation	-	93,113	93,113
Funded Depreciation	-	9,366	9,366
Designated Funds	-	54,965	54,965
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 33,153,150	\$ 244,509	\$ 33,397,659

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	34,800,000	34,800,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	3,200,000	3,223,622
Allowance for Change in Market Values	-	(21,517)	(21,517)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 51,628,484	\$ 51,652,105
Total Unrestricted Cash and Investments			\$ 85,049,764

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,378,248	6,378,248
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,284,443	-	2,284,443
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 34,854,268	\$ 6,378,248	\$ 41,232,516

Total Cash & Investments			<u><u>\$ 126,282,281</u></u>
--------------------------	--	--	-------------------------------------

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
DECEMBER 2020**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (3,311,230)	-	\$ (3,311,230)
Noncash Expenses:			
Depreciation and Amortization	4,706,138	5,788	4,711,926
Unrealized Gain/Loss on Investments	(18,377)	-	(18,377)
Accretion (Bonds)	(104,738)	-	(104,738)
Changes in Assets and Liabilities			
Patient Receivables, Net	1,332,870	(646,104)	686,765
Taxes Receivable/Deferred	1,148,517	(51,240)	1,097,277
Inventories, Prepaids and Other	(8,176,527)	17,789	(8,158,738)
Accounts Payable	(2,737,739)	708,155	(2,029,584)
Accrued Expenses	(1,432,907)	(34,387)	(1,467,295)
Due to Third Party Payors	221,923	-	221,923
Accrued Post Retirement Benefit Costs	1,800,000	-	1,800,000
Net Cash Provided by Operating Activities	<u>\$ (6,572,069)</u>	<u>0</u>	<u>\$ (6,572,068)</u>
Cash Flows from Investing Activities:			
Investments	\$ (13,843,645)	-	\$ (13,843,645)
Acquisition of Property and Equipment	<u>(4,206,790)</u>	<u>-</u>	<u>(4,206,790)</u>
Net Cash used by Investing Activities	<u>\$ (18,050,435)</u>	<u>-</u>	<u>\$ (18,050,435)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ 33,857	-	\$ 33,857
Intercompany Activities	\$ -	(0)	(0)
Net Repayment of Long-term Debt/Bond Issuance	<u>2,086,163</u>	<u>-</u>	<u>2,086,163</u>
Net Cash used by Financing Activities	<u>2,120,021</u>	<u>(0)</u>	<u>2,120,020</u>
Net Increase (Decrease) in Cash	(22,502,483)	0	(22,502,483)
Beginning Cash & Cash Equivalents @ 9/30/2020	<u>97,132,659</u>	<u>4,650</u>	<u>97,137,309</u>
Ending Cash & Cash Equivalents @ 12/31/2020	<u>\$ 74,630,176</u>	<u>\$ 4,650</u>	<u>\$ 74,634,826</u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 33,397,659	4,650	\$ 33,402,309
Restricted Assets	<u>41,232,516</u>	<u>-</u>	<u>41,232,516</u>
Ending Cash & Cash Equivalents @ 12/31/2020	<u>\$ 74,630,176</u>	<u>4,650</u>	<u>\$ 74,634,826</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
TOTAL	<u>\$ 8,167,672</u>	<u>\$ 6,077,913</u>	<u>\$ 2,089,759</u>	<u>\$ 4,808,882</u>	<u>\$ 3,358,789</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
SUB TOTAL	8,883,605	9,955,949	(1,072,344)	12,598,910	(3,715,305)
ACCRUAL	(104,786)	-	(104,786)	-	(104,786)
TOTAL	<u>\$ 8,778,819</u>	<u>\$ 9,955,949</u>	<u>\$ (1,177,130)</u>	<u>\$ 12,598,910</u>	<u>\$ (3,820,091)</u>
TAX REVENUE	<u><u>\$ 16,946,490</u></u>	<u><u>\$ 16,033,862</u></u>	<u><u>\$ 912,628</u></u>	<u><u>\$ 17,407,792</u></u>	<u><u>\$ (461,302)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (16,099)	\$ 38,376		\$ 22,278
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (3,247,693)	\$ 4,149,129		\$ 901,437
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (3,247,693)	\$ 4,149,129	\$ -	\$ 901,437

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	<u>BLENDED</u>
DSH Accrual	\$ 3,073,242
Uncompensated Care Accrual	3,238,227
URIP	(468,521)
GME	87,501
Regional UPL Benefit	-
Medicaid Supplemental Payments	5,930,449
DSRIP Accrual	1,641,519
Total Adjustments	\$ 7,571,968

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF DECEMBER 31, 2020**

ITEM	CIP BALANCE AS OF 11/30/2020	DECEMBER "+" ADDITIONS	DECEMBER "- " ADDITIONS	DECEMBER TRANSFERS	CIP BALANCE AS OF 12/31/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IREGIONAL LAB	14,689	-	-	-	14,689	-	14,689	150,000	135,311
SUB-TOTAL	\$ 14,689	\$ -	\$ -	\$ -	\$ 14,689	\$ -	\$ 14,689	\$ 150,000	\$ 135,311
<u>MINOR BUILDING IMPROVEMENT</u>									
IREFRACTORY BOILER UPGRADE	-	20,765	-	-	20,765	-	20,765	30,000	9,235
IER TUBE STATION	65,087	3,778	-	-	68,865	-	68,865	48,000	(20,865)
IER TRIAGE	102,473	3,190	-	-	105,663	-	105,663	75,000	(30,663)
IRENTAL PROPERTY REPAIRS - CASA ORTIZ	42,137	-	-	(42,137)	-	-	-	25,000	25,000
ICT SCAN	41,340	2,100	-	-	43,440	-	43,440	175,000	131,560
IPHARMACY PYXIS	11,450	5,232	-	-	16,682	-	16,682	15,000	(1,682)
ISTERILE STORAGE	-	492	-	-	492	-	492	25,000	24,508
ITENNENT IMPROVEMENT - 750 W 5TH	-	-	-	-	-	-	-	25,000	25,000
SUB-TOTAL	\$ 262,486	\$ 35,558	\$ -	\$ (42,137)	\$ 255,907	\$ -	\$ 255,907	\$ 418,000	\$ 162,093
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 1,792,859	\$ 884,594	\$ (125,952)	\$ -	\$ 2,551,500	\$ -	\$ 2,551,500	\$ 3,250,000	\$ 698,500
SUB-TOTAL	\$ 1,792,859	\$ 884,594	\$ (125,952)	\$ -	\$ 2,551,500	\$ -	\$ 2,551,500	\$ 3,250,000	\$ 698,500
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,070,034	\$ 920,151	\$ (125,952)	\$ (42,137)	\$ 2,822,096	\$ -	\$ 2,822,096	\$ 3,818,000	\$ 995,904

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
DECEMBER 2020

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
RENTAL PROPERTY REPAIRS - CASA ORTIZ	Building	\$ 42,137
TOTAL PROJECT TRANSFERS		\$ 42,137
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 42,137

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
DECEMBER 2020**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	88,085	(39,585)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	RENTAL PROPERTY REPAIRS - CASA ORTI	8200	25,000	-	42,137	(17,137)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infufer	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
			\$ 673,500	\$ -	\$ 1,554,958	\$ (881,458)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
DECEMBER 2020**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
AR DISPRO/UPL	\$ 277,519	\$ -	\$ -	\$ 277,519
AR UNCOMPENSATED CARE	3,215,949	-	-	3,215,949
AR DSRIP	2,311,550	670,031	-	1,641,519
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	1,946,344	565,741	-	1,380,604
AR GME	87,501	-	-	87,501
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	437,527	358,963	-	78,564
AR ACCRUED INTEREST	23,838	99,784	-	(75,946)
AR OTHER:	1,563,591	2,451,028	23,598	(911,035)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,563,591	2,451,028	23,598	(911,035)
AR DUE FROM THIRD PARTY PAYOR	<u>2,593,522</u>	<u>2,371,598</u>	<u>-</u>	<u>221,923</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u><u>\$ 14,210,728</u></u>	<u><u>\$ 7,316,982</u></u>	<u><u>\$ 23,598</u></u>	<u><u>\$ 6,870,148</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
DECEMBER 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
9 CENTRAL	-	2.7	-100.0%	4.0	-100.0%	1.6	2.7	-41.1%	4.6	-64.8%
5 CENTRAL	2.6	2.0	31.6%	2.6	1.4%	2.4	2.0	21.8%	2.1	15.5%
CARDIOPULMONARY	3.7	2.3	60.3%	2.6	45.4%	4.2	2.3	81.1%	2.2	92.3%
INTENSIVE CARE UNIT 4 (CCU)	11.8	5.9	99.1%	1.2	920.9%	10.8	5.9	81.2%	1.4	683.3%
6 Central	0.6	1.5	-59.8%	2.0	-70.8%	0.8	1.5	-45.8%	2.2	-64.2%
OPERATING ROOM	3.4	2.0	73.6%	2.0	68.1%	2.9	2.0	44.3%	2.6	8.9%
8 CENTRAL	1.5	1.6	-2.2%	1.8	-15.4%	2.4	1.6	53.9%	1.2	106.5%
PM&R - PHYSICAL	-	-	0.0%	2.1	-100.0%	-	-	0.0%	2.6	-100.0%
7 CENTRAL	1.0	4.7	-78.5%	1.7	-42.4%	1.1	4.7	-77.0%	2.5	-56.4%
LABOR AND DELIVERY	1.6	0.9	75.1%	2.3	-33.9%	1.8	0.9	107.8%	1.6	12.2%
STERILE PROCESSING	-	-	0.0%	2.1	-100.0%	-	-	0.0%	2.2	-100.0%
IMAGING - DIAGNOSTICS	1.0	1.0	6.3%	2.0	-47.6%	0.4	1.0	-64.4%	2.0	-82.7%
4 CENTRAL	1.2	1.0	18.9%	0.4	174.6%	1.7	1.0	73.1%	1.0	72.4%
4 EAST	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.9	-100.0%
NURSING ORIENTATION	0.3	-	0.0%	-	0.0%	0.2	-	0.0%	0.2	-15.9%
LABORATORY - CHEMISTRY	-	3.2	-100.0%	-	0.0%	-	3.3	-100.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.9	-100.0%
IMAGING - ULTRASOUND	-	0.6	-100.0%	1.0	-100.0%	-	0.6	-100.0%	0.7	-100.0%
6 West	0.1	0.3	-73.7%	0.5	-84.1%	0.2	0.3	-43.6%	0.3	-44.8%
INTENSIVE CARE UNIT 2	1.0	5.9	-82.7%	-	0.0%	1.4	6.0	-75.7%	0.0	2935.6%
DISASTER AND EMERGENCY OPERATIONS	0.9	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
INPATIENT REHAB	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
2 Central	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.0	2.5%
SUBTOTAL	30.7	35.5	-13.4%	30.0	2.3%	32.5	35.6	-8.8%	31.5	3.3%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.8	-	0.0%	3.3	15.1%	3.8	-	0.0%	3.3	17.3%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	2.0	-100.0%	-	-	0.0%	2.2	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.0	-100.0%
7 CENTRAL	-	-	0.0%	0.7	-100.0%	-	-	0.0%	1.7	-100.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	1.3	-100.0%	-	-	0.0%	1.2	-100.0%
PM&R - OCCUPATIONAL	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.9	-100.0%
INTENSIVE CARE UNIT 2	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.8	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
9 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.8	-	0.0%	9.8	-61.1%	3.8	-	0.0%	11.3	-66.2%
GRAND TOTAL	34.5	35.5	-2.7%	39.8	-13.2%	36.3	35.6	1.9%	42.8	-15.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
DECEMBER 2020**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 261,448	\$ 81,558	\$ 179,890	220.6%	\$ 16,334	1500.7%	\$ 712,164	\$ 242,910	\$ 469,254	193.2%	\$ 56,152	1168.3%
RT TEMPORARY LABOR	52,628	13,082	39,546	302.3%	40,892	28.7%	187,346	39,023	148,323	380.1%	140,374	33.5%
IMCU4 TEMPORARY LABOR	16,800	2,383	14,417	605.0%	4,988	236.8%	88,880	19,469	69,411	356.5%	40,748	118.1%
8C TEMPORARY LABOR	24,462	20,597	3,865	18.8%	24,184	1.1%	119,556	61,460	58,096	94.5%	44,560	168.3%
OR TEMPORARY LABOR	49,558	32,260	17,298	53.6%	34,495	43.7%	148,360	96,235	52,125	54.2%	125,192	18.5%
L & D TEMPORARY LABOR	25,431	14,228	11,203	78.7%	36,094	-29.5%	89,303	42,372	46,931	110.8%	76,268	17.1%
5C TEMPORARY LABOR	38,326	26,605	11,721	44.1%	34,159	12.2%	104,262	79,394	24,868	31.3%	80,478	29.6%
IMCU9 TEMPORARY LABOR	9,088	40,155	(31,067)	-77.4%	56,947	-84.0%	81,003	119,746	(38,743)	-32.4%	193,014	-58.0%
7C TEMPORARY LABOR	17,286	65,449	(48,163)	-73.6%	24,638	-29.8%	53,780	195,094	(141,314)	-72.4%	102,789	-47.7%
ICU2 TEMPORARY LABOR	22,345	80,901	(58,556)	-72.4%	-	100.0%	96,933	241,355	(144,422)	-59.8%	1,981	4792.3%
ALL OTHER	45,365	66,668	(21,303)	-32.0%	182,013	-75.1%	93,753	198,904	(105,151)	-52.9%	587,424	-84.0%
TOTAL TEMPORARY LABOR	\$ 562,737	\$ 443,886	\$ 118,851	26.8%	\$ 454,744	23.7%	\$ 1,775,340	\$ 1,335,962	\$ 439,378	32.9%	\$ 1,448,981	22.5%
CHEM TRANSITION LABOR	\$ 34,297.11	\$ -	\$ 34,297	100.0%	\$ 28,015	22.4%	\$ 108,924	\$ -	\$ 108,924	100.0%	\$ 79,059	37.8%
ALL OTHER	-	-	-	100.0%	72,641	-100.0%	-	-	-	100.0%	273,230	-100.0%
TOTAL TRANSITION LABOR	\$ 34,297	\$ -	\$ 34,297	0%	\$ 100,656	-65.9%	\$ 108,924	\$ -	\$ 108,924	0.0%	\$ 352,290	-69.1%
GRAND TOTAL TEMPORARY LABOR	\$ 597,034	\$ 443,886	\$ 153,148	34.5%	\$ 555,400	7.5%	\$ 1,884,264	\$ 1,335,962	\$ 548,302	41.0%	\$ 1,801,271	4.6%
OTHER PURCH SVCS	\$ 100,728	\$ -	\$ 100,728	100.0%	\$ -	100.0%	\$ 409,422	\$ -	\$ 409,422	100.0%	\$ -	100.0%
ADM CONSULTANT FEES	229,044	81,000	148,044	182.8%	19,262	1089.1%	415,834	118,000	297,834	252.4%	109,361	280.2%
MISSION FITNESS CONTRACT PURCH SVC	63,318	5,606	57,712	1029.5%	61,996	2.1%	188,319	16,910	171,409	1013.7%	194,713	-3.3%
COMM REL ADVERTISEMENT PURCH SVCS	110,741	27,542	83,199	302.1%	26,474	318.3%	229,309	82,626	146,683	177.5%	89,718	155.6%
HR RECRUITING FEES	53,995	15,750	38,245	242.8%	34,673	55.7%	140,457	57,250	83,207	145.3%	115,765	21.3%
COMM REL MEDIA PLACEMENT	59,810	34,808	25,002	71.8%	-	100.0%	185,108	104,424	80,684	77.3%	4,752	3795.0%
PT ACCTS COLLECTION FEES	77,743	56,946	20,797	36.5%	514,073	-84.9%	245,946	170,838	75,108	44.0%	1,527,454	-83.9%
REF LAB ARUP PURCH SVCS	56,586	47,798	8,788	18.4%	60,271	-6.1%	175,485	142,570	32,915	23.1%	214,659	-18.2%
OBLD OTHER PURCH SVCS	33,892	7,438	26,454	355.7%	7,480	353.1%	51,719	22,314	29,405	131.8%	21,552	140.0%
OR FEES (PERFUSION SERVICES)	53,219	34,166	19,053	55.8%	34,670	53.5%	121,473	102,498	18,975	18.5%	108,260	12.2%
ADM APPRAISAL DIST FEE	38,596	60,938	(22,342)	-36.7%	55,601	-30.6%	75,596	60,938	14,658	24.1%	55,601	36.0%
CREDIT CARD FEES	26,011	23,866	2,145	9.0%	21,353	21.8%	82,943	70,828	12,115	17.1%	73,882	12.3%
MED ASSETS CONTRACT	14,646	44,901	(30,255)	-67.4%	35,223	-58.4%	82,042	109,133	(27,091)	-24.8%	57,736	42.1%
IT INFORMATION SOLUTIONS SVCS	9,446	31,582	(22,137)	-70.1%	154,601	-93.9%	87,947	120,748	(32,801)	-27.2%	134,938	-34.8%
UC-WEST CLINIC - PURCH SVCS-OTHER	22,889	28,148	(5,259)	-18.7%	30,762	-25.6%	73,323	83,878	(10,555)	-12.6%	82,316	-10.9%
HISTOLOGY SERVICES	11,873	37,635	(25,762)	-68.5%	38,816	-69.4%	77,931	112,289	(34,358)	-30.6%	125,930	-38.1%
UC-CPC 42ND STREET PURCH SVCS-OTHER	42,866.67	43,683	(816)	-1.9%	47,630	-10.0%	131,527	130,317	1,210	0.9%	119,277	10.3%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	54,943.64	54,152	792	1.5%	64,139	-14.3%	150,894	161,573	(10,679)	-6.6%	172,830	-12.7%
HK SVC CONTRACT PURCH SVC	51,300	87,599	(36,299)	-41.4%	88,903	-42.3%	204,459	274,109	(69,650)	-25.4%	292,789	-30.2%
ECHDA OTHER PURCH SVCS	137,875	179,821	(41,946)	-23.3%	213,822	-35.5%	404,002	539,463	(135,461)	-25.1%	658,192	-38.6%
ALL OTHERS	2,911,888	3,342,566	(430,678)	-12.9%	3,974,247.00	-26.7%	8,682,330	9,293,553	(611,223)	-6.6%	10,705,837	-18.9%
TOTAL PURCHASED SERVICES	\$ 4,171,137	\$ 4,222,983	\$ (51,846)	-1.2%	\$ 5,419,194	-23.0%	\$ 12,269,962	\$ 11,707,554	\$ 562,408	4.8%	\$ 14,704,787	-16.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
DECEMBER 31, 2020**

		YTD DECEMBER 2021	2018 S&P Comparison**	YTD September 2020	YTD September 2019	YTD September 2018
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	64.2	57.5	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	33.2	N/A	41.1	34.6	6.9
Maximum Debt Service Coverage (x)	↓	1.9	2.6	5.3	7.1	7.9
Maximum Debt Service/Total Operating Revenue	↓	1.2	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	1.9	8.7	5.6	74.1	74.3
Operating Margin (%)	↑	-1.1	0.7	-2.0	-0.7	0.7
Profit Margin (%)	↓	-3.7	2.3	-1.1	-8.4	72.2
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	16.6	12.4	13.2	15.8	13.8
Cushion Ratio (x)	↑	32.8	13.3	15.5	17.8	15.0
Days' Cash on Hand	↑	96.2	159.1	65.5	77.8	71.4
Days in Accounts Receivable	↓	39.7	46.8	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	3.0	9.9	9.9	-0.3	678.5
Unrestricted Cash/Long-Term Debt (%)	↑	164.5	131.3	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	28.8	34.3	19.7	18.0	18.6
Payment Period (days)	↓	52.9	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↑	10.1	17.0	9.4	12.0	2.5

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

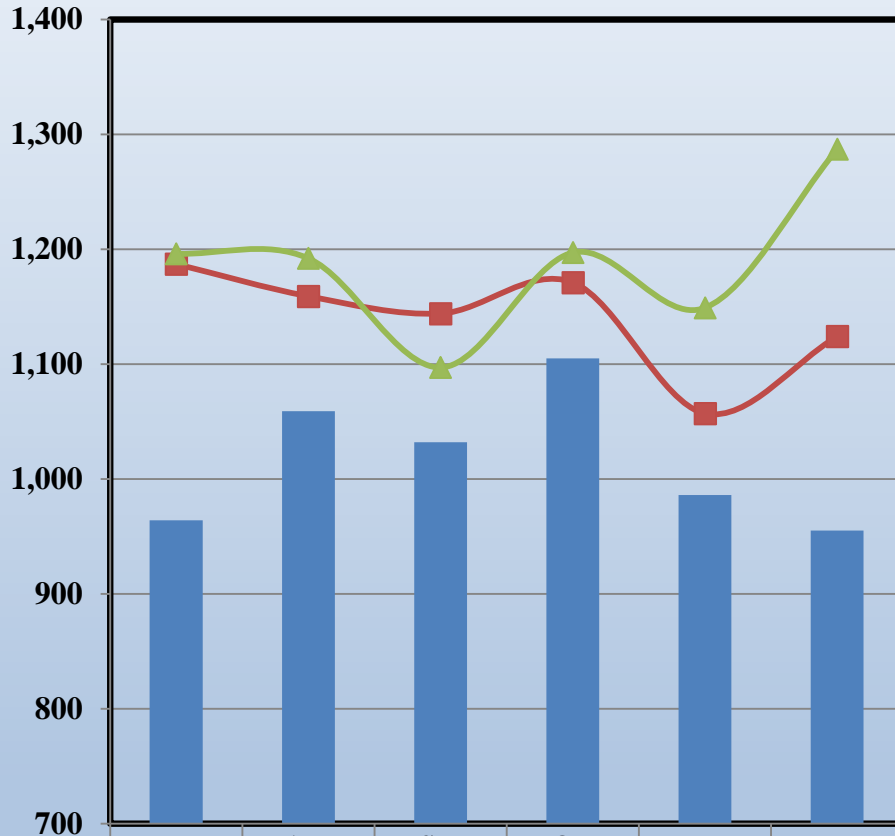
December 31, 2020

Volume



Admissions

Total – Adults and NICU

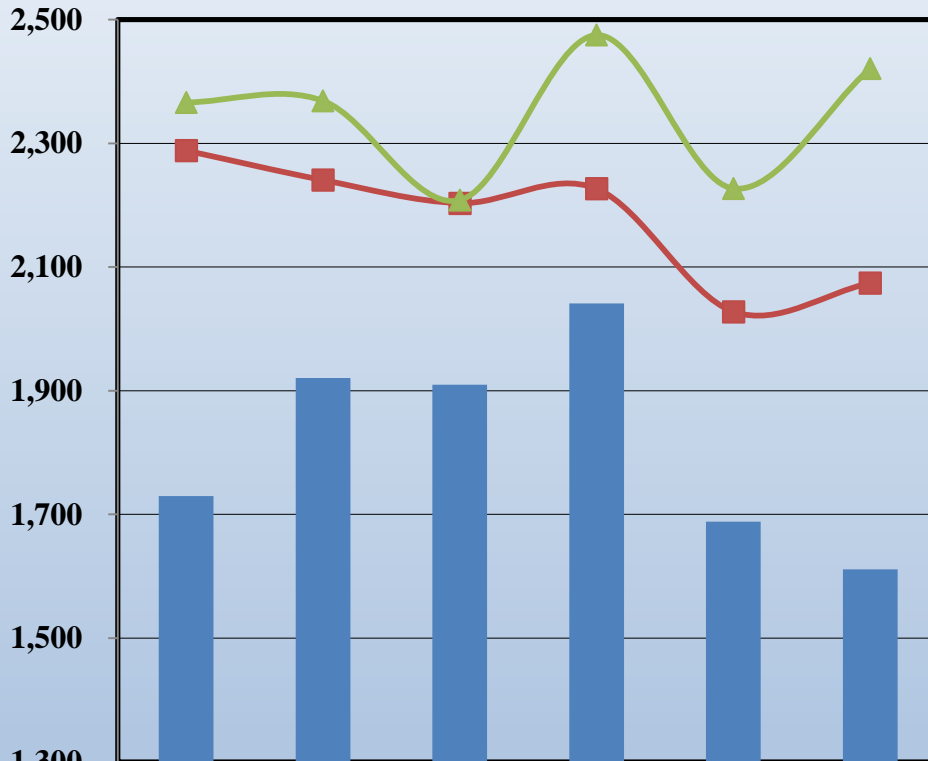


	Jul	Aug	Sep	Oct	Nov	Dec
Act	964	1,059	1,032	1,105	986	955
Bud	1,187	1,159	1,144	1,171	1,057	1,124
Prior	1,196	1,192	1,097	1,197	1,149	1,287

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	955	1,124	1,287
Var %		-15.0%	-25.8%
Year-To-Date	3,046	3,352	3,633
Var %		-9.1%	-16.2%
Annualized	12,301	14,035	14,306
Var %		-12.4%	-14.0%

Adjusted Admissions

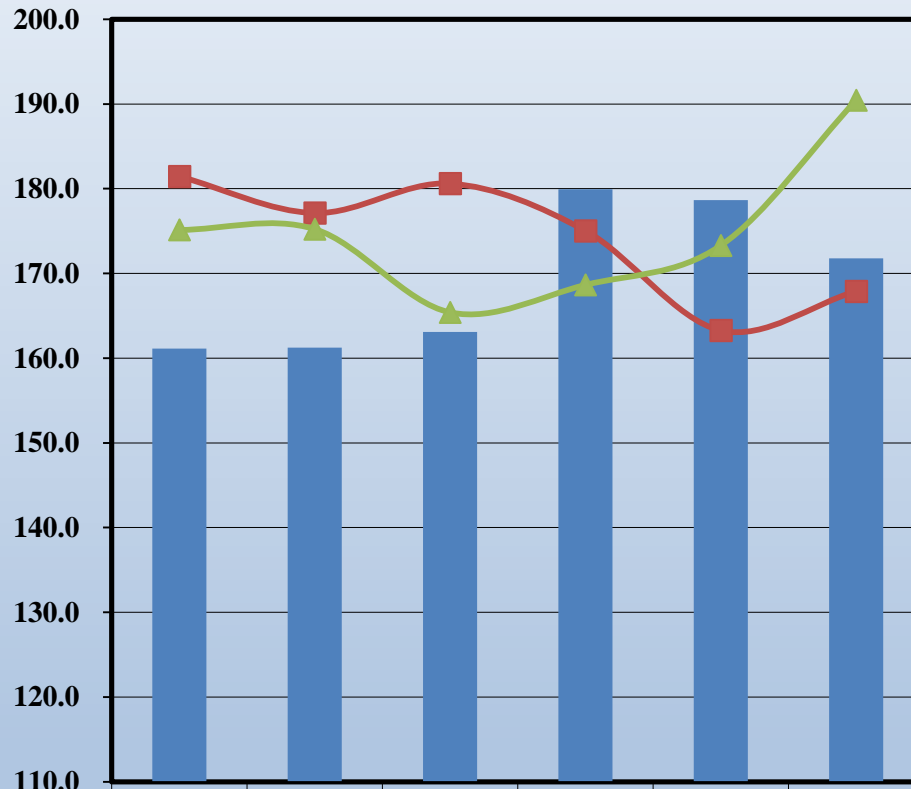
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,611	2,074	2,421
Var %		-22.3%	-33.4%
Year-To-Date	5,341	6,329	7,121
Var %		-15.6%	-25.0%
Annualized	22,640	26,781	27,745
Var %		-15.5%	-18.4%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	1,730	1,921	1,910	2,041	1,689	1,611
Bud	2,288	2,241	2,203	2,227	2,028	2,074
Prior	2,366	2,369	2,208	2,475	2,227	2,421

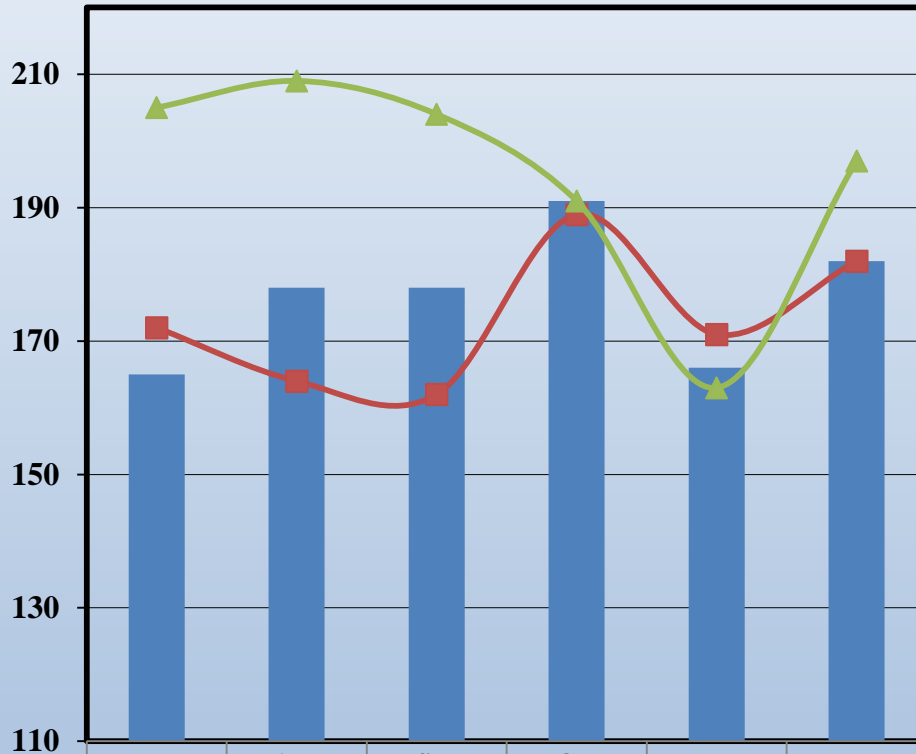
Average Daily Census



	Jul	Aug	Sep	Oct	Nov	Dec
Act	161.1	161.2	163.1	179.9	178.7	171.8
Bud	181.5	177.1	180.6	175.0	163.3	167.9
Prior	175.1	175.2	165.4	168.6	173.3	190.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	171.8	167.9	190.5
Var %		2.3%	-9.8%
Year-To-Date	176.8	168.8	177.5
Var %		4.7%	-0.4%
Annualized	164.7	182.2	181.9
Var %		-9.6%	-9.4%

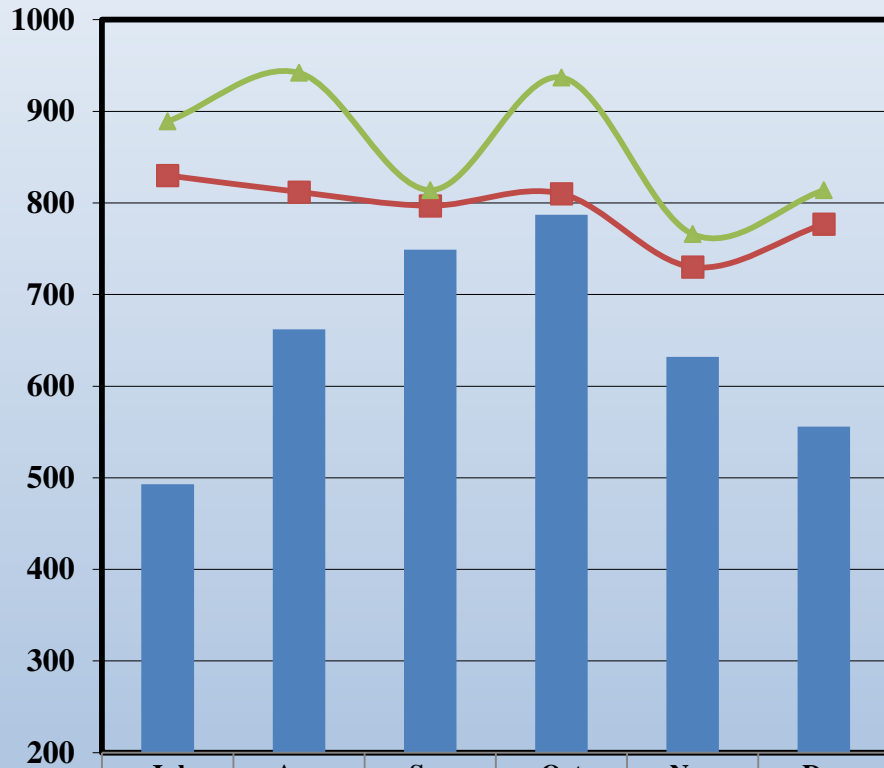
Deliveries



	Jul	Aug	Sep	Oct	Nov	Dec
Act	165	178	178	191	166	182
Bud	172	164	162	189	171	182
Prior	205	209	204	191	163	197

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	182	182	197
Var %		0.0%	-7.6%
Year-To-Date	539	542	551
Var %		-0.6%	-2.2%
Annualized	2,122	2,040	2,150
Var %		4.0%	-1.3%

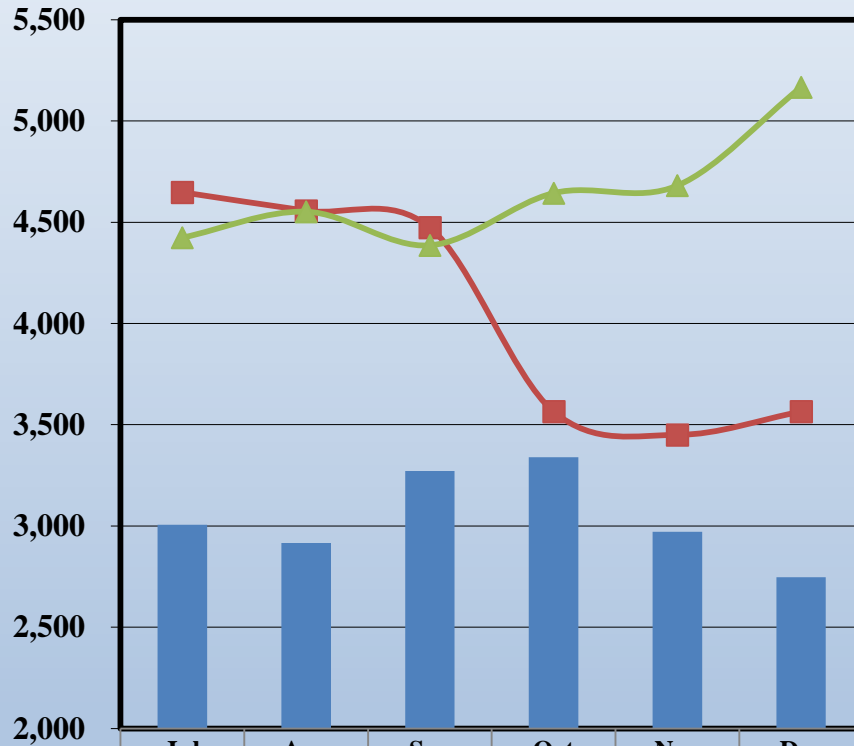
Total Surgical Cases



	Jul	Aug	Sep	Oct	Nov	Dec
Act	493	662	749	787	632	556
Bud	830	812	797	810	730	777
Prior	889	942	814	937	766	814

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	556	777	814
Var %		-28.4%	-31.7%
Year-To-Date	1,975	2,317	2,517
Var %		-14.8%	-21.5%
Annualized	7,611	9,738	10,092
Var %		-21.8%	-24.6%

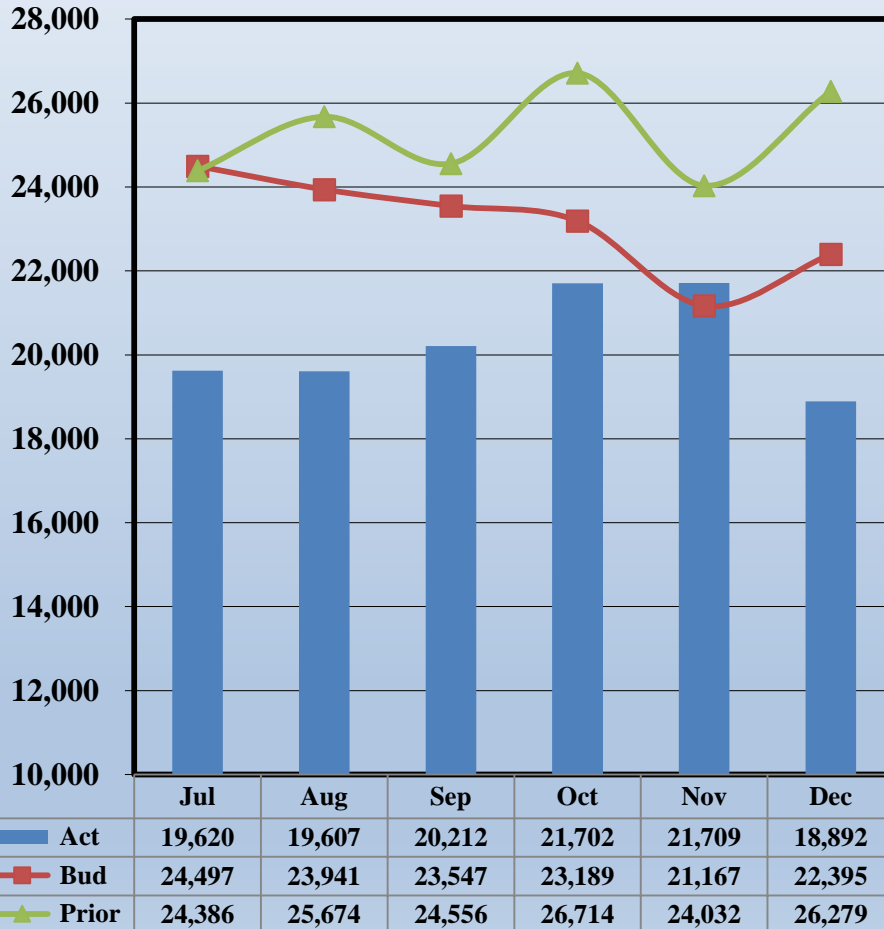
Emergency Room Visits



■ Act	3,006	2,916	3,271	3,339	2,972	2,747
■ Bud	4,648	4,557	4,474	3,565	3,450	3,565
▲ Prior	4,424	4,552	4,386	4,644	4,681	5,167

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,747	3,565	5,167
Var %		-22.9%	-46.8%
Year-To-Date	9,058	10,580	14,492
Var %		-14.4%	-37.5%
Annualized	39,684	52,156	55,126
Var %		-23.9%	-28.0%

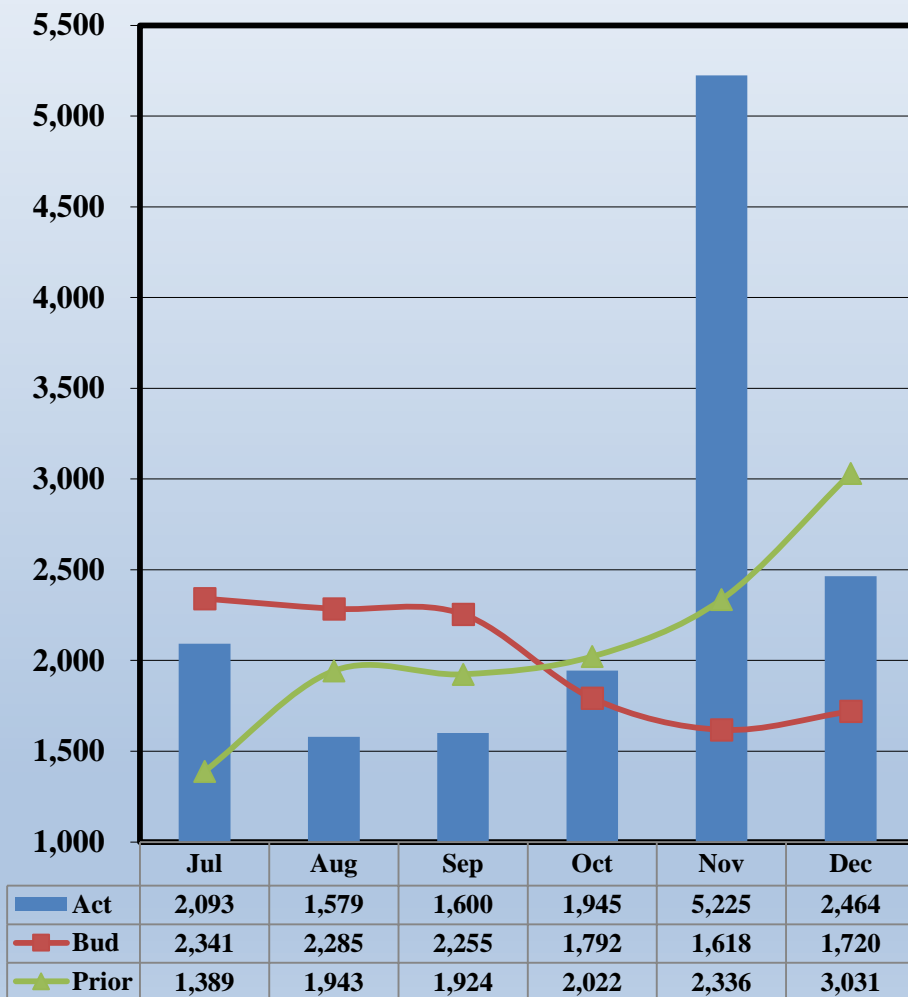
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	18,892	22,395	26,279
Var %		-15.6%	-28.1%
Year-To-Date	62,302	66,751	77,024
Var %		-6.7%	-19.1%
Annualized	247,860	285,027	298,886
Var %		-13.0%	-17.1%

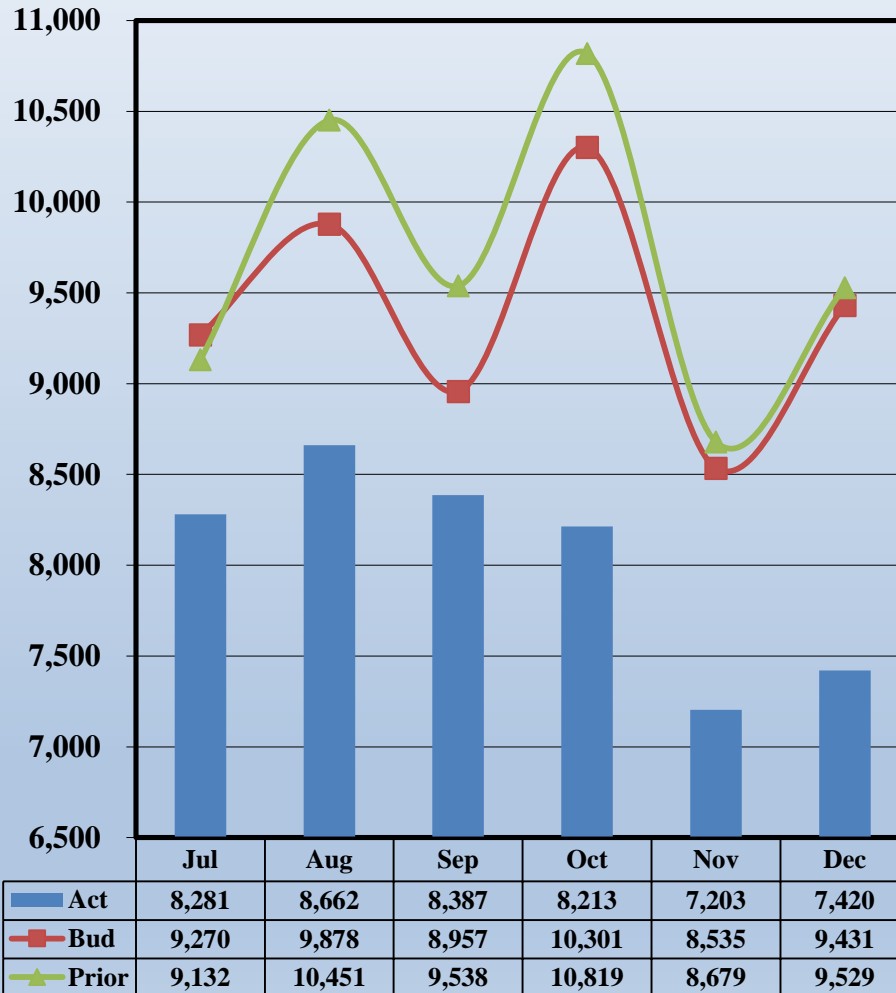
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,464	1,720	3,031
Var %		43.3%	-18.7%
Year-To-Date	9,634	5,130	7,389
Var %		87.8%	30.4%
Annualized	27,511	26,410	26,040
Var %		4.2%	5.6%

Total ProCare Office Visits



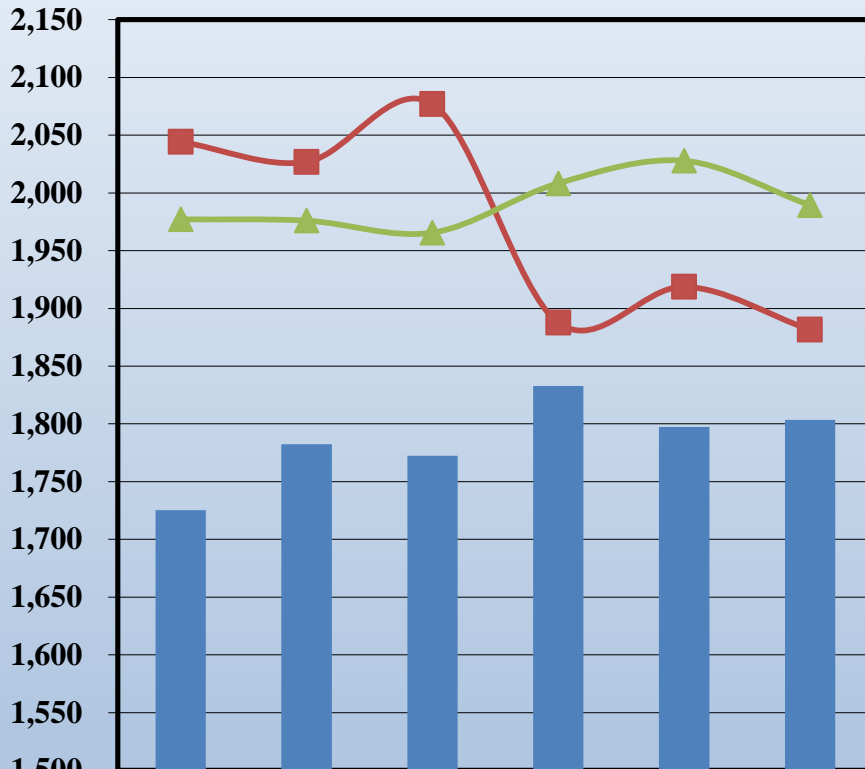
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,420	9,431	9,529
Var %		-21.3%	-22.1%
Year-To-Date	22,836	28,267	29,027
Var %		-19.2%	-21.3%
Annualized	98,932	116,403	119,403
Var %		-15.0%	-17.1%

Staffing



Blended FTE's

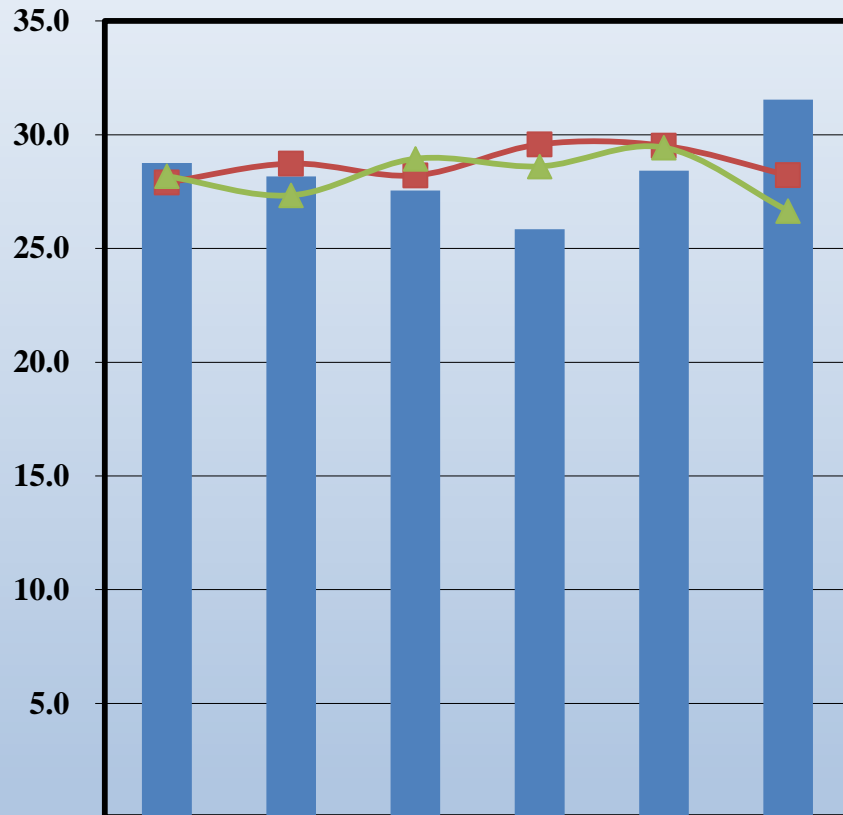
Including Contract Labor and Management Services



	Jul	Aug	Sep	Oct	Nov	Dec
Act	1,725	1,782	1,773	1,833	1,797	1,804
Bud	2,044	2,027	2,077	1,888	1,919	1,882
Prior	1,977	1,976	1,966	2,008	2,028	1,989

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,804	1,882	1,989
Var %		-4.1%	-9.3%
Year-To-Date	1,811	1,896	2,008
Var %		-4.5%	-9.8%
Annualized	1,799	2,035	1,977
Var %		-11.6%	-9.0%

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	31.5	28.2	26.7
Var %		11.8%	18.4%
Year-To-Date	28.6	29.1	28.2
Var %		-1.7%	1.4%
Annualized	28.6	28.2	27.5
Var %		1.4%	4.0%

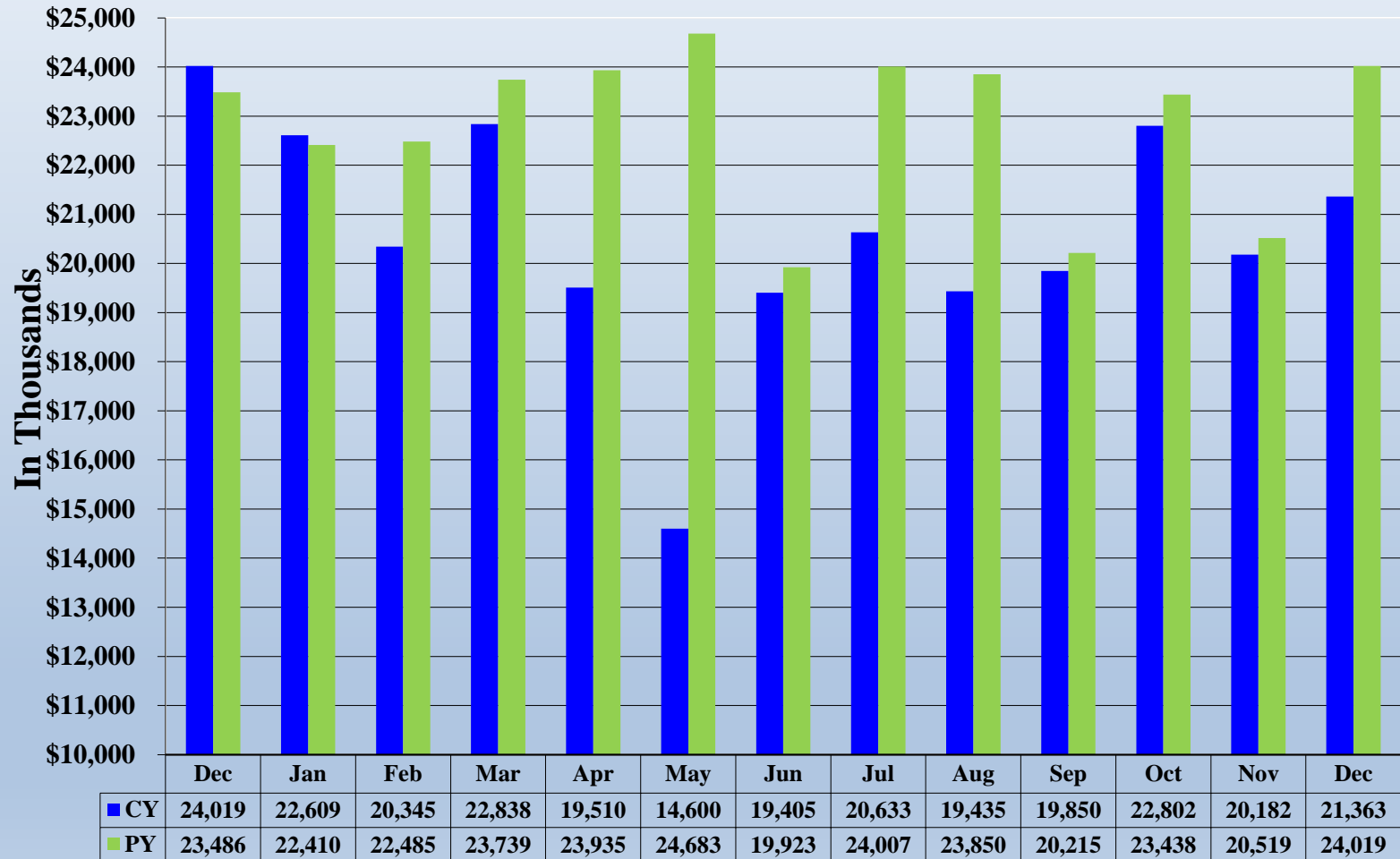
	Jul	Aug	Sep	Oct	Nov	Dec
Act	28.8	28.2	27.5	25.9	28.4	31.5
Bud	27.9	28.7	28.2	29.6	29.5	28.2
Prior	28.2	27.3	28.9	28.6	29.4	26.7

Accounts Receivable



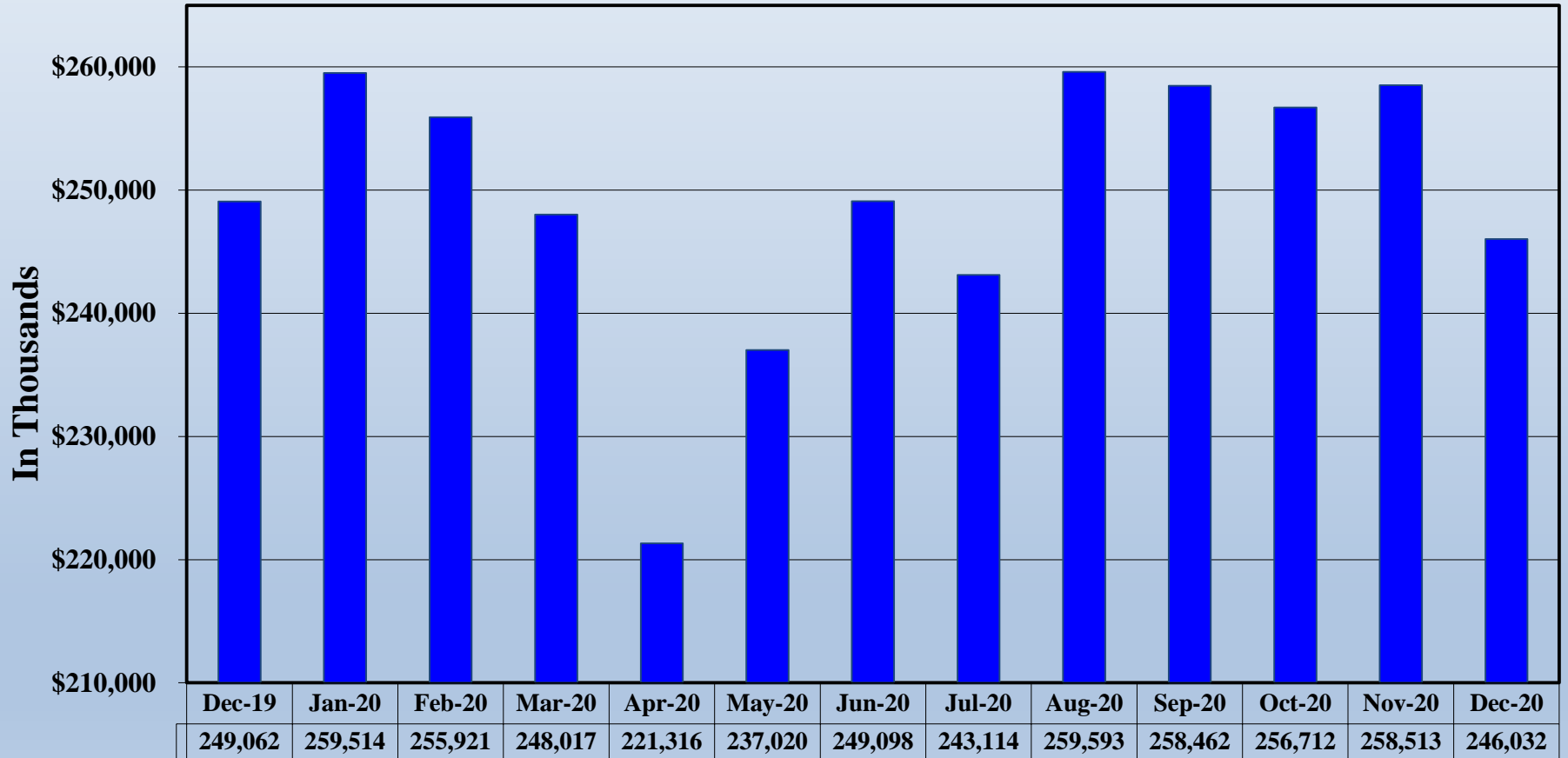
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

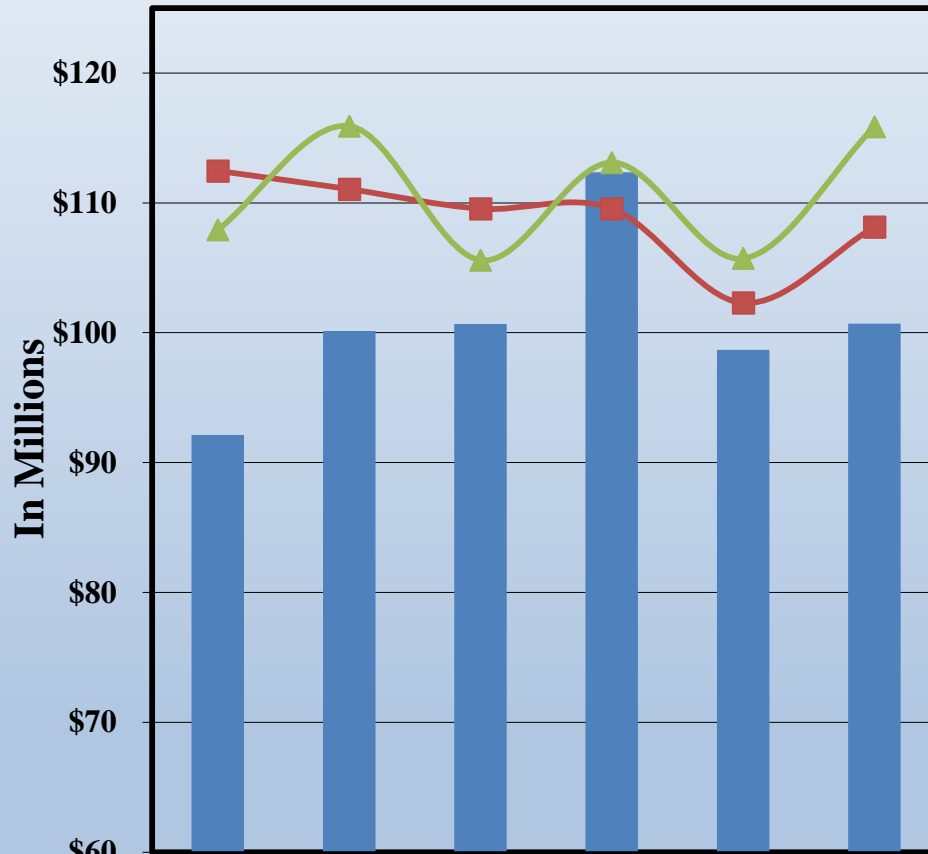


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)

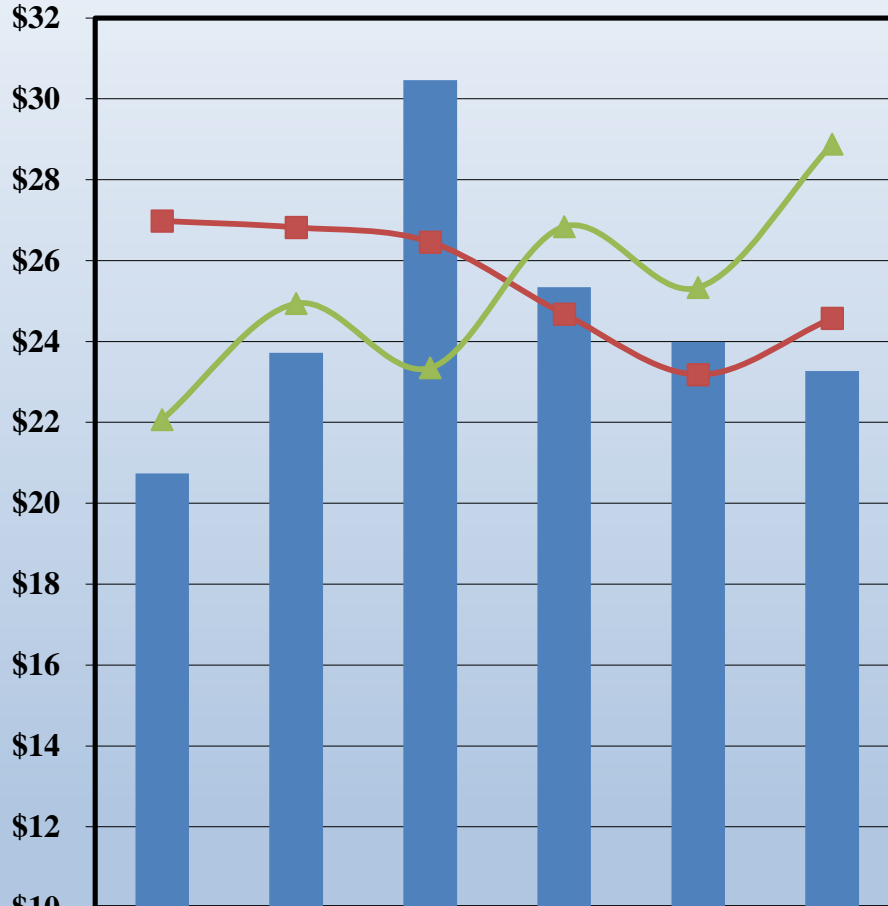


	Jul	Aug	Sep	Oct	Nov	Dec
Act	\$92.1	\$100.1	\$100.7	\$112.4	\$98.7	\$100.7
Bud	\$112.5	\$111.1	\$109.5	\$109.6	\$102.3	\$108.1
Prior	\$107.9	\$115.9	\$105.6	\$113.1	\$105.7	\$115.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 100.7	\$ 108.1	\$ 115.9
Var %		-6.9%	-13.1%
Year-To-Date	\$ 311.7	\$ 320.0	\$ 334.7
Var %		-2.6%	-6.9%
Annualized	\$ 1,187.0	\$ 1,334.5	\$ 1,340.4
Var %		-11.1%	-11.4%

Total Net Patient Revenues

In Millions



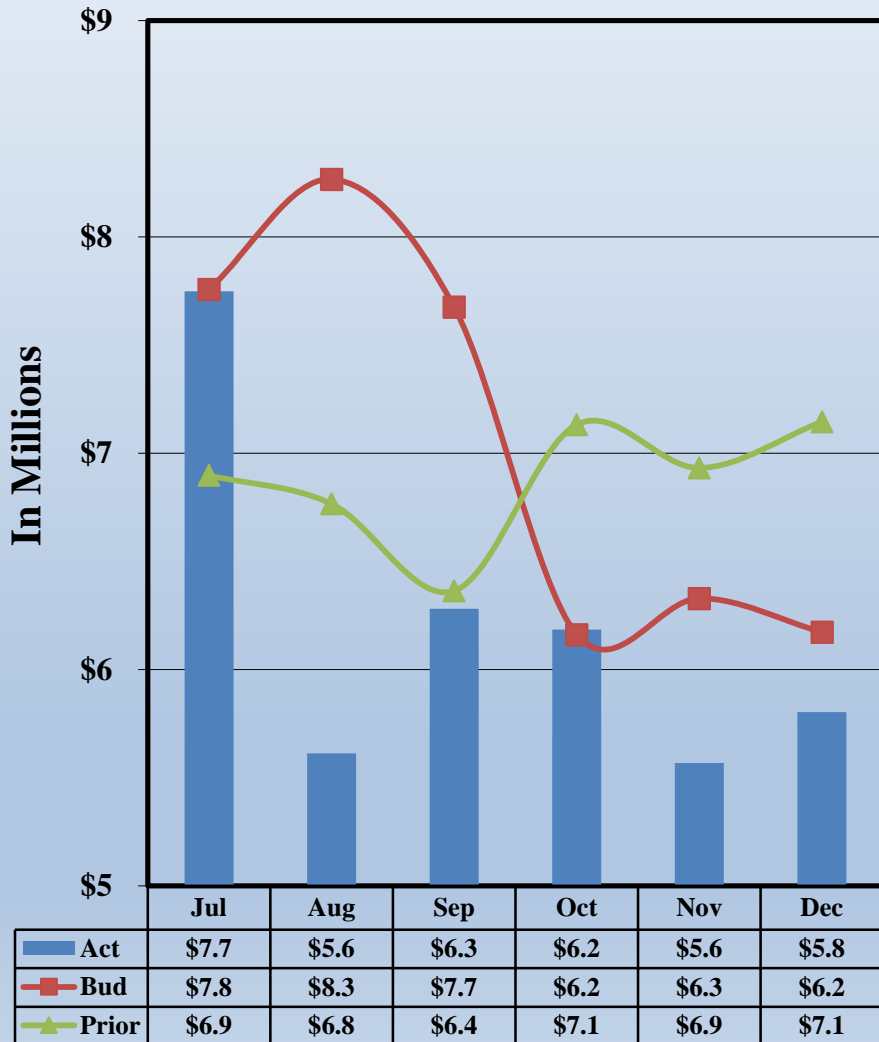
	Jul	Aug	Sep	Oct	Nov	Dec
Act	\$20.7	\$23.7	\$30.5	\$25.3	\$24.0	\$23.3
Bud	\$27.0	\$26.8	\$26.5	\$24.7	\$23.2	\$24.6
Prior	\$22.1	\$24.9	\$23.3	\$26.8	\$25.3	\$28.9

	Actual	Budget	Prior Year
Month	\$ 23.3	\$ 24.6	\$ 28.9
Var %		-5.3%	-19.4%
Year-To-Date	\$ 72.6	\$ 72.4	\$ 81.1
Var %		0.2%	-10.4%
Annualized	\$ 271.5	\$ 315.0	\$ 295.7
Var %		-13.8%	-8.2%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



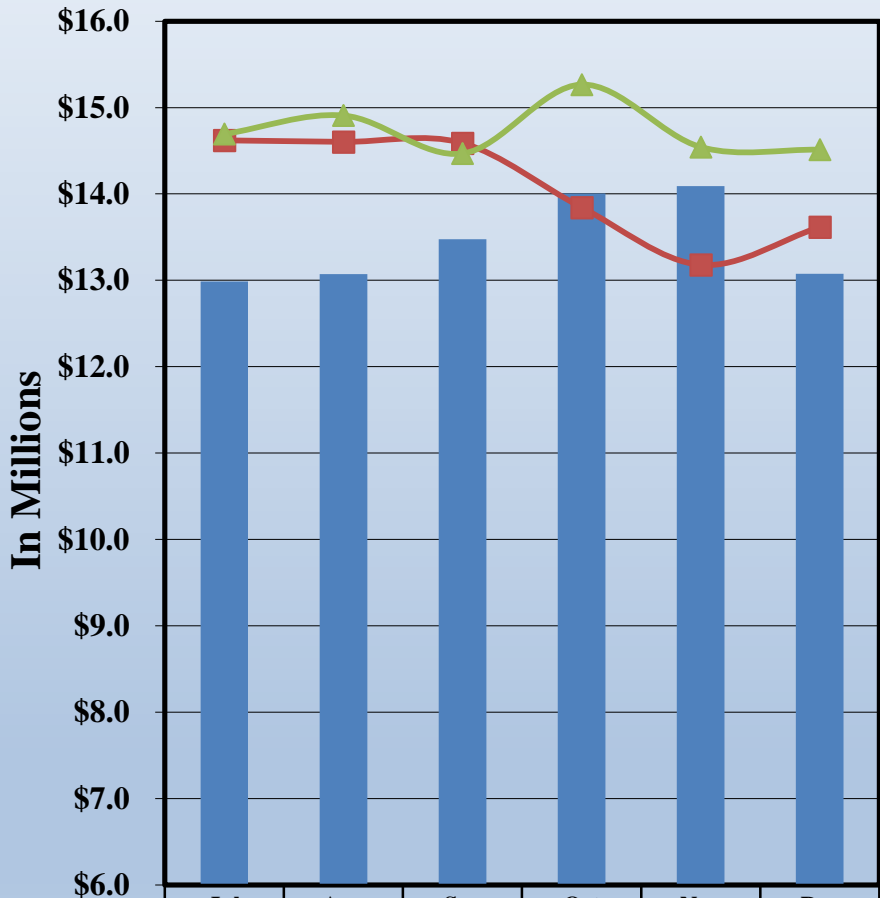
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.8	\$ 6.2	\$ 7.1
Var %		-6.0%	-18.8%
Year-To-Date	\$ 17.6	\$ 18.7	\$ 21.2
Var %		-5.9%	-17.2%
Annualized	\$ 81.8	\$ 66.1	\$ 63.5
Var %		23.7%	28.9%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)

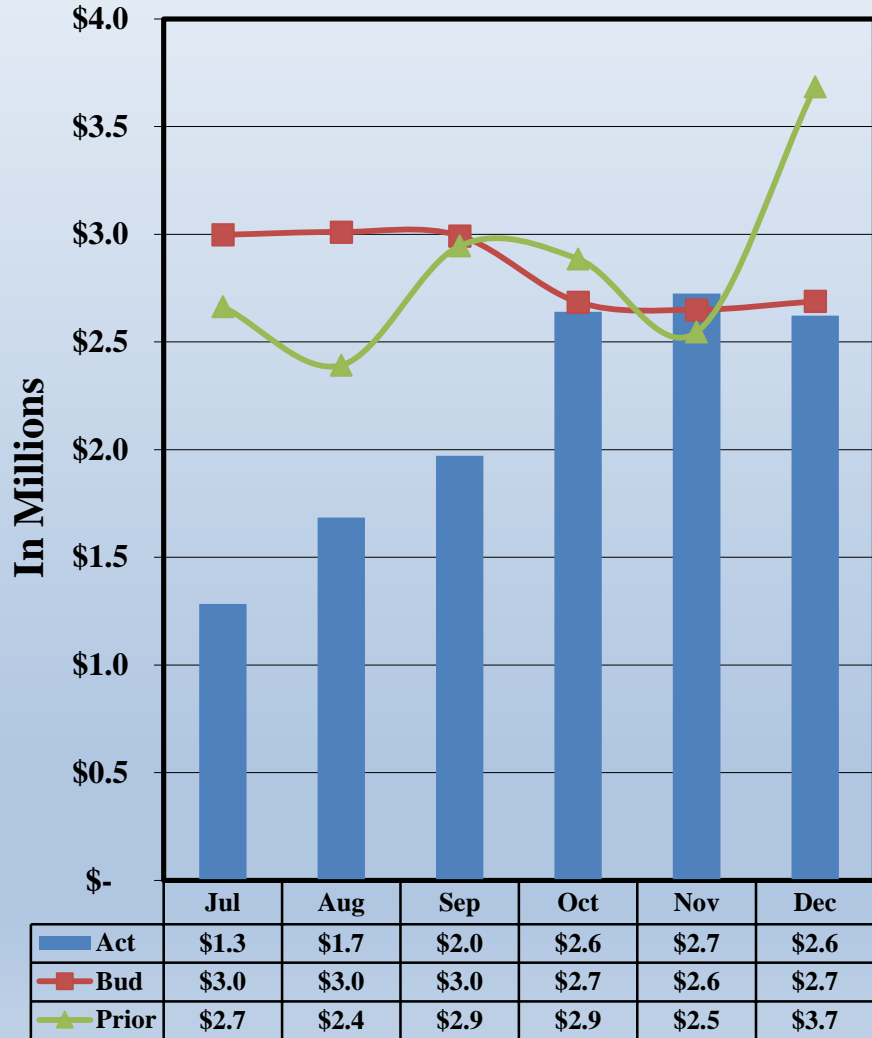


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.1	\$ 13.6	\$ 14.5
Var %		-3.7%	-9.7%
Year-To-Date	\$ 41.2	\$ 40.6	\$ 44.3
Var %		1.5%	-7.0%
Annualized	\$ 160.9	\$ 173.2	\$ 175.0
Var %		-7.1%	-8.1%

	Jul	Aug	Sep	Oct	Nov	Dec
Act	\$13.0	\$13.1	\$13.5	\$14.0	\$14.1	\$13.1
Bud	\$14.6	\$14.6	\$14.6	\$13.8	\$13.2	\$13.6
Prior	\$14.7	\$14.9	\$14.5	\$15.3	\$14.5	\$14.5

Employee Benefit Expense

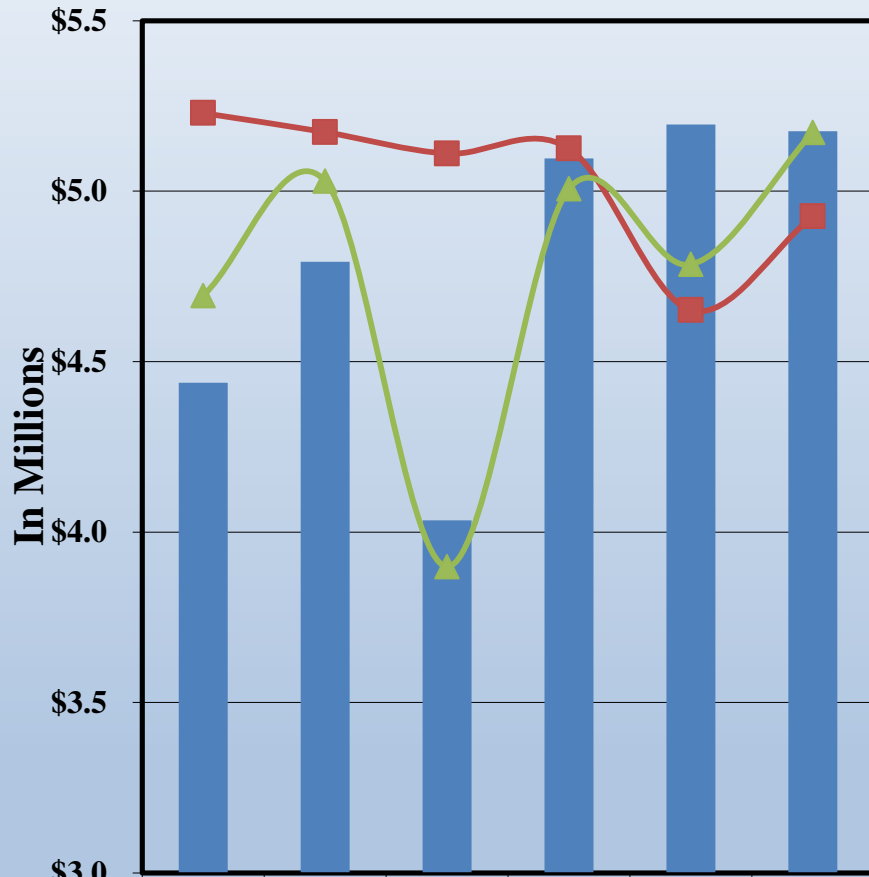
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.6	\$ 2.7	\$ 3.7
Var %		-2.5%	-28.8%
Year-To-Date	\$ 8.0	\$ 8.0	\$ 9.1
Var %		-0.4%	-12.4%
Annualized	\$ 29.0	\$ 35.1	\$ 35.2
Var %		-17.4%	-17.6%

Supply Expense

(Ector County Hospital District)

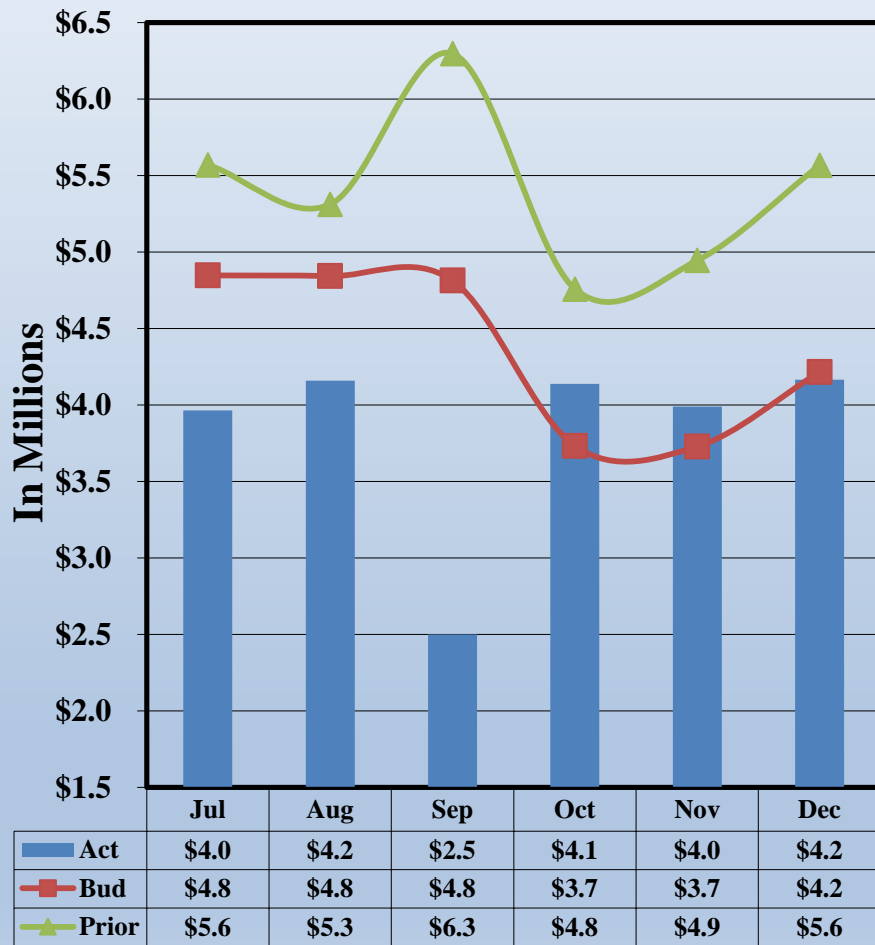


	Jul	Aug	Sep	Oct	Nov	Dec
Act	\$4.4	\$4.8	\$4.0	\$5.1	\$5.2	\$5.2
Bud	\$5.2	\$5.2	\$5.1	\$5.1	\$4.7	\$4.9
Prior	\$4.7	\$5.0	\$3.9	\$5.0	\$4.8	\$5.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.2	\$ 4.9	\$ 5.2
Var %		5.1%	0.1%
Year-To-Date	\$ 15.5	\$ 14.7	\$ 15.0
Var %		5.2%	3.4%
Annualized	\$ 54.9	\$ 61.8	\$ 58.7
Var %		-11.2%	-6.5%

Purchased Services

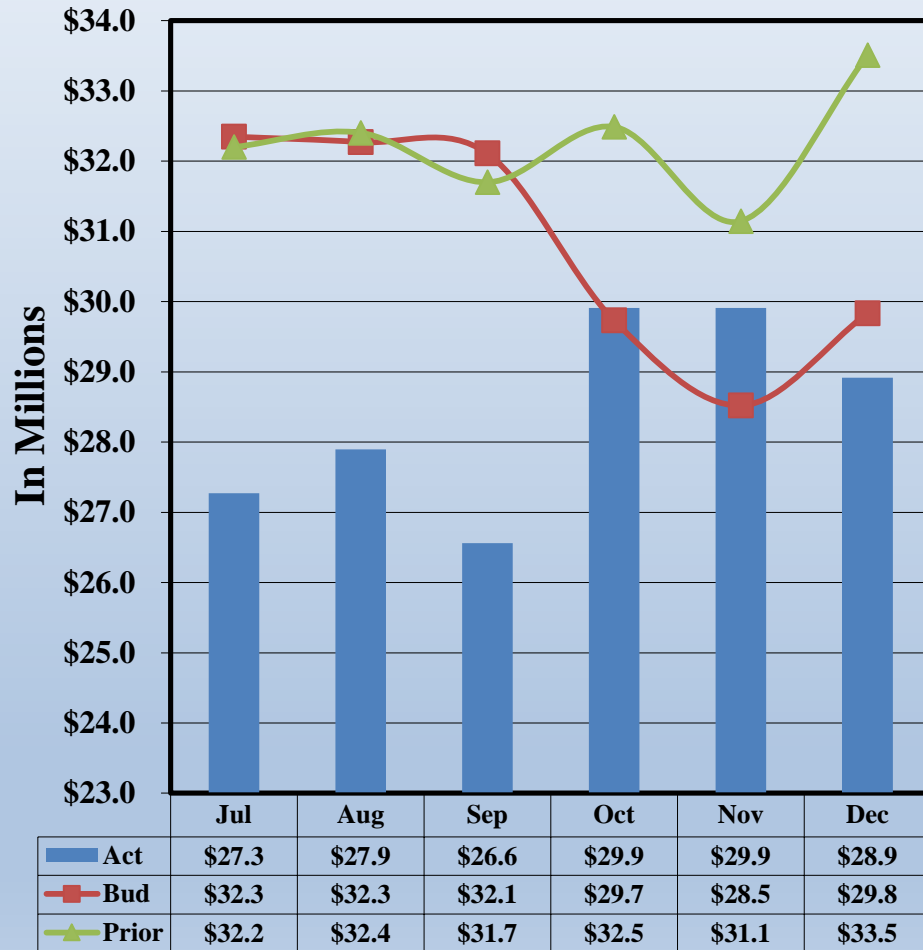
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.2	\$ 4.2	\$ 5.6
Var %		-1.2%	-25.2%
Year-To-Date	\$ 12.3	\$ 11.7	\$ 15.3
Var %		5.3%	-19.5%
Annualized	\$ 53.3	\$ 55.7	\$ 59.9
Var %		-4.3%	-11.0%

Total Operating Expense

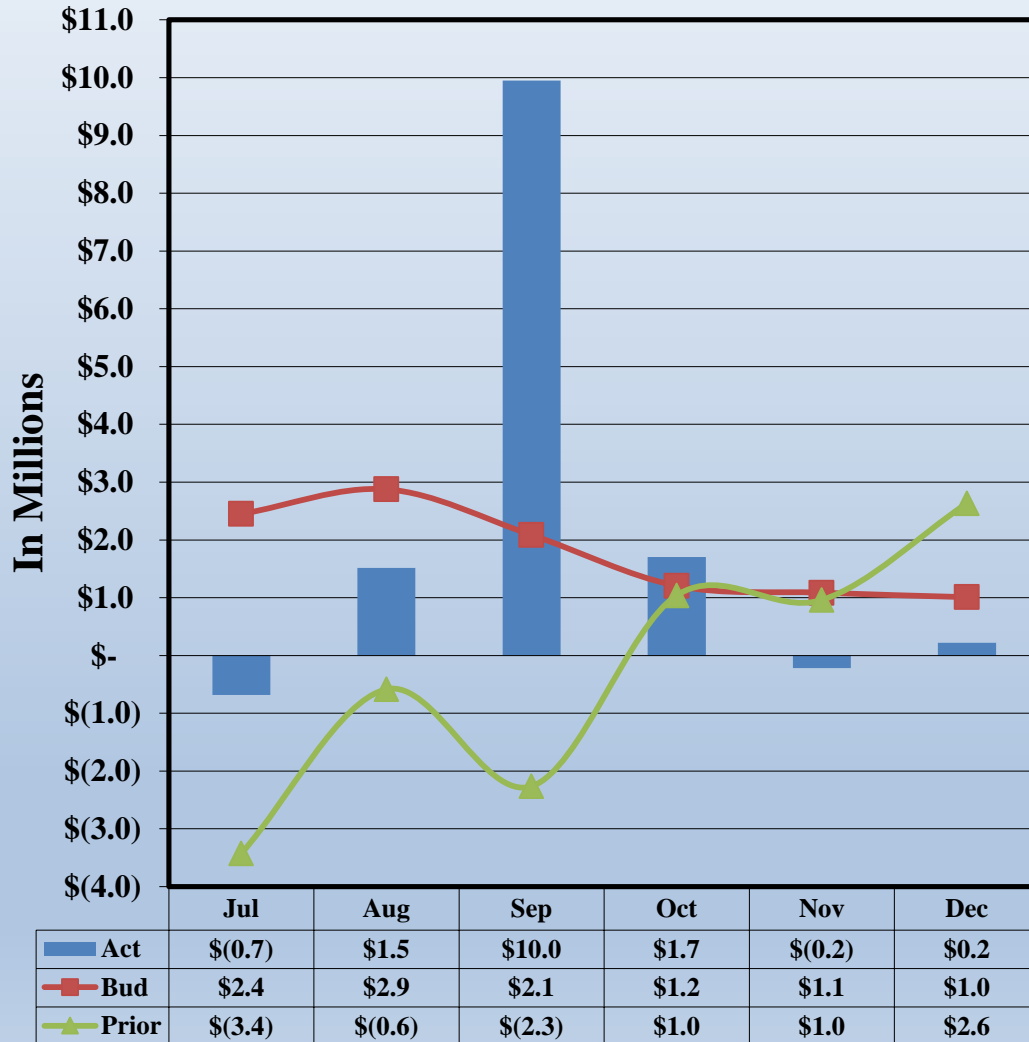
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 28.9	\$ 29.8	\$ 33.5
Var %		-3.0%	-13.7%
Year-To-Date	\$ 88.8	\$ 88.1	\$ 97.1
Var %		0.8%	-8.6%
Annualized	\$ 347.1	\$ 380.5	\$ 382.0
Var %		-8.8%	-9.1%

Operating EBIDA

Ector County Hospital District Operations

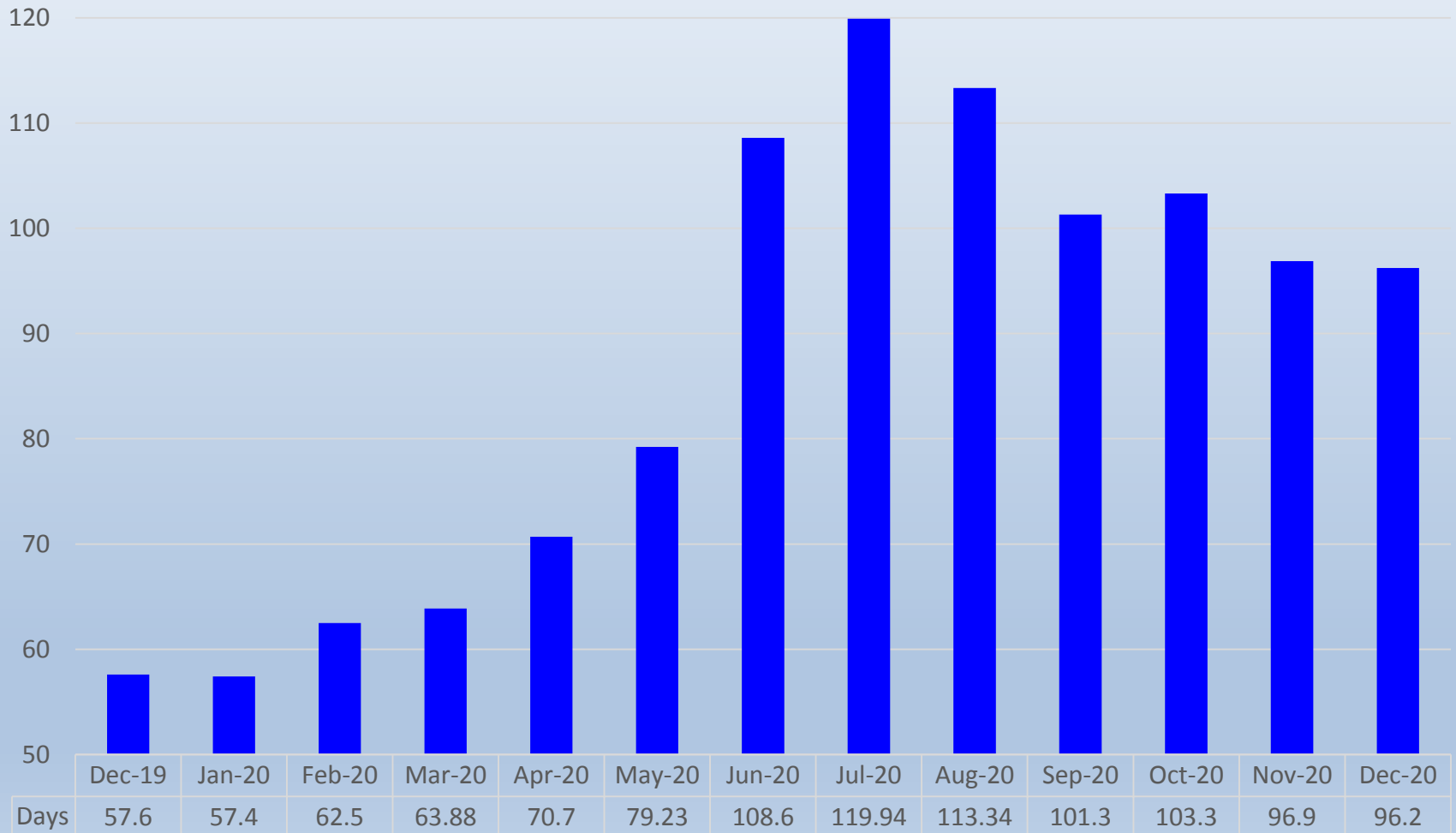


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 0.2	\$ 1.0	\$ 2.6
Var %		-80.0%	-92.3%
Year-To-Date	\$ 1.7	\$ 3.3	\$ 4.6
Var %		-48.5%	-63.0%
Annualized	\$ (5.9)	\$ 21.7	\$ (3.3)
Var %		-127.2%	78.8%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





FY 2021 CAPITAL EQUIPMENT REQUEST

Date: 12/10/2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: David Graham MSN, RN Divisional Director of Emergency Services
Renato Galindo RT, Director of Cardiopulmonary Services

Re: MCH EKG Upgrade

Total Cost... (Unbudgeted) \$103,010.62

OBJECTIVE

Replace and upgrade the 6 of our current EKG Machines that will soon be beyond their service life and consistently out of service throughout the organization.

HISTORY

Currently MCH has 8 GE EKG machines that will be end of service in January of 2021. These machines are constantly having network issues and in Biomed for repairs. In January of 2021 they will no longer be supported by GE and parts will no longer be available. 3 of the devices currently reside in the ED and are rarely in service. When out of service the ED must use the Phillips EKG machines. The Phillips devices do not provide an adequate algorithm for interpretation and the ED physicians and cardiologists do not want them in service for this reason. The other 5 are dispersed throughout the facility and utilized by RT and various other departments. We propose purchasing 6 new MAC VU 360 devices to correct these issues. 3 will go to the ED and 3 to Respiratory therapy. This will allow us to have properly functioning EKG machines in the areas of highest use.

PURCHASE CONSIDERATIONS

No other purchase considerations as GE is the preferred vendor for these devices.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by Vendor

WARRANTY AND SERVICE CONTRACT

See Quote

DISPOSITION OF EXISTING EQUIPMENT

Trade in

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing

COMMITTEE APPROVAL

FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2021 CAPITAL CONSIDERATION

Date: December 22nd, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO
Natalie Chapman, ACNO

From: Vonda Lucero, MSN, RN, CWON Director of Wound Care & Infusion Services

Re: Purchase of Acute Care Med/Surg beds and Critical Care Support Surfaces
(mattresses)

Total Cost... \$2,302,029.55

OBJECTIVE

Requesting replacement of equipment that is currently at end of life. Many of our S2 med/surg beds are 12+ years old and are considered to have a life expectancy of 10 years. Currently these older beds are causing delays and room closures due to broken or worn-down parts that must be replaced. As these beds age it is becoming increasingly more difficult for us to find parts as well and the cost of repairs continues to go up. Replacing these beds will reduce if not eliminate room closures and repair delays. There is also an equivalent need to replace the 42 Isolibrium support surfaces for our Critical Care beds that aid in reducing facility acquired pressure ulcers and increases patient comfort throughout their stay.

HISTORY

As of October we have spent \$84,964 in repairs on beds and the cost is increasing every day, along with several room closures due to broken beds. We have also had some patient complaints due to the lack of comfort with the beds and/ or mattresses. Patients spend the majority of their hospital stay in these beds, so it is important to keep them up to date not only comfort, but safety as well. A good portion of our Series 2 med/surg beds are over 13 years old. The recommended life expectancy for these beds is 10 years. So, we will be asking to replace all beds over 10 years old, and we would be replacing 120 beds. The Isolibrium specialty support surfaces are also at

their end of life expectancy. These mattresses have computerized footboard allowing the internal air pods to expand and deflate on a set rotation to help redistribute pressure and reduce the risks of hospital acquired pressure injuries in the critical care area when patients are sedated and/or intubated.

PURCHASE CONSIDERATIONS

There are several options that we can use to purchase beds, including breaking it down and purchasing fewer at one time. However, keeping all the beds uniform across the campus increases patient and nurse satisfaction. This will also prevent all employees learning how to work various equipment.

WARRANTY AND SERVICE CONTRACT

This purchase will include a 1-year warranty, including parts.

We can also finance the purchase with either monthly, quarterly, or annual payments at an interest rate of 3.75%

DISPOSITION OF EXISTING EQUIPMENT

Engineering and Materials Management will be involved to get rid of all Series 2 Med/ Surg beds purchased in 2007.

COMMITTEE APPROVAL

Gary and Connie Fields
530 E. 86th St.
Odessa, Texas 79765
Home 432-367-8040
Gary Cell: 432-528-9223
Connie Cell: 432-638-6879

Mr. Russell Tipton
President/CEO
Medical Center Hospital
500 W. 4th St
Odessa, Texas 79761

Mr. Tipton:

My name is Connie Fields, DOB 04-17-1950; I received my Covid-19 vaccination on Sunday 01-24-2021 and I wanted to express my appreciation for the well organized protocol used to distribute the vaccine.

The operation was very well planned and executed; every person I came in contact with was very friendly, helpful and courteous. My thanks to you, employees of MCH, the volunteers and everyone that participated in this life saving event. I cannot say enough positive for my experience and God Bless You All.

Sincerely yours;

Connie Fields

Connie Fields

MEMORANDUM

TO: ECHD Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: Gjerset & Lorenz LLP
DATE: February 2, 2021

Cost:

Project Fee for the year 2021 <i>(Operational Budget)</i>	\$300,000
Hourly Fee for the year 2021 <i>(Operational Budget)</i>	<u>\$ 50,000</u>
Contract Total	\$350,000

Background:

Development, implementation, and operation of a Medicaid managed care incentive program to secure additional Medicaid reimbursement in the MRSA West Medicaid managed care service delivery area. Total program cost is capped at 15% of Medicaid Supplemental funding.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

January/ February Board Report

Site Visits

Alpine- Met with Rick Flores CEO and Shelba Dujon CNO at Big Bend Regional, we discussed possible ways of building our relationship in the upcoming year. Per Shelba CNO they have no issues with transfers at this time. They are pleased with our cardiology services, but would like to have more of the EKG and stress test done in their facilities for those mutual patients. I have spoken with Dr. Boccalandra in regards to this he stated they will be happy to do this when they can, there are some patients that will need to be done in the Odessa office. Rick stated they have a variety of services in the area they have worked very hard over the past few years to get there. We will continue to meet early next year to see how we can continue to partner

Stanton- Met with staff, no issues with transfers at this time. Provided ACNO with some policy procedures information for staff pay and vent management. MCH was able to help provide Stanton front line staff with vaccines.

Big Spring- Met with clinics in big spring, provided updates on new providers. Met with Dr Chavez, pediatrician he stated he is very excited about Dr Poudel and bringing pediatric nephrology to the area. I have let him know once we get the lunch and learns set up for January I will send over the information. I have also let him know about our partnership with covenant and our pediatric coverage for in-house patients, he was not aware of this.

Ward- met with CEO Leticia and CNO Shawn no issues with transfers at this time when MCH has not been on diversion, Shawn stated the state transfer resource has been very helpful for the COVID regional transfers. They stated they have been able to keep more patients in their facility as they have more respiratory equipment now.

Met with Dr Thaug and clinic referral specialist, Laura. Laura stated she has no issues with getting patients into our clinic, she stated the only recent issue is the Medicaid patients. These patients are now having to go to San Angelo and Lubbock. Laura was unaware of our pediatric partnership with Covenant, provided her with clinic schedule. Dr Thaug mentioned MCH access, I have let him know we are still working on this and it should be coming very soon. I have also provided them with updated MCH Procure Clinic list.

MCH was able to help provide COVID vaccines for front line staff at Ward Memorial

Winkler- Met with clinic manager, Debbie. Debbie stated they refer almost all patients to MCH, she stated they have no issues with getting into clinics. She stated they only thing they struggle with is “back patients” and Medicaid in general. Debbie stated they are expecting 3 new providers in 2021. Dr Compton will be leaving early next year. Provided Debbie with Mammography and Bariatric information per request. Provided information on Dr Levinger.

Rankin- Met with Tiana she stated they are doing well, they were able to partner with Shannon for COVID vaccines but some were not able to receive per Shannon policy for positive COVID test in the last 90 days. MCH was able to provide vaccines for those staff members. Provided information on Dr Levinger.

Iraan- Met with Charge nurse Michelle, she stated they are doing well. They have seen the volume go down some in their area. Michelle stated they are going to need PALS education very soon for staff. I have let her know Dr Garcia will be doing this at the beginning of next year, she was excited to hear this. I have let her know I will send the information to Connie as soon as this is available. Provided updated provider list. Shannon was able to help provide vaccines to front line staff in the hospital and clinic.

McCamey- Met with Amanda CNO, they received vaccines 12/28 and will beginning to administer that evening. Amanda stated they are doing well, she stated they did not see that many patients over Christmas holiday but the ones they did see were positive COVID patients. She stated they received enough vaccines for front line health care workers but she knows they have several school district members interested.

Met with Dr Addison and clinic referral specialist Maria. Maria stated she has had no issues getting patients into clinic, the biggest concern is the Medicaid patients. These patients are now having to go to San Angelo. Maria stated they really like referring to Dr Yadalla and commented on the great patient care she provides, both from a personal and professional experience.

Dr Farber will be starting in January at McCamey clinic. Amanda stated all patients are aware of this change and they are very excited to have him

Crane- Met with Dianne, she stated they were able to get all their front like staff vaccinated on Christmas Eve. She stated they have seen a decrease in numbers since Thanksgiving. I have provided updates on our providers, she was glad to hear we have a new ENT, she will share this with the doctors. No other needs at this time.

Reeves- Met with Dr Cerna, he stated he has no issues getting patients into our hospital or clinic, he was glad to hear about all of our new providers. Dr Cerna is also glad to hear we are working on ways to better transmit patient information to them or allowing access to our system. I will keep him updated with those updates.

Regional Updates:

- Dr Garcia will be starting pediatric education in next upcoming months. MCH marketing team creating more flyers to market MCH/ Covenant partnership to the community/ region.
- The first virtual meet and greet lunch was hosted 1/27 with Dr Levinger. The community and regional providers were invited to listen to the services Dr Levinger will be providing to the community. We will continue this throughout the year as a way for all providers to discuss with each other what services they offer.
- Regional call still occurring weekly at this time, MCH was able to transfer COVID vaccines to the smaller communities. This included Ward, Kermit, Rankin, and Ft. Stockton. We will be sharing doses next week with Andrews County.
- Continuing to reach out to clinics in the community with MCH updates

Telehealth updates:

- MCH Telecare Employee December Visits- 32, January Visits- 12
- MCH Procure Telehealth Visits- 596 (13%) for December and 508 (11%) for January
- MCH Speech Therapy providing Telehelath visits

- MCH nutrition exploring options at this time to provide Telehealth visits
- Teladoc released Quick Connect late January, this will allow providers to connect with patients in a quicker, smoother method. We will be rolling this out beginning February 1.

ORDER OF ELECTION FOR ECTOR COUNTY HOSPITAL DISTRICT

An election is hereby ordered to be held on May 1, 2021 for the purpose of electing directors from Districts 1, 3, 5 and 7 to the Ector County Hospital District Board of Directors.

Applications for a place on the ballot shall be filed by: 5:00 p.m. on February 12, 2021.

Early voting by personal appearance will be conducted each weekday at 1010 E. 8th Street, Odessa, Texas 79760 between the hours of 8:00 a.m. and 5:00 p.m. beginning on April 19, 2021 and ending on April 23, 2021.

Applications for ballot by mail shall be mailed to:

Lisa Sertuche
 (Name of Early Voting Clerk)

1010 E. 8th Street, Room 200
 (Address)

Odessa, Texas 79760
 (City) (Zip Code)

Applications for ballots by mail must be received no later than the close of business on May 1, 2021.

Additional early voting will be held as follows:

Location	Date	Hours
<u>1010 E. 8th Street, Odessa, Texas 79760</u>	<u>April 26, 2021 – April 27, 2021</u>	<u>7:00 a.m.-7:00 p.m.</u>

Issued this the 2nd day of February, 2021.

Wallace Dunn

David Dunn

Mary Lou Anderson

Bryn Dodd

Don Hallmark

Richard Herrera

Ben Quiroz